

**Agenda**  
**Huron-Clinton Metropolitan Authority**  
**Board of Commission Meeting**  
**February 12, 2026 – 1:00 p.m.**  
**Administrative Office and via Zoom (for the public)**

<https://metroparks.zoom.us/j/85351260223>

Meeting ID: 853 5126 0223 / Passcode: 512836  
Dial by your location: +1 305-224-1968 (US) / +1 301-715-8592 (Washington, D.C)

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1. Call to Order
2. Chairman's Statement
3. Public Participation
4. Approval – January 8, 2026 Regular Meeting Minutes
5. Approval – February 12, 2026 Full Agenda

**Consent Agenda**

**6. Approval – February 12, 2026 Consent Agenda**

- A. Approval – December 2025 Financial Statements **pg. #7**
- B. Approval – December 2025 Appropriation Adjustments **pg. #70**
- C. Report – Monthly Major Maintenance **pg. #72**
- D. Report – Monthly Capital Project Fund **pg. #74**
- E. Purchases
  1. Report - Total spend and vendor locations **pg. #76**
  2. Report - Purchases over \$10k/under \$25k **pg. #78**
  3. Approval - Cooperative Purchase of Exmark Mowers **pg. #79**
  4. Approval - Kensington Toll Booth Replacement Purchase **pg. #80**
  5. Approval - Hot Coal and Trash Barrels – Sole Source Purchase **pg. #81**
  6. Approval - Prescribed Burns – Bid Award **pg. #82**
  7. Approval - Concert Promoter – Contract Extension **pg. #84**
  8. Approval - Firework Display – Contract Extension **pg. #85**
- F. Approval - Lake St. Clair Infrastructure Improvements **pg. #86**
- G. Approval – Metroparks Major Media Buys: Social Media and Programmatic Advertising **pg. #87**
- H. Approval – Exemption of Taxes Subject to Capture, City of Ann Arbor **pg. #88**

**Regular Agenda**

**7. Reports**

- A. **Closed Session** – to consider material exempt from discussion or disclosure by state or federal statute, pursuant to section 8(h) of the Open Meetings Act.

## **B. Administrative Department**

1. Report – 2025 Annual Programs and Events Report **pg. #91**
2. Approval – Everyone in the Pool Swim Lessons Budget Amendment **pg. #193**
3. Approval – 2026 Marketing Plan **pg. #194**
4. Approval - Cart Path Improvements/Resurfacing **pg. #270**

## **C. Financial Department**

1. Report – 2025 Year-End Financial Review **pg. #271**

## **D. Department Updates**

1. Report - Planning and Development Update **pg. #287**
2. Report – Interpretive Services Update **pg. #303**
3. Report – DEI Update **pg. #318**
4. Report – Natural Resources Update **pg. #325**

## **E. Engineering**

1. Approval – Bids - Lake St Clair North Marina Redevelopment **pg. #333**
2. Approval - Change order Lake St. Clair North Marina Design **pg. #336**
3. Approval - Bids - Hudson Mills Roofing and Siding Replacement **pg. #337**
4. Approval - Cost Share Dexter Huron B2B Decking Replacement **pg. #340**
5. Approval - Change Order Stony Creek Golf Course Irrigation and Pumphouse Design **pg. #342**
6. Approval - Bids- Kensington Boardwalk Joist Repairs **pg. #346**

8. Public Participation

9. Other Business

10. Leadership Update

11. Commissioner Comments

12. Motion to Adjourn

The next regular Metroparks Board meeting will take place  
**Thursday March 12, 2026 – 1:00 p.m.**  
Huron-Clinton Metroparks Administrative Office

**Huron-Clinton Metropolitan Authority  
Board of Commission Meeting Minutes  
January 8, 2026 – 1:00 p.m.  
Administrative Office**

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A regular meeting of the Huron-Clinton Metropolitan Authority's Board of Commissioners was held on Thursday, January 8, 2026 at Administrative Office.

**Commissioners Present:**

John Paul Rea  
Tiffany Taylor  
Robert W. Marans  
William Bolin

**Staff Officers Present:**

Chief Executive Officer  
Chief Operating Officer  
Chief Financial Officer

Amy McMillan  
Mike Lyons  
Shedreka Miller

**Others:**

Miller, Canfield, Paddock & Stone

Steve Mann

**Absent:**

Stephen Pontoni  
Jaye Quadrozzi  
Bernard Parker

**1. Call to Order**

Commissioner Rea called the meeting to order at 1:27pm.

**2. Chairman's Statement**

None.

**3. Public Participation**

None.

**4. Approval – December 11, 2025 Regular Meeting & Closed Session Minutes**

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners approve the regular meeting and closed session minutes as submitted.

Motion carried unanimously.

**5. Approval – January 8, 2026 Full Agenda**

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners approve the full agenda as submitted.

Motion carried unanimously.

**Consent Agenda**

**6. Approval – January 8, 2026 Consent Agenda**

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

**7. Reports**

**A. Engineering**

**1. Approval - Change Order #3 Authorization- Wave Pool Renovation**

Discussion: Chief of Engineering, Mike Henkel presented the Change Order #3 Authorization- Wave Pool Renovation.

Motion by Commissioner Marans, support from Commissioner Taylor that the Board of Commissioners approve the Change Order #3 Authorization-Wave Pool Renovation as submitted.

Motion carried unanimously.

**B. Administrative Department**

**1. Report – Southern District Year-End Report**

Discussion: Southern District Superintendent, Jeff Linn presented the Southern District Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners receive and file the Southern District Year-End Report as submitted.

Motion carried unanimously.

**2. Report – Eastern District Year-End Report**

Discussion: Eastern District Superintendent, Gary Hopp presented the Eastern District Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners receive and file the Eastern District Year-End Report as submitted.

Motion carried unanimously.



**3. Report – Western District Year-End Report**

Discussion: Western District Superintendent, Jim O'Brien presented the Western District Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Marans that the Board of Commissioners receive and file the Western District Superintendent as submitted.

Motion carried unanimously.

**4. Report – Engineering Year-End Report**

Discussion: Chief of Engineering, Mike Henkel presented the Engineering Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners receive and file the Engineering Year-End Report as submitted.

Motion carried unanimously.

**5. Report – Golf Year-End Report**

Discussion: Chief Operating Officer, Mike Lyons presented the Golf Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners receive and file the Golf Year-End Report as submitted.

Motion carried unanimously.

**6. Approval – WXYZ Partnership**

Discussion: Chief of Marketing and Communications, Danielle Mauter presented the WXYZ Partnership.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners approve the WXYZ Partnership as submitted.

Motion carried unanimously.

**8. Public Participation**

None.

**9. Other Business**

None.

**10. Leadership Update**

Chief Executive Officer, Amy McMillan thanked the entire organization for all the combined work throughout the year. McMillan stated monthly and yearly reports from the various departments is a great demonstration of the scope and magnitude of the work done every year. McMillan stated we are so excited for the year in front of us. McMillan stated we will keep the board updated every month as the Lake Erie pool project continues. McMillan thanked everyone for the work on the Lake St. Clair electrical project, and we are looking forward to working on the north marina next. McMillan stated the City of Flat Rock partnership is continuing to move forward and legal counsels are working together. McMillan thanked Steve and Kevin from Miller Canfield for their efforts.

**11. Commissioner Comments**

None

**12. Motion to Adjourn**

Motion by Commissioner Marans, support from Commissioner Taylor that the Board of Commissioners adjourn the regular meeting.

The meeting adjourned at 2:40pm.

Respectfully submitted,



Micaela Vasquez  
Executive Assistant

# HURON-CLINTON METROPOLITAN AUTHORITY

## General Fund Changes in Fund Balance

	Original 2025 Budget	Amended 2025 Budget	12/31/2025	Prior Year 12/31/2025	Difference	% Change	2025 Remaining Balance
<b>Revenues</b>							
Property taxes	\$ 41,876,642	\$ 41,733,546	\$ 41,733,546	\$ 38,739,828	\$ 2,993,717	7.73%	\$ -
Park operations	25,476,888	25,419,735	26,221,186	26,176,289	44,897	0.17%	(801,451)
Administrative Office operations	249,402	273,402	281,907	346,740	(64,833)	-18.70%	(8,505)
Grants	10,000	126,763	120,716	53,788	66,928	124.43%	6,047
State Sources	701,834	761,085	793,242	738,195	55,047	7.46%	(32,157)
Donations	-	35,618	125,697	203,919	(78,221)	-38.36%	(90,079)
Foundation Support	-	107,035	128,040	56,887	71,153	125.08%	(21,004)
Sponsorship Revenue	-	-	3,000	43,000			
Interest	500,000	606,193	1,668,142	2,105,576	(437,435)	-20.78%	(1,061,949)
Sale of capital assets	125,000	125,000	190,000	221,001	(31,001)	-14.03%	(65,000)
Transfer In	-	279	279	9,187	(8,908)	-96.96%	-
<b>Total revenues</b>	68,939,766	69,188,656	71,265,753	68,694,409	2,611,344	3.74%	\$ (2,074,098)
<b>Expenditures</b>							
Capital	3,133,892	3,558,297	3,460,028	3,694,507	(234,479)	-6.35%	98,270
Major maintenance	2,124,729	3,092,858	1,171,598	1,153,998	17,600	1.53%	1,921,260
Park operations	44,914,659	46,119,678	44,171,202	41,132,413	3,038,789	7.39%	1,948,476
Administrative office	15,995,666	14,956,368	13,603,485	11,397,716	2,205,768	19.35%	1,352,883
Transfer Out	12,733,901	14,240,507	14,240,507	11,413,962	2,826,545	24.76%	-
<b>Total expenditures</b>	78,902,847	81,967,707	76,646,819	68,792,596	7,854,223	11.42%	5,320,888
<b>Net changes in fund balance</b>	<u>\$ (9,963,081)</u>	<u>\$ (12,779,051)</u>	<u>\$ (5,381,065)</u>	<u>\$ (98,187)</u>	<u>\$ (5,242,879)</u>	<u>5380.45%</u>	
Fund balance, beginning of year	52,102,816	52,102,816					
<b>Fund balance, end of year</b>	<u>\$ 42,139,735</u>	<u>\$ 39,323,765</u>	<u>46,721,751</u>		<u>\$ (2,815,970)</u>	<u>-6.68%</u>	

# General Fund Balance Sheet

Through 12/31/25  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>General Fund</b>				
Fund <b>10 - General Fund</b>				
<b>ASSETS</b>				
<i>ASSETS</i>				
<i>CASH</i>				
Comerica Bank/Park Acct (LSC)	26,827.15	13,009.79	13,817.36	106.21
PNC Bank (KMP)	9,348.76	23,847.41	(14,498.65)	(60.80)
PNC Bank (W/LH)	5,674.00	9,586.20	(3,912.20)	(40.81)
PNC Bank (HM/IS)	7,710.50	8,410.11	(699.61)	(8.32)
Huntington Banks Of Mich (SC)	7,093.63	17,635.55	(10,541.92)	(59.78)
Comerica Bank/Park Acct (LE)	22,522.31	9,095.66	13,426.65	147.62
Comerica Bank/Operating	5,484,892.73	3,018,783.87	2,466,108.86	81.69
Petty Cash	3,250.00	3,250.00	.00	.00
Change Funds	40,850.00	31,700.00	9,150.00	28.86
Comerica Flexible Spending Account	30,469.29	27,813.79	2,655.50	9.55
<i>CASH Totals</i>	<u>\$5,638,638.37</u>	<u>\$3,163,132.38</u>	<u>\$2,475,505.99</u>	<u>78.26%</u>
<i>INVESTMENTS</i>				
Money Market	3,016,289.99	4,826,975.41	(1,810,685.42)	(37.51)
Bank of Ann Arbor/CD	3,295,403.66	3,151,818.33	143,585.33	4.56
Flagstar Bank/C.D.	2,836,803.51	2,708,929.43	127,874.08	4.72
Michigan First Credit Union/C.D.	2,153,221.26	2,153,221.26	.00	.00
Public Service Credit Union	1,635.33	1,635.33	.00	.00
CIBC Bank/C.D.	1,103,561.76	1,050,316.54	53,245.22	5.07
1st Independ Natl Bk/C.D.	.00	1,017,286.20	(1,017,286.20)	(100.00)
Comerica Bank Govt Fund	8,296,604.77	7,965,033.94	331,570.83	4.16
Comerica-Business Money Market	310,169.01	4,528,529.46	(4,218,360.45)	(93.15)
Horizon Bank CD	1,574,949.35	1,502,448.09	72,501.26	4.83
Huron Valley Bank CD	4,289,220.37	3,675,027.15	614,193.22	16.71
Liberty Bank CD	3,248,182.52	3,159,201.38	88,981.14	2.82
Horizon Bank Money Market	270,217.92	267,284.33	2,933.59	1.10
U S TREASURY/AGENCIES	10,948,514.92	12,946,314.92	(1,997,800.00)	(15.43)
<i>INVESTMENTS Totals</i>	<u>\$41,344,774.37</u>	<u>\$48,954,021.77</u>	<u>(\$7,609,247.40)</u>	<u>(15.54%)</u>
<i>TAXES RECEIVABLE - COUNTIES</i>				
Livingston County	14,851.40	14,598.77	252.63	1.73
Macomb County	28,659.33	21,849.09	6,810.24	31.17
Oakland County	27,398.52	28,757.99	(1,359.47)	(4.73)
Washtenaw County	(30,021.78)	(52,127.85)	22,106.07	42.41

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Fund Category <b>Governmental Funds</b>				
Fund Type <b>General Fund</b>				
Fund <b>10 - General Fund</b>				
<b>ASSETS</b>				
<i>ASSETS</i>				
<i>TAXES RECEIVABLE - COUNTIES</i>				
Wayne County	109,833.09	244,634.92	(134,801.83)	(55.10)
Next Year Tax Levy Recv All Counties	43,607,954.45	41,473,498.36	2,134,456.09	5.15
<i>TAXES RECEIVABLE - COUNTIES Totals</i>	<u>\$43,758,675.01</u>	<u>\$41,731,211.28</u>	<u>\$2,027,463.73</u>	<u>4.86%</u>
<i>OTHER ASSETS</i>				
Long Term Receivable	3,512,971.00	3,575,500.00	(62,529.00)	(1.75)
Accounts Receivable-Other	1,175,277.26	1,172,746.01	2,531.25	.22
Allowance Uncollect Taxes	.00	(70,000.00)	70,000.00	100.00
Due From Other Funds	696,489.49	812,906.95	(116,417.46)	(14.32)
Due From Grants	19,280.00	10,478.00	8,802.00	84.00
Prepaid Expenditures	576,276.19	251,187.87	325,088.32	129.42
Self Insurance Retention Deposit	593,376.95	633,007.39	(39,630.44)	(6.26)
Warehouse Control	330,952.33	349,036.33	(18,084.00)	(5.18)
<i>OTHER ASSETS Totals</i>	<u>\$6,904,623.22</u>	<u>\$6,734,862.55</u>	<u>\$169,760.67</u>	<u>2.52%</u>
<i>ASSETS Totals</i>	<u>\$97,646,710.97</u>	<u>\$100,583,227.98</u>	<u>(\$2,936,517.01)</u>	<u>(2.92%)</u>
<b>ASSETS TOTALS</b>	<u>\$97,646,710.97</u>	<u>\$100,583,227.98</u>	<u>(\$2,936,517.01)</u>	<u>(2.92%)</u>
<b>LIABILITIES AND FUND EQUITY</b>				
<b>LIABILITIES</b>				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Deferred Operating Revenue	138,790.61	131,250.44	7,540.17	5.74
Current Liabilities	4,119.81	8,381.93	(4,262.12)	(50.85)
Vouchers Payable	2,012,626.39	721,751.93	1,290,874.46	178.85
Deposits Payable	30,857.00	26,307.00	4,550.00	17.30
Acc Payroll/Benefits Pay	1,077,969.60	1,111,512.95	(33,543.35)	(3.02)
Court Ordered W/H Payable	3,013.51	2,483.70	529.81	21.33
Due To	.00	447,804.73	(447,804.73)	(100.00)
Federal Withhold Tax Pay	115,265.18	85,068.26	30,196.92	35.50
Social Security Tax Pay	180,290.47	147,347.95	32,942.52	22.36
State Income Tax Payable	39,872.04	33,161.56	6,710.48	20.24
Union Dues Payable	1,509.02	1,383.89	125.13	9.04
Deferred Compensation Payable	63,847.27	43,471.80	20,375.47	46.87
HMCP Foundation	(5,750.00)	(2,750.00)	(3,000.00)	(109.09)

# General Fund Balance Sheet

Through 12/31/25  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>General Fund</b>				
Fund <b>10 - General Fund</b>				
<b>LIABILITIES AND FUND EQUITY</b>				
<b>LIABILITIES</b>				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
State Sales Tax Payable	1,422.88	9,573.21	(8,150.33)	(85.14)
Deferred Revenue	47,134,857.00	45,679,817.82	1,455,039.18	3.19
Flexible Spending Account-Dep Care W/H	3,593.53	4,107.97	(514.44)	(12.52)
Flexible Spending Account-Health W/H	7,445.71	3,923.07	3,522.64	89.79
Health Savings Account W/H	106,933.19	17,141.70	89,791.49	523.82
Emp DC Pension Contribution Payable	4,641.45	4,294.36	347.09	8.08
Emp DB Pension Contribution Payable	2,623.31	2,758.65	(135.34)	(4.91)
Seas DC ICMA Pens Plan	(2.07)	(2.07)	.00	.00
Voluntary Dependent Life	1,034.45	1,621.25	(586.80)	(36.19)
<i>CURRENT LIABILITIES Totals</i>	<u>\$50,924,960.35</u>	<u>\$48,480,412.10</u>	<u>\$2,444,548.25</u>	<u>5.04%</u>
<i>LIABILITIES Totals</i>	<u>\$50,924,960.35</u>	<u>\$48,480,412.10</u>	<u>\$2,444,548.25</u>	<u>5.04%</u>
<b>LIABILITIES TOTALS</b>	<u>\$50,924,960.35</u>	<u>\$48,480,412.10</u>	<u>\$2,444,548.25</u>	<u>5.04%</u>
<b>FUND EQUITY</b>				
<i>FUND BALANCE</i>				
<i>NONSPENDABLE FUND BALANCE</i>				
Inventory	330,952.33	348,755.15	(17,802.82)	(5.10)
Prepaid	576,275.90	251,187.90	325,088.00	129.42
<i>NONSPENDABLE FUND BALANCE Totals</i>	<u>\$907,228.23</u>	<u>\$599,943.05</u>	<u>\$307,285.18</u>	<u>51.22%</u>
<i>RESTRICTED FUND BALANCE</i>				
Lake St. Clair Marina Grant Reserve	453,884.84	395,777.86	58,106.98	14.68
Hudson Mills Canoe Livery Reserve	36,591.70	37,729.97	(1,138.27)	(3.02)
Purpose Restriction	111,580.44	110,750.84	829.60	.75
<i>RESTRICTED FUND BALANCE Totals</i>	<u>\$602,056.98</u>	<u>\$544,258.67</u>	<u>\$57,798.31</u>	<u>10.62%</u>
<i>ASSIGNED FUND BALANCE</i>				
Compensated Balances	3,373,049.65	3,352,899.47	20,150.18	.60
Planned Use of Fund Balance	9,413,000.00	14,320,048.00	(4,907,048.00)	(34.27)
<i>ASSIGNED FUND BALANCE Totals</i>	<u>\$12,786,049.65</u>	<u>\$17,672,947.47</u>	<u>(\$4,886,897.82)</u>	<u>(27.65%)</u>
<i>COMMITTED FUND BALANCE</i>				
Land	4,686,129.25	4,686,129.25	.00	.00
Encumbrances	525,433.22	1,503,892.82	(978,459.60)	(65.06)

# General Fund Balance Sheet

Through 12/31/25  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>General Fund</b>				
Fund <b>10 - General Fund</b>				
<b>FUND EQUITY</b>				
<i>FUND BALANCE</i>				
<i>COMMITTED FUND BALANCE</i>				
Reserve For Restricted Funds	465,009.50	828,390.50	(363,381.00)	(43.87)
<i>COMMITTED FUND BALANCE Totals</i>	\$5,676,571.97	\$7,018,412.57	(\$1,341,840.60)	(19.12%)
<i>UNASSIGNED FUND BALANCE</i>				
Reserve Future Contingen.	32,130,909.05	26,267,254.12	5,863,654.93	22.32
<i>UNASSIGNED FUND BALANCE Totals</i>	\$32,130,909.05	\$26,267,254.12	\$5,863,654.93	22.32%
<i>FUND BALANCE Totals</i>	\$52,102,815.88	\$52,102,815.88	\$0.00	0.00%
<b>FUND EQUITY TOTALS Prior to Current Year Changes</b>	\$52,102,815.88	\$52,102,815.88	\$0.00	0.00%
Prior Year Fund Equity Adjustment	.00			
Fund Revenues	(71,265,753.39)			
Fund Expenses	76,646,818.65			
<b>FUND EQUITY TOTALS</b>	\$46,721,750.62	\$52,102,815.88	(\$5,381,065.26)	(10.33%)
<b>LIABILITIES AND FUND EQUITY</b>	\$97,646,710.97	\$100,583,227.98	(\$2,936,517.01)	(2.92%)
Fund <b>10 - General Fund</b> Totals	\$0.00	\$0.00	\$0.00	+++
Fund Type <b>General Fund</b> Totals	\$0.00	\$0.00	\$0.00	+++
Fund Category <b>Governmental Funds</b> Totals	\$0.00	\$0.00	\$0.00	+++
Grand Totals	\$0.00	\$0.00	\$0.00	+++

# General Fund Revenue Budget Performance

Fiscal Year to Date 12/31/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>								
Function 2 - Transfer								
REVENUE								
Revenue								
<b>6000</b>	<b>Transfer In - Capital Project Fund</b>							
6000.80	Transfer In - Capital Project Fund	278.93	.00	.00	278.93	.00	100	9,187.39
	<b>6000 - Transfer In - Capital Project Fund Totals</b>	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
	Revenue Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
	<b>REVENUE TOTALS</b>	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
	Function 2 - Transfer Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 8 - Operations								
REVENUE								
Revenue								
4300	Revenue-Self Operated	24,825,506.00	571,850.20	.00	25,651,543.93	(826,037.93)	103	25,571,593.79
4301	Revenue-Concessionaire	148,333.00	4,880.11	.00	138,964.18	9,368.82	94	148,056.01
4302	Non-taxable Food/Sundry sales	452,724.00	(1,516.60)	.00	463,172.62	(10,448.62)	102	473,027.83
4399	Contra Revenue	(6,828.00)	89,502.00	.00	(32,495.00)	25,667.00	476	(16,389.00)
4450	Donations	34,618.14	10,469.84	.00	112,364.79	(77,746.65)	325	109,117.38
4460	Foundation Support	92,217.49	18,428.21	.00	68,234.05	23,983.44	74	33,304.33
	Revenue Totals	\$25,546,570.63	\$693,613.76	\$0.00	\$26,401,784.57	(\$855,213.94)	103%	\$26,318,710.34
	<b>REVENUE TOTALS</b>	\$25,546,570.63	\$693,613.76	\$0.00	\$26,401,784.57	(\$855,213.94)	103%	\$26,318,710.34
	Function 8 - Operations Totals	\$25,546,570.63	\$693,613.76	\$0.00	\$26,401,784.57	(\$855,213.94)	103%	\$26,318,710.34
Function 9 - Administration								
REVENUE								
Revenue								
4200	Property Tax-Current	41,493,435.54	(477,727.91)	.00	41,493,435.54	.00	100	38,722,856.57
4210	Property Tax Prior	240,110.08	1,342.07	.00	240,110.08	.00	100	16,971.73
4300	Revenue-Self Operated	273,402.00	21,548.00	.00	281,906.94	(8,504.94)	103	346,739.76
4400	Grant Revenue	126,763.00	(10,742.39)	.00	120,715.61	6,047.39	95	53,787.52
4410	State Sources	761,084.75	693,705.07	.00	793,241.92	(32,157.17)	104	738,195.00
4450	Donations	1,000.00	100.00	.00	13,332.32	(12,332.32)	1333	94,801.21
4460	Foundation Support	14,817.84	12,694.25	.00	59,805.71	(44,987.87)	404	23,582.19
4470	Sponsorship Revenue	.00	.00	.00	3,000.00	(3,000.00)	+++	43,000.00
4500	Interest Income	606,193.00	575,109.15	.00	1,668,141.77	(1,061,948.77)	275	2,105,576.37
5000	Sale of Capital Assets	125,000.00	.00	.00	190,000.00	(65,000.00)	152	221,001.00
	Revenue Totals	\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35
	<b>REVENUE TOTALS</b>	\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35
	Function 9 - Administration Totals	\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35



# General Fund Revenue Budget Performance

Fiscal Year to Date 12/31/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
	Fund <b>10 - General Fund</b> Totals	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)		\$68,694,409.08
	Grand Totals	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)		\$68,694,409.08

# General Fund Revenue Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	278.93	.00	.00	278.93	.00	100	9,187.39
Activity 990 - General Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Location 100 - Administrative Office	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 2 - Transfer Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent							
Category 10 - Site Operations	310,144.00	101,100.97	.00	311,055.36	(911.36)	100	312,870.08
Activity 380 - Outside Lease/Rent Totals	\$310,144.00	\$101,100.97	\$0.00	\$311,055.36	(\$911.36)	100%	\$312,870.08
Activity 590 - Tolling							
Category 10 - Site Operations	460,330.00	108,875.00	.00	513,145.00	(52,815.00)	111	537,850.82
Activity 590 - Tolling Totals	\$460,330.00	\$108,875.00	\$0.00	\$513,145.00	(\$52,815.00)	111%	\$537,850.82
Activity 990 - General							
Category 30 - Sundry	.00	.00	.00	95.75	(95.75)	+++	318.94
Activity 990 - General Totals	\$0.00	\$0.00	\$0.00	\$95.75	(\$95.75)	+++	\$318.94
Location 100 - Administrative Office	\$770,474.00	\$209,975.97	\$0.00	\$824,296.11	(\$53,822.11)	107%	\$851,039.84
Location 102 - Lake St. Clair							
Activity 531 - Pool							
Category 10 - Site Operations	260,000.00	.00	.00	249,881.63	10,118.37	96	269,410.48
Category 20 - Food/Beverage	1,200.00	.00	.00	1,794.83	(594.83)	150	1,069.40
Activity 531 - Pool Totals	\$261,200.00	\$0.00	\$0.00	\$251,676.46	\$9,523.54	96%	\$270,479.88
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	120,000.00	19,910.64	.00	133,585.28	(13,585.28)	111	117,909.70
Category 20 - Food/Beverage	3,700.00	.00	.00	5,211.45	(1,511.45)	141	5,508.71
Category 30 - Sundry	400.00	.00	.00	2,739.85	(2,339.85)	685	888.58
Activity 540 - Dockage/Boat Storage	\$124,100.00	\$19,910.64	\$0.00	\$141,536.58	(\$17,436.58)	114%	\$124,306.99
Activity 565 - Plaza Concession							
Category 10 - Site Operations	35,000.00	.00	.00	35,203.42	(203.42)	101	37,894.29
Activity 565 - Plaza Concession Totals	\$35,000.00	\$0.00	\$0.00	\$35,203.42	(\$203.42)	101%	\$37,894.29
Activity 590 - Tolling							
Category 10 - Site Operations	2,026,129.00	80,056.00	.00	2,136,515.00	(110,386.00)	105	2,169,956.95
Activity 590 - Tolling Totals	\$2,026,129.00	\$80,056.00	\$0.00	\$2,136,515.00	(\$110,386.00)	105%	\$2,169,956.95

# General Fund Revenue Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>102 - Lake St. Clair</b>							
Activity <b>630 - Activity Center Rental</b>							
Category <b>10 - Site Operations</b>	42,500.00	.00	.00	95,400.00	(52,900.00)	224	58,375.00
Activity <b>630 - Activity Center Rental</b>	\$42,500.00	\$0.00	\$0.00	\$95,400.00	(\$52,900.00)	224%	\$58,375.00
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	75,250.00	1,525.00	.00	115,570.00	(40,320.00)	154	95,292.00
Activity <b>640 - Shelter Reservations</b>	\$75,250.00	\$1,525.00	\$0.00	\$115,570.00	(\$40,320.00)	154%	\$95,292.00
Activity <b>655 - Par 3/Foot Golf</b>							
Category <b>10 - Site Operations</b>	61,000.00	.00	.00	78,690.00	(17,690.00)	129	65,402.00
Category <b>20 - Food/Beverage</b>	700.00	.00	.00	25.74	674.26	4	690.46
Category <b>30 - Sundry</b>	1,100.00	.00	.00	1,411.38	(311.38)	128	2,391.35
Activity <b>655 - Par 3/Foot Golf</b> Totals	\$62,800.00	\$0.00	\$0.00	\$80,127.12	(\$17,327.12)	128%	\$68,483.81
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	47,000.00	.00	.00	42,035.00	4,965.00	89	46,420.00
Activity <b>660 - Disc/Adventure Golf</b>	\$47,000.00	\$0.00	\$0.00	\$42,035.00	\$4,965.00	89%	\$46,420.00
Activity <b>670 - Trackless Train</b>							
Category <b>10 - Site Operations</b>	1.00	.00	.00	1,100.00	(1,099.00)	110000	300.00
Activity <b>670 - Trackless Train</b> Totals	\$1.00	\$0.00	\$0.00	\$1,100.00	(\$1,099.00)	110000	\$300.00
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	49,901.00	670.00	.00	49,115.46	785.54	98	57,053.35
Activity <b>700 - Special Events</b> Totals	\$49,901.00	\$670.00	\$0.00	\$49,115.46	\$785.54	98%	\$57,053.35
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	80,350.00	273.00	.00	37,370.39	42,979.61	47	47,131.15
Category <b>30 - Sundry</b>	1,000.00	15.51	.00	603.35	396.65	60	1,130.69
Activity <b>880 - Interpretive Center/Mill</b>	\$81,350.00	\$288.51	\$0.00	\$37,973.74	\$43,376.26	47%	\$48,261.84
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	3,000.00	.00	.00	6,909.93	(3,909.93)	230	13,334.38
Category <b>20 - Food/Beverage</b>	.00	.00	.00	117.95	(117.95)	+++	314.60
Category <b>30 - Sundry</b>	.00	7.00	.00	7.00	(7.00)	+++	.00
Category <b>70 - Other</b>	600.00	.00	.00	2,660.99	(2,060.99)	443	1,612.35
Activity <b>990 - General</b> Totals	\$3,600.00	\$7.00	\$0.00	\$9,695.87	(\$6,095.87)	269%	\$15,261.33
Activity <b>991 - Joint Government Maint</b>							
Category <b>10 - Site Operations</b>	179,135.00	.00	.00	179,135.00	.00	100	179,135.00
Activity <b>991 - Joint Government Maint</b>	\$179,135.00	\$0.00	\$0.00	\$179,135.00	\$0.00	100%	\$179,135.00
Location <b>102 - Lake St. Clair</b> Totals	\$2,987,966.00	\$102,457.15	\$0.00	\$3,175,083.65	(\$187,117.65)	106%	\$3,171,220.44

# General Fund Revenue Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>104 - Kensington</b>							
Activity <b>535 - Sprayzone</b>							
Category <b>10 - Site Operations</b>	254,651.00	.00	.00	279,302.00	(24,651.00)	110	235,062.00
Category <b>20 - Food/Beverage</b>	.00	.00	.00	201.36	(201.36)	+++	529.02
Category <b>30 - Sundry</b>	2,790.00	.00	.00	2,498.01	291.99	90	2,001.94
Activity <b>535 - Sprayzone Totals</b>	\$257,441.00	\$0.00	\$0.00	\$282,001.37	(\$24,560.37)	110%	\$237,592.96
Activity <b>538 - Beach</b>							
Category <b>20 - Food/Beverage</b>	126,351.00	.00	.00	144,897.72	(18,546.72)	115	121,165.03
Activity <b>538 - Beach Totals</b>	\$126,351.00	\$0.00	\$0.00	\$144,897.72	(\$18,546.72)	115%	\$121,165.03
Activity <b>540 - Dockage/Boat Storage</b>							
Category <b>10 - Site Operations</b>	73,031.00	.00	.00	65,905.83	7,125.17	90	72,317.24
Activity <b>540 - Dockage/Boat Storage Totals</b>	\$73,031.00	\$0.00	\$0.00	\$65,905.83	\$7,125.17	90%	\$72,317.24
Activity <b>550 - Boat Rental</b>							
Category <b>10 - Site Operations</b>	183,579.00	.00	.00	192,455.07	(8,876.07)	105	186,650.05
Category <b>20 - Food/Beverage</b>	14,683.00	.00	.00	17,045.49	(2,362.49)	116	15,587.43
Category <b>30 - Sundry</b>	728.00	.00	.00	733.75	(5.75)	101	708.48
Activity <b>550 - Boat Rental Totals</b>	\$198,990.00	\$0.00	\$0.00	\$210,234.31	(\$11,244.31)	106%	\$202,945.96
Activity <b>560 - Excursion Boat</b>							
Category <b>10 - Site Operations</b>	38,696.00	.00	.00	42,484.00	(3,788.00)	110	42,489.50
Activity <b>560 - Excursion Boat Totals</b>	\$38,696.00	\$0.00	\$0.00	\$42,484.00	(\$3,788.00)	110%	\$42,489.50
Activity <b>580 - Cross Country Skiing</b>							
Category <b>10 - Site Operations</b>	6,697.00	487.00	.00	7,876.00	(1,179.00)	118	4,891.00
Category <b>20 - Food/Beverage</b>	100.00	.00	.00	18.87	81.13	19	14.63
Category <b>30 - Sundry</b>	.00	.00	.00	.00	.00	+++	11.34
Activity <b>580 - Cross Country Skiing Totals</b>	\$6,797.00	\$487.00	\$0.00	\$7,894.87	(\$1,097.87)	116%	\$4,916.97
Activity <b>590 - Tolling</b>							
Category <b>10 - Site Operations</b>	2,963,709.00	122,134.00	.00	2,914,975.00	48,734.00	98	3,044,543.05
Activity <b>590 - Tolling Totals</b>	\$2,963,709.00	\$122,134.00	\$0.00	\$2,914,975.00	\$48,734.00	98%	\$3,044,543.05
Activity <b>615 - Group Camping</b>							
Category <b>10 - Site Operations</b>	7,455.00	(85.00)	.00	7,205.00	250.00	97	8,380.00
Category <b>30 - Sundry</b>	550.00	.00	.00	400.00	150.00	73	617.92
Activity <b>615 - Group Camping Totals</b>	\$8,005.00	(\$85.00)	\$0.00	\$7,605.00	\$400.00	95%	\$8,997.92
Activity <b>635 - Mobile Stage</b>							
Category <b>10 - Site Operations</b>	4,200.00	(3,000.00)	.00	3,000.00	1,200.00	71	9,450.00
Activity <b>635 - Mobile Stage Totals</b>	\$4,200.00	(\$3,000.00)	\$0.00	\$3,000.00	\$1,200.00	71%	\$9,450.00

# General Fund Revenue Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>104 - Kensington</b>							
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	113,400.00	(15,975.00)	.00	114,475.50	(1,075.50)	101	115,379.00
Activity <b>640 - Shelter Reservations</b>	\$113,400.00	(\$15,975.00)	\$0.00	\$114,475.50	(\$1,075.50)	101%	\$115,379.00
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	1,311,882.00	300.00	.00	1,353,002.30	(41,120.30)	103	1,314,505.01
Category <b>20 - Food/Beverage</b>	248,103.00	.00	.00	268,042.71	(19,939.71)	108	262,252.25
Category <b>30 - Sundry</b>	33,111.00	.00	.00	29,011.14	4,099.86	88	29,254.13
Activity <b>650 - Golf Course Totals</b>	\$1,593,096.00	\$300.00	\$0.00	\$1,650,056.15	(\$56,960.15)	104%	\$1,606,011.39
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	97,545.00	900.00	.00	94,345.00	3,200.00	97	90,930.00
Category <b>20 - Food/Beverage</b>	1,800.00	1,972.00	.00	5,094.00	(3,294.00)	283	1,302.68
Category <b>30 - Sundry</b>	17,000.00	.00	.00	1,064.99	15,935.01	6	18,064.78
Activity <b>660 - Disc/Adventure Golf</b>	\$116,345.00	\$2,872.00	\$0.00	\$100,503.99	\$15,841.01	86%	\$110,297.46
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	28,700.00	1,329.34	.00	30,766.32	(2,066.32)	107	33,341.22
Category <b>20 - Food/Beverage</b>	4,800.00	.00	.00	5,382.89	(582.89)	112	3,277.53
Category <b>30 - Sundry</b>	1,400.00	.00	.00	1,405.00	(5.00)	100	1,405.00
Activity <b>700 - Special Events Totals</b>	\$34,900.00	\$1,329.34	\$0.00	\$37,554.21	(\$2,654.21)	108%	\$38,023.75
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	23,520.00	(2,284.00)	.00	34,018.99	(10,498.99)	145	26,670.64
Category <b>20 - Food/Beverage</b>	.00	.00	.00	200.47	(200.47)	+++	110.57
Category <b>30 - Sundry</b>	5,000.00	316.96	.00	5,255.44	(255.44)	105	6,551.89
Activity <b>880 - Interpretive Center/Mill</b>	\$28,520.00	(\$1,967.04)	\$0.00	\$39,474.90	(\$10,954.90)	138%	\$33,333.10
Activity <b>881 - Farm Learning Center</b>							
Category <b>10 - Site Operations</b>	50,254.22	(147.00)	.00	56,736.24	(6,482.02)	113	53,075.39
Category <b>20 - Food/Beverage</b>	128,100.00	.00	.00	119,395.20	8,704.80	93	134,135.19
Category <b>30 - Sundry</b>	16,000.00	18.00	.00	14,846.96	1,153.04	93	15,640.21
Activity <b>881 - Farm Learning Center</b>	\$194,354.22	(\$129.00)	\$0.00	\$190,978.40	\$3,375.82	98%	\$202,850.79
Activity <b>882 - Mobile Learning Center</b>							
Category <b>10 - Site Operations</b>	11,060.25	(1,191.01)	.00	20,133.74	(9,073.49)	182	15,340.50
Activity <b>882 - Mobile Learning Center</b>	\$11,060.25	(\$1,191.01)	\$0.00	\$20,133.74	(\$9,073.49)	182%	\$15,340.50
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	24,606.75	875.40	.00	62,305.40	(37,698.65)	253	52,606.00
Category <b>20 - Food/Beverage</b>	300.00	.00	.00	653.75	(353.75)	218	96.00

# General Fund Revenue Budget by Organization

Through 12/31/25  
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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function 8 - Operations							
Location 104 - Kensington							
Activity 990 - General							
Category 70 - Other	6,000.00	8,766.37	.00	14,445.82	(8,445.82)	241	6,438.38
Activity 990 - General Totals	\$30,906.75	\$9,641.77	\$0.00	\$77,404.97	(\$46,498.22)	250%	\$59,140.38
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	3,300.00	.00	.00	7,802.13	(4,502.13)	236	2,000.00
Activity 991 - Joint Government Maint	\$3,300.00	\$0.00	\$0.00	\$7,802.13	(\$4,502.13)	236%	\$2,000.00
Location 104 - Kensington Totals	\$5,803,102.22	\$114,417.06	\$0.00	\$5,917,382.09	(\$114,279.87)	102%	\$5,926,795.00
Location 106 - Lower Huron/Will/Oakwoods							
Activity 531 - Pool							
Category 10 - Site Operations	80,000.00	.00	.00	83,588.00	(3,588.00)	104	77,236.30
Category 20 - Food/Beverage	21,800.00	.00	.00	27,207.87	(5,407.87)	125	18,254.94
Category 30 - Sundry	850.00	.00	.00	1,083.76	(233.76)	128	658.35
Activity 531 - Pool Totals	\$102,650.00	\$0.00	\$0.00	\$111,879.63	(\$9,229.63)	109%	\$96,149.59
Activity 532 - Waterpark							
Category 10 - Site Operations	700,000.00	.00	.00	902,156.72	(202,156.72)	129	750,061.42
Category 20 - Food/Beverage	110,000.00	.00	.00	130,359.53	(20,359.53)	119	90,527.01
Category 30 - Sundry	3,500.00	.00	.00	5,224.50	(1,724.50)	149	3,145.44
Activity 532 - Waterpark Totals	\$813,500.00	\$0.00	\$0.00	\$1,037,740.75	(\$224,240.75)	128%	\$843,733.87
Activity 550 - Boat Rental							
Category 10 - Site Operations	10,200.00	.00	.00	8,835.50	1,364.50	87	10,121.50
Category 20 - Food/Beverage	150.00	.00	.00	.00	150.00	0	144.51
Activity 550 - Boat Rental Totals	\$10,350.00	\$0.00	\$0.00	\$8,835.50	\$1,514.50	85%	\$10,266.01
Activity 590 - Tolling							
Category 10 - Site Operations	1,096,870.00	53,805.00	.00	1,171,253.00	(74,383.00)	107	1,133,810.00
Activity 590 - Tolling Totals	\$1,096,870.00	\$53,805.00	\$0.00	\$1,171,253.00	(\$74,383.00)	107%	\$1,133,810.00
Activity 610 - Family Camping							
Category 10 - Site Operations	10,500.00	.00	.00	875.00	9,625.00	8	40,776.00
Category 30 - Sundry	1,000.00	.00	.00	6.60	993.40	1	3,564.00
Activity 610 - Family Camping Totals	\$11,500.00	\$0.00	\$0.00	\$881.60	\$10,618.40	8%	\$44,340.00
Activity 615 - Group Camping							
Category 10 - Site Operations	1,500.00	(50.00)	.00	1,795.00	(295.00)	120	2,685.00
Category 30 - Sundry	100.00	.00	.00	124.50	(24.50)	124	188.64
Activity 615 - Group Camping Totals	\$1,600.00	(\$50.00)	\$0.00	\$1,919.50	(\$319.50)	120%	\$2,873.64

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>106 - Lower Huron/Will/Oakwoods</b>							
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	83,000.00	(13,950.00)	.00	89,000.00	(6,000.00)	107	87,075.00
Activity <b>640 - Shelter Reservations</b>	\$83,000.00	(\$13,950.00)	\$0.00	\$89,000.00	(\$6,000.00)	107%	\$87,075.00
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	850,000.00	1,546.50	.00	974,880.48	(124,880.48)	115	955,362.12
Category <b>20 - Food/Beverage</b>	189,000.00	.00	.00	211,846.93	(22,846.93)	112	203,379.15
Category <b>30 - Sundry</b>	19,000.00	.00	.00	24,645.37	(5,645.37)	130	21,836.93
Activity <b>650 - Golf Course Totals</b>	\$1,058,000.00	\$1,546.50	\$0.00	\$1,211,372.78	(\$153,372.78)	114%	\$1,180,578.20
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	1,600.00	276.00	.00	2,914.00	(1,314.00)	182	1,826.00
Activity <b>660 - Disc/Adventure Golf</b>	\$1,600.00	\$276.00	\$0.00	\$2,914.00	(\$1,314.00)	182%	\$1,826.00
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	9,700.00	(100.00)	.00	10,064.45	(364.45)	104	9,005.00
Category <b>20 - Food/Beverage</b>	3,500.00	.00	.00	2,324.50	1,175.50	66	5,088.46
Category <b>30 - Sundry</b>	1,400.00	.00	.00	1,405.00	(5.00)	100	1,405.00
Activity <b>700 - Special Events Totals</b>	\$14,600.00	(\$100.00)	\$0.00	\$13,793.95	\$806.05	94%	\$15,498.46
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	15,200.00	724.00	.00	19,975.02	(4,775.02)	131	15,592.00
Category <b>20 - Food/Beverage</b>	150.00	.00	.00	.00	150.00	0	.00
Category <b>30 - Sundry</b>	2,900.00	138.69	.00	3,112.85	(212.85)	107	775.49
Activity <b>880 - Interpretive Center/Mill</b>	\$18,250.00	\$862.69	\$0.00	\$23,087.87	(\$4,837.87)	127%	\$16,367.49
Activity <b>882 - Mobile Learning Center</b>							
Category <b>10 - Site Operations</b>	10,000.00	50.00	.00	14,421.25	(4,421.25)	144	11,778.75
Activity <b>882 - Mobile Learning Center</b>	\$10,000.00	\$50.00	\$0.00	\$14,421.25	(\$4,421.25)	144%	\$11,778.75
Activity <b>884 - Community Outreach Interpretive</b>							
Category <b>10 - Site Operations</b>	47,008.79	9,376.04	.00	35,927.18	11,081.61	76	11,120.32
Activity <b>884 - Community Outreach</b>	\$47,008.79	\$9,376.04	\$0.00	\$35,927.18	\$11,081.61	76%	\$11,120.32
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	2,500.00	25.17	.00	2,674.04	(174.04)	107	2,000.00
Category <b>70 - Other</b>	1,200.00	.00	.00	1,431.06	(231.06)	119	642.40
Activity <b>990 - General Totals</b>	\$3,700.00	\$25.17	\$0.00	\$4,105.10	(\$405.10)	111%	\$2,642.40
Location <b>106 - Lower</b>	\$3,272,628.79	\$51,841.40	\$0.00	\$3,727,132.11	(\$454,503.32)	114%	\$3,458,059.73



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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>108 - Hudson Mills/Dexter/Delhi</b>							
Activity <b>550 - Boat Rental</b>							
Category <b>10 - Site Operations</b>	64,500.00	.00	.00	63,565.14	934.86	99	64,702.16
Activity <b>550 - Boat Rental Totals</b>	\$64,500.00	\$0.00	\$0.00	\$63,565.14	\$934.86	99%	\$64,702.16
Activity <b>590 - Tolling</b>							
Category <b>10 - Site Operations</b>	569,531.00	29,310.00	.00	597,363.00	(27,832.00)	105	578,431.96
Activity <b>590 - Tolling Totals</b>	\$569,531.00	\$29,310.00	\$0.00	\$597,363.00	(\$27,832.00)	105%	\$578,431.96
Activity <b>615 - Group Camping</b>							
Category <b>10 - Site Operations</b>	2,875.00	.00	.00	2,360.00	515.00	82	2,805.00
Category <b>30 - Sundry</b>	1,125.00	.00	.00	1,041.80	83.20	93	1,249.77
Activity <b>615 - Group Camping Totals</b>	\$4,000.00	\$0.00	\$0.00	\$3,401.80	\$598.20	85%	\$4,054.77
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	26,500.00	(1,300.00)	.00	24,800.00	1,700.00	94	23,100.00
Activity <b>640 - Shelter Reservations Totals</b>	\$26,500.00	(\$1,300.00)	\$0.00	\$24,800.00	\$1,700.00	94%	\$23,100.00
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	930,500.00	4,567.00	.00	939,589.16	(9,089.16)	101	916,551.43
Category <b>20 - Food/Beverage</b>	152,120.00	.00	.00	155,924.29	(3,804.29)	103	155,857.20
Category <b>30 - Sundry</b>	24,320.00	.00	.00	25,484.29	(1,164.29)	105	23,304.04
Activity <b>650 - Golf Course Totals</b>	\$1,106,940.00	\$4,567.00	\$0.00	\$1,120,997.74	(\$14,057.74)	101%	\$1,095,712.67
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	30,500.00	1,114.00	.00	29,942.00	558.00	98	32,814.00
Category <b>30 - Sundry</b>	325.00	.00	.00	231.11	93.89	71	350.92
Activity <b>660 - Disc/Adventure Golf Totals</b>	\$30,825.00	\$1,114.00	\$0.00	\$30,173.11	\$651.89	98%	\$33,164.92
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	8,400.00	1,418.00	.00	8,023.00	377.00	96	10,530.00
Category <b>20 - Food/Beverage</b>	600.00	600.00	.00	1,240.00	(640.00)	207	378.00
Activity <b>700 - Special Events Totals</b>	\$9,000.00	\$2,018.00	\$0.00	\$9,263.00	(\$263.00)	103%	\$10,908.00
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	10,260.00	2,576.95	.00	12,416.45	(2,156.45)	121	15,431.00
Category <b>30 - Sundry</b>	3,679.00	40.00	.00	3,895.00	(216.00)	106	3,394.30
Activity <b>880 - Interpretive Center/Mill Totals</b>	\$13,939.00	\$2,616.95	\$0.00	\$16,311.45	(\$2,372.45)	117%	\$18,825.30
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	7,218.31	3,119.73	.00	11,826.03	(4,607.72)	164	25,717.00
Category <b>20 - Food/Beverage</b>	7,300.00	15.00	.00	5,103.63	2,196.37	70	7,056.30
Category <b>30 - Sundry</b>	550.00	9.43	.00	193.29	356.71	35	118.77



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<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function 8 - Operations							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 990 - General							
Category 70 - Other	3,150.00	556.00	.00	2,971.37	178.63	94	2,899.25
Activity 990 - General Totals	\$18,218.31	\$3,700.16	\$0.00	\$20,094.32	(\$1,876.01)	110%	\$35,791.32
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	8,100.00	14,301.73	.00	14,301.73	(6,201.73)	177	9,909.19
Activity 991 - Joint Government Maint	\$8,100.00	\$14,301.73	\$0.00	\$14,301.73	(\$6,201.73)	177%	\$9,909.19
Location 108 - Hudson	\$1,851,553.31	\$56,327.84	\$0.00	\$1,900,271.29	(\$48,717.98)	103%	\$1,874,600.29
Location 109 - Stony Creek							
Activity 537 - Ripslide							
Category 10 - Site Operations	115,800.00	.00	.00	154,644.00	(38,844.00)	134	111,363.75
Activity 537 - Ripslide Totals	\$115,800.00	\$0.00	\$0.00	\$154,644.00	(\$38,844.00)	134%	\$111,363.75
Activity 538 - Beach							
Category 10 - Site Operations	90,050.00	.00	.00	87,700.62	2,349.38	97	92,654.96
Category 20 - Food/Beverage	177,642.00	.00	.00	207,382.60	(29,740.60)	117	174,049.62
Category 30 - Sundry	13,500.00	.00	.00	13,363.94	136.06	99	12,361.40
Activity 538 - Beach Totals	\$281,192.00	\$0.00	\$0.00	\$308,447.16	(\$27,255.16)	110%	\$279,065.98
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	57,000.00	.00	.00	59,600.00	(2,600.00)	105	56,800.00
Activity 540 - Dockage/Boat Storage	\$57,000.00	\$0.00	\$0.00	\$59,600.00	(\$2,600.00)	105%	\$56,800.00
Activity 550 - Boat Rental							
Category 10 - Site Operations	145,000.00	.00	.00	132,621.50	12,378.50	91	146,393.00
Category 20 - Food/Beverage	10,000.00	.00	.00	19,228.89	(9,228.89)	192	9,742.05
Category 30 - Sundry	2,000.00	.00	.00	1,119.60	880.40	56	865.44
Activity 550 - Boat Rental Totals	\$157,000.00	\$0.00	\$0.00	\$152,969.99	\$4,030.01	97%	\$157,000.49
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	4,995.00	805.00	.00	6,169.00	(1,174.00)	124	3,103.00
Category 20 - Food/Beverage	300.00	109.00	.00	399.00	(99.00)	133	22.00
Activity 580 - Cross Country Skiing	\$5,295.00	\$914.00	\$0.00	\$6,568.00	(\$1,273.00)	124%	\$3,125.00
Activity 590 - Tolling							
Category 10 - Site Operations	2,531,290.00	118,783.00	.00	2,437,635.00	93,655.00	96	2,544,054.03
Activity 590 - Tolling Totals	\$2,531,290.00	\$118,783.00	\$0.00	\$2,437,635.00	\$93,655.00	96%	\$2,544,054.03
Activity 610 - Family Camping							
Category 10 - Site Operations	47,500.00	.00	.00	42,425.00	5,075.00	89	44,420.24
Category 20 - Food/Beverage	400.00	.00	.00	4,806.05	(4,406.05)	1202	1,489.00

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function <b>8 - Operations</b>							
Location <b>109 - Stony Creek</b>							
Activity <b>610 - Family Camping</b>							
Category <b>30 - Sundry</b>	13,572.00	.00	.00	11,887.86	1,684.14	88	13,271.14
Activity <b>610 - Family Camping Totals</b>	\$61,472.00	\$0.00	\$0.00	\$59,118.91	\$2,353.09	96%	\$59,180.38
Activity <b>635 - Mobile Stage</b>							
Category <b>10 - Site Operations</b>	1,200.00	.00	.00	4,800.00	(3,600.00)	400	1,100.00
Activity <b>635 - Mobile Stage Totals</b>	\$1,200.00	\$0.00	\$0.00	\$4,800.00	(\$3,600.00)	400%	\$1,100.00
Activity <b>640 - Shelter Reservations</b>							
Category <b>10 - Site Operations</b>	113,100.00	(9,825.00)	.00	95,762.50	17,337.50	85	113,175.00
Activity <b>640 - Shelter Reservations</b>	\$113,100.00	(\$9,825.00)	\$0.00	\$95,762.50	\$17,337.50	85%	\$113,175.00
Activity <b>650 - Golf Course</b>							
Category <b>10 - Site Operations</b>	1,320,000.00	255.20	.00	1,303,604.31	16,395.69	99	1,351,207.42
Category <b>20 - Food/Beverage</b>	306,900.00	.00	.00	271,882.36	35,017.64	89	306,820.95
Category <b>30 - Sundry</b>	28,000.00	.00	.00	25,757.83	2,242.17	92	30,510.97
Activity <b>650 - Golf Course Totals</b>	\$1,654,900.00	\$255.20	\$0.00	\$1,601,244.50	\$53,655.50	97%	\$1,688,539.34
Activity <b>660 - Disc/Adventure Golf</b>							
Category <b>10 - Site Operations</b>	29,500.00	240.00	.00	26,818.00	2,682.00	91	30,204.00
Category <b>20 - Food/Beverage</b>	3,000.00	.00	.00	2,058.25	941.75	69	2,878.65
Category <b>30 - Sundry</b>	560.00	.00	.00	797.44	(237.44)	142	740.64
Activity <b>660 - Disc/Adventure Golf</b>	\$33,060.00	\$240.00	\$0.00	\$29,673.69	\$3,386.31	90%	\$33,823.29
Activity <b>700 - Special Events</b>							
Category <b>10 - Site Operations</b>	.00	.00	.00	9,320.00	(9,320.00)	+++	4,023.00
Category <b>20 - Food/Beverage</b>	2,000.00	.00	.00	8,979.46	(6,979.46)	449	1,127.77
Category <b>30 - Sundry</b>	1,400.00	.00	.00	2,299.57	(899.57)	164	1,405.00
Activity <b>700 - Special Events Totals</b>	\$3,400.00	\$0.00	\$0.00	\$20,599.03	(\$17,199.03)	606%	\$6,555.77
Activity <b>880 - Interpretive Center/Mill</b>							
Category <b>10 - Site Operations</b>	30,334.32	1,467.15	.00	32,836.09	(2,501.77)	108	35,091.73
Category <b>30 - Sundry</b>	500.00	.00	.00	.00	500.00	0	.00
Activity <b>880 - Interpretive Center/Mill</b>	\$30,834.32	\$1,467.15	\$0.00	\$32,836.09	(\$2,001.77)	106%	\$35,091.73
Activity <b>882 - Mobile Learning Center</b>							
Category <b>10 - Site Operations</b>	15,804.91	1,100.00	.00	17,969.41	(2,164.50)	114	20,061.50
Activity <b>882 - Mobile Learning Center</b>	\$15,804.91	\$1,100.00	\$0.00	\$17,969.41	(\$2,164.50)	114%	\$20,061.50
Activity <b>990 - General</b>							
Category <b>10 - Site Operations</b>	58,066.59	12,450.22	.00	58,353.22	(286.63)	100	87,401.50
Category <b>20 - Food/Beverage</b>	122.00	.00	.00	41.99	80.01	34	88.72

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<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 990 - General							
Category 30 - Sundry	1,750.00	110.00	.00	340.00	1,410.00	19	.00
Category 70 - Other	.00	.00	.00	2,379.00	(2,379.00)	+++	734.95
Activity 990 - General Totals	\$59,938.59	\$12,560.22	\$0.00	\$61,114.21	(\$1,175.62)	102%	\$88,225.17
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	18,260.00	.00	.00	18,610.00	(350.00)	102	18,260.00
Activity 991 - Joint Government Maint	\$18,260.00	\$0.00	\$0.00	\$18,610.00	(\$350.00)	102%	\$18,260.00
Location 109 - Stony Creek Totals	\$5,139,546.82	\$125,494.57	\$0.00	\$5,061,592.49	\$77,954.33	98%	\$5,215,421.43
Location 112 - Lake Erie							
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	210,000.00	250.00	.00	182,802.00	27,198.00	87	194,834.13
Category 20 - Food/Beverage	2,900.00	.00	.00	2,646.36	253.64	91	3,247.52
Category 30 - Sundry	500.00	.00	.00	100.63	399.37	20	.00
Activity 540 - Dockage/Boat Storage	\$213,400.00	\$250.00	\$0.00	\$185,548.99	\$27,851.01	87%	\$198,081.65
Activity 590 - Tolling							
Category 10 - Site Operations	580,000.00	49,209.00	.00	599,165.00	(19,165.00)	103	614,704.00
Activity 590 - Tolling Totals	\$580,000.00	\$49,209.00	\$0.00	\$599,165.00	(\$19,165.00)	103%	\$614,704.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	14,000.00	(300.00)	.00	10,700.00	3,300.00	76	13,500.00
Activity 640 - Shelter Reservations	\$14,000.00	(\$300.00)	\$0.00	\$10,700.00	\$3,300.00	76%	\$13,500.00
Activity 650 - Golf Course							
Category 10 - Site Operations	880,000.00	2,148.00	.00	891,948.95	(11,948.95)	101	915,984.38
Category 20 - Food/Beverage	242,000.00	1,169.81	.00	249,702.14	(7,702.14)	103	256,698.54
Category 30 - Sundry	25,500.00	.00	.00	31,471.85	(5,971.85)	123	34,927.61
Activity 650 - Golf Course Totals	\$1,147,500.00	\$3,317.81	\$0.00	\$1,173,122.94	(\$25,622.94)	102%	\$1,207,610.53
Activity 700 - Special Events							
Category 10 - Site Operations	600.00	590.00	.00	2,770.00	(2,170.00)	462	1,025.00
Category 20 - Food/Beverage	1,400.00	69.34	.00	2,002.38	(602.38)	143	1,332.42
Category 30 - Sundry	1,400.00	.00	.00	1,405.00	(5.00)	100	1,405.00
Activity 700 - Special Events Totals	\$3,400.00	\$659.34	\$0.00	\$6,177.38	(\$2,777.38)	182%	\$3,762.42
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	11,800.00	1,401.00	.00	11,200.59	599.41	95	13,217.89
Category 20 - Food/Beverage	200.00	.00	.00	50.70	149.30	25	110.74
Category 30 - Sundry	8,200.00	196.98	.00	5,113.63	3,086.37	62	5,791.00

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<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function 8 - Operations							
Location 112 - Lake Erie							
Activity 880 - Interpretive Center/Mill	\$20,200.00	\$1,597.98	\$0.00	\$16,364.92	\$3,835.08	81%	\$19,119.63
Activity 990 - General							
Category 10 - Site Operations	400.00	.00	.00	375.00	25.00	94	383.00
Category 20 - Food/Beverage	.00	.00	.00	36.25	(36.25)	+++	35.41
Category 70 - Other	700.00	48.50	.00	840.50	(140.50)	120	1,259.60
Activity 990 - General Totals	\$1,100.00	\$48.50	\$0.00	\$1,251.75	(\$151.75)	114%	\$1,678.01
Location 112 - Lake Erie Totals	\$1,979,600.00	\$54,782.63	\$0.00	\$1,992,330.98	(\$12,730.98)	101%	\$2,058,456.24
Location 113 - Wolcott							
Activity 590 - Tolling							
Category 10 - Site Operations	42,215.00	1,182.00	.00	41,093.00	1,122.00	97	43,937.00
Activity 590 - Tolling Totals	\$42,215.00	\$1,182.00	\$0.00	\$41,093.00	\$1,122.00	97%	\$43,937.00
Activity 615 - Group Camping							
Category 10 - Site Operations	7,050.00	490.00	.00	7,955.00	(905.00)	113	8,840.00
Activity 615 - Group Camping Totals	\$7,050.00	\$490.00	\$0.00	\$7,955.00	(\$905.00)	113%	\$8,840.00
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	20,000.00	750.00	.00	11,050.00	8,950.00	55	27,475.00
Activity 630 - Activity Center Rental	\$20,000.00	\$750.00	\$0.00	\$11,050.00	\$8,950.00	55%	\$27,475.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	9,375.00	(1,462.50)	.00	8,087.00	1,288.00	86	9,737.50
Activity 640 - Shelter Reservations	\$9,375.00	(\$1,462.50)	\$0.00	\$8,087.00	\$1,288.00	86%	\$9,737.50
Activity 700 - Special Events							
Category 10 - Site Operations	700.00	.00	.00	647.00	53.00	92	600.00
Activity 700 - Special Events Totals	\$700.00	\$0.00	\$0.00	\$647.00	\$53.00	92%	\$600.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	.00	(252.00)	.00	725.00	(725.00)	+++	(211.00)
Category 20 - Food/Beverage	.00	(1,864.35)	.00	(1,861.35)	1,861.35	+++	.00
Category 30 - Sundry	1.00	.00	.00	.00	1.00	0	.00
Activity 880 - Interpretive Center/Mill	\$1.00	(\$2,116.35)	\$0.00	(\$1,136.35)	\$1,137.35	-	(\$211.00)
Activity 881 - Farm Learning Center							
Category 10 - Site Operations	93,701.00	3,614.49	.00	118,355.05	(24,654.05)	126	126,890.23
Category 20 - Food/Beverage	1,200.00	51.00	.00	4,326.22	(3,126.22)	361	974.00
Category 30 - Sundry	4,000.00	493.14	.00	3,884.57	115.43	97	4,016.21
Activity 881 - Farm Learning Center	\$98,901.00	\$4,158.63	\$0.00	\$126,565.84	(\$27,664.84)	128%	\$131,880.44

# General Fund Revenue Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 990 - General							
Category 10 - Site Operations	1,126.49	.00	.00	11,650.00	(10,523.51)	1034	875.00
Category 70 - Other	.00	10.00	.00	85.00	(85.00)	+++	.00
Activity 990 - General Totals	\$1,126.49	\$10.00	\$0.00	\$11,735.00	(\$10,608.51)	1042%	\$875.00
Location 113 - Wolcott Totals	\$179,368.49	\$3,011.78	\$0.00	\$205,996.49	(\$26,628.00)	115%	\$223,133.94
Location 115 - Indian Springs							
Activity 590 - Tolling							
Category 10 - Site Operations	343,069.00	7,330.00	.00	346,015.00	(2,946.00)	101	343,324.19
Activity 590 - Tolling Totals	\$343,069.00	\$7,330.00	\$0.00	\$346,015.00	(\$2,946.00)	101%	\$343,324.19
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	81,100.00	(58,000.00)	.00	83,100.00	(2,000.00)	102	79,500.00
Activity 630 - Activity Center Rental	\$81,100.00	(\$58,000.00)	\$0.00	\$83,100.00	(\$2,000.00)	102%	\$79,500.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	13,125.00	(1,200.00)	.00	10,650.00	2,475.00	81	14,972.00
Activity 640 - Shelter Reservations	\$13,125.00	(\$1,200.00)	\$0.00	\$10,650.00	\$2,475.00	81%	\$14,972.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,166,666.00	.00	.00	1,248,887.72	(82,221.72)	107	1,179,237.58
Category 20 - Food/Beverage	215,192.00	.00	.00	210,612.92	4,579.08	98	212,020.91
Category 30 - Sundry	29,884.00	.00	.00	29,850.98	33.02	100	27,885.30
Activity 650 - Golf Course Totals	\$1,411,742.00	\$0.00	\$0.00	\$1,489,351.62	(\$77,609.62)	105%	\$1,419,143.79
Activity 700 - Special Events							
Category 10 - Site Operations	.00	.00	.00	368.00	(368.00)	+++	.00
Category 20 - Food/Beverage	575.00	.00	.00	153.63	421.37	27	577.00
Activity 700 - Special Events Totals	\$575.00	\$0.00	\$0.00	\$521.63	\$53.37	91%	\$577.00
Activity 883 - Environmental Disc Center							
Category 10 - Site Operations	22,275.00	1,663.63	.00	20,546.42	1,728.58	92	20,331.03
Category 20 - Food/Beverage	35.00	.00	.00	22.11	12.89	63	46.71
Category 30 - Sundry	.00	.00	.00	(.50)	.50	+++	.00
Activity 883 - Environmental Disc	\$22,310.00	\$1,663.63	\$0.00	\$20,568.03	\$1,741.97	92%	\$20,377.74
Activity 990 - General							
Category 10 - Site Operations	.00	.00	.00	10,650.00	(10,650.00)	+++	5,350.00
Category 20 - Food/Beverage	125.00	.00	.00	13.99	111.01	11	85.48
Category 70 - Other	505.00	2,750.00	.00	2,890.00	(2,385.00)	572	161.00
Activity 990 - General Totals	\$630.00	\$2,750.00	\$0.00	\$13,553.99	(\$12,923.99)	2151%	\$5,596.48

# General Fund Revenue Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
<b>Function 8 - Operations</b>							
Location 115 - Indian Springs Totals	\$1,872,551.00	(\$47,456.37)	\$0.00	\$1,963,760.27	(\$91,209.27)	105%	\$1,883,491.20
Location 116 - Huron Meadows							
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	32,250.00	10,013.00	.00	62,196.00	(29,946.00)	193	16,368.00
Category 20 - Food/Beverage	2,350.00	416.98	.00	4,195.99	(1,845.99)	179	1,726.13
Category 30 - Sundry	50.00	.00	.00	3.56	46.44	7	3.55
Activity 580 - Cross Country Skiing	\$34,650.00	\$10,429.98	\$0.00	\$66,395.55	(\$31,745.55)	192%	\$18,097.68
Activity 590 - Tolling							
Category 10 - Site Operations	49,089.00	6,015.00	.00	63,976.00	(14,887.00)	130	47,817.00
Activity 590 - Tolling Totals	\$49,089.00	\$6,015.00	\$0.00	\$63,976.00	(\$14,887.00)	130%	\$47,817.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	9,000.00	(400.00)	.00	7,900.00	1,100.00	88	8,500.00
Activity 640 - Shelter Reservations	\$9,000.00	(\$400.00)	\$0.00	\$7,900.00	\$1,100.00	88%	\$8,500.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,370,561.00	6,716.75	.00	1,276,441.47	94,119.53	93	1,340,679.39
Category 20 - Food/Beverage	206,000.00	.00	.00	197,314.48	8,685.52	96	219,365.44
Category 30 - Sundry	20,480.00	.00	.00	21,911.59	(1,431.59)	107	22,032.72
Activity 650 - Golf Course Totals	\$1,597,041.00	\$6,716.75	\$0.00	\$1,495,667.54	\$101,373.46	94%	\$1,582,077.55
Location 116 - Huron Meadows Totals	\$1,689,780.00	\$22,761.73	\$0.00	\$1,633,939.09	\$55,840.91	97%	\$1,656,492.23
Function 8 - Operations Totals	\$25,546,570.63	\$693,613.76	\$0.00	\$26,401,784.57	(\$855,213.94)	103%	\$26,318,710.34
<b>Function 9 - Administration</b>							
Location 100 - Administrative Office							
Activity 700 - Special Events							
Category 10 - Site Operations	214,000.00	.00	.00	169,991.44	44,008.56	79	21,850.00
Activity 700 - Special Events Totals	\$214,000.00	\$0.00	\$0.00	\$169,991.44	\$44,008.56	79%	\$21,850.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	4,017.84	.00	.00	4,017.84	.00	100	7,382.19
Activity 880 - Interpretive Center/Mill	\$4,017.84	\$0.00	\$0.00	\$4,017.84	\$0.00	100%	\$7,382.19
Activity 990 - General							
Category 10 - Site Operations	1,000.00	12,694.25	.00	63,400.19	(62,400.19)	6340	107,147.10
Category 70 - Other	43,422,788.37	803,333.99	.00	44,625,860.42	(1,203,072.05)	103	42,229,732.06
Activity 990 - General Totals	\$43,423,788.37	\$816,028.24	\$0.00	\$44,689,260.61	(\$1,265,472.24)	103%	\$42,336,879.16

# General Fund Revenue Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>REVENUE</b>							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	.00	.00	.00	420.00	(420.00)	+++	400.00
Activity 991 - Joint Government Maint	\$0.00	\$0.00	\$0.00	\$420.00	(\$420.00)	+++	\$400.00
Location 100 - Administrative Office	\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35
Function 9 - Administration Totals	\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35
<b>REVENUE TOTALS</b>	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)	103%	\$68,694,409.08
Fund 10 - General Fund Totals	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)		\$68,694,409.08
Grand Totals	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)		\$68,694,409.08



# General Fund Expense Budget Performance

Fiscal Year to Date 12/31/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>								
Function 2 - Transfer								
EXPENSE								
<i>Expenditures</i>								
<b>9965 Transfer Out - Capital Project Fund</b>								
9965.80	Transfer Out - Capital Project Fund	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,413,961.75
<b>9965 - Transfer Out - Capital Project Fund Totals</b>		<b>\$14,240,507.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,240,507.00</b>	<b>\$0.00</b>	<b>100%</b>	<b>\$11,413,961.75</b>
<i>Expenditures Totals</i>		<i>\$14,240,507.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$14,240,507.00</i>	<i>\$0.00</i>	<i>100%</i>	<i>\$11,413,961.75</i>
<b>EXPENSE TOTALS</b>		<b>\$14,240,507.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,240,507.00</b>	<b>\$0.00</b>	<b>100%</b>	<b>\$11,413,961.75</b>
Function 2 - Transfer Totals		(\$14,240,507.00)	\$0.00	\$0.00	(\$14,240,507.00)	\$0.00	100%	(\$11,413,961.75)
Function 5 - Capital								
EXPENSE								
<i>Contractual Services</i>								
9130	Tools/Equipment	3,558,297.08	54,663.01	.00	3,460,027.57	98,269.51	97	3,694,506.95
<i>Contractual Services Totals</i>		<i>\$3,558,297.08</i>	<i>\$54,663.01</i>	<i>\$0.00</i>	<i>\$3,460,027.57</i>	<i>\$98,269.51</i>	<i>97%</i>	<i>\$3,694,506.95</i>
<b>EXPENSE TOTALS</b>		<b>\$3,558,297.08</b>	<b>\$54,663.01</b>	<b>\$0.00</b>	<b>\$3,460,027.57</b>	<b>\$98,269.51</b>	<b>97%</b>	<b>\$3,694,506.95</b>
Function 5 - Capital Totals		(\$3,558,297.08)	(\$54,663.01)	\$0.00	(\$3,460,027.57)	(\$98,269.51)	97%	(\$3,694,506.95)
Function 7 - Major Maintenance								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	83,140.81	11,405.89	.00	89,125.87	(5,985.06)	107	95,331.38
9013	FT Benefits Pd to Emps	5,617.00	2,676.28	.00	7,334.26	(1,717.26)	131	5,109.78
9014	FT Benefits Pd for Emps	38,856.63	4,823.68	.00	38,329.47	527.16	99	36,630.39
9020	Part Time Wages	14,486.06	465.38	.00	14,486.06	.00	100	.00
9021	Part Time Overtime	82.13	.00	.00	82.13	.00	100	.00
9024	PT Benefits Pd for Emps	1,322.01	63.22	.00	1,322.01	.00	100	.00
<i>Personnel Services Totals</i>		<i>\$143,504.64</i>	<i>\$19,434.45</i>	<i>\$0.00</i>	<i>\$150,679.80</i>	<i>(\$7,175.16)</i>	<i>105%</i>	<i>\$137,071.55</i>
<i>Contractual Services</i>								
9420	Outside Services	1,974,440.24	181,999.04	282,144.20	1,020,918.09	671,377.95	66	1,016,926.64
9990	Unallocated Budget	974,912.82	.00	.00	.00	974,912.82	0	.00
<i>Contractual Services Totals</i>		<i>\$2,949,353.06</i>	<i>\$181,999.04</i>	<i>\$282,144.20</i>	<i>\$1,020,918.09</i>	<i>\$1,646,290.77</i>	<i>44%</i>	<i>\$1,016,926.64</i>
<b>EXPENSE TOTALS</b>		<b>\$3,092,857.70</b>	<b>\$201,433.49</b>	<b>\$282,144.20</b>	<b>\$1,171,597.89</b>	<b>\$1,639,115.61</b>	<b>47%</b>	<b>\$1,153,998.19</b>
Function 7 - Major Maintenance Totals		(\$3,092,857.70)	(\$201,433.49)	(\$282,144.20)	(\$1,171,597.89)	(\$1,639,115.61)	47%	(\$1,153,998.19)
Function 8 - Operations								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	12,837,093.38	1,591,844.82	.00	12,538,703.58	298,389.80	98	12,189,632.98
9011	Full Time Overtime	577,141.26	57,181.59	.00	571,457.70	5,683.56	99	509,110.58



# General Fund Expense Budget Performance

Fiscal Year to Date 12/31/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>								
Function 8 - Operations								
EXPENSE								
Personnel Services								
9013	FT Benefits Pd to Emps	1,313,533.30	467,906.66	.00	1,286,564.27	26,969.03	98	801,071.59
9014	FT Benefits Pd for Emps	6,929,607.75	750,929.52	.00	6,638,017.04	291,590.71	96	5,893,422.19
9020	Part Time Wages	11,232,478.82	573,632.50	.00	10,982,552.47	249,926.35	98	9,885,700.13
9021	Part Time Overtime	89,903.04	14,984.98	.00	83,889.39	6,013.65	93	64,768.74
9023	PT Benefits Pd to Emps	(170.61)	(24,972.63)	.00	(21,172.36)	21,001.75	12410	32,952.25
9024	PT Benefits Pd for Emps	959,024.44	66,153.41	.00	897,966.99	61,057.45	94	911,217.24
Personnel Services Totals		\$33,938,611.38	\$3,497,660.85	\$0.00	\$32,977,979.08	\$960,632.30	97%	\$30,287,875.70
Contractual Services								
9110	Operating Supplies	2,293,643.95	140,383.20	(1,277.38)	2,132,594.05	162,327.28	93	2,026,552.79
9120	Maintenance Materials	.00	.00	.00	.00	.00	+++	111.41
9130	Tools/Equipment	656,411.39	52,549.13	(1,644.11)	590,298.28	67,757.22	90	978,225.22
9140	Chemicals	639,496.60	52,347.76	.00	637,139.98	2,356.62	100	540,165.69
9150	Equipment Fuel	550,136.46	14,268.72	.00	505,818.78	44,317.68	92	579,476.58
9160	Uniforms	112,201.06	8,781.62	.00	102,122.11	10,078.95	91	88,424.83
9170	Resale Merchandise	1,114,159.48	(62,178.69)	.00	1,055,486.52	58,672.96	95	991,696.09
9420	Outside Services	3,905,017.62	407,117.46	72,438.39	3,595,331.90	237,247.33	94	3,060,052.60
9430	Insurances	608,403.23	(207,525.24)	.00	424,505.40	183,897.83	70	305,415.93
9440	Utilities	1,952,230.58	136,913.15	.00	1,851,098.72	101,131.86	95	1,918,339.75
9450	Rents/Leases	194,727.98	17,802.91	.00	184,104.60	10,623.38	95	222,343.90
9460	Postage/Shipping	3,842.07	449.88	.00	3,589.33	252.74	93	2,277.18
9510	Memberships	8,896.64	1,146.89	.00	4,788.05	4,108.59	54	5,727.61
9520	Employee Development	127,256.70	8,865.33	1,990.40	99,431.71	25,834.59	80	123,753.61
9910	Over/Under	3,938.31	(1,167.78)	.00	(3,791.02)	7,729.33	-96	(126.64)
9945	Inventory Gain/Loss on Adjustment	10,704.19	10,704.19	.00	10,704.19	.00	100	2,100.28
Contractual Services Totals		\$12,181,066.26	\$580,458.53	\$71,507.30	\$11,193,222.60	\$916,336.36	92%	\$10,844,536.83
EXPENSE TOTALS		\$46,119,677.64	\$4,078,119.38	\$71,507.30	\$44,171,201.68	\$1,876,968.66	96%	\$41,132,412.53
Function 8 - Operations Totals		(\$46,119,677.64)	(\$4,078,119.38)	(\$71,507.30)	(\$44,171,201.68)	(\$1,876,968.66)	96%	(\$41,132,412.53)
Function 9 - Administration								
EXPENSE								
Personnel Services								
9010	Full Time Wages	5,632,052.00	733,235.82	.00	5,580,833.04	51,218.96	99	5,238,258.59
9011	Full Time Overtime	48,917.24	3,393.90	.00	47,081.79	1,835.45	96	35,468.14
9013	FT Benefits Pd to Emps	444,999.08	164,899.65	.00	444,181.82	817.26	100	271,417.94
9014	FT Benefits Pd for Emps	2,349,534.27	270,533.18	.00	2,279,471.26	70,063.01	97	1,996,918.22

# General Fund Expense Budget Performance

Fiscal Year to Date 12/31/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>								
Function 9 - Administration								
<b>EXPENSE</b>								
<i>Personnel Services</i>								
9020	Part Time Wages	316,749.67	26,453.31	.00	264,406.95	52,342.72	83	261,001.00
9021	Part Time Overtime	74.72	.00	.00	74.72	.00	100	513.09
9024	PT Benefits Pd for Emps	22,890.37	2,087.91	.00	17,310.06	5,580.31	76	18,015.82
<i>Personnel Services Totals</i>		\$8,815,217.35	\$1,200,603.77	\$0.00	\$8,633,359.64	\$181,857.71	98%	\$7,821,592.80
<i>Contractual Services</i>								
9110	Operating Supplies	441,543.29	31,778.09	.00	294,970.86	146,572.43	67	206,543.79
9130	Tools/Equipment	336,171.27	33,305.29	2,110.34	260,610.27	73,450.66	78	183,234.52
9140	Chemicals	2,157.13	.00	.00	1,657.13	500.00	77	4,149.87
9150	Equipment Fuel	71,190.47	29,615.37	.00	52,207.19	18,983.28	73	46,828.21
9160	Uniforms	7,739.70	1,078.87	.00	4,156.99	3,582.71	54	3,253.58
9410	Professional Services	901,424.50	53,189.44	313,196.00	526,481.92	61,746.58	93	361,172.33
9420	Outside Services	3,739,707.48	645,918.20	99,515.02	3,379,242.69	260,949.77	93	2,363,705.96
9430	Insurances	188,526.00	(58,298.76)	.00	126,505.39	62,020.61	67	93,050.88
9440	Utilities	174,729.25	13,792.89	.00	132,642.52	42,086.73	76	152,764.39
9450	Rents/Leases	3,426.56	495.39	.00	2,016.56	1,410.00	59	1,668.83
9460	Postage/Shipping	17,322.23	2,540.12	.00	17,029.45	292.78	98	16,486.40
9499	Miscellaneous	14,000.00	1,829.28	.00	10,250.46	3,749.54	73	4,040.79
9510	Memberships	29,849.29	1,236.99	.00	22,819.29	7,030.00	76	19,252.88
9520	Employee Development	213,363.19	12,197.88	994.60	139,708.01	72,660.58	66	119,950.65
9940	Inventory Variance	.00	.00	.00	(173.86)	173.86	+++	20.34
<i>Contractual Services Totals</i>		\$6,141,150.36	\$768,679.05	\$415,815.96	\$4,970,124.87	\$755,209.53	88%	\$3,576,123.42
<b>EXPENSE TOTALS</b>		\$14,956,367.71	\$1,969,282.82	\$415,815.96	\$13,603,484.51	\$937,067.24	94%	\$11,397,716.22
Function 9 - Administration Totals		(\$14,956,367.71)	(\$1,969,282.82)	(\$415,815.96)	(\$13,603,484.51)	(\$937,067.24)	94%	(\$11,397,716.22)
Fund 10 - General Fund Totals		\$81,967,707.13	\$6,303,498.70	\$769,467.46	\$76,646,818.65	\$4,551,421.02		\$68,792,595.64
Grand Totals		\$81,967,707.13	\$6,303,498.70	\$769,467.46	\$76,646,818.65	\$4,551,421.02		\$68,792,595.64

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,413,961.75
Location 100 - Administrative Office	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 2 - Transfer Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 100 - Executive	40,440.00	.00	.00	40,440.00	.00	100	.00
Activity 180 - Natural Resources	57,572.00	.00	.00	57,572.00	.00	100	226,023.00
Activity 710 - Administrative	71,260.00	.00	.00	71,260.00	.00	100	.00
Location 100 - Administrative Office	\$169,272.00	\$0.00	\$0.00	\$169,272.00	\$0.00	100%	\$226,023.00
Location 102 - Lake St. Clair							
Activity 531 - Pool	6,683.47	.00	.00	6,683.47	.00	100	10,383.33
Activity 730 - Police	8,585.21	.00	.00	8,585.21	.00	100	52,897.00
Activity 940 - Heart Lab-LSC	.00	(12.99)	.00	.00	.00	+++	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	26,139.02
Location 102 - Lake St. Clair Totals	\$15,268.68	(\$12.99)	\$0.00	\$15,268.68	\$0.00	100%	\$89,419.35
Location 104 - Kensington							
Activity 538 - Beach	5,000.00	.00	.00	.00	5,000.00	0	.00
Activity 550 - Boat Rental	12,991.28	.00	.00	12,991.28	.00	100	.00
Activity 650 - Golf Course	132,763.04	.00	.00	132,763.04	.00	100	.00
Activity 710 - Administrative	33,720.00	33,720.00	.00	33,720.00	.00	100	.00
Activity 730 - Police	119,250.14	.00	.00	119,191.76	58.38	100	52,897.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	26,224.49
Activity 990 - General	257,088.66	20,956.00	.00	244,064.13	13,024.53	95	278,547.33
Location 104 - Kensington Totals	\$560,813.12	\$54,676.00	\$0.00	\$542,730.21	\$18,082.91	97%	\$357,668.82
Location 106 - Lower Huron/Will/Oakwoods							
Activity 650 - Golf Course	20,713.45	.00	.00	20,713.45	.00	100	192,602.59
Activity 730 - Police	45,171.00	.00	.00	45,171.00	.00	100	52,897.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	76,180.00
Activity 990 - General	324,345.00	.00	.00	299,918.66	24,426.34	92	368,889.41
Location 106 - Lower	\$390,229.45	\$0.00	\$0.00	\$365,803.11	\$24,426.34	94%	\$690,569.00
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	118,342.82	.00	.00	118,342.82	.00	100	124,809.29
Activity 730 - Police	45,171.00	.00	.00	45,171.00	.00	100	52,897.00
Activity 990 - General	175,185.47	.00	.00	175,185.47	.00	100	352,720.23

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<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
<b>Function 5 - Capital</b>							
Location 108 - Hudson	\$338,699.29	\$0.00	\$0.00	\$338,699.29	\$0.00	100%	\$530,426.52
Location 109 - Stony Creek							
Activity 537 - Ripslide	244,024.77	.00	.00	244,024.77	.00	100	.00
Activity 538 - Beach	5,000.00	.00	.00	.00	5,000.00	0	.00
Activity 650 - Golf Course	114,173.67	.00	.00	108,293.67	5,880.00	95	634,521.79
Activity 990 - General	373,133.14	.00	.00	357,731.86	15,401.28	96	403,579.07
Location 109 - Stony Creek Totals	\$736,331.58	\$0.00	\$0.00	\$710,050.30	\$26,281.28	96%	\$1,038,100.86
Location 112 - Lake Erie							
Activity 650 - Golf Course	578,897.00	.00	.00	578,897.87	(.87)	100	85,069.82
Activity 990 - General	205,700.00	.00	.00	176,221.02	29,478.98	86	284,372.68
Location 112 - Lake Erie Totals	\$784,597.00	\$0.00	\$0.00	\$755,118.89	\$29,478.11	96%	\$369,442.50
Location 113 - Wolcott							
Activity 881 - Farm Learning Center	26,884.17	.00	.00	26,883.30	.87	100	.00
Activity 990 - General	8,761.00	.00	.00	8,761.00	.00	100	130,266.06
Location 113 - Wolcott Totals	\$35,645.17	\$0.00	\$0.00	\$35,644.30	\$0.87	100%	\$130,266.06
Location 115 - Indian Springs							
Activity 650 - Golf Course	147,766.86	.00	.00	147,766.86	.00	100	101,120.28
Activity 710 - Administrative	15,455.00	.00	.00	15,455.00	.00	100	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	55,247.00
Location 115 - Indian Springs Totals	\$163,221.86	\$0.00	\$0.00	\$163,221.86	\$0.00	100%	\$156,367.28
Location 116 - Huron Meadows							
Activity 650 - Golf Course	364,218.93	.00	.00	364,218.93	.00	100	71,310.25
Activity 990 - General	.00	.00	.00	.00	.00	+++	34,913.31
Location 116 - Huron Meadows Totals	\$364,218.93	\$0.00	\$0.00	\$364,218.93	\$0.00	100%	\$106,223.56
Function 5 - Capital Totals	\$3,558,297.08	\$54,663.01	\$0.00	\$3,460,027.57	\$98,269.51	97%	\$3,694,506.95
<b>Function 7 - Major Maintenance</b>							
Location 100 - Administrative Office							
Activity 192 - Engineering	(7,561.79)	.00	.00	.00	(7,561.79)	0	.00
Activity 990 - General	39,482.00	.00	.00	.00	39,482.00	0	.00
Location 100 - Administrative Office Totals	\$31,920.21	\$0.00	\$0.00	\$0.00	\$31,920.21	0%	\$0.00
Location 102 - Lake St. Clair							
Activity 531 - Pool	12,508.00	.00	.00	12,508.00	.00	100	24,050.00
Activity 535 - Sprayzone	.00	.00	.00	.00	.00	+++	16,739.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	263,765.20
Activity 565 - Plaza Concession	22,283.00	.00	.00	22,282.75	.25	100	.00

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<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function 7 - Major Maintenance							
Location 102 - Lake St. Clair							
Activity 655 - Par 3/Foot Golf	.00	.00	.00	.00	.00	+++	10,660.00
Activity 990 - General	450,055.85	11,328.78	22,481.00	312,306.26	115,268.59	74	9,209.13
Location 102 - Lake St. Clair Totals	\$484,846.85	\$11,328.78	\$22,481.00	\$347,097.01	\$115,268.84	76%	\$324,423.33
Location 104 - Kensington							
Activity 535 - Sprayzone	89,894.00	.00	59,648.00	29,688.00	558.00	99	.00
Activity 540 - Dockage/Boat Storage	73.91	.00	.00	73.91	.00	100	73.05
Activity 650 - Golf Course	48,712.00	.00	.00	38,181.72	10,530.28	78	4,300.59
Activity 660 - Disc/Adventure Golf	.00	.00	.00	.00	.00	+++	10,228.77
Activity 710 - Administrative	.00	.00	.00	.00	.00	+++	13,173.27
Activity 881 - Farm Learning Center	611,631.89	2,057.04	3,500.00	49,096.23	559,035.66	9	4,664.05
Activity 990 - General	488,522.52	66,498.99	2,128.10	166,398.72	319,995.70	34	85,532.52
Location 104 - Kensington Totals	\$1,238,834.32	\$68,556.03	\$65,276.10	\$283,438.58	\$890,119.64	28%	\$117,972.25
Location 106 - Lower Huron/Will/Oakwoods							
Activity 531 - Pool	5,400.00	.00	.00	12.22	5,387.78	0	9,600.00
Activity 532 - Waterpark	203,445.37	9,878.28	9,779.80	193,665.57	.00	100	138,474.63
Activity 990 - General	211,455.00	1,652.38	18,750.00	8,093.00	184,612.00	13	3,778.38
Location 106 - Lower	\$420,300.37	\$11,530.66	\$28,529.80	\$201,770.79	\$189,999.78	55%	\$151,853.01
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	21,267.00	2,349.57	.00	21,267.00	.00	100	13,000.00
Activity 990 - General	185,000.00	.00	.00	21,487.00	163,513.00	12	.00
Location 108 - Hudson	\$206,267.00	\$2,349.57	\$0.00	\$42,754.00	\$163,513.00	21%	\$13,000.00
Location 109 - Stony Creek							
Activity 650 - Golf Course	25,886.44	211.31	.00	25,773.74	112.70	100	12,893.74
Activity 990 - General	273,188.93	86,271.55	51,697.58	105,572.55	115,918.80	58	24,242.02
Location 109 - Stony Creek Totals	\$299,075.37	\$86,482.86	\$51,697.58	\$131,346.29	\$116,031.50	61%	\$37,135.76
Location 112 - Lake Erie							
Activity 540 - Dockage/Boat Storage	50,000.00	.00	.00	.00	50,000.00	0	43,936.73
Activity 650 - Golf Course	109,215.86	420.68	94,072.00	15,143.86	.00	100	96,701.41
Activity 710 - Administrative	73.91	.00	.00	73.91	.00	100	.00
Activity 880 - Interpretive Center/Mill	8,051.66	167.59	.00	8,051.66	.00	100	11,898.15
Activity 990 - General	69,692.14	.00	.00	.00	69,692.14	0	337,048.00
Location 112 - Lake Erie Totals	\$237,033.57	\$588.27	\$94,072.00	\$23,269.43	\$119,692.14	50%	\$489,584.29
Location 113 - Wolcott							
Activity 630 - Activity Center Rental	11,228.50	.00	11,228.50	.00	.00	100	.00

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<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
<b>Function 7 - Major Maintenance</b>							
Location 113 - Wolcott Totals	\$11,228.50	\$0.00	\$11,228.50	\$0.00	\$0.00	100%	\$0.00
Location 115 - Indian Springs							
Activity 650 - Golf Course	112,130.01	15,767.28	8,859.22	90,700.29	12,570.50	89	.00
Activity 710 - Administrative	32,153.30	.00	.00	32,153.30	.00	100	.00
Activity 990 - General	19,068.20	4,830.04	.00	19,068.20	.00	100	.00
Location 115 - Indian Springs Totals	\$163,351.51	\$20,597.32	\$8,859.22	\$141,921.79	\$12,570.50	92%	\$0.00
Location 116 - Huron Meadows							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	20,029.55
Location 116 - Huron Meadows Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$20,029.55
Function 7 - Major Maintenance Totals	\$3,092,857.70	\$201,433.49	\$282,144.20	\$1,171,597.89	\$1,639,115.61	47%	\$1,153,998.19
<b>Function 8 - Operations</b>							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent	40,025.00	.00	.00	38,508.78	1,516.22	96	35,915.39
Activity 590 - Tolling	32,400.00	3,978.54	.00	30,205.52	2,194.48	93	27,733.94
Activity 990 - General	64.00	25.00	.00	64.00	.00	100	.00
Location 100 - Administrative Office	\$72,489.00	\$4,003.54	\$0.00	\$68,778.30	\$3,710.70	95%	\$63,649.33
Location 102 - Lake St. Clair							
Activity 180 - Natural Resources	145,035.23	52,663.19	.00	141,138.54	3,896.69	97	76,887.97
Activity 531 - Pool	406,364.73	(763.08)	.00	392,109.34	14,255.39	96	340,759.31
Activity 535 - Sprayzone	14,717.00	(65.11)	.00	13,450.86	1,266.14	91	6,680.73
Activity 538 - Beach	22,716.00	(699.01)	.00	17,156.90	5,559.10	76	13,291.73
Activity 540 - Dockage/Boat Storage	90,061.52	1,548.49	.00	83,451.47	6,610.05	93	84,864.30
Activity 565 - Plaza Concession	15,450.23	6,914.07	.00	14,535.90	914.33	94	7,755.82
Activity 590 - Tolling	168,500.98	7,947.65	.00	168,047.42	453.56	100	147,536.46
Activity 630 - Activity Center Rental	73,006.38	8,979.25	.00	63,613.69	9,392.69	87	51,442.10
Activity 640 - Shelter Reservations	101.00	.00	.00	30.68	70.32	30	81.05
Activity 655 - Par 3/Foot Golf	135,218.07	(684.31)	.00	99,308.71	35,909.36	73	109,948.68
Activity 660 - Disc/Adventure Golf	27,580.00	(73.37)	.00	19,609.38	7,970.62	71	20,063.15
Activity 670 - Trackless Train	38,774.13	1.40	.00	37,619.99	1,154.14	97	35,449.25
Activity 700 - Special Events	76,205.80	317.50	.00	73,606.70	2,599.10	97	68,811.64
Activity 710 - Administrative	905,629.80	87,360.39	.00	879,636.42	25,993.38	97	797,742.27
Activity 730 - Police	977,290.47	106,456.16	500.00	952,821.68	23,968.79	98	947,127.79
Activity 870 - Wildlife Management	18,200.00	.00	.00	15,678.00	2,522.00	86	15,678.00
Activity 880 - Interpretive Center/Mill	410,141.32	33,472.22	28,497.20	362,691.98	18,952.14	95	349,968.55
Activity 990 - General	2,164,510.79	220,607.59	7,228.64	2,106,103.53	51,178.62	98	1,942,798.43



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<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function <b>8 - Operations</b>							
Location <b>102 - Lake St. Clair</b>							
Activity <b>991 - Joint Government Maint</b>	63,082.00	196.72	.00	39,826.55	23,255.45	63	63,319.61
Location <b>102 - Lake St. Clair Totals</b>	\$5,752,585.45	\$524,179.75	\$36,225.84	\$5,480,437.74	\$235,921.87	96%	\$5,080,206.84
Location <b>104 - Kensington</b>							
Activity <b>180 - Natural Resources</b>	263,153.55	24,749.80	.00	263,087.10	66.45	100	236,714.11
Activity <b>532 - Waterpark</b>	82.20	.00	.00	82.20	.00	100	.00
Activity <b>535 - Sprayzone</b>	240,587.29	2,604.57	.00	240,240.68	346.61	100	225,229.83
Activity <b>538 - Beach</b>	233,178.58	411.60	.00	231,310.45	1,868.13	99	211,173.14
Activity <b>540 - Dockage/Boat Storage</b>	2,208.58	(194.81)	.00	1,994.26	214.32	90	2,335.65
Activity <b>550 - Boat Rental</b>	166,290.38	529.49	.00	165,903.20	387.18	100	167,075.35
Activity <b>560 - Excursion Boat</b>	53,805.64	154.74	.00	53,798.01	7.63	100	44,593.35
Activity <b>580 - Cross Country Skiing</b>	21,553.94	4,320.89	.00	21,155.56	398.38	98	10,274.71
Activity <b>590 - Tolling</b>	442,132.03	32,003.20	.00	442,119.30	12.73	100	382,313.01
Activity <b>615 - Group Camping</b>	794.00	.00	.00	793.56	.44	100	586.12
Activity <b>650 - Golf Course</b>	1,006,191.88	19,956.96	.00	991,592.21	14,599.67	99	936,246.28
Activity <b>660 - Disc/Adventure Golf</b>	102,463.62	4,302.05	.00	102,099.55	364.07	100	101,310.91
Activity <b>700 - Special Events</b>	96,021.58	267.15	.00	94,450.71	1,570.87	98	82,010.41
Activity <b>710 - Administrative</b>	1,211,998.17	129,175.14	.00	1,208,797.70	3,200.47	100	1,052,251.18
Activity <b>730 - Police</b>	1,372,958.35	167,291.89	(149.21)	1,363,511.81	9,595.75	99	1,404,912.17
Activity <b>870 - Wildlife Management</b>	38,169.50	505.88	.00	37,706.37	463.13	99	15,125.71
Activity <b>880 - Interpretive Center/Mill</b>	461,438.81	62,370.21	.00	451,652.93	9,785.88	98	400,315.75
Activity <b>881 - Farm Learning Center</b>	1,124,759.39	118,292.87	.00	1,114,359.91	10,399.48	99	998,400.01
Activity <b>882 - Mobile Learning Center</b>	153,490.89	21,636.91	.00	147,113.31	6,377.58	96	157,821.51
Activity <b>990 - General</b>	2,729,609.45	312,467.97	(3,580.05)	2,728,521.16	4,668.34	100	2,541,064.35
Activity <b>991 - Joint Government Maint</b>	14,102.05	24.30	.00	10,445.41	3,656.64	74	6,946.79
Location <b>104 - Kensington Totals</b>	\$9,734,989.88	\$900,870.81	(\$3,729.26)	\$9,670,735.39	\$67,983.75	99%	\$8,976,700.34
Location <b>106 - Lower Huron/Will/Oakwoods</b>							
Activity <b>180 - Natural Resources</b>	189,286.89	17,644.81	.00	188,872.81	414.08	100	200,724.86
Activity <b>531 - Pool</b>	442,453.55	5,333.38	.00	435,406.21	7,047.34	98	342,705.14
Activity <b>532 - Waterpark</b>	1,264,996.44	(8,706.79)	8,450.00	1,246,992.59	9,553.85	99	1,065,640.77
Activity <b>550 - Boat Rental</b>	9,040.00	.00	.00	9,039.31	.69	100	7,654.73
Activity <b>590 - Tolling</b>	303,697.68	14,727.93	.00	302,771.80	925.88	100	295,095.40
Activity <b>610 - Family Camping</b>	2,031.00	24.45	.00	1,873.47	157.53	92	5,176.54
Activity <b>615 - Group Camping</b>	338.00	.00	.00	338.00	.00	100	1,144.00
Activity <b>650 - Golf Course</b>	889,216.98	32,426.80	.00	867,846.69	21,370.29	98	813,741.12

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<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function <b>8 - Operations</b>							
Location <b>106 - Lower Huron/Will/Oakwoods</b>							
Activity <b>655 - Par 3/Foot Golf</b>	139.97	.00	.00	139.97	.00	100	.00
Activity <b>660 - Disc/Adventure Golf</b>	2,182.00	69.99	.00	2,181.02	.98	100	294.36
Activity <b>700 - Special Events</b>	52,588.00	.00	.00	44,869.73	7,718.27	85	54,713.43
Activity <b>710 - Administrative</b>	909,490.41	88,340.47	.00	893,266.73	16,223.68	98	840,086.60
Activity <b>730 - Police</b>	1,115,299.92	134,100.50	500.00	1,084,074.75	30,725.17	97	1,141,371.03
Activity <b>870 - Wildlife Management</b>	13,148.84	273.50	.00	12,941.58	207.26	98	565.89
Activity <b>880 - Interpretive Center/Mill</b>	360,626.80	49,660.52	3,002.86	348,637.48	8,986.46	98	356,067.97
Activity <b>882 - Mobile Learning Center</b>	327,929.60	42,676.23	.00	302,122.19	25,807.41	92	287,354.54
Activity <b>884 - Community Outreach</b>	683,763.36	100,599.70	.00	629,918.20	53,845.16	92	398,404.17
Activity <b>990 - General</b>	2,520,743.70	266,332.00	2,205.36	2,454,679.11	63,859.23	97	2,354,377.97
Location <b>106 - Lower</b>	\$9,086,973.14	\$743,503.49	\$14,158.22	\$8,825,971.64	\$246,843.28	97%	\$8,165,118.52
Location <b>108 - Hudson Mills/Dexter/Delhi</b>							
Activity <b>180 - Natural Resources</b>	244,811.32	10,547.56	.00	126,144.20	118,667.12	52	66,357.07
Activity <b>550 - Boat Rental</b>	4,228.27	.00	.00	4,208.02	20.25	100	8,073.03
Activity <b>580 - Cross Country Skiing</b>	7,585.00	90.87	.00	436.30	7,148.70	6	602.76
Activity <b>590 - Tolling</b>	127,080.37	7,268.79	.00	125,556.54	1,523.83	99	108,331.68
Activity <b>615 - Group Camping</b>	729.56	338.00	.00	729.56	.00	100	653.12
Activity <b>650 - Golf Course</b>	815,022.37	35,509.92	.00	783,524.17	31,498.20	96	718,708.17
Activity <b>660 - Disc/Adventure Golf</b>	15,202.00	852.62	.00	8,000.83	7,201.17	53	4,922.32
Activity <b>700 - Special Events</b>	40,444.00	8.50	.00	27,242.16	13,201.84	67	30,356.89
Activity <b>710 - Administrative</b>	617,755.33	67,857.91	.00	573,330.41	44,424.92	93	560,088.56
Activity <b>730 - Police</b>	685,512.10	65,726.75	500.00	661,914.20	23,097.90	97	691,413.74
Activity <b>870 - Wildlife Management</b>	22,399.46	121.97	.00	18,575.44	3,824.02	83	1,672.28
Activity <b>880 - Interpretive Center/Mill</b>	153,945.59	21,724.63	.00	142,280.93	11,664.66	92	109,978.68
Activity <b>990 - General</b>	887,165.09	90,930.23	.00	833,323.95	53,841.14	94	824,039.87
Activity <b>991 - Joint Government Maint</b>	26,207.00	2,955.45	.00	18,720.41	7,486.59	71	20,292.35
Location <b>108 - Hudson</b>	\$3,648,087.46	\$303,933.20	\$500.00	\$3,323,987.12	\$323,600.34	91%	\$3,145,490.52
Location <b>109 - Stony Creek</b>							
Activity <b>180 - Natural Resources</b>	286,151.29	6,147.70	11,300.00	175,634.25	99,217.04	65	144,697.40
Activity <b>537 - Ripslide</b>	43,270.82	146.07	.00	43,251.71	19.11	100	20,319.25
Activity <b>538 - Beach</b>	377,279.94	815.05	.00	362,021.24	15,258.70	96	341,468.38
Activity <b>540 - Dockage/Boat Storage</b>	2,651.68	160.53	.00	2,436.60	215.08	92	5,345.90
Activity <b>550 - Boat Rental</b>	140,124.72	83.09	.00	139,206.72	918.00	99	143,321.50
Activity <b>580 - Cross Country Skiing</b>	7,827.97	2,812.91	.00	7,157.78	670.19	91	2,198.02



# General Fund Expense Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function <b>8 - Operations</b>							
Location <b>109 - Stony Creek</b>							
Activity <b>590 - Tolling</b>	182,606.96	13,306.21	.00	182,602.70	4.26	100	162,290.63
Activity <b>610 - Family Camping</b>	30,566.67	229.51	.00	29,279.76	1,286.91	96	24,081.91
Activity <b>630 - Activity Center Rental</b>	.00	(599.00)	.00	.00	.00	+++	.00
Activity <b>650 - Golf Course</b>	1,099,304.39	64,717.53	.00	1,080,826.43	18,477.96	98	1,106,164.43
Activity <b>660 - Disc/Adventure Golf</b>	21,659.18	2.32	.00	20,268.63	1,390.55	94	19,928.00
Activity <b>700 - Special Events</b>	102,803.00	2.62	.00	96,252.23	6,550.77	94	99,357.49
Activity <b>710 - Administrative</b>	1,020,250.95	100,505.09	.00	990,616.81	29,634.14	97	942,052.80
Activity <b>730 - Police</b>	1,183,705.71	123,400.59	1,495.50	1,139,966.12	42,244.09	96	1,067,797.01
Activity <b>870 - Wildlife Management</b>	32,724.05	859.03	.00	32,302.43	421.62	99	13,156.87
Activity <b>880 - Interpretive Center/Mill</b>	412,149.62	45,705.00	617.00	379,836.47	31,696.15	92	386,722.02
Activity <b>882 - Mobile Learning Center</b>	159,156.99	23,627.31	.00	136,337.13	22,819.86	86	167,205.39
Activity <b>990 - General</b>	2,075,751.00	241,601.14	.00	2,048,067.93	27,683.07	99	1,898,678.42
Activity <b>991 - Joint Government Maint</b>	10,195.00	.00	.00	9,672.09	522.91	95	5,733.59
Location <b>109 - Stony Creek Totals</b>	<b>\$7,188,179.94</b>	<b>\$623,522.70</b>	<b>\$13,412.50</b>	<b>\$6,875,737.03</b>	<b>\$299,030.41</b>	<b>96%</b>	<b>\$6,550,519.01</b>
Location <b>112 - Lake Erie</b>							
Activity <b>180 - Natural Resources</b>	66,621.54	148.38	.00	62,253.91	4,367.63	93	64,417.71
Activity <b>531 - Pool</b>	44,189.00	(869.50)	.00	31,043.70	13,145.30	70	29,785.40
Activity <b>540 - Dockage/Boat Storage</b>	118,979.98	1,684.94	5,000.00	90,186.43	23,793.55	80	98,803.20
Activity <b>590 - Tolling</b>	96,003.98	7,111.40	.00	95,500.67	503.31	99	93,621.26
Activity <b>640 - Shelter Reservations</b>	500.00	.00	.00	.00	500.00	0	4,900.00
Activity <b>650 - Golf Course</b>	982,959.18	33,008.57	.00	908,815.92	74,143.26	92	923,158.96
Activity <b>700 - Special Events</b>	53,100.00	2,465.17	.00	49,344.69	3,755.31	93	41,215.67
Activity <b>710 - Administrative</b>	758,647.52	80,124.67	.00	692,629.37	66,018.15	91	647,401.99
Activity <b>730 - Police</b>	856,772.97	93,827.94	500.00	828,114.19	28,158.78	97	674,967.82
Activity <b>870 - Wildlife Management</b>	33,232.00	172.66	.00	23,139.58	10,092.42	70	1,998.63
Activity <b>880 - Interpretive Center/Mill</b>	350,747.95	28,731.37	.00	323,335.49	27,412.46	92	280,414.73
Activity <b>990 - General</b>	1,310,920.80	159,268.24	.00	1,251,953.77	58,967.03	96	1,133,386.09
Location <b>112 - Lake Erie Totals</b>	<b>\$4,672,674.92</b>	<b>\$405,673.84</b>	<b>\$5,500.00</b>	<b>\$4,356,317.72</b>	<b>\$310,857.20</b>	<b>93%</b>	<b>\$3,994,071.46</b>
Location <b>113 - Wolcott</b>							
Activity <b>180 - Natural Resources</b>	51,291.65	93.97	.00	41,890.48	9,401.17	82	48,659.61
Activity <b>590 - Tolling</b>	5,229.90	273.17	.00	5,228.55	1.35	100	6,070.09
Activity <b>615 - Group Camping</b>	7,275.15	675.82	.00	7,056.67	218.48	97	6,059.37
Activity <b>630 - Activity Center Rental</b>	23,887.65	772.71	.00	22,077.23	1,810.42	92	19,030.76
Activity <b>650 - Golf Course</b>	.00	.00	.00	.00	.00	+++	100.00

# General Fund Expense Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 700 - Special Events	7,500.00	.00	.00	3,246.29	4,253.71	43	5,194.79
Activity 710 - Administrative	55,702.39	2,671.06	.00	50,707.58	4,994.81	91	38,226.47
Activity 730 - Police	34,458.00	(1,790.20)	.00	5,339.74	29,118.26	15	32,539.36
Activity 880 - Interpretive Center/Mill	54,007.79	1,156.15	.00	43,618.80	10,388.99	81	47,684.27
Activity 881 - Farm Learning Center	1,190,085.51	156,737.03	.00	1,156,998.65	33,086.86	97	988,464.94
Activity 990 - General	342,311.57	34,073.33	.00	333,998.48	8,313.09	98	304,575.07
Location 113 - Wolcott Totals	\$1,771,749.61	\$194,663.04	\$0.00	\$1,670,162.47	\$101,587.14	94%	\$1,496,604.73
Location 115 - Indian Springs							
Activity 180 - Natural Resources	188,648.78	49,728.85	.00	119,370.23	69,278.55	63	142,188.94
Activity 535 - Sprayzone	7,525.52	81.28	.00	7,337.65	187.87	98	6,035.33
Activity 580 - Cross Country Skiing	3,594.00	.00	.00	.00	3,594.00	0	.00
Activity 590 - Tolling	57,717.19	6,206.65	.00	57,233.53	483.66	99	65,278.45
Activity 630 - Activity Center Rental	24,863.24	424.77	.00	20,143.71	4,719.53	81	24,022.00
Activity 650 - Golf Course	981,356.56	38,532.72	.00	960,147.23	21,209.33	98	930,443.40
Activity 700 - Special Events	14,239.92	16.00	.00	13,758.78	481.14	97	10,752.64
Activity 710 - Administrative	320,167.59	30,883.97	.00	305,896.40	14,271.19	96	297,407.05
Activity 730 - Police	62,734.70	13,502.93	.00	43,699.29	19,035.41	70	42,418.57
Activity 870 - Wildlife Management	14,730.85	75.93	.00	14,145.53	585.32	96	1,072.81
Activity 883 - Environmental Disc	553,393.79	62,802.81	.00	515,620.19	37,773.60	93	464,288.40
Activity 990 - General	389,355.09	53,672.64	5,440.00	375,129.39	8,785.70	98	349,540.75
Location 115 - Indian Springs Totals	\$2,618,327.23	\$255,928.55	\$5,440.00	\$2,432,481.93	\$180,405.30	93%	\$2,333,448.34
Location 116 - Huron Meadows							
Activity 180 - Natural Resources	83,498.47	650.99	.00	56,371.46	27,127.01	68	54,128.49
Activity 580 - Cross Country Skiing	85,936.47	17,634.12	.00	83,661.97	2,274.50	97	48,617.33
Activity 590 - Tolling	995.00	.00	.00	282.27	712.73	28	331.36
Activity 650 - Golf Course	885,627.04	19,532.07	.00	858,357.98	27,269.06	97	809,112.75
Activity 700 - Special Events	6,500.00	.00	.00	3,456.95	3,043.05	53	4,130.97
Activity 710 - Administrative	76,052.24	4,404.40	.00	72,047.00	4,005.24	95	67,624.94
Activity 730 - Police	146,293.54	43,499.28	.00	116,073.67	30,219.87	79	71,300.57
Activity 870 - Wildlife Management	300.00	.00	.00	.00	300.00	0	.00
Activity 990 - General	288,418.25	36,119.60	.00	276,341.04	12,077.21	96	271,357.03
Location 116 - Huron Meadows Totals	\$1,573,621.01	\$121,840.46	\$0.00	\$1,466,592.34	\$107,028.67	93%	\$1,326,603.44
Function 8 - Operations Totals	\$46,119,677.64	\$4,078,119.38	\$71,507.30	\$44,171,201.68	\$1,876,968.66	96%	\$41,132,412.53

# General Fund Expense Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 10 - General Fund</b>							
<b>EXPENSE</b>							
<b>Function 9 - Administration</b>							
<b>Location 100 - Administrative Office</b>							
Activity 100 - Executive	1,151,483.19	103,079.00	17,776.70	1,006,515.85	127,190.64	89	898,334.58
Activity 102 - Diversity, Equity &	605,105.90	52,992.33	9,540.20	519,180.98	76,384.72	87	492,581.40
Activity 110 - Finance Department	1,237,787.57	137,390.62	.00	1,185,861.65	51,925.92	96	1,063,569.60
Activity 120 - Human Resource	855,665.46	93,039.34	.00	817,161.20	38,504.26	96	691,723.37
Activity 130 -	2,358,623.80	280,596.60	.00	2,210,820.60	147,803.20	94	1,890,248.47
Activity 134 - Graphics Department	139.30	.00	.00	139.30	.00	100	.00
Activity 138 - Web Design Department	789.81	339.94	.00	789.81	.00	100	284.95
Activity 140 - Information Technology	2,069,780.20	252,949.39	.00	1,940,944.87	128,835.33	94	1,784,306.47
Activity 150 - Purchasing Department	362,235.90	93,219.97	.00	339,477.72	22,758.18	94	220,781.80
Activity 180 - Natural Resources	891,872.75	134,922.76	5,100.00	874,865.72	11,907.03	99	718,862.91
Activity 190 - Planning	1,154,140.55	139,941.19	26,546.13	1,015,863.40	111,731.02	90	878,072.14
Activity 192 - Engineering	1,609,277.81	167,890.00	355,065.01	1,204,469.50	49,743.30	97	1,003,052.11
Activity 700 - Special Events	192,437.14	2,877.01	.00	192,437.14	.00	100	20,950.66
Activity 710 - Administrative	986,342.47	76,992.12	.00	900,483.82	85,858.65	91	736,782.42
Activity 730 - Police	864,511.23	106,674.80	994.60	814,074.55	49,442.08	94	669,823.00
Activity 880 - Interpretive Center/Mill	226,685.69	26,972.75	793.32	221,026.02	4,866.35	98	243,463.59
Activity 991 - Joint Government Maint	389,488.94	299,405.00	.00	359,372.38	30,116.56	92	84,878.75
<b>Location 100 - Administrative Office</b>	<b>\$14,956,367.71</b>	<b>\$1,969,282.82</b>	<b>\$415,815.96</b>	<b>\$13,603,484.51</b>	<b>\$937,067.24</b>	<b>94%</b>	<b>\$11,397,716.22</b>
<b>Function 9 - Administration Totals</b>	<b>\$14,956,367.71</b>	<b>\$1,969,282.82</b>	<b>\$415,815.96</b>	<b>\$13,603,484.51</b>	<b>\$937,067.24</b>	<b>94%</b>	<b>\$11,397,716.22</b>
<b>EXPENSE TOTALS</b>	<b>\$81,967,707.13</b>	<b>\$6,303,498.70</b>	<b>\$769,467.46</b>	<b>\$76,646,818.65</b>	<b>\$4,551,421.02</b>	<b>94%</b>	<b>\$68,792,595.64</b>
<b>Fund 10 - General Fund Totals</b>	<b>\$81,967,707.13</b>	<b>\$6,303,498.70</b>	<b>\$769,467.46</b>	<b>\$76,646,818.65</b>	<b>\$4,551,421.02</b>		<b>\$68,792,595.64</b>
Grand Totals	\$81,967,707.13	\$6,303,498.70	\$769,467.46	\$76,646,818.65	\$4,551,421.02		\$68,792,595.64

# Suppl Maj Mnt Fund Balance Sheet

Through 12/31/25  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>Special Revenue Funds</b>				
Fund <b>20 - Supplemental Maj Mnt Fund</b>				
ASSETS				
ASSETS				
INVESTMENTS				
Comerica Restricted Funds	5,928,203.72	5,691,285.19	236,918.53	4.16
INVESTMENTS Totals	\$5,928,203.72	\$5,691,285.19	\$236,918.53	4.16%
ASSETS Totals	\$5,928,203.72	\$5,691,285.19	\$236,918.53	4.16%
ASSETS TOTALS	\$5,928,203.72	\$5,691,285.19	\$236,918.53	4.16%
LIABILITIES AND FUND EQUITY				
LIABILITIES				
LIABILITIES				
CURRENT LIABILITIES				
Contract Retainage Payabl	(.01)	(.01)	.00	.00
CURRENT LIABILITIES Totals	(\$0.01)	(\$0.01)	\$0.00	0.00%
LIABILITIES Totals	(\$0.01)	(\$0.01)	\$0.00	0.00%
LIABILITIES TOTALS	(\$0.01)	(\$0.01)	\$0.00	0.00%
FUND EQUITY				
FUND BALANCE				
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	5,691,285.20	5,691,285.20	.00	.00
UNASSIGNED FUND BALANCE Totals	\$5,691,285.20	\$5,691,285.20	\$0.00	0.00%
FUND BALANCE Totals	\$5,691,285.20	\$5,691,285.20	\$0.00	0.00%
FUND EQUITY TOTALS Prior to Current Year Changes	\$5,691,285.20	\$5,691,285.20	\$0.00	0.00%
Prior Year Fund Equity Adjustment	.00			
Fund Revenues	(236,918.53)			
Fund Expenses	.00			
FUND EQUITY TOTALS	\$5,928,203.73	\$5,691,285.20	\$236,918.53	4.16%
LIABILITIES AND FUND EQUITY	\$5,928,203.72	\$5,691,285.19	\$236,918.53	4.16%
Fund <b>20 - Supplemental Maj Mnt Fund</b> Totals	\$0.00	\$0.00	\$0.00	+++
Fund Type <b>Special Revenue Funds</b> Totals	\$0.00	\$0.00	\$0.00	+++
Fund Category <b>Governmental Funds</b> Totals	\$0.00	\$0.00	\$0.00	+++
Grand Totals	\$0.00	\$0.00	\$0.00	+++

# Supplemental Maj Mnt Fund Revenue Budget Performance

Fiscal Year to Date 12/31/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 20 - Supplemental Maj Mnt Fund</b>								
Function 9 - Administration								
REVENUE								
Revenue								
4500	Interest Income	.00	18,220.63	.00	236,918.53	(236,918.53)	+++	279,385.83
	Revenue Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
	REVENUE TOTALS	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
	Function 9 - Administration Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
	Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)		\$279,385.83
	Grand Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)		\$279,385.83

# Supplemental Maj Mnt Fund Revenue Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 20 - Supplemental Maj Mnt Fund</b>							
<b>REVENUE</b>							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	.00	18,220.63	.00	236,918.53	(236,918.53)	+++	279,385.83
Activity 990 - General Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
Location 100 - Administrative Office	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
Function 9 - Administration Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
<b>REVENUE TOTALS</b>	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
<b>Fund 20 - Supplemental Maj Mnt Fund Totals</b>	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)		\$279,385.83
Grand Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)		\$279,385.83

# Supplemental Maj Mnt Fund Expense Budget Performance

Fiscal Year to Date 12/31/25  
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
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# Supplemental Maj Mnt Fund Expense Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
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# Capital Project Fund Balance Sheet

Through 12/31/25  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>Capital Projects Funds</b>				
Fund <b>80 - Capital Projects Fund</b>				
<b>ASSETS</b>				
ASSETS				
INVESTMENTS				
Flagstar Bank/C.D.	586,016.27	532,934.70	53,081.57	9.96
Public Service Credit Union	2,881,871.88	2,771,397.18	110,474.70	3.99
CIBC Bank/C.D.	2,302,709.52	2,205,243.91	97,465.61	4.42
Comerica Bank Govt Fund	25,577,897.24	21,208,545.28	4,369,351.96	20.60
Comerica Bank Const Sav	136,178.20	.00	136,178.20	+++
INVESTMENTS Totals	\$31,484,673.11	\$26,718,121.07	\$4,766,552.04	17.84%
OTHER ASSETS				
Accounts Receivable-Other	43,764.75	65,426.18	(21,661.43)	(33.11)
Due From Other Funds	.00	174,363.92	(174,363.92)	(100.00)
Due From Grants	3,170.00	3,170.00	.00	.00
OTHER ASSETS Totals	\$46,934.75	\$242,960.10	(\$196,025.35)	(80.68%)
ASSETS Totals	\$31,531,607.86	\$26,961,081.17	\$4,570,526.69	16.95%
<b>ASSETS TOTALS</b>	\$31,531,607.86	\$26,961,081.17	\$4,570,526.69	16.95%
<b>LIABILITIES AND FUND EQUITY</b>				
<b>LIABILITIES</b>				
LIABILITIES				
CURRENT LIABILITIES				
Vouchers Payable	2,131,242.46	216,605.00	1,914,637.46	883.93
Due To	696,489.49	539,466.14	157,023.35	29.11
Contract Retainage Payabl	.00	38,700.60	(38,700.60)	(100.00)
Deferred Revenue	2,500,000.00	2,500,000.00	.00	.00
CURRENT LIABILITIES Totals	\$5,327,731.95	\$3,294,771.74	\$2,032,960.21	61.70%
LIABILITIES Totals	\$5,327,731.95	\$3,294,771.74	\$2,032,960.21	61.70%
<b>LIABILITIES TOTALS</b>	\$5,327,731.95	\$3,294,771.74	\$2,032,960.21	61.70%
<b>FUND EQUITY</b>				
FUND BALANCE				
ASSIGNED FUND BALANCE				
Planned Use of Fund Balance	9,111,955.79	9,111,955.79	.00	.00
ASSIGNED FUND BALANCE Totals	\$9,111,955.79	\$9,111,955.79	\$0.00	0.00%
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	(9,111,955.79)	(9,111,955.79)	.00	.00
UNASSIGNED FUND BALANCE Totals	(\$9,111,955.79)	(\$9,111,955.79)	\$0.00	0.00%
FUND BALANCE Totals	\$0.00	\$0.00	\$0.00	+++

# Capital Project Fund Balance Sheet

Through 12/31/25  
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category <b>Governmental Funds</b>				
Fund Type <b>Capital Projects Funds</b>				
Fund <b>80 - Capital Projects Fund</b>				
FUND EQUITY TOTALS Prior to Current Year Changes	\$0.00	\$0.00	\$0.00	+++
Prior Year Fund Equity Adjustment	(23,666,309.43)			
Fund Revenues	(16,124,124.12)			
Fund Expenses	13,586,557.64			
FUND EQUITY TOTALS	\$26,203,875.91	\$0.00	\$26,203,875.91	+++
LIABILITIES AND FUND EQUITY	\$31,531,607.86	\$3,294,771.74	\$28,236,836.12	857.02%
Fund <b>80 - Capital Projects Fund</b> Totals	\$0.00	\$23,666,309.43	(\$23,666,309.43)	(100.00%)
Fund Type <b>Capital Projects Funds</b> Totals	\$0.00	\$23,666,309.43	(\$23,666,309.43)	(100.00%)
Fund Category <b>Governmental Funds</b> Totals	\$0.00	\$23,666,309.43	(\$23,666,309.43)	(100.00%)
Grand Totals	\$0.00	\$23,666,309.43	(\$23,666,309.43)	(100.00%)

# Capital Project Revenue Budget Performance

Fiscal Year to Date 12/31/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 80 - Capital Projects Fund</b>								
Function 2 - Transfer								
REVENUE								
Revenue								
<b>6000</b>	<b>Transfer In - General Fund</b>							
6000.10	Transfer In - General Fund	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,413,961.75
	6000 - Transfer In - General Fund	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
	Revenue Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
	REVENUE TOTALS	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
	Function 2 - Transfer Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 9 - Administration								
REVENUE								
Revenue								
4400	Grant Revenue	10,589,558.95	.00	.00	247,142.76	10,342,416.19	2	1,058,077.90
4450	Donations	268,000.00	.00	.00	268,000.00	.00	100	500,000.00
4500	Interest Income	90,000.00	297,685.04	.00	1,368,474.36	(1,278,474.36)	1521	1,135,516.93
	Revenue Totals	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
	REVENUE TOTALS	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
	Function 9 - Administration Totals	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
	Fund 80 - Capital Projects Fund Totals	\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83		\$14,107,556.58
	Grand Totals	\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83		\$14,107,556.58

# Capital Project Revenue Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
<b>Fund 80 - Capital Projects Fund</b>							
<b>REVENUE</b>							
<b>Function 2 - Transfer</b>							
<b>Location 100 - Administrative Office</b>							
<b>Activity 990 - General</b>	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,413,961.75
<b>Location 100 - Administrative Office</b>	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
<b>Function 2 - Transfer Totals</b>	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
<b>Function 5 - Capital</b>							
<b>Location 102 - Lake St. Clair</b>							
<b>Activity 538 - Beach</b>	.00	.00	.00	.00	.00	+++	.00
<b>Location 102 - Lake St. Clair Totals</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
<b>Function 5 - Capital Totals</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
<b>Function 9 - Administration</b>							
<b>Location 100 - Administrative Office</b>							
<b>Activity 990 - General</b>	10,947,558.95	297,685.04	.00	1,883,617.12	9,063,941.83	17	2,693,594.83
<b>Location 100 - Administrative Office</b>	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
<b>Function 9 - Administration Totals</b>	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
<b>REVENUE TOTALS</b>	\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83	64%	\$14,107,556.58
<b>Fund 80 - Capital Projects Fund Totals</b>	\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83		\$14,107,556.58
<b>Grand Totals</b>	\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83		\$14,107,556.58

# Capital Project Expense Budget Performance

Fiscal Year to Date 12/31/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
<b>Fund 80 - Capital Projects Fund</b>								
Function <b>2 - Transfer</b>								
<b>EXPENSE</b>								
<i>Expenditures</i>								
<b>9965</b>	<b>Transfer Out - General Fund</b>							
9965.10	Transfer Out - General Fund	278.93	.00	.00	278.93	.00	100	9,187.39
	9965 - Transfer Out - General Fund	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
	<i>Expenditures Totals</i>	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
	<b>EXPENSE TOTALS</b>	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
	Function <b>2 - Transfer</b> Totals	(\$278.93)	\$0.00	\$0.00	(\$278.93)	\$0.00	100%	(\$9,187.39)
Function <b>5 - Capital</b>								
<b>EXPENSE</b>								
<i>Personnel Services</i>								
9010	Full Time Wages	617,891.09	54,102.32	.00	525,395.80	92,495.29	85	415,654.45
9013	FT Benefits Pd to Emps	31,096.30	13,403.04	.00	40,787.73	(9,691.43)	131	21,595.62
9014	FT Benefits Pd for Emps	223,683.68	21,131.61	.00	218,116.01	5,567.67	98	156,245.41
9020	Part Time Wages	.00	.00	.00	.00	.00	+++	2,889.81
	<i>Personnel Services Totals</i>	\$872,671.07	\$88,636.97	\$0.00	\$784,299.54	\$88,371.53	90%	\$596,385.29
<i>Contractual Services</i>								
9410	Professional Services	439,582.89	3,236.50	133,446.15	305,536.48	600.26	100	360,498.82
9420	Outside Services	45,850,022.68	2,711,392.98	7,137,578.47	12,496,442.69	26,216,001.52	43	3,676,717.05
	<i>Contractual Services Totals</i>	\$46,289,605.57	\$2,714,629.48	\$7,271,024.62	\$12,801,979.17	\$26,216,601.78	43%	\$4,037,215.87
	<b>EXPENSE TOTALS</b>	\$47,162,276.64	\$2,803,266.45	\$7,271,024.62	\$13,586,278.71	\$26,304,973.31	44%	\$4,633,601.16
	Function <b>5 - Capital</b> Totals	(\$47,162,276.64)	(\$2,803,266.45)	(\$7,271,024.62)	(\$13,586,278.71)	(\$26,304,973.31)	44%	(\$4,633,601.16)
	<b>Fund 80 - Capital Projects Fund</b> Totals	\$47,162,555.57	\$2,803,266.45	\$7,271,024.62	\$13,586,557.64	\$26,304,973.31		\$4,642,788.55
	<b>Grand Totals</b>	\$47,162,555.57	\$2,803,266.45	\$7,271,024.62	\$13,586,557.64	\$26,304,973.31		\$4,642,788.55

# Capital Project Expense Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
<b>Fund 80 - Capital Projects Fund</b>							
<b>EXPENSE</b>							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	278.93	.00	.00	278.93	.00	100	9,187.39
Location 100 - Administrative Office	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 2 - Transfer Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 192 - Engineering	86,768.75	.00	.00	.00	86,768.75	0	.00
Activity 990 - General	105,805.88	677.62	.00	5,805.88	100,000.00	5	4,097.75
Location 100 - Administrative Office	\$192,574.63	\$677.62	\$0.00	\$5,805.88	\$186,768.75	3%	\$4,097.75
Location 102 - Lake St. Clair							
Activity 531 - Pool	.00	.00	.00	.00	.00	+++	.00
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	17,000.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	47,350.00
Activity 590 - Tolling	75,000.00	.00	27,600.00	.00	47,400.00	37	84,595.34
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 940 - Heart Lab-LSC	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	18,670,936.13	1,092,059.78	943,501.67	3,718,985.57	14,008,448.89	25	591,695.73
Location 102 - Lake St. Clair Totals	\$18,745,936.13	\$1,092,059.78	\$971,101.67	\$3,718,985.57	\$14,055,848.89	25%	\$740,641.07
Location 104 - Kensington							
Activity 538 - Beach	40,000.00	.00	.00	36,075.00	3,925.00	90	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 590 - Tolling	75,000.00	.00	52,800.00	600.00	21,600.00	71	.00
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	.00
Activity 660 - Disc/Adventure Golf	.00	.00	.00	.00	.00	+++	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	784,856.57	15,224.56	.00	457,171.49	327,685.08	58	3,945.83
Location 104 - Kensington Totals	\$899,856.57	\$15,224.56	\$52,800.00	\$493,846.49	\$353,210.08	61%	\$3,945.83
Location 106 - Lower Huron/Will/Oakwoods							
Activity 532 - Waterpark	.00	.00	.00	.00	.00	+++	.00
Activity 610 - Family Camping	645,734.28	259,502.76	23,225.73	1,340,681.74	(718,173.19)	211	18,347.44
Activity 650 - Golf Course	917,521.32	245.40	277,673.53	142,381.83	497,465.96	46	332,524.92
Activity 660 - Disc/Adventure Golf	60,000.00	93.12	.00	9,991.95	50,008.05	17	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	89,913.51
Activity 990 - General	5,298,115.29	188,341.52	77,596.36	2,517,586.44	2,702,932.49	49	326,481.67

# Capital Project Expense Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
<b>Fund 80 - Capital Projects Fund</b>							
<b>EXPENSE</b>							
<b>Function 5 - Capital</b>							
Location 106 - Lower	\$6,921,370.89	\$448,182.80	\$378,495.62	\$4,010,641.96	\$2,532,233.31	63%	\$767,267.54
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 590 - Tolling	.00	.00	.00	.00	.00	+++	.00
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	27,370.00
Activity 990 - General	3,646,293.52	10,981.17	28,983.90	1,543,511.91	2,073,797.71	43	113,484.04
Location 108 - Hudson	\$3,646,293.52	\$10,981.17	\$28,983.90	\$1,543,511.91	\$2,073,797.71	43%	\$140,854.04
Location 109 - Stony Creek							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 590 - Tolling	20,000.00	.00	.00	.00	20,000.00	0	.00
Activity 650 - Golf Course	2,811,838.48	.00	.00	38,740.00	2,773,098.48	1	1,244.27
Activity 990 - General	2,634,471.56	42,562.61	30,882.81	730,291.60	1,873,297.15	29	1,238,421.95
Location 109 - Stony Creek Totals	\$5,466,310.04	\$42,562.61	\$30,882.81	\$769,031.60	\$4,666,395.63	15%	\$1,239,666.22
Location 112 - Lake Erie							
Activity 531 - Pool	8,234,592.97	1,191,804.96	5,622,027.86	2,526,109.21	86,455.90	99	140,172.18
Activity 650 - Golf Course	263,775.31	1,351.21	.00	84,335.73	179,439.58	32	3,806.88
Activity 990 - General	343,056.72	95.43	5,643.00	122,464.14	214,949.58	37	1,040,847.06
Location 112 - Lake Erie Totals	\$8,841,425.00	\$1,193,251.60	\$5,627,670.86	\$2,732,909.08	\$480,845.06	95%	\$1,184,826.12
Location 113 - Wolcott							
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	1,150,080.23	.00	.00	80.23	1,150,000.00	0	.00
Activity 990 - General	315,482.00	.00	160,327.40	60,477.20	94,677.40	70	129,635.80
Location 113 - Wolcott Totals	\$1,465,562.23	\$0.00	\$160,327.40	\$60,557.43	\$1,244,677.40	15%	\$129,635.80
Location 115 - Indian Springs							
Activity 650 - Golf Course	198,316.18	326.31	20,762.36	60,711.14	116,842.68	41	112,793.70
Activity 990 - General	549,578.31	.00	.00	.00	549,578.31	0	309,873.09
Location 115 - Indian Springs Totals	\$747,894.49	\$326.31	\$20,762.36	\$60,711.14	\$666,420.99	11%	\$422,666.79
Location 116 - Huron Meadows							
Activity 650 - Golf Course	235,053.14	.00	.00	190,277.65	44,775.49	81	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	.00
Location 116 - Huron Meadows Totals	\$235,053.14	\$0.00	\$0.00	\$190,277.65	\$44,775.49	81%	\$0.00
Function 5 - Capital Totals	\$47,162,276.64	\$2,803,266.45	\$7,271,024.62	\$13,586,278.71	\$26,304,973.31	44%	\$4,633,601.16
<b>EXPENSE TOTALS</b>	<b>\$47,162,555.57</b>	<b>\$2,803,266.45</b>	<b>\$7,271,024.62</b>	<b>\$13,586,557.64</b>	<b>\$26,304,973.31</b>	<b>44%</b>	<b>\$4,642,788.55</b>



# Capital Project Expense Budget by Organization

Through 12/31/25  
Prior Fiscal Year Activity Included  
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund Totals	\$47,162,555.57	\$2,803,266.45	\$7,271,024.62	\$13,586,557.64	\$26,304,973.31		\$4,642,788.55
Grand Totals	\$47,162,555.57	\$2,803,266.45	\$7,271,024.62	\$13,586,557.64	\$26,304,973.31		\$4,642,788.55

# Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
277947	12/04/2025	Open			Accounts Payable	21st Century Media - Michigan	2,000.00	.00
277948	12/04/2025	Open			Accounts Payable	3Sixty Interactive, Inc	15,400.00	.00
277949	12/04/2025	Open			Accounts Payable	4imprint, Inc	752.13	.00
277950	12/04/2025	Open			Accounts Payable	Absopure Water Company	236.85	.00
277951	12/04/2025	Open			Accounts Payable	Acee Deucee Porta Can Inc.	1,710.00	.00
277952	12/04/2025	Open			Accounts Payable	Advance Auto Parts AAP Financial Services	207.92	.00
277953	12/04/2025	Open			Accounts Payable	Advanced Turf Solutions	5,438.00	.00
277954	12/04/2025	Open			Accounts Payable	Aflac Group Insurance	5,568.66	.00
277955	12/04/2025	Open			Accounts Payable	Allingham Corporation	4,442.00	.00
277956	12/04/2025	Open			Accounts Payable	American Jersey Cattle Club	30.00	.00
277957	12/04/2025	Open			Accounts Payable	Andersen, Les	550.00	.00
277958	12/04/2025	Open			Accounts Payable	Applied Innovation	1,395.33	.00
277959	12/04/2025	Open			Accounts Payable	Asphalt Specialists, Inc.	14,923.66	.00
277960	12/04/2025	Open			Accounts Payable	AT&T	2,436.89	.00
277961	12/04/2025	Open			Accounts Payable	AT&T Mobility	2,919.70	.00
277962	12/04/2025	Open			Accounts Payable	AT&T Mobility	2,123.04	.00
277963	12/04/2025	Open			Accounts Payable	Auto One of Brighton	135.00	.00
277964	12/04/2025	Open			Accounts Payable	Auto-Wares	1,258.58	.00
277965	12/04/2025	Open			Accounts Payable	Aventric Technologies	1,277.00	.00
277966	12/04/2025	Open			Accounts Payable	Banyai, Brian	75.00	.00
277967	12/04/2025	Open			Accounts Payable	Beltz, Nichole	150.00	.00
277968	12/04/2025	Open			Accounts Payable	Big Belly Solar LLC	21,048.40	.00
277969	12/04/2025	Open			Accounts Payable	Big PDQ	88.01	.00
277970	12/04/2025	Open			Accounts Payable	Blue Cross/Blue Shield Of Mich	260,493.94	.00
277971	12/04/2025	Open			Accounts Payable	Bostick Truck Center LLC	792.56	.00
277972	12/04/2025	Open			Accounts Payable	CardConnect	3,150.00	.00
277973	12/04/2025	Open			Accounts Payable	CDW Government	2,543.05	.00
277974	12/04/2025	Open			Accounts Payable	Chapter 13 Trustee of Flint, Melissa A.	119.08	.00
277975	12/04/2025	Open			Accounts Payable	Choozle, Inc	29,162.72	.00
277976	12/04/2025	Open			Accounts Payable	Consumers Energy Company	6,057.70	.00
277977	12/04/2025	Open			Accounts Payable	Crain Communications Inc	5,200.00	.00
277978	12/04/2025	Open			Accounts Payable	Deucher, Peter	150.00	.00
277979	12/04/2025	Open			Accounts Payable	Drivergent Transportation	600.00	.00
277980	12/04/2025	Open			Accounts Payable	DTE Energy	4,908.45	.00
277981	12/04/2025	Voided	Cancel invoice	12/04/2025	Accounts Payable	DTE Energy	184.20	.00
277982	12/04/2025	Open			Accounts Payable	DTE Energy	6,490.65	.00

# Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
277983	12/04/2025	Open			Accounts Payable	DTE Energy	4,861.70	.00
277984	12/04/2025	Open			Accounts Payable	DTE Energy	6,498.97	.00
277985	12/04/2025	Open			Accounts Payable	DTE Energy	1,238.81	.00
277986	12/04/2025	Open			Accounts Payable	DTE Energy	2,712.60	.00
277987	12/04/2025	Open			Accounts Payable	DTE Energy	156.90	.00
277988	12/04/2025	Open			Accounts Payable	DTE Energy	5,159.45	.00
277989	12/04/2025	Open			Accounts Payable	DTE Energy	586.73	.00
277990	12/04/2025	Open			Accounts Payable	Edgewater Resources LLC	2,186.50	.00
277991	12/04/2025	Open			Accounts Payable	Feldman Chevrolet of New Hudson	4,409.63	.00
277992	12/04/2025	Open			Accounts Payable	Flat Rock Automotive, Inc	284.47	.00
277993	12/04/2025	Open			Accounts Payable	Frank, Heather	150.00	.00
277994	12/04/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	4,836.52	.00
277995	12/04/2025	Open			Accounts Payable	Gallagher Fire Equipment Company	916.00	.00
277996	12/04/2025	Open			Accounts Payable	Grainger Inc	3,820.74	.00
277997	12/04/2025	Open			Accounts Payable	Graph-X Signs and Designs, Inc	3,426.37	.00
277998	12/04/2025	Open			Accounts Payable	Great Lakes Winter Trails Council	540.00	.00
277999	12/04/2025	Open			Accounts Payable	Grover Construction LLC	8,812.00	.00
278000	12/04/2025	Open			Accounts Payable	Hamp, Kadee	12.00	.00
278001	12/04/2025	Open			Accounts Payable	Harrell's LLC	3,003.31	.00
278002	12/04/2025	Open			Accounts Payable	Harrison Township	20,599.66	.00
278003	12/04/2025	Open			Accounts Payable	Healthy Acres Veterinary Clinic PLLC	2,184.64	.00
278004	12/04/2025	Open			Accounts Payable	Hi-Tech Safe & Lock Company	62.50	.00
278005	12/04/2025	Open			Accounts Payable	Hub International Midwest Limited	13,524.00	.00
278006	12/04/2025	Open			Accounts Payable	Hubbell, Roth & Clark, Inc.	19,270.74	.00
278007	12/04/2025	Open			Accounts Payable	Huron Valley Guns LLC	84.99	.00
278008	12/04/2025	Open			Accounts Payable	Inch Memorials	302.00	.00
278009	12/04/2025	Open			Accounts Payable	Joe Ballor Towing Inc	142.00	.00
278010	12/04/2025	Open			Accounts Payable	John D Osborne Trucking Co.	20,731.61	.00
278011	12/04/2025	Open			Accounts Payable	K&M Tire	860.00	.00
278012	12/04/2025	Open			Accounts Payable	Kaeb Sales, Inc	720.00	.00
278013	12/04/2025	Open			Accounts Payable	Kiesler Police Supply, Inc.	13,664.69	.00
278014	12/04/2025	Open			Accounts Payable	Left Hand Agency LLC	4,476.00	.00
278015	12/04/2025	Open			Accounts Payable	Leslie Tire	1,310.11	.00
278016	12/04/2025	Open			Accounts Payable	Lower Huron Supply Co.	2,040.05	.00
278017	12/04/2025	Open			Accounts Payable	Lumberjack Shack, Inc.	122.32	.00
278018	12/04/2025	Open			Accounts Payable	Macomb County Department of Roads	89.60	.00

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278019	12/04/2025	Open			Accounts Payable	Mast, Daniel	1,220.00	.00
278020	12/04/2025	Open			Accounts Payable	Metro Environmental Services, Inc.	29,792.50	.00
278021	12/04/2025	Open			Accounts Payable	Metro Parent Media Group	2,150.00	.00
278022	12/04/2025	Open			Accounts Payable	Michigan, State of	290.00	.00
278023	12/04/2025	Open			Accounts Payable	Michigan, State of	89.00	.00
278024	12/04/2025	Open			Accounts Payable	Michigan Chamber of Commerce	2,390.00	.00
278025	12/04/2025	Open			Accounts Payable	Michigan Municipal League	1,165.00	.00
278026	12/04/2025	Open			Accounts Payable	Michigan Recreation & Park Association	3,715.00	.00
278027	12/04/2025	Open			Accounts Payable	Mid Thumb Contracting, LLC	10,575.00	.00
278028	12/04/2025	Open			Accounts Payable	Mid-Michigan Recycling, L.C.	1,010.00	.00
278029	12/04/2025	Open			Accounts Payable	Midland Credit Management, INC	215.00	.00
278030	12/04/2025	Open			Accounts Payable	Miller, Kathleen	150.00	.00
278031	12/04/2025	Open			Accounts Payable	Miller, Shedreka	140.00	.00
278032	12/04/2025	Open			Accounts Payable	Nature's Brush Studio LLC	840.00	.00
278033	12/04/2025	Open			Accounts Payable	Navia Benefit Solutions	400.00	.00
278034	12/04/2025	Open			Accounts Payable	nexVortex, Inc	5,160.19	.00
278035	12/04/2025	Open			Accounts Payable	O Practice LLC DBA The Olori Network	5,000.00	.00
278036	12/04/2025	Open			Accounts Payable	Oakland County Treasurer	4,950.75	.00
278037	12/04/2025	Open			Accounts Payable	Occupational Health Centers of MI	224.00	.00
278038	12/04/2025	Open			Accounts Payable	Oscar W Larson Co	4,355.76	.00
278039	12/04/2025	Open			Accounts Payable	Painting Barn LLC, The	1,500.00	.00
278040	12/04/2025	Open			Accounts Payable	Petty Cash-Kensington	162.35	.00
278041	12/04/2025	Open			Accounts Payable	Pitney Bowes	190.20	.00
278042	12/04/2025	Open			Accounts Payable	Provost, James	93.50	.00
278043	12/04/2025	Open			Accounts Payable	Putz, Renee	35.55	.00
278044	12/04/2025	Open			Accounts Payable	Ray Wiegand's Nursery Inc	6,796.00	.00
278045	12/04/2025	Open			Accounts Payable	Riggs, Colin	82.04	.00
278046	12/04/2025	Open			Accounts Payable	RKA Petroleum Co's	12,410.79	.00
278047	12/04/2025	Open			Accounts Payable	Rocket Close, LLC	520.00	.00
278048	12/04/2025	Open			Accounts Payable	Romeo Rental-all, Inc.	947.30	.00
278049	12/04/2025	Voided	Cancel invoice	12/04/2025	Accounts Payable	Roseville Community Schools	346.16	
278050	12/04/2025	Open			Accounts Payable	Rosy Brothers, Inc.	2,005.75	.00
278051	12/04/2025	Open			Accounts Payable	Sand Sales Company	15,410.66	.00
278052	12/04/2025	Open			Accounts Payable	Schneider Tire Outlet Inc	1,442.00	.00
278053	12/04/2025	Open			Accounts Payable	SEI Private Trust Company	1,353.87	
278054	12/04/2025	Open			Accounts Payable	SEMCO Energy	1,255.36	.00

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Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278055	12/04/2025	Open			Accounts Payable	ServicePro	301.00	.00
278056	12/04/2025	Open			Accounts Payable	SiteOne Landscape Co	1,495.82	.00
278057	12/04/2025	Open			Accounts Payable	Southern Truck Equipment Inc	74.08	.00
278058	12/04/2025	Open			Accounts Payable	Stony Creek Metropark	250.00	.00
278059	12/04/2025	Open			Accounts Payable	Superior Comfort Heating & Cooling	412.38	.00
278060	12/04/2025	Open			Accounts Payable	UPS	460.93	.00
278061	12/04/2025	Open			Accounts Payable	Vetter, Maxwell	150.00	.00
278062	12/04/2025	Open			Accounts Payable	Visit Detroit	425.00	.00
278063	12/04/2025	Open			Accounts Payable	Walker , Kirk	813.69	.00
278064	12/04/2025	Open			Accounts Payable	Ward, Amber	150.00	.00
278065	12/04/2025	Open			Accounts Payable	Warren Consolidated Schools	500.00	.00
278066	12/04/2025	Open			Accounts Payable	Waste Mgmt - East	248.50	.00
278067	12/04/2025	Open			Accounts Payable	Webster & Garner Inc.	364.13	.00
278068	12/04/2025	Open			Accounts Payable	Weingartz Supply Company	357.64	.00
278069	12/04/2025	Open			Accounts Payable	Whitmore Lake Public School District	14,688.00	.00
278070	12/04/2025	Open			Accounts Payable	WTA Architects, Inc	2,015.45	.00
278071	12/04/2025	Open			Accounts Payable	WXYZ WMYD	3,025.00	.00
278072	12/04/2025	Open			Accounts Payable	Zeppelin Services Michigan LLC	823.48	.00
278073	12/04/2025	Open			Accounts Payable	Zoho Corporation	3,011.00	.00
278074	12/04/2025	Open			Accounts Payable	Zoro Corporation	3,167.70	.00
278075	12/11/2025	Open			Accounts Payable	Advanced Safe and Lock	200.00	.00
278076	12/11/2025	Open			Accounts Payable	Allie Brothers, Inc	722.31	.00
278077	12/11/2025	Open			Accounts Payable	Allied, Inc	277.00	.00
278078	12/11/2025	Open			Accounts Payable	American Awards & Engraving	13.00	.00
278079	12/11/2025	Open			Accounts Payable	AT&T	11,482.11	.00
278080	12/11/2025	Open			Accounts Payable	AT&T Mobility	36.24	.00
278081	12/11/2025	Open			Accounts Payable	Baker's Gas & Welding Supplies	407.52	.00
278082	12/11/2025	Open			Accounts Payable	BMI	317.50	.00
278083	12/11/2025	Open			Accounts Payable	Boullion Sales & Service Inc	9.99	.00
278084	12/11/2025	Open			Accounts Payable	Brady Industries	219.06	.00
278085	12/11/2025	Open			Accounts Payable	Brighton Ford Inc.	131.54	.00
278086	12/11/2025	Open			Accounts Payable	Brown City Elevator, Inc	1,714.66	.00
278087	12/11/2025	Open			Accounts Payable	CentralStar Cooperative	184.06	.00
278088	12/11/2025	Open			Accounts Payable	Chelsea Lumber Company	33.84	.00
278089	12/11/2025	Open			Accounts Payable	CMP Distributors Inc	2,145.00	.00
278090	12/11/2025	Open			Accounts Payable	Comcast	204.85	.00

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278091	12/11/2025	Open			Accounts Payable	Comcast	222.85	.00
278092	12/11/2025	Open			Accounts Payable	Comcast	9,927.33	.00
278093	12/11/2025	Open			Accounts Payable	Consumers Energy Company	781.12	.00
278094	12/11/2025	Open			Accounts Payable	Cormic Services	1,287.50	.00
278095	12/11/2025	Open			Accounts Payable	Cummins Inc	419.97	.00
278096	12/11/2025	Open			Accounts Payable	Delta Dental	20,262.49	.00
278097	12/11/2025	Open			Accounts Payable	Detroit Riverfront Conservancy, Inc.	300,000.00	.00
278098	12/11/2025	Open			Accounts Payable	Detroit Salt Company LLC	6,397.74	.00
278099	12/11/2025	Open			Accounts Payable	Double D Electric LLC	350.00	.00
278100	12/11/2025	Open			Accounts Payable	DTE Energy	547.70	.00
278101	12/11/2025	Open			Accounts Payable	DTE Energy	1,066.39	.00
278102	12/11/2025	Open			Accounts Payable	DTE Energy	1,343.25	.00
278103	12/11/2025	Voided	Stop Payment	01/08/2026	Accounts Payable	Eco-Counter Inc	540.00	
278104	12/11/2025	Open			Accounts Payable	Egis BLN USA Inc	1,268.00	.00
278105	12/11/2025	Open			Accounts Payable	Erie Construction, LLC	179,391.39	.00
278106	12/11/2025	Open			Accounts Payable	Fasnaugh, Tyler	164.04	.00
278107	12/11/2025	Open			Accounts Payable	Fidelity Security Life Insurance Co.	1,986.94	.00
278108	12/11/2025	Open			Accounts Payable	Flowtrack Mountain Bike Trails, LLC	76,338.60	
278109	12/11/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	3,035.34	.00
278110	12/11/2025	Open			Accounts Payable	Gordon Food Service	607.29	.00
278111	12/11/2025	Open			Accounts Payable	Grainger Inc	1,775.04	.00
278112	12/11/2025	Open			Accounts Payable	Graph-X Signs and Designs, Inc	94.00	.00
278113	12/11/2025	Open			Accounts Payable	H Barber & Sons, Inc.	514.78	.00
278114	12/11/2025	Open			Accounts Payable	Herkimer Radio Service	265.00	.00
278115	12/11/2025	Open			Accounts Payable	Hesco Group, LLC	2,546.60	.00
278116	12/11/2025	Open			Accounts Payable	HP Electric , LLC	805.00	.00
278117	12/11/2025	Open			Accounts Payable	Huron Valley Guns LLC	731.90	.00
278118	12/11/2025	Open			Accounts Payable	Hutson Inc of Michigan	1,374.89	.00
278119	12/11/2025	Open			Accounts Payable	Huzzy's Car Wash	90.00	.00
278120	12/11/2025	Open			Accounts Payable	John's Sanitation Inc.	1,600.00	.00
278121	12/11/2025	Open			Accounts Payable	Kerr Pump and Supply Inc	3,070.00	.00
278122	12/11/2025	Open			Accounts Payable	Kevin J Herzog	600.00	.00
278123	12/11/2025	Open			Accounts Payable	Knight's Auto Supply Inc	2,129.45	.00
278124	12/11/2025	Voided	Cancel invoice	12/31/2025	Accounts Payable	Lake Erie Metropark	1,000.00	
278125	12/11/2025	Open			Accounts Payable	Leonard's Syrups	270.42	.00
278126	12/11/2025	Open			Accounts Payable	Linde Gas & Equipment Inc.	340.71	.00



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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278127	12/11/2025	Open			Accounts Payable	Lower Huron Supply Co.	390.51	.00
278128	12/11/2025	Open			Accounts Payable	MacQueen	10,321.28	.00
278129	12/11/2025	Open			Accounts Payable	Matrix Consulting Engineers, Inc	4,364.25	
278130	12/11/2025	Open			Accounts Payable	Metro Environmental Services, Inc.	25,292.50	.00
278131	12/11/2025	Open			Accounts Payable	MFASCO Health & Safety Co	92.73	.00
278132	12/11/2025	Open			Accounts Payable	Michigan, State of	300.00	.00
278133	12/11/2025	Open			Accounts Payable	Michigan Cat	174.65	.00
278134	12/11/2025	Open			Accounts Payable	Michigan Recreational Const	6,578.00	.00
278135	12/11/2025	Open			Accounts Payable	Miracle Maintenance	1,760.00	.00
278136	12/11/2025	Open			Accounts Payable	Mr. C's Car Wash #4 LLC	198.00	
278137	12/11/2025	Open			Accounts Payable	Muchmore Harrington Smalley and	10,000.00	.00
278138	12/11/2025	Open			Accounts Payable	NACPRO	950.00	.00
278139	12/11/2025	Open			Accounts Payable	ODP Business Solutions. LLC	433.13	.00
278140	12/11/2025	Open			Accounts Payable	Osburn Industries Inc	8,545.52	.00
278141	12/11/2025	Open			Accounts Payable	Pinckney Auto Wash LLC	50.00	.00
278142	12/11/2025	Open			Accounts Payable	Pitney Bowes	123.00	.00
278143	12/11/2025	Open			Accounts Payable	Pitney Bowes Bank, Inc. Reserve Account	3,000.00	.00
278144	12/11/2025	Open			Accounts Payable	PK Contracting, Inc.	52,421.55	.00
278145	12/11/2025	Open			Accounts Payable	Pool Chem One Inc.	7,347.00	
278146	12/11/2025	Open			Accounts Payable	Poseidon Pool Service	6,072.00	.00
278147	12/11/2025	Open			Accounts Payable	Quality Incentive Company	250.00	.00
278148	12/11/2025	Open			Accounts Payable	Quest Diagnostics	22.95	.00
278149	12/11/2025	Open			Accounts Payable	Range Servant America, Inc.	868.89	.00
278150	12/11/2025	Open			Accounts Payable	Rehmann Robson LLC	2,400.00	.00
278151	12/11/2025	Open			Accounts Payable	RKA Petroleum Co's	8,556.50	.00
278152	12/11/2025	Open			Accounts Payable	Roberts Dairy Service, Inc	242.08	.00
278153	12/11/2025	Open			Accounts Payable	Roseville Community Schools	440.56	.00
278154	12/11/2025	Open			Accounts Payable	Santoro Services, LLC	50,000.00	.00
278155	12/11/2025	Open			Accounts Payable	Saris Equipment LLC	800.00	.00
278156	12/11/2025	Open			Accounts Payable	Schneider Tire Outlet Inc	74.99	.00
278157	12/11/2025	Open			Accounts Payable	Shelby, Charter Township Of	955.24	.00
278158	12/11/2025	Open			Accounts Payable	Shield Psychological Services	550.00	.00
278159	12/11/2025	Open			Accounts Payable	Silver Lining Tire Recycling	529.00	.00
278160	12/11/2025	Open			Accounts Payable	Spartan Distributors Inc	10,339.41	.00
278161	12/11/2025	Open			Accounts Payable	St. Suzanne Cody Rouge Community	947.50	.00
278162	12/11/2025	Open			Accounts Payable	Stephen Joseph Hood	300.00	.00



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Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278163	12/11/2025	Open			Accounts Payable	Sterling Office Systems	579.63	.00
278164	12/11/2025	Open			Accounts Payable	SubItUp, Inc	750.00	.00
278165	12/11/2025	Open			Accounts Payable	Sugar Bush Supplies Co Inc	492.90	.00
278166	12/11/2025	Open			Accounts Payable	Superior Invasive Plant Solutions, LLC	2,260.00	.00
278167	12/11/2025	Open			Accounts Payable	Target Specialty Products	871.21	.00
278168	12/11/2025	Open			Accounts Payable	Textron E-Z-GO LLC	198.28	.00
278169	12/11/2025	Open			Accounts Payable	TireHub, LLC	552.00	.00
278170	12/11/2025	Open			Accounts Payable	Trinity Transportation	1,857.00	.00
278171	12/11/2025	Open			Accounts Payable	Udder Farm, The	135.10	.00
278172	12/11/2025	Open			Accounts Payable	Ulliance	866.40	.00
278173	12/11/2025	Open			Accounts Payable	US Bank Equipment Finance	1,390.77	.00
278174	12/11/2025	Open			Accounts Payable	Vermont Systems Inc (VSI)	3,972.89	.00
278175	12/11/2025	Open			Accounts Payable	Washington Elevator Co Inc	1,016.00	.00
278176	12/11/2025	Open			Accounts Payable	Washtenaw County Treasurer	1,918.81	.00
278177	12/11/2025	Open			Accounts Payable	Waste Mgmt - East	5,940.41	.00
278178	12/11/2025	Open			Accounts Payable	Wayne Westland Comm Schools	206.00	.00
278179	12/11/2025	Open			Accounts Payable	Webster & Garner Inc.	6,323.51	.00
278180	12/11/2025	Open			Accounts Payable	Wood, Bonnie P	80.00	.00
278181	12/11/2025	Open			Accounts Payable	Zoro Corporation	27.89	.00
278182	12/18/2025	Open			Accounts Payable	21st Century Media - Michigan	4,000.00	.00
278183	12/18/2025	Open			Accounts Payable	Absopure Water Company	61.75	.00
278184	12/18/2025	Open			Accounts Payable	Acee Deucee Porta Can Inc.	400.00	.00
278185	12/18/2025	Open			Accounts Payable	Advance Auto Parts AAP Financial Services	467.24	.00
278186	12/18/2025	Voided	Stop Payment	02/03/2026	Accounts Payable	Advanced Turf Solutions	2,357.50	
278187	12/18/2025	Open			Accounts Payable	American Garage Door LLC	295.00	.00
278188	12/18/2025	Open			Accounts Payable	Andersen, Les	550.00	.00
278189	12/18/2025	Open			Accounts Payable	Anderson Eckstein & Westrick	1,980.00	.00
278190	12/18/2025	Open			Accounts Payable	Ann Arbor Ypsilanti Regional Chamber	475.00	
278191	12/18/2025	Open			Accounts Payable	Applied Innovation	1,776.28	.00
278192	12/18/2025	Open			Accounts Payable	Arrowhead Upfitters Inc.	28,108.00	.00
278193	12/18/2025	Open			Accounts Payable	AT&T	2,473.05	.00
278194	12/18/2025	Open			Accounts Payable	AT&T Mobility	4,823.43	.00
278195	12/18/2025	Open			Accounts Payable	AT&T Mobility	494.27	.00
278196	12/18/2025	Open			Accounts Payable	Auto-Wares	494.27	.00
278197	12/18/2025	Open			Accounts Payable	Aventric Technologies	232.00	.00
278198	12/18/2025	Open			Accounts Payable	Bergers, Griffin	232.61	

# Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278199	12/18/2025	Open			Accounts Payable	Best Asphalt Inc.	177,100.18	
278200	12/18/2025	Open			Accounts Payable	Bloom Sluggett, PC	80.00	.00
278201	12/18/2025	Open			Accounts Payable	Blum, Laura	587.26	
278202	12/18/2025	Open			Accounts Payable	Bolin Jr, William Jackson	250.00	.00
278203	12/18/2025	Voided	Lost Check	01/29/2026	Accounts Payable	Briles, Janet	446.20	
278204	12/18/2025	Open			Accounts Payable	Broner	4,260.60	.00
278205	12/18/2025	Open			Accounts Payable	Brownstown Township Water Dept	776.69	.00
278206	12/18/2025	Open			Accounts Payable	Carey and Paul Group	2,600.00	.00
278207	12/18/2025	Open			Accounts Payable	Carleton Equipment Co	583.78	
278208	12/18/2025	Open			Accounts Payable	Carter, Artina	301.58	.00
278209	12/18/2025	Open			Accounts Payable	Carter, Zachary	41.47	
278210	12/18/2025	Open			Accounts Payable	Caruso Oil Change/Valvoline Express Care	431.06	
278211	12/18/2025	Open			Accounts Payable	CDW Government	930.54	.00
278212	12/18/2025	Open			Accounts Payable	Chambers, Robin	240.00	
278213	12/18/2025	Open			Accounts Payable	Champion, Ross	500.00	.00
278214	12/18/2025	Open			Accounts Payable	Chapter 13 Trustee of Flint, Melissa A.	119.08	.00
278215	12/18/2025	Open			Accounts Payable	Choozle, Inc	15,103.06	.00
278216	12/18/2025	Open			Accounts Payable	CIS Advisory, LLC	2,405.00	.00
278217	12/18/2025	Open			Accounts Payable	City Electric Supply Co	219.30	.00
278218	12/18/2025	Open			Accounts Payable	City of Detroit	8,960.00	
278219	12/18/2025	Open			Accounts Payable	City of Novi Treasurer's Office	52.00	.00
278220	12/18/2025	Open			Accounts Payable	Comcast	422.85	.00
278221	12/18/2025	Open			Accounts Payable	Consumers Energy Company	1,337.30	.00
278222	12/18/2025	Open			Accounts Payable	Crain Communications Inc	575.00	.00
278223	12/18/2025	Open			Accounts Payable	Cummins Inc	1,153.66	.00
278224	12/18/2025	Open			Accounts Payable	Detroit Salt Company LLC	9,435.00	.00
278225	12/18/2025	Open			Accounts Payable	DeWolf & Associates	495.00	.00
278226	12/18/2025	Open			Accounts Payable	DTE Energy	11,943.42	.00
278227	12/18/2025	Open			Accounts Payable	DTE Energy	11,558.08	.00
278228	12/18/2025	Open			Accounts Payable	DTE Energy	25.24	.00
278229	12/18/2025	Open			Accounts Payable	DTE Energy	235.59	.00
278230	12/18/2025	Open			Accounts Payable	DTE Energy	30.55	.00
278231	12/18/2025	Open			Accounts Payable	DTE Energy	712.89	.00
278232	12/18/2025	Open			Accounts Payable	EGT Printing Solutions, LLC	830.00	.00
278233	12/18/2025	Open			Accounts Payable	Enzo's Cleaning Solutions, LLC	1,790.59	.00
278234	12/18/2025	Open			Accounts Payable	Erie Construction, LLC	89,537.40	.00

# Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278235	12/18/2025	Open			Accounts Payable	First Advantage Occupational Health	44.91	.00
278236	12/18/2025	Open			Accounts Payable	FJF Door Sales Company	225.00	.00
278237	12/18/2025	Open			Accounts Payable	Flat Rock Automotive, Inc	2,187.07	.00
278238	12/18/2025	Open			Accounts Payable	FleetPride	294.99	.00
278239	12/18/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	7,538.00	.00
278240	12/18/2025	Open			Accounts Payable	Global Industrial	454.99	.00
278241	12/18/2025	Open			Accounts Payable	Global Industrial	61.44	.00
278242	12/18/2025	Open			Accounts Payable	Goose Busters	7,179.00	.00
278243	12/18/2025	Open			Accounts Payable	Gourd, Nicholas	120.00	.00
278244	12/18/2025	Open			Accounts Payable	Grainger Inc	3,117.79	.00
278245	12/18/2025	Voided	Cancel invoice	12/23/2025	Accounts Payable	Graph-X Signs and Designs, Inc	3,394.97	.00
278246	12/18/2025	Open			Accounts Payable	Great Lakes Marketing Associates, Inc	12,000.00	.00
278247	12/18/2025	Open			Accounts Payable	Great Lakes Security Hardware	36.63	.00
278248	12/18/2025	Open			Accounts Payable	Guadalupe, Jennie	6.90	.00
278249	12/18/2025	Open			Accounts Payable	Guerra, Alexis	500.00	.00
278250	12/18/2025	Open			Accounts Payable	Hahn, Kristine	5.00	.00
278251	12/18/2025	Open			Accounts Payable	Hartford , The	17,565.39	.00
278252	12/18/2025	Open			Accounts Payable	Hawthorne, Amber	20.00	.00
278253	12/18/2025	Open			Accounts Payable	HCMA Employee Association	1,970.00	.00
278254	12/18/2025	Open			Accounts Payable	Heritage Crystal Clean, LLC	1,913.60	.00
278255	12/18/2025	Open			Accounts Payable	Home Depot	1,117.83	.00
278256	12/18/2025	Open			Accounts Payable	Home Pro's Ace Hardware	14.99	.00
278257	12/18/2025	Open			Accounts Payable	Hubbell, Roth & Clark, Inc.	7,260.39	.00
278258	12/18/2025	Open			Accounts Payable	Huron Charter Township	19,836.29	.00
278259	12/18/2025	Open			Accounts Payable	Huron Clinton Metroparks Foundation	3,000.00	.00
278260	12/18/2025	Open			Accounts Payable	Hutson Inc of Michigan	751.33	.00
278261	12/18/2025	Open			Accounts Payable	Ignite Mechanical LLC	493.15	.00
278262	12/18/2025	Open			Accounts Payable	Inch Memorials	604.00	.00
278263	12/18/2025	Open			Accounts Payable	John's Sanitation Inc.	9,164.00	.00
278264	12/18/2025	Open			Accounts Payable	Kiesler Police Supply, Inc.	860.00	.00
278265	12/18/2025	Open			Accounts Payable	Knight's Auto Supply Inc	1,073.59	.00
278266	12/18/2025	Open			Accounts Payable	Kone Inc.	286.05	.00
278267	12/18/2025	Open			Accounts Payable	Lansing Sanitary Supply	214.64	.00
278268	12/18/2025	Open			Accounts Payable	Leslie Science Center	760.80	.00
278269	12/18/2025	Open			Accounts Payable	Livingston County Treasurer	166.72	.00
278270	12/18/2025	Open			Accounts Payable	Lowe's	3,004.45	.00

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Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278271	12/18/2025	Open			Accounts Payable	Lyons Towing	150.00	.00
278272	12/18/2025	Open			Accounts Payable	Macomb County Department of Roads	36.13	
278273	12/18/2025	Open			Accounts Payable	Marans, Robert W	250.00	.00
278274	12/18/2025	Open			Accounts Payable	Michigan Cat	436.58	.00
278275	12/18/2025	Open			Accounts Payable	Michigan Counties Workers'	125,070.92	
278276	12/18/2025	Open			Accounts Payable	Michigan Municipal Risk Mgt	431,434.50	.00
278277	12/18/2025	Open			Accounts Payable	Michigan State University	49,979.97	.00
278278	12/18/2025	Open			Accounts Payable	Midland Credit Management, INC	215.00	.00
278279	12/18/2025	Open			Accounts Payable	Midwest Golf & Turf	257.07	.00
278280	12/18/2025	Open			Accounts Payable	Milarch, Renzie	100.00	
278281	12/18/2025	Open			Accounts Payable	Miller, Joshua	94.00	.00
278282	12/18/2025	Voided	Stop Payment	01/13/2026	Accounts Payable	Moment Strategies	25,181.25	
278283	12/18/2025	Open			Accounts Payable	Native Connections	1,999.55	.00
278284	12/18/2025	Open			Accounts Payable	Nowak & Fraus Engineers	8,149.20	
278285	12/18/2025	Open			Accounts Payable	Occupational Health Centers of MI	1,499.00	.00
278286	12/18/2025	Open			Accounts Payable	ODP Business Solutions. LLC	165.88	.00
278287	12/18/2025	Open			Accounts Payable	OpenGov Inc	51,353.67	.00
278288	12/18/2025	Open			Accounts Payable	Oscar W Larson Co	600.00	.00
278289	12/18/2025	Open			Accounts Payable	Painting With A Twist - Farmington	675.00	
278290	12/18/2025	Open			Accounts Payable	Parker, Jr, Bernard	250.00	.00
278291	12/18/2025	Open			Accounts Payable	Penchura, LLC	3,132.30	
278292	12/18/2025	Open			Accounts Payable	Peter's True Value Hardware	726.85	.00
278293	12/18/2025	Open			Accounts Payable	Petty Cash-Central Whse.	134.38	.00
278294	12/18/2025	Open			Accounts Payable	Phillips, Timothy	521.50	.00
278295	12/18/2025	Open			Accounts Payable	Pocketstop LLC	8,036.00	.00
278296	12/18/2025	Open			Accounts Payable	Police Officers Association Of Michigan	262.00	.00
278297	12/18/2025	Open			Accounts Payable	Police Officers Labor Council	1,797.81	
278298	12/18/2025	Open			Accounts Payable	Quadrozzi, Jaye	250.00	
278299	12/18/2025	Open			Accounts Payable	Rauhorn Electric Inc	76,616.17	.00
278300	12/18/2025	Open			Accounts Payable	Ray Wiegand's Nursery Inc	212.94	.00
278301	12/18/2025	Open			Accounts Payable	Richmond New Holland	284.55	.00
278302	12/18/2025	Open			Accounts Payable	RKA Petroleum Co's	15,035.98	.00
278303	12/18/2025	Open			Accounts Payable	Rosy Brothers, Inc.	139.81	.00
278304	12/18/2025	Open			Accounts Payable	Russ Milne Ford Inc.	1,288.53	.00
278305	12/18/2025	Open			Accounts Payable	Safelite Fulfillment, Inc	824.80	.00
278306	12/18/2025	Open			Accounts Payable	Schneider Tire Outlet Inc	2,650.61	.00

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Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278307	12/18/2025	Open			Accounts Payable	SEI Private Trust Company	5,126.16	.00
278308	12/18/2025	Open			Accounts Payable	Seifert, Emily	92.68	.00
278309	12/18/2025	Open			Accounts Payable	Signorelli, Marco	38.00	
278310	12/18/2025	Open			Accounts Payable	Silver Lining Tire Recycling	140.00	.00
278311	12/18/2025	Open			Accounts Payable	SiteOne Landscape Co	351.97	.00
278312	12/18/2025	Open			Accounts Payable	Smith, Jeremy	40.00	
278313	12/18/2025	Open			Accounts Payable	Smith, Nancy	49.58	.00
278314	12/18/2025	Open			Accounts Payable	Southern Truck Equipment Inc	427.22	.00
278315	12/18/2025	Open			Accounts Payable	Spartan Distributors Inc	2,580.79	.00
278316	12/18/2025	Open			Accounts Payable	Stanley Industries Inc	44.60	.00
278317	12/18/2025	Open			Accounts Payable	Stein, Candace	400.00	.00
278318	12/18/2025	Open			Accounts Payable	Sterling Office Systems	80.43	.00
278319	12/18/2025	Open			Accounts Payable	Suburban Installers	1,710.00	
278320	12/18/2025	Open			Accounts Payable	Suburban Sewer & Septic Tank	275.00	.00
278321	12/18/2025	Open			Accounts Payable	SYN-TECH SYSTEMS	2,475.00	.00
278322	12/18/2025	Open			Accounts Payable	SynaTek, LP	275.00	.00
278323	12/18/2025	Open			Accounts Payable	Tejada, Maria	91.42	.00
278324	12/18/2025	Open			Accounts Payable	Terminix Ehrlich	1,588.96	.00
278325	12/18/2025	Open			Accounts Payable	TireHub, LLC	661.96	.00
278326	12/18/2025	Open			Accounts Payable	Tri-County Int'l Trucks Inc	995.37	.00
278327	12/18/2025	Open			Accounts Payable	UKG Kronos Systems, LLC	2,716.77	.00
278328	12/18/2025	Open			Accounts Payable	Van Buren , Charter Township of	2,859.90	.00
278329	12/18/2025	Open			Accounts Payable	Verizon Wireless	40.01	.00
278330	12/18/2025	Open			Accounts Payable	Vermont Systems Inc (VSI)	262.50	.00
278331	12/18/2025	Open			Accounts Payable	Washington Elevator Co Inc	3,097.39	.00
278332	12/18/2025	Open			Accounts Payable	Washtenaw County Treasurer	37.64	.00
278333	12/18/2025	Open			Accounts Payable	Waters Edge Dock & Hoist INC.	1,802.00	.00
278334	12/18/2025	Open			Accounts Payable	Wayne County	3,000.00	
278335	12/18/2025	Open			Accounts Payable	Webster & Garner Inc.	2,889.04	
278336	12/18/2025	Open			Accounts Payable	Weingartz Supply Company	549.36	.00
278337	12/18/2025	Open			Accounts Payable	Weston Preparatory Academy	500.00	
278338	12/18/2025	Open			Accounts Payable	Whitmore Lake Public School District	1,255.00	.00
278339	12/18/2025	Open			Accounts Payable	Wolverine Freightliner West SD	72.99	.00
278340	12/18/2025	Open			Accounts Payable	WTA Architects, Inc	1,050.00	.00
278341	12/18/2025	Open			Accounts Payable	WXYZ WMYD	2,100.00	.00
278342	12/18/2025	Open			Accounts Payable	Zoho Corporation	1,976.00	.00



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Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278343	12/18/2025	Open			Accounts Payable	Zoro Corporation	2,834.32	.00
278344	12/23/2025	Open			Accounts Payable	HCMA Employee Association	2,767.00	
278345	12/30/2025	Open			Accounts Payable	Advance Auto Parts AAP Financial Services	129.26	
278346	12/30/2025	Open			Accounts Payable	Aflac Group Insurance	5,568.66	
278347	12/30/2025	Open			Accounts Payable	AIS Construction Equipment Corp	9,079.20	
278348	12/30/2025	Open			Accounts Payable	AT&T Mobility	36.24	
278349	12/30/2025	Open			Accounts Payable	Aventric Technologies	6,940.00	
278350	12/30/2025	Open			Accounts Payable	Blue Valley Industries, Inc.	19,870.00	
278351	12/30/2025	Open			Accounts Payable	Bostick Truck Center LLC	779.56	
278352	12/30/2025	Open			Accounts Payable	Brighton Ford Inc.	244.00	
278353	12/30/2025	Open			Accounts Payable	CardConnect	3,150.00	
278354	12/30/2025	Open			Accounts Payable	Carey and Paul Group	1,325.00	
278355	12/30/2025	Open			Accounts Payable	CDW Government	9,228.66	
278356	12/30/2025	Open			Accounts Payable	Classic Driving School, Inc	2,375.00	
278357	12/30/2025	Open			Accounts Payable	CMP Distributors Inc	4,870.20	
278358	12/30/2025	Open			Accounts Payable	Consumers Energy Company	2,460.95	
278359	12/30/2025	Open			Accounts Payable	DeCovich Carpet Cleaning	620.00	
278360	12/30/2025	Open			Accounts Payable	Detroit Salt Company LLC	3,066.36	
278361	12/30/2025	Open			Accounts Payable	Draperies by Nitsa's	6,550.00	
278362	12/30/2025	Open			Accounts Payable	DTE Energy	826.84	
278363	12/30/2025	Open			Accounts Payable	DTE Energy	890.49	
278364	12/30/2025	Open			Accounts Payable	DTE Energy	1,923.08	
278365	12/30/2025	Open			Accounts Payable	Fidelity Security Life Insurance Co.	3,952.21	
278366	12/30/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	9,027.49	
278367	12/30/2025	Open			Accounts Payable	Global Industrial	217.05	
278368	12/30/2025	Open			Accounts Payable	Grainger Inc	657.66	
278369	12/30/2025	Open			Accounts Payable	Graph-X Signs and Designs, Inc	3,122.00	
278370	12/30/2025	Open			Accounts Payable	Graphik Concepts	272.97	
278371	12/30/2025	Open			Accounts Payable	HCMA Employee Association	1,940.00	
278372	12/30/2025	Open			Accounts Payable	Health Advocate Solutions Inc	751.80	
278373	12/30/2025	Open			Accounts Payable	Home Depot	239.98	
278374	12/30/2025	Open			Accounts Payable	Home Pro's Ace Hardware	56.00	
278375	12/30/2025	Open			Accounts Payable	Hood, Stephen Joseph	180.00	
278376	12/30/2025	Open			Accounts Payable	Hutson Inc of Michigan	81.39	
278377	12/30/2025	Open			Accounts Payable	Identity Source, The	587.85	
278378	12/30/2025	Open			Accounts Payable	Knight's Auto Supply Inc	229.01	.00

# Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278379	12/30/2025	Open			Accounts Payable	KSK Garage Doors	360.00	
278380	12/30/2025	Open			Accounts Payable	Kuhn, Nannette	150.00	
278381	12/30/2025	Open			Accounts Payable	Leslie Tire	657.00	
278382	12/30/2025	Open			Accounts Payable	Linde Gas & Equipment Inc.	258.02	
278383	12/30/2025	Open			Accounts Payable	Lowe's	681.95	
278384	12/30/2025	Open			Accounts Payable	Lower Huron Supply Co.	1,493.16	
278385	12/30/2025	Open			Accounts Payable	Lum, Alison	160.72	
278386	12/30/2025	Open			Accounts Payable	Lunghamer Ford of Owosso, LLC	33,720.00	
278387	12/30/2025	Open			Accounts Payable	Lyden Oil Company	1,418.48	
278388	12/30/2025	Open			Accounts Payable	Matheson Tri-Gas	13.64	
278389	12/30/2025	Voided	Cancel invoice	12/31/2025	Accounts Payable	McLaughlin, Julie	50.85	
278390	12/30/2025	Open			Accounts Payable	McMaster-Carr Supply Company	259.19	
278391	12/30/2025	Open			Accounts Payable	Michael J Benkusky, Inc	22,400.00	
278392	12/30/2025	Open			Accounts Payable	MSU VDL	4,236.26	
278393	12/30/2025	Open			Accounts Payable	Nunn, Stacy	300.00	
278394	12/30/2025	Open			Accounts Payable	O Practice LLC DBA The Olori Network	2,500.00	
278395	12/30/2025	Open			Accounts Payable	Oakland County Treasurer	4,950.75	
278396	12/30/2025	Open			Accounts Payable	Occupational Health Centers of MI	571.00	
278397	12/30/2025	Open			Accounts Payable	ODP Business Solutions. LLC	87.07	
278398	12/30/2025	Open			Accounts Payable	Oscar W Larson Co	197.50	
278399	12/30/2025	Open			Accounts Payable	Petty Cash-Indian Springs	261.79	
278400	12/30/2025	Open			Accounts Payable	Petty Cash-Stony Creek	62.05	.00
278401	12/30/2025	Open			Accounts Payable	Pinckney Auto Wash LLC	85.00	
278402	12/30/2025	Open			Accounts Payable	Richmond New Holland	86.91	
278403	12/30/2025	Open			Accounts Payable	RKA Petroleum Co's	2,709.16	
278404	12/30/2025	Open			Accounts Payable	Safelite Fulfillment, Inc	263.37	
278405	12/30/2025	Open			Accounts Payable	Sand Sales Company	15,230.88	
278406	12/30/2025	Open			Accounts Payable	Schoolcraft College	365.00	
278407	12/30/2025	Open			Accounts Payable	SEMCO Energy	2,228.10	
278408	12/30/2025	Open			Accounts Payable	Shepard, Kelli	52.00	
278409	12/30/2025	Open			Accounts Payable	Simmet, Hilary	49.04	
278410	12/30/2025	Open			Accounts Payable	SiteOne Landscape Co	308.31	
278411	12/30/2025	Open			Accounts Payable	Smith, Nancy	288.75	
278412	12/30/2025	Open			Accounts Payable	Southern Truck Equipment Inc	391.75	
278413	12/30/2025	Open			Accounts Payable	Spartan Distributors Inc	276.38	
278414	12/30/2025	Open			Accounts Payable	Steele Heating and Cooling	7,945.00	



# Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>Check</b>								
278415	12/30/2025	Open			Accounts Payable	Sterling Office Systems	757.73	
278416	12/30/2025	Open			Accounts Payable	Tri-State Industrial Supply	1,641.93	
278417	12/30/2025	Open			Accounts Payable	Unmanned Vehicle Technologies	8,700.00	
278418	12/30/2025	Open			Accounts Payable	UPS	425.18	
278419	12/30/2025	Open			Accounts Payable	US Foods	1,321.57	
278420	12/30/2025	Open			Accounts Payable	Washington Elevator Co Inc	1,090.97	
278421	12/30/2025	Open			Accounts Payable	Waste Mgmt - East	989.97	
278422	12/30/2025	Open			Accounts Payable	Webster & Garner Inc.	7,863.12	
278423	12/30/2025	Open			Accounts Payable	Wensco Sign Supply	2,712.04	
278424	12/30/2025	Open			Accounts Payable	Young Supply Company	389.37	
278425	12/30/2025	Open			Accounts Payable	Zoro Corporation	382.74	
Payment Type <b>Check</b> Totals <b>479</b> Payments							\$3,187,501.41	\$0.00
Payment Type <b>EFT</b>								
8105	12/05/2025	Open			Accounts Payable	Equitable - Individual	5,675.00	
8106	12/05/2025	Open			Accounts Payable	HCMA Flexible Spending	802.23	
8107	12/05/2025	Open			Accounts Payable	Health Equity Employer Services	9,819.93	
8108	12/05/2025	Open			Accounts Payable	Michigan , State of	35,669.23	
8109	12/05/2025	Open			Accounts Payable	MISDU	2,540.06	
8110	12/05/2025	Open			Accounts Payable	United States Treasury	232,385.28	
8111	12/05/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	9,913.21	
8112	12/05/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	35,161.63	
8113	12/05/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	49,681.62	
8114	12/02/2025	Open			Accounts Payable	Daniel L Jacob & Co., Inc	(236.70)	
8115	12/02/2025	Open			Accounts Payable	O&W, INC.	(268.00)	
8116	12/20/2025	Open			Accounts Payable	Fifth Third Bank	78,347.78	
8118	12/05/2025	Open			Accounts Payable	West Side Beer Distributing	(280.00)	
8119	12/09/2025	Open			Accounts Payable	Fintech	144.34	
8120	12/12/2025	Open			Accounts Payable	Equitable - Individual	5,377.62	
8121	12/12/2025	Open			Accounts Payable	Health Equity Employer Services	56,336.56	
8122	12/12/2025	Open			Accounts Payable	Michigan , State of	5,106.54	
8123	12/12/2025	Open			Accounts Payable	United States Treasury	48,107.95	
8124	12/12/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	16,793.82	
8125	12/19/2025	Open			Accounts Payable	Equitable - Individual	5,675.00	
8126	12/19/2025	Voided/Reis Incorrect		12/23/2025	Accounts Payable	HCMA Employee Association	2,767.00	
8127	12/19/2025	Open			Accounts Payable	HCMA Flexible Spending	802.23	
8128	12/19/2025	Open			Accounts Payable	Health Equity Employer Services	8,359.62	

# Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account <b>1-Comerica - Comerica Bank Checking</b>								
Payment Type <b>EFT</b>								
8129	12/19/2025	Open			Accounts Payable	Michigan , State of	34,114.67	
8130	12/19/2025	Open			Accounts Payable	MISDU	2,486.39	
8131	12/19/2025	Open			Accounts Payable	United States Treasury	222,733.69	
8132	12/19/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	9,926.51	
8133	12/19/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	35,013.19	
8134	12/19/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	49,720.77	
8135	12/18/2025	Open			Accounts Payable	Premium Dist Of Michigan	(206.40)	
8136	12/17/2025	Open			Accounts Payable	O&W, INC.	(416.20)	
8137	12/17/2025	Open			Accounts Payable	Daniel L Jacob & Co., Inc	(1.00)	
8138	12/26/2025	Open			Accounts Payable	Floral City Beverage, Inc	(1,030.20)	
8148	12/31/2025	Open			Accounts Payable	Daniel L Jacob & Co., Inc	(2.00)	
8149	12/30/2025	Open			Accounts Payable	Fifth Third Bank	109,819.03	
Payment Type <b>EFT</b> Totals <b>35</b> Payments							<u>\$1,070,840.40</u>	
Bank Account <b>1-Comerica - Comerica Bank Checking</b> Totals <b>514</b> Payments							<u>\$4,258,341.81</u>	\$0.00

# Payment Register

Payment Dates 12/01/25 - 12/31/25

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## Bank Account **PR - Comerica Bank Payroll**

### Payment Type **Check**

Status	Count	Transaction Amount	Reconciled Amount
Open	185	57,426.69	49,501.40
Voided	3	39.73	.00
Stopped	0	.00	.00
Totals	188	\$57,466.42	\$49,501.40

### Payment Type **EFT**

Status	Count	Transaction Amount	Reconciled Amount
Open	1345	1,314,510.05	\$1,314,510.05
Voided	0	\$0.00	\$0.00
Totals	1,345	\$1,314,510.05	\$1,314,510.05

### Bank Account **PR - Comerica Bank Payroll** Totals

Status	Count	Transaction Amount	Reconciled Amount
Open	1530	1,371,936.74	1,364,011.45
Voided	3	39.73	.00
Stopped	0	.00	.00
Totals	1,533	\$1,371,976.47	\$1,364,011.45

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John Paul Rea  
Chairman

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Amy McMillan  
Director

**HURON-CLINTON METROPOLITAN AUTHORITY**

To: Board of Commissioners  
From: Shedreka Miller, Chief of Finance  
Subject: Approval – December Appropriation Amendments  
Date: February 5, 2026

**Action Requested: Motion to Approve**

That the Board of Commissioners approve the December 2025 Appropriation Amendments as recommended by Shedreka Miller, Chief of Finance.

**Background:** The Metroparks ERP system provides a work-flow process to facilitate departmental budget management. Requested transfers are initiated by Department staff and routed to the appropriate Department Head/District Superintendent for review and approval. Finance provides a final review of the approved requests to verify that they do not negatively impact Fund Balance.

For the month of December, \$1,151,537 was transferred between general fund accounts. Transfers were also processed within the capital project fund totaling \$90,063. Tax adjustments resulted in a net decrease to fund balance of \$476,386.

The result of these changes can be seen by Accounting Function and Location in the attached chart.

**Huron-Clinton Metropolitan Authority**  
**December 2025 Appropriation Transfer Summary**

Location	Expense Increase	Expense Decrease/Revenue Increase	Difference
<b>General Fund Transfers</b>			
<b>Major Maintenance</b>			
Lake St. Clair	40,722	40,722	-
Kensington	9,287	35,792	(26,505)
Lower Huron/Willow	26,385	1,638	24,747
Stony Creek	4,895	16,123	(11,228)
Lake Erie	532	532	-
Wolcott	11,229	-	11,229
Indian Springs	1,757	-	1,757
Total	\$ 94,807	\$ 94,807	\$ -
<b>Operations</b>			
Lake St. Clair	55,698	17,826	37,872
Kensington	149,582	92,450	57,132
Lower Huron/Willow	494,061	473,676	20,385
Hudson Mills	66,757	58,711	8,046
Stony Creek	72,487	58,577	13,910
Lake Erie	71,988	91,745	(19,757)
Wolcott	30,521	73,922	(43,401)
Indian Springs	77,634	98,958	(21,324)
Huron Meadows	7,750	50,131	(42,381)
Total	\$ 1,026,478	\$ 1,015,996	\$ 10,482
<b>Adminstrative</b>			
	\$ 30,252	\$ 40,734	\$ (10,482)
<b>Total General Fund Transfers</b>			
	\$ 1,151,537	\$ 1,151,537	\$ -
<b>Capital Project Fund Transfers</b>			
Administrative	678	90,063	(89,385)
Lake St. Clair	38,348	-	38,348
Kensington	461	-	461
Lower Huron/Willow/Oakwoods	24,564	-	24,564
Hudson Mills	11,516	-	11,516
Stony Creek	113	-	113
Lake Erie	13,972	-	13,972
Indian Springs	411	-	411
Total	\$ 90,063	\$ 90,063	\$ -
<b>Tax Adjustment</b>			
Tax Year	Revenue Decrease	Revenue Increase	Net
Current	477,728	-	477,728
Prior	-	1,342	(1,342)
Total	\$ 477,728	\$ 1,342	\$ 476,386

## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Shedreka Miller, Chief of Finance  
Subject: Report – Monthly Major Maintenance Project  
Date: February 2, 2026

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the Major Maintenance report as submitted by Shedreka Miller and staff.

**Background:** The Metroparks track the costs associated with periodic or infrequent repairs or maintenance that do not meet the criteria for capitalization in a function of our chart of accounts known as major maintenance. We utilize a project accounting system to budget, record and report these costs. To provide the Board of Commissioners and the broader public with improved information surrounding major maintenance projects we have developed a monthly Major Maintenance Status Report.

This report is modeled after the revised Capital Project Fund report. The format includes the location, project title from the budget document, a brief description of the work, the original budget funding, the current amended budget, year-to-date transactions, life-to-date transactions, life-to-date encumbrance balance, the remaining budget and the project status.

Most major maintenance repairs are completed within one year. Occasionally projects require additional time to complete.

As of the end of December, plenty of project have been completed with year-to-date expenses at 62% of the total budget.

**Attachment: December 2025 Major Maintenance Status Report**

Major Maintenance Status Report														
				12/31/2025										
				Original      Carry Over										
				Budget Funding      Budget Funding      Amended Budget      Year to Date Transactions      Life to Date Transactions      Life to Date Encumbrance      Remaining Budget      Project Status										
Project Code	GL Account Number	Category	Location	Project Title	Project Description	Budget Funding	Budget Funding	Amended Budget	Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Project Status	
	10-7-100-990-90.9990	Unallocated	Administrative Office	AO Hallway New Carpet	New Carpet throughout AO office building	70,000	-	0	0	0	0	0	COMPLETED	
	10-7-100-990-90.9990	Unallocated	Administrative Office		Authority Wide cost for Inspection of Catch Basins	25,000	-	0	0	0	0	0	COMPLETED - MONEY MOVED TO OPERATIONS	
				Catch Basin Inspection/Cleaning Authority Wide										
	10-7-100-990-90.9990	Unallocated	Administrative Office		Authority Wide cost for Culvert Clean outs	60,000	-	0	0	0	0	0	COMPLETED - MONEY MOVED TO OPERATIONS	
				Culvert Clean out Authority Wide										
	70224.339	10-7-102-990-40	Grounds	Lake St Clair	East Boardwalk Re-Surface replacement continued-Phase 4		254,265	310,998	301,506	310,745	0	253	COMPLETED	
	70225.340	10-7-102-565-42	Building			-	-	22,283	22,283	22,283	0	0	COMPLETED	
	70225.341	10-7-102-531-42	Building	Lake St Clair	Install new Shade Sails at Beach Concessions		-	12,508	12,508	12,508	0	0	COMPLETED	
	70225.342	10-7-102-990-40	Grounds	Lake St Clair	Pool Pump Repair	Unexpected repair to shades at cnesion building	-	-	22,481	0	0	22,481	0	OPEN
	70225.344	10-7-102-990-40	Grounds	Lake St Clair	Roadway Painting	Unexpected repair to Pumps at the Pool	-	-	10,800	10,800	10,800	0	0	COMPLETE
				Concrete Leveling										
	10-7-102-990-90.9990	Unallocated	Lake St Clair	Rebudget-Drainage Repairs at Pool Building	Rebudget Project from previous year	125,000	-	0	0	0	0	0		
					Updatest to Nature Center	80,000		0	0	0	0	0		
	10-7-102-990-90.9990	Unallocated	Lake St Clair	Building Updates at Nature Center		35,000		0	0	0	0	0		
				Level Walkways at South Marina & Pool		75,000		0	0	0	0	0		
	10-7-102-990-90.9990	Unallocated	Lake St Clair	Main Toll Booth Replacement #2										
	70422.381	10-7-104-650-40	Grounds	Kensington	Golf Course Cart Path Milling			31,261	20,732	27,251	0	4,010	COMPLETE	
	70423.386	10-7-104-990-40	Grounds	Kensington	Dam Safety Logs	Grind Cart Path		56,544	64,260	55,708	63,425	0	835	OPEN
	70424.389	10-7-104-990-40	Grounds	Kensington	Trail Shoulder Refurbishment	Aluminum Stop Logs for Dam Safety		-	90,000	29,034	83,942	0	6,058	COMPLETE
70424.390	10-7-104-535-42	Building	Kensington	Martindale Beach Splash N Blast PIP Surfacing	Trail Shoulder Refurbishment		10,206	10,206	0	0	10,206	0	OPEN	
70424.391	10-7-104-881-42	Building	Kensington	Martindale Beach Splash N Blast PIP Surfacing	Drainage System at Farm Center	-	-	80,907	13,743	18,756	0	62,151	OPEN	
70424.392	10-7-104-540-42	Building	Kensington	Drainage System at Farm Center	Boat Launch Repairs/Boat House Demo		-	73	74	73	0	0		
70424.394	10-7-104-535-42	Building	Kensington	Boat Launch Repairs/Boat House Demo	Splash Boiler Replacement		29,688	29,688	29,688	29,688	0	0	COMPLETED	
70425.395	10-7-104-990-42	Building	Kensington	Splash Boiler Replacement	Group CampWell/Handpump	-	-	16,091	16,091	16,091	0	0	COMPLETED	
70425.396	10-7-104-990-42	Building	Kensington	Group CampWell/Handpump	Well Pump Replacement-Turtle Head	-	-	12,435	12,436	12,436	0	(1)	COMPLETED	
70425.398	10-7-104-650-40	Grounds	Kensington	Well Pump Replacement-Turtle Head	Unexpected repair to Well Pump	-	-	17,451	17,450	17,450	0	1	COMPLETED	
70425.399	10-7-104-990-40	Grounds	Kensington	Diesel UST Spill Bucket	Roadway Pavement Markings	-	-	50,918	48,789	48,789	2,128	1	OPEN	
70425.400	10-7-104-881-42	Building	Kensington	Roadway Pavement Markings	Farm Center Office Repair	-	-	535,400	35,353	35,353	3,500	496,547	OPEN	
70425.401	10-7-104-535-42	Building	Kensington	Farm Center Office Repair	Splash N Blast Pump Refurbishment	-	-	50,000	0	0	49,442	558	OPEN	
70425.402	10-7-104-990-40	Grounds	Kensington	Splash N Blast Pump Refurbishment	Hike Bike Trail Boardwalk Joist Repairs	-	-	4,340	4,340	4,340	0	0	OPEN	
	10-7-104-990-90.9990	Unallocated	Kensington	Hike Bike Trail Boardwalk Joist Repairs	Rebudget-Dam Concrete Work	247,000	-	0	0	0	0	0	OPEN	
	10-7-104-990-90.9990	Unallocated	Kensington	Rebudget-Dam Concrete Work	Rebudget-Repairs to Steel on Existing Seawall	30,000	-	0	0	0	0	0	2026 REBUDGET	
	10-7-104-990-90.9990	Unallocated	Kensington	Rebudget-Repairs to Steel on Existing Seawall	New Boiler at Martindale Beach	30,000	-	0	0	0	0	0		
	10-7-104-990-90.9990	Unallocated	Kensington	New Boiler at Martindale Beach	Unexpected Repairs	150,000	-	0	0	0	0	0	COMPLETED	
	10-7-104-990-90.9990	Unallocated	Kensington	Unexpected Repairs	Western District ADA Initiatives	40,000	-	0	0	0	0	0	COMPLETED	
	10-7-104-990-90.9990	Unallocated	Kensington	Western District ADA Initiatives	Western District Asphalt Crack Repairs	15,000	-	0	0	0	0	0	COMPLETED	
	10-7-104-990-90.9990	Unallocated	Kensington	Western District Asphalt Crack Repairs	Western District CAP Initiatives	40,000	-	0	0	0	0	0	COMPLETED	
	10-7-104-990-90.9990	Unallocated	Kensington	Western District CAP Initiatives	Turtle Cove UV Light Replacement	Replacement of ultraviolet disinfection for pool		9,780	9,780	0	9,780	0	OPEN	
	70622.196	10-7-106-532-42	Building	Lower Huron	Turtle Cove UV Light Replacement		158,639	250,368	168,919	257,258	0	(6,890)	OPEN-RETAINAGE PAYABLE	
	70624.204	10-7-106-532-42	Building	Lower Huron										
70624.206	10-7-106-990-42	Building	Lower Huron	Turtle Cove Pool Repairs	Old Lower Huron Park Office Demolition	-	-	8,093	8,093	8,093	0	0	OPEN	
70625.207	10-7-106-532-42	Building	Lower Huron	Old Lower Huron Park Office Demolition	Turtly Cove Pump Room Valve Replacement	-	-	24,747	24,747	24,747	0	0	COMPLETED	
	10-7-106-990-90.9990	Unallocated	Lower Huron	Turtly Cove Pump Room Valve Replacement	Comfort Station Door Replacement - 3 various	20,000	-	0	0	0	0	0	2026 REBUDGET	
	10-7-106-990-90.9990	Unallocated	Lower Huron	Comfort Station Door Replacement - 3 various	Comfort Station Door Replacement at Tulip Tree	20,000	-	0	0	0	0	0	COMPLETE	
	10-7-106-990-90.9990	Unallocated	Lower Huron	Comfort Station Door Replacement at Tulip Tree	LED Lights for Washago Pond comfort station	15,000	-	0	0	0	0	0		
	10-7-106-990-90.9990	Unallocated	Lower Huron	LED Lights for Washago Pond comfort station	Rebudget - Overbanding of Roadways throughout Park	35,000	-	0	0	0	0	0		
	10-7-106-990-90.9990	Unallocated	Lower Huron	Rebudget - Overbanding of Roadways throughout Park		20,000	-	0	0	0	0	0	COMPLETE	
					Roof Replacement at Chestnut North & Flint Wood Shelters									
	10-7-106-990-90.9990	Unallocated	Lower Huron	Roof Replacement at Chestnut North & Flint Wood Shelters	Southern District ADA Initiatives	40,000	-	0	0	0	0	0	COMPLETED	
	10-7-106-990-90.9990	Unallocated	Lower Huron	Southern District ADA Initiatives	Southern District Asphalt Crack Repairs	15,000	-	0	0	0	0	0	COMPLETED	
	10-7-106-990-90.9990	Unallocated	Lower Huron	Southern District Asphalt Crack Repairs	Southern District CAP Initiatives	40,000	-	0	0	0	0	0	COMPLETED	
	70825.035	10-7-108-990-40	Grounds	Hudson Mills	Southern District CAP Initiatives	Replace Light Poles/bases to convert to LED Lighting at Act. Ctr	25,000		25,000	21,487	21,487	0	3,513	COMPLETED
70825.036	10-7-108-650-42	Building	Hudson Mills	Replace Light Poles/bases to convert to LED Lighting at Act. Ctr		160,000	21,267	21,267	21,267	0	0	OPEN		
				Rebudget - Replace Siding & Roof at Golf Course, Chem Bldg.	Rebudget - Replace Siding & Roof at Golf Course, Chem Bldg.									
	10-7-109-990-42	Building	Stony Creek	Rebudget-Small Well Replacement	New well and controller for supplimental water well	30,000		31,519	16,754	1,510	0	30,010	COMPLETED	
	70923.067	10-7-109-990-40	Grounds	Stony Creek	Rebudget-Small Well Replacement		54,244	64,260	2,547	12,563	51,698	0	OPEN	
	70924.069	10-7-109-710-42	Building	Stony Creek	Dam Safety Logs	Rebudget-Installation of Generator at Park Office	30,000		0	0	0	0	2026 REBUDGET	
	70924.071	10-7-109-650-42	Building	Stony Creek	Dam Safety Logs	Cart Barn Electrical Upgrades for Golf Carts		15,250	36,177	25,774	35,121	0	1,056	COMPLETED
	70924.072	10-7-109-650-42	Building	Stony Creek	Cart Barn Electrical Upgrades for Golf Carts	Golf Cart Barn Alterations	-	-	3,546	0	3,546	0	0	OPEN
	70925.074	10-7-109-990-40	Grounds	Stony Creek	Golf Cart Barn Alterations	Roadway Pavement Markings	-	-	52,422	52,422	52,422	0	0	COMPLETED
	70925.075	10-7-109-990-40	Grounds	Stony Creek	Roadway Pavement Markings	Nature Trail Work	-	-	34,800	33,850	33,850	0	950	COMPLETED
		10-7-109-990-90	Unallocated	Stony Creek	Nature Trail Work	Eastern District ADA Initiatives	40,000	-	0	0	0	0	0	COMPLETED
		10-7-109-990-90	Unallocated	Stony Creek	Eastern District ADA Initiatives	Eastern District CAP Initiatives	40,000	-	0	0	0	0	0	COMPLETED
	10-7-109-990-90	Unallocated	Stony Creek	Eastern District CAP Initiatives	Eastern District Crack Repairs	15,000	-	0	0	0	0	0	COMPLETED	
	10-7-109-990-90	Unallocated	Stony Creek	Eastern District Crack Repairs	Eastern District Roadway/Parking Lot Paint	80,000	-	0	0	0	0	0	COMPLETED	
	10-7-109-990-90	Unallocated	Stony Creek	Eastern District Roadway/Parking Lot Paint	Repair Overlook Stabilization at Nature Center	30,000	-	0	0	0	0	0	2026 REBUDGET	
	10-7-109-990-90	Unallocated	Stony Creek	Repair Overlook Stabilization at Nature Center	Reroute NC Trail to reduce water run off	24,000	-	0	0	0	0	0		
	71024.198	10-7-106-531-42	Building	Willow	Reroute NC Trail to reduce water run off	Pool Playground PIP/Surface Repairs			15,000	0	9,600	0	5,400	
	71025.202	10-7-106-990-40	Grounds	Willow	Pool Playground PIP/Surface Repairs	ADA Concrete Work, Woodscreek & Willow Plaza	-	-	18,750	0	0	18,750	0	OPEN
	71221.137	10-7-112-880-42	Building	Lake Erie	ADA Concrete Work, Woodscreek & Willow Plaza	Museum Wall Repair		-	22,236	8,052	22,235	0	0	OPEN
	71223.145	10-7-112-540-42	Building	Lake Erie	Museum Wall Repair	Replace electric wiring at Marina boat docks		50,000	35,120	0	33,788	0	1,332	OPEN
	71224.149	10-7-112-650-42	Building	Lake Erie	Replace electric wiring at Marina boat docks	Golf Starter Building Shingle Roof Repair	-	-	37,445	15,144	37,445	0	0	COMPLETED
	71225.151	10-7-112-710-42	Building	Lake Erie	Golf Starter Building Shingle Roof Repair	Window Replacement & Siding at Park Office	30,000	-	0	74	0	0	0	OPEN
71225.152	10-7-112-650-42	Building	Lake Erie	Window Replacement & Siding at Park Office	Golf Course Pump House Upgrades	-	-	94,072	0	0	94,072	0	OPEN	
	10-7-112-990-90	Unallocated	Lake Erie	Golf Course Pump House Upgrades	Rebudget - Repair to Boat Launch Parking Lot	40,000	-	0	0	0	0	0		
	71325.061	10-7-113-660-42	Building	Wolcott	Rebudget - Repair to Boat Launch Parking Lot	Emergency Well Replacement at Camp Rotary		-	11,229	0	0	11,229	0	OPEN
		10-7-113-990-90	Unallocated	Wolcott	Emergency Well Replacement at Camp Rotary	Rebudget-Demo & Cleanup of new aquired Wolcott Property	50,000	-	0	0	0	0	0	
					Project to look at filling in the raceway beneath the Mill	-	-	0	0	0	0	0		
	71525.038	10-7-115-710-42	Building	Indian Springs	Fill in Raceway at Mill	Well Pump Replacement at IS Park Office	-	-	14,241	14,241	14,241	0	0	COMPLETED
	71525.039	10-7-115-990-40	Grounds	Indian Springs	Well Pump Replacement at IS Park Office	Guardrail Removal & Replacement	-	-	14,178	0	14,178	0	0	COMPLETED
	71525.040	10-7-115-650-40	Grounds	Indian Springs	Guardrail Removal & Replacement	Bunker Renovation at Golf Course	80,000		112,130	90,700	90,700	8,859	12,571	OPEN
	71525.041	10-7-115-990-40	Grounds	Indian Springs	Bunker Renovation at Golf Course	Culvert Repair	-	-	19,068	19,068	19,068	0	0	COMPLETED
	71525.043	10-7-115-710-42	Building	Indian Springs	Culvert Repair	Office Well Replacement	-	-	17,912	17,912	17,912	0	0	COMPLETED
	10-7-115-990-90	Unallocated	Indian Springs	Office Well Replacement	Refurbish Iron Filter Sand at Valves at EDC	20,000		0	0	0	0	0		
						\$1,921,000	\$ 638,616	\$ 2,345,461	\$ 1,171,598	\$ 1,444,964	\$ 282,144	\$ 618,352		



**HURON-CLINTON METROPOLITAN AUTHORITY**

To: Board of Commissioners  
From: Shedreka Miller, Chief of Finance  
Subject: Report – Monthly Capital Project Fund  
Date: February 3, 2026

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the Capital Project Fund report as submitted by Shedreka Miller and staff.

**Background:** In 2018, the Board of Commissioners approved the creation of a capital project fund. To improve the information provided on specific capital improvement projects Finance is working on developing a monthly performance report.

The following columns of data are provided by project:

- Life-To-Date Total Project Budget
- Year-To-Date Total Project Expenditures
- Life-To-Date Total Project Expenditures
- Current Project Encumbrances (Funds committed through the purchase order process)
- Balance (Life-To-Date Budget less Life-To-Date Expenditures and Current Encumbrances)

This information has now been augmented to include the original budget. In addition, a page has been added which provides a more detailed description of the project as well as the current status of the project and the current estimate of what year the project will be completed. It is anticipated that this additional information will allow the Board of Commissioners as well as the general public to stay up-to-date on the capital project work underway throughout the Metroparks.

Expenditures during December were related mostly to contractual services, with the following projects having significant amounts of contracted expenses during the month:

- Lake St Clair – Phase I Secondary Electrical Work
- Lake St Clair – Wood Bridge near Interpretive Center
- Lower Huron – Walnut Grove Campground Improvements
- Lower Huron – Off Leash Dog Park
- Lake Erie – Wave Pool Renovation

**Attachment: December 2025 Capital Project Fund Update**

December Capital Project Fund Report - Project Summary

Location	Original Project Title	Project Description	Amended Budget	Available Grant Funding	Project Status	Estimated Completion Year
Admin Office	Boiler Replacement	Replacement of Boiler at Administrative Office	109,904		Budgeted	2026
		Assessments, cost estimates, and project development for future projects to address electrical power infrastructure upgrades and repairs.			In Construction	2026
Lake St Clair	Electrical Grid Replacement		2,515,070			
		Replace 70'-long wood structure damaged over past 3 years due to high water. Requires permits.	363,400		In Construction	2026
Lake St Clair	Wood Bridge near Interpretive Center Replacement		628,931	294,000	In Design	2026
Lake St Clair	North Marina Renovation Design	Renovation of North Marina Design	3,740,346	1,500,000	In Design	2026
Lake St Clair	Greening the Parking Lot	Grant Funded Project for Parking Lot Improvements	6,000,000	5,000,000	Budgeted	2026
Lake St Clair	North Marina Renovation Construction	Construction of North Marina renovation	1,204,360	500,000	Budgeted	2026
Lake St Clair	West Boardwalk Redevelopment	Redevelopment of West Boardwalk	125,000		Budgeted	2026
Lake St Clair	MS4 Drainage Reconstruction	Drainage project			Budgeted	2026
Lake St Clair	Admin/Food Bar Building Roof Replacement	Replace roof at the Admin Building that includes the Food Bar	511,770			
Lake St Clair	Exit Road Re-Paving		847,352		Budgeted	2026
Lake St Clair	Daysail Trail Development		1,204,244	500,000	Budgeted	2026
Lake St Clair	Hike Bike Trail Repairs between Fishing Piers & Gazebo		200,000		Budgeted	2026
Lake St Clair	Phase I - Secondary Electrical Services Park Wide		1,000,022		In Construction	2026
Lake St Clair	Phase II - Electrical Services Upgrade - Park Wide		538,810		In Construction	2026
Lake St Clair	Phase III-Electrical Service Upgrade Park Wide		168,746		In Construction	2026
Lake St Clair	Prefabricated Tollbooth Installation		75,000		In Construction	2026
		Pave 580 lf path from shelter to restrooms per the ADA Transition Plan.			In Design	2026
Kensington	Accessible Path from N Hickory Shelter to Restroom		66,273			
		Pave 950 lf path from shelter to restrooms and beach area per the ADA Transition Plan. Include concrete work needed for access mat across beach sand.	85,954		In Design	2026
Kensington	Accessible Path from S Martindale Shelter to Vault & Beach					
		Pave 250 lf path section along parking lot to connect shelter with beach area, food bar, and bathhouse.	30,354		In Design	2026
Kensington	Accessible Path from N Martindale Shelter to Beach					
Kensington	Install EV Charging Station	Install EV Charging Station at Kensington Golf Course	67,000		Budgeted	2026
Kensington	Hike Bike Trail Reconstruction 2024	2024 Board Approved Trail Reconstruction initiative	541,802		Completed	2025
Kensington	Tollbooth Replacement		75,000		In Construction	2026
Kensington	Lightning Detection System for Beaches		40,000		Completed	2025
Dexter Delhi	Delhi Launch & Take Out Renovations	Renovation of launch area at Delhi.	761,929	306,000	In Design	2026
Dexter Delhi	River Terrace Phase 1-Redecking at Dexter Hruon		180,381		Budgeted	2026
		Land and Water Conservation Fund grant funded project to improve accessibility and site amenities at the Walnut Grove Campground.			In Construction	2026
Lower Huron	Walnut Grove Campground Improvements		1,446,745	450,000		
		Land and Water Conservation Fund grant funded project to develop a new fenced in area for off leash dog activities	607,687	165,400	Completed	2025
Lower Huron	Off Leash Dog Area Development					
Lower Huron	New Slide Structure at Turtle Cove	Install new slide at Turtle Cover water park.	289,479		Project Cancelled	
Lower Huron	Hike Bike Trail Reconstruction 2024	2024 Board Approved Renovation initiative	521,392		Completed	2025
		Michigan Natural Resources Trust Fund grant funded project to develop an accessible kayak launch and associated site amenities at Dexter-Huron			In Construction	2026
Hudson Mills	Picnic Area Development at Canoe Launch		602,908	192,700		
		Pave 320 lf path from bike trail to AC shelter to make it ADA compliant. Include accessible tables/grill & concrete pad as part of project.			In Construction	2026
Hudson Mills	Accessible Access to Activity Center Shelter		68,291			
Hudson Mills	Convert Gas Storage Tanks for Above Ground	Conversion of gas storage tanks	127,273		In Construction	2026
Hudson Mills	Hike Bike Trail Reconstruction 2024	2024 Board Approved Trail Reconstruction initiative	242,422		Completed	2025
Hudson Mills	Pickle Ball Court Construction	Donor Funded Project	797,007	500,000	Budgeted	2026
Hudson Mills	Splash Pad Construction		1,000,000		Budgeted	2026
Hudson Mills	Well Installation for Water at Kayak Launch		25,000		Budgeted	2026
		Replacement of intakes, pumps, controls, piping and heads. One year of design before construction.			In Construction	2026
Stony Creek	Golf Course Pumphouse & Irrigation System Replacement		3,010,162			
		Removal and realignment of 1/2 mile of 6' wide asphalt path, 284 lf of 8' wide boardwalk, replacement of three existing footbridges, a 400sf overlook structure and pond dipping platform.			In Construction	2026
Stony Creek	Reflection Nature Trail Improvements		1,349,356	465,600		
		Replace with precast bridge between Wintercove and Mt. Vernon, original structure (15' x 40) is failing, uneven decking and entry, exit points. Leading to injuries from cyclists and rollerbladers. It is no longer safe to plow during the winter. Requires permits.			Budgeted	2026
Stony Creek	Hike Bike Path & Bridge Replacement btwn Winter Cove & Mt Vernon		85,082			
Stony Creek	Install Electricity at 4th Tollbooth	Directional bore power to unit for RecTrac system.	20,000		Budgeted	2026
Stony Creek	Install EV Charging Station	Install EV Charging Station at Stony Creek Golf Course	67,000		Budgeted	2026
Stony Creek	Shared Use Trail Bridge Main Loop		245,000		Budgeted	2026
Stony Creek	Playground Renovations	2024 Board Approved Renovation initiative	634,606		Completed	2025
Stony Creek	West Branch Road Overlay		400,000		Budgeted	2026
Stony Creek	Golf Course Drainage		40,000		Completed	2025
Stony Creek	Shelden Trail Mountain Bike Feature		43,000		Completed	2025
		Removal of that dam structure, sheet pile walls and docks and subsequent site restoration.			Budgeted	2026
Willow	Washago Pond Restoration		928,656			
		Pave 650 lf asphalt paths connecting both Fox Meadows shelters to the restroom and to the pool activity area/playground per the ADA Transition Plan.	65,074		Budgeted	2026
Willow	Accessible Path from Fox Meadows N & S Shelters to Pool				In Design	2026
		Needed upgrades for the pumphouse to work efficiently for the course irrigation (Control system, VFD's, lift pipes/pumps)	264,097			
Willow	Golf Course Pumphouse Upgrades		127,179		Completed	2025
Willow	Roof Replacement at Golf Course Clubhouse	Clubhouse Roof Replacement	230,000		Budgeted	2026
Willow	UST Fuel Pump Removal & Replacement at Golf Course	Removal/replacement of current WGC UST Fuel pumps	250,832		Completed	2025
Willow	Golf Cart Barn Electrical Retrofit		794,949		Completed	2025
Willow	Hike Bike Trail Reconstruction 2024		47,025		Completed	2025
Willow	Big Bend Fishing Area Improvements		762,000	300,000	Budgeted	2026
Willow	Big Bend Fishing Dock		374,947		In Construction	2026
Willow	Pumphouse Upgrades at Golf Course		60,000		Budgeted	2026
Willow	Redesign Disc Golf Course		782,020	730,000	In Construction	2026
Oakwoods	Flat Rock Dam Study	Grant Project to Study area associated with Flat Rock Dam	535,144		In Construction	2026
Oakwoods	Hike Bike Trail Reconstruction 2024				Completed	2025
		Trail Improvements including aggregate trail from parking lot to new trail head and accessible amenities.	62,225	600,000	Project Cancelled	
Lake Erie	Cherry Island Nature Trail Improvements		822,707	483,500	In Construction	2026
Lake Erie	Protecting Lake Erie Marsh with Green Infrastructure	Grant Project to protect marshland	8,521,971		In Construction	2026
Lake Erie	Wave Pool Renovation	Renovation of Wave Pool	661,643		Completed	2025
Lake Erie	Hike Bike Trail Reconstruction 2024	2024 Board Approved Trail Reconstruction initiative	81,741		Completed	2025
Lake Erie	Golf Course Starter Building Roof Replacement	Replace Roof at Golf Course Starter Building	185,841		Budgeted	2026
Lake Erie	Convert Cart Barn to Electric Carts		1,001,033		In Design	2026
Wolcott	Farm to Mill Connector	Connector Path between Farm & Mill	270,128		In Construction	2026
Wolcott	Schmidt Property Demolition	Demolition property bought by Metroparks	150,080		Budgeted	2026
Wolcott	Replace Roof on Mile Barn	Replace / repair roof	149,990		In Construction	2026
Wolct	Parcel Clean Up & Restoration	Restore parcel purchased	25,000		Completed	2025
Wolcott	Roof Replacement at Camp Rotary & Farm Center		583,710		In Design	2026
Indian Springs	Golf Course Pump House Upgrades				In Construction	2026
		Upgrades to Golf Course pumphouse	341,655			
Indian Springs	Electrical Conversion at Golf Building	Convert building electric for electric golf carts and add genarator hook up to run essential equipment	117,097		Budgeted	2026
Indian Springs	UST Removal at Golf Course	Remove underground fuel tank	40,000		Completed	2025
Indian Springs	Lightning Detection System at Golf Course		168		In Design	2026
Indian Springs	Golf Maintenance UST Removal	Remove underground fuel tank	235,053		Budgeted	2026
Huron Meadows	Replacement of Pump Intakes, Elec Panel & Connections at GC		51,176,019	11,987,200		



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Amy McMillan, CEO  
Project Title: Purchases – Total Spent and Vendor Locations  
Date: February 5, 2026

**Action Requested: Receive and File**

That the Board of Commissioners receive and file the update for total spent and vendor locations as submitted by CEO Amy McMillan and staff.

**Background:** Each month the Purchasing Department summarizes the total amount spent on capital equipment purchases, major maintenance, and park projects and includes the location of vendors, either withing or outside the Metroparks five-county region as well as the effect of DEI, living wage, and the Metroparks local preference policy.

**Attachment: Award Requests**

Award Requests for February 2026

Vendor	Vendor Location	Description	Park Location	Total Request	Five-County	Greater Michigan	Outside Michigan	Effect of DEI, Living Wage, and Local Preference Policies
E.C. Korneffel Co	Trenton, MI	LSC North Marina redevelopment	Lake St. Clair	\$8,083,822.50	\$8,083,822.50			
Armstrong Enterprises	Pinckney, MI	Roofing and siding replacement	Hudson Mills	\$204,250.00	\$204,250.00			
KAB Enterprises	Lincoln Park, MI	Boardwalk Joist repair	Kensington	\$68,632.15	\$68,632.15			
Washtenaw County	Ann Arbor, MI	Decking Replacement	Dexter Huron	\$213,100.53	\$213,100.53			
Weingartz	Utica, MI	Exmark Mowers	Kensington, Huron Meadows, & Indian Springs	\$72,138.00	\$72,138.00			
ParKut International	Harrison Twp., MI	Prefabricated Toll Booth	Kensington	\$26,950.00	\$26,950.00			
Valmec	Fenton, MI	Hot Coal and Trash Barrels	Stony Creek, Lake St. Clair, Kensington, Hudson Mills, Lower Huron, Willow, Lake Erie, Wolcott, Indian Springs	\$44,395.80		\$44,395.80		
Plantwise	Ann Arbor, MI	Prescribed Burns	Oakwoods & Willow Metropark	\$12,480.00	\$ 12,480.00			
Appel Environmental	Ann Arbor, MI	Prescribed Burns	Stony Creek & Wolcott Metropark	\$27,380.00	\$ 27,380.00			
The Major Group, LLC	Birmingham, MI	Concert Promoter Services	Lake St. Clair, Stony Creek, and Kensington Metropark	\$63,500.00	\$63,500.00			
American Fireworks	Hudson, OH	Fireworks Display	Stony Creek, Kensington, Willow, and Lake Erie Metropark	\$64,760.00			\$ 64,760.00	
Totals:				\$8,881,408.98	\$8,772,253.18	\$44,395.80	\$64,760.00	
Percent of Total Award Request:					98.77%	0.50%	0.73%	



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Amy McMillan, CEO  
Project Title: Update - Purchases over \$10,000  
Date: February 4, 2026

**Action Requested: Receive and File**

That the Board of Commissioners receive and file the update for purchases over \$10,000, up to, and including \$25,000 as submitted by CEO Amy McMillan and staff.

**Background:** On May 9, 2013, the Board approved the updated financial policy requiring the Director to notify the Board of purchases exceeding \$10,000, up to, and including \$25,000.

The following list contains purchases exceeding the \$10,000 threshold:

<u>Vendor</u>	<u>Description</u>	<u>Price</u>
Harrell's	Golf Course Chemicals	\$12,831.00
Meltwater News	Computer Equipment & Supplies	\$14,000.00
Payscale Inc.	Software and License	\$20,000.00
Miracle Maintenance	Janitorial Services – AO	\$20,160.00
Huron Charter Twp.	Dispatch Services	\$12,906.06
Matrix Consulting Inc.	AO and Kensington Boiler replacement	\$21,100.00
WCI Contractors	LSC Tollbooth	\$17,200.00
Recreonics Inc.	SR Pal 2.0 Pool Lift	\$18,476.76
Firefly Drone Show LLC.	Drone Show – Kensington	\$24,000.00
Oakland Co. Treasurer	Clemis Fees	\$14,085.00
OpenGov Inc.	Software Support	\$23,444.05
Zolman East	Construction Services Kensington Farm	\$23,790.96
Axon Enterprises	Taser Annual Replacement and Licensing	\$16,090.71



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Neil Eby, Purchasing Supervisor  
Project No: Omnia Contract# 20469  
Project Title: Exmark Mowers – Cooperative Purchase  
Location: Kensington, Huron Meadows, Indian Springs Metroparks  
Date: February 5, 2026

### **Action Requested: Motion to Approve**

That the Board of Commissioners approve the purchase of Five (5) Exmark mowers for \$72,138.00 from Weingartz of Utica, MI, for use by maintenance staff at Kensington, Huron Meadows and Indian Springs, Metroparks, as recommended by Neil Eby, Purchasing Supervisor, and staff.

**Fiscal Impact:** Funds will come from the board approved 2026 Capital Equipment Budget, which allows \$70,228.00 for this purchase. The additional \$1,910.00 needed for the purchase will come from savings remaining from previous 2026 Capital Equipment purchases.

**Scope of Work:** Weingartz will be responsible for the furnishing and delivery of the following mowers, and utility vehicles to the Metroparks as shown:

Park	Replacement Equipment Description	Replaces Equipment
Kensington	Exmark 60" Zero Turn Mower	#259
Kensington	Exmark 72" Zero Turn Mower	#717
Indian Springs	Exmark 72" Zero Turn Mower	#1333
Indian Springs	Exmark 60" Zero Turn Mower	#415
Huron Meadows	Exmark 60" Zero Turn Mower	#1401

**Background:** Quotes were provided from Weingartz using Omnia contract# 20469, a cooperative purchasing program utilized by HCMA.

The Purchasing Department requests approval for this purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Neil Eby, Purchasing Supervisor  
Project No: 50426.1133  
Project Title: Prefabricated Toll Booth  
Location: Kensington Metropark  
Date: February 5, 2026

### **Action Requested: Motion to Approve**

That the Board of Commissioners approve the award of the purchase of one additional prefabricated toll booth for Kensington Metropark in the amount of \$26,950.00 from ParKut International of Harrison Township, Michigan, as recommended by Neil Eby, Purchasing Supervisor, and staff.

**Fiscal Impact:** Funds for this purchase will come from the 2026 Capital Projects budget which allowed \$35,000 for the furnishing and installation of the booth. The remaining \$8,050.00 will be allocated towards costs associated installation of the booth by park staff.

**Scope of Work:** ParKut International will be responsible for providing and delivering one prefabricated toll booth.

**Background:** The proposed purchase is based on a previous 2025 bid and awarded project for Kensington Metropark, approved at the August 2025 board meeting. ParKut is holding the price for the purchase in 2026.

Invitation to Bid (ITB 2025-021) was published on the Michigan Intergovernmental Trade Network's website on June 17, 2025, and three bids were received. ParKut was the awarded bidder.

The Purchasing Department requests approval to proceed with the purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
Prepared By: Neil Eby, Purchasing Supervisor  
Project No: 2026 Outdoor Furnishings  
Project Title: Hot Coal and Trash Barrels  
Location: Stony Creek, Lake St. Clair, Kensington, Hudson Mills, Lower Huron/Willow, Lake Erie, Wolcott, Indian Springs  
Date: February 5, 2026

### Action Requested: Motion to Approve

That the Board of Commissioners approve the award to Valmec of Fenton, Michigan in the amount of \$44,395.80 for the purchase of hot coal and trash barrels as recommended by Neil Eby, Purchasing Supervisor, and staff.

**Fiscal Impact:** Funds will come from the Board-approved 2026 Budget which allowed \$45,416.50 for the purchase. The total purchase price of \$44,395.80 is \$1,020.70 in favor of the budget.

**Scope of Work:** Furnish and deliver a total of 184 hot coal barrels and 372 trash barrels to various park locations as specified:

	Stony Creek	Lake St. Clair	Kensington	Hudson Mills	Lower Huron & Willow	Lake Erie	Wolcott	Indian Springs
Hot Coal Barrel	30	30	32	12	50	26	4	0
Trash Barrel	100	20	45	40	113	42	8	4

**Process:** Valmec has been the low bidder on all HCMA bids for barrels since 2018, has reliably supplied consistent products across the park system and is considered a sole source for these items.

The Purchasing Department requests approval to proceed with the purchase.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Neil Eby, Purchasing Supervisor  
Project No: 2026-003  
Project Title: 2026 Prescribed Burns  
Location: Wolcott, Stony Creek, Oakwoods, and Willow Metroparks  
Date: February 5, 2026

### **Action Requested: Motion to Approve**

That the Board of Commissioners approve awards of ITB 2026-003 to Plantwise (\$12,480) and Appel Environmental (\$14,900) of Ann Arbor, Michigan totaling \$27,380 for the purchase of prescribed burns in 2026 at multiple locations as recommended by Neil Eby, Purchasing Supervisor and staff.

**Fiscal Impact:** Funds will come from the Board approved 2026 budget, which allowed a total of \$30,000 for these services. The total cost of \$27,380 is \$2,620 in favor of the budget.

**Scope of Work:** The objectives of these prescribed burns are to help achieve ecological goals and objectives as identified by the Authority including but not limited to reducing the population of undesirable exotic plants and woody vegetation and promoting growth of native vegetation.

A Burn Plan (prescription) must be prepared in accordance with the Michigan Prescribed Fire Council's Best Management Practices, written to safely accomplish ecological burn objectives identified by the Authority, and be included in the bid prices. One week prior to a burn taking place, the Contractor shall submit to the Authority a burn plan which shall include but not be limited to; site description and location, total acreage, existing plant or animal concerns, a smoke management plan, the weather conditions under which a burn will take place, a listing of burn personnel, crew assignments, safety precautions, communication and equipment, firing technique and ignition pattern, a photo monitoring and site visitor location, road closure requirements and an emergency assistance plan.

The prescribed burn must follow the Burn Plan's written prescription. The Contractor must furnish the appropriate personnel and equipment to conduct the burn effectively and safely as described in the Burn Plan. The Contractor must contact the local Fire Department in advance of the burn date and provide all necessary documents to obtain a burn permit. In accordance with the Burn Plan, the Contractor must identify all appropriate safety measures and smoke mitigation processes to ensure the safety of Authority property and to minimize the disruption of park activities. It is the Contractors responsibility to ensure the burn unit is 100% extinguished following the mop up phase, which is to be confirmed the following day with an after check with the Manager of Natural Resources and Environmental Compliance or delegate.

**Process:** HCMA issued ITB 2026-003 on January 12, 2026. The ITB was posted on the Michigan Intergovernmental Trade Network (MITN) site which provided notice of the solicitation to 252 vendors, from which 23 vendors downloaded the ITB. HCMA received five responses, one of “No Bid” and four bids which are summarized below:

Metropark	Description	David Borneman	PlantWise	Appel Environmental	Stantec	Wetland Studies and Solutions
Oakwoods Metropark	Butterfly Viewing Area – 15.3 acres	\$18,000	\$9,120*	\$9,000	\$6,843	
	Seedbox Swale – 47.8 acres					
	Nature Center Woods – 21.8 acres				\$6,393	
Willow Metropark	Big Bend, Indian Ridge – 22.6 acres		\$3,360*	\$3,600	\$6,898	
Stony Creek Metropark	East Lake Grasslands 1 – 7.3 acres	\$5,500	\$8,770	\$3,200*	\$7,269	
	East Lake Grasslands 2 – 18.8 acres					
	Shelden Woods South – 34.7 acres	\$7,500		\$4,700*	\$6,633	
Wolcott Metropark	29 Mile/Romeo Grasslands A-B-C – 49.6 acres	\$8,500	\$8,110	\$3,800*	\$7,010.50	
	Kuntsman Grasslands A and B – 14.1 acres			\$3,200*	\$6,935.50	
<b>Total Award Amounts:</b>			<b>\$12,480</b>	<b>\$14,900</b>		<b>No Bid</b>

\*Indicates recommended award – note that the award was split to avoid any capacity/scheduling issues and to ensure successful/timely completion of all burns

The Purchasing Department requests approval for this purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Neil Eby, Purchasing Supervisor  
Project No: 2022-032  
Project Title: Concert Promoter  
Location: Stony Creek, Lake St. Clair, and Kensington Metroparks  
Date: February 5, 2026

### **Action Requested: Motion to Approve**

That the Board of Commissioners approve the one-year contract extension of RFP 2022-032, for concert series promoter services at Lake St. Clair, Stony Creek, and Kensington Metropark to the MAJOR Group, LLC of Birmingham, MI, in the amount of \$63,500 as recommended by Neil Eby, Purchasing Supervisor and staff.

**Fiscal Impact:** Funds will come from the Board approved 2026 budget, which allowed a total of \$62,200 for these services. The additional \$1,300 will be utilized from Lake St. Clair operations budget due to an additional concert being added this season, at this location.

**Scope of Work:** In 2026, there will be 23 concerts held as part of this contract (16 at Lake St. Clair, six at Stony Creek, and one at Kensington). The MAJOR Group, LLC will book and manage talent, manage the site, and handle a major portion of promotions and public relations for the concerts. The promoter will be responsible for all expenses related to the talent, including fees and travel, and must provide necessary sound/lighting equipment and staff to operate it.

**Process:** HCMA issued RFP 2022-032 on November 23, 2022. The solicitation documents were posted on the Michigan Intergovernmental Trade Network (MITN) website, which provided notice to 45 vendors. 16 vendors downloaded the solicitation and three submitted a proposal.

The three proposals were evaluated in depth by an evaluation committee consisting of the HCMA Deputy Director, the Eastern District Superintendent, and other relevant staff. After completing the evaluation process, the evaluation committee reached consensus that The MAJOR Group, LLC submitted the most responsive and responsible proposal.

The original contract period was for the 2023 and 2024 concert seasons. This renewal will represent the second of three potential annual renewal options.

The Purchasing Department requests approval for this purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Neil Eby, Purchasing Supervisor  
Project No: RFP 2022-034  
Project Title: Fireworks Display  
Location: Stony Creek, Willow, Kensington, & Lake Erie  
Date: February 5, 2026

### **Action Requested: Motion to Approve**

That the Board of Commissioners approve the contract extension for fireworks displays at Stony Creek, Willow, Kensington, and Lake Erie Metropark to American Fireworks of Hudson, OH in the amount of \$64,760 as recommended by Neil Eby, Purchasing Supervisor and staff.

**Fiscal Impact:** Funds will come from the Board approved 2026 budget, which allowed a total of \$53,260 for these services. The additional \$11,500 needed will be transferred from the Administrative Office Outside Services account, as needed per park location. American Fireworks has held pricing through the initial three years of the contract and is passing along price increases at each park for the 2026 season.

**Scope of Work:** The selected contractor shall carry out each of the four specified shows and will be responsible for all transportation, equipment, setup, and cleanup of fireworks, including the proper handling and disposal of any unfired and/or unexploded material. The contractor shall always allow the local Fire Department total access to its operation on the day of the displays and will be responsible for restoration of grounds damaged due to setup or clean-up of any portion of the work under the contract.

**Process:** HCMA issued RFP 2022-034 on December 7, 2022. The solicitation documents were posted on the Michigan Intergovernmental Trade Network (MITN) website, which provided notice to 53 vendors. Nine vendors downloaded the solicitation and two submitted a proposal.

The proposals were evaluated in depth by an evaluation committee consisting of the HCMA Deputy Director, the District Superintendents, and staff from the Police Department. After completing the evaluation process, the evaluation committee reached consensus that American Fireworks submitted the most responsive and responsible proposal.

American Fireworks has performed well through the duration of this contract, and if approved, this would represent the first of up to five, one-year renewal options.

The purchasing department requests approval to proceed with this purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Amy McMillan, Chief Executive Officer  
Project Title: Infrastructure Improvements  
Location: Lake St. Clair Nature Center  
Date: February 5th, 2026

### **Action Requested: Approval**

That the Board of Commissioners approve allocation of \$1,500,000 for infrastructure improvements at the Lake St. Clair Nature Center from the General Fund Balance. These investments will improve and enhance the functionality, accessibility, safety, and long-term sustainability of our facilities and operations.

### **Fiscal Impact:**

Fiscal net impact will be a reduction of \$1,500,000 to Fund Balance.



To: Board of Commissioners  
From: Danielle Mauter, Chief of Marketing and Communications  
Subject: Metroparks Major Media Buys: Social Media and Programmatic Advertising  
Date: 2/6/2026

**Action Requested: Motion to Approve**

That the Board of Commissioners approve the following major media buys from Social Media ad vendors and programmatic vendor, Choozle, as recommended by Chief of Marketing and Communications, Danielle Mauter and staff.

**PRICING/BUDGET BREAKDOWN:**

Asking to approve spending for up to the following amounts with the following vendors for 2026. Exact spending amounts will not exceed these figures, but may be adjusted as campaigns are finalized and discussed with vendors.

- Choozle (Programmatic ad vendor) - up to \$120,000
- 3Sixty Interactive (Social Media ad vendor) – up to \$90,000
- Left Hand Agency (Social Media ad vendor) – up to \$95,000
- Mixo Ads – up to \$25,000
- Real Integrated (Social Media ad vendor) – up to \$85,000
- Allen Lewis (Social Media ad vendor) – up to \$25,000

**Fiscal Impact:** Budgeted.

**Background:**

In 2024, marketing staff evaluated multiple programmatic advertising platforms and selected Choozle to place programmatic ads in 2024. The first year with the platform was a big success, with certain ad types seeing a 75% increase in performance compared to previous years with different vendors. Additionally, ad campaigns were managed internally giving us more control and better reporting with more targeting options to better reach target audiences. Results continued to be high in 2025. Staff are recommending to continue work with the Choozle platform for programmatic ad placements in 2026.

For social media ad vendors, the Metroparks completed an RFQ process in 2025 and the board of commissioners approved a list of 10 pre-qualified vendors for digital and social media advertising services & placements. The qualified vendor list is in effect for a two-year period, with up to three, one-year renewal options. Pricing/Fee structure will be negotiated between HCMA marketing staff and the qualified vendors prior to the start of each advertising campaign. In 2026, marketing staff are recommending working with the 5 vendors listed above which were pulled from the list of 10 pre-qualified vendors.



To: Board of Commissioners  
From: Amy McMillan, Chief Executive Officer  
Subject: Approval – Exemption of Taxes  
Date: February 6, 2026

**Action Requested: Motion to Approve**

That the Board of Commissioners' (1) approve the resolutions for the municipalities; and (2) authorize staff to file the resolutions in accordance with the applicable statutes governing the tax increment authorities as recommended by Chief Executive Officer McMillan and staff.



**HURON-CLINTON METROPOLITAN AUTHORITY  
13000 HIGH RIDGE DRIVE, BRIGHTON, MICHIGAN 48114**

**RESOLUTION EXEMPTING AD VALOREM PROPERTY TAXES FROM CAPTURE**

**Regarding the Amendment of District Boundaries and Amendment to Development Plan and  
Termination and Adoption of Tax Increment Finance Plan of the Ann Arbor Downtown  
Development Authority (DDA)**

---

**Resolution No. 2026-02**

Motion made by \_\_\_\_\_

Supported by \_\_\_\_\_

**AT A MEETING OF THE BOARD OF COMMISSIONERS OF THE HURON-CLINTON  
METROPOLITAN AUTHORITY HELD ON February 12, 2026 THE BOARD ADOPTED A  
RESOLUTION:**

WHEREAS, the Ann Arbor Downtown Development Authority, County of Washtenaw, Michigan (the "Municipality"), pursuant to Act 197, Public Acts of Michigan, 1975, as amended ("Act 197") has established a Downtown Development Authority (the "DDA"), and proposes to expand its boundaries; and

WHEREAS, the City of Ann Arbor held a public hearing on the proposed expansion of the DDA's boundaries on February 2, 2026; and

WHEREAS, ad valorem property taxes levied by the Huron-Clinton Metropolitan Authority (the "Authority") are subject to capture by the DDA; and

WHEREAS, the Board of Commissioners of the Authority reserves the right to preserve and protect the Authority's tax base across its five-county region; and

WHEREAS, the Board of Commissioners has authorized staff to pursue the avoidance of tax capture by downtown development authorities to protect the Authority's tax base; and

WHEREAS, Section 203 of Act 57, Public Acts of Michigan, 2018, provides that not more than 60 days after a public hearing on the expansion of the boundaries of an existing downtown development authority, "the governing body of a taxing jurisdiction levying ad valorem property taxes that would otherwise be subject to capture may exempt its taxes from capture by adopting a resolution to that effect and filing a copy with the clerk of the municipality proposing to create the authority"; and

WHEREAS, the Board of Commissioners desires to exempt the ad valorem taxes of the Authority from capture by the DDA.

**NOW, THEREFORE, BE IT RESOLVED:**

1. The Authority hereby exempts its ad valorem taxes from capture by the DDA.
2. The Recording Secretary shall immediately file a copy of this resolution with the Clerk of the Municipality.
3. This Resolution shall take immediate effect and shall remain effective until a copy of a resolution rescinding that resolution is filed with that clerk.

4. Any resolutions or parts of resolutions which conflict with this resolution are repealed and rescinded to the extent of such conflict.

AYES: Commissioners: \_\_\_\_\_

NAYS: Commissioners: \_\_\_\_\_

ABSTAIN: Commissioners: \_\_\_\_\_

ABSENT: Commissioners: \_\_\_\_\_

I hereby certify that the above is a true and correct copy of the Resolution adopted by the Huron-Clinton Metropolitan Authority on February 12, 2026.

\_\_\_\_\_  
Micaela Vasquez  
Recording Secretary



To: Board of Commissioners  
From: Danielle Mauter, Chief of Marketing and Communications; Jennifer Jaworski, Chief of Interpretive Services; James O'Brien, Western District Superintendent; Jeff Linn, Southern District Superintendent; Gary Hopp, Eastern District Superintendent; Erin Parker, Community Outreach Interpretive Supervisor; Alison Lum, Volunteer and Recreation Services Supervisor  
Subject: 2025 Annual Programs and Events Report  
Date: 2/6/2026

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file 2025 Annual Programs and Events Report as recommended by CEO and staff.

# **HURON-CLINTON METROPARKS ANNUAL PROGRAMS & EVENTS REPORT**

Reporting Period: January 1 – December 31, 2025  
compared to 2024 and 2023

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114



**METROPARKS.COM**

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# EXECUTIVE SUMMARY AND KEY FINDINGS

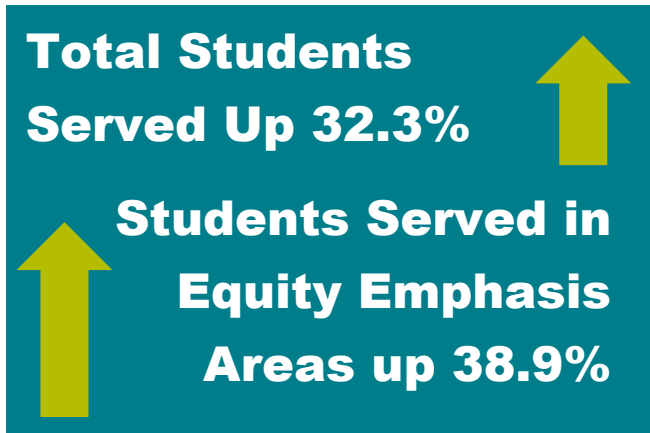
This report represents a new approach to understanding the impact of Metroparks programs and events. For the first time, program and event data from across the organization has been consolidated into a single annual report using a calendar-year reporting period. This approach provides a more complete picture of how programs and events contribute to overall park attendance, community connection, and mission delivery. This report reflects an intentional use of data—combining community survey insights with year-over-year performance measures—to guide planning decisions, assess effectiveness, and make strategic adjustments that strengthen Metroparks programming over time.

## KEY FINDINGS

- **Metroparks led public programs and events brought an estimated 113,690 people to the Metroparks.** This figure is a combination of attendance at Metroparks organized programs that require registration, ticket module programs and estimates from programs that do not require registration.
  - Metroparks staff planned and organized a total of 1,131 programs and events across the system.
  - Total number of public programs that require registration offered was down 4.62%, however the total number of registered participants was up 13.68% AND total registration rate compared to full capacity was up to 67.69% with a 2027 goal of hitting 75%. Signifies more strategic and efficient approach to planning and delivering programs.
    - 38.5% of these registered participants came from Equity Emphasis Areas.
  - Programs that don't require registration drive high numbers of visitation. In 2025, Metroparks organized 282 programs and events that did not require registration that resulted in an estimated 93,698 visitors attending.
  - Total participation in Recreation Program Committee events grew from 6,963 in 2023 to 16,178 in 2025. Events and programs took place in each district and Detroit and were designed to meet a diverse set of audiences, locations, and program needs utilizing community survey data to address programming gaps.

**Public Programs &  
Events Brought  
113,690  
Visitors**

- **Programs and events collectively brought hundreds of thousands of visitors into the Metroparks in 2025, reinforcing their role as a key driver of park attendance and awareness.**
  - 113,690 from Metroparks organized public programs & events (both with and without registration)
  - 224,039 from outside events
- **School Programming Drove Greater Impacts Than 2024**
  - Total number of school programs delivered (1,165) and students served (54,454) both increased as compared to 2024. In 2024, 1,088 school programs were delivered and 41,155 students were served.
  - Even though total number of schools served decreased from 204 in 2024 to 178 in 2025, Metroparks impact increased with more total engagements within schools served.



- Students served with school programs increased 32.31%. Students served in equity emphasis areas increased 38.85%.
- 52.2% of all school programs were delivered in equity emphasis areas. This was an increase of 9.11% more school programs offered in equity emphasis areas in the 2025 reporting period than the 2024 reporting period.

- **Programming Engagements with Equity Emphasis Areas reached more than 53,417 people. Up 29.26% from 2024.**  
This is the sum of participants or groups from Equity Emphasis that participated in school programs, community group reservations, public programs that required registration and Everyone in the Pool swim lessons. We have no way of determining how many attended programs without registration or outside events hosted in the Metroparks, so the true number is likely higher.
- **Community group program reservations increased 29.4%.**  
Community group program reservations in equity emphasis areas increased by 22%.
- **Outside Events drive high attendance numbers** - Outside events hosted within the Metroparks brought an estimated 224,039 visitors into the parks. A total of 480 events were hosted across the system.

**480** Outside  
Events Hosted in the  
Metroparks Brought  
**224,039**  
Visitors into Parks  
System-wide

- 2025 established first-ever system-wide baselines for programs without registration and outside events hosted in the parks, creating new benchmarks for future planning and evaluation.
- **Everyone in the Pool programming offered 4,178 free swim lessons - Over and above the goal for 2025 by 2%.**

**4,178 Free Swim Lessons Offered**  
**85.57% of Participants from Equity Emphasis Areas**

- Expanded our reach in 2025, adding 7 new swim lesson locations through 4 new partnerships.
- 85.57% of free swim lesson participants were from Equity Emphasis Area zip codes.
- 52% of lesson participants left with average or high skill level in in back float. This skill is a vital component of water safety as it allows people to keep their heads above the water and float to safety.
- Only 7% of lesson participants left with “no skill level” in back float.
- First year for individual sponsorships of the Everyone in the Pool program, with \$21,892.38 in

contributions made.

- **2025 volunteer program initiatives resulted in 1,050 volunteers completing 13,197 hours of service in the Metroparks.** This represents \$174,200 worth of labor benefit for the Metroparks.

## COMPARING YEAR-OVER-YEAR

There are many types of programming and events the Metroparks facilitate or host. It is important to understand these distinctions in order to understand the data reported in this report. Those definitions can be found in the next section or the report.

This report uses a reporting period of January 1 – December 31 and reports on 2025 data compared to the previous two years to give a view of 3 full years of data where possible.

## IMPROVING THE REPORTING PROCESS

Multiple departments, committees and staff (IT, Interpretive Services, Marketing, Operations, Recreation Program Committee, Recreation Services) worked together to create the visualizations and analyze the data that is presented in this report. Before the work of creating the report can take place, ALL staff have a part in entering data into the various Metroparks software systems that feed into this report.

This is the first year of this report. Programs and events data was pulled into a stand-alone report in this way to give board and staff a comprehensive look at all program and event efforts for the year. It is intended to paint a more complete picture of the impact programs and events in, from and with the Metroparks have.



As with any new report, there are some sections that are being reported on in this way for the very first time and therefore serve as a baseline for future years. In this report, those sections include outside events hosted in the Metroparks and programs and events that don't require registration.

# PROGRAMS & EVENTS

## DEFINITIONS

### METROPARKS PROGRAMMING DEFINITIONS

There are many types of programming and events the Metroparks facilitate or host. It is important to understand these distinctions in order to understand the data reported in this report. For all program and event types, staff used the same reporting period of January 1 – December 31.

These programs and event types are defined as follows:

#### Facility Module Interpretive Reservations

Broadly, these are any programs that the Interpretive Services department delivers on scheduled request. These programs are recorded in RecTrac in what is called “Facility Module”. Hence the name of this category of programs and the titles on some of the visualizations on following pages. They are more specifically defined as:

- **School Programming** - All school programming conducted at interpretive centers and off-site at schools.
- **Get Out and Learn** - Program led through the interpretive department aimed at delivering school programs and field trips to under resourced schools. This program awards Metroparks scholarships to qualifying classrooms for free field trips or in-school programs.
- **Community Groups that Request the Metroparks** - All community groups and organizations that requested programming conducted at interpretive centers and off-site or at community events.
- **Get Out and Play** – Program led through the interpretive department aimed at bringing organizations from under resourced areas to the Metroparks for a summer day of fun. They are recorded in RecTrac facility module.
  - For 2025 also includes June Jubilee, Connecting Our Stories data
  - Through 2025 Get Out and Play was led by Interpretive. For 2026, that shifted under Recreation Services as part of the 2026 budget process.

#### Public Programs & Events

Broadly, these are programs and events that Metroparks staff organize and host that are open to the general public to attend. They are more specifically defined in the following categories.

- **Recreational:** Activity or event that supports leisure, rest, relaxation, entertainment, mental and/or physical health through athletics, sports, outdoor pursuits, and/or the arts primarily in an outdoor or natural setting. (compiled from National Recreation and Parks Association, Outdoor Industry Association)

- **Interpretive:** Applying the principles of interpretation to activities, presentations, publications, audio-visual media, signs, and exhibits. (Adapted from National Association of Interpretation)
- **Recreational Interpretive:** A program that applies the principles of interpretation to offer opportunities for people to deepen their understanding of outdoor experiences (i.e., how to correctly pack a backpack; snowshoeing, Leave No Trace, Tread Lightly). (Adapted from National Association of Interpretation)
- **Partnership:** This is a program where an individual, group, organization or business shares the investment and responsibility with the Metroparks Execution Team of the event and the promotion of it. Typically require a signed MOU that outlines specific work, roles, and responsibilities of each partner.

For the purposes of data and reporting, staff utilize different methods to track data about public programs and events as follows:

- RecTrac Activity Module – majority of programs that require registration are housed and collected here. Results in information collected from each individual participant and a roster created for each event/program that staff can use for check in.
- RecTrac Ticket Module – smaller number of programs utilize this module because of some specific customer service purposes of needing a “ticket” functionality to purchase multiple “tickets” under one name vs generating a roster of all participants. Operates more like “ticket master” where a person can buy one or multiple tickets from a batch of tickets available. We will not have names and information of the additional “people” a purchaser buys tickets for – only the purchaser.
- Programs without registration – These programs and events are a combination of programs and events that are housed on the website calendar and pop-up programs that interpretive services conducts in and around interpretive centers throughout the year, but since there is no registration component, the data of participants is not housed in RecTrac. Instead, staff have created a spreadsheet of programs that don’t require registration. 2025 is the first year this was done and can serve as a baseline to build and improve from.

## **Outside events hosted at the Metroparks**

In addition to programs and events that the Metroparks organize and host, organizations and individuals choose to utilize the Metroparks as a location for their events as well. These events are a combination of public and private events held inside the Metroparks in which Metropark staff did not plan and/or organize. Staff also do not track attendance for events they did not organize, but ask for estimates on the event hosts application and paperwork. This data has been collectively captured in this report for the first time as a spreadsheet of these events and programs throughout the system and can serve as a baseline to compare in future years.

## **Note About Interpretive Department Programming Numbers**

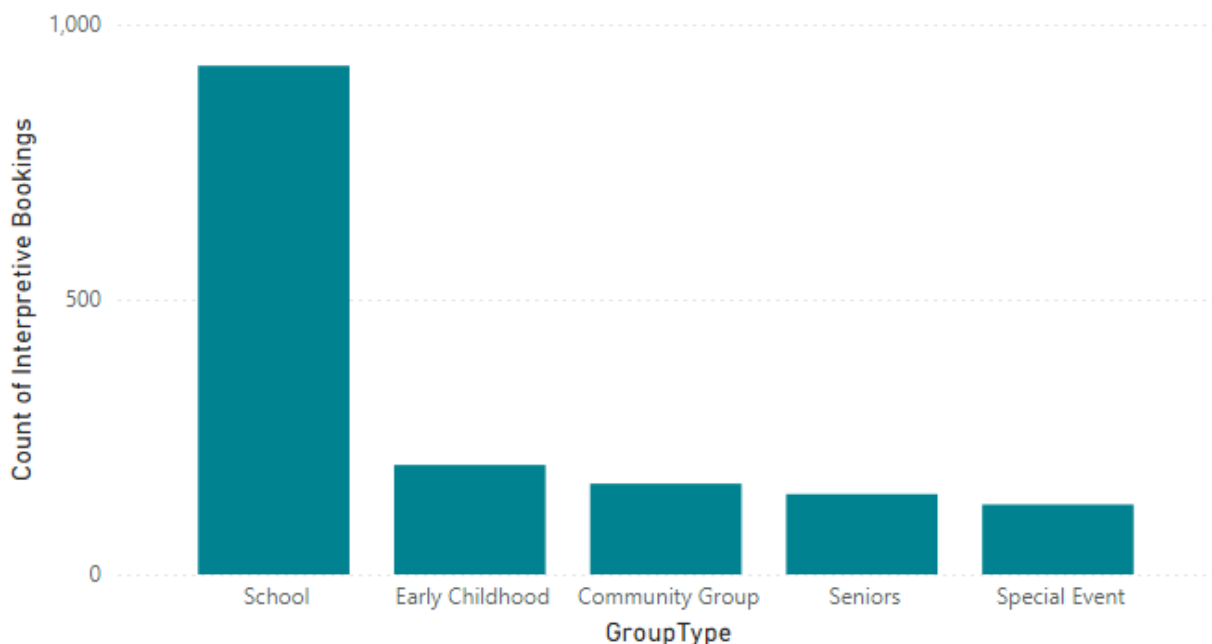
The numbers in this report for interpretive department programs cannot be compared to the interpretive programming numbers historically seen in the board stats summary at the end of board packets each month. In the past, programming numbers in the board stats of board packets were reported based on programming hours. This report and the new dashboards are able to use RecTrac data in new ways and are reporting total number of programs and participants regardless of length of time of program occurrence.

# FACILITY MODULE INTERPRETIVE RESERVATIONS

Broadly, these are all programs that the Interpretive Services department delivers on scheduled request. These programs are recorded in RecTrac in what is called “Facility Module”. Hence the name of this category of programs and the titles on some of the visualizations on the following pages.

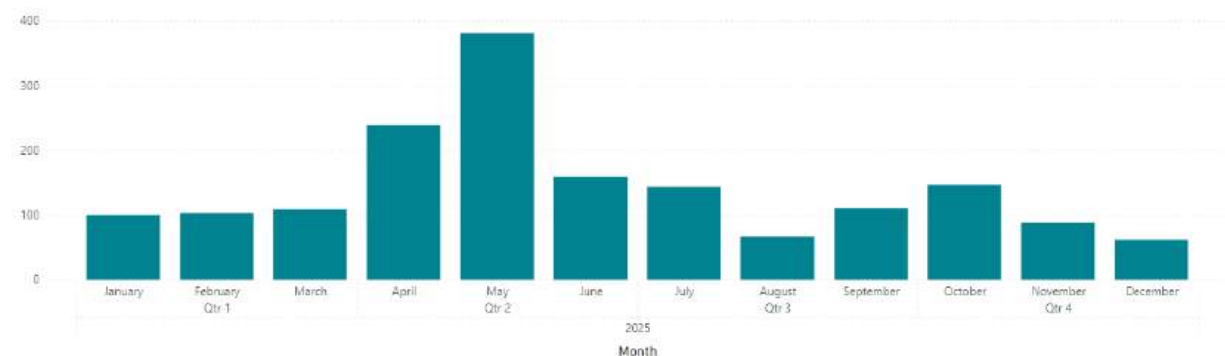
These reservations are categorized by 13 different group types. The top five group types can be seen below, showing that school programs are the highest occurring reservation.

Top 5 Reservations by Group Type



When looking at the distribution of these reservations throughout the year, we see that April and May have the highest bookings as teachers squeeze in field trips and school programs in the spring before school gets out. This is consistent over the past 3 years.

Count of Reservations By Month, Quarter, Year



# SCHOOL PROGRAMMING

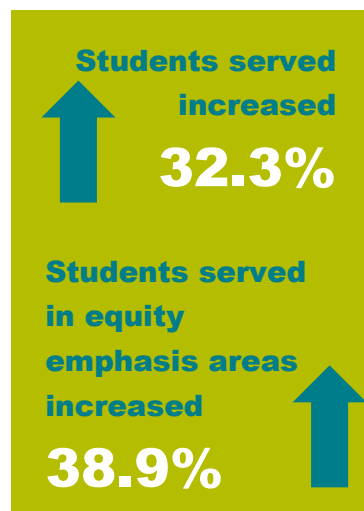
For this reporting period, Metroparks continued to deliver school programming at interpretive centers and off-site at schools.

	2023	2024	2025
Total number of school programs delivered	1,125	1,088	1,165
Total number of school programs delivered in Equity Emphasis Areas	562	626	683
Total number of schools served	438	413	382
Total number of schools served in equity emphasis areas	198	204	178
Total number of students served	43,229	41,155	54,454
Total number of students served in equity emphasis areas	21,527	21,824	30,302

*The data includes the following Rec Trac Group Types: School, Homeschool, STEAM/Science Club, Early Childhood, Educator, and STEAM Club.*

This data shows that the Metroparks delivered more school programs and reached more students in 2025 than in 2024. Notably, the number of students served in Equity Emphasis Areas increased by 38.85% compared to the previous year. While the total number of schools served declined, this shift reflects an intentional focus by Interpretive Services on implementing supplemental science programming. Through this approach, staff engaged with the same schools and students multiple times, resulting in deeper and more sustained educational experiences, even as staff capacity limited outreach to additional schools.

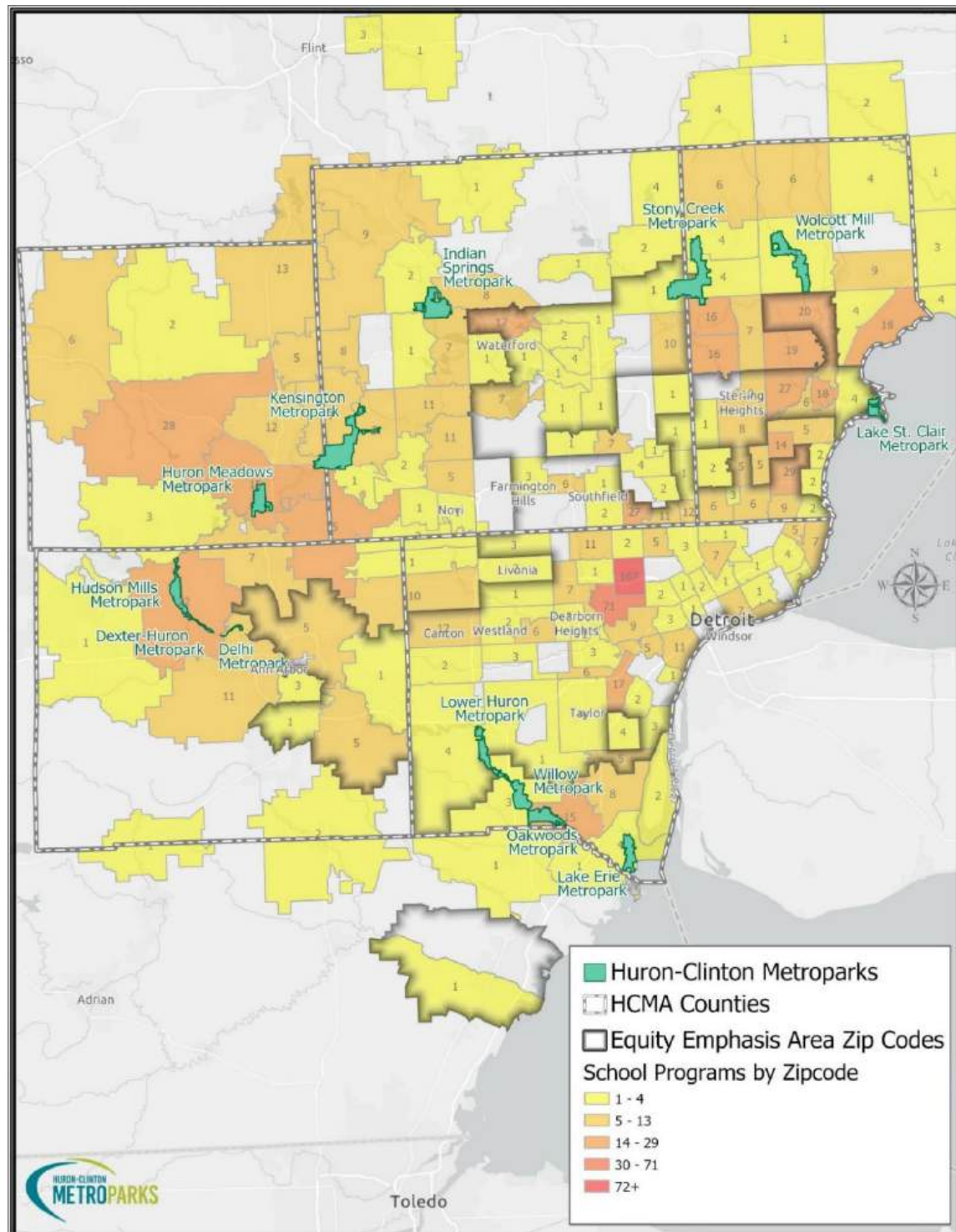
These repeated interactions strengthened relationships with students and educators and fostered a deeper connection to science and the outdoors. Over time, this approach supports increased awareness of environmental issues, reinforces the message that STEM pathways are accessible to all students, and helps build the foundation for long-term environmental stewardship.



**Of these school programs 614 were delivered on site and 547 were delivered off-site, at schools or other locations.**

When making these reservations with interpretive staff, teachers provide the address and zip code of their school. Those zip codes are mapped on the following page for all school programming delivered. The raw data behind these maps and charts can be found in Appendix 1.

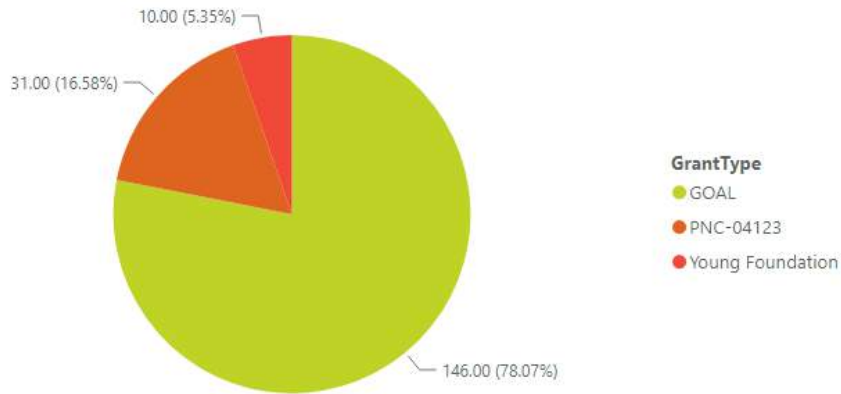
**52.2% of all school programs were delivered in equity emphasis areas.** This was an increase of 9.11% more school programs offered in equity emphasis areas in the 2025 reporting period than the 2024 reporting period. An intentional effort is being made to increase schools served within equity emphasis areas. Staff continue to develop relationships with teachers, administrators and students to expand programming to meet the needs that schools have. Grant and board approved funding have contributed to this increase through programming like supplemental science, Get Out and Learn and others. This is having a positive impact on students' and teachers' lives and engaging more students in hands on learning than before.





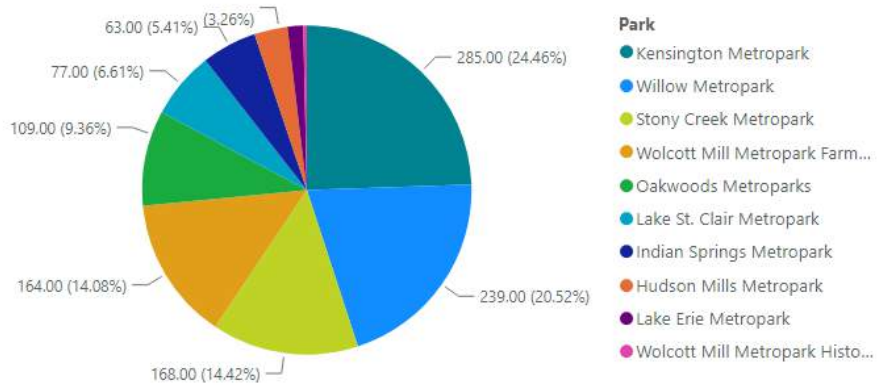
When looking at school programming for early childhood through grade 12, those reservations can be broken down into different data sets. The chart below shows the reservations by grant type. GOAL is the Get Out and Learn scholarships. PNC and Young Foundation grants support Pre-K programming only.

Percent of Reservations by Grant Type



School programs are delivered by Interpretive Services staff across the Metroparks system. Program data is reported by park; however, a single park may encompass multiple interpretive centers or include a community outreach team that supports school programming. While many programs are hosted at interpretive centers, interpretive outreach staff also deliver curriculum-based programs directly within schools. These programs are aligned with educational standards and classroom learning objectives and may take place in classrooms, schoolyards, or during special school events. By offering both on-site and in-school programming, Interpretive Services ensures more equitable access to park-based education, reaches students who may be unable to visit the parks, and strengthens partnerships with local school districts and educators.

Reservations by Park





# COMMUNITY GROUPS THAT REQUEST THE METROPARKS

Community organizations may request programs and appearances from the Metroparks Interpretive Services Department. These programs take many forms, ranging from hands-on educational experiences delivered at senior centers or libraries, to scout badge programs held at schools, to appearances by the community outreach van at neighborhood resource fairs. The majority of these programs are delivered off-site by community outreach interpreters, allowing Metroparks staff to meet communities where they are.

During the 2025 reporting period, 138 organizations reserved a total of 486 programs from interpretive staff, compared to 161 organizations reserving 515 programs in 2024. This data includes programs delivered through the Metroparks Get Out and Play initiative and the June Jubilee: Connecting Our Stories event. The top five group types for these reservations in 2025 are shown below.

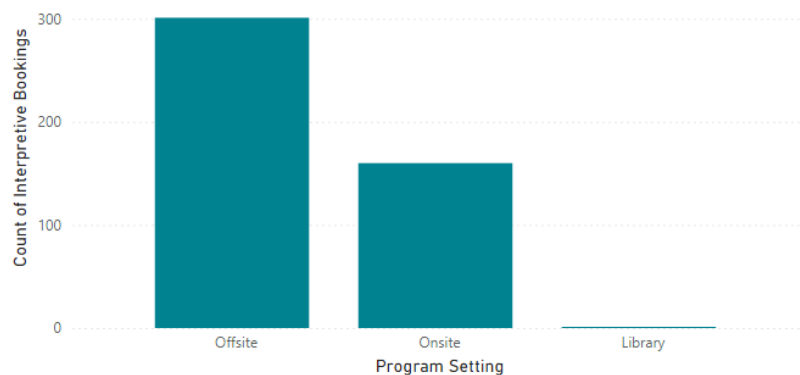
**People reached through community group reservations increased**

**↑ 29.4%**

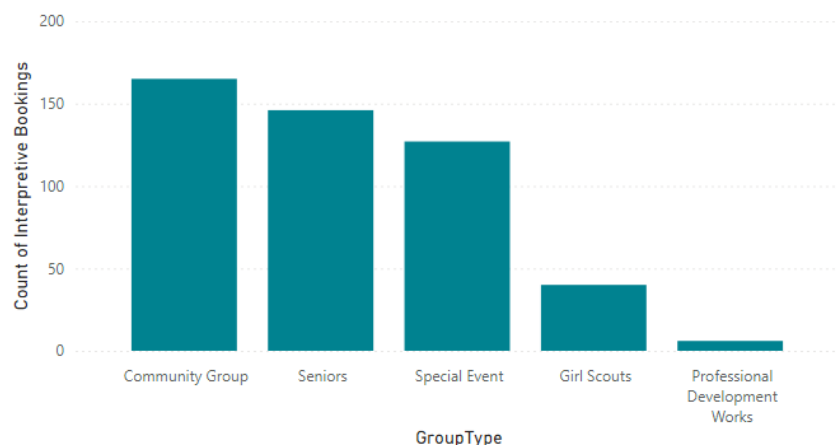
**Programs reserved by groups within Equity Emphasis Areas increased**

**22% ↑**

Top 5 Reservations by Program Setting



Top 5 Reservations by Group Type



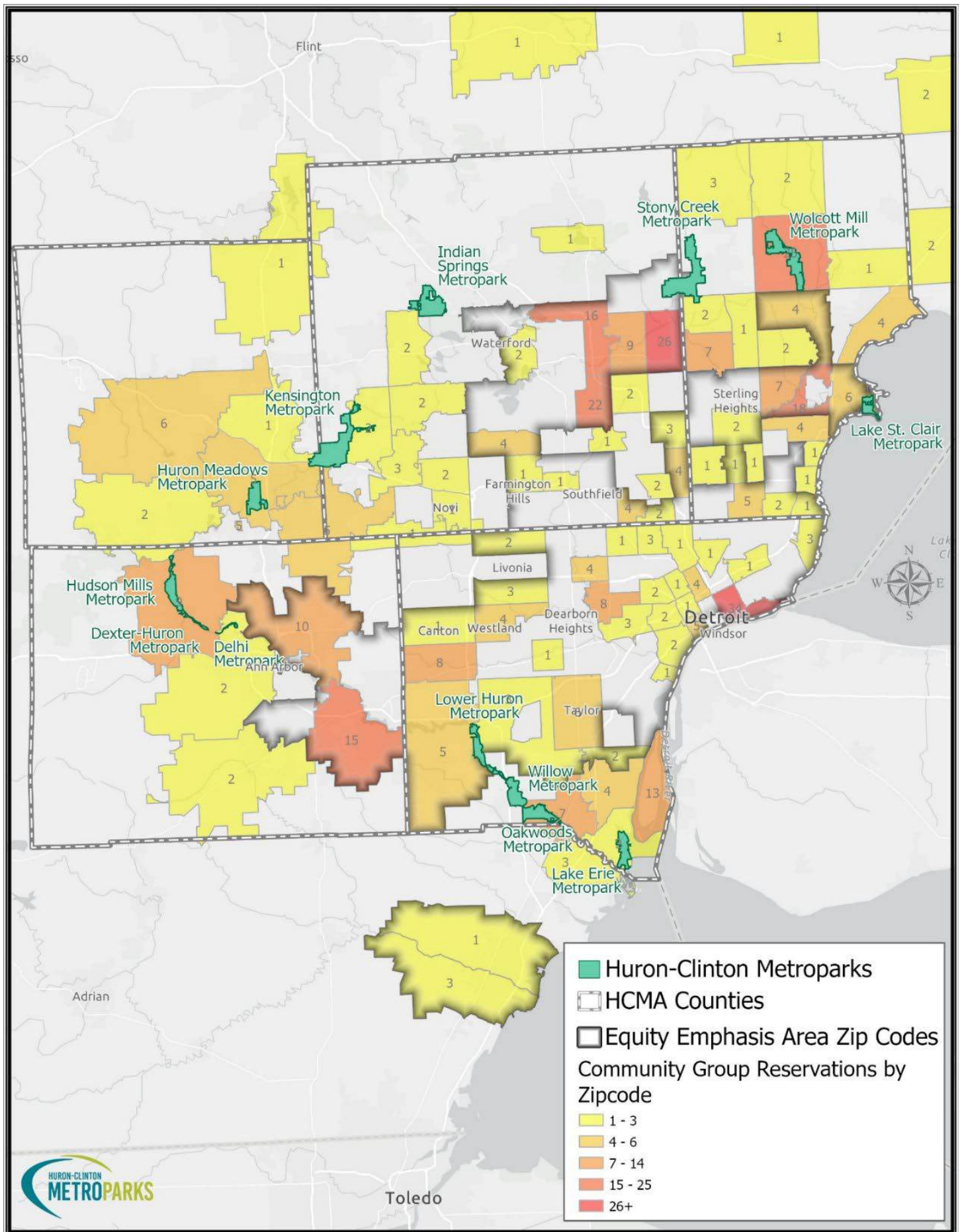
	2023	2024	2025
Number of organizations	147	161	138
Number of organizations in equity emphasis areas	79	92	81
Number of programs reserved	409	515	486
Total number of participants	30,839	18,708	24,198
Total number of participants in equity emphasis areas	13,551	10,939	13,341

The data includes the following Rec Trac Group Types: Community Group, G.S., Prof. Development Workshop, Scouts BSA, Seniors, Special Event.

The Metroparks' approach to community programming is intentional and grounded in the development of strong partnerships with community organizations, including the Detroit Riverfront Conservancy, the Joe Louis Greenway, Ray Township Library, and Macomb County 4-H. During this period, the Metroparks engaged larger group sizes while working with fewer organizations, which contributed to an increase in the engagement with participants. Additionally, program reservations and participation are recorded using the partner organization's zip code. As a result of this intentional work, community group program participation within equity emphasis areas increased by 22%.

**Of these community group programs 160 were delivered on site and 326 were delivered off-site.**

These organization reservations are distributed throughout the regions as follows. The raw data behind these maps and charts can be found in Appendix 1.



# PUBLIC PROGRAMS AND EVENTS

Metroparks organize and host a wide range of programs and events throughout the year that are open to the public. These offerings are promoted through the Metroparks website calendar and targeted marketing efforts to encourage awareness, registration, and participation. Programs and events are intentionally planned using insights from community survey data and past program performance to align offerings with community interests and needs. Each year, performance is reviewed and program schedules are adjusted to improve attendance, participation, and overall impact.

## PROGRAMS THAT REQUIRE REGISTRATION (ACTIVITY MODULE)

For reporting and data analysis purposes, the majority of programs that require registration are managed through the RecTrac Activity Module. This system allows the Metroparks to collect participant-level information and generate rosters for each program, providing staff with accurate attendance expectations and the ability to analyze participant characteristics such as age and zip code.

The data visualizations in the following section reflect only programs that require registration. As a result, participation totals, enrollment rates, demographic insights, and geographic analyses presented here are based exclusively on registered programs.

	2023	2024	2025
Total programs offered (that required registration)	1,083	887	846
Total participants registered	16,765	15,645	17,786
Total participants registered from equity emphasis areas	5,917	6,161	6,845

There was a decrease in the total number of programs offered that required registration, but an increase in total number of participants and total number of participants from equity emphasis areas. This signifies that staff were



more strategic with program and event offerings by offering fewer, but attracting a larger number of participants. It can be attributed to staff evaluating program offerings and removing programming that was performing lower than anticipated in order to focus efforts in higher performing programs AND utilizing community survey data to offer events and programs aligned to areas and topics of interest. Overall this signals a more efficient approach to programming where staff time is focused on fewer programs, but higher quality and impact.

You can see above a progressive increase over time of participants from equity emphasis areas as well.

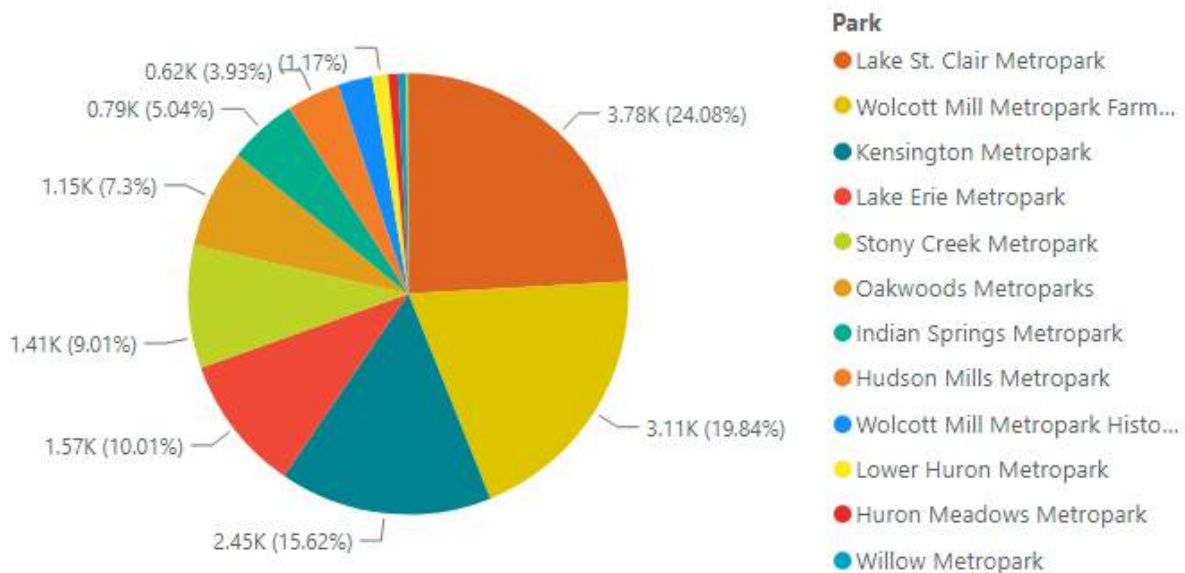
These programming numbers do not include swim lessons because many of them are registered through our partner groups and are reported on separately, later in this report.

**In the 2025 reporting period, 38.5% of registered participants came from equity emphasis areas.**

There is a goal in the Metroparks marketing plan to increase the annual programming enrollment rate to 75% by 2027. In 2024, the enrollment rate was 52.14%. In 2025 it grew to 67.69%. This is showing incremental growth towards a longer-term goal.

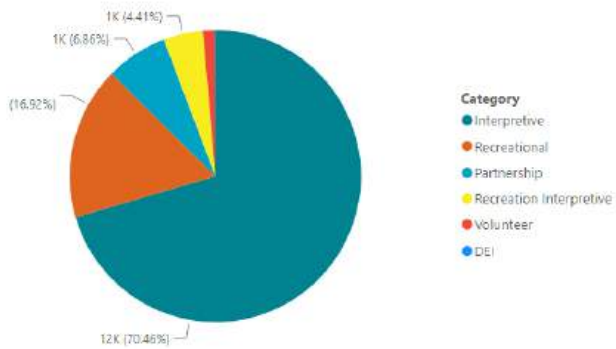
These public programs registrations are distributed across the park system as follows:

Registrations by Park





Registrations by Category

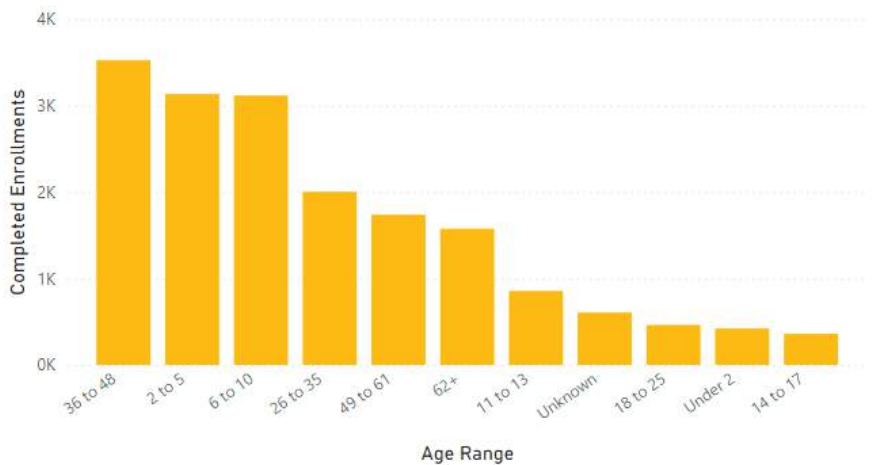


Public programs in the Metroparks are organized by a variety of staff, and can be categorized as interpretive, recreational, interpretive recreational or partnered programs. Some are organized by interpreters, but a growing number are organized by operations staff or staff from other departments. Interpretive programs still make up the majority of programs that require registration. That breakdown can be seen here.

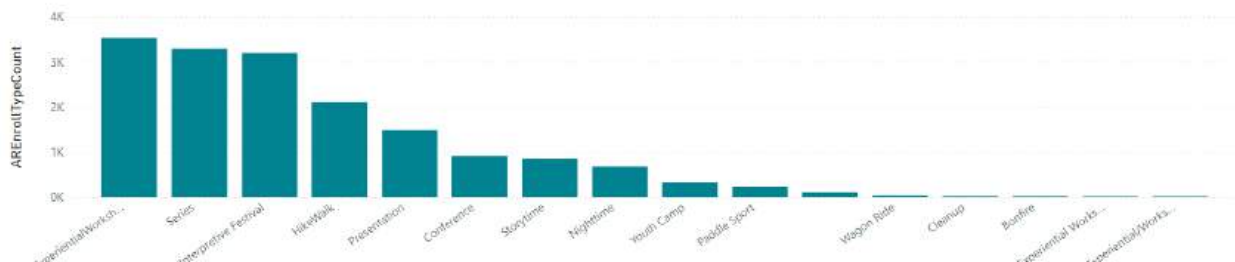
These programs reach a variety of ages. Young children and parent aged groups make up the majority of attendance. This is not surprising as the majority of programs were geared towards these ages.

These programs are broken down by type and subtype of programming as follows.

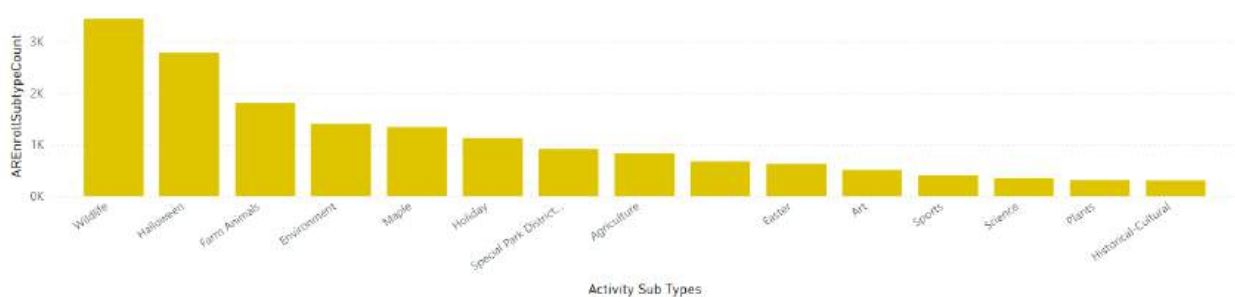
Registrations by Age Range



Registrations by Type

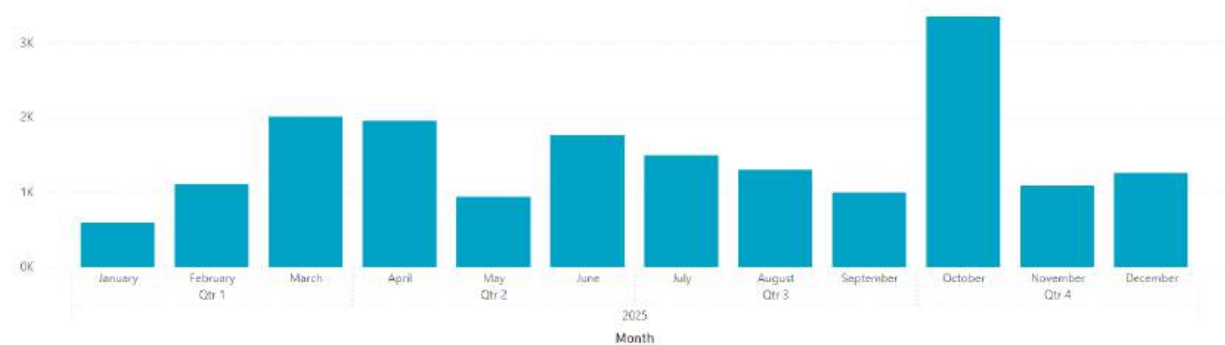


Registration by Sub Type



Registrations by month, quarter and year illustrate the higher registrations for maple sugaring programs and programs around Easter, Halloween/Fall and Holiday/Santa.

Registrations By Month, Quarter, Year



# TICKET MODULE PROGRAMS

Only a handful of public programs utilize this module because of some specific customer service purposes of needing a “ticket” functionality to purchase multiple “tickets” under one name vs generating a roster of all participants. Operates more like “ticket master” where a person can buy one or multiple tickets from a batch of tickets available. We will not have names and information of the additional “people” a purchaser buys tickets for – only the purchaser.

This is the first year we have included this module in the program reporting. There is not comparison numbers for this purpose. It is a smaller number of total participants than compared to Activity Module in RecTrac, but for the importance of an “all-inclusive” view of programs and events efforts in this report, it is notable that it is another 2,206 registered participants to programming overall.

For 2025, the programs using this module included:

- Holiday Lights at the Farm – Wolcott Mill Metropark Farm Center: **1,665 tickets. Combination of Adults and Children.**
- MetroBarks Pool Pawty – Willow Metropark: **131 tickets**
- Thrills at the Mills – Hudson Mills Metropark: **410 tickets. Combination of Adults, Children and trunks**

**2,206 Tickets “sold” in 2025.  
Combination of ages and prices  
(including free tickets).**



# PROGRAMS WITHOUT REGISTRATION

In 2025, Metroparks staff delivered a wide range of programs and events that did not require registration. These offerings took place at nearly every park across the system and represented a diverse mix of programming, ranging from small-scale, nature-based interpretive experiences—such as pop-up Blanding’s turtle feeding programs at Kensington Metropark—to large-scale community events, including the Summer Concert Series at Lake St. Clair Metropark and fireworks celebrations. Collectively, these programs spanned hands-on, small-group experiences as well as major events that drew thousands of attendees.

As defined earlier in the report, programs and events without registration include both scheduled offerings listed on the website calendar and spontaneous pop-up programs conducted by Interpretive Services in and around interpretive centers throughout the year. Because these programs do not require registration, participant data is not captured in RecTrac. Instead, staff compiled this information through a dedicated spreadsheet. The 2025 reporting period marks the first year this data has been collected in this way and establishes a baseline from which future reporting and data collection can continue to improve.

The overarching goal of these programs was to provide a broad and inclusive range of opportunities that appeal to multiple audiences while driving park attendance and awareness. The information below summarizes the combined totals of all programs without registration offered in 2025 and highlights select examples. A park-by-park breakdown of these programs is included in Appendix 2.

<b>Metroparks Programs &amp; Events Without Registration</b>	<b>2025</b>
<b>Total Number of programs and events</b>	<b>282</b>
<b>Total Estimated Number of participants</b>	<b>93,698</b>
<b>Interpretive Detail</b>	
Total Number of programs	230
Total Estimated Number of participants	22,021
<b>Western District Detail</b>	
Total Number of programs	9
Total Estimated Number of participants	20,739
<b>Eastern District Detail</b>	
Total Number of programs	37
Total Estimated Number of participants	23,638
<b>Southern District Detail</b>	
Total Number of programs reserved	6
Total Estimated Number of participants	27,300

## Interpretive Services Highlights

During 2025, the Interpretive Services Department hosted 230 events and programs that did not require registration, with 22,021 people participating. While some events were scheduled and promoted on our calendar, others were spontaneous pop-up programs that had to be “discovered” by visitors during their visits in the parks. Here are a few standout highlights from what we offered in 2025.

### ***The Great Skeleton Scavenger Hunt Indian Springs Metropark***

This program was offered as Self-guided hike during the month of October 2025 at Indian Springs Metropark.

Program description: Out from the muck and slime, just in time for Halloween, skeletons have climbed! Grab your family, friends and your courage and come find these skeletons in The Great Skeleton Scavenger Hunt. Your first stop is the Environmental Discovery Center where you will pick up your skeleton scavenger hunt map and form. Then head out on the nature trails to spot as many skeletons as you can. Remember to pay attention to what you see them doing. Bring your scavenger hunt form back to the Environmental Discovery Center between 9am and 4:30pm to see if you won a prize.

- 137 surveys were completed
  - 100 people surveyed responded “no, I have not attended a previous program.”
  - 21 people surveyed responded “yes, I have attended a previous program.” 26 people surveyed responded “n/a, to attending a previous program.”
- The event ran October 11th-31st
- Participants represented a wide range of ages, from seniors, adults without children, and families with children
- Participation in the scavenger hunt was concentrated on Saturdays and Sundays, with between 35 and 100 (busy day on 10/18!) completing the skeleton hunt. There was steady but low participation during the week, with an average of 15 participants each day.
- Many participants told staff they visited the park specifically for the program, either because they heard about it from family/friends, on social media or had participated in 2024
- Favorite skeletons included the one under the discovery pond and the turtle.
- Participants enjoyed the variety of prizes, which included bookmarks, notebooks, enamel pins, and stickers



## ***Pop-up programs***

### ***Nature Center and Farm Centers***

Pop-up programs, also known as “Roving Interpretation”, took place across many of our centers. These spontaneous experiences occurred when interpretive staff noticed increased visitor activity in nature centers or near popular areas, such as animal pens at our farm centers. Many of these impromptu programs focused on animal care, offering memorable moments like bottle-feeding baby animals at the farm, feeding Ranger the red-tailed hawk, and hosting animal meet-and-greet opportunities.



## ***Hawkfest***

### ***Lake Erie Metropark***

Program Description: HAWKFEST is a two-day celebration for the whole family, focusing on birds of prey (eagles, hawks, falcons, and owls) and the annual fall hawk migration over Lake Erie Metropark. Join us for an awesome weekend of games, crafts, guest speakers, and fun. Live birds of prey will be on hand! You do not want to miss this!



This weekend celebration brings together a variety of community partners, including the Michigan Hawking Club, the DNR Outdoor Adventure Center, Reg Pettibone of the Ho-Chunk Nation performing Dance of the Eagle,

the Detroit River International Wildlife Refuge, the Macomb Audubon Society, and many others. Approximately 4,000 people attended this annual event.





## Recreation Programming Highlights

During 2025, staff from various disciplines came together in each of the three districts to offer a broad range of recreational programs without registration as well. A total of 52 recreational programs without registration drew a combined attendance of 71,677. Some of these programs have been embedded within Metroparks for a long time, like our fireworks displays. However, many of the programs offered that contributed to significant attendance increases are relatively new to Metroparks and were developed through community survey recommendations and the cross-departmental Recreational Program Committee. For example, the Stony Creek Night of the Dragon and Kensington Blue Moon at the Beach which have a combined attendance of 6,500. Below are a few highlights from each district:

### *Western District Programs*

#### ***Blue Moon at the Beach- Kensington Metropark***

Metroparks staff developed and hosted the third annual Blue Moon at the Beach Event held at Kensington's Maple Beach on August 2nd, 2025. The event was expanded to include an astronomy themed drone show provided by Michigan based Firefly Drone Shows. With the addition of the drone show, the event grew from having 400 attendees in 2024 to 4,000 in 2025 (900% increase). The event was developed as part of new programs initiative Metroparks developed through a community survey focused on program and event offerings. The event's core activities include a themed concert, drone show, and telescope/binocular night sky viewing. In 2026, the event will be held in conjunction with the PDGA Pro Worlds Championship which will be hosted at Kensington Metropark August 26-30, 2026.



### ***The Metroparks Youth Golf Clinics- Huron Meadows Metropark***

Metroparks staff developed and hosted two youth golf clinics in 2025 for ages 6-13. The two events were three days each with 30 total participants (1:3 ratio) held in June and July at Huron Meadows golf course. The clinics focused on full swing, short game, putting, and course etiquette. Staff also provided lunch, goodie bags and a free club. This was the first year for the clinics which were extremely well received, and we look forward to building upon the program.



### ***Night of the Dragon- Indian Springs Metropark***

Metroparks staff developed and hosted the third annual Night of the Dragon Event held at Indian Springs on September 20th, 2025. The Renaissance themed event had 450 participants in attendance that enjoyed a broad range of activities: axe throwing, safe archery, crafting, bounce houses, tavern, and themed performances (juggling, aerialists, fire breathers). As the sky darkened, patrons could participate in night sky viewing with programs lead by the Oakland Astronomy Club and Metroparks Interpretive Services. The event was developed as part of the new programs initiative Metroparks developed through a community survey focused on program and event offerings.





## ***Southern District Programs***

### ***Trunk or Treat- Lake Erie Metropark***

The event was held on October 26th with 250 children and more than 600 patrons in total attending. There were more than 35 trunks to visit, including participation from the Metroparks, Brownstown Police and Fire, Al Petri and Sons Bikes and the Gibraltar Police Department.



### ***Food and Tunes- Willow Metropark***

The Southern District hosted two Food and Tunes events in 2025 on July 26 and August 23. The genre of music was Country for the first event and Alternative Rock for the second. The events had more than 700 patrons in attendance.



### ***Movie in the Park- Lower Huron Metropark***

The Metroparks hosted an annual movie night at Lower Huron on August 9th. We partnered with Van Buren Township Parks and Recreation to provide crafts for the kids prior to the show. More than 300 participants enjoyed the evening.



### ***Eastern District Programs***

#### ***Shelden Mt. Bike Fest- Stony Creek Metropark***

Shelden Mt. Bike Fest is an annual event taking place since 2022. Stony Creek's Shelden Trails are a very popular attraction, used by tens of thousands of mountain bike riders annually. The Mt. Bike Festival celebrates the mountain biking community, by bringing together vendors, biking clubs and ride groups to share in an atmosphere with music, food, drinks and bonfires. Riders can also take advantage of our professional photographer who captured action photos of riders doing jumps.



#### ***Wolcott Mill Family Campout- Wolcott Metropark***

The Wolcott Mill Family Campout welcomes guests to the Camp Rotary Campground. Guests are treated to a variety of activities and games, highlighted by interpretive program opportunities at the Wolcott Farm Center. The 2025 event hosted 40 people to this fun family event.





### ***Sunday Night Concerts- Lake St. Clair Metropark***

Every Sunday evening, from Memorial weekend to Labor Day weekend, Lake St. Clair's Thomas Welsh Activity Center becomes a concert in the park venue. Hundreds of people come out weekly to dance the night away to the tunes of local and regional bands as they perform on the stage inside the activity center. From big band, to rock, to country, there is a night of music for everyone.





# RECREATION PROGRAM COMMITTEE

The Recreation Programs Committee was formed in 2022 to address gaps that existed in current programming and events as identified in the Community Survey at that time. Over a period of 6 months, programs and events were established, budgets set, and partnerships suggested. The committee was tasked with piloting these programs for three years and continually evaluating and tweaking for success.

In 2023, 23 new programs and events were proposed that directly addressed a high priority programming need from the Community Survey. In 2024, programming was increased to 26. Due to challenges with some of the original suite of programming, some modifications were made to better meet the established goals. In 2025, small changes and a few additions were made, and a total of 29 events and programs took place.

The high priority programs as established by the survey and current programs included:

- Movies in the Park
- Art/Photography
- Pet- Friendly
- Camping
- Fishing
- Concerts
- Aquatic Fitness
- Astronomy

These programs and events have been mostly successful, both in terms of patrons served and growth, across the three-year cycle of programming. Programs such as the Trail Challenge, where patrons visit each of the parks and earn rewards, has grown from 498 participants in 2023 to over 1,100 participants in 2025. Family Campouts, a high-priority in the Community Needs Assessment, grew each year as the demand for camping grew. Camping was added at 2 additional locations and expanded at others in 2025. Lake St. Clair Metropark added the ability to rent a tent and cots in 2024 to further reduce barriers to camping for their campers. Those tents and cots were then used again in 2025 at both Lake St. Clair and Wolcott Mill's campouts.

Programming in Detroit, where the Metroparks has not had an established park presence in the city until the opening of the Ralph C. Wilson Jr. Centennial Park in October of 2025, has been successful in reaching audiences in the City. Programming and events in Detroit have included Movies in the Park at several locations, family campouts at Historic Fort Wayne, an artist in residency program at Eliza Howell Park, and even supporting the Jit Festival (which morphed into Tec Troit in 2024 and 2025).

The summary numbers in the chart below show the results of these committee driven recreational events and programs. It is important to note that these programs are also captured in the total programming numbers within the above sections of the report. If they

required registration, they are captured in those totals. If they did not require registration, they are captured in those numbers. This narrative section and chart call out is included to bring emphasis to this three-year cross-departmental effort of using data to drive greater recreational programming results.

<b>Recreation Programs and Events</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Total Number of events	29	26	27
Total Number of participants	6,978	7,331	16,178
<b>Detroit</b>			
Total Number of events	7	5	5
Total Number of participants			4,949
<b>Western District</b>			
Total Number of events	7	8	9
Total Number of participants	2,546	1,958	6,169
<b>Eastern District</b>			
Total Number of events	7	6	6
Total Number of participants	2,497	2,253	2,748
<b>Southern District</b>			
Total Number of events	7	6	6
Total Number of participants	1,437	2,177	1,198
<b>Self Guided Across Entire System (Trail Challenge)</b>			
Total Number of Events	1	1	1
Total Number of Participants	498	943	1,114

**Notes:** Some data are missing from major events due to staffing changes resulting in lost numbers, so the totals reflected here are lower than actual numbers of participants.

## **Areas of Growth and Improvement**

One of the tasks of the Recreation Programs Committee was to facilitate programming and events for three years, with that data reflecting 2023-2025. Three years was established as a baseline to give each event time to learn and grow, as well as accommodate for things outside of the event's control like bad weather or unexpected road construction. Along with these more typical bumps in the road, there were several additional unexpected challenges. Consistent data collection across the events and programs has been an ongoing concern. Expectations were set between 2023 and 2024 that all programs and events that didn't rely on registration would use a "clicker counter" to track participants and make comparing events both consistent and equivalent across events.

A few new events were added each year because of Metroparks staff desire to offer something at their location or to respond to a specific gap in programming. A Family Campout was added at Wolcott Farm Center in 2024 and repeated in 2025. This replaced the Family Campout at Stony Creek Metropark when that event was deemed a poor fit because of staff resistance to the event. Another Family Campout was added to Lower Huron Metropark in 2024 to accommodate more campers (though it was paused for planned renovations to the campground in 2025). A drone show was added to the Blue Moon at the Beach concert programming at Kensington in 2025, expanding an already successful event with more than 400 participants to 3,500 people.

# OUTSIDE EVENTS HOSTED IN THE METROPARKS

The Metroparks are the host site to a variety of events, 5K runs, tournaments, church or corporate gatherings, etc. that take place in the parks. Metroparks staff play no role in planning or promoting them. The Metroparks primary role in these events is serving as a host site and space for them, the organization or individual, to have a successful event. These events are a combination of public and private events held inside the Metroparks in which Metropark staff did not plan and/or organize. Staff also do not track attendance or promote for events they did not organize, but ask for estimates on the event hosts' application and paperwork to help plan for required park support. The events draw large numbers of visitors into the parks and contribute to overall attendance for the year.

This data has been collectively captured in this report for the first time as a spreadsheet of these events and programs throughout the system and can serve as a baseline to compare in future years.

The Metroparks hosted a wide variety of events from groups outside of the park system in 2025. There were a wide array of events across the entire park system. Examples include:

- fishing tournaments
- dog lure coursing events
- middle school/high school/ college cross country
- adaptive cycling
- church baptisms
- rowing regattas
- disc golf tournaments
- 5K/10K fundraising walks
- learn to ski programs
- weddings at the event centers
- Boy Scout Jamborees
- volleyball leagues
- the boat show
- Kensington Art Fair
- And so many more!

These events ranged in attendance of a few dozen to thousands. The events brought back familiar faces as well as new patrons experiencing the Metroparks for the very first time. The information below summarizes the combined impact of these programs hosted and highlights a few from each district. A park-by-park breakdown of the events is included in Appendix 3.

<b>Outside Events Hosted in Metroparks</b>	<b>2025</b>
<b>Total number of events</b>	<b>480</b>
<b>Total estimated number of participants</b>	<b>224,039</b>
<b>Western District Detail</b>	
Total Number of events	210
Total estimated number of participants	95,781
<b>Eastern District Detail</b>	
Total Number of events	179
Total estimated number of participants	82,093
<b>Southern District Detail</b>	
Total Number of events	91
Total estimated number of participants	46,165

### ***Kensington Metropark***

Kensington Art Fair- The Metropark Art Fair returned to Kensington in 2025 and was held on May 24- 26 (Memorial Weekend). The art show had over 100 artists from across the country and several food vendors. New this year, there was a large sandcastle sculpture constructed on the beach for the public's enjoyment. The event estimated having over 15,000 in attendance over the 3-day event that draws attendance from throughout the region. (<https://www.kensingtonartfair.com/>)





## ***Indian Springs Metropark***

Running Venture Events- Running Ventures hosts two races at Indian Springs each year with approximately 420 total participants in 2025. The events were held on June 7th and October 27th and provide support to local and global non-profit organization. The June 7th event was called Runs on Plants and promoted plant-based living. The October 27th event was called the Coffee Classics Run, both included a 5k and 8k option. (<https://runningventure.com/runs-on-plants/>)



## ***Hudson Mills Metropark***

Unified 5k (Adaptability Race)- Hudson Mills hosted the Unified 5k on August 23rd, 2025. It is the first AdaptX event hosted in Michigan. There were 200 participants in the event that utilized the 3 mile paved loop. AdaptX is a non-profit organization with the goal of creating access to better health and fitness for individuals with disabilities through education, research, advocacy, and scholarship (<https://unified5k.org/race/dexter-mi/>).



### ***Lake Erie Metropark:***

Saginaw Bay Walleye Tournament-The tournament returned to Lake Erie for its annual tournament on April 4-6. There were 158 registered boats with over 600 participants throughout the event. There were participants from throughout the Midwest and Canada. The weigh in and awards were broadcast live on social media.



Dog Lure Coursing Events- The Michigan Gazehound Association, in addition to several other new clubs hosted their events throughout the year. There were 8 events in total with more than 650 participants.





### ***Lake St. Clair Metropark***

Girls on the Run/PACE- Each year, the last Sunday before Memorial Weekend, Lake St. Clair Metropark hosts one of the single largest events of the year. Thousands of kids and adults descend upon the park as the park host the celebratory 5K as the culmination of a year long program. Girls on the Run is a transformational physical activity based positive youth development program for girls in 3rd-8th grade. They teach life skills through dynamic, interactive lessons and running games. The program culminates with the girls being physically and emotionally prepared to complete a celebratory 5k running event. The goal of the program is to unleash confidence through accomplishment while establishing a lifetime appreciation of health and fitness.



### ***Wolcott Mill, Old Skool Cross Country Race***

The Old Skool Classic is a middle school aged cross-country event put on by Romeo Middle School. This mid-September event invites 20 schools with an estimated total of 800 runners and an estimated 1500 spectators. Participants utilize the beautiful rustic trails at the Historic Mill, accented by the wonderful spectator vantage points from the wooden bridge and surrounding grounds. This event is the largest one-day event held at Wolcott Mil Metropark.





## ***Stony Creek Metropark***

Mammoth March is a rustic hike utilizing 20 miles of Stony Creeks rustic trails. This hike has taken place annually in mid-August for the past three years. In 2025 1400 people participated in the adventure, bringing in many first-time guests to Stony Creek Metropark.



# EVERYONE IN THE POOL PROGRAM

## Executive Summary

The Huron-Clinton Metroparks is committed to water safety and drowning prevention to ensure more youth and adults in our region can safely and confidently enjoy the lakes, rivers, and pools our state has to offer. Completing the second year of the [Everyone in the Pool 5-year plan](#), 2025 was focused on strategic growth of partnerships to offer 4,178 swim lessons, with actual attendance of 3,703 swimmers.



The Everyone in The Pool program continues to operate under the framework of the Metroparks Strategic Plan goal to listen and connect. We have taken community feedback from survey efforts and created customized partnership programs that deliver services in under-resourced communities and beyond. In addition, the Everyone in the Pool plan continues to increase the Metroparks services

in equity emphasis area zip codes and builds community collaborations through partners doing great work aligned with our goals.

In 2025, 14 partner organizations were able to offer 4,178 free swim lessons across Livingston, Oakland, Macomb, Washtenaw, and Wayne counties at 31 locations, with 3,703 being the actual attendance of those lessons offered. As we continue to progress with goals that had yet to be achieved from the 5-year plan, we are pleased to have exceeded goals for swim lessons offered, and launched the Southeast Michigan Water Safety Coalition in 2025.

## Key Findings

- 4,178 total free swim lessons offered – Over and above the goal for 2025 by 2%.
- Expanded our reach in 2025, adding 7 new swim lesson locations through 4 new partnerships.
- 52% of lesson participants left with average or high skill level in in back float. This skill is a vital component of water safety as it allows people to keep their heads above the water and float to safety.
- Only 7% of lesson participants left with “no skill level” in back float.
- 95% of lesson participants left with average or high skill level in entering and exiting the water independently.

- 62% of lesson participants left with high or average skill level in being able to bob five times. This swimming skill teaches them to breathe under unexpected or accidental submersion by exhaling underwater and inhaling after they emerge.
- First year for individual sponsorships of the Everyone in the Pool program, with \$21,892.38 in contributions made.
- 85.57% of free swim lesson participants were from Equity Emphasis Area zip codes.
- 4 new lifeguards were certified through 2025 recruitment and training efforts. Another 10 lifeguards were certified at Annapolis High School to expand capacity for lessons with Dearborn Heights School District #7. 1 Lifeguard Instructor Trainer was certified.

## Progress Towards 5-year Goals

### Background

In 2021, the Huron-Clinton Metroparks collaborated with the consulting firm Counsilman Hunsaker to conduct a regional survey identifying barriers to swim instruction and gaps in water safety. The findings revealed numerous barriers, with the most significant being the prohibitively high fees associated with swim lessons. This financial burden posed a particular challenge for families of color and Detroit residents, where studies indicate that 70 percent of children had limited to no swim experience.

From 2021 to 2023, the Metroparks, in collaboration with its community partners, provided more than 4,600 children with life-saving swim lessons free of charge. Demand and interest for free swim lessons remained high, as evidenced by registration for 2023 lessons filling up within 24 hours of opening to the public.



At the end of 2023, the Metroparks board approved the Everyone in the Pool 5-year plan

with 2024 being the first year of implementation, serving over 3,100 youth and adult participants in 2024 and then more than 4,100 in 2025. The expansion of the Everyone in the Pool initiative is part of the Metroparks' broader regional effort toward a future in which we have reversed the staggering statistics in southeast Michigan and at least 70% of residents possess essential swimming skills.





## Progress In Each Goal

**GOAL:** *Expand the Everyone in the Pool program to support at least 6,000 swim lessons annually by 2028. This expansion is part of our broader regional effort to reverse the existing statistic, striving towards a future in which 70% of residents in southeast Michigan possess essential swimming skills.*

**Objective 1:** *Increase the amount of free swim lessons regionally by working with additional partners and supporting additional sessions of lessons.*

In 2025, we offered 4,178 swim lesson participant slots, exceeding our goal of 4,100 number of lessons offered. With a development in data collection, we are also now able to look at actual attendance of swim lesson participants who registered and attended for the lessons offered. In 2025, 3,703 swim lesson participants attended free swim lessons. As these are free programs, not all spots available are taken or used. Some result in “no-shows”. We count attendance as those who had got in the water for at least one swim lesson, so of the 4,178 swim lesson participant slots available this year, 3,703 participants actually received swim lesson instruction. These reported numbers are in addition to previous numbers shared within the programming report for registered programs throughout the Metroparks.

Number of Lessons Offered Annually			
Year	Goal	Actual Offered	Actual Attendance (new for 2025)
2024	3,100	3,128	n/a
2025	4,100	4,178	3,703
2026	5,100		
2027	6,100		
2028	6,100+		

**Objective 2:** *Expand the number of school year swim lessons the Metroparks support by at least 20% yearly in each of the five counties.*

Looking at participant zip codes from swim lesson programs offered in January-May 2025 and September-December 2025, we were able to assess where participants are from in the five counties served by the Metroparks. The goal number in each county is based on being 20% higher than the previous year, starting from the 2023 (pre-five-year-plan) baseline. That is why each county is different. This assessment helps us focus our attention for 2026 and beyond in developing new partnerships during the traditional “school year” to continue to serve more swimmers in each of the five counties throughout the year and to ensure all efforts are not focused only on summer.

In 2024, the Metroparks had two ways to report on zip codes in our region due to zip codes crossing county lines. When counting participation from an individual county, we had to make some decisions on which zip codes to count within each of the counties. Using the Intersection

Method, a zip code is counted within a county if it is contained wholly within that county AND if it crosses over and is partially within the county. Therefore, any zip code that has any piece within a county is counted in that county. This means that if a zip code crosses over a county line it is counted in BOTH counties in the above chart - leading to a higher overall total in this chart than actual overall. This chart should ONLY be used to look at the impact we had in an individual county, not the program overall numbers. Using “Centroid Method”, every zip code has a center point that is the total center geographically of that zip code. A zip code is counted in a county if the center point of that zip code is contained within the county boundary. This means each zip code overall is only counted once because a center point can only exist in one location. This chart shows an under count because there is one zip code we serve where the center point falls outside the boundary of one of our five counties.



In 2025, the Metroparks defined, for all reporting purposes, one county for each zip code. In the Everyone in the Pool reporting below, you will see 2024 reflective of Intersection and Centroid Methods, while starting in 2025 there is no longer two sets of data to analyze.

Lessons Supported During School Year 2024 Only Showing: Intersection Method/Centroid Method										
	Livingston County		Macomb County		Oakland County		Washtenaw County		Wayne County	
Year	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual
2024	48	169/51	190	247/184	30	378/118	175	192/167	557	958/824
2025	58	138	228	152	36	204	210	294	668	769
2026	69		273		43		252		801	
2027	82		327		51		302		961	
2028	98		392		61		362		1,153	

We have defined “school year” as programs offered during the months school is traditionally in session, so for 2025 this was January-May and September-December. Some of these lessons occur during the actual school day and some are offered after school or on weekends, but they all occur in indoor pools during the “traditional school year”. The numbers in our zip code analysis for this goal include both adult and youth lessons offered in the school year.

In 2025, Whitmore Lake Public Schools expanded its school day efforts, serving all 1st through 4th graders, to include students from the Montessori school for elementary-aged students. Bus transportation was included in the budget costs for this program. Additionally, we worked with YMCA of Metropolitan Detroit – Detroit Swims to provide school day lessons at Detroit Public Schools Community District and Center Line High School through grant funding from the Centers for Disease Control (CDC) Foundation.

With this data, we are better able to focus our growth for the following year. For example we will work on developing partnerships in Macomb County to serve more Macomb County residents in 2026.

***Objective 3: Establish a formal data collection and reporting structure for all free water safety and swim lessons organized through the Everyone in the Pool program***

In 2024, the Metroparks established and utilized different methods of formal data collection and reporting, including a skills assessment evaluation, demographic data collection, and an annual reporting process. These processes continued in 2025, with a more streamlined internal data tracking process established.

We are committed to conducting an annual review of our data collection process, making necessary revisions as needed. For example, comparing both 2024 and 2025 skills assessment data collected, it is clear there are barriers to eliminate in 2026 to increase the number of post-skills assessments collected from partners. To maintain transparency and accountability, our annual report of the Everyone in the Pool program will be presented annually to the Metroparks Board of Commissioners.

***GOAL: Increase the number of certified lifeguards and swim instructors in Southeast Michigan so that by 2028 Metroparks facilities and partner swim lesson facilities remain fully staffed all summer long.***

***Objective 1: Launch Pilot collaborative Lifeguard Training Program with YMCA in Wayne County***



In collaboration with the YMCA of Metropolitan Detroit, we established a program in 2024 in which applicants interested in becoming lifeguards with the Metroparks could receive certification through the YMCA of Metropolitan Detroit. This continued into 2025, helping 4 lifeguards receive training and certification.

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***Objective 2: Expand lifeguard training program pilot to include all five counties we serve and explore program opportunities for junior lifeguarding and ongoing career opportunities.***

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In 2025, in partnerships with the YMCA of Metropolitan Detroit, we certified 4 lifeguards who were hired by the Metroparks, we continued to support Dearborn Heights School District #7 in Wayne County, certifying 10 new lifeguards to support the expansion of their swim lesson program, and certified one Lifeguard Training Instructor.

As we continue to understand the needs in our area around lifeguarding, our goal is to expand lifeguard training opportunities to serve all five counties in our service area while developing programs with partner organizations to offer teenagers and young adults.

***GOAL: Increase Water Fitness Programs at the Metroparks by 20% yearly through 2028.***

Though the original goal is written to look solely at the number of water fitness programs offered, we are also looking at capturing number of program participants served. 2024 was the year for us to establish baseline data points for the number of water fitness programs offered in Metroparks, which allowed us to establish future growth goals for 2025 and beyond.



Our goal for 2025 is to offer 4 water fitness programs at the Metroparks. In 2025, we continued to offer water fitness programs: two sessions of Water Aerobics at Lake St. Clair Metropark, Race the Rapids 5k at Lower Huron Metroparks Turtle Cove, and River Walkers at Lower Huron Metroparks Turtle Cove. In addition to these water fitness programs, interpretive led paddling programming was offered at Lake Erie Metropark and

Hudson Mills Metropark. Below shows the total number of participants in 2025 water fitness programs and where we will look to grow in 2026.



<b>Water Fitness Programs Numbers</b>		
<b>Year</b>	<b>Goal of Programs/Participant Numbers</b>	<b>Actual Programs/Participant Numbers</b>
2024	<i>Establish baseline data</i>	3/226
2025	4/272	5/265
2026	6/318	
2027	Will be based off 2026 actuals	
2028	Will be based off 2027 actuals	

In 2025, there was an 85% registration rate for all water fitness programs, with 265 participants registered out of 313 spots available. Race the Rapids at Lower Huron had a 100% registration rate, serving 150 participants. Water Aerobics at Lake St. Clair had a 98% registration rate, serving 59 participants. River Walkers at Lower Huron had a 60% registration rate, serving 30 participants. Canal Paddle Tour at Lake Erie had a 42% registration, serving 20 participants. Paddle the Huron River at Hudson Mills had a 100% registration, serving 16 participants.

In line with this goal, we plan to expand our water fitness programs over time to encompass the water facilities at Lower Huron, Willow, Lake St. Clair, and Lake Erie Metroparks, as well as the beaches at Kensington, Lake St. Clair and Stony Creek Metroparks.

***GOAL: Secure external funding of at least \$500,000 annually by 2028 to expand free Everyone in the Pool Program and regional lifeguard training programs.***

2025 was the first year we received individual sponsorships of the Everyone in the Pool program, with \$21,892.38 in contributions made to provide free programming.

In 2024, the Metroparks was awarded grant funding through the Community Foundation of Southeast Michigan (CFSEM) and the CDC Foundation. Both grant sources are reimbursement grants and have work that began in 2024 that carried over into 2025, with the CFSEM work being extended through September 2026.

CFSEM awarded \$77,320 for specified programming through September 2026 to help increase adult lessons, lifeguard trainings, and water safety instructor trainings with YMCA of Metropolitan Detroit and Dearborn Heights School District #7. In 2025, we were able to provide 125 adult swim lessons with YMCA of Metropolitan Detroit, to meet the goal of adult swim lessons funding by the CFSEM grant. We provided 179 youth swim lessons with Dearborn Heights School District #7 and YMCA of Metropolitan Detroit – Detroit Swims in 2025. With partner YMCA of Metropolitan Detroit, we were able to offer lifeguard training to 14 new lifeguards through CFSEM grant funding.



Centers for Disease Control and Prevention (CDC) Foundation awarded \$50,039 through April 2025 to support swim lessons for youth ages 6-15 through partnerships within schools. In 2025, YMCA of Metropolitan Detroit – Detroit Swims offered swim lessons at Detroit Public School Community District and Center Line Schools for these youth lessons.

Overall in 2025, we received \$90,439.25 in external funding for the Everyone in the Pool program.

***GOAL: Create a Southeast Michigan Swim and Water Safety Coalition by end of 2025***

In 2025, we held the inaugural meeting of the Southeast Michigan Water Safety Coalition, bringing together seven Everyone in the Pool partners along with Metroparks stakeholders for a discussion on regional water safety efforts, and areas of opportunity. The collaborative efforts of these partners will center on regional education in 2026, reaching beyond swim lesson participants and into communities who may not have access to swim lesson opportunities but can still benefit from water safety education. We will aim to bring together additional partners and funders to help with this effort.



## **2025 By the Numbers**

Overall, we were able to offer 4,178 swim lessons, with 3,703 in actual attendance, across 31 sites with 14 community partners. 2025 was focused on an expansion of partners and locations, as well as expanding our school day swim lessons. 85.57% of participants were from Equity Emphasis Area Zip Codes.

Beyond our swim lesson provider partnerships, we also served 10 community organizations to provide swim lessons to specific community groups. These included Pontiac Parks and Recreation, Oakland County Sheriff PAL, Black to the Land, Detroit Public Schools Community District, Unified Sports, Association for Advancement of Deaf and Hard of Hearing, Detroit Community Sailing, Detroit Boxing Club, and more. Our partners were able to offer some new alignments with those lessons. Whitmore Lake school day lessons take place during the school day, in which transportation is covered through our partnership, paying for buses to get students to the high school where the community pool is located. We partnered with YMCA of Metropolitan Detroit to offer swim lessons to the Association for Advancement of Deaf and Hard of Hearing.

A large focus for 2025 was on creating efficiencies within the Everyone in the Pool program in order to streamline data collection and registrations. We continue to improve the process for registration and have improved communication with advanced notices and step-by-step instructions to give more support for using the registration platform. The Metroparks continue to use a text message reminder and waitlist process to help reduce absences and no-shows and maximize attendance at full capacity of the water safety and free swim lesson programs.

Additionally, to continue to determine the impact and skill progression of the participants, all partnered sites utilized a standard form to collect pre-lesson and post-lesson assessments for each swimmer. We had a 34% completion rate of pre-assessments of swim lessons offered, an increase of 7% from 2024, and a 59% completion rate of post assessments overall, a decrease of 7% from 2024. However, we collected more individual assessments in 2025 with a larger number of swim lessons offered. The pre-lesson assessment is sent to swim lesson participants to complete, which we see a lower rate of completion for pre-lesson assessments due to participants not completing the survey as instructed.

In 2026, we will continue to implement new ideas and processes to increase the number of complete assessments captured, and the accuracy of those collected.

## **Assessment Analysis**

All partnered sites in the Everyone in the Pool program used consistent skill assessment forms in 2025, that were identical to the ones utilized in 2024. The skill assessment evaluation compares pre-lesson and post-lesson abilities, based on American Red Cross Swim Skills (level 1). This analysis allows us to see what skills are being taught and what percentage of participants are moving from no or low skill level to an average or high skill level.

In most partnered locations, the parents of participants are completing the pre-lesson skills assessment and the instructors are completing the post-lesson skills assessment. We recognize that this leads to the possibility for missing and inaccurate data, but this was a constraint at our partnered sites who felt unable to complete the forms twice. Additionally, each session we see that not all of the pre and post assessments are completed for participants. The dataset below includes 1,222 pre-lesson skills assessments (34% completion rate compared to total lessons offered, 39% completion rate compared to total actual attendance) and 2,161 post-lesson skills assessments (59% completion rate compared to total lessons offered, 66% completion rate compared to total actual attendance) from all 2025 seasons of swim lessons that totaled 4,178 lessons offered with actual attendance of 3,703 swimmers.

The skills assessments look at the following skills as defined:

- Enter Independently - Swimmer can avoid injury and build confidence by learning how to sit and slowly move into the water.
- Exit Independently - Swimmer should know how to quickly get out of the pool, whether that's using the steps or pulling themselves up and out in areas where ladders aren't available. A



- swimmer needs to be strong enough to exit a pool independently or be aided until they can accomplish the skill independently.
- Blow Bubbles - Blowing bubbles is the start of learning breath control. By getting into a pattern of breathing in when your face is out of the water and blowing out when your face is in the water, oxygen keeps flowing to the muscles while you swim. A swimmer should: Be comfortable with water on the face and blowing bubbles in the water.
- Bob 5 times - A perfectly executed bob is when a swimmer, who is holding on to the edge of the pool with two hands, takes a BIG breath in through their mouth and then submerges their head fully underwater while releasing air out their nose. The air exhaled through the nose becomes bubbles once your child is submerged underwater.
- Retrieve Submerged Object - Open eyes underwater and retrieved submerged objects.
- Front Glide – Perform a front glide and recover to a vertical position. In front glide position, your head is face down in the water and aligned with your arms above your head, biceps at your ears, drag is significantly decreased. Vertical: The swimmer's body is fully extended and perpendicular to the surface, with legs together and head facing downward. The head - most notably, the ears - hips and ankles are aligned.
- Back Float – Back float for 5 seconds. A floating position on one's back with arms extended out to the sides and face upward. A swimmer can lay on their back, press



down toward the bottom with your shoulders and chest, and allow your belly button to float as if it is being pulled by a string. Body is completely relaxed.

- Roll from Front to Back - **BACK FLOAT**- Lay on back, press down toward the bottom with shoulders and chest, allow belly button to float as if it is being pulled by a string. Body is completely relaxed. **\*\*FRONT FLOAT**- Lay down face first in the water. Rollover: A swimmer can use their arms and legs to roll from front float to back float and back float to front float. This helps swimmers to be prepared if they jump or fall into the water and there isn't a wall nearby. The jump rollover float allows the swimmer to roll over and catch a breath.
- Tread Water - Swimmer is moving the legs in a bicycle motion while holding the arms out and rotating them with cupped hands. As children become stronger in the water, treading and floating become essential skills to help them swim independently.
- Alternating and simultaneous leg and arm actions on front - Swimmer is able to lie on stomach and flutter your legs THEN alternate the arms in a windmill motion. Swimmer propels themselves forward with moderate speed in a specific direction.
- Alternating and simultaneous leg and arm actions on back - Swimmer is able to use one arm pulls through the water from an overhead position to the hip, the other arm recovers above the water from the hip to the overhead position and vice versa. THEN flutter legs.
- Combine arm and leg actions on front - Also known as the front crawl, this is the classic swimming posture. Lie on your stomach and flutter your legs while alternating the arms in a windmill motion. You propel yourself forward with moderate speed in a specific direction.
- Combine arm and leg actions on back - The backstroke, or back crawl, uses alternating and opposite arm movements. As one arm pulls through the water from an overhead position to the hip, the other arm recovers above the water from the hip to the overhead position and vice versa.



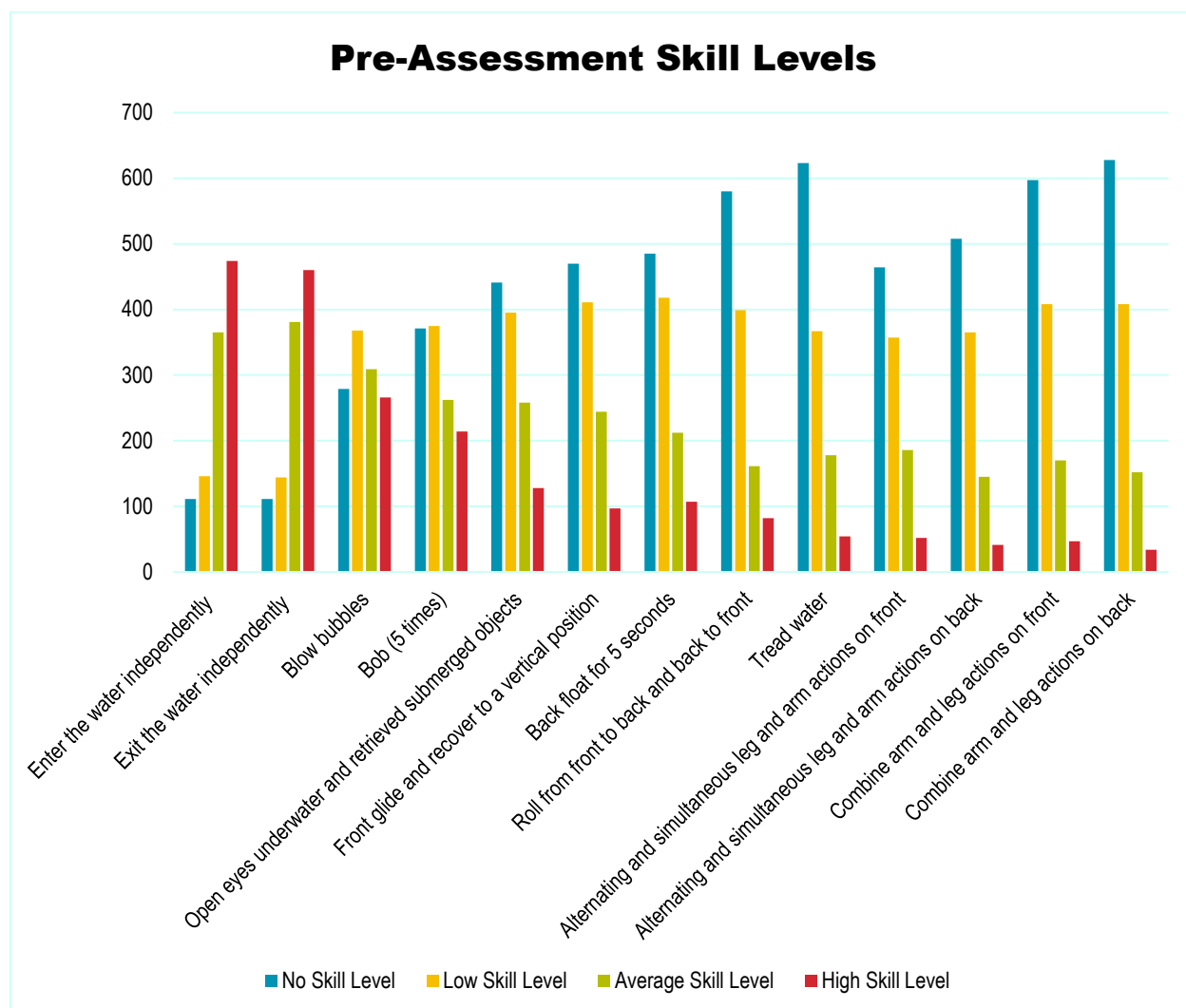
## ASSESSMENT ANALYSIS FOR 2025

<b>Swim Skill</b>	<b>Percentage of participants STARTING with No or Low Skill Level</b>	<b>Percentage of participants LEAVING with No or Low Skill Level</b>	<b>Percentage of participants LEAVING with Average or High Skill Level</b>
Enter Independently	21.03%	3.98%	95.42%
Exit Independently	20.87%	4.03%	95.37%
Blow Bubbles	52.95%	36.42%	63.58%
Bob 5x	61.05%	37.85%	62.10%
Retrieve Submerged Object	68.41%	42.20%	57.75%
Front Glide	72.09%	47.66%	52.29%
Back Float	73.90%	47.94%	52.06%
Roll from Front to Back	80.11%	54.60%	45.35%
Tread Water	81.01%	40.35%	59.56%
Alternating and simultaneous leg and arm actions on front	67.18%	59.67%	41.14%
Alternating and simultaneous leg and arm actions on back	71.44%	56.93%	39.89%
Combine arm and leg actions on front	82.24%	60.48%	39.52%
Combine arm and leg actions on back	84.78%	61.73%	38.27%

### Data Notes:

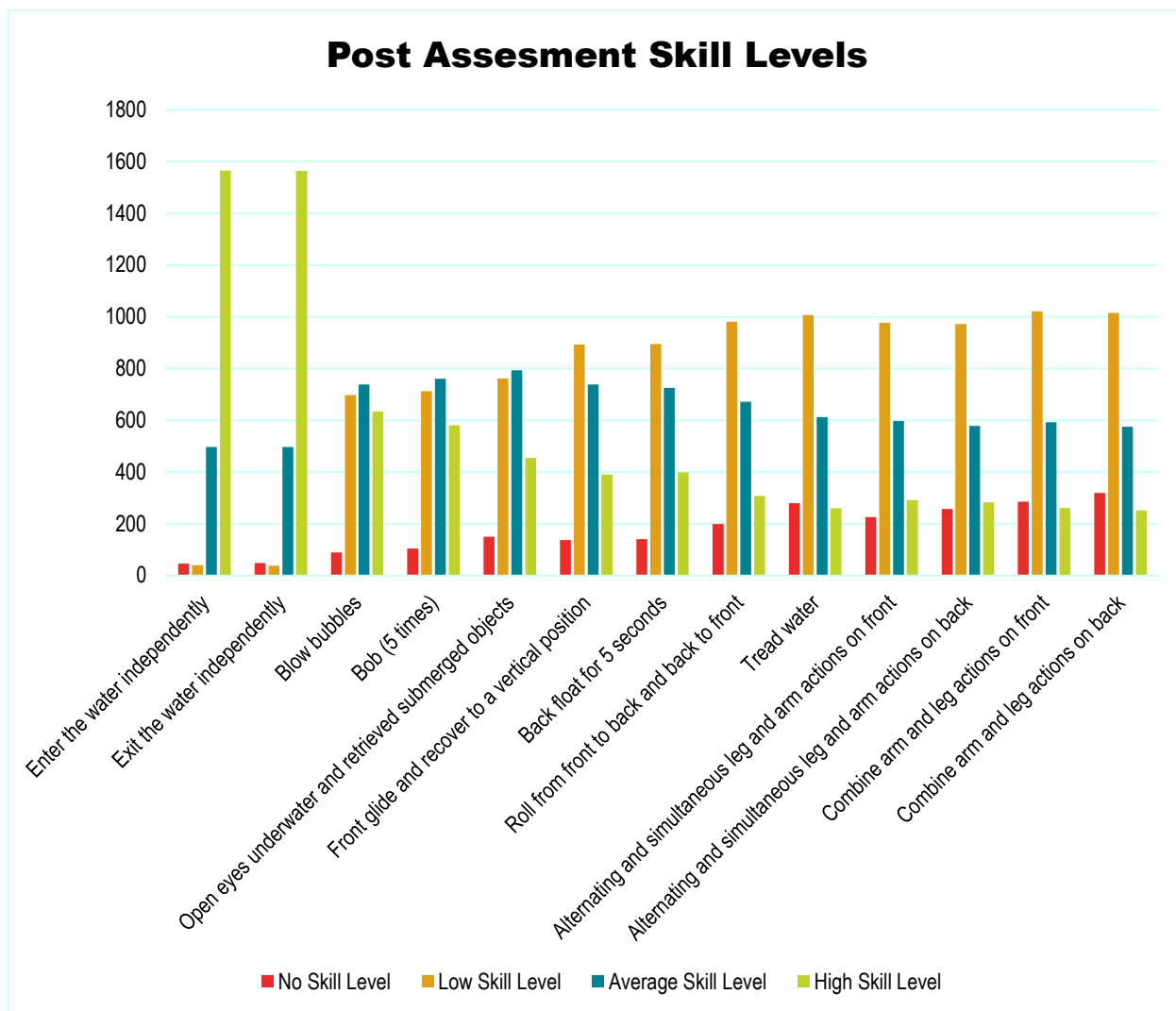
- The dataset includes 1,222 pre-lesson skills assessments (34% completion rate compared to total lessons offered, 39% completion rate compared to total actual attendance) and 2,161 post-lesson skills assessments (59% completion rate compared to total lessons offered, 66% completion rate compared to total actual attendance) from all 2025 seasons of swim lessons that totaled 4,178 lessons offered with actual attendance of 3,703 swimmers.
- Through programs funded by the CDC Foundation grant, specifically winter 2025 swim lessons provided by the YMCA of Metropolitan Detroit – Detroit Swims programming, they completed a separate assessment provided by the CDC Foundation, rather than using the Metroparks assessments.
- There is limited or no data from certain partners, which is part of the learning and takeaways from 2025 as to how we can improve the data collection process going forward. We recognize that the low completion rate of pre-lesson skills assessments skews our ability to analyze the change from start to finish. We will work to improve this in 2026.

The graphs below show the overall breakdown of skill level of each skill reported in pre and post lesson skills assessments. In the pre-assessment graph, you will notice that as skills get more difficult across the horizontal axis, more participants at low and no skill levels. This is to be expected.



In the post-assessment graph below, you notice the skill levels to be a little more evenly distributed in each skill, but if you look at the “No Skill Level” red bars across the horizontal axis you will see that very few participants left with no skill level. In fact, only 46 and 49 (2%) of swim lesson participants out of 2,161 completed post-lesson assessments, left with no skill in the easiest skills of entering and exiting the water; and only 319 students (15%) out of 2,161 completed post-lesson assessments, left with no skill in the hardest skill.





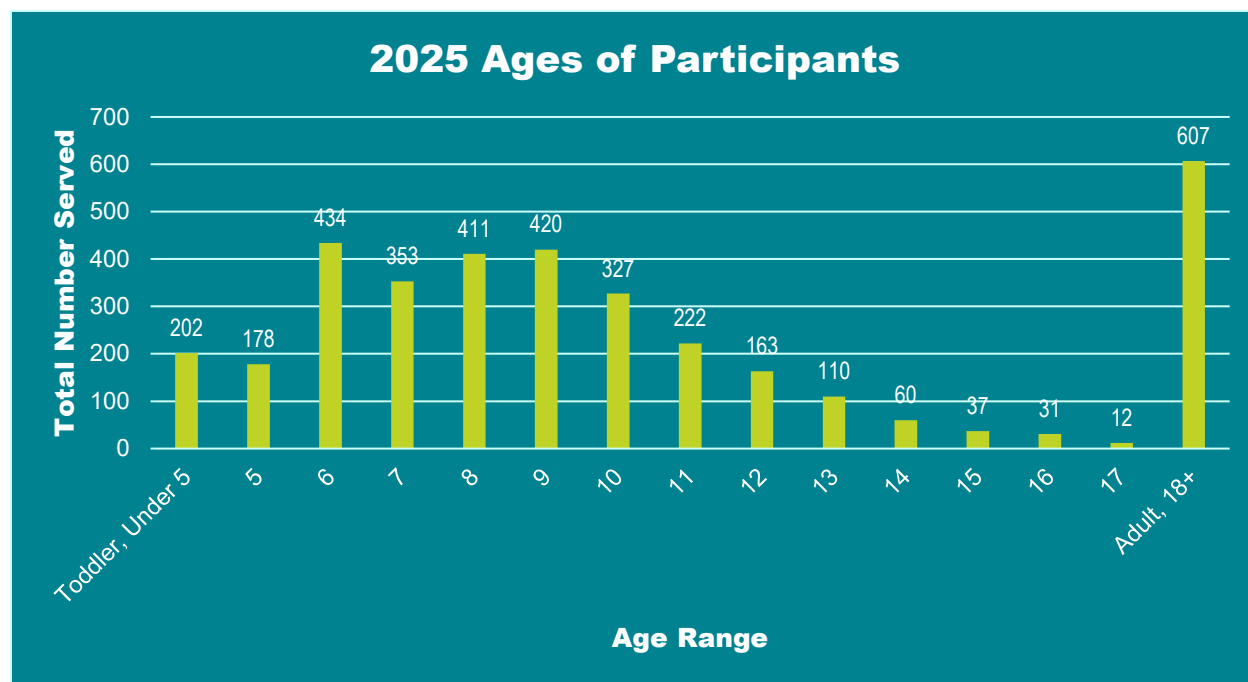
## ASSESSMENT KEY FINDINGS:

- In every skill in the assessment, we noticed the number of participants with “no” or “low” skill level was fewer at the end than the beginning of lessons. This tells us that even though not all participants are leaving at high skill level, they are making progress and ending in a better place than they started – i.e. low/no skill level numbers are decreasing.
- Only 46 and 49 students (2%) out of 2,161 completed post-lesson assessments, left with no skill in the easiest skills of entering and exiting the water; and only 319 students (15%) out of 2,161 completed post-lesson assessments, left with no skill in the hardest skill.
- 52% of lesson participants left with average or high skill level in in back float. This skill is a vital component of water safety as it allows people to keep their heads above the water and float to safety.
- Only 7% of lesson participants left with “no skill level” in back float.
- 95% of lesson participants left with average or high skill level in entering and exiting the water independently.

- 62% of lesson participants left with high or average skill level in being able to bob five times. This swim skill teaches them to breathe under unexpected or accidental submersion by exhaling underwater and inhaling after they emerge.
- 63% of participants left with average or high skill level in blowing bubbles. This swim skill helps teach breath control and works to alleviate the fear of face submersion and is critical to water safety to properly learn to inhale through your mouth when your face is above water and exhale through your mouth or nose with your face is underwater as opposed to holding your breath or aspirate.

## ZIP CODES & AGES SERVED

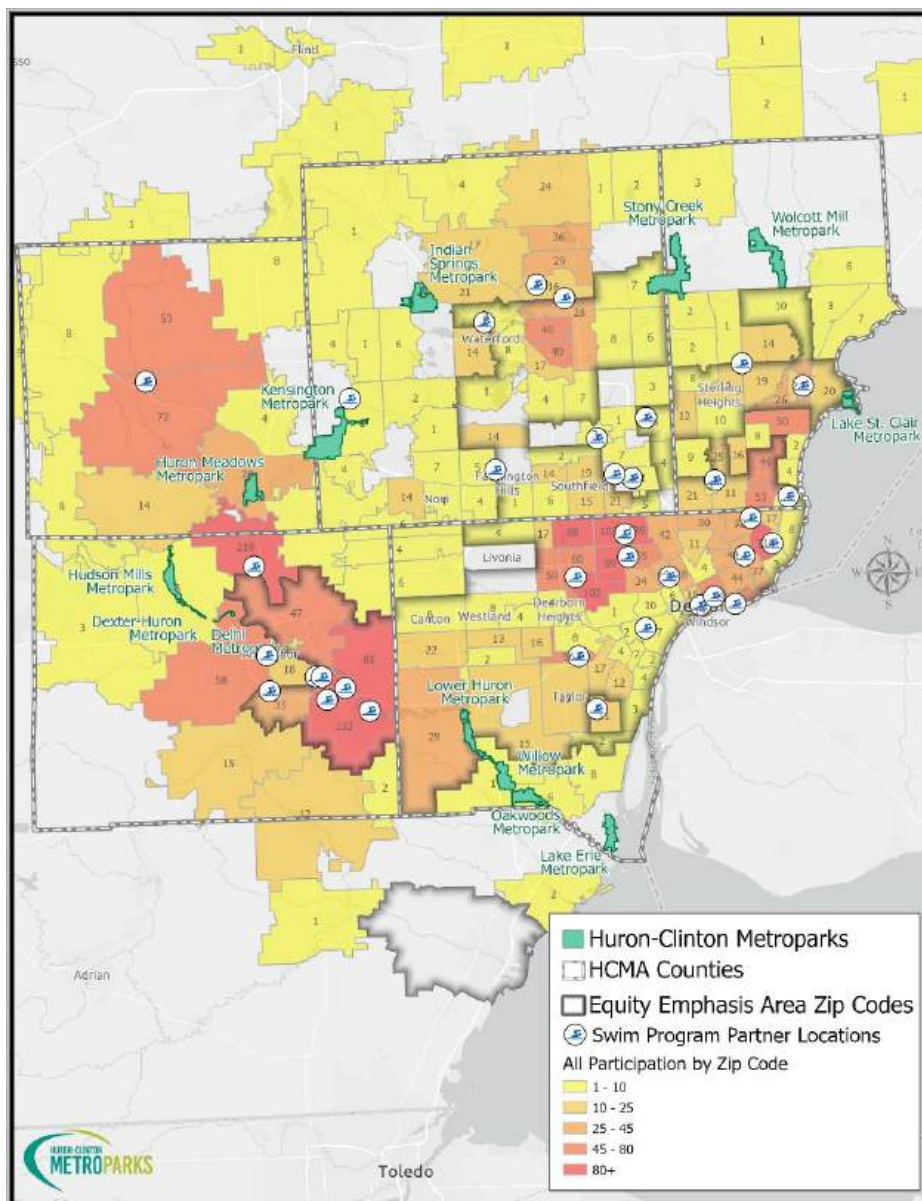
All partnered locations collect zip codes and ages from swim lesson participants. It is important to note that we did not receive back all the demographic data from partners. We received data for 96% of participants ages and zip codes, so the findings and charts on the following pages are missing 4% of participants, but still show an accurate representation of participants served in these lessons. Some of the “missing” data can be attributed to participants who registered and didn’t attend lessons, while some of it could just be that data wasn’t collected in error.



The majority of youth lessons Metroparks supports are geared to 5-14 year olds, but they will accept other ages. We continued though to serve both youth and adults in 2025, with 607 lessons provided to participants 18 years old and above. Our oldest Everyone in the Pool participant was 86 years old. The graph below shows the participation from various ages. All adults have been grouped together in one bar and youth ages are represented as individual bars by age. We can see that ages 6-11 are the most popular ages to enroll in swim lessons.

This is consistent with prior data from the regional swim study in 2021 that cited elementary ages being a critical age for swim lessons and water safety learning.

Below is a map that visually represents where participants came from. It is mapped by reported zip code of where participants live. You will notice they are primarily concentrated around lesson locations, which supports the swim study finding that travel distance is a barrier to participation. Additionally, you will notice that participation is concentrated in equity emphasis zip code areas. In fact, 85.57% of participants resided in equity emphasis areas. This supports the Strategic Plan objectives of delivering customized programming to underrepresented communities by meeting the following objectives: creating listening opportunities that help the Metroparks understand resident needs; increase access to Metroparks services for Wayne County and the City of Detroit with a physical presence and customized programming; increase engagement with Metroparks services; and, increase access to Metroparks services for underrepresented communities with customized programming.



## Key Findings:

- Though it is increasingly important to support the development of youth swimming skills, the demand for adult swim lessons is apparent and a continued focus for the Everyone in the Pool program. These lessons served 607 adults.
- The average age of youth participants in 2024 was 8 years old.
- Ages 6-11 are the most popular ages to enroll in swim lessons. This is consistent with prior data from the regional swim study in 2021 that cited elementary ages being a critical age for swim lessons and water safety learning.
- 85.57% of participants resided in equity emphasis areas and lived near the site locations of lessons.





## 2025 Winter Data

We have defined winter as lessons that occurred January - May 2025. During the winter season of January - May, 878 swim lessons were offered, with 774 actual participants, through 6 partnerships at 16 locations. The following data is specific to those lessons.

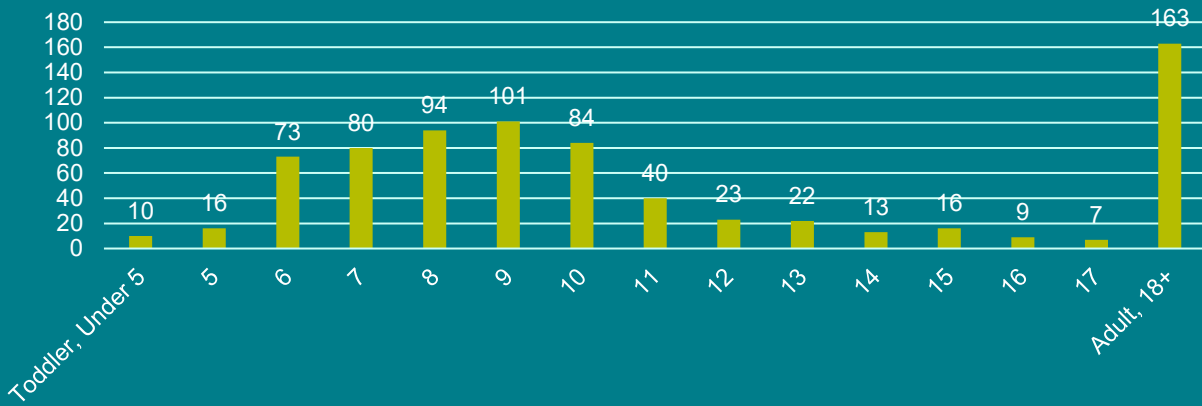
<b>Total Number of Swimmers Per Location Winter 2025 (January-May)</b>			
<i><b>Partner</b></i>	<i><b>Location(s)</b></i>	<i><b>County</b></i>	<i><b>Total number of Swim Lessons Offered/Actual Participants</b></i>
City of Detroit Parks & Recreation	Adams Butzel, Patton, Heilmann, Joseph Walker, & Northwest Community Centers	Wayne	350/303
YMCA of Metropolitan Detroit – Detroit Swims	Center Line High School, DPSCD	Macomb, Wayne	156/108
Whitmore Lake Community Recreation	Whitmore Lake Community Pool	Washtenaw	182/164
Highlander Aquatic & Fitness Center	Highlander Aquatic & Fitness Center	Livingston	48/46
YMCA of Metropolitan Detroit – Adult Lessons	Macomb, Boll, Downriver, Farmington, Birmingham, and South Oakland Family YMCA's	Macomb, Wayne, Oakland	100/100
Dearborn Heights School District #7	Annapolis High School	Wayne	42/42

### Age of Winter 2025 participants

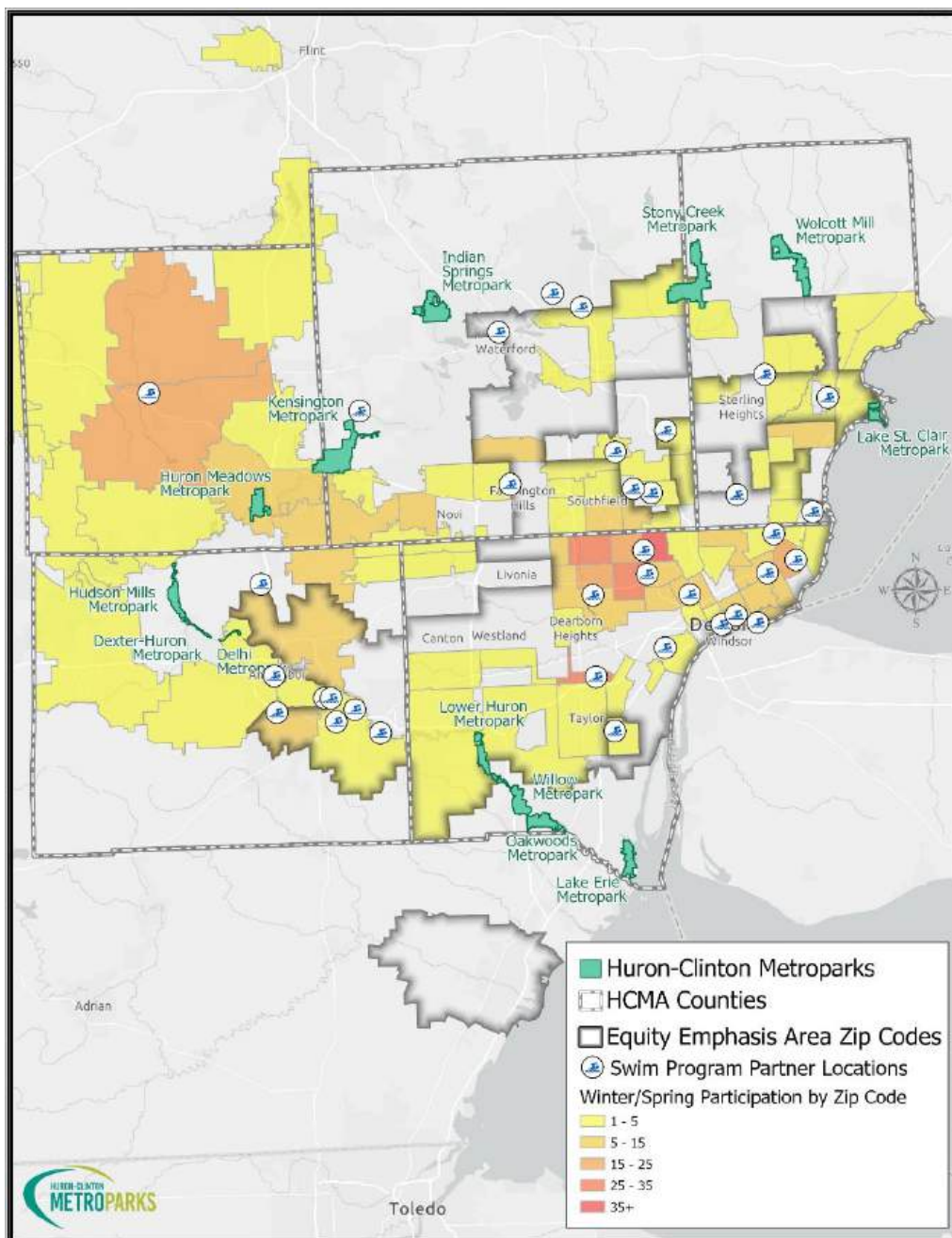
For the Winter 2025 season, we served 610 youth participants and 164 adult participants. The average age of youth participants in this season was 9.05.



## Ages of Participants: Winter 2025 Swim Lessons



## Zip Code Analysis – Winter 2025





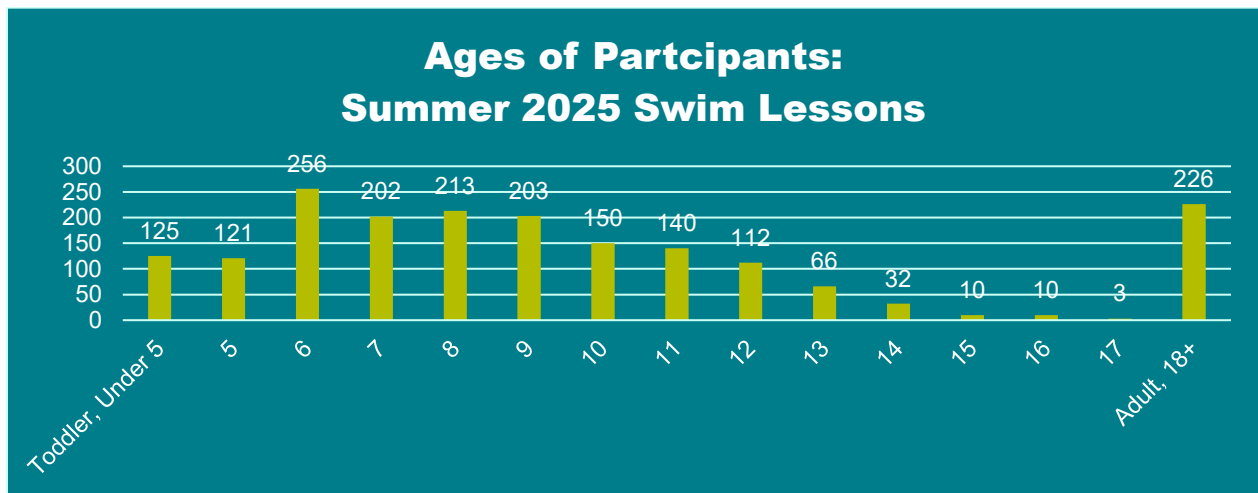
## Summer 2025 Data

We have defined summer as lessons that occurred June – August 2025. During the summer season, 1,983 swim lessons were offered, with 1,938 actual participants, through 11 partnerships at 27 locations.

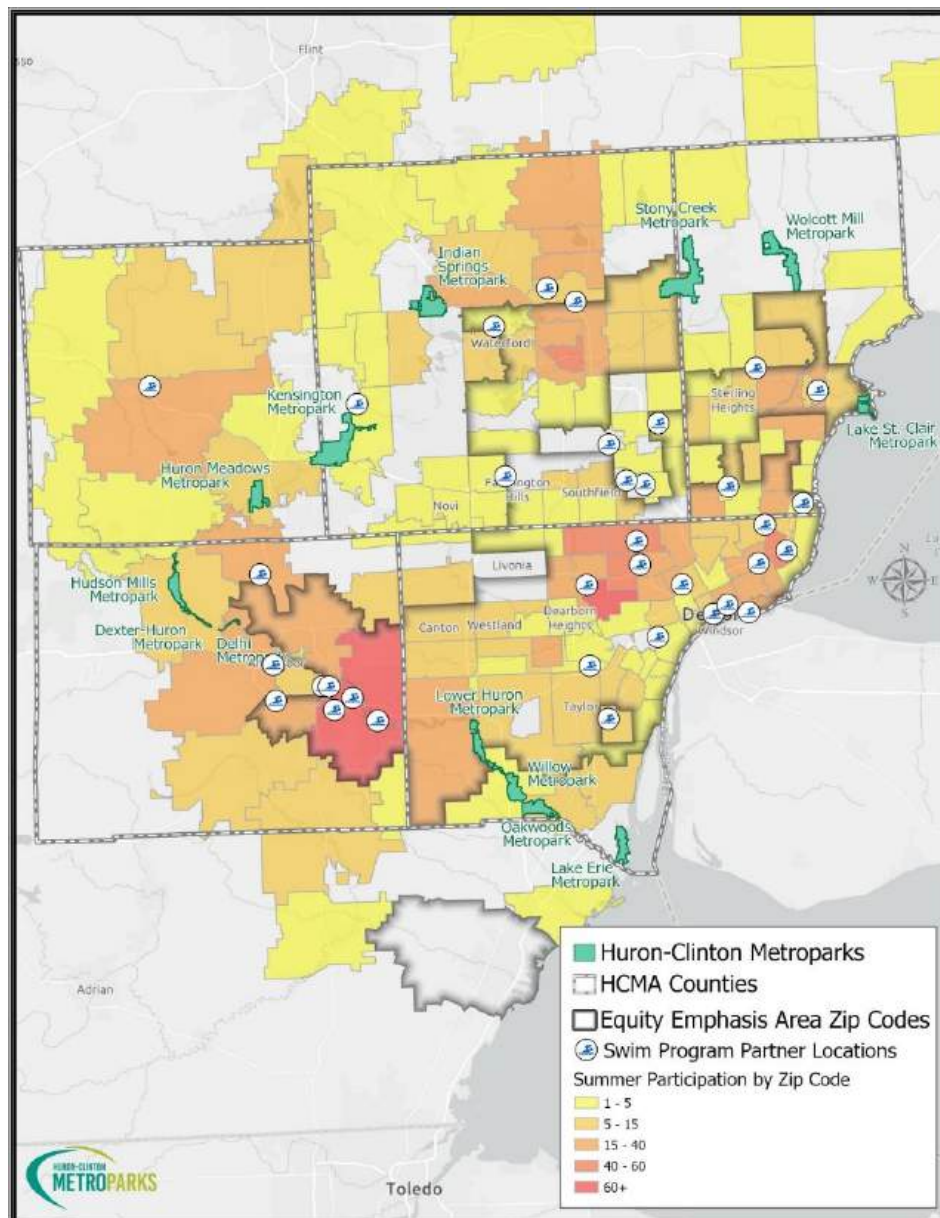
<b>Total Number of Swimmers Per Location Summer 2025 (June-August)</b>			
<b>Partner</b>	<b>Location(s)</b>	<b>County</b>	<b>Total number /Actual Participants</b>
City of Detroit Parks & Recreation	Brennan, Adams Butzel, Coleman Young, Heilmann, Joseph Walker, & Northwest Community Centers	Wayne	425/439
Chandler Park	Chandler Park Family Aquatic Center	Wayne	60/60
Whitmore Lake Public Schools – Adult Lessons	Whitmore Lake Community Pool	Livingston, Washtenaw	36/36
Highlander Aquatic & Fitness Center	Highlander Aquatic & Fitness Center	Livingston	48/44
Friends of Rutherford Pool	Rutherford Pool	Washtenaw	212/205
Ann Arbor YMCA	Ann Arbor YMCA, Glencoe Hills Apartments, Golfside Apartments, Schooner Cove Apartments, Roundtree Apartments	Washtenaw	300/247
Oakland County Parks	Waterford Kettering	Oakland	80/103
Orion Township Parks & Recreation	Great Lakes Athletic Club	Oakland	160/160
YMCA of Metropolitan Detroit – Youth Lessons & AADHH Lessons	Macomb Family YMCA	Macomb	357/361
YMCA of Metropolitan Detroit – Adult Lessons	Macomb, Boll, Downriver, Farmington, Birmingham, and South Oakland Family YMCA's	Macomb, Wayne, Oakland	200/207
YMCA of Metropolitan Detroit – Detroit Swims	East English Village, Belle Isle	Wayne	75/46
AquaLyfe Swim School	South Lake High School	Macomb	30/30

## Age of Summer 2025 participants

For the Summer 2025 season, we served 1,695 youth participants and 243 adult participants. The average age of youth participants in this season was 8.36.



## Zip Code Analysis – Summer 2025



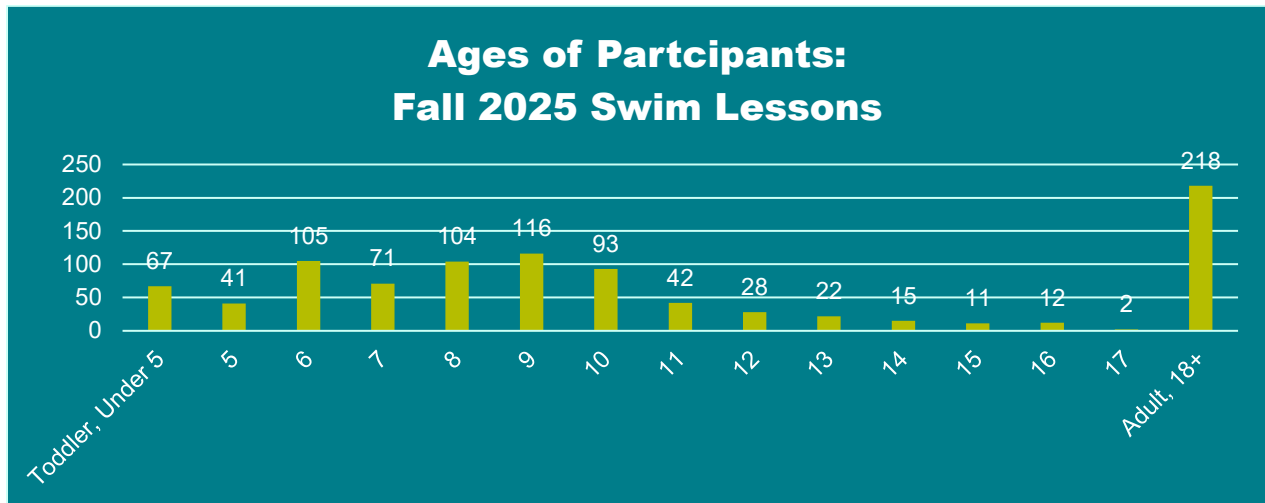
## Fall 2025 Data

We have defined fall as lessons that occurred September – December 2025. During the fall season, 1,317 swim lessons were offered, with 991 actual participants, through 10 partnerships at 23 locations.

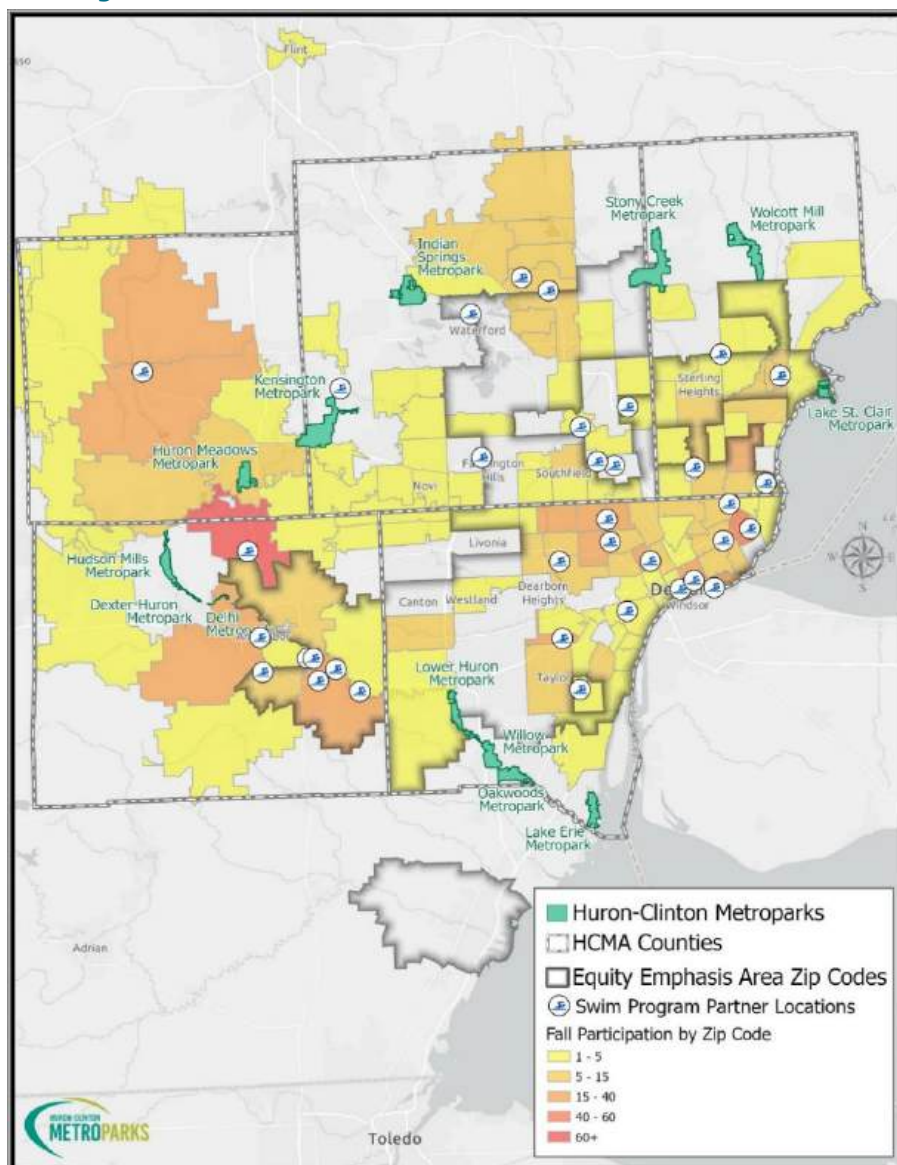
<b>Total Number of Swimmers Per Location Fall 2025 (September-December)</b>			
<b>Partner</b>	<b>Location(s)</b>	<b>County</b>	<b>Total number of Swim Lessons Offered/Actual Participants</b>
City of Detroit Parks & Recreation	Adams Butzel, Coleman Young, Heilmann, Joseph Walker, & Northwest Community Centers	Wayne	425/256
Whitmore Lake Public Schools – Youth Lessons	Whitmore Lake Community Pool	Livingston, Washtenaw	136/136
Whitmore Lake Public Schools – Adult Lessons	Whitmore Lake Community Pool	Livingston, Washtenaw	36/31
Highlander Aquatic & Fitness Center	Highlander Aquatic & Fitness Center	Livingston	80/74
YMCA of Metropolitan Detroit – Adult Lessons	Macomb, Boll, Downriver, Farmington, Birmingham, and South Oakland Family YMCA's	Macomb, Wayne, Oakland	200/179
YMCA of Metropolitan Detroit – Youth Lessons	Macomb Family YMCA	Macomb	100/51
YMCA of Metropolitan Detroit – Detroit Swims	DPSCD Schools	Wayne	40/28
Dearborn Heights School District #7	Annapolis High School	Wayne	48/43
Aqua-Tots Swim Schools	Auburn Hills, Berkley, Sterling Heights, & Troy Aqua-Tots Swim Schools	Macomb, Oakland	70/70
British Swim School of Ann Arbor	TownePlace Suites - Ann Arbor	Washtenaw	32/30
Ann Arbor YMCA	Ann Arbor YMCA	Washtenaw	30/27
Orion Township Parks and Recreation	Orion Recreation Center	Oakland	120/66

## Age of Fall 2025 participants

For the Fall 2025 season, we served 781 youth participants and 210 adult participants. The average age of youth participants in this season was 8.31.



## Zip Code Analysis – Fall 2025





# VOLUNTEER PROGRAM

## 2025 Overview

In 2025 the Metroparks Volunteer Program supported the mission, vision and strategic priorities by engaging individual and group volunteers in meaningful activities and projects that complement the efforts of staff to expand what is possible in a single year.

In 2025, over 1,050 volunteers served 13,197 hours to assist Metroparks staff with various needs across the Metroparks – from land management and invasive species removal, to lending support to Interpretive Centers' programs and recreation events, on the golf courses, and through Eagle Scout service projects. Dedicated volunteers play a vital role in providing positive experiences in the outdoors for Southeast Michigan residents and beyond.

We thank our dedicated volunteers for their support of the Metroparks, allowing us to accomplish more than staff hours alone can manage, providing larger regional impacts and helping to foster the environmental stewards of tomorrow. We underwent a process of redeveloping and revitalizing the Volunteer Program in 2025 and look forward to engaging even more volunteers in 2026.

**1,050 Volunteers**

**13,197 Hours**

## By the Numbers: Volunteer Impact

In 2025, the Metroparks engaged 1,050 volunteers who put in 13,197 of hours of service.



When valued at an entry level part-time employee wage, volunteer service represents \$174,200.40 worth of labor benefit (\$13.20 per hour).

When valued at independent sector wages, volunteer service represents \$459,123.63 worth of labor benefit (\$34.79 per hour).

## **Volunteer Program Highlights**

Metroparks volunteers support a wide variety of programs, activities, and operational functions throughout the year. Below, we have captured volunteer service in three ways: Individual Volunteers, Public Workday Volunteers, and Group Volunteers.

### **INDIVIDUAL VOLUNTEERS**

Individual Volunteer roles are designed to support Metroparks staff in an independent capacity, to serve as a representative of the Metroparks. These include Interpretive Volunteers, Event Volunteers, and Golf Volunteers.

In 2025, we had 518 Individual Volunteers serve 8,534 hours. We should note that the total number of volunteers can reflect one person counted multiple times if doing a reoccurring project, but the total number of hours is representative of the true time served.

- Interpretive Volunteers
  - Across 7 interpretive centers throughout the Metroparks, 448 volunteers served 3,028 hours in 2025. Volunteers assisted Interpretive staff during programming, such as maple sugar programs, helped at Farm Centers, and supported events.
- Event Volunteers:
  - Night of the Dragon at Indian Springs Metropark and Treats at the Beach at Lake St. Clair Metropark engaged 13 individual volunteers who served 54 hours to lead activities at the events.
- Golf Volunteers
  - Golf volunteers play a vital role in the golfer experience on our golf courses and continued to be an asset for Metroparks golf courses in 2025. Primarily staged at the first tee, volunteers promote friendly customer service while keeping pace of play moving. They provide course knowledge to golfers while ensuring players tee off in a timely fashion. Occasionally, volunteers help with other assignments such as fixing divots on greens/tees, cleaning up driving ranges and collecting trash around the course/parking lots. In 2025, 57 individual golf volunteers put in 5,452 volunteer hours to support our golf operations.

### **PUBLIC WORKDAY VOLUNTEERS**

Metroparks offered a variety of public volunteer days in 2025, engaging volunteers from our community to join pre-scheduled volunteer projects. The majority of these events were hosted through the Natural Resources department who facilitate monthly volunteer days to support land management and stewardship projects. The other events included Earth Day Cleanups tied to the spring holiday and Interpretive led public workdays. All these public volunteer days required registration through RecTrac activity module and allow staff to analyze participation for future improvements. Some of these charts can be seen below.

Natural Resources volunteer days included invasive shrub removal and native seed collection, vital to the sustainability of our Metroparks natural resources. Volunteers are an

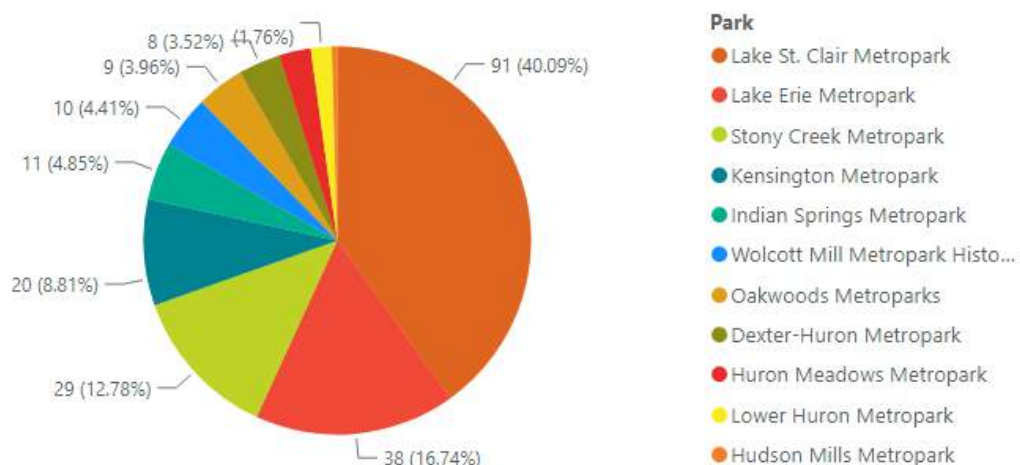


essential part of our fight against invasive plant species and the continued work of restoring and conserving our natural areas. Without the work of our volunteers, many native plants, wildflowers and animals would be crowded out by invasives.

Overall in 2025, 16 public volunteer day programs were offered with 227 total registered participants. Of those, the Natural Resources department hosted 10 workdays, engaging 64 volunteers who provided 137 volunteer hours.

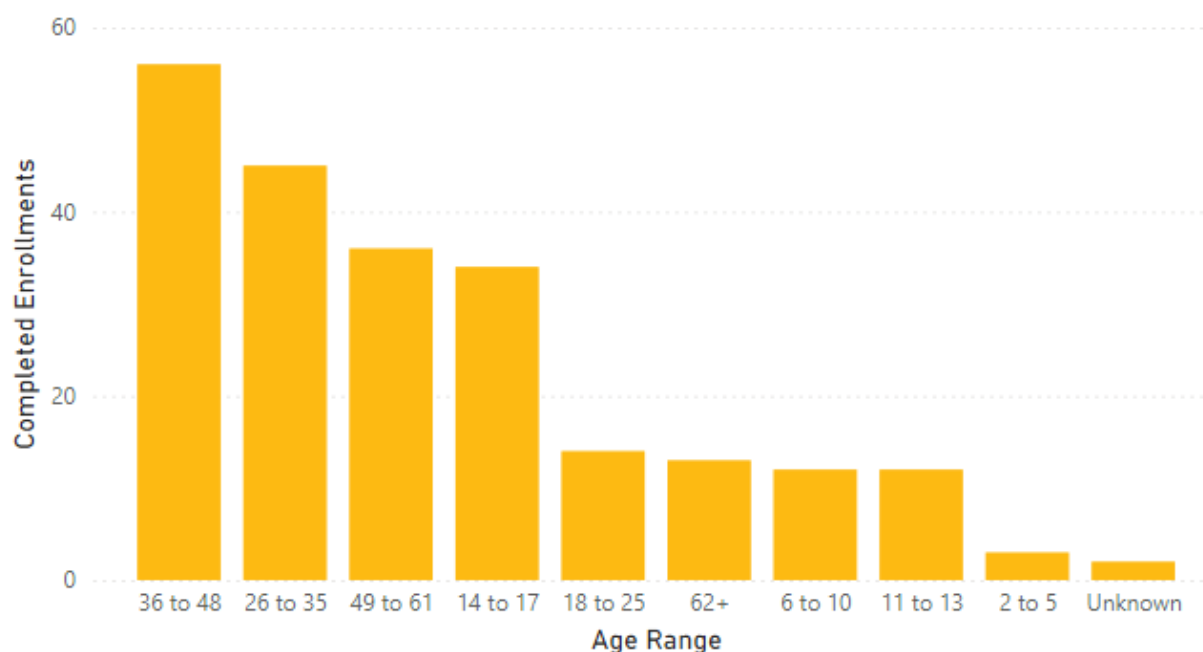
### Registration by Park: there were Public Volunteer Workdays in 11 Metroparks in

Registrations by Park



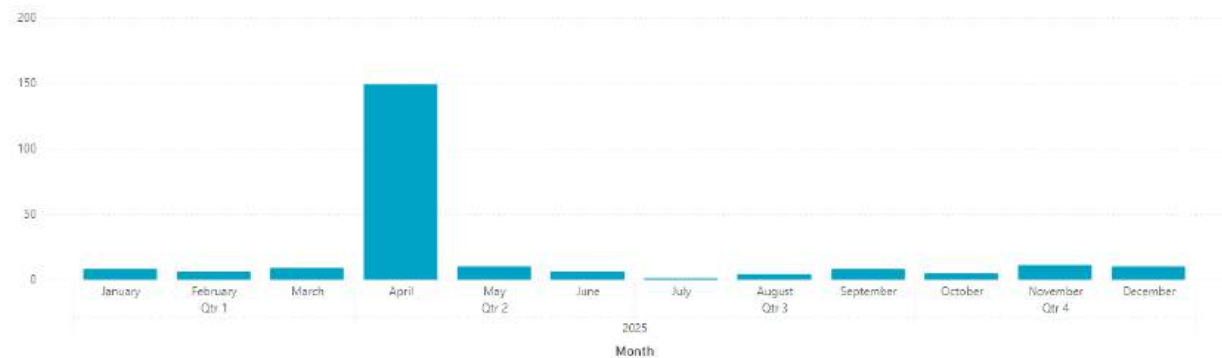
### 2025.Registrations by Age: Public Workdays are popular for 26–48-year-olds.

Registrations by Age Range



Registrations by Month: We know that Earth Day is a favorite time of year for folks to get involved with Volunteer Activities, so we focus our efforts on hosting Earth Day specific workdays and see a spike in participation in the month of April subsequently.

Registrations By Month, Quarter, Year



## GROUP VOLUNTEER PROGRAMS

Group Volunteer programs engage coordinated groups of volunteers, such as corporate volunteer workdays, partnerships with organizations, and scout projects. In 2025, group volunteer projects represented 4,993 hours of volunteer service.

### Private Volunteer Workdays

Our Natural Resources team led private workdays for 20 groups in 2025, engaging 280 volunteers who served 780 volunteer hours. These private workdays helped remove invasive species over 39 acres of land throughout the Metroparks.

### Partnership Volunteer Service

From Indian Springs, we partnered with volunteer divers who came to the Environmental Discovery Center to help clean the dome and windows under water. In 2025, there were 8 volunteer dive sessions, for a total of 48 hours of service.

The Metroparks partners with Clinton River Area Mountain Bike Association (CRAMBA) to support mountain bike trails at Stony Creek Metropark. In 2025, CRAMBA volunteers served 316 hours through tools-on-trails workdays and 777 hours through bike patrolling, for a total of 1,093 hours of volunteer service.

### Eagle Scout Projects

Multiple scouts chose to do their community service project at the Metroparks as part of their rank certification. Scouts are responsible for the planning,



fundraising, and building of the project using volunteers under park supervision. In 2025, the Metroparks had 1 completed Eagle Scout project at Kensington Metropark group campground.

Eagle Scout Stephen Listman identified and coordinated with Park Operations Manager, Joe Fulton, to install solar-powered lighting at the group campground latrines. 12 scouts and adults supported the project. Kensington's group campground is frequently used by scouts and other youth groups. This project has been a huge benefit to campers since installation.

There are three other Eagle Scout Projects that are continuing to be worked on in 2026.

### **Workforce Development Volunteer Groups**

Metroparks was pleased to partner with three work skills development partners that support people with disabilities to help develop skills they need to apply in future employment opportunities through volunteering at the Metroparks. We value these mutually beneficial partnerships and look forward to the continuation of these programs. In 2025, volunteers from workforce development partnership groups served a total of 2,267 hours.

Disability Network - Washtenaw Monroe Livingston partnered with Kensington Metropark Operation and Maintenance staff. 7 volunteers served for 7 weeks, with a total of 707 hours served.

Gesher Human Services partnered with Lower Huron Metropark Operation and Maintenance staff. 7 volunteers served 25 hours a week for 6 weeks, with a total of 840 hours served.

Michigan Rehabilitation Services – Macomb County and New Horizons Rehabilitation Services partnered with Wolcott Mill Metropark Farm Center and Stony Creek Metropark Nature Center Interpretive staff. Including both locations 6 volunteers served 720 hours of service.

### **Volunteer Program Revamp/Looking Forward to 2026**

In the 2025 Marketing Plan, we laid out a goal to reestablish and revitalize the Volunteer Program at the Metroparks. This meant gathering a comprehensive understanding of the current volunteer work happening within the Metroparks, with an ability to build a complete overview of information here in the annual report, while continuing to engage volunteers to support throughout the year. In addition, we focused on collecting feedback from employees to best understand the goals of the volunteer program, the challenges within the volunteer program, and to build out a new set of practices and procedures to implement in 2026.





The focus for 2026 will be to implement the new practices and procedures for the volunteer program, consistently reviewing what is working and what changes need to be made. We will focus on increasing registration and participation in existing Public Volunteer Workdays, develop recognition and retention practices, and ensure smooth rollout of the new program procedures.



# **APPENDIX 1:**

## **RAW FACILITY MODULE INTERPRETIVE RESERVATIONS DATA**



### Facility Module Interpretive Reservations - School Programming

FacLocation	FacClass	FacCode	Facility	Organization Name	HH City	HH State	BeginDate	Accomp. HC	Particip. HC	HeadCount	Zip Code
109-1	880	90028	Interpreter 2	Woodland Elementary	GRAYLING	MI	5/30/2025	0	0	50	49738
104-1	882	14001	Western District Mobile Learning Center 1	Walled Lake Oakland Family Services	Walled Lake	MI	1/7/2025	3	12	20	48390
106-2	884	90803	Mobile Learning Center Outreach 2	John R. King Academic and Performing Arts Academy	Detroit	MI	1/7/2025	1	25	26	48227
106-2	884	90803	Mobile Learning Center Outreach 2		Detroit	MI	1/7/2025	2	50	58	48227
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	1/8/2025	2	29	31	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	1/8/2025	5	93	98	48227
113-1	881	90005	Interpreter 1		New Haven	MI	1/8/2025	2	46	46	48048
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	1/9/2025	2	19	18	48228
106-2	884	90803	Mobile Learning Center Outreach 2	John R. King Academic and Performing Arts Academy	Detroit	MI	1/9/2025	3	57	60	48227
106-2	884	90803	Mobile Learning Center Outreach 2	John R King Academy	Detroit	MI	1/9/2025	1	20	21	48227
109-1	880	90001	Interpreter 1	Cedarbrook Senior Living Northville	Plymouth	MI	1/9/2025	0	0	10	48170
104-1	882	14001	Western District Mobile Learning Center 1	Bedford Elementary	Dearborn H	MI	1/9/2025	11	67	80	48125
104-1	882	14001	Western District Mobile Learning Center 1	Holy Name Catholic School	Birmingham	MI	1/13/2025	3	17	25	48009
104-1	882	14001	Western District Mobile Learning Center 1	Oakland Family Services	Pontiac	MI	1/14/2025	10	38	60	48341
104-1	882	14001	Western District Mobile Learning Center 1	Little Saints Christian School	Hartland	MI	1/15/2025	4	21	30	48353
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	1/15/2025	11	11	11	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	1/15/2025	4	65	69	48227
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	1/16/2025	15	15	15	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	1/16/2025	1	25	26	48227
104-1	880	90008	Interpreter 1	Southeast Michigan Forest School	Canton	MI	1/16/2025	0	0	30	48187
104-1	880	90008	Interpreter 1	Deep Roots Homeschool Collaboration	Romeo	MI	1/17/2025	0	0	20	48065
104-1	882	14001	Western District Mobile Learning Center 1		Novi	MI	1/21/2025	0	0	35	48375
104-1	882	14001	Western District Mobile Learning Center 1		Royal Oak	MI	1/22/2025	0	0	71	48067
104-1	882	14001	Western District Mobile Learning Center 1	Great Lakes Academy	Pontiac	MI	1/23/2025	0	0	60	48342
113-1	881	90005	Interpreter 1		Utica	MI	1/23/2025	0	0	15	48317
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	1/23/2025	15	15	15	48228
104-1	880	90008	Interpreter 1	Livingston Secular Homeschool Community	Brighton	MI	1/23/2025	0	0	16	48116
106-2	884	90801	Mobile Learning Center Outreach 4	Weston Preparatory Academy	Detroit	MI	1/28/2025	2	14	16	48219
106-3	882	14001	Southern District Mobile Learning Center 1	Wegienka Elementary	Flat Rock	MI	1/28/2025	3	74	75	48134
109-1	882	14001	Eastern District Mobile Learning Center 1	Muneer Academy	Warren	MI	1/28/2025	11	49	60	48089
104-1	882	14001	Western District Mobile Learning Center 1	Webster Elementary	Hazel Park	MI	1/28/2025	0	0	45	48030
104-1	880	90008	Interpreter 1	Brighton Co-op Preschool	Howell	MI	1/29/2025	0	0	8	48843
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	1/29/2025	11	11	11	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	1/29/2025	5	97	102	48227
104-1	880	90008	Interpreter 1	South Lyon Early Childhood Center	South Lyon	MI	1/29/2025	0	0	20	48178
109-1	880	90001	Interpreter 1		Washington	MI	1/29/2025	0	0	20	48094
109-1	882	14001	Eastern District Mobile Learning Center 1	Krause Elementary	Armada	MI	1/29/2025	5	125	130	48005
104-1	882	14001	Western District Mobile Learning Center 1	Great Lakes Academy	Pontiac	MI	1/30/2025	0	0	75	48342
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	1/30/2025	15	15	15	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	1/30/2025	1	3	4	48227
106-3	882	14001	Southern District Mobile Learning Center 1	St. Anselm School	Dearborn H	MI	1/30/2025	0	0	140	48127
104-1	880	90008	Interpreter 1	Cornerstone Christian School	Brighton	MI	1/30/2025	0	0	20	48114
109-1	880	90001	Interpreter 1	Indian Hills Elementary	Washington	MI	1/30/2025	0	0	62	48095
113-1	881	90005	Interpreter 1	Merritt Academy	New Haven	MI	1/30/2025	2	47	50	48048
104-1	880	90008	Interpreter 1	South Lyon Early Childhood Center	South Lyon	MI	1/31/2025	0	0	20	48178
106-3	882	14001	Southern District Mobile Learning Center 1	Moraine Elementary	Northville	MI	1/31/2025	0	0	75	48167
104-1	882	14001	Western District Mobile Learning Center 1	Holy Name Catholic School	Birmingham	MI	2/3/2025	20	3	25	48009
104-1	882	14001	Western District Mobile Learning Center 1	Rose Pioneer Elementary	Holly	MI	2/4/2025	9	46	45	48509
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	2/4/2025	1	25	26	48227
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	2/4/2025	2	42	44	48227
106-3	882	14001	Southern District Mobile Learning Center 1	Hunter Elementary School	Trenton	MI	2/4/2025	23	417	430	48183
104-1	882	14001	Western District Mobile Learning Center 1	Great Lakes Academy	Pontiac	MI	2/5/2025	10	44	75	48342
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	2/5/2025	16	16	16	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	2/5/2025	5	103	101	48227
109-1	880	90001	Interpreter 1	Emerson Elementary	Fraser	MI	2/6/2025	0	0	43	48026
104-1	880	90008	Interpreter 1	Mitten Homeschool	Hartland	MI	2/7/2025	0	0	11	48353
109-1	882	14001	Eastern District Mobile Learning Center 1	Peace Lutheran	Utica	MI	2/7/2025	20	46	66	48316
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	2/7/2025	3	61	64	48227
106-3	882	14001	Southern District Mobile Learning Center 1	Wegienka Elementary	Flat Rock	MI	2/7/2025	6	75	75	48134
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	2/11/2025	1	29	30	48227
106-2	884	90802	Mobile Learning Center Outreach 3		Detroit	MI	2/11/2025	1	49	51	48227
104-1	882	14001	Western District Mobile Learning Center 1	Pasteur Elementary	Detroit	MI	2/11/2025	7	70	70	48221
115-1	883	90011	Interpreter 1	Holly Area Schools	Holly	MI	2/12/2025	0	0	30	48442
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	2/12/2025	16	16	16	48228
106-3	880	90021	Interpreter 1		New Boston	MI	2/12/2025	26	24	50	48164
104-1	882	14001	Western District Mobile Learning Center 1	Sugarbush Elementary	New Baltimore	MI	2/12/2025	0	0	63	48047
104-1	882	14002	Western District Mobile Learning Center 2	Great Lakes Academy	Pontiac	MI	2/14/2025	0	0	75	48342
109-1	882	14001	Eastern District Mobile Learning Center 1	Michigan Islamic Institute	Warren	MI	2/14/2025	3	99	102	48093
104-1	882	14001	Western District Mobile Learning Center 1	Brighton Miller Head Start	Brighton	MI	2/18/2025	8	35	40	48116
104-1	882	14001	Western District Mobile Learning Center 1	Little Glad Early Childhood Center	Fowlerville	MI	2/19/2025	0	0	75	48836
104-1	882	14001	Western District Mobile Learning Center 1	Little Glad Early Childhood Center	Fowlerville	MI	2/19/2025	0	0	25	48836
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	2/19/2025	24	24	23	48228
106-3	882	14001	Southern District Mobile Learning Center 1	McCollough-Unis Elementary School	Dearborn	MI	2/19/2025	13	131	150	48126



109-1	882	14001	Eastern District Mobile Learning Center 1	Anchor Bay Schools Lighthouse Elementary	New Baltimore	MI	2/19/2025	3	72	75	48047
104-1	882	14001	Western District Mobile Learning Center 1	Voyager Elementary	Howell	MI	2/20/2025	0	0	75	48843
106-3	882	14001	Southern District Mobile Learning Center 1	Thornton Creek Elementary	Novi	MI	2/20/2025	3	82	75	48374
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	2/20/2025	21	21	21	48228
109-1	882	14001	Eastern District Mobile Learning Center 1	Anchor Bay Schools Lighthouse Elementary	New Baltimore	MI	2/20/2025	3	72	75	48047
106-3	882	14001	Southern District Mobile Learning Center 1	Bennie Elementary	Allen Park	MI	2/21/2025	4	73	75	48101
109-1	880	90001	Interpreter 1		Clinton Township	MI	2/21/2025	0	0	12	48038
104-1	882	14001	Western District Mobile Learning Center 1	Holly Elementary	Holly	MI	2/24/2025	9	42	45	48440
106-3	882	14001	Southern District Mobile Learning Center 1	McCollough-Unis Elementary School	Dearborn	MI	2/24/2025	10	144	150	48126
104-1	882	14001	Western District Mobile Learning Center 1	St. Albert the Great	Dearborn Heights	MI	2/25/2025	21	131	60	48125
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	2/26/2025	31	31	31	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	2/26/2025	5	96	101	48227
108-1	880	90019	Interpreter 1	Detroit Achievement Academy	Detroit	MI	2/26/2025	10	52	58	48225
104-1	881	90002	Interpreter 1	Ivywood Classical Academy	Plymouth	MI	2/26/2025	0	0	168	48170
106-3	882	14001	Southern District Mobile Learning Center 1	Bedford Elementary	Dearborn Heights	MI	2/26/2025	6	65	70	48125
104-1	882	14001	Western District Mobile Learning Center 1	St. Albert the Great	Dearborn Heights	MI	2/26/2025	14	26	45	48125
104-1	880	90008	Interpreter 1	Eisenhower High School	Utica	MI	2/27/2025	0	0	35	48316
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	2/27/2025	22	22	22	48228
104-1	882	14001	Western District Mobile Learning Center 1	Wayne Metro Head Start Taylor	Taylor	MI	2/27/2025	0	31	60	48180
112-1	880	90024	Interpreter 1	Parke Lane Elementary	Grosse Pointe	MI	2/27/2025	0	0	100	48138
106-3	882	14001	Southern District Mobile Learning Center 1	McCollough-Unis Elementary School	Dearborn	MI	2/27/2025	13	137	130	48126
104-1	882	14001	Western District Mobile Learning Center 1		Howell	MI	2/28/2025	7	80	88	48843
106-3	882	14001	Southern District Mobile Learning Center 1	Country Oaks Elementary	Commerce	MI	2/28/2025	4	73	60	48382
109-1	882	14002	Eastern District Mobile Learning Center 2	Steenland Elementary	Roseville	MI	3/4/2025	2	43	45	48066
104-1	881	90002	Interpreter 1	Rooted Homeschool	Howell	MI	3/5/2025	15	30	45	48855
104-1	882	14001	Western District Mobile Learning Center 1	Friends Preschool	Milford	MI	3/5/2025	8	22	30	48380
104-1	881	90003	Interpreter 2	Lincoln Consolidated Schools	Ypsilanti	MI	3/5/2025	5	20	25	48197
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	3/6/2025	25	25	25	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	3/6/2025	3	60	63	48227
106-2	884	90803	Mobile Learning Center Outreach 2	John R King Academy	Detroit	MI	3/6/2025	1	15	15	48227
108-1	880	90019	Interpreter 1	Ann Arbor Christian School	Ann Arbor	MI	3/6/2025	9	22	23	48105
104-1	882	14001	Western District Mobile Learning Center 1		Howell	MI	3/7/2025	5	84	88	48843
104-1	881	90002	Interpreter 1	Gather and Grow Homeschool	Milford	MI	3/7/2025	0	0	70	48380
106-3	880	90021	Interpreter 1	Oakwood Academy	Taylor	MI	3/7/2025	14	14	14	48180
108-1	880	90019	Interpreter 1	Ann Arbor Open School	Ann Arbor	MI	3/7/2025	20	60	96	48103
109-1	880	90001	Interpreter 1		Clinton Township	MI	3/7/2025	0	0	12	48038
106-3	882	14001	Southern District Mobile Learning Center 1	King Elementary	Ann Arbor	MI	3/10/2025	7	87	100	48105
104-1	882	14001	Western District Mobile Learning Center 1	Holy Name Catholic School	Birmingham	MI	3/10/2025	3	17	25	48009
104-1	882	14001	Western District Mobile Learning Center 1		Davisburg	MI	3/11/2025	8	37	45	48350
113-1	881	90005	Interpreter 1	St. John Lutheran Rochester	Rochester	MI	3/11/2025	17	37	116	48307
106-3	882	14001	Southern District Mobile Learning Center 1	Vandenberg Elementary	Redford	MI	3/11/2025	5	69	60	48239
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	3/11/2025	1	27	28	48227
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	3/11/2025	2	53	55	48227
113-1	881	90006	Interpreter 2	Lutz Vocational School	Clinton Township	MI	3/11/2025	4	18	29	48038
104-1	882	14001	Western District Mobile Learning Center 1	Little Highlanders at Southeast Elementary	Howell	MI	3/12/2025	9	48	60	48843
106-3	882	14001	Southern District Mobile Learning Center 1	Vandenberg Elementary	Redford	MI	3/12/2025	7	66	60	48239
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	3/12/2025	24	24	24	48228
109-1	882	14002	Eastern District Mobile Learning Center 2	John R King Academy	Detroit	MI	3/12/2025	15	96	111	48227
108-1	880	90019	Interpreter 1	Triangle Cooperative Preschool	Ann Arbor	MI	3/12/2025	0	0	26	48104
104-1	882	14001	Western District Mobile Learning Center 1	Patterson Elementary	Holly	MI	3/13/2025	6	28	30	48442
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	3/13/2025	20	20	20	48228
104-1	881	90002	Interpreter 1	Bluebird House	Southfield	MI	3/13/2025	5	35	40	48075
104-1	882	14001	Western District Mobile Learning Center 1		Howell	MI	3/14/2025	3	58	80	48843
113-1	881	90005	Interpreter 1	Edison Career Center	Ferdale	MI	3/14/2025	4	2	5	48220
104-1	881	90002	Interpreter 1	Plymouth Christian Academy	Canton	MI	3/14/2025	2	14	16	48187
106-3	882	14001	Southern District Mobile Learning Center 1	Roosevelt Elementary	Livonia	MI	3/14/2025	3	72	75	48154
108-1	880	90019	Interpreter 1	Dexter Community Homeschool	Dexter	MI	3/14/2025	0	0	20	48130
108-1	880	90019	Interpreter 1	Ann Arbor Orthodox Classical Academy	Dexter	MI	3/14/2025	5	10	30	48130
104-1	880	90008	Interpreter 1		Ann Arbor	MI	3/16/2025	0	0	10	48103
104-1	882	14001	Western District Mobile Learning Center 1	Little Highlanders at Southeast Elementary	Howell	MI	3/17/2025	10	38	60	48843
104-1	880	90008	Interpreter 1	Salina GSRP	Dearborn	MI	3/17/2025	0	0	32	48120
109-1	882	14002	Eastern District Mobile Learning Center 2	Weston Academy	Detroit	MI	3/18/2025	2	12	14	48219
104-1	882	14001	Western District Mobile Learning Center 1	Wegienka Elementary	Flat Rock	MI	3/18/2025	8	75	70	48134
104-1	881	90002	Interpreter 1			MI	3/18/2025	3	75	26	48105
113-1	881	90005	Interpreter 1	Richmond Middle School	Richmond	MI	3/18/2025	2	36	60	48062
104-1	881	90003	Interpreter 2		Fenton	MI	3/19/2025	4	46	72	48430
104-1	881	90004	Interpreter 3		Fenton	MI	3/19/2025	6	68	74	48430
106-3	882	14001	Southern District Mobile Learning Center 1	Walled Lake Elementary	Walled Lake	MI	3/19/2025	4	44	60	48390
104-1	880	90008	Interpreter 1	Waterford Montessori	Waterford	MI	3/19/2025	0	0	49	48329
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	3/19/2025	25	25	25	48228
104-1	882	14001	Western District Mobile Learning Center 1	Neinas Dual Language Learning Academy	Detroit	MI	3/19/2025	6	29	30	48209
104-1	882	14001	Western District Mobile Learning Center 1	Little Glad Early Childhood Center	Fowlerville	MI	3/20/2025	13	60	100	48836
104-1	881	90003	Interpreter 2	Priest Elementary-Middle School	Detroit	MI	3/20/2025	0	0	80	48210
104-1	881	90002	Interpreter 1	Whitmore Lake Preschool	Whitmore Lake	MI	3/20/2025	25	35	40	48189
104-1	880	90008	Interpreter 1	Michigan Secular Explorers	Canton	MI	3/20/2025	0	0	20	48187

108-1	880	90019	Interpreter 1	Stevenson Middle School	Westland	MI	3/20/2025	2	22	40	48186
106-3	882	14001	Southern District Mobile Learning Center 1	Meridian Elementary School	Grosse Ile	MI	3/20/2025	7	81	120	48138
104-1	882	14001	Western District Mobile Learning Center 1	Hartland Head Start	Howell	MI	3/21/2025	13	49	60	48843
104-1	881	90002	Interpreter 1			MI	3/21/2025	0	0	0	48390
104-1	882	14001	Western District Mobile Learning Center 1	Rose Pioneer Elementary	Holly	MI	3/26/2025	3	41	30	48509
104-1	881	90002	Interpreter 1	Charlotte Mason Community School	Highland Park	MI	3/26/2025	4	18	22	48203
104-1	880	90008	Interpreter 1	Charlotte Mason Community School	Highland Park	MI	3/26/2025	0	0	18	48203
106-3	880	90021	Interpreter 1		Southgate	MI	3/28/2025	18	22	40	48195
104-1	882	14001	Western District Mobile Learning Center 1	Fowlerville Head Start	Fowlerville	MI	3/31/2025	13	36	60	48836
104-1	880	90008	Interpreter 1	Waterford Montessori	Waterford	MI	4/1/2025	0	0	50	48329
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	4/1/2025	1	27	28	48227
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	4/1/2025	2	49	51	48227
106-3	882	14001	Southern District Mobile Learning Center 1	Gudith Elementary	Brownstown	MI	4/1/2025	12	76	75	48193
109-1	882	14002	Eastern District Mobile Learning Center 2	Steenland Elementary	Roseville	MI	4/1/2025	2	43	48	48066
104-1	882	14001	Western District Mobile Learning Center 1	Eastpointe Early Childhood Center	Eastpointe	MI	4/1/2025	9	48	75	48021
104-1	880	90008	Interpreter 1	Waterford Montessori	Waterford	MI	4/2/2025	0	0	49	48329
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	4/2/2025	20	20	18	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	4/2/2025	5	107	112	48227
106-3	882	14001	Southern District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	4/2/2025	5	75	75	48101
109-1	882	14002	Eastern District Mobile Learning Center 2	Lake Shore Public Schools	Saint Clair Shores	MI	4/2/2025	31	97	110	48082
104-1	882	14001	Western District Mobile Learning Center 1	Eastpointe Early Childhood Center	Eastpointe	MI	4/2/2025	0	0	75	48021
106-3	882	14001	Southern District Mobile Learning Center 1	Wixom Elementary	Wixom	MI	4/3/2025	3	76	75	48393
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	4/3/2025	20	20	18	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	4/3/2025	1	4	4	48227
106-2	884	90803	Mobile Learning Center Outreach 2	John R King Academy	Detroit	MI	4/3/2025	1	4	5	48227
113-1	881	90005	Interpreter 1	Small Wonders 2	Warren	MI	4/3/2025	1	50	59	48093
113-2	881	90010	Historic Center 1	Steenland Elementary	Roseville	MI	4/3/2025	0	40	45	48066
104-1	882	14001	Western District Mobile Learning Center 1	Eastpointe Early Childhood Center	Eastpointe	MI	4/3/2025	13	72	75	48021
102-1	880	90016	Interpreter 1	Notre Dame Marist Academy	Pontiac	MI	4/4/2025	0	0	40	48340
106-3	882	14001	Southern District Mobile Learning Center 1	Vandenberg Elementary	Redford	MI	4/4/2025	17	139	200	48239
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	4/4/2025	3	56	59	48227
108-1	880	90019	Interpreter 1	Dexter Community Homeschool	Dexter	MI	4/4/2025	0	0	25	48130
109-1	882	14002	Eastern District Mobile Learning Center 2	McDonald Early Childhood Center	Casco	MI	4/4/2025	8	59	67	48064
113-1	881	90005	Interpreter 1	Huron Elementary	Clinton Township	MI	4/4/2025	0	0	80	48038
113-1	881	90006	Interpreter 2	Huron Elementary	Clinton Township	MI	4/4/2025	0	0	80	48038
115-1	883	90011	Interpreter 1		Holly	MI	4/7/2025	0	0	50	48442
106-3	882	14001	Southern District Mobile Learning Center 1	Wegienka Elementary	Flat Rock	MI	4/7/2025	4	74	76	48134
113-1	881	90005	Interpreter 1	Northwood Elementary School Royal Oak	Royal Oak	MI	4/7/2025	0	0	85	48073
109-1	882	14002	Eastern District Mobile Learning Center 2	Dooley Little Learners	Roseville	MI	4/7/2025	26	183	209	48066
102-1	880	90016	Interpreter 1	cherokee elementary	Clinton Township	MI	4/7/2025	0	0	60	48038
104-1	882	14001	Western District Mobile Learning Center 1	Holy Name Catholic School	Birmingham	MI	4/7/2025			25	48009
104-1	882	14001	Western District Mobile Learning Center 1	Little Glad Early Childhood Center	Fowlerville	MI	4/8/2025	2	11	25	48836
109-1	882	14002	Eastern District Mobile Learning Center 2	Friends Preschool	Milford	MI	4/8/2025	8	21	29	48380
104-1	881	90002	Interpreter 1	All Star Preschool	Milford	MI	4/8/2025	0	0	15	48380
113-1	881	90006	Interpreter 2	DeKeyser Elementary	Sterling Heights	MI	4/8/2025	0	0	62	48312
113-1	881	90006	Interpreter 2	DeKeyser Elementary	Sterling Heights	MI	4/8/2025	0	0	61	48312
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	4/8/2025	1	30	31	48227
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	4/8/2025	2	49	51	48227
104-1	880	90008	Interpreter 1		Macomb	MI	4/8/2025	0	0	36	48044
102-1	880	90016	Interpreter 1	cherokee elementary	Clinton Township	MI	4/8/2025	0	0	60	48038
104-1	881	90002	Interpreter 1		Hartland	MI	4/9/2025	14	36	50	48353
109-1	882	14002	Eastern District Mobile Learning Center 2	John R King Academy	Detroit	MI	4/9/2025	15	105	120	48227
106-3	882	14001	Southern District Mobile Learning Center 1	Gudith Elementary	Brownstown	MI	4/9/2025	5	65	70	48193
104-1	882	14001	Western District Mobile Learning Center 1		Livonia	MI	4/9/2025	0	0	30	48152
113-1	881	90006	Interpreter 2			MI	4/9/2025	21	27	44	48065
113-1	881	90005	Interpreter 1	Seminole Academy	Mount Clemens	MI	4/9/2025	16	124	131	48043
102-1	880	90016	Interpreter 1		Clinton Township	MI	4/9/2025	0	0	75	48038
106-3	882	14001	Southern District Mobile Learning Center 1	Wixom Elementary	Wixom	MI	4/10/2025	6	72	75	48393
104-1	881	90002	Interpreter 1		Hartland	MI	4/10/2025	14	36	50	48353
104-1	882	14001	Western District Mobile Learning Center 1	Country Elementary Head Start	Pinckney	MI	4/10/2025	0	0	15	48169
104-1	881	90003	Interpreter 2	Cornerstone Christian Brighton	Brighton	MI	4/10/2025	18	15	32	48114
113-1	881	90005	Interpreter 1	East China GSRP	East China	MI	4/10/2025	50	54	60	48054
104-1	882	14001	Western District Mobile Learning Center 1	Commerce Elementary	Commerce	MI	4/11/2025	0	0	75	48382
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	4/11/2025	4	4	4	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	4/11/2025	3	60	62	48227
108-1	880	90019	Interpreter 1	Dexter Community Homeschool	Dexter	MI	4/11/2025	0	0	20	48130
106-3	882	14001	Southern District Mobile Learning Center 1	First Steps Preschool Little Explorers	Ann Arbor	MI	4/11/2025	91	84	50	48104
102-1	880	90016	Interpreter 1	St. Mary Catholic School	Mount Clemens	MI	4/11/2025	0	0	94	48043
109-1	880	90001	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	4/14/2025	0	0	120	48237
104-1	881	90002	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	4/14/2025	0	0	0	48237
104-1	881	90003	Interpreter 2	Ferndale Lower Elementary	Oak Park	MI	4/14/2025	0	0	30	48237
104-1	882	14001	Western District Mobile Learning Center 1	Munger Elementary-Middle School	Detroit	MI	4/14/2025	5	67	60	48210
106-3	882	14001	Southern District Mobile Learning Center 1	Gudith Elementary	Brownstown	MI	4/14/2025	4	65	75	48193
109-1	882	14002	Eastern District Mobile Learning Center 2	Anchor Bay Early Childhood Center	New Baltimore	MI	4/14/2025	6	38	44	48047
109-1	882	14002	Eastern District Mobile Learning Center 2	Fox Elementary School	Macomb	MI	4/14/2025	3	16	19	48044
106-3	880	90021	Interpreter 1		Commerce	MI	4/15/2025	6	24	30	48382
115-1	883	90011	Interpreter 1	Our Lady of Refuge	West Bloomfield	MI	4/15/2025	0	0	60	48324

109-1	880	90001	Interpreter 1	Ferdale Lower Elementary	Oak Park	MI	4/15/2025	0	0	120	48237
104-1	881	90002	Interpreter 1	Ferdale Lower Elementary	Oak Park	MI	4/15/2025	0	0	30	48237
104-1	881	90003	Interpreter 2	Ferdale Lower Elementary	Oak Park	MI	4/15/2025	0	0	30	48237
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	4/15/2025	1	27	28	48227
106-2	884	90802	Mobile Learning Center Outreach 3		Detroit	MI	4/15/2025	2	53	55	48227
104-1	882	14001	Western District Mobile Learning Center 1	Matrix Infinity 1 Head Start	Detroit	MI	4/15/2025	7	17	35	48213
113-2	881	90010	Historic Center 1		Washington	MI	4/15/2025	13	18	18	48094
113-1	881	90005	Interpreter 1	Steenland Elementary	Roseville	MI	4/15/2025	8	42	54	48066
109-1	882	14002	Eastern District Mobile Learning Center 2	Francis Higgins Elementary	New Baltimore	MI	4/15/2025	8	69	77	48051
109-1	882	14002	Eastern District Mobile Learning Center 2	Huron Elementary	Clinton Township	MI	4/15/2025	2	17	19	48038
104-1	882	14001	Western District Mobile Learning Center 1	Little Glad Early Childhood Center	Fowlerville	MI	4/16/2025	8	32	75	48836
115-1	883	90011	Interpreter 1	Stephanski Early Childhood Center	Waterford	MI	4/16/2025	0	0	108	48329
109-1	880	90001	Interpreter 1	George F. Roberts Elementary School	Utica	MI	4/16/2025	0	0	70	48316
113-1	881	90005	Interpreter 1	Graebner Elementary	Sterling Heights	MI	4/16/2025	0	0	96	48313
106-3	882	14001	Southern District Mobile Learning Center 1	St. Edith Catholic School	Livonia	MI	4/16/2025	2	38	40	48154
115-1	883	90011	Interpreter 1	Stephanski Early Childhood Center	Waterford	MI	4/17/2025	0	0	54	48329
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	4/17/2025	2	45	47	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R King Academy	Detroit	MI	4/17/2025	5	96	101	48227
109-1	882	14001	Eastern District Mobile Learning Center 1	Detroit Achievement Academy	Detroit	MI	4/17/2025	5	44	49	48225
106-3	882	14001	Southern District Mobile Learning Center 1	Gudith Elementary	Brownstown	MI	4/17/2025	6	82	88	48193
104-1	882	14001	Western District Mobile Learning Center 1	Montessori Academy of Canton	Canton	MI	4/17/2025	0	0	25	48188
104-1	880	90008	Interpreter 1	Salina GSRP	Dearborn	MI	4/17/2025	0	0	48	48120
113-1	881	90005	Interpreter 1	Bennie Elementary	Allen Park	MI	4/17/2025	0	0	85	48101
109-1	880	90001	Interpreter 1	Dort Elementary	Roseville	MI	4/17/2025	0	0	27	48066
113-1	881	90006	Interpreter 2	Dort Elementary	Roseville	MI	4/17/2025	6	38	92	48066
102-1	880	90016	Interpreter 1		Roseville	MI	4/17/2025	0	0	23	48066
113-1	881	90005	Interpreter 1			MI	4/17/2025	17	16	48	48038
113-1	881	90005	Interpreter 1			MI	4/17/2025	17	16	48	48038
115-1	883	90011	Interpreter 1	Andersonville Elementary	Davisburg	MI	4/18/2025	0	0	17	48350
113-1	881	90005	Interpreter 1		Utica	MI	4/18/2025	9	12	21	48317
104-1	882	14001	Western District Mobile Learning Center 1	Hanley International Academy	Hamtramck	MI	4/18/2025	5	64	80	48212
102-1	880	90016	Interpreter 1	REACH Homeschool STEM	Clinton Township	MI	4/18/2025	0	0	30	48038
115-1	883	90011	Interpreter 1	Stephanski Early Childhood Center	Waterford	MI	4/21/2025	0	0	36	48329
104-1	882	14001	Western District Mobile Learning Center 1	West Utica Elementary	Utica	MI	4/21/2025	4	57	75	48317
113-1	881	90005	Interpreter 1	Flickinger Elementary	Utica	MI	4/21/2025	0	0	90	48317
109-1	880	90001	Interpreter 1	Ferdale Lower Elementary	Oak Park	MI	4/21/2025	0	0	60	48237
109-1	880	90001	Interpreter 1	Oakbrook Elementary	Sterling Heights	MI	4/22/2025	0	0	20	48312
102-1	880	90016	Interpreter 1	DeKeyser Elementary	Sterling Heights	MI	4/22/2025	0	0	77	48312
109-1	882	14002	Eastern District Mobile Learning Center 2	Weston Academy	Detroit	MI	4/22/2025	2	16	18	48219
106-2	884	90801	Mobile Learning Center Outreach 4	Weston Preparatory Academy	Detroit	MI	4/22/2025	2	12	14	48219
115-1	883	90011	Interpreter 1	King High School	Detroit	MI	4/22/2025	0	0	50	48207
104-1	882	14001	Western District Mobile Learning Center 1	Wayne Metro Art Space	Dearborn	MI	4/22/2025	16	98	70	48126
109-1	880	90001	Interpreter 1	St Peter Lutheran	Richmond	MI	4/22/2025	0	0	21	48062
102-1	880	90016	Interpreter 1		Mount Clemens	MI	4/22/2025	0	0	64	48043
109-1	882	14002	Eastern District Mobile Learning Center 2	Eisenhower Elementary	Fraser	MI	4/22/2025	0	0	57	48026
109-1	882	14002	Eastern District Mobile Learning Center 2	Thomas Edison Elementary School	Fraser	MI	4/22/2025	5	61	66	48026
109-1	880	90001	Interpreter 1	Flickinger Elementary	Utica	MI	4/23/2025	0	0	20	48317
106-3	882	14001	Southern District Mobile Learning Center 1	Addams Elementary School	Redford	MI	4/23/2025	0	81	200	48239
104-1	882	14001	Western District Mobile Learning Center 1	M & M Academy	Dearborn	MI	4/23/2025	10	46	70	48126
109-1	882	14002	Eastern District Mobile Learning Center 2	Ebeling Elementary School	Macomb	MI	4/23/2025	4	101	105	48044
104-1	880	90008	Interpreter 1	Webster Early Childhood Center	Hazel Park	MI	4/23/2025	0	0	12	48030
102-1	880	90016	Interpreter 1	Eisenhower Elementary	Fraser	MI	4/23/2025	0	0	34	48026
102-1	880	90017	Interpreter 2	Edison Elementary	Fraser	MI	4/23/2025	0	0	100	48026
113-1	881	90005	Interpreter 1	Orchard Primary Elementary		MI	4/23/2025	12	63	75	48003
106-3	880	90021	Interpreter 1	Clinton Community Schools	Clinton	MI	4/24/2025	2	15	15	49236
104-1	880	90008	Interpreter 1	Peanut Patch Preschool	Walled Lake	MI	4/24/2025	0	0	28	48390
104-1	882	14001	Western District Mobile Learning Center 1	Little Saints Christian School	Hartland	MI	4/24/2025	4	25	30	48353
104-1	881	90002	Interpreter 1	Ferdale Lower Elementary	Oak Park	MI	4/24/2025	0	0	60	48237
104-1	881	90003	Interpreter 2	Ferdale Lower Elementary	Oak Park	MI	4/24/2025	0	0	60	48237
115-1	883	90011	Interpreter 1	Martin Luther King Jr. High School	Detroit	MI	4/24/2025	0	0	75	48207
106-3	882	14001	Southern District Mobile Learning Center 1	Gibraltar Early Childcare	Rockwood	MI	4/24/2025	10	42	40	48173
102-1	880	90016	Interpreter 1	McCollough-Unis Elementary School	Dearborn	MI	4/24/2025	31	70	70	48126
109-1	880	90001	Interpreter 1	Steenland Elementary	Roseville	MI	4/24/2025	0	0	60	48066
113-1	881	90005	Interpreter 1	Ebeling Elementary		MI	4/24/2025	48	237	300	48044
102-1	880	90017	Interpreter 2		Eastpointe	MI	4/24/2025	0	0	72	48021
115-1	883	90011	Interpreter 1	Holly Elementary	Holly	MI	4/25/2025	0	0	65	48442
104-1	880	90008	Interpreter 1	Hilton Elementary School	Brighton	MI	4/25/2025	0	0	50	48114
104-1	882	14001	Western District Mobile Learning Center 1	Green House Montessori	Ann Arbor	MI	4/25/2025	6	40	50	48105
109-1	880	90028	Interpreter 2			MI	4/25/2025	0	0	39	48066
109-1	880	90001	Interpreter 1	St Peter Lutheran	Macomb	MI	4/25/2025	0	0	24	48042
102-1	880	90016	Interpreter 1	Arts Academy in the Woods	Fraser	MI	4/25/2025	0	0	113	48026
113-1	881	90005	Interpreter 1	Krause Elementary	Armada	MI	4/25/2025	30	250	400	48005
115-1	883	90011	Interpreter 1	Stephanski Early Childhood Center	Waterford	MI	4/28/2025	0	0	36	48329
102-1	880	90016	Interpreter 1	Naldrett Elementary	New Baltimore	MI	4/28/2025	0	0	84	48047
115-1	883	90011	Interpreter 1	Our Lady of the Lakes	Waterford	MI	4/29/2025	0	0	40	48329
104-1	881	90002	Interpreter 1	Priest Elementary-Middle School	Detroit	MI	4/29/2025	0	0	80	48210
104-1	882	14001	Western District Mobile Learning Center 1	Brick Elementary	Ypsilanti	MI	4/29/2025	8	78	80	48197
109-1	880	90001	Interpreter 1		Warren	MI	4/29/2025	0	0	50	48091
113-1	881	90006	Interpreter 2	St Peter Lutheran Preschool	Macomb	MI	4/29/2025	0	0	122	48042

113-1	881	90005	Interpreter 1	Orchard Primary Elementary		MI	4/29/2025	8	45	48	48003
115-1	883	90011	Interpreter 1	Stephanski Early Childhood Center	Waterford	MI	4/30/2025	0	0	72	48329
109-1	880	90001	Interpreter 1			MI	4/30/2025	0	0	72	48316
113-1	881	90005	Interpreter 1	Havel Elementary	Sterling Heights	MI	4/30/2025	60	148	180	48313
104-1	880	90008	Interpreter 1	Detroit Achievement Academy	Detroit	MI	4/30/2025	0	0	43	48225
104-1	882	14001	Western District Mobile Learning Center 1	Wayne-Metro New Boston	New Boston	MI	4/30/2025	9	35	30	48164
104-1	881	90002	Interpreter 1	Highview Elementary	Dearborn Heights	MI	4/30/2025	12	23	35	48127
102-1	880	90016	Interpreter 1	Eisenhower Elementary	Fraser	MI	4/30/2025	0	0	48	48026
106-3	882	14001	Southern District Mobile Learning Center 1	Commerce Elementary	Commerce	MI	5/1/2025	3	76	90	48382
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	5/1/2025	5	84	89	48227
102-1	880	90016	Interpreter 1	Carleton Elementary School	Detroit	MI	5/1/2025	0	0	82	48224
108-1	880	90019	Interpreter 1	Livingston Classical Academy	Whitmore Lake	MI	5/1/2025	12	22	32	48189
109-1	880	90001	Interpreter 1		Warren	MI	5/1/2025	0	0	50	48091
102-1	880	90017	Interpreter 2	Immaculate Conception Catholic Elementary School	Ira Township	MI	5/1/2025	0	0	21	48023
102-1	880	90018	Interpreter 3	Immaculate Conception Catholic Elementary School	Ira Township	MI	5/1/2025	0	0	15	48023
104-1	882	14001	Western District Mobile Learning Center 1	Beacon Tree Elementary	Shelby Township	MI	5/2/2025	2	15	15	48315
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	5/2/2025	3	54	57	48227
104-1	880	90008	Interpreter 1	Edison Career Center	Ferndale	MI	5/2/2025			10	48220
106-3	882	14001	Southern District Mobile Learning Center 1	Garden city middle School	Garden City	MI	5/2/2025	19	345	400	48135
108-1	880	90019	Interpreter 1	Dexter Community Homeschool	Dexter	MI	5/2/2025	0	0	25	48130
115-1	883	90011	Interpreter 1	Hornung Elementary	Brighton	MI	5/2/2025	0	0	100	48116
106-3	880	90021	Interpreter 1			MI	5/2/2025	4	38	38	48103
109-1	880	90001	Interpreter 1		Warren	MI	5/2/2025	0	0	50	48091
109-1	880	90029	Interpreter 3	Royal Oak High School	Royal Oak	MI	5/2/2025	0	0	28	48073
102-1	880	90016	Interpreter 1	Green Elementary School	Roseville	MI	5/2/2025	0	0	75	48066
109-1	882	14002	Eastern District Mobile Learning Center 2	McDonald Early Childhood Center	Casco	MI	5/2/2025	8	59	67	48064
113-1	881	90007	Interpreter 3	Huron Elementary	Clinton Township	MI	5/2/2025	0	0	90	48038
113-1	881	90030	Interpreter 4	Huron Elementary	Clinton Township	MI	5/2/2025			90	48038
113-1	881	90005	Interpreter 1	St. Peter's Lutheran School	Eastpointe	MI	5/2/2025	50	40	44	48021
113-1	881	90006	Interpreter 2	St. Peter's Lutheran School	Eastpointe	MI	5/2/2025	50	40	88	48021
102-1	880	90016	Interpreter 1			MI	5/2/2025	0	0	68	00000
115-1	883	90011	Interpreter 1	Holly Area Schools	Holly	MI	5/5/2025	0	0	60	48442
109-1	882	14002	Eastern District Mobile Learning Center 2	Friends Preschool	Milford	MI	5/5/2025	8	21	29	48380
106-3	882	14001	Southern District Mobile Learning Center 1	Miller Elementary	Canton	MI	5/5/2025	4	74	75	48187
109-1	880	90001	Interpreter 1		Washington	MI	5/5/2025	0	0	70	48095
113-1	881	90005	Interpreter 1	Northwood Elementary School Royal Oak	Royal Oak	MI	5/5/2025	0	0	76	48073
113-1	881	90006	Interpreter 2	New Haven High School	New Haven	MI	5/5/2025	2	6	9	48048
106-3	880	90021	Interpreter 1			MI	5/5/2025	12	30	30	00000
115-1	883	90011	Interpreter 1	Holly Area Schools	Holly	MI	5/6/2025	0	0	60	48442
102-1	880	90016	Interpreter 1	Renaissance High School	Clarkston	MI	5/6/2025	0	0	30	48346
104-1	881	90002	Interpreter 1	Farmington Presbyterian Preschool	Farmington	MI	5/6/2025	0	0	32	48334
106-3	882	14001	Southern District Mobile Learning Center 1	Brooklands Elementary	Rochester	MI	5/6/2025	3	76	85	48307
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	5/6/2025	1	19	20	48227
106-2	884	90802	Mobile Learning Center Outreach 3		Detroit	MI	5/6/2025	2	46	48	48227
109-1	880	90001	Interpreter 1		Hamtramck	MI	5/6/2025	9	100	50	48212
109-1	880	90028	Interpreter 2		Hamtramck	MI	5/6/2025	0	0	50	48212
104-1	880	90008	Interpreter 1	Canton Charter Academy	Canton	MI	5/6/2025	0	0	120	48187
113-1	881	90006	Interpreter 2	St. Peter Lutheran - preschool	Macomb	MI	5/6/2025	17	16	64	48042
113-1	881	90030	Interpreter 4	Mohawk Elementary	Macomb	MI	5/6/2025			66	48042
109-1	880	90029	Interpreter 3	Faith Christian	Clinton Township	MI	5/6/2025	0	0	14	48035
106-3	880	90021	Interpreter 1			MI	5/6/2025	20	41	40	00000
106-2	884	90801	Mobile Learning Center Outreach 4			MI	5/6/2025	3	52	55	00000
109-1	880	90001	Interpreter 1	Hamilton Parsons Elementary	Leonard	MI	5/7/2025	0	0	19	48367
115-1	883	90011	Interpreter 1	West Bloomfield Preschool Academy	West Bloomfield	MI	5/7/2025	0	0	15	48324
102-1	880	90016	Interpreter 1		Grosse Pointe	MI	5/7/2025	0	0	54	48236
104-1	882	14001	Western District Mobile Learning Center 1	Kent Lake Elementary	South Lyon	MI	5/7/2025	1	22	24	48178
104-1	882	14001	Western District Mobile Learning Center 1	Dolsen Elementary	New Hudson	MI	5/7/2025	2	17	23	48165
104-1	880	90008	Interpreter 1	Hartland Lake Elementary	Brighton	MI	5/7/2025	0	0	75	48114
104-1	880	90009	Interpreter 2	Hartland Lake Elementary	Brighton	MI	5/7/2025	0	0	75	48114
106-3	882	14001	Southern District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	5/7/2025	8	82	75	48101
109-1	882	14001	Eastern District Mobile Learning Center 1	Lake Shore Public Schools	Saint Clair Shores	MI	5/7/2025	0	0	110	48082
109-1	882	14002	Eastern District Mobile Learning Center 2	Dooley Little Learners	Roseville	MI	5/7/2025	26	183	209	48066
113-1	881	90005	Interpreter 1	Little Turtle Preschool	Macomb	MI	5/7/2025	56	56	124	48044
113-1	881	90006	Interpreter 2	St. Peter Lutheran - preschool	Macomb	MI	5/7/2025	58	56	128	48042
109-1	880	90028	Interpreter 2	St Peter Lutheran Preschool	Macomb	MI	5/7/2025	0	0	72	48042
102-1	880	90016	Interpreter 1	Trinity Early Childhood	Clinton Township	MI	5/7/2025	0	0	110	48036
106-3	880	90021	Interpreter 1			MI	5/7/2025	34	41	41	00000
104-1	881	90002	Interpreter 1	Parker Middle School	Howell	MI	5/8/2025	9	31	40	48843
109-1	880	90001	Interpreter 1	Duncan Elementary	Utica	MI	5/8/2025	0	0	100	48315
102-1	880	90016	Interpreter 1		Grosse Pointe	MI	5/8/2025	0	0	2	48236
104-1	882	14001	Western District Mobile Learning Center 1	Pearson Elementary	South Lyon	MI	5/8/2025	2	22	25	48178
104-1	882	14001	Western District Mobile Learning Center 1	Salem Elementary	Salem	MI	5/8/2025	2	22	25	48175
104-1	880	90008	Interpreter 1	Northville Presbyterian Preschool	Northville	MI	5/8/2025	0	0	11	48167
112-1	880	90024	Interpreter 1	Carr Elementary	Lincoln Park	MI	5/8/2025	20	55	75	48146
104-1	881	90003	Interpreter 2		Brighton	MI	5/8/2025	4	15	20	48116
102-1	880	90016	Interpreter 1		Warren	MI	5/8/2025	0	0	52	48091
113-1	881	90006	Interpreter 2	Fountain Elementary	Roseville	MI	5/8/2025	28	70	72	48066

113-1	881	90005	Interpreter 1	Little Turtle Preschool	Macomb	MI	5/8/2025	58	58	124	48044
108-1	880	90019	Interpreter 1				5/8/2025	0	0	6	00000
115-1	883	90011	Interpreter 1	Warda Academy	Fenton	MI	5/9/2025	0	0	20	48430
115-1	883	90012	Interpreter 2	Warda Academy	Fenton	MI	5/9/2025	0	0	20	48430
104-1	881	90002	Interpreter 1	Beechview Elementary School	Farmington	MI	5/9/2025	10	60	70	48334
109-1	880	90001	Interpreter 1	St Paul's Preschool	Rochester	MI	5/9/2025	0	0	24	48306
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	5/9/2025	3	60	63	48227
104-1	880	90008	Interpreter 1	Bartlett Elementary	South Lyon	MI	5/9/2025	0	0	150	48178
108-1	880	90019	Interpreter 1	Plymouth Scholars Charter Academy	Plymouth	MI	5/9/2025	0	0	90	48170
104-1	881	90003	Interpreter 2	shepherd of the lakes	Brighton	MI	5/9/2025	23	22	45	48114
106-3	882	14001	Southern District Mobile Learning Center 1	Bennie Elementary	Allen Park	MI	5/9/2025	3	75	75	48101
104-1	882	14001	Western District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	5/9/2025	7	29	50	48101
102-1	880	90016	Interpreter 1	Hevel Elementary	Washington	MI	5/9/2025	0	0	63	48094
102-1	880	90016	Interpreter 1	Seminole Elementary	Mount Clem	MI	5/9/2025	0	0	68	48043
109-1	880	90028	Interpreter 2	Guardian Angels Catholic School	Clawson	MI	5/9/2025	0	0	27	48017
113-1	881	90005	Interpreter 1	Peck Elementary School	Center Line	MI	5/9/2025	18	64	84	48015
113-1	881	90005	Interpreter 1	Peck Elementary School	Center Line	MI	5/9/2025	18	64	81	48015
112-1	880	90024	Interpreter 1				5/9/2025	22	65	80	00000
106-3	882	14001	Southern District Mobile Learning Center 1	Brooklands Elementary	Rochester	MI	5/12/2025	4	77	85	48307
109-1	880	90028	Interpreter 2	Bridge Academy East - Global Education Excellence	Hamtramck	MI	5/12/2025	9	100	100	48212
104-1	881	90002	Interpreter 1	Emmanuel Lutheran	Dearborn	MI	5/12/2025	9	18	30	48124
104-1	880	90008	Interpreter 1	Emmanuel Lutheran	Dearborn	MI	5/12/2025	0	0	18	48124
113-1	881	90005	Interpreter 1		Brighton	MI	5/12/2025	3	18	21	48114
115-1	883	90011	Interpreter 1	Shepherd of the Lakes Lutheran	Brighton	MI	5/12/2025	0	0	26	48114
109-1	882	14002	Eastern District Mobile Learning Center 2	Anchor Bay Early Childhood Center	New Baltimore	MI	5/12/2025	6	38	44	48047
109-1	882	14002	Eastern District Mobile Learning Center 2	Fox Elementary School	Macomb	MI	5/12/2025	3	16	19	48044
109-1	880	90001	Interpreter 1			MI	5/12/2025	0	0	70	48042
104-1	882	14001	Western District Mobile Learning Center 1	Holy Name Catholic School	Birmingham	MI	5/12/2025	3	20	25	48009
104-1	882	14001	Western District Mobile Learning Center 1	Howell LESA Center	Howell	MI	5/13/2025	9	41	60	48843
104-1	881	90002	Interpreter 1	Apollo Child Care Center	Highland	MI	5/13/2025	12	90	102	48357
104-1	880	90008	Interpreter 1	Apollo Child Care Center	Highland	MI	5/13/2025	0	0	90	48357
109-1	880	90001	Interpreter 1	Notre Dame Prep	Pontiac	MI	5/13/2025	0	0	36	48340
115-1	883	90011	Interpreter 1	Schoolcraft in Waterford	Waterford	MI	5/13/2025	0	0	75	48329
113-1	881	90005	Interpreter 1	Duncan elementary early childhood center	Utica	MI	5/13/2025	12	12	16	48315
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	5/13/2025	1	19	20	48227
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	5/13/2025	2	52	54	48227
102-1	880	90016	Interpreter 1	University Prep Science and Math High School	Detroit	MI	5/13/2025	3	38	143	48207
102-1	880	90016	Interpreter 1	University Prep Science and Math High School	Detroit	MI	5/13/2025	2	38	70	48207
113-1	881	90030	Interpreter 4	Bennie Elementary	Allen Park	MI	5/13/2025			174	48101
102-1	880	90016	Interpreter 1	Dooley Little Learners	Roseville	MI	5/13/2025	0	0	18	48066
113-1	881	90006	Interpreter 2	Lottie Schmidt Elementary	New Baltimore	MI	5/13/2025	16	36	30	48047
109-1	880	90028	Interpreter 2	St Peter Lutheran Preschool	Macomb	MI	5/13/2025	0	0	36	48042
109-1	880	90001	Interpreter 1	cherokee elementary	Clinton Township	MI	5/13/2025	0	0	60	48038
113-1	881	90007	Interpreter 3	Teens for Tots Preschool	Clinton Township	MI	5/13/2025	46	32	81	48036
109-1	882	14002	Eastern District Mobile Learning Center 2	Hazel Park United Oaks Elementary School	Hazel Park	MI	5/13/2025	12	60	72	48030
106-2	884	90802	Mobile Learning Center Outreach 3				5/13/2025	3	53	56	00000
104-1	880	90008	Interpreter 1	Lakewood Elementary School	White Lake	MI	5/14/2025	0	0	19	48383
115-1	883	90011	Interpreter 1	Grayson Elementary	Waterford	MI	5/14/2025	0	0	60	48329
113-1	881	90005	Interpreter 1	Peace Lutheran School	Shelby Township	MI	5/14/2025	32	30	94	48316
113-1	881	90005	Interpreter 1	Duncan elementary early childhood center	Utica	MI	5/14/2025	32	33	34	48315
113-1	881	90006	Interpreter 2	Duncan elementary early childhood center	Utica	MI	5/14/2025	25	25	34	48315
104-1	880	90009	Interpreter 2	Roeper Lower School	Bloomfield Hills	MI	5/14/2025	0	0	9	48304
106-2	884	90803	Mobile Learning Center Outreach 2	WAY Academy	Detroit	MI	5/14/2025	19	19	19	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	5/14/2025	5	86	91	48227
102-1	880	90016	Interpreter 1	University Prep Science and Math High School	Detroit	MI	5/14/2025	0	36	72	48207
102-1	880	90016	Interpreter 1	University Prep Science and Math High School	Detroit	MI	5/14/2025	2	36	36	48207
104-1	882	14001	Western District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	5/14/2025	5	79	75	48101
102-1	880	90016	Interpreter 1	Dooley Little Learners	Roseville	MI	5/14/2025	0	0	54	48066
113-1	881	90007	Interpreter 3	Lil Graduates	New Baltimore	MI	5/14/2025	54	62	72	48047
109-1	882	14002	Eastern District Mobile Learning Center 2	Huron Elementary	Clinton Township	MI	5/14/2025	2	17	19	48038
109-1	880	90001	Interpreter 1	cherokee elementary	Clinton Township	MI	5/14/2025	0	0	60	48038
109-1	882	14001	Eastern District Mobile Learning Center 1	Hazel Park United Oaks Elementary School	Hazel Park	MI	5/14/2025	12	60	72	48030
109-1	880	90028	Interpreter 2	Immaculate Conception		MI	5/14/2025	0	0	17	48023
106-3	880	90021	Interpreter 1				5/14/2025	40	87	100	00000
112-1	880	90024	Interpreter 1				5/14/2025	0	0	50	00000
113-1	881	90006	Interpreter 2	Peace Lutheran School	Shelby Township	MI	5/15/2025	36	32	102	48316
113-1	881	90005	Interpreter 1		Utica	MI	5/15/2025	84	97	185	48315
113-1	881	90005	Interpreter 1		Utica	MI	5/15/2025	84	97	185	48315
102-1	880	90016	Interpreter 1	Marion Law Academy	Detroit	MI	5/15/2025	15	32	46	48234
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	5/15/2025	15	15	14	48228
104-1	880	90008	Interpreter 1	Bates Academy	Detroit	MI	5/15/2025	0	0	108	48221

109-1	880	90001	Interpreter 1	Washington Elementary	Washington	MI	5/15/2025	0	0	65	48094
102-1	880	90016	Interpreter 1		Warren	MI	5/15/2025	0	0	120	48091
104-1	882	14001	Western District Mobile Learning Center 1	New Haven Head Start	New Haven	MI	5/15/2025	0	0	60	48048
113-1	881	90007	Interpreter 3	Clinton Valley GSRP	Mount Clem	MI	5/15/2025	28	28	64	48043
104-1	881	90002	Interpreter 1	Keith Elementary	West Bloom	MI	5/16/2025	12	46	58	48324
104-1	881	90003	Interpreter 2	Keith Elementary	West Bloom	MI	5/16/2025	12	44	56	48324
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	5/16/2025	3	60	63	48227
109-1	880	90001	Interpreter 1	Ferdale Public Schools University High School	Ferdale	MI	5/16/2025	0	0	60	48220
112-1	880	90024	Interpreter 1	Ann Visger Elementary	River Rouge	MI	5/16/2025	20	78	100	48218
108-1	880	90019	Interpreter 1	Whitmore Lake Elementary	Whitmore L	MI	5/16/2025	0	0	80	48189
104-1	880	90009	Interpreter 2	Salem Elementary School	Salem	MI	5/16/2025	0	0	75	48175
108-1	880	90019	Interpreter 1	Dexter Community Homeschool	Dexter	MI	5/16/2025	0	0	25	48130
115-1	883	90011	Interpreter 1	Hilton Elementary	Brighton	MI	5/16/2025	0	0	46	48114
104-1	882	14001	Western District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	5/16/2025	5	66	75	48101
102-1	880	90016	Interpreter 1	Warren Woods Christian School	Warren	MI	5/16/2025	0	0	21	48088
102-1	880	90016	Interpreter 1	Susick Elementary	Troy	MI	5/16/2025	31	60	100	48083
109-1	882	14002	Eastern District Mobile Learning Center 2	Francis Higgins Elementary	New Baltim	MI	5/16/2025	8	69	77	48051
109-1	882	14001	Eastern District Mobile Learning Center 1	Detroit Achievement Academy	Detroit	MI	5/17/2025	5	44	49	48225
113-1	881	90005	Interpreter 1	Flickinger Elementary	Utica	MI	5/19/2025	0	0	90	48316
113-1	881	90006	Interpreter 2	Flickinger Elementary	Utica	MI	5/19/2025	0	0	90	48316
109-1	880	90001	Interpreter 1	Rochester Community Schools	Rochester	MI	5/19/2025	0	0	14	48307
106-3	882	14001	Southern District Mobile Learning Center 1	Miller Elementary	Canton	MI	5/19/2025	4	78	75	48187
104-1	880	90008	Interpreter 1	Nature and Nurture Southeast MI Homeschool	Brighton	MI	5/19/2025	0	0	10	48116
102-1	880	90016	Interpreter 1	Atwood Elementary	Macomb	MI	5/19/2025	0	0	50	48042
109-1	882	14002	Eastern District Mobile Learning Center 2	Eisenhower Elementary	Fraser	MI	5/19/2025	0	0	57	48026
109-1	882	14002	Eastern District Mobile Learning Center 2	Thomas Edison Elementary School	Fraser	MI	5/19/2025	5	61	66	48026
104-1	880	90008	Interpreter 1	West Shore Elementary	Fenton	MI	5/20/2025	0	0	75	48430
104-1	880	90009	Interpreter 2	West Shore Elementary	Fenton	MI	5/20/2025	0	0	75	48430
113-1	881	90005	Interpreter 1	Hamilton-Parsons Elementary	Leonard	MI	5/20/2025	46	128	128	48367
115-1	883	90011	Interpreter 1	Waterford Montessori Academy	Waterford	MI	5/20/2025	0	0	65	48329
106-2	884	90801	Mobile Learning Center Outreach 4	Weston Academy	Detroit	MI	5/20/2025	3	12	15	48219
104-1	882	14001	Western District Mobile Learning Center 1	Whitmore Lake Preschool	Whitmore L	MI	5/20/2025	10	47	80	48189
106-3	882	14001	Southern District Mobile Learning Center 1	Taylor Parks Elemetary	Taylor	MI	5/20/2025	3	47	50	48180
108-1	880	90019	Interpreter 1	Country Elementary School	Pinckney	MI	5/20/2025	0	0	70	48169
109-1	880	90001	Interpreter 1		Saint Clair S	MI	5/20/2025	0	0	100	48081
113-1	881	90007	Interpreter 3	Ashley Elementary School	New Baltim	MI	5/20/2025	6	27	36	48047
113-1	881	90007	Interpreter 3	Ashley Elementary School	New Baltim	MI	5/20/2025	6	27	36	48047
102-1	880	90016	Interpreter 1	Atwood Elementary	Macomb	MI	5/20/2025	0	0	50	48042
109-1	882	14002	Eastern District Mobile Learning Center 2			MI	5/20/2025	16	100	116	00000
104-1	882	14001	Western District Mobile Learning Center 1	Dublin Elementary	White Lake	MI	5/21/2025	5	75	75	48386
115-1	883	90011	Interpreter 1	Mustard Seeds Preschool	Commerce	MI	5/21/2025			60	48382
104-1	881	90002	Interpreter 1	Friends Preschool	Milford	MI	5/21/2025	16	16	30	48380
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	5/21/2025	13	13	13	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R King Academy	Detroit	MI	5/21/2025	5	85	90	48227
106-3	880	90021	Interpreter 1		Milan	MI	5/21/2025	0	150	150	48160
104-1	880	90008	Interpreter 1	Garden city middle School	Garden City	MI	5/21/2025	0	0	50	48135
104-1	881	90003	Interpreter 2	Riverside West Academy	Dearborn	MI	5/21/2025	3	35	38	48126
106-3	882	14001	Southern District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	5/21/2025	5	79	75	48101
113-1	881	90007	Interpreter 3	New Life Christian Academy	Kimball Tow	MI	5/21/2025	20	16	46	48074
109-1	880	90001	Interpreter 1		Roseville	MI	5/21/2025	0	0	43	48066
113-1	881	90006	Interpreter 2	Great Oaks Elementary School	Chesterfield	MI	5/21/2025	22	32	36	48047
109-1	880	90028	Interpreter 2	Little Turtle Early Childhood Center	Macomb	MI	5/21/2025	0	0	20	48044
113-1	881	90005	Interpreter 1	Huron Elementary	Clinton Tow	MI	5/21/2025	15	15	16	48038
109-1	882	14002	Eastern District Mobile Learning Center 2			MI	5/21/2025	16	100	116	00000
104-1	880	90009	Interpreter 2			MI	5/21/2025	0	0	56	00000
104-1	881	90002	Interpreter 1	Patterson Elementary	Holly	MI	5/22/2025	0	0	32	48442
104-1	880	90008	Interpreter 1	West Shore Elementary	Fenton	MI	5/22/2025	0	0	75	48430
104-1	880	90009	Interpreter 2	West Shore Elementary	Fenton	MI	5/22/2025	0	0	75	48430
104-1	881	90003	Interpreter 2	Friends Preschool	Milford	MI	5/22/2025	15	15	30	48380
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	5/22/2025	12	12	12	48228
109-1	880	90028	Interpreter 2	John R King Academy	Detroit	MI	5/22/2025	0	0	90	48227
104-1	882	14001	Western District Mobile Learning Center 1	Country Elementary Head Start	Pinckney	MI	5/22/2025	2	15	15	48169
104-1	882	14001	Western District Mobile Learning Center 1	Access Head Start	Dearborn	MI	5/22/2025	10	28	30	48120
104-1	881	90002	Interpreter 1	First Steps Preschool	Brighton	MI	5/22/2025	0	0	27	48116
113-1	881	90007	Interpreter 3	Reach Charter Academy	Roseville	MI	5/22/2025	15	65	160	48066
102-1	880	90016	Interpreter 1	Peck Elementary	Center Line	MI	5/22/2025	12	67	70	48015
113-1	881	90005	Interpreter 1	Almont Elementary School	Almont	MI	5/22/2025	22	21	43	48003
113-1	881	90006	Interpreter 2	Almont Elementary School	Almont	MI	5/22/2025	22	21	20	48003
104-1	881	90002	Interpreter 1	Three Fires Elementary	Howell	MI	5/23/2025	0	0	45	48843
104-1	881	90003	Interpreter 2	Three Fires Elementary	Howell	MI	5/23/2025	0	0	19	48843
113-1	881	90005	Interpreter 1	Trinity Lutheran Utica	Utica	MI	5/23/2025	19	34	40	48317
113-1	881	90006	Interpreter 2	Kaiser Elementary	Utica	MI	5/23/2025	15	44	52	48317
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	5/23/2025	3	62	65	48227
104-1	881	90002	Interpreter 1	First Steps Preschool	Brighton	MI	5/23/2025	0	0	12	48116
104-1	880	90008	Interpreter 1	First Steps Preschool	Brighton	MI	5/23/2025	0	0	32	48116
115-1	883	90011	Interpreter 1	Hilton Elementary	Brighton	MI	5/23/2025	0	0	48	48114
109-1	880	90001	Interpreter 1	Westwood Elementary	Warren	MI	5/23/2025	0	0	20	48093



102-1	880	90016	Interpreter 1	Pinewood Elementary	Warren	MI	5/23/2025	0	0	58	48088
102-1	880	90016	Interpreter 1	Pinewood Elementary	Warren	MI	5/23/2025	6	55	58	48088
109-1	880	90001	Interpreter 1	Leonard Elementary	Troy	MI	5/23/2025	0	0	26	48085
113-1	881	90005	Interpreter 1	Kaiser Elementary	Roseville	MI	5/23/2025	40	50	124	48066
102-1	880	90016	Interpreter 1	Fountain Elementary	Roseville	MI	5/23/2025	0	0	50	48066
104-1	880	90008	Interpreter 1	St. Patrick Catholic School	White Lake	MI	5/27/2025	0	0	40	48386
104-1	880	90008	Interpreter 1	St. Fabian School	Farmington	MI	5/27/2025	0	0	29	48334
109-1	880	90001	Interpreter 1	Stephanski Early Childhood Center	Waterford	MI	5/27/2025	118	118	118	48329
				John R. King Academic and Performing Arts Academy							
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	5/27/2025	1	22	23	48227
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	5/27/2025	2	34	39	48227
106-3	882	14001	Southern District Mobile Learning Center 1	Gallimore Elementary	Canton	MI	5/27/2025	6	81	100	48187
106-3	882	14001	Southern District Mobile Learning Center 1		Plymouth	MI	5/27/2025	3	60	75	48170
113-2	881	90010	Historic Center 1	Higgins Elementary	Chesterfield	MI	5/27/2025	0	0	95	48051
102-1	880	90016	Interpreter 1	MS South	Harrison To	MI	5/27/2025	0	0	27	48045
113-1	881	90005	Interpreter 1	Emerson Elementary	Fraser	MI	5/27/2025	0	0	118	48026
109-1	882	14002	Eastern District Mobile Learning Center 2				5/27/2025	16	72	88	00000
106-3	880	90021	Interpreter 1				5/27/2025	0	0	39	00000
104-1	881	90002	Interpreter 1	Charyl Stockwell Academy	Howell	MI	5/28/2025	0	0	30	48843
104-1	880	90008	Interpreter 1	Holly Area Schools	Holly	MI	5/28/2025	0	0	22	48442
104-1	881	90002	Interpreter 1	Hickory Woods Elementary	Novi	MI	5/28/2025	0	0	60	48377
104-1	881	90003	Interpreter 2	Hickory Woods Elementary	Novi	MI	5/28/2025	0	0	60	48377
109-1	880	90001	Interpreter 1	eagle creek academy	Oakland	MI	5/28/2025	0	0	28	48363
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	5/28/2025	15	15	15	48228
115-1	883	90011	Interpreter 1	John R King Academy	Detroit	MI	5/28/2025	0	0	100	48227
102-1	880	90016	Interpreter 1	Marcus Garvey Academy	Detroit	MI	5/28/2025	35	45	64	48214
104-1	882	14001	Western District Mobile Learning Center 1	Progress Park	Ann Arbor	MI	5/28/2025	8	12	24	48108
106-3	882	14001	Southern District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	5/28/2025	4	84	75	48101
109-1	880	90001	Interpreter 1	Rodgers Elementary School	Saint Clair S	MI	5/28/2025	0	0	101	48081
113-1	881	90005	Interpreter 1	Not Just Play		MI	5/28/2025	24	24	24	48079
113-1	881	90005	Interpreter 1	Merritt Academy	New Haven	MI	5/28/2025	19	26	34	48048
113-1	881	90005	Interpreter 1	Merritt Academy	New Haven	MI	5/28/2025	19	26	45	48048
102-1	880	90016	Interpreter 1		New Baltim	MI	5/28/2025	0	0	62	48047
109-1	882	14002	Eastern District Mobile Learning Center 2	Ebeling Elementary School	Macomb	MI	5/28/2025	4	101	105	48044
109-1	882	14002	Eastern District Mobile Learning Center 2				5/28/2025	16	72	88	00000
112-1	880	90024	Interpreter 1				5/28/2025	1	41	41	00000
109-1	880	90028	Interpreter 2	Wayne Elementary	Detroit	MI	5/29/2025	0	0	30	48224
106-3	880	90021	Interpreter 1	Detroit Public Schools Community District	Detroit	MI	5/29/2025	6	30	30	48204
108-1	880	90019	Interpreter 1	Whitmore Lake Elementary School	Whitmore L	MI	5/29/2025	0	0	64	48189
106-3	882	14001	Southern District Mobile Learning Center 1	Kent Lake Elementary	South Lyon	MI	5/29/2025	35	142	120	48178
104-1	880	90008	Interpreter 1	Kent Lake Elementary	South Lyon	MI	5/29/2025	0	0	96	48178
104-1	880	90009	Interpreter 2	Kent Lake Elementary	South Lyon	MI	5/29/2025	0	0	96	48178
104-1	882	14001	Western District Mobile Learning Center 1	TGC Belleville Owen Head Start	Belleville	MI	5/29/2025	0	0	20	48111
102-1	880	90016	Interpreter 1	Endeavor Middle School	Ray	MI	5/29/2025	0	0	101	48096
113-1	881	90005	Interpreter 1	Not Just Play		MI	5/29/2025	0	0	25	48079
113-1	881	90006	Interpreter 2	Bizzy Bees Early Learning Center	Clinton Tow	MI	5/29/2025	18	28	36	48036
102-1	880	90016	Interpreter 1	Emerson Elementary	Fraser	MI	5/29/2025	5	25	25	48026
109-1	880	90001	Interpreter 1	Upland Hills School	Oxford	MI	5/29/2025	0	0	16	43370
113-1	881	90007	Interpreter 3				5/29/2025	3	9	10	00000
115-1	883	90011	Interpreter 1	Walled Lake Elementary	Walled Lake	MI	5/30/2025	0	0	48	48390
109-1	880	90001	Interpreter 1	Peace Lutheran	Utica	MI	5/30/2025	0	0	25	48316
104-1	882	14001	Western District Mobile Learning Center 1	Bartlett Elementary	South Lyon	MI	5/30/2025	0	0	25	48178
104-1	882	14001	Western District Mobile Learning Center 1	Sayre Elementary	South Lyon	MI	5/30/2025	0	0	25	48178
106-3	882	14001	Southern District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	5/30/2025	4	73	75	48101
104-1	881	90002	Interpreter 1	kmment Elementary	Roseville	MI	5/30/2025	12	41	53	48066
102-1	880	90016	Interpreter 1		Harrison To	MI	5/30/2025	0	0	98	48045
102-1	880	90017	Interpreter 2	Lobbestael Elementary School	Harrison To	MI	5/30/2025	0	0	45	48045
102-1	880	90017	Interpreter 2		Macomb	MI	5/30/2025	0	0	55	48044
104-1	880	90009	Interpreter 2	Southfield Christian School	Southfield	MI	5/30/2025	0	0	41	48034
104-1	880	90010	Interpreter 3	Southfield Christian School	Southfield	MI	5/30/2025	0	0	41	48034
112-1	880	90024	Interpreter 1				5/30/2025	25	84	120	00000
104-1	882	14001	Western District Mobile Learning Center 1	The Giving Tree Preschool	Warren	MI	6/2/2025	9	32	50	48091
109-1	880	90001	Interpreter 1	Mohawk Elementary	Macomb	MI	6/2/2025	65	80	80	48044
109-1	882	14001	Eastern District Mobile Learning Center 1				6/2/2025	4	97	101	00000
106-3	882	14001	Southern District Mobile Learning Center 1				6/2/2025	0	268	100	00000
115-1	883	90011	Interpreter 1	Pine Knob Elementary	Clarkston	MI	6/3/2025	0	0	33	48346
104-1	882	14001	Western District Mobile Learning Center 1	Charles Wright Academy	Detroit	MI	6/3/2025	3	48	75	48219
106-3	882	14001	Southern District Mobile Learning Center 1	Kent Lake Elementary	South Lyon	MI	6/3/2025	3	66	75	48178
104-1	880	90008	Interpreter 1	Ivywood Classical Academy	Plymouth	MI	6/3/2025	0	0	87	48170
104-1	880	90009	Interpreter 2	Ivywood Classical Academy	Plymouth	MI	6/3/2025	0	0	87	48170
109-1	880	90001	Interpreter 1	MS2TC	Warren	MI	6/3/2025	0	0	109	48092
104-1	881	90002	Interpreter 1	Birney K-8 School	Southfield	MI	6/3/2025	3	27	30	48076
113-2	881	90010	Historic Center 1	Clinton Valley Elementary	Mount Clem	MI	6/3/2025	0	0	53	48043
109-1	880	90028	Interpreter 2	Huron Elementary	Clinton Tow	MI	6/3/2025	0	0	29	48038
102-1	880	90016	Interpreter 1		Fraser	MI	6/3/2025	0	0	48	48026
102-1	880	90016	Interpreter 1	Emerson Elementary	Fraser	MI	6/3/2025	4	27	27	48026
106-3	880	90021	Interpreter 1				6/3/2025	18	75	100	00000
112-1	880	90024	Interpreter 1				6/3/2025	10	75	75	00000
104-1	880	90008	Interpreter 1	Rooted Homeschool	Howell	MI	6/4/2025	0	0	30	48855
104-1	881	90003	Interpreter 2	Dublin Elementary	White Lake	MI	6/4/2025	20	73	93	48386
115-1	883	90011	Interpreter 1	Country Oaks Elementary	Commerce	MI	6/4/2025	0	0	80	48382
104-1	881	90002	Interpreter 1	Apollo Childhood Center	Highland	MI	6/4/2025	16	16	32	48357

106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	6/4/2025	12	12	11	48228
106-3	882	14001	Southern District Mobile Learning Center 1	Memorial Elementary School	Riverview	MI	6/4/2025	6	90	95	48193
106-3	880	90021	Interpreter 1		Plymouth	MI	6/4/2025	24	60	60	48170
113-1	881	90005	Interpreter 1	Francis Higgins Elementary	New Baltimore	MI	6/4/2025	36	75	77	48051
104-1	882	14001	Western District Mobile Learning Center 1	New Haven Head Start	New Haven	MI	6/4/2025	5	27	15	48048
113-1	881	90005	Interpreter 1	Seminole Academy	Mount Clemens	MI	6/4/2025	40	156	180	48043
113-1	881	90006	Interpreter 2	Memphis Elementary School	Memphis	MI	6/4/2025	12	12	22	48041
109-1	880	90001	Interpreter 1	Huron Elementary	Clinton Township	MI	6/4/2025	0	0	30	48038
115-1	883	90011	Interpreter 1	Oxbow Elementary	White Lake	MI	6/5/2025	0	0	48	48386
104-1	881	90002	Interpreter 1	Apollo Childhood Center	Highland	MI	6/5/2025	14	14	28	48357
102-1	880	90016	Interpreter 1	Defer Elementary	Grosse Pointe	MI	6/5/2025	0	0	53	48230
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	6/5/2025	11	11	11	48228
104-1	881	90002	Interpreter 1	Gompers Elementary-Middle School	Detroit	MI	6/5/2025	10	40	50	48223
104-1	880	90008	Interpreter 1	Bartlett Elementary	South Lyon	MI	6/5/2025	0	0	100	48178
113-1	881	90006	Interpreter 2	Amanda Moore Elementary	Romeo	MI	6/5/2025	12	18	25	48065
113-1	881	90005	Interpreter 1	Clinton Valley Elementary School		MI	6/5/2025	40	100	134	48043
109-1	880	90001	Interpreter 1	Huron Elementary	Clinton Township	MI	6/5/2025	0	0	29	48038
112-1	880	90024	Interpreter 1				6/5/2025	5	66	66	00000
104-1	881	90002	Interpreter 1	Fenton Early Learning Center	Fenton	MI	6/6/2025	30	30	60	48430
115-1	883	90011	Interpreter 1	Donaldson Hills Elementary	Waterford	MI	6/6/2025	0	0	41	48328
113-1	881	90005	Interpreter 1	Willow Woods Elem.	Sterling Heights	MI	6/6/2025	22	76	102	48312
102-1	880	90016	Interpreter 1	Defer Elementary	Grosse Pointe	MI	6/6/2025	0	0	27	48230
106-2	884	90802	Mobile Learning Center Outreach 3	WAY Academy	Detroit	MI	6/6/2025	4	4	4	48228
104-1	880	90009	Interpreter 2	Ronald Brown Academy	Detroit	MI	6/6/2025	0	0	65	48224
108-1	880	90019	Interpreter 1	Canton Charter Academy	Canton	MI	6/6/2025	0	0	100	48187
106-3	880	90021	Interpreter 1		Flat Rock	MI	6/6/2025	40	104	104	48134
104-1	882	14001	Western District Mobile Learning Center 1	Parker School Head Start	Clinton Township	MI	6/6/2025	1	18	15	48035
106-2	884	90802	Mobile Learning Center Outreach 3	Weston Academy	Detroit	MI	6/7/2025	8	9	17	48219
115-1	883	90011	Interpreter 1	Harvey Swanson Elementary	Ortonville	MI	6/9/2025	0	0	70	48462
102-1	880	90016	Interpreter 1		Warren	MI	6/9/2025	0	0	48	48088
102-1	880	90017	Interpreter 2		Clinton Township	MI	6/9/2025	0	0	52	48035
104-1	880	90009	Interpreter 2	Highland Elementary	Highland	MI	6/10/2025	0	0	46	48357
113-1	881	90005	Interpreter 1		Utica	MI	6/10/2025	0	0	10	48317
104-1	881	90002	Interpreter 1	IXL Learning Center Hamburg	Whitmore Lake	MI	6/10/2025	0	0	35	48189
104-1	881	90003	Interpreter 2	IXL Learning Center Hamburg	Whitmore Lake	MI	6/10/2025	0	0	35	48189
112-1	880	90024	Interpreter 1	Chapman Elementary	Rockwood	MI	6/10/2025	25	63	63	48173
104-1	881	90002	Interpreter 1	Northville Early Childhood	Northville	MI	6/10/2025	21	20	40	48168
113-1	881	90005	Interpreter 1				6/11/2025	2	9	12	00000
106-2	884	90801	Mobile Learning Center Outreach 4				6/12/2025	10	10	10	48316
104-1	880	90008	Interpreter 1	Commonwealth Community Development Academy	Hamtramck	MI	6/12/2025	0	0	60	48212
108-1	880	90019	Interpreter 1	Kidsland Montessori	Dexter	MI	6/12/2025	0	0	30	48130
113-1	881	90005	Interpreter 1	Little People Big Minds	Clinton Township	MI	6/12/2025	26	40	48	48038
108-1	880	90019	Interpreter 1	Dexter Community Homeschool	Dexter	MI	6/13/2025	0	0	25	48130
104-1	881	90002	Interpreter 1	IXL Learning Center Howell	Howell	MI	6/17/2025	0	0	25	48843
104-1	881	90003	Interpreter 2	IXL Learning Center Howell	Howell	MI	6/17/2025	0	0	30	48843
104-1	881	90004	Interpreter 3	IXL Learning Center Howell	Howell	MI	6/17/2025	0	0	30	48843
106-3	880	90021	Interpreter 1		Oak Park	MI	6/17/2025	0	0	55	48237
108-1	880	90019	Interpreter 1	Kidsland Montessori	Dexter	MI	6/17/2025	0	0	30	48130
104-1	881	90002	Interpreter 1	Southeast Elementary	Howell	MI	6/18/2025	6	30	36	48843
104-1	881	90003	Interpreter 2	Southeast Elementary	Howell	MI	6/18/2025	6	30	36	48843
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	6/18/2025	62	62	62	48228
109-1	880	90001	Interpreter 1		Columbus	MI	6/19/2025	8	20	20	48063
106-3	882	14001	Southern District Mobile Learning Center 1	Champions Preschool	Flat Rock	MI	6/23/2025	7	41	50	48134
104-1	882	14001	Western District Mobile Learning Center 1		Oak Park	MI	6/24/2025	0	0	60	48237
108-1	880	90019	Interpreter 1	Kidsland Montessori	Dexter	MI	6/24/2025	0	0	30	48130
102-1	880	90016	Interpreter 1		Southfield	MI	6/24/2025	0	0	24	48075
106-3	882	14001	Southern District Mobile Learning Center 1	GPS Solutions	Southfield	MI	6/24/2025	8	55	35	48034
106-3	882	14001	Southern District Mobile Learning Center 1	Wegienka Elementary	Brownstown	MI	6/25/2025	50	123	150	48134
102-1	880	90016	Interpreter 1	McDonald Early Childhood Center	Casco	MI	6/27/2025	0	0	37	48064
109-1	880	90001	Interpreter 1	Goddard Macomb	Macomb	MI	6/27/2025	0	0	36	48042
106-3	882	14001	Southern District Mobile Learning Center 1	GPS Solutions	Southfield	MI	7/1/2025	4	12	35	48034
115-1	883	90011	Interpreter 1			MI	7/2/2025	0	0	25	48313
104-1	881	90002	Interpreter 1	IXL Northville	Northville	MI	7/2/2025	4	46	50	48167
104-1	882	14001	Western District Mobile Learning Center 1	Gretchen's House - Dhu Varren	Ann Arbor	MI	7/3/2025	0	0	35	48103
106-3	882	14001	Southern District Mobile Learning Center 1	Nutty Scientists	Ypsilanti	MI	7/7/2025	0	0	30	48197
104-1	882	14001	Western District Mobile Learning Center 1				7/7/2025	12	47	30	00000
108-1	880	90019	Interpreter 1	Kidsland Montessori	Dexter	MI	7/8/2025	0	0	30	48130
106-3	882	14001	Southern District Mobile Learning Center 1	GPS Solutions	Southfield	MI	7/8/2025	13	38	35	48034
104-1	882	14001	Western District Mobile Learning Center 1		Livonia	MI	7/9/2025	5	43	35	48152
104-1	881	90002	Interpreter 1	Brandon Schools	Davison	MI	7/10/2025	5	30	35	48423
104-1	882	14001	Southern District Mobile Learning Center 1	KinderCare - Rochester Hills	Rochester	MI	7/10/2025	5	30	40	48307
109-1	880	90001	Interpreter 1	Childtime 0639	Macomb	MI	7/10/2025	0	0	28	48042
109-1	880	90001	Interpreter 1	Guardian	Redford	MI	7/11/2025	0	0	50	48239
115-1	883	90011	Interpreter 1	Teddy Bear's Playhouse	Walled Lake	MI	7/14/2025	0	0	13	48390
106-3	882	14001	Southern District Mobile Learning Center 1	Champions Preschool	Rockwood	MI	7/14/2025	3	15	25	48173
106-3	882	14001	Southern District Mobile Learning Center 1				7/14/2025	0	0	30	00000
104-1	882	14001	Western District Mobile Learning Center 1	Plymouth-Canton Montessori	Canton	MI	7/15/2025	5	27	20	48187
106-3	882	14001	Southern District Mobile Learning Center 1	Champions Preschool Flat Rock	Flat Rock	MI	7/15/2025	3	9	25	48134
109-1	880	90001	Interpreter 1	Chippewa Valley Schools	Clinton Township	MI	7/15/2025	0	0	31	48038
115-1	883	90011	Interpreter 1	Teddy Bear's Playhouse	Walled Lake	MI	7/16/2025	0	0	13	48390
104-1	882	14001	Western District Mobile Learning Center 1		Auburn Hills	MI	7/16/2025	12	67	60	48326

112-1	880	90024	Interpreter 1				7/16/2025	0	0	53	00000
104-1	880	90008	Interpreter 1				7/17/2025	0	0	12	00000
115-1	883	90011	Interpreter 1	Childtime - Commerce	Commerce	MI	7/18/2025	0	0	30	48382
109-1	880	90001	Interpreter 1	Guardian	Redford	MI	7/18/2025	0	0	50	48239
106-3	882	14001	Southern District Mobile Learning Center 1	Champions Preschool	Flat Rock	MI	7/21/2025	1	18	50	48134
104-1	882	14001	Western District Mobile Learning Center 1	Tot Spot	Brighton	MI	7/21/2025	5	19	60	48116
106-3	882	14001	Southern District Mobile Learning Center 1	GPS Solutions	Southfield	MI	7/22/2025	9	36	35	48034
104-1	882	14001	Western District Mobile Learning Center 1		Oak Park	MI	7/23/2025	0	0	60	48237
102-1	880	90016	Interpreter 1	Bridge Academy East - Global Education Excellence	Hamtramck	MI	7/23/2025	30	65	65	48212
104-1	881	90002	Interpreter 1	IXL Plymouth	Plymouth	MI	7/23/2025	4	24	28	48170
108-1	880	90019	Interpreter 1	Kidsland Montessori	Dexter	MI	7/23/2025	0	0	30	48130
113-1	881	90005	Interpreter 1	Lakeside KinderCare	Sterling Heights	MI	7/24/2025	0	20	31	48313
113-1	881	90005	Interpreter 1	Lakeside KinderCare	Sterling Heights	MI	7/24/2025	0	20	30	48313
102-1	880	90016	Interpreter 1				7/24/2025	0	0	9	00000
104-1	882	14001	Western District Mobile Learning Center 1	Plymouth-Canton Montessori	Canton	MI	7/25/2025	7	30	20	48187
109-1	880	90001	Interpreter 1				7/25/2025	0	0	50	00000
113-1	881	90005	Interpreter 1				7/25/2025	0	0	29	00000
104-1	882	14001	Western District Mobile Learning Center 1	Childtime - Commerce	Commerce	MI	7/28/2025	9	90	75	48382
102-1	880	90016	Interpreter 1		Grosse Pointe	MI	7/28/2025	0	0	20	48236
106-3	882	14001	Southern District Mobile Learning Center 1	Champions Preschool	Flat Rock	MI	7/28/2025	2	9	25	48134
109-1	880	90001	Interpreter 1			MI	7/29/2025	0	0	18	48313
106-3	882	14001	Southern District Mobile Learning Center 1	Ritter Elementary	South Rock	MI	7/29/2025	25	109	150	48179
109-1	882	14002	Eastern District Mobile Learning Center 2				7/29/2025	48	262	310	00000
106-3	882	14001	Southern District Mobile Learning Center 1	Wegienka Elementary	Brownstown	MI	7/30/2025	0	0	150	48134
108-1	880	90019	Interpreter 1	Kidsland Montessori	Dexter	MI	7/30/2025	0	0	30	48130
113-1	881	90005	Interpreter 1				7/30/2025	9	82	60	00000
104-1	882	14001	Western District Mobile Learning Center 1	Belleville Pre School Summer School	Belleville	MI	8/4/2025	11	45	40	48111
104-1	881	90002	Interpreter 1	Childtime - Commerce	Commerce	MI	8/5/2025	0	0	30	48382
108-1	880	90019	Interpreter 1	Kidsland Montessori	Dexter	MI	8/5/2025	0	0	30	48130
113-1	881	90005	Interpreter 1	Macomb Infant Preschool	Romeo	MI	8/5/2025	62	53	25	48065
104-1	882	14001	Western District Mobile Learning Center 1	Kindercare - Commerce	Commerce	MI	8/6/2025	4	34	25	48390
109-1	880	90001	Interpreter 1			MI	8/6/2025	0	0	35	48071
104-1	882	14001	Western District Mobile Learning Center 1	Plymouth-Canton Montessori	Canton	MI	8/8/2025	7	32	20	48187
104-1	882	14001	Western District Mobile Learning Center 1	English Oaks Montessori	White Lake	MI	8/12/2025	4	22	15	48386
115-1	883	90011	Interpreter 1	The Goddard School - Lake Orion	Lake Orion	MI	8/12/2025	0	0	60	48360
108-1	880	90019	Interpreter 1	Kidsland Montessori	Dexter	MI	8/13/2025	0	0	30	48130
104-1	882	14001	Western District Mobile Learning Center 1	St. Peter's Lutheran School	Eastpointe	MI	8/14/2025	7	50	30	48021
104-1	880	90008	Interpreter 1	Jack and Jill of America Motor City Chapter	Detroit	MI	8/16/2025	0	0	7	48221
104-1	880	90008	Interpreter 1	Jennifer's Homeschool	Plymouth	MI	8/29/2025	0	0	12	48170
102-1	880	90016	Interpreter 1	Immaculate Conception Catholic Elementary School	Ira Township	MI	9/9/2025	0	0	21	48023
108-1	880	90019	Interpreter 1	Rudolf Steiner School	Ann Arbor	MI	9/10/2025	0	0	22	48103
108-1	880	90019	Interpreter 1	Jamie Griffin, Homeschool	Dexter	MI	9/12/2025	0	0	24	48130
102-1	880	90016	Interpreter 1	Detroit Waldorf School	Detroit	MI	9/15/2025	0	0	21	48221
106-3	882	14001	Southern District Mobile Learning Center 1	Garden city middle School	Garden City	MI	9/15/2025	0	0	30	48135
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	9/16/2025	1	106	106	48227
108-1	880	90019	Interpreter 1	Rudolf Steiner School	Ann Arbor	MI	9/16/2025	0	0	19	48103
104-1	880	90008	Interpreter 1		Milford	MI	9/17/2025	0	0	7	48380
106-3	880	90021	Interpreter 1	Salina Intermediate School	Dearborn	MI	9/17/2025	26	77	95	48120
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	9/18/2025	1	87	88	48227
102-1	880	90016	Interpreter 1	Bridge Academy	Hamtramck	MI	9/18/2025	0	0	100	48212
108-1	880	90019	Interpreter 1	Jamie Griffin, Homeschool	Dexter	MI	9/19/2025	0	0	24	48130
104-1	880	90008	Interpreter 1	Classical Conversations		MI	9/19/2025	0	0	55	48118
115-1	883	90011	Interpreter 1	Rudolf Steiner School	Ann Arbor	MI	9/19/2025	0	0	17	48103
109-1	880	90001	Interpreter 1	Romeo, Washington, Bruce Parks and Rec	Romeo	MI	9/19/2025	0	0	20	48065
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	9/23/2025	1	107	108	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	9/23/2025	1	29	30	48227
106-2	884	90802	Mobile Learning Center Outreach 3		Detroit	MI	9/23/2025	1	46	47	48227
109-1	882	14002	Eastern District Mobile Learning Center 2	Kent Lake Elementary	South Lyon	MI	9/23/2025	4	86	90	48178
106-3	880	90021	Interpreter 1	Bird Elementary	Plymouth	MI	9/24/2025	36	72	108	48170
104-1	880	90008	Interpreter 1	North Sashabaw	Clarkston	MI	9/25/2025	0	0	75	48346
115-1	883	90011	Interpreter 1	Gretchko Elementary	West Bloom	MI	9/25/2025	0	0	75	48324
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	9/25/2025	1	53	54	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	9/25/2025	1	72	73	48227
112-1	880	90024	Interpreter 1	Holy Redeemer Catholic School	Detroit	MI	9/25/2025	12	29	41	48209
106-3	880	90021	Interpreter 1	Rudolf Steiner School	Ann Arbor	MI	9/25/2025	4	17	21	48103
115-1	883	90011	Interpreter 1	Huron Valley Schools	Milford	MI	9/26/2025	0	0	100	48381
102-1	880	90016	Interpreter 1		Detroit	MI	9/26/2025	0	0	32	48206
113-1	881	90005	Interpreter 1	Little Turtle	Macomb	MI	9/26/2025	22	20	42	48044
115-1	883	90011	Interpreter 1	Huron Valley Schools	Milford	MI	9/29/2025	0	0	100	48381
109-1	880	90001	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	9/29/2025	0	0	50	48237
102-1	880	90016	Interpreter 1	Ferndale Upper Elementary	Oak Park	MI	9/29/2025	0	0	50	48237
108-1	880	90019	Interpreter 1	Rudolf Steiner School	Ann Arbor	MI	9/29/2025	0	0	19	48103
115-1	883	90011	Interpreter 1	Huron Valley Schools	Milford	MI	9/30/2025	0	0	100	48381

109-1	880	90001	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	9/30/2025	0	0	50	48237
102-1	880	90016	Interpreter 1	Ferndale Upper Elementary	Oak Park	MI	9/30/2025	0	0	50	48237
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	9/30/2025	1	102	103	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	9/30/2025	2	73	75	48227
106-3	880	90021	Interpreter 1	St. Matthew Lutheran School	Westland	MI	9/30/2025	34	21	34	48185
106-3	880	90021	Interpreter 1	St. Matthew Lutheran School	Westland	MI	9/30/2025	17	13	30	48185
113-1	881	90005	Interpreter 1	Chromie Elementary	Warren	MI	9/30/2025	8	95	103	48093
113-1	881	90005	Interpreter 1	Chromie Elementary	Warren	MI	9/30/2025	8	95	108	48093
109-1	880	90001	Interpreter 1			MI	10/1/2025	0	0	24	48316
109-1	880	90028	Interpreter 2			MI	10/1/2025	0	0	24	48316
106-3	882	14001	Southern District Mobile Learning Center 1	St. Pius Catholic School	Southgate	MI	10/1/2025	2	30	30	48195
115-1	883	90011	Interpreter 1	Huron Valley Schools	Milford	MI	10/2/2025	0	0	100	48381
109-1	880	90001	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	10/2/2025	0	0	50	48237
102-1	880	90016	Interpreter 1	Ferndale Upper Elementary	Oak Park	MI	10/2/2025	0	0	50	48237
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	10/2/2025	1	53	54	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	10/2/2025	1	71	72	48227
115-1	883	90011	Interpreter 1	Huron Valley Schools	Milford	MI	10/3/2025	0	0	100	48381
109-1	880	90001	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	10/3/2025	0	0	50	48237
102-1	880	90016	Interpreter 1	Ferndale Upper Elementary	Oak Park	MI	10/3/2025	0	0	50	48237
106-3	882	14001	Southern District Mobile Learning Center 1	St. Pius Catholic School	Southgate	MI	10/3/2025	3	32	30	48195
115-1	883	90011	Interpreter 1	Huron Valley Schools	Milford	MI	10/6/2025	0	0	100	48381
109-1	880	90001	Interpreter 1			MI	10/6/2025	0	0	58	48317
102-1	880	90016	Interpreter 1	University Liggit School	Grosse Pointe	MI	10/6/2025	0	0	13	48236
104-1	882	14001	Western District Mobile Learning Center 1	Southwest Elementary	Howell	MI	10/7/2025	4	94	120	48843
104-1	880	90008	Interpreter 1	North Sashabaw	Clarkston	MI	10/7/2025	0	0	75	48346
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	10/7/2025	1	112	113	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	10/7/2025	2	76	78	48227
113-1	881	90005	Interpreter 1	Holy Family Regional School	Rochester	MI	10/8/2025	72	72	108	48307
106-2	884	90803	Mobile Learning Center Outreach 2	WAY Academy	Detroit	MI	10/8/2025	47	47	47	48228
104-1	882	14001	Western District Mobile Learning Center 1	Wegienka Elementary	Flat Rock	MI	10/8/2025	8	74	60	48134
109-1	880	90001	Interpreter 1	Hamilton parsons	Leonard	MI	10/9/2025	0	0	15	48367
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	10/9/2025	1	59	60	48227
106-2	884	90803	Mobile Learning Center Outreach 2		Detroit	MI	10/9/2025	38	38	38	48209
112-1	880	90024	Interpreter 1	St. Paul Christian Preschool	Trenton	MI	10/9/2025	70	69	140	48183
109-1	880	90028	Interpreter 2	Royal Oak High School	Royal Oak	MI	10/9/2025	0	0	28	48073
113-1	881	90005	Interpreter 1	Reach Charter Academy	Mount Clem	MI	10/9/2025	28	120	135	48043
113-1	881	90005	Interpreter 1	Edison Career Center	Ferndale	MI	10/10/2025	0	0	5	48220
113-1	881	90005	Interpreter 1	Edison Career Center	Ferndale	MI	10/10/2025	0	0	5	48220
108-1	880	90019	Interpreter 1	Morning Star Child Care	Dexter	MI	10/10/2025	5	27	45	48130
104-1	882	14001	Western District Mobile Learning Center 1	Green House Montessori	Ann Arbor	MI	10/10/2025	0	0	30	48105
113-1	881	90006	Interpreter 2	Clinton Valley Elementary School	Clinton Township	MI	10/10/2025	36	90	120	48043
109-1	880	90001	Interpreter 1		Clinton Township	MI	10/10/2025	0	0	28	48035
106-2	884	90803	Mobile Learning Center Outreach 2		Detroit	MI	10/11/2025	473	473	473	48211
104-1	880	90008	Interpreter 1	Holly Area Schools	Holly	MI	10/13/2025	0	0	30	48442
112-1	880	90024	Interpreter 1	Salina Intermediate School	Dearborn	MI	10/13/2025	16	80	100	48120
109-1	880	90001	Interpreter 1	Beck Centennial	Macomb	MI	10/13/2025	0	0	47	48042
104-1	882	14001	Western District Mobile Learning Center 1	Holy Name Catholic School	Birmingham	MI	10/13/2025	4	20	20	48009
115-1	883	90011	Interpreter 1		Howell	MI	10/14/2025	0	0	44	48843
109-1	880	90001	Interpreter 1	Trinity Lutheran Utica	Utica	MI	10/14/2025	0	0	49	48317
113-1	881	90005	Interpreter 1	St. Lawrence Catholic School	Utica	MI	10/14/2025	76	196	276	48317
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	10/14/2025	2	71	73	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	10/14/2025	1	110	111	48227
115-1	883	90011	Interpreter 1		Howell	MI	10/15/2025	0	0	44	48843
102-1	880	90016	Interpreter 1	Ferry Elementary	Grosse Pointe	MI	10/15/2025	0	0	73	48236
106-2	884	90803	Mobile Learning Center Outreach 2	WAY Academy	Detroit	MI	10/15/2025	30	30	30	48228
104-1	880	90008	Interpreter 1	Highview Elementary School	Dearborn	MI	10/15/2025	0	0	90	48127
112-1	880	90024	Interpreter 1		Dearborn	MI	10/15/2025	13	52	65	48124
113-1	881	90005	Interpreter 1		Eastpointe	MI	10/15/2025	72	72	240	48021
113-1	881	90005	Interpreter 1	Trinity Utica	Utica	MI	10/16/2025	98	98	132	48317
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	10/16/2025	1	62	63	48227
106-2	884	90802	Mobile Learning Center Outreach 3		Detroit	MI	10/16/2025	33	33	33	48209
109-1	880	90001	Interpreter 1	eagle creek academy	Oakland	MI	10/17/2025	0	0	30	48363
106-3	880	90021	Interpreter 1	Stevenson Middle School	Westland	MI	10/17/2025	2	29	31	48186
106-3	882	14001	Southern District Mobile Learning Center 1	Garden city middle School	Garden City	MI	10/17/2025	2	30	30	48135
108-1	880	90019	Interpreter 1	Jamie Griffin, Homeschool	Dexter	MI	10/17/2025	0	0	24	48130
115-1	883	90011	Interpreter 1		Howell	MI	10/20/2025	0	0	44	48843
104-1	880	90008	Interpreter 1	St. Matthew Lutheran School	Walled Lake	MI	10/20/2025	0	0	38	48390
109-1	880	90001	Interpreter 1		Roseville	MI	10/20/2025	0	0	28	48066
115-1	883	90011	Interpreter 1		Howell	MI	10/21/2025	0	0	44	48843
104-1	880	90008	Interpreter 1	North Sashabaw	Clarkston	MI	10/21/2025	0	0	75	48346
109-1	880	90001	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	10/21/2025	0	0	50	48237
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	10/21/2025	1	79	80	48227

106-2	884	90801	Mobile Learning Center Outreach 4	Weston Academy	Detroit	MI	10/21/2025	2	13	15	48219
109-1	882	14002	Eastern District Mobile Learning Center 2	Kent Lake Elementary	South Lyon	MI	10/21/2025	4	86	90	48178
113-1	881	90005	Interpreter 1		Clinton Tow	MI	10/21/2025	5	10	21	48036
104-1	880	90008	Interpreter 1	North Sashabaw	Clarkston	MI	10/22/2025	0	0	50	48346
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	10/22/2025	36	36	36	48228
104-1	882	14001	Western District Mobile Learning Center 1	Montessori Academy of Canton	Canton	MI	10/22/2025	5	30	25	48188
115-1	883	90011	Interpreter 1	Commerce Elementary	Commerce	MI	10/23/2025	0	0	23	48382
104-1	880	90008	Interpreter 1	North Sashabaw	Clarkston	MI	10/23/2025	0	0	88	48346
109-1	880	90001	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	10/23/2025	0	0	50	48237
102-1	880	90016	Interpreter 1		Grosse Poi	MI	10/23/2025	0	0	43	48236
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	10/23/2025	23	23	23	48209
113-1	881	90005	Interpreter 1	East China GSRP	East China	MI	10/23/2025	62	78	50	48054
113-1	881	90005	Interpreter 1	East China GSRP	East China	MI	10/23/2025	64	78	75	48054
115-1	883	90011	Interpreter 1	Commerce Elementary	Commerce	MI	10/24/2025	0	0	22	48382
109-1	880	90001	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	10/24/2025	0	0	50	48237
104-1	881	90002	Interpreter 1	Edison Career Center	Ferndale	MI	10/24/2025	2	10	12	48220
104-1	880	90008	Interpreter 1	Edison Career Center	Ferndale	MI	10/24/2025	0	0	10	48220
104-1	882	14001	Western District Mobile Learning Center 1	Ypsilanti International School	Ypsilanti	MI	10/24/2025	0	0	60	48198
115-1	883	90011	Interpreter 1		Howell	MI	10/27/2025	0	0	44	48843
109-1	880	90001	Interpreter 1	St. John Lutheran Rochester	Rochester	MI	10/27/2025	0	0	42	48307
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	10/27/2025	25	25	25	48209
115-1	883	90011	Interpreter 1		Howell	MI	10/28/2025	0	0	44	48843
109-1	880	90001	Interpreter 1	Plumbrook Elementary School	Sterling Hei	MI	10/28/2025	0	0	57	48313
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	10/28/2025	1	87	88	48227
104-1	882	14001	Western District Mobile Learning Center 1	Forsythe Middle School	Ann Arbor	MI	10/28/2025	0	0	50	48103
113-1	881	90005	Interpreter 1	Krause Elementary	Armada	MI	10/28/2025	136	184	184	48005
104-1	882	14001	Western District Mobile Learning Center 1	North Sashabaw	Clarkston	MI	10/29/2025	5	50	60	48346
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	10/29/2025	30	30	30	48228
106-3	880	90021	Interpreter 1		New Bostor	MI	10/29/2025	34	26	60	48164
104-1	880	90008	Interpreter 1	Charyl Stockwell Academy Middle School	Brighton	MI	10/29/2025	0	0	30	48116
106-3	882	14001	Southern District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	10/29/2025	6	72	75	48101
113-1	881	90005	Interpreter 1	Webster Early Childhood Center	Hazel Park	MI	10/29/2025	18	29	64	48030
113-1	881	90005	Interpreter 1	Webster Early Childhood Center	Hazel Park	MI	10/29/2025	18	29	29	48030
104-1	882	14001	Western District Mobile Learning Center 1	Voyager Elementary	Howell	MI	10/30/2025	6	90	80	48843
115-1	883	90011	Interpreter 1	John R. King Academic and Performing Arts Academy	Detroit	MI	10/30/2025	0	0	60	48227
106-3	880	90021	Interpreter 1	Van Buren Public School	Belleville	MI	10/30/2025	13	13	13	48111
113-1	881	90005	Interpreter 1	Indian Hills Elementary	Washington	MI	10/30/2025	30	134	148	48095
108-1	880	90019	Interpreter 1	Jamie Griffin, Homeschool	Dexter	MI	10/31/2025	0	0	24	48130
104-1	880	90008	Interpreter 1	Tot Spot Brighton	Brighton	MI	11/3/2025	0	0	36	48116
104-1	880	90008	Interpreter 1	Hickory Woods Elementary	Novi	MI	11/5/2025	0	0	100	48377
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	11/5/2025	28	28	28	48228
109-1	882	14001	Eastern District Mobile Learning Center 1	Muneer Academy	Warren	MI	11/5/2025	4	58	62	48089
109-1	882	14002	Eastern District Mobile Learning Center 2	Muneer Academy	Warren	MI	11/5/2025	4	78	82	48089
104-1	882	14001	Western District Mobile Learning Center 1	Eco Early Academy	Clinton Tow	MI	11/5/2025	4	17	19	48035
113-1	881	90005	Interpreter 1	Messmore Elementary	Sterling Hei	MI	11/6/2025	64	200	225	48312
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	11/6/2025	1	59	60	48227
106-2	884	90802	Mobile Learning Center Outreach 3		Detroit	MI	11/6/2025	20	20	20	48209
106-3	882	14001	Southern District Mobile Learning Center 1	Bates Elementary	Woodhaven	MI	11/6/2025	5	65	90	48183
112-1	880	90024	Interpreter 1	Polk Elementary	Dearborn H	MI	11/6/2025	25	43	70	48125
108-1	880	90019	Interpreter 1	Ann Arbor Open School	Ann Arbor	MI	11/6/2025	0	0	50	48103
109-1	880	90001	Interpreter 1				11/6/2025	10	39	39	00000
108-1	880	90019	Interpreter 1	Jamie Griffin, Homeschool	Dexter	MI	11/7/2025	0	0	24	48130
104-1	880	90008	Interpreter 1	Hilton Elementary School	Brighton	MI	11/7/2025	0	0	32	48114
106-3	882	14001	Southern District Mobile Learning Center 1	Bennie Elementary	Allen Park	MI	11/7/2025	5	76	75	48101
109-1	880	90001	Interpreter 1	Immanuel Luther	Macomb	MI	11/7/2025	0	0	37	48044
106-3	882	14001	Southern District Mobile Learning Center 1	Gallimore Elementary	Canton	MI	11/10/2025	5	68	75	48187
104-1	880	90008	Interpreter 1	Detroit Country Day School	Bloomfield H	MI	11/11/2025	0	0	72	48301
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	11/11/2025	1	115	116	48227
104-1	882	14001	Western District Mobile Learning Center 1	Southwest Elementary	Howell	MI	11/12/2025	4	86	120	48843
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	11/12/2025	25	25	25	48228
106-3	882	14001	Southern District Mobile Learning Center 1	St. Pius School	Southgate	MI	11/12/2025	3	30	30	48195
115-1	883	90011	Interpreter 1	Tau Beta School	Warren	MI	11/12/2025	0	0	60	48092
115-1	883	90011	Interpreter 1	Barber Prep Academy	Highland Pa	MI	11/13/2025	0	0	36	48203
104-1	882	14001	Western District Mobile Learning Center 1	Tot Spot Brighton	Brighton	MI	11/13/2025	5	20	28	48116
104-1	882	14001	Western District Mobile Learning Center 1	Tot Spot Brighton	Brighton	MI	11/14/2025	4	26	14	48116
109-1	880	90001	Interpreter 1				11/14/2025	2	24	24	00000
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	11/17/2025	17	17	17	48209
106-3	882	14001	Southern District Mobile Learning Center 1	Garden city middle School	Garden City	MI	11/17/2025	1	30	30	48135
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	11/18/2025	1	105	106	48227
102-1	880	90016	Interpreter 1		Grosse Poi	MI	11/19/2025	0	0	44	48236
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	11/19/2025	21	21	21	48228
115-1	883	90011	Interpreter 1	University Prep Academy High School	Detroit	MI	11/19/2025	0	0	40	48202
106-3	882	14001	Southern District Mobile Learning Center 1	Highland Elementary School	Highland	MI	11/20/2025	5	66	60	48357
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	11/20/2025	1	53	54	48227
104-1	880	90008	Interpreter 1	Hadi Montessori	Dearborn	MI	11/20/2025	0	0	38	48128

112-1	880	90024	Interpreter 1		Flat Rock	MI	11/21/2025	8	13	21	48134
106-3	882	14001	Southern District Mobile Learning Center 1	First Steps Preschool Little Explorers	Ann Arbor	MI	11/21/2025	155	102	100	48104
106-3	882	14001	Southern District Mobile Learning Center 1	Wegienka Elementary	Flat Rock	MI	11/25/2025	4	75	80	48134
104-1	882	14001	Western District Mobile Learning Center 1	Pinewood Elementary	Warren	MI	11/25/2025	9	44	54	48088
106-3	882	14001	Southern District Mobile Learning Center 1	SHAJARA TAYYIBA SCHOOL & PRESCHOOL	Westland	MI	11/26/2025	17	98	90	48186
106-3	882	14001	Southern District Mobile Learning Center 1	Classical Conversations Sterling Heights	Sterling Heights	MI	12/1/2025	20	41	50	48313
104-1	882	14001	Western District Mobile Learning Center 1	Holy Name Catholic School	Birmingham	MI	12/1/2025	3	18	20	48009
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	12/2/2025	1	104	105	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	12/2/2025	2	82	84	48227
104-1	882	14001	Western District Mobile Learning Center 1	Oakman Elementary	Dearborn	MI	12/2/2025	4	28	30	48126
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	12/3/2025	0	0	27	48228
104-1	882	14001	Western District Mobile Learning Center 1		Royal Oak	MI	12/3/2025	3	54	45	48067
113-1	881	90005	Interpreter 1	Ignite Homeschool	Macomb	MI	12/3/2025	0	0	80	48044
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	12/4/2025	1	44	45	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	12/4/2025	1	77	78	48227
106-3	882	14001	Southern District Mobile Learning Center 1	Detroit Public Schools Community District	Detroit	MI	12/4/2025	1	22	23	48204
106-3	880	90021	Interpreter 1				12/4/2025	21	86	100	00000
104-1	880	90008	Interpreter 1	Bull Buddies	Bloomfield Hills	MI	12/5/2025	0	0	10	48302
104-1	882	14001	Western District Mobile Learning Center 1	Friends Preschool	Milford	MI	12/8/2025	6	22	25	48380
106-2	884	90801	Mobile Learning Center Outreach 4		Detroit	MI	12/8/2025	17	17	17	48209
106-3	882	14001	Southern District Mobile Learning Center 1		Detroit	MI	12/9/2025	4	60	60	48235
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	12/9/2025	2	72	74	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	12/9/2025	1	93	94	48227
104-1	882	14001	Western District Mobile Learning Center 1	Wegienka Elementary	Flat Rock	MI	12/10/2025	0	0	60	48134
112-1	880	90024	Interpreter 1	WAY Academy	Detroit	MI	12/11/2025	5	28	35	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	12/11/2025	1	47	48	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	12/11/2025	1	77	78	48227
104-1	882	14001	Western District Mobile Learning Center 1	Bedford Elementary	Dearborn Heights	MI	12/11/2025	0	0	65	48125
104-1	882	14001	Western District Mobile Learning Center 1	Heritage Elementary	Highland	MI	12/12/2025	0	0	60	48357
106-3	882	14001	Southern District Mobile Learning Center 1	Garden city middle School	Garden City	MI	12/12/2025	1	30	30	48135
108-1	880	90019	Interpreter 1	Jamie Griffin, Homeschool	Dexter	MI	12/12/2025	0	0	24	48130
104-1	882	14001	Western District Mobile Learning Center 1	Voyager Elementary	Howell	MI	12/15/2025	4	96	80	48843
106-2	884	90801	Mobile Learning Center Outreach 4	WAY Academy	Detroit	MI	12/15/2025	22	22	22	48228
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	12/16/2025	2	72	74	48227
106-2	884	90802	Mobile Learning Center Outreach 3	John R. King Academic and Performing Arts Academy	Detroit	MI	12/16/2025	1	107	108	48227
106-2	884	90803	Mobile Learning Center Outreach 2		Detroit	MI	12/16/2025	18	18	16	48209
106-3	882	14001	Southern District Mobile Learning Center 1	Bates Elementary	Woodhaven	MI	12/16/2025	3	64	90	48183
104-1	882	14001	Western District Mobile Learning Center 1	William Ford GSRP	Dearborn	MI	12/16/2025	0	0	30	48126
106-2	884	90801	Mobile Learning Center Outreach 4	John R. King Academic and Performing Arts Academy	Detroit	MI	12/17/2025	1	62	63	48227
106-3	882	14001	Southern District Mobile Learning Center 1	Arno Elementary	Allen Park	MI	12/17/2025	5	71	75	48101
104-1	882	14001	Western District Mobile Learning Center 1	St. Augustine Catholic School	Richmond	MI	12/18/2025	2	27	30	48062
<b>Total</b>								<b>7553</b>	<b>29464</b>	<b>54454</b>	



**Facility Module Interpretive Reservations - Community Groups**

FacLocation	FacClass	Facility	Organization Name	City	State	Date	HeadCount	ZipCode
104-1	880	Interpreter 1		Wixom	MI	1/2/2025	34	48383
109-1	882	Eastern District Mobile Learning Center 2	Resilire Neuro	Troy	MI	1/3/2025	18	48083
109-1	882	Eastern District Mobile Learning Center 1	Sanctuary at St. Joseph's Village	Ypsilanti	MI	1/6/2025	14	48197
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	1/7/2025	40	48170
109-1	882	Eastern District Mobile Learning Center 2	Pomeroy Living Rochester	Rochester	MI	1/8/2025	16	48309
104-1	882	Western District Mobile Learning Center 1	Greenmead Historical Park	Livonia	MI	1/11/2025	20	48152
109-1	882	Eastern District Mobile Learning Center 1	Grosse Ile Nature and Land Conservancy	Grosse Ile	MI	1/11/2025	14	48138
106-3	880	Interpreter 1		Flat Rock	MI	1/11/2025	10	48134
106-3	880	Interpreter 1		Flat Rock	MI	1/11/2025	10	48134
109-1	880	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	1/12/2025	27	48207
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	1/12/2025	100	48036
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	1/13/2025	38	48096
109-1	882	Eastern District Mobile Learning Center 1	Michigan Veteran Homes of Chesterfield Township	New Baltimore	MI	1/13/2025	39	48047
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	1/14/2025	60	48096
109-1	882	Eastern District Mobile Learning Center 1	The Avalon of Auburn Hills	Auburn Hills	MI	1/15/2025	18	48326
106-3	882	Southern District Mobile Learning Center 1	Clark Park Coalition	Detroit	MI	1/18/2025	100	48209
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Brighton	MI	1/19/2025	25	48116
113-1	881	Interpreter 2	Girl Scouts of Southeastern Michigan	Brighton	MI	1/19/2025	25	48116
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Rochester	Rochester	MI	1/20/2025	42	48307
106-3	882	Southern District Mobile Learning Center 1	Friends of Rouge Park	Detroit	MI	1/25/2025	100	48228
106-3	880	Interpreter 1		Ferndale	MI	1/25/2025	10	48220
106-3	880	Interpreter 1		Ferndale	MI	1/25/2025	35	48220
106-3	880	Interpreter 1		Belleville	MI	1/25/2025	9	48111
104-1	880	Interpreter 1	Troop 40538	Dexter	MI	1/26/2025	20	48130
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	1/26/2025	100	48036
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Bloomfield	Bloomfield Hills	MI	1/27/2025	17	48304
106-3	882	Southern District Mobile Learning Center 1	Belle Isle Nature Center	Detroit	MI	2/1/2025	100	48207
109-1	882	Eastern District Mobile Learning Center 1	Grosse Ile Nature and Land Conservancy	Grosse Ile	MI	2/2/2025	17	48138
109-1	882	Eastern District Mobile Learning Center 1	Sanctuary at St. Joseph's Village	Ypsilanti	MI	2/3/2025	4	48197
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	2/3/2025	60	48096
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	2/4/2025	45	48170
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	2/4/2025	60	48096
104-1	880	Interpreter 1	South Lyon Early Childhood Center	South Lyon	MI	2/5/2025	20	48178
109-1	882	Eastern District Mobile Learning Center 1		Birmingham	MI	2/5/2025	25	48009
106-3	882	Southern District Mobile Learning Center 1	Sidewalk Detroit	Detroit	MI	2/8/2025	100	48223
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	2/9/2025	100	48036
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Rochester	Rochester	MI	2/10/2025	37	48307
109-1	882	Eastern District Mobile Learning Center 1	The Avalon of Auburn Hills	Auburn Hills	MI	2/13/2025	19	48326
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	2/15/2025	25	48207
106-3	882	Southern District Mobile Learning Center 1	Canton Leisure Services	Canton	MI	2/15/2025	50	48188
113-1	881	Interpreter 2	Girl Scouts of Southeastern Michigan	Brighton	MI	2/15/2025	25	48116
106-3	882	Southern District Mobile Learning Center 1	Michigan Fisheries Education Initiative	Detroit	MI	2/16/2025	100	49207
109-1	882	Eastern District Mobile Learning Center 1	Commonwealth Senior Living at New Baltimore	New Baltimore	MI	2/19/2025	11	48047
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	2/23/2025	100	48036
106-3	882	Southern District Mobile Learning Center 1	Detroit Public Schools Community District	Detroit	MI	2/25/2025	40	48204
106-2	884	Mobile Learning Center Outreach 4		Romulus	MI	2/25/2025	0	48174
109-1	882	Eastern District Mobile Learning Center 1		Grosse Ile	MI	2/25/2025	11	48138
109-1	882	Eastern District Mobile Learning Center 2		Grosse Ile	MI	2/25/2025	5	48138
109-1	882	Eastern District Mobile Learning Center 1	Macomb Community College	Clinton Township	MI	2/26/2025	66	48038
106-2	884	Mobile Learning Center Outreach 4	Detroit Public Library- Sherwood Branch	Detroit	MI	2/27/2025	0	48221
104-1	882	Western District Mobile Learning Center 1	Dexter Early Education Complex	Dexter	MI	2/28/2025	150	48130
106-2	884	Mobile Learning Center Outreach 4	Grosse Ile Nature and Land Conservancy	Grosse Ile	MI	3/1/2025	40	48138
109-1	882	Eastern District Mobile Learning Center 2	Harrison Township Public Library	Harrison Township	MI	3/1/2025	18	48045
109-1	880	Interpreter 1		Shelby Township	MI	3/2/2025	30	48317
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	3/3/2025	60	48096
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	3/4/2025	46	48170
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	3/4/2025	60	48096
109-1	882	Eastern District Mobile Learning Center 2	Pomeroy Living Rochester	Rochester	MI	3/5/2025	4	48309
106-2	884	Mobile Learning Center Outreach 4	Romulus Public Library	Romulus	MI	3/5/2025	25	48174
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	3/9/2025	20	48036
109-1	882	Eastern District Mobile Learning Center 2	Sanctuary at St. Joseph's Village	Ypsilanti	MI	3/10/2025	8	48197
109-1	882	Eastern District Mobile Learning Center 2	The Avalon of Auburn Hills	Auburn Hills	MI	3/11/2025	18	48326
112-1	880	Interpreter 1			MI	3/13/2025	25	48316
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Bloomfield	Bloomfield Hills	MI	3/14/2025	21	48304
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	3/15/2025	20	48036
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	3/16/2025	30	48207
106-3	882	Southern District Mobile Learning Center 1	Outdoor Adventure Center	Detroit	MI	3/21/2025	100	49207
104-1	880	Interpreter 1	Jennifer's Homeschool	Plymouth	MI	3/21/2025	7	48170
102-1	880	Interpreter 2	Warren Woods Early Childhood Center	Warren	MI	3/21/2025	18	48089
102-1	880	Interpreter 1	Life Enrichment Academy	New Haven	MI	3/21/2025	14	48048
106-3	882	Southern District Mobile Learning Center 1	Outdoor Adventure Center	Detroit	MI	3/22/2025	100	49207
106-3	880	Interpreter 1		Trenton	MI	3/22/2025	40	48183
106-3	880	Interpreter 1		Trenton	MI	3/22/2025	30	48183
102-1	880	Interpreter 1	St. Clair Shores Public Library	Saint Clair Shores	MI	3/22/2025	45	48081
109-1	882	Eastern District Mobile Learning Center 2	Detroit Public Library - Conely	Detroit	MI	3/25/2025	12	48210
106-3	882	Southern District Mobile Learning Center 1	Cranbrook Rouge River Water Festival	Bloomfield Hills	MI	3/26/2025	100	48304
106-3	882	Southern District Mobile Learning Center 1	Cranbrook Rouge River Water Festival	Bloomfield Hills	MI	3/27/2025	100	48304
106-3	882	Southern District Mobile Learning Center 1	Cranbrook Rouge River Water Festival	Bloomfield Hills	MI	3/28/2025	100	48304
102-1	880	Interpreter 1	Girl scouts	Eastpointe	MI	3/30/2025	10	48021
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	4/1/2025	37	48170
109-1	882	Eastern District Mobile Learning Center 2	Pomeroy Living Rochester	Rochester	MI	4/2/2025	15	48309
113-1	881	Interpreter 1		Washington	MI	4/3/2025	30	48064

102-1	880	Interpreter 1		Macomb	MI	4/3/2025	10	48044
109-1	880	Interpreter 1	Kennedy Early Childhood Center	Warren	MI	4/4/2025	25	48089
109-1	880	Interpreter 1	Krause Elementary School	Armada	MI	4/4/2025	14	48005
106-2	884	Mobile Learning Center Outreach 3		Flat Rock	MI	4/5/2025	121	48134
102-1	880	Interpreter 1	McCollough-Unis Elementary School	Dearborn	MI	4/5/2025	5	48126
109-1	882	Eastern District Mobile Learning Center 2	Harrison Township Public Library	Harrison Township	MI	4/5/2025	18	48045
109-1	882	Eastern District Mobile Learning Center 2	Grosse Ile Nature and Land Conservancy	Grosse Ile	MI	4/6/2025	10	48138
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	4/7/2025	60	48096
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	4/8/2025	60	48096
102-1	880	Interpreter 1	Maybelle Burnette Branch Library	Warren	MI	4/8/2025	50	48089
109-1	882	Eastern District Mobile Learning Center 1	MARSP MNC #21	Clinton Township	MI	4/8/2025	12	48038
106-2	884	Mobile Learning Center Outreach 4	Dearborn Public Library	Dearborn	MI	4/10/2025	20	48126
106-3	882	Southern District Mobile Learning Center 2	WCCCD Ted Scott Campus	Belleville	MI	4/12/2025	100	48111
106-3	882	Southern District Mobile Learning Center 1	Detroit Zoo	Royal Oak	MI	4/12/2025	100	48067
109-1	880	Interpreter 1	Girl scouts	Eastpointe	MI	4/12/2025	8	48021
106-3	882	Southern District Mobile Learning Center 1	Detroit Zoo	Royal Oak	MI	4/13/2025	100	48067
109-1	882	Eastern District Mobile Learning Center 1	Sanctuary at St. Joseph's Village	Ypsilanti	MI	4/14/2025	8	48197
106-3	882	Southern District Mobile Learning Center 1	Detroit Public Schools Community District	Detroit	MI	4/15/2025	40	48204
109-1	882	Eastern District Mobile Learning Center 1		Wixom	MI	4/16/2025	20	48393
109-1	882	Eastern District Mobile Learning Center 2	The Avalon of Auburn Hills	Auburn Hills	MI	4/16/2025	8	48326
106-2	884	Mobile Learning Center Outreach 4		Romulus	MI	4/19/2025	100	48174
109-1	882	Eastern District Mobile Learning Center 2	Detroit Public Library - Conely	Detroit	MI	4/21/2025	16	48210
102-1	880	Interpreter 1		Saint Clair Shores	MI	4/21/2025	25	48080
106-3	882	Southern District Mobile Learning Center 1	Farmington Hills Nature Center	Farmington Hills	MI	4/22/2025	100	48334
109-1	882	Eastern District Mobile Learning Center 1	Salem Area Historical Society	Salem	MI	4/23/2025	11	48175
109-1	882	Eastern District Mobile Learning Center 1	Capac Historical Society/Museum	Capac	MI	4/24/2025	31	48014
109-1	882	Eastern District Mobile Learning Center 2	Earth Fair	Goodells	MI	4/25/2025	800	48027
106-3	882	Southern District Mobile Learning Center 1		Westland	MI	4/26/2025	100	48185
109-1	880	Interpreter 2		Harrison Township	MI	4/26/2025	20	48045
102-1	880	Interpreter 1		Clinton Township	MI	4/26/2025	14	48035
109-1	882	Eastern District Mobile Learning Center 2	Earth Fair	Goodells	MI	4/26/2025	800	48027
106-2	884	Mobile Learning Center Outreach 4	Hamtramck Parks Conservancy	Hamtramck	MI	4/27/2025	30	48212
106-2	884	Mobile Learning Center Outreach 4	WCCCD Ted Scott Campus	Belleville	MI	4/29/2025	25	48111
102-1	880	Interpreter 1	Maybelle Burnette Branch Library	Warren	MI	4/29/2025	25	48089
102-1	880	Interpreter 3		Saint Clair Shores	MI	4/29/2025	30	48082
104-1	880	Interpreter 2	Jennifer's Homeschool	Plymouth	MI	5/2/2025	7	48170
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	5/3/2025	626	48207
104-1	882	Western District Mobile Learning Center 1	Canton Leisure Services	Canton	MI	5/3/2025	500	48188
109-1	882	Eastern District Mobile Learning Center 2	Grosse Ile Nature and Land Conservancy	Grosse Ile	MI	5/3/2025	6	48138
112-1	880	Interpreter 1	Girl Scouts of Southeastern Michigan	Brighton	MI	5/3/2025	45	48116
102-1	880	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	5/4/2025	18	48207
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	5/4/2025	20	48036
109-1	882	Eastern District Mobile Learning Center 2	Sanctuary at St. Joseph's Village	Ypsilanti	MI	5/5/2025	14	48197
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	5/5/2025	60	48096
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	5/6/2025	45	48170
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	5/6/2025	60	48096
113-1	881	Interpreter 3	Creation Station	Harrison Township	MI	5/6/2025	30	48045
109-1	882	Eastern District Mobile Learning Center 2	The Avalon of Auburn Hills	Auburn Hills	MI	5/7/2025	22	48326
109-1	882	Eastern District Mobile Learning Center 2	Macomb Community College MORE	Warren	MI	5/8/2025	77	48088
106-3	882	Southern District Mobile Learning Center 1		Macomb	MI	5/13/2025	100	48042
106-3	882	Southern District Mobile Learning Center 1	River Raisin Institute		MI	5/14/2025	100	48162
104-1	880	Interpreter 1	Jennifer's Homeschool	Plymouth	MI	5/16/2025	7	48170
104-1	882	Western District Mobile Learning Center 1	Dexter Garden Club	Dexter	MI	5/17/2025	150	48130
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	5/18/2025	6	48207
113-1	881	Interpreter 2	Macomb Count 4-H	Clinton Township	MI	5/18/2025	20	48036
109-1	880	Interpreter 1	Girl Scout Troop 78244	Clinton Township	MI	5/18/2025	8	48035
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Rochester	Rochester	MI	5/19/2025	40	48307
108-1	880	Interpreter 1	Dexter Senior Center	Dexter	MI	5/21/2025	40	48130
106-3	880	Interpreter 1		Riverview	MI	5/24/2025	36	48193
113-1	881	Interpreter 2	Not Just Play		MI	5/28/2025	20	48079
106-3	882	Southern District Mobile Learning Center 1	Canton Leisure Services	Canton	MI	5/31/2025	100	48188
109-1	880	Interpreter 1		Macomb	MI	5/31/2025	11	48042
109-1	882	Eastern District Mobile Learning Center 1	Clinton-Macomb Library - South Branch	Clinton Twp	MI	5/31/2025	60	48035
102-1	880	Interpreter 1		Grosse Pointe	MI	6/1/2025	9	48236
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	6/1/2025	20	48036
109-1	880	Interpreter 1				6/1/2025	53	00000
104-1	880	Interpreter 1				6/1/2025	14	00000
112-1	880	Interpreter 1				6/1/2025	30	00000
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	6/2/2025	24	48096
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	6/3/2025	42	48170
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	6/3/2025	78	48096
106-3	882	Southern District Mobile Learning Center 1	The Guidance Center	Taylor	MI	6/5/2025	100	48180
109-1	882	Eastern District Mobile Learning Center 2	The Avalon of Auburn Hills	Auburn Hills	MI	6/6/2025	22	48326
104-1	882	Western District Mobile Learning Center 1	Milford Parks and Recreation	Milford	MI	6/7/2025	200	48381
109-1	882	Eastern District Mobile Learning Center 2	Pure Oakland Water	Waterford	MI	6/7/2025	236	48328
106-3	882	Southern District Mobile Learning Center 1	Canton Leisure Services	Canton	MI	6/7/2025	100	48188
106-2	884	Mobile Learning Center Outreach 4		South Lyon	MI	6/7/2025	3000	48178
112-1	880	Interpreter 1		Rockwood	MI	6/7/2025	9	48173
102-1	880	Interpreter 1				6/7/2025	147	00000
109-1	882	Eastern District Mobile Learning Center 1	Grosse Ile Nature and Land Conservancy	Grosse Ile	MI	6/8/2025	21	48138
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	6/8/2025	20	48036
104-1	880	Interpreter 1	Fox Run Senior Center	Novi	MI	6/10/2025	30	48377
102-1	880	Interpreter 1	Life Enrichment - Shelby	Utica	MI	6/11/2025	12	48317
112-1	880	Interpreter 1				6/12/2025	50	00000

109-1	882	Eastern District Mobile Learning Center 2	StoryPoint Senior Living of Clinton Township	Clinton Township	MI	6/13/2025	19	48038
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	6/14/2025	30	48207
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	6/14/2025	30	48207
112-1	880	Interpreter 1	Girl Scouts of Southeastern Michigan	Brighton	MI	6/14/2025	20	48116
109-1	882	Eastern District Mobile Learning Center 1	Warren Public Library	Warren	MI	6/14/2025	15	48093
106-2	531	Get Out & Play: Willow Pool		Fenton	MI	6/15/2025	20	48430
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Bloomfield	Bloomfield Hills	MI	6/16/2025	47	48304
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	6/17/2025	20	48105
109-1	882	Eastern District Mobile Learning Center 2	Michigan Veteran Homes of Chesterfield Township	New Baltimore	MI	6/17/2025	48	48047
115-1	883	Interpreter 1	Howell Parks & Rec	Howell	MI	6/18/2025	35	48843
109-1	882	Eastern District Mobile Learning Center 1	The Avalon of Auburn Hills	Auburn Hills	MI	6/18/2025	13	48326
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Rochester	Rochester	MI	6/18/2025	17	48307
106-3	882	Southern District Mobile Learning Center 1	Canton Liesure Services	Canton	MI	6/18/2025	50	48188
108-1	880	Interpreter 1	Camp dexter	Dexter	MI	6/18/2025	112	48130
115-1	883	Interpreter 1	Howell Parks & Rec	Howell	MI	6/19/2025	35	48843
106-3	882	Southern District Mobile Learning Center 1	Huron-Clinton Metroparks	Waterford	MI	6/19/2025	100	48328
104-1	880	Interpreter 1	Tutor Time - Commerce	Commerce Township	MI	6/23/2025	25	48382
102-1	531	June Jubilee: Connecting Our Stories 3	Gifts For All God's Children	Sterling Heights	MI	6/23/2025	50	48312
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Rochester	Rochester	MI	6/23/2025	19	48307
106-3	882	Southern District Mobile Learning Center 1	South Rockwood Branch Library	South Rockwood	MI	6/23/2025	30	48179
102-1	531	Get Out & Play: Lake St. Clair 1	Park West Foundation	Southfield	MI	6/23/2025	40	48034
102-1	531	June Jubilee: Connecting Our Stories 1				6/23/2025	50	00000
102-1	531	June Jubilee: Connecting Our Stories 2				6/23/2025	50	00000
104-1	881	Interpreter 1	JCC of Metro Detroit - Special Needs Department	West Bloomfield	MI	6/24/2025	39	48322
104-1	880	Interpreter 1	JCC of Metro Detroit - Special Needs Department	West Bloomfield	MI	6/24/2025	23	48322
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	6/24/2025	20	48105
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Rochester	Rochester	MI	6/25/2025	12	48307
104-1	560	Get Out & Play: Kensington Island Queen	Center for Active Adults	South Lyon	MI	6/25/2025	46	48178
106-3	882	Southern District Mobile Learning Center 1	St. Michaels School		MI	6/25/2025	40	48161
106-3	882	Southern District Mobile Learning Center 1	Joe Louis Greenway Partnership	Detroit	MI	6/26/2025	50	48216
104-1	882	Western District Mobile Learning Center 1	Hamburg Library	Hamburg	MI	6/26/2025	30	48139
108-1	880	Interpreter 1	YMCA Camp Birkett	Pinckney	MI	6/27/2025	80	48169
106-3	882	Southern District Mobile Learning Center 1	Friends of Rouge Park	Detroit	MI	6/28/2025	100	48228
106-3	882	Southern District Mobile Learning Center 1	Friends of Rouge Park	Detroit	MI	6/29/2025	100	48228
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	6/29/2025	20	48036
109-1	882	Eastern District Mobile Learning Center 2	Sanctuary at St. Joseph's Village	Ypsilanti	MI	6/30/2025	16	48197
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	7/1/2025	54	48170
104-1	882	Western District Mobile Learning Center 1	Belleville Area District Library	Belleville	MI	7/1/2025	100	48111
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	7/1/2025	20	48105
109-1	882	Eastern District Mobile Learning Center 2	Pomeroy Living Rochester	Rochester	MI	7/2/2025	16	48309
104-1	880	Interpreter 1	Saline Parks and Recreation	Saline	MI	7/2/2025	70	48176
104-1	880	Interpreter 2	Saline Parks and Recreation	Saline	MI	7/2/2025	70	48176
104-1	882	Western District Mobile Learning Center 1	Childtime 0639	Macomb	MI	7/2/2025	30	48042
106-2	884	Mobile Learning Center Outreach 4				7/2/2025	39	00000
109-1	880	Interpreter 1	Camp Leisure	Canton	MI	7/3/2025	20	48188
109-1	882	Eastern District Mobile Learning Center 2	Sanctuary at St. Joseph's Village	Ypsilanti	MI	7/7/2025	14	48197
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	7/7/2025	50	48096
106-2	884	Mobile Learning Center Outreach 4	Detroit Public Library - Main Branch	Detroit	MI	7/8/2025	20	48202
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	7/8/2025	20	48105
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	7/8/2025	30	48096
109-1	882	Eastern District Mobile Learning Center 2	Resilire Neuro	Troy	MI	7/8/2025	22	48083
999-8	531	Get Out & Play: Metroparks on the Road	The Association of Chinese Americans	Troy	MI	7/8/2025	50	48071
104-1	880	Interpreter 1				7/8/2025	30	00000
106-3	882	Southern District Mobile Learning Center 1	River Rouge Public Library	River Rouge	MI	7/9/2025	20	48218
106-3	882	Southern District Mobile Learning Center 1	Nutty Scientists	Ypsilanti	MI	7/9/2025	30	48197
108-1	880	Interpreter 1	Hamburg Senior Center	Hamburg	MI	7/9/2025	25	48139
104-1	560	Get Out & Play: Kensington Island Queen	The Association of Chinese Americans	Troy	MI	7/9/2025	45	48071
106-2	884	Mobile Learning Center Outreach 4				7/9/2025	51	00000
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	7/10/2025	277	48207
106-2	884	Mobile Learning Center Outreach 4				7/10/2025	16	00000
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	7/11/2025	137	48207
104-1	882	Western District Mobile Learning Center 1	Childtime 0639	Macomb	MI	7/11/2025	30	48042
109-1	882	Eastern District Mobile Learning Center 2	StoryPoint Senior Living of Clinton Township	Clinton Township	MI	7/11/2025	19	48038
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	7/13/2025	20	48207
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	7/13/2025	20	48207
113-1	881	Interpreter 2	Macomb Count 4-H	Clinton Township	MI	7/13/2025	20	48036
102-1	531	Get Out & Play: Lake St. Clair 1	Gifts For All God's Children	Sterling Heights	MI	7/14/2025	50	48312
102-1	531	Get Out & Play: Lake St. Clair 2	Alkebulan Village	Detroit	MI	7/14/2025	50	48213
106-3	882	Southern District Mobile Learning Center 1	South Rockwood Branch Library	South Rockwood	MI	7/14/2025	35	48179
104-1	882	Western District Mobile Learning Center 1	Hamburg Library	Hamburg	MI	7/14/2025	30	48139
106-2	884	Mobile Learning Center Outreach 4	Detroit Public Library - Main Branch	Detroit	MI	7/15/2025	20	48202
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	7/15/2025	20	48105
999-8	531	Get Out & Play: Metroparks on the Road	The Association of Chinese Americans	Troy	MI	7/15/2025	50	48071
102-1	531	Get Out & Play: Lake St. Clair 1	The Association of Chinese Americans	Troy	MI	7/15/2025	50	48071
109-1	882	Eastern District Mobile Learning Center 1	The Avalon of Auburn Hills	Auburn Hills	MI	7/16/2025	11	48326
106-3	882	Southern District Mobile Learning Center 1	Nutty Scientists	Ypsilanti	MI	7/16/2025	30	48197
109-1	882	Eastern District Mobile Learning Center 1				7/16/2025	27	00000
106-2	884	Mobile Learning Center Outreach 4				7/16/2025	51	00000
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	7/17/2025	221	48207
106-2	884	Mobile Learning Center Outreach 4				7/17/2025	17	00000
106-3	882	Southern District Mobile Learning Center 1		Utica	MI	7/18/2025	100	48316
106-3	882	Southern District Mobile Learning Center 2	Detroit Riverfront Conservancy	Detroit	MI	7/18/2025	100	48207
104-1	880	Interpreter 1	Learning Tree South	Livonia	MI	7/18/2025	20	48150
106-3	882	Southern District Mobile Learning Center 1		Westland	MI	7/19/2025	100	48185

106-2	884	Mobile Learning Center Outreach 4	Friends of the Rouge	Plymouth	MI	7/19/2025	31	48170
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Rochester	Rochester	MI	7/21/2025	45	48307
106-3	882	Southern District Mobile Learning Center 1	South Rockwood Branch Library	South Rockwood	MI	7/21/2025	35	48179
104-1	560	Get Out & Play: Kensington Island Queen	Center for Active Adults	South Lyon	MI	7/21/2025	43	48178
104-1	535	Get Out & Play: Kensington Splash 'n' Blast	Howell Recreation Summer Day Camp	Howell	MI	7/22/2025	40	48843
108-1	880	Interpreter 1	Dexter Senior Center	Dexter	MI	7/22/2025	30	48130
104-1	880	Interpreter 1	Thriving Minds	Brighton	MI	7/22/2025	20	48114
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	7/22/2025	20	48105
109-1	882	Eastern District Mobile Learning Center 1		Romeo	MI	7/22/2025	9	48065
104-1	535	Get Out & Play: Kensington Splash 'n' Blast	Howell Recreation Summer Day Camp	Howell	MI	7/24/2025	40	48843
106-3	882	Southern District Mobile Learning Center 1	Joe Louis Greenway Partnership	Detroit	MI	7/24/2025	50	48216
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	7/24/2025	191	48207
104-1	882	Western District Mobile Learning Center 1	Children's Library Detroit Library	Detroit	MI	7/24/2025	15	48202
102-1	880	Interpreter 2	Warren Kinder Care	Warren	MI	7/24/2025	13	48092
113-1	881	Interpreter 2	Life Enrichment - Shelby	Utica	MI	7/25/2025	12	48317
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	7/25/2025	0	48207
109-1	882	Eastern District Mobile Learning Center 2	Grosse Ile Nature and Land Conservancy	Grosse Ile	MI	7/26/2025	27	48138
106-3	882	Southern District Mobile Learning Center 1				7/26/2025	100	00000
106-2	884	Mobile Learning Center Outreach 4	Oak Park Garden Tour	Oak Park	MI	7/27/2025	200	48237
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	7/27/2025	20	48036
102-1	531	Get Out & Play: Lake St. Clair 1	First Spanish-American Church	Lake Orion	MI	7/28/2025	40	48362
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Bloomfield	Bloomfield Hills	MI	7/28/2025	26	48304
104-1	882	Western District Mobile Learning Center 1	Detroit Library Chase Branch	Detroit	MI	7/29/2025	30	48235
104-1	535	Get Out & Play: Kensington Splash 'n' Blast	Grandparents Parenting A3gain	Detroit	MI	7/29/2025	50	48223
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	7/29/2025	20	48105
108-1	880	Interpreter 1	Ann Arbor YMCA Day Camp	Ann Arbor	MI	7/29/2025	26	48103
106-3	882	Southern District Mobile Learning Center 1	St. Michaels School		MI	7/30/2025	45	48161
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	7/31/2025	151	48207
104-1	882	Western District Mobile Learning Center 1	Ypsilanti District Library	Ypsilanti	MI	7/31/2025	50	48197
115-1	883	Interpreter 2	JCC of Metro Detroit - Special Needs Department	West Bloomfield	MI	8/1/2025	30	48322
108-1	880	Interpreter 1	Ann Arbor YMCA Day Camp	Ann Arbor	MI	8/1/2025	34	48103
102-1	880	Interpreter 1	Macomb Community College	Clinton Township	MI	8/1/2025	46	48038
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	8/3/2025	20	48036
109-1	882	Eastern District Mobile Learning Center 2	Sanctuary at St. Joseph's Village	Ypsilanti	MI	8/4/2025	11	48197
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	8/4/2025	30	48096
104-1	880	Interpreter 1	Everbrook Academy	West Bloomfield	MI	8/5/2025	30	48322
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	8/5/2025	44	48170
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	8/5/2025	20	48105
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	8/5/2025	61	48096
109-1	882	Eastern District Mobile Learning Center 1	The Avalon of Auburn Hills	Auburn Hills	MI	8/6/2025	14	48326
106-2	884	Mobile Learning Center Outreach 4		Detroit	MI	8/6/2025	42	48228
104-1	560	Get Out & Play: Kensington Island Queen	Ford Senior Center	Taylor	MI	8/6/2025	46	48180
104-1	882	Western District Mobile Learning Center 1	The Little Red Schoolhouse	Howell	MI	8/7/2025	30	48843
106-2	531	Get Out & Play: Willow Pool	LA SED	Detroit	MI	8/7/2025	50	48209
106-2	884	Mobile Learning Center Outreach 4		Detroit	MI	8/8/2025	183	48221
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	8/10/2025	15	48207
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	8/10/2025	15	48207
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Bloomfield	Bloomfield Hills	MI	8/11/2025	23	48304
104-1	560	Get Out & Play: Kensington Island Queen	Putnam Twp. Senior Center	Pinkney	MI	8/11/2025	25	48169
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	8/12/2025	20	48105
106-2	884	Mobile Learning Center Outreach 4		Detroit	MI	8/13/2025	42	48228
106-3	880	Interpreter 1	London Swordbearer Pathfinder Club	Inkster	MI	8/14/2025	11	48141
109-1	882	Eastern District Mobile Learning Center 1	Auburn Hills Seniors	Auburn Hills	MI	8/15/2025	43	48326
109-1	882	Eastern District Mobile Learning Center 1		Romeo	MI	8/15/2025	12	48065
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Rochester	Rochester	MI	8/18/2025	46	48307
104-1	880	Interpreter 1	Learning Tree South	Livonia	MI	8/19/2025	20	48150
106-3	882	Southern District Mobile Learning Center 1	Humane Society of Huron Valley	Ann Arbor	MI	8/19/2025	20	48105
109-1	882	Eastern District Mobile Learning Center 2		Wixom	MI	8/20/2025	15	48393
104-1	560	Get Out & Play: Kensington Island Queen	Hamburg Senior Center	Hamburg	MI	8/20/2025	46	48139
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Rochester	Rochester	MI	8/21/2025	9	48307
104-1	535	Get Out & Play: Kensington Splash 'n' Blast	Detroit Parent Network	Detroit	MI	8/21/2025	50	48202
104-1	880	Interpreter 1	Learning Tree South	Livonia	MI	8/21/2025	20	48150
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Northville	Plymouth	MI	8/22/2025	27	48170
109-1	882	Eastern District Mobile Learning Center 2	Pomeroy Living Rochester	Rochester	MI	8/25/2025	10	48309
104-1	560	Get Out & Play: Kensington Island Queen	PrimeTimers	South Lyon	MI	8/25/2025	45	48178
106-3	882	Southern District Mobile Learning Center 1	Joe Louis Greenway Partnership	Detroit	MI	8/28/2025	55	48216
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Northville	Plymouth	MI	9/2/2025	41	48170
109-1	882	Eastern District Mobile Learning Center 2	Pomeroy Living Rochester	Rochester	MI	9/3/2025	10	48309
106-3	882	Southern District Mobile Learning Center 1	Canton Leisure Services	Canton	MI	9/6/2025	50	48188
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	9/8/2025	30	48096
109-1	882	Eastern District Mobile Learning Center 2	Auburn Hills Seniors	Auburn Hills	MI	9/9/2025	9	48326
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	9/9/2025	30	48096
102-1	880	Interpreter 1			MI	9/13/2025	32	48653
106-3	882	Southern District Mobile Learning Center 1	Sidewalk Detroit	Detroit	MI	9/13/2025	50	48223
104-1	882	Western District Mobile Learning Center 1	Pointe Mouillee Waterfowl Festival	Brownstown	MI	9/13/2025	500	48173
109-1	882	Eastern District Mobile Learning Center 1		Troy	MI	9/13/2025	31	48098
109-1	882	Eastern District Mobile Learning Center 2	Sanctuary at St. Joseph's Village	Ypsilanti	MI	9/15/2025	12	48197
106-3	882	Southern District Mobile Learning Center 1	Cranbrook Rouge River Water Festival	Bloomfield Hills	MI	9/16/2025	100	48304
109-1	882	Eastern District Mobile Learning Center 2		Wixom	MI	9/17/2025	15	48393
109-1	882	Eastern District Mobile Learning Center 2	The Avalon of Auburn Hills	Auburn Hills	MI	9/17/2025	6	48326
106-3	882	Southern District Mobile Learning Center 1	Cranbrook Rouge River Water Festival	Bloomfield Hills	MI	9/17/2025	100	48304
106-3	882	Southern District Mobile Learning Center 1	Cranbrook Rouge River Water Festival	Bloomfield Hills	MI	9/18/2025	100	48304
104-1	882	Western District Mobile Learning Center 1	Cranbrook	Bloomfield Hills	MI	9/18/2025	100	48304
108-1	880	Interpreter 1	Hamburg Senior Center	Hamburg	MI	9/18/2025	30	48139

106-3	882	Southern District Mobile Learning Center 1	Cranbrook Rouge River Water Festival	Bloomfield Hills	MI	9/19/2025	100	48304
104-1	882	Western District Mobile Learning Center 1	Cranbrook	Bloomfield Hills	MI	9/19/2025	100	48304
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Northville	Plymouth	MI	9/19/2025	29	48170
106-3	882	Southern District Mobile Learning Center 1		Highland Park	MI	9/20/2025	100	48203
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	9/21/2025	30	48207
104-1	882	Western District Mobile Learning Center 1	Ypsi Fall River Day	Ypsilanti	MI	9/21/2025	150	48197
106-3	882	Southern District Mobile Learning Center 1	Friends of the Detroit River	Taylor	MI	9/23/2025	100	48180
106-3	882	Southern District Mobile Learning Center 1	Greenmead Historical Park	Livonia	MI	9/23/2025	20	48152
104-1	882	Western District Mobile Learning Center 1	Warren Library Burnette Branch	Warren	MI	9/23/2025	50	48089
109-1	882	Eastern District Mobile Learning Center 1	Howell Garden Club	Howell	MI	9/24/2025	25	48843
106-3	882	Southern District Mobile Learning Center 1	Friends of the Detroit River	Taylor	MI	9/24/2025	100	48180
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Rochester	Rochester	MI	9/25/2025	10	48307
104-1	882	Western District Mobile Learning Center 1	Friends of Highland Recreation Area	White Lake	MI	9/27/2025	150	48383
104-1	880	Interpreter 1	--None--	Detroit	MI	9/27/2025	6	48216
112-1	880	Interpreter 1		Trenton	MI	9/27/2025	30	48183
106-3	882	Southern District Mobile Learning Center 1	Friends of the Detroit River	Taylor	MI	9/27/2025	100	48180
109-1	882	Eastern District Mobile Learning Center 1	Grosse Ile Nature and Land Conservancy	Grosse Ile	MI	9/27/2025	23	48138
109-1	880	Interpreter 1	Ferndale Lower Elementary	Oak Park	MI	9/28/2025	9	48237
113-1	881	Interpreter 1	Leader Dogs	Oak Park	MI	9/28/2025	30	48237
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	9/28/2025	30	48207
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	9/28/2025	30	48207
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Rochester	Rochester	MI	9/29/2025	41	48307
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Rochester	Rochester	MI	9/29/2025	41	48307
106-3	882	Southern District Mobile Learning Center 1	Sidewalk Detroit	Detroit	MI	10/4/2025	100	48223
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Rochester	Rochester	MI	10/6/2025	35	48307
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Bloomfield	Bloomfield Hills	MI	10/6/2025	10	48304
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	10/6/2025	30	48096
113-1	881	Interpreter 1	Life Enrichment - Shelby	Utica	MI	10/7/2025	12	48317
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	10/7/2025	45	48170
106-2	884	Mobile Learning Center Outreach 2		Flat Rock	MI	10/7/2025	94	48134
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	10/7/2025	34	48096
112-1	880	Interpreter 1	Grosse Ile Evening Garden Club	Grosse Ile	MI	10/9/2025	50	48138
106-2	884	Mobile Learning Center Outreach 3		Grosse Ile	MI	10/9/2025	32	48138
109-1	880	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	10/12/2025	30	48207
109-1	882	Eastern District Mobile Learning Center 2	Sanctuary at St. Joseph's Village	Ypsilanti	MI	10/13/2025	10	48197
109-1	882	Eastern District Mobile Learning Center 1	The Avalon of Auburn Hills	Auburn Hills	MI	10/15/2025	12	48326
102-1	880	Interpreter 1		New Baltimore	MI	10/16/2025	20	48047
113-1	881	Interpreter 1	Life Enrichment - Shelby	Utica	MI	10/17/2025	12	48317
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	10/18/2025	35	48207
106-3	880	Interpreter 1	American Heritage	Canton	MI	10/18/2025	4	48187
106-3	882	Southern District Mobile Learning Center 1	Friends of the Rouge	Plymouth	MI	10/18/2025	50	48170
106-3	882	Southern District Mobile Learning Center 1	Plymouth Community Chamber of Commerce	Plymouth	MI	10/19/2025	100	48170
108-1	880	Interpreter 1		Dexter	MI	10/19/2025	23	48130
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Bloomfield	Bloomfield Hills	MI	10/20/2025	37	48304
106-3	882	Southern District Mobile Learning Center 1	City of Dearborn	Dearborn	MI	10/21/2025	100	48126
106-3	882	Southern District Mobile Learning Center 1	WCCCD Ted Scott Campus	Belleville	MI	10/21/2025	50	48111
113-1	881	Interpreter 1	Life Skills-Lapeer	Lapeer	MI	10/22/2025	20	48446
109-1	882	Eastern District Mobile Learning Center 1	Pomeroy Living Rochester	Rochester	MI	10/22/2025	17	48309
104-1	882	Western District Mobile Learning Center 1		Milford	MI	10/23/2025	20	48381
109-1	882	Eastern District Mobile Learning Center 1	Cedarbrook Senior Living Rochester	Rochester	MI	10/23/2025	8	48307
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	10/25/2025	1370	48207
102-1	880	Interpreter 1		Harrison Township	MI	10/25/2025	8	48045
109-1	882	Eastern District Mobile Learning Center 1	Packard Proving Grounds	Utica	MI	10/26/2025	57	48317
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	10/26/2025	1406	48207
106-3	880	Interpreter 1	Boy Scouts Pack 568	Flat Rock	MI	10/26/2025	15	48134
106-3	882	Southern District Mobile Learning Center 1	Detroit Riverfront Conservancy	Detroit	MI	11/1/2025	314	48207
102-1	880	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	11/1/2025	15	48207
104-1	882	Western District Mobile Learning Center 1	Clinton-Macomb Library - South Branch	Clinton Twp	MI	11/1/2025	30	48035
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	11/2/2025	30	48036
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	11/3/2025	30	48096
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	11/4/2025	45	48170
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	11/4/2025	33	48096
109-1	882	Eastern District Mobile Learning Center 1	Armada Library	Armada	MI	11/4/2025	24	48005
109-1	882	Eastern District Mobile Learning Center 1	Pomeroy Living Rochester	Rochester	MI	11/5/2025	22	48309
112-1	880	Interpreter 1	Taylor Garden Club	Taylor	MI	11/6/2025	20	48180
113-1	881	Interpreter 4		Washington	MI	11/6/2025	25	48064
109-1	882	Eastern District Mobile Learning Center 1	Women's Progressive Coalition	Macomb	MI	11/6/2025	16	48044
113-1	881	Interpreter 1	Life Enrichment - Shelby	Utica	MI	11/7/2025	15	48317
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Bloomfield	Bloomfield Hills	MI	11/7/2025	50	48304
109-1	880	Interpreter 1		Utica	MI	11/8/2025	7	48315
106-3	882	Southern District Mobile Learning Center 1	The War Memorial	Grosse Pointe Farms	MI	11/8/2025	100	48236
106-3	882	Southern District Mobile Learning Center 1	Canton Leisure Services	Canton	MI	11/8/2025	50	48188
106-3	880	Interpreter 1	First Presbyterian Church of Trenton	Trenton	MI	11/8/2025	20	48183
106-3	880	Interpreter 1		Flat Rock	MI	11/8/2025	10	48134
104-1	882	Western District Mobile Learning Center 1	Macomb ISD	Clinton Township	MI	11/8/2025	400	48038
109-1	882	Eastern District Mobile Learning Center 1	Macomb Community College	Clinton Township	MI	11/10/2025	85	48038
109-1	882	Eastern District Mobile Learning Center 1	Knox Presbyterian Church	Harrison Township	MI	11/11/2025	31	48045
109-1	882	Eastern District Mobile Learning Center 2	The Avalon of Auburn Hills	Auburn Hills	MI	11/12/2025	10	48326
106-2	884	Mobile Learning Center Outreach 4				11/15/2025	25	00000
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	11/16/2025	86	48036
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Rochester	Rochester	MI	11/17/2025	60	48307
106-3	882	Southern District Mobile Learning Center 1	Joe Louis Greenway Partnership	Detroit	MI	11/19/2025	50	48216
113-1	881	Interpreter 1	Romeo, Washington, Bruce Parks and Rec	Romeo	MI	11/19/2025	25	48065
106-2	884	Mobile Learning Center Outreach 3				11/19/2025	20	00000

113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	11/23/2025	15	48207
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	11/23/2025	15	48207
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	11/30/2025	60	48036
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Bloomfield	Bloomfield Hills	MI	12/1/2025	48	48304
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	12/1/2025	30	48096
104-1	880	Interpreter 1	City of Novi	Novi	MI	12/2/2025	25	48375
109-1	882	Eastern District Mobile Learning Center 1	Pomeroy Living Rochester	Rochester	MI	12/2/2025	12	48309
109-1	882	Eastern District Mobile Learning Center 2	Cedarbrook Senior Living Northville	Plymouth	MI	12/2/2025	47	48170
113-1	881	Interpreter 1	Ray Township Public Library	Ray	MI	12/2/2025	30	48096
112-1	880	Interpreter 1				12/5/2025	60	00000
106-2	884	Mobile Learning Center Outreach 4	Grosse Ile Nature and Land Conservancy	Grosse Ile	MI	12/6/2025	20	48138
106-2	884	Mobile Learning Center Outreach 4	Outdoor Adventure Center	Detroit	MI	12/7/2025	35	48207
109-1	882	Eastern District Mobile Learning Center 1	Sanctuary at St. Joseph's Village	Ypsilanti	MI	12/8/2025	9	48197
104-1	880	Interpreter 1	Fox Run Senior Center	Novi	MI	12/9/2025	40	48377
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	12/13/2025	35	48207
104-1	880	Interpreter 1		Dexter	MI	12/13/2025	15	48130
113-1	881	Interpreter 1	Macomb Count 4-H	Clinton Township	MI	12/14/2025	20	48036
109-1	882	Eastern District Mobile Learning Center 1	Blue Cross Blue Shield of Michigan	Rochester	MI	12/15/2025	41	48307
109-1	882	Eastern District Mobile Learning Center 1	The Avalon of Auburn Hills	Auburn Hills	MI	12/16/2025	11	48326
108-1	880	Interpreter 1	Dexter Senior Center	Dexter	MI	12/16/2025	30	48130
109-1	882	Eastern District Mobile Learning Center 1	Resilire Neuro	Troy	MI	12/16/2025	19	48083
113-1	881	Interpreter 1	Girl Scouts of Southeastern Michigan	Detroit	MI	12/18/2025	125	48207
113-1	881	Interpreter 1		Grosse Pointe	MI	12/19/2025	1	48236
109-1	882	Eastern District Mobile Learning Center 1				12/19/2025	12	00000
<b>Total</b>							<b>24198</b>	



# **APPENDIX 2:**

## **PROGRAMS WITHOUT REGISTRATION DETAIL DATA SPREADSHEET**



## Metroparks Programs and Events Without Registration

### Western District Operations

Name of Park	Name of Facility	Name of Event	Date of Event	Number of Participants
Indian Springs	Meadow Lark Picnic Area	Night of the Dragon	9/20/2025	576
Indian Springs	Meadow Lark Picnic Area	Metrobarks	10/11/2025	64
Huron Meadows	Sunset Ridge	Metrobarks	12/16/2025	220
Hudson Mills	Activity Center	Movies in the Park	6/7/2025	32
Hudson Mills	Activity Center	Music & Moves	8/9/2025	147
Kensington	Maple Beach	Blue Moon at the Beach	8/2/2025	4,000
Kensington	Various	Fireworks	6/28/2025	15,000
Kensington	Maple Beach	MiPhil	7/12/2025	500
Kensington	Movie Night	Maple Beach	8/8/2025	200
<b>District Total</b>				<b>20739</b>

### Eastern District Operations

Name of Park	Name of Facility	Name of Event	Date of Event	Number of Participants
Lake St. Clair	TWAC	Summer Concerts	Sundays Memorial to Labor Day	6000
Lake St. Clair	TWAC	Macomb Symphony	Tuesdays June 23 to July 28	900
Lake St. Clair	Playground Shelter	Book Break	Mondays June 15 to August 10	338
Stony Creek	Oakgrove Off-Leash Dog Area	Metrobarks Paws, Pose and	Sunday April 27, 2025	1000
Stony Creek	Whole Park	Fireworks	Friday June 27, 2025	10,000
Stony Creek	Shelden Mt. Bike Trails	Shelden Mt. Bike Festival (V	Saturday September 27, 2025	800
Stony Creek	Ridgewood Campground	Night of the Dragon	Friday October 10 and Saturday October 11, 2025	2500
Stony Creek	Eastwood Beach	Summer Concert Series	June 13,27. July 13,27. August 8,22	2100
<b>District Total</b>				<b>23638</b>

### Southern District Operations

Name of Park	Name of Facility	Name of Event	Date of Event	Number of Participants
Lake Erie	Parkwide	Fireworks	7/3/2025	14000
Lake Erie	Marina	Mid Summer Bash	7/5/2025	300
Willow	Parkwide	Fireworks	6/29/2025	12000
Willow	Pool Plaza	Food and Tunes	7/26/2025	100
Willow	Pool Plaza	Food and Tunes	8/23/2025	600
Lower Huron	Woods Creek	Movie Night	8/9/2025	300
<b>District Total</b>				<b>27300</b>

### Interpretive Services

Name of Park	Name of Facility	Name of Event	Date of Event	Number of Participants
Hudson Mills	Activity Center	Native Plant Sale	5/24/2025	201
Indian Springs	Environmental Discovery Center	Seed Sale & Swap	2/1/2025	170
Indian Springs	Environmental Discovery Center	The Great Skeleton Scaven	10/1-31/2025	841
Kensington	Farm Center	Weekend Hayrides	every weekend	3354
Kensington	Farm Center	Spring Festival	3/29-30/25	3129
Kensington	Farm Center	Early American Skills Exper	Sat, May 17; Sun, May 18; Sat, Jun 21; Sun, Jun 22; Sat, Jul 19; Sun, Jul 20; Sat, Aug 16; Sun, Aug 17; Sat, Sept 20; Sun, Sept 21; Sat, Oct 18; Sun, Oct 19	710
Kensington	Farm Center	Roving Interpretation: Baby goats and lambs	February	100
Kensington	Farm Center	Roving Interpretation: Baby goats, lambs and watching delivery	March	600
Kensington	Farm Center	Roving Interpretation: Baby goats, lambs and watching delivery	April	800
Kensington	Farm Center	Roving Interpretation: Baby care and bottle feeding	May	100
Kensington	Farm Center	Roving Interpretation: Baby care and bottle feeding	June	90
Kensington	Farm Center	Roving Interpretation: Animal care and piglet questions	July	175

Kensington	Farm Center	Roving Interpretation: Animal care and bee questions	August	200
Kensington	Farm Center	Roving Interpretation: Animal care and bee questions	September	225
Kensington	Farm Center	Roving Interpretation: Animal care and enrichment	October	125
Kensington	Farm Center	Roving Interpretation: Animal care and bee questions	November	75
Kensington	Nature Center	Pop-up Ranger Feeding	1/25/2025	8
Kensington	Nature Center	Pop-up Ranger Feeding	2/16/2025	20
Kensington	Nature Center	Great Backyard Bird Count	2/15/25 and 2/16/25	47
Kensington	Nature Center	Pop-up Ranger Feeding	3/8/2025	9
Kensington	Nature Center	Pop-up Ranger Feeding	4/18/2025	18
Kensington	Nature Center	Pop up box turtle meet	4/18/2025	5
Kensington	Nature Center	Pop up Blandings turtle feed	4/18/2025	5
Kensington	Nature Center	Pop-up Herpetology Feeding	5/11/2025	7
Kensington	Nature Center	Pop-up Ranger Feeding	5/11/2025	14
Kensington	Nature Center	Pop-up Herpetology Feeding	6/28/2025	11
Kensington	Nature Center	Pop-up Ranger Feeding	7/26/2025	11
Kensington	Nature Center	Pop Up Animal Meet and G	7/29/2025	15
Kensington	Nature Center	Pop Up Animal Meet and G	8/2/2025	7
Kensington	Nature Center	Pop Up Animal Meet and G	8/16/2025	7
Kensington	Nature Center	Pop-up Ranger Feeding	8/28/2025	9
Kensington	Nature Center	Pop-up Ranger Feeding	9/6/2025	9
Kensington	Nature Center	Pop-up Ranger Feeding	9/13/2025	20
Kensington	Nature Center	Pop-up Ranger Feeding	9/26/2025	5
Kensington	Nature Center	Pop-up Ranger Feeding	9/27/2025	15
Kensington	Nature Center	Trick-or-Treat on the Trails	10/18/2025	321
Kensington	Nature Center	Pop-up Ranger Feeding	11/15/2025	15
Kensington	Nature Center	Turkey Trivia	11/26-30/25	53
Lake Erie	Marshlands Museum	Wild Birds Unlimited - Wood	1/11/2025	13
Lake Erie	Marshlands Museum	Wild Birds Unlimited - Nativ	3/22/2025	16
Lake Erie	Marshlands Museum	Pop-up HawkFest	9/12-13/25	47
Lake Erie	Marshlands Museum	HawkFest	9/20/25 and 9/21/25	4000
Lake St. Clair	Nature Center	Feeding Time at the Nature	1/12/2025	16
Lake St. Clair	Nature Center	Feeding Time at the Nature	3/30/2025	21
Lake St. Clair	Nature Center	Feeding Time at the Nature	5/18/2025	20
Lake St. Clair	Nature Center	Feeding Time at the Nature	7/13/2025	19
Lake St. Clair	Nature Center	Feeding Time at the Nature	9/14/2025	6
Lake St. Clair	Nature Center	Feeding Time at the Nature	11/2/2025	1
Lake St. Clair	Nature Center	Owl Festival	4/18/2025	683
Lake St. Clair	Nature Center	Monarch & Hummingbird Fe	9/13/2025	400
Lake St. Clair	Nature Center	Voyageur Skills Day	10/4/2025	400
Lake St. Clair	Nature Center	Great Lakes Bat Festival	10/26/2025	130
Lake St. Clair	Nature Center	Self-guided Luminary Trail V	12/27/2026	10
Oakwoods	Nature Center	Huron River Flute Circle	1/12/2025	15
Oakwoods	Nature Center	Huron River Flute Circle	2/16/2025	7
Oakwoods	Nature Center	Huron River Flute Circle	3/23/2025	19
Oakwoods	Nature Center	Huron River Flute Circle	5/18/2025	21
Oakwoods	Nature Center	Huron River Flute Circle	9/21/2025	15
Oakwoods	Nature Center	Huron River Flute Circle	10/19/2025	22
Oakwoods	Nature Center	Huron River Flute Circle	11/16/2025	14
Oakwoods	Nature Center	Huron River Flute Circle	12/14/2025	13
Oakwoods	Nature Center	Oakwoods 50 <sup>th</sup> Birthday Ba	5/10/2025	200
Stony Creek	Nature Center	Feeding Time in the Nature	Sundays January 5, 12, 19, 26; February 2, 9, 16, 23; March 2, 9, 16, 23, 30; April 6, 13, 20, 27; May 4, 11, 18, 25; June 1, 8, 15, 22, 29; July 6, 13, 20, 27; August 3, 10, 17, 24, 31; September 7, 14, 21, 28; October 5, 12, 19, 26. November 2, 9, 16, 23, 30; December 7, 14, 21, 28.	888

			Saturdays January 11; February 8; March 8; April 12; May 10; June 14; July 12; August 9; September 13; October 11; November 8; December 13.	
Stony Creek	Nature Center	Kid's Outdoor Craft Hour		115
Stony Creek	Nature Center	Project FeederWatch	1/18/2025	9
			Saturday, February 1; Saturday, March 1; Saturday, April 5; Saturday, May 3; Saturday, June 7	
Stony Creek	Nature Center	Eagle Watch		82
Stony Creek	Nature Center	Great Backyard Bird Count	2/15/2025	0
Stony Creek	Nature Center	Frog Funfest	4/27/2025	120
Stony Creek	Nature Center	Walk-A-Mom	5/11/2025	150
Stony Creek	Nature Center	From Flower to Seed	9/27/2025	3
Stony Creek	Nature Center	Children's Festival	10/18/2025	400
			3/1-3/2/25, 3/8/25-3/9/25, 3/15/25-3/16/25, 3/22/25-3/23/25	
Wolcott Mill	Farm Center	Maple Sweetness		377
Wolcott Mill	Farm Center	Sheep Shearing & Fiber Fa	3/29/2025	669
Wolcott Mill	Farm Center	Spring Festival	5/17/2025	450
Wolcott Mill	Farm Center	Dairy Day	6/21/2025	308
			Saturday Oct 4, Sunday Oct 5, Saturday Oct 11, Sunday Oct 12, Saturday Oct 18, Sunday Oct 19	
Wolcott Mill	Farm Center	Pumpkin Patch Wagon Rid		816
<b>Interpretive Total</b>				<b>22021</b>

# **APPENDIX 3:**

## **OUTSIDE EVENTS HOSTED IN PARKS DETAIL DATA SPREADSHEET**



## Outside Events Hosted in the Metroparks

### Western District

Name of Park	Name of Facility	Name of Event	Date of Event	Number of Participants
Kensington	Black Locust	Kent Lake Classic Disc Golf Tournament	2/15/2025	100
Kensington	Black Locust	Kent Lake Classic Disc Golf Tournament	2/16/2025	70
Kensington	Black Locust	Huron Valley Open Disc Golf Tournament	4/5/2025	144
Kensington	Black locust	Huron Valley Open Disc Golf Tournament	4/6/2025	144
Kensington	Maple Beach	Donot Stop Bodies Race Company	4/6/2025	300
Kensington	Maple Beach	Mitten Rowing Racing Series- 1st Race	4/19/2025	3,100
Kensington	Maple Beach	Mitten Rowing Racing Series- 2nd Race	4/26/2025	2,450
Kensington	Maple Beach	Mitten Rowing Racing Series- 3rd Race	5/3/2025	2250
Kensington	North Martindale	Foundation Fighting Blindness 5k	5/3/2025	300
Kensington	Kent Lake East Boat Launch	ASI Weekly Racing Program	5/4/2025	30
Kensington	Maple Beach	Mitten Rowing Racing Series- Midwest	5/10/2025	5600
Kensington	North Martindale	Walk to Cure Arthritis	5/10/2025	300
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	5/10/2025	30
Kensington	Kent Lake West Boat Launch	Bows for the Brave (Bowfishing)	5/11/2025	60
Kensington	Playfield	Hilbert BDE- Elementary School	5/12/2025	525
Kensington	Maple Beach	Mitten Rowing Racing Series- State Champ.	5/17/2025	2450
Kensington	North Martindale	Brain Tumor 5K	5/17/2025	800
Kensington	North Martindale	Brain Tumor- Brews & Chews	5/17/2025	300
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	5/18/2025	30
Kensington	Maple Beach	National MS Walk	5/18/2025	500
Kensington	Playfield	Japan Business Marathon Event	5/18/2025	450
Kensington	Maple Beach	Kensington Art Fair	5/24/2025	5000
Kensington	Maple Beach	Kensington Art Fair	5/25/2025	5000
Kensington	Maple Beach	Kensington Art Fair	5/26/2025	5000
Kensington	West Boat Launch	Fishing Complete Tournament	5/25/2025	100
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	5/25/2025	30
Kensington	West Boat Launch	Chinmaya Mission Walk	5/26/2025	250
Kensington	Hike/Bike Only	T-Rex Triathlon	5/28/2025	450
Kensington	Playfield	Walk 4 Hearing	5/31/2025	300
Kensington	Martindale Beach	Water Lantern Festival	5/31/2025	2500
Kensington	Baywoods	Jackie Michon 5k	5/31/2025	100
Kensington	West Boat Launch	Bass fin-addicts Tournament	6/1/2025	25
Kensington	Kent Lake East Boat Launch	ASI Weekly Racing Program	6/1/2025	30
Kensington	Playfield	First Apostolic Lutheran Church	6/1/2025	500
Kensington	Toboggan Run	US Amateur Disc Golf Championship	6/6/2025	174
Kensington	Toboggan Run	US Amateur Disc Golf Championship	6/7/2025	174
Kensington	Toboggan Run	US Amateur Disc Golf Championship	6/8/2025	174
Kensington	Hike/Bike Only	Isan Lake Triathlon	6/7/2025	350
Kensington	Windfall Shelter	Huron 100 Race	6/8/2025	40
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	6/8/2025	30
Kensington	Roadways Only	Eyes on Design Driving Tour	6/13/2025	35
Kensington	Black Locust & Toboggan	Oakland County Disc Golf Championship	6/13/2025	71
Kensington	Black Locust & Toboggan	Oakland County Disc Golf Championship	6/14/2025	84
Kensington	Black Locust & Toboggan	Oakland County Disc Golf Championship	6/15/2025	162
Kensington	Playfield	Desi Festival	6/14/2025	1000
Kensington	North Martindale	Trane East Michigan Family Day	6/14/2025	200
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	6/15/2025	30
Kensington	West Boat Launch	Bass fin-addicts Tournament	6/15/2025	25
Kensington	West Boat Launch	Hunter for Life Fishing Tournament	6/21/2025	100
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	6/22/2025	30
Kensington	West Boat Launch	Michigan NTBA Tournament	6/22/2025	40
Kensington	Hike/Bike Only	T-Rex Triathlon Series	6/25/2025	450
Kensington	Black Locust	Club Kensington Disc Golf Tournament	6/28/2025	72
Kensington	Island Road	Wedding Ceremony	6/28/2025	50
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	6/29/2025	30
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	7/6/2025	30
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	7/12/2025	30
Kensington	Playfield	Maharashtra Mandal of Detroit Picnic	7/12/2025	300
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	7/13/2025	30
Kensington	West Boat Launch	JCBA Jackson Bass Assassins	7/13/2025	35
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	7/20/2025	30
Kensington	Hike/Bike Only	T-Rex Triathlon Series	7/23/2025	450
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	7/27/2025	30
Kensington	Maple Beach	Aloha Run	7/27/2025	600
Kensington	Playfield	Orienteering Event- South Michigan	7/30/2025	100
Kensington	Maple Beach	Thrivent Event	7/31/2025	250



Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	8/3/2025	30
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	8/9/2025	30
Kensington	Black Locust	DFX Discs Event	8/9/2025	72
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	8/10/2025	30
Kensington	Horse Staging	GLDRA Detroit Horse Power	8/14/2025	100
Kensington	Horse Staging	GLDRA Detroit Horse Power	8/15/2025	100
Kensington	Horse Staging	GLDRA Detroit Horse Power	8/16/2025	100
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	8/3/2025	30
Kensington	Hike/Bike Only	T-Rex Triathlon Series	8/20/2025	450
Kensington	Playfield	Cross Country Milford HS	8/21/2025	150
Kensington	Maple Beach	Summer Sizzler Bodies Race Company	8/23/2025	400
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	8/24/2025	30
Kensington	West Boat Launch	UMAISE Wheels in Motion	8/27/2025	25
Kensington	Turtlehead	Trees of Liberatoins Mich United	8/27/2025	100
Kensington	Playfield	Milford Cross Country	8/28/2025	1500
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	8/31/2025	30
Kensington	Toboggon Run & Black Locust	Great Lakes Disc Golf Championship	8/4/2025	1300
Kensington	Toboggon Run & Black Locust	Great Lakes Disc Golf Championship	8/5/2025	1450
Kensington	Toboggon Run & Black Locust	Great Lakes Disc Golf Championship	8/6/2025	1900
Kensington	Toboggon Run & Black Locust	Great Lakes Disc Golf Championship	8/7/2025	2600
Kensington	Playfield	Milford Cross Country	9/6/2026	1700
Kensington	East Boat Launch	PIME Missionaries 5k	9/6/2025	70
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	9/7/2025	30
Kensington	Equestrian Staging	KTRA- Circle Ride	9/12/2025	50
Kensington	Equestrian Staging	KTRA- Circle Ride	9/13/2025	50
Kensington	Equestrian Staging	KTRA- Circle Ride	9/14/2025	50
Kensington	Playfield	XLR8 Alpine Rac Fundraiser	9/13/2025	90
Kensington	West Boat Launch	O2 Breath Walk	9/13/2025	100
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	9/14/2025	30
Kensington	Maple Beach	Renee Piche MS Charity Walk	9/14/2025	200
Kensington	Playfield	Milford Cross Country	9/16/2025	250
Kensington	West Boat Launch	Oral Cancer Awareness 5k	9/20/2025	200
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	9/21/2025	30
Kensington	Group Camp	Trail Life USA 2025	9/26/2025	500
Kensington	Group Camp	Trail Life USA 2025	9/27/2025	500
Kensington	Group Camp	Trail Life USA 2025	9/28/2025	500
Kensington	North Martindale	Steps Toward a Cure- Dravet Foundation	9/27/2025	250
Kensington	North Martindale	Walk'n Roll for ALS	9/28/2025	600
Kensington	Kent Lake- East Boat Launch	ASI Weekly Racing Program	9/28/2025	30
Kensington	Playfield	Milford Cross Country	10/3/2025	3500
Kensington	Playfield	Milford Cross Country	10/4/2025	4000
Kensington	North Martindale	JECF 5K Walk/Run	10/4/2025	150
Kensington	Playfield	Catholic Central Cross Country	10/8/2025	800
Kensington	Farm Center Living History Village	Society for Creative Anachronism	10/10/2025	50
Kensington	Farm Center Living History Village	Society for Creative Anachronism	10/11/2025	50
Kensington	Farm Center Living History Village	Society for Creative Anachronism	10/12/2025	50
Kensington	Martindale Beach	Heron Henley Challenge Rowing	10/11/2025	1500
Kensington	Martindale Beach	Arctic Challenge Rowing	10/12/2025	750
Kensington	Maple Beach	Spooky Springs- Bodies Race Company	10/11/2025	400
Kensington	North Martindale	KDB-AIM at Melanoma 5k	10/12/2025	400
Kensington	Maple Beach	Monster Dash	10/25/2025	1500
Kensington	West Boat Launch	Chiller Thriller Bass Tournament	10/25/2025	40
Kensington	Spring Hill	Fall Orienteering Event	10/26/2025	100
Kensington	Maple Beach	Turkey Trails Bodies Race Company	11/22/2025	400
Kensington	West Boat Launch	Michigan Jaguars 5k Run	11/29/2025	150
Kensington	Black Locust	3 Birdies in a Row Disc Golf	11/29/2025	120
Kensington	West Boat Launch	Freezing 5k Milford Rotary	12/6/2025	100
Kensington	Black Locust	MOB Disc Golf Event	12/21/2025	40
Hudson Mills	Disc Golf Course	Monster Mash	1/4/2025	72
Hudson Mills	Disc Golf Courses	Shamrock Shakedown	3/15/2025	72
Hudson Mills	Disc Golf Courses	MOB Disc Golf	3/22/2025	50
Hudson Mills	Disc Golf Courses	MOB Disc Golf	3/23/2025	50
Hudson Mills	Oak Meadows Ball Fields	Dexter Little League	March-October	50
Hudson Mills	Activity Center Ball Field	Dexter Hurricane Softball	March-October	15
Hudson Mills	River Grove Ball Fields	Dexter Hurricane Softball	March-October	15
Hudson Mills	Oak Meadows Soccer Fields	Dexter Soccer Club	April-October	50
Hudson Mills	Disc Golf Courses	No Foolin'	4/25/2025	72
Hudson Mills	Disc Golf Courses	No Foolin'	4/26/2025	144
Hudson Mills	Disc Golf Courses	No Foolin'	4/27/2025	144

Hudson Mills	AC Shelter/Bike Trail	Young Like 5k	4/27/2025	100
Hudson Mills	AC Shelter/Bike Trail	Noe Bad Vibes	5/10/2025	600
Hudson Mills	AC Shelter/Bike Trail	American Heart Assoc. 5 k	5/15/2025	600
Hudson Mills	B2B	Community Run	6/4/2025	100
Hudson Mills	Disc Golf Courses	Summer Solstice	6/21/2025	144
Hudson Mills	Volleyball Courts	Volleyball League	June- August	50
Hudson Mills	Disc Golf Courses	MOB Disc Golf	7/19/2025	48
Hudson Mills	River Grove/Bike Trail	Stomp Out Sarcoma 5k	7/27/2025	300
Hudson Mills	AC/Bike Trail	AdaptX	8/23/2025	200
Hudson Mills	Cross Country Trail	U of M XC	8/29/2025	270
Hudson Mills	Disc Golf Courses	Discraft Great Lakes Flex	9/2/2025	172
Hudson Mills	Disc Golf Courses	Discraft Great Lakes Flex	9/3/2025	172
Hudson Mills	Disc Golf Courses	Discraft Great Lakes Open	9/5/2025	172
Hudson Mills	Disc Golf Courses	Discraft Great Lakes Open	9/6/2025	172
Hudson Mills	Disc Golf Courses	Discraft Great Lakes Open	9/7/2025	172
Hudson Mills	Disc Golf Courses	Washtenaw Co. Glow Disc	9/28/2025	72
Hudson Mills	Cross Country Trail	Salem HS	9/30/2025	360
Hudson Mills	River Grove/Bike Trail	U of M Charity Walk/Run	10/5/2025	200
Hudson Mills	Cross Country Trail	Father Gabriel Richard	10/11/2025	3600
Hudson Mills	Cross Country Trail	Chelsea HS SEC Championship	10/16/2025	1500
Hudson Mills	Cross Country Trail	Eastern Michigan XC	10/24/2025	600
Hudson Mills	Cross Country Trail	Ann Arbor Flyers	10/25/2025	600
Hudson Mills	B2B/Bike Trail	Holiday Hustle	12/6/2025	500
Hudson Mills	Disc Golf Courses	MOB Disc Golf Holiday Hyzer	12/7/2025	48
Huron Meadows	Bucks Run	Frostey Fest	1/11/2025	200
Huron Meadows	Bucks Run	Frostey Fest	1/12/2025	100
Huron Meadows	Bucks Run	Learn to Ski-BARC	1/15/2025	40
Huron Meadows	Bucks Run	Learn to Ski-BARC	1/22/2025	40
Huron Meadows	Bucks Run	Learn to Ski-BARC	1/29/2025	40
Huron Meadows	Bucks Run	Learn to Ski-BARC	2/5/2025	40
Huron Meadows	Sunset Ridge Ball Field	Legacy/Mojo	March- October	15
Huron Meadows	Road and Trails	Huron 100	6/7/2025	350
Huron Meadows	Cross Country Trail	AA Huron HS XC	8/22/2025	750
Huron Meadows	Cross Country Trail	South Lyon HS	8/27/2025	1500
Huron Meadows	Cross Country Trail	Brighton HS	9/9/2025	660
Huron Meadows	Cross Country Trail	Brighton HS	9/16/2025	480
Huron Meadows	Cross Country Trail	Charyl Stockwell Academy	August-October	35
Huron Meadows	Cross Country Trail	St. Patrick Catholic Church	August-October	10
Huron Meadows	Cross Country Trail	Brighton HS	10/20/2025	450
Huron Meadows	Cross Country Trail	AA Huron HS XC	10/29/2025	1500
Dexter-Huron	B2B	ADA's Tour De Cure	6/7/2025	150
Indian Springs	Meadow Lark	Ratliff Run 5k	6/7/2025	120
Indian Springs	Meadow Lark	Ratliff Run 5k	10/27/2025	300
Indian Springs	EDC	Wedding- Henry	5/3/2025	30
Indian Springs	EDC	Wedding- Stringer	5/17/2025	75
Indian Springs	EDC	Wedding- Kenny	5/23/2025	150
Indian Springs	EDC	Wedding- Baylerian	5/24/2025	130
Indian Springs	EDC	Wedding- Marani	5/31/2025	71
Indian Springs	EDC	Wedding- Towianski	6/8/2025	150
Indian Springs	EDC	Wedding- Tofil	6/21/2025	80
Indian Springs	EDC	Wedding- Bergmann/Fish	6/29/2025	118
Indian Springs	EDC	Wedding- Boyd	7/12/2025	98
Indian Springs	EDC	Wedding- McHale	7/13/2025	130
Indian Springs	EDC	Wedding- Kozicki	7/20/2025	104
Indian Springs	EDC	Wedding- Wise/Jones	7/26/2025	110
Indian Springs	EDC	Wedding- Davila/ White	8/2/2025	128
Indian Springs	EDC	Wedding- Smith	8/16/2025	145
Indian Springs	EDC	Wedding- Semlow	8/22/2025	145
Indian Springs	EDC	Wedding- Tapatti	8/23/2025	127
Indian Springs	EDC	Wedding- Quinkert/Volansky	8/30/2025	86
Indian Springs	EDC	Wedding- Sloman	8/31/2025	81
Indian Springs	EDC	Wedding- Cardinal	9/5/2025	109
Indian Springs	EDC	Wedding- Wilson/Laputa	9/6/2025	121
Indian Springs	EDC	Regional Informal Educator Climate Conf	9/8/2025	60
Indian Springs	EDC	Wedding- Feltz/Stockpoole	9/13/2025	135
Indian Springs	EDC	Wedding- Gonzalez	9/14/2025	122
Indian Springs	EDC	Wedding-Lara	9/26/2025	95

Indian Springs	EDC	Wedding- Siegel/ Goods	9/27/2025	82
Indian Springs	EDC	Wedding- VanDerPloeg/Krahn	10/4/2025	143
Indian Springs	EDC	Wedding- Austin	10/5/2025	45
Indian Springs	EDC	Wedding- Frisch	10/11/2025	95
Indian Springs	EDC	Wedding- Duvall	10/17/2025	70
Indian Springs	EDC	Wedding- Megge/ Tebay	10/18/2025	150
Indian Springs	EDC	Wedding- Olesko	10/25/2025	75
Indian Springs	EDC	Wedding- Gordon	11/1/2025	74

### Eastern District

Name of Park	Name of Facility	Name of Event	Date of Event	Number of Participants
Wolcott Mill	Historic Mill	XC WOLCOTT HISTORIC MILL: Old Skool Classic	Saturday September 13, 2025	3500
Stony Creek	Disc Golf Course	The Woods Disc LLC, Hosting Disc Golf Course	Saturday May 10, 2025	72
Stony Creek	Disc Golf Course	The Woods Disc LLC, Hosting Disc Golf Course	Sunday May 11, 2025	72
Stony Creek	Southdale Shelter	5K or 1 mile walk starting from Southdale	Sunday May 18, 2025	200
Stony Creek	Baypoint Beach	Genesis Triathlons: Kenny Krell Event	Sunday May 18, 2025	300
Stony Creek	The Landing	Fishing tournament	Saturday May 31, 2025	30
Stony Creek	Eastwood Beach	5K PACE Southeast Michigan	Saturday June 7, 2025	250
Stony Creek	Eastwood Beach	5K Everyday Heroes Event, 5 K color run	Saturday June 21, 2025	300
Stony Creek	Baypoint	Lakeside Assembly of God	Wednesday July 9, 2025 Stage	200
Stony Creek	Oakgrove Shelter	5K Hanson's Running Shop	Friday July 11, 2025	75
Stony Creek	Shore Fishing	Girl Scouts	Sunday July 13, 2025	50
Stony Creek	The Landing	Adaptive Kayaking Clinic 9am-4pm	Wednesday July 16, 2025	30
Stony Creek	Westbranch will rent shelter	Unicycling Society of America	Wednesday July 23, 2025	150
Stony Creek	Baypoint Plaza	Unicycling Society of America	Friday July 25, 2025	150
Stony Creek	Baypoint Beach	Heritage Church Service and Baptism	Sunday August 10, 2025 Stage	400
Stony Creek	Eastwood Beach	5K Purple Polka Dot Run	Sunday August 10, 2025	350
Stony Creek	Eastwood Beach	20 Mile Mammoth March	Saturday August 16, 2025	1400
Stony Creek	Baypoint	Woodside Bible Church	Sunday August 17, 2025 Rain date Aug 2eth	300
Stony Creek	Disc Golf	Jeff Bauman Disc Golf Tournament. Playing Green	Sunday August 24, 2025	72
Stony Creek	Baypoint Beach	Mandaean Association of Michigan	Sunday August 24, 2025	350
Stony Creek	Baypoint Beach	XC MAC Red Jamboree 2pm-6pm	Wednesday September 3, 2025	300
Stony Creek	Eastwood Beach	XC Oakland Christian	Thursday September 4, 2025	200
Stony Creek	Baypoint	XC Holy Family Regional	Saturday September 6, 2025	250
Stony Creek	Eastwood Beach	5K Grace Centers of Hope	Saturday September 6, 2025 Stage	400
Stony Creek	Baypoint Beach	XC Autumn Classic	Saturday September 13, 2025	1500
Stony Creek	Eastwood Beach	Suicide Prevention Walk	Saturday September 13, 2025 Stage	700
Stony Creek	Eastwood Beach	5K Cathy Gittner Scholarship	Sunday September 14, 2025	300
Stony Creek	Ridgewood	Boy Scout Jamboree some campers, some day trip	Friday September 19, 2025	800
Stony Creek	Ridgewood	Boy Scout Jamboree some campers, some day trip	Saturday September 20, 2025	800
Stony Creek	Ridgewood	Boy Scout Jamboree some campers, some day trip	Sunday September 21, 2025	800
Stony Creek	Disc Golf	Disc Golf Tournament Jeff Bauman	Saturday Sept 20, 21	40
Stony Creek	Eastwood Beach	5K Conquer Chiari	Saturday September 20, 2025	300
Stony Creek	Baypoint Beach	Last Tri athlons: Kenny Krell Event	Sunday September 21, 2025	300
Stony Creek	Eastwood originally Baypoint	XC Warren Mott HS Mac White	Tuesday September 23, 2025	500
Stony Creek	Eastwood Beach	XC Rochester and Clarkston XC	Wednesday September 24, 2025	600
Stony Creek	Baypoint	XC Macomb Coummunity College Cross Country	Friday September 26, 2025 Cart	100
Stony Creek	Wintercove South	5K ALS of Michigan	Sunday September 28, 2025 Stage	450
Stony Creek	Baypoint Beach	5K Oktoberfest Running event: Kenny Krell Event	Sunday October 5, 2025	500
Stony Creek	Eastwood Beach	XC Troy	Tuesday October 7, 2025	350
Stony Creek	Disc Golf	Disc Golf Tournament John Minicuci Motor City Ch	Saturday October 11, 2025	30
Stony Creek	Eastwood Beach	XC Macomb County Championship	Saturday October 11, 2025	3000
Stony Creek	Eastwood Beach	XC OAA White League Championship 3pm-7pm	Friday October 17, 2025	500
Stony Creek	Eastwood Beach	5K	Saturday October 18, 2025	300
Stony Creek	Disc Golf	Michigan Tournament of Champions	Sunday October 19, 2025	50
Stony Creek	Baypoint	Pure Barre Rochester Trick or Treat Trade in event	Saturday November 1, 2025	150
Stony Creek	Westbranch West	5K Turkey Trot	Thursday November 27, 2025	600
Stony Creek	Westbranch West	5K Turkey Trot	Friday November 28, 2025	600
Stony Creek	The Landing	5K Santa Hustle	Saturday December 13, 2025	300
Stony Creek	Winter Cove	Model Boat Club	Tuesdays April 1-Oct 31, 2025	420
Stony Creek	Eastwood	Yoga with Karolyn	Wednesdays June-Sept	240
Stony Creek	The Landing	Yoga with Ivy	Wednesdays June-Sept	240
Stony Creek	Eastwood Paddleshack	Yoga on Paddleboard with Updog Yoga	Sundays June 22, July 13,27, August 10,24	150
Stony Creek	Lake	Stony Creek Fleet Sailing Club	Thursdays May 15-Oct 31	440
Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	5/10/2026	100
Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	6/21/2026	100

Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	6/27/2026	100
Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	8/31/2026	100
Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	9/20/2026	100
Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	9/26/2026	100
Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	10/4/2026	100
Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	10/5/2026	100
Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	10/11/2026	100
Stony Creek	Shelden Pines Wedding Site	Wedding Ceremony	10/25/2026	100

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Lake St. Clair	TWAC	Michigan National Shoreline Partnership	3/19/2025	60
Lake St. Clair	TWAC	Michigan National Shoreline Partnership	3/20/2025	60
Lake St. Clair	TWAC	HPYC Commodores Ball	4/12/2025	249
Lake St. Clair	Beach	Tuesday Night Volleyball	4/15/2025	80
Lake St. Clair	TWAC	Easter Celebation	4/20/2025	250
Lake St. Clair	Beach	Tuesday Night Volleyball	4/22/2025	80
Lake St. Clair	TWAC	Molan Wedding	4/26/2025	250
Lake St. Clair	Gazebo	Pozniak Wedding	4/26/2025	20
Lake St. Clair	Beach	Tuesday Night Volleyball	4/29/2025	80
Lake St. Clair	West Playfield	Derek Dexter Memorial 5K	5/3/2025	250
Lake St. Clair	Surfside	Lefranc Wedding	5/3/2025	100
Lake St. Clair	Beach	Tuesday Night Volleyball	5/6/2025	80
Lake St. Clair	TWAC & Gazebo	Photenhauer Wedding	5/10/1015	200
Lake St. Clair	Beach	Tuesday Night Volleyball	5/13/2025	80
Lake St. Clair	Plaza	Harrison Twp Parade of Bikes	5/17/2025	100
Lake St. Clair	TWAC	Girls on the Run	5/18/2025	5000
Lake St. Clair	Beach	Tuesday Night Volleyball	5/20/2025	80
Lake St. Clair	Gazebo	Konopka Wedding	5/21/2025	10
Lake St. Clair	Surfside	Zlenko Wedding	5/24/2025	50
Lake St. Clair	Beach	Tuesday Night Volleyball	5/27/2025	80
Lake St. Clair	TWAC	Lanse Cruese MS Central	5/30/2025	300
Lake St. Clair	TWAC	LaFramboise Wedding	5/31/2025	200
Lake St. Clair	PAR 3	HS Connect 5k	6/1/2025	200
Lake St. Clair	TWAC	Lanse Cruese MS South	6/2/2025	400
Lake St. Clair	TWAC	Lanse Cruese MS East & North	6/3/2025	1200
Lake St. Clair	Beach	Tuesday Night Volleyball	6/3/2025	80
Lake St. Clair	Beach	Thursday Night Volleyball	6/5/2025	60
Lake St. Clair	TWAC	Morley Wedding	6/6/2025	150
Lake St. Clair	TWAC	Valloni Wedding	6/7/2025	100
Lake St. Clair	Boat Launch	Harrison TWP Fishing Derby	6/7/2025	50
Lake St. Clair	TWAC	Special Parks District Forum	6/10/2025	100
Lake St. Clair	Beach	Tuesday Night Volleyball	6/10/2025	80
Lake St. Clair	Beach	Thursday Night Volleyball	6/12/2025	60
Lake St. Clair	Gazebo	Bethune Wedding	6/13/2025	20
Lake St. Clair	TWAC & Surfside	Harris Wedding	6/14/2025	170
Lake St. Clair	Gazebo	Brackenhouz Wedding	6/14/2025	12
Lake St. Clair	TWAC & Surfside	Schon Wedding	6/15/2025	80
Lake St. Clair	Beach	Tuesday Night Volleyball	6/17/2025	80
Lake St. Clair	Beach	Thursday Night Volleyball	6/19/2025	60
Lake St. Clair	TWAC & Gazebo	Scot Wedding	6/21/2025	150
Lake St. Clair	TWAC	Humane Society 5k	6/22/2025	250
Lake St. Clair	Beach	Tuesday Night Volleyball	6/24/2025	80
Lake St. Clair	Beach	Thursday Night Volleyball	6/26/2025	60
Lake St. Clair	TWAC	Junior Leadership Macomb	6/27/2025	150
Lake St. Clair	TWAC & Gazebo	Risley Wedding	6/28/2025	200
Lake St. Clair	Beach	Tuesday Night Volleyball	7/1/2025	80
Lake St. Clair	Beach	Thursday Night Volleyball	7/3/2025	60
Lake St. Clair	TWAC	Thomas Family Gathering	7/5/2025	75
Lake St. Clair	Beach	Tuesday Night Volleyball	7/8/2025	80
Lake St. Clair	Beach	Thursday Night Volleyball	7/10/2025	60
Lake St. Clair	TWAC	Klicki Wedding	7/11/2025	250
Lake St. Clair	TWAC & Surfside	Peterson Wedding	7/12/2025	125
Lake St. Clair	Beach	Tuesday Night Volleyball	7/15/2025	80
Lake St. Clair	TWAC & Marina	Wertz Warriors	7/16/2025	300
Lake St. Clair	Beach	Thursday Night Volleyball	7/17/2025	60
Lake St. Clair	TWAC	Miah Wedding	7/18/2025	300
Lake St. Clair	Beach	Soccer in the Sand	7/19/2025	500
Lake St. Clair	Gazebo	Adams Wedding	7/19/2025	125
Lake St. Clair	TWAC & Overflow lot	Grace Christian Music Festival	7/19/2025	1000
Lake St. Clair	Beach	Soccer in the Sand	7/20/2025	500
Lake St. Clair	Beach	Tuesday Night Volleyball	7/22/2025	80

Lake St. Clair	Beach	Thursday Night Volleyball	7/24/2025	60
Lake St. Clair	TWAC	Lewis Family Reunion	7/26/2025	150
Lake St. Clair	TWAC	Glen UAW Group	7/27/2025	250
Lake St. Clair	Beach	Tuesday Night Volleyball	7/29/2025	80
Lake St. Clair	Beach	Thursday Night Volleyball	7/31/2025	60
Lake St. Clair	Sea Wall	Sunsation	8/1/2025	400
Lake St. Clair	Beach	Soccer in the Sand	8/2/2025	500
Lake St. Clair	TWAC & Gazebo	Antoun Wedding	8/2/2025	200
Lake St. Clair	Beach	Soccer in the Sand	8/3/2025	500
Lake St. Clair	TWAC	Faith Christian Gathering	8/3/2025	500
Lake St. Clair	Beach	Tuesday Night Volleyball	8/5/2025	80
Lake St. Clair	PAR 3	Diversability Day	8/6/2025	200
Lake St. Clair	Beach	Thursday Night Volleyball	8/7/2025	60
Lake St. Clair	East Beach	Fountain of Truth Church	8/9/2025	400
Lake St. Clair	TWAC	Mannino Wedding	8/9/2025	200
Lake St. Clair	Beach	Tuesday Night Volleyball	8/12/2025	80
Lake St. Clair	Beach	Thursday Night Volleyball	8/14/2025	60
Lake St. Clair	TWAC & Gazebo	Huber Wedding	8/15/2025	60
Lake St. Clair	TWAC	Khan Wedding	8/16/2025	200
Lake St. Clair	TWAC	UAW 1700	8/17/2025	300
Lake St. Clair	Gazebo	Hall Wedding	8/17/2025	100
Lake St. Clair	Sea Wall	Old Crowd	8/21/2025	400
Lake St. Clair	Beach	Thursday Night Volleyball	8/21/2025	60
Lake St. Clair	TWAC	Cherry Wedding	8/22/2025	300
Lake St. Clair	Gazebo	Dimon Wedding	8/22/2025	15
Lake St. Clair	TWAC	Hancock Wedding	8/23/2025	300
Lake St. Clair	TWAC	Macomb County	8/27/2025	100
Lake St. Clair	TWAC	Sanchez Wedding	8/30/2025	75
Lake St. Clair	Gazebo	Glaspie Wedding	9/1/2025	10
Lake St. Clair	TWAC & Gazebo	Hudson Wedding	9/6/2025	100
Lake St. Clair	West Playfield	Tunnel To Towers 5K	9/6/2025	300
Lake St. Clair	Cross Country Course	Mac Blue	9/9/2025	300
Lake St. Clair	Marina	Boat Show	9/11/2025	1500
Lake St. Clair	Marina	Boat Show	9/12/2025	1500
Lake St. Clair	Marina	Boat Show	9/13/2025	1500
Lake St. Clair	TWAC & Gazebo	Zamora Wedding	9/13/2025	75
Lake St. Clair	Marina	Boat Show	9/14/2025	1500
Lake St. Clair	TWAC	St. Joan of Arc	9/15/2025	500
Lake St. Clair	TWAC	Clark Wedding	9/19/2025	250
Lake St. Clair	TWAC & Gazebo	Tatro Wedding	9/20/2025	85
Lake St. Clair	Cross Country Course	Catholic Schools Meet	9/24/2025	400
Lake St. Clair	TWAC	Clinton River PAC	9/25/2025	30
Lake St. Clair	TWAC	Macomb County Chamber	9/26/2025	300
Lake St. Clair	TWAC	Rejoyceful Animal Rescue 5K	9/27/2025	200
Lake St. Clair	TWAC & Gazebo	Vogel Wedding	10/4/2025	130
Lake St. Clair	TWAC	Summerville Retirement Party	10/5/2025	250
Lake St. Clair	TWAC	Cleveland Wedding	10/11/2025	200
Lake St. Clair	TWAC	Andrade Wedding	10/18/2025	200
Lake St. Clair	Cross Country Course	Mac Championships	10/18/2025	300
Lake St. Clair	TWAC	Halloween 5K	10/26/2025	300
Lake St. Clair	TWAC	MBIA Ckass	12/2/2025	50
Lake St. Clair	TWAC	MBIA Ckass	12/3/2025	50
Lake St. Clair	TWAC	MBIA Ckass	12/4/2025	50
Lake St. Clair	TWAC	Jingle Bell Run	12/13/2025	200
Lake St. Clair	TWAC	Hester Family	12/21/2025	75

#### Southern District

Name of Park	Name of Facility	Name of Event	Date of Event	Number of Participants
Lake Erie	Pool Complex Picnic Area	Midwest Borzoi Club	3/1/2025	75
Lake Erie	Boat Launch	UF Gators Fishing Tournament	3/29/2025	100
Lake Erie	Boat Launch	Saginaw Bay Walleye	4/4/2025-4/6/2025	600
Lake Erie	Boat Launch	West Michigan Walleye	4/19/2025	65
Lake Erie	Picnic Area	Dart Dog Club	5/3/2025-5/4/2025	50
Lake Erie	Picnic Area	Gazehounds	5/9/2025-5/11/2025	100
Lake Erie	Picnic Area	Detroit Area Racing Club	5/17/2025-5/18/2025	50
Lake Erie	Picnic Area	Detroit Area Racing Club	6/21/2025-6/22/2025	50
Lake Erie	Boat Launch	Friends of the Detroit River- Boat Wash	7/3/2025	45
Lake Erie	Boat Launch	Friends of the Detroit River- Boat Wash	7/5/2025	40
Lake Erie	Boat Launch	Friends of the Detroit River- Boat Wash	7/10/2025	25

Lake Erie	Picnic Area	Lorain Area Racing Club	8/30/2025-8/31/2025	45
Lake Erie	Pool Complex Picnic Area	Woodhaven Cross Country	9/5/2025	1800
Lake Erie	Pool Complex Picnic Area	Woodhaven Middle School Cross Country	9/23/2025	1000
Lake Erie	Pool Complex Picnic Area	Gibraltar Carlson Cross Country	9/27/2025	3500
Lake Erie	Picnic Area	Gazehounds	10/10/2025-10/12/2025	200
Lake Erie	Pool Complex Picnic Area	Downriver League Cross Country Jamboree	10/16/2025	2500
Lake Erie	Picnic Area	Lorain Area Racing Club	10/18/2025-10/19/2025	60
Lake Erie	Pool Complex Picnic Area	State Regional Cross Country	10/25/2025	5500
Lake Erie	Picnic Area	Gazehounds	11/1/2025-11/2/2025	100
Lake Erie	Parkwide	Gibraltar Carlson Chapman Turkey Trot	11/25/2025	700
Willow	Acorn Knoll Disc Golf	Huron Valley Disc Golf	1/25/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	4/1/2025	30
Willow	Pool Parking Lot	PEAC Cycling Program	4/8/2025	30
Willow	Picnic Area	National Heritage Academy Cross Country	4/10/2025	260
Willow	Pool Parking Lot	PEAC Cycling Program	4/15/2025	30
Willow	Picnic Area	National Heritage Academy Cross Country	4/17/2025	260
Willow	Pool Parking Lot	PEAC Cycling Program	4/22/2025	30
Willow	Picnic Area	National Heritage Academy Cross Country	4/24/2025	260
Willow	Picnic Area	National Heritage Academy Cross Country	4/28/2025	260
Willow	Pool Parking Lot	PEAC Cycling Program	4/29/2025	30
Willow	Picnic Area	National Heritage Academy Cross Country	5/1/2025	260
Willow	Pool Parking Lot	PEAC Cycling Program	5/6/2025	30
Willow	Picnic Area	National Heritage Academy Cross Country	5/8/2025	260
Willow	Pool Parking Lot	PEAC Cycling Program	5/13/2025	30
Willow	Pool Parking Lot	PEAC Cycling Program	5/20/2025	30
Willow	Pool Parking Lot	PEAC Cycling Program	5/27/2025	30
Willow	Pool Parking Lot	PEAC Cycling Program	6/3/2025	30
Willow	Pool Parking Lot	PEAC Cycling Program	6/10/2025	30
Willow	Pool Parking Lot	PEAC Cycling Program	6/24/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	6/26/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	7/8/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	7/10/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	7/15/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	7/17/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	7/22/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	7/24/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	7/29/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	7/31/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	8/5/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	8/7/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	8/12/2025	40
Willow	Pool Parking Lot	PEAC Cycling Program	8/14/2025	40
Willow	Chestnut Picnic Area	Gabriel Richard Cross Country	8/19/2025	300
Willow	Chestnut Picnic Area	Salem Cross Country-Rambling Rock Invite	9/6/2025	2000
Willow	Chestnut Picnic Area	AA Huron Cross Country- SEC Jamboree #1	9/9/2025	1000
Willow	Pool Parking Lot	PEAC Cycling Program	9/9/2025	30
Willow	Chestnut Picnic Area	Wayne State Cross Country-Warrior Challenge	9/12/2025	400
Willow	Chestnut Picnic Area	Huron Cross Country- Huron Invite	9/13/2025	2000
Willow	Chestnut Picnic Area	Romulus Cross Country	9/15/2025	300
Willow	Chestnut Picnic Area	Belleville Cross Country	9/16/2025	200
Willow	Pool Parking Lot	PEAC Cycling Program	9/16/2025	30
Willow	Chestnut Picnic Area	Divine Child Cross Country	9/18/2025	700
Willow	Chestnut Picnic Area	UM Cross Country- Little Tens Invite	9/20/2025	800
Willow	Pool Activity Area	Out of the Darkness Suicide Prevention Walk	9/21/2025	200
Willow	Pool Parking Lot	PEAC Cycling Program	9/23/2025	30
Willow	Chestnut Picnic Area	Belleville Middle School Cross Country	9/24/2025	200
Willow	Acorn Knoll Disc Golf	Huron Valley Disc Golf	9/27/2025	70
Willow	Chestnut Picnic Area	Downriver League Meet Cross Country	9/30/2025	500
Willow	Pool Parking Lot	PEAC Cycling Program	9/30/2025	30
Willow	Chestnut Picnic Area	Belleville Middle School Cross Country	10/1/2025	200
Willow	Chestnut Picnic Area	Wayne County Championships Cross Country	10/4/2025	3000
Willow	Pool Parking Lot	PEAC Cycling Program	10/7/2025	30
Willow	Chestnut Picnic Area	Belleville Middle School Cross Country	10/8/2025	200
Willow	Chestnut Picnic Area	AA Huron Cross Country- River Rat Open	10/10/2025	1000
Willow	Acorn Knoll Disc Golf	Cass Benton Disc Golf Club	10/11/2025	50
Willow	Chestnut Picnic Area	Lutheran Schools State Meet Cross Country	10/12/2025	1000
Willow	Pool Band Shell	Kirby Church Sunset Service	10/12/2025	300
Willow	Pool Parking Lot	PEAC Cycling Program	10/14/2025	30
Willow	Chestnut Picnic Area	Huron Junior High League Meet	10/15/2025	800



Willow	Chestnut Picnic Area	Huron High School League Meet	10/16/2025	1000
Willow	Chestnut Picnic Area	Gabriel Richard Cross Country	10/17/2025	300
Willow	Chestnut Picnic Area	Divine Child Cross Country	10/18/2025	2000
Willow	Pool Parking Lot	PEAC Cycling Program	10/21/2025	30
Willow	Chestnut Picnic Area	MHSAA Middle School Regional Meet	10/22/2025	1500
Willow	Chestnut Picnic Area	MHSAA High School Regional Meet	10/25/2025	4500
Willow	Pool Parking Lot	PEAC Cycling Program	10/28/2025	30
Lower Huron	Tulip Tree	Bethel Romanian Pentecostal Church Baptism	7/19/2025	100
Lower Huron	Woods Creek	UAW 600 Picnic	7/20/2025	2000
Lower Huron	Parkwide	Applefest 5K/10K	10/5/2025	150
Lower Huron	Group Camp	Leaf Pile Pedal	10/8/2025-10/12/2025	60





To: Board of Commissioners  
From: Danielle Mauter, Chief of Marketing and Communications  
Subject: Budget Amendment – Everyone in the Pool  
Date: 2/2/2026

**Action Requested: Motion to Approve**

That the Board of Commissioners approve the following Budget Amendment of \$67,000 moved from fund balance to Support Everyone in the Pool goals and swim lessons in 2026 as recommended by Chief of Marketing and Communications, Danielle Mauter and staff.

**Background:**

The Metroparks have completed two years of the approved *Everyone in the Pool Five-Year Plan*. That plan outlines goals and objectives for our work around free swim lessons and associated water safety throughout the region. Outcomes of this work in 2025 are reported as part of the Annual Programs and Events report on the February Board Meeting agenda.

Through the execution of this work, we are seeing rising costs of instruction and materials. We are currently seeing average cost per student of swim lessons to be \$110 per student as compared to the \$100 per student we were previously using to set budgets.

We have received some grant funds for this programming, but individual and corporate sponsorships have not been highly successful.

In order to allow staff to renew existing and established partnerships in 2026; meet the goals outlined in the plan for 2026; and continue growth of the program, we are asking for a budget amendment of an additional \$67,000 be moved into account 10-9-100-130-10.9420. If additional sponsorships or grants are received over the year, or if partnered sites come in under budget throughout the year, we could come in under budget in this work.



To: Board of Commissioners  
From: Danielle Mauter, Chief of Marketing and Communications  
Subject: 2026 Marketing Plan  
Date: 2/6/2026

**Action Requested: Motion to Approve**

That the Board of Commissioners approve the 2026 Marketing Plan as recommended by Chief of Marketing and Communications, Danielle Mauter, and staff. 2026 Marketing Plan includes goals and strategies for the marketing efforts in 2026.



# **INTEGRATED MARKETING PLAN 2026 GOALS AND STRATEGIES**



**METROPARKS.COM**





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# EXECUTIVE SUMMARY

The Metroparks enter 2026 with a clear understanding of the progress made over the last several years and a renewed commitment to strategic, data-informed marketing. Since 2019, brand awareness has grown, program participation has strengthened, digital engagement has accelerated, and cross-department collaboration has become core to our work, but after several years of strong attendance increases following the pandemic, early indicators now show a gradual downward trend from peak pandemic levels and Annual Pass sales leveling off with pre-pandemic levels.

The strategy focuses outlined here, and detailed throughout the Marketing Plan, reflect lessons learned from 2019–2025, insights from SEMCOG demographic profiles, visitation reports, visitor surveys, the 2025 Community Survey, marketing campaign data, industry reports and the 2026 Marketing and Communications team planning retreat. They establish the framework for how we will approach marketing in 2026 and guide all campaign development, messaging, content creation, and partnership work throughout the year.

Taken together, demographic, visitation, survey, and full-year campaign data strongly reinforce the strategic shifts planned for 2026.

Target audience based campaign structures are needed to reflect real differences in audience motivations, barriers, and behaviors. Website improvements directly address the region’s most persistent barrier to visitation: lack of awareness and clarity. Detroit’s continued gaps in awareness validates the need for culturally relevant, community-centered outreach. Declining annual pass visitation underscores the need for relational retention strategies rather than transactional messaging alone.

Younger audiences’ media habits confirm the importance of social-first creative, video storytelling, and authenticity. Experiential and grassroots efforts reflect a desire for connection, relevance, and shared experiences — particularly when paired with strong digital follow-through.

Visitor insights and industry reports consistently point to authentic storytelling and word of mouth as powerful tools for connection. The development of *Your Metroparks, Your Story* turns that insight into action through a sustained, visitor-story-driven communications framework.

## **Data → Strategy Alignment Summary**

- Target audience based campaigns reflect genuine demographic and behavioral segmentation.
- Detroit-first messaging aligns with the strongest growth patterns.
- Using real visitor stories in communications strengthens connection and resonance
- Developing a “Super Fan” strategy supports retention and long-term engagement.
- Website audit and updates combined with modernizing tailored communication channels directly address awareness gaps.
- EEA engagement supports both equity goals and future visitation opportunities.
- Social-first creative aligns with younger audiences’ habits.
- Experiential activations deepen emotional connection and brand affinity.

2026 represents an intentional shift—a reset to fundamentals that will allow the Metroparks to grow more effectively, serve audiences more equitably, and communicate more personally.

## OUR NORTH STAR

Our North Star keeps our marketing efforts focused on what matters most. It guides decisions, prioritization, and how we measure success. The summary of the annual goals are below, but the full detailed version of these goals start on page 8.

### Primary Goals

- Increase park attendance 10% above 3-year average
- Increase annual pass sales to 2021 peak
- Increase program & event participation – 75% enrollment rate by 2027
- Grow public trust and awareness

### Secondary Goals

- Grow revenue \$100k  
*(sponsorships, bulk sales, Pop Up Shop)*
- Grow Equity Emphasis Area (EEA) engagement
- Support golf market growth – increase rounds by 1%
- Strengthen and sustain our team

## OUR STRATEGY AT A GLANCE

Our 2026 strategy focuses on clarity, connection, and impact — meeting people where they are with messaging that feels real, relevant, and human.

## STRATEGIC FOCUS AREAS

### Target-Audience-Led Campaigns

Fewer campaigns, done better. Messaging, channels, and visuals tailored to who the campaign is for.

### Real Visitor Stories = Real Connection

Lean into actual visitor experiences to build authenticity, trust, and resonance.

### Building Public Trust & Awareness

Strengthen relevance and credibility across the region, with focused emphasis on Detroit residents, Equity Emphasis Areas, and first-time or infrequent visitors.

### Modernize How We Communicate

Improve usability and explore modern, customized communication methods that reflect how different audiences prefer to receive information.

*If people can't find information, it doesn't exist. And if messaging isn't relevant to them, they may never know to look for it at all.*

### Social Media Growth & Storytelling

Shift from posting to building community through engagement, video, and platform-appropriate storytelling.

## WHAT THIS MEANS FOR STAFF

This strategy works best when everyone understands how their role supports clear, relevant communication.

### For All Staff

- Provide exceptional customer service, rooted in Metroparks brand principles
- Share accurate, up-to-date information about facilities, programs, events, and amenities when asked
- Encourage visitors to use the Metroparks website, sign up for email updates, and share their stories and experiences
- Flag recurring visitor questions, confusion, or pain points so messaging can be improved

### For Event and Program Leads

- Plan every program and event for a specific target audience and clearly identify that audience in information submitted to Marketing. Not every program or event is for everyone
- Support attendance through grassroots promotion using your own networks and contacts, with accurate information
- Capture or share real moments, stories, or feedback that demonstrate impact and authenticity

### For Managers, Supervisors & Project Leads

- Behind-the-scenes work directly shapes the public experience. Consider how systems, timelines, or processes impact a visitor's ability to find, understand, and act on information
- Support clear, timely communication by sharing updates that affect public-facing messaging

### For Content Crew Members *(\*NEW\* selected staff members supporting social-first storytelling)*

- Capture photos and short-form video during regular park operations
- Focus on authentic, real-time moments that reflect visitor experience
- Follow training and guidelines related to brand standards, social media best practices, and photo/video release requirements
- Share captured content through established workflows
- Represent their park, program area, and community through thoughtful, people-centered storytelling

**Alignment, clarity, and shared responsibility help turn awareness into action.**

# MISSION, VISION & CORE VALUES

This marketing plan and strategy supports the mission, vision and core values of our organization. In November of 2021 the Metroparks Board of Commissioners approved new mission, vision and core values statements. Additionally, the marketing plan shall support the goals and objectives outlined in the Strategic Plan approved in December 2022.

## MISSION STATEMENT

To bring the benefits of parks and recreation to the people of Southeast Michigan. All the people. All their lives.

## VISION

To be a unifying force – and indispensable resource – in Southeast Michigan: One Region. One Metroparks. Endless Experiences.

## CORE VALUES

- **Access**  
Make the Metroparks available to all in the region, regardless of race, age, income, gender, or ability.
- **Commitment**  
Treat all employees, constituents, and stakeholders as partners in our shared mission and to enhance the health and well-being of all residents in Southeast Michigan.
- **Diversity**  
Embrace and reflect the region's richness – both its natural environment and the communities within it.
- **Equity**  
Create a system that more fairly serves all individual, families, and communities across the region.
- **Leadership**  
Provide innovative program, valuable educational offerings, and proactive community engagement.
- **Stewardship**  
Responsibly manage our natural resources and maintain financial stability to protect the public's investment.

## Strategic Plan

The strategic plan dashboard can be found at [metroparks.com/strategicplan](https://www.metroparks.com/strategicplan)<sup>1</sup>.

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<sup>1</sup> <https://www.metroparks.com/strategicplan/#OVERVIEW>

# MARKETING GOALS

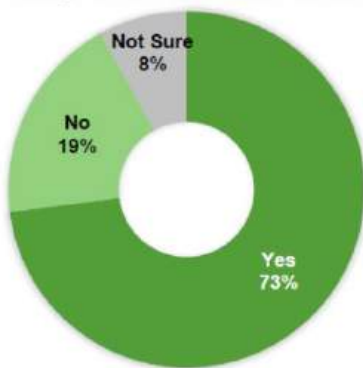
The 2026 marketing goals directly support the department's North Star:  
Build public trust and awareness while increasing attendance, registration, and revenue.

These goals reflect the organization's strategic shift toward audience-based campaigns, deeper storytelling that reinforces mission and identity, and a stronger mid-funnel/bottom-funnel structure. Each goal is designed to measurably advance brand strength, visitor engagement, and financial sustainability across the Metroparks system.

## GOAL CATEGORY 1: Build Greater Awareness & Public Trust

### 1. Strengthen overall awareness and understanding of the Metroparks brand and identity

Have you heard of the Huron-Clinton Metroparks?



According to our most recent community survey data, the Metroparks have a strong brand awareness of 73% by name, but gaps still exist in the public's understanding of who we are, what we offer, and why our mission matters. Notably, there is a larger gap in awareness in Detroit. In 2026, we will continue broad brand-building efforts supported by more personal storytelling that humanizes the organization and clarifies our regional role. Messaging will better differentiate the Metroparks from other park systems and reinforce the unique experience and value we provide.

#### Key Strategy Changes Supporting This Goal:

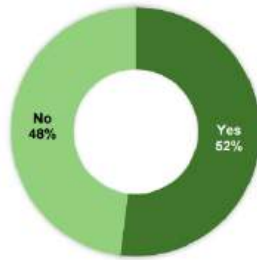
- Transition paid brand campaigns to the audience-based target profile model rather than topic-based structures. One of these audience-based target profiles will be focused on “Detroiters” to address the gap in awareness highlighted by the community survey in that area.
- Expand story-driven content, including visitor features and mission-focused narratives.
- Increase staff- and leadership-voiced content to strengthen trust and authenticity.
- Leverage grassroots and media partnerships to extend brand reach into new communities.

	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
Aware of HCMA Name & Logo	43%	36%	39%	<b>52%</b>	38%	<b>51%</b>
Aware of Name Only	27%	19%	29%	24%	25%	25%
Aware of Logo Only	1%	4%	2%	3%	4%	3%
No Awareness of Name or Logo	29%	<b>41%</b>	30%	22%	33%	21%



- Integrate community survey insights to refine messaging and address gaps in understanding.

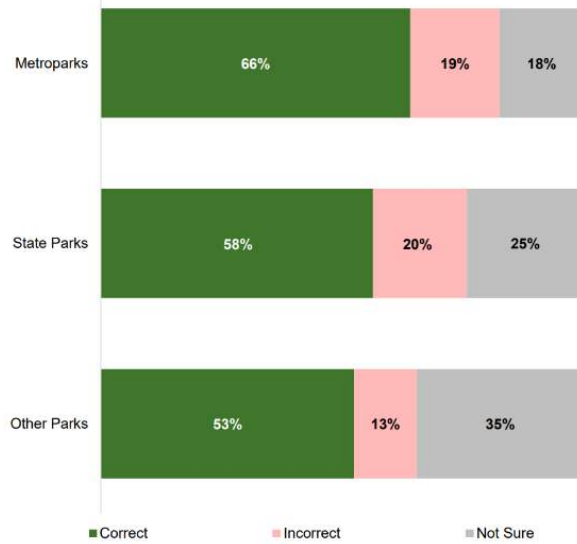
Prior to receiving this survey, were you aware of the difference between the Huron-Clinton Metroparks system and other park systems operated by the State of Michigan, counties, and cities in Southeast Michigan?



	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash-tenaw	Living-ston
2025 Aware of Difference	43%	54%	50%	56%	50%	66%
2022 Aware of Difference*	46%	71%	70%	71%	70%	77%

\*The question in the 2022 study was: Prior to receiving this survey, were you aware of the difference between the Huron-Clinton Metroparks system (which consists of the 13 parks listed in Question 3, covering over 25,000 acres in Wayne, Oakland, Macomb, Livingston, and Washtenaw counties) and other park systems operated by the State of Michigan, counties, and cities in Southeast Michigan?

What parks are conveniently located near you? Please list them in the correct column if you know which type of park they are.



## 2. Strengthen executive positioning and expand earned media visibility

Executive visibility elevates organizational credibility and positions the Metroparks as regional thought leaders in recreation, conservation, education, and community impact. In 2026, we will strengthen the leadership team's public presence while expanding earned media storytelling aligned with mission and strategic initiatives.

Key Strategy Changes Supporting This Goal:

- Leadership team will collectively produce at least one communications piece per month, with the CEO generating at least one monthly piece.
- Implement a structured earned media calendar aligned with major organizational themes.
- Produce more thought-leadership content reflecting department expertise and mission impact.
- Partner with Moment Strategies to strengthen introductions and visibility in the regional business community.
- Finalize and operationalize the Crisis Communications Plan.

## 3. Grow social media reach, engagement and influence—particularly among younger audiences

Social media remains a primary mechanism for brand connection and sustained engagement. Younger audiences rely heavily on short-form video, influencers, and socially native storytelling. In 2026, the Metroparks will focus on a social-first strategy that is data-informed, nimble, authentic, and designed for ongoing growth while keeping older audiences engaged.

Key Strategy Changes Supporting This Goal:

- Hire, onboard and train a new full time position of Social Media and Content Manager

- Develop social-first campaign concepts for each target profile campaign, optimized for platform trends.
- Expand short-form video content, including episodic series, behind-the-scenes features, and influencer partnerships.
- Increase staff-generated content with internal toolkits that support employee participation.
- Build on YouTube Shorts/TikTok-style formats to reach younger audiences.
- Use platform-specific growth strategies informed by engagement metrics and audience behavior.

#### **4. Increase engagement with Equity Emphasis Area (EEA) communities through targeted outreach, partnerships and programming**

Serving underrepresented communities is core to the Metroparks mission. In 2026, outreach, partnerships and programming in EEA communities will expand, particularly with the opening of the Metroparks Water Garden in Detroit.

Key Strategy Changes Supporting This Goal:

- Implement audience-specific messaging informed by community data.
- Launch a “Detroiters” communications and programming campaign.
- Strengthen partnership outreach through schools, libraries and neighborhood groups.
- Expand impact within EEA areas through growth of Get Out and Play/Recreation Services by connecting more people to recreational activities and educating them on the Metroparks.
- Measure engagement across a broader set of indicators beyond visitation alone.

### **GOAL CATEGORY 2: Increase Attendance & Registration**

#### **5. Reverse the emerging downward trend in attendance and achieve year-over-year growth by growing vehicle entries at least 10% above the three-year average (3,569,489 vehicle entries in 2026).**

After several years of strong attendance increases following the pandemic, early indicators now show a gradual downward trend from peak pandemic levels. While overall visitation remains significantly higher than pre-pandemic numbers, this softening signals the need for renewed focus and a more strategic approach to driving attendance growth.

In 2026, the goal is to **stabilize attendance, reverse the decline, and return to a pattern of consistent year-over-year growth**, with success measured by vehicle counts landing *above* the pre-pandemic average and continuing to trend upward.

Reaching this goal will require more personalized outreach, stronger program/event communication, clearer digital pathways to visit planning, and strengthened engagement with our most enthusiastic visitors—our emerging “super fans”—who already demonstrate high interest but still show gaps in awareness of programs and amenities.

Total Vehicle Count	
2025	3,117,472
2024	3,346,208
2023	3,144,502
2022	3,228,967
2021	3,518,195
2020	3,822,470
2019 (Pre-Pandemic)	2,829,831

Key Strategy Changes Reflected to Support This Goal:

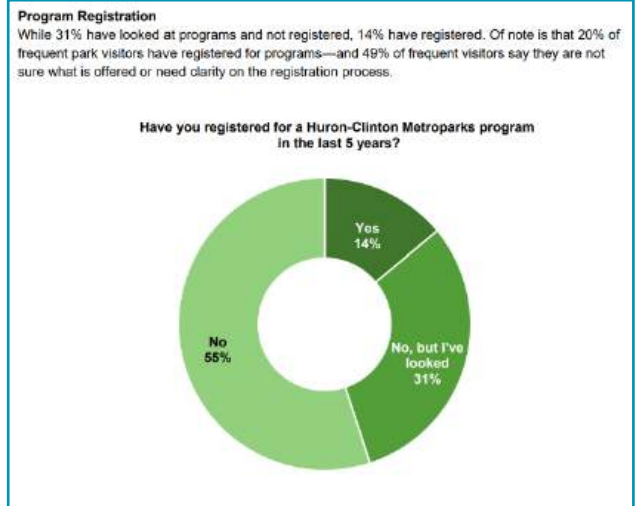
- Transitioning to **persona-driven mid-funnel campaigns** that drive meaningful visitation rather than high volumes of isolated event promotions
- Improved website visitor paths to make it easier to find events, amenities, and park information
- Stronger promotion of programs and large events to Detroiters following survey insights
- Leveraging the new super fan strategy to encourage additional visits and deeper engagement
- Implementing email list growth strategies to reach new and younger audiences with targeted visit-driving messages
- Continued investment in real visitor storytelling and seasonal experiences that inspire spontaneous trips to the parks

## 6. Increase public programming enrollment rate, progressing toward 75% systemwide by the end of 2027

Enrollment continues to rise steadily year over year, and 2026 efforts will strengthen the marketing-to-registration pipeline while enhancing program discoverability and alignment with visitor interests. Community Survey data supports that “frequent visitors” are more likely to register for programs, so the pipeline will focus on targeting program promotions to more frequent visitors for higher conversions, while making sure program information aligns with the desires of the public.

Key Strategy Changes Supporting This Goal:

- Craft strong program and event descriptions that align community survey data with program and event details that resonate
- Provide monthly paid promotion for one prioritized program per interpretive center.
- Align messaging with target profile motivations and behaviors.
- Improve website program navigation and event page structure to reduce barriers to discovery.
- Use shared reports to help program staff adjust offerings.
- Reinforce program value through ongoing storytelling campaigns.



Year	Average Enrollment Rate for Programs that Require Registration
2021	33.77%
2022	46%
2023	49.95%
2024	52.14%
2025	67.69%

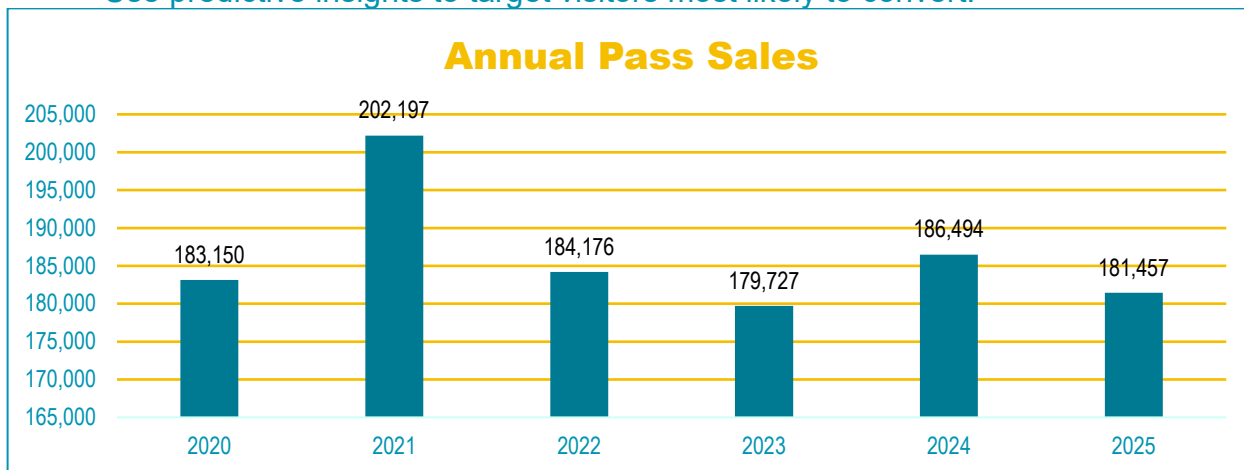
## **GOAL CATEGORY 3: Increase Annual Pass Sales & Other Revenue**

### **7. Increase annual pass sales to match or exceed record 2021 sales (202,197 passes)**

2021 remains the Metroparks' highest annual pass sales year. In 2026, we will aim to return to or surpass that benchmark through new messaging frameworks, expanded corporate and organizational bulk sales, and targeted audience-specific outreach. In 2026, campaigns will become more targeted, personalized, and strategically timed. Bulk pass sales will also remain a high priority, with partnerships across corporate, wellness, and community sectors.

#### **Key Strategy Changes Supporting This Goal:**

- Develop tailored value messaging for each audience profile emphasizing affordability and experience.
- Expand bulk sales through employer wellness programs, HR outreach, and corporate gifting.
- Reinforce pathways that convert casual visitors to “super fans” and ultimately pass purchasers through Trade-Up program and tailored communications strategies.
- Evaluate the correct “value statements” that resonate with audiences to justify pass purchases.
- Use predictive insights to target visitors most likely to convert.



### **8. Increase total golf rounds played by 1% over the 3-year average. Would result in 276,360 rounds played.**

Golf has seen significant growth since 2020. In 2026, marketing will continue efforts to attract new and younger golfers, expand promotional reach, and use persona insights to deliver messages that resonate with different golfer profiles (youth, beginners, seniors, frequent players).

#### **Key Strategy Changes Supporting This Goal:**

- Recruit youth golfers through clinics, partnerships, and social-first promotions.
- Cross-promote park amenities to expand golfer awareness beyond the course.
- Pilot unique promotions and community activations that introduce new golfers.
- Highlight course quality, staff expertise and environmental stewardship in storytelling.



## **9. Secure at least \$100,000 in additional revenue through sponsorships, partnerships and bulk pass sales**

Marketing will identify high-opportunity partnerships, sponsorships, and bulk pass sales opportunities throughout the region. Efforts will focus on meaningful alignment, long-term brand fit, and measurable revenue impact.

Key Strategy Changes Supporting This Goal:

- Expand strategic sponsorship opportunities for events, installations and guerrilla activations.
- Grow corporate bulk annual pass sales with refined materials and earlier timelines.
- Refine and re-test pop-up retail and merchandise collaborations.
- Leverage executive positioning and earned media to support corporate relationship building.
- Connect sponsorship efforts to broader impacts such as Everyone in the Pool and educational programs.



# INTEGRATED MARKETING STRATEGY

## Definition

Integrated marketing is the coordinated use of multiple communication channels, storytelling approaches, and audience insights to deliver a unified and consistent message that reflects the Metroparks brand. In 2026, this approach becomes more intentional, more data-driven, and more focused on guiding visitors through clearly defined engagement pathways—from awareness, to interest, to action.

## Why Integrated Marketing Matters in 2026

Visitor expectations, media behaviors, and communication technologies continue to evolve rapidly. To stay relevant, the Metroparks must operate with an integrated strategy that connects channels, aligns messaging across the organization, and ensures that every communication touchpoint reinforces our brand identity and mission. The shift to audience-based, mid-funnel campaigns in 2026 makes integration even more essential. Rather than individual programs or events acting alone, the full ecosystem of paid, owned, earned, and grassroots channels must work together to support strategic goals.

## It Starts With Brand Identity

Brand identity remains the foundation of all communication. The Metroparks' mission, vision and values guide messaging, tone, and visual style across every channel. In 2026, identity work expands into a deeper focus on storytelling—highlighting who the Metroparks are, why our work matters, and how we serve communities across Southeast Michigan. Staff voices, leadership perspectives, and visitor stories will play a larger role in reinforcing trust, expertise, and authenticity.

## How the Integrated Strategy Works in 2026

The 2026 strategy is built around three core components:

### 1. Audience-Based Campaign Architecture

All major campaigns will follow the new target-profile structure, where each priority audience receives consistent messaging throughout the year. This creates an intentional mid-funnel system that gives visitors multiple touchpoints, reinforces awareness, and makes calls to action clearer and more relevant.



## 2. Channel Integration

Paid, owned, earned and grassroots channels will be planned as interconnected units rather than separate tactics. Campaigns will intentionally link:

- Paid media (digital, social, video, programmatic, streaming)
- Website landing pages and content pathways
- Organic social and storytelling content
- Email newsletters and personalized reminders
- Earned media and executive positioning
- Grassroots outreach through partners and community groups

## 3. Content & Creative Strategy

Storytelling remains central to our approach. In 2026, content must be:

- Video-first
- Tailored to audience motivations and barriers
- Informative, relevant and personable
- Designed for reposting, resharing or second-use across channels
- Flexible enough to respond to changing trends

## Modernizing Channels & Technology

To stay aligned with modern communication expectations, the Metroparks will evaluate and pilot new channels including SMS messaging, push notifications and app-based features. These tools support more personalized engagement, “golden invitations,” and reminders that help convert casual visitors into more frequent users and ultimately super fans.

At the same time, improvements to backend systems—including automated dashboards, enhanced analytics, and streamlined project workflows—will strengthen efficiency and support better decision-making.

## Marketing Mix for 2026

While many foundational channels remain in place, the mix is shifting to support performance, cost effectiveness and audience behavior:

- Television & Video: Continued investment in streaming, connected TV and programmatic video, with lighter use of traditional broadcast when beneficial.
- Out-of-Home: Selective use of billboards, transit and environmental placements to support brand visibility.
- Radio & Digital Audio: Increased emphasis on targeted digital audio placements over traditional radio.
- Digital Display & Paid Social: Remain core campaign drivers with strong data feedback loops.

- **Sponsored Content & Native Media:** Support storytelling and targeted outreach for niche audiences.
- **Experiential & Guerrilla Marketing:** strategic activations to generate attention, surprise and emotional connection.
- **Email Marketing:** Increased segmentation to match audience profiles.
- **Influencer Partnerships:** Selective, strategic partnerships to expand reach among younger visitors.
- **Print Media:** will be used selectively and only when it strategically supports target audience-based campaigns. This may include targeted placements in publications that strongly align with specific audiences or direct-mail pieces sent to households in zip codes where visitation dropped significantly in 2025. Print will remain a minimal but intentional channel—deployed only when it clearly supports reach, awareness, or reactivation goals for key audience segments.
- **PR and Earned Media:** continues to be a critical storytelling channel in 2026. Through proactive pitching, expert positioning, and relationship-building with regional media outlets, PR will amplify Metroparks stories, strengthen organizational credibility, and expand reach into communities where paid channels alone may underperform. Earned media will support major campaigns, Detroit-focused storytelling, conservation and stewardship messaging, and leadership positioning, ensuring the Metroparks remain visible and relevant across the region.
- **In-Park Promotional Signage:** will be re-evaluated and re-tested in 2026 based on strong and consistent survey findings showing it is not an effective tool for program or event advertising for most visitors. Only 12% of respondents indicated signage as a preferred way to learn about general Metroparks offerings, with even lower interest among moderate, infrequent, and non-visitors.

**Key insights informing this shift include:**

- Frequent visitors (16%) were the only group more likely to cite signage, meaning signage primarily reaches people already engaged.
- Infrequent visitors (7%) and non-visitors (4%) were significantly less likely to prefer signage, indicating it does not help build awareness or attract new audiences.
- County-level differences reinforce this pattern: Detroit (9%), Oakland (11%), Macomb (12%), and Washtenaw (15%) respondents showed low interest overall
- Age differences were minimal and still low overall, with a peak of just 16% among visitors aged 35–44.

Based on these findings, signage in 2026 will shift away from program and event advertising and toward improved wayfinding, visitor experience, on-site storytelling, and curated interpretive moments. Signage will be tested for clarity, placement, and usefulness, ensuring it supports visitor understanding without being relied on as a primary marketing channel.

## **Flexibility & Real-Time Optimization**

Integrated marketing requires flexibility. Campaigns must be able to shift when performance data signals an opportunity—or a barrier. In 2026, marketing staff will continue refining processes for mid-campaign adjustments, real-time optimization and proactive content planning. Monthly analytical check-ins and twice-yearly campaign reports will help ensure responsiveness and continuous improvement.

## Conclusion

Integrated marketing remains the framework that connects all Metroparks communication efforts. In 2026, the system becomes more modern, more targeted and more strategically aligned with visitor needs and organizational goals. This unified approach will help drive awareness, trust, attendance, program participation and revenue in support of the Metroparks' mission and strategic plan.



# STRATEGY FOCUSES FOR 2026

The Metroparks enter 2026 with a clear understanding of the progress made over the last several years and a renewed commitment to strategic, data-informed marketing. Since 2019, brand awareness has grown, program participation has strengthened, digital engagement has accelerated, and cross-department collaboration has become core to our work. With this foundation in place, 2026 represents an intentional shift—a reset to fundamentals that will allow the Metroparks to grow more effectively, serve audiences more equitably, and communicate more personally.

The strategy focuses outlined here reflect lessons learned from 2024–2025, insights from the 2026 planning retreat, and the organizational priorities identified in our updated Strategic Plan. They establish the framework for how we will approach marketing in 2026 and guide all campaign development, messaging, content creation, and partnership work throughout the year.

## Back to Basics: Using Data to Define and Reach Target Markets

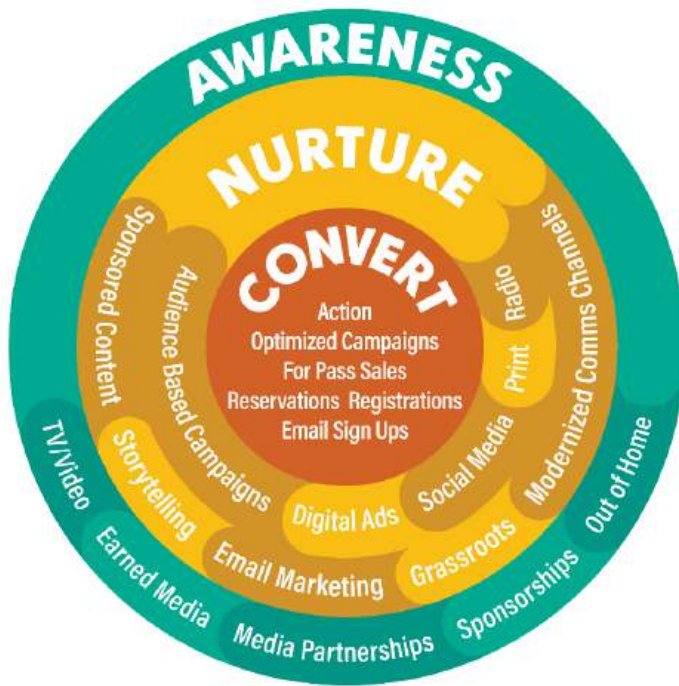
As we enter 2026, we are intentionally resetting and returning to the fundamentals of strategic marketing. The year's work will focus on understanding our audiences more deeply, tailoring our messaging more precisely, and modernizing the communication systems that support long-term growth. This shift moves us away from broad, event-heavy approaches and toward a more focused, data-driven model grounded in scan data, community survey insights, behavioral patterns and regional demographics.

In 2026, the Metroparks will define 5–10 target audience profiles that represent our highest-opportunity segments. All major mid-funnel campaigns will be built around these profiles, with messaging, creative and channel strategy aligned to each group's needs, motivations and behaviors. This ensures our campaigns are grounded in insight, driven by measurable objectives, and built for someone—not everyone.

### Core elements of this reset include:

- better use of demographic, behavioral, and scan data,
- clearer connections between campaigns and organizational goals,
- more robust mid-funnel pathways,
- integrated storytelling that reinforces brand trust and identity.

Campaigns in 2026 will primarily live in the mid-funnel, focused on targeted audience profiles. These campaigns will run nearly year-round with artwork, frequency and messaging adjusted seasonally. New creative will emphasize visitor stories, authentic experiences, and a deeper connection to “They’re Your Metroparks.” This approach replaces the high volume of individual



*Modern Marketing Funnels are no longer a straight path from awareness to action. A more realistic view is a flywheel where customers might travel back and forth between rings before taking an action. The majority of strategy work in 2026 will be focused in “mid-funnel” or Nurture stage, where a customer might spend an extended period of time before taking an action. This is illustrated by that band of the “flywheel” being wider.*

event campaigns used in previous years, freeing resources for a more effective audience-based strategy.

### Bottom Funnel Conversion Campaigns

Bottom funnel efforts will be highly digital, focused on driving measurable conversions after an audience has established awareness. Bottom funnel priorities include:

- Monthly interpretive center program campaigns
- Email and potential SMS sign-ups
- Annual pass sales
- Seasonal hiring
- Trail Challenge
- Family Campouts
- Music & Moves, Concert & Drone Show, MTB Festival, Hawkfest and select marquee events

These campaigns will rely heavily on paid social, digital ads and retargeting to capture audiences already exposed to mid-funnel strategies.

## Finalizing Target Audience Profiles in Q1 2026

The specific visitor profiles/personas for our target audience led strategy will be finalized during Q1. The list of target audiences with their initial characteristics is included in Appendix 6 of this plan. During Q1, these will be refined to incorporate the full analysis of scan data, SEMCOG demographic reports, community survey insights, behavioral patterns, and industry benchmarks. These target audiences will form the foundation for all mid-funnel campaigns, guiding both creative development and message framing as well as paid campaign budget allocation. Each profile will receive its own tailored key message set, designed to speak to the motivations, barriers, needs, and opportunities unique to that audience segment. This ensures our campaign work remains data-informed, strategic, and responsive to community realities.

Each target audience will be assigned:

- tailored messaging pillars,
- audience-specific calls to action,
- appropriate channels and tactics,
- creative concepts designed for relevance and resonance
- a budget

These profiles will drive all mid-funnel campaigns throughout the year and lead towards bottom funnel calls to action.



## Creating and Executing a Super Fan Strategy

Community survey results reinforce the importance of nurturing our most engaged visitors—our “super fans.” These frequent visitors are significantly more likely to purchase annual passes, register for programs, buy merchandise, and engage with our digital communications. However, the survey also shows that a high percentage of super fans still lack clarity about the differences between the Metroparks and other park systems, and many remain unaware of the breadth of programs and amenities we offer.

In 2026, we will develop and launch a comprehensive super fan strategy focused on strengthening awareness, deepening engagement, and increasing repeat participation among this high-value audience. This strategy will include enhanced direct communication, exclusive or early-access messaging where appropriate, targeted programming promotion, and storytelling that elevates the Metroparks identity and the unique value of our offerings.

Additionally, our broader mid-funnel persona-driven campaigns will include pathways designed to help convert more casual visitors into super fans. By building a larger, more informed, and more engaged super fan base, we anticipate increases in annual pass sales, visitation frequency, program registration, merchandise sales, and long-term brand affinity.

We will develop and launch a comprehensive super fan strategy designed to:

- deepen awareness of Metroparks identity and mission,
- strengthen loyalty and repeat visitation,
- increase program participation and merchandise sales,
- elevate storytelling around “why Metroparks matter,”
- create communication pathways that feel personalized and valued.

## Creating and Executing a Dedicated Detroit Campaign

Survey data and visitation trends show that Detroit residents represent one of the Metroparks’ greatest opportunities for growth. Detroiters report lower levels of brand familiarity, more uncertainty about what the Metroparks offer, and less clarity around transportation, park access, and where Metroparks locations are relative to where they live. Despite this, Detroit audiences also express strong interest in large-scale events, family-friendly experiences, and activities that feel culturally relevant and easy to attend.

In 2026, we will launch a dedicated Detroit Campaign designed to close this awareness gap, build trust, and create a sense of belonging and invitation for Detroit residents. This work will be informed by community survey findings, persona development, Detroit demographic insights, and patterns in early 2025 program participation.

Key components of this campaign include:

- earned media messaging crafted specifically for Detroit residents, reflecting cultural context, interests, and preferred communication styles,
- clear and welcoming communication about transportation, travel time, and ease of access to key Metroparks locations,
- social-first and video-forward storytelling that highlights Detroiters’ own experiences with the Metroparks,
- event-driven and picnic based tactics, recognizing that Detroit audiences respond strongly to experiences and moments they can share,



- partnerships with neighborhood groups, Detroit-based influencers, and community organizations to expand reach and trust,
- targeted paid placements and grassroots content where Detroiters already spend their time—online and in person.

This campaign will create a consistent, heavily earned media, yearlong presence for the Metroparks in Detroit and establish the foundation for deeper engagement, improved attendance, and long-term brand familiarity within the city.

## **Deepening Connections in Equity Emphasis Areas**

In 2026, the Metroparks will continue to intentionally deepen connections with residents and communities in Equity Emphasis Areas by focusing on access, relevance, and sustained engagement. This work recognizes that building long-term relationships—and future Metroparks patrons—requires more than awareness alone. It requires meeting people where they are, reducing barriers to participation, and offering programming that feels welcoming, culturally relevant, and meaningful.

This strategy builds on existing initiatives and partnerships that are already making an impact, while expanding how we tell the story of this work and connect it to broader Metroparks experiences.

### *Centering Access Through Programs and Partnerships*

Programs such as Everyone in the Pool, Supplemental Science, and other educational and recreation-focused offerings play a critical role in reducing barriers related to cost, transportation, familiarity, and confidence. These programs are not one-time touchpoints; they are pathways into lifelong relationships with the Metroparks.

Marketing and communications efforts in 2026 will emphasize:

- The real, tangible benefits of these programs for participants and families
- Stories of first-time experiences, confidence-building moments, and repeat participation
- Clear pathways that help participants understand “what comes next” after an initial program or visit

By highlighting these programs through storytelling and targeted outreach, we reinforce the Metroparks as accessible spaces for learning, wellness, and recreation—especially for those who may not yet see the parks as “for them.”

### ***Strengthening the Detroit Connection***

Detroit residents were identified in the community survey as a priority audience with lower familiarity and engagement with the Metroparks system overall. In response, 2026 strategy places a stronger emphasis on Detroit-based programming, partnerships, and messaging.

A key element of this work is the ongoing collaboration with the Detroit Riverfront Conservancy, particularly at Ralph C. Wilson, Jr. Centennial Park and the Metroparks Water Garden. This space offers a unique opportunity to create a visible, local Metroparks presence within the city—one that serves as both a destination and a gateway to the broader park system.

Marketing efforts will:

- Weave the Water Garden more intentionally into system-wide Metroparks storytelling
- Align messaging within the dedicated Detroit campaign to reflect local relevance and access

- Support collaborative programming and learning opportunities that introduce Metroparks values, recreation, and stewardship in a familiar setting

Select guerrilla and experiential marketing concepts at the Water Garden will be explored to spark curiosity, invite interaction, and generate earned media attention—creating moments where Detroiters can organically discover the Metroparks brand and offerings.

### ***Expanding Recreation Services to Reach Underrepresented Communities***

In 2026, the growth of Recreation Services will further strengthen equity-focused engagement by prioritizing partnerships and programs designed specifically for underrepresented communities. Recreation Services takes a broader approach than traditional programming by focusing on confidence-building, skill development, and exposure to outdoor recreation opportunities that participants may be hesitant or unfamiliar with.

This work includes:

- Re-evaluating and expanding programs such as Get Out and Play and Everyone in the Pool under a unified Recreation Services framework
- Developing partnerships that deliver recreation experiences both inside and outside Metroparks locations
- Exploring transportation solutions to existing and new programs
- Ensuring at least half of Recreation Services participants are from Equity Emphasis Areas or groups that serve those populations

Marketing will play a key role in supporting Recreation Services by documenting impact, elevating participant stories, and clearly connecting these experiences to future opportunities—such as repeat visits, additional programs, and annual pass pathways.

### ***Telling a More Complete Story of Impact***

Across all equity-focused efforts, 2026 communications will move beyond transactional promotion and toward a more holistic story of impact. This includes showing how educational programs, swim safety initiatives, Detroit partnerships, recreation services, environmental impacts and economic benefits all connect to a shared goal: expanding access to nature, recreation, and wellness for all residents of Southeast Michigan while reinforcing parks as essential community infrastructure that supports quality of life, health, and resilience.

By aligning messaging, partnerships, and program storytelling, the Metroparks will continue building trust, relevance, and long-term engagement in Equity Emphasis Areas—ensuring these communities see the parks not as distant destinations, but as essential, welcoming parts of everyday life.

## **Developing a Collaborative Communications Strategy with the Detroit Riverfront Conservancy (DRFC)**

The opening of the Metroparks Water Garden in Detroit represents a unique opportunity to establish a visible, local presence in the city and create a meaningful connection point for Detroit residents. To maximize the impact of this new location, the Metroparks will develop a coordinated marketing and communications plan with the Detroit Riverfront Conservancy.

This collaboration will ensure that the Water Garden functions not only as a destination, but as an ambassador space for the Metroparks—introducing Detroiters to who we are, what we offer, and why the Metroparks matter to the region.

In 2026, we will work jointly with DRFC to:

- integrate Water Garden messaging into the broader Detroit Campaign,
- weave Metroparks identity and storytelling into DRFC’s communication channels and visitor touchpoints,
- align content calendars, event messaging, and seasonal campaigns to ensure brand consistency,
- co-create on-site interpretive elements and guest engagement tools that introduce visitors to the Metroparks system,
- develop Detroit-specific media moments and experiential activations that draw attention to the Water Garden and the Metroparks brand,
- design guerrilla-marketing and surprise-and-delight concepts tailored to Water Garden visitors as a high-value intercept audience.

This partnership will allow the Water Garden to function as a living gateway—one that sparks curiosity, encourages future visitation to other Metroparks properties, and expands our relevance and visibility in Detroit.

## **Enhancing Storytelling and Brand Authenticity**

Storytelling will continue to be embedded throughout campaigns, featuring real visitor testimonials and Metroparks experiences. The “Your Metroparks, Your Story” concept will gather stories tied to visitor experience and nostalgia and use them across video, digital, earned media and social channels to build authenticity and strengthen emotional connection.

As the Metroparks deepen their commitment to authentic, audience-centered storytelling, 2026 will include the creation of a “Share Your Story” initiative – under the title Your Metroparks, Your Stories. This work aligns with our broader focus on humanizing the brand, elevating community voices, and strengthening emotional connection to the Metroparks across Southeast Michigan.

Visitors continue to express—through surveys, program feedback, and social engagement—that personal stories and word of mouth are one of the most powerful ways they connect with parks, nature, and community spaces. The “Your Metroparks, Your Story” initiative builds on this insight by creating a structured, ongoing system for inviting those stories in, amplifying them, and weaving them into the core of how the Metroparks communicate.

### ***Purpose***

The initiative is designed to highlight the real people who bring the Metroparks to life. By capturing and sharing authentic stories from visitors, educators, partners, volunteers, and staff, the campaign reinforces the Metroparks as a place of belonging, connection, wellness, and everyday joy.

### ***Core Objectives***

- Celebrate visitor voices by showcasing a wide range of personal stories that reflect the region’s diversity.

- Increase engagement by encouraging visitors to share their experiences through photos, videos, and written submissions.
- Build long-term brand loyalty by elevating the emotional, transformative, and relational moments people associate with the Metroparks.
- Support marketing, development, and partnerships with compelling real-life narratives that strengthen campaigns, media stories, sponsorship proposals, and community presentations.

### ***Who This Initiative Serves***

The Share Your Story campaign will focus on stories from:

- Park visitors of all ages
- Educators, schools, and youth organizations
- Community partners and nonprofit collaborators
- Volunteers and Metroparks staff

These audiences provide a rich mix of perspectives that highlight not only how the parks are used, but what they mean to the communities we serve.

### ***How the Campaign Will Work***

Story collection will happen year-round and through the website and promoted on multiple platforms, allowing visitors to participate in the way that feels most natural to them.

Visitors may submit stories through:

- An online form hosted on Metroparks.com
- Social media prompts or tags (e.g., #MyMetroparksStory)
- Pop-up storytelling stations or video booths in parks and at community events

Types of stories welcomed

- First-time or favorite park memories
- Family traditions and multi-generational experiences
- Wellness, recovery, and transformation stories
- Milestone moments such as weddings, reunions, and proposals
- Memorable wildlife encounters or nature discoveries
- Nostalgic memories
- Behind-the-scenes stories from employees and volunteers

### ***How Stories Will Be Used***

Approved stories will form a cross-channel content library that supports a wide range of communication needs, including:

- Social media series and short-form video storytelling
- Marketing campaign assets
- Website articles, visitor spotlights, and blog features
- Email newsletters and impact updates
- Sponsorship materials, grant narratives, and fundraising content
- Annual reports and presentations
- Event promotions and community outreach tools

This content will enrich target-based campaigns and strengthen the Metroparks' shift toward more human-centered messaging.

### ***Promotion & Engagement Channels***

To sustain awareness and invite ongoing participation, the Metroparks will promote the campaign through:

- A recurring social media series featuring stories
- Email newsletter highlights
- A dedicated “Your Metroparks, Your Stories” page on the Metroparks website
- Press releases and media partnerships or stories
- In-park messaging from staff
- Cross-promotion through partner organizations

## **Improving Website User Experience**

Website usability emerged as a possible barrier in the community survey and again during internal 2026 strategy planning sessions. Visitors and staff expressed difficulty navigating program and event information, finding accurate details, and understanding what is offered across the system.

In 2026, we will conduct a full review and audit of:

- website structure and navigation,
- analytics performance and visitor flow,
- event and program content organization,
- landing page effectiveness tied to audience-based campaigns
- search tools

The outcome will be an improved user experience, clearer pathways for visitors to find information, and better support for targeted campaign traffic.

## **Expanding Email and Social Media Audiences**

Email marketing remains one of the Metroparks' highest-performing owned communication channels and plays a critical role within the broader integrated marketing strategy. Since 2019, the Metroparks have consistently seen strong returns from email marketing, including increased program awareness, higher registration and attendance, and deeper engagement with repeat visitors. Relative to other paid and owned channels, email continues to deliver a high return on investment due to its low cost, ability to personalize messaging, and effectiveness in driving action.

Findings from the 2025 Community Survey further reinforce the importance of email as a core communications channel for the Metroparks. Across demographic groups and levels of park usage, email consistently ranked among the preferred ways residents want to receive information about parks, programs, events, and initiatives.

While communication preferences varied by age, geography, and visitation frequency, email emerged as a broadly trusted and effective channel for reaching both frequent visitors and more occasional or passive users. This aligns with performance data from Metroparks' existing email efforts, which continue to show strong engagement rates and clear evidence that email drives real-world outcomes such as program registration and event attendance.

Current Metroparks email and social media audiences skew older, creating gaps in engagement with key younger demographics such as Detroiters, young families, Gen Z, and emerging user groups.

In 2026, we will implement a comprehensive audience growth strategy focused on:

- expanding email subscribers across age segments,
- increasing social media followers on priority platforms,
- building engagement and relevance for Gen Z, Childless adult, Detroiters, Frequent Visitor and Senior audiences,
- creating more content that reflects younger interests and cultural context.

## **Modernizing Communication Channels**

A major focus for 2026 will be evaluating and potentially implementing new communication channels that reflect modern consumer expectations, including more tailored emails, SMS alerts, push notifications and appbased messaging. These tools will support personalized reminders, “golden invitations,” and more direct engagement with visitors—especially those who currently say they “don’t know what’s going on” at the parks. This work may also support audience pathways tied to moving visitors from passive users to “super fans.”

These tools will improve our ability to reach visitors who currently say they “don’t know what’s going on,” and support our long-term goal of guiding casual visitors toward becoming “super fans.”

## **Organization-Wide Expectations and Responsibilities for Communication, Trust, and Storytelling**

This strategy works best when everyone understands how their role supports clear, relevant communication. Trust in the Metroparks is built from the ground up, at the hyper-local level—through everyday, human interactions between staff and the public. It is built in customer service moments, in conversations at park entrances, during programs and events, and through outreach in neighborhoods and communities.

Because trust is earned through these daily interactions, communication and storytelling cannot live solely within the marketing team. In 2026, the Metroparks will formally reinforce communication, storytelling, and grassroots outreach as shared organizational responsibilities supported by leadership and embedded across roles.



## **Communication and Storytelling as an Organizational Expectation**

In 2026, the Metroparks will operate with the clear expectation that staff across all departments actively support accurate communication, visitor understanding, and authentic storytelling in ways appropriate to their roles.

This is not a request for additional help—it is a core expectation of how the organization functions. Every interaction, whether in a park, at a program, or during outreach, contributes to public trust and awareness. With guidance from the marketing team and support from leadership, communication and storytelling will be integrated into day-to-day work where relevant, ensuring messaging reflects real experiences rather than solely centralized promotion.

### ***Role-Based Expectations Across the Organization***

#### **ALL STAFF: Supporting Trust Through Daily Interactions**

All staff are expected to support clear, consistent communication and trust-building by:

- Providing exceptional customer service rooted in Metroparks brand principles
- Sharing accurate, up-to-date information about facilities, programs, events, and amenities when asked
- Encouraging visitors to use the Metroparks website for accurate information, sign up for email updates, and share their stories and experiences
- Flagging recurring visitor questions, confusion, or barriers so messaging and systems can be improved

Trust is built—or eroded—through everyday interactions. These expectations apply whether staff are working in parks, at facilities, or in the community.

#### **EVENT AND PROGRAM LEADS: Intentional Planning and Local Engagement**

Staff responsible for programs and events are expected to:

- Plan every program and event for a clearly defined target audience and identify that audience in materials submitted to Marketing
- Not every program or event is intended for everyone
- Actively support attendance through grassroots promotion using personal and professional networks, while ensuring all shared information is accurate and current
- Capture or share real moments, stories, and feedback that demonstrate impact, relevance, and authenticity

Programs and events are key trust-building touchpoints, particularly for first-time and infrequent visitors.

#### **MANAGERS, SUPERVISORS, AND PROJECT LEADS: Enabling Clear Public Communication**

Those in leadership and project oversight roles are expected to recognize how internal decisions shape public experience by:

- Considering how systems, timelines, and processes affect a visitor's ability to find, understand, and act on information
- Supporting clear, timely communication by sharing updates that impact public-facing messaging
- Reinforcing communication expectations within teams and ensuring accountability

Leadership alignment ensures that staff can consistently deliver clear and trustworthy information at the ground level.

## **CONTENT CREW: Selected staff contributors supporting social-first storytelling**

This is a new internal staff effort being launched in 2026 to create a sustainable pipeline for capturing real moments across the park system.

- Capture photos and short-form video during regular park operations, programs, and events
- Focus on authentic, real-time moments that reflect visitor experience, staff work, and seasonal change
- Follow training and guidelines related to brand standards, social media best practices, and photo/video release requirements
- Share captured content through established workflows with the Social Media & Content Manager
- Represent their park, program area, and community through thoughtful, people-centered storytelling

The Content Crew will be a cross-department, cross-district group of staff who apply to participate, receive supervisor approval, and are trained by the Marketing team. Members will receive guidance on social media strategy, content best practices, brand principles, and photo and video release requirements. For a limited and clearly defined portion of their work week, Content Crew members will capture photos, videos, and short-form content during normal park operations, programs, and events, and share that content directly with Marketing. Read more about this effort in Appendix 3 – Social Media Plan.

## **Systems, Tools, and Training to Support Expectations**

To support these organization-wide expectations, the Marketing team will lead a formal rollout of the 2026 Marketing Plan across the organization. This rollout will include:

- Clear explanation of staff roles and expectations related to communication, storytelling, and grassroots outreach
- Training on tools, processes, and systems that support accurate information sharing and local engagement
- Guidance on brand principles, messaging clarity, and visitor-focused communication
- Practical instruction designed to integrate expectations into existing workflows

Marketing will also provide simple, supportive systems—including streamlined content submission processes, templates, and toolkits—to ensure expectations are achievable and consistently applied.

## Accountability, Feedback, and Continuous Improvement

Marketing will regularly share examples of how staff contributions support attendance, engagement, and trust-building efforts. Insights from high-performing content, visitor engagement trends, and successful outreach efforts will be shared to reinforce alignment and impact.

Staff feedback will continue to inform refinements to tools and processes, ensuring expectations remain practical and effective while maintaining accountability for shared responsibility.

## Strengthening Social Media Through a New Social Media Manager Role

Digital and social channels continue to outperform traditional media, particularly among younger audiences. To support future growth and deepen our connection with younger and emerging audiences, we will add a Social Media and Content Manager position in 2026. This role will elevate our approach to organic social content, trends, shortform video, influencer partnerships, and analytics-based decision making. The goal is to build a bolder, more engaging social presence that grows awareness, strengthens brand affinity and brings new audiences into the Metroparks system.

- social-first content creation,
- expanded short-form video production,
- trend-aligned creative with a Metroparks twist,
- influencer partnerships where appropriate,
- episodic video storytelling series,
- cross-platform adaptations (Instagram Reels, YouTube Shorts, TikTok or alternatives).

This supports both brand awareness and engagement goals while helping establish the Metroparks as a dynamic, relevant presence online.

## Expanding Experiential and Guerrilla Marketing

Experiential and guerrilla marketing will be used strategically in 2026 to drive engagement, relevance, and emotional connection in ways that traditional marketing channels cannot. After seeing small but meaningful successes with guerrilla and experiential efforts in 2025, these tactics are being considered a valuable addition to the Metroparks' overall marketing mix. Rather than serving as standalone tactics or volume-driven efforts, these activations will be considered and deployed selectively within target-based campaigns when they are likely to resonate most with a specific audience.

In this context, **experiential marketing** refers to in-person or participatory moments that invite people to interact with the Metroparks brand in a tangible, memorable way. **Guerrilla marketing** refers to unexpected, creative, or non-traditional executions that break through routine patterns and spark curiosity, conversation, or social sharing—often with a smaller footprint and lower media spend.

These approaches are not intended to replace traditional marketing or serve as primary attendance drivers. Instead, they are designed to complement broader campaign efforts by creating meaningful touchpoints, fostering organic storytelling, and generating content and engagement that extend beyond the moment itself.

Examples of experiential and guerrilla tactics that may be explored include:

- Brand collaborations or partnerships aligned with specific audience interests
- Sponsored installations, temporary signage, or photo moments within parks
- Influencer-led meetups, walks, or in-park collaborations tied to target profiles
- Owned and user-generated social content strategies, such as inviting visitors to “meet us at the park bench” to share their Metroparks stories
- Small-scale surprise-and-delight moments that encourage interaction and sharing

There is no fixed number of activations planned for the year. Instead, experiential and guerrilla tactics will be evaluated on a campaign-by-campaign basis and implemented where they meaningfully support engagement goals, audience relevance, and brand connection.

## **Improving Reporting, Systems, and Project Management Workflows**

Marketing efforts have become increasingly complex, and effective reporting is essential. In 2026, we will continue strengthening:

- automated analytics dashboards
- campaign reporting processes (twice per year)
- project request forms and assignment workflows
- internal file structures and communication cadences
- cross-department data sharing

These improvements will increase transparency, improve decision-making, and reduce manual workload for the marketing team.





# REPORTING RESULTS

The Marketing department will provide monthly progress reports in all board packets in 2026. Throughout the year, those reports will include a mix of:

- Updates on the marketing goals
- Marketing campaign performance data
- Updates on major marketing projects
- Website and social media metrics
- Summary of media coverage
- Summary of the grassroots efforts conducted
- Various pieces of programming and attendance data as gathered and evaluated between multiple departments

As we approach the end of 2026, staff would like to see a working system for automated and consistent reporting in place with defined ways in which staff are using them to make decisions. Data is ever-changing, so this is likely to be in constant development and change to best suit our current needs.



# **APPENDIX 1:**

# **DEMOGRAPHICS AND**

# **DATA**





## Demographics and Data

A strong marketing strategy starts with knowing who we're talking to — and who we still need to reach. The Metroparks serve one of the most diverse, economically varied, and geographically wide regions in the state. Understanding that landscape helps us make smarter decisions about messaging, targeting, programming, and community engagement.

This appendix brings together the most important insights from SEMCOG Community Profiles, the 2025 Annual Visitation Report, the 2024–2025 Community Survey, internal Metroparks data, and 2025 marketing campaign performance. The goal is simple: translate numbers into meaning. What do these trends tell us? Where are the gaps? And how do they shape the 2026 strategy in the rest of this plan?

### SECTION 1 — Regional Demographics (SEMCOG)

Southeast Michigan continues to evolve, and the shifts we're seeing have real implications for Metroparks marketing, programming, and audience growth. The population is aging, youth are clustered in specific pockets, racial and ethnic diversity is growing, and economic stress is increasing for many families.

Adults 65+ represent one of the fastest-growing groups across the region, increasing demand for accessibility, social connection, and passive recreation. Youth populations remain concentrated in Detroit, Southfield, and parts of Macomb County, signaling where youth-focused outreach and programming can have outsized impact.

The region's growing racial and ethnic diversity underscores the need for culturally relevant storytelling, inclusive imagery, and community-based partnerships. Meanwhile, rising cost burdens — especially in Detroit and Equity Emphasis Areas — highlight affordability and access as critical communication priorities.

Transportation access challenges further shape how residents perceive the Metroparks. EEAs in particular have lower rates of vehicle access, making clarity around directions, travel time, and alternative routes an essential part of equitable outreach.

#### What SE Michigan Demographics Mean for 2026 Marketing

- Marketing must reflect regional cultural and demographic diversity.
- Third-place positioning resonates across age and income groups.
- Affordability must be communicated thoughtfully given rising cost burdens.
- Detroit and EEAs require tailored, community-informed messaging.
- Growing older adult populations increase demand for accessible, wellness-oriented recreation.

### SECTION 2 — Visitation Trends (2023–2025)

Visitor behavior is shifting — not dramatically, but enough to matter. Overall vehicle counts dipped 8.23% from 2024 to 2025, but remain significantly stronger than pre-pandemic norms, signaling that the Metroparks are operating at a new, higher baseline.

Annual pass scans dropped 4.8%, while daily pass scans increased slightly. Annual Pass sales increased, meaning more people are buying passes but visiting less often — a pattern that points toward the need for stronger onboarding, reminders, and engagement nudges rather than purely acquisition-focused strategies.

Geographic patterns reveal targeted opportunities: Wayne County, and Detroit in particular, continue to show strong growth; Washtenaw shows increased daily use; while Macomb and Livingston show declines that indicate a need for retention-focused messaging.

Visits from Equity Emphasis Areas increased slightly (+0.23%), but require sustained community-centered engagement to expand meaningfully.

### **What Visitation Patterns Mean for 2026 Strategy**

- Detroit remains a central growth opportunity requiring a dedicated target audience campaign.
- Annual passholders need stronger onboarding and visit-frequency support – i.e. a “super fan” engagement strategy. We want every annual pass holder to be a “super fan” ambassador for us.
- Counties with declines require retention and localized awareness messaging.
- EEAs need deeper, trust-building community presence and access clarity.
- Growth in daily passes highlights opportunities for trade up program and retention strategies.

## **SECTION 3 — Community Survey Insights (2024–2025)**

Community survey data continues to reinforce awareness — not interest — as the primary barrier to visitation. The most common feedback, “I don’t know what’s going on,” directly points to the need for clearer communication structures, stronger reminders, and a more navigable website experience.

Detroit residents express strong interest in large-scale events but frequently cite uncertainty around transportation, access, and logistics. Social discovery plays an outsized role in awareness for this audience, and they respond particularly well to human-centered storytelling and real visitor experiences.

Highly engaged visitors (“super fans”) remain active but often lack a clear understanding of the Metroparks’ full identity and scope. This gap presents a meaningful opportunity to strengthen loyalty, deepen engagement, and increase repeat visitation through more intentional relationship-building communications.

Across demographics, interest in programs remains strong — especially those focused on nature interpretation, wellness, animals, and seasonal experiences.

### **What Survey Findings Mean for 2026**

- Website UX improvements are foundational to solving awareness barriers.
- SMS/push notifications/more tailored email notifications meet residents’ desire for timely reminders.
- Detroit outreach must emphasize accessibility and event excitement.
- Super fans require structured pathways for deeper engagement.

- Program marketing must highlight clarity, discoverability, and ease of participation.

## **SECTION 5 — Strategic Synthesis: Data → 2026 Marketing Direction**

Taken together, demographic, visitation, survey, and full-year campaign data strongly reinforce the strategic shifts planned for 2026.

Persona development reflects real differences in audience motivations, barriers, and behaviors. Website modernization directly addresses the region's most persistent barrier to visitation: lack of awareness and clarity. Detroit's continued growth validates culturally relevant, community-centered outreach. Declining annual pass visitation underscores the need for relational retention strategies rather than transactional messaging alone.

Younger audiences' media habits confirm the importance of social-first creative, video storytelling, and authenticity. Experiential and grassroots efforts reflect a desire for connection, relevance, and shared experiences — particularly when paired with strong digital follow-through.

### **Data → Strategy Alignment Summary**

- Target-audience based campaigns reflect genuine demographic and behavioral segmentation.
- Detroit-first messaging aligns with the strongest growth patterns.
- Super Fan Strategy supports retention and long-term engagement.
- Website audit and updates combine with modernizing tailored communication channels directly address awareness gaps.
- EEA engagement supports both equity goals and visitation opportunities.
- Social-first creative aligns with younger audiences' habits.
- Experiential activations deepen emotional connection and brand affinity.

## **SECTION 4 — Marketing Campaign Performance Insights (Full-Year 2025)**

Reporting from all 2025 paid marketing campaigns highlighted areas to reinforce and change up in 2026. It also reinforced community survey data of the communities' preferred communications channels.

Social media and email remain the Metroparks' strongest communication channels. Surveys completed by program and event attendees consistently identify social media as the top discovery method, followed closely by the website and email. Across Meta campaigns, average click-through rates exceeded benchmarks, reinforcing social media as the strongest return-on-investment channel.

Email performance remained exceptionally strong throughout the year. Simple, targeted district newsletters and event reminders consistently delivered high open rates, strong click-through performance, and low unsubscribe rates — confirming visitor preference for concise, relevant messaging over broad, generalized newsletters.

Program registration campaigns demonstrated that demand exists when offerings align with audience expectations. Several campaigns performed well digitally but did not translate into in-person attendance, reinforcing the importance of aligning event design, timing, and experience with the audience being targeted — not just promotional reach.

Grassroots and staff-driven promotion proved highly effective when aligned with audience behavior. Examples such as partnered meet-ups, network-based sharing, and staff-led community promotion delivered strong attendance and engagement with minimal paid spend, reinforcing the value of collaboration beyond the marketing team.

Programmatic advertising continues to function best as a top-of-funnel awareness tool. While impressions increased, click-through rates declined for display placements, suggesting a need for more audience-specific creative and greater use of video formats. Conversion-focused outcomes continue to perform better through social, email, and improved website UX.

Interpretive programs performed strongest when centered on animals, seasonal moments, and storytelling. Survey and performance data confirm growing interest in identity-based experiences such as meet-ups and affinity programming.

Climate- and CAP-related messaging encountered challenges, reinforcing the need to frame climate action through tangible benefits rather than abstract terminology.

### **What Full-Year Campaign Performance Means for 2026**

- Email should remain a primary engagement and conversion channel.
- Social media anchors discovery and mid-funnel engagement.
- Program success depends on alignment between target audience, promotion and experience.
- Grassroots and staff-driven promotion meaningfully amplifies campaigns.
- Programmatic advertising should focus on awareness, not conversion.
- Interpretive programming benefits from target-specific design.
- Climate communication must remain practical, relatable, and solution-oriented.

# APPENDIX 1B – Campaign Performance Full Insights (January – December 2025)

This appendix summarizes key insights from full-year 2025 marketing campaigns. It examines how different channels performed, what content resonated with visitors, and where gaps emerged between digital performance and real-world outcomes. These findings play a critical role in shaping the 2026 marketing strategy, reinforcing where investment should grow, where tactics should shift, and how marketing must work more closely with programming and operations to drive meaningful results.

## 1. Email Performance

Email continued to be one of the strongest-performing channels throughout 2025. Open rates consistently exceeded industry benchmarks, often reaching the mid-50% range, while click-through rates more than doubled compared to previous years. For the first time since 2022, the number of contacts added organically was higher than the number of unsubscribes, indicating that content was relevant, valued, and well-timed.

Performance data shows that **simple, targeted emails**—such as district-specific event newsletters and clear event reminders—outperformed longer, more generalized communications. These findings closely align with community survey feedback, which indicated a preference for concise, personalized messaging over broad newsletters featuring parks or programs visitors do not use.

### Implications for 2026

- Email should serve as a primary engagement and conversion engine.
- Target-based segmentation will further improve relevance and performance.
- Automated flows (onboarding, reminders, follow-ups) should expand.
- Email and SMS should be coordinated to reinforce timely awareness and action.

## 2. Social Media as a Discovery Channel

Full-year campaign data and survey responses confirm social media as the leading source of discovery for programs and events. Both paid and organic social content consistently drove awareness, mid-funnel engagement, and direct activity for campaigns across audiences.

Social media ads delivered strong performance at relatively low cost, with average click-through rates across Meta campaigns exceeding benchmarks. However, year-end analysis also highlights the importance of **audience-specific creative**. Ads featuring real people, authentic moments, and simplified messaging consistently outperformed text-heavy or overly broad creative.

### Implications for 2026

- Social-first campaign planning is essential for awareness and mid-funnel engagement.
- Short-form video, storytelling, and episodic content should continue to expand.
- Social campaigns should intentionally funnel audiences to email and website for deeper engagement.

### 3. Program Registration Rates and Conversion Gaps

Programs requiring registration saw strong enrollment when marketing and programming were closely aligned. Coordinated promotion across social, email, and the website proved effective in helping visitors discover and commit to offerings that matched their interests.

However, full-year data also revealed important conversion gaps. Several campaigns performed well digitally but did not translate into expected in-person attendance. This indicates that **strong promotion alone is not sufficient**—event timing, format, pricing, and overall experience must align with audience expectations.

#### Implications for 2026

- Marketing must remain closely integrated with program planning, not just promotion.
- Website UX must prioritize program discovery and clear registration flows.
- Benefit-forward, audience-specific program descriptions are essential.
- Campaign success should be evaluated on both digital performance and real-world outcomes.

### 4. Facebook vs. Instagram Performance

Facebook and Instagram continued to play complementary roles throughout 2025. Facebook consistently delivered high reach and traffic volume, making it effective for broad awareness and driving users to the website. Instagram excelled at engagement and click-through rates, particularly among younger audiences, reinforcing its strength as a storytelling and discovery platform.

#### Implications for 2026

- Facebook will continue anchoring broad reach and awareness.
- Instagram will focus on engagement, storytelling, and youth-oriented content.
- Creative, messaging, and calls-to-action must be tailored to each platform's strengths.

### 5. Programmatic Advertising (Choozle)

Programmatic advertising remained valuable for broad visibility and reinforcing brand identity. While impressions increased significantly compared to prior years, click-through rates declined for display placements, suggesting diminishing effectiveness for traditional display ads.

Notably, campaigns that incorporated online video formats performed better than static display placements. Overall, programmatic proved most effective as a **top-of-funnel awareness tool**, rather than a driver of direct conversions.

#### Implications for 2026

- Programmatic should anchor reach and awareness within persona campaigns.
- Creative should focus on brand identity and message pillars.
- Greater emphasis should be placed on video formats.
- Conversion-focused investment should remain on social, email, and website UX improvements.

### 6. Interpretive Program Campaign Insights

Interpretive program campaigns consistently performed best when centered on animals, seasonal phenomena, and story-driven experiences. Full-year data, combined with survey



findings, reinforces growing interest in offerings that feel tailored to identity, life stage, or interest—particularly meet-up and affinity-style programming.

### **Implications for 2026**

- Interpretive programs should continue expanding persona-specific and meet-up formats.
- Tailored experiences deepen engagement and increase repeat visitation.
- Interpretive offerings can serve as effective entry points into super fan pathways.

## **7. Climate and CAP Campaigns**

Climate- and Climate Action Plan–related campaigns faced challenges throughout 2025, including ad rejections and mixed audience response. Performance data confirms that abstract or technical climate language is less effective than messaging rooted in tangible, everyday benefits.

Visitors responded more positively to stories about shade, water quality, comfort, habitat improvements, and stewardship actions they could see and feel within the parks.

### **Implications for 2026**

- Lead climate messaging with practical benefits and lived experience.
- Highlight relatable stewardship stories over abstract terminology.
- Emphasize solutions, improvements, and positive impact.

## **8. Grassroots, Staff-Driven, and External Influences**

Full-year data highlights the outsized impact of grassroots promotion, staff-led outreach, and partner amplification when aligned with audience behavior. Examples such as partner network sharing, staff promotion within community groups, and collaborator-led outreach delivered strong attendance and engagement with little or no paid spend.

Campaign outcomes were also influenced by external factors such as weather, operational constraints, and center-level communication—underscoring that digital marketing does not operate in isolation.

### **Implications for 2026**

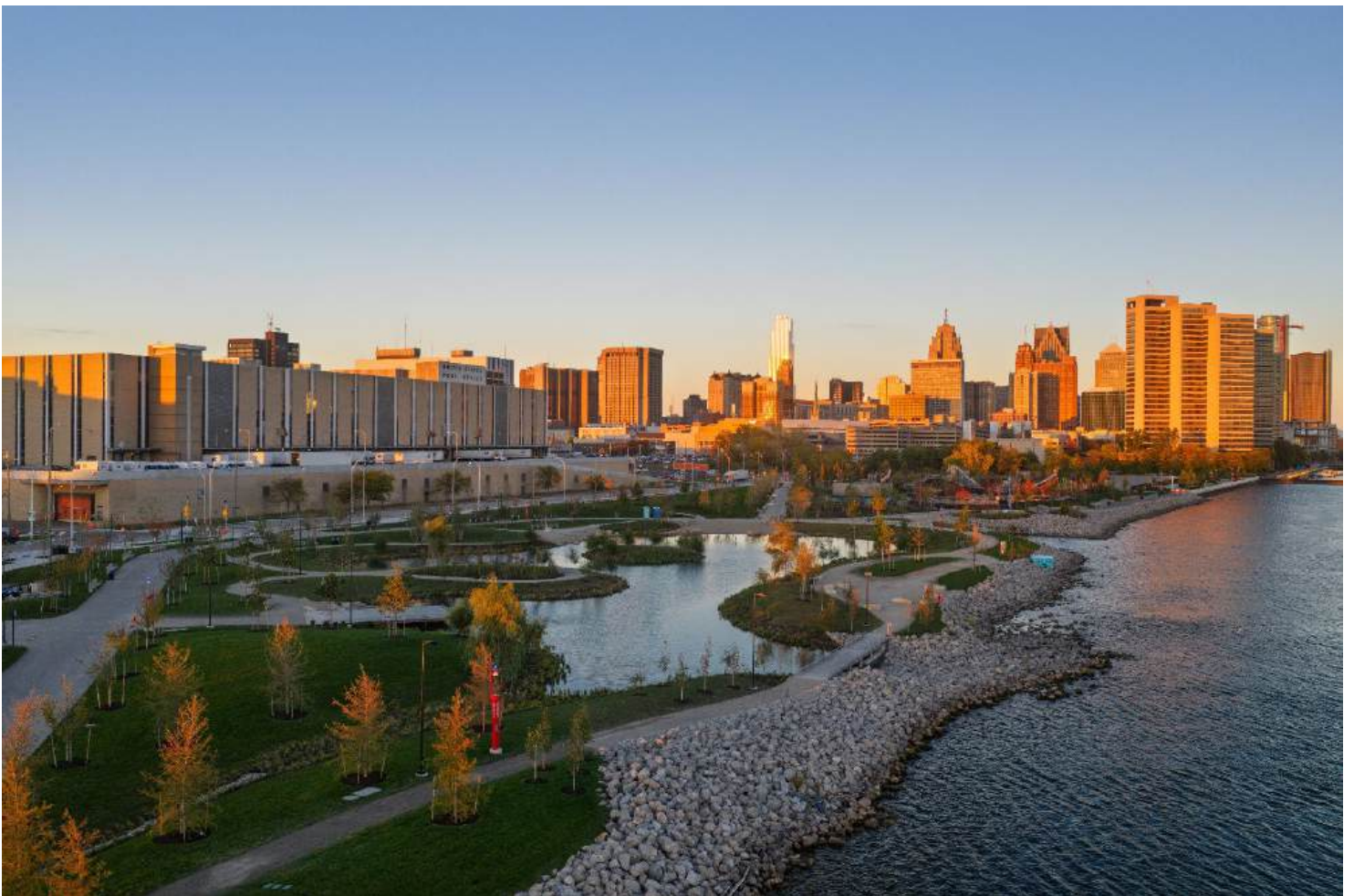
- Grassroots and staff-driven promotion should be intentionally integrated into campaigns.
- Campaign plans should assign clear amplification roles beyond Marketing.
- Weather-sensitive programs may require flexible timing and promotion strategies.
- Marketing, programming, and operations must remain tightly coordinated.

## **Summary: What Full-Year Campaign Performance Confirms**

Full-year 2025 campaign data reinforces several core truths guiding the 2026 marketing strategy:

- Awareness and engagement are strong when messaging is relevant and targeted.
- Conversion depends on alignment between promotion and experience.
- Social and email are the most effective channels for discovery and action.
- Programmatic works best for awareness, not conversion.
- Grassroots and staff-driven efforts meaningfully amplify impact.
- Authentic, human-centered storytelling consistently outperforms abstract messaging.

These insights provide a strong, evidence-based foundation for the persona-driven, relationship-focused, and clarity-centered marketing strategy outlined in the 2026 plan.



# **APPENDIX 2:**

# **EMAIL MARKETING**

# **STRATEGY & PLAN**



# EMAIL MARKETING PLAN

Email marketing remains one of the Metroparks' highest-performing owned communication channels and plays a critical role within the broader integrated marketing strategy. Since 2019, the Metroparks have consistently seen strong returns from email marketing, including increased program awareness, higher registration and attendance, and deeper engagement with repeat visitors. Relative to other paid and owned channels, email continues to deliver a high return on investment due to its low cost, ability to personalize messaging, and effectiveness in driving action.

Within the overall marketing funnel, email primarily supports mid-funnel engagement and bottom-funnel conversion. It reinforces awareness generated through paid and earned media, helps audiences understand what is available to them, and provides timely, relevant prompts that convert interest into participation, attendance, and purchases.

## Industry Statistics

- According to Forbes, around 88% of people check email every day. This proves email is a part of almost all adults lives daily. It is something they are visiting/checking frequently which is why it's a great way to reach our visitors.
- Statista reported that 79% of millennials and 57% of Gen Z members liked being contacted by brands via email.

This shows that email is not a dying tactic. It is still a valuable communication tactic for all ages of visitors.

- Sleep Advisor found that 78% of people check their email before going to work, and 11% of those Americans check email immediately upon waking. Another 19% check their email within 30 minutes of waking up.

Again, email is a daily part of people's lives. This stat also signifies that many are viewing emails on their mobile devices instead of desktops. From our own data we've found the opposite among our subscribers which indicates our existing list skews older or office/business reading crowds. It could signify that we are missing segments of visitors OR are we seeing most people subscribing with their work emails instead of personal emails.



## Community Survey Results

Findings from the 2025 Community Survey further reinforce the importance of email as a core communications channel for the Metroparks. Across demographic groups and levels of park usage, email consistently ranked among the preferred ways residents want to receive information about parks, programs, events, and initiatives.

While communication preferences varied by age, geography, and visitation frequency, email emerged as a broadly trusted and effective channel for reaching both frequent visitors and more occasional or passive users. This aligns with performance data from Metroparks' existing email efforts, which continue to show strong engagement rates and clear evidence that email drives real-world outcomes such as program registration and event attendance.

Survey feedback also supported a key insight identified in previous research: many residents cite not knowing what is happening as a barrier to deeper engagement with the Metroparks. Email plays a critical role in addressing this gap by providing timely, direct, and easy-to-access information in a format residents have indicated they want.

As a result, maintaining and strengthening the Metroparks' email marketing efforts is not only a best practice from a marketing performance standpoint, but also a direct response to community input about how residents prefer to be communicated with.

### Implications for 2026 and Beyond

Based on these findings, the Metroparks will continue prioritizing email as a primary owned communications channel and will place additional emphasis on growing the email subscriber list in 2026. Expanding the list increases the Metroparks' ability to:

- Communicate directly with residents in a way they have identified as desirable
- Reduce reliance on paid media alone to share critical information
- Reach new and underrepresented audiences with consistent messaging
- Build stronger, longer-term relationships with visitors over time

List growth efforts will remain focused on organic, opt-in methods that prioritize relevance and trust. As additional Community Survey data becomes available and is analyzed more deeply, this strategy will be refined to ensure email communications continue to align with resident preferences, equity goals, and overall engagement objectives.

### Email Strategy Background

Beginning in January 2023, the Marketing Department implemented a significant evolution in its email strategy based on performance data, visitor feedback, and findings from the Community Needs Assessment Survey. Analysis showed that emails focused on specific interests, program types, or geographic relevance consistently outperformed broader, catch-all messages.

In response, the department introduced:

- A refreshed visual and structural email template
- A predictable and consistent sending cadence

- Topic-based and interest-based segmentation
- A shift toward more targeted, event- and program-specific email communications

New segmented email lists were created, allowing subscribers to select topics of interest at sign-up. This approach aligned email messaging with the Metroparks' broader strategy shift toward promoting events, programs, and experiences in ways that feel relevant and personal to the reader.

## Performance Results

Nearly three years into the updated strategy, email marketing performance continues to exceed both historical benchmarks and industry averages.

Open Rate	
Industry Average (2025)	39%
2022 Average	35%
2023 Average	38.90%
2024 Average	38.63%
2025 Average	53.4 %
% Change 2022-2025	52.6% Increase
Comparison to Industry	36.9% Increase

A slight dip between 2023 and early 2024 is attributed to temporary staffing constraints that reduced the frequency of targeted sends. During periods when the strategy was fully implemented, performance rebounded significantly:

- January–June 2024 average open rate: 40%
- September–December 2024 average open rate: 43.4%

Click Rate	
Industry Average (2025)	1%
2022 Average	1.00%
2023 Average	2.00%
2024 Average	2%
2025 Average	4.2%
% Change 2022-2024	320% increase
Comparison to Industry	320% increase

Click-through Rate	
Industry Average (2025)	2.00%
2022 Average*	3%
2023 Average	4.30%
2024 Average	6.58%
2025 Average	7.5%
% Change 2022-2024	150% Increase
Comparison to Industry	275% increase



Bounce Rate	
Industry Average (2025)	11%
2022 Average	16%
2023 Average	4%
2024 Average	4%
2025 Average	6%
% Change 2022-2024	62.5% Decrease
Comparison to Industry	45.5% Decrease

Contacts Added Organically	
2022	4630
2023	3190
2024	3223
2025	3879

Unsubscribes	
2022	3628
2023	4941
2024	3741
2025	3829

Despite increased segmentation and frequency, unsubscribe rates have remained manageable and declined year over year from 2023 to 2024, indicating improved relevance and audience alignment.

## Room for Improvement

While by all metrics our email marketing is performing strongly, what is not easily seen in those results are the people we are missing in our subscribers list.

Each person who registers for a program online receives a link to a survey to complete afterwards. When we pulled this data, we found that email was the #2 spot where people learned about events and programs. Then we filtered the responses by those who said they discovered the program by email and found this:

- 73% of respondents were female
- Over 56% of respondents were over the age of 50
- The largest concentration of respondents fell into the two age brackets:
  - 41-40 (25%)
  - 61-70(25%)
- Only 3% of respondents were between the ages of 19-30
- Over 90% of respondents were white/Caucasian

Obviously, this is not a complete picture of all our visitors nor all those who attend our events and programs, BUT it is still a strong indicator that we are lacking the following demos from our subscriber lists:

- Gen Z and younger Millennials
- People of color
- Men

Since email has been successful for our current subscriber base and we're hearing that email messaging is desired from all demographics of visitors, we should be doing more to capture these other audiences as subscribers. This will be a key email strategy focus in 2026.

## **Growing and Diversifying the Subscriber List**

The Metroparks will continue to prioritize list growth in 2025, with a specific focus on reaching new audiences and younger demographics while maintaining strong engagement among existing subscribers.

While Gen Z, millennials and people of color are currently underrepresented in our email subscriber list, industry research indicates these audiences do engage with email when content is timely, relevant, and value-driven.

Ongoing and planned list growth tactics include:

- Prominent email sign-up calls to action on the website
- Post-program automated emails encouraging sign-up
- Organic social media promotions and contests
- On-site sign-up promotion at large events and outreach activities
- Integration into interpretive outreach and Recreation Service-led events
- Exploration of website pop-up prompts with incentive-based list entry
- Links added to social media bio pages
- Optional email opt-in added to physical survey cards
- Paid ad activations within relevant target audience based campaigns

These efforts emphasize organic, consent-based growth to maintain list quality and engagement.

## **Strategy Considerations for Future Growth**

As the Metroparks continue to refine and evolve their email marketing efforts, it is important to recognize that this strategy must remain responsive to changing audience behaviors, emerging technologies, and new insights from data and community feedback. The following strategy considerations are intended to identify potential areas for future growth and enhancement, building on the strong foundation already in place. These considerations do not represent immediate commitments, but rather a forward-looking framework to guide evaluation, testing, and prioritization as capacity, tools, and data allow. As additional findings from the Community Survey and ongoing performance metrics are analyzed, these areas may be further refined to ensure the email strategy continues to effectively support organizational goals, visitor engagement, and equitable access to information.

### **Utilizing Partner Relationships to Reach Potential Subscribers**

From the community survey report we have found that the respondents and focus group participants that came from partner groups had positive feelings towards us, but were adamantly saying they weren't aware of what we had going on and were interested in it. This

signals some possible benefit from working more often with partners to send out emails to their own subscriber lists on our behalf and to encourage signing up for our lists.

### **Deeper Personalization**

Beyond topic-based segmentation, future opportunities include geographic relevance, behavioral triggers, and attendance history to deliver more timely and meaningful messages.

For example, looking into transitioning this from one large newsletter to more segmented simple newsletters by park i.e. “What’s Happening at Kensington” featuring short blurbs on park updates and event calendar link. Or sending retargeting emails to subscribers who have clicked certain links or attended certain programs.

### **Super Fan & Loyalty Development**

Email should continue evolving as the primary channel for cultivating repeat visitors through early access, reminders, insider framing, and storytelling tied to “Your Metroparks. Your Story.”

### **Cadence & Fatigue Management**

Establishing clear internal guardrails around frequency will ensure long-term list health while respecting audience attention.

### **Relevance and Readability**

Continued emphasis on plain-language writing, mobile optimization, and accessible formatting ensures email remains inclusive and aligned with subscribers expectations.

### **Integration with Modern Communication Channels**

As tools and capacity allow, email strategy should be evaluated alongside SMS, push notifications and other modern communication tool opportunities to create a coordinated, multi-channel owned media ecosystem.



# **APPENDIX 3:** **SOCIAL MEDIA PLAN**





# 2026 SOCIAL MEDIA PLAN

## Introduction: The Role of Social Media in 2026

Social media is one of the top three places people of all ages look for Metroparks information, according to both the Community Needs Assessment Survey and program participant feedback. It is a primary tool for building awareness, shaping public perception, and deepening engagement. In 2025, strong performance from Reels, wildlife content, trend-aligned video, and event-driven posts demonstrated how effective social media can be when aligned with audience behaviors. In 2026, the Metroparks will build on these patterns while modernizing strategy and strengthening staffing.

## Strengthening the Foundation: Staffing, Structure, and Strategy

A key priority for 2026 is hiring, onboarding, and training a new Social Media & Content Manager. Beginning in February 2026, this role will take ownership of platform management, content direction, creative development, reporting, and continuous strategy refinement. The Manager will work closely with the Marketing Department to operationalize persona-based messaging, implement data-informed content planning, and build capacity for ongoing video creation.

Beginning in February 2026, the new manager will:

- Lead the refinement of this strategy
- Oversee day-to-day content development and posting cadence
- Work closely with the broader marketing team and other departments to support persona-based campaigns
- Establish a clear, data-informed content calendar
- Develop platform-specific best practices aligned with Metroparks brand identity
- Implement reporting processes to monitor performance and recommend adjustments

## Clarifying Platform Roles

Patterns from 2025 reveal distinct strengths across platforms.

### Facebook

- Broadest reach and viral potential
- Ideal for major announcements, wildlife content, Reels, and community conversation
- Continue using for paid campaign distribution

### Instagram

- Strongest for consistent Reels performance
- Primary space for reaching Millennials and younger families
- Expand short-form video, interactive features, and storyline sequences

### TikTok

- High potential for reaching Gen Z

- Trend and personality-driven content
- Quick, authentic, creative storytelling
- Continue until regulatory environment changes

### **YouTube & YouTube Shorts**

- Still building an audience base
- Important for long-term search value and institutional storytelling
- Use for video series, educational content, and repurposing short-form content

### **LinkedIn**

- Executive positioning, thought leadership, employer brand
- Partnership and sponsorship content
- Strategic storytelling about staff expertise and organizational impact

## **Increasing Short-Form Video Capacity**

Short-form video was the highest-performing content type in 2025. In 2026, the Metroparks will expand video output through improved cross-department collaboration, staff training, content days, and mobile-friendly production workflows that support both daily content and campaign storytelling.

## **Building a Social-First Culture and Internal Content Capacity**

To meet modern platform expectations and audience behavior, the Metroparks will continue shifting toward a social-first approach to storytelling—one that prioritizes timely, authentic, and people-centered content. In 2026, this effort will expand beyond the marketing team through the intentional development of an internal Content Crew, creating a sustainable pipeline for capturing real moments across the park system.

The Content Crew will be a cross-department, cross-district group of staff who apply to participate, receive supervisor approval, and are trained by the Marketing team. Members will receive guidance on social media strategy, content best practices, brand principles, and photo and video release requirements. For a limited and clearly defined portion of their work week, Content Crew members will capture photos, videos, and short-form content during normal park operations, programs, and events, and share that content directly with the Social Media and Content Manager.

This model recognizes a fundamental reality: the Marketing team cannot be everywhere, every day. Many of the most compelling moments—unexpected wildlife encounters, meaningful visitor interactions, behind-the-scenes work, seasonal changes, and community moments—happen outside the reach of centralized marketing staff. By empowering trained staff already in the parks to capture content in real time, the Metroparks can surface stories and experiences that would otherwise go unseen.

To support this approach, Marketing will establish clear guidelines, workflows, and templates that make participation easy, consistent, and compliant. Content Crew members will not be responsible for posting or managing channels; instead, they will serve as trusted content contributors, feeding a centralized review and publishing process managed by the Marketing team.



By creating an internal content pipeline, the Metroparks will:

- Increase the volume and diversity of authentic, real-time content
- Improve representation across parks, programs, seasons, and communities
- Strengthen storytelling rooted in lived, day-to-day experiences
- Reduce reliance on staged or overly polished content
- Build organizational understanding of how social media supports broader strategy

This approach strengthens social media performance while reinforcing a culture where storytelling, visibility, and connection are shared responsibilities—supported by training, structure, and clear expectations.

## Target-Audience-Driven Social Strategy

Social media will play a major role in the Metroparks' shift to target-audience-based marketing. All mid-funnel campaigns will feature content tailored to audience motivations, behaviors, and preferred channels. Storytelling series, educational micro-content, and experiential features will help bridge awareness and conversion for priority visitor groups.

Social media will serve as a bridge between:

- **Awareness-level messaging** (reach, brand identity, Detroit awareness, etc.)
- **Mid-funnel target audience campaigns** (tailored messaging, high-value content, community-building)
- **Call-to-action moments** (events, programs, initiatives, seasonal pushes)

## Content Strategy for 2026

High-performing content categories from 2025—such as wildlife, seasonal experiences, staff expertise, behind-the-scenes stories, and trend-responsive video—will guide creative development in 2026. Static photos will continue to play a supporting role, while blog-supported posts and educational content will help drive deeper website engagement.

2025 data shows consistent underperformance from the following content categories that should be avoided or recrafted:

- Text-heavy graphics
- Static informational announcements with limited visual appeal
- Posts without a strong emotional or narrative hook

The Social Media & Content Manager will refine these patterns into platform-specific playbooks.

## Roles, Workflows, and Governance

The Social Media & Content Manager will oversee content calendars, reporting dashboards, channel strategy, social listening, and crisis communication protocols. Collaboration with operational staff and program teams will remain essential for content capture and amplification.

## **Monitoring Emerging Social Platforms**

As the social media landscape continues to evolve, the Metroparks will actively monitor emerging and re-emerging platforms to determine where strategic opportunities may exist. In 2026, particular attention will be given to Threads, Bluesky, and Pinterest, evaluating each platform for audience alignment, potential engagement value, feature development, and long-term relevance.

The Social Media & Content Manager will provide quarterly recommendations to the Chief of Marketing and Communications on whether, when, and how the Metroparks should expand into these platforms, ensuring adoption is strategic and aligned with organizational capacity.

## **Integrating Paid and Organic Efforts**

Paid social will continue to support target audience based campaign funnels by extending reach, improving targeting, and driving action through park visits, annual pass purchases and event registrations. Organic content will focus on storytelling, relationship building, and brand identity, with both streams working together as a unified system.

## **Measurement and Success Indicators**

Key performance indicators for 2026 will include engagement rate, follower growth by target segment, video performance, website traffic driven from social, conversion rates tied to campaigns, audience sentiment, and the ratio of video-to-static content. Reporting dashboards will be maintained and refined by the Social Media & Content Manager.

## **Influencers and User-Generated Content (UGC)**

Influencers and user-generated content (UGC) represent powerful tools for expanding the Metroparks' reach, building trust, and strengthening authenticity across social platforms. In 2026, the Metroparks will evaluate and implement influencer and UGC strategies that align with organizational values, target audiences, and campaign goals.

Social performance trends and community survey data show that audiences respond strongly to real people, real stories, and content that feels relatable and organic. Influencers and UGC creators—when carefully selected and strategically engaged—can help amplify this type of storytelling and introduce the Metroparks to new, hard-to-reach audiences.

### **Influencer Strategy for 2026**

The Metroparks will explore partnerships with local, regional, and niche influencers whose audiences and values align with our mission. These may include outdoor enthusiasts, parents and family content creators, Detroit-based micro-influencers, accessibility advocates, educators, wellness leaders, nature-focused storytellers and others aligned with target audience campaigns.

Potential benefits include:

- expanding reach into new or underrepresented communities,
- building awareness through trusted voices,
- adding fresh creative lenses and diverse perspectives,
- supporting target-audience-based campaign messaging,

- generating content libraries for ongoing use.

The Social Media & Content Manager will develop guidelines for identifying, vetting, and collaborating with influencers, ensuring alignment with Metroparks culture, DEI values, and brand guidelines. All influencer partnerships will be evaluated for impact, audience fit, and ethical alignment before activation.

### **User-Generated Content (UGC) Strategy**

UGC captures authentic visitor experiences and reinforces the Metroparks as a place of belonging. In 2026, the Metroparks will develop a structured approach to encouraging, sourcing, and integrating UGC into social storytelling, including:

- ongoing social prompts and hashtag campaigns
- on-site QR codes inviting visitors to share photos and videos
- integration with the Your Metroparks, Your Story initiative
- curated reposts that highlight community voices
- UGC-driven reels and compilation videos

UGC will be reviewed and approved through a standardized workflow to ensure safety, appropriateness, and alignment with brand tone.

### **Purpose & Impact**

A considered influencer and UGC strategy allows the Metroparks to:

- reach younger and more diverse audiences,
- strengthen social credibility through real stories and real people,
- complement organic and paid campaigns with more community-centric messaging,
- expand visual and storytelling content without overextending internal capacity.

In 2026, influencer and UGC efforts will be piloted thoughtfully, measured regularly, and scaled only where they meaningfully advance the Metroparks' marketing goals.

## **Conclusion**

Social media is a core communication system for the Metroparks—one that residents rely on to learn, connect, and explore. In 2026, the Social Media & Content Manager, target-audience-based strategy, increased video capacity, and strengthened workflows will position the organization to build deeper connections, expand awareness, and support the full Metroparks mission.

# APPENDIX 4:

## EDITORIAL & CONTENT REVIEW CALENDAR



# EDITORIAL CALENDAR

The editorial calendar outlines priority storytelling themes that will guide earned media outreach throughout the year. These topics serve as strategic entry points for pitching stories that highlight the Metroparks' impact, relevance, and role in the region—moving beyond event listings to more meaningful, narrative-driven coverage. Each editorial theme is designed to be flexible, allowing stories to evolve based on seasonality, emerging opportunities, and media interest while remaining aligned with overarching marketing and communications goals.

For every editorial topic, outreach will intentionally include a Detroit-specific angle. While the core themes remain consistent across the region, stories will be framed to reflect what matters most to Detroit audiences - highlighting local impact, access, partnerships, and community relevance rather than creating separate topics altogether. In addition, each editorial pitch will consider geography and park relevance, tailoring examples, sources, and story angles to the specific communities and publications being approached whenever possible. This approach ensures earned media storytelling feels timely, local, and resonant, strengthening relevance and trust across diverse audiences.

## January

- Disc Golf Worlds Championship Tickets go on sale

## February

- Health and Wellness – Cure Cabin Fever with winter activities in parks
- World Wetlands Day – Feb 2
- DNR Grant Application Public Feedback

## March

- World Wildlife Day – Mar 3
- Interpretive Centers – Behind the Scenes – what are they and what can you learn and the impact they have
  - Maple Sugaring hook
  - Farm Centers
  - Nature Center Ambassador Animals
  - Outreach team and Sturgeon in the classroom
  - Everyday visits
- From Seasonal Job to unexpected Career Path – stories about job opportunities in parks
- March 13 is 313 Day in Detroit. Use it as an opportunity in Detroit campaign.
- Women's History Month – using female park leaders to elevate narrative of park impacts

## April

- Earth Day/Month/Arbor Day
  - Climate Action Plan progress and highlights from 2025 annual report
  - Clean up events
  - Volunteer Opportunities and stories
  - Educational topics about environment and Keep it Clean campaign
  - Sustainable practices in parks
  - Two new solar facilities being installed in Eastern District



- Recycled art piece at LSC
- Farm Center Baby Animals Season

## **May**

- Lower Huron Campground Ribbon Cutting paired with camping and Family Campouts storytelling
- Lower Huron Off Leash Dog Ribbon Cutting
- Water Safety Month
- Summer kick-off
- Get to Know the Water Garden – ready for a summer of relaxation and fun in Detroit

## **June**

- Park construction/improvements
- Eastern District Master Plan Public Engagement
  - Lake St. Clair Improvements (Parking lot Greening, Trail extensions, Marina Bathroom Building, Tree plantings and habitat restoration angle with Master Plan Link)
  - Stony Creek aligned with summer activities and programming
  - Wolcott aligned with summer activities and programming
- Trails – National Trails Day (first Saturday in June)
  - Trail projects planned
  - Trail Challenge program
  - Trail Connectivity Projects
  - Bike Rentals
- Juneteenth

## **July**

- Summer Nostalgia Storytelling
  - Picnics and reunions – use stories as a way to promote reservations and visits.
  - Pools and water facilities
  - Beaches then and now
- Accessibility in Parks – ADA Anniversary is July 26
- Disc Golf Worlds Championships

## **August**

- Disc Golf Worlds Championships
- Lake Erie Wave Pool (???)

## **September**

- Raptor Month – Hawkfest and Hawk Watch at Lake Erie Metropark
- Lake St. Clair Improvements (Parking lot Greening, Trail extensions, Marina Bathroom Building, Nature Center, Tree plantings and habitat restoration)

## **October**

- Education – Back to School, Supplemental Science, field trips, etc
- Water Garden Anniversary - a “year in review”

## **November**

- National STEM/STREAM Day
- Annual Passes – through the stories of pass holders

## **December**

- Winter passive activities in parks - Angle: “Nature as a reset during the holiday season” or “Combat the holiday stress with nature.”



# WEBSITE, MAP AND PROGRAMS & EVENT ANNUAL REVIEW CALENDAR

Throughout the year Marketing staff will work with staff throughout the Metroparks system to obtain and maintain owned information and make sure it is accurate and consistent moving forward. The value and quality of the website and park maps and brochures relies on an annual review of this information. This also includes collecting, proofing and coordinating the publishing of all Metroparks event and programming information for the public.

***\*\* This calendar is not all-inclusive. These are major annual review processes that need to happen every year, but throughout the year Marketing staff will continue to work with departments and staff on a regular basis to collect written and visual content to use in campaigns, emails, website articles, press releases, social media and other needed areas.***

## Annual Review of All Printed Individual Park Maps and Brochures

- August – Marketing staff will send out current printed park map and brochure to operations and all relevant staff and ask that staff review for any changes that occurred over the year or will be complete by early spring of the following year. Specific timing and due dates will be included in the request. This review will ONLY happen once annually.
- September – Marketing staff will apply all marked changes and send back to staff for final revised review.
- October – Marketing staff will verify order quantities of park map/brochures with warehouse and park staff based on a year's worth of use and will obtain quotes for a year's worth of park brochures.
- October – Marketing staff will use the revised map files to update all park pages on the website with a new park map and a new printable/downloadable PDF park map.
- December - staff will order new park map/brochures that will be received in January of the following year.

## Annual Review of Specific Activity Maps

The Metroparks have a variety of more specific maps that are primarily used on the website and within specific facilities to print-as-needed in house. These are maps such as nature trail/cent maps, sensory friendly building maps, Sheldon Trails area map, boating and fishing maps, Lake St. Clair picnic area maps, marina maps, etc. As the world becomes more dependent on digital “live” maps, the creation of any new map types would be heavily evaluated for need and benefit. Any existing specific activity maps that are currently in use, would be reviewed and updated annually using this schedule.

- October - Marketing staff will send out current maps to the respective staff most involved with that location and/or activity type. Specific timing and due dates will be included in the request. This review will ONLY happen once annually.
- November - Marketing staff will apply all marked changes and send back to staff for final revised review.
- December - Marketing staff will publish revised activity maps as needed on Metroparks website and share PDF versions with staff to replace their existing files.

### **Annual Review of Park Winter Activity Maps**

- October - Marketing staff will send out current winter activities park map to Operations and relevant staff and ask that staff review for any changes that occurred over the year or will be complete by snowfall. Specific timing and due dates will be included in the request. This review will ONLY happen once annually.
- November - Marketing staff will apply all marked changes and send back to staff for final revised review.
- December – Marketing staff will publish revised winter activity maps as needed on Metroparks website and share PDF versions with staff to replace their existing files.

### **Annual Review of Printed 5-County Map/Brochure**

- January - Marketing staff will send out current printed park map and brochure to Operations and all relevant staff and ask that staff review for any errors or suggested changes. Specific timing and due dates will be included in the request. This review will ONLY happen once annually.
- February – Marketing staff will apply all marked changes and send back to staff for final revised review. Marketing staff will then verify order quantities with warehouse and park staff based on a year's worth of use and will obtain quotes and place order for a year's worth of 5-County Map brochures.
- March – staff will receive new 5-County Map brochures that will go into use in April and replace the previous version.

### **Annual Review of Website Content**

There is a substantial amount of content on the Metroparks website, and it would be nearly impossible to review every piece annually. Instead, Marketing staff will ask park managers, interpretive supervisors and departments heads to review “main content” annually. That means park managers will be responsible for reviewing information on the park pages relevant to the parks they manage (including hours of operation, activity icon details, rates, updated accessible amenities, etc.); Interpretive Supervisors will be responsible for reviewing the information within the interpretive center pages related to centers they supervise; and department heads would be responsible for reviewing their department related pages.

If other errors are found during those reviews, staff are encouraged to also share those findings with Marketing so they can be addressed.

This process is NOT intended to replace staying in communication with the Marketing department about changes and updates throughout the year. Departments and parks should continue submitting marketing requests to update website details in real time as operations change and departments should continue to provide updates to Marketing about projects, grants, partners, etc. This is an additional process to look at the nitty gritty details of website content that often get overlooked to make sure that at least annually we are addressing any errors and changes.

- April – Marketing staff will reach out to the groups listed above and ask them to complete this review. Specific timing and due dates will be included in the request.
- April – May – Marketing staff will apply changes collected as needed and ensure changes are also applied in any other materials where that information lives. \*NOTE: changes to hours of operations and other major pieces of information that may be printed on park brochures or signage may be more difficult to change than smaller types of information.

## Metroparks Program and Events Information

- **Sep. 1 – deadline to submit Jan – Jun events and programs** first draft content. Submitted to Marketing via email to Hilary Simmet and Danielle Mauter. Marketing will proof with interpretive supervisors and event/program leads and then reach a final document used for entry into RecTrac. *(This date is being evaluated for a possible shift to September 1. All other dates in this set would also shift to allow go live to happen in early December)*
  - **Oct 1** – Final word documents are submitted to IT by Marketing to IMPORT data pieces that can be imported into RecTrac. IT imports possible fields in Activity Code level for brand new programs and all possible fields for ALL sections of new and reoccurring programs.
  - **Oct 15** – Import step is done and staff trained on RecTrac entry begin entering their manual entry fields for sets of event/programs into RecTrac.
  - **Nov 15** – All manual fields have been completed in RecTrac entry process and entry staff have notified marketing, via marketing request form once they are complete. IT performs switch from inactive to active and public-facing calendar clean up. (This can be started AS SOON AS STAFF FINISHES ENTRY. Please submit marketing request form as soon as possible for programs to get on calendar as soon as possible.
  - **Nov 30** - All programs entered, live and on calendar.
- **Dec. 1 – deadline to submit Summer Camps first draft** content to Marketing via email to Hilary Simmet and Danielle Mauter. Marketing will proof with interpretive supervisors and event/program leads and then reach a final document used for entry into RecTrac.
  - **Jan 1** – Final word documents are submitted to IT by Marketing to IMPORT data pieces that can be imported into RecTrac. IT imports possible fields in Activity Code level for brand new programs and all possible fields for ALL sections of new and reoccurring programs.
  - **Jan 15** – Import step is done and Staff trained on RecTrac entry begin entering their manual entry fields for sets of events/programs into RecTrac.
  - **Feb 1** – All manual fields have been completed in RecTrac entry process and entry staff have notified marketing, via marketing request form once they are complete. IT performs switch from inactive to active and public-facing calendar clean up. (This can be started AS SOON AS STAFF FINISHES ENTRY. Please submit marketing request form as soon as possible for programs to get on calendar as soon as possible.
  - **Feb 15** - All programs entered, live and on website.
- **Feb. 1 – deadline to submit Jul – Dec event and program first draft** content Marketing via email to Hilary Simmet and Danielle Mauter (it's important to hit this date for ALL programs and events, so that we can advertise and promote a full summer calendar of events starting in May (graphics and materials for which have to be developed in March and April). Marketing will proof with interpretive supervisors and event/program leads and then reach a final document used for entry into RecTrac.
  - **Mar 1** – Final word documents are submitted to IT by Marketing to IMPORT data pieces that can be imported into RecTrac. IT imports possible fields in Activity Code level for brand new programs and all possible fields for ALL sections of new and reoccurring programs.
  - **Mar 15** – Import step is done and Staff trained on RecTrac entry begin entering their manual entry fields for sets of events/programs into RecTrac.
  - **Apr 15** – All manual fields have been completed in RecTrac entry process and entry staff have notified marketing, via marketing request form once they are complete. IT performs switch from inactive to active and public-facing calendar

clean up. (This can be started AS SOON AS STAFF FINISHES ENTRY. Please submit marketing request form as soon as possible for programs to get on calendar as soon as possible.

- **May 1** - All programs entered, live and on calendar.
- **May 1** - ALL programs proofed and entered into RecTrac, LIVE and published on website calendar for public reference.





# APPENDIX 5: TARGET AUDIENCE PERSONAS



# Target-Audience Campaign Personas (Initial Framework)

The Metroparks' 2026 marketing strategy is grounded in a target-audience–based campaign approach. The personas below represent the **initial priority audiences** that will guide campaign development, messaging, channel selection, and resource allocation.

Personas are **ranked based on the estimated budget, effort, and time required to meaningfully move the needle** on awareness, visitation, engagement, or revenue. Rankings reflect opportunity size and expected lift—not importance or value. Personas will continue to be refined through Q1 2026 as additional data and insights are incorporated.

## 1. Seniors (62+)

### Profile:

Older adults, including retirees and working seniors; many are grandparents and active community members. They often engage through senior centers, community groups, faith organizations, or independent living facilities. Seniors are interested in staying active, maintaining wellness, and building social connection. Popular activities include concerts, birding, nature walks, meet-ups, movies in the parks, and walking or running clubs. Many enjoy photography and nature observation. This audience is generally budget-conscious, often living on fixed incomes, and has distinct communication preferences compared to younger age groups.

### Why This Persona Is Prioritized:

Seniors represent a large and growing segment of the regional population. They responded at high rates to the community survey but are not visiting or engaging as frequently as expected. This audience has time availability, discretionary spending power, and strong alignment with existing Metroparks programming, making them a high-impact opportunity when messaging and channels are tailored appropriately.

## 2. Childless Adults (25–45)

### Profile:

Adults without children in the home, often with greater schedule flexibility and interest in social, immersive, and adult-oriented experiences. This group places clear value on child-free experiences with others in similar life stages and responds best to environments intentionally designed for adults. They are highly social-media savvy and reliant on peer discovery, with word-of-mouth and digital content playing an outsized role in awareness.

Many are environmentally and socially conscious, value authenticity, and are motivated by causes aligned with wellness, sustainability, and community impact. Value and affordability are central considerations, as housing costs and economic pressure limit home ownership and access to private outdoor space—making public parks important “third places” for recreation, connection, and dog-friendly activity. Health, fitness, volunteering, and photography are common interests. This audience is also comfortable with social settings where alcohol is present and frequently participates in nightlife or bar-based social experiences.



### **Why This Persona Is Prioritized:**

This is a significant growth audience that requires meaningful investment to reach effectively. Survey data and past performance show lower visitation and program participation, indicating a gap rather than saturation. While Metroparks currently offer limited programming designed specifically for this group, their long-term value is substantial as future frequent visitors, families, and seniors. Early engagement builds lasting relationships.

## **3. Detroit Residents (Detroiters)**

### **Profile:**

Residents living within Detroit zip codes, representing a wide range of ages, identities, and life stages. This audience is more racially and culturally diverse than the region overall and places strong value on authenticity, neighborhood identity, and pride in being from Detroit. Connection to family, community, and the city itself is central to how experiences are evaluated and shared.

History, culture, and place-based storytelling are highly relevant. Messaging resonates most when it reflects lived experience, real voices, and community priorities rather than generic regional framing. Trust is built locally and relationally.

### **Why This Persona Is Prioritized:**

Detroit represents a large population base with lower awareness and visitation relative to its size. Community survey data confirms this gap. While progress will require sustained investment and may not immediately translate into attendance gains, Detroit residents are central to equity goals, long-term relevance, and public trust.

## **4. Frequent Visitors**

### **Profile:**

Individuals who live near a Metropark and incorporate park visits into their regular routines. These visitors are often engaged in passive activities such as walking, biking, birding, or nature time. They are more likely to purchase annual passes, participate in programs, and feel a strong sense of ownership over one or two favorite parks. Many are physically active and may access parks via non-motorized routes as well as by car.

### **Why This Persona Is Prioritized:**

Frequent visitors are currently the strongest base for revenue and engagement. While they require less awareness-building, they benefit from tailored, park-specific messaging to remain informed and engaged. The focus is on retention, cultivation, and deepening connection rather than moving them from non-use to use.

## **5. Parents with Older Children (9+)**

### **Profile:**

Families with school-aged children and teenagers balancing busy schedules filled with school, extracurriculars, and personal commitments. Visits are more likely to be infrequent

but longer in duration, centered on full-day or half-day experiences. This audience is highly budget-conscious, with total cost of a family visit playing a major role in decision-making.

Children in this age group have often aged out of structured programming or view it as “uncool,” making traditional programs less effective. As a result, families gravitate toward passive, self-guided experiences that allow flexibility, safe independence for kids, and appeal across multiple age groups. Screen-free time and autonomy are key motivators.

#### **Why This Persona Is Prioritized:**

This group includes both frequent and infrequent visitors. While visits may not be regular, reinforcing the Metroparks as a valuable “third place” for families and teens supports long-term relevance. Messaging focuses on value, freedom, and flexibility rather than program enrollment.

## **6. Moms with Kids (Ages 4–8)**

#### **Profile:**

Primary household decision-makers for family activities, often balancing work, school schedules, and caregiving responsibilities. Time-constrained and highly selective, this audience seeks experiences that are age-appropriate, engaging, and manageable within a short time window. Activities must feel doable without disrupting routines or leading to overstimulation or fatigue.

This group is strongly interested in playgrounds, pools, beaches, bike paths, and structured kids programming. Content must be clear, concise, and immediately relevant, as attention spans are short and decision fatigue is common.

#### **Why This Persona Is Prioritized:**

Metroparks already offer many programs and amenities that align well with this audience. They are ranked mid-list because they are already represented among followers and subscribers, making them a smaller lift to reach. However, messaging must be more intentionally tailored than in the past to maintain effectiveness.

## **7. Passive Male Outdoor Users (18–54)**

#### **Profile:**

Men who are currently non-visitors or infrequent visitors but engage in physically active, independent outdoor pursuits. Often seeking solitude, challenge, or mental escape, this audience is motivated by self-directed activity rather than structured programming. Interests may include hiking, trail use, endurance activity, nature exploration, and photography.

Discovery tends to be pragmatic and interest-driven rather than socially motivated. This audience is more likely to invest in outdoor gear and apparel and less likely to respond to family- or program-centric messaging.

#### **Why This Persona Is Prioritized:**

Survey data shows that frequent users skew male and favor passive recreation. Targeting similar non-users offers an opportunity to convert new frequent visitors. This persona is

ranked lower due to narrower scope and more limited budget allocation but remains strategically important.

## 8. Golfers

### **Profile:**

Men and women ages 25–75 who actively golf, follow golf culture, and share information through peer networks. Many golf socially and value course quality, consistency, and experience. This audience is not seeking beginner instruction but values relevance, status, and shared experiences.

### **Why This Persona Is Prioritized:**

Golf is already a strong and established revenue driver, requiring less incremental investment. Messaging is prioritized over expansion—encouraging continued use of Metroparks courses while also introducing golfers to other park experiences using golf-aligned language and hooks.

## 9. Moms with Toddlers (Ages 2–4)

### **Profile:**

Parents navigating early childhood routines such as naps, potty training, and short attention spans. Outings must be low-pressure, flexible, and short in duration. Discovery-based play, playgrounds, and slow-paced exploration are most appealing. Preschool and early learning considerations are often top-of-mind.

### **Why This Persona Is Prioritized:**

Survey data shows relatively low demand for structured programming in this age group. While some engagement exists, this persona requires a smaller budget and highly specific messaging to avoid mismatched expectations. Clear age-appropriate framing is essential.

## 10. College-Age Adults (18–24)

### **Profile:**

Young adults in a transitional life stage who may or may not be enrolled in college but are no longer in high school or are soon to be graduating. Many are navigating early independence, limited income, and identity formation. Social media and peer influence strongly shape discovery and trust.

They value authenticity, mental health, balance, and low-cost experiences. Interest in environmental and social issues exists but is informal and values-driven. Engagement is more likely through organic content, influencers, and shared experiences than traditional advertising.

### **Why This Persona Is Prioritized:**

This group contributes less directly to near-term attendance and revenue and requires

significant effort to reach authentically. While important for future growth, they are a lower priority for concentrated investment in 2026. Light-touch, social-first storytelling lays groundwork for long-term engagement.

## Cross-Cutting Considerations

- Equity Emphasis Area (EEA) messaging is integrated across all personas.
- Super Fan pathways are embedded within each persona strategy.
- Community survey data indicates average household incomes, of most respondents, under \$40,000, reinforcing affordability, value framing, and access clarity across all audiences.





# **APPENDIX 6:**

# **CAPRA REQUIREMENTS**

# **REFERENCE**



# CAPRA REQUIREMENTS

## **CAPRA Requirements Fulfilled with This Marketing Plan**

As the Metroparks seek to hold CAPRA certification through the NRPA, certain requirements exist for the organization to meet in regard to public information, community relations, social media, marketing and relationships with community organizations.

This marketing plan fills the following current CAPRA requirements. CAPRA is updating its requirements, and once updated standards are available, this section of the marketing plan will be updated to reflect those new standards:

- Sections of this marketing plan help the organization meet requirements for 3.4.2 – Community Relations Plan. See pages 12 - 20, 25 and 29
- This marketing plan is written to help the organization meet requirements for 3.4.3 – Marketing Plan.
- The social media plan appendix of this marketing plan provides detail to the social media efforts of the organization. It supports the approved Social Media Policy provided as reference in the following pages. Together, these support the requirements of 3.4.3.2 – Social Media Policy.

The following additional related policies have been approved to fulfill the following CAPRA requirements. They have been included on the following pages as reference:

- The Metroparks Media Policy is written to fulfill CAPRA requirements for 3.4 – Public Information Policy and Procedures.
- The Metroparks Social Media Policy is written to fulfill CAPRA requirements for 3.4.3.2 – Social Media Policy and 4.1.14 – Social Media Policies Regarding Staff Use. The social media plan appendix of this marketing plan provides further detail on this work.





## HURON-CLINTON METROPOLITAN AUTHORITY

Administrative / Executive Order

Effective Date: May 13, 2021

Supersedes Policy Dated: Sept. 14, 2017

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### MEDIA POLICY

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#### **PURPOSE**

The Metroparks use a variety of public relations activities to engage and interact with the media. These activities include, but are not limited to, press releases, pitches, media features, interviews, press events, published articles on Metroparks owned channels, media meet-ups and relationship building.

The Metroparks will also respond to media requests. Media requests include any occurrence where someone intends to publish a story about the Metroparks. This could include recorded interviews, phone interviews, media photos, requests for questions and comments on related stories, attending programs and events with the intention of publishing a recap afterward, and any other instance where a staff person would be speaking on behalf of the organization for the purpose of sharing information with the public through published articles, videos, recordings, and stories.

Metroparks media and public relations efforts aim to build and maintain public trust through ongoing, engaging, consistent and accurate, storytelling in the media market. This policy is intended to outline how media interactions should be handled.

#### **SCOPE**

##### ***Earned Media Efforts***

The Chief of Marketing and Communications will work with the Director, marketing and communications department staff, outside public relations firms, and other Metroparks staff, as needed, to develop and execute earned media plans. These plans will be included in the annual Marketing Plan and include:

- press releases
- media alerts
- pitches
- media features
- press events
- published articles on Metroparks owned channels
- media meet-ups
- media relationship building

The marketing and communications department shall write and release press releases and media alerts on an ongoing basis to announce Metroparks projects, events, programs, and efforts throughout the year.

The marketing and communications department shall build and maintain a media contact list and continually build and maintain media relationships. The marketing and communications department will also monitor and report media and social media coverage that mention the Metroparks.

### ***Media Requests***

All media requests should be directed to the Chief of Marketing and Communications, who will then evaluate the request and determine who should speak on behalf of the organization. The Chief of Marketing and Communications will obtain appropriate approvals from the Director for these decisions.

Once a speaker for a media request has been decided, the Chief of Marketing and Communications will coordinate details between Metroparks staff and the media. If the Chief of Marketing and Communications asks a staff person to speak to the press, it should be assumed the proper approvals have already been received and that the staff person has permission to do so. Until that point, staff should not speak to the media until approved by the Chief of Marketing and Communications or the Director.

If the Chief of Marketing and Communications is out of the office, on vacation, etc., media requests should be directed to the Director.

When staff is speaking to the media, they shall not express any personal opinions. They shall communicate professionally and represent the Metroparks in a way that is consistent with the brand. The Chief of Marketing and Communications will work with staff on a message hierarchy and talking points to ensure consistent messaging for all opportunities.

If a media request comes through for an issue related to a police incident, the Chief of Marketing and Communications will direct the media to the Metroparks Chief of Police.

### ***Common Media Interactions and How to Handle Them***

- If someone comes through a toll booth claiming to be from the media and has a station vehicle or a press ID of some kind, they should be let into the park for free during regular operating hours. The Metroparks do allow media into the parks to take photos and videos to cover editorial content.
- If someone with the media wants to come in and take pictures or video on a golf course, disc golf course, pool, or within another paid facility that requires an additional fee, the Metroparks allow media to access. They will need to have a press ID of some kind or vetted approval from the Chief of Marketing and Communications or Director. If they have a press ID, they should be let into the facility without paying during regular operating hours and asked to follow park rules and respect visitor's experience in the parks. If they do not have a press ID, they should be asked to contact the Chief of Marketing and Communications to obtain approval and be given the contact information.
- If the media, or someone staff suspect is working on writing a media-related story, is asking questions or asking for an interview, please politely tell them, "We appreciate your coverage of the Metroparks and want to help you as best we can, but the interview and media requests need to go through our marketing and communications department." Then give them the contact information for the Chief of Marketing and Communications. You can tell them that the Chief of Marketing and Communications checks for media requests on nights and weekends and will get back to them as quickly as possible.

- If someone in the parks is claiming to be media but does not have a press ID, staff may have to make the judgment call. If one individual and the publication name they give sounds legitimate, it is best to provide them with the benefit of the doubt and let them into the park/facility to cover the story they seek. This could help the Metroparks avoid a possible media issue by denying media access to the parks.

In all types of media requests and engagements, the Chief of Marketing and Communications will notify and work with staff in the parks if a request has come into that department ahead of time. If the staff hasn't been notified of a media appearance from the Chief of Marketing and Communications, they should assume it is a new request and shall respond accordingly based on the above instructions. Staff should then notify the Chief of Marketing and Communications of the name and publication/channel/etc. in the parks. The Chief of Marketing and Communications will follow up with these media contacts to reinforce connections between them and the Metroparks.

Approved by Director: Amy McMillan

Signature:  Date: 5-13-2021





## HURON-CLINTON METROPOLITAN AUTHORITY

Administrative / Executive Order

Effective Date: May 13, 2021

Supersedes Policy Dated: N/A

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### SOCIAL MEDIA POLICY

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#### **PURPOSE**

Social media continues to grow and be a fun and rewarding way to share your life and opinions with family, friends, and co-workers around the world. However, use of social media also presents certain risks and carries with it certain responsibilities.

Additionally, social media continues to be an important component of any digital marketing strategy and continues to deliver high return and growth. It is also an important tool to create a personal connection between visitors and our organization and serve as a continual and constant communication touchpoint with the public.

The Metroparks Marketing Department will use social media in a variety of ways to support the organization's brand identity, increase engagement, provide customer service, increase attendance and increase revenue.

To assist you in making responsible decisions about your use of social media, we have established these guidelines for appropriate use of both personal and organizational social media. This policy applies to all employees who work for the Huron-Clinton Metroparks.

#### **SCOPE**

##### ***Personal Social Media Use***

In the rapidly expanding world of electronic communication, social media can mean many things. Social media includes all means of communicating or posting information or content of any sort on the Internet, including to your own or someone else's web log or blog, journal or diary, personal website, social networking or affinity website, web bulletin board, or a chat room, whether or not associated or affiliated with the Metroparks, as well as any other form of electronic communication.

The same principles and guidelines found in Metroparks policies apply to your activities online. Ultimately, you are solely responsible for what you post online. Before creating online content, consider some of the risks and rewards that are involved. Keep in mind that any of your conduct that adversely affects your job performance or the performance of fellow co-workers, or otherwise adversely affects members of the public, contractors, people who work on behalf of the Metroparks, or Metroparks legitimate business interests may result in disciplinary action, up to and including termination.

##### **Know and Follow the Rules**

Carefully read these guidelines and related policies, including, but not limited to, Metroparks policies concerning ethics, harassment, discrimination, computer equipment uses, information systems, etc., to ensure that your postings are consistent with these policies. Inappropriate postings that may include discriminatory remarks, harassment, and threats of violence or similar inappropriate or unlawful conduct will not be tolerated and may subject you to disciplinary action, up to and including termination.

### *Be Respectful*

Always be fair and courteous to fellow coworkers, persons who serve on boards or commissions, elected and appointed officials, members of the public, contractors, or people who work on behalf of the Metroparks. Also keep in mind that you are more likely to resolve work-related complaints by speaking directly with your co-workers or by utilizing our Open-Door Policy than by posting complaints to a social media outlet. Nevertheless, if you decide to post complaints or criticism, avoid using statements, photographs, video, or audio that reasonably could be viewed as malicious, obscene, threatening, or intimidating, that disparage members of the public, co-workers, or contractors, or that might constitute harassment or bullying. Examples of such conduct might include offensive posts meant to intentionally harm someone's reputation or posts that could contribute to a hostile work environment on the basis of race, sex, disability, religion, or any other status protected by law or Metroparks policy.

### *Be Honest and Accurate*

Make sure you are always honest and accurate when posting information or news, and if you make a mistake, correct it quickly. Be open about any previous posts you have altered. Remember that the Internet archives almost everything; therefore, even deleted postings can be searched. Never post any information or rumors that you know to be false about the Metroparks, fellow co-workers, members of the public, contractors, people working on behalf of the Metroparks, competitors, or others.

### *Post Only Appropriate and Respectful Content*

Maintain the confidentiality of the Metroparks trade secrets and private or confidential information. Trade secrets may include information regarding the development of systems, processes, products, know-how, and technology. Do not post internal reports, policies, procedures, or other internal business-related confidential communications.

Express only your personal opinions. Never represent yourself as a spokesperson for the Metroparks. If the Metroparks is a subject of the content you are creating, be clear and open about the fact that you are an employee and make it clear that your views do not represent those of the Metroparks, fellow co-workers, citizens, contractors, or people working on behalf of the Metroparks. It is best to include a disclaimer such as "The postings on this site are my own and do not necessarily reflect the views of the Metroparks."

Be mindful that what you publish on the web will be in the public domain and likely will be out of your control. Once you hit "enter" or "send" or "post," you likely lose the opportunity to change your communication or message. From that point on, all you can do is explain, clarify, extend, or expand what was sent.

It should be clearly understood that employees or any others that represent the employer, including volunteers, must not comment on social media sites on anything related to confidential Human Resources matters, including corrective action or employee medical issues, etc.

Never comment on anything related to a legal or law enforcement matter, including litigation, any parties with which the employer is engaged in litigation, or any investigatory matter, without prior approval of the appropriate person or attorney.

The use of social media sites is meant to augment normal communications and outreach activities, not as a substitute for them.

### *Using Personal Social Media at Work*

Refrain from using social media while on work time or on equipment we provide, unless it is work-related as authorized by your manager or consistent with Metroparks computer equipment use policy. Do not use Metroparks email addresses to register on social networks, blogs, or other online tools utilized for personal use. Any conduct pertaining to this policy that adversely affects job performance, the performance of a co-worker, or otherwise adversely affects members of the public, or those who work on behalf of or represent the Metroparks, may result in disciplinary action.



### **Retaliation is Prohibited**

The Metroparks prohibits taking negative action against any employee for reporting a possible deviation from this policy or for cooperating in an investigation. Any employee who retaliates against another co-worker for reporting a possible deviation from this policy or for cooperating in an investigation will be subject to disciplinary action, up to and including termination.

### **Organizational Social Media Use**

The Metroparks Marketing Department will use social media in a variety of ways to support the organization's brand identity, increase engagement, provide customer service, increase attendance and increase revenue.

The following social media platforms are intended to be used to represent the Metroparks as dictated annually in the board approved Marketing Plan. Content on all channels will be written to support the Metroparks brand identity and tone to reinforce that message and build consistency.

- Facebook
- Twitter
- YouTube
- Instagram
- LinkedIn
- Glassdoor
- Google business
- Snapchat (maybe in future)
- TikTok (maybe in future)

The Metroparks Marketing department will be responsible for managing all social media activities on behalf of the organization. This includes:

- Writing and scheduling all regular content.
- Creating and coordinating all paid advertising.
- Answering all questions, comments and messages, and contacting parks staff when unsure of an answer before answering.
- If a complaint comes through Facebook, Marketing staff will politely respond appropriately and will also pass the complaint on to the appropriate department, Director and Deputy Director.
- Creating and maintaining all Facebook event pages.
- Keeping social media profiles accurate and updated.
- Requesting assistance from other departments when creating content and posting live content.
- Working with manager and supervisors to post real time updates on closures and emergency announcements.

### **CONCLUSION**

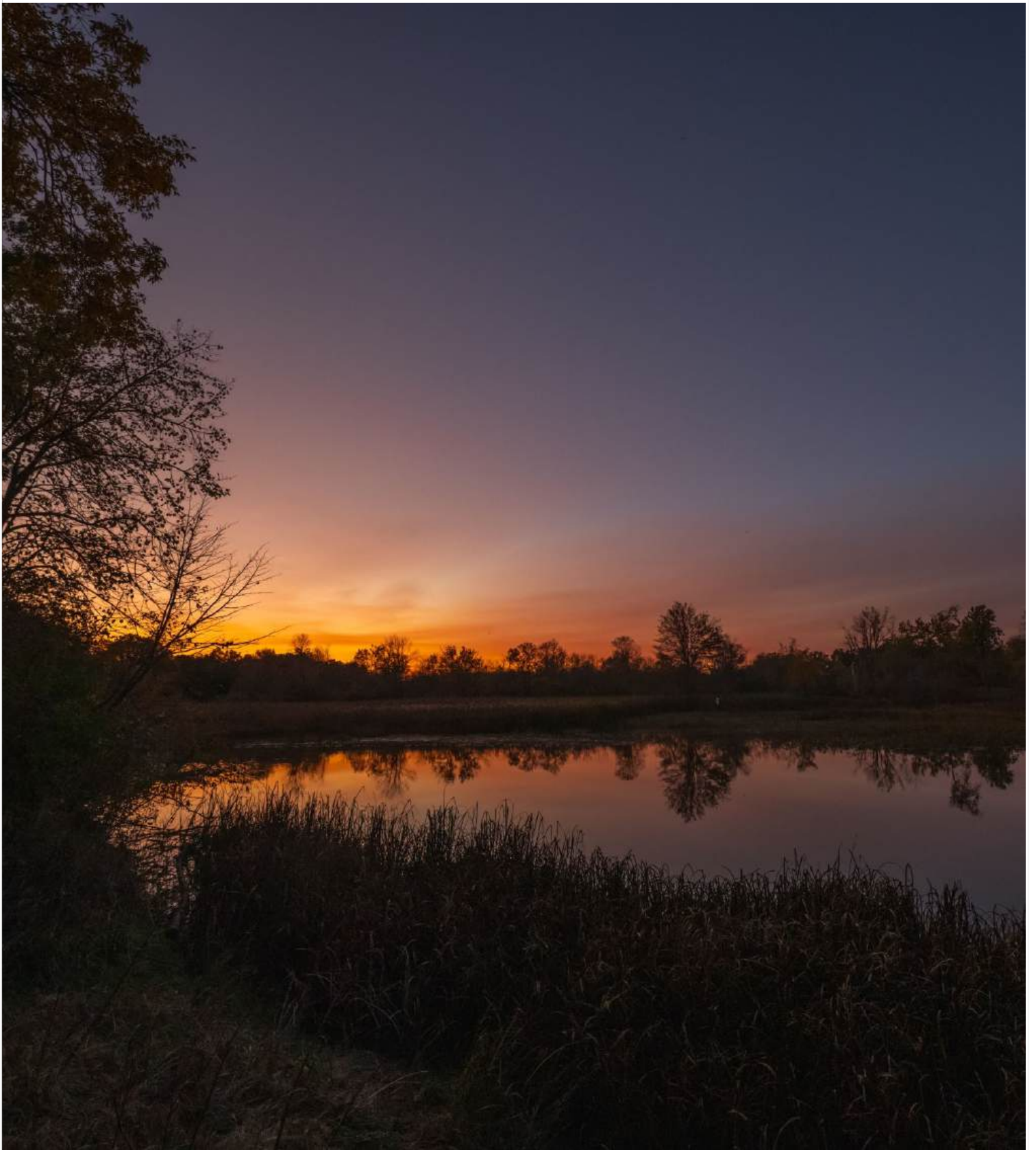
The Metroparks is dedicated to assuring an equitable and inclusive work environment free from discrimination, intimidation, humiliation, or insult. Each Metroparks employee is expected to support and required to uphold a work environment of courtesy, respect and dignity for each and every employee and guest of the Metroparks.

Approved by Director: Amy McMillan

Signature:  \_\_\_\_\_ Date: 5-13-2021

*NOTE: This policy is not intended as a contractual obligation. The Metroparks reserves the right to amend the policy from time to time.*







## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Mike Lyons, Chief Operating Officer  
Project Title: Cart Path Improvements/Resurfacing  
Location: Hudson Mills Golf Course  
Date: February 12th, 2026

### **Action Requested: Approval**

That the Board of Commissioners approve reallocation of \$1,000,000 currently in the Capital Project Fund for a Splash Pad at Hudson Mills for a new Golf Cart Path Improvement/Resurfacing project at Hudson Mills. Additionally, we are requesting \$1,000,000 from the Fund Balance to cover the entirety of the Cart Path project.

### **Fiscal Impact:**

Fiscal net impact will be a reduction of \$1,000,000 to Fund Balance.

### **Background:**

Previously, \$1,000,000 in funding was allocated for a new splash pad at Hudson Mills. However, due to issues in regard to utilities, water quality and building capacities related to the recent addition of state-of-the-art pickleball courts the scope of this project would be much larger requiring significant increases in funding. We believe this funding would be much better served contributing toward cart path improvements at Hudson Mills Golf Course due to their condition. We are also requesting \$1,000,000 from Fund Balance be allocated to the Hudson Mills cart path project to cover the entirety of the project. This would be phase 1 of our plan to improve cart path conditions at most of our regulation golf courses.

**HURON-CLINTON METROPOLITAN AUTHORITY**

To: Board of Commissioners  
From: Shedreka Miller, Chief of Finance  
Subject: Report – 2025 Year End Financial Review  
Date: February 3, 2026

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the 2025 Year End Financial Report as recommended by Chief of Finance, Shedreka Miller, and staff.



# HURON-CLINTON METROPARKS YEAR END FINANCIAL RECAP

DECEMBER 2025

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)





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# EXECUTIVE SUMMARY

## 2025 GENERAL FUND FINANCIAL RESULTS

Total general fund revenue exceeded 2024 figures by \$2.6 million or 3.7%. Park operating revenue was higher than the 2024 amount by \$83,074 or 0.3%.

Total general fund expenditures were \$7.9 million or 11.4% higher than 2024 figures. Park operating expenses increased \$3.0 million or 7.4%, and administration expenses increased \$2.2 million or 19.4% compared to 2024. Seasonal employees earned over \$1.0 million in bonus funds in 2025, an increase of \$176,000 compared to 2024.

The net impact on the fund balance is a decrease of \$5.4 million for the year. This is a \$3.4 million increase compared to the original budgeted use of fund balance of \$8.8 million. This significant change in fund balance is due to a \$2.3 million increase in revenue and a \$1.1 million decrease in expenses. Expenses related to operations, administration, capital equipment, and major maintenance came in \$5.3 million or 6.5% lower than the amended budget for 2025. The resulting Unassigned Fund Balance is \$26.7 million, or 38.4% of 2025 amended budgeted revenue. Overall, 2025 was a good year for the Metroparks.



# ADMINISTRATIVE REVENUE

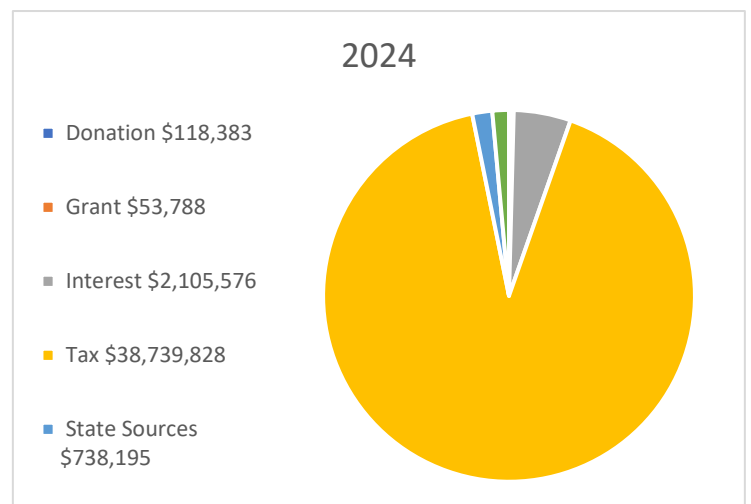
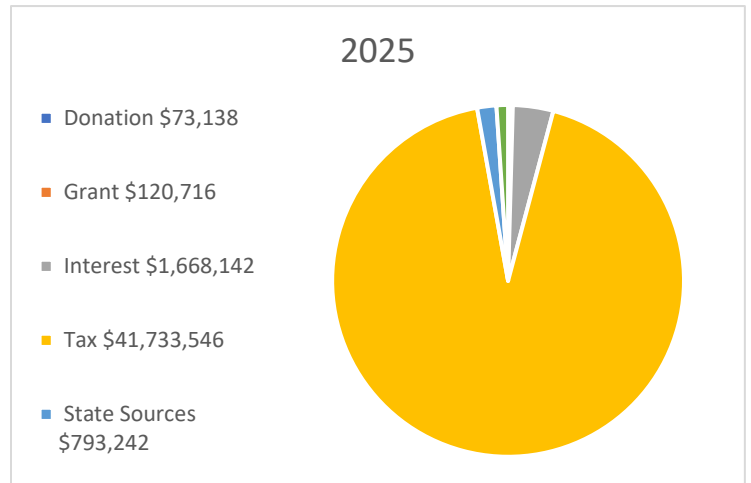
Metroparks administrative revenue consists of all revenue sources that are not generated directly by park operations. Tax revenue produces approximately 93% of this. Interest, grants, donations, sale of surplus, state funding, rebate programs and proceeds from agreements related to insurance generate the remaining funding.

In 2025, tax revenue was 383,200 lower than the original budget. However, It exceeded 2024 figures by \$2.8 million or 7.2%. All other areas exceeded the adopted budget.

Interest earnings decreased by \$437,400 compared to 2024. Donations decreased by \$81,500 and Foundation Support increased by \$36,200 compared to 2024.

Grant revenue earned in 2025 came to \$67,000 higher than 2024.

The net result is an increase of \$2.5 million or 5.9%.



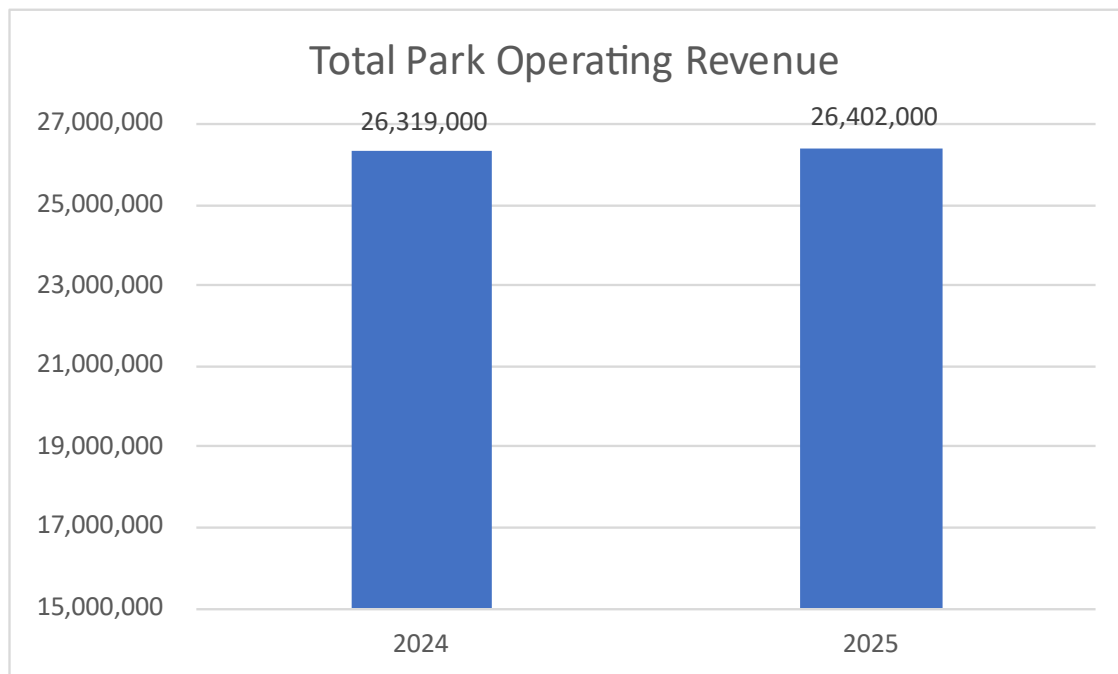
# PARK OPERATING REVENUE

## BY LOCATION

The Metroparks track operating revenue by three districts and nine distinct park locations within those districts as well as the administrative office which processes on-line sales.

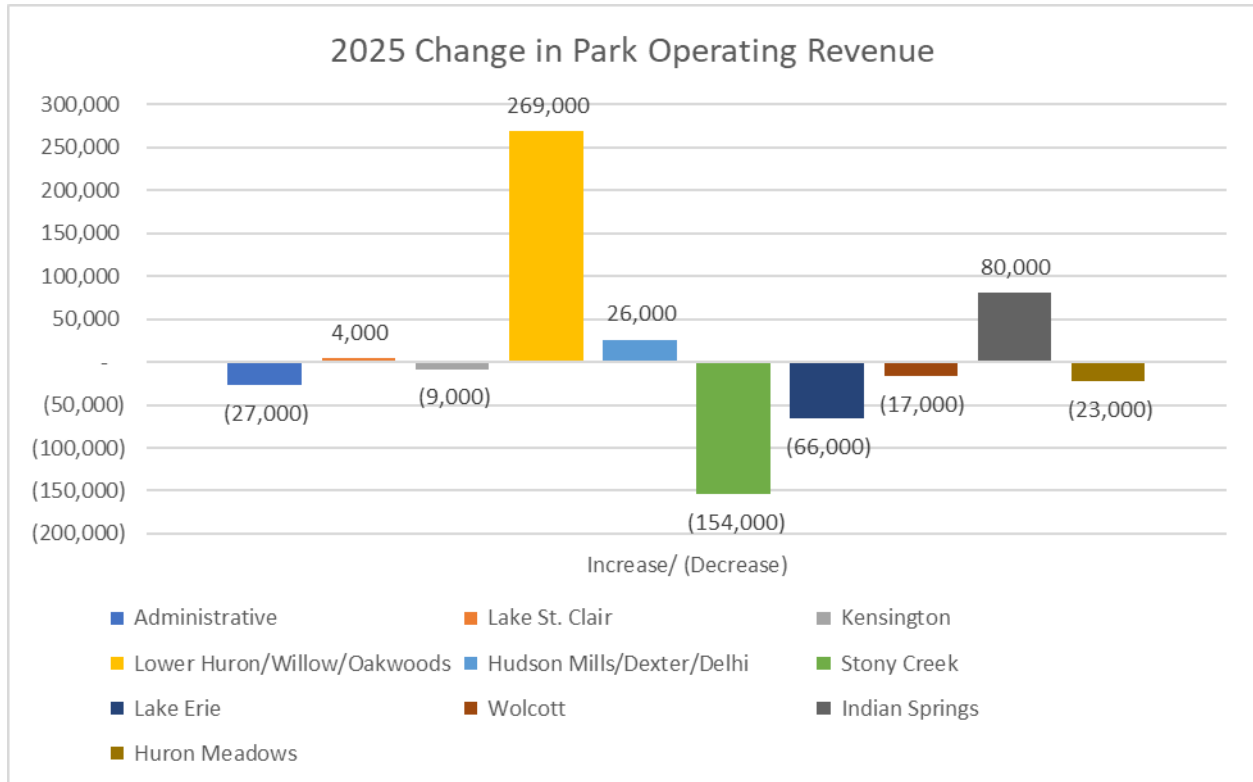
Each location varies in size and amenities offered but all locations are primarily large, day-use parks located adjacent to the Huron or Clinton Rivers or one of their tributaries.

During 2025, park operating revenue increased by \$83,000, or 0.3%, compared to 2024.



Drilling into revenue by location, the variance between 2025 and 2024 figures range between an increase of \$269,000 and a decrease of \$154,000.

Lower Huron/Willow/Oakwoods produced the highest change in revenue of \$269,000. Indian Springs came in second with an increase of \$80,000.



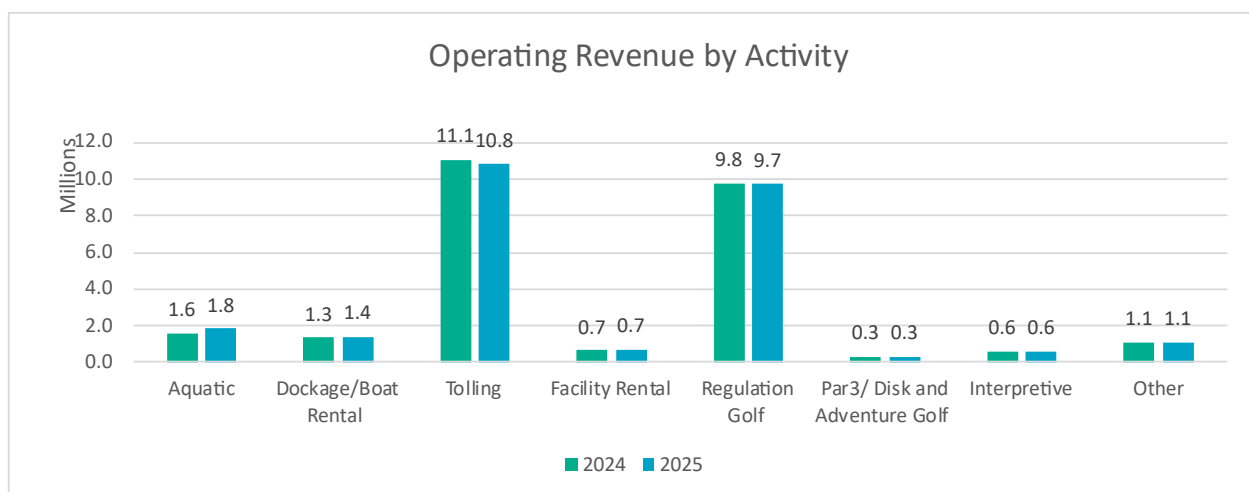
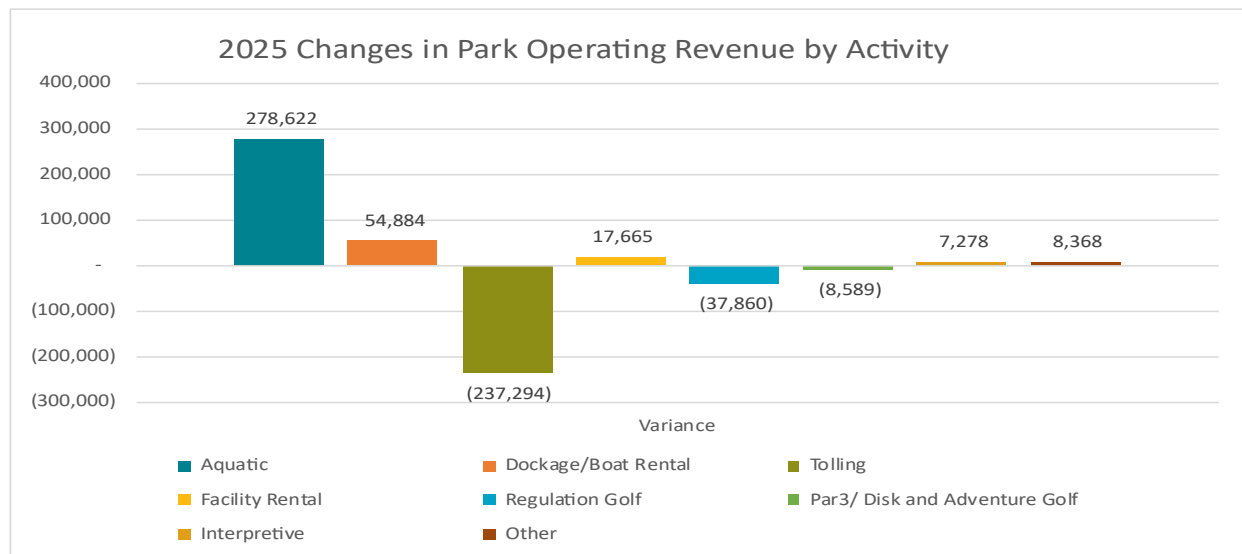
# BY ACTIVITY

In addition to tracking revenue by location, the Metroparks also track revenue (and expenditures) by specific cost centers known as activities. Some activities have both revenue and expenditures associated with their operations, such as pools, golf courses or interpretive facilities. Some only have expenditures such as police or administrative. While it is expected that some activities will cover their direct expenses it is recognized that many do not but are intended to be supported by tax revenue or other sources as a service to the greater public.

The most significant source of operating revenue for 2025 is tolling. Tolling revenue was \$10.8 million, a decrease of \$237,200 compared to 2024.

The second largest source of operating revenue is golf. The revenue across all courses generated \$9.7 million and remained flat compared to 2024 figures. Golf revenue exceeded the 2025 adopted budget by \$172,600.

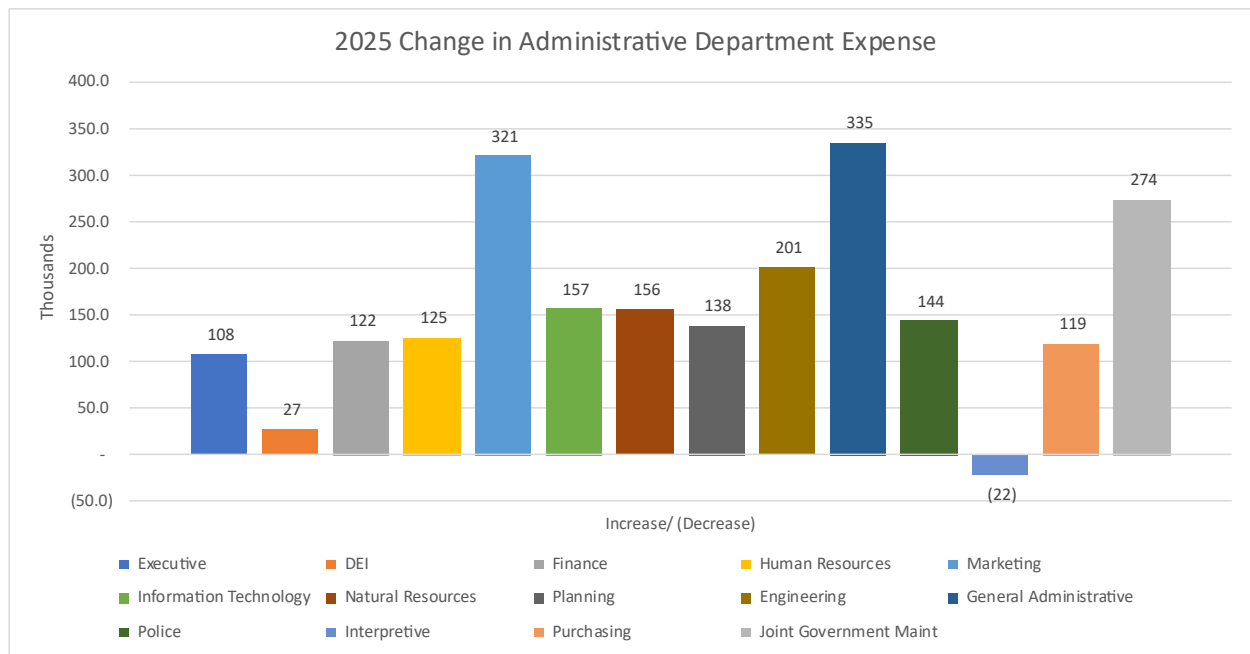
Aquatic, dockage/boat rental, and facility rental revenue increased by \$278,600, \$54,900, and \$17,600 compared to 2024 figures.



# ADMINISTRATIVE EXPENSE

Moving into a review of the expense side of the ledger, the Administrative Office expenses for 2025 rose by \$2.2 million or 19.4% compared to 2024. The original 2025 budget projected an overall increase of \$2.4 million in Administrative Office expenses compared to 2024; however, the actual results were \$186,400 lower.

The chart below displays the variance in administrative office expense between 2025 and 2024.



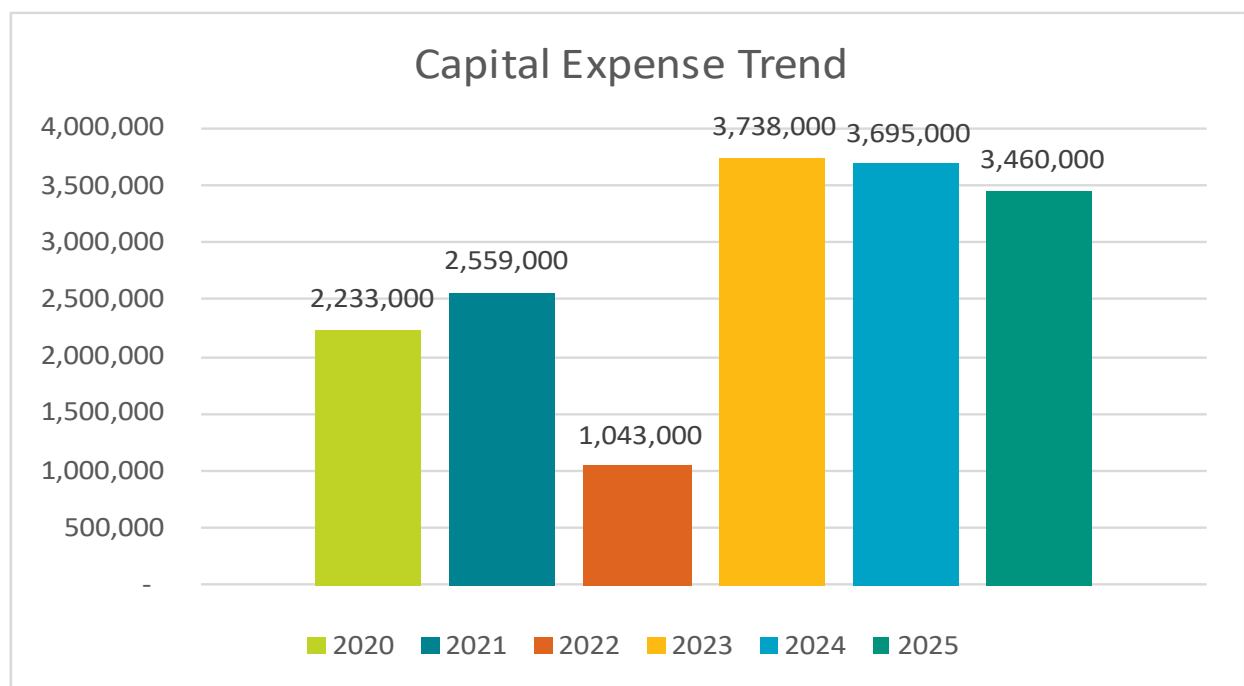


# CAPITAL EXPENSE

Revenue and expense related to Capital Improvement Projects are tracked in the Capital Project Fund. Capital Expenses tracked within the General Fund are limited to land acquisition and the purchase of moveable equipment which has a unit price more than \$5,000.

There was no land acquisitions completed in 2025. Currently there is just under \$4.7 million committed for land acquisitions. Per Board direction, all land sale proceeds are committed for future land acquisition.

Capital Equipment purchases in 2025 totaled \$3.5 million, which is lower than the amended budget figure of \$3.6 million. This amount also reflects a decrease of \$234,500 or 6.3% compared to 2024 expenditures. It is also higher than the five-year average of \$2.7 million spent annually.



# MAJOR MAINTENANCE

Major Maintenance Projects are projects that exceed \$10,000, are generally expected to be completed within an operating calendar, are not frequent in nature and may maintain but do not create a new or extend the life of a capital asset. A good example is a roof replacement. It is needed every 25 years or so for a building to reach its expected life, but it does not extend the useful life of the building beyond what the building would normally have.

These costs are part of operations, in a financial sense, but are segregated so that the more typical annual operating costs may be analyzed and managed more readily.

In 2025 \$1.2 million was spent on 33 separate projects. The 2025 project work was \$17,600 or 1.5% higher than the 2024 project expenditures of \$1.2 million. Some of the more significant projects worked on in 2025 were:

1. Lake St Clair – East Boardwalk Resurface Phase 4	\$301,506
2. Lower Huron – Turtle Cove Pool Repairs	\$168,919
3. Indian Springs – Bunker Renovation at Golf Course	\$90,700
4. Kensington – Dam Safety Logs	\$55,708
5. Stony Creek – Roadway Pavement Markings	\$52,422
6. Kensington – Roadway Pavement Markings	\$48,789
7. Kensington – Farm Center Repair	\$35,353
8. Stony Creek – Nature Trail Work	\$33,850

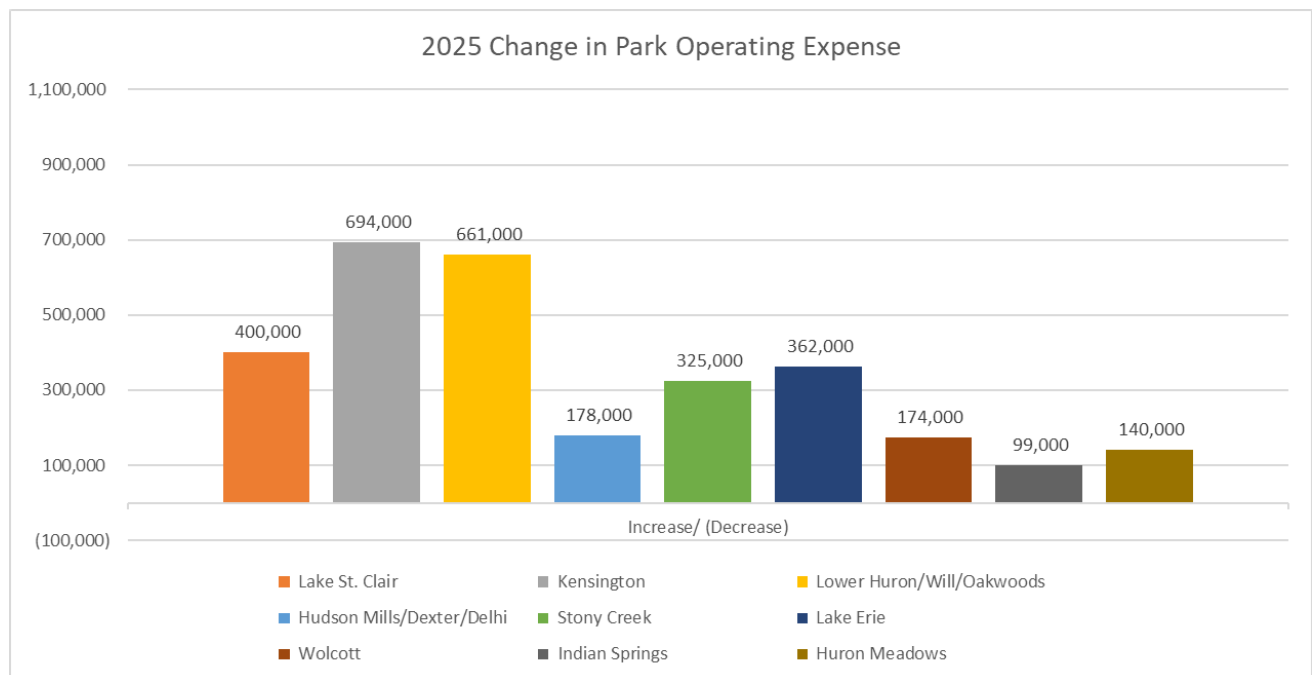


# PARK OPERATING EXPENSE

## BY LOCATION

2025 park operating expenses in total increased \$3.0 million or 7.4% compared to 2024. Kensington has the largest increase in expenses compared to 2024.

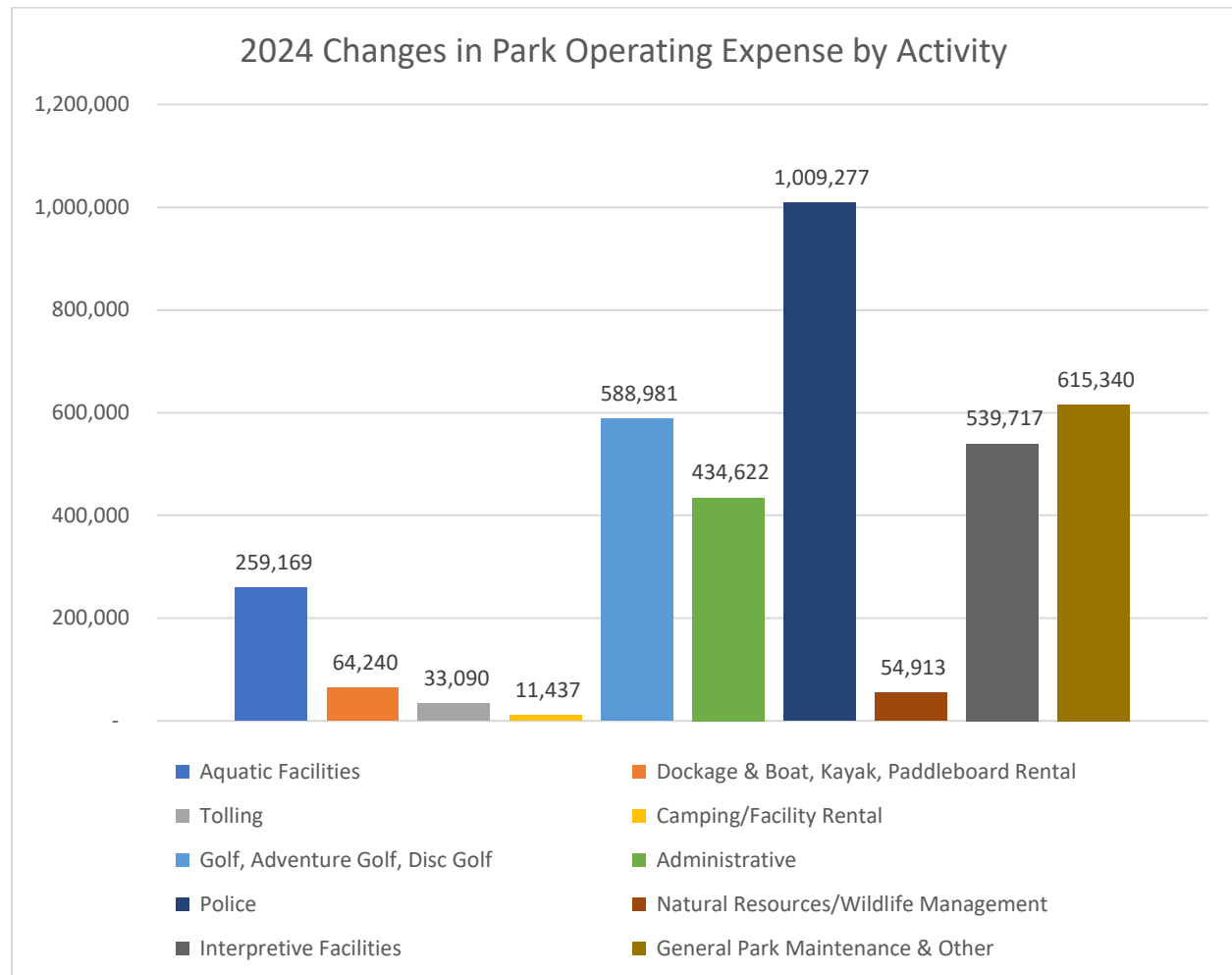
The chart below displays the variance in park operating expense between 2025 and 2024 for the parks with a significant change.



# BY ACTIVITY

As discussed earlier, the Metroparks uses a cost center known as an activity to track and report both revenue and expense. Looking at park operating expenses by these activity centers illuminates some of the impacts of the pandemic on expense.

Looking at activities for 2025, the variance in operating expenditures between 2025 and 2024 ranges from an increase of \$842,600 and \$8,700.



# FUND BALANCE

The Metroparks Board policy for unassigned fund balance created a target range of 25% to 30% of budgeted general fund revenue. At 12/31/2025, the 2025 budgeted general fund revenue totals \$69.7 million. This produces a range of roughly \$17.4 to \$20.9 million. The policy provides that unassigned fund balance outside of that target range will have further review.

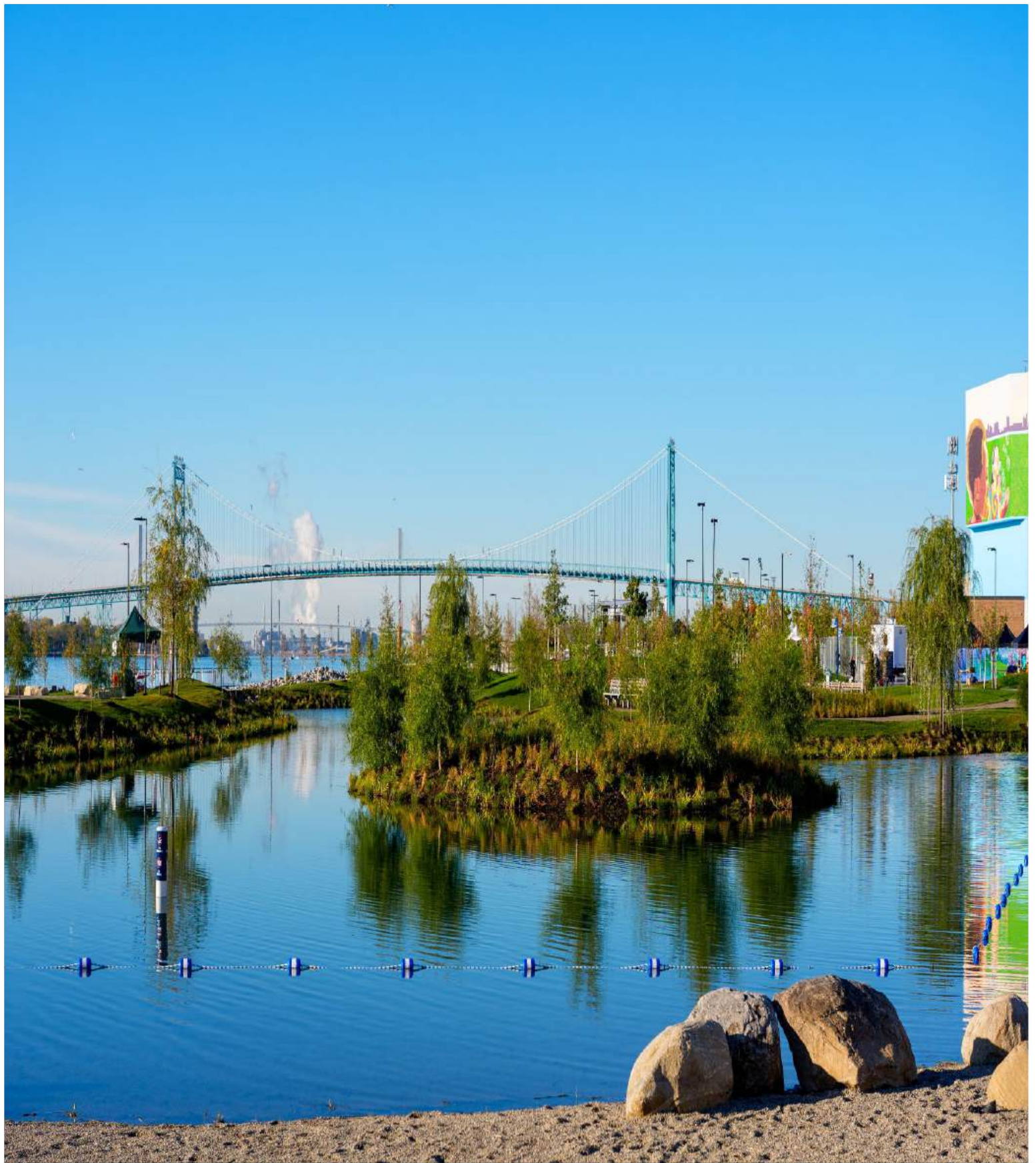
The unassigned fund balance has exceeded the target range since the policy was approved. At the beginning of 2025 it totaled \$26.3 million. The adopted 2025 budget was estimated to use \$8.8 million of fund balance. During 2025 there were three significant changes to fund balance.

1. The Board of Commissioners approved the use of \$5.8 million of fund balance for the 2026 budget year.
2. The actual use of fund balance was \$3.4 million less than the budgeted amount of \$8.8 million
3. Assigned encumbrances decreased by \$2.9 million.

The result is an unassigned fund balance of \$26.7 million as of 12/31/2025, an increase of \$482,600.











## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Janet Briles, Chief of Planning and Development  
Project Title: Planning and Development Department Monthly Update  
Date: February 12, 2026

### **Action Requested:** Receive and file

That the Board of Commissioners receive and file the Planning & Development Department Monthly Update as recommended by Chief of Planning and Development Janet Briles and staff.

### **Executive Summary**

The following are highlights of the activities of the Planning & Development Dept from January, 2026:

#### *Project/Initiative Implementation*

- Submitted a grant application for Trapper's Run Boardwalk Renovation to the Michigan Coastal Management Program. *Supports Strategic Plan Goals: Maintain & Invest*
- Pictured below: Thank you to all the departments and staff at the Administrative Office that participated in our Eastern District Master Planning process! We had 2 full days of meetings and we really appreciate the commitment from everybody to participate. During the month of February we will be at Lake St. Clair, Stony Creek and Wolcott Mill Metroparks. *Supports Strategic Plan Goals: Listen & Connect, Maintain & Invest*

#### *Grant Projects*

- Planning and Development staff are working diligently with Lake Erie park staff to refine project concepts for our DNR grant applications for a fish cleaning station and bathhouse renovation at Lake Erie Metropark. Both of these projects will be presented at the public hearing before the March BOC meeting. *Supports Strategic Plan Goals: Listen & Connect, Maintain & Invest.*
- Several grant projects are either out for bid or on this board agenda, including: North Marina Renovation & Bathhouse Renovation, Greening Lot "C" at Lake St. Clair Metropark, the Reflection Trail Renovation. *Supports Strategic Plan Goals: Listen & Connect, Maintain & Invest*





# PLANNING AND DEVELOPMENT MONTHLY REPORT

February 2026






Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114



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


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OTHER DEPARTMENT INPUT KEY	
	Natural Resources and Regulatory Compliance
	Planning and Development
	Diversity, Equity and Inclusion
	Interpretive Services and Community Outreach
	Engineering

# ADMINISTRATION



## Administrative

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
SYSTEM-WIDE	Community Survey RFP	Report		November	Held an internal review of the results. We are still working with Great Lakes Marketing for them to provide more data and also to pull conclusions for park Master Plans, etc.
	Tollbooth scanning reports	Report		Seasonally	
	Foundation administrative tasks	Various		Ongoing	Annual board meeting held on Dec 2, 2025
	Sign request processing/signage transition plans	Infrastructure/ Small Facilities		Ongoing	Administrative tasks – Updating Sign Manual, will be updating signage at Indian Springs and Bob White Trail at Lower Huron. New entry and facility signage is being rolled out throughout the system
	CAPRA Planning Ch. 3	Report		Ongoing	With new CAPRA standards the planning chapter is now #3
	Commemorative trees and benches	Various		Ongoing	Administrative tasks
	Grant Applications and Administration	Various		Ongoing	Lead multi-department effort to track and maintain grant associated tasks. Staff drafted a grant plan for 2025-2030
	Metroparks Foundation Audit	Various	Finance	Spring	






# SYSTEM-WIDE

## HCMA Studies/Initiatives






	Description	Dept. Input	Timing	Jan 2026 Actions
	Mulch contract		Annually	Quantities and estimates delivered to purchasing for 2026 budget
	ADA Transition Plan Updates		April	Provided DEI a list of updates throughout the parks that was completed in 2025
	Visitor count program	Various	Ongoing	Summer 2025 temporary counters at Lower Huron and Dex-Huron removed and uploaded count data to Eco-Viso dashboard. Data shared with park staff. Staff at Stony Creek collecting data at Shelden Trails facility with temporary counter on-going.
	Transit Access in Parks	Various	Ongoing	Provided trail connection prospects to SEMCOG, met with RTA. WAVE received a grant to help promote transit to Hudson Mills, Dexter-Huron, Delhi.
	Climate Action Plan	Various	Ongoing	Janet is lead on waste/recycling, Jay is on the Transportation Committee. Laura sits on Preservation & Conservation.
	ESRI ArcGIS Administration	Various	Ongoing	Collaborating with marketing, engineering, natural resources, and IT on work plan.

## Grants

	Description	Dept. Input	Timing	Jan 2026 Actions
	MMRMA RAP Grant		Received	\$15,000 to help Vulnerability detection and remediation services for operating systems
	GOAL Education Programming		Fall '25	Waiting to hear back from Anonymous Foundation for '25-'26 school year grant
	Preschool Programming		Fall '25	Received Young Foundation support for in-school '25-'26 school year preschool programs at Oakland County facilities serving low-income students

# SYSTEM-WIDE

## Project Implementation/Oversight

	Description	Dept. Input	Timing	Jan 2026 Actions
	EGLE Recycling grant	Various	Ongoing	Big Belly compactors were delivered to Kensington. 2026 will be our first year in operation to see how this pilot project works.
	Metroparks Trail Connectors	Various	Ongoing	Integrating Gap 4 (Indian Springs to Stony Creek) and Gap 5 (Wolcott Mill to Macomb Orchard Trail) into Eastern District Master Plans.
	MISGP Spotted Lanternfly Survey at IS, Ken, SC, & Wol		Ongoing	Contractor surveying for evidence of spotted lanternfly and new preferred host locations; Natural Resources crew treating tree-of-heaven hosts
	Early Learner Education Programming		Ongoing	Closed out PNC Foundation grant for school programming across the region and a teacher training program – applied for another
	Teacher Training Workshops		Ongoing	Training teachers in outdoor science explorations, mainly in Wayne County and establishing curriculum/materials loaner boxes through funding by the Russell Family Foundation
	Next Cycle Composting		Ongoing	Process ongoing at KFC and Wolcott Mill Farm Center
	Swim Program		Ongoing	CFSEM funded project for youth and adults in Wayne County; includes expanded lifeguard training programs.
	Rain Garden Programming		Ongoing	EGLE funded project with Community Outreach Mobile Center to conduct rain garden programming in equity areas of the Detroit and Rouge River watersheds; funds will cover training programs, plus scholarships for plants, tools, and installation



# SOUTHERN DISTRICT






# SOUTHERN DISTRICT

## Grants


	Description	Dept. Input	Timing	Jan 2026 Actions
LE	MDNR - Trust Fund '26	Various	April 2026	Fish Cleaning Station. See Facility Concept chart for more information.
LE	MDNR - Land & Water '26	Various	April 2026	Bathhouse Renovation. See Facility Concept chart for more information.

## Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
Wil	Willow Big Bend Fishing Area Renovation	Large Facilities		Ongoing	Design underway, permits have been submitted
LHu	2020 LWCF - Walnut Grove Campground	Documentation	Various	Dec 2025	Planning ribbon cutting for Thursday April 9, 2026, received reimbursement.
LHu	2020 LWCF - Off-Leash Dog Area	Documentation	Various	Dec 2025	Planning ribbon cutting for May 2026, received reimbursement.
Oak	NOAA Dam Feasibility Study	Large Facilities		Nov.2025	Board received and filed the feasibility study
LE	Rain Garden Maintenance	Partnership		2026	Received EGLE grant to help support maintenance of the large LE rain garden via Detroit Stormwater Specialist Training (SWST) workforce graduates Developed a maintenance manual for green infrastructure projects following implementation.

# SOUTHERN DISTRICT

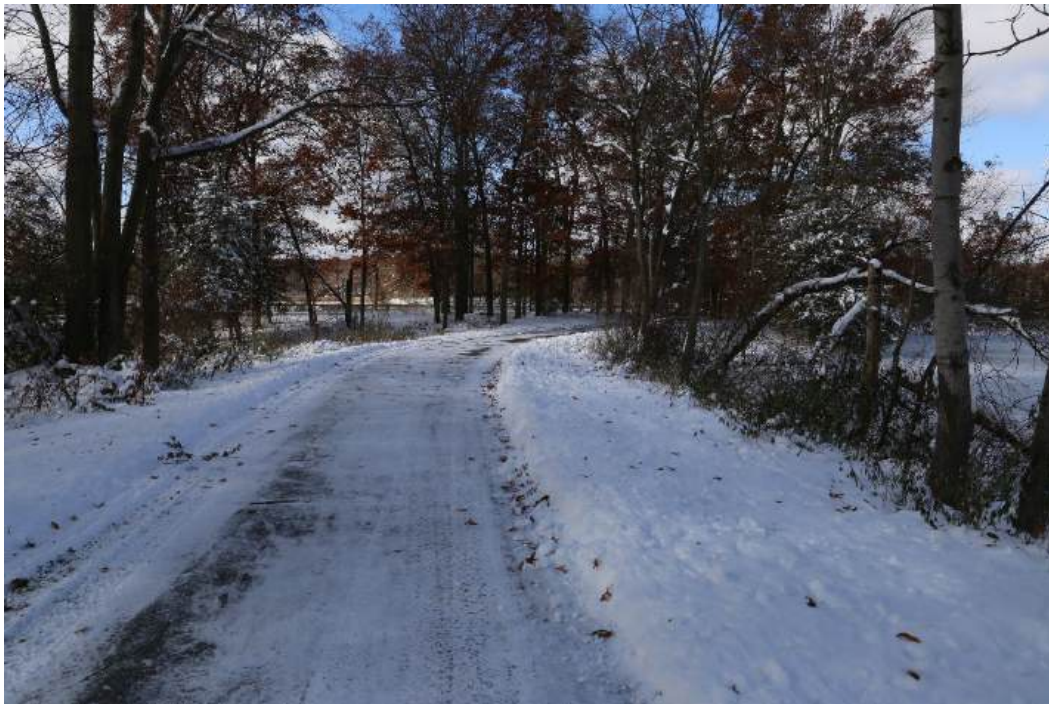
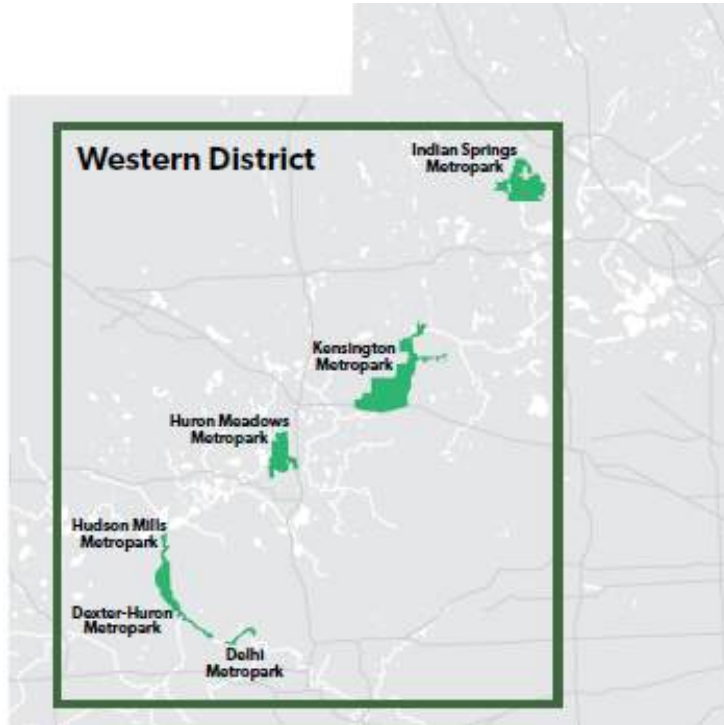
## Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
LEP	Fish Cleaning Station	Plan	Various	2026	Final concept nearly complete.
LEP	Bathhouse Renovation	Plan		2026	Working with an architect to scope out a project within budget. A design is being refined. This is a 2026 Land and Water Grant Project.

## HCMA Studies/Initiatives





	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
LEP	Marina building study	Large Facilities		2026	Included as potential long-term waterways grant project in 5-Year Rec Plan

# WESTERN DISTRICT




# WESTERN DISTRICT




## Administrative

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
Del	Border-to-Border trail design and construction	Large Facilities		Ongoing	Kiosks installed for B2B kiosks at HMI and Dexter-Huron
	Livingston County Parks and Open Space Advisory Committee	Partnership		Ongoing	Attendance at regular POSAC meetings –
	Friends of the Lakelands Trail Steering Committee	Partnership		Ongoing	Represent HCMA as a participating steering committee member that meet monthly – received letter of support for TAP grant.
IS	Revamping trail signage at Indian Springs	Planning		Ongoing	Planning 2026 improvements.

## Grants

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
HMe	TAP Application for State Park to Metropark Connector	Planning		March, 2026	Application submitted – No action was taken in November, will have to wait until next cycle in March

## Project Implementation/Oversight

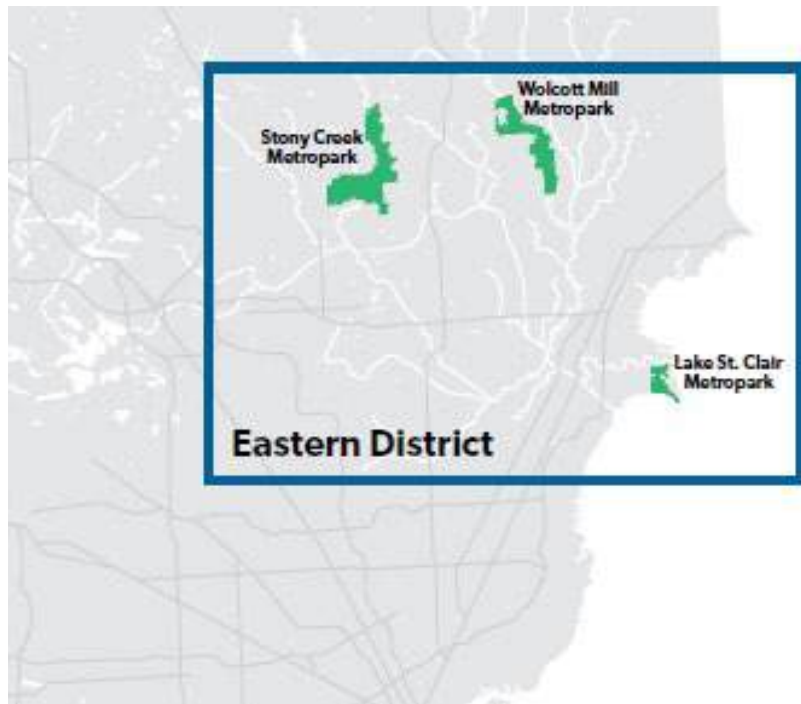
	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
Ken	Impact 100 – Seeding a Green Future	Plan		Ongoing	In process of transferring remaining grant funds to provide school groups with field trips/programming related to hydroponics and agriculture
HMI	Donor-initiated Pickleball courts	Large Facilities		Fall 2025	Did not receive an MParks award
Del	Launch/Take-out Renovation at Delhi	Large Facilities		2026	Will be submitting to the DNR for review in January



# HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Jan 2026 Actions
HM III	Northwest Passage Feasibility Study Review	Plan	Various	Ongoing	Staff time	Discussed at kick-off meeting with non-motorized trail gap feasibility study to be considered as a connector trail

# EASTERN DISTRICT



# EASTERN DISTRICT

	Description	Dept. Input	Timing	Jan 2026 Actions
	LSCNC Feasibility Study	Various	Ongoing	Moving forward with feasibility study.

## Grants





	Description	Timing	Jan 2026 Actions
LSC	EGLE High Water Grant: Greening the Parking Lot	June 2026	Shared with Harrison Twp, will be going out to bid shortly.
	DNR Waterways Grant/MEDC Grant for LSC North Marina	2026	Bids are due 1/29 – Waterways grant will be complete upon approval of contractor.
	Green Macomb	2026	Planning to apply for 50 more trees in 2026
	LWCF grant for Bathhouse Renovation	2026	Bids are due 1/29

## Project Implementation/Oversight

	Description	Timing	Jan 2026 Actions
LSC	Transit Planning for Access to LSC	Ongoing	Met with SMART and they can no longer commit to opening it up year round, and have instead proposed partnership with Harrison Twp to increase ridership
LSC	'23 LWCF Daysail Area Trail	March, 1 2027	Expect final drawings by February to submit to the DNR for approval.

# EASTERN DISTRICT

## Project Implementation/Oversight, Cont.

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
SC	2022 LWCF Stony Creek Reflection Trail Accessible Trail Development	Small Facilities		Through 2026	Project is out for bid.
SC	Playgrounds at Ridgewood and Winter Cove	Small Facilities	Ops, Maint, Eng	2025	Other minor playground upgrades are being made; additional harness swings, new spica spinners, new slide
SC	Phragmites grant from Great Lakes Commission	NR		2025/2026	Six management units of phragmites at Inwood Trails receiving treatment in this funded study
LSC	2022 LWCF- West Boardwalk Accessibility Improvements	Large Facilities		6/30/2026	Expect final drawings by February to submit to the DNR for approval
LSC	NOAA B-Wet	Interpretive programming		Ongoing	Developing plan for '25-'26 school year programming at Mt. Clemens Middle School and teacher training across the region

Grant Updates - February 2026								
In Progress								
Grant program		LB/MN	Project/Park	Amount	Match	Due Date	Applicant	Notes
MDNR - Trust Fund '26		MN	LE - Fish Cleaning Station	\$400,000	\$400,000+	4/1/2026	HCMA	Project will include universal design & address needed updates to water/sewer lines
Initiative for Resilient Great Lakes Coasts		MN	WM - Restoration design services	TBD	-	3/15/2026	HCMA	Wetland restoration at Wolcott N. Branch Trail area
MCWCF - Loss Prevention Grant Program		MN	Police Search & Rescue PPE	\$5,000	-	-	HCMA	TBD
MDNR - Land & Water '26		LB	LE- Wave Pool Bathhouse	\$500,000	\$500,000	4/1/2026	HCMA	Update 1980s building & increase accessibility; architect hired to flush out design
Grant Applications Awaiting Response								
Grant program	Project #	LB/MN	Project/Park	Request	Match	Submitted	Applicant	Notes
USDOT ATIIP		MN	LH Connection to I-275 Metro Trail	\$168,000	\$42,000	7/17/2024	HCMA	Project will support engineering design of the connector; award notice late '25/early '26
Anonymous Foundation		MN	GOAL	\$10,000	-	7/30/2025	MF	To support program fees and bus costs for Get Out & Learn
PNC Foundation		MN	Preschool Programs - WDMLC	\$7,500	-	12/15/2025	MF	Should hear back in February
MDOT Transportation Alternatives Program		Dept.	Liv. Co. Connector Tr. Construction	\$4 million	\$1.1 M	6/17/2025	HCMA	Application deferred to March decision
MI Coastal Management Prog. - FY '27		LB	LE - Trapper's Run	\$40,000	\$40,000	12/30/2026	HCMA	Restore boardwalk sections of trail and increase public safety/accessibility
SEMCOG Transportation Alternatives Prog.		LB	Liv. Co. Connector Tr. Construction	\$4 million	\$1.1 M	6/18/2025	HCMA	Application deferred to March decision
Grant Administration								
Grant program	Project #	Mgmt	Park/Project	Award Amt	Match	Deadline	Applicant	Updates
Impact 100 - Oakland Co. '18		MN/PB	KFC Seeding Green Future	\$90,000	-	-	MF	Redirecting remaining funds for field trips at low-income schools in Oakland County
NOAA GLs Fish Habitat Restoration '22	51123.117	MN/MH	Flat Rock Dam Feasibility	\$745,000	\$25,000	9/30/2025	GLFC	Dam ownership to be transferred to Flat Rock
DNR TF '22	50522.130	MN/RW	DEL Take-out Renovation	\$300,000	\$302,600	8/28/2026	HCMA	Deadline extended; design & bid documents submitted to DNR for review
Fed. Community Project via DOT - FY23		MN/JB	Liv. Co. Connector Trails Design	\$900,000	-	9/30/2026	HCMA	TAP grant for construction submitted; working to get eng. design process approved
Mi Invasive Species Grant Program '22	90023.1172	MN/TM	IS-KEN-SC-WOL - spotted lanternfly	\$30,000	-	4/30/2026	HCMA	Preparing for grant close-out
MDNR Trust Fund '24		MN/KS	Wil - Fishing Platform	\$300,000	\$462,000	10/31/2026	HCMA	Preliminary design complete; waiting on EGLE permit for final design completion
NOAA B-WET '24	90024.1184	MN/EP	Watershed/Climate Education	\$77,610	-	9/30/2026	HCMA	Subawards are in process; all programming is scheduled through year end
CFSEM '24 - General Grant Program		MNDM	Swim Program	\$77,320	-	9/30/2026	HCMA	1 year extension received; transferring youth lessons to YMCA
GLC Phrag. Adaptive Mgmt Framework '25		MN/KC	SC Phragmites Mgmt. Project	\$44,000	-	7/31/2026	HCMA	Phragmite management sites in rest period after 1st glyphosate treatment
EGLE Watershed Council Grants '25		MN/EP	LE & Detroit area	\$29,230	-	12/1/2026	HCMA	Master Rain Gardener classes begin late Feb.; working on final social monitoring QAPP
MMRMA Risk Avoidance Program (RAP) '25		MN	IT- Managed Detection & Response	\$15,000	\$25,000	5/31/2026	HCMA	Data breach protection through security operation center support
Young Foundation '25		MN	Early childhood at-school programs	\$2,500	-	7/30/2026	MF	Programming to Oakland Co. low-income preschools has begun
Ralph C. Wilson Jr. Foundation		JB	Southern District	\$2,682,755	-	6/15/2023	MF	Island Lake's grant will be extended through 2026
Renew MI - DRFC		JB	DRFC	\$1,000,000	N/A	4/30/2022	HCMA	Fourth quarterly report submitted
LWCF 2022		LB/JK	LSC West Boardwalk	\$500,000	\$500,000	6/30/2026	HCMA	Plans are ready to submit to DNR for approval.
LWCF 2022		LB/JK	SC - Reflection Trail	\$500,000	\$500,000	6/30/2026	HCMA	DNR approved Plans, Specs and Bid docs. Posted for bid Jan 30.
2023 DNR Waterways		LB/JK	LSC North Marina - Engineering	\$294,000	\$306,000	7/20/2026	HCMA	Close-out will begin early 2026
State Appropriation		LB/JK	LSC North Marina - Construction	\$5,000,000	\$1,000,000	12/31/2026	HCMA	Final plans shared for review; new extension has been approved
EGLE High Water Infrastructure	50223.703	LB/AC	LSC Parking lot	\$1,500,000	\$375,000	6/30/2026	HCMA	Project posted for bid. Bids are due Feb 24. Will pursue extension for work completion.
LWCF'23		LB/JK	LSC Daysail Area Trail	\$500,000	\$500,000	3/1/2027	HCMA	Plans are ready to submit to DNR for approval.
FEMA grant		LB/AK	LSC Electrical Grid	\$1,349,000	\$739,000	9/17/2027	HCMA	FEMA approved scope changes; single source procurement process done
EGLE Recycling Infrastructure	25*0684	LB	KEN - Big Belly Recycling Bins	\$7,680	\$1,920	1/31/2027	HCMA	Bins fixed and installed
MDNR LWCF '25		LB	LSC N. Marina Bathhouse Renov.	\$500,000	\$500,000	6/30/2028	HCMA	Bid documents submitted and approved
Towsley Foundation		LB	GOAL	\$10,000	-	6/30/2025	MF	To support program fees & bus costs for GOAL for 2025-2026 school year





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Jennifer Jaworski, Chief of Interpretive Services  
Subject: Interpretive Services Monthly Report  
Date: February 6, 2026

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the monthly Interpretive Services Report as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.



# HURON-CLINTON METROPARKS

## INTERPRETIVE SERVICES MONTHLY REPORT

February 2026

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114



[METROPARKS.COM](http://METROPARKS.COM)



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### LISTEN & CONNECT

- ☐ Create listening opportunities that help the Metroparks understand resident needs
- ☒ Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- ☐ Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- ☒ Increase engagement with Metroparks services
- ☒ Increase access to Metroparks services for underserved communities with customized programming

### MAINTAIN & INVEST

- ☐ Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- ☐ Research opportunities for investment in capital projects
- ☒ Increase revenue from philanthropic and public sector sources
- ☐ Study revenue opportunities across current and new programs
- ☒ Build a portfolio of new services for hard to reach and underserved residents
- ☒ Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

### CONSERVE & STEWARD

- ☐ Create a resiliency plan for built and natural environment by December of 2023
- ☒ Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship



# DESCRIPTION

## **Listen and Connect**

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- Get Out and Play

Increase engagement with Metroparks services.

- Community Outreach Events

Increase access to Metroparks services for underserved communities with customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- GOAL Scholarship funding
- After school science clubs
- Science and Stewardship in the Heart of the Great Lakes

## **Maintain and Invest**

Increase revenue from philanthropic and public sector sources.

- PNC
- Young Foundation
- Anonymous
- Russell Family Foundation
- NOAA BWET

Build a portfolio of new services for hard to reach and underserved residents.

- Michigan Activity Pass
- Library Partnerships

Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.

- Winter Workshop
- NNOCCI (National Network for Ocean and Climate Change Interpretation)

## **Conserve and Steward**

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship.

- Programming Connections to Strategic Plan & Climate Action Plan

# COMMUNITY ENGAGEMENT

## Library Network

### Michigan Activity Pass

- The Michigan Activity Pass (MAP) program gives library card holders free and discounted access to museums and cultural amenities throughout the state. You can check out a daily Metroparks pass like you would a library book and redeem one MAP pass per week with your library card and have 7 days to use it after it's been checked out.
  - 228 passes were checked out in January 2026
  - 98 redeemed in January 2026.
    - To compare to 2025 data
      - 235 were checked out in January.
      - 119 redeemed in January.



Pig at Kensington Metropark Farm Center.



First Calf of the season at Wolcott Mill Metropark Farm Center.

# COMMUNITY ENGAGEMENT

**Community Outreach Event Programming** Below is a summary of the Community Outreach Event programming for the month of January.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
1/5/2026	History of Lake St. Clair	Cedarbrook Rochester	Cedarbrook Rochester	Rochester Hills	Oakland	48307	12	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/5/2026	History of Lake St. Clair	Cedarbrook Rochester	Cedarbrook Rochester	Rochester Hills	Oakland	48307	19	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/6/2026	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	109	Students participated in an experiment using iron filings to help visualize a magnetic field.
1/6/2026	5th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	79	Students did an introductory lesson about water where they explored learning about others' experiences and perspectives about water
1/6/2026	History of Lake St. Clair	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	18	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/6/2026	History of Lake St. Clair	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	21	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/6/2026	History of Lake St. Clair	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	12	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/6/2026	Life When It's Snowy	34354 Harper	Eco Early Learning Academy	Clinton Township	Macomb	48035	20	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/7/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	17	Students learned about water, water cycle, and how water is used to manufacture products.
1/7/2026	Stars and Stories	West Utica Elementary	Utica Community Schools	Utica	Macomb	48317	77	Students learned about the origin of constellations, acted out a greek legend and visited the planetarium
1/7/2026	Life When It's Snowy	40700 W. Ten Mile Rd	A Growing Place	Novi	Oakland	48375	22	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/8/2026	MS/HS SSL	WAY Southwest	Charter	Detroit	Wayne	48209	8	Students learned about water, water cycle, and how water is used to manufacture products.
1/8/2026	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	58	Students finished their climate art projects.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
1/8/2026	4th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	91	Students did an introductory lesson about geologists where they explored learning about how to describe rocks and what it would be like to think like a geologist.
1/9/2026	Stars and Stories	Wegienka Elementary	Woodhaven-Brownstown School District	Flat Rock	Wayne	48134	78	Students learned about the origin of constellations, acted out a greek legend and visited the planetarium
1/12/2026	The French and the Fur Trade	Gallimore Elementary	Plymouth-Canton Community Schools	Canton	Wayne	48187	73	Participants learned about Great Lakes Fur Trade through first person interpretation and hands on activities
1/12/2026	Life When It's Snowy	680 Harmon Street	Holy Name Catholic School	Birmingham	Oakland	48009	22	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/13/2026	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	103	Students visualized a magnetic field using a compass and a magnet and used a frayer model to break down magnetic field
1/13/2026	5th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	79	Students did an activity modeling water molecules with clay
1/13/2026	The People of the Three Fires	Bedford Elementary	Dearborn Heights School District #7	Dearborn Heights	Wayne	48125	58	Participants learned about Michigan Indigenous Peoples through lecture and hands on activities
1/14/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	16	Enviroscape- Students learned about where their water comes from and how water treatment facilities work.
1/14/2026	French & the Fur Trade	Lighthouse Elementary School	Anchor Bay Schools	New Baltimore	Macomb	48047	23	Students will experience the people, the furs, the culture and the challenges of life as a voyageur as they participate in the commerce of 1750's Fort Michilimackinac.
1/14/2026	French & the Fur Trade	Lighthouse Elementary School	Anchor Bay Schools	New Baltimore	Macomb	48047	24	Students will experience the people, the furs, the culture and the challenges of life as a voyageur
1/14/2026	French & the Fur Trade	Lighthouse Elementary School	Anchor Bay Schools	New Baltimore	Macomb	48047	23	Students will experience the people, the furs, the culture and the challenges of life as a voyageur
1/14/2026	The French and the Fur Trade	Thornton Creek Elementary	Northville Public Schools	Novi	Oakland	48374	90	Participants learned about Great Lakes Fur Trade through first person interpretation and hands on activities
1/14/2026	Life When It's Snowy	1200 Atlantic Street	Friends Preschool	Milford	Oakland	48380	36	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/16/2026	Supplemental Science Resources For Teachers	Michigan Folk School	Michigan Horticultural Teachers Association	Ann Arbor	Washtenaw	48105	27	Presented to teachers about the Science Lending Box program, specifically highlighting the School Gardens/Agriculture Box
1/17/2026	Winter Tree ID Hike	Grosse Ile Land and Nature Conservancy	Grosse Ile Land and Nature Conservancy	Grosse Ile	Wayne	48138	14	First of monthly programs offered for GILNC. Winter Tree ID Hike through the woods to work on winter tree identification.
1/17/2026	Clark Park Winter Carnival	Clark Park	Clark Park Coalition	Detroit	Wayne	48209	464	Participants learned about the Metroparks and local Michigan wildlife through mounts and study skins
1/20/2026	Intro to Rain Gardens	Tecumseh Public Library	Tecumseh Public Library	Tecumseh	Lenawee	49286	10	First Intro to Rain Gardens for the EGLE Grant. This program focuses on the impacts of stormwater in southeast michigan and the solution of installing a rain garden.
1/20/2026	Afterschool Kickoff	St. Suzanne	St. Suzanne Community Center	Detroit	Wayne	48228	35	Kickoff events for parents to sign their kids up for afterschool clubs for the spring semester.
1/21/2026	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	83	Students visualized earth's magnetic field and then broke down an article explaining the phenomenon
1/21/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	14	Students learned how to read a water quality report and conducted water quality testing on local samples.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
1/21/2026	History of Lake St. Clair	Michigan Veterans Home Chesterfield	MVHC	Chesterfield Township	Macomb	48047	29	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/21/2026	Life When It's Snowy	12701 Highland	Little Saints Christian School	Hartland	Livingston	48353	27	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/22/2026	MS/HS SSL	WAY Southwest	Charter	Detroit	Wayne	48209	12	Students learned how to read a water quality report and conducted water quality testing on local samples.
1/22/2026	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	47	Students participated in exercises designed to practice their powers of observation
1/22/2026	History of Lake St. Clair	Willowbrook Hills Auburn Hills	Willowbrook Hills	Auburn Hills	Oakland	48326	18	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/24/2026	4th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	63	Students learned about Earth's layers by making a clay model
1/26/2026	History of Lake St. Clair	Cedarbrook Bloomfield	Cedarbrook Bloomfield	Bloomfield Hills	Oakland	48304	21	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/26/2026	History of Lake St. Clair	Cedarbrook Bloomfield	Cedarbrook Bloomfield	Bloomfield Hills	Oakland	48304	32	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/27/2026	Career Day	Belleville High School	Van Buren Public Schools	Belleville	Wayne	48111	1812	Students learned about the Metroparks, natural resources careers and Michigan mammals
1/28/2026	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	83	Students finished analyzing an article about Earth's Magnetic Field
1/28/2026	Nature Trivia Night	DPL Campbell	Detroit Public Library	Detroit	Wayne	48209	7	Nature themed trivia night for families
1/28/2026	Stony Creek Seasonal Bus Tour	Cedarbrook Rochester	Cedarbrook Rochester	Rochester Hills	Oakland	48307	11	Animals in Winter: What do beavers, muskrats, fish, frogs, turtles, and snakes do to survive the cold of winter?
1/28/2026	Timber!	Arno Elementary	Allen Park Public Schools	Allen Park	Wayne	48101	77	Students learned about historical logging in Michigan through first person interpretation and activities
1/28/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	17	Students learned about winter adaptations in animals. They created layers to try to thermally protect a thermometer to mimic an animals fur and fat layers.
1/29/2026	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	46	Students participated in exercises designed to practice their powers of observation
1/29/2026	Stars and Stories	St. Patrick School		Carleton	Monroe	48117	164	Students learned about the origin of constellations, acted out a greek legend and visited the planetarium
1/29/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	14	Students learned about winter adaptations in animals. They created layers to try to thermally protect a thermometer to mimic an animals fur and fat layers.
1/30/2026	Michigan Mammals	Bennie Elementary	Allen Park Public Schools	Allen Park	Wayne	48101	75	Students learned about local and Michigan mammals through mounts and study skins
1/31/2026	Seed Sale and Swap	Environmental Discover Center	HCMA	White Lake	Oakland	48386	100	Tabled at the EDC Seed Sale and Swap. Gave out Native Seed packets and shared information about native plants and rain gardens. * Numbers are also recorded on EDC ROI.
1/31/2026	Intro to Rain Gardens	Environmental Discover Center	HCMA	White Lake	Oakland	48386	10	Introduction to Rain Gardens presenter at the EDC Seed sale and Swap
							<b>4500</b>	



# PROGRAMMING

Below highlights the programming hours held at each of the Interpretive Centers as well as programming conducted by the Community Outreach Interpretive staff.

## **School Programming at Interpretive Center**

Number of school programs hours: 25  
Number of students: 612 students

## **Public Programming**

Number of programs hours: 44  
Number of participants: 958 participants

## **Out of Park Programs**

Number of programs hours: 1  
Number of participants: 43 participants

## **Senior Programs:**

Number of program hours: 11  
Number of participants: 208 participants

## **Scout Programs:**

Number of programs hours: 2  
Number of participants: 39 participants

## **Outreach Programming**

### **School Programs**

Number of school programs hours: 42

Number of students per hour: 3,441 students

### **Events**

Number of event hours: 10  
Number of participants: 670

**TOTAL Programs Hours: 135**

**TOTAL Participants: 5,971**



DPSCD students learned about water, water cycle, and how water is used to manufacture products. They used a scaled down ratio to see just how much water it takes to manufacture different products and grow different foods.

# PROGRAMMING

## Programming Connections to Strategic Plan

The **Winter Workshop** was held at the Environmental Discovery Center on Friday, January 16, 2026 with a theme of "Connecting with Nature: Inspiring a Lifelong Passion for the Natural World," participants enjoyed sessions led by their peers on how to better connect program participants with the natural resources of southeast Michigan.

85 participants attended from the following organizations:

- Michigan Department of Natural Resources
- DZS - Detroit Zoo and Belle Isle Nature Center
- For-Mar Nature Preserve - Genesee County Parks
- Nankin Mills - Wayne County Parks
- Oakland County Parks
- University of Michigan
- Chippewa Nature Center
- Holly Township Parks & Recreation
- Clinton River Watershed Council
- Huron River Watershed Council
- Oak Nature Center
- EGLE - Department of Environment, Great Lakes, and Energy

Sessions offered include:

- Creating Accessible Interpretive Programming
- From Passion to Pathways: Empowering Teens Through Zoo-Based Programming
- Utilizing Nourished by Nature to Pursue a Love for the Natural World
- Create a Healthier Cafeteria by Reducing Waste, Lowering Costs, and Cutting Carbon Emissions
- The Nature of Empathy: Inspiring Connection Through Interpretation
- Exploring to Learn: Student-Centered Exploration Routines in Elementary School
- Environmental Education Field Trips
- Natural Start: Nature for Early Childhood
- Growing Good Gardeners



Winter Workshop at the Environmental Discovery Center at Indian Springs Metropark.



Winter Workshop at the Environmental Discovery Center at Indian Springs Metropark.

- Thinking Outside of the Box: Using Cardboard in Adaptive Environmental Education
- EGLE Classroom Tools for Interpretation

The 2nd annual **Seed Sale and Swap** on was a huge success with 257 participants, up from 170 in 2025. Visitors drove from over an hour away to attend the event, saying they were so excited to attend the event during the cold winter months. Many attended the event last year and many newcomers to the park as well! The event included 17 vendors, with a few repeat vendors from the 2025 seed swap and new organizations as well.

Vendors for 2026 Seed Swap:

Rochester Pollinators  
 Oakland Co. Cisma Natural Resources & Environmental Sustainability Outreach Coordinator  
 Blue Heron Headwaters  
 MSU Extension  
 Solstice Soap Co  
 Oakland University  
 Squirrel Run Farm Etsy store  
 Seeds, Gourd Sekeres  
 Rain Gardens (Metroparks)  
 Nature & Nurture Seeds  
 Plants for Ecology  
 Oko Environmental  
 Shelf-stable food items  
 Seed Libraries  
 Clinton River Watershed Council  
 Sergeant Suds Laundry Powder  
 President of SEMBA, Founder of 3B's Native Plant Garden: Birds, Butterflies and Bees.  
 DNR, Outdoor Adventure Center  
 Northville 4 Bees  
 RJ's Bookstore



Seed Sale and Swap at the Environmental Discovery Center at Indian Springs Metropark.



# GRANTS

## Grants Ongoing

### 1. **PNC \$7,500, Supporting Science Discovery in Early Learners**

The project will offer early childhood teachers engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs.

A quantitative goal is to provide an average of 2 - 3 school visits per week during the school year to under-resourced schools in the Metroparks service area (Livingston, Macomb, Oakland, Washtenaw, and Wayne counties) to achieve 83 programs per year. At this level the Mobile Learning Center will reach approximately 1,500 children with programs, assuming class sizes of about 18 students based on last year's program numbers.

### 2. **Young Foundation: \$2,500, Growing Excitement for Science in Early Learners**

The project provides early childhood teachers with engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program, with a focus on Oakland County. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs. Teachers will receive a pre-visit video to prepare students for the classroom visit and a follow-up program survey.

### 3. **Towsley Foundation: \$10,000 for Get Out and Learn Scholarships**

Get Out And Learn offers scholarships to cover transportation for in-person field trips or outreach programs at your school. All program fees are included in the scholarship in addition to the cost of transportation to and from a Metropark. Qualifying schools must be able show data from the Center for Educational Performance and Information that they are at least 50% economically disadvantaged.

### 4. **NOAA – BWET: \$77,610 Science and Stewardship in the Heart of the Great Lakes**

The primary goal of the project is to develop environmentally minded middle school students that have the knowledge and inclination to be stewards of their local watershed and recognize its place in the Great Lakes watershed. Under this goal, emerges two subgoals of the project:

- To develop in MCCSD middle school students, a lifelong connection to the Great Lakes, an understanding of the many roles and responsibilities each person has in stewardship of local and global environments, and how the practices of science can empower an understanding of and solve complex environmental challenges such as climate change.
- To develop in middle school teachers at MCCSD and across southeast Michigan, the knowledge and confidence about Great Lakes watersheds, climate change science, and incorporating MWEs to support authentic student engagement.









To: Board of Commissioners  
From: Artina Carter, Chief of Diversity, Equity and Inclusion  
Subject: Report – DEI Monthly Update  
Date: February 4, 2026

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the February 2026 DEI report as recommended by Chief of Diversity, Equity and Inclusion Artina Carter and staff.

**Attachment: DEI Report**



# **HURON-CLINTON METROPARKS**

## **DEI MONTHLY REPORT**

February 2026

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114

**METROPARKS.COM**



# STRATEGIC PLAN

WHAT GOAL & OBJECTIVE DOES THIS MEET?

DEI

## LISTEN & CONNECT

- ☒ Create listening opportunities that help the Metroparks understand resident needs
- ☐ Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- ☒ Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- ☐ Increase engagement with Metroparks services
- ☐ Increase access to Metroparks services for underserved communities with customized programming

## MAINTAIN & INVEST

- ☐ Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- ☐ Research opportunities for investment in capital projects
- ☐ Increase revenue from philanthropic and public sector sources
- ☐ Study revenue opportunities across current and new programs
- ☐ Build a portfolio of new services for hard to reach and underserved residents
- ☒ Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

## CONSERVE & STEWARD

- ☐ Create a resiliency plan for built and natural environment by December of 2023
- ☐ Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

# STRATEGIC PLAN

## WHAT GOAL & OBJECTIVE DOES THIS MEET?

### Listen & Connect

- Create listening opportunities that help the Metroparks understand resident needs
  - Analyzed the Community Survey and Joint Data reports to develop strategy for engaging residents in equity emphasis areas throughout the system.
- Increase transparency and accountability for progress against goals and objectives through master and department plans that benchmark and measure progress.
  - Attended meeting led by Planning department to discuss master plan development for Eastern District.

### Maintain & Invest

- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.
  - Conducted interviews for the DEI Support Specialist position
- Support the Climate Action Plan (CAP); (subcommittees include)
  - Steering (Artina and Maria)
  - Finance (Artina)
  - Education (Maria)
  - Preservation and Conservation of Natural Resources (Maria)

# DEI DEPARTMENT

## MISCELLANEOUS

- Conducted interviews for a DEI Support Specialist.
- Attended Master Planning meetings facilitated by the Planning department
- Attended Safety Committee meeting.
- Attended Operations meeting.
- Participated in Internal Controls meetings.
- Information gathering on the creation of an Equity Emphasis Area Committee.
- Participated in Riverfront Recreation Conversation

## CROSS-DEPARTMENT COLLABORATIONS

- Active membership on the Recreation Programming committee
- Active membership on Climate Action Committees
  - Steering committee
  - Finance
  - Education and Engagement
  - Preservation and Conservation of Natural Resources
- Serve as Chair of the ADA Compliance Committee
- Assigned Chair of the Equity Emphasis Areas Committee
  - Currently building the committee

## COMMUNITY COLLABORATIONS

- Met with Sterling Heights Library to discuss 2026 partnership.
- Met with Detroit Riverfront Conservancy to discuss 2026 partnership opportunities.



- Partnered with the Howell Library and Livingston Diversity Council for a living history presentation on Harriet Tubman. The event was attended by 70 people.



DRAFT





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Katie Carlisle, Chief of Natural Resources and Regulatory Compliance  
Subject: Natural Resources Monthly Report  
Date: February 6, 2026

### **Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the monthly Natural Resources Report as recommended by Chief of Natural Resources and Regulatory Compliance, Katie Carlisle, and staff.





# **NATURAL RESOURCES & REGULATORY COMPLIANCE MONTHLY REPORT**

**FEBRUARY 2026**

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48814



**METROPARKS.COM**

### LISTEN & CONNECT

- ☐ Create listening opportunities that help the Metroparks understand resident needs
- ☒ Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- ☒ Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- ☐ Increase engagement with Metroparks services
- ☐ Increase access to Metroparks services for underserved communities with customized programming

### MAINTAIN & INVEST

- ☐ Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- ☐ Research opportunities for investment in capital projects
- ☐ Increase revenue from philanthropic and public sector sources
- ☐ Study revenue opportunities across current and new programs
- ☐ Build a portfolio of new services for hard to reach and underserved residents
- ☐ Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

### CONSERVE & STEWARD

- ☐ Create a resiliency plan for built and natural environment by December of 2023
- ☒ Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship



# DESCRIPTION

## **Listen & Connect**

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming

- Natural Resources continues to collaborate with City of Detroit Parks by creating priorities for 2026 natural resources work.

Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress

- Natural Resources Crew has worked with the Planning & Development Department on updates to the Master Plans for the Eastern District.

## **Conserve & Steward**

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

- Natural Areas Crew hosts monthly volunteer workdays that are open to the public and private group workdays as requested. At these workdays, volunteers learn about invasive species, the importance of managing them, and some best practices for taking care of their landscape.

# SYSTEM-WIDE

## ADMINISTRATIVE & COMPLIANCE

- Quarterly EHS Compliance Meetings have been implemented in collaboration with District Maintenance Supervisors, Superintendents, and Engineering staff.
- Staff have begun collecting chemical inventories for annual SARA Tier II reporting. These reports include amounts of hazardous materials stored at facilities and are provided to local emergency responders.
- Several partnerships and collaborations continued this past month including Michigan Natural Shoreline Partnership (Stony Creek Shoreline Restoration), USFWS (Eastern Prairie Fringed Orchid Protection), Huron River Watershed Council, and Michigan Natural Features Inventory (Eastern Massasauga Rattlesnake surveys, Natural Community Surveys)
- Project planning for winter and spring 2026 is ongoing, including prescribed burning, shrub and vine management, and a schedule of compliance tasks.
- Several staff attended The Stewardship Network conference to learn about many natural resources topics such as drone use, emerging tree diseases, prescribed fire, wildlife management, and prairie chickens. Additionally, they received continuing education credits for pesticide licenses.



*Figure 2: Natural Resources staff attended The Stewardship Network conference in East Lansing.*

# WESTERN DISTRICT

- Natural Resources Crew worked on oak wilt sites at **Kensington, Huron Meadows, and Indian Springs Metroparks**. This work included felling trees that were girdled over the summer and burning piles to get rid of debris. Additionally, they trimmed and removed hazardous trees at **Kensington Metropark**.
- Natural Areas Crew treated invasive shrubs and vines at **Kensington Metropark, Indian Springs, and Dexter Huron Metroparks**. Additionally, the NAC burned brush piles at **Dexter-Huron Metropark** that were left from previous years' shrub removal.
- Forestry mowing is ongoing in natural areas in Western District including trail widening at **Indian Springs Metropark** and disc golf course improvements at **Kensington Disc Golf Course**.



*Figure 2: Natural Resources Department completed brush pile burning in oak wilt sites (left) and shrub removal sites (right).*



# EASTERN, SOUTHERN DISTRICTS

- Natural Resources Department completed site visits to **Stony Creek Metropark** to plan for 2026 projects including Eastwood Beach's shoreline restoration and tree work on the **Stony Creek Golf Course**.
- Natural Areas Crew removed invasive shrubs at **Lower Huron Metropark**.



*Figure 3: Staff from Stony Creek Metropark, Natural Resources and Planning Departments, and partners from the Michigan Natural Shoreline Partnership met at Eastwood Beach to plan for the next segment of natural shoreline installation to be completed in June.*

# WHAT'S NEXT?

## SYSTEM-WIDE

- Drafting Respirator Protection Program for Metroparks employees.
- Drafting Tree Standards and Site Restoration Plan.
- Writing burn prescriptions and obtaining permits for spring prescribed burn season.
- Natural Areas Crew will continue treatment of invasive shrub and vines, such as autumn olive, buckthorn, honeysuckle, and bittersweet.
- Removal or trimming of hazardous trees in high-traffic areas throughout the park system. Natural Resources Crew will also prioritize work on Golf Courses when the ground is frozen and heavy machine impact is minimal.

## EASTERN DISTRICT

- Tree removals at Stony Creek Golf Course.
- Checking for hazardous trees along trail reroute projects.
- Forestry mowing in natural areas.

## WESTERN DISTRICT

- Forestry mowing to widen trails and push back invasive shrubs.
- Continual removal of trees and brush pile management in areas affected by Oak Wilt.
- A public volunteer workday is planned for Kensington Metropark on February 28.





To: Board of Commissioners  
From: Mike Henkel, Chief of Engineering Services  
Project No: 502-23-702  
Subject: North Marina Redevelopment  
Location: Lake St. Clair Metropark, Macomb County  
Date: February 3, 2026

Bids Received: February 3, 2026

**Action Requested: Motion to Approve**

That the Board of Commissioners approve contract 502-23-702 in the amount of \$8,083,822.50 as recommended by Chief of Engineering Services, Mike Henkel and staff.

**Fiscal Impact:** Currently \$9,000,000.00 is budgeted for the North Marina Redevelopment and is \$916,177.50 under the budget. Current grant funding includes a Land and Water Conservation Fund Grant (LWCF) in the amount of \$500,000.00 and a Michigan Economic Development Corporation (MEDC) Grant in the amount of \$5,000,000.00.

**Background:** The project includes replacement of the steel sheet pile seawall, a new floating dock system, installation of gangway ramps, placement of rip-rap support stone and woody debris habitat structures (alternate 2), accessible fishing platform (alternate 2) site grading, construction of a new marina bathhouse building, site utilities, landscaping, marine utility pedestals, site walks, fire pits, picnic tables, and asphalt parking lot improvements.

<b><u>Contractor</u></b>	<b><u>City</u></b>	<b><u>Amount *</u></b>
E.C Korneffel Co	Trenton	\$8,083,822.50
M.L. Chartier Excavating, Inc.	Fair Haven	\$8,404,762.00
Z Contractors Inc.	Shelby Twp.	\$9,302,386.50
Dean Marine and Excavating	Mt. Clemens	\$9,335,226.03
Walsch Construction Company II, LLC	Chicago	\$10,241,292.68
Spence Brothers	Ann Arbor	\$10,401,059.54
M-K Construction Co., Inc.	Brownstown	\$11,377,140.00

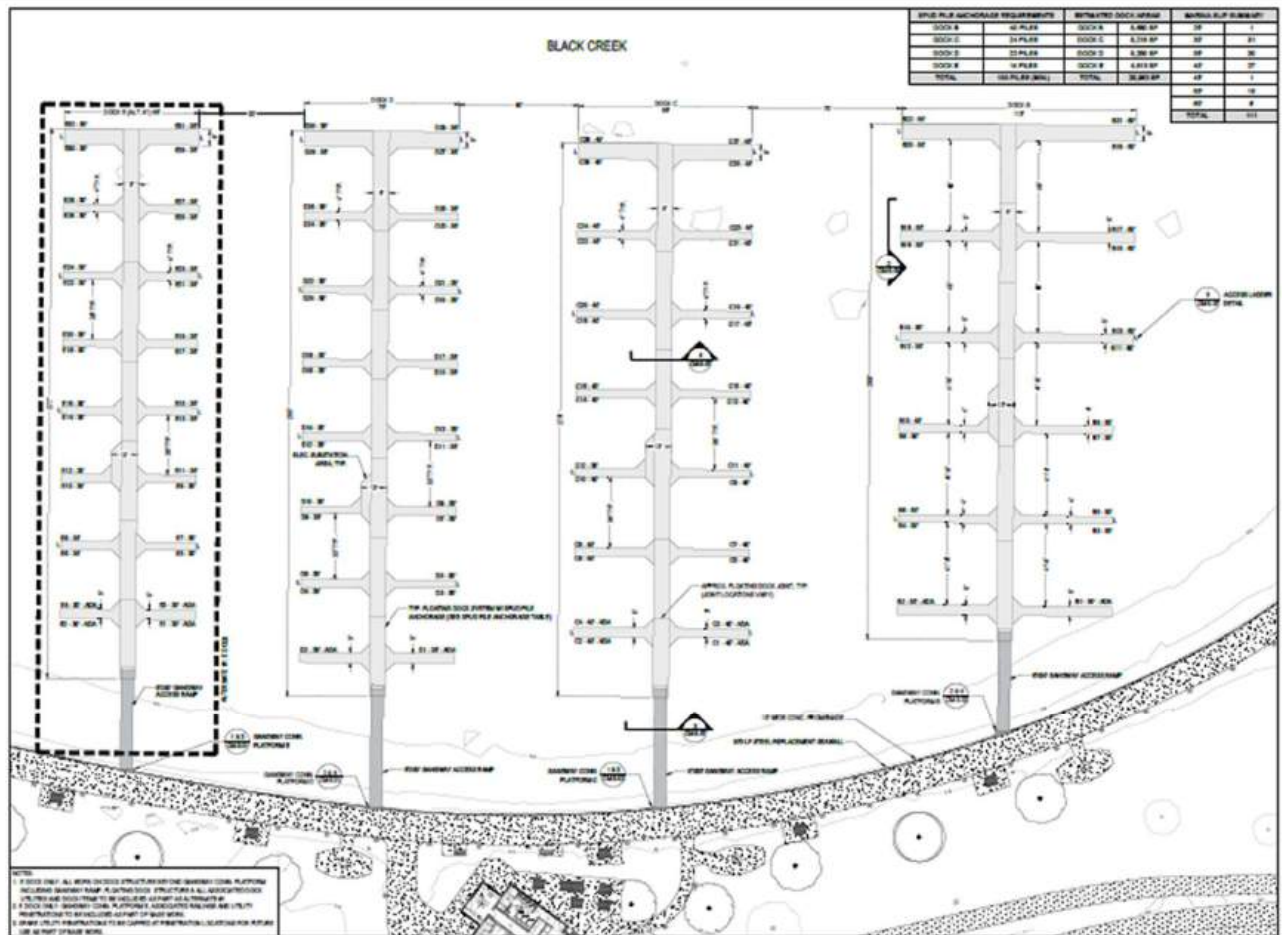
*\*Amount includes base bid and alternate 2.*

Budget Amount for Contract Services	\$9,000,000.00
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Work Order Amount	
Contract Amount- E.C. Korneffel Co.	\$8,083,822.50
Contract Administration	<u>\$ 100,000.00</u>
Total Proposed Work Order Amount (Rounded)	\$8,183,823.00

*This project was reported and publicly advertised in the following construction reporting outlets: Michigan Inter-governmental trade network, MITN; Construction Association of Michigan, Construction Connect, Washtenaw Contractors Association, Builders Exchange of Lansing and Central Michigan.*





Floating dock system



To: Board of Commissioners  
From: Mike Henkel, Chief of Engineering Services  
Project No: 502-23-702  
Subject: North Marina Redevelopment Design  
Location: Lake St. Clair Metropark, Macomb County  
Date: February 3, 2026

**Action Requested: Motion to Approve**

That the Board of Commissioners approve a change order to purchase order 2023-0840 Edgewater Resources LLC, project 502-23-702 in the amount of \$27,918.00 as recommended by Chief of Engineering Services, Mike Henkel and staff.

**Fiscal Impact:** Funding is available in the engineering professional services account to cover the cost.

**Background:** The additional work addresses additional permit revisions for the State, grant coordination, and added survey work. The design project includes a new North Marina restroom facility, floating docks, building demolition, electrical pedestal upgrades, site utilities, seawall, associated walks, and site restoration work. Bids have recently been received for the construction of the project.



To: Board of Commissioners  
 From: Mike Henkel, Chief of Engineering Services  
 Project No: 708-25-036  
 Project Title: Roof and Siding Replacement  
 Project Type: Major Maintenance  
 Location: Hudson Mills Metropark  
 Date: 2-2-2026

**Action Requested: Motion to Approve**

That the Board of Commissioners approve contract 708-25-036 to the low responsive, responsible bidder Armstrong Enterprises, Inc. in the amount of \$204,250.00 as recommended by Chief of Engineering Services Mike Henkel and Staff.

**Fiscal Impact:** The project is budgeted in the amount of \$220,000.00 and is \$15,570.00 under budget.

**Scope of Work:** The work includes furnishing all additional labor, equipment and materials necessary to replace; roofing, siding, trim, venting, flashing, and other incidental items of work necessary.

**Background:** The existing wood siding is deteriorated and has led to water damage to some areas of the building. Additional work was included as alternates within the bid documents to address siding on the chemical mixing building, using vinyl siding instead of cement board, and replacing fiberglass insulation at select areas. The bid amounts allow the integration of the alternates 1,2,4.

<u>Contractor</u>	<u>City</u>	<u>Amount *</u>
Armstrong Enterprises, Inc.	Pinckney	\$204,250.00
Weatherseal Home Improvement Co., Inc.	Shelby Twp	\$251,645.00
True Line Construction LLC	Ferndale	\$343,315.00

*\* Amount includes base bid and alternates 1, 2, 4.*

Budget Amount for Contract Services and Administration	\$ 220,000.00
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**Work Order Amount**

Contract Amount- Armstrong Enterprises, Inc.	\$ 204,250.00
Contract Administration	<u>\$ 10,000.00</u>
Total Proposed Work Order Amount	\$ 214,250.00

*This project was reported and publicly advertised in the following construction reporting outlets: Michigan Inter-governmental trade network, MITN; Construction Association of Michigan, Construction Connect, Washtenaw Contractors Association, Builders Exchange of Lansing and Central Michigan.*





Maintenance Building



Chemical mixing and storage building



To: Board of Commissioners  
From: Mike Henkel, Chief of Engineering Services  
Project No: 505-25-131 HCMA/ Washtenaw Co. RFP 8858  
Project Title: B2B Boardwalk Redecking  
Project Type: Capital  
Location: Dexter Huron Metropark, Washtenaw County  
Date: February 3, 2026

Proposals Received: January 13, 2026.

**Action Requested: Motion to Approve**

That the Board of Commissioners 1) approve a cost share of 50% in the amount \$213,100.53 to Washtenaw County for RFP 8858 2) transfer \$33,101.00 from the Lake St. Clair Exit Road re-paving project to cover the cost of the project as recommended by Chief of Engineering Services Mike Henkel and Staff.

**Fiscal Impact:** The current project is budgeted at \$180,000.00 and is over the budgeted amount by \$33,101.00. Funding is available in the Lake St. Clair Exit Road re-paving project to cover the added cost. The total project bid amount plus a 10% contingency is \$426,201.05.

**Scope of work:** The project includes removal, disposal, and installation of approximately 28,800 square feet of new decking on the B2B trail in Dexter Huron Metropark.

**Background:** The existing wood decking needs replacement. The existing boards are degrading and causing a hazard to patrons using the board walk. Spot repairs have been made by park maintenance crews, however the condition of the surface warrants full replacement. The project will be administered by Washtenaw County in coordination with the Metroparks.

Budget Amount for Contract Services and Administration	\$ 180,000.00
Lake St. Clair Exit Re-Paving	\$ 33,101.00
Total (Rounded)	\$ 213,101.00
Work Order Amount	
Cost Share (Rounded)	\$ 213,101.00
Contract Administration HCMA Staff	\$ 10,000.00
Total Proposed HCMA Work Order Amount	\$ 223,101.00

*\*See attached bid results from Washtenaw County.*





## MEMORANDUM

To: Washtenaw County Parks and Recreation Commission

From: Meghan Bonfiglio, Director

Date: January 13, 2026

Subject: Award of Construction Contract: B2B Trail Boardwalk Redecking, Dexter-Huron Metropark

## BACKGROUND

In 2011, the Commission partnered with the Huron-Clinton Metropolitan Authority (HCMA) to build a 1.4-mile section of the Border-to-Border Trail (B2B) from Central St. in Dexter east into Dexter-Huron Metropark, including seven boardwalks totaling about 1,360 feet. Through an easement and maintenance agreement, both agencies share equally for maintenance and repairs.

## DISCUSSION

Per the agreement, HCMA has handled routine boardwalk repairs since construction. Several years ago, they alerted engineering and planning staff from both agencies to more closely monitor conditions based on what they were observing during routine work. Recent assessments show significant deterioration of deck boards, requiring full redecking by a contractor. Some substructure work and ADA-compliance pavement repairs are also anticipated.

Originally constructed from Southern Yellow Pine, the redecking project includes a pilot study of three decking materials—Douglas Fir, Southern Yellow Pine, and a fiberglass product—to evaluate installation, cost, durability, slip resistance, and public feedback. This will inform future boardwalk design and material standards.

It was decided that Commission staff would bid and manage the project in coordination with HCMA's team. County RFP 8858 received eight competitive bids, with Laux Construction providing the the most competitive, responsible, and qualified bid.

Bidder	Total Bid	Location
Laux Construction	\$ 426,201.05	Mason, MI
KAB, Enterprises	\$ 453,577.68	Lincoln Park, MI
Greenway Bridge	\$ 499,549.00	St. Augustine, FL
Huron Pointe Excavating	\$ 642,531.12	Mt. Clemens, MI
Erie Construction	\$ 697,482.00	Woodhaven, MI
Schepke Consulting	\$ 720,294.00	Roscommon, MI
J. Ranck Electric	\$ 875,300.00	Mt. Pleasant, MI
LJ Construction	\$ 898,669.00	Clifford, MI

## RECOMMENDATION

Based on the review of bids and discussions with staff from HCMA, I recommend that the Washtenaw County Parks and Recreation Commission award a contract to Laux Construction for \$426,201.05 for RFP 8858. I further recommend authorizing a 10% construction contingency in the amount of \$42,620 for this project. This award is contingent upon authorization of funds and reimbursement by HCMA for 50% of the contract value in accordance with the executed repair and maintenance agreement.

**HURON-CLINTON METROPOLITAN AUTHORITY**

To: Board of Commissioners  
From: Mike Henkel, Chief of Engineering Services  
Project No: 509-21-560  
Project Title: Golf Course Pumphouse and Irrigation Replacement  
Project Type: Capital Improvement  
Location: Stony Creek  
Date: February 3, 2026

**Action Requested: Motion to Approve**

That the Board of Commissioners approve change orders to project 509-21-560 for additional design services to Hubble, Roth and Clark in the total amount of \$101,900.00 as recommended by Chief of Engineering Services Mike Henkel and Staff.

**Fiscal Impact:** Funding is available within the engineering professional services account to cover the cost. The original design proposal was approved in November of 2022 in the amount of \$221,400.00. An additional change order was approved in May 2023 of 34,500 for a total of \$255,900.00.

**Background:** Additional work was utilized in the original design effort to address complications that evolved during the design process. Most of this added work involved the new pump station location. The location and system design was configured to allow the use of water directly from Stony Lake. A new pump station site was selected because the existing location and associated pond are inadequate in supplying the needed volume of water for the course. Staff have had to rely on an additional stand-alone diesel pump to transport water from the main lake and through a ditch to supply the pond with enough volume of water. Connection to the main lake resolves this issue and provides a long-time solution and volume of water for prolong dry conditions. The new pump station will also allow for shorter watering windows to irrigate the course due to the ability to supply larger volumes of water. The original intent was to use the existing power supply from a pole near the site. However, upon engaging DTE for review of the service design for the pump station, DTE determined that the existing service power lines and the poles need to be replaced due to their size. The service will originate from the Snell Road pump station. The cost to replace the service is \$300,000.00 and is included in the 2026 budget. Staff in conjunction with the consultant investigated other options with pump selection, wiring configurations, the use of generators, and trying to locate a new power origin location. Addition cost cutting measures were also investigated with the pump station structure from a building to an enclosed housing. The current additional design costs will finalize the design, aid in project solicitation, and help with construction over site. The project is approximately 90% complete.

*Attached: HRC proposal*





January 28, 2025

Huron Clinton Metropolitan Authority  
13000 High Ridge Drive  
Brighton, Michigan 48114-9058

Attn: Mike Henkel, Chief of Engineering Services

Re: Stony Creek Golf Course  
Pump Station & Irrigation Replacement  
Engineering Proposal

HRC Job No. 20220830

Dear Mr. Henkel

Hubbell, Roth & Clark, Inc. (HRC) is pleased to provide this continuing engineering service proposal for the replacement of the golf course pump station and irrigation at Stony Creek Metro Park Golf Course, located at 5140 Main Parkway, Shelby Township, Michigan 48316. HRC has continued our relationship with Irrigation Consultants, Inc. (ICI) staff for continuity of the project's original irrigation system design and upcoming implementation.

### Scope of Work

HRC proposes to complete the following tasks to provide HCMA final construction drawings, specifications for bidding and procurement of a construction contract in coordination with HCMA's required contract General Conditions and construction support services.

#### Design Engineering

- ≡ Review, revise, and update the previously completed construction drawings and specifications, dated 7/17/2023, including but not limited to material usage, equipment updates, construction code changes.
- ≡ Revise and update the pump station site plan to incorporate an alternative for providing an enclosed pump station skid package rather than the designed building.
- ≡ Include a construction phasing plan to allow for continual operation of the golf course.
- ≡ Review current irrigation products and materials with HCMA staff and update project specifications.

#### Project Management and Meetings

- ≡ Coordinate an on-site design review meeting with HCMA staff for the purpose of reviewing project status, budget and other owner project goals and objectives, including meeting minutes.
- ≡ Management of HRC and subconsultant resources and control of project communications.
- ≡ Coordinate the project bid form, technical drawings and specifications with HCMA's standard purchasing documents, policies and procedures.
- ≡ Coordinate an on-site final review meeting with HCMA project and procurement staff for the purpose of reviewing the completed bid drawings, specifications and documents, including meeting minutes.

### **Bidding and Procurement Assistance**

- ≡ Finalize bidding and procurement documents.
- ≡ Coordinate and attend a Pre-bid Meeting with interested contractors, vendors and/or suppliers for the purpose of reviewing the completed bid documents and answering questions.
  - Draft up to (2) addendums during the bidding and procurement process.
- ≡ Assist HCMA with tabulating submitted bids, reviewing references and providing an award review letter.
- ≡ Upon request, HRC will bill HCMA according to the attached HRC standard rates for the following.
  - Coordination and attending contractor interviews.
  - Attending HCMA Commission Approval Meeting.
  - Providing notices for intent to award and to proceed to the awarded contractor.

### **Construction Engineering/Administration**

- ≡ Coordinate and attend a Pre-construction Meeting with the awarded contractor to review construction procedures, schedule, submittals and other related topics, including meeting minutes.
- ≡ Review and respond, up to (40) contractor material and products submittals and shop drawings related to civil, landscape, architectural, electrical, mechanical, and irrigation design and systems.
- ≡ Coordinate and attend (6) Progress Meetings, with HCMA staff and general contractor, including meeting minutes.
- ≡ Assist with periodic construction related questions from HCMA inspection and observation.
- ≡ Provide construction staking and layout for the new pump station and site.
- ≡ Provide irrigation systems, staking and layout services by ICI.
- ≡ Provide up to (12) days of on-site irrigation construction assistance by ICI.
- ≡ Upon substantial completion of construction, assist HCMA with developing and reviewing a final construction punch list.
- ≡ Provide record drawings in PDF and AutoCAD format for the pump station and water intake for closeout of the EGLE Permit.

### **Schedule**

HRC is prepared to immediately begin services upon approval of the proposal according to the following schedule.

- |                                   |                  |
|-----------------------------------|------------------|
| • Design Review Meeting           | March 2026       |
| • Final Design Engineering Review | May 2026         |
| • Bidding and Procurement         | June 2026        |
| • Contract Award                  | July/August 2026 |
| • Construction Start              | TBD              |

This schedule will be reviewed and finalized at the March 2026 Design Review Meeting to determine the feasibility of bidding and awarding a construction contract for the pump station sooner.

## Budget

• Design Engineering	\$ 18,400.00
○ Irrigation Consultant	\$ 8,800.00
• Project Management & Meetings	\$ 18,100.00
○ Irrigation Consultant, Inc.	\$ 16,500.00
• Bidding and Procurement	\$ 3,700.00
○ Irrigation Consultant	\$ 2,800.00
• Construction Engineering/Administration	\$ 23,200.00
○ Irrigation Consultant	\$ 5,500.00
○ HRC Record Drawings	\$ 4,900.00
○ <b>Total</b>	<b>\$101,900.00</b>

The total not-to-exceed amount for the proposed project is **\$101,900**. HCMA will only be billed for services rendered at our standard hourly rates in effect at the time of services. Refer to attached rate table for calendar years 2025 and 2026. This amount will not be exceeded without prior written HCMA authorization.

## Assumptions & Clarifications

- ≡ HCMA to provide 3-phase electrical power to the existing electrical pole adjacent to the new pump station location.
- ≡ Bidding and procurement interviews, commission meeting attendance, contract document execution and notices to award and to proceed will be completed by HCMA.
- ≡ On-site Observation/inspection to be completed by HCMA.
- ≡ HCMA to complete review and approval of contractor payment applications.
- ≡ Irrigation record drawings to be completed by awarded contractors.

Roland Alix, PE, will serve as Principal in Charge of this project and represent HRC in negotiating and binding into a contract with HCMA. This proposal will remain valid for 60 days from November 4, 2025. After you have reviewed our proposal, HRC would welcome the opportunity to discuss the details further.

If you have any questions or require any additional information, please contact the undersigned.

Very truly yours,  
HUBBELL, ROTH & CLARK, INC.



Michael J. Donnellon, Jr. PLA, ASLA  
Senior Project Manager/Landscape Architect

MJD/ra

pc: HRC; File T. LaCross, R. Alix, P. Haire, C.  
June

Accepted By:

Signature: \_\_\_\_\_

Written Name: \_\_\_\_\_

Title: \_\_\_\_\_

Dated: \_\_\_\_\_



To: Board of Commissioners  
From: Mike Henkel, Chief of Engineering Services  
Project No: 704-25-402  
-Project Title: Hike Bike Trail Boardwalk Joist Repairs  
Project Type: Major Maintenance  
Location: Kensington Metropark, Oakland County  
Date: February 4, 2026

Proposals Received: February 3, 2026.

**Action Requested: Motion to Approve**

That the Board of Commissioners approve contract 704-25-402 to the low-responsive, responsible bidder KAB Enterprises, Inc. in the amount of \$68,632.15 as recommended by Chief of Engineering Services Mike Henkel and Staff.

**Fiscal Impact:** The current project is budgeted at \$110,000.00 and is under budget in the amount of \$41,367.85.

**Scope of work:** The project includes removal and replacement of joist hangers, resetting existing joists, and securing rail posts.

**Background:** The existing joist hangers have deteriorated and need replacement. Approximately 2,800 hangers will be replaced. Park staff have been installing new joist hangers, however due to the quantity and timing contract work is necessary.

<b><u>Contractor</u></b>	<b><u>City</u></b>	<b><u>Amount</u></b>
KAB Enterprises, Inc.	Lincoln Park	\$ 68,632.15
Union Properties Construction	Port Huron	\$116,483.45
OCG Companies	Bloomfield Hills	\$140,550.00
DiMambro Construction	Troy	\$149,875.00
Schepke Consulting	Roscommon	\$178,500.00
Budget Amount for Contract Services		\$ 110,000.00
Work Order Amount		
Contract Amount- KAB Enterprises, Inc.		\$ 68,632.15
Contract Administration		\$ 5,000.00
Total Proposed Work Order Amount (Rounded)		\$ 73,632.00

*This project was reported and publicly advertised in the following construction reporting outlets: Michigan Inter-governmental trade network, MITN; Construction Association of Michigan, Construction Connect, Washtenaw Contractors Association, Builders Exchange of Lansing and Central Michigan.*





# HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2026

PARK	MONTHLY VEHICLE ENTRIES				MONTHLY TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	16,119	21,648	17,548	-8%	\$ 85,241	\$ 129,712	\$ 96,339	-12%
Wolcott Mill	5,416	2,247	2,113	156%	\$ 347	\$ 406	\$ 570	-39%
Stony Creek	15,846	18,287	18,963	-16%	\$ 86,630	\$ 103,798	\$ 125,696	-31%
Indian Springs	2,299	2,704	2,765	-17%	\$ 12,841	\$ 16,375	\$ 15,897	-19%
Kensington	28,662	32,115	32,782	-13%	\$ 123,466	\$ 146,328	\$ 159,444	-23%
Huron Meadows	4,064	5,789	5,355	-24%	\$ 24,196	\$ 18,801	\$ 17,049	42%
Hudson Mills	8,610	8,893	9,969	-14%	\$ 28,407	\$ 31,997	\$ 29,337	-3%
Lower Huron/Willow/Oakwoods	28,909	27,798	28,723	1%	\$ 28,165	\$ 31,793	\$ 35,286	-20%
Lake Erie	7,298	11,183	8,349	-13%	\$ 35,099	\$ 43,205	\$ 38,135	-8%
Monthly TOTALS	117,223	130,664	126,568	-7%	\$ 424,392	\$ 522,415	\$ 517,753	-18%

PARK	Y-T-D VEHICLE ENTRIES				Y-T-D TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	16,119	21,648	20,933	-23%	\$ 85,241	\$ 129,712	\$ 96,339	-12%
Wolcott Mill	5,416	2,247	1,035	423%	\$ 347	\$ 406	\$ 570	-39%
Stony Creek	15,846	18,287	21,700	-27%	\$ 86,630	\$ 103,798	\$ 125,696	-31%
Indian Springs	2,299	2,704	2,441	-6%	\$ 12,841	\$ 16,375	\$ 15,897	-19%
Kensington	28,662	32,115	32,304	-11%	\$ 123,466	\$ 146,328	\$ 159,444	-23%
Huron Meadows	4,064	5,789	4,559	-11%	\$ 24,196	\$ 18,801	\$ 17,049	42%
Hudson Mills	8,610	8,893	7,316	18%	\$ 28,407	\$ 31,997	\$ 29,337	-3%
Lower Huron/Willow/Oakwoods	28,909	27,798	25,262	14%	\$ 28,165	\$ 31,793	\$ 35,286	-20%
Lake Erie	7,298	11,183	6,302	16%	\$ 35,099	\$ 43,205	\$ 38,135	-8%
Monthly TOTALS	117,223	130,664	121,852	-4%	\$ 424,392	\$ 522,415	\$ 517,753	-18%

PARK	MONTHLY PARK REVENUE				Y-T-D PARK REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 260,090	\$ 140,977	\$ 160,983	62%	\$ 260,090	\$ 140,977	\$ 160,983	62%
Wolcott Mill	\$ 5,244	\$ 6,131	\$ 7,785	-33%	\$ 5,244	\$ 6,131	\$ 7,785	-33%
Stony Creek	\$ 158,742	\$ 114,314	\$ 144,266	10%	\$ 158,742	\$ 114,314	\$ 144,266	10%
Indian Springs	\$ 24,203	\$ 24,504	\$ 23,106	5%	\$ 24,203	\$ 24,504	\$ 23,106	5%
Kensington	\$ 147,719	\$ 181,776	\$ 187,800	-21%	\$ 147,719	\$ 181,776	\$ 187,800	-21%
Huron Meadows	\$ 62,718	\$ 44,321	\$ 35,460	77%	\$ 62,718	\$ 44,321	\$ 35,460	77%
Hudson Mills	\$ 33,415	\$ 37,759	\$ 36,115	-7%	\$ 33,415	\$ 37,759	\$ 36,115	-7%
Lower Huron/Willow/Oakwoods	\$ 36,575	\$ 37,434	\$ 42,682	-14%	\$ 36,575	\$ 37,434	\$ 42,682	-14%
Lake Erie	\$ 38,466	\$ 44,113	\$ 38,824	-1%	\$ 38,466	\$ 44,113	\$ 38,824	-1%
Y-T-D TOTALS	\$ 767,170	\$ 631,329	\$ 677,021	13%	\$ 767,170	\$ 631,329	\$ 677,021	13%

District	Y-T-D Vehicle Entries by Management Unit				Y-T-D Total Revenue by Management Unit			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Eastern	37,381	42,182	43,668	-14%	424,075	261,422	313,034	35%
Western	43,635	49,501	46,620	-6%	268,055	288,360	282,481	-5%
Southern	36,207	38,981	31,564	15%	75,041	81,547	81,506	-8%

**HURON-CLINTON METROPARKS MONTHLY STATISTICS**
**January, 2026**

GOLF THIS MONTH	MONTHLY ROUNDS				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	0	0	0	-	\$ 3,907	\$ -	\$ -	-
Indian Springs	0	0	0	-	\$ -	\$ -	\$ -	-
Kensington	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows	0	0	0	-	\$ -	\$ -	\$ -	-
Hudson Mills	0	0	0	-	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ 2,110	\$ -	\$ -	-
Total Regulation	0	0	0	-	\$ 6,017	\$ -	\$ -	-
LSC Par 3	0	0	0	-	\$ -	\$ -	\$ -	-
LSC Foot Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Total Golf	0	0	0	-	\$ 6,017	\$ -	\$ -	-

GOLF Y-T-D	GOLF ROUNDS Y-T-D				GOLF REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	0	0	0	-	\$ 3,907	\$ -	\$ -	-
Indian Springs	0	0	0	-	\$ -	\$ -	\$ -	-
Kensington	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows	0	0	0	-	\$ -	\$ -	\$ -	-
Hudson Mills	0	0	0	-	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ 2,110	\$ -	\$ -	-
Total Regulation	0	0	0	-	\$ 6,017	\$ -	\$ -	-
LSC Par 3	0	0	0	-	\$ -	\$ -	\$ -	-
LSC Foot Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Total Golf	0	0	0	-	\$ 6,017	\$ -	\$ -	-

AQUATICS THIS MONTH	PATRONS THIS MONTH				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	0	0	0	-	\$ -	\$ -	\$ -	-
Stony Creek Rip Slide	0	0	0	-	\$ -	\$ -	\$ -	-
KMP Splash	0	0	0	-	\$ 200	\$ -	\$ 87	131%
Lower Huron	0	0	0	-	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
TOTALS	0	0	0	-	\$ 200	\$ 260	\$ 87	131%

AQUATICS Y-T-D	PATRONS Y-T-D				REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	0	0	0	-	\$ -	\$ -	\$ -	-
Stony Creek Rip Slide	0	0	0	-	\$ -	\$ -	\$ -	-
KMP Splash	0	0	0	-	\$ 200	\$ -	\$ 87	131%
Lower Huron	0	0	0	-	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
TOTALS	0	0	0	-	\$ 200	\$ -	\$ 87	131%

## HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2026

PARK	Seasonal Activities this Month				Monthly Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
<b>Lake St. Clair</b>								
Welsh Center	6	1	5	29%	\$ 13,700	\$ 3,800	\$ 6,800	101%
Shelters	32	14	20	60%	\$ 7,400	\$ 4,250	\$ 4,783	55%
Boat Launches	2	0	2	20%	\$ -	\$ 85	\$ 28	-
Marina	0	0	0	-	\$ -	\$ 85	\$ 28	-
Mini-Golf	0	0	0	-	\$ -	\$ -	\$ -	-
<b>Stony Creek</b>								
Disc Golf Daily	0	0	0	-	\$ -	\$ -	\$ -	-
Disc Golf Annual	5	5	7	-25%	\$ 300	\$ 300	\$ 400	-25%
Total Disc Golf	5	5	7	-25%	\$ 300	\$ 300	\$ 400	-25%
Shelters	29	25	28	5%	\$ 6,413	\$ 5,638	\$ 6,242	3%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
<b>Indian Springs</b>								
Shelters	1	0	4	-73%	\$ 200	\$ -	\$ 692	-71%
Event Room	0	2	2	-	\$ 2,900	\$ 5,100	\$ 4,600	-37%
<b>Kensington</b>								
Disc Golf Daily	0	0	1	-	\$ -	\$ -	\$ 2	-
Disc Golf Annual	0	1	9	-	\$ -	\$ 60	\$ 500	-
Total Disc Golf	0	1	9	-	\$ -	\$ 60	\$ 502	-
Shelters	39	24	31	24%	\$ 7,225	\$ 5,063	\$ 6,788	6%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
<b>Huron Meadows</b>								
Shelters	2	3	3	-40%	\$ 200	\$ 400	\$ 400	-50%
<b>Hudson Mills</b>								
Disc Golf Daily	57	100	115	-50%	\$ 171	\$ 300	\$ 344	-50%
Disc Golf Annual	20	20	18	13%	\$ 1,100	\$ 1,180	\$ 1,020	8%
Total Disc Golf	77	120	132	-42%	\$ 1,271	\$ 1,480	\$ 1,364	-7%
Shelters	8	8	8	0%	\$ 1,700	\$ 1,500	\$ 1,533	11%
Canoe Rental	0	0	0	-	\$ -	\$ -	\$ -	-
<b>Lower Huron / Willow / Oakwoods</b>								
Disc Golf Daily	8	36	60	-87%	\$ 24	\$ 108	\$ 179	-87%
Disc Golf Annual	2	1	1	50%	\$ 1,100	\$ 1,180	\$ 1,020	8%
Total Disc Golf	10	37	61	-84%	\$ 1,124	\$ 1,288	\$ 1,199	-6%
Shelters	24	20	25	-3%	\$ 5,025	\$ 4,375	\$ 4,992	1%
<b>Lake Erie</b>								
Shelters	1	3	1	0%	\$ 200	\$ 700	\$ 233	-14%
Boat Launches	135	206	191	-29%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ -	\$ -	\$ 100	-

## HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2026

PARK	Seasonal Activities Y-T-D				Seasonal Revenue Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
<b>Lake St. Clair</b>								
Welsh Center	6	1	5	29%	\$ 13,700	\$ 3,800	\$ 6,800	101%
Shelters	32	14	20	60%	\$ 7,400	\$ 4,250	\$ 4,783	55%
Boat Launches	2	0	2	20%	\$ -	\$ 85	\$ 28	-
Marina	0	0	0	-	\$ -	\$ 85	\$ 28	-
Mini-Golf	0	0	0	-	\$ -	\$ -	\$ -	-
<b>Stony Creek</b>								
Disc Golf Daily	0	0	0	-	\$ -	\$ -	\$ -	-
Disc Annual	5	5	7	-25%	\$ 300	\$ 300	\$ 400	-25%
Total Disc Golf	5	5	7	-25%	\$ 300	\$ 300	\$ 400	-25%
Shelters	29	25	28	5%	\$ 6,413	\$ 5,638	\$ 6,242	3%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Boat Launches	0	22	19	-	\$ -	\$ -	\$ -	-
<b>Indian Springs</b>								
Shelters	1	0	4	-73%	\$ 200	\$ -	\$ 692	-71%
Event Room	0	2	2	-	\$ 2,900	\$ 5,100	\$ 4,600	-37%
<b>Kensington</b>								
Disc Golf Daily	0	0	1	-	\$ -	\$ -	\$ 2	-
Disc Annual	0	1	9	-	\$ -	\$ 60	\$ 500	-
Total Disc Golf	0	1	9	-	\$ -	\$ 60	\$ 502	-
Shelters	39	24	31	24%	\$ 7,225	\$ 5,063	\$ 6,788	6%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
<b>Huron Meadows</b>								
Shelters	2	3	3	-40%	\$ 200	\$ 400	\$ 400	-50%
<b>Hudson Mills</b>								
Disc Golf Daily	57	100	115	-50%	\$ 171	\$ 300	\$ 344	-50%
Disc Annual	20	20	18	13%	\$ 1,100	\$ 1,180	\$ 1,020	8%
Total Disc Golf	77	120	132	-42%	\$ 1,271	\$ 1,480	\$ 1,364	-7%
Shelters	8	8	8	0%	\$ 1,700	\$ 1,500	\$ 1,533	11%
Canoe Rental	0	0	0	-	\$ -	\$ -	\$ -	-
<b>Lower Huron / Willow / Oakwoods</b>								
Disc Golf Daily	8	36	60	-87%	\$ 24	\$ 108	\$ 179	-87%
Disc Annual	2	1	1	50%	\$ 100	\$ 40	\$ 73	36%
Total Disc Golf	10	37	61	-84%	\$ 124	\$ 148	\$ 252	-51%
Shelters	24	20	25	-3%	\$ 5,025	\$ 4,375	\$ 4,992	1%
<b>Lake Erie</b>								
Shelters	1	3	1	0%	\$ 200	\$ 700	\$ 233	-14%
Boat Launches	135	206	191	-29%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ -	\$ -	\$ 100	-

PARK	Cross Country Ski Rental this Month				Cross Country Ski Rental Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	\$ 3,915	\$ 1,372	\$ 1,958	100%	\$ 3,915	\$ 1,372	\$ 1,958	100%
Kensington	\$ 6,860	\$ 1,781	\$ 3,733	84%	\$ 6,860	\$ 1,781	\$ 3,733	84%
Huron Meadows	\$ 35,744	\$ 23,824	\$ 17,593	103%	\$ 35,744	\$ 23,824	\$ 17,593	103%

PARK	Winter Sports this Month				Winter Sports Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
<b>Lake St. Clair</b>								
XC Skiers	0	0	0	-	0	0	0	-
Ice Skaters	40	10	15	167%	40	10	15	167%
Sledders	0	0	14	-	0	0	14	-
Ice Fishermen	935	5,775	2,253	-59%	935	5,775	2,253	-59%
<b>Stony Creek</b>								
XC Skiers	276	85	188	47%	276	85	188	47%
Ice Skaters	14	49	16	-14%	14	49	16	-14%
Sledders	229	163	140	64%	229	163	140	64%
Ice Fishermen	136	87	42	224%	136	87	42	224%
<b>Indian Springs</b>								
XC Skiers	0	0	135	-	0	0	135	-
Sledders	0	0	200	-	0	0	200	-
<b>Kensington</b>								
XC Skiers	504	287	302	67%	504	287	417	21%
Ice Skaters	0	0	0	-	0	0	1	-
Sledders	3,001	2,223	302	894%	3,001	2,223	1,838	63%
Ice Fishermen	112	116	9	1144%	112	116	39	190%
<b>Huron Meadows</b>								
XC Skiers	3,530	2,533	1,823	94%	3,530	2,533	1,823	94%
Ice Fishermen	0	0	0	-	0	0	0	-
<b>Hudson Mills</b>								
XC Skiers	0	0	93	-	0	0	93	-
<b>Willow</b>								
XC Skiers	16	2	3	380%	16	2	3	380%
Sledders	1,105	179	97	1035%	1,105	179	97	1035%
<b>Lake Erie</b>								
XC Skiers	2	0	0	-	2	0	0	-
Sledders	16	15	34	-53%	16	15	34	-53%
Ice Fishing	733	2,388	932	-21%	733	2,388	932	-21%



INTERPRETIVE FACILITIES								
PARK	Monthly Patrons Served				YTD Patrons Served			
	(total program participants and non-program visitors)				(total program participants and non-program visitors)			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	4,074	4,368	3,928	4%	4,074	4,368	3,928	4%
Wolcott Mill	0	2,082	1,261	-	0	2,082	1,261	-
Wolcott Farm	1,079	1,388	1,131	-5%	1,079	1,388	1,131	-5%
Stony Creek	7,330	6,211	7,460	-2%	7,330	6,211	7,460	-2%
Eastern Mobile Center	263	408	301	-13%	263	408	301	-13%
Indian Springs	1,575	1,918	1,592	-1%	1,575	1,918	1,592	-1%
Kens NC	11,707	17,584	14,973	-22%	11,707	17,584	14,973	-22%
Kens Farm	6,056	5,200	6,419	-6%	6,056	5,200	6,419	-6%
Western Mobile Center	292	317	291	0%	292	9,965	7,152	-96%
Hudson Mills	5,030	4,026	3,872	30%	5,030	4,026	3,872	30%
Oakwoods	7,081	9,848	9,090	-22%	7,081	9,848	9,090	-22%
Lake Erie	8,014	11,608	10,197	-21%	8,014	11,608	10,197	-21%
Southern Mobile Center	2,968	821	1,794	65%	2,968	821	1,794	65%
Totals	55,469	65,779	62,308	-11%	55,469	75,427	69,169	-20%

PARK	Monthly Revenue				YTD Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 1,463	\$ 1,930	\$ 1,812	-19%	\$ 1,463	\$ 1,930	\$ 1,812	-19%
Wolcott Mill	\$ -	\$ -	\$ 248	-	\$ -	\$ -	\$ 248	-
Wolcott Farm	\$ 3,723	\$ 5,218	\$ 3,969	-6%	\$ 3,723	\$ 5,218	\$ 3,969	-6%
FARM TOTAL	\$ 5,430	\$ 5,893	\$ 6,691	-19%	\$ 5,430	\$ 5,893	\$ 6,691	-19%
Stony Creek	\$ 400	\$ 2,769	\$ 1,328	-70%	\$ 400	\$ 2,769	\$ 1,328	-70%
Eastern Mobile Center	\$ 1,275	\$ 1,475	\$ 1,358	-6%	\$ 1,275	\$ 1,475	\$ 1,358	-6%
Indian Springs	\$ 3,479	\$ 3,029	\$ 1,918	81%	\$ 3,479	\$ 3,029	\$ 1,918	81%
Kens NC	\$ 2,033	\$ 2,078	\$ 2,260	-10%	\$ 2,033	\$ 2,078	\$ 2,260	-10%
Kens Farm	\$ 1,247	\$ 1,358	\$ 1,502	-17%	\$ 1,247	\$ 1,358	\$ 1,502	-17%
Wagon Rides	\$ 57	\$ 56	\$ 254	-78%	\$ 57	\$ 56	\$ 254	-78%
FARM TOTAL	\$ 1,309	\$ 1,414	\$ 1,762	-26%	\$ 1,309	\$ 1,414	\$ 1,762	-26%
Western Mobile Center	\$ 2,550	\$ 250	\$ 1,142	123%	\$ 2,550	\$ 250	\$ 1,142	123%
Hudson Mills	\$ 808	\$ 1,715	\$ 2,222	-64%	\$ 808	\$ 1,715	\$ 2,222	-64%
Oakwoods	\$ 429	\$ 758	\$ 674	-36%	\$ 429	\$ 758	\$ 674	-36%
Lake Erie	\$ 1,057	\$ 278	\$ 412	156%	\$ 1,057	\$ 278	\$ 412	156%
Southern Mobile Center	\$ 1,875	\$ 450	\$ 1,070	75%	\$ 1,875	\$ 450	\$ 1,070	75%
Totals	\$ 22,108	\$ 22,039	\$ 22,897	-3%	\$ 22,108	\$ 22,039	\$ 22,897	-3%

BREAKDOWN OF ATTENDANCE	ON-SITE Programs and Attendance				OFF-SITE Programs and Attendance			
	CURRENT YEAR		PREVIOUS YEAR		CURRENT YEAR		PREVIOUS YEAR	
	Programs	Attendance	Programs	Attendance	Programs	Attendance	Programs	Attendance
Lake St Clair	10	173	15	249	-	-	4	100
Wolcott Mill	-	-	-	-	-	-	-	-
Wolcott Farm	11	93	7	253	2	50	4	97
Stony Creek	16	114	27	355	-	39	-	94
Eastern Mobile Center					3	70	6	222
Indian Springs	2	342	3	113	-	-	-	-
Kens NC	18	400	51	1,135	-	-	-	-
Kens Farm	12	236	29	595	-	-	-	-
Western Mobile Center					11	292	21	317
Hudson Mills	2	30	1	26	-	-	-	-
Oakwoods	9	116	11	148	1	43	-	-
Lake Erie	13	174	14	153	-	-	-	-
Southern Mobile Center					23	2,968	19	821
Totals	93	1,678	158	3,027	40	3,462	54	1,651
BREAKDOWN OF ATTENDANCE	OTHER VISITORS (Non-programs)							
	Current	Previous						
Lake St Clair	3,901	4,019						
Wolcott Mill	-	2,082						
Wolcott Farm	936	1,038						
Stony Creek	7,177	5,762						
Indian Springs	1,233	1,805						
Kens NC	11,307	16,449						
Kens Farm	5,820	4,605						
Hudson Mills	5,000	4,000						
Oakwoods	6,922	9,700						
Lake Erie	7,840	11,455						
Totals	50,136	60,915						

"ON-SITE" - Statistics includes both programs offered to the public and programs offered to school and scout groups.

"OFF-SITE" - Statistics includes outreach programs at schools, special events such as local fairs, or outdoor related trade shows.

"OTHER VISITORS" - Represents patrons to interpretive centers who visit to view exhibits, walk trails, and generally just enjoy the outdoors.