

Agenda

Huron-Clinton Metropolitan Authority
Board of Commission Meeting
February 12, 2026 – 1:00 p.m.
Administrative Office and via Zoom (for the public)

<https://metroparks.zoom.us/j/85351260223>

Meeting ID: 853 5126 0223 / Passcode: 512836
Dial by your location: +1 305-224-1968 (US) / +1 301-715-8592 (Washington, D.C)

1. Call to Order
2. Chairman's Statement
3. Public Participation
4. Approval – January 8, 2026 Regular Meeting Minutes
5. Approval – February 12, 2026 Full Agenda

Consent Agenda

6. **Approval – February 12, 2026 Consent Agenda**
 - A. Approval – December 2025 Financial Statements **pg. #7**
 - B. Approval – December 2025 Appropriation Adjustments **pg. #70**
 - C. Report – Monthly Major Maintenance **pg. #72**
 - D. Report – Monthly Capital Project Fund **pg. #74**
 - E. Purchases
 1. Report - Total spend and vendor locations **pg. #76**
 2. Report - Purchases over \$10k/under \$25k **pg. #78**
 3. Approval - Cooperative Purchase of Exmark Mowers **pg. #79**
 4. Approval - Kensington Toll Booth Replacement Purchase **pg. #80**
 5. Approval - Hot Coal and Trash Barrels – Sole Source Purchase **pg. #81**
 6. Approval - Prescribed Burns – Bid Award **pg. #82**
 7. Approval - Concert Promoter – Contract Extension **pg. #84**
 8. Approval - Firework Display – Contract Extension **pg. #85**
 - F. Approval - Lake St. Clair Infrastructure Improvements **pg. #86**
 - G. Approval – Metroparks Major Media Buys: Social Media and Programmatic Advertising **pg. #87**
 - H. Approval – Exemption of Taxes Subject to Capture, City of Ann Arbor **pg. #88**
 - I. Approval – Everyone in the Pool Swim Lessons Budget Amendment **pg. #91**

Regular Agenda

7. **Reports**
 - A. **Closed Session** – to consider material exempt from discussion or disclosure by state or federal statute, pursuant to section 8(h) of the Open Meetings Act.

B. Financial Department

1. Report – 2025 Year-End Financial Review **pg. #92**

C. Engineering

1. Approval – Bids - Lake St Clair North Marina Redevelopment **pg. #108**
2. Approval - Change order Lake St. Clair North Marina Design **pg. #111**
3. Approval - Bids - Hudson Mills Roofing and Siding Replacement **pg. #112**
4. Approval - Cost Share Dexter Huron B2B Decking Replacement **pg. #115**
5. Approval - Change Order Stony Creek Golf Course Irrigation and Pumphouse Design **pg. #117**
6. Approval - Bids- Kensington Boardwalk Joist Repairs **pg. #121**

D. Administrative Department

1. Approval – 2026 Marketing Plan **pg. #123**
2. Approval - Cart Path Improvements/Resurfacing **pg. #199**

E. Department Updates

1. Report - Planning and Development Update **pg. #200**
2. Report – Interpretive Services Update **pg. #216**
3. Report – DEI Update **pg. #231**
4. Report – Natural Resources Update **pg. #238**

8. Public Participation

9. Other Business

10. Leadership Update

11. Commissioner Comments

12. Motion to Adjourn

The next regular Metroparks Board meeting will take place

Thursday March 12, 2026 – 1:00 p.m.

Huron-Clinton Metroparks Administrative Office

**Huron-Clinton Metropolitan Authority
Board of Commission Meeting Minutes
January 8, 2026 – 1:00 p.m.
Administrative Office**

A regular meeting of the Huron-Clinton Metropolitan Authority's Board of Commissioners was held on Thursday, January 8, 2026 at Administrative Office.

Commissioners Present:

John Paul Rea
Tiffany Taylor
Robert W. Marans
William Bolin

Staff Officers Present:

Chief Executive Officer
Chief Operating Officer
Chief Financial Officer

Amy McMillan
Mike Lyons
Shedreka Miller

Others:

Miller, Canfield, Paddock & Stone

Steve Mann

Absent:

Stephen Pontoni
Jaye Quadrozzi
Bernard Parker

1. Call to Order

Commissioner Rea called the meeting to order at 1:27pm.

2. Chairman's Statement

None.

3. Public Participation

None.

4. Approval – December 11, 2025 Regular Meeting & Closed Session Minutes

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners approve the regular meeting and closed session minutes as submitted.

Motion carried unanimously.

5. Approval – January 8, 2026 Full Agenda

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners approve the full agenda as submitted.

Motion carried unanimously.

Consent Agenda

6. Approval – January 8, 2026 Consent Agenda

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

7. Reports

A. Engineering

1. Approval - Change Order #3 Authorization- Wave Pool Renovation

Discussion: Chief of Engineering, Mike Henkel presented the Change Order #3 Authorization- Wave Pool Renovation.

Motion by Commissioner Marans, support from Commissioner Taylor that the Board of Commissioners approve the Change Order #3 Authorization-Wave Pool Renovation as submitted.

Motion carried unanimously.

B. Administrative Department

1. Report – Southern District Year-End Report

Discussion: Southern District Superintendent, Jeff Linn presented the Southern District Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners receive and file the Southern District Year-End Report as submitted.

Motion carried unanimously.

2. Report – Eastern District Year-End Report

Discussion: Eastern District Superintendent, Gary Hopp presented the Eastern District Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners receive and file the Eastern District Year-End Report as submitted.

Motion carried unanimously.

3. Report – Western District Year-End Report

Discussion: Western District Superintendent, Jim O'Brien presented the Western District Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Marans that the Board of Commissioners receive and file the Western District Superintendent as submitted.

Motion carried unanimously.

4. Report – Engineering Year-End Report

Discussion: Chief of Engineering, Mike Henkel presented the Engineering Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners receive and file the Engineering Year-End Report as submitted.

Motion carried unanimously.

5. Report – Golf Year-End Report

Discussion: Chief Operating Officer, Mike Lyons presented the Golf Year-End Report.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners receive and file the Golf Year-End Report as submitted.

Motion carried unanimously.

6. Approval – WXYZ Partnership

Discussion: Chief of Marketing and Communications, Danielle Mauter presented the WXYZ Partnership.

Motion by Commissioner Taylor, support from Commissioner Bolin that the Board of Commissioners approve the WXYZ Partnership as submitted.

Motion carried unanimously.

8. Public Participation

None.

9. Other Business

None.

10. Leadership Update

Chief Executive Officer, Amy McMillan thanked the entire organization for all the combined work throughout the year. McMillan stated monthly and yearly reports from the various departments is a great demonstration of the scope and magnitude of the work done every year. McMillan stated we are so excited for the year in front of us. McMillan stated we will keep the board updated every month as the Lake Erie pool project continues. McMillan thanked everyone for the work on the Lake St. Clair electrical project, and we are looking forward to working on the north marina next. McMillan stated the City of Flat Rock partnership is continuing to move forward and legal counsels are working together. McMillan thanked Steve and Kevin from Miller Canfield for their efforts.

11. Commissioner Comments

None

12. Motion to Adjourn

Motion by Commissioner Marans, support from Commissioner Taylor that the Board of Commissioners adjourn the regular meeting.

The meeting adjourned at 2:40pm.

Respectfully submitted,



Micaela Vasquez
Executive Assistant

HURON-CLINTON METROPOLITAN AUTHORITY
General Fund
Changes in Fund Balance

	Original 2025 Budget	Amended 2025 Budget	12/31/2025	Prior Year 12/31/2025	Difference	% Change	2025 Remaining Balance
Revenues							
Property taxes	\$ 41,876,642	\$ 41,733,546	\$ 41,733,546	\$ 38,739,828	\$ 2,993,717	7.73%	\$ -
Park operations	25,476,888	25,419,735	26,221,186	26,176,289	44,897	0.17%	(801,451)
Administrative Office operations	249,402	273,402	281,907	346,740	(64,833)	-18.70%	(8,505)
Grants	10,000	126,763	120,716	53,788	66,928	124.43%	6,047
State Sources	701,834	761,085	793,242	738,195	55,047	7.46%	(32,157)
Donations	-	35,618	125,697	203,919	(78,221)	-38.36%	(90,079)
Foundation Support	-	107,035	128,040	56,887	71,153	125.08%	(21,004)
Sponsorship Revenue	-	-	3,000	43,000			
Interest	500,000	606,193	1,668,142	2,105,576	(437,435)	-20.78%	(1,061,949)
Sale of capital assets	125,000	125,000	190,000	221,001	(31,001)	-14.03%	(65,000)
Transfer In	-	279	279	9,187	(8,908)	-96.96%	-
Total revenues	68,939,766	69,188,656	71,265,753	68,694,409	2,611,344	3.74%	\$ (2,074,098)
Expenditures							
Capital	3,133,892	3,558,297	3,460,028	3,694,507	(234,479)	-6.35%	98,270
Major maintenance	2,124,729	3,092,858	1,171,598	1,153,998	17,600	1.53%	1,921,260
Park operations	44,914,659	46,119,678	44,171,202	41,132,413	3,038,789	7.39%	1,948,476
Administrative office	15,995,666	14,956,368	13,603,485	11,397,716	2,205,768	19.35%	1,352,883
Transfer Out	12,733,901	14,240,507	14,240,507	11,413,962	2,826,545	24.76%	-
Total expenditures	78,902,847	81,967,707	76,646,819	68,792,596	7,854,223	11.42%	5,320,888
Net changes in fund balance	\$ (9,963,081)	\$ (12,779,051)	\$ (5,381,065)	\$ (98,187)	\$ (5,242,879)	5380.45%	
Fund balance, beginning of year	52,102,816	52,102,816					
Fund balance, end of year	\$ 42,139,735	\$ 39,323,765	46,721,751		\$ (2,815,970)	-6.68%	

General Fund Balance Sheet

Through 12/31/25
Summary Listing

Classification		Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds					
Fund Type General Fund					
Fund 10 - General Fund					
ASSETS					
ASSETS					
CASH					
Comerica Bank/Park Acct (LSC)		26,827.15	13,009.79	13,817.36	106.21
PNC Bank (KMP)		9,348.76	23,847.41	(14,498.65)	(60.80)
PNC Bank (W/LH)		5,674.00	9,586.20	(3,912.20)	(40.81)
PNC Bank (HM/IS)		7,710.50	8,410.11	(699.61)	(8.32)
Huntington Banks Of Mich (SC)		7,093.63	17,635.55	(10,541.92)	(59.78)
Comerica Bank/Park Acct (LE)		22,522.31	9,095.66	13,426.65	147.62
Comerica Bank/Operating		5,484,892.73	3,018,783.87	2,466,108.86	81.69
Petty Cash		3,250.00	3,250.00	.00	.00
Change Funds		40,850.00	31,700.00	9,150.00	28.86
Comerica Flexible Spending Account		30,469.29	27,813.79	2,655.50	9.55
	<i>CASH Totals</i>	<i>\$5,638,638.37</i>	<i>\$3,163,132.38</i>	<i>\$2,475,505.99</i>	<i>78.26%</i>
INVESTMENTS					
Money Market		3,016,289.99	4,826,975.41	(1,810,685.42)	(37.51)
Bank of Ann Arbor/CD		3,295,403.66	3,151,818.33	143,585.33	4.56
Flagstar Bank/C.D.		2,836,803.51	2,708,929.43	127,874.08	4.72
Michigan First Credit Union/C.D.		2,153,221.26	2,153,221.26	.00	.00
Public Service Credit Union		1,635.33	1,635.33	.00	.00
CIBC Bank/C.D.		1,103,561.76	1,050,316.54	53,245.22	5.07
1St Independ Natl Bk/C.D.		.00	1,017,286.20	(1,017,286.20)	(100.00)
Comerica Bank Govt Fund		8,296,604.77	7,965,033.94	331,570.83	4.16
Comerica-Business Money Market		310,169.01	4,528,529.46	(4,218,360.45)	(93.15)
Horizon Bank CD		1,574,949.35	1,502,448.09	72,501.26	4.83
Huron Valley Bank CD		4,289,220.37	3,675,027.15	614,193.22	16.71
Liberty Bank CD		3,248,182.52	3,159,201.38	88,981.14	2.82
Horizon Bank Money Market		270,217.92	267,284.33	2,933.59	1.10
U S TREASURY/AGENCIES		10,948,514.92	12,946,314.92	(1,997,800.00)	(15.43)
	<i>INVESTMENTS Totals</i>	<i>\$41,344,774.37</i>	<i>\$48,954,021.77</i>	<i>(\$7,609,247.40)</i>	<i>(15.54%)</i>
TAXES RECEIVABLE - COUNTIES					
Livingston County		14,851.40	14,598.77	252.63	1.73
Macomb County		28,659.33	21,849.09	6,810.24	31.17
Oakland County		27,398.52	28,757.99	(1,359.47)	(4.73)
Washtenaw County		(30,021.78)	(52,127.85)	22,106.07	42.41

General Fund Balance Sheet

Through 12/31/25
Summary Listing

Classification		Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category	Governmental Funds				
Fund Type	General Fund				
Fund	10 - General Fund				
	ASSETS				
	ASSETS				
	<i>TAXES RECEIVABLE - COUNTIES</i>				
Wayne County		109,833.09	244,634.92	(134,801.83)	(55.10)
Next Year Tax Levy Recv	All Counties	43,607,954.45	41,473,498.36	2,134,456.09	5.15
	<i>TAXES RECEIVABLE - COUNTIES Totals</i>	\$43,758,675.01	\$41,731,211.28	\$2,027,463.73	4.86%
	<i>OTHER ASSETS</i>				
Long Term Receivable		3,512,971.00	3,575,500.00	(62,529.00)	(1.75)
Accounts Receivable-Other		1,175,277.26	1,172,746.01	2,531.25	.22
Allowance Uncollect Taxes		.00	(70,000.00)	70,000.00	100.00
Due From Other Funds		696,489.49	812,906.95	(116,417.46)	(14.32)
Due From Grants		19,280.00	10,478.00	8,802.00	84.00
Prepaid Expenditures		576,276.19	251,187.87	325,088.32	129.42
Self Insurance Retention Deposit		593,376.95	633,007.39	(39,630.44)	(6.26)
Warehouse Control		330,952.33	349,036.33	(18,084.00)	(5.18)
	<i>OTHER ASSETS Totals</i>	\$6,904,623.22	\$6,734,862.55	\$169,760.67	2.52%
	<i>ASSETS Totals</i>	\$97,646,710.97	\$100,583,227.98	(\$2,936,517.01)	(2.92%)
	ASSETS TOTALS	\$97,646,710.97	\$100,583,227.98	(\$2,936,517.01)	(2.92%)
	LIABILITIES AND FUND EQUITY				
	LIABILITIES				
	LIABILITIES				
	<i>CURRENT LIABILITIES</i>				
Deferred Operating Revenue		138,790.61	131,250.44	7,540.17	5.74
Current Liabilities		4,119.81	8,381.93	(4,262.12)	(50.85)
Vouchers Payable		2,012,626.39	721,751.93	1,290,874.46	178.85
Deposits Payable		30,857.00	26,307.00	4,550.00	17.30
Acc Payroll/Benefits Pay		1,077,969.60	1,111,512.95	(33,543.35)	(3.02)
Court Ordered W/H Payable		3,013.51	2,483.70	529.81	21.33
Due To		.00	447,804.73	(447,804.73)	(100.00)
Federal Withhold Tax Pay		115,265.18	85,068.26	30,196.92	35.50
Social Security Tax Pay		180,290.47	147,347.95	32,942.52	22.36
State Income Tax Payable		39,872.04	33,161.56	6,710.48	20.24
Union Dues Payable		1,509.02	1,383.89	125.13	9.04
Deferred Compensation Payable		63,847.27	43,471.80	20,375.47	46.87
HMCP Foundation		(5,750.00)	(2,750.00)	(3,000.00)	(109.09)

General Fund Balance Sheet

Through 12/31/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
LIABILITIES AND FUND EQUITY				
LIABILITIES				
LIABILITIES				
CURRENT LIABILITIES				
State Sales Tax Payable	1,422.88	9,573.21	(8,150.33)	(85.14)
Deferred Revenue	47,134,857.00	45,679,817.82	1,455,039.18	3.19
Flexible Spending Account-Dep Care W/H	3,593.53	4,107.97	(514.44)	(12.52)
Flexible Spending Account-Health W/H	7,445.71	3,923.07	3,522.64	89.79
Health Savings Account W/H	106,933.19	17,141.70	89,791.49	523.82
Emp DC Pension Contribution Payable	4,641.45	4,294.36	347.09	8.08
Emp DB Pension Contribution Payable	2,623.31	2,758.65	(135.34)	(4.91)
Seas DC ICMA Pens Plan	(2.07)	(2.07)	.00	.00
Voluntary Dependent Life	1,034.45	1,621.25	(586.80)	(36.19)
CURRENT LIABILITIES Totals	\$50,924,960.35	\$48,480,412.10	\$2,444,548.25	5.04%
LIABILITIES Totals	\$50,924,960.35	\$48,480,412.10	\$2,444,548.25	5.04%
LIABILITIES TOTALS	\$50,924,960.35	\$48,480,412.10	\$2,444,548.25	5.04%
FUND EQUITY				
FUND BALANCE				
NONSPENDABLE FUND BALANCE				
Inventory	330,952.33	348,755.15	(17,802.82)	(5.10)
Prepaid	576,275.90	251,187.90	325,088.00	129.42
NONSPENDABLE FUND BALANCE Totals	\$907,228.23	\$599,943.05	\$307,285.18	51.22%
RESTRICTED FUND BALANCE				
Lake St. Clair Marina Grant Reserve	453,884.84	395,777.86	58,106.98	14.68
Hudson Mills Canoe Livery Reserve	36,591.70	37,729.97	(1,138.27)	(3.02)
Purpose Restriction	111,580.44	110,750.84	829.60	.75
RESTRICTED FUND BALANCE Totals	\$602,056.98	\$544,258.67	\$57,798.31	10.62%
ASSIGNED FUND BALANCE				
Compensated Balances	3,373,049.65	3,352,899.47	20,150.18	.60
Planned Use of Fund Balance	9,413,000.00	14,320,048.00	(4,907,048.00)	(34.27)
ASSIGNED FUND BALANCE Totals	\$12,786,049.65	\$17,672,947.47	(\$4,886,897.82)	(27.65%)
COMMITTED FUND BALANCE				
Land	4,686,129.25	4,686,129.25	.00	.00
Encumbrances	525,433.22	1,503,892.82	(978,459.60)	(65.06)

General Fund Balance Sheet

Through 12/31/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
FUND EQUITY				
FUND BALANCE				
COMMITTED FUND BALANCE				
Reserve For Restricted Funds	465,009.50	828,390.50	(363,381.00)	(43.87)
COMMITTED FUND BALANCE Totals	\$5,676,571.97	\$7,018,412.57	(\$1,341,840.60)	(19.12%)
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	32,130,909.05	26,267,254.12	5,863,654.93	22.32
UNASSIGNED FUND BALANCE Totals	\$32,130,909.05	\$26,267,254.12	\$5,863,654.93	22.32%
FUND BALANCE Totals	\$52,102,815.88	\$52,102,815.88	\$0.00	0.00%
FUND EQUITY TOTALS Prior to Current Year Changes	\$52,102,815.88	\$52,102,815.88	\$0.00	0.00%
Prior Year Fund Equity Adjustment	.00			
Fund Revenues	(71,265,753.39)			
Fund Expenses	76,646,818.65			
FUND EQUITY TOTALS	\$46,721,750.62	\$52,102,815.88	(\$5,381,065.26)	(10.33%)
LIABILITIES AND FUND EQUITY	\$97,646,710.97	\$100,583,227.98	(\$2,936,517.01)	(2.92%)
Fund 10 - General Fund Totals	\$0.00	\$0.00	\$0.00	+++
Fund Type General Fund Totals	\$0.00	\$0.00	\$0.00	+++
Fund Category Governmental Funds Totals	\$0.00	\$0.00	\$0.00	+++
Grand Totals	\$0.00	\$0.00	\$0.00	+++

General Fund Revenue Budget Performance

Fiscal Year to Date 12/31/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD	
Fund 10 - General Fund									
Function 2 - Transfer									
REVENUE									
<i>Revenue</i>									
6000	Transfer In - Capital Project Fund								
6000.80	Transfer In - Capital Project Fund	278.93	.00	.00	278.93	.00	100	9,187.39	
		6000 - Transfer In - Capital Project Fund Totals	\$278.93	\$0.00	\$0.00	\$278.93	100%	\$9,187.39	
		<i>Revenue Totals</i>	\$278.93	\$0.00	\$0.00	\$278.93	100%	\$9,187.39	
		REVENUE TOTALS	\$278.93	\$0.00	\$0.00	\$278.93	100%	\$9,187.39	
Function 2 - Transfer Totals		\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39	
Function 8 - Operations									
REVENUE									
<i>Revenue</i>									
4300	Revenue-Self Operated	24,825,506.00	571,850.20	.00	25,651,543.93	(826,037.93)	103	25,571,593.79	
4301	Revenue-Concessionaire	148,333.00	4,880.11	.00	138,964.18	9,368.82	94	148,056.01	
4302	Non-taxable Food/Sundry sales	452,724.00	(1,516.60)	.00	463,172.62	(10,448.62)	102	473,027.83	
4399	Contra Revenue	(6,828.00)	89,502.00	.00	(32,495.00)	25,667.00	476	(16,389.00)	
4450	Donations	34,618.14	10,469.84	.00	112,364.79	(77,746.65)	325	109,117.38	
4460	Foundation Support	92,217.49	18,428.21	.00	68,234.05	23,983.44	74	33,304.33	
		<i>Revenue Totals</i>	\$25,546,570.63	\$693,613.76	\$0.00	\$26,401,784.57	(\$855,213.94)	103%	\$26,318,710.34
		REVENUE TOTALS	\$25,546,570.63	\$693,613.76	\$0.00	\$26,401,784.57	(\$855,213.94)	103%	\$26,318,710.34
Function 8 - Operations Totals		\$25,546,570.63	\$693,613.76	\$0.00	\$26,401,784.57	(\$855,213.94)	103%	\$26,318,710.34	
Function 9 - Administration									
REVENUE									
<i>Revenue</i>									
4200	Property Tax-Current	41,493,435.54	(477,727.91)	.00	41,493,435.54	.00	100	38,722,856.57	
4210	Property Tax Prior	240,110.08	1,342.07	.00	240,110.08	.00	100	16,971.73	
4300	Revenue-Self Operated	273,402.00	21,548.00	.00	281,906.94	(8,504.94)	103	346,739.76	
4400	Grant Revenue	126,763.00	(10,742.39)	.00	120,715.61	6,047.39	95	53,787.52	
4410	State Sources	761,084.75	693,705.07	.00	793,241.92	(32,157.17)	104	738,195.00	
4450	Donations	1,000.00	100.00	.00	13,332.32	(12,332.32)	1333	94,801.21	
4460	Foundation Support	14,817.84	12,694.25	.00	59,805.71	(44,987.87)	404	23,582.19	
4470	Sponsorship Revenue	.00	.00	.00	3,000.00	(3,000.00)	+++	43,000.00	
4500	Interest Income	606,193.00	575,109.15	.00	1,668,141.77	(1,061,948.77)	275	2,105,576.37	
5000	Sale of Capital Assets	125,000.00	.00	.00	190,000.00	(65,000.00)	152	221,001.00	
		<i>Revenue Totals</i>	\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35
		REVENUE TOTALS	\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35
Function 9 - Administration Totals		\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35	

General Fund Revenue Budget Performance

Fiscal Year to Date 12/31/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
	Fund 10 - General Fund Totals	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)		\$68,694,409.08
	Grand Totals	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)		\$68,694,409.08

General Fund Revenue Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	278.93	.00	.00	278.93	.00	100	9,187.39
Activity 990 - General Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Location 100 - Administrative Office	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 2 - Transfer Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent							
Category 10 - Site Operations	310,144.00	101,100.97	.00	311,055.36	(911.36)	100	312,870.08
Activity 380 - Outside Lease/Rent Totals	\$310,144.00	\$101,100.97	\$0.00	\$311,055.36	(\$911.36)	100%	\$312,870.08
Activity 590 - Tolling							
Category 10 - Site Operations	460,330.00	108,875.00	.00	513,145.00	(52,815.00)	111	537,850.82
Activity 590 - Tolling Totals	\$460,330.00	\$108,875.00	\$0.00	\$513,145.00	(\$52,815.00)	111%	\$537,850.82
Activity 990 - General							
Category 30 - Sundry	.00	.00	.00	95.75	(95.75)	+++	318.94
Activity 990 - General Totals	\$0.00	\$0.00	\$0.00	\$95.75	(\$95.75)	+++	\$318.94
Location 100 - Administrative Office	\$770,474.00	\$209,975.97	\$0.00	\$824,296.11	(\$53,822.11)	107%	\$851,039.84
Location 102 - Lake St. Clair							
Activity 531 - Pool							
Category 10 - Site Operations	260,000.00	.00	.00	249,881.63	10,118.37	96	269,410.48
Category 20 - Food/Beverage	1,200.00	.00	.00	1,794.83	(594.83)	150	1,069.40
Activity 531 - Pool Totals	\$261,200.00	\$0.00	\$0.00	\$251,676.46	\$9,523.54	96%	\$270,479.88
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	120,000.00	19,910.64	.00	133,585.28	(13,585.28)	111	117,909.70
Category 20 - Food/Beverage	3,700.00	.00	.00	5,211.45	(1,511.45)	141	5,508.71
Category 30 - Sundry	400.00	.00	.00	2,739.85	(2,339.85)	685	888.58
Activity 540 - Dockage/Boat Storage	\$124,100.00	\$19,910.64	\$0.00	\$141,536.58	(\$17,436.58)	114%	\$124,306.99
Activity 565 - Plaza Concession							
Category 10 - Site Operations	35,000.00	.00	.00	35,203.42	(203.42)	101	37,894.29
Activity 565 - Plaza Concession Totals	\$35,000.00	\$0.00	\$0.00	\$35,203.42	(\$203.42)	101%	\$37,894.29
Activity 590 - Tolling							
Category 10 - Site Operations	2,026,129.00	80,056.00	.00	2,136,515.00	(110,386.00)	105	2,169,956.95
Activity 590 - Tolling Totals	\$2,026,129.00	\$80,056.00	\$0.00	\$2,136,515.00	(\$110,386.00)	105%	\$2,169,956.95

General Fund Revenue Budget by Organization

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Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 102 - Lake St. Clair							
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	42,500.00	.00	.00	95,400.00	(52,900.00)	224	58,375.00
Activity 630 - Activity Center Rental	\$42,500.00	\$0.00	\$0.00	\$95,400.00	(\$52,900.00)	224%	\$58,375.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	75,250.00	1,525.00	.00	115,570.00	(40,320.00)	154	95,292.00
Activity 640 - Shelter Reservations	\$75,250.00	\$1,525.00	\$0.00	\$115,570.00	(\$40,320.00)	154%	\$95,292.00
Activity 655 - Par 3/Foot Golf							
Category 10 - Site Operations	61,000.00	.00	.00	78,690.00	(17,690.00)	129	65,402.00
Category 20 - Food/Beverage	700.00	.00	.00	25.74	674.26	4	690.46
Category 30 - Sundry	1,100.00	.00	.00	1,411.38	(311.38)	128	2,391.35
Activity 655 - Par 3/Foot Golf Totals	\$62,800.00	\$0.00	\$0.00	\$80,127.12	(\$17,327.12)	128%	\$68,483.81
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	47,000.00	.00	.00	42,035.00	4,965.00	89	46,420.00
Activity 660 - Disc/Adventure Golf	\$47,000.00	\$0.00	\$0.00	\$42,035.00	\$4,965.00	89%	\$46,420.00
Activity 670 - Trackless Train							
Category 10 - Site Operations	1.00	.00	.00	1,100.00	(1,099.00)	110000	300.00
Activity 670 - Trackless Train Totals	\$1.00	\$0.00	\$0.00	\$1,100.00	(\$1,099.00)	110000	\$300.00
Activity 700 - Special Events							
Category 10 - Site Operations	49,901.00	670.00	.00	49,115.46	785.54	98	57,053.35
Activity 700 - Special Events Totals	\$49,901.00	\$670.00	\$0.00	\$49,115.46	\$785.54	98%	\$57,053.35
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	80,350.00	273.00	.00	37,370.39	42,979.61	47	47,131.15
Category 30 - Sundry	1,000.00	15.51	.00	603.35	396.65	60	1,130.69
Activity 880 - Interpretive Center/Mill	\$81,350.00	\$288.51	\$0.00	\$37,973.74	\$43,376.26	47%	\$48,261.84
Activity 990 - General							
Category 10 - Site Operations	3,000.00	.00	.00	6,909.93	(3,909.93)	230	13,334.38
Category 20 - Food/Beverage	.00	.00	.00	117.95	(117.95)	+++	314.60
Category 30 - Sundry	.00	7.00	.00	7.00	(7.00)	+++	.00
Category 70 - Other	600.00	.00	.00	2,660.99	(2,060.99)	443	1,612.35
Activity 990 - General Totals	\$3,600.00	\$7.00	\$0.00	\$9,695.87	(\$6,095.87)	269%	\$15,261.33
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	179,135.00	.00	.00	179,135.00	.00	100	179,135.00
Activity 991 - Joint Government Maint	\$179,135.00	\$0.00	\$0.00	\$179,135.00	\$0.00	100%	\$179,135.00
Location 102 - Lake St. Clair Totals	\$2,987,966.00	\$102,457.15	\$0.00	\$3,175,083.65	(\$187,117.65)	106%	\$3,171,220.44

General Fund Revenue Budget by Organization

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Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 535 - Sprayzone							
Category 10 - Site Operations	254,651.00	.00	.00	279,302.00	(24,651.00)	110	235,062.00
Category 20 - Food/Beverage	.00	.00	.00	201.36	(201.36)	+++	529.02
Category 30 - Sundry	2,790.00	.00	.00	2,498.01	291.99	90	2,001.94
Activity 535 - Sprayzone Totals	\$257,441.00	\$0.00	\$0.00	\$282,001.37	(\$24,560.37)	110%	\$237,592.96
Activity 538 - Beach							
Category 20 - Food/Beverage	126,351.00	.00	.00	144,897.72	(18,546.72)	115	121,165.03
Activity 538 - Beach Totals	\$126,351.00	\$0.00	\$0.00	\$144,897.72	(\$18,546.72)	115%	\$121,165.03
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	73,031.00	.00	.00	65,905.83	7,125.17	90	72,317.24
Activity 540 - Dockage/Boat Storage	\$73,031.00	\$0.00	\$0.00	\$65,905.83	\$7,125.17	90%	\$72,317.24
Activity 550 - Boat Rental							
Category 10 - Site Operations	183,579.00	.00	.00	192,455.07	(8,876.07)	105	186,650.05
Category 20 - Food/Beverage	14,683.00	.00	.00	17,045.49	(2,362.49)	116	15,587.43
Category 30 - Sundry	728.00	.00	.00	733.75	(5.75)	101	708.48
Activity 550 - Boat Rental Totals	\$198,990.00	\$0.00	\$0.00	\$210,234.31	(\$11,244.31)	106%	\$202,945.96
Activity 560 - Excursion Boat							
Category 10 - Site Operations	38,696.00	.00	.00	42,484.00	(3,788.00)	110	42,489.50
Activity 560 - Excursion Boat Totals	\$38,696.00	\$0.00	\$0.00	\$42,484.00	(\$3,788.00)	110%	\$42,489.50
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	6,697.00	487.00	.00	7,876.00	(1,179.00)	118	4,891.00
Category 20 - Food/Beverage	100.00	.00	.00	18.87	81.13	19	14.63
Category 30 - Sundry	.00	.00	.00	.00	.00	+++	11.34
Activity 580 - Cross Country Skiing	\$6,797.00	\$487.00	\$0.00	\$7,894.87	(\$1,097.87)	116%	\$4,916.97
Activity 590 - Tolling							
Category 10 - Site Operations	2,963,709.00	122,134.00	.00	2,914,975.00	48,734.00	98	3,044,543.05
Activity 590 - Tolling Totals	\$2,963,709.00	\$122,134.00	\$0.00	\$2,914,975.00	\$48,734.00	98%	\$3,044,543.05
Activity 615 - Group Camping							
Category 10 - Site Operations	7,455.00	(85.00)	.00	7,205.00	250.00	97	8,380.00
Category 30 - Sundry	550.00	.00	.00	400.00	150.00	73	617.92
Activity 615 - Group Camping Totals	\$8,005.00	(\$85.00)	\$0.00	\$7,605.00	\$400.00	95%	\$8,997.92
Activity 635 - Mobile Stage							
Category 10 - Site Operations	4,200.00	(3,000.00)	.00	3,000.00	1,200.00	71	9,450.00
Activity 635 - Mobile Stage Totals	\$4,200.00	(\$3,000.00)	\$0.00	\$3,000.00	\$1,200.00	71%	\$9,450.00

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Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	113,400.00	(15,975.00)	.00	114,475.50	(1,075.50)	101	115,379.00
Activity 640 - Shelter Reservations	\$113,400.00	(\$15,975.00)	\$0.00	\$114,475.50	(\$1,075.50)	101%	\$115,379.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,311,882.00	300.00	.00	1,353,002.30	(41,120.30)	103	1,314,505.01
Category 20 - Food/Beverage	248,103.00	.00	.00	268,042.71	(19,939.71)	108	262,252.25
Category 30 - Sundry	33,111.00	.00	.00	29,011.14	4,099.86	88	29,254.13
Activity 650 - Golf Course Totals	\$1,593,096.00	\$300.00	\$0.00	\$1,650,056.15	(\$56,960.15)	104%	\$1,606,011.39
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	97,545.00	900.00	.00	94,345.00	3,200.00	97	90,930.00
Category 20 - Food/Beverage	1,800.00	1,972.00	.00	5,094.00	(3,294.00)	283	1,302.68
Category 30 - Sundry	17,000.00	.00	.00	1,064.99	15,935.01	6	18,064.78
Activity 660 - Disc/Adventure Golf	\$116,345.00	\$2,872.00	\$0.00	\$100,503.99	\$15,841.01	86%	\$110,297.46
Activity 700 - Special Events							
Category 10 - Site Operations	28,700.00	1,329.34	.00	30,766.32	(2,066.32)	107	33,341.22
Category 20 - Food/Beverage	4,800.00	.00	.00	5,382.89	(582.89)	112	3,277.53
Category 30 - Sundry	1,400.00	.00	.00	1,405.00	(5.00)	100	1,405.00
Activity 700 - Special Events Totals	\$34,900.00	\$1,329.34	\$0.00	\$37,554.21	(\$2,654.21)	108%	\$38,023.75
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	23,520.00	(2,284.00)	.00	34,018.99	(10,498.99)	145	26,670.64
Category 20 - Food/Beverage	.00	.00	.00	200.47	(200.47)	+++	110.57
Category 30 - Sundry	5,000.00	316.96	.00	5,255.44	(255.44)	105	6,551.89
Activity 880 - Interpretive Center/Mill	\$28,520.00	(\$1,967.04)	\$0.00	\$39,474.90	(\$10,954.90)	138%	\$33,333.10
Activity 881 - Farm Learning Center							
Category 10 - Site Operations	50,254.22	(147.00)	.00	56,736.24	(6,482.02)	113	53,075.39
Category 20 - Food/Beverage	128,100.00	.00	.00	119,395.20	8,704.80	93	134,135.19
Category 30 - Sundry	16,000.00	18.00	.00	14,846.96	1,153.04	93	15,640.21
Activity 881 - Farm Learning Center	\$194,354.22	(\$129.00)	\$0.00	\$190,978.40	\$3,375.82	98%	\$202,850.79
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	11,060.25	(1,191.01)	.00	20,133.74	(9,073.49)	182	15,340.50
Activity 882 - Mobile Learning Center	\$11,060.25	(\$1,191.01)	\$0.00	\$20,133.74	(\$9,073.49)	182%	\$15,340.50
Activity 990 - General							
Category 10 - Site Operations	24,606.75	875.40	.00	62,305.40	(37,698.65)	253	52,606.00
Category 20 - Food/Beverage	300.00	.00	.00	653.75	(353.75)	218	96.00

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Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 990 - General							
Category 70 - Other	6,000.00	8,766.37	.00	14,445.82	(8,445.82)	241	6,438.38
Activity 990 - General Totals	\$30,906.75	\$9,641.77	\$0.00	\$77,404.97	(\$46,498.22)	250%	\$59,140.38
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	3,300.00	.00	.00	7,802.13	(4,502.13)	236	2,000.00
Activity 991 - Joint Government Maint	\$3,300.00	\$0.00	\$0.00	\$7,802.13	(\$4,502.13)	236%	\$2,000.00
Location 104 - Kensington Totals	\$5,803,102.22	\$114,417.06	\$0.00	\$5,917,382.09	(\$114,279.87)	102%	\$5,926,795.00
Location 106 - Lower Huron/Will/Oakwoods							
Activity 531 - Pool							
Category 10 - Site Operations	80,000.00	.00	.00	83,588.00	(3,588.00)	104	77,236.30
Category 20 - Food/Beverage	21,800.00	.00	.00	27,207.87	(5,407.87)	125	18,254.94
Category 30 - Sundry	850.00	.00	.00	1,083.76	(233.76)	128	658.35
Activity 531 - Pool Totals	\$102,650.00	\$0.00	\$0.00	\$111,879.63	(\$9,229.63)	109%	\$96,149.59
Activity 532 - Waterpark							
Category 10 - Site Operations	700,000.00	.00	.00	902,156.72	(202,156.72)	129	750,061.42
Category 20 - Food/Beverage	110,000.00	.00	.00	130,359.53	(20,359.53)	119	90,527.01
Category 30 - Sundry	3,500.00	.00	.00	5,224.50	(1,724.50)	149	3,145.44
Activity 532 - Waterpark Totals	\$813,500.00	\$0.00	\$0.00	\$1,037,740.75	(\$224,240.75)	128%	\$843,733.87
Activity 550 - Boat Rental							
Category 10 - Site Operations	10,200.00	.00	.00	8,835.50	1,364.50	87	10,121.50
Category 20 - Food/Beverage	150.00	.00	.00	.00	150.00	0	144.51
Activity 550 - Boat Rental Totals	\$10,350.00	\$0.00	\$0.00	\$8,835.50	\$1,514.50	85%	\$10,266.01
Activity 590 - Tolling							
Category 10 - Site Operations	1,096,870.00	53,805.00	.00	1,171,253.00	(74,383.00)	107	1,133,810.00
Activity 590 - Tolling Totals	\$1,096,870.00	\$53,805.00	\$0.00	\$1,171,253.00	(\$74,383.00)	107%	\$1,133,810.00
Activity 610 - Family Camping							
Category 10 - Site Operations	10,500.00	.00	.00	875.00	9,625.00	8	40,776.00
Category 30 - Sundry	1,000.00	.00	.00	6.60	993.40	1	3,564.00
Activity 610 - Family Camping Totals	\$11,500.00	\$0.00	\$0.00	\$881.60	\$10,618.40	8%	\$44,340.00
Activity 615 - Group Camping							
Category 10 - Site Operations	1,500.00	(50.00)	.00	1,795.00	(295.00)	120	2,685.00
Category 30 - Sundry	100.00	.00	.00	124.50	(24.50)	124	188.64
Activity 615 - Group Camping Totals	\$1,600.00	(\$50.00)	\$0.00	\$1,919.50	(\$319.50)	120%	\$2,873.64

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Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 106 - Lower Huron/Will/Oakwoods							
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	83,000.00	(13,950.00)	.00	89,000.00	(6,000.00)	107	87,075.00
Activity 640 - Shelter Reservations	\$83,000.00	(\$13,950.00)	\$0.00	\$89,000.00	(\$6,000.00)	107%	\$87,075.00
Activity 650 - Golf Course							
Category 10 - Site Operations	850,000.00	1,546.50	.00	974,880.48	(124,880.48)	115	955,362.12
Category 20 - Food/Beverage	189,000.00	.00	.00	211,846.93	(22,846.93)	112	203,379.15
Category 30 - Sundry	19,000.00	.00	.00	24,645.37	(5,645.37)	130	21,836.93
Activity 650 - Golf Course Totals	\$1,058,000.00	\$1,546.50	\$0.00	\$1,211,372.78	(\$153,372.78)	114%	\$1,180,578.20
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	1,600.00	276.00	.00	2,914.00	(1,314.00)	182	1,826.00
Activity 660 - Disc/Adventure Golf	\$1,600.00	\$276.00	\$0.00	\$2,914.00	(\$1,314.00)	182%	\$1,826.00
Activity 700 - Special Events							
Category 10 - Site Operations	9,700.00	(100.00)	.00	10,064.45	(364.45)	104	9,005.00
Category 20 - Food/Beverage	3,500.00	.00	.00	2,324.50	1,175.50	66	5,088.46
Category 30 - Sundry	1,400.00	.00	.00	1,405.00	(5.00)	100	1,405.00
Activity 700 - Special Events Totals	\$14,600.00	(\$100.00)	\$0.00	\$13,793.95	\$806.05	94%	\$15,498.46
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	15,200.00	724.00	.00	19,975.02	(4,775.02)	131	15,592.00
Category 20 - Food/Beverage	150.00	.00	.00	.00	150.00	0	.00
Category 30 - Sundry	2,900.00	138.69	.00	3,112.85	(212.85)	107	775.49
Activity 880 - Interpretive Center/Mill	\$18,250.00	\$862.69	\$0.00	\$23,087.87	(\$4,837.87)	127%	\$16,367.49
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	10,000.00	50.00	.00	14,421.25	(4,421.25)	144	11,778.75
Activity 882 - Mobile Learning Center	\$10,000.00	\$50.00	\$0.00	\$14,421.25	(\$4,421.25)	144%	\$11,778.75
Activity 884 - Community Outreach Interpretive							
Category 10 - Site Operations	47,008.79	9,376.04	.00	35,927.18	11,081.61	76	11,120.32
Activity 884 - Community Outreach	\$47,008.79	\$9,376.04	\$0.00	\$35,927.18	\$11,081.61	76%	\$11,120.32
Activity 990 - General							
Category 10 - Site Operations	2,500.00	25.17	.00	2,674.04	(174.04)	107	2,000.00
Category 70 - Other	1,200.00	.00	.00	1,431.06	(231.06)	119	642.40
Activity 990 - General Totals	\$3,700.00	\$25.17	\$0.00	\$4,105.10	(\$405.10)	111%	\$2,642.40
Location 106 - Lower	\$3,272,628.79	\$51,841.40	\$0.00	\$3,727,132.11	(\$454,503.32)	114%	\$3,458,059.73

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 550 - Boat Rental							
Category 10 - Site Operations	64,500.00	.00	.00	63,565.14	934.86	99	64,702.16
Activity 550 - Boat Rental Totals	\$64,500.00	\$0.00	\$0.00	\$63,565.14	\$934.86	99%	\$64,702.16
Activity 590 - Tolling							
Category 10 - Site Operations	569,531.00	29,310.00	.00	597,363.00	(27,832.00)	105	578,431.96
Activity 590 - Tolling Totals	\$569,531.00	\$29,310.00	\$0.00	\$597,363.00	(\$27,832.00)	105%	\$578,431.96
Activity 615 - Group Camping							
Category 10 - Site Operations	2,875.00	.00	.00	2,360.00	515.00	82	2,805.00
Category 30 - Sundry	1,125.00	.00	.00	1,041.80	83.20	93	1,249.77
Activity 615 - Group Camping Totals	\$4,000.00	\$0.00	\$0.00	\$3,401.80	\$598.20	85%	\$4,054.77
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	26,500.00	(1,300.00)	.00	24,800.00	1,700.00	94	23,100.00
Activity 640 - Shelter Reservations	\$26,500.00	(\$1,300.00)	\$0.00	\$24,800.00	\$1,700.00	94%	\$23,100.00
Activity 650 - Golf Course							
Category 10 - Site Operations	930,500.00	4,567.00	.00	939,589.16	(9,089.16)	101	916,551.43
Category 20 - Food/Beverage	152,120.00	.00	.00	155,924.29	(3,804.29)	103	155,857.20
Category 30 - Sundry	24,320.00	.00	.00	25,484.29	(1,164.29)	105	23,304.04
Activity 650 - Golf Course Totals	\$1,106,940.00	\$4,567.00	\$0.00	\$1,120,997.74	(\$14,057.74)	101%	\$1,095,712.67
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	30,500.00	1,114.00	.00	29,942.00	558.00	98	32,814.00
Category 30 - Sundry	325.00	.00	.00	231.11	93.89	71	350.92
Activity 660 - Disc/Adventure Golf	\$30,825.00	\$1,114.00	\$0.00	\$30,173.11	\$651.89	98%	\$33,164.92
Activity 700 - Special Events							
Category 10 - Site Operations	8,400.00	1,418.00	.00	8,023.00	377.00	96	10,530.00
Category 20 - Food/Beverage	600.00	600.00	.00	1,240.00	(640.00)	207	378.00
Activity 700 - Special Events Totals	\$9,000.00	\$2,018.00	\$0.00	\$9,263.00	(\$263.00)	103%	\$10,908.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	10,260.00	2,576.95	.00	12,416.45	(2,156.45)	121	15,431.00
Category 30 - Sundry	3,679.00	40.00	.00	3,895.00	(216.00)	106	3,394.30
Activity 880 - Interpretive Center/Mill	\$13,939.00	\$2,616.95	\$0.00	\$16,311.45	(\$2,372.45)	117%	\$18,825.30
Activity 990 - General							
Category 10 - Site Operations	7,218.31	3,119.73	.00	11,826.03	(4,607.72)	164	25,717.00
Category 20 - Food/Beverage	7,300.00	15.00	.00	5,103.63	2,196.37	70	7,056.30
Category 30 - Sundry	550.00	9.43	.00	193.29	356.71	35	118.77

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 990 - General							
Category 70 - Other	3,150.00	556.00	.00	2,971.37	178.63	94	2,899.25
Activity 990 - General Totals	\$18,218.31	\$3,700.16	\$0.00	\$20,094.32	(\$1,876.01)	110%	\$35,791.32
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	8,100.00	14,301.73	.00	14,301.73	(6,201.73)	177	9,909.19
Activity 991 - Joint Government Maint	\$8,100.00	\$14,301.73	\$0.00	\$14,301.73	(\$6,201.73)	177%	\$9,909.19
Location 108 - Hudson	\$1,851,553.31	\$56,327.84	\$0.00	\$1,900,271.29	(\$48,717.98)	103%	\$1,874,600.29
Location 109 - Stony Creek							
Activity 537 - Ripslide							
Category 10 - Site Operations	115,800.00	.00	.00	154,644.00	(38,844.00)	134	111,363.75
Activity 537 - Ripslide Totals	\$115,800.00	\$0.00	\$0.00	\$154,644.00	(\$38,844.00)	134%	\$111,363.75
Activity 538 - Beach							
Category 10 - Site Operations	90,050.00	.00	.00	87,700.62	2,349.38	97	92,654.96
Category 20 - Food/Beverage	177,642.00	.00	.00	207,382.60	(29,740.60)	117	174,049.62
Category 30 - Sundry	13,500.00	.00	.00	13,363.94	136.06	99	12,361.40
Activity 538 - Beach Totals	\$281,192.00	\$0.00	\$0.00	\$308,447.16	(\$27,255.16)	110%	\$279,065.98
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	57,000.00	.00	.00	59,600.00	(2,600.00)	105	56,800.00
Activity 540 - Dockage/Boat Storage	\$57,000.00	\$0.00	\$0.00	\$59,600.00	(\$2,600.00)	105%	\$56,800.00
Activity 550 - Boat Rental							
Category 10 - Site Operations	145,000.00	.00	.00	132,621.50	12,378.50	91	146,393.00
Category 20 - Food/Beverage	10,000.00	.00	.00	19,228.89	(9,228.89)	192	9,742.05
Category 30 - Sundry	2,000.00	.00	.00	1,119.60	880.40	56	865.44
Activity 550 - Boat Rental Totals	\$157,000.00	\$0.00	\$0.00	\$152,969.99	\$4,030.01	97%	\$157,000.49
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	4,995.00	805.00	.00	6,169.00	(1,174.00)	124	3,103.00
Category 20 - Food/Beverage	300.00	109.00	.00	399.00	(99.00)	133	22.00
Activity 580 - Cross Country Skiing	\$5,295.00	\$914.00	\$0.00	\$6,568.00	(\$1,273.00)	124%	\$3,125.00
Activity 590 - Tolling							
Category 10 - Site Operations	2,531,290.00	118,783.00	.00	2,437,635.00	93,655.00	96	2,544,054.03
Activity 590 - Tolling Totals	\$2,531,290.00	\$118,783.00	\$0.00	\$2,437,635.00	\$93,655.00	96%	\$2,544,054.03
Activity 610 - Family Camping							
Category 10 - Site Operations	47,500.00	.00	.00	42,425.00	5,075.00	89	44,420.24
Category 20 - Food/Beverage	400.00	.00	.00	4,806.05	(4,406.05)	1202	1,489.00

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 610 - Family Camping							
Category 30 - Sundry	13,572.00	.00	.00	11,887.86	1,684.14	88	13,271.14
Activity 610 - Family Camping Totals	\$61,472.00	\$0.00	\$0.00	\$59,118.91	\$2,353.09	96%	\$59,180.38
Activity 635 - Mobile Stage							
Category 10 - Site Operations	1,200.00	.00	.00	4,800.00	(3,600.00)	400	1,100.00
Activity 635 - Mobile Stage Totals	\$1,200.00	\$0.00	\$0.00	\$4,800.00	(\$3,600.00)	400%	\$1,100.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	113,100.00	(9,825.00)	.00	95,762.50	17,337.50	85	113,175.00
Activity 640 - Shelter Reservations	\$113,100.00	(\$9,825.00)	\$0.00	\$95,762.50	\$17,337.50	85%	\$113,175.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,320,000.00	255.20	.00	1,303,604.31	16,395.69	99	1,351,207.42
Category 20 - Food/Beverage	306,900.00	.00	.00	271,882.36	35,017.64	89	306,820.95
Category 30 - Sundry	28,000.00	.00	.00	25,757.83	2,242.17	92	30,510.97
Activity 650 - Golf Course Totals	\$1,654,900.00	\$255.20	\$0.00	\$1,601,244.50	\$53,655.50	97%	\$1,688,539.34
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	29,500.00	240.00	.00	26,818.00	2,682.00	91	30,204.00
Category 20 - Food/Beverage	3,000.00	.00	.00	2,058.25	941.75	69	2,878.65
Category 30 - Sundry	560.00	.00	.00	797.44	(237.44)	142	740.64
Activity 660 - Disc/Adventure Golf	\$33,060.00	\$240.00	\$0.00	\$29,673.69	\$3,386.31	90%	\$33,823.29
Activity 700 - Special Events							
Category 10 - Site Operations	.00	.00	.00	9,320.00	(9,320.00)	+++	4,023.00
Category 20 - Food/Beverage	2,000.00	.00	.00	8,979.46	(6,979.46)	449	1,127.77
Category 30 - Sundry	1,400.00	.00	.00	2,299.57	(899.57)	164	1,405.00
Activity 700 - Special Events Totals	\$3,400.00	\$0.00	\$0.00	\$20,599.03	(\$17,199.03)	606%	\$6,555.77
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	30,334.32	1,467.15	.00	32,836.09	(2,501.77)	108	35,091.73
Category 30 - Sundry	500.00	.00	.00	.00	500.00	0	.00
Activity 880 - Interpretive Center/Mill	\$30,834.32	\$1,467.15	\$0.00	\$32,836.09	(\$2,001.77)	106%	\$35,091.73
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	15,804.91	1,100.00	.00	17,969.41	(2,164.50)	114	20,061.50
Activity 882 - Mobile Learning Center	\$15,804.91	\$1,100.00	\$0.00	\$17,969.41	(\$2,164.50)	114%	\$20,061.50
Activity 990 - General							
Category 10 - Site Operations	58,066.59	12,450.22	.00	58,353.22	(286.63)	100	87,401.50
Category 20 - Food/Beverage	122.00	.00	.00	41.99	80.01	34	88.72

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 990 - General							
Category 30 - Sundry	1,750.00	110.00	.00	340.00	1,410.00	19	.00
Category 70 - Other	.00	.00	.00	2,379.00	(2,379.00)	+++	734.95
Activity 990 - General Totals	\$59,938.59	\$12,560.22	\$0.00	\$61,114.21	(\$1,175.62)	102%	\$88,225.17
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	18,260.00	.00	.00	18,610.00	(350.00)	102	18,260.00
Activity 991 - Joint Government Maint	\$18,260.00	\$0.00	\$0.00	\$18,610.00	(\$350.00)	102%	\$18,260.00
Location 109 - Stony Creek Totals	\$5,139,546.82	\$125,494.57	\$0.00	\$5,061,592.49	\$77,954.33	98%	\$5,215,421.43
Location 112 - Lake Erie							
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	210,000.00	250.00	.00	182,802.00	27,198.00	87	194,834.13
Category 20 - Food/Beverage	2,900.00	.00	.00	2,646.36	253.64	91	3,247.52
Category 30 - Sundry	500.00	.00	.00	100.63	399.37	20	.00
Activity 540 - Dockage/Boat Storage	\$213,400.00	\$250.00	\$0.00	\$185,548.99	\$27,851.01	87%	\$198,081.65
Activity 590 - Tolling							
Category 10 - Site Operations	580,000.00	49,209.00	.00	599,165.00	(19,165.00)	103	614,704.00
Activity 590 - Tolling Totals	\$580,000.00	\$49,209.00	\$0.00	\$599,165.00	(\$19,165.00)	103%	\$614,704.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	14,000.00	(300.00)	.00	10,700.00	3,300.00	76	13,500.00
Activity 640 - Shelter Reservations	\$14,000.00	(\$300.00)	\$0.00	\$10,700.00	\$3,300.00	76%	\$13,500.00
Activity 650 - Golf Course							
Category 10 - Site Operations	880,000.00	2,148.00	.00	891,948.95	(11,948.95)	101	915,984.38
Category 20 - Food/Beverage	242,000.00	1,169.81	.00	249,702.14	(7,702.14)	103	256,698.54
Category 30 - Sundry	25,500.00	.00	.00	31,471.85	(5,971.85)	123	34,927.61
Activity 650 - Golf Course Totals	\$1,147,500.00	\$3,317.81	\$0.00	\$1,173,122.94	(\$25,622.94)	102%	\$1,207,610.53
Activity 700 - Special Events							
Category 10 - Site Operations	600.00	590.00	.00	2,770.00	(2,170.00)	462	1,025.00
Category 20 - Food/Beverage	1,400.00	69.34	.00	2,002.38	(602.38)	143	1,332.42
Category 30 - Sundry	1,400.00	.00	.00	1,405.00	(5.00)	100	1,405.00
Activity 700 - Special Events Totals	\$3,400.00	\$659.34	\$0.00	\$6,177.38	(\$2,777.38)	182%	\$3,762.42
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	11,800.00	1,401.00	.00	11,200.59	599.41	95	13,217.89
Category 20 - Food/Beverage	200.00	.00	.00	50.70	149.30	25	110.74
Category 30 - Sundry	8,200.00	196.98	.00	5,113.63	3,086.37	62	5,791.00

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 112 - Lake Erie							
Activity 880 - Interpretive Center/Mill	\$20,200.00	\$1,597.98	\$0.00	\$16,364.92	\$3,835.08	81%	\$19,119.63
Activity 990 - General							
Category 10 - Site Operations	400.00	.00	.00	375.00	25.00	94	383.00
Category 20 - Food/Beverage	.00	.00	.00	36.25	(36.25)	+++	35.41
Category 70 - Other	700.00	48.50	.00	840.50	(140.50)	120	1,259.60
Activity 990 - General Totals	\$1,100.00	\$48.50	\$0.00	\$1,251.75	(\$151.75)	114%	\$1,678.01
Location 112 - Lake Erie Totals	\$1,979,600.00	\$54,782.63	\$0.00	\$1,992,330.98	(\$12,730.98)	101%	\$2,058,456.24
Location 113 - Wolcott							
Activity 590 - Tolling							
Category 10 - Site Operations	42,215.00	1,182.00	.00	41,093.00	1,122.00	97	43,937.00
Activity 590 - Tolling Totals	\$42,215.00	\$1,182.00	\$0.00	\$41,093.00	\$1,122.00	97%	\$43,937.00
Activity 615 - Group Camping							
Category 10 - Site Operations	7,050.00	490.00	.00	7,955.00	(905.00)	113	8,840.00
Activity 615 - Group Camping Totals	\$7,050.00	\$490.00	\$0.00	\$7,955.00	(\$905.00)	113%	\$8,840.00
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	20,000.00	750.00	.00	11,050.00	8,950.00	55	27,475.00
Activity 630 - Activity Center Rental	\$20,000.00	\$750.00	\$0.00	\$11,050.00	\$8,950.00	55%	\$27,475.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	9,375.00	(1,462.50)	.00	8,087.00	1,288.00	86	9,737.50
Activity 640 - Shelter Reservations	\$9,375.00	(\$1,462.50)	\$0.00	\$8,087.00	\$1,288.00	86%	\$9,737.50
Activity 700 - Special Events							
Category 10 - Site Operations	700.00	.00	.00	647.00	53.00	92	600.00
Activity 700 - Special Events Totals	\$700.00	\$0.00	\$0.00	\$647.00	\$53.00	92%	\$600.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	.00	(252.00)	.00	725.00	(725.00)	+++	(211.00)
Category 20 - Food/Beverage	.00	(1,864.35)	.00	(1,861.35)	1,861.35	+++	.00
Category 30 - Sundry	1.00	.00	.00	.00	1.00	0	.00
Activity 880 - Interpretive Center/Mill	\$1.00	(\$2,116.35)	\$0.00	(\$1,136.35)	\$1,137.35	-	(\$211.00)
Activity 881 - Farm Learning Center							
Category 10 - Site Operations	93,701.00	3,614.49	.00	118,355.05	(24,654.05)	126	126,890.23
Category 20 - Food/Beverage	1,200.00	51.00	.00	4,326.22	(3,126.22)	361	974.00
Category 30 - Sundry	4,000.00	493.14	.00	3,884.57	115.43	97	4,016.21
Activity 881 - Farm Learning Center	\$98,901.00	\$4,158.63	\$0.00	\$126,565.84	(\$27,664.84)	128%	\$131,880.44

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 990 - General							
Category 10 - Site Operations	1,126.49	.00	.00	11,650.00	(10,523.51)	1034	875.00
Category 70 - Other	.00	10.00	.00	85.00	(85.00)	+++	.00
Activity 990 - General Totals	\$1,126.49	\$10.00	\$0.00	\$11,735.00	(\$10,608.51)	1042%	\$875.00
Location 113 - Wolcott Totals	\$179,368.49	\$3,011.78	\$0.00	\$205,996.49	(\$26,628.00)	115%	\$223,133.94
Location 115 - Indian Springs							
Activity 590 - Tolling							
Category 10 - Site Operations	343,069.00	7,330.00	.00	346,015.00	(2,946.00)	101	343,324.19
Activity 590 - Tolling Totals	\$343,069.00	\$7,330.00	\$0.00	\$346,015.00	(\$2,946.00)	101%	\$343,324.19
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	81,100.00	(58,000.00)	.00	83,100.00	(2,000.00)	102	79,500.00
Activity 630 - Activity Center Rental	\$81,100.00	(\$58,000.00)	\$0.00	\$83,100.00	(\$2,000.00)	102%	\$79,500.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	13,125.00	(1,200.00)	.00	10,650.00	2,475.00	81	14,972.00
Activity 640 - Shelter Reservations	\$13,125.00	(\$1,200.00)	\$0.00	\$10,650.00	\$2,475.00	81%	\$14,972.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,166,666.00	.00	.00	1,248,887.72	(82,221.72)	107	1,179,237.58
Category 20 - Food/Beverage	215,192.00	.00	.00	210,612.92	4,579.08	98	212,020.91
Category 30 - Sundry	29,884.00	.00	.00	29,850.98	33.02	100	27,885.30
Activity 650 - Golf Course Totals	\$1,411,742.00	\$0.00	\$0.00	\$1,489,351.62	(\$77,609.62)	105%	\$1,419,143.79
Activity 700 - Special Events							
Category 10 - Site Operations	.00	.00	.00	368.00	(368.00)	+++	.00
Category 20 - Food/Beverage	575.00	.00	.00	153.63	421.37	27	577.00
Activity 700 - Special Events Totals	\$575.00	\$0.00	\$0.00	\$521.63	\$53.37	91%	\$577.00
Activity 883 - Environmental Disc Center							
Category 10 - Site Operations	22,275.00	1,663.63	.00	20,546.42	1,728.58	92	20,331.03
Category 20 - Food/Beverage	35.00	.00	.00	22.11	12.89	63	46.71
Category 30 - Sundry	.00	.00	.00	(.50)	.50	+++	.00
Activity 883 - Environmental Disc	\$22,310.00	\$1,663.63	\$0.00	\$20,568.03	\$1,741.97	92%	\$20,377.74
Activity 990 - General							
Category 10 - Site Operations	.00	.00	.00	10,650.00	(10,650.00)	+++	5,350.00
Category 20 - Food/Beverage	125.00	.00	.00	13.99	111.01	11	85.48
Category 70 - Other	505.00	2,750.00	.00	2,890.00	(2,385.00)	572	161.00
Activity 990 - General Totals	\$630.00	\$2,750.00	\$0.00	\$13,553.99	(\$12,923.99)	2151%	\$5,596.48

General Fund Revenue Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 115 - Indian Springs Totals	\$1,872,551.00	(\$47,456.37)	\$0.00	\$1,963,760.27	(\$91,209.27)	105%	\$1,883,491.20
Location 116 - Huron Meadows							
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	32,250.00	10,013.00	.00	62,196.00	(29,946.00)	193	16,368.00
Category 20 - Food/Beverage	2,350.00	416.98	.00	4,195.99	(1,845.99)	179	1,726.13
Category 30 - Sundry	50.00	.00	.00	3.56	46.44	7	3.55
Activity 580 - Cross Country Skiing Totals	\$34,650.00	\$10,429.98	\$0.00	\$66,395.55	(\$31,745.55)	192%	\$18,097.68
Activity 590 - Tolling							
Category 10 - Site Operations	49,089.00	6,015.00	.00	63,976.00	(14,887.00)	130	47,817.00
Activity 590 - Tolling Totals	\$49,089.00	\$6,015.00	\$0.00	\$63,976.00	(\$14,887.00)	130%	\$47,817.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	9,000.00	(400.00)	.00	7,900.00	1,100.00	88	8,500.00
Activity 640 - Shelter Reservations	\$9,000.00	(\$400.00)	\$0.00	\$7,900.00	\$1,100.00	88%	\$8,500.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,370,561.00	6,716.75	.00	1,276,441.47	94,119.53	93	1,340,679.39
Category 20 - Food/Beverage	206,000.00	.00	.00	197,314.48	8,685.52	96	219,365.44
Category 30 - Sundry	20,480.00	.00	.00	21,911.59	(1,431.59)	107	22,032.72
Activity 650 - Golf Course Totals	\$1,597,041.00	\$6,716.75	\$0.00	\$1,495,667.54	\$101,373.46	94%	\$1,582,077.55
Location 116 - Huron Meadows Totals	\$1,689,780.00	\$22,761.73	\$0.00	\$1,633,939.09	\$55,840.91	97%	\$1,656,492.23
Function 8 - Operations Totals	\$25,546,570.63	\$693,613.76	\$0.00	\$26,401,784.57	(\$855,213.94)	103%	\$26,318,710.34
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 700 - Special Events							
Category 10 - Site Operations	214,000.00	.00	.00	169,991.44	44,008.56	79	21,850.00
Activity 700 - Special Events Totals	\$214,000.00	\$0.00	\$0.00	\$169,991.44	\$44,008.56	79%	\$21,850.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	4,017.84	.00	.00	4,017.84	.00	100	7,382.19
Activity 880 - Interpretive Center/Mill	\$4,017.84	\$0.00	\$0.00	\$4,017.84	\$0.00	100%	\$7,382.19
Activity 990 - General							
Category 10 - Site Operations	1,000.00	12,694.25	.00	63,400.19	(62,400.19)	6340	107,147.10
Category 70 - Other	43,422,788.37	803,333.99	.00	44,625,860.42	(1,203,072.05)	103	42,229,732.06
Activity 990 - General Totals	\$43,423,788.37	\$816,028.24	\$0.00	\$44,689,260.61	(\$1,265,472.24)	103%	\$42,336,879.16

General Fund Revenue Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	.00	.00	.00	420.00	(420.00)	+++	400.00
Activity 991 - Joint Government Maint	\$0.00	\$0.00	\$0.00	\$420.00	(\$420.00)	+++	\$400.00
Location 100 - Administrative Office	\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35
Function 9 - Administration Totals	\$43,641,806.21	\$816,028.24	\$0.00	\$44,863,689.89	(\$1,221,883.68)	103%	\$42,366,511.35
REVENUE TOTALS	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)	103%	\$68,694,409.08
Fund 10 - General Fund Totals	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)		\$68,694,409.08
Grand Totals	\$69,188,655.77	\$1,509,642.00	\$0.00	\$71,265,753.39	(\$2,077,097.62)		\$68,694,409.08

General Fund Expense Budget Performance

Fiscal Year to Date 12/31/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund								
Function 2 - Transfer								
EXPENSE								
Expenditures								
9965	Transfer Out - Capital Project Fund							
9965.80	Transfer Out - Capital Project Fund	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,413,961.75
9965 - Transfer Out - Capital Project Fund Totals		\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Expenditures Totals		\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
EXPENSE TOTALS		\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 2 - Transfer Totals		(\$14,240,507.00)	\$0.00	\$0.00	(\$14,240,507.00)	\$0.00	100%	(\$11,413,961.75)
Function 5 - Capital								
EXPENSE								
Contractual Services								
9130	Tools/Equipment	3,558,297.08	54,663.01	.00	3,460,027.57	98,269.51	97	3,694,506.95
Contractual Services Totals		\$3,558,297.08	\$54,663.01	\$0.00	\$3,460,027.57	\$98,269.51	97%	\$3,694,506.95
EXPENSE TOTALS		\$3,558,297.08	\$54,663.01	\$0.00	\$3,460,027.57	\$98,269.51	97%	\$3,694,506.95
Function 5 - Capital Totals		(\$3,558,297.08)	(\$54,663.01)	\$0.00	(\$3,460,027.57)	(\$98,269.51)	97%	(\$3,694,506.95)
Function 7 - Major Maintenance								
EXPENSE								
Personnel Services								
9010	Full Time Wages	83,140.81	11,405.89	.00	89,125.87	(5,985.06)	107	95,331.38
9013	FT Benefits Pd to Emps	5,617.00	2,676.28	.00	7,334.26	(1,717.26)	131	5,109.78
9014	FT Benefits Pd for Emps	38,856.63	4,823.68	.00	38,329.47	527.16	99	36,630.39
9020	Part Time Wages	14,486.06	465.38	.00	14,486.06	.00	100	.00
9021	Part Time Overtime	82.13	.00	.00	82.13	.00	100	.00
9024	PT Benefits Pd for Emps	1,322.01	63.22	.00	1,322.01	.00	100	.00
Personnel Services Totals		\$143,504.64	\$19,434.45	\$0.00	\$150,679.80	(\$7,175.16)	105%	\$137,071.55
Contractual Services								
9420	Outside Services	1,974,440.24	181,999.04	282,144.20	1,020,918.09	671,377.95	66	1,016,926.64
9990	Unallocated Budget	974,912.82	.00	.00	.00	974,912.82	0	.00
Contractual Services Totals		\$2,949,353.06	\$181,999.04	\$282,144.20	\$1,020,918.09	\$1,646,290.77	44%	\$1,016,926.64
EXPENSE TOTALS		\$3,092,857.70	\$201,433.49	\$282,144.20	\$1,171,597.89	\$1,639,115.61	47%	\$1,153,998.19
Function 7 - Major Maintenance Totals		(\$3,092,857.70)	(\$201,433.49)	(\$282,144.20)	(\$1,171,597.89)	(\$1,639,115.61)	47%	(\$1,153,998.19)
Function 8 - Operations								
EXPENSE								
Personnel Services								
9010	Full Time Wages	12,837,093.38	1,591,844.82	.00	12,538,703.58	298,389.80	98	12,189,632.98
9011	Full Time Overtime	577,141.26	57,181.59	.00	571,457.70	5,683.56	99	509,110.58

General Fund Expense Budget Performance

Fiscal Year to Date 12/31/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund								
Function 8 - Operations								
EXPENSE								
<i>Personnel Services</i>								
9013	FT Benefits Pd to Emps	1,313,533.30	467,906.66	.00	1,286,564.27	26,969.03	98	801,071.59
9014	FT Benefits Pd for Emps	6,929,607.75	750,929.52	.00	6,638,017.04	291,590.71	96	5,893,422.19
9020	Part Time Wages	11,232,478.82	573,632.50	.00	10,982,552.47	249,926.35	98	9,885,700.13
9021	Part Time Overtime	89,903.04	14,984.98	.00	83,889.39	6,013.65	93	64,768.74
9023	PT Benefits Pd to Emps	(170.61)	(24,972.63)	.00	(21,172.36)	21,001.75	12410	32,952.25
9024	PT Benefits Pd for Emps	959,024.44	66,153.41	.00	897,966.99	61,057.45	94	911,217.24
<i>Personnel Services Totals</i>		\$33,938,611.38	\$3,497,660.85	\$0.00	\$32,977,979.08	\$960,632.30	97%	\$30,287,875.70
<i>Contractual Services</i>								
9110	Operating Supplies	2,293,643.95	140,383.20	(1,277.38)	2,132,594.05	162,327.28	93	2,026,552.79
9120	Maintenance Materials	.00	.00	.00	.00	.00	+++	111.41
9130	Tools/Equipment	656,411.39	52,549.13	(1,644.11)	590,298.28	67,757.22	90	978,225.22
9140	Chemicals	639,496.60	52,347.76	.00	637,139.98	2,356.62	100	540,165.69
9150	Equipment Fuel	550,136.46	14,268.72	.00	505,818.78	44,317.68	92	579,476.58
9160	Uniforms	112,201.06	8,781.62	.00	102,122.11	10,078.95	91	88,424.83
9170	Resale Merchandise	1,114,159.48	(62,178.69)	.00	1,055,486.52	58,672.96	95	991,696.09
9420	Outside Services	3,905,017.62	407,117.46	72,438.39	3,595,331.90	237,247.33	94	3,060,052.60
9430	Insurances	608,403.23	(207,525.24)	.00	424,505.40	183,897.83	70	305,415.93
9440	Utilities	1,952,230.58	136,913.15	.00	1,851,098.72	101,131.86	95	1,918,339.75
9450	Rents/Leases	194,727.98	17,802.91	.00	184,104.60	10,623.38	95	222,343.90
9460	Postage/Shipping	3,842.07	449.88	.00	3,589.33	252.74	93	2,277.18
9510	Memberships	8,896.64	1,146.89	.00	4,788.05	4,108.59	54	5,727.61
9520	Employee Development	127,256.70	8,865.33	1,990.40	99,431.71	25,834.59	80	123,753.61
9910	Over/Under	3,938.31	(1,167.78)	.00	(3,791.02)	7,729.33	-96	(126.64)
9945	Inventory Gain/Loss on Adjustment	10,704.19	10,704.19	.00	10,704.19	.00	100	2,100.28
<i>Contractual Services Totals</i>		\$12,181,066.26	\$580,458.53	\$71,507.30	\$11,193,222.60	\$916,336.36	92%	\$10,844,536.83
EXPENSE TOTALS		\$46,119,677.64	\$4,078,119.38	\$71,507.30	\$44,171,201.68	\$1,876,968.66	96%	\$41,132,412.53
Function 8 - Operations Totals		(\$46,119,677.64)	(\$4,078,119.38)	(\$71,507.30)	(\$44,171,201.68)	(\$1,876,968.66)	96%	(\$41,132,412.53)
Function 9 - Administration								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	5,632,052.00	733,235.82	.00	5,580,833.04	51,218.96	99	5,238,258.59
9011	Full Time Overtime	48,917.24	3,393.90	.00	47,081.79	1,835.45	96	35,468.14
9013	FT Benefits Pd to Emps	444,999.08	164,899.65	.00	444,181.82	817.26	100	271,417.94
9014	FT Benefits Pd for Emps	2,349,534.27	270,533.18	.00	2,279,471.26	70,063.01	97	1,996,918.22

General Fund Expense Budget Performance

Fiscal Year to Date 12/31/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund								
Function 9 - Administration								
EXPENSE								
<i>Personnel Services</i>								
9020	Part Time Wages	316,749.67	26,453.31	.00	264,406.95	52,342.72	83	261,001.00
9021	Part Time Overtime	74.72	.00	.00	74.72	.00	100	513.09
9024	PT Benefits Pd for Emps	22,890.37	2,087.91	.00	17,310.06	5,580.31	76	18,015.82
<i>Personnel Services Totals</i>		\$8,815,217.35	\$1,200,603.77	\$0.00	\$8,633,359.64	\$181,857.71	98%	\$7,821,592.80
<i>Contractual Services</i>								
9110	Operating Supplies	441,543.29	31,778.09	.00	294,970.86	146,572.43	67	206,543.79
9130	Tools/Equipment	336,171.27	33,305.29	2,110.34	260,610.27	73,450.66	78	183,234.52
9140	Chemicals	2,157.13	.00	.00	1,657.13	500.00	77	4,149.87
9150	Equipment Fuel	71,190.47	29,615.37	.00	52,207.19	18,983.28	73	46,828.21
9160	Uniforms	7,739.70	1,078.87	.00	4,156.99	3,582.71	54	3,253.58
9410	Professional Services	901,424.50	53,189.44	313,196.00	526,481.92	61,746.58	93	361,172.33
9420	Outside Services	3,739,707.48	645,918.20	99,515.02	3,379,242.69	260,949.77	93	2,363,705.96
9430	Insurances	188,526.00	(58,298.76)	.00	126,505.39	62,020.61	67	93,050.88
9440	Utilities	174,729.25	13,792.89	.00	132,642.52	42,086.73	76	152,764.39
9450	Rents/Leases	3,426.56	495.39	.00	2,016.56	1,410.00	59	1,668.83
9460	Postage/Shipping	17,322.23	2,540.12	.00	17,029.45	292.78	98	16,486.40
9499	Miscellaneous	14,000.00	1,829.28	.00	10,250.46	3,749.54	73	4,040.79
9510	Memberships	29,849.29	1,236.99	.00	22,819.29	7,030.00	76	19,252.88
9520	Employee Development	213,363.19	12,197.88	994.60	139,708.01	72,660.58	66	119,950.65
9940	Inventory Variance	.00	.00	.00	(173.86)	173.86	+++	20.34
<i>Contractual Services Totals</i>		\$6,141,150.36	\$768,679.05	\$415,815.96	\$4,970,124.87	\$755,209.53	88%	\$3,576,123.42
EXPENSE TOTALS		\$14,956,367.71	\$1,969,282.82	\$415,815.96	\$13,603,484.51	\$937,067.24	94%	\$11,397,716.22
Function 9 - Administration Totals		(\$14,956,367.71)	(\$1,969,282.82)	(\$415,815.96)	(\$13,603,484.51)	(\$937,067.24)	94%	(\$11,397,716.22)
Fund 10 - General Fund Totals		\$81,967,707.13	\$6,303,498.70	\$769,467.46	\$76,646,818.65	\$4,551,421.02		\$68,792,595.64
Grand Totals		\$81,967,707.13	\$6,303,498.70	\$769,467.46	\$76,646,818.65	\$4,551,421.02		\$68,792,595.64

General Fund Expense Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund EXPENSE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,413,961.75
Location 100 - Administrative Office	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 2 - Transfer Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 100 - Executive	40,440.00	.00	.00	40,440.00	.00	100	.00
Activity 180 - Natural Resources	57,572.00	.00	.00	57,572.00	.00	100	226,023.00
Activity 710 - Administrative	71,260.00	.00	.00	71,260.00	.00	100	.00
Location 100 - Administrative Office	\$169,272.00	\$0.00	\$0.00	\$169,272.00	\$0.00	100%	\$226,023.00
Location 102 - Lake St. Clair							
Activity 531 - Pool	6,683.47	.00	.00	6,683.47	.00	100	10,383.33
Activity 730 - Police	8,585.21	.00	.00	8,585.21	.00	100	52,897.00
Activity 940 - Heart Lab-LSC	.00	(12.99)	.00	.00	.00	+++	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	26,139.02
Location 102 - Lake St. Clair Totals	\$15,268.68	(\$12.99)	\$0.00	\$15,268.68	\$0.00	100%	\$89,419.35
Location 104 - Kensington							
Activity 538 - Beach	5,000.00	.00	.00	.00	5,000.00	0	.00
Activity 550 - Boat Rental	12,991.28	.00	.00	12,991.28	.00	100	.00
Activity 650 - Golf Course	132,763.04	.00	.00	132,763.04	.00	100	.00
Activity 710 - Administrative	33,720.00	33,720.00	.00	33,720.00	.00	100	.00
Activity 730 - Police	119,250.14	.00	.00	119,191.76	58.38	100	52,897.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	26,224.49
Activity 990 - General	257,088.66	20,956.00	.00	244,064.13	13,024.53	95	278,547.33
Location 104 - Kensington Totals	\$560,813.12	\$54,676.00	\$0.00	\$542,730.21	\$18,082.91	97%	\$357,668.82
Location 106 - Lower Huron/Will/Oakwoods							
Activity 650 - Golf Course	20,713.45	.00	.00	20,713.45	.00	100	192,602.59
Activity 730 - Police	45,171.00	.00	.00	45,171.00	.00	100	52,897.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	76,180.00
Activity 990 - General	324,345.00	.00	.00	299,918.66	24,426.34	92	368,889.41
Location 106 - Lower	\$390,229.45	\$0.00	\$0.00	\$365,803.11	\$24,426.34	94%	\$690,569.00
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	118,342.82	.00	.00	118,342.82	.00	100	124,809.29
Activity 730 - Police	45,171.00	.00	.00	45,171.00	.00	100	52,897.00
Activity 990 - General	175,185.47	.00	.00	175,185.47	.00	100	352,720.23

General Fund Expense Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund EXPENSE							
Function 5 - Capital							
Location 108 - Hudson							
Location 109 - Stony Creek	\$338,699.29	\$0.00	\$0.00	\$338,699.29	\$0.00	100%	\$530,426.52
Activity 537 - Ripslide	244,024.77	.00	.00	244,024.77	.00	100	.00
Activity 538 - Beach	5,000.00	.00	.00	.00	5,000.00	0	.00
Activity 650 - Golf Course	114,173.67	.00	.00	108,293.67	5,880.00	95	634,521.79
Activity 990 - General	373,133.14	.00	.00	357,731.86	15,401.28	96	403,579.07
Location 109 - Stony Creek Totals	\$736,331.58	\$0.00	\$0.00	\$710,050.30	\$26,281.28	96%	\$1,038,100.86
Location 112 - Lake Erie							
Activity 650 - Golf Course	578,897.00	.00	.00	578,897.87	(.87)	100	85,069.82
Activity 990 - General	205,700.00	.00	.00	176,221.02	29,478.98	86	284,372.68
Location 112 - Lake Erie Totals	\$784,597.00	\$0.00	\$0.00	\$755,118.89	\$29,478.11	96%	\$369,442.50
Location 113 - Wolcott							
Activity 881 - Farm Learning Center	26,884.17	.00	.00	26,883.30	.87	100	.00
Activity 990 - General	8,761.00	.00	.00	8,761.00	.00	100	130,266.06
Location 113 - Wolcott Totals	\$35,645.17	\$0.00	\$0.00	\$35,644.30	\$0.87	100%	\$130,266.06
Location 115 - Indian Springs							
Activity 650 - Golf Course	147,766.86	.00	.00	147,766.86	.00	100	101,120.28
Activity 710 - Administrative	15,455.00	.00	.00	15,455.00	.00	100	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	55,247.00
Location 115 - Indian Springs Totals	\$163,221.86	\$0.00	\$0.00	\$163,221.86	\$0.00	100%	\$156,367.28
Location 116 - Huron Meadows							
Activity 650 - Golf Course	364,218.93	.00	.00	364,218.93	.00	100	71,310.25
Activity 990 - General	.00	.00	.00	.00	.00	+++	34,913.31
Location 116 - Huron Meadows Totals	\$364,218.93	\$0.00	\$0.00	\$364,218.93	\$0.00	100%	\$106,223.56
Function 5 - Capital Totals	\$3,558,297.08	\$54,663.01	\$0.00	\$3,460,027.57	\$98,269.51	97%	\$3,694,506.95
Function 7 - Major Maintenance							
Location 100 - Administrative Office							
Activity 192 - Engineering	(7,561.79)	.00	.00	.00	(7,561.79)	0	.00
Activity 990 - General	39,482.00	.00	.00	.00	39,482.00	0	.00
Location 100 - Administrative Office	\$31,920.21	\$0.00	\$0.00	\$0.00	\$31,920.21	0%	\$0.00
Location 102 - Lake St. Clair							
Activity 531 - Pool	12,508.00	.00	.00	12,508.00	.00	100	24,050.00
Activity 535 - Sprayzone	.00	.00	.00	.00	.00	+++	16,739.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	263,765.20
Activity 565 - Plaza Concession	22,283.00	.00	.00	22,282.75	.25	100	.00

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Fund 10 - General Fund EXPENSE							
Function 7 - Major Maintenance							
Location 102 - Lake St. Clair							
Activity 655 - Par 3/Foot Golf	.00	.00	.00	.00	.00	+++	10,660.00
Activity 990 - General	450,055.85	11,328.78	22,481.00	312,306.26	115,268.59	74	9,209.13
Location 102 - Lake St. Clair Totals	\$484,846.85	\$11,328.78	\$22,481.00	\$347,097.01	\$115,268.84	76%	\$324,423.33
Location 104 - Kensington							
Activity 535 - Sprayzone	89,894.00	.00	59,648.00	29,688.00	558.00	99	.00
Activity 540 - Dockage/Boat Storage	73.91	.00	.00	73.91	.00	100	73.05
Activity 650 - Golf Course	48,712.00	.00	.00	38,181.72	10,530.28	78	4,300.59
Activity 660 - Disc/Adventure Golf	.00	.00	.00	.00	.00	+++	10,228.77
Activity 710 - Administrative	.00	.00	.00	.00	.00	+++	13,173.27
Activity 881 - Farm Learning Center	611,631.89	2,057.04	3,500.00	49,096.23	559,035.66	9	4,664.05
Activity 990 - General	488,522.52	66,498.99	2,128.10	166,398.72	319,995.70	34	85,532.52
Location 104 - Kensington Totals	\$1,238,834.32	\$68,556.03	\$65,276.10	\$283,438.58	\$890,119.64	28%	\$117,972.25
Location 106 - Lower Huron/Will/Oakwoods							
Activity 531 - Pool	5,400.00	.00	.00	12.22	5,387.78	0	9,600.00
Activity 532 - Waterpark	203,445.37	9,878.28	9,779.80	193,665.57	.00	100	138,474.63
Activity 990 - General	211,455.00	1,652.38	18,750.00	8,093.00	184,612.00	13	3,778.38
Location 106 - Lower	\$420,300.37	\$11,530.66	\$28,529.80	\$201,770.79	\$189,999.78	55%	\$151,853.01
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	21,267.00	2,349.57	.00	21,267.00	.00	100	13,000.00
Activity 990 - General	185,000.00	.00	.00	21,487.00	163,513.00	12	.00
Location 108 - Hudson	\$206,267.00	\$2,349.57	\$0.00	\$42,754.00	\$163,513.00	21%	\$13,000.00
Location 109 - Stony Creek							
Activity 650 - Golf Course	25,886.44	211.31	.00	25,773.74	112.70	100	12,893.74
Activity 990 - General	273,188.93	86,271.55	51,697.58	105,572.55	115,918.80	58	24,242.02
Location 109 - Stony Creek Totals	\$299,075.37	\$86,482.86	\$51,697.58	\$131,346.29	\$116,031.50	61%	\$37,135.76
Location 112 - Lake Erie							
Activity 540 - Dockage/Boat Storage	50,000.00	.00	.00	.00	50,000.00	0	43,936.73
Activity 650 - Golf Course	109,215.86	420.68	94,072.00	15,143.86	.00	100	96,701.41
Activity 710 - Administrative	73.91	.00	.00	73.91	.00	100	.00
Activity 880 - Interpretive Center/Mill	8,051.66	167.59	.00	8,051.66	.00	100	11,898.15
Activity 990 - General	69,692.14	.00	.00	.00	69,692.14	0	337,048.00
Location 112 - Lake Erie Totals	\$237,033.57	\$588.27	\$94,072.00	\$23,269.43	\$119,692.14	50%	\$489,584.29
Location 113 - Wolcott							
Activity 630 - Activity Center Rental	11,228.50	.00	11,228.50	.00	.00	100	.00

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Fund 10 - General Fund EXPENSE							
Function 7 - Major Maintenance							
Location 113 - Wolcott Totals							
Location 115 - Indian Springs	\$11,228.50	\$0.00	\$11,228.50	\$0.00	\$0.00	100%	\$0.00
Activity 650 - Golf Course	112,130.01	15,767.28	8,859.22	90,700.29	12,570.50	89	.00
Activity 710 - Administrative	32,153.30	.00	.00	32,153.30	.00	100	.00
Activity 990 - General	19,068.20	4,830.04	.00	19,068.20	.00	100	.00
Location 115 - Indian Springs Totals	\$163,351.51	\$20,597.32	\$8,859.22	\$141,921.79	\$12,570.50	92%	\$0.00
Location 116 - Huron Meadows							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	20,029.55
Location 116 - Huron Meadows Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$20,029.55
Function 7 - Major Maintenance Totals	\$3,092,857.70	\$201,433.49	\$282,144.20	\$1,171,597.89	\$1,639,115.61	47%	\$1,153,998.19
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent	40,025.00	.00	.00	38,508.78	1,516.22	96	35,915.39
Activity 590 - Tolling	32,400.00	3,978.54	.00	30,205.52	2,194.48	93	27,733.94
Activity 990 - General	64.00	25.00	.00	64.00	.00	100	.00
Location 100 - Administrative Office	\$72,489.00	\$4,003.54	\$0.00	\$68,778.30	\$3,710.70	95%	\$63,649.33
Location 102 - Lake St. Clair							
Activity 180 - Natural Resources	145,035.23	52,663.19	.00	141,138.54	3,896.69	97	76,887.97
Activity 531 - Pool	406,364.73	(763.08)	.00	392,109.34	14,255.39	96	340,759.31
Activity 535 - Sprayzone	14,717.00	(65.11)	.00	13,450.86	1,266.14	91	6,680.73
Activity 538 - Beach	22,716.00	(699.01)	.00	17,156.90	5,559.10	76	13,291.73
Activity 540 - Dockage/Boat Storage	90,061.52	1,548.49	.00	83,451.47	6,610.05	93	84,864.30
Activity 565 - Plaza Concession	15,450.23	6,914.07	.00	14,535.90	914.33	94	7,755.82
Activity 590 - Tolling	168,500.98	7,947.65	.00	168,047.42	453.56	100	147,536.46
Activity 630 - Activity Center Rental	73,006.38	8,979.25	.00	63,613.69	9,392.69	87	51,442.10
Activity 640 - Shelter Reservations	101.00	.00	.00	30.68	70.32	30	81.05
Activity 655 - Par 3/Foot Golf	135,218.07	(684.31)	.00	99,308.71	35,909.36	73	109,948.68
Activity 660 - Disc/Adventure Golf	27,580.00	(73.37)	.00	19,609.38	7,970.62	71	20,063.15
Activity 670 - Trackless Train	38,774.13	1.40	.00	37,619.99	1,154.14	97	35,449.25
Activity 700 - Special Events	76,205.80	317.50	.00	73,606.70	2,599.10	97	68,811.64
Activity 710 - Administrative	905,629.80	87,360.39	.00	879,636.42	25,993.38	97	797,742.27
Activity 730 - Police	977,290.47	106,456.16	500.00	952,821.68	23,968.79	98	947,127.79
Activity 870 - Wildlife Management	18,200.00	.00	.00	15,678.00	2,522.00	86	15,678.00
Activity 880 - Interpretive Center/Mill	410,141.32	33,472.22	28,497.20	362,691.98	18,952.14	95	349,968.55
Activity 990 - General	2,164,510.79	220,607.59	7,228.64	2,106,103.53	51,178.62	98	1,942,798.43

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Fund 10 - General Fund EXPENSE							
Function 8 - Operations							
Location 102 - Lake St. Clair							
Activity 991 - Joint Government Maint	63,082.00	196.72	.00	39,826.55	23,255.45	63	63,319.61
Location 102 - Lake St. Clair Totals	\$5,752,585.45	\$524,179.75	\$36,225.84	\$5,480,437.74	\$235,921.87	96%	\$5,080,206.84
Location 104 - Kensington							
Activity 180 - Natural Resources	263,153.55	24,749.80	.00	263,087.10	66.45	100	236,714.11
Activity 532 - Waterpark	82.20	.00	.00	82.20	.00	100	.00
Activity 535 - Sprayzone	240,587.29	2,604.57	.00	240,240.68	346.61	100	225,229.83
Activity 538 - Beach	233,178.58	411.60	.00	231,310.45	1,868.13	99	211,173.14
Activity 540 - Dockage/Boat Storage	2,208.58	(194.81)	.00	1,994.26	214.32	90	2,335.65
Activity 550 - Boat Rental	166,290.38	529.49	.00	165,903.20	387.18	100	167,075.35
Activity 560 - Excursion Boat	53,805.64	154.74	.00	53,798.01	7.63	100	44,593.35
Activity 580 - Cross Country Skiing	21,553.94	4,320.89	.00	21,155.56	398.38	98	10,274.71
Activity 590 - Tolling	442,132.03	32,003.20	.00	442,119.30	12.73	100	382,313.01
Activity 615 - Group Camping	794.00	.00	.00	793.56	.44	100	586.12
Activity 650 - Golf Course	1,006,191.88	19,956.96	.00	991,592.21	14,599.67	99	936,246.28
Activity 660 - Disc/Adventure Golf	102,463.62	4,302.05	.00	102,099.55	364.07	100	101,310.91
Activity 700 - Special Events	96,021.58	267.15	.00	94,450.71	1,570.87	98	82,010.41
Activity 710 - Administrative	1,211,998.17	129,175.14	.00	1,208,797.70	3,200.47	100	1,052,251.18
Activity 730 - Police	1,372,958.35	167,291.89	(149.21)	1,363,511.81	9,595.75	99	1,404,912.17
Activity 870 - Wildlife Management	38,169.50	505.88	.00	37,706.37	463.13	99	15,125.71
Activity 880 - Interpretive Center/Mill	461,438.81	62,370.21	.00	451,652.93	9,785.88	98	400,315.75
Activity 881 - Farm Learning Center	1,124,759.39	118,292.87	.00	1,114,359.91	10,399.48	99	998,400.01
Activity 882 - Mobile Learning Center	153,490.89	21,636.91	.00	147,113.31	6,377.58	96	157,821.51
Activity 990 - General	2,729,609.45	312,467.97	(3,580.05)	2,728,521.16	4,668.34	100	2,541,064.35
Activity 991 - Joint Government Maint	14,102.05	24.30	.00	10,445.41	3,656.64	74	6,946.79
Location 104 - Kensington Totals	\$9,734,989.88	\$900,870.81	(\$3,729.26)	\$9,670,735.39	\$67,983.75	99%	\$8,976,700.34
Location 106 - Lower Huron/Will/Oakwoods							
Activity 180 - Natural Resources	189,286.89	17,644.81	.00	188,872.81	414.08	100	200,724.86
Activity 531 - Pool	442,453.55	5,333.38	.00	435,406.21	7,047.34	98	342,705.14
Activity 532 - Waterpark	1,264,996.44	(8,706.79)	8,450.00	1,246,992.59	9,553.85	99	1,065,640.77
Activity 550 - Boat Rental	9,040.00	.00	.00	9,039.31	.69	100	7,654.73
Activity 590 - Tolling	303,697.68	14,727.93	.00	302,771.80	925.88	100	295,095.40
Activity 610 - Family Camping	2,031.00	24.45	.00	1,873.47	157.53	92	5,176.54
Activity 615 - Group Camping	338.00	.00	.00	338.00	.00	100	1,144.00
Activity 650 - Golf Course	889,216.98	32,426.80	.00	867,846.69	21,370.29	98	813,741.12

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Fund 10 - General Fund EXPENSE							
Function 8 - Operations							
Location 106 - Lower Huron/Will/Oakwoods							
Activity 655 - Par 3/Foot Golf	139.97	.00	.00	139.97	.00	100	.00
Activity 660 - Disc/Adventure Golf	2,182.00	69.99	.00	2,181.02	.98	100	294.36
Activity 700 - Special Events	52,588.00	.00	.00	44,869.73	7,718.27	85	54,713.43
Activity 710 - Administrative	909,490.41	88,340.47	.00	893,266.73	16,223.68	98	840,086.60
Activity 730 - Police	1,115,299.92	134,100.50	500.00	1,084,074.75	30,725.17	97	1,141,371.03
Activity 870 - Wildlife Management	13,148.84	273.50	.00	12,941.58	207.26	98	565.89
Activity 880 - Interpretive Center/Mill	360,626.80	49,660.52	3,002.86	348,637.48	8,986.46	98	356,067.97
Activity 882 - Mobile Learning Center	327,929.60	42,676.23	.00	302,122.19	25,807.41	92	287,354.54
Activity 884 - Community Outreach	683,763.36	100,599.70	.00	629,918.20	53,845.16	92	398,404.17
Activity 990 - General	2,520,743.70	266,332.00	2,205.36	2,454,679.11	63,859.23	97	2,354,377.97
Location 106 - Lower	\$9,086,973.14	\$743,503.49	\$14,158.22	\$8,825,971.64	\$246,843.28	97%	\$8,165,118.52
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 180 - Natural Resources	244,811.32	10,547.56	.00	126,144.20	118,667.12	52	66,357.07
Activity 550 - Boat Rental	4,228.27	.00	.00	4,208.02	20.25	100	8,073.03
Activity 580 - Cross Country Skiing	7,585.00	90.87	.00	436.30	7,148.70	6	602.76
Activity 590 - Tolling	127,080.37	7,268.79	.00	125,556.54	1,523.83	99	108,331.68
Activity 615 - Group Camping	729.56	338.00	.00	729.56	.00	100	653.12
Activity 650 - Golf Course	815,022.37	35,509.92	.00	783,524.17	31,498.20	96	718,708.17
Activity 660 - Disc/Adventure Golf	15,202.00	852.62	.00	8,000.83	7,201.17	53	4,922.32
Activity 700 - Special Events	40,444.00	8.50	.00	27,242.16	13,201.84	67	30,356.89
Activity 710 - Administrative	617,755.33	67,857.91	.00	573,330.41	44,424.92	93	560,088.56
Activity 730 - Police	685,512.10	65,726.75	500.00	661,914.20	23,097.90	97	691,413.74
Activity 870 - Wildlife Management	22,399.46	121.97	.00	18,575.44	3,824.02	83	1,672.28
Activity 880 - Interpretive Center/Mill	153,945.59	21,724.63	.00	142,280.93	11,664.66	92	109,978.68
Activity 990 - General	887,165.09	90,930.23	.00	833,323.95	53,841.14	94	824,039.87
Activity 991 - Joint Government Maint	26,207.00	2,955.45	.00	18,720.41	7,486.59	71	20,292.35
Location 108 - Hudson	\$3,648,087.46	\$303,933.20	\$500.00	\$3,323,987.12	\$323,600.34	91%	\$3,145,490.52
Location 109 - Stony Creek							
Activity 180 - Natural Resources	286,151.29	6,147.70	11,300.00	175,634.25	99,217.04	65	144,697.40
Activity 537 - Ripslide	43,270.82	146.07	.00	43,251.71	19.11	100	20,319.25
Activity 538 - Beach	377,279.94	815.05	.00	362,021.24	15,258.70	96	341,468.38
Activity 540 - Dockage/Boat Storage	2,651.68	160.53	.00	2,436.60	215.08	92	5,345.90
Activity 550 - Boat Rental	140,124.72	83.09	.00	139,206.72	918.00	99	143,321.50
Activity 580 - Cross Country Skiing	7,827.97	2,812.91	.00	7,157.78	670.19	91	2,198.02

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Fund 10 - General Fund EXPENSE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 590 - Tolling	182,606.96	13,306.21	.00	182,602.70	4.26	100	162,290.63
Activity 610 - Family Camping	30,566.67	229.51	.00	29,279.76	1,286.91	96	24,081.91
Activity 630 - Activity Center Rental	.00	(599.00)	.00	.00	.00	+++	.00
Activity 650 - Golf Course	1,099,304.39	64,717.53	.00	1,080,826.43	18,477.96	98	1,106,164.43
Activity 660 - Disc/Adventure Golf	21,659.18	2.32	.00	20,268.63	1,390.55	94	19,928.00
Activity 700 - Special Events	102,803.00	2.62	.00	96,252.23	6,550.77	94	99,357.49
Activity 710 - Administrative	1,020,250.95	100,505.09	.00	990,616.81	29,634.14	97	942,052.80
Activity 730 - Police	1,183,705.71	123,400.59	1,495.50	1,139,966.12	42,244.09	96	1,067,797.01
Activity 870 - Wildlife Management	32,724.05	859.03	.00	32,302.43	421.62	99	13,156.87
Activity 880 - Interpretive Center/Mill	412,149.62	45,705.00	617.00	379,836.47	31,696.15	92	386,722.02
Activity 882 - Mobile Learning Center	159,156.99	23,627.31	.00	136,337.13	22,819.86	86	167,205.39
Activity 990 - General	2,075,751.00	241,601.14	.00	2,048,067.93	27,683.07	99	1,898,678.42
Activity 991 - Joint Government Maint	10,195.00	.00	.00	9,672.09	522.91	95	5,733.59
Location 109 - Stony Creek Totals	\$7,188,179.94	\$623,522.70	\$13,412.50	\$6,875,737.03	\$299,030.41	96%	\$6,550,519.01
Location 112 - Lake Erie							
Activity 180 - Natural Resources	66,621.54	148.38	.00	62,253.91	4,367.63	93	64,417.71
Activity 531 - Pool	44,189.00	(869.50)	.00	31,043.70	13,145.30	70	29,785.40
Activity 540 - Dockage/Boat Storage	118,979.98	1,684.94	5,000.00	90,186.43	23,793.55	80	98,803.20
Activity 590 - Tolling	96,003.98	7,111.40	.00	95,500.67	503.31	99	93,621.26
Activity 640 - Shelter Reservations	500.00	.00	.00	.00	500.00	0	4,900.00
Activity 650 - Golf Course	982,959.18	33,008.57	.00	908,815.92	74,143.26	92	923,158.96
Activity 700 - Special Events	53,100.00	2,465.17	.00	49,344.69	3,755.31	93	41,215.67
Activity 710 - Administrative	758,647.52	80,124.67	.00	692,629.37	66,018.15	91	647,401.99
Activity 730 - Police	856,772.97	93,827.94	500.00	828,114.19	28,158.78	97	674,967.82
Activity 870 - Wildlife Management	33,232.00	172.66	.00	23,139.58	10,092.42	70	1,998.63
Activity 880 - Interpretive Center/Mill	350,747.95	28,731.37	.00	323,335.49	27,412.46	92	280,414.73
Activity 990 - General	1,310,920.80	159,268.24	.00	1,251,953.77	58,967.03	96	1,133,386.09
Location 112 - Lake Erie Totals	\$4,672,674.92	\$405,673.84	\$5,500.00	\$4,356,317.72	\$310,857.20	93%	\$3,994,071.46
Location 113 - Wolcott							
Activity 180 - Natural Resources	51,291.65	93.97	.00	41,890.48	9,401.17	82	48,659.61
Activity 590 - Tolling	5,229.90	273.17	.00	5,228.55	1.35	100	6,070.09
Activity 615 - Group Camping	7,275.15	675.82	.00	7,056.67	218.48	97	6,059.37
Activity 630 - Activity Center Rental	23,887.65	772.71	.00	22,077.23	1,810.42	92	19,030.76
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	100.00

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Fund 10 - General Fund EXPENSE							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 700 - Special Events	7,500.00	.00	.00	3,246.29	4,253.71	43	5,194.79
Activity 710 - Administrative	55,702.39	2,671.06	.00	50,707.58	4,994.81	91	38,226.47
Activity 730 - Police	34,458.00	(1,790.20)	.00	5,339.74	29,118.26	15	32,539.36
Activity 880 - Interpretive Center/Mill	54,007.79	1,156.15	.00	43,618.80	10,388.99	81	47,684.27
Activity 881 - Farm Learning Center	1,190,085.51	156,737.03	.00	1,156,998.65	33,086.86	97	988,464.94
Activity 990 - General	342,311.57	34,073.33	.00	333,998.48	8,313.09	98	304,575.07
Location 113 - Wolcott Totals	\$1,771,749.61	\$194,663.04	\$0.00	\$1,670,162.47	\$101,587.14	94%	\$1,496,604.73
Location 115 - Indian Springs							
Activity 180 - Natural Resources	188,648.78	49,728.85	.00	119,370.23	69,278.55	63	142,188.94
Activity 535 - Sprayzone	7,525.52	81.28	.00	7,337.65	187.87	98	6,035.33
Activity 580 - Cross Country Skiing	3,594.00	.00	.00	.00	3,594.00	0	.00
Activity 590 - Tolling	57,717.19	6,206.65	.00	57,233.53	483.66	99	65,278.45
Activity 630 - Activity Center Rental	24,863.24	424.77	.00	20,143.71	4,719.53	81	24,022.00
Activity 650 - Golf Course	981,356.56	38,532.72	.00	960,147.23	21,209.33	98	930,443.40
Activity 700 - Special Events	14,239.92	16.00	.00	13,758.78	481.14	97	10,752.64
Activity 710 - Administrative	320,167.59	30,883.97	.00	305,896.40	14,271.19	96	297,407.05
Activity 730 - Police	62,734.70	13,502.93	.00	43,699.29	19,035.41	70	42,418.57
Activity 870 - Wildlife Management	14,730.85	75.93	.00	14,145.53	585.32	96	1,072.81
Activity 883 - Environmental Disc	553,393.79	62,802.81	.00	515,620.19	37,773.60	93	464,288.40
Activity 990 - General	389,355.09	53,672.64	5,440.00	375,129.39	8,785.70	98	349,540.75
Location 115 - Indian Springs Totals	\$2,618,327.23	\$255,928.55	\$5,440.00	\$2,432,481.93	\$180,405.30	93%	\$2,333,448.34
Location 116 - Huron Meadows							
Activity 180 - Natural Resources	83,498.47	650.99	.00	56,371.46	27,127.01	68	54,128.49
Activity 580 - Cross Country Skiing	85,936.47	17,634.12	.00	83,661.97	2,274.50	97	48,617.33
Activity 590 - Tolling	995.00	.00	.00	282.27	712.73	28	331.36
Activity 650 - Golf Course	885,627.04	19,532.07	.00	858,357.98	27,269.06	97	809,112.75
Activity 700 - Special Events	6,500.00	.00	.00	3,456.95	3,043.05	53	4,130.97
Activity 710 - Administrative	76,052.24	4,404.40	.00	72,047.00	4,005.24	95	67,624.94
Activity 730 - Police	146,293.54	43,499.28	.00	116,073.67	30,219.87	79	71,300.57
Activity 870 - Wildlife Management	300.00	.00	.00	.00	300.00	0	.00
Activity 990 - General	288,418.25	36,119.60	.00	276,341.04	12,077.21	96	271,357.03
Location 116 - Huron Meadows Totals	\$1,573,621.01	\$121,840.46	\$0.00	\$1,466,592.34	\$107,028.67	93%	\$1,326,603.44
Function 8 - Operations Totals	\$46,119,677.64	\$4,078,119.38	\$71,507.30	\$44,171,201.68	\$1,876,968.66	96%	\$41,132,412.53

General Fund Expense Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 10 - General Fund EXPENSE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 100 - Executive	1,151,483.19	103,079.00	17,776.70	1,006,515.85	127,190.64	89	898,334.58
Activity 102 - Diversity, Equity &	605,105.90	52,992.33	9,540.20	519,180.98	76,384.72	87	492,581.40
Activity 110 - Finance Department	1,237,787.57	137,390.62	.00	1,185,861.65	51,925.92	96	1,063,569.60
Activity 120 - Human Resource	855,665.46	93,039.34	.00	817,161.20	38,504.26	96	691,723.37
Activity 130 -	2,358,623.80	280,596.60	.00	2,210,820.60	147,803.20	94	1,890,248.47
Activity 134 - Graphics Department	139.30	.00	.00	139.30	.00	100	.00
Activity 138 - Web Design Department	789.81	339.94	.00	789.81	.00	100	284.95
Activity 140 - Information Technology	2,069,780.20	252,949.39	.00	1,940,944.87	128,835.33	94	1,784,306.47
Activity 150 - Purchasing Department	362,235.90	93,219.97	.00	339,477.72	22,758.18	94	220,781.80
Activity 180 - Natural Resources	891,872.75	134,922.76	5,100.00	874,865.72	11,907.03	99	718,862.91
Activity 190 - Planning	1,154,140.55	139,941.19	26,546.13	1,015,863.40	111,731.02	90	878,072.14
Activity 192 - Engineering	1,609,277.81	167,890.00	355,065.01	1,204,469.50	49,743.30	97	1,003,052.11
Activity 700 - Special Events	192,437.14	2,877.01	.00	192,437.14	.00	100	20,950.66
Activity 710 - Administrative	986,342.47	76,992.12	.00	900,483.82	85,858.65	91	736,782.42
Activity 730 - Police	864,511.23	106,674.80	994.60	814,074.55	49,442.08	94	669,823.00
Activity 880 - Interpretive Center/Mill	226,685.69	26,972.75	793.32	221,026.02	4,866.35	98	243,463.59
Activity 991 - Joint Government Maint	389,488.94	299,405.00	.00	359,372.38	30,116.56	92	84,878.75
Location 100 - Administrative Office	\$14,956,367.71	\$1,969,282.82	\$415,815.96	\$13,603,484.51	\$937,067.24	94%	\$11,397,716.22
Function 9 - Administration Totals	\$14,956,367.71	\$1,969,282.82	\$415,815.96	\$13,603,484.51	\$937,067.24	94%	\$11,397,716.22
EXPENSE TOTALS	\$81,967,707.13	\$6,303,498.70	\$769,467.46	\$76,646,818.65	\$4,551,421.02	94%	\$68,792,595.64
Fund 10 - General Fund Totals	\$81,967,707.13	\$6,303,498.70	\$769,467.46	\$76,646,818.65	\$4,551,421.02		\$68,792,595.64
Grand Totals	\$81,967,707.13	\$6,303,498.70	\$769,467.46	\$76,646,818.65	\$4,551,421.02		\$68,792,595.64

Suppl Maj Mnt Fund Balance Sheet

Through 12/31/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Special Revenue Funds				
Fund 20 - Supplemental Maj Mnt Fund				
ASSETS				
ASSETS				
INVESTMENTS				
Comerica Restricted Funds	5,928,203.72	5,691,285.19	236,918.53	4.16
INVESTMENTS Totals	\$5,928,203.72	\$5,691,285.19	\$236,918.53	4.16%
ASSETS Totals	\$5,928,203.72	\$5,691,285.19	\$236,918.53	4.16%
ASSETS TOTALS	\$5,928,203.72	\$5,691,285.19	\$236,918.53	4.16%
LIABILITIES AND FUND EQUITY				
LIABILITIES				
LIABILITIES				
CURRENT LIABILITIES				
Contract Retainage Payabl	(.01)	(.01)	.00	.00
CURRENT LIABILITIES Totals	(\$0.01)	(\$0.01)	\$0.00	0.00%
LIABILITIES Totals	(\$0.01)	(\$0.01)	\$0.00	0.00%
LIABILITIES TOTALS	(\$0.01)	(\$0.01)	\$0.00	0.00%
FUND EQUITY				
FUND BALANCE				
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	5,691,285.20	5,691,285.20	.00	.00
UNASSIGNED FUND BALANCE Totals	\$5,691,285.20	\$5,691,285.20	\$0.00	0.00%
FUND BALANCE Totals	\$5,691,285.20	\$5,691,285.20	\$0.00	0.00%
FUND EQUITY TOTALS Prior to Current Year Changes	\$5,691,285.20	\$5,691,285.20	\$0.00	0.00%
Prior Year Fund Equity Adjustment	.00			
Fund Revenues	(236,918.53)			
Fund Expenses	.00			
FUND EQUITY TOTALS	\$5,928,203.73	\$5,691,285.20	\$236,918.53	4.16%
LIABILITIES AND FUND EQUITY				
Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$0.00	\$0.00	+++
Fund Type Special Revenue Funds Totals	\$0.00	\$0.00	\$0.00	+++
Fund Category Governmental Funds Totals	\$0.00	\$0.00	\$0.00	+++
Grand Totals	\$0.00	\$0.00	\$0.00	+++

Supplemental Maj Mnt Fund Revenue Budget Performance

Fiscal Year to Date 12/31/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 20 - Supplemental Maj Mnt Fund								
Function 9 - Administration								
REVENUE								
<i>Revenue</i>								
4500	Interest Income	.00	18,220.63	.00	236,918.53	(236,918.53)	+++	279,385.83
	<i>Revenue Totals</i>	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
	REVENUE TOTALS	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
	Function 9 - Administration Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
Fund 20 - Supplemental Maj Mnt Fund Totals								
	Grand Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)		\$279,385.83

Supplemental Maj Mnt Fund Revenue Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 20 - Supplemental Maj Mnt Fund							
REVENUE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	.00	18,220.63	.00	236,918.53	(236,918.53)	+++	279,385.83
Activity 990 - General Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
Location 100 - Administrative Office	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
Function 9 - Administration Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)	+++	\$279,385.83
REVENUE TOTALS							
Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)		\$279,385.83
Grand Totals							
	\$0.00	\$18,220.63	\$0.00	\$236,918.53	(\$236,918.53)		\$279,385.83

Supplemental Maj Mnt Fund Expense Budget Performance

Fiscal Year to Date 12/31/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
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Supplemental Maj Mnt Fund Expense Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
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Capital Project Fund Balance Sheet

Through 12/31/25
Summary Listing

Classification		Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category	Governmental Funds				
Fund Type	Capital Projects Funds				
Fund	80 - Capital Projects Fund				
	ASSETS				
	ASSETS				
	INVESTMENTS				
Flagstar Bank/C.D.		586,016.27	532,934.70	53,081.57	9.96
Public Service Credit Union		2,881,871.88	2,771,397.18	110,474.70	3.99
CIBC Bank/C.D.		2,302,709.52	2,205,243.91	97,465.61	4.42
Comerica Bank Govt Fund		25,577,897.24	21,208,545.28	4,369,351.96	20.60
Comerica Bank Const Sav		136,178.20	.00	136,178.20	+++
	INVESTMENTS Totals	\$31,484,673.11	\$26,718,121.07	\$4,766,552.04	17.84%
	OTHER ASSETS				
Accounts Receivable-Other		43,764.75	65,426.18	(21,661.43)	(33.11)
Due From Other Funds		.00	174,363.92	(174,363.92)	(100.00)
Due From Grants		3,170.00	3,170.00	.00	.00
	OTHER ASSETS Totals	\$46,934.75	\$242,960.10	(\$196,025.35)	(80.68%)
	ASSETS Totals	\$31,531,607.86	\$26,961,081.17	\$4,570,526.69	16.95%
	ASSETS TOTALS	\$31,531,607.86	\$26,961,081.17	\$4,570,526.69	16.95%
	LIABILITIES AND FUND EQUITY				
	LIABILITIES				
	LIABILITIES				
	CURRENT LIABILITIES				
Vouchers Payable		2,131,242.46	216,605.00	1,914,637.46	883.93
Due To		696,489.49	539,466.14	157,023.35	29.11
Contract Retainage Payabl		.00	38,700.60	(38,700.60)	(100.00)
Deferred Revenue		2,500,000.00	2,500,000.00	.00	.00
	CURRENT LIABILITIES Totals	\$5,327,731.95	\$3,294,771.74	\$2,032,960.21	61.70%
	LIABILITIES Totals	\$5,327,731.95	\$3,294,771.74	\$2,032,960.21	61.70%
	LIABILITIES TOTALS	\$5,327,731.95	\$3,294,771.74	\$2,032,960.21	61.70%
	FUND EQUITY				
	FUND BALANCE				
	ASSIGNED FUND BALANCE				
Planned Use of Fund Balance		9,111,955.79	9,111,955.79	.00	.00
	ASSIGNED FUND BALANCE Totals	\$9,111,955.79	\$9,111,955.79	\$0.00	0.00%
	UNASSIGNED FUND BALANCE				
Reserve Future Contingen.		(9,111,955.79)	(9,111,955.79)	.00	.00
	UNASSIGNED FUND BALANCE Totals	(\$9,111,955.79)	(\$9,111,955.79)	\$0.00	0.00%
	FUND BALANCE Totals	\$0.00	\$0.00	\$0.00	+++

Capital Project Fund Balance Sheet

Through 12/31/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Capital Projects Funds				
Fund 80 - Capital Projects Fund				
FUND EQUITY TOTALS Prior to Current Year Changes	\$0.00	\$0.00	\$0.00	+++
Prior Year Fund Equity Adjustment	(23,666,309.43)			
Fund Revenues	(16,124,124.12)			
Fund Expenses	13,586,557.64			
FUND EQUITY TOTALS	\$26,203,875.91	\$0.00	\$26,203,875.91	+++
LIABILITIES AND FUND EQUITY				
Fund 80 - Capital Projects Fund Totals	\$31,531,607.86	\$3,294,771.74	\$28,236,836.12	857.02%
Fund Type Capital Projects Funds Totals	\$0.00	\$23,666,309.43	(\$23,666,309.43)	(100.00%)
Fund Category Governmental Funds Totals	\$0.00	\$23,666,309.43	(\$23,666,309.43)	(100.00%)
Grand Totals	\$0.00	\$23,666,309.43	(\$23,666,309.43)	(100.00%)

Capital Project Revenue Budget Performance

Fiscal Year to Date 12/31/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 80 - Capital Projects Fund								
Function 2 - Transfer								
REVENUE								
Revenue								
6000	Transfer In - General Fund							
6000.10	Transfer In - General Fund	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,413,961.75
	6000 - Transfer In - General Fund	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
	Revenue Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
	REVENUE TOTALS	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
	Function 2 - Transfer Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 9 - Administration								
REVENUE								
Revenue								
4400	Grant Revenue	10,589,558.95	.00	.00	247,142.76	10,342,416.19	2	1,058,077.90
4450	Donations	268,000.00	.00	.00	268,000.00	.00	100	500,000.00
4500	Interest Income	90,000.00	297,685.04	.00	1,368,474.36	(1,278,474.36)	1521	1,135,516.93
	Revenue Totals	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
	REVENUE TOTALS	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
	Function 9 - Administration Totals	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
Fund 80 - Capital Projects Fund Totals		\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83		\$14,107,556.58
Grand Totals		\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83		\$14,107,556.58

Capital Project Revenue Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year Total
Fund 80 - Capital Projects Fund							
REVENUE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,413,961.75
Location 100 - Administrative Office	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 2 - Transfer Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 5 - Capital							
Location 102 - Lake St. Clair							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Location 102 - Lake St. Clair Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 5 - Capital Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General	10,947,558.95	297,685.04	.00	1,883,617.12	9,063,941.83	17	2,693,594.83
Location 100 - Administrative Office	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
Function 9 - Administration Totals	\$10,947,558.95	\$297,685.04	\$0.00	\$1,883,617.12	\$9,063,941.83	17%	\$2,693,594.83
REVENUE TOTALS	\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83	64%	\$14,107,556.58
Fund 80 - Capital Projects Fund Totals	\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83		\$14,107,556.58
Grand Totals	\$25,188,065.95	\$297,685.04	\$0.00	\$16,124,124.12	\$9,063,941.83		\$14,107,556.58

Capital Project Expense Budget Performance

Fiscal Year to Date 12/31/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year YTD
Fund 80 - Capital Projects Fund								
Function 2 - Transfer								
EXPENSE								
Expenditures								
9965	Transfer Out - General Fund							
9965.10	Transfer Out - General Fund	278.93	.00	.00	278.93	.00	100	9,187.39
	9965 - Transfer Out - General Fund	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
	Expenditures Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
	EXPENSE TOTALS	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
	Function 2 - Transfer Totals	(\$278.93)	\$0.00	\$0.00	(\$278.93)	\$0.00	100%	(\$9,187.39)
Function 5 - Capital								
EXPENSE								
Personnel Services								
9010	Full Time Wages	617,891.09	54,102.32	.00	525,395.80	92,495.29	85	415,654.45
9013	FT Benefits Pd to Emps	31,096.30	13,403.04	.00	40,787.73	(9,691.43)	131	21,595.62
9014	FT Benefits Pd for Emps	223,683.68	21,131.61	.00	218,116.01	5,567.67	98	156,245.41
9020	Part Time Wages	.00	.00	.00	.00	.00	+++	2,889.81
	Personnel Services Totals	\$872,671.07	\$88,636.97	\$0.00	\$784,299.54	\$88,371.53	90%	\$596,385.29
Contractual Services								
9410	Professional Services	439,582.89	3,236.50	133,446.15	305,536.48	600.26	100	360,498.82
9420	Outside Services	45,850,022.68	2,711,392.98	7,137,578.47	12,496,442.69	26,216,001.52	43	3,676,717.05
	Contractual Services Totals	\$46,289,605.57	\$2,714,629.48	\$7,271,024.62	\$12,801,979.17	\$26,216,601.78	43%	\$4,037,215.87
	EXPENSE TOTALS	\$47,162,276.64	\$2,803,266.45	\$7,271,024.62	\$13,586,278.71	\$26,304,973.31	44%	\$4,633,601.16
	Function 5 - Capital Totals	(\$47,162,276.64)	(\$2,803,266.45)	(\$7,271,024.62)	(\$13,586,278.71)	(\$26,304,973.31)	44%	(\$4,633,601.16)
Fund 80 - Capital Projects Fund Totals								
		\$47,162,555.57	\$2,803,266.45	\$7,271,024.62	\$13,586,557.64	\$26,304,973.31		\$4,642,788.55
	Grand Totals	\$47,162,555.57	\$2,803,266.45	\$7,271,024.62	\$13,586,557.64	\$26,304,973.31		\$4,642,788.55

Capital Project Expense Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year Total
Fund 80 - Capital Projects Fund							
EXPENSE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	278.93	.00	.00	278.93	.00	100	9,187.39
Location 100 - Administrative Office	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 2 - Transfer Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 192 - Engineering	86,768.75	.00	.00	.00	86,768.75	0	.00
Activity 990 - General	105,805.88	677.62	.00	5,805.88	100,000.00	5	4,097.75
Location 100 - Administrative Office	\$192,574.63	\$677.62	\$0.00	\$5,805.88	\$186,768.75	3%	\$4,097.75
Location 102 - Lake St. Clair							
Activity 531 - Pool	.00	.00	.00	.00	.00	+++	.00
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	17,000.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	47,350.00
Activity 590 - Tolling	75,000.00	.00	27,600.00	.00	47,400.00	37	84,595.34
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 940 - Heart Lab-LSC	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	18,670,936.13	1,092,059.78	943,501.67	3,718,985.57	14,008,448.89	25	591,695.73
Location 102 - Lake St. Clair Totals	\$18,745,936.13	\$1,092,059.78	\$971,101.67	\$3,718,985.57	\$14,055,848.89	25%	\$740,641.07
Location 104 - Kensington							
Activity 538 - Beach	40,000.00	.00	.00	36,075.00	3,925.00	90	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 590 - Tolling	75,000.00	.00	52,800.00	600.00	21,600.00	71	.00
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	.00
Activity 660 - Disc/Adventure Golf	.00	.00	.00	.00	.00	+++	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	784,856.57	15,224.56	.00	457,171.49	327,685.08	58	3,945.83
Location 104 - Kensington Totals	\$899,856.57	\$15,224.56	\$52,800.00	\$493,846.49	\$353,210.08	61%	\$3,945.83
Location 106 - Lower Huron/Will/Oakwoods							
Activity 532 - Waterpark	.00	.00	.00	.00	.00	+++	.00
Activity 610 - Family Camping	645,734.28	259,502.76	23,225.73	1,340,681.74	(718,173.19)	211	18,347.44
Activity 650 - Golf Course	917,521.32	245.40	277,673.53	142,381.83	497,465.96	46	332,524.92
Activity 660 - Disc/Adventure Golf	60,000.00	93.12	.00	9,991.95	50,008.05	17	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	89,913.51
Activity 990 - General	5,298,115.29	188,341.52	77,596.36	2,517,586.44	2,702,932.49	49	326,481.67

Capital Project Expense Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year Total
Fund 80 - Capital Projects Fund							
EXPENSE							
Function 5 - Capital							
Location 106 - Lower	\$6,921,370.89	\$448,182.80	\$378,495.62	\$4,010,641.96	\$2,532,233.31	63%	\$767,267.54
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 590 - Tolling	.00	.00	.00	.00	.00	+++	.00
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	27,370.00
Activity 990 - General	3,646,293.52	10,981.17	28,983.90	1,543,511.91	2,073,797.71	43	113,484.04
Location 108 - Hudson	\$3,646,293.52	\$10,981.17	\$28,983.90	\$1,543,511.91	\$2,073,797.71	43%	\$140,854.04
Location 109 - Stony Creek							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 590 - Tolling	20,000.00	.00	.00	.00	20,000.00	0	.00
Activity 650 - Golf Course	2,811,838.48	.00	.00	38,740.00	2,773,098.48	1	1,244.27
Activity 990 - General	2,634,471.56	42,562.61	30,882.81	730,291.60	1,873,297.15	29	1,238,421.95
Location 109 - Stony Creek Totals	\$5,466,310.04	\$42,562.61	\$30,882.81	\$769,031.60	\$4,666,395.63	15%	\$1,239,666.22
Location 112 - Lake Erie							
Activity 531 - Pool	8,234,592.97	1,191,804.96	5,622,027.86	2,526,109.21	86,455.90	99	140,172.18
Activity 650 - Golf Course	263,775.31	1,351.21	.00	84,335.73	179,439.58	32	3,806.88
Activity 990 - General	343,056.72	95.43	5,643.00	122,464.14	214,949.58	37	1,040,847.06
Location 112 - Lake Erie Totals	\$8,841,425.00	\$1,193,251.60	\$5,627,670.86	\$2,732,909.08	\$480,845.06	95%	\$1,184,826.12
Location 113 - Wolcott							
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	1,150,080.23	.00	.00	80.23	1,150,000.00	0	.00
Activity 990 - General	315,482.00	.00	160,327.40	60,477.20	94,677.40	70	129,635.80
Location 113 - Wolcott Totals	\$1,465,562.23	\$0.00	\$160,327.40	\$60,557.43	\$1,244,677.40	15%	\$129,635.80
Location 115 - Indian Springs							
Activity 650 - Golf Course	198,316.18	326.31	20,762.36	60,711.14	116,842.68	41	112,793.70
Activity 990 - General	549,578.31	.00	.00	.00	549,578.31	0	309,873.09
Location 115 - Indian Springs Totals	\$747,894.49	\$326.31	\$20,762.36	\$60,711.14	\$666,420.99	11%	\$422,666.79
Location 116 - Huron Meadows							
Activity 650 - Golf Course	235,053.14	.00	.00	190,277.65	44,775.49	81	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	.00
Location 116 - Huron Meadows Totals	\$235,053.14	\$0.00	\$0.00	\$190,277.65	\$44,775.49	81%	\$0.00
Function 5 - Capital Totals	\$47,162,276.64	\$2,803,266.45	\$7,271,024.62	\$13,586,278.71	\$26,304,973.31	44%	\$4,633,601.16
EXPENSE TOTALS	\$47,162,555.57	\$2,803,266.45	\$7,271,024.62	\$13,586,557.64	\$26,304,973.31	44%	\$4,642,788.55

Capital Project Expense Budget by Organization

Through 12/31/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	% Prior Year Total
Fund 80 - Capital Projects Fund Totals	\$47,162,555.57	\$2,803,266.45	\$7,271,024.62	\$13,586,557.64	\$26,304,973.31		\$4,642,788.55
Grand Totals	\$47,162,555.57	\$2,803,266.45	\$7,271,024.62	\$13,586,557.64	\$26,304,973.31		\$4,642,788.55

Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
277947	12/04/2025	Open			Accounts Payable	21st Century Media - Michigan	2,000.00	.00
277948	12/04/2025	Open			Accounts Payable	3Sixty Interactive, Inc	15,400.00	.00
277949	12/04/2025	Open			Accounts Payable	4imprint, Inc	752.13	.00
277950	12/04/2025	Open			Accounts Payable	Absopure Water Company	236.85	.00
277951	12/04/2025	Open			Accounts Payable	Acee Deucee Porta Can Inc.	1,710.00	.00
277952	12/04/2025	Open			Accounts Payable	Advance Auto Parts AAP Financial Services	207.92	.00
277953	12/04/2025	Open			Accounts Payable	Advanced Turf Solutions	5,438.00	.00
277954	12/04/2025	Open			Accounts Payable	Aflac Group Insurance	5,568.66	.00
277955	12/04/2025	Open			Accounts Payable	Allingham Corporation	4,442.00	.00
277956	12/04/2025	Open			Accounts Payable	American Jersey Cattle Club	30.00	.00
277957	12/04/2025	Open			Accounts Payable	Andersen, Les	550.00	.00
277958	12/04/2025	Open			Accounts Payable	Applied Innovation	1,395.33	.00
277959	12/04/2025	Open			Accounts Payable	Asphalt Specialists, Inc.	14,923.66	.00
277960	12/04/2025	Open			Accounts Payable	AT&T	2,436.89	.00
277961	12/04/2025	Open			Accounts Payable	AT&T Mobility	2,919.70	.00
277962	12/04/2025	Open			Accounts Payable	AT&T Mobility	2,123.04	.00
277963	12/04/2025	Open			Accounts Payable	Auto One of Brighton	135.00	.00
277964	12/04/2025	Open			Accounts Payable	Auto-Wares	1,258.58	.00
277965	12/04/2025	Open			Accounts Payable	Aventric Technologies	1,277.00	.00
277966	12/04/2025	Open			Accounts Payable	Banyai, Brian	75.00	.00
277967	12/04/2025	Open			Accounts Payable	Beltz, Nichole	150.00	.00
277968	12/04/2025	Open			Accounts Payable	Big Belly Solar LLC	21,048.40	.00
277969	12/04/2025	Open			Accounts Payable	Big PDQ	88.01	.00
277970	12/04/2025	Open			Accounts Payable	Blue Cross/Blue Shield Of Mich	260,493.94	.00
277971	12/04/2025	Open			Accounts Payable	Bostick Truck Center LLC	792.56	.00
277972	12/04/2025	Open			Accounts Payable	CardConnect	3,150.00	.00
277973	12/04/2025	Open			Accounts Payable	CDW Government	2,543.05	.00
277974	12/04/2025	Open			Accounts Payable	Chapter 13 Trustee of Flint, Melissa A.	119.08	.00
277975	12/04/2025	Open			Accounts Payable	Choozle, Inc	29,162.72	.00
277976	12/04/2025	Open			Accounts Payable	Consumers Energy Company	6,057.70	.00
277977	12/04/2025	Open			Accounts Payable	Crain Communications Inc	5,200.00	.00
277978	12/04/2025	Open			Accounts Payable	Deucher, Peter	150.00	.00
277979	12/04/2025	Open			Accounts Payable	Drivergent Transportation	600.00	.00
277980	12/04/2025	Open			Accounts Payable	DTE Energy	4,908.45	.00
277981	12/04/2025	Voided	Cancel invoice	12/04/2025	Accounts Payable	DTE Energy	184.20	
277982	12/04/2025	Open			Accounts Payable	DTE Energy	6,490.65	.00

Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
277983	12/04/2025	Open			Accounts Payable	DTE Energy	4,861.70	.00
277984	12/04/2025	Open			Accounts Payable	DTE Energy	6,498.97	.00
277985	12/04/2025	Open			Accounts Payable	DTE Energy	1,238.81	.00
277986	12/04/2025	Open			Accounts Payable	DTE Energy	2,712.60	.00
277987	12/04/2025	Open			Accounts Payable	DTE Energy	156.90	.00
277988	12/04/2025	Open			Accounts Payable	DTE Energy	5,159.45	.00
277989	12/04/2025	Open			Accounts Payable	DTE Energy	586.73	.00
277990	12/04/2025	Open			Accounts Payable	Edgewater Resources LLC	2,186.50	.00
277991	12/04/2025	Open			Accounts Payable	Feldman Chevrolet of New Hudson	4,409.63	.00
277992	12/04/2025	Open			Accounts Payable	Flat Rock Automotive, Inc	284.47	.00
277993	12/04/2025	Open			Accounts Payable	Frank, Heather	150.00	.00
277994	12/04/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	4,836.52	.00
277995	12/04/2025	Open			Accounts Payable	Gallagher Fire Equipment Company	916.00	.00
277996	12/04/2025	Open			Accounts Payable	Grainger Inc	3,820.74	.00
277997	12/04/2025	Open			Accounts Payable	Graph-X Signs and Designs, Inc	3,426.37	.00
277998	12/04/2025	Open			Accounts Payable	Great Lakes Winter Trails Council	540.00	.00
277999	12/04/2025	Open			Accounts Payable	Grover Construction LLC	8,812.00	.00
278000	12/04/2025	Open			Accounts Payable	Hamp, Kadee	12.00	.00
278001	12/04/2025	Open			Accounts Payable	Harrell's LLC	3,003.31	.00
278002	12/04/2025	Open			Accounts Payable	Harrison Township	20,599.66	.00
278003	12/04/2025	Open			Accounts Payable	Healthy Acres Veterinary Clinic PLLC	2,184.64	.00
278004	12/04/2025	Open			Accounts Payable	Hi-Tech Safe & Lock Company	62.50	.00
278005	12/04/2025	Open			Accounts Payable	Hub International Midwest Limited	13,524.00	.00
278006	12/04/2025	Open			Accounts Payable	Hubbell, Roth & Clark, Inc.	19,270.74	.00
278007	12/04/2025	Open			Accounts Payable	Huron Valley Guns LLC	84.99	.00
278008	12/04/2025	Open			Accounts Payable	Inch Memorials	302.00	.00
278009	12/04/2025	Open			Accounts Payable	Joe Ballor Towing Inc	142.00	.00
278010	12/04/2025	Open			Accounts Payable	John D Osborne Trucking Co.	20,731.61	.00
278011	12/04/2025	Open			Accounts Payable	K&M Tire	860.00	.00
278012	12/04/2025	Open			Accounts Payable	Kaeb Sales, Inc	720.00	.00
278013	12/04/2025	Open			Accounts Payable	Kiesler Police Supply, Inc.	13,664.69	.00
278014	12/04/2025	Open			Accounts Payable	Left Hand Agency LLC	4,476.00	.00
278015	12/04/2025	Open			Accounts Payable	Leslie Tire	1,310.11	.00
278016	12/04/2025	Open			Accounts Payable	Lower Huron Supply Co.	2,040.05	.00
278017	12/04/2025	Open			Accounts Payable	Lumberjack Shack, Inc.	122.32	.00
278018	12/04/2025	Open			Accounts Payable	Macomb County Department of Roads	89.60	.00

Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278019	12/04/2025	Open			Accounts Payable	Mast, Daniel	1,220.00	.00
278020	12/04/2025	Open			Accounts Payable	Metro Environmental Services, Inc.	29,792.50	.00
278021	12/04/2025	Open			Accounts Payable	Metro Parent Media Group	2,150.00	.00
278022	12/04/2025	Open			Accounts Payable	Michigan, State of	290.00	.00
278023	12/04/2025	Open			Accounts Payable	Michigan, State of	89.00	.00
278024	12/04/2025	Open			Accounts Payable	Michigan Chamber of Commerce	2,390.00	.00
278025	12/04/2025	Open			Accounts Payable	Michigan Municipal League	1,165.00	.00
278026	12/04/2025	Open			Accounts Payable	Michigan Recreation & Park Association	3,715.00	.00
278027	12/04/2025	Open			Accounts Payable	Mid Thumb Contracting, LLC	10,575.00	.00
278028	12/04/2025	Open			Accounts Payable	Mid-Michigan Recycling, L.C.	1,010.00	.00
278029	12/04/2025	Open			Accounts Payable	Midland Credit Management, INC	215.00	.00
278030	12/04/2025	Open			Accounts Payable	Miller, Kathleen	150.00	.00
278031	12/04/2025	Open			Accounts Payable	Miller, Shedreka	140.00	.00
278032	12/04/2025	Open			Accounts Payable	Nature's Brush Studio LLC	840.00	.00
278033	12/04/2025	Open			Accounts Payable	Navia Benefit Solutions	400.00	.00
278034	12/04/2025	Open			Accounts Payable	nexVortex, Inc	5,160.19	.00
278035	12/04/2025	Open			Accounts Payable	O Practice LLC DBA The Olori Network	5,000.00	.00
278036	12/04/2025	Open			Accounts Payable	Oakland County Treasurer	4,950.75	.00
278037	12/04/2025	Open			Accounts Payable	Occupational Health Centers of MI	224.00	.00
278038	12/04/2025	Open			Accounts Payable	Oscar W Larson Co	4,355.76	.00
278039	12/04/2025	Open			Accounts Payable	Painting Barn LLC, The	1,500.00	.00
278040	12/04/2025	Open			Accounts Payable	Petty Cash-Kensington	162.35	.00
278041	12/04/2025	Open			Accounts Payable	Pitney Bowes	190.20	.00
278042	12/04/2025	Open			Accounts Payable	Provost, James	93.50	.00
278043	12/04/2025	Open			Accounts Payable	Putz, Renee	35.55	.00
278044	12/04/2025	Open			Accounts Payable	Ray Wiegand's Nursery Inc	6,796.00	.00
278045	12/04/2025	Open			Accounts Payable	Riggs, Colin	82.04	.00
278046	12/04/2025	Open			Accounts Payable	RKA Petroleum Co's	12,410.79	.00
278047	12/04/2025	Open			Accounts Payable	Rocket Close, LLC	520.00	.00
278048	12/04/2025	Open			Accounts Payable	Romeo Rental-all, Inc.	947.30	.00
278049	12/04/2025	Voided	Cancel invoice	12/04/2025	Accounts Payable	Roseville Community Schools	346.16	
278050	12/04/2025	Open			Accounts Payable	Rosy Brothers, Inc.	2,005.75	.00
278051	12/04/2025	Open			Accounts Payable	Sand Sales Company	15,410.66	.00
278052	12/04/2025	Open			Accounts Payable	Schneider Tire Outlet Inc	1,442.00	.00
278053	12/04/2025	Open			Accounts Payable	SEI Private Trust Company	1,353.87	
278054	12/04/2025	Open			Accounts Payable	SEMCO Energy	1,255.36	.00

Payment Register

Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278055	12/04/2025	Open			Accounts Payable	ServicePro	301.00	.00
278056	12/04/2025	Open			Accounts Payable	SiteOne Landscape Co	1,495.82	.00
278057	12/04/2025	Open			Accounts Payable	Southern Truck Equipment Inc	74.08	.00
278058	12/04/2025	Open			Accounts Payable	Stony Creek Metropark	250.00	.00
278059	12/04/2025	Open			Accounts Payable	Superior Comfort Heating & Cooling	412.38	.00
278060	12/04/2025	Open			Accounts Payable	UPS	460.93	.00
278061	12/04/2025	Open			Accounts Payable	Vetter, Maxwell	150.00	.00
278062	12/04/2025	Open			Accounts Payable	Visit Detroit	425.00	.00
278063	12/04/2025	Open			Accounts Payable	Walker , Kirk	813.69	.00
278064	12/04/2025	Open			Accounts Payable	Ward, Amber	150.00	.00
278065	12/04/2025	Open			Accounts Payable	Warren Consolidated Schools	500.00	.00
278066	12/04/2025	Open			Accounts Payable	Waste Mgmt - East	248.50	.00
278067	12/04/2025	Open			Accounts Payable	Webster & Garner Inc.	364.13	.00
278068	12/04/2025	Open			Accounts Payable	Weingartz Supply Company	357.64	.00
278069	12/04/2025	Open			Accounts Payable	Whitmore Lake Public School District	14,688.00	.00
278070	12/04/2025	Open			Accounts Payable	WTA Architects, Inc	2,015.45	.00
278071	12/04/2025	Open			Accounts Payable	WXYZ WMYD	3,025.00	.00
278072	12/04/2025	Open			Accounts Payable	Zeppelin Services Michigan LLC	823.48	.00
278073	12/04/2025	Open			Accounts Payable	Zoho Corporation	3,011.00	.00
278074	12/04/2025	Open			Accounts Payable	Zoro Corporation	3,167.70	.00
278075	12/11/2025	Open			Accounts Payable	Advanced Safe and Lock	200.00	.00
278076	12/11/2025	Open			Accounts Payable	Allie Brothers, Inc	722.31	.00
278077	12/11/2025	Open			Accounts Payable	Allied, Inc	277.00	.00
278078	12/11/2025	Open			Accounts Payable	American Awards & Engraving	13.00	.00
278079	12/11/2025	Open			Accounts Payable	AT&T	11,482.11	.00
278080	12/11/2025	Open			Accounts Payable	AT&T Mobility	36.24	.00
278081	12/11/2025	Open			Accounts Payable	Baker's Gas & Welding Supplies	407.52	.00
278082	12/11/2025	Open			Accounts Payable	BMI	317.50	.00
278083	12/11/2025	Open			Accounts Payable	Boullion Sales & Service Inc	9.99	.00
278084	12/11/2025	Open			Accounts Payable	Brady Industries	219.06	.00
278085	12/11/2025	Open			Accounts Payable	Brighton Ford Inc.	131.54	.00
278086	12/11/2025	Open			Accounts Payable	Brown City Elevator, Inc	1,714.66	.00
278087	12/11/2025	Open			Accounts Payable	CentralStar Cooperative	184.06	.00
278088	12/11/2025	Open			Accounts Payable	Chelsea Lumber Company	33.84	.00
278089	12/11/2025	Open			Accounts Payable	CMP Distributors Inc	2,145.00	.00
278090	12/11/2025	Open			Accounts Payable	Comcast	204.85	.00

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278091	12/11/2025	Open			Accounts Payable	Comcast	222.85	.00
278092	12/11/2025	Open			Accounts Payable	Comcast	9,927.33	.00
278093	12/11/2025	Open			Accounts Payable	Consumers Energy Company	781.12	.00
278094	12/11/2025	Open			Accounts Payable	Cormic Services	1,287.50	.00
278095	12/11/2025	Open			Accounts Payable	Cummins Inc	419.97	.00
278096	12/11/2025	Open			Accounts Payable	Delta Dental	20,262.49	.00
278097	12/11/2025	Open			Accounts Payable	Detroit Riverfront Conservancy, Inc.	300,000.00	.00
278098	12/11/2025	Open			Accounts Payable	Detroit Salt Company LLC	6,397.74	.00
278099	12/11/2025	Open			Accounts Payable	Double D Electric LLC	350.00	.00
278100	12/11/2025	Open			Accounts Payable	DTE Energy	547.70	.00
278101	12/11/2025	Open			Accounts Payable	DTE Energy	1,066.39	.00
278102	12/11/2025	Open			Accounts Payable	DTE Energy	1,343.25	.00
278103	12/11/2025	Voided	Stop Payment	01/08/2026	Accounts Payable	Eco-Counter Inc	540.00	
278104	12/11/2025	Open			Accounts Payable	Egis BLN USA Inc	1,268.00	.00
278105	12/11/2025	Open			Accounts Payable	Erie Construction, LLC	179,391.39	.00
278106	12/11/2025	Open			Accounts Payable	Fasnaugh, Tyler	164.04	.00
278107	12/11/2025	Open			Accounts Payable	Fidelity Security Life Insurance Co.	1,986.94	.00
278108	12/11/2025	Open			Accounts Payable	Flowtrack Mountain Bike Trails, LLC	76,338.60	
278109	12/11/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	3,035.34	.00
278110	12/11/2025	Open			Accounts Payable	Gordon Food Service	607.29	.00
278111	12/11/2025	Open			Accounts Payable	Grainger Inc	1,775.04	.00
278112	12/11/2025	Open			Accounts Payable	Graph-X Signs and Designs, Inc	94.00	.00
278113	12/11/2025	Open			Accounts Payable	H Barber & Sons, Inc.	514.78	.00
278114	12/11/2025	Open			Accounts Payable	Herkimer Radio Service	265.00	.00
278115	12/11/2025	Open			Accounts Payable	Hesco Group, LLC	2,546.60	.00
278116	12/11/2025	Open			Accounts Payable	HP Electric , LLC	805.00	.00
278117	12/11/2025	Open			Accounts Payable	Huron Valley Guns LLC	731.90	.00
278118	12/11/2025	Open			Accounts Payable	Hutson Inc of Michigan	1,374.89	.00
278119	12/11/2025	Open			Accounts Payable	Huzzy's Car Wash	90.00	.00
278120	12/11/2025	Open			Accounts Payable	John's Sanitation Inc.	1,600.00	.00
278121	12/11/2025	Open			Accounts Payable	Kerr Pump and Supply Inc	3,070.00	.00
278122	12/11/2025	Open			Accounts Payable	Kevin J Herzog	600.00	.00
278123	12/11/2025	Open			Accounts Payable	Knight's Auto Supply Inc	2,129.45	.00
278124	12/11/2025	Voided	Cancel invoice	12/31/2025	Accounts Payable	Lake Erie Metropark	1,000.00	
278125	12/11/2025	Open			Accounts Payable	Leonard's Syrups	270.42	.00
278126	12/11/2025	Open			Accounts Payable	Linde Gas & Equipment Inc.	340.71	.00

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278127	12/11/2025	Open			Accounts Payable	Lower Huron Supply Co.	390.51	.00
278128	12/11/2025	Open			Accounts Payable	MacQueen	10,321.28	.00
278129	12/11/2025	Open			Accounts Payable	Matrix Consulting Engineers, Inc	4,364.25	.00
278130	12/11/2025	Open			Accounts Payable	Metro Environmental Services, Inc.	25,292.50	.00
278131	12/11/2025	Open			Accounts Payable	MFASCO Health & Safety Co	92.73	.00
278132	12/11/2025	Open			Accounts Payable	Michigan, State of	300.00	.00
278133	12/11/2025	Open			Accounts Payable	Michigan Cat	174.65	.00
278134	12/11/2025	Open			Accounts Payable	Michigan Recreational Const	6,578.00	.00
278135	12/11/2025	Open			Accounts Payable	Miracle Maintenance	1,760.00	.00
278136	12/11/2025	Open			Accounts Payable	Mr. C's Car Wash #4 LLC	198.00	.00
278137	12/11/2025	Open			Accounts Payable	Muchmore Harrington Smalley and	10,000.00	.00
278138	12/11/2025	Open			Accounts Payable	NACPRO	950.00	.00
278139	12/11/2025	Open			Accounts Payable	ODP Business Solutions. LLC	433.13	.00
278140	12/11/2025	Open			Accounts Payable	Osburn Industries Inc	8,545.52	.00
278141	12/11/2025	Open			Accounts Payable	Pinckney Auto Wash LLC	50.00	.00
278142	12/11/2025	Open			Accounts Payable	Pitney Bowes	123.00	.00
278143	12/11/2025	Open			Accounts Payable	Pitney Bowes Bank, Inc. Reserve Account	3,000.00	.00
278144	12/11/2025	Open			Accounts Payable	PK Contracting, Inc.	52,421.55	.00
278145	12/11/2025	Open			Accounts Payable	Pool Chem One Inc.	7,347.00	.00
278146	12/11/2025	Open			Accounts Payable	Poseidon Pool Service	6,072.00	.00
278147	12/11/2025	Open			Accounts Payable	Quality Incentive Company	250.00	.00
278148	12/11/2025	Open			Accounts Payable	Quest Diagnostics	22.95	.00
278149	12/11/2025	Open			Accounts Payable	Range Servant America, Inc.	868.89	.00
278150	12/11/2025	Open			Accounts Payable	Rehmann Robson LLC	2,400.00	.00
278151	12/11/2025	Open			Accounts Payable	RKA Petroleum Co's	8,556.50	.00
278152	12/11/2025	Open			Accounts Payable	Roberts Dairy Service, Inc	242.08	.00
278153	12/11/2025	Open			Accounts Payable	Roseville Community Schools	440.56	.00
278154	12/11/2025	Open			Accounts Payable	Santoro Services, LLC	50,000.00	.00
278155	12/11/2025	Open			Accounts Payable	Saris Equipment LLC	800.00	.00
278156	12/11/2025	Open			Accounts Payable	Schneider Tire Outlet Inc	74.99	.00
278157	12/11/2025	Open			Accounts Payable	Shelby, Charter Township Of	955.24	.00
278158	12/11/2025	Open			Accounts Payable	Shield Psychological Services	550.00	.00
278159	12/11/2025	Open			Accounts Payable	Silver Lining Tire Recycling	529.00	.00
278160	12/11/2025	Open			Accounts Payable	Spartan Distributors Inc	10,339.41	.00
278161	12/11/2025	Open			Accounts Payable	St. Suzanne Cody Rouge Community	947.50	.00
278162	12/11/2025	Open			Accounts Payable	Stephen Joseph Hood	300.00	.00

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Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278163	12/11/2025	Open			Accounts Payable	Sterling Office Systems	579.63	.00
278164	12/11/2025	Open			Accounts Payable	SubItUp, Inc	750.00	.00
278165	12/11/2025	Open			Accounts Payable	Sugar Bush Supplies Co Inc	492.90	.00
278166	12/11/2025	Open			Accounts Payable	Superior Invasive Plant Solutions, LLC	2,260.00	.00
278167	12/11/2025	Open			Accounts Payable	Target Specialty Products	871.21	.00
278168	12/11/2025	Open			Accounts Payable	Textron E-Z-GO LLC	198.28	.00
278169	12/11/2025	Open			Accounts Payable	TireHub, LLC	552.00	.00
278170	12/11/2025	Open			Accounts Payable	Trinity Transportation	1,857.00	.00
278171	12/11/2025	Open			Accounts Payable	Udder Farm, The	135.10	.00
278172	12/11/2025	Open			Accounts Payable	Ulliance	866.40	.00
278173	12/11/2025	Open			Accounts Payable	US Bank Equipment Finance	1,390.77	.00
278174	12/11/2025	Open			Accounts Payable	Vermont Systems Inc (VSI)	3,972.89	.00
278175	12/11/2025	Open			Accounts Payable	Washington Elevator Co Inc	1,016.00	.00
278176	12/11/2025	Open			Accounts Payable	Washtenaw County Treasurer	1,918.81	.00
278177	12/11/2025	Open			Accounts Payable	Waste Mgmt - East	5,940.41	.00
278178	12/11/2025	Open			Accounts Payable	Wayne Westland Comm Schools	206.00	.00
278179	12/11/2025	Open			Accounts Payable	Webster & Garner Inc.	6,323.51	.00
278180	12/11/2025	Open			Accounts Payable	Wood, Bonnie P	80.00	.00
278181	12/11/2025	Open			Accounts Payable	Zoro Corporation	27.89	.00
278182	12/18/2025	Open			Accounts Payable	21st Century Media - Michigan	4,000.00	.00
278183	12/18/2025	Open			Accounts Payable	Absopure Water Company	61.75	.00
278184	12/18/2025	Open			Accounts Payable	Acee Deucee Porta Can Inc.	400.00	.00
278185	12/18/2025	Open			Accounts Payable	Advance Auto Parts AAP Financial Services	467.24	.00
278186	12/18/2025	Voided	Stop Payment	02/03/2026	Accounts Payable	Advanced Turf Solutions	2,357.50	
278187	12/18/2025	Open			Accounts Payable	American Garage Door LLC	295.00	.00
278188	12/18/2025	Open			Accounts Payable	Andersen, Les	550.00	.00
278189	12/18/2025	Open			Accounts Payable	Anderson Eckstein & Westrick	1,980.00	.00
278190	12/18/2025	Open			Accounts Payable	Ann Arbor Ypsilanti Regional Chamber	475.00	
278191	12/18/2025	Open			Accounts Payable	Applied Innovation	1,776.28	.00
278192	12/18/2025	Open			Accounts Payable	Arrowhead Upfitters Inc.	28,108.00	.00
278193	12/18/2025	Open			Accounts Payable	AT&T	2,473.05	.00
278194	12/18/2025	Open			Accounts Payable	AT&T Mobility	4,823.43	.00
278195	12/18/2025	Open			Accounts Payable	AT&T Mobility	494.27	.00
278196	12/18/2025	Open			Accounts Payable	Auto-Wares	494.27	.00
278197	12/18/2025	Open			Accounts Payable	Aventric Technologies	232.00	.00
278198	12/18/2025	Open			Accounts Payable	Bergers, Griffin	232.61	

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Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278199	12/18/2025	Open			Accounts Payable	Best Asphalt Inc.	177,100.18	
278200	12/18/2025	Open			Accounts Payable	Bloom Sluggett, PC	80.00	.00
278201	12/18/2025	Open			Accounts Payable	Blum, Laura	587.26	
278202	12/18/2025	Open			Accounts Payable	Bolin Jr, William Jackson	250.00	.00
278203	12/18/2025	Voided	Lost Check	01/29/2026	Accounts Payable	Briles, Janet	446.20	
278204	12/18/2025	Open			Accounts Payable	Broner	4,260.60	.00
278205	12/18/2025	Open			Accounts Payable	Brownstown Township Water Dept	776.69	.00
278206	12/18/2025	Open			Accounts Payable	Carey and Paul Group	2,600.00	.00
278207	12/18/2025	Open			Accounts Payable	Carleton Equipment Co	583.78	
278208	12/18/2025	Open			Accounts Payable	Carter, Artina	301.58	.00
278209	12/18/2025	Open			Accounts Payable	Carter, Zachary	41.47	
278210	12/18/2025	Open			Accounts Payable	Caruso Oil Change/Valvoline Express Care	431.06	
278211	12/18/2025	Open			Accounts Payable	CDW Government	930.54	.00
278212	12/18/2025	Open			Accounts Payable	Chambers, Robin	240.00	
278213	12/18/2025	Open			Accounts Payable	Champion, Ross	500.00	.00
278214	12/18/2025	Open			Accounts Payable	Chapter 13 Trustee of Flint, Melissa A.	119.08	.00
278215	12/18/2025	Open			Accounts Payable	Choozle, Inc	15,103.06	.00
278216	12/18/2025	Open			Accounts Payable	CIS Advisory, LLC	2,405.00	.00
278217	12/18/2025	Open			Accounts Payable	City Electric Supply Co	219.30	.00
278218	12/18/2025	Open			Accounts Payable	City of Detroit	8,960.00	
278219	12/18/2025	Open			Accounts Payable	City of Novi Treasurer's Office	52.00	.00
278220	12/18/2025	Open			Accounts Payable	Comcast	422.85	.00
278221	12/18/2025	Open			Accounts Payable	Consumers Energy Company	1,337.30	.00
278222	12/18/2025	Open			Accounts Payable	Crain Communications Inc	575.00	.00
278223	12/18/2025	Open			Accounts Payable	Cummins Inc	1,153.66	.00
278224	12/18/2025	Open			Accounts Payable	Detroit Salt Company LLC	9,435.00	.00
278225	12/18/2025	Open			Accounts Payable	DeWolf & Associates	495.00	.00
278226	12/18/2025	Open			Accounts Payable	DTE Energy	11,943.42	.00
278227	12/18/2025	Open			Accounts Payable	DTE Energy	11,558.08	.00
278228	12/18/2025	Open			Accounts Payable	DTE Energy	25.24	.00
278229	12/18/2025	Open			Accounts Payable	DTE Energy	235.59	.00
278230	12/18/2025	Open			Accounts Payable	DTE Energy	30.55	.00
278231	12/18/2025	Open			Accounts Payable	DTE Energy	712.89	.00
278232	12/18/2025	Open			Accounts Payable	EGT Printing Solutions, LLC	830.00	.00
278233	12/18/2025	Open			Accounts Payable	Enzo's Cleaning Solutions, LLC	1,790.59	.00
278234	12/18/2025	Open			Accounts Payable	Erie Construction, LLC	89,537.40	.00

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278235	12/18/2025	Open			Accounts Payable	First Advantage Occupational Health	44.91	.00
278236	12/18/2025	Open			Accounts Payable	FJF Door Sales Company	225.00	.00
278237	12/18/2025	Open			Accounts Payable	Flat Rock Automotive, Inc	2,187.07	.00
278238	12/18/2025	Open			Accounts Payable	FleetPride	294.99	.00
278239	12/18/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	7,538.00	.00
278240	12/18/2025	Open			Accounts Payable	Global Industrial	454.99	.00
278241	12/18/2025	Open			Accounts Payable	Global Industrial	61.44	.00
278242	12/18/2025	Open			Accounts Payable	Goose Busters	7,179.00	.00
278243	12/18/2025	Open			Accounts Payable	Gourd, Nicholas	120.00	
278244	12/18/2025	Open			Accounts Payable	Grainger Inc	3,117.79	.00
278245	12/18/2025	Voided	Cancel invoice	12/23/2025	Accounts Payable	Graph-X Signs and Designs, Inc	3,394.97	
278246	12/18/2025	Open			Accounts Payable	Great Lakes Marketing Associates, Inc	12,000.00	
278247	12/18/2025	Open			Accounts Payable	Great Lakes Security Hardware	36.63	
278248	12/18/2025	Open			Accounts Payable	Guadalupe, Jennie	6.90	
278249	12/18/2025	Open			Accounts Payable	Guerra, Alexis	500.00	
278250	12/18/2025	Open			Accounts Payable	Hahn, Kristine	5.00	
278251	12/18/2025	Open			Accounts Payable	Hartford , The	17,565.39	.00
278252	12/18/2025	Open			Accounts Payable	Hawthorne, Amber	20.00	
278253	12/18/2025	Open			Accounts Payable	HCMA Employee Association	1,970.00	
278254	12/18/2025	Open			Accounts Payable	Heritage Crystal Clean, LLC	1,913.60	.00
278255	12/18/2025	Open			Accounts Payable	Home Depot	1,117.83	.00
278256	12/18/2025	Open			Accounts Payable	Home Pro's Ace Hardware	14.99	.00
278257	12/18/2025	Open			Accounts Payable	Hubbell, Roth & Clark, Inc.	7,260.39	.00
278258	12/18/2025	Open			Accounts Payable	Huron Charter Township	19,836.29	
278259	12/18/2025	Open			Accounts Payable	Huron Clinton Metroparks Foundation	3,000.00	.00
278260	12/18/2025	Open			Accounts Payable	Hutson Inc of Michigan	751.33	.00
278261	12/18/2025	Open			Accounts Payable	Ignite Mechanical LLC	493.15	.00
278262	12/18/2025	Open			Accounts Payable	Inch Memorials	604.00	
278263	12/18/2025	Open			Accounts Payable	John's Sanitation Inc.	9,164.00	.00
278264	12/18/2025	Open			Accounts Payable	Kiesler Police Supply, Inc.	860.00	.00
278265	12/18/2025	Open			Accounts Payable	Knight's Auto Supply Inc	1,073.59	.00
278266	12/18/2025	Open			Accounts Payable	Kone Inc.	286.05	.00
278267	12/18/2025	Open			Accounts Payable	Lansing Sanitary Supply	214.64	.00
278268	12/18/2025	Open			Accounts Payable	Leslie Science Center	760.80	.00
278269	12/18/2025	Open			Accounts Payable	Livingston County Treasurer	166.72	.00
278270	12/18/2025	Open			Accounts Payable	Lowe's	3,004.45	.00

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Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278271	12/18/2025	Open			Accounts Payable	Lyons Towing	150.00	.00
278272	12/18/2025	Open			Accounts Payable	Macomb County Department of Roads	36.13	
278273	12/18/2025	Open			Accounts Payable	Marans, Robert W	250.00	.00
278274	12/18/2025	Open			Accounts Payable	Michigan Cat	436.58	.00
278275	12/18/2025	Open			Accounts Payable	Michigan Counties Workers'	125,070.92	
278276	12/18/2025	Open			Accounts Payable	Michigan Municipal Risk Mgt	431,434.50	.00
278277	12/18/2025	Open			Accounts Payable	Michigan State University	49,979.97	.00
278278	12/18/2025	Open			Accounts Payable	Midland Credit Management, INC	215.00	.00
278279	12/18/2025	Open			Accounts Payable	Midwest Golf & Turf	257.07	.00
278280	12/18/2025	Open			Accounts Payable	Milarch, Renzie	100.00	
278281	12/18/2025	Open			Accounts Payable	Miller, Joshua	94.00	.00
278282	12/18/2025	Voided	Stop Payment	01/13/2026	Accounts Payable	Moment Strategies	25,181.25	
278283	12/18/2025	Open			Accounts Payable	Native Connections	1,999.55	.00
278284	12/18/2025	Open			Accounts Payable	Nowak & Fraus Engineers	8,149.20	
278285	12/18/2025	Open			Accounts Payable	Occupational Health Centers of MI	1,499.00	.00
278286	12/18/2025	Open			Accounts Payable	ODP Business Solutions. LLC	165.88	.00
278287	12/18/2025	Open			Accounts Payable	OpenGov Inc	51,353.67	.00
278288	12/18/2025	Open			Accounts Payable	Oscar W Larson Co	600.00	.00
278289	12/18/2025	Open			Accounts Payable	Painting With A Twist - Farmington	675.00	
278290	12/18/2025	Open			Accounts Payable	Parker, Jr, Bernard	250.00	.00
278291	12/18/2025	Open			Accounts Payable	Penchura, LLC	3,132.30	
278292	12/18/2025	Open			Accounts Payable	Peter's True Value Hardware	726.85	.00
278293	12/18/2025	Open			Accounts Payable	Petty Cash-Central Whse.	134.38	.00
278294	12/18/2025	Open			Accounts Payable	Phillips, Timothy	521.50	.00
278295	12/18/2025	Open			Accounts Payable	Pocketstop LLC	8,036.00	.00
278296	12/18/2025	Open			Accounts Payable	Police Officers Association Of Michigan	262.00	.00
278297	12/18/2025	Open			Accounts Payable	Police Officers Labor Council	1,797.81	
278298	12/18/2025	Open			Accounts Payable	Quadrozzi, Jaye	250.00	
278299	12/18/2025	Open			Accounts Payable	Rauhorn Electric Inc	76,616.17	.00
278300	12/18/2025	Open			Accounts Payable	Ray Wiegand's Nursery Inc	212.94	.00
278301	12/18/2025	Open			Accounts Payable	Richmond New Holland	284.55	.00
278302	12/18/2025	Open			Accounts Payable	RKA Petroleum Co's	15,035.98	.00
278303	12/18/2025	Open			Accounts Payable	Rosy Brothers, Inc.	139.81	.00
278304	12/18/2025	Open			Accounts Payable	Russ Milne Ford Inc.	1,288.53	.00
278305	12/18/2025	Open			Accounts Payable	Safelite Fulfillment, Inc	824.80	.00
278306	12/18/2025	Open			Accounts Payable	Schneider Tire Outlet Inc	2,650.61	.00

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278307	12/18/2025	Open			Accounts Payable	SEI Private Trust Company	5,126.16	.00
278308	12/18/2025	Open			Accounts Payable	Seifert, Emily	92.68	.00
278309	12/18/2025	Open			Accounts Payable	Signorelli, Marco	38.00	
278310	12/18/2025	Open			Accounts Payable	Silver Lining Tire Recycling	140.00	.00
278311	12/18/2025	Open			Accounts Payable	SiteOne Landscape Co	351.97	.00
278312	12/18/2025	Open			Accounts Payable	Smith, Jeremy	40.00	
278313	12/18/2025	Open			Accounts Payable	Smith, Nancy	49.58	.00
278314	12/18/2025	Open			Accounts Payable	Southern Truck Equipment Inc	427.22	.00
278315	12/18/2025	Open			Accounts Payable	Spartan Distributors Inc	2,580.79	.00
278316	12/18/2025	Open			Accounts Payable	Stanley Industries Inc	44.60	.00
278317	12/18/2025	Open			Accounts Payable	Stein, Candace	400.00	.00
278318	12/18/2025	Open			Accounts Payable	Sterling Office Systems	80.43	.00
278319	12/18/2025	Open			Accounts Payable	Suburban Installers	1,710.00	
278320	12/18/2025	Open			Accounts Payable	Suburban Sewer & Septic Tank	275.00	.00
278321	12/18/2025	Open			Accounts Payable	SYN-TECH SYSTEMS	2,475.00	.00
278322	12/18/2025	Open			Accounts Payable	SynaTek, LP	275.00	.00
278323	12/18/2025	Open			Accounts Payable	Tejada, Maria	91.42	.00
278324	12/18/2025	Open			Accounts Payable	Terminix Ehrlich	1,588.96	.00
278325	12/18/2025	Open			Accounts Payable	TireHub, LLC	661.96	.00
278326	12/18/2025	Open			Accounts Payable	Tri-County Int'l Trucks Inc	995.37	.00
278327	12/18/2025	Open			Accounts Payable	UKG Kronos Systems, LLC	2,716.77	.00
278328	12/18/2025	Open			Accounts Payable	Van Buren , Charter Township of	2,859.90	.00
278329	12/18/2025	Open			Accounts Payable	Verizon Wireless	40.01	.00
278330	12/18/2025	Open			Accounts Payable	Vermont Systems Inc (VSI)	262.50	.00
278331	12/18/2025	Open			Accounts Payable	Washington Elevator Co Inc	3,097.39	.00
278332	12/18/2025	Open			Accounts Payable	Washtenaw County Treasurer	37.64	.00
278333	12/18/2025	Open			Accounts Payable	Waters Edge Dock & Hoist INC.	1,802.00	.00
278334	12/18/2025	Open			Accounts Payable	Wayne County	3,000.00	
278335	12/18/2025	Open			Accounts Payable	Webster & Garner Inc.	2,889.04	
278336	12/18/2025	Open			Accounts Payable	Weingartz Supply Company	549.36	.00
278337	12/18/2025	Open			Accounts Payable	Weston Prepartory Academy	500.00	
278338	12/18/2025	Open			Accounts Payable	Whitmore Lake Public School District	1,255.00	.00
278339	12/18/2025	Open			Accounts Payable	Wolverine Freightliner West SD	72.99	.00
278340	12/18/2025	Open			Accounts Payable	WTA Architects, Inc	1,050.00	.00
278341	12/18/2025	Open			Accounts Payable	WXYZ WMYD	2,100.00	.00
278342	12/18/2025	Open			Accounts Payable	Zoho Corporation	1,976.00	.00

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Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278343	12/18/2025	Open			Accounts Payable	Zoro Corporation	2,834.32	.00
278344	12/23/2025	Open			Accounts Payable	HCMA Employee Association	2,767.00	
278345	12/30/2025	Open			Accounts Payable	Advance Auto Parts AAP Financial Services	129.26	
278346	12/30/2025	Open			Accounts Payable	Aflac Group Insurance	5,568.66	
278347	12/30/2025	Open			Accounts Payable	AIS Construction Equipment Corp	9,079.20	
278348	12/30/2025	Open			Accounts Payable	AT&T Mobility	36.24	
278349	12/30/2025	Open			Accounts Payable	Aventric Technologies	6,940.00	
278350	12/30/2025	Open			Accounts Payable	Blue Valley Industries, Inc.	19,870.00	
278351	12/30/2025	Open			Accounts Payable	Bostick Truck Center LLC	779.56	
278352	12/30/2025	Open			Accounts Payable	Brighton Ford Inc.	244.00	
278353	12/30/2025	Open			Accounts Payable	CardConnect	3,150.00	
278354	12/30/2025	Open			Accounts Payable	Carey and Paul Group	1,325.00	
278355	12/30/2025	Open			Accounts Payable	CDW Government	9,228.66	
278356	12/30/2025	Open			Accounts Payable	Classic Driving School, Inc	2,375.00	
278357	12/30/2025	Open			Accounts Payable	CMP Distributors Inc	4,870.20	
278358	12/30/2025	Open			Accounts Payable	Consumers Energy Company	2,460.95	
278359	12/30/2025	Open			Accounts Payable	DeCovich Carpet Cleaning	620.00	
278360	12/30/2025	Open			Accounts Payable	Detroit Salt Company LLC	3,066.36	
278361	12/30/2025	Open			Accounts Payable	Draperies by Nitsa's	6,550.00	
278362	12/30/2025	Open			Accounts Payable	DTE Energy	826.84	
278363	12/30/2025	Open			Accounts Payable	DTE Energy	890.49	
278364	12/30/2025	Open			Accounts Payable	DTE Energy	1,923.08	
278365	12/30/2025	Open			Accounts Payable	Fidelity Security Life Insurance Co.	3,952.21	
278366	12/30/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	9,027.49	
278367	12/30/2025	Open			Accounts Payable	Global Industrial	217.05	
278368	12/30/2025	Open			Accounts Payable	Grainger Inc	657.66	
278369	12/30/2025	Open			Accounts Payable	Graph-X Signs and Designs, Inc	3,122.00	
278370	12/30/2025	Open			Accounts Payable	Graphik Concepts	272.97	
278371	12/30/2025	Open			Accounts Payable	HCMA Employee Association	1,940.00	
278372	12/30/2025	Open			Accounts Payable	Health Advocate Solutions Inc	751.80	
278373	12/30/2025	Open			Accounts Payable	Home Depot	239.98	
278374	12/30/2025	Open			Accounts Payable	Home Pro's Ace Hardware	56.00	
278375	12/30/2025	Open			Accounts Payable	Hood, Stephen Joseph	180.00	
278376	12/30/2025	Open			Accounts Payable	Hutson Inc of Michigan	81.39	
278377	12/30/2025	Open			Accounts Payable	Identity Source, The	587.85	
278378	12/30/2025	Open			Accounts Payable	Knight's Auto Supply Inc	229.01	.00

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Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278379	12/30/2025	Open			Accounts Payable	KSK Garage Doors	360.00	
278380	12/30/2025	Open			Accounts Payable	Kuhn, Nannette	150.00	
278381	12/30/2025	Open			Accounts Payable	Leslie Tire	657.00	
278382	12/30/2025	Open			Accounts Payable	Linde Gas & Equipment Inc.	258.02	
278383	12/30/2025	Open			Accounts Payable	Lowe's	681.95	
278384	12/30/2025	Open			Accounts Payable	Lower Huron Supply Co.	1,493.16	
278385	12/30/2025	Open			Accounts Payable	Lum, Alison	160.72	
278386	12/30/2025	Open			Accounts Payable	Lunghamer Ford of Owosso, LLC	33,720.00	
278387	12/30/2025	Open			Accounts Payable	Lyden Oil Company	1,418.48	
278388	12/30/2025	Open			Accounts Payable	Matheson Tri-Gas	13.64	
278389	12/30/2025	Voided	Cancel invoice	12/31/2025	Accounts Payable	McLaughlin, Julie	50.85	
278390	12/30/2025	Open			Accounts Payable	McMaster-Carr Supply Company	259.19	
278391	12/30/2025	Open			Accounts Payable	Michael J Benkusky, Inc	22,400.00	
278392	12/30/2025	Open			Accounts Payable	MSU VDL	4,236.26	
278393	12/30/2025	Open			Accounts Payable	Nunn, Stacy	300.00	
278394	12/30/2025	Open			Accounts Payable	O Practice LLC DBA The Olori Network	2,500.00	
278395	12/30/2025	Open			Accounts Payable	Oakland County Treasurer	4,950.75	
278396	12/30/2025	Open			Accounts Payable	Occupational Health Centers of MI	571.00	
278397	12/30/2025	Open			Accounts Payable	ODP Business Solutions. LLC	87.07	
278398	12/30/2025	Open			Accounts Payable	Oscar W Larson Co	197.50	
278399	12/30/2025	Open			Accounts Payable	Petty Cash-Indian Springs	261.79	
278400	12/30/2025	Open			Accounts Payable	Petty Cash-Stony Creek	62.05	.00
278401	12/30/2025	Open			Accounts Payable	Pinckney Auto Wash LLC	85.00	
278402	12/30/2025	Open			Accounts Payable	Richmond New Holland	86.91	
278403	12/30/2025	Open			Accounts Payable	RKA Petroleum Co's	2,709.16	
278404	12/30/2025	Open			Accounts Payable	Safelite Fulfillment, Inc	263.37	
278405	12/30/2025	Open			Accounts Payable	Sand Sales Company	15,230.88	
278406	12/30/2025	Open			Accounts Payable	Schoolcraft College	365.00	
278407	12/30/2025	Open			Accounts Payable	SEMCO Energy	2,228.10	
278408	12/30/2025	Open			Accounts Payable	Shepard, Kelli	52.00	
278409	12/30/2025	Open			Accounts Payable	Simmet, Hilary	49.04	
278410	12/30/2025	Open			Accounts Payable	SiteOne Landscape Co	308.31	
278411	12/30/2025	Open			Accounts Payable	Smith, Nancy	288.75	
278412	12/30/2025	Open			Accounts Payable	Southern Truck Equipment Inc	391.75	
278413	12/30/2025	Open			Accounts Payable	Spartan Distributors Inc	276.38	
278414	12/30/2025	Open			Accounts Payable	Steele Heating and Cooling	7,945.00	

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Payment Dates 12/01/25 - 12/31/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
278415	12/30/2025	Open			Accounts Payable	Sterling Office Systems	757.73	
278416	12/30/2025	Open			Accounts Payable	Tri-State Industrial Supply	1,641.93	
278417	12/30/2025	Open			Accounts Payable	Unmanned Vehicle Technologies	8,700.00	
278418	12/30/2025	Open			Accounts Payable	UPS	425.18	
278419	12/30/2025	Open			Accounts Payable	US Foods	1,321.57	
278420	12/30/2025	Open			Accounts Payable	Washington Elevator Co Inc	1,090.97	
278421	12/30/2025	Open			Accounts Payable	Waste Mgmt - East	989.97	
278422	12/30/2025	Open			Accounts Payable	Webster & Garner Inc.	7,863.12	
278423	12/30/2025	Open			Accounts Payable	Wensco Sign Supply	2,712.04	
278424	12/30/2025	Open			Accounts Payable	Young Supply Company	389.37	
278425	12/30/2025	Open			Accounts Payable	Zoro Corporation	382.74	
Payment Type Check Totals						479 Payments	\$3,187,501.41	\$0.00
Payment Type EFT								
8105	12/05/2025	Open			Accounts Payable	Equitable - Individual	5,675.00	
8106	12/05/2025	Open			Accounts Payable	HCMA Flexible Spending	802.23	
8107	12/05/2025	Open			Accounts Payable	Health Equity Employer Services	9,819.93	
8108	12/05/2025	Open			Accounts Payable	Michigan , State of	35,669.23	
8109	12/05/2025	Open			Accounts Payable	MISDU	2,540.06	
8110	12/05/2025	Open			Accounts Payable	United States Treasury	232,385.28	
8111	12/05/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	9,913.21	
8112	12/05/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	35,161.63	
8113	12/05/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	49,681.62	
8114	12/02/2025	Open			Accounts Payable	Daniel L Jacob & Co., Inc	(236.70)	
8115	12/02/2025	Open			Accounts Payable	O&W, INC.	(268.00)	
8116	12/20/2025	Open			Accounts Payable	Fifth Third Bank	78,347.78	
8118	12/05/2025	Open			Accounts Payable	West Side Beer Distributing	(280.00)	
8119	12/09/2025	Open			Accounts Payable	Fintech	144.34	
8120	12/12/2025	Open			Accounts Payable	Equitable - Individual	5,377.62	
8121	12/12/2025	Open			Accounts Payable	Health Equity Employer Services	56,336.56	
8122	12/12/2025	Open			Accounts Payable	Michigan , State of	5,106.54	
8123	12/12/2025	Open			Accounts Payable	United States Treasury	48,107.95	
8124	12/12/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	16,793.82	
8125	12/19/2025	Open			Accounts Payable	Equitable - Individual	5,675.00	
8126	12/19/2025	Voided/Reis Incorrect		12/23/2025	Accounts Payable	HCMA Employee Association	2,767.00	
8127	12/19/2025	Open			Accounts Payable	HCMA Flexible Spending	802.23	
8128	12/19/2025	Open			Accounts Payable	Health Equity Employer Services	8,359.62	

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type EFT								
8129	12/19/2025	Open			Accounts Payable	Michigan , State of	34,114.67	
8130	12/19/2025	Open			Accounts Payable	MISDU	2,486.39	
8131	12/19/2025	Open			Accounts Payable	United States Treasury	222,733.69	
8132	12/19/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	9,926.51	
8133	12/19/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	35,013.19	
8134	12/19/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	49,720.77	
8135	12/18/2025	Open			Accounts Payable	Premium Dist Of Michigan	(206.40)	
8136	12/17/2025	Open			Accounts Payable	O&W, INC.	(416.20)	
8137	12/17/2025	Open			Accounts Payable	Daniel L Jacob & Co., Inc	(1.00)	
8138	12/26/2025	Open			Accounts Payable	Floral City Beverage, Inc	(1,030.20)	
8148	12/31/2025	Open			Accounts Payable	Daniel L Jacob & Co., Inc	(2.00)	
8149	12/30/2025	Open			Accounts Payable	Fifth Third Bank	109,819.03	
Payment Type EFT Totals						35 Payments	\$1,070,840.40	
Bank Account 1-Comerica - Comerica Bank Checking Totals						514 Payments	\$4,258,341.81	\$0.00

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Bank Account PR - Comerica Bank Payroll

Payment Type **Check**

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	185	57,426.69	49,501.40
Voided	3	39.73	.00
Stopped	0	.00	.00
Totals	188	\$57,466.42	\$49,501.40

Payment Type **EFT**

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	1345	1,314,510.05	\$1,314,510.05
Voided	0	\$0.00	\$0.00
Totals	1,345	\$1,314,510.05	\$1,314,510.05

Bank Account PR - Comerica Bank Payroll Totals

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	1530	1,371,936.74	1,364,011.45
Voided	3	39.73	.00
Stopped	0	.00	.00
Totals	1,533	\$1,371,976.47	\$1,364,011.45

John Paul Rea
Chairman

Amy McMillan
Director

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Approval – December Appropriation Amendments
Date: February 5, 2026

Action Requested: Motion to Approve

That the Board of Commissioners approve the December 2025 Appropriation Amendments as recommended by Shedreka Miller, Chief of Finance.

Background: The Metroparks ERP system provides a work-flow process to facilitate departmental budget management. Requested transfers are initiated by Department staff and routed to the appropriate Department Head/District Superintendent for review and approval. Finance provides a final review of the approved requests to verify that they do not negatively impact Fund Balance.

For the month of December, \$1,151,537 was transferred between general fund accounts. Transfers were also processed within the capital project fund totaling \$90,063. Tax adjustments resulted in a net decrease to fund balance of \$476,386.

The result of these changes can be seen by Accounting Function and Location in the attached chart.

Huron-Clinton Metropolitan Authority
December 2025 Appropriation Transfer Summary

Location	Expense	Expense	Expense
	Increase	Decrease/Revenue Increase	Difference
General Fund Transfers			
Major Maintenance			
Lake St. Clair	40,722	40,722	-
Kensington	9,287	35,792	(26,505)
Lower Huron/Willow	26,385	1,638	24,747
Stony Creek	4,895	16,123	(11,228)
Lake Erie	532	532	-
Wolcott	11,229	-	11,229
Indian Springs	1,757	-	1,757
Total	\$ 94,807	\$ 94,807	\$ -

Operations				
Lake St. Clair	55,698	17,826	37,872	
Kensington	149,582	92,450	57,132	
Lower Huron/Willow	494,061	473,676	20,385	
Hudson Mills	66,757	58,711	8,046	
Stony Creek	72,487	58,577	13,910	
Lake Erie	71,988	91,745	(19,757)	
Wolcott	30,521	73,922	(43,401)	
Indian Springs	77,634	98,958	(21,324)	
Huron Meadows	7,750	50,131	(42,381)	
Total	\$ 1,026,478	\$ 1,015,996	\$ 10,482	

Administrative				
	\$ 30,252	\$ 40,734	\$ (10,482)	

Total General Fund Transfers				
	\$ 1,151,537	\$ 1,151,537	\$ -	

Capital Project Fund Transfers				
Administrative	678	90,063	(89,385)	
Lake St. Clair	38,348	-	38,348	
Kensington	461	-	461	
Lower Huron/Willow/Oakwoods	24,564	-	24,564	
Hudson Mills	11,516	-	11,516	
Stony Creek	113	-	113	
Lake Erie	13,972	-	13,972	
Indian Springs	411	-	411	
Total	\$ 90,063	\$ 90,063	\$ -	

Tax Year	Revenue		
	Decrease	Revenue Increase	Net
Tax Adjustment			
Current	477,728	-	477,728
Prior	-	1,342	(1,342)
Total	\$ 477,728	\$ 1,342	\$ 476,386

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Major Maintenance Project
Date: February 2, 2026

Action Requested: **Motion to Receive and File**

That the Board of Commissioners receive and file the Major Maintenance report as submitted by Shedreka Miller and staff.

Background: The Metroparks track the costs associated with periodic or infrequent repairs or maintenance that do not meet the criteria for capitalization in a function of our chart of accounts known as major maintenance. We utilize a project accounting system to budget, record and report these costs. To provide the Board of Commissioners and the broader public with improved information surrounding major maintenance projects we have developed a monthly Major Maintenance Status Report.

This report is modeled after the revised Capital Project Fund report. The format includes the location, project title from the budget document, a brief description of the work, the original budget funding, the current amended budget, year-to-date transactions, life-to-date transactions, life-to-date encumbrance balance, the remaining budget and the project status.

Most major maintenance repairs are completed within one year. Occasionally projects require additional time to complete.

As of the end of December, plenty of project have been completed with year-to-date expenses at 62% of the total budget.

Attachment: **December 2025 Major Maintenance Status Report**

Major Maintenance Status Report													
			12/31/2025			Original		Carry Over					
Project Code	GL Account Number	Category	Location	Project Title	Project Description	Budget Funding	Budget Funding	Amended Budget	Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Project Status
10-7-100-990-90,9990	Unallocated	Administrative Office	AO Hallway	New Carpet	New Carpet throughout AO office building	70,000	-	0	0	0	0	0	COMPLETED
10-7-100-990-90,9990	Unallocated	Administrative Office			Authority Wide cost for Inspection of Catch Basins	25,000	-	0	0	0	0	0	COMPLETED - MONEY MOVED TO OPERATIONS
10-7-100-990-90,9990	Unallocated	Administrative Office		Catch Basin Inspection/Cleaning Authority Wide	Authority Wide cost for Culvert Clean outs	60,000	-	0	0	0	0	0	COMPLETED - MONEY MOVED TO OPERATIONS
70224.339	10-7-102-990-40	Grounds	Lake St Clair	East Boardwalk Re-Surface replacement continued-Phase 4	Resurface/Replace portion of East Boardwalk	254,265	310,998	301,506	310,745	0	0	253	COMPLETED
70225.340	10-7-102-565-42	Building	Lake St Clair	Install new Shade Sails at Beach Concessions	Unexpected repair to shades at concession building	-	-	22,283	22,283	22,283	0	0	COMPLETED
70225.341	10-7-102-531-42	Building	Lake St Clair	Pool Pump Repair	Unexpected repair to Pumps at the Pool	-	-	12,508	12,508	12,508	0	0	COMPLETED
70225.342	10-7-102-990-40	Grounds	Lake St Clair	Roadway Painting	-	-	22,481	0	0	0	22,481	0	OPEN
70225.344	10-7-102-990-40	Grounds	Lake St Clair	Concrete Leveling	-	-	10,800	10,800	10,800	0	0	0	COMPLETE
						125,000	-	0	0	0	0	0	0
10-7-102-990-90,9990	Unallocated	Lake St Clair		Rebudget-Drainage Repairs at Pool Building	Rebudget Project from previous year	80,000	-	0	0	0	0	0	0
10-7-102-990-90,9990	Unallocated	Lake St Clair		Building Updates at Nature Center	-	35,000	-	0	0	0	0	0	0
10-7-102-990-90,9990	Unallocated	Lake St Clair		Level Walkways at South Marina & Pool	-	75,000	-	0	0	0	0	0	0
10-7-102-990-90,9990	Unallocated	Lake St Clair		Main Toll Booth Replacement #2	-	-	-	-	-	-	-	-	-
70422.381	10-7-104-650-40	Grounds	Kensington	Golf Course Cart Path Milling	Grind Cart Path	31,261	20,732	27,251	0	0	4,010	0	COMPLETE
70423.386	10-7-104-990-40	Grounds	Kensington	Dam Safety Logs	Aluminum Stop Logs for Dam Safety	56,544	64,260	55,708	63,425	0	835	0	OPEN
70424.389	10-7-104-990-40	Grounds	Kensington	Trail Shoulder Refurbishment	Repair to Trail shoulders throughout park	-	90,000	29,034	83,942	0	6,058	0	COMPLETE
70424.390	10-7-104-535-42	Building	Kensington	Martindale Beach Splash N Blast PIP Surfacing	Martindale Beach Splash N Blast PIP Surfacing	10,206	10,206	0	0	0	10,206	0	OPEN
70424.391	10-7-104-881-42	Building	Kensington	Drainage System at Farm Center	Drainage System at Farm Center	-	80,907	13,743	18,756	0	62,151	0	OPEN
70424.392	10-7-104-540-42	Building	Kensington	Boat Launch Repairs/Boat House Demo	Boat Launch Repairs/Boat House Demo	-	73	74	73	0	0	0	0
70424.394	10-7-104-535-42	Building	Kensington	Splash Boiler Replacement	Splash Boiler Replacement	29,688	29,688	29,688	29,688	0	0	0	COMPLETE
70425.395	10-7-104-990-42	Building	Kensington	Group CampWell/Handpump	-	16,091	16,091	16,091	0	0	0	0	COMPLETE
70425.396	10-7-104-990-42	Building	Kensington	Well Pump Replacement-Turtle Head	Unexpected repair to Well Pump	-	12,435	12,436	12,436	0	(1)	0	0
70425.398	10-7-104-650-40	Grounds	Kensington	Diesel UST Spill Bucket	-	17,451	17,450	17,450	0	0	1	0	COMPLETE
70425.399	10-7-104-990-40	Grounds	Kensington	Roadway Pavement Markings	-	50,918	48,789	48,789	2,128	0	1	0	OPEN
70425.400	10-7-104-881-42	Building	Kensington	Farm Center Office Repair	Emergency Repair - Tree fell through roof of building	-	535,400	35,353	35,353	3,500	496,547	0	OPEN
70425.401	10-7-104-535-42	Building	Kensington	Splash N Blast Pump Refurbishment	-	50,000	0	0	0	49,442	0	558	OPEN
70425.402	10-7-104-990-40	Grounds	Kensington	Hike Bike Trail Boardwalk Joist Repairs	-	-	4,340	4,340	4,340	0	0	0	0
10-7-104-990-90,9990	Unallocated	Kensington		Rebudget-Dam Concrete Work	-	247,000	-	0	0	0	0	0	0
10-7-104-990-90,9990	Unallocated	Kensington		Rebudget-Repairs to Steel on Existing Seawall	Repairs to the steel on the existing seawall	30,000	-	0	0	0	0	0	0
10-7-104-990-90,9990	Unallocated	Kensington		New Boiler at Martindale Beach	-	30,000	-	0	0	0	0	0	0
10-7-104-990-90,9990	Unallocated	Kensington		Unexpected Repairs	-	150,000	-	0	0	0	0	0	0
10-7-104-990-90,9990	Unallocated	Kensington		Western District ADA Initiatives	-	40,000	-	0	0	0	0	0	0
10-7-104-990-90,9990	Unallocated	Kensington		Western District Asphalt Crack Repairs	-	15,000	-	0	0	0	0	0	0
10-7-104-990-90,9990	Unallocated	Kensington		Western District CAP Initiatives	-	40,000	-	0	0	0	0	0	0
70622.196	10-7-106-532-42	Building	Lower Huron	Turtle Cove UV Light Replacement	Replacement of ultraviolet disinfection for pool	9,780	9,780	0	0	0	9,780	0	OPEN
70624.204	10-7-106-532-42	Building	Lower Huron	Turtle Cove Pool Repairs	-	158,639	250,368	168,919	257,258	0	(6,890)	0	OPEN-RETAINAGE PAYABLE
70624.206	10-7-106-990-42	Building	Lower Huron	Old Lower Huron Park Office Demolition	-	8,093	8,093	8,093	8,093	0	0	0	OPEN
70625.207	10-7-106-532-42	Building	Lower Huron	Turtle Cove Pump Room Valve Replacement	Unexptected Repair to Valves	-	24,747	24,747	24,747	0	0	0	COMPLETE
10-7-106-990-90,9990	Unallocated	Lower Huron		Comfort Station Door Replacement - 3 various	-	20,000	0	0	0	0	0	0	0
10-7-106-990-90,9990	Unallocated	Lower Huron		Comfort Station Door Replacement at Tulip Tree	-	20,000	0	0	0	0	0	0	0
10-7-106-990-90,9990	Unallocated	Lower Huron		LED Lights for Washago Pond comfort station	-	15,000	0	0	0	0	0	0	0
10-7-106-990-90,9990	Unallocated	Lower Huron		Rebudget - Overbanding of Roadways throughout Park	-	35,000	0	0	0	0	0	0	0
10-7-106-990-90,9990	Unallocated	Lower Huron		Roof Replacement at Chestnut North & Flint Wood Shelters	-	20,000	0	0	0	0	0	0	0
10-7-106-990-90,9990	Unallocated	Lower Huron		Southern District ADA Initiatives	-	40,000	0	0	0	0	0	0	0
10-7-106-990-90,9990	Unallocated	Lower Huron		Southern District Asphalt Crack Repairs	-	15,000	0	0	0	0	0	0	0
10-7-106-990-90,9990	Unallocated	Lower Huron		Southern District CAP Initiatives	-	40,000	0	0	0	0	0	0	0
70825.035	10-7-108-990-40	Grounds	Hudson Mills	Replace Light Poles/bases to convert to LED Lighting at Act. Ctr	-	25,000	25,000	21,487	21,487	0	3,513	0	COMPLETED
70825.036	10-7-108-650-42	Building	Hudson Mills	Rebudget - Replace Siding & Roof at Golf Course, Chem Bldg,	Replace old t1-11 siding with steel siding and fix roof leak around windows	160,000	-	21,267	21,267	21,267	0	0	OPEN
70922.061	10-7-109-990-42	Building	Stony Creek	Rebudget-Small Well Replacement	New well and controller for supplemental water well	30,000	-	31,519	16,754	1,510	0	30,010	COMPLETED
70923.067	10-7-109-990-40	Grounds	Stony Creek	Dam Safety Logs	Aluminum Stop Logs for Dam Safety	54,244	64,260	2,547	12,563	51,698	0	0	OPEN
70924.069	10-7-109-710-42	Building	Stony Creek	Rebudget-Installation of Generator at Park Office	Install generator at park office	30,000	-	0	0	0	0	0	0
70924.071	10-7-109-650-42	Building	Stony Creek	Cart Barn Electrical Upgrades for Golf Carts	-	15,250	36,177	25,774	35,121	0	1,056	0	COMPLETE
70924.072	10-7-109-650-42	Building	Stony Creek	Golf Cart Barn Alterations	Alterations for Cart Barn	-	3,546	0	3,546	0	0	0	OPEN
70925.074	10-7-109-990-40	Grounds	Stony Creek	Roadway Pavement Markings	Pavement Markings throughout Park	-	52,422	52,422	52,422	0	0	0	COMPLETE
70925.075	10-7-109-990-40	Grounds	Stony Creek	Nature Trail Work	-	-	34,800	33,850	33,850	0	950	0	COMPLETE
10-7-109-990-90	Unallocated	Stony Creek		Eastern District ADA Initiatives	-	40,000	0	0	0	0	0	0	0
10-7-109-990-90	Unallocated	Stony Creek		Eastern District CAP Initiatives	-	40,000	0	0	0	0	0	0	0
10-7-109-990-90	Unallocated	Stony Creek		Eastern District Crack Repairs	-	15,000	0	0	0	0	0	0	0
10-7-109-990-90	Unallocated	Stony Creek		Eastern District Roadway/Parking Lot Paint	-	80,000	0	0	0	0	0	0	0
10-7-109-990-90	Unallocated	Stony Creek		Repair Overlook Stabilization at Nature Center	-	30,000	0	0	0	0	0	0	0
10-7-109-990-90	Unallocated	Stony Creek		Reroute NC Trail to reduce water run off	-	24,000	0	0	0	0	0	0	0
71024.198	10-7-106-531-42	Building	Willow	Pool Playground PIP/Surface Repairs	Update surface area at playground	-	15,000	0	9,600	0	5,400	0	OPEN
71025.202	10-7-106-990-40	Grounds	Willow	ADA Concrete Work, Woods Creek & Willow Plaza	-	-	18,750	0	0	0	18,750	0	OPEN
71221.137	10-7-112-880-42	Building	Lake Erie	Museum Wall Repair	Repair of leaning portion retaining wall	-	22,236	8,052	22,235	0	0	0	OPEN
71223.145	10-7-112-540-42	Building	Lake Erie	Replace electric wiring at Marina boat docks	Upgrade existing wiring to marina pedestals	50,000	35,120	0	33,788	0	1,332	0	OPEN
71224.149	10-7-112-650-42	Building	Lake Erie	Golf Starter Building Shingle Roof Repair	Shingle repairs at golf starter building	-	37,445	15,144	37,445	0	0	0	COMPLETE
71225.151	10-7-112-710-42	Building	Lake Erie	Window Replacement & Siding at Park Office	-	30,000	0	74	0	0	0	0	OPEN
71225.152	10-7-112-650-42	Building	Lake Erie	Golf Course Pump House Upgrades	-	-	94,072	0	0	0	94,072	0	OPEN
10-7-112-990-90	Unallocated	Lake Erie		Rebudget - Repair to Boat Launch Parking Lot	-	40,000	0	0	0	0	0	0	0
71325.061	10-7-113-660-42	Building	Wolcott	Emergency Well Replacement at Camp Rotary Property	-	-	11,229	0	0	0	11,229	0	OPEN
10-7-113-990-90	Unallocated	Wolcott		Demolish existing structures on newly acquired Wolcott property	-	50,000	0	0	0	0	0	0	0
10-7-113-990-90	Unallocated	Wolcott		Project to look at filling in the raceway beneath the Mill	-	-	0	0	0	0	0	0	0
71525.038	10-7-115-710-42	Building	Indian Springs	Well Pump Replacement at IS Park Office	-	-	14,241	14,241	14,241	0	0	0	COMPLETE
71525.039	10-7-115-990-40	Grounds	Indian Springs	Guardrail Removal & Replacement	Replace Guardrail due to accident	-	-	14,178	0	14,178	0	0	0
71525.040	10-7-115-650-40	Grounds	Indian Springs	Bunker Renovation at Golf Course	-	80,000	112,130	90,700	90,700	8,859	12,571	0	OPEN
71525.041	10-7-115-990-40	Grounds	Indian Springs	Culvert Repair	-	-	19,068	19,068	19,068	0	0	0	COMPLETE
71525.043	10-7-115-710-42	Building	Indian Springs	Office Well Replacement	-	-	17,912	17,912	17,912	0	0	0	COMPLETE
10-7-115-990-90	Unallocated	Indian Springs		Refurbish Iron Filter Sand at Valves at EDC	-	-	20,000	0	0	0	0	0	0
						\$1,921,000	\$ 638,616	\$ 2,345,461	\$ 1,171,598	\$ 1,444,964	\$ 282,144	\$ 618,352	

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Capital Project Fund
Date: February 3, 2026

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the Capital Project Fund report as submitted by Shedreka Miller and staff.

Background: In 2018, the Board of Commissioners approved the creation of a capital project fund. To improve the information provided on specific capital improvement projects Finance is working on developing a monthly performance report.

The following columns of data are provided by project:

- Life-To-Date Total Project Budget
- Year-To-Date Total Project Expenditures
- Life-To-Date Total Project Expenditures
- Current Project Encumbrances (Funds committed through the purchase order process)
- Balance (Life-To-Date Budget less Life-To-Date Expenditures and Current Encumbrances)

This information has now been augmented to include the original budget. In addition, a page has been added which provides a more detailed description of the project as well as the current status of the project and the current estimate of what year the project will be completed. It is anticipated that this additional information will allow the Board of Commissioners as well as the general public to stay up-to-date on the capital project work underway throughout the Metroparks.

Expenditures during December were related mostly to contractual services, with the following projects having significant amounts of contracted expenses during the month:

- Lake St Clair – Phase I Secondary Electrical Work
- Lake St Clair – Wood Bridge near Interpretive Center
- Lower Huron – Walnut Grove Campground Improvements
- Lower Huron – Off Leash Dog Park
- Lake Erie – Wave Pool Renovation

Attachment: December 2025 Capital Project Fund Update

December Capital Project Fund Report - Project Summary

Location	Original Project Title	Project Description	Amended Budget	Available Grant Funding	Project Status	Estimated Completion Year
Admin Office	Boiler Replacement	Replacement of Boiler at Administrative Office Assessments, cost estimates, and project development for future projects to address electrical power infrastructure upgrades and repairs.	109,904		Budgeted In Construction	2026 2026
Lake St Clair	Electrical Grid Replacement	Replace 70'-long wood structure damaged over past 3 years due to high water. Requires permits.	2,515,070		In Construction	2026
Lake St Clair	Wood Bridge near Interpretive Center Replacement	Renovation of North Marina Design	363,400	294,000	In Design	2026
Lake St Clair	North Marina Renovation Design	Grant Funded Project for Parking Lot Improvements	628,931	1,500,000	In Design	2026
Lake St Clair	Greening the Parking Lot	Construction of North Marina renovation	3,740,346	5,000,000	Budgeted	2026
Lake St Clair	North Marina Renovation Construction	Redevelopment of West Boardwalk	6,000,000	500,000	Budgeted	2026
Lake St Clair	West Boardwalk Redevelopment	Drainage project	1,204,360		Budgeted	2026
Lake St Clair	MS4 Drainage Reconstruction		125,000		Budgeted	2026
Lake St Clair	Admin/Food Bar Building Roof Replacement	Replace roof at the Admin Building that includes the Food Bar	511,770			
Lake St Clair	Exit Road Re-Paving		847,352		Budgeted	2026
Lake St Clair	Daysail Trail Development		1,204,244	500,000	Budgeted	2026
Lake St Clair	Hike Bike Trail Repairs between Fishing Piers & Gazebo		200,000		Budgeted	2026
Lake St Clair	Phase I - Secondary Electrical Services Park Wide		1,000,022		In Construction	2026
Lake St Clair	Phase II - Electrical Services Upgrade - Park Wide		538,810		In Construction	2026
Lake St Clair	Phase III-Electrical Service Upgrade Park Wide		168,746		In Construction	2026
Lake St Clair	Prefabricated Tollbooth Installation		75,000		In Construction	2026
Kensington	Accessible Path from N Hickory Shelter to Restroom	Pave 580 lf path from shelter to restrooms per the ADA Transition Plan.	66,273		In Design	2026
Kensington	Accessible Path from S Martindale Shelter to Vault & Beach	Pave 950 lf path from shelter to restrooms and beach area per the ADA Transition Plan. Include concrete work needed for access mat across beach sand.	85,954		In Design	2026
Kensington	Accessible Path from N Martindale Shelter to Beach	Pave 250 lf path section along parking lot to connect shelter with beach area, food bar, and bathhouse.	30,354			
Kensington	Install EV Charging Station	Install EV Charging Station at Kensington Golf Course	67,000		Budgeted	2026
Kensington	Hike Bike Trail Reconstruction 2024	2024 Board Approved Trail Reconstruction Initiative	541,802		Completed	2025
Kensington	Tollbooth Replacement		75,000		In Construction	2026
Kensington	Lightning Detection System for Beaches		40,000		Completed	2025
Dexter Delhi	Delhi Launch & Take Out Renovations	Renovation of launch area at Delhi.	761,929	306,000	In Design	2026
Dexter Delhi	River Terrace Phase 1-Redecking at Dexter Hruon		180,381		Budgeted	2026
		Land and Water Conservation Fund grant funded project to improve accessibility and site amenities at the Walnut Grove Campground.			In Construction	2026
Lower Huron	Walnut Grove Campground Improvements		1,446,745	450,000		
Lower Huron	Off Leash Dog Area Development	Land and Water Conservation Fund grant funded project to develop a new fenced in area for off leash dog activities	607,687	165,400	Completed	2025
Lower Huron	New Slide Structure at Turtle Cove	Install new slide at Turtle Cove water park.	289,479		Project Cancelled	-
Lower Huron	Hike Bike Trail Reconstruction 2024	2024 Board Approved Revovation Initiative	521,392		Completed	2025
		Michigan Natural Resources Trust Fund grant funded project to develop an accessible kayak launch and associated site amenities at Dexter-Huron.			In Construction	2026
Hudson Mills	Picnic Area Development at Canoe Launch		602,908	192,700	In Construction	2026
Hudson Mills	Accessible Access to Activity Center Shelter	Pave 320 lf path from bike trail to AC shelter to make it ADA compliant. Include accessible tables/grill & concrete pad as part of project.	68,291			
Hudson Mills	Convert Gas Storage Tanks for Above Ground	Conversion of gas storage tanks	127,273		In Construction	2026
Hudson Mills	Hike Bike Trail Reconstruction 2024	2024 Board Approved Trail Reconstruction Initiative	242,422		Completed	2025
Hudson Mills	Pickle Ball Court Construction	Donor Funded Project	797,007	500,000	Budgeted	2026
Hudson Mills	Splash Pad Construction		1,000,000		Budgeted	2026
Hudson Mills	Well Installation for Water at Kayak Launch		25,000		Budgeted	2026
		Replacement of intakes, pumps, controls, piping and heads. One year of design before construction.			In Construction	2026
Stony Creek	Golf Course Pumphouse & Irrigation System Replacement	Removal and realignment of 1/2 mile of 6' wide asphalt path, 284 lf of 8' wide boardwalk, replacement of three existing footbridges, a 400sf overlook structure and pond dipping platform.	3,010,162		In Construction	2026
Stony Creek	Reflection Nature Trail Improvements		1,349,356	465,600	Budgeted	2026
		Replace with precast bridge between Wintercove and Mt. Vernon, original structure (15' x 40) is failing, uneven decking and entry, exit points. Leading to injuries from cyclists and rollerbladers. It is no longer safe to plow during the winter. Requires permits.				
Stony Creek	Hike Bike Path & Bridge Replacement btwn Winter Cove & Mt Vernon		85,082			
Stony Creek	Install Electricity at 4th Tollbooth	Directional bore power to unit for RecTrac system.	20,000		Budgeted	2026
Stony Creek	Install EV Charging Station	Install EV Charging Station at Stony Creek Golf Course	67,000		Budgeted	2026
Stony Creek	Shared Use Trail Bridge Main Loop		245,000		Budgeted	2026
Stony Creek	Playground Renovations	2024 Board Approved Revovation Initiative	634,606		Completed	2025
Stony Creek	West Branch Road Overlay		400,000		Budgeted	2026
Stony Creek	Golf Course Drainage		40,000		Completed	2025
Stony Creek	Shelden Trail Mountain Bike Feature		43,000		Completed	2025
Willow	Washago Pond Restoration	Removal of that dam structure, sheet pile walls and docks and subsequent site restoration.	928,656		Budgeted	2026
Willow	Accessible Path from Fox Meadows N & S Shelters to Pool	Pave 650 lf asphalt paths connecting both Fox Meadows shelters to the restroom and to the pool activity area/playground per the ADA Transition Plan.	65,074		In Design	2026
Willow	Golf Course Pumphouse Upgrades	Needed upgrades for the pumphouse to work efficiently for the course irrigation (Control system, VFD's, lift pipes/pumps)	264,097			
Willow	Roof Replacement at Golf Course Clubhouse	Clubhouse Roof Replacement	127,179		Completed	2025
Willow	UST Fuel Pump Removal & Replacement at Golf Course	Removal/replacement of current WGC UST Fuel pumps	230,000		Budgeted	2026
Willow	Golf Cart Barn Electrical Retrofit		250,832		Completed	2025
Willow	Hike Bike Trail Reconstruction 2024		794,949		Completed	2025
Willow	Big Bend Fishing Area Improvements		47,025		Completed	2025
Willow	Big Bend Fishing Dock		762,000	300,000	Budgeted	2026
Willow	Pumphouse Upgrades at Golf Course		374,947		In Construction	2026
Willow	Redesign Dist. Golf Course		60,000		Budgeted	2026
Oakwoods	Flat Rock Dam Study	Grant Project to Study area associated with Flat Rock Dam	782,020	730,000	In Construction	2026
Oakwoods	Hike Bike Trail Reconstruction 2024		535,144		Completed	2025
		Trail Improvements including aggregate trail from parking lot to new trail head and accessible amenities.			Project Cancelled	
Lake Erie	Cherry Island Nature Trail Improvements		62,225	600,000		
Lake Erie	Protecting Lake Erie Marsh with Green Infrastructure	Grant Project to protect marshland	822,707	483,500	In Construction	2026
Lake Erie	Wave Pool Renovation	Renovation of Wave Pool	8,521,971		In Construction	2026
Lake Erie	Hike Bike Trail Reconstruction 2024	2024 Board Approved Trail Reconstruction Initiative	661,643		Completed	2025
Lake Erie	Golf Course Starter Building Roof Replacement	Replace Roof at Golf Course Starter Building	81,741		Completed	2025
Lake Erie	Convert Cart Barn to Electric Carts		185,841		Budgeted	2026
Wolcott	Farm to Mill Connector	Connector Path between Farm & Mill	1,001,033		In Design	2026
Wolcott	Schmidt Demolition	Demolition property bought by Metroparks	270,128		In Construction	2026
Wolcott	Replace Roof on Mile Barn	Replace / repair roof	150,080		Budgeted	2026
Wolcott	Parcel Clean Up & Restoration	Restore parcel purchased	149,990		In Construction	2026
Wolcott	Roof Replacement at Camp Rotary & Farm Center		25,000		Completed	2025
Indian Springs	Golf Course Pump House Upgrades	Upgrades to Golf Course pumphouse	583,310		In Design	2026
Indian Springs	Electrical Conversion at Golf Building	Convert building electric for electric golf carts and add generator hook up to run essential equipment	341,655		In Construction	2026
Indian Springs	UST Removal at Golf Course	Remove underground fuel tank	117,097		Budgeted	2026
Indian Springs	Lightning Detection System at Golf Course		40,000		Completed	2025
Indian Springs	Golf Maintenance UST Removal	Remove underground fuel tank	168		In Design	2026
Huron Meadows	Replacement of Pump Intakes, Elec Panel & Connections at GC		235,353		Budgeted	2026
			51,176,019	11,987,200		



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Amy McMillan, CEO
Project Title: Purchases – Total Spent and Vendor Locations
Date: February 5, 2026

Action Requested: **Receive and File**

That the Board of Commissioners receive and file the update for total spent and vendor locations as submitted by CEO Amy McMillan and staff.

Background: Each month the Purchasing Department summarizes the total amount spent on capital equipment purchases, major maintenance, and park projects and includes the location of vendors, either within or outside the Metroparks five-county region as well as the effect of DEI, living wage, and the Metroparks local preference policy.

Attachment: **Award Requests**

Award Requests for February 2026

Vendor	Vendor Location	Description	Park Location	Total Request	Five-County	Greater Michigan	Outside Michigan	Effect of DEI, Living Wage, and Local Preference Policies
E.C. Korneffel Co	Trenton, MI	LSC North Marina redevelopment	Lake St. Clair	\$8,083,822.50	\$8,083,822.50			
Armstrong Enterprises	Pinckney, MI	Roofing and siding replacement	Hudson Mills	\$204,250.00	\$204,250.00			
KAB Enterprises	Lincoln Park, MI	Boardwalk Joist repair	Kensington	\$68,632.15	\$68,632.15			
Washtenaw County	Ann Arbor, MI	Decking Replacement	Dexter Huron	\$213,100.53	\$213,100.53			
Weingartz	Utica, MI	Exmark Mowers	Kensington, Huron Meadows, & Indian Springs	\$72,138.00	\$72,138.00			
ParkKut International	Harrison Twp., MI	Prefabricated Toll Booth	Kensington	\$26,950.00	\$26,950.00			
Valmec	Fenton, MI	Hot Coal and Trash Barrels	Stony Creek, Lake St. Clair, Kensington, Hudson Mills, Lower Huron, Willow, Lake Erie, Wolcott, Indian Springs	\$44,395.80		\$44,395.80		
Plantwise	Ann Arbor, MI	Prescribed Burns	Oakwoods & Willow Metropark	\$12,480.00	\$ 12,480.00			
Appel Environmental	Ann Arbor, MI	Prescribed Burns	Stony Creek & Wolcott Metropark	\$27,380.00	\$ 27,380.00			
The Major Group, LLC	Birmingham, MI	Concert Promoter Services	Lake St. Clair, Stony Creek, and Kensington Metropark	\$63,500.00	\$63,500.00			
American Fireworks	Hudson, OH	Fireworks Display	Stony Creek, Kensington, Willow, and Lake Erie Metropark	\$64,760.00			\$ 64,760.00	
Totals:				\$8,881,408.98	\$8,772,253.18	\$44,395.80	\$64,760.00	
Percent of Total Award Request:				98.77%	0.50%	0.73%		



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Amy McMillan, CEO
Project Title: Update - Purchases over \$10,000
Date: February 4, 2026

Action Requested: Receive and File

That the Board of Commissioners receive and file the update for purchases over \$10,000, up to, and including \$25,000 as submitted by CEO Amy McMillan and staff.

Background: On May 9, 2013, the Board approved the updated financial policy requiring the Director to notify the Board of purchases exceeding \$10,000, up to, and including \$25,000.

The following list contains purchases exceeding the \$10,000 threshold:

<u>Vendor</u>	<u>Description</u>	<u>Price</u>
Harrell's	Golf Course Chemicals	\$12,831.00
Meltwater News	Computer Equipment & Supplies	\$14,000.00
Payscale Inc.	Software and License	\$20,000.00
Miracle Maintenance	Janitorial Services – AO	\$20,160.00
Huron Charter Twp.	Dispatch Services	\$12,906.06
Matrix Consulting Inc.	AO and Kensington Boiler replacement	\$21,100.00
WCI Contractors	LSC Tollbooth	\$17,200.00
Recreonics Inc.	SR Pal 2.0 Pool Lift	\$18,476.76
Firefly Drone Show LLC.	Drone Show – Kensington	\$24,000.00
Oakland Co. Treasurer	Clemis Fees	\$14,085.00
OpenGov Inc.	Software Support	\$23,444.05
Zolman East	Construction Services Kensington Farm	\$23,790.96
Axon Enterprises	Taser Annual Replacement and Licensing	\$16,090.71



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Neil Eby, Purchasing Supervisor
Project No: Omnia Contract# 20469
Project Title: Exmark Mowers – Cooperative Purchase
Location: Kensington, Huron Meadows, Indian Springs Metroparks
Date: February 5, 2026

Action Requested: **Motion to Approve**

That the Board of Commissioners approve the purchase of Five (5) Exmark mowers for \$72,138.00 from Weingartz of Utica, MI, for use by maintenance staff at Kensington, Huron Meadows and Indian Springs, Metroparks, as recommended by Neil Eby, Purchasing Supervisor, and staff.

Fiscal Impact: Funds will come from the board approved 2026 Capital Equipment Budget, which allows \$70,228.00 for this purchase. The additional \$1,910.00 needed for the purchase will come from savings remaining from previous 2026 Capital Equipment purchases.

Scope of Work: Weingartz will be responsible for the furnishing and delivery of the following mowers, and utility vehicles to the Metroparks as shown:

Park	Replacement Equipment Description	Replaces Equipment
Kensington	Exmark 60" Zero Turn Mower	#259
Kensington	Exmark 72" Zero Turn Mower	#717
Indian Springs	Exmark 72" Zero Turn Mower	#1333
Indian Springs	Exmark 60" Zero Turn Mower	#415
Huron Meadows	Exmark 60" Zero Turn Mower	#1401

Background: Quotes were provided from Weingartz using Omnia contract# 20469, a cooperative purchasing program utilized by HCMA.

The Purchasing Department requests approval for this purchase.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Neil Eby, Purchasing Supervisor
Project No: 50426.1133
Project Title: Prefabricated Toll Booth
Location: Kensington Metropark
Date: February 5, 2026

Action Requested: **Motion to Approve**

That the Board of Commissioners approve the award of the purchase of one additional prefabricated toll booth for Kensington Metropark in the amount of \$26,950.00 from ParKut International of Harrison Township, Michigan, as recommended by Neil Eby, Purchasing Supervisor, and staff.

Fiscal Impact: Funds for this purchase will come from the 2026 Capital Projects budget which allowed \$35,000 for the furnishing and installation of the booth. The remaining \$8,050.00 will be allocated towards costs associated installation of the booth by park staff.

Scope of Work: ParKut International will be responsible for providing and delivering one prefabricated toll booth.

Background: The proposed purchase is based on a previous 2025 bid and awarded project for Kensington Metropark, approved at the August 2025 board meeting. ParKut is holding the price for the purchase in 2026.

Invitation to Bid (ITB 2025-021) was published on the Michigan Intergovernmental Trade Network's website on June 17, 2025, and three bids were received. ParKut was the awarded bidder.

The Purchasing Department requests approval to proceed with the purchase.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
 Prepared By: Neil Eby, Purchasing Supervisor
 Project No: 2026 Outdoor Furnishings
 Project Title: Hot Coal and Trash Barrels
 Location: Stony Creek, Lake St. Clair, Kensington, Hudson Mills, Lower Huron/Willow, Lake Erie, Wolcott, Indian Springs
 Date: February 5, 2026

Action Requested: Motion to Approve

That the Board of Commissioners approve the award to Valmec of Fenton, Michigan in the amount of \$44,395.80 for the purchase of hot coal and trash barrels as recommended by Neil Eby, Purchasing Supervisor, and staff.

Fiscal Impact: Funds will come from the Board-approved 2026 Budget which allowed \$45,416.50 for the purchase. The total purchase price of \$44,395.80 is \$1,020.70 in favor of the budget.

Scope of Work: Furnish and deliver a total of 184 hot coal barrels and 372 trash barrels to various park locations as specified:

	Stony Creek	Lake St. Clair	Kensington	Hudson Mills	Lower Huron & Willow	Lake Erie	Wolcott	Indian Springs
Hot Coal Barrel	30	30	32	12	50	26	4	0
Trash Barrel	100	20	45	40	113	42	8	4

Process: Valmec has been the low bidder on all HCMA bids for barrels since 2018, has reliably supplied consistent products across the park system and is considered a sole source for these items.

The Purchasing Department requests approval to proceed with the purchase.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Neil Eby, Purchasing Supervisor
Project No: 2026-003
Project Title: 2026 Prescribed Burns
Location: Wolcott, Stony Creek, Oakwoods, and Willow Metroparks
Date: February 5, 2026

Action Requested: Motion to Approve

That the Board of Commissioners approve awards of ITB 2026-003 to Plantwise (\$12,480) and Appel Environmental (\$14,900) of Ann Arbor, Michigan totaling \$27,380 for the purchase of prescribed burns in 2026 at multiple locations as recommended by Neil Eby, Purchasing Supervisor and staff.

Fiscal Impact: Funds will come from the Board approved 2026 budget, which allowed a total of \$30,000 for these services. The total cost of \$27,380 is \$2,620 in favor of the budget.

Scope of Work: The objectives of these prescribed burns are to help achieve ecological goals and objectives as identified by the Authority including but not limited to reducing the population of undesirable exotic plants and woody vegetation and promoting growth of native vegetation.

A Burn Plan (prescription) must be prepared in accordance with the Michigan Prescribed Fire Council's Best Management Practices, written to safely accomplish ecological burn objectives identified by the Authority, and be included in the bid prices. One week prior to a burn taking place, the Contractor shall submit to the Authority a burn plan which shall include but not be limited to; site description and location, total acreage, existing plant or animal concerns, a smoke management plan, the weather conditions under which a burn will take place, a listing of burn personnel, crew assignments, safety precautions, communication and equipment, firing technique and ignition pattern, a photo monitoring and site visitor location, road closure requirements and an emergency assistance plan.

The prescribed burn must follow the Burn Plan's written prescription. The Contractor must furnish the appropriate personnel and equipment to conduct the burn effectively and safely as described in the Burn Plan. The Contractor must contact the local Fire Department in advance of the burn date and provide all necessary documents to obtain a burn permit. In accordance with the Burn Plan, the Contractor must identify all appropriate safety measures and smoke mitigation processes to ensure the safety of Authority property and to minimize the disruption of park activities. It is the Contractors responsibility to ensure the burn unit is 100% extinguished following the mop up phase, which is to be confirmed the following day with an after check with the Manager of Natural Resources and Environmental Compliance or delegate.

Process: HCMA issued ITB 2026-003 on January 12, 2026. The ITB was posted on the Michigan Intergovernmental Trade Network (MITN) site which provided notice of the solicitation to 252 vendors, from which 23 vendors downloaded the ITB. HCMA received five responses, one of "No Bid" and four bids which are summarized below:

Metropark	Description	David Borneman	PlantWise	Appel Environmental	Stantec	Wetland Studies and Solutions
Oakwoods Metropark	Butterfly Viewing Area – 15.3 acres	\$18,000	\$9,120*	\$9,000	\$6,843	
	Seedbox Swale – 47.8 acres					
	Nature Center Woods – 21.8 acres				\$6,393	
Willow Metropark	Big Bend, Indian Ridge – 22.6 acres		\$3,360*	\$3,600	\$6,898	
Stony Creek Metropark	East Lake Grasslands 1 – 7.3 acres	\$5,500	\$8,770	\$3,200*	\$7,269	
	East Lake Grasslands 2 – 18.8 acres					
	Shelden Woods South – 34.7 acres			\$4,700*	\$6,633	
Wolcott Metropark	29 Mile/Romeo Grasslands A-B-C – 49.6 acres	\$8,500	\$8,110	\$3,800*	\$7,010.50	
	Kuntsman Grasslands A and B – 14.1 acres			\$3,200*	\$6,935.50	
Total Award Amounts:				\$12,480	\$14,900	No Bid

*Indicates recommended award – note that the award was split to avoid any capacity/scheduling issues and to ensure successful/timely completion of all burns

The Purchasing Department requests approval for this purchase.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Neil Eby, Purchasing Supervisor
Project No: 2022-032
Project Title: Concert Promoter
Location: Stony Creek, Lake St. Clair, and Kensington Metroparks
Date: February 5, 2026

Action Requested: Motion to Approve

That the Board of Commissioners approve the one-year contract extension of RFP 2022-032, for concert series promoter services at Lake St. Clair, Stony Creek, and Kensington Metropark to the MAJOR Group, LLC of Birmingham, MI, in the amount of \$63,500 as recommended by Neil Eby, Purchasing Supervisor and staff.

Fiscal Impact: Funds will come from the Board approved 2026 budget, which allowed a total of \$62,200 for these services. The additional \$1,300 will be utilized from Lake St. Clair operations budget due to an additional concert being added this season, at this location.

Scope of Work: In 2026, there will be 23 concerts held as part of this contract (16 at Lake St. Clair, six at Stony Creek, and one at Kensington). The MAJOR Group, LLC will book and manage talent, manage the site, and handle a major portion of promotions and public relations for the concerts. The promoter will be responsible for all expenses related to the talent, including fees and travel, and must provide necessary sound/lighting equipment and staff to operate it.

Process: HCMA issued RFP 2022-032 on November 23, 2022. The solicitation documents were posted on the Michigan Intergovernmental Trade Network (MITN) website, which provided notice to 45 vendors. 16 vendors downloaded the solicitation and three submitted a proposal.

The three proposals were evaluated in depth by an evaluation committee consisting of the HCMA Deputy Director, the Eastern District Superintendent, and other relevant staff. After completing the evaluation process, the evaluation committee reached consensus that The MAJOR Group, LLC submitted the most responsive and responsible proposal.

The original contract period was for the 2023 and 2024 concert seasons. This renewal will represent the second of three potential annual renewal options.

The Purchasing Department requests approval for this purchase.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Neil Eby, Purchasing Supervisor
Project No: RFP 2022-034
Project Title: Fireworks Display
Location: Stony Creek, Willow, Kensington, & Lake Erie
Date: February 5, 2026

Action Requested: Motion to Approve

That the Board of Commissioners approve the contract extension for fireworks displays at Stony Creek, Willow, Kensington, and Lake Erie Metropark to American Fireworks of Hudson, OH in the amount of \$64,760 as recommended by Neil Eby, Purchasing Supervisor and staff.

Fiscal Impact: Funds will come from the Board approved 2026 budget, which allowed a total of \$53,260 for these services. The additional \$11,500 needed will be transferred from the Administrative Office Outside Services account, as needed per park location. American Fireworks has held pricing through the initial three years of the contract and is passing along price increases at each park for the 2026 season.

Scope of Work: The selected contractor shall carry out each of the four specified shows and will be responsible for all transportation, equipment, setup, and cleanup of fireworks, including the proper handling and disposal of any unfired and/or unexploded material. The contractor shall always allow the local Fire Department total access to its operation on the day of the displays and will be responsible for restoration of grounds damaged due to setup or clean-up of any portion of the work under the contract.

Process: HCMA issued RFP 2022-034 on December 7, 2022. The solicitation documents were posted on the Michigan Intergovernmental Trade Network (MITN) website, which provided notice to 53 vendors. Nine vendors downloaded the solicitation and two submitted a proposal.

The proposals were evaluated in depth by an evaluation committee consisting of the HCMA Deputy Director, the District Superintendents, and staff from the Police Department. After completing the evaluation process, the evaluation committee reached consensus that American Fireworks submitted the most responsive and responsible proposal.

American Fireworks has performed well through the duration of this contract, and if approved, this would represent the first of up to five, one-year renewal options.

The purchasing department requests approval to proceed with this purchase.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Amy McMillan, Chief Executive Officer
Project Title: Infrastructure Improvements
Location: Lake St. Clair Nature Center
Date: February 5th, 2026

Action Requested: Approval

That the Board of Commissioners approve allocation of \$1,500,000 for infrastructure improvements at the Lake St. Clair Nature Center from the General Fund Balance. These investments will improve and enhance the functionality, accessibility, safety, and long-term sustainability of our facilities and operations.

Fiscal Impact:

Fiscal net impact will be a reduction of \$1,500,000 to Fund Balance.



To: Board of Commissioners
From: Danielle Mauter, Chief of Marketing and Communications
Subject: Metroparks Major Media Buys: Social Media and Programmatic Advertising
Date: 2/6/2026

Action Requested: Motion to Approve

That the Board of Commissioners approve the following major media buys from Social Media ad vendors and programmatic vendor, Choozle, as recommended by Chief of Marketing and Communications, Danielle Mauter and staff.

PRICING/BUDGET BREAKDOWN:

Asking to approve spending for up to the following amounts with the following vendors for 2026. Exact spending amounts will not exceed these figures, but may be adjusted as campaigns are finalized and discussed with vendors.

- Choozle (Programmatic ad vendor) - up to \$120,000
- 3Sixty Interactive (Social Media ad vendor) – up to \$90,000
- Left Hand Agency (Social Media ad vendor) – up to \$95,000
- Mixo Ads – up to \$25,000
- Real Integrated (Social Media ad vendor) – up to \$85,000
- Allen Lewis (Social Media ad vendor) – up to \$25,000

Fiscal Impact: Budgeted.

Background:

In 2024, marketing staff evaluated multiple programmatic advertising platforms and selected Choozle to place programmatic ads in 2024. The first year with the platform was a big success, with certain ad types seeing a 75% increase in performance compared to previous years with different vendors. Additionally, ad campaigns were managed internally giving us more control and better reporting with more targeting options to better reach target audiences. Results continued to be high in 2025. Staff are recommending to continue work with the Choozle platform for programmatic ad placements in 2026.

For social media ad vendors, the Metroparks completed an RFQ process in 2025 and the board of commissioners approved a list of 10 pre-qualified vendors for digital and social media advertising services & placements. The qualified vendor list is in effect for a two-year period, with up to three, one-year renewal options. Pricing/Fee structure will be negotiated between HCMA marketing staff and the qualified vendors prior to the start of each advertising campaign. In 2026, marketing staff are recommending working with the 5 vendors listed above which were pulled from the list of 10 pre-qualified vendors.



To: Board of Commissioners
From: Amy McMillan, Chief Executive Officer
Subject: Approval – Exemption of Taxes
Date: February 6, 2026

Action Requested: Motion to Approve

That the Board of Commissioners' (1) approve the resolutions for the municipalities; and (2) authorize staff to file the resolutions in accordance with the applicable statutes governing the tax increment authorities as recommended by Chief Executive Officer McMillan and staff.

**HURON-CLINTON METROPOLITAN AUTHORITY
13000 HIGH RIDGE DRIVE, BRIGHTON, MICHIGAN 48114**

RESOLUTION EXEMPTING AD VALOREM PROPERTY TAXES FROM CAPTURE

**Regarding the Amendment of District Boundaries and Amendment to Development Plan and
Termination and Adoption of Tax Increment Finance Plan of the Ann Arbor Downtown
Development Authority (DDA)**

Resolution No. 2026-02

Motion made by _____

Supported by _____

AT A MEETING OF THE BOARD OF COMMISSIONERS OF THE HURON-CLINTON METROPOLITAN AUTHORITY HELD ON February 12, 2026 THE BOARD ADOPTED A RESOLUTION:

WHEREAS, the Ann Arbor Downtown Development Authority, County of Washtenaw, Michigan (the "Municipality"), pursuant to Act 197, Public Acts of Michigan, 1975, as amended ("Act 197") has established a Downtown Development Authority (the "DDA"), and proposes to expand its boundaries; and

WHEREAS, the City of Ann Arbor held a public hearing on the proposed expansion of the DDA's boundaries on February 2, 2026; and

WHEREAS, ad valorem property taxes levied by the Huron-Clinton Metropolitan Authority (the "Authority") are subject to capture by the DDA; and

WHEREAS, the Board of Commissioners of the Authority reserves the right to preserve and protect the Authority's tax base across its five-county region; and

WHEREAS, the Board of Commissioners has authorized staff to pursue the avoidance of tax capture by downtown development authorities to protect the Authority's tax base; and

WHEREAS, Section 203 of Act 57, Public Acts of Michigan, 2018, provides that not more than 60 days after a public hearing on the expansion of the boundaries of an existing downtown development authority, "the governing body of a taxing jurisdiction levying ad valorem property taxes that would otherwise be subject to capture may exempt its taxes from capture by adopting a resolution to that effect and filing a copy with the clerk of the municipality proposing to create the authority"; and

WHEREAS, the Board of Commissioners desires to exempt the ad valorem taxes of the Authority from capture by the DDA.

NOW, THEREFORE, BE IT RESOLVED:

1. The Authority hereby exempts its ad valorem taxes from capture by the DDA.
2. The Recording Secretary shall immediately file a copy of this resolution with the Clerk of the Municipality.
3. This Resolution shall take immediate effect and shall remain effective until a copy of a resolution rescinding that resolution is filed with that clerk.

4. Any resolutions or parts of resolutions which conflict with this resolution are repealed and rescinded to the extent of such conflict.

AYES: Commissioners: _____

NAYS: Commissioners: _____

ABSTAIN: Commissioners: _____

ABSENT: Commissioners: _____

I hereby certify that the above is a true and correct copy of the Resolution adopted by the Huron-Clinton Metropolitan Authority on February 12, 2026.

Micaela Vasquez
Recording Secretary



To: Board of Commissioners
From: Danielle Mauter, Chief of Marketing and Communications
Subject: Budget Amendment – Everyone in the Pool
Date: 2/2026

Action Requested: Motion to Approve

That the Board of Commissioners approve the following Budget Amendment of \$67,000 moved from fund balance to Support Everyone in the Pool goals and swim lessons in 2026 as recommended by Chief of Marketing and Communications, Danielle Mauter and staff.

Background:

The Metroparks have completed two years of the approved *Everyone in the Pool Five-Year Plan*. That plan outlines goals and objectives for our work around free swim lessons and associated water safety throughout the region. Outcomes of this work in 2025 are reported as part of the Annual Programs and Events report on the February Board Meeting agenda.

Through the execution of this work, we are seeing rising costs of instruction and materials. We are currently seeing average cost per student of swim lessons to be \$110 per student as compared to the \$100 per student we were previously using to set budgets.

We have received some grant funds for this programming, but individual and corporate sponsorships have not been highly successful.

In order to allow staff to renew existing and established partnerships in 2026; meet the goals outlined in the plan for 2026; and continue growth of the program, we are asking for a budget amendment of an additional \$67,000 be moved into account 10-9-100-130-10.9420. If additional sponsorships or grants are received over the year, or if partnered sites come in under budget throughout the year, we could come in under budget in this work.

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – 2025 Year End Financial Review
Date: February 3, 2026

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the 2025 Year End Financial Report as recommended by Chief of Finance, Shedreka Miller, and staff.



HURON-CLINTON METROPARKS YEAR END FINANCIAL RECAP

DECEMBER 2025

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



METROPARKS.COM



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EXECUTIVE SUMMARY

2025 GENERAL FUND FINANCIAL RESULTS

Total general fund revenue exceeded 2024 figures by \$2.6 million or 3.7%. Park operating revenue was higher than the 2024 amount by \$83,074 or 0.3%.

Total general fund expenditures were \$7.9 million or 11.4% higher than 2024 figures. Park operating expenses increased \$3.0 million or 7.4%, and administration expenses increased \$2.2 million or 19.4% compared to 2024. Seasonal employees earned over \$1.0 million in bonus funds in 2025, an increase of \$176,000 compared to 2024.

The net impact on the fund balance is a decrease of \$5.4 million for the year. This is a \$3.4 million increase compared to the original budgeted use of fund balance of \$8.8 million. This significant change in fund balance is due to a \$2.3 million increase in revenue and a \$1.1 million decrease in expenses. Expenses related to operations, administration, capital equipment, and major maintenance came in \$5.3 million or 6.5% lower than the amended budget for 2025. The resulting Unassigned Fund Balance is \$26.7 million, or 38.4% of 2025 amended budgeted revenue. Overall, 2025 was a good year for the Metroparks.



ADMINISTRATIVE REVENUE

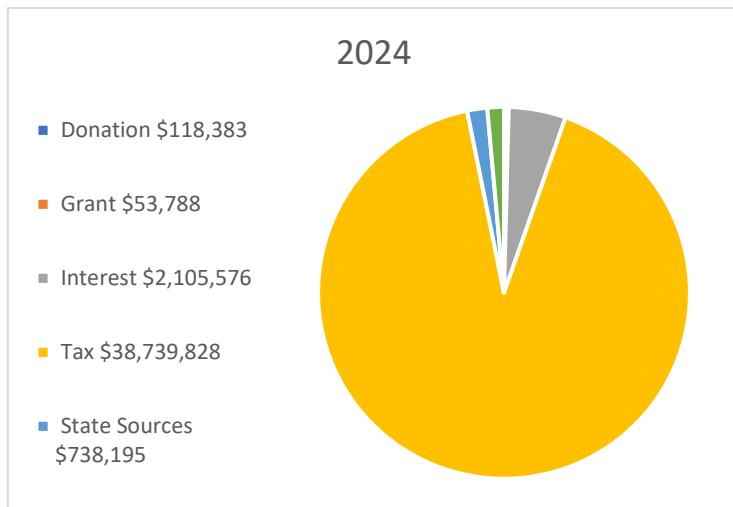
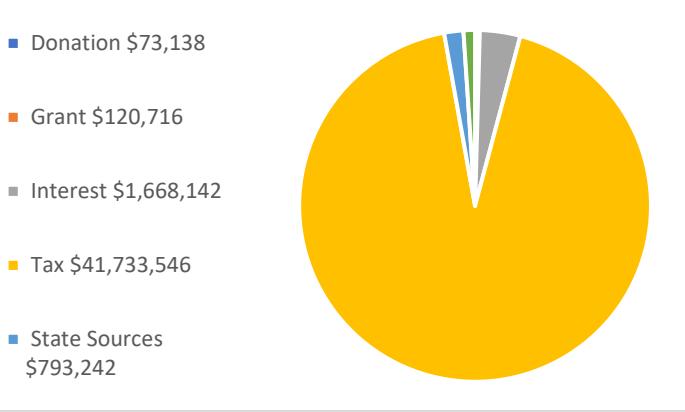
Metroparks administrative revenue consists of all revenue sources that are not generated directly by park operations. Tax revenue produces approximately 93% of this. Interest, grants, donations, sale of surplus, state funding, rebate programs and proceeds from agreements related to insurance generate the remaining funding.

In 2025, tax revenue was 383,200 lower than the original budget. However, It exceeded 2024 figures by \$2.8 million or 7.2%. All other areas exceeded the adopted budget.

Interest earnings decreased by \$437,400 compared to 2024. Donations decreased by \$81,500 and Foundation Support increased by \$36,200 compared to 2024.

Grant revenue earned in 2025 came to \$67,000 higher than 2024.

The net result is an increase of \$2.5 million or 5.9%.



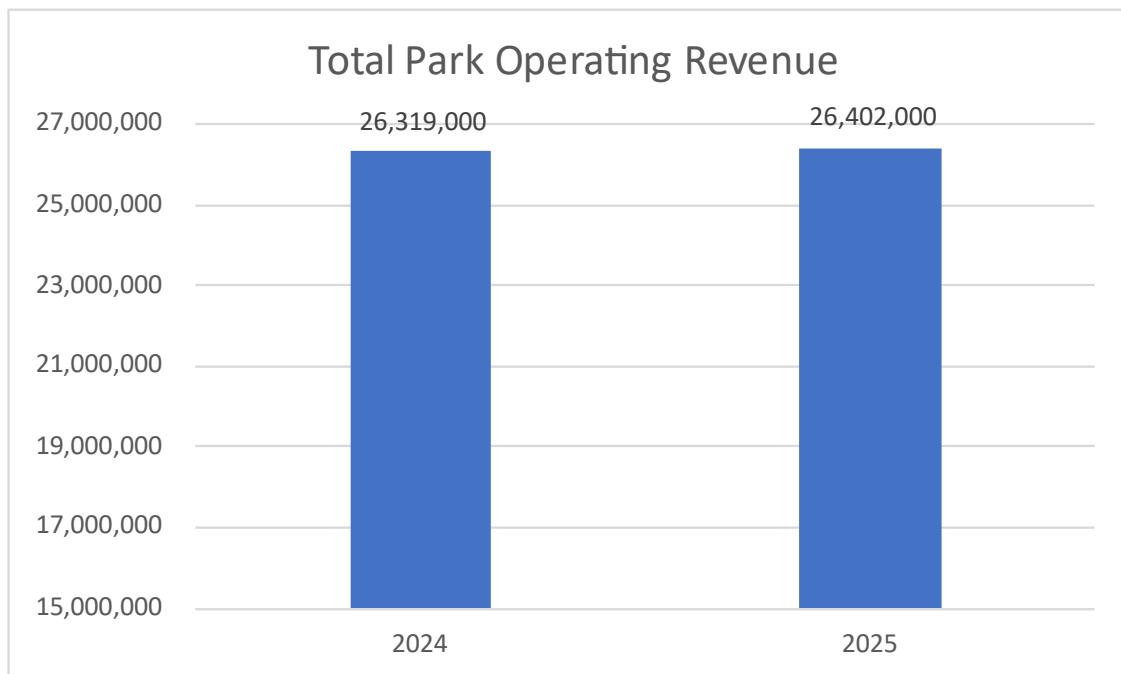
PARK OPERATING REVENUE

BY LOCATION

The Metroparks track operating revenue by three districts and nine distinct park locations within those districts as well as the administrative office which processes on-line sales.

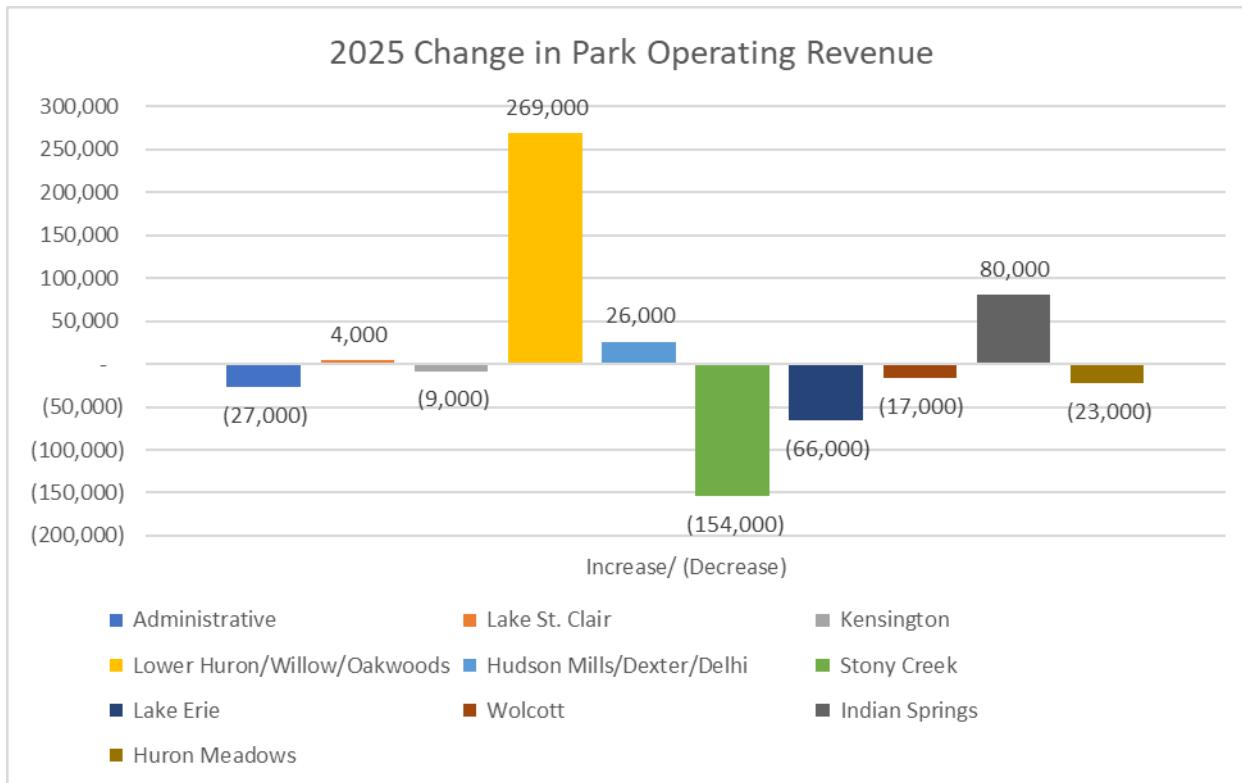
Each location varies in size and amenities offered but all locations are primarily large, day-use parks located adjacent to the Huron or Clinton Rivers or one of their tributaries.

During 2025, park operating revenue increased by \$83,000, or 0.3%, compared to 2024.



Drilling into revenue by location, the variance between 2025 and 2024 figures range between an increase of \$269,000 and a decrease of \$154,000.

Lower Huron/Willow/Oakwoods produced the highest change in revenue of \$269,000. Indian Springs came in second with an increase of \$80,000.



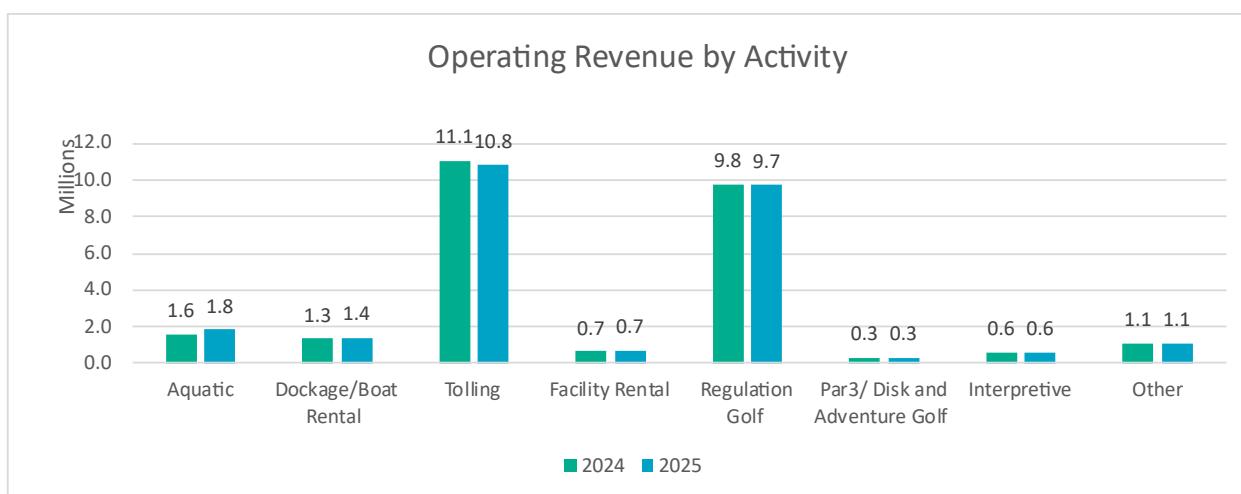
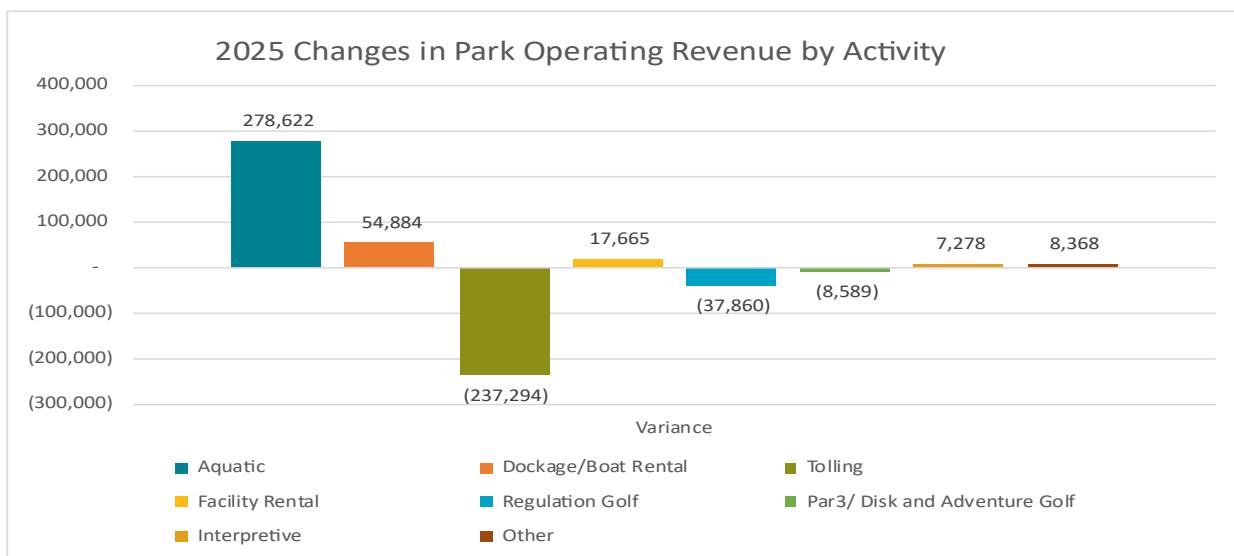
BY ACTIVITY

In addition to tracking revenue by location, the Metroparks also track revenue (and expenditures) by specific cost centers known as activities. Some activities have both revenue and expenditures associated with their operations, such as pools, golf courses or interpretive facilities. Some only have expenditures such as police or administrative. While it is expected that some activities will cover their direct expenses it is recognized that many do not but are intended to be supported by tax revenue or other sources as a service to the greater public.

The most significant source of operating revenue for 2025 is tolling. Tolling revenue was \$10.8 million, a decrease of \$237,200 compared to 2024.

The second largest source of operating revenue is golf. The revenue across all courses generated \$9.7 million and remained flat compared to 2024 figures. Golf revenue exceeded the 2025 adopted budget by \$172,600.

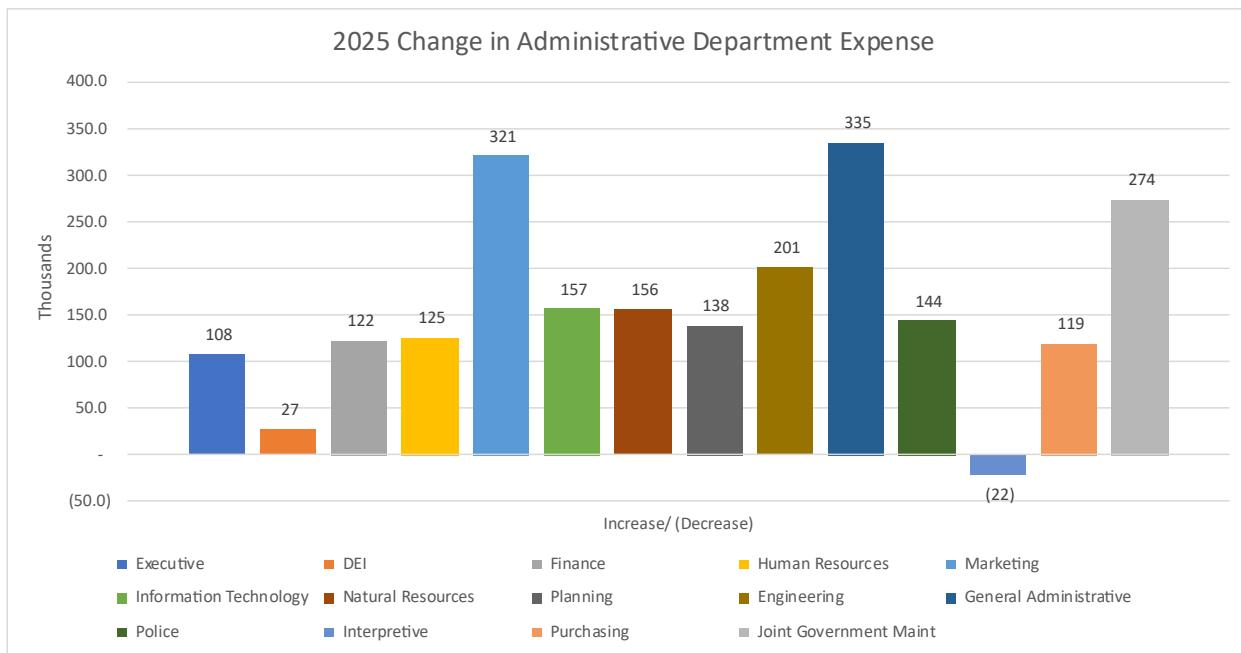
Aquatic, dockage/boat rental, and facility rental revenue increased by \$278,600, \$54,900, and \$17,600 compared to 2024 figures.



ADMINISTRATIVE EXPENSE

Moving into a review of the expense side of the ledger, the Administrative Office expenses for 2025 rose by \$2.2 million or 19.4% compared to 2024. The original 2025 budget projected an overall increase of \$2.4 million in Administrative Office expenses compared to 2024; however, the actual results were \$186,400 lower.

The chart below displays the variance in administrative office expense between 2025 and 2024.

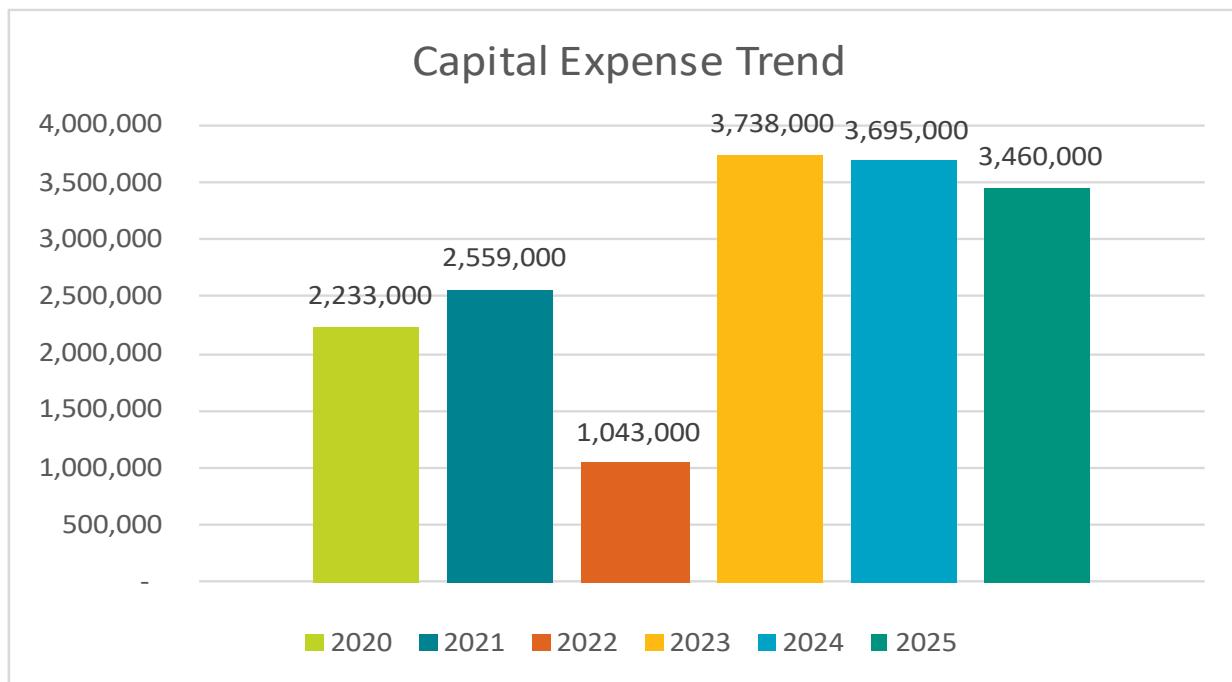


CAPITAL EXPENSE

Revenue and expense related to Capital Improvement Projects are tracked in the Capital Project Fund. Capital Expenses tracked within the General Fund are limited to land acquisition and the purchase of moveable equipment which has a unit price more than \$5,000.

There was no land acquisitions completed in 2025. Currently there is just under \$4.7 million committed for land acquisitions. Per Board direction, all land sale proceeds are committed for future land acquisition.

Capital Equipment purchases in 2025 totaled \$3.5 million, which is lower than the amended budget figure of \$3.6 million. This amount also reflects a decrease of \$234,500 or 6.3% compared to 2024 expenditures. It is also higher than the five-year average of \$2.7 million spent annually.



MAJOR MAINTENANCE

Major Maintenance Projects are projects that exceed \$10,000, are generally expected to be completed within an operating calendar, are not frequent in nature and may maintain but do not create a new or extend the life of a capital asset. A good example is a roof replacement. It is needed every 25 years or so for a building to reach its expected life, but it does not extend the useful life of the building beyond what the building would normally have.

These costs are part of operations, in a financial sense, but are segregated so that the more typical annual operating costs may be analyzed and managed more readily.

In 2025 \$1.2 million was spent on 33 separate projects. The 2025 project work was \$17,600 or 1.5% higher than the 2024 project expenditures of \$1.2 million. Some of the more significant projects worked on in 2025 were:

1. Lake St Clair – East Boardwalk Resurface Phase 4	\$301,506
2. Lower Huron – Turtle Cove Pool Repairs	\$168,919
3. Indian Springs – Bunker Renovation at Golf Course	\$90,700
4. Kensington – Dam Safety Logs	\$55,708
5. Stony Creek – Roadway Pavement Markings	\$52,422
6. Kensington – Roadway Pavement Markings	\$48,789
7. Kensington – Farm Center Repair	\$35,353
8. Stony Creek – Nature Trail Work	\$33,850

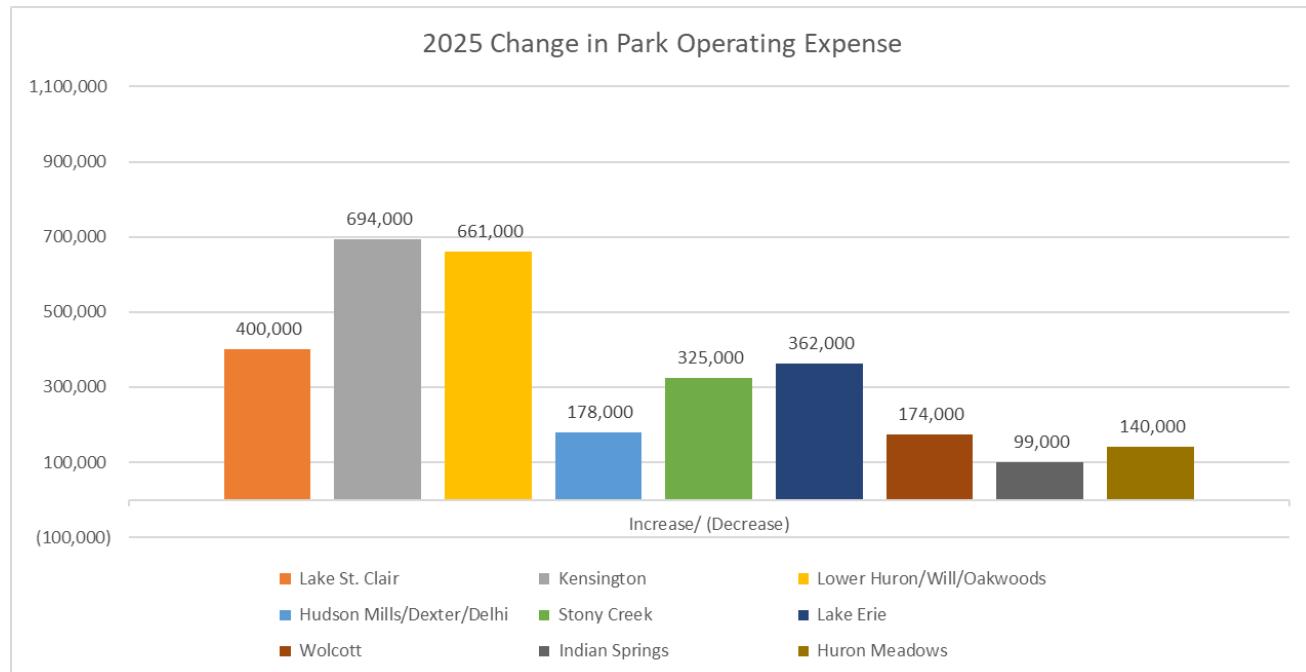


PARK OPERATING EXPENSE

BY LOCATION

2025 park operating expenses in total increased \$3.0 million or 7.4% compared to 2024. Kensington has the largest increase in expenses compared to 2024.

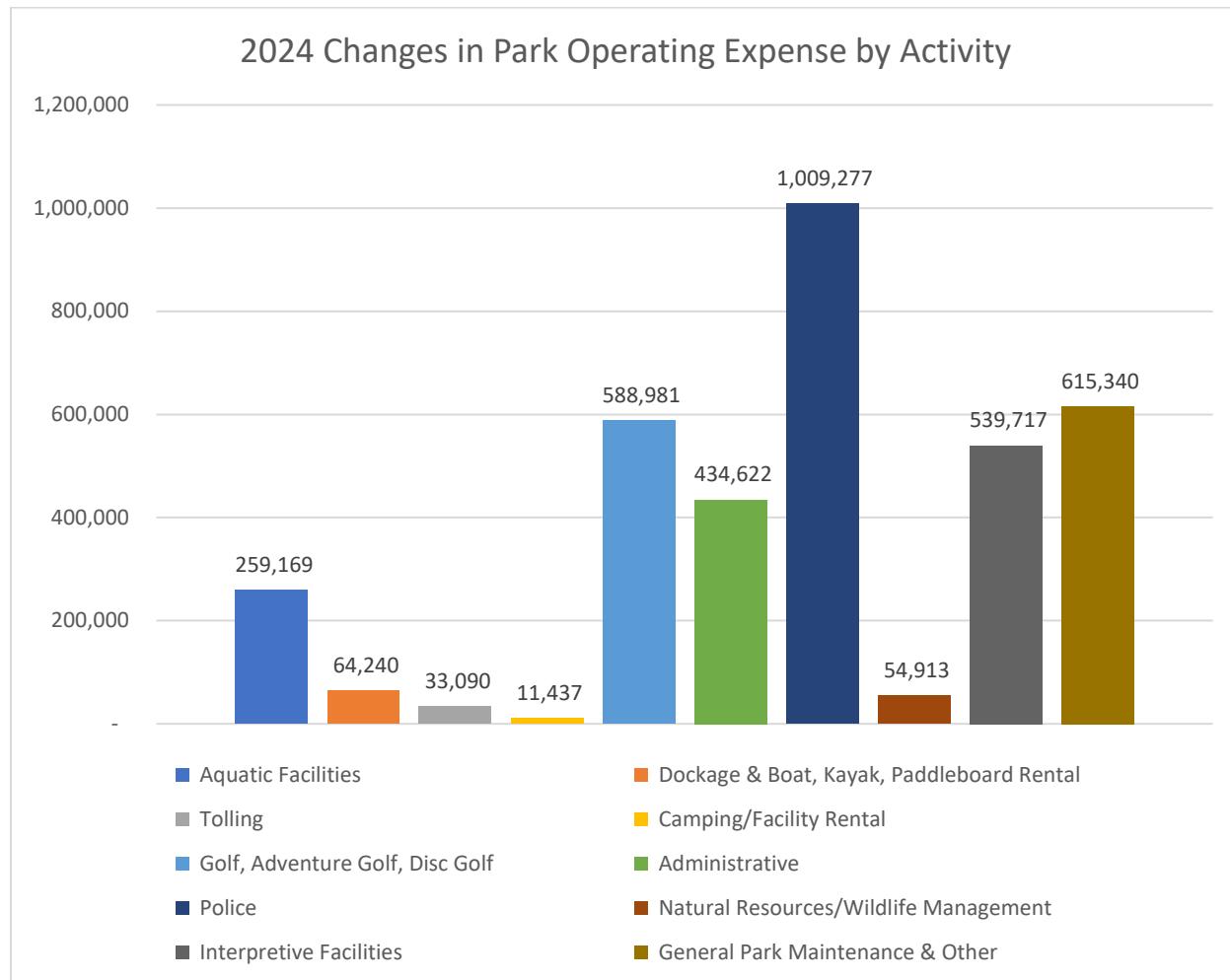
The chart below displays the variance in park operating expense between 2025 and 2024 for the parks with a significant change.



BY ACTIVITY

As discussed earlier, the Metroparks uses a cost center known as an activity to track and report both revenue and expense. Looking at park operating expenses by these activity centers illuminates some of the impacts of the pandemic on expense.

Looking at activities for 2025, the variance in operating expenditures between 2025 and 2024 ranges from an increase of \$842,600 and \$8,700.



FUND BALANCE

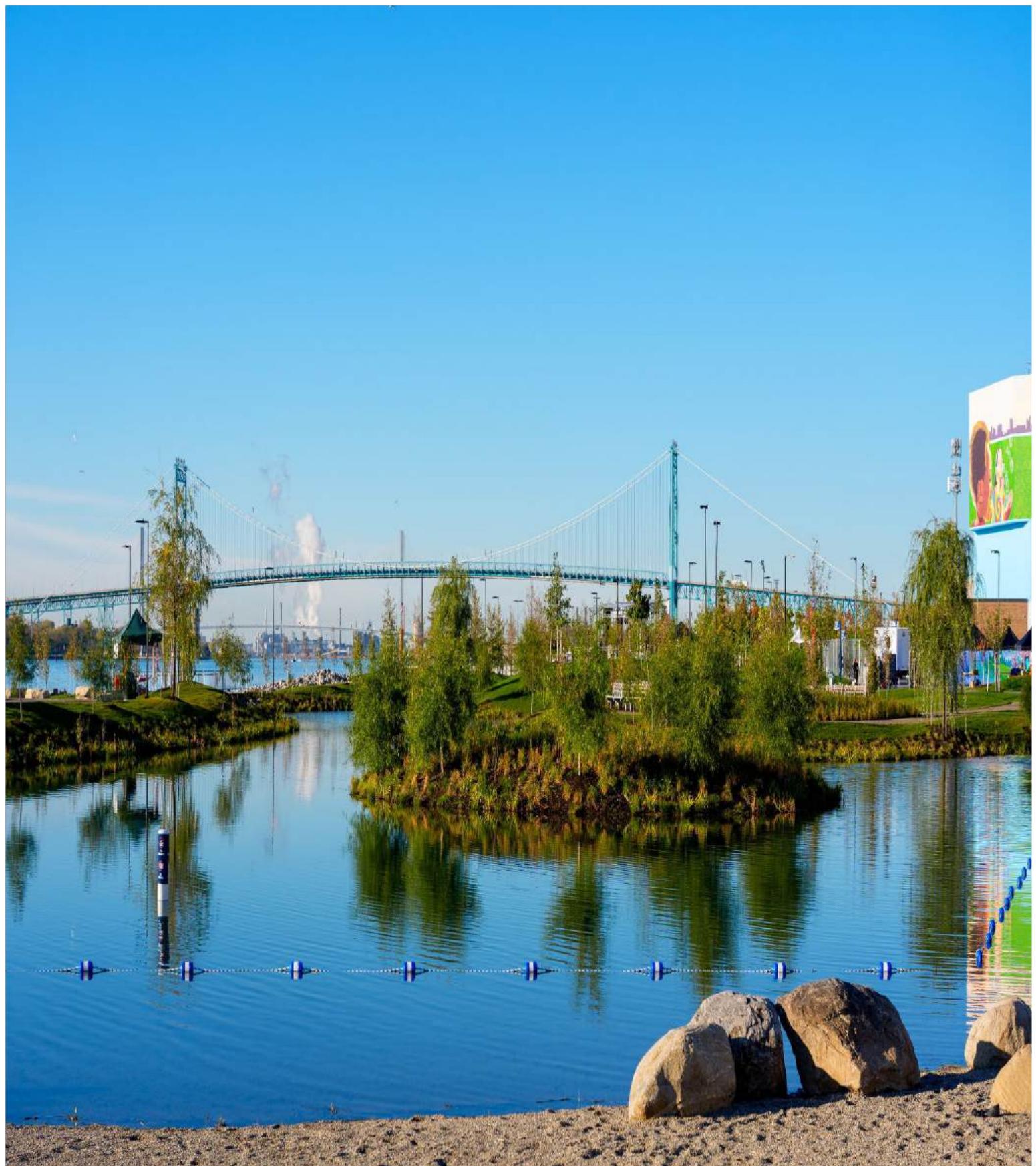
The Metroparks Board policy for unassigned fund balance created a target range of 25% to 30% of budgeted general fund revenue. At 12/31/2025, the 2025 budgeted general fund revenue totals \$69.7 million. This produces a range of roughly \$17.4 to \$20.9 million. The policy provides that unassigned fund balance outside of that target range will have further review.

The unassigned fund balance has exceeded the target range since the policy was approved. At the beginning of 2025 it totaled \$26.3 million. The adopted 2025 budget was estimated to use \$8.8 million of fund balance. During 2025 there were three significant changes to fund balance.

1. The Board of Commissioners approved the use of \$5.8 million of fund balance for the 2026 budget year.
2. The actual use of fund balance was \$3.4 million less than the budgeted amount of \$8.8 million
3. Assigned encumbrances decreased by \$2.9 million.

The result is an unassigned fund balance of \$26.7 million as of 12/31/2025, an increase of \$482,600.







To: Board of Commissioners
 From: Mike Henkel, Chief of Engineering Services
 Project No: 502-23-702
 Subject: North Marina Redevelopment
 Location: Lake St. Clair Metropark, Macomb County
 Date: February 3, 2026

Bids Received: February 3, 2026

Action Requested: Motion to Approve

That the Board of Commissioners approve contract 502-23-702 in the amount of \$8,083,822.50 as recommended by Chief of Engineering Services, Mike Henkel and staff.

Fiscal Impact: Currently \$9,000,000.00 is budgeted for the North Marina Redevelopment and is \$916,177.50 under the budget. Current grant funding includes a Land and Water Conservation Fund Grant (LWCF) in the amount of \$500,000.00 and a Michigan Economic Development Corporation (MEDC) Grant in the amount of \$5,000,000.00.

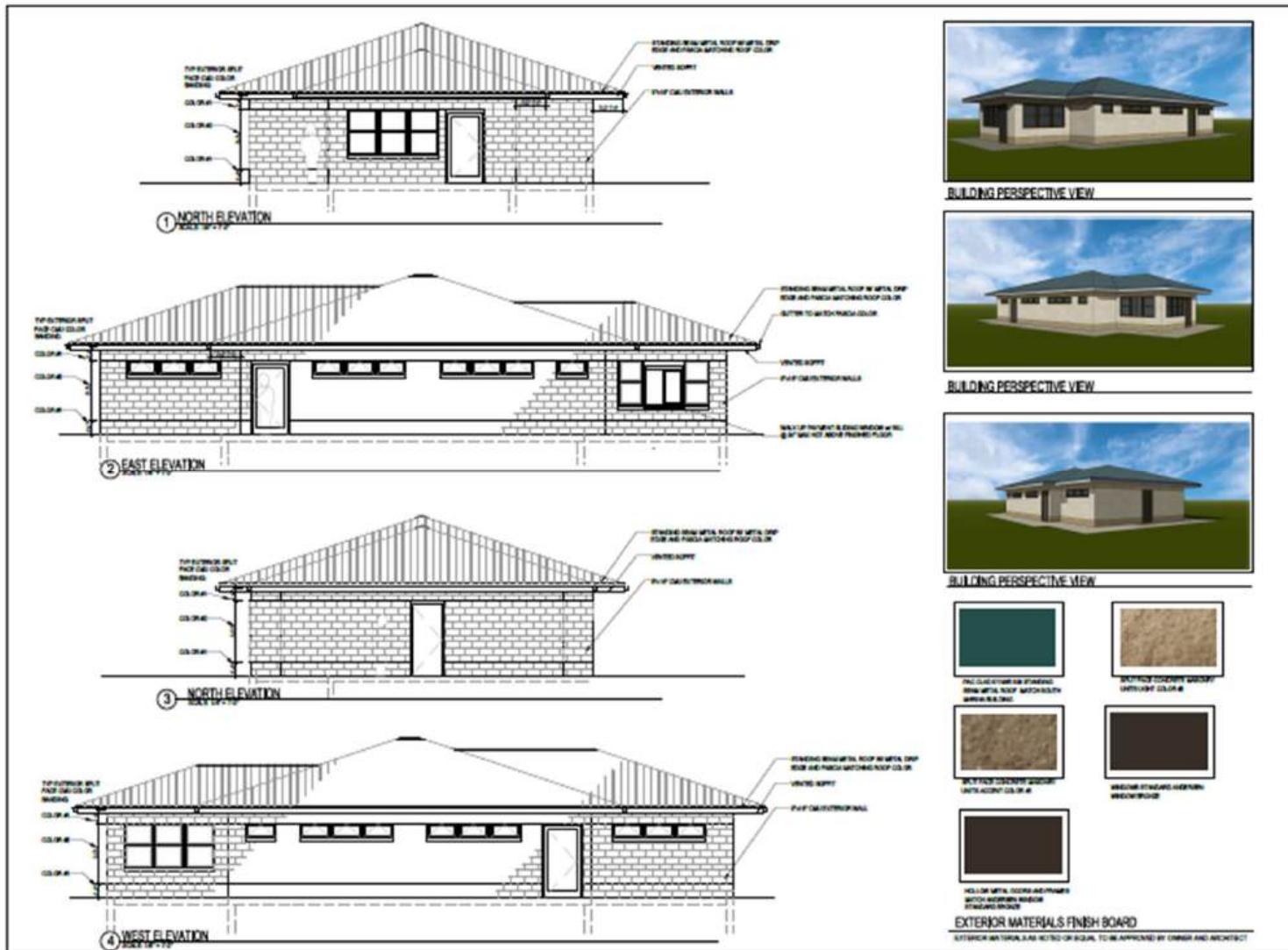
Background: The project includes replacement of the steel sheet pile seawall, a new floating dock system, installation of gangway ramps, placement of rip-rap support stone and woody debris habitat structures (alternate 2), accessible fishing platform (alternate2) site grading, construction of a new marina bathhouse building, site utilities, landscaping, marine utility pedestals, site walks, fire pits, picnic tables, and asphalt parking lot improvements.

<u>Contractor</u>	<u>City</u>	<u>Amount *</u>
E.C Korneffel Co	Trenton	\$8,083,822.50
M.L. Chartier Excavating, Inc.	Fair Haven	\$8,404,762.00
Z Contractors Inc.	Shelby Twp.	\$9,302,386.50
Dean Marine and Excavating	Mt. Clemens	\$9,335,226.03
Walsch Construction Company II, LLC	Chicago	\$10,241,292.68
Spence Brothers	Ann Arbor	\$10,401,059.54
M-K Construction Co., Inc.	Brownstown	\$11,377,140.00

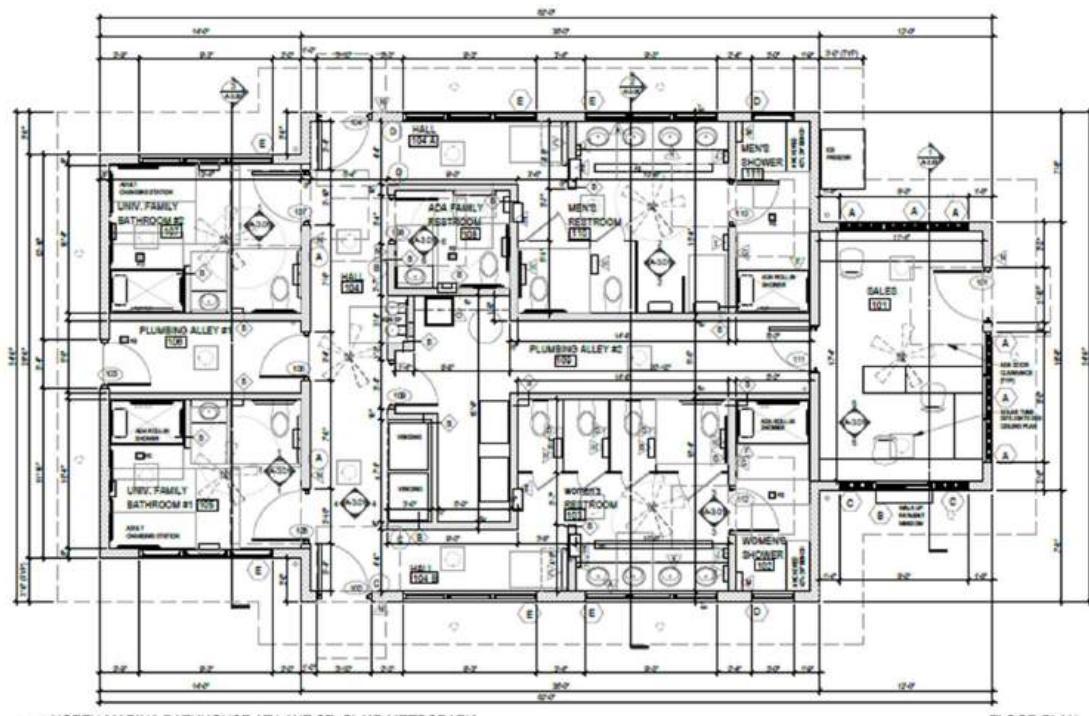
**Amount includes base bid and alternate 2.*

Budget Amount for Contract Services	\$9,000,000.00
Work Order Amount	
Contract Amount- E.C. Korneffel Co.	\$8,083,822.50
Contract Administration	\$ 100,000.00
Total Proposed Work Order Amount (Rounded)	\$8,183,823.00

This project was reported and publicly advertised in the following construction reporting outlets: Michigan Inter-governmental trade network, MITN; Construction Association of Michigan, Construction Connect, Washtenaw Contractors Association, Builders Exchange of Lansing and Central Michigan.

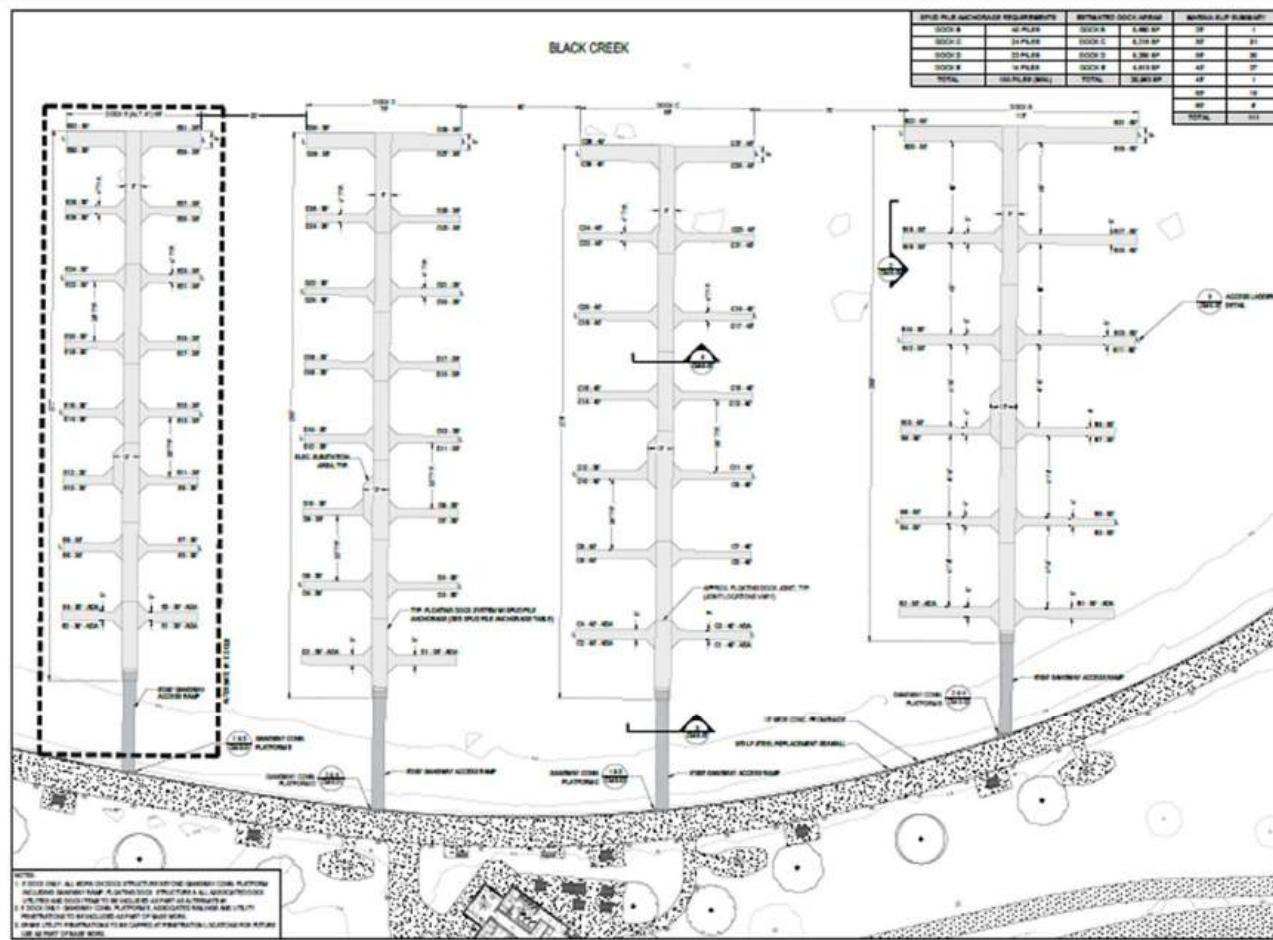


New Marina Bathhouse



① NORTH MARINA BATHHOUSE AT LAKE ST. CLAIR METROPARK

FLOOR PLAN



Floating dock system



To: Board of Commissioners
From: Mike Henkel, Chief of Engineering Services
Project No: 502-23-702
Subject: North Marina Redevelopment Design
Location: Lake St. Clair Metropark, Macomb County
Date: February 3, 2026

Action Requested: Motion to Approve

That the Board of Commissioners approve a change order to purchase order 2023-0840 Edgewater Resources LLC, project 502-23-702 in the amount of \$27,918.00 as recommended by Chief of Engineering Services, Mike Henkel and staff.

Fiscal Impact: Funding is available in the engineering professional services account to cover the cost.

Background: The additional work addresses additional permit revisions for the State, grant coordination, and added survey work. The design project includes a new North Marina restroom facility, floating docks, building demolition, electrical pedestal upgrades, site utilities, seawall, associated walks, and site restoration work. Bids have recently been received for the construction of the project.



To: Board of Commissioners
 From: Mike Henkel, Chief of Engineering Services
 Project No: 708-25-036
 Project Title: Roof and Siding Replacement
 Project Type: Major Maintenance
 Location: Hudson Mills Metropark
 Date: 2-2-2026

Action Requested: Motion to Approve

That the Board of Commissioners approve contract 708-25-036 to the low responsive, responsible bidder Armstrong Enterprises, Inc. in the amount of \$204,250.00 as recommended by Chief of Engineering Services Mike Henkel and Staff.

Fiscal Impact: The project is budgeted in the amount of \$220,000.00 and is \$15,570.00 under budget.

Scope of Work: The work includes furnishing all additional labor, equipment and materials necessary to replace; roofing, siding, trim, venting, flashing, and other incidental items of work necessary.

Background: The existing wood siding is deteriorated and has led to water damage to some areas of the building. Additional work was included as alternates within the bid documents to address siding on the chemical mixing building, using vinyl siding instead of cement board, and replacing fiberglass insulation at select areas. The bid amounts allow the integration of the alternates 1,2,4.

<u>Contractor</u>	<u>City</u>	<u>Amount *</u>
Armstrong Enterprises, Inc.	Pinckney	\$204,250.00
Weatherseal Home Improvement Co., Inc.	Shelby Twp	\$251,645.00
True Line Construction LLC	Ferndale	\$343,315.00

**Amount includes base bid and alternates 1, 2, 4.*

Budget Amount for Contract Services and Administration	\$ 220,000.00
--	---------------

Work Order Amount

Contract Amount- Armstrong Enterprises, Inc.	\$ 204,250.00
Contract Administration	\$ 10,000.00
Total Proposed Work Order Amount	\$ 214,250.00

This project was reported and publicly advertised in the following construction reporting outlets: Michigan Inter-governmental trade network, MITN; Construction Association of Michigan, Construction Connect, Washtenaw Contractors Association, Builders Exchange of Lansing and Central Michigan.



Maintenance Building



Chemical mixing and storage building



To: Board of Commissioners
From: Mike Henkel, Chief of Engineering Services
Project No: 505-25-131 HCMA/ Washtenaw Co. RFP 8858
Project Title: B2B Boardwalk Redecking
Project Type: Capital
Location: Dexter Huron Metropark, Washtenaw County
Date: February 3, 2026

Proposals Received: January 13, 2026.

Action Requested: Motion to Approve

That the Board of Commissioners 1) approve a cost share of 50% in the amount \$213,100.53 to Washtenaw County for RFP 8858 2) transfer \$33,101.00 from the Lake St. Clair Exit Road re-paving project to cover the cost of the project as recommended by Chief of Engineering Services Mike Henkel and Staff.

Fiscal Impact: The current project is budgeted at \$180,000.00 and is over the budgeted amount by \$33,101.00. Funding is available in the Lake St. Clair Exit Road re-paving project to cover the added cost. The total project bid amount plus a 10% contingency is \$426,201.05.

Scope of work: The project includes removal, disposal, and installation of approximately 28,800 square feet of new decking on the B2B trail in Dexter Huron Metropark.

Background: The existing wood decking needs replacement. The existing boards are degrading and causing a hazard to patrons using the board walk. Spot repairs have been made by park maintenance crews, however the condition of the surface warrants full replacement. The project will be administered by Washtenaw County in coordination with the Metroparks.

Budget Amount for Contract Services and Administration	\$ 180,000.00
Lake St. Clair Exit Re-Paving	\$ 33,101.00
Total (Rounded)	\$ 213,101.00
Work Order Amount	
Cost Share (Rounded)	\$ 213,101.00
Contract Administration HCMA Staff	\$ 10,000.00
Total Proposed HCMA Work Order Amount	\$ 223,101.00

*See attached bid results from Washtenaw County.



MEMORANDUM

To: Washtenaw County Parks and Recreation Commission

From: Meghan Bonfiglio, Director

Date: January 13, 2026

Subject: Award of Construction Contract: B2B Trail Boardwalk Redecking, Dexter-Huron Metropark

BACKGROUND

In 2011, the Commission partnered with the Huron-Clinton Metropolitan Authority (HCMA) to build a 1.4-mile section of the Border-to-Border Trail (B2B) from Central St. in Dexter east into Dexter-Huron Metropark, including seven boardwalks totaling about 1,360 feet. Through an easement and maintenance agreement, both agencies share equally for maintenance and repairs.

DISCUSSION

Per the agreement, HCMA has handled routine boardwalk repairs since construction. Several years ago, they alerted engineering and planning staff from both agencies to more closely monitor conditions based on what they were observing during routine work. Recent assessments show significant deterioration of deck boards, requiring full redecking by a contractor. Some substructure work and ADA-compliance pavement repairs are also anticipated.

Originally constructed from Southern Yellow Pine, the redecking project includes a pilot study of three decking materials—Douglas Fir, Southern Yellow Pine, and a fiberglass product—to evaluate installation, cost, durability, slip resistance, and public feedback. This will inform future boardwalk design and material standards.

It was decided that Commission staff would bid and manage the project in coordination with HCMA's team. County RFP 8858 received eight competitive bids, with Laux Construction providing the the most competitive, responsible, and qualified bid.

Bidder	Total Bid	Location
Laux Construction	\$ 426,201.05	Mason, MI
KAB, Enterprises	\$ 453,577.68	Lincoln Park, MI
Greenway Bridge	\$ 499,549.00	St. Augustine, FL
Huron Pointe Excavating	\$ 642,531.12	Mt. Clemens, MI
Erie Construction	\$ 697,482.00	Woodhaven, MI
Schepke Consulting	\$ 720,294.00	Roscommon, MI
J. Ranck Electric	\$ 875,300.00	Mt. Pleasant, MI
LJ Construction	\$ 898,669.00	Clifford, MI

RECOMMENDATION

Based on the review of bids and discussions with staff from HCMA, I recommend that the Washtenaw County Parks and Recreation Commission award a contract to Laux Construction for \$426,201.05 for RFP 8858. I further recommend authorizing a 10% construction contingency in the amount of \$42,620 for this project. This award is contingent upon authorization of funds and reimbursement by HCMA for 50% of the contract value in accordance with the executed repair and maintenance agreement.

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Mike Henkel, Chief of Engineering Services
Project No: 509-21-560
Project Title: Golf Course Pumphouse and Irrigation Replacement
Project Type: Capital Improvement
Location: Stony Creek
Date: February 3, 2026

Action Requested: Motion to Approve

That the Board of Commissioners approve change orders to project 509-21-560 for additional design services to Hubble, Roth and Clark in the total amount of \$101,900.00 as recommended by Chief of Engineering Services Mike Henkel and Staff.

Fiscal Impact: Funding is available within the engineering professional services account to cover the cost. The original design proposal was approved in November of 2022 in the amount of \$221,400.00. An additional change order was approved in May 2023 of 34,500 for a total of \$255,900.00.

Background: Additional work was utilized in the original design effort to address complications that evolved during the design process. Most of this added work involved the new pump station location. The location and system design was configured to allow the use of water directly from Stony Lake. A new pump station site was selected because the existing location and associated pond are inadequate in supplying the needed volume of water for the course. Staff have had to rely on an additional stand-alone diesel pump to transport water from the main lake and through a ditch to supply the pond with enough volume of water. Connection to the main lake resolves this issue and provides a long-time solution and volume of water for prolong dry conditions. The new pump station will also allow for shorter watering windows to irrigate the course due to the ability to supply larger volumes of water. The original intent was to use the existing power supply from a pole near the site. However, upon engaging DTE for review of the service design for the pump station, DTE determined that the existing service power lines and the poles need to be replaced due to their size. The service will originate from the Snell Road pump station. The cost to replace the service is \$300,000.00 and is included in the 2026 budget. Staff in conjunction with the consultant investigated other options with pump selection, wiring configurations, the use of generators, and trying to locate a new power origin location. Addition cost cutting measures were also investigated with the pump station structure from a building to an enclosed housing. The current additional design costs will finalize the design, aid in project solicitation, and help with construction over site. The project is approximately 90% complete.

Attached: HRC proposal

January 28, 2025

Huron Clinton Metropolitan Authority
13000 High Ridge Drive
Brighton, Michigan 48114-9058

Attn: Mike Henkel, Chief of Engineering Services

Re: Stony Creek Golf Course
Pump Station & Irrigation Replacement
Engineering Proposal

HRC Job No. 20220830

Dear Mr. Henkel

Hubbell, Roth & Clark, Inc. (HRC) is pleased to provide this continuing engineering service proposal for the replacement of the golf course pump station and irrigation at Stony Creek Metro Park Golf Course, located at 5140 Main Parkway, Shelby Township, Michigan 48316. HRC has continued our relationship with Irrigation Consultants, Inc. (ICI) staff for continuity of the project's original irrigation system design and upcoming implementation.

Scope of Work

HRC proposes to complete the following tasks to provide HCMA final construction drawings, specifications for bidding and procurement of a construction contract in coordination with HCMA's required contract General Conditions and construction support services.

Design Engineering

- ≡ Review, revise, and update the previously completed construction drawings and specifications, dated 7/17/2023, including but not limited to material usage, equipment updates, construction code changes.
- ≡ Revise and update the pump station site plan to incorporate an alternative for providing an enclosed pump station skid package rather than the designed building.
- ≡ Include a construction phasing plan to allow for continual operation of the golf course.
- ≡ Review current irrigation products and materials with HCMA staff and update project specifications.

Project Management and Meetings

- ≡ Coordinate an on-site design review meeting with HCMA staff for the purpose of reviewing project status, budget and other owner project goals and objectives, including meeting minutes.
- ≡ Management of HRC and subconsultant resources and control of project communications.
- ≡ Coordinate the project bid form, technical drawings and specifications with HCMA's standard purchasing documents, policies and procedures.
- ≡ Coordinate an on-site final review meeting with HCMA project and procurement staff for the purpose of reviewing the completed bid drawings, specifications and documents, including meeting minutes.

Bidding and Procurement Assistance

- ≡ Finalize bidding and procurement documents.
- ≡ Coordinate and attend a Pre-bid Meeting with interested contractors, vendors and/or suppliers for the purpose of reviewing the completed bid documents and answering questions.
 - Draft up to (2) addendums during the bidding and procurement process.
- ≡ Assist HCMA with tabulating submitted bids, reviewing references and providing an award review letter.
- ≡ Upon request, HRC will bill HCMA according to the attached HRC standard rates for the following.
 - Coordination and attending contractor interviews.
 - Attending HCMA Commission Approval Meeting.
 - Providing notices for intent to award and to proceed to the awarded contractor.

Construction Engineering/Administration

- ≡ Coordinate and attend a Pre-construction Meeting with the awarded contractor to review construction procedures, schedule, submittals and other related topics, including meeting minutes.
- ≡ Review and respond, up to (40) contractor material and products submittals and shop drawings related to civil, landscape, architectural, electrical, mechanical, and irrigation design and systems.
- ≡ Coordinate and attend (6) Progress Meetings, with HCMA staff and general contractor, including meeting minutes.
- ≡ Assist with periodic construction related questions from HCMA inspection and observation.
- ≡ Provide construction staking and layout for the new pump station and site.
- ≡ Provide irrigation systems, staking and layout services by ICI.
- ≡ Provide up to (12) days of on-site irrigation construction assistance by ICI.
- ≡ Upon substantial completion of construction, assist HCMA with developing and reviewing a final construction punch list.
- ≡ Provide record drawings in PDF and AutoCAD format for the pump station and water intake for closeout of the EGLE Permit.

Schedule

HRC is prepared to immediately begin services upon approval of the proposal according to the following schedule.

• Design Review Meeting	March 2026
• Final Design Engineering Review	May 2026
• Bidding and Procurement	June 2026
• Contract Award	July/August 2026
• Construction Start	TBD

This schedule will be reviewed and finalized at the March 2026 Design Review Meeting to determine the feasibility of bidding and awarding a construction contract for the pump station sooner.

Budget

• Design Engineering	\$ 18,400.00
○ Irrigation Consultant	\$ 8,800.00
• Project Management & Meetings	\$ 18,100.00
○ Irrigation Consultant, Inc.	\$ 16,500.00
• Bidding and Procurement	\$ 3,700.00
○ Irrigation Consultant	\$ 2,800.00
• Construction Engineering/Administration	\$ 23,200.00
○ Irrigation Consultant	\$ 5,500.00
○ HRC Record Drawings	<u>\$ 4,900.00</u>
○ Total	\$101,900.00

The total not-to-exceed amount for the proposed project is **\$101,900**. HCMA will only be billed for services rendered at our standard hourly rates in effect at the time of services. Refer to attached rate table for calendar years 2025 and 2026. This amount will not be exceeded without prior written HCMA authorization.

Assumptions & Clarifications

- ≡ HCMA to provide 3-phase electrical power to the existing electrical pole adjacent to the new pump station location.
- ≡ Bidding and procurement interviews, commission meeting attendance, contract document execution and notices to award and to proceed will be completed by HCMA.
- ≡ On-site Observation/inspection to be completed by HCMA.
- ≡ HCMA to complete review and approval of contractor payment applications.
- ≡ Irrigation record drawings to be completed by awarded contractors.

Roland Alix, PE, will serve as Principal in Charge of this project and represent HRC in negotiating and binding into a contract with HCMA. This proposal will remain valid for 60 days from November 4, 2025. After you have reviewed our proposal, HRC would welcome the opportunity to discuss the details further.

If you have any questions or require any additional information, please contact the undersigned.

Very truly yours,

HUBBELL, ROTH & CLARK, INC.



Michael J. Donnellon, Jr. PLA, ASLA
 Senior Project Manager/Landscape Architect

MJD/ra

pc: HRC; File T. LaCross, R. Alix, P. Haire, C.
 June

Accepted By:

Signature: _____

Written Name: _____

Title: _____

Dated: _____



To: Board of Commissioners
 From: Mike Henkel, Chief of Engineering Services
 Project No: 704-25-402
 -Project Title: Hike Bike Trail Boardwalk Joist Repairs
 Project Type: Major Maintenance
 Location: Kensington Metropark, Oakland County
 Date: February 4, 2026

Proposals Received: February 3, 2026.

Action Requested: Motion to Approve

That the Board of Commissioners approve contract 704-25-402 to the low-responsive, responsible bidder KAB Enterprises, Inc. in the amount of \$68,632.15 as recommended by Chief of Engineering Services Mike Henkel and Staff.

Fiscal Impact: The current project is budgeted at \$110,000.00 and is under budget in the amount of \$41,367.85.

Scope of work: The project includes removal and replacement of joist hangers, resetting existing joists, and securing rail posts.

Background: The existing joist hangers have deteriorated and need replacement. Approximately 2,800 hangers will be replaced. Park staff have been installing new joist hangers, however due to the quantity and timing contract work is necessary.

Contractor	City	Amount
KAB Enterprises, Inc.	Lincoln Park	\$ 68,632.15
Union Properties Construction	Port Huron	\$116,483.45
OCG Companies	Bloomfield Hills	\$140,550.00
DiMambro Construction	Troy	\$149,875.00
Schepke Consulting	Roscommon	\$178,500.00
Budget Amount for Contract Services		\$ 110,000.00
Work Order Amount		
Contract Amount- KAB Enterprises, Inc.		\$ 68,632.15
Contract Administration		\$ 5,000.00
Total Proposed Work Order Amount (Rounded)		\$ 73,632.00

This project was reported and publicly advertised in the following construction reporting outlets: Michigan Inter-governmental trade network, MITN; Construction Association of Michigan, Construction Connect, Washtenaw Contractors Association, Builders Exchange of Lansing and Central Michigan.





To: Board of Commissioners
From: Danielle Mauter, Chief of Marketing and Communications
Subject: 2026 Marketing Plan
Date: 2/6/2026

Action Requested: Motion to Approve

That the Board of Commissioners approve the 2026 Marketing Plan as recommended by Chief of Marketing and Communications, Danielle Mauter, and staff. 2026 Marketing Plan includes goals and strategies for the marketing efforts in 2026.



INTEGRATED MARKETING PLAN 2026 GOALS AND STRATEGIES



METROPARKS.COM



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EXECUTIVE SUMMARY

The Metroparks enter 2026 with a clear understanding of the progress made over the last several years and a renewed commitment to strategic, data-informed marketing. Since 2019, brand awareness has grown, program participation has strengthened, digital engagement has accelerated, and cross-department collaboration has become core to our work, but after several years of strong attendance increases following the pandemic, early indicators now show a gradual downward trend from peak pandemic levels and Annual Pass sales leveling off with pre-pandemic levels.

The strategy focuses outlined here, and detailed throughout the Marketing Plan, reflect lessons learned from 2019–2025, insights from SEMCOG demographic profiles, visitation reports, visitor surveys, the 2025 Community Survey, marketing campaign data, industry reports and the 2026 Marketing and Communications team planning retreat. They establish the framework for how we will approach marketing in 2026 and guide all campaign development, messaging, content creation, and partnership work throughout the year.

Taken together, demographic, visitation, survey, and full-year campaign data strongly reinforce the strategic shifts planned for 2026.

Target audience based campaign structures are needed to reflect real differences in audience motivations, barriers, and behaviors. Website improvements directly address the region's most persistent barrier to visitation: lack of awareness and clarity. Detroit's continued gaps in awareness validates the need for culturally relevant, community-centered outreach. Declining annual pass visitation underscores the need for relational retention strategies rather than transactional messaging alone.

Younger audiences' media habits confirm the importance of social-first creative, video storytelling, and authenticity. Experiential and grassroots efforts reflect a desire for connection, relevance, and shared experiences — particularly when paired with strong digital follow-through.

Visitor insights and industry reports consistently point to authentic storytelling and word of mouth as powerful tools for connection. The development of *Your Metroparks, Your Story* turns that insight into action through a sustained, visitor-story-driven communications framework.

Data → Strategy Alignment Summary

- Target audience based campaigns reflect genuine demographic and behavioral segmentation.
- Detroit-first messaging aligns with the strongest growth patterns.
- Using real visitor stories in communications strengthens connection and resonance
- Developing a “Super Fan” strategy supports retention and long-term engagement.
- Website audit and updates combined with modernizing tailored communication channels directly address awareness gaps.
- EEA engagement supports both equity goals and future visitation opportunities.
- Social-first creative aligns with younger audiences' habits.
- Experiential activations deepen emotional connection and brand affinity.

2026 represents an intentional shift—a reset to fundamentals that will allow the Metroparks to grow more effectively, serve audiences more equitably, and communicate more personally.

OUR NORTH STAR

Our North Star keeps our marketing efforts focused on what matters most. It guides decisions, prioritization, and how we measure success. The summary of the annual goals are below, but the full detailed version of these goals start on page 8.

Primary Goals

- Increase park attendance 10% above 3-year average
- Increase annual pass sales to 2021 peak
- Increase program & event participation – 75% enrollment rate by 2027
- Grow public trust and awareness

Secondary Goals

- Grow revenue \$100k (sponsorships, bulk sales, Pop Up Shop)
- Grow Equity Emphasis Area (EEA) engagement
- Support golf market growth – increase rounds by 1%
- Strengthen and sustain our team

OUR STRATEGY AT A GLANCE

Our 2026 strategy focuses on clarity, connection, and impact — meeting people where they are with messaging that feels real, relevant, and human.

STRATEGIC FOCUS AREAS

Target-Audience-Led Campaigns

Fewer campaigns, done better. Messaging, channels, and visuals tailored to who the campaign is for.

Real Visitor Stories = Real Connection

Lean into actual visitor experiences to build authenticity, trust, and resonance.

Building Public Trust & Awareness

Strengthen relevance and credibility across the region, with focused emphasis on Detroit residents, Equity Emphasis Areas, and first-time or infrequent visitors.

Modernize How We Communicate

Improve usability and explore modern, customized communication methods that reflect how different audiences prefer to receive information.

If people can't find information, it doesn't exist. And if messaging isn't relevant to them, they may never know to look for it at all.

Social Media Growth & Storytelling

Shift from posting to building community through engagement, video, and platform-appropriate storytelling.

WHAT THIS MEANS FOR STAFF

This strategy works best when everyone understands how their role supports clear, relevant communication.

For All Staff

- Provide exceptional customer service, rooted in Metroparks brand principles
- Share accurate, up-to-date information about facilities, programs, events, and amenities when asked
- Encourage visitors to use the Metroparks website, sign up for email updates, and share their stories and experiences
- Flag recurring visitor questions, confusion, or pain points so messaging can be improved

For Event and Program Leads

- Plan every program and event for a specific target audience and clearly identify that audience in information submitted to Marketing. Not every program or event is for everyone
- Support attendance through grassroots promotion using your own networks and contacts, with accurate information
- Capture or share real moments, stories, or feedback that demonstrate impact and authenticity

For Managers, Supervisors & Project Leads

- Behind-the-scenes work directly shapes the public experience. Consider how systems, timelines, or processes impact a visitor's ability to find, understand, and act on information
- Support clear, timely communication by sharing updates that affect public-facing messaging

For Content Crew Members (*NEW* selected staff members supporting social-first storytelling)

- Capture photos and short-form video during regular park operations
- Focus on authentic, real-time moments that reflect visitor experience
- Follow training and guidelines related to brand standards, social media best practices, and photo/video release requirements
- Share captured content through established workflows
- Represent their park, program area, and community through thoughtful, people-centered storytelling

Alignment, clarity, and shared responsibility help turn awareness into action.

MISSION, VISION & CORE VALUES

This marketing plan and strategy supports the mission, vision and core values of our organization. In November of 2021 the Metroparks Board of Commissioners approved new mission, vision and core values statements. Additionally, the marketing plan shall support the goals and objectives outlined in the Strategic Plan approved in December 2022.

MISSION STATEMENT

To bring the benefits of parks and recreation to the people of Southeast Michigan. All the people. All their lives.

VISION

To be a unifying force – and indispensable resource – in Southeast Michigan: One Region. One Metroparks. Endless Experiences.

CORE VALUES

- **Access**
Make the Metroparks available to all in the region, regardless of race, age, income, gender, or ability.
- **Commitment**
Treat all employees, constituents, and stakeholders as partners in our shared mission and to enhance the health and well-being of all residents in Southeast Michigan.
- **Diversity**
Embrace and reflect the region's richness – both its natural environment and the communities within it.
- **Equity**
Create a system that more fairly serves all individual, families, and communities across the region.
- **Leadership**
Provide innovative program, valuable educational offerings, and proactive community engagement.
- **Stewardship**
Responsibly manage our natural resources and maintain financial stability to protect the public's investment.

Strategic Plan

The strategic plan dashboard can be found at [metroparks.com/strategicplan](https://www.metroparks.com/strategicplan)¹.

¹ <https://www.metroparks.com/strategicplan/#OVERVIEW>

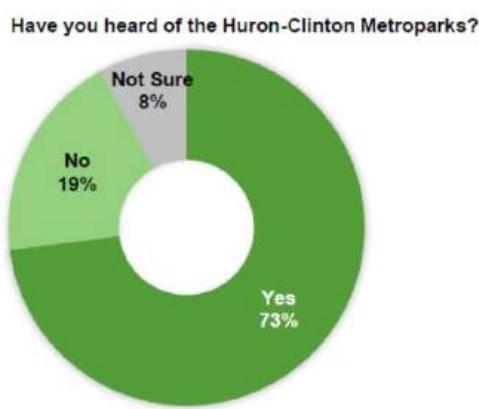
MARKETING GOALS

The 2026 marketing goals directly support the department's North Star:
Build public trust and awareness while increasing attendance, registration, and revenue.

These goals reflect the organization's strategic shift toward audience-based campaigns, deeper storytelling that reinforces mission and identity, and a stronger mid-funnel/bottom-funnel structure. Each goal is designed to measurably advance brand strength, visitor engagement, and financial sustainability across the Metroparks system.

GOAL CATEGORY 1: Build Greater Awareness & Public Trust

1. Strengthen overall awareness and understanding of the Metroparks brand and identity



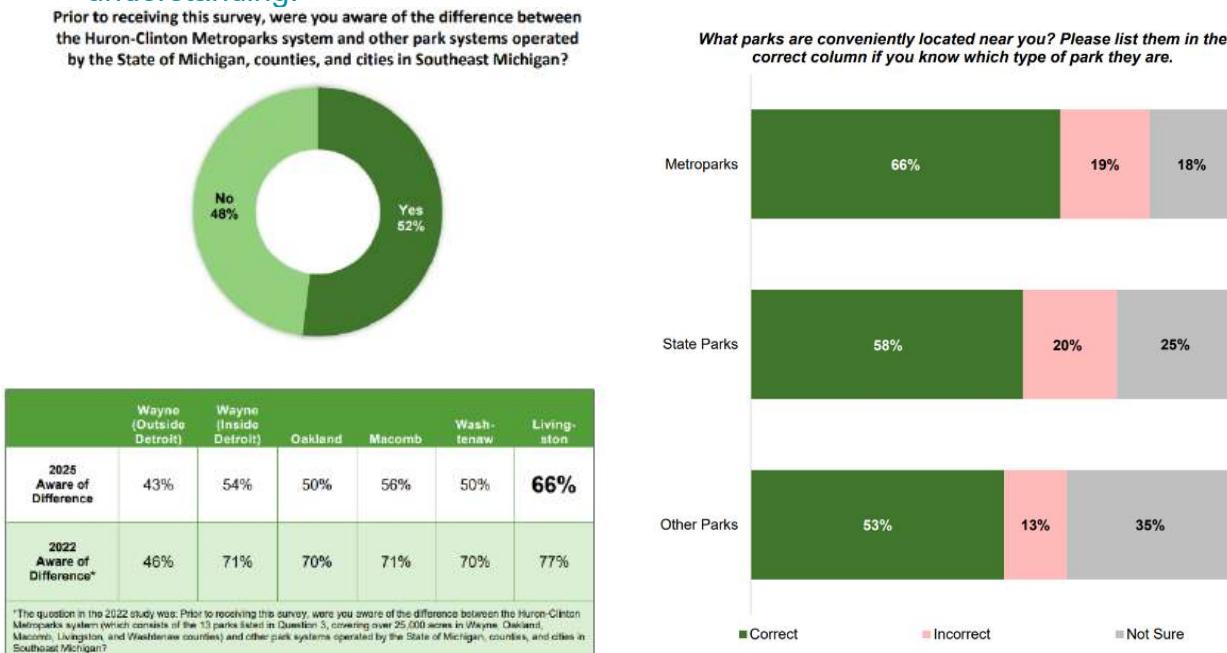
According to our most recent community survey data, the Metroparks have a strong brand awareness of 73% by name, but gaps still exist in the public's understanding of who we are, what we offer, and why our mission matters. Notably, there is a larger gap in awareness in Detroit. In 2026, we will continue broad brand-building efforts supported by more personal storytelling that humanizes the organization and clarifies our regional role. Messaging will better differentiate the Metroparks from other park systems and reinforce the unique experience and value we provide.

Key Strategy Changes Supporting This Goal:

- Transition paid brand campaigns to the audience-based target profile model rather than topic-based structures. One of these audience-based target profiles will be focused on "Detroiters" to address the gap in awareness highlighted by the community survey in that area.
- Expand story-driven content, including visitor features and mission-focused narratives.
- Increase staff- and leadership-voiced content to strengthen trust and authenticity.
- Leverage grassroots and media partnerships to extend brand reach into new communities.

	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Washtenaw	Livingston
Aware of HCMA Name & Logo	43%	36%	39%	52%	38%	51%
Aware of Name Only	27%	19%	29%	24%	25%	25%
Aware of Logo Only	1%	4%	2%	3%	4%	3%
No Awareness of Name or Logo	29%	41%	30%	22%	33%	21%

- Integrate community survey insights to refine messaging and address gaps in understanding.



2. Strengthen executive positioning and expand earned media visibility

Executive visibility elevates organizational credibility and positions the Metroparks as regional thought leaders in recreation, conservation, education, and community impact. In 2026, we will strengthen the leadership team's public presence while expanding earned media storytelling aligned with mission and strategic initiatives.

Key Strategy Changes Supporting This Goal:

- Leadership team will collectively produce at least one communications piece per month, with the CEO generating at least one monthly piece.
- Implement a structured earned media calendar aligned with major organizational themes.
- Produce more thought-leadership content reflecting department expertise and mission impact.
- Partner with Moment Strategies to strengthen introductions and visibility in the regional business community.
- Finalize and operationalize the Crisis Communications Plan.

3. Grow social media reach, engagement and influence—particularly among younger audiences

Social media remains a primary mechanism for brand connection and sustained engagement. Younger audiences rely heavily on short-form video, influencers, and socially native storytelling. In 2026, the Metroparks will focus on a social-first strategy that is data-informed, nimble, authentic, and designed for ongoing growth while keeping older audiences engaged.

Key Strategy Changes Supporting This Goal:

- Hire, onboard and train a new full time position of Social Media and Content Manager

- Develop social-first campaign concepts for each target profile campaign, optimized for platform trends.
- Expand short-form video content, including episodic series, behind-the-scenes features, and influencer partnerships.
- Increase staff-generated content with internal toolkits that support employee participation.
- Build on YouTube Shorts/TikTok-style formats to reach younger audiences.
- Use platform-specific growth strategies informed by engagement metrics and audience behavior.

4. Increase engagement with Equity Emphasis Area (EEA) communities through targeted outreach, partnerships and programming

Serving underrepresented communities is core to the Metroparks mission. In 2026, outreach, partnerships and programming in EEA communities will expand, particularly with the opening of the Metroparks Water Garden in Detroit.

Key Strategy Changes Supporting This Goal:

- Implement audience-specific messaging informed by community data.
- Launch a “Detroiter” communications and programming campaign.
- Strengthen partnership outreach through schools, libraries and neighborhood groups.
- Expand impact within EEA areas through growth of Get Out and Play/Recreation Services by connecting more people to recreational activities and educating them on the Metroparks.
- Measure engagement across a broader set of indicators beyond visitation alone.

GOAL CATEGORY 2: Increase Attendance & Registration

5. Reverse the emerging downward trend in attendance and achieve year-over-year growth by growing vehicle entries at least 10% above the three-year average (3,569,489 vehicle entries in 2026).

After several years of strong attendance increases following the pandemic, early indicators now show a gradual downward trend from peak pandemic levels. While overall visitation remains significantly higher than pre-pandemic numbers, this softening signals the need for renewed focus and a more strategic approach to driving attendance growth.

In 2026, the goal is to **stabilize attendance, reverse the decline, and return to a pattern of consistent year-over-year growth**, with success measured by vehicle counts landing **above** the pre-pandemic average and continuing to trend upward.

Reaching this goal will require more personalized outreach, stronger program/event communication, clearer digital pathways to visit planning, and strengthened engagement with our most enthusiastic visitors—our emerging “super fans”—who already demonstrate high interest but still show gaps in awareness of programs and amenities.

Total Vehicle Count	
2025	3,117,472
2024	3,346,208
2023	3,144,502
2022	3,228,967
2021	3,518,195
2020	3,822,470
2019 (Pre-Pandemic)	2,829,831

Key Strategy Changes Reflected to Support This Goal:

- Transitioning to **persona-driven mid-funnel campaigns** that drive meaningful visitation rather than high volumes of isolated event promotions
- Improved website visitor paths to make it easier to find events, amenities, and park information
- Stronger promotion of programs and large events to Detroiters following survey insights
- Leveraging the new super fan strategy to encourage additional visits and deeper engagement
- Implementing email list growth strategies to

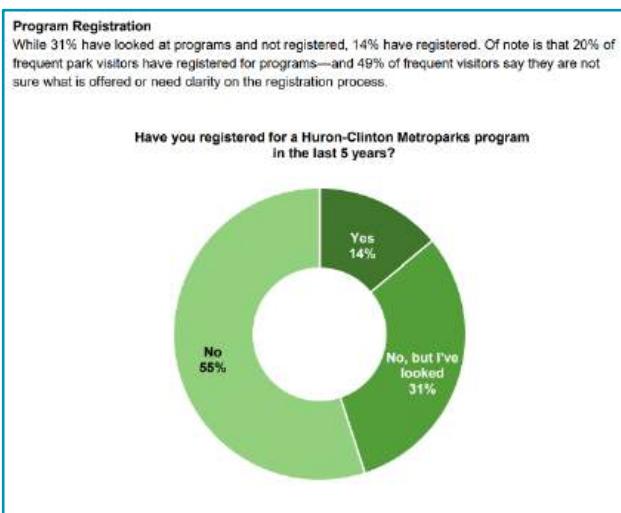
- reach new and younger audiences with targeted visit-driving messages
- Continued investment in real visitor storytelling and seasonal experiences that inspire spontaneous trips to the parks

6. Increase public programming enrollment rate, progressing toward 75% systemwide by the end of 2027

Enrollment continues to rise steadily year over year, and 2026 efforts will strengthen the marketing-to-registration pipeline while enhancing program discoverability and alignment with visitor interests. Community Survey data supports that “frequent visitors” are more likely to register for programs, so the pipeline will focus on targeting program promotions to more frequent visitors for higher conversions, while making sure program information aligns with the desires of the public.

Key Strategy Changes Supporting This Goal:

- Craft strong program and event descriptions that align community survey data with program and event details that resonate
- Provide monthly paid promotion for one prioritized program per interpretive center.
- Align messaging with target profile motivations and behaviors.
- Improve website program navigation and event page structure to reduce barriers to discovery.
- Use shared reports to help program staff adjust offerings.
- Reinforce program value through ongoing storytelling campaigns.



Year	Average Enrollment Rate for Programs that Require Registration
2021	33.77%
2022	46%
2023	49.95%
2024	52.14%
2025	67.69%

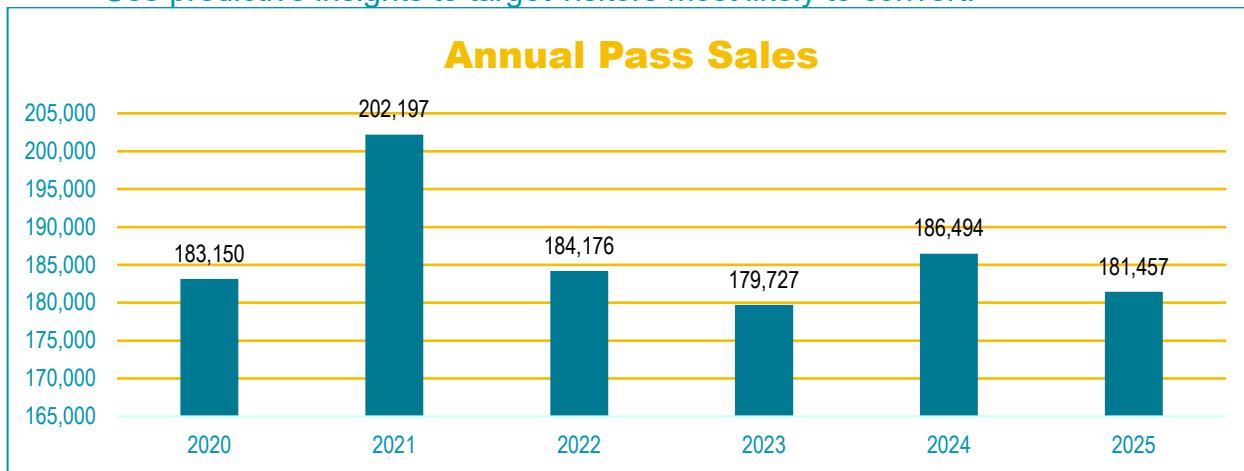
GOAL CATEGORY 3: Increase Annual Pass Sales & Other Revenue

7. Increase annual pass sales to match or exceed record 2021 sales (202,197 passes)

2021 remains the Metroparks' highest annual pass sales year. In 2026, we will aim to return to or surpass that benchmark through new messaging frameworks, expanded corporate and organizational bulk sales, and targeted audience-specific outreach. In 2026, campaigns will become more targeted, personalized, and strategically timed. Bulk pass sales will also remain a high priority, with partnerships across corporate, wellness, and community sectors.

Key Strategy Changes Supporting This Goal:

- Develop tailored value messaging for each audience profile emphasizing affordability and experience.
- Expand bulk sales through employer wellness programs, HR outreach, and corporate gifting.
- Reinforce pathways that convert casual visitors to “super fans” and ultimately pass purchasers through Trade-Up program and tailored communications strategies.
- Evaluate the correct “value statements” that resonate with audiences to justify pass purchases.
- Use predictive insights to target visitors most likely to convert.



8. Increase total golf rounds played by 1% over the 3-year average. Would result in 276,360 rounds played.

Golf has seen significant growth since 2020. In 2026, marketing will continue efforts to attract new and younger golfers, expand promotional reach, and use persona insights to deliver messages that resonate with different golfer profiles (youth, beginners, seniors, frequent players).

Key Strategy Changes Supporting This Goal:

- Recruit youth golfers through clinics, partnerships, and social-first promotions.
- Cross-promote park amenities to expand golfer awareness beyond the course.
- Pilot unique promotions and community activations that introduce new golfers.
- Highlight course quality, staff expertise and environmental stewardship in storytelling.

9. Secure at least \$100,000 in additional revenue through sponsorships, partnerships and bulk pass sales

Marketing will identify high-opportunity partnerships, sponsorships, and bulk pass sales opportunities throughout the region. Efforts will focus on meaningful alignment, long-term brand fit, and measurable revenue impact.

Key Strategy Changes Supporting This Goal:

- Expand strategic sponsorship opportunities for events, installations and guerrilla activations.
- Grow corporate bulk annual pass sales with refined materials and earlier timelines.
- Refine and re-test pop-up retail and merchandise collaborations.
- Leverage executive positioning and earned media to support corporate relationship building.
- Connect sponsorship efforts to broader impacts such as Everyone in the Pool and educational programs.



INTEGRATED MARKETING STRATEGY

Definition

Integrated marketing is the coordinated use of multiple communication channels, storytelling approaches, and audience insights to deliver a unified and consistent message that reflects the Metroparks brand. In 2026, this approach becomes more intentional, more data-driven, and more focused on guiding visitors through clearly defined engagement pathways—from awareness, to interest, to action.

Why Integrated Marketing Matters in 2026

Visitor expectations, media behaviors, and communication technologies continue to evolve rapidly. To stay relevant, the Metroparks must operate with an integrated strategy that connects channels, aligns messaging across the organization, and ensures that every communication touchpoint reinforces our brand identity and mission. The shift to audience-based, mid-funnel campaigns in 2026 makes integration even more essential. Rather than individual programs or events acting alone, the full ecosystem of paid, owned, earned, and grassroots channels must work together to support strategic goals.

It Starts With Brand Identity

Brand identity remains the foundation of all communication. The Metroparks' mission, vision and values guide messaging, tone, and visual style across every channel. In 2026, identity work expands into a deeper focus on storytelling—highlighting who the Metroparks are, why our work matters, and how we serve communities across Southeast Michigan. Staff voices, leadership perspectives, and visitor stories will play a larger role in reinforcing trust, expertise, and authenticity.

How the Integrated Strategy Works in 2026

The 2026 strategy is built around three core components:

1. Audience-Based Campaign Architecture

All major campaigns will follow the new target-profile structure, where each priority audience receives consistent messaging throughout the year. This creates an intentional mid-funnel system that gives visitors multiple touchpoints, reinforces awareness, and makes calls to action clearer and more relevant.

2. Channel Integration

Paid, owned, earned and grassroots channels will be planned as interconnected units rather than separate tactics. Campaigns will intentionally link:

- Paid media (digital, social, video, programmatic, streaming)
- Website landing pages and content pathways
- Organic social and storytelling content
- Email newsletters and personalized reminders
- Earned media and executive positioning
- Grassroots outreach through partners and community groups

3. Content & Creative Strategy

Storytelling remains central to our approach. In 2026, content must be:

- Video-first
- Tailored to audience motivations and barriers
- Informative, relevant and personable
- Designed for reposting, resharing or second-use across channels
- Flexible enough to respond to changing trends

Modernizing Channels & Technology

To stay aligned with modern communication expectations, the Metroparks will evaluate and pilot new channels including SMS messaging, push notifications and app-based features. These tools support more personalized engagement, “golden invitations,” and reminders that help convert casual visitors into more frequent users and ultimately super fans.

At the same time, improvements to backend systems—including automated dashboards, enhanced analytics, and streamlined project workflows—will strengthen efficiency and support better decision-making.

Marketing Mix for 2026

While many foundational channels remain in place, the mix is shifting to support performance, cost effectiveness and audience behavior:

- Television & Video: Continued investment in streaming, connected TV and programmatic video, with lighter use of traditional broadcast when beneficial.
- Out-of-Home: Selective use of billboards, transit and environmental placements to support brand visibility.
- Radio & Digital Audio: Increased emphasis on targeted digital audio placements over traditional radio.
- Digital Display & Paid Social: Remain core campaign drivers with strong data feedback loops.

- Sponsored Content & Native Media: Support storytelling and targeted outreach for niche audiences.
- Experiential & Guerrilla Marketing: strategic activations to generate attention, surprise and emotional connection.
- Email Marketing: Increased segmentation to match audience profiles.
- Influencer Partnerships: Selective, strategic partnerships to expand reach among younger visitors.
- Print Media: will be used selectively and only when it strategically supports target audience-based campaigns. This may include targeted placements in publications that strongly align with specific audiences or direct-mail pieces sent to households in zip codes where visitation dropped significantly in 2025. Print will remain a minimal but intentional channel—deployed only when it clearly supports reach, awareness, or reactivation goals for key audience segments.
- PR and Earned Media: continues to be a critical storytelling channel in 2026. Through proactive pitching, expert positioning, and relationship-building with regional media outlets, PR will amplify Metroparks stories, strengthen organizational credibility, and expand reach into communities where paid channels alone may underperform. Earned media will support major campaigns, Detroit-focused storytelling, conservation and stewardship messaging, and leadership positioning, ensuring the Metroparks remain visible and relevant across the region.
- In-Park Promotional Signage: will be re-evaluated and re-tested in 2026 based on strong and consistent survey findings showing it is not an effective tool for program or event advertising for most visitors. Only 12% of respondents indicated signage as a preferred way to learn about general Metroparks offerings, with even lower interest among moderate, infrequent, and non-visitors.

Key insights informing this shift include:

- Frequent visitors (16%) were the only group more likely to cite signage, meaning signage primarily reaches people already engaged.
- Infrequent visitors (7%) and non-visitors (4%) were significantly less likely to prefer signage, indicating it does not help build awareness or attract new audiences.
- County-level differences reinforce this pattern: Detroit (9%), Oakland (11%), Macomb (12%), and Washtenaw (15%) respondents showed low interest overall
- Age differences were minimal and still low overall, with a peak of just 16% among visitors aged 35–44.

Based on these findings, signage in 2026 will shift away from program and event advertising and toward improved wayfinding, visitor experience, on-site storytelling, and curated interpretive moments. Signage will be tested for clarity, placement, and usefulness, ensuring it supports visitor understanding without being relied on as a primary marketing channel.

Flexibility & Real-Time Optimization

Integrated marketing requires flexibility. Campaigns must be able to shift when performance data signals an opportunity—or a barrier. In 2026, marketing staff will continue refining processes for mid-campaign adjustments, real-time optimization and proactive content planning. Monthly analytical check-ins and twice-yearly campaign reports will help ensure responsiveness and continuous improvement.

Conclusion

Integrated marketing remains the framework that connects all Metroparks communication efforts. In 2026, the system becomes more modern, more targeted and more strategically aligned with visitor needs and organizational goals. This unified approach will help drive awareness, trust, attendance, program participation and revenue in support of the Metroparks' mission and strategic plan.



STRATEGY FOCUSES FOR 2026

The Metroparks enter 2026 with a clear understanding of the progress made over the last several years and a renewed commitment to strategic, data-informed marketing. Since 2019, brand awareness has grown, program participation has strengthened, digital engagement has accelerated, and cross-department collaboration has become core to our work. With this foundation in place, 2026 represents an intentional shift—a reset to fundamentals that will allow the Metroparks to grow more effectively, serve audiences more equitably, and communicate more personally.

The strategy focuses outlined here reflect lessons learned from 2024–2025, insights from the 2026 planning retreat, and the organizational priorities identified in our updated Strategic Plan. They establish the framework for how we will approach marketing in 2026 and guide all campaign development, messaging, content creation, and partnership work throughout the year.

Back to Basics: Using Data to Define and Reach Target Markets

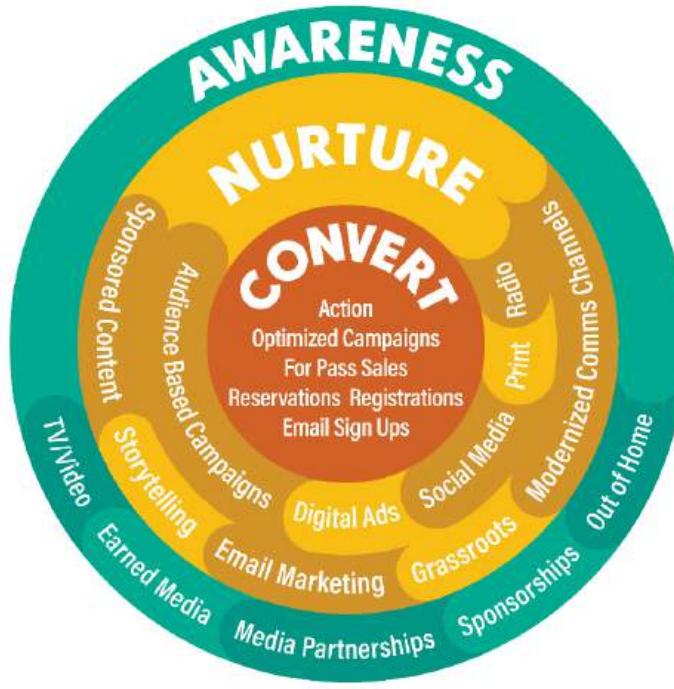
As we enter 2026, we are intentionally resetting and returning to the fundamentals of strategic marketing. The year's work will focus on understanding our audiences more deeply, tailoring our messaging more precisely, and modernizing the communication systems that support long-term growth. This shift moves us away from broad, event-heavy approaches and toward a more focused, data-driven model grounded in scan data, community survey insights, behavioral patterns and regional demographics.

In 2026, the Metroparks will define 5–10 target audience profiles that represent our highest-opportunity segments. All major mid-funnel campaigns will be built around these profiles, with messaging, creative and channel strategy aligned to each group's needs, motivations and behaviors. This ensures our campaigns are grounded in insight, driven by measurable objectives, and built for someone—not everyone.

Core elements of this reset include:

- better use of demographic, behavioral, and scan data,
- clearer connections between campaigns and organizational goals,
- more robust mid-funnel pathways,
- integrated storytelling that reinforces brand trust and identity.

Campaigns in 2026 will primarily live in the mid-funnel, focused on targeted audience profiles. These campaigns will run nearly year-round with artwork, frequency and messaging adjusted seasonally. New creative will emphasize visitor stories, authentic experiences, and a deeper connection to “They’re Your Metroparks.” This approach replaces the high volume of individual



Modern Marketing Funnels are no longer a straight path from awareness to action. A more realistic view is a flywheel where customers might travel back and forth between rings before taking an action. The majority of strategy work in 2026 will be focused in “mid-funnel” or Nurture stage, where a customer might spend an extended period of time before taking an action. This is illustrated by that band of the “flywheel” being wider.

event campaigns used in previous years, freeing resources for a more effective audience-based strategy.

Bottom Funnel Conversion Campaigns

Bottom funnel efforts will be highly digital, focused on driving measurable conversions after an audience has established awareness. Bottom funnel priorities include:

- Monthly interpretive center program campaigns
- Email and potential SMS sign-ups
- Annual pass sales
- Seasonal hiring
- Trail Challenge
- Family Campouts
- Music & Moves, Concert & Drone Show, MTB Festival, Hawkfest and select marquee events

These campaigns will rely heavily on paid social, digital ads and retargeting to capture audiences already exposed to mid-funnel strategies.

Finalizing Target Audience Profiles in Q1 2026

The specific visitor profiles/personas for our target audience led strategy will be finalized during Q1. The list of target audiences with their initial characteristics is included in Appendix 6 of this plan. During Q1, these will be refined to incorporate the full analysis of scan data, SEMCOG demographic reports, community survey insights, behavioral patterns, and industry benchmarks. These target audiences will form the foundation for all mid-funnel campaigns, guiding both creative development and message framing as well as paid campaign budget allocation. Each profile will receive its own tailored key message set, designed to speak to the motivations, barriers, needs, and opportunities unique to that audience segment. This ensures our campaign work remains data-informed, strategic, and responsive to community realities.

Each target audience will be assigned:

- tailored messaging pillars,
- audience-specific calls to action,
- appropriate channels and tactics,
- creative concepts designed for relevance and resonance
- a budget

These profiles will drive all mid-funnel campaigns throughout the year and lead towards bottom funnel calls to action.

Creating and Executing a Super Fan Strategy

Community survey results reinforce the importance of nurturing our most engaged visitors—our “super fans.” These frequent visitors are significantly more likely to purchase annual passes, register for programs, buy merchandise, and engage with our digital communications. However, the survey also shows that a high percentage of super fans still lack clarity about the differences between the Metroparks and other park systems, and many remain unaware of the breadth of programs and amenities we offer.

In 2026, we will develop and launch a comprehensive super fan strategy focused on strengthening awareness, deepening engagement, and increasing repeat participation among this high-value audience. This strategy will include enhanced direct communication, exclusive or early-access messaging where appropriate, targeted programming promotion, and storytelling that elevates the Metroparks identity and the unique value of our offerings.

Additionally, our broader mid-funnel persona-driven campaigns will include pathways designed to help convert more casual visitors into super fans. By building a larger, more informed, and more engaged super fan base, we anticipate increases in annual pass sales, visitation frequency, program registration, merchandise sales, and long-term brand affinity.

We will develop and launch a comprehensive super fan strategy designed to:

- deepen awareness of Metroparks identity and mission,
- strengthen loyalty and repeat visitation,
- increase program participation and merchandise sales,
- elevate storytelling around “why Metroparks matter,”
- create communication pathways that feel personalized and valued.

Creating and Executing a Dedicated Detroiter Campaign

Survey data and visitation trends show that Detroit residents represent one of the Metroparks’ greatest opportunities for growth. Detroiters report lower levels of brand familiarity, more uncertainty about what the Metroparks offer, and less clarity around transportation, park access, and where Metroparks locations are relative to where they live. Despite this, Detroit audiences also express strong interest in large-scale events, family-friendly experiences, and activities that feel culturally relevant and easy to attend.

In 2026, we will launch a dedicated Detroiter Campaign designed to close this awareness gap, build trust, and create a sense of belonging and invitation for Detroit residents. This work will be informed by community survey findings, persona development, Detroit demographic insights, and patterns in early 2025 program participation.

Key components of this campaign include:

- earned media messaging crafted specifically for Detroit residents, reflecting cultural context, interests, and preferred communication styles,
- clear and welcoming communication about transportation, travel time, and ease of access to key Metroparks locations,
- social-first and video-forward storytelling that highlights Detroiter’s own experiences with the Metroparks,
- event-driven and picnic based tactics, recognizing that Detroit audiences respond strongly to experiences and moments they can share,

- partnerships with neighborhood groups, Detroit-based influencers, and community organizations to expand reach and trust,
- targeted paid placements and grassroots content where Detroiters already spend their time—online and in person.

This campaign will create a consistent, heavily earned media, yearlong presence for the Metroparks in Detroit and establish the foundation for deeper engagement, improved attendance, and long-term brand familiarity within the city.

Deepening Connections in Equity Emphasis Areas

In 2026, the Metroparks will continue to intentionally deepen connections with residents and communities in Equity Emphasis Areas by focusing on access, relevance, and sustained engagement. This work recognizes that building long-term relationships—and future Metroparks patrons—requires more than awareness alone. It requires meeting people where they are, reducing barriers to participation, and offering programming that feels welcoming, culturally relevant, and meaningful.

This strategy builds on existing initiatives and partnerships that are already making an impact, while expanding how we tell the story of this work and connect it to broader Metroparks experiences.

Centering Access Through Programs and Partnerships

Programs such as Everyone in the Pool, Supplemental Science, and other educational and recreation-focused offerings play a critical role in reducing barriers related to cost, transportation, familiarity, and confidence. These programs are not one-time touchpoints; they are pathways into lifelong relationships with the Metroparks.

Marketing and communications efforts in 2026 will emphasize:

- The real, tangible benefits of these programs for participants and families
- Stories of first-time experiences, confidence-building moments, and repeat participation
- Clear pathways that help participants understand “what comes next” after an initial program or visit

By highlighting these programs through storytelling and targeted outreach, we reinforce the Metroparks as accessible spaces for learning, wellness, and recreation—especially for those who may not yet see the parks as “for them.”

Strengthening the Detroit Connection

Detroit residents were identified in the community survey as a priority audience with lower familiarity and engagement with the Metroparks system overall. In response, 2026 strategy places a stronger emphasis on Detroit-based programming, partnerships, and messaging.

A key element of this work is the ongoing collaboration with the Detroit Riverfront Conservancy, particularly at Ralph C. Wilson, Jr. Centennial Park and the Metroparks Water Garden. This space offers a unique opportunity to create a visible, local Metroparks presence within the city—one that serves as both a destination and a gateway to the broader park system.

Marketing efforts will:

- Weave the Water Garden more intentionally into system-wide Metroparks storytelling
- Align messaging within the dedicated Detroiter campaign to reflect local relevance and access

- Support collaborative programming and learning opportunities that introduce Metroparks values, recreation, and stewardship in a familiar setting

Select guerrilla and experiential marketing concepts at the Water Garden will be explored to spark curiosity, invite interaction, and generate earned media attention—creating moments where Detroiters can organically discover the Metroparks brand and offerings.

Expanding Recreation Services to Reach Underrepresented Communities

In 2026, the growth of Recreation Services will further strengthen equity-focused engagement by prioritizing partnerships and programs designed specifically for underrepresented communities. Recreation Services takes a broader approach than traditional programming by focusing on confidence-building, skill development, and exposure to outdoor recreation opportunities that participants may be hesitant or unfamiliar with.

This work includes:

- Re-evaluating and expanding programs such as Get Out and Play and Everyone in the Pool under a unified Recreation Services framework
- Developing partnerships that deliver recreation experiences both inside and outside Metroparks locations
- Exploring transportation solutions to existing and new programs
- Ensuring at least half of Recreation Services participants are from Equity Emphasis Areas or groups that serve those populations

Marketing will play a key role in supporting Recreation Services by documenting impact, elevating participant stories, and clearly connecting these experiences to future opportunities—such as repeat visits, additional programs, and annual pass pathways.

Telling a More Complete Story of Impact

Across all equity-focused efforts, 2026 communications will move beyond transactional promotion and toward a more holistic story of impact. This includes showing how educational programs, swim safety initiatives, Detroit partnerships, recreation services, environmental impacts and economic benefits all connect to a shared goal: expanding access to nature, recreation, and wellness for all residents of Southeast Michigan while reinforcing parks as essential community infrastructure that supports quality of life, health, and resilience.

By aligning messaging, partnerships, and program storytelling, the Metroparks will continue building trust, relevance, and long-term engagement in Equity Emphasis Areas—ensuring these communities see the parks not as distant destinations, but as essential, welcoming parts of everyday life.

Developing a Collaborative Communications Strategy with the Detroit Riverfront Conservancy (DRFC)

The opening of the Metroparks Water Garden in Detroit represents a unique opportunity to establish a visible, local presence in the city and create a meaningful connection point for Detroit residents. To maximize the impact of this new location, the Metroparks will develop a coordinated marketing and communications plan with the Detroit Riverfront Conservancy.

This collaboration will ensure that the Water Garden functions not only as a destination, but as an ambassador space for the Metroparks—introducing Detroiters to who we are, what we offer, and why the Metroparks matter to the region.

In 2026, we will work jointly with DRFC to:

- integrate Water Garden messaging into the broader Detroiter Campaign,
- weave Metroparks identity and storytelling into DRFC's communication channels and visitor touchpoints,
- align content calendars, event messaging, and seasonal campaigns to ensure brand consistency,
- co-create on-site interpretive elements and guest engagement tools that introduce visitors to the Metroparks system,
- develop Detroit-specific media moments and experiential activations that draw attention to the Water Garden and the Metroparks brand,
- design guerrilla-marketing and surprise-and-delight concepts tailored to Water Garden visitors as a high-value intercept audience.

This partnership will allow the Water Garden to function as a living gateway—one that sparks curiosity, encourages future visitation to other Metroparks properties, and expands our relevance and visibility in Detroit.

Enhancing Storytelling and Brand Authenticity

Storytelling will continue to be embedded throughout campaigns, featuring real visitor testimonials and Metroparks experiences. The “Your Metroparks, Your Story” concept will gather stories tied to visitor experience and nostalgia and use them across video, digital, earned media and social channels to build authenticity and strengthen emotional connection.

As the Metroparks deepen their commitment to authentic, audience-centered storytelling, 2026 will include the creation of a “Share Your Story” initiative – under the title Your Metroparks, Your Stories. This work aligns with our broader focus on humanizing the brand, elevating community voices, and strengthening emotional connection to the Metroparks across Southeast Michigan.

Visitors continue to express—through surveys, program feedback, and social engagement—that personal stories and word of mouth are one of the most powerful ways they connect with parks, nature, and community spaces. The “Your Metroparks, Your Story” initiative builds on this insight by creating a structured, ongoing system for inviting those stories in, amplifying them, and weaving them into the core of how the Metroparks communicate.

Purpose

The initiative is designed to highlight the real people who bring the Metroparks to life. By capturing and sharing authentic stories from visitors, educators, partners, volunteers, and staff, the campaign reinforces the Metroparks as a place of belonging, connection, wellness, and everyday joy.

Core Objectives

- Celebrate visitor voices by showcasing a wide range of personal stories that reflect the region's diversity.

- Increase engagement by encouraging visitors to share their experiences through photos, videos, and written submissions.
- Build long-term brand loyalty by elevating the emotional, transformative, and relational moments people associate with the Metroparks.
- Support marketing, development, and partnerships with compelling real-life narratives that strengthen campaigns, media stories, sponsorship proposals, and community presentations.

Who This Initiative Serves

The Share Your Story campaign will focus on stories from:

- Park visitors of all ages
- Educators, schools, and youth organizations
- Community partners and nonprofit collaborators
- Volunteers and Metroparks staff

These audiences provide a rich mix of perspectives that highlight not only how the parks are used, but what they mean to the communities we serve.

How the Campaign Will Work

Story collection will happen year-round and through the website and promoted on multiple platforms, allowing visitors to participate in the way that feels most natural to them.

Visitors may submit stories through:

- An online form hosted on Metroparks.com
- Social media prompts or tags (e.g., #MyMetroparksStory)
- Pop-up storytelling stations or video booths in parks and at community events

Types of stories welcomed

- First-time or favorite park memories
- Family traditions and multi-generational experiences
- Wellness, recovery, and transformation stories
- Milestone moments such as weddings, reunions, and proposals
- Memorable wildlife encounters or nature discoveries
- Nostalgic memories
- Behind-the-scenes stories from employees and volunteers

How Stories Will Be Used

Approved stories will form a cross-channel content library that supports a wide range of communication needs, including:

- Social media series and short-form video storytelling
- Marketing campaign assets
- Website articles, visitor spotlights, and blog features
- Email newsletters and impact updates
- Sponsorship materials, grant narratives, and fundraising content
- Annual reports and presentations
- Event promotions and community outreach tools

This content will enrich target-based campaigns and strengthen the Metroparks' shift toward more human-centered messaging.

Promotion & Engagement Channels

To sustain awareness and invite ongoing participation, the Metroparks will promote the campaign through:

- A recurring social media series featuring stories
- Email newsletter highlights
- A dedicated “Your Metroparks, Your Stories” page on the Metroparks website
- Press releases and media partnerships or stories
- In-park messaging from staff
- Cross-promotion through partner organizations

Improving Website User Experience

Website usability emerged as a possible barrier in the community survey and again during internal 2026 strategy planning sessions. Visitors and staff expressed difficulty navigating program and event information, finding accurate details, and understanding what is offered across the system.

In 2026, we will conduct a full review and audit of:

- website structure and navigation,
- analytics performance and visitor flow,
- event and program content organization,
- landing page effectiveness tied to audience-based campaigns
- search tools

The outcome will be an improved user experience, clearer pathways for visitors to find information, and better support for targeted campaign traffic.

Expanding Email and Social Media Audiences

Email marketing remains one of the Metroparks' highest-performing owned communication channels and plays a critical role within the broader integrated marketing strategy. Since 2019, the Metroparks have consistently seen strong returns from email marketing, including increased program awareness, higher registration and attendance, and deeper engagement with repeat visitors. Relative to other paid and owned channels, email continues to deliver a high return on investment due to its low cost, ability to personalize messaging, and effectiveness in driving action.

Findings from the 2025 Community Survey further reinforce the importance of email as a core communications channel for the Metroparks. Across demographic groups and levels of park usage, email consistently ranked among the preferred ways residents want to receive information about parks, programs, events, and initiatives.

While communication preferences varied by age, geography, and visitation frequency, email emerged as a broadly trusted and effective channel for reaching both frequent visitors and more occasional or passive users. This aligns with performance data from Metroparks' existing email efforts, which continue to show strong engagement rates and clear evidence that email drives real-world outcomes such as program registration and event attendance.

Current Metroparks email and social media audiences skew older, creating gaps in engagement with key younger demographics such as Detroiters, young families, Gen Z, and emerging user groups.

In 2026, we will implement a comprehensive audience growth strategy focused on:

- expanding email subscribers across age segments,
- increasing social media followers on priority platforms,
- building engagement and relevance for Gen Z, Childless adult, Detroiter, Frequent Visitor and Senior audiences,
- creating more content that reflects younger interests and cultural context.

Modernizing Communication Channels

A major focus for 2026 will be evaluating and potentially implementing new communication channels that reflect modern consumer expectations, including more tailored emails, SMS alerts, push notifications and appbased messaging. These tools will support personalized reminders, “golden invitations,” and more direct engagement with visitors—especially those who currently say they “don’t know what’s going on” at the parks. This work may also support audience pathways tied to moving visitors from passive users to “super fans.”

These tools will improve our ability to reach visitors who currently say they “don’t know what’s going on,” and support our long-term goal of guiding casual visitors toward becoming “super fans.”

Organization-Wide Expectations and Responsibilities for Communication, Trust, and Storytelling

This strategy works best when everyone understands how their role supports clear, relevant communication. Trust in the Metroparks is built from the ground up, at the hyper-local level—through everyday, human interactions between staff and the public. It is built in customer service moments, in conversations at park entrances, during programs and events, and through outreach in neighborhoods and communities.

Because trust is earned through these daily interactions, communication and storytelling cannot live solely within the marketing team. In 2026, the Metroparks will formally reinforce communication, storytelling, and grassroots outreach as shared organizational responsibilities supported by leadership and embedded across roles.

Communication and Storytelling as an Organizational Expectation

In 2026, the Metroparks will operate with the clear expectation that staff across all departments actively support accurate communication, visitor understanding, and authentic storytelling in ways appropriate to their roles.

This is not a request for additional help—it is a core expectation of how the organization functions. Every interaction, whether in a park, at a program, or during outreach, contributes to public trust and awareness. With guidance from the marketing team and support from leadership, communication and storytelling will be integrated into day-to-day work where relevant, ensuring messaging reflects real experiences rather than solely centralized promotion.

Role-Based Expectations Across the Organization

ALL STAFF: Supporting Trust Through Daily Interactions

All staff are expected to support clear, consistent communication and trust-building by:

- Providing exceptional customer service rooted in Metroparks brand principles
- Sharing accurate, up-to-date information about facilities, programs, events, and amenities when asked
- Encouraging visitors to use the Metroparks website for accurate information, sign up for email updates, and share their stories and experiences
- Flagging recurring visitor questions, confusion, or barriers so messaging and systems can be improved

Trust is built—or eroded—through everyday interactions. These expectations apply whether staff are working in parks, at facilities, or in the community.

EVENT AND PROGRAM LEADS: Intentional Planning and Local Engagement

Staff responsible for programs and events are expected to:

- Plan every program and event for a clearly defined target audience and identify that audience in materials submitted to Marketing
- Not every program or event is intended for everyone
- Actively support attendance through grassroots promotion using personal and professional networks, while ensuring all shared information is accurate and current
- Capture or share real moments, stories, and feedback that demonstrate impact, relevance, and authenticity

Programs and events are key trust-building touchpoints, particularly for first-time and infrequent visitors.

MANAGERS, SUPERVISORS, AND PROJECT LEADS: Enabling Clear Public Communication

Those in leadership and project oversight roles are expected to recognize how internal decisions shape public experience by:

- Considering how systems, timelines, and processes affect a visitor's ability to find, understand, and act on information
- Supporting clear, timely communication by sharing updates that impact public-facing messaging
- Reinforcing communication expectations within teams and ensuring accountability

Leadership alignment ensures that staff can consistently deliver clear and trustworthy information at the ground level.

CONTENT CREW: Selected staff contributors supporting social-first storytelling

This is a new internal staff effort being launched in 2026 to create a sustainable pipeline for capturing real moments across the park system.

- Capture photos and short-form video during regular park operations, programs, and events
- Focus on authentic, real-time moments that reflect visitor experience, staff work, and seasonal change
- Follow training and guidelines related to brand standards, social media best practices, and photo/video release requirements
- Share captured content through established workflows with the Social Media & Content Manager
- Represent their park, program area, and community through thoughtful, people-centered storytelling

The Content Crew will be a cross-department, cross-district group of staff who apply to participate, receive supervisor approval, and are trained by the Marketing team. Members will receive guidance on social media strategy, content best practices, brand principles, and photo and video release requirements. For a limited and clearly defined portion of their work week, Content Crew members will capture photos, videos, and short-form content during normal park operations, programs, and events, and share that content directly with Marketing. Read more about this effort in Appendix 3 – Social Media Plan.

Systems, Tools, and Training to Support Expectations

To support these organization-wide expectations, the Marketing team will lead a formal rollout of the 2026 Marketing Plan across the organization. This rollout will include:

- Clear explanation of staff roles and expectations related to communication, storytelling, and grassroots outreach
- Training on tools, processes, and systems that support accurate information sharing and local engagement
- Guidance on brand principles, messaging clarity, and visitor-focused communication
- Practical instruction designed to integrate expectations into existing workflows

Marketing will also provide simple, supportive systems—including streamlined content submission processes, templates, and toolkits—to ensure expectations are achievable and consistently applied.

Accountability, Feedback, and Continuous Improvement

Marketing will regularly share examples of how staff contributions support attendance, engagement, and trust-building efforts. Insights from high-performing content, visitor engagement trends, and successful outreach efforts will be shared to reinforce alignment and impact.

Staff feedback will continue to inform refinements to tools and processes, ensuring expectations remain practical and effective while maintaining accountability for shared responsibility.

Strengthening Social Media Through a New Social Media Manager Role

Digital and social channels continue to outperform traditional media, particularly among younger audiences. To support future growth and deepen our connection with younger and emerging audiences, we will add a Social Media and Content Manager position in 2026. This role will elevate our approach to organic social content, trends, shortform video, influencer partnerships, and analytics-based decision making. The goal is to build a bolder, more engaging social presence that grows awareness, strengthens brand affinity and brings new audiences into the Metroparks system.

- social-first content creation,
- expanded short-form video production,
- trend-aligned creative with a Metroparks twist,
- influencer partnerships where appropriate,
- episodic video storytelling series,
- cross-platform adaptations (Instagram Reels, YouTube Shorts, TikTok or alternatives).

This supports both brand awareness and engagement goals while helping establish the Metroparks as a dynamic, relevant presence online.

Expanding Experiential and Guerrilla Marketing

Experiential and guerrilla marketing will be used strategically in 2026 to drive engagement, relevance, and emotional connection in ways that traditional marketing channels cannot. After seeing small but meaningful successes with guerrilla and experiential efforts in 2025, these tactics are being considered a valuable addition to the Metroparks' overall marketing mix. Rather than serving as standalone tactics or volume-driven efforts, these activations will be considered and deployed selectively within target-based campaigns when they are likely to resonate most with a specific audience.

In this context, **experiential marketing** refers to in-person or participatory moments that invite people to interact with the Metroparks brand in a tangible, memorable way. **Guerrilla marketing** refers to unexpected, creative, or non-traditional executions that break through routine patterns and spark curiosity, conversation, or social sharing—often with a smaller footprint and lower media spend.

These approaches are not intended to replace traditional marketing or serve as primary attendance drivers. Instead, they are designed to complement broader campaign efforts by creating meaningful touchpoints, fostering organic storytelling, and generating content and engagement that extend beyond the moment itself.

Examples of experiential and guerrilla tactics that may be explored include:

- Brand collaborations or partnerships aligned with specific audience interests
- Sponsored installations, temporary signage, or photo moments within parks
- Influencer-led meetups, walks, or in-park collaborations tied to target profiles
- Owned and user-generated social content strategies, such as inviting visitors to “meet us at the park bench” to share their Metroparks stories
- Small-scale surprise-and-delight moments that encourage interaction and sharing

There is no fixed number of activations planned for the year. Instead, experiential and guerrilla tactics will be evaluated on a campaign-by-campaign basis and implemented where they meaningfully support engagement goals, audience relevance, and brand connection.

Improving Reporting, Systems, and Project Management Workflows

Marketing efforts have become increasingly complex, and effective reporting is essential. In 2026, we will continue strengthening:

- automated analytics dashboards
- campaign reporting processes (twice per year)
- project request forms and assignment workflows
- internal file structures and communication cadences
- cross-department data sharing

These improvements will increase transparency, improve decision-making, and reduce manual workload for the marketing team.



REPORTING RESULTS

The Marketing department will provide monthly progress reports in all board packets in 2026. Throughout the year, those reports will include a mix of:

- Updates on the marketing goals
- Marketing campaign performance data
- Updates on major marketing projects
- Website and social media metrics
- Summary of media coverage
- Summary of the grassroots efforts conducted
- Various pieces of programming and attendance data as gathered and evaluated between multiple departments

As we approach the end of 2026, staff would like to see a working system for automated and consistent reporting in place with defined ways in which staff are using them to make decisions. Data is ever-changing, so this is likely to be in constant development and change to best suit our current needs.



APPENDIX 1: DEMOGRAPHICS AND DATA



Demographics and Data

A strong marketing strategy starts with knowing who we're talking to — and who we still need to reach. The Metroparks serve one of the most diverse, economically varied, and geographically wide regions in the state. Understanding that landscape helps us make smarter decisions about messaging, targeting, programming, and community engagement.

This appendix brings together the most important insights from SEMCOG Community Profiles, the 2025 Annual Visitation Report, the 2024–2025 Community Survey, internal Metroparks data, and 2025 marketing campaign performance. The goal is simple: translate numbers into meaning. What do these trends tell us? Where are the gaps? And how do they shape the 2026 strategy in the rest of this plan?

SECTION 1 — Regional Demographics (SEMCOG)

Southeast Michigan continues to evolve, and the shifts we're seeing have real implications for Metroparks marketing, programming, and audience growth. The population is aging, youth are clustered in specific pockets, racial and ethnic diversity is growing, and economic stress is increasing for many families.

Adults 65+ represent one of the fastest-growing groups across the region, increasing demand for accessibility, social connection, and passive recreation. Youth populations remain concentrated in Detroit, Southfield, and parts of Macomb County, signaling where youth-focused outreach and programming can have outsized impact.

The region's growing racial and ethnic diversity underscores the need for culturally relevant storytelling, inclusive imagery, and community-based partnerships. Meanwhile, rising cost burdens — especially in Detroit and Equity Emphasis Areas — highlight affordability and access as critical communication priorities.

Transportation access challenges further shape how residents perceive the Metroparks. EEAs in particular have lower rates of vehicle access, making clarity around directions, travel time, and alternative routes an essential part of equitable outreach.

What SE Michigan Demographics Mean for 2026 Marketing

- Marketing must reflect regional cultural and demographic diversity.
- Third-place positioning resonates across age and income groups.
- Affordability must be communicated thoughtfully given rising cost burdens.
- Detroit and EEAs require tailored, community-informed messaging.
- Growing older adult populations increase demand for accessible, wellness-oriented recreation.

SECTION 2 — Visitation Trends (2023–2025)

Visitor behavior is shifting — not dramatically, but enough to matter. Overall vehicle counts dipped 8.23% from 2024 to 2025, but remain significantly stronger than pre-pandemic norms, signaling that the Metroparks are operating at a new, higher baseline.

Annual pass scans dropped 4.8%, while daily pass scans increased slightly. Annual Pass sales increased, meaning more people are buying passes but visiting less often — a pattern that points toward the need for stronger onboarding, reminders, and engagement nudges rather than purely acquisition-focused strategies.

Geographic patterns reveal targeted opportunities: Wayne County, and Detroit in particular, continue to show strong growth; Washtenaw shows increased daily use; while Macomb and Livingston show declines that indicate a need for retention-focused messaging.

Visits from Equity Emphasis Areas increased slightly (+0.23%), but require sustained community-centered engagement to expand meaningfully.

What Visitation Patterns Mean for 2026 Strategy

- Detroit remains a central growth opportunity requiring a dedicated target audience campaign.
- Annual passholders need stronger onboarding and visit-frequency support – i.e. a “super fan” engagement strategy. We want every annual pass holder to be a “super fan” ambassador for us.
- Counties with declines require retention and localized awareness messaging.
- EEAs need deeper, trust-building community presence and access clarity.
- Growth in daily passes highlights opportunities for trade up program and retention strategies.

SECTION 3 — Community Survey Insights (2024–2025)

Community survey data continues to reinforce awareness — not interest — as the primary barrier to visitation. The most common feedback, “I don’t know what’s going on,” directly points to the need for clearer communication structures, stronger reminders, and a more navigable website experience.

Detroit residents express strong interest in large-scale events but frequently cite uncertainty around transportation, access, and logistics. Social discovery plays an outsized role in awareness for this audience, and they respond particularly well to human-centered storytelling and real visitor experiences.

Highly engaged visitors (“super fans”) remain active but often lack a clear understanding of the Metroparks’ full identity and scope. This gap presents a meaningful opportunity to strengthen loyalty, deepen engagement, and increase repeat visitation through more intentional relationship-building communications.

Across demographics, interest in programs remains strong — especially those focused on nature interpretation, wellness, animals, and seasonal experiences.

What Survey Findings Mean for 2026

- Website UX improvements are foundational to solving awareness barriers.
- SMS/push notifications/more tailored email notifications meet residents’ desire for timely reminders.
- Detroit outreach must emphasize accessibility and event excitement.
- Super fans require structured pathways for deeper engagement.

- Program marketing must highlight clarity, discoverability, and ease of participation.

SECTION 5 — Strategic Synthesis: Data → 2026 Marketing Direction

Taken together, demographic, visitation, survey, and full-year campaign data strongly reinforce the strategic shifts planned for 2026.

Persona development reflects real differences in audience motivations, barriers, and behaviors. Website modernization directly addresses the region's most persistent barrier to visitation: lack of awareness and clarity. Detroit's continued growth validates culturally relevant, community-centered outreach. Declining annual pass visitation underscores the need for relational retention strategies rather than transactional messaging alone.

Younger audiences' media habits confirm the importance of social-first creative, video storytelling, and authenticity. Experiential and grassroots efforts reflect a desire for connection, relevance, and shared experiences — particularly when paired with strong digital follow-through.

Data → Strategy Alignment Summary

- Target-audience based campaigns reflect genuine demographic and behavioral segmentation.
- Detroit-first messaging aligns with the strongest growth patterns.
- Super Fan Strategy supports retention and long-term engagement.
- Website audit and updates combine with modernizing tailored communication channels directly address awareness gaps.
- EEA engagement supports both equity goals and visitation opportunities.
- Social-first creative aligns with younger audiences' habits.
- Experiential activations deepen emotional connection and brand affinity.

SECTION 4 — Marketing Campaign Performance Insights (Full-Year 2025)

Reporting from all 2025 paid marketing campaigns highlighted areas to reinforce and change up in 2026. It also reinforced community survey data of the communities' preferred communications channels.

Social media and email remain the Metroparks' strongest communication channels. Surveys completed by program and event attendees consistently identify social media as the top discovery method, followed closely by the website and email. Across Meta campaigns, average click-through rates exceeded benchmarks, reinforcing social media as the strongest return-on-investment channel.

Email performance remained exceptionally strong throughout the year. Simple, targeted district newsletters and event reminders consistently delivered high open rates, strong click-through performance, and low unsubscribe rates — confirming visitor preference for concise, relevant messaging over broad, generalized newsletters.

Program registration campaigns demonstrated that demand exists when offerings align with audience expectations. Several campaigns performed well digitally but did not translate into in-person attendance, reinforcing the importance of aligning event design, timing, and experience with the audience being targeted — not just promotional reach.

Grassroots and staff-driven promotion proved highly effective when aligned with audience behavior. Examples such as partnered meet-ups, network-based sharing, and staff-led community promotion delivered strong attendance and engagement with minimal paid spend, reinforcing the value of collaboration beyond the marketing team.

Programmatic advertising continues to function best as a top-of-funnel awareness tool. While impressions increased, click-through rates declined for display placements, suggesting a need for more audience-specific creative and greater use of video formats. Conversion-focused outcomes continue to perform better through social, email, and improved website UX.

Interpretive programs performed strongest when centered on animals, seasonal moments, and storytelling. Survey and performance data confirm growing interest in identity-based experiences such as meet-ups and affinity programming.

Climate- and CAP-related messaging encountered challenges, reinforcing the need to frame climate action through tangible benefits rather than abstract terminology.

What Full-Year Campaign Performance Means for 2026

- Email should remain a primary engagement and conversion channel.
- Social media anchors discovery and mid-funnel engagement.
- Program success depends on alignment between target audience, promotion and experience.
- Grassroots and staff-driven promotion meaningfully amplifies campaigns.
- Programmatic advertising should focus on awareness, not conversion.
- Interpretive programming benefits from target-specific design.
- Climate communication must remain practical, relatable, and solution-oriented.

APPENDIX 1B – Campaign Performance Full Insights (January – December 2025)

This appendix summarizes key insights from full-year 2025 marketing campaigns. It examines how different channels performed, what content resonated with visitors, and where gaps emerged between digital performance and real-world outcomes. These findings play a critical role in shaping the 2026 marketing strategy, reinforcing where investment should grow, where tactics should shift, and how marketing must work more closely with programming and operations to drive meaningful results.

1. Email Performance

Email continued to be one of the strongest-performing channels throughout 2025. Open rates consistently exceeded industry benchmarks, often reaching the mid-50% range, while click-through rates more than doubled compared to previous years. For the first time since 2022, the number of contacts added organically was higher than the number of unsubscribes, indicating that content was relevant, valued, and well-timed.

Performance data shows that **simple, targeted emails**—such as district-specific event newsletters and clear event reminders—outperformed longer, more generalized communications. These findings closely align with community survey feedback, which indicated a preference for concise, personalized messaging over broad newsletters featuring parks or programs visitors do not use.

Implications for 2026

- Email should serve as a primary engagement and conversion engine.
- Target-based segmentation will further improve relevance and performance.
- Automated flows (onboarding, reminders, follow-ups) should expand.
- Email and SMS should be coordinated to reinforce timely awareness and action.

2. Social Media as a Discovery Channel

Full-year campaign data and survey responses confirm social media as the leading source of discovery for programs and events. Both paid and organic social content consistently drove awareness, mid-funnel engagement, and direct activity for campaigns across audiences.

Social media ads delivered strong performance at relatively low cost, with average click-through rates across Meta campaigns exceeding benchmarks. However, year-end analysis also highlights the importance of **audience-specific creative**. Ads featuring real people, authentic moments, and simplified messaging consistently outperformed text-heavy or overly broad creative.

Implications for 2026

- Social-first campaign planning is essential for awareness and mid-funnel engagement.
- Short-form video, storytelling, and episodic content should continue to expand.
- Social campaigns should intentionally funnel audiences to email and website for deeper engagement.

3. Program Registration Rates and Conversion Gaps

Programs requiring registration saw strong enrollment when marketing and programming were closely aligned. Coordinated promotion across social, email, and the website proved effective in helping visitors discover and commit to offerings that matched their interests.

However, full-year data also revealed important conversion gaps. Several campaigns performed well digitally but did not translate into expected in-person attendance. This indicates that **strong promotion alone is not sufficient**—event timing, format, pricing, and overall experience must align with audience expectations.

Implications for 2026

- Marketing must remain closely integrated with program planning, not just promotion.
- Website UX must prioritize program discovery and clear registration flows.
- Benefit-forward, audience-specific program descriptions are essential.
- Campaign success should be evaluated on both digital performance and real-world outcomes.

4. Facebook vs. Instagram Performance

Facebook and Instagram continued to play complementary roles throughout 2025. Facebook consistently delivered high reach and traffic volume, making it effective for broad awareness and driving users to the website. Instagram excelled at engagement and click-through rates, particularly among younger audiences, reinforcing its strength as a storytelling and discovery platform.

Implications for 2026

- Facebook will continue anchoring broad reach and awareness.
- Instagram will focus on engagement, storytelling, and youth-oriented content.
- Creative, messaging, and calls-to-action must be tailored to each platform's strengths.

5. Programmatic Advertising (Choozle)

Programmatic advertising remained valuable for broad visibility and reinforcing brand identity. While impressions increased significantly compared to prior years, click-through rates declined for display placements, suggesting diminishing effectiveness for traditional display ads.

Notably, campaigns that incorporated online video formats performed better than static display placements. Overall, programmatic proved most effective as a **top-of-funnel awareness tool**, rather than a driver of direct conversions.

Implications for 2026

- Programmatic should anchor reach and awareness within persona campaigns.
- Creative should focus on brand identity and message pillars.
- Greater emphasis should be placed on video formats.
- Conversion-focused investment should remain on social, email, and website UX improvements.

6. Interpretive Program Campaign Insights

Interpretive program campaigns consistently performed best when centered on animals, seasonal phenomena, and story-driven experiences. Full-year data, combined with survey

findings, reinforces growing interest in offerings that feel tailored to identity, life stage, or interest—particularly meet-up and affinity-style programming.

Implications for 2026

- Interpretive programs should continue expanding persona-specific and meet-up formats.
- Tailored experiences deepen engagement and increase repeat visitation.
- Interpretive offerings can serve as effective entry points into super fan pathways.

7. Climate and CAP Campaigns

Climate- and Climate Action Plan-related campaigns faced challenges throughout 2025, including ad rejections and mixed audience response. Performance data confirms that abstract or technical climate language is less effective than messaging rooted in tangible, everyday benefits.

Visitors responded more positively to stories about shade, water quality, comfort, habitat improvements, and stewardship actions they could see and feel within the parks.

Implications for 2026

- Lead climate messaging with practical benefits and lived experience.
- Highlight relatable stewardship stories over abstract terminology.
- Emphasize solutions, improvements, and positive impact.

8. Grassroots, Staff-Driven, and External Influences

Full-year data highlights the outsized impact of grassroots promotion, staff-led outreach, and partner amplification when aligned with audience behavior. Examples such as partner network sharing, staff promotion within community groups, and collaborator-led outreach delivered strong attendance and engagement with little or no paid spend.

Campaign outcomes were also influenced by external factors such as weather, operational constraints, and center-level communication—underscoring that digital marketing does not operate in isolation.

Implications for 2026

- Grassroots and staff-driven promotion should be intentionally integrated into campaigns.
- Campaign plans should assign clear amplification roles beyond Marketing.
- Weather-sensitive programs may require flexible timing and promotion strategies.
- Marketing, programming, and operations must remain tightly coordinated.

Summary: What Full-Year Campaign Performance Confirms

Full-year 2025 campaign data reinforces several core truths guiding the 2026 marketing strategy:

- Awareness and engagement are strong when messaging is relevant and targeted.
- Conversion depends on alignment between promotion and experience.
- Social and email are the most effective channels for discovery and action.
- Programmatic works best for awareness, not conversion.
- Grassroots and staff-driven efforts meaningfully amplify impact.
- Authentic, human-centered storytelling consistently outperforms abstract messaging.

These insights provide a strong, evidence-based foundation for the persona-driven, relationship-focused, and clarity-centered marketing strategy outlined in the 2026 plan.



APPENDIX 2: EMAIL MARKETING STRATEGY & PLAN



EMAIL MARKETING PLAN

Email marketing remains one of the Metroparks' highest-performing owned communication channels and plays a critical role within the broader integrated marketing strategy. Since 2019, the Metroparks have consistently seen strong returns from email marketing, including increased program awareness, higher registration and attendance, and deeper engagement with repeat visitors. Relative to other paid and owned channels, email continues to deliver a high return on investment due to its low cost, ability to personalize messaging, and effectiveness in driving action.

Within the overall marketing funnel, email primarily supports mid-funnel engagement and bottom-funnel conversion. It reinforces awareness generated through paid and earned media, helps audiences understand what is available to them, and provides timely, relevant prompts that convert interest into participation, attendance, and purchases.

Industry Statistics

- According to Forbes, around 88% of people check email every day. This proves email is a part of almost all adults lives daily. It is something they are visiting/checking frequently which is why it's a great way to reach our visitors.
- Statista reported that 79% of millennials and 57% of Gen Z members liked being contacted by brands via email.

This shows that email is not a dying tactic. It is still a valuable communication tactic for all ages of visitors.

- Sleep Advisor found that 78% of people check their email before going to work, and 11% of those Americans check email immediately upon waking. Another 19% check their email within 30 minutes of waking up.

Again, email is a daily part of people's lives. This stat also signifies that many are viewing emails on their mobile devices instead of desktops. From our own data we've found the opposite among our subscribers which indicates our existing list skews older or office/business reading crowds. It could signify that we are missing segments of visitors OR are we seeing most people subscribing with their work emails instead of personal emails.

Community Survey Results

Findings from the 2025 Community Survey further reinforce the importance of email as a core communications channel for the Metroparks. Across demographic groups and levels of park usage, email consistently ranked among the preferred ways residents want to receive information about parks, programs, events, and initiatives.

While communication preferences varied by age, geography, and visitation frequency, email emerged as a broadly trusted and effective channel for reaching both frequent visitors and more occasional or passive users. This aligns with performance data from Metroparks' existing email efforts, which continue to show strong engagement rates and clear evidence that email drives real-world outcomes such as program registration and event attendance.

Survey feedback also supported a key insight identified in previous research: many residents cite not knowing what is happening as a barrier to deeper engagement with the Metroparks. Email plays a critical role in addressing this gap by providing timely, direct, and easy-to-access information in a format residents have indicated they want.

As a result, maintaining and strengthening the Metroparks' email marketing efforts is not only a best practice from a marketing performance standpoint, but also a direct response to community input about how residents prefer to be communicated with.

Implications for 2026 and Beyond

Based on these findings, the Metroparks will continue prioritizing email as a primary owned communications channel and will place additional emphasis on growing the email subscriber list in 2026. Expanding the list increases the Metroparks' ability to:

- Communicate directly with residents in a way they have identified as desirable
- Reduce reliance on paid media alone to share critical information
- Reach new and underrepresented audiences with consistent messaging
- Build stronger, longer-term relationships with visitors over time

List growth efforts will remain focused on organic, opt-in methods that prioritize relevance and trust. As additional Community Survey data becomes available and is analyzed more deeply, this strategy will be refined to ensure email communications continue to align with resident preferences, equity goals, and overall engagement objectives.

Email Strategy Background

Beginning in January 2023, the Marketing Department implemented a significant evolution in its email strategy based on performance data, visitor feedback, and findings from the Community Needs Assessment Survey. Analysis showed that emails focused on specific interests, program types, or geographic relevance consistently outperformed broader, catch-all messages.

In response, the department introduced:

- A refreshed visual and structural email template
- A predictable and consistent sending cadence

- Topic-based and interest-based segmentation
- A shift toward more targeted, event- and program-specific email communications

New segmented email lists were created, allowing subscribers to select topics of interest at sign-up. This approach aligned email messaging with the Metroparks' broader strategy shift toward promoting events, programs, and experiences in ways that feel relevant and personal to the reader.

Performance Results

Nearly three years into the updated strategy, email marketing performance continues to exceed both historical benchmarks and industry averages.

Open Rate	
Industry Average (2025)	39%
2022 Average	35%
2023 Average	38.90%
2024 Average	38.63%
2025 Average	53.4 %
% Change 2022-2025	52.6% Increase
Comparison to Industry	36.9% Increase

A slight dip between 2023 and early 2024 is attributed to temporary staffing constraints that reduced the frequency of targeted sends. During periods when the strategy was fully implemented, performance rebounded significantly:

- January–June 2024 average open rate: 40%
- September–December 2024 average open rate: 43.4%

Click Rate	
Industry Average (2025)	1%
2022 Average	1.00%
2023 Average	2.00%
2024 Average	2%
2025 Average	4.2%
% Change 2022-2024	320% increase
Comparison to Industry	320% increase

Click-through Rate	
Industry Average (2025)	2.00%
2022 Average*	3%
2023 Average	4.30%
2024 Average	6.58%
2025 Average	7.5%
% Change 2022-2024	150% Increase
Comparison to Industry	275% increase

Bounce Rate	
Industry Average (2025)	11%
2022 Average	16%
2023 Average	4%
2024 Average	4%
2025 Average	6%
% Change 2022-2024	62.5% Decrease
Comparison to Industry	45.5% Decrease

Contacts Added Organically	
2022	4630
2023	3190
2024	3223
2025	3879

Unsubscribes	
2022	3628
2023	4941
2024	3741
2025	3829

Despite increased segmentation and frequency, unsubscribe rates have remained manageable and declined year over year from 2023 to 2024, indicating improved relevance and audience alignment.

Room for Improvement

While by all metrics our email marketing is performing strongly, what is not easily seen in those results are the people we are missing in our subscribers list.

Each person who registers for a program online receives a link to a survey to complete afterwards. When we pulled this data, we found that email was the #2 spot where people learned about events and programs. Then we filtered the responses by those who said they discovered the program by email and found this:

- 73% of respondents were female
- Over 56% of respondents were over the age of 50
- The largest concentration of respondents fell into the two age brackets:
 - 41-40 (25%)
 - 61-70(25%)
- Only 3% of respondents were between the ages of 19-30
- Over 90% of respondents were white/Caucasian

Obviously, this is not a complete picture of all our visitors nor all those who attend our events and programs, BUT it is still a strong indicator that we are lacking the following demos from our subscriber lists:

- Gen Z and younger Millennials
- People of color
- Men

Since email has been successful for our current subscriber base and we're hearing that email messaging is desired from all demographics of visitors, we should be doing more to capture these other audiences as subscribers. This will be a key email strategy focus in 2026.

Growing and Diversifying the Subscriber List

The Metroparks will continue to prioritize list growth in 2025, with a specific focus on reaching new audiences and younger demographics while maintaining strong engagement among existing subscribers.

While Gen Z, millennials and people of color are currently underrepresented in our email subscriber list, industry research indicates these audiences do engage with email when content is timely, relevant, and value-driven.

Ongoing and planned list growth tactics include:

- Prominent email sign-up calls to action on the website
- Post-program automated emails encouraging sign-up
- Organic social media promotions and contests
- On-site sign-up promotion at large events and outreach activities
- Integration into interpretive outreach and Recreation Service-led events
- Exploration of website pop-up prompts with incentive-based list entry
- Links added to social media bio pages
- Optional email opt-in added to physical survey cards
- Paid ad activations within relevant target audience based campaigns

These efforts emphasize organic, consent-based growth to maintain list quality and engagement.

Strategy Considerations for Future Growth

As the Metroparks continue to refine and evolve their email marketing efforts, it is important to recognize that this strategy must remain responsive to changing audience behaviors, emerging technologies, and new insights from data and community feedback. The following strategy considerations are intended to identify potential areas for future growth and enhancement, building on the strong foundation already in place. These considerations do not represent immediate commitments, but rather a forward-looking framework to guide evaluation, testing, and prioritization as capacity, tools, and data allow. As additional findings from the Community Survey and ongoing performance metrics are analyzed, these areas may be further refined to ensure the email strategy continues to effectively support organizational goals, visitor engagement, and equitable access to information.

Utilizing Partner Relationships to Reach Potential Subscribers

From the community survey report we have found that the respondents and focus group participants that came from partner groups had positive feelings towards us, but were adamantly saying they weren't aware of what we had going on and were interested in it. This

signals some possible benefit from working more often with partners to send out emails to their own subscriber lists on our behalf and to encourage signing up for our lists.

Deeper Personalization

Beyond topic-based segmentation, future opportunities include geographic relevance, behavioral triggers, and attendance history to deliver more timely and meaningful messages.

For example, looking into transitioning this from one large newsletter to more segmented simple newsletters by park i.e. "What's Happening at Kensington" featuring short blurbs on park updates and event calendar link. Or sending retargeting emails to subscribers who have clicked certain links or attended certain programs.

Super Fan & Loyalty Development

Email should continue evolving as the primary channel for cultivating repeat visitors through early access, reminders, insider framing, and storytelling tied to "Your Metroparks. Your Story."

Cadence & Fatigue Management

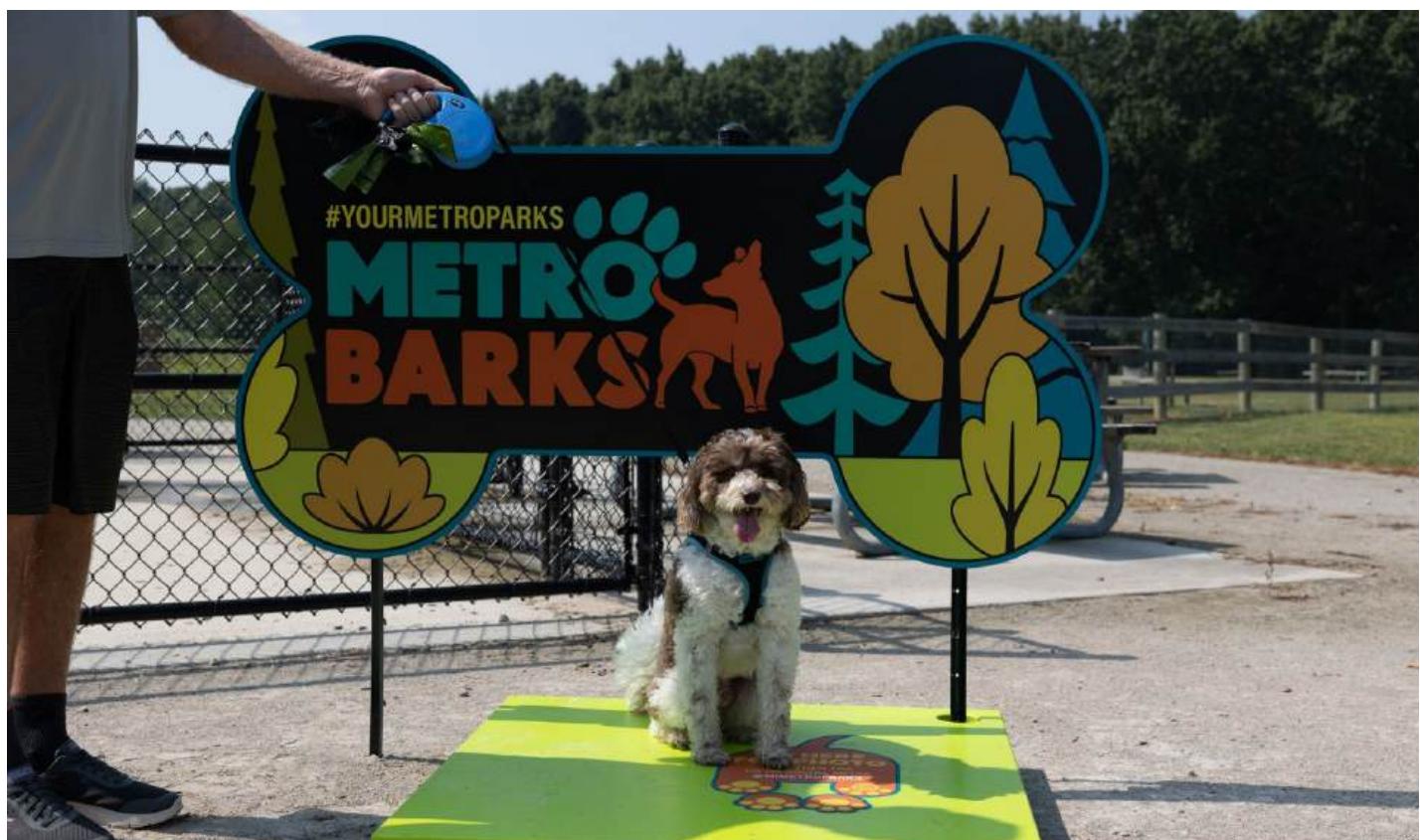
Establishing clear internal guardrails around frequency will ensure long-term list health while respecting audience attention.

Relevance and Readability

Continued emphasis on plain-language writing, mobile optimization, and accessible formatting ensures email remains inclusive and aligned with subscribers expectations.

Integration with Modern Communication Channels

As tools and capacity allow, email strategy should be evaluated alongside SMS, push notifications and other modern communication tool opportunities to create a coordinated, multi-channel owned media ecosystem.



APPENDIX 3: SOCIAL MEDIA PLAN



2026 SOCIAL MEDIA PLAN

Introduction: The Role of Social Media in 2026

Social media is one of the top three places people of all ages look for Metroparks information, according to both the Community Needs Assessment Survey and program participant feedback. It is a primary tool for building awareness, shaping public perception, and deepening engagement. In 2025, strong performance from Reels, wildlife content, trend-aligned video, and event-driven posts demonstrated how effective social media can be when aligned with audience behaviors. In 2026, the Metroparks will build on these patterns while modernizing strategy and strengthening staffing.

Strengthening the Foundation: Staffing, Structure, and Strategy

A key priority for 2026 is hiring, onboarding, and training a new Social Media & Content Manager. Beginning in February 2026, this role will take ownership of platform management, content direction, creative development, reporting, and continuous strategy refinement. The Manager will work closely with the Marketing Department to operationalize persona-based messaging, implement data-informed content planning, and build capacity for ongoing video creation.

Beginning in February 2026, the new manager will:

- Lead the refinement of this strategy
- Oversee day-to-day content development and posting cadence
- Work closely with the broader marketing team and other departments to support persona-based campaigns
- Establish a clear, data-informed content calendar
- Develop platform-specific best practices aligned with Metroparks brand identity
- Implement reporting processes to monitor performance and recommend adjustments

Clarifying Platform Roles

Patterns from 2025 reveal distinct strengths across platforms.

Facebook

- Broadest reach and viral potential
- Ideal for major announcements, wildlife content, Reels, and community conversation
- Continue using for paid campaign distribution

Instagram

- Strongest for consistent Reels performance
- Primary space for reaching Millennials and younger families
- Expand short-form video, interactive features, and storyline sequences

TikTok

- High potential for reaching Gen Z

- Trend and personality-driven content
- Quick, authentic, creative storytelling
- Continue until regulatory environment changes

YouTube & YouTube Shorts

- Still building an audience base
- Important for long-term search value and institutional storytelling
- Use for video series, educational content, and repurposing short-form content

LinkedIn

- Executive positioning, thought leadership, employer brand
- Partnership and sponsorship content
- Strategic storytelling about staff expertise and organizational impact

Increasing Short-Form Video Capacity

Short-form video was the highest-performing content type in 2025. In 2026, the Metroparks will expand video output through improved cross-department collaboration, staff training, content days, and mobile-friendly production workflows that support both daily content and campaign storytelling.

Building a Social-First Culture and Internal Content Capacity

To meet modern platform expectations and audience behavior, the Metroparks will continue shifting toward a social-first approach to storytelling—one that prioritizes timely, authentic, and people-centered content. In 2026, this effort will expand beyond the marketing team through the intentional development of an internal Content Crew, creating a sustainable pipeline for capturing real moments across the park system.

The Content Crew will be a cross-department, cross-district group of staff who apply to participate, receive supervisor approval, and are trained by the Marketing team. Members will receive guidance on social media strategy, content best practices, brand principles, and photo and video release requirements. For a limited and clearly defined portion of their work week, Content Crew members will capture photos, videos, and short-form content during normal park operations, programs, and events, and share that content directly with the Social Media and Content Manager.

This model recognizes a fundamental reality: the Marketing team cannot be everywhere, every day. Many of the most compelling moments—unexpected wildlife encounters, meaningful visitor interactions, behind-the-scenes work, seasonal changes, and community moments—happen outside the reach of centralized marketing staff. By empowering trained staff already in the parks to capture content in real time, the Metroparks can surface stories and experiences that would otherwise go unseen.

To support this approach, Marketing will establish clear guidelines, workflows, and templates that make participation easy, consistent, and compliant. Content Crew members will not be responsible for posting or managing channels; instead, they will serve as trusted content contributors, feeding a centralized review and publishing process managed by the Marketing team.

By creating an internal content pipeline, the Metroparks will:

- Increase the volume and diversity of authentic, real-time content
- Improve representation across parks, programs, seasons, and communities
- Strengthen storytelling rooted in lived, day-to-day experiences
- Reduce reliance on staged or overly polished content
- Build organizational understanding of how social media supports broader strategy

This approach strengthens social media performance while reinforcing a culture where storytelling, visibility, and connection are shared responsibilities—supported by training, structure, and clear expectations.

Target-Audience-Driven Social Strategy

Social media will play a major role in the Metroparks' shift to target-audience-based marketing. All mid-funnel campaigns will feature content tailored to audience motivations, behaviors, and preferred channels. Storytelling series, educational micro-content, and experiential features will help bridge awareness and conversion for priority visitor groups.

Social media will serve as a bridge between:

- **Awareness-level messaging** (reach, brand identity, Detroit awareness, etc.)
- **Mid-funnel target audience campaigns** (tailored messaging, high-value content, community-building)
- **Call-to-action moments** (events, programs, initiatives, seasonal pushes)

Content Strategy for 2026

High-performing content categories from 2025—such as wildlife, seasonal experiences, staff expertise, behind-the-scenes stories, and trend-responsive video—will guide creative development in 2026. Static photos will continue to play a supporting role, while blog-supported posts and educational content will help drive deeper website engagement.

2025 data shows consistent underperformance from the following content categories that should be avoided or recrafted:

- Text-heavy graphics
- Static informational announcements with limited visual appeal
- Posts without a strong emotional or narrative hook

The Social Media & Content Manager will refine these patterns into platform-specific playbooks.

Roles, Workflows, and Governance

The Social Media & Content Manager will oversee content calendars, reporting dashboards, channel strategy, social listening, and crisis communication protocols. Collaboration with operational staff and program teams will remain essential for content capture and amplification.

Monitoring Emerging Social Platforms

As the social media landscape continues to evolve, the Metroparks will actively monitor emerging and re-emerging platforms to determine where strategic opportunities may exist. In 2026, particular attention will be given to Threads, Bluesky, and Pinterest, evaluating each platform for audience alignment, potential engagement value, feature development, and long-term relevance.

The Social Media & Content Manager will provide quarterly recommendations to the Chief of Marketing and Communications on whether, when, and how the Metroparks should expand into these platforms, ensuring adoption is strategic and aligned with organizational capacity.

Integrating Paid and Organic Efforts

Paid social will continue to support target audience based campaign funnels by extending reach, improving targeting, and driving action through park visits, annual pass purchases and event registrations. Organic content will focus on storytelling, relationship building, and brand identity, with both streams working together as a unified system.

Measurement and Success Indicators

Key performance indicators for 2026 will include engagement rate, follower growth by target segment, video performance, website traffic driven from social, conversion rates tied to campaigns, audience sentiment, and the ratio of video-to-static content. Reporting dashboards will be maintained and refined by the Social Media & Content Manager.

Influencers and User-Generated Content (UGC)

Influencers and user-generated content (UGC) represent powerful tools for expanding the Metroparks' reach, building trust, and strengthening authenticity across social platforms. In 2026, the Metroparks will evaluate and implement influencer and UGC strategies that align with organizational values, target audiences, and campaign goals.

Social performance trends and community survey data show that audiences respond strongly to real people, real stories, and content that feels relatable and organic. Influencers and UGC creators—when carefully selected and strategically engaged—can help amplify this type of storytelling and introduce the Metroparks to new, hard-to-reach audiences.

Influencer Strategy for 2026

The Metroparks will explore partnerships with local, regional, and niche influencers whose audiences and values align with our mission. These may include outdoor enthusiasts, parents and family content creators, Detroit-based micro-influencers, accessibility advocates, educators, wellness leaders, nature-focused storytellers and others aligned with target audience campaigns.

Potential benefits include:

- expanding reach into new or underrepresented communities,
- building awareness through trusted voices,
- adding fresh creative lenses and diverse perspectives,
- supporting target-audience-based campaign messaging,

- generating content libraries for ongoing use.

The Social Media & Content Manager will develop guidelines for identifying, vetting, and collaborating with influencers, ensuring alignment with Metroparks culture, DEI values, and brand guidelines. All influencer partnerships will be evaluated for impact, audience fit, and ethical alignment before activation.

User-Generated Content (UGC) Strategy

UGC captures authentic visitor experiences and reinforces the Metroparks as a place of belonging. In 2026, the Metroparks will develop a structured approach to encouraging, sourcing, and integrating UGC into social storytelling, including:

- ongoing social prompts and hashtag campaigns
- on-site QR codes inviting visitors to share photos and videos
- integration with the Your Metroparks, Your Story initiative
- curated reposts that highlight community voices
- UGC-driven reels and compilation videos

UGC will be reviewed and approved through a standardized workflow to ensure safety, appropriateness, and alignment with brand tone.

Purpose & Impact

A considered influencer and UGC strategy allows the Metroparks to:

- reach younger and more diverse audiences,
- strengthen social credibility through real stories and real people,
- complement organic and paid campaigns with more community-centric messaging,
- expand visual and storytelling content without overextending internal capacity.

In 2026, influencer and UGC efforts will be piloted thoughtfully, measured regularly, and scaled only where they meaningfully advance the Metroparks' marketing goals.

Conclusion

Social media is a core communication system for the Metroparks—one that residents rely on to learn, connect, and explore. In 2026, the Social Media & Content Manager, target-audience-based strategy, increased video capacity, and strengthened workflows will position the organization to build deeper connections, expand awareness, and support the full Metroparks mission.

APPENDIX 4: EDITORIAL & CONTENT REVIEW CALENDAR



EDITORIAL CALENDAR

The editorial calendar outlines priority storytelling themes that will guide earned media outreach throughout the year. These topics serve as strategic entry points for pitching stories that highlight the Metroparks' impact, relevance, and role in the region—moving beyond event listings to more meaningful, narrative-driven coverage. Each editorial theme is designed to be flexible, allowing stories to evolve based on seasonality, emerging opportunities, and media interest while remaining aligned with overarching marketing and communications goals.

For every editorial topic, outreach will intentionally include a Detroit-specific angle. While the core themes remain consistent across the region, stories will be framed to reflect what matters most to Detroit audiences - highlighting local impact, access, partnerships, and community relevance rather than creating separate topics altogether. In addition, each editorial pitch will consider geography and park relevance, tailoring examples, sources, and story angles to the specific communities and publications being approached whenever possible. This approach ensures earned media storytelling feels timely, local, and resonant, strengthening relevance and trust across diverse audiences.

January

- Disc Golf Worlds Championship Tickets go on sale

February

- Health and Wellness – Cure Cabin Fever with winter activities in parks
- World Wetlands Day – Feb 2
- DNR Grant Application Public Feedback

March

- World Wildlife Day – Mar 3
- Interpretive Centers – Behind the Scenes – what are they and what can you learn and the impact they have
 - Maple Sugaring hook
 - Farm Centers
 - Nature Center Ambassador Animals
 - Outreach team and Sturgeon in the classroom
 - Everyday visits
- From Seasonal Job to unexpected Career Path – stories about job opportunities in parks
- March 13 is 313 Day in Detroit. Use it as an opportunity in Detroiter campaign.
- Women's History Month – using female park leaders to elevate narrative of park impacts

April

- Earth Day/Month/Arbor Day
 - Climate Action Plan progress and highlights from 2025 annual report
 - Clean up events
 - Volunteer Opportunities and stories
 - Educational topics about environment and Keep it Clean campaign
 - Sustainable practices in parks
 - Two new solar facilities being installed in Eastern District

- Recycled art piece at LSC
- Farm Center Baby Animals Season

May

- Lower Huron Campground Ribbon Cutting paired with camping and Family Campouts storytelling
- Lower Huron Off Leash Dog Ribbon Cutting
- Water Safety Month
- Summer kick-off
- Get to Know the Water Garden – ready for a summer of relaxation and fun in Detroit

June

- Park construction/improvements
- Eastern District Master Plan Public Engagement
 - Lake St. Clair Improvements (Parking lot Greening, Trail extensions, Marina Bathroom Building, Tree plantings and habitat restoration angle with Master Plan Link)
 - Stony Creek aligned with summer activities and programming
 - Wolcott aligned with summer activities and programming
- Trails – National Trails Day (first Saturday in June)
 - Trail projects planned
 - Trail Challenge program
 - Trail Connectivity Projects
 - Bike Rentals
- Juneteenth

July

- Summer Nostalgia Storytelling
 - Picnics and reunions – use stories as a way to promote reservations and visits.
 - Pools and water facilities
 - Beaches then and now
- Accessibility in Parks – ADA Anniversary is July 26
- Disc Golf Worlds Championships

August

- Disc Golf Worlds Championships
- Lake Erie Wave Pool (???)

September

- Raptor Month – Hawkfest and Hawk Watch at Lake Erie Metropark
- Lake St. Clair Improvements (Parking lot Greening, Trail extensions, Marina Bathroom Building, Nature Center, Tree plantings and habitat restoration)

October

- Education – Back to School, Supplemental Science, field trips, etc
- Water Garden Anniversary - a “year in review”

November

- National STEM/STREAM Day
- Annual Passes – through the stories of pass holders

December

- Winter passive activities in parks - Angle: “Nature as a reset during the holiday season” or “Combat the holiday stress with nature.”

WEBSITE, MAP AND PROGRAMS & EVENT ANNUAL REVIEW CALENDAR

Throughout the year Marketing staff will work with staff throughout the Metroparks system to obtain and maintain owned information and make sure it is accurate and consistent moving forward. The value and quality of the website and park maps and brochures relies on an annual review of this information. This also includes collecting, proofing and coordinating the publishing of all Metroparks event and programming information for the public.

***** This calendar is not all-inclusive. These are major annual review processes that need to happen every year, but throughout the year Marketing staff will continue to work with departments and staff on a regular basis to collect written and visual content to use in campaigns, emails, website articles, press releases, social media and other needed areas.***

Annual Review of All Printed Individual Park Maps and Brochures

- August – Marketing staff will send out current printed park map and brochure to operations and all relevant staff and ask that staff review for any changes that occurred over the year or will be complete by early spring of the following year. Specific timing and due dates will be included in the request. This review will ONLY happen once annually.
- September – Marketing staff will apply all marked changes and send back to staff for final revised review.
- October – Marketing staff will verify order quantities of park map/brochures with warehouse and park staff based on a year's worth of use and will obtain quotes for a year's worth of park brochures.
- October – Marketing staff will use the revised map files to update all park pages on the website with a new park map and a new printable/downloadable PDF park map.
- December - staff will order new park map/brochures that will be received in January of the following year.

Annual Review of Specific Activity Maps

The Metroparks have a variety of more specific maps that are primarily used on the website and within specific facilities to print-as-needed in house. These are maps such as nature trail/cent maps, sensory friendly building maps, Shelden Trails area map, boating and fishing maps, Lake St. Clair picnic area maps, marina maps, etc. As the world becomes more dependent on digital "live" maps, the creation of any new map types would be heavily evaluated for need and benefit. Any existing specific activity maps that are currently in use, would be reviewed and updated annually using this schedule.

- October - Marketing staff will send out current maps to the respective staff most involved with that location and/or activity type. Specific timing and due dates will be included in the request. This review will ONLY happen once annually.
- November - Marketing staff will apply all marked changes and send back to staff for final revised review.
- December - Marketing staff will publish revised activity maps as needed on Metroparks website and share PDF versions with staff to replace their existing files.

Annual Review of Park Winter Activity Maps

- October - Marketing staff will send out current winter activities park map to Operations and relevant staff and ask that staff review for any changes that occurred over the year or will be complete by snowfall. Specific timing and due dates will be included in the request. This review will ONLY happen once annually.
- November - Marketing staff will apply all marked changes and send back to staff for final revised review.
- December – Marketing staff will publish revised winter activity maps as needed on Metroparks website and share PDF versions with staff to replace their existing files.

Annual Review of Printed 5-County Map/Brochure

- January - Marketing staff will send out current printed park map and brochure to Operations and all relevant staff and ask that staff review for any errors or suggested changes. Specific timing and due dates will be included in the request. This review will ONLY happen once annually.
- February – Marketing staff will apply all marked changes and send back to staff for final revised review. Marketing staff will then verify order quantities with warehouse and park staff based on a year's worth of use and will obtain quotes and place order for a year's worth of 5-County Map brochures.
- March – staff will receive new 5-County Map brochures that will go into use in April and replace the previous version.

Annual Review of Website Content

There is a substantial amount of content on the Metroparks website, and it would be nearly impossible to review every piece annually. Instead, Marketing staff will ask park managers, interpretive supervisors and departments heads to review “main content” annually. That means park managers will be responsible for reviewing information on the park pages relevant to the parks they manage (including hours of operation, activity icon details, rates, updated accessible amenities, etc.); Interpretive Supervisors will be responsible for reviewing the information within the interpretive center pages related to centers they supervise; and department heads would be responsible for reviewing their department related pages.

If other errors are found during those reviews, staff are encouraged to also share those findings with Marketing so they can be addressed.

This process is NOT intended to replace staying in communication with the Marketing department about changes and updates throughout the year. Departments and parks should continue submitting marketing requests to update website details in real time as operations change and departments should continue to provide updates to Marketing about projects, grants, partners, etc. This is an additional process to look at the nitty gritty details of website content that often get overlooked to make sure that at least annually we are addressing any errors and changes.

- April – Marketing staff will reach out to the groups listed above and ask them to complete this review. Specific timing and due dates will be included in the request.
- April – May – Marketing staff will apply changes collected as needed and ensure changes are also applied in any other materials where that information lives. *NOTE: changes to hours of operations and other major pieces of information that may be printed on park brochures or signage may be more difficult to change than smaller types of information.

Metroparks Program and Events Information

- **Sep. 1 – deadline to submit Jan – Jun events and programs** first draft content. Submitted to Marketing via email to Hilary Simmet and Danielle Mauter. Marketing will proof with interpretive supervisors and event/program leads and then reach a final document used for entry into RecTrac. *(This date is being evaluated for a possible shift to September 1. All other dates in this set would also shift to allow go live to happen in early December)*
 - **Oct 1** – Final word documents are submitted to IT by Marketing to IMPORT data pieces that can be imported into RecTrac. IT imports possible fields in Activity Code level for brand new programs and all possible fields for ALL sections of new and reoccurring programs.
 - **Oct 15** – Import step is done and staff trained on RecTrac entry begin entering their manual entry fields for sets of event/programs into RecTrac.
 - **Nov 15** – All manual fields have been completed in RecTrac entry process and entry staff have notified marketing, via marketing request form once they are complete. IT performs switch from inactive to active and public-facing calendar clean up. *(This can be started AS SOON AS STAFF FINISHES ENTRY. Please submit marketing request form as soon as possible for programs to get on calendar as soon as possible.)*
 - **Nov 30** - All programs entered, live and on calendar.
- **Dec. 1 – deadline to submit Summer Camps first draft** content to Marketing via email to Hilary Simmet and Danielle Mauter. Marketing will proof with interpretive supervisors and event/program leads and then reach a final document used for entry into RecTrac.
 - **Jan 1** – Final word documents are submitted to IT by Marketing to IMPORT data pieces that can be imported into RecTrac. IT imports possible fields in Activity Code level for brand new programs and all possible fields for ALL sections of new and reoccurring programs.
 - **Jan 15** – Import step is done and Staff trained on RecTrac entry begin entering their manual entry fields for sets of events/programs into RecTrac.
 - **Feb 1** – All manual fields have been completed in RecTrac entry process and entry staff have notified marketing, via marketing request form once they are complete. IT performs switch from inactive to active and public-facing calendar clean up. *(This can be started AS SOON AS STAFF FINISHES ENTRY. Please submit marketing request form as soon as possible for programs to get on calendar as soon as possible.)*
 - **Feb 15** - All programs entered, live and on website.
- **Feb. 1 – deadline to submit Jul – Dec event and program first draft** content Marketing via email to Hilary Simmet and Danielle Mauter (it's important to hit this date for ALL programs and events, so that we can advertise and promote a full summer calendar of events starting in May (graphics and materials for which have to be developed in March and April). Marketing will proof with interpretive supervisors and event/program leads and then reach a final document used for entry into RecTrac.
 - **Mar 1** – Final word documents are submitted to IT by Marketing to IMPORT data pieces that can be imported into RecTrac. IT imports possible fields in Activity Code level for brand new programs and all possible fields for ALL sections of new and reoccurring programs.
 - **Mar 15** – Import step is done and Staff trained on RecTrac entry begin entering their manual entry fields for sets of events/programs into RecTrac.
 - **Apr 15** – All manual fields have been completed in RecTrac entry process and entry staff have notified marketing, via marketing request form once they are complete. IT performs switch from inactive to active and public-facing calendar

clean up. (This can be started AS SOON AS STAFF FINISHES ENTRY. Please submit marketing request form as soon as possible for programs to get on calendar as soon as possible.

- **May 1** - All programs entered, live and on calendar.
- **May 1 - ALL programs proofed and entered into RecTrac, LIVE and published on website calendar for public reference.**



APPENDIX 5: TARGET AUDIENCE PERSONAS



Target-Audience Campaign Personas (Initial Framework)

The Metroparks' 2026 marketing strategy is grounded in a target-audience-based campaign approach. The personas below represent the **initial priority audiences** that will guide campaign development, messaging, channel selection, and resource allocation.

Personas are **ranked based on the estimated budget, effort, and time required to meaningfully move the needle** on awareness, visitation, engagement, or revenue.

Rankings reflect opportunity size and expected lift—not importance or value. Personas will continue to be refined through Q1 2026 as additional data and insights are incorporated.

1. Seniors (62+)

Profile:

Older adults, including retirees and working seniors; many are grandparents and active community members. They often engage through senior centers, community groups, faith organizations, or independent living facilities. Seniors are interested in staying active, maintaining wellness, and building social connection. Popular activities include concerts, birding, nature walks, meet-ups, movies in the parks, and walking or running clubs. Many enjoy photography and nature observation. This audience is generally budget-conscious, often living on fixed incomes, and has distinct communication preferences compared to younger age groups.

Why This Persona Is Prioritized:

Seniors represent a large and growing segment of the regional population. They responded at high rates to the community survey but are not visiting or engaging as frequently as expected. This audience has time availability, discretionary spending power, and strong alignment with existing Metroparks programming, making them a high-impact opportunity when messaging and channels are tailored appropriately.

2. Childless Adults (25–45)

Profile:

Adults without children in the home, often with greater schedule flexibility and interest in social, immersive, and adult-oriented experiences. This group places clear value on child-free experiences with others in similar life stages and responds best to environments intentionally designed for adults. They are highly social-media savvy and reliant on peer discovery, with word-of-mouth and digital content playing an outsized role in awareness.

Many are environmentally and socially conscious, value authenticity, and are motivated by causes aligned with wellness, sustainability, and community impact. Value and affordability are central considerations, as housing costs and economic pressure limit home ownership and access to private outdoor space—making public parks important “third places” for recreation, connection, and dog-friendly activity. Health, fitness, volunteering, and photography are common interests. This audience is also comfortable with social settings where alcohol is present and frequently participates in nightlife or bar-based social experiences.

Why This Persona Is Prioritized:

This is a significant growth audience that requires meaningful investment to reach effectively. Survey data and past performance show lower visitation and program participation, indicating a gap rather than saturation. While Metroparks currently offer limited programming designed specifically for this group, their long-term value is substantial as future frequent visitors, families, and seniors. Early engagement builds lasting relationships.

3. Detroit Residents (Detroiters)

Profile:

Residents living within Detroit zip codes, representing a wide range of ages, identities, and life stages. This audience is more racially and culturally diverse than the region overall and places strong value on authenticity, neighborhood identity, and pride in being from Detroit. Connection to family, community, and the city itself is central to how experiences are evaluated and shared.

History, culture, and place-based storytelling are highly relevant. Messaging resonates most when it reflects lived experience, real voices, and community priorities rather than generic regional framing. Trust is built locally and relationally.

Why This Persona Is Prioritized:

Detroit represents a large population base with lower awareness and visitation relative to its size. Community survey data confirms this gap. While progress will require sustained investment and may not immediately translate into attendance gains, Detroit residents are central to equity goals, long-term relevance, and public trust.

4. Frequent Visitors

Profile:

Individuals who live near a Metropark and incorporate park visits into their regular routines. These visitors are often engaged in passive activities such as walking, biking, birding, or nature time. They are more likely to purchase annual passes, participate in programs, and feel a strong sense of ownership over one or two favorite parks. Many are physically active and may access parks via non-motorized routes as well as by car.

Why This Persona Is Prioritized:

Frequent visitors are currently the strongest base for revenue and engagement. While they require less awareness-building, they benefit from tailored, park-specific messaging to remain informed and engaged. The focus is on retention, cultivation, and deepening connection rather than moving them from non-use to use.

5. Parents with Older Children (9+)

Profile:

Families with school-aged children and teenagers balancing busy schedules filled with school, extracurriculars, and personal commitments. Visits are more likely to be infrequent

but longer in duration, centered on full-day or half-day experiences. This audience is highly budget-conscious, with total cost of a family visit playing a major role in decision-making.

Children in this age group have often aged out of structured programming or view it as “uncool,” making traditional programs less effective. As a result, families gravitate toward passive, self-guided experiences that allow flexibility, safe independence for kids, and appeal across multiple age groups. Screen-free time and autonomy are key motivators.

Why This Persona Is Prioritized:

This group includes both frequent and infrequent visitors. While visits may not be regular, reinforcing the Metroparks as a valuable “third place” for families and teens supports long-term relevance. Messaging focuses on value, freedom, and flexibility rather than program enrollment.

6. Moms with Kids (Ages 4–8)

Profile:

Primary household decision-makers for family activities, often balancing work, school schedules, and caregiving responsibilities. Time-constrained and highly selective, this audience seeks experiences that are age-appropriate, engaging, and manageable within a short time window. Activities must feel doable without disrupting routines or leading to overstimulation or fatigue.

This group is strongly interested in playgrounds, pools, beaches, bike paths, and structured kids programming. Content must be clear, concise, and immediately relevant, as attention spans are short and decision fatigue is common.

Why This Persona Is Prioritized:

Metroparks already offer many programs and amenities that align well with this audience. They are ranked mid-list because they are already represented among followers and subscribers, making them a smaller lift to reach. However, messaging must be more intentionally tailored than in the past to maintain effectiveness.

7. Passive Male Outdoor Users (18–54)

Profile:

Men who are currently non-visitors or infrequent visitors but engage in physically active, independent outdoor pursuits. Often seeking solitude, challenge, or mental escape, this audience is motivated by self-directed activity rather than structured programming. Interests may include hiking, trail use, endurance activity, nature exploration, and photography.

Discovery tends to be pragmatic and interest-driven rather than socially motivated. This audience is more likely to invest in outdoor gear and apparel and less likely to respond to family- or program-centric messaging.

Why This Persona Is Prioritized:

Survey data shows that frequent users skew male and favor passive recreation. Targeting similar non-users offers an opportunity to convert new frequent visitors. This persona is

ranked lower due to narrower scope and more limited budget allocation but remains strategically important.

8. Golfers

Profile:

Men and women ages 25–75 who actively golf, follow golf culture, and share information through peer networks. Many golf socially and value course quality, consistency, and experience. This audience is not seeking beginner instruction but values relevance, status, and shared experiences.

Why This Persona Is Prioritized:

Golf is already a strong and established revenue driver, requiring less incremental investment. Messaging is prioritized over expansion—encouraging continued use of Metroparks courses while also introducing golfers to other park experiences using golf-aligned language and hooks.

9. Moms with Toddlers (Ages 2–4)

Profile:

Parents navigating early childhood routines such as naps, potty training, and short attention spans. Outings must be low-pressure, flexible, and short in duration. Discovery-based play, playgrounds, and slow-paced exploration are most appealing. Preschool and early learning considerations are often top-of-mind.

Why This Persona Is Prioritized:

Survey data shows relatively low demand for structured programming in this age group. While some engagement exists, this persona requires a smaller budget and highly specific messaging to avoid mismatched expectations. Clear age-appropriate framing is essential.

10. College-Age Adults (18–24)

Profile:

Young adults in a transitional life stage who may or may not be enrolled in college but are no longer in high school or are soon to be graduating. Many are navigating early independence, limited income, and identity formation. Social media and peer influence strongly shape discovery and trust.

They value authenticity, mental health, balance, and low-cost experiences. Interest in environmental and social issues exists but is informal and values-driven. Engagement is more likely through organic content, influencers, and shared experiences than traditional advertising.

Why This Persona Is Prioritized:

This group contributes less directly to near-term attendance and revenue and requires

significant effort to reach authentically. While important for future growth, they are a lower priority for concentrated investment in 2026. Light-touch, social-first storytelling lays groundwork for long-term engagement.

Cross-Cutting Considerations

- Equity Emphasis Area (EEA) messaging is integrated across all personas.
- Super Fan pathways are embedded within each persona strategy.
- Community survey data indicates average household incomes, of most respondents, under \$40,000, reinforcing affordability, value framing, and access clarity across all audiences.



APPENDIX 6: CAPRA REQUIREMENTS REFERENCE



CAPRA REQUIREMENTS

CAPRA Requirements Fulfilled with This Marketing Plan

As the Metroparks seek to hold CAPRA certification through the NRPA, certain requirements exist for the organization to meet in regard to public information, community relations, social media, marketing and relationships with community organizations.

This marketing plan fills the following current CAPRA requirements. CAPRA is updating its requirements, and once updated standards are available, this section of the marketing plan will be updated to reflect those new standards:

- Sections of this marketing plan help the organization meet requirements for 3.4.2 – Community Relations Plan. See pages 12 - 20, 25 and 29
- This marketing plan is written to help the organization meet requirements for 3.4.3 – Marketing Plan.
- The social media plan appendix of this marketing plan provides detail to the social media efforts of the organization. It supports the approved Social Media Policy provided as reference in the following pages. Together, these support the requirements of 3.4.3.2 – Social Media Policy.

The following additional related policies have been approved to fulfill the following CAPRA requirements. They have been included on the following pages as reference:

- The Metroparks Media Policy is written to fulfill CAPRA requirements for 3.4 – Public Information Policy and Procedures.
- The Metroparks Social Media Policy is written to fulfill CAPRA requirements for 3.4.3.2 – Social Media Policy and 4.1.14 – Social Media Policies Regarding Staff Use. The social media plan appendix of this marketing plan provides further detail on this work.



HURON-CLINTON METROPOLITAN AUTHORITY

Administrative / Executive Order

Effective Date: May 13, 2021

Supersedes Policy Dated: Sept. 14, 2017

MEDIA POLICY

PURPOSE

The Metroparks use a variety of public relations activities to engage and interact with the media. These activities include, but are not limited to, press releases, pitches, media features, interviews, press events, published articles on Metroparks owned channels, media meet-ups and relationship building.

The Metroparks will also respond to media requests. Media requests include any occurrence where someone intends to publish a story about the Metroparks. This could include recorded interviews, phone interviews, media photos, requests for questions and comments on related stories, attending programs and events with the intention of publishing a recap afterward, and any other instance where a staff person would be speaking on behalf of the organization for the purpose of sharing information with the public through published articles, videos, recordings, and stories.

Metroparks media and public relations efforts aim to build and maintain public trust through ongoing, engaging, consistent and accurate, storytelling in the media market. This policy is intended to outline how media interactions should be handled.

SCOPE

Earned Media Efforts

The Chief of Marketing and Communications will work with the Director, marketing and communications department staff, outside public relations firms, and other Metroparks staff, as needed, to develop and execute earned media plans. These plans will be included in the annual Marketing Plan and include:

- press releases
- media alerts
- pitches
- media features
- press events
- published articles on Metroparks owned channels
- media meet-ups
- media relationship building

The marketing and communications department shall write and release press releases and media alerts on an ongoing basis to announce Metroparks projects, events, programs, and efforts throughout the year.

The marketing and communications department shall build and maintain a media contact list and continually build and maintain media relationships. The marketing and communications department will also monitor and report media and social media coverage that mention the Metroparks.

Media Requests

All media requests should be directed to the Chief of Marketing and Communications, who will then evaluate the request and determine who should speak on behalf of the organization. The Chief of Marketing and Communications will obtain appropriate approvals from the Director for these decisions.

Once a speaker for a media request has been decided, the Chief of Marketing and Communications will coordinate details between Metroparks staff and the media. If the Chief of Marketing and Communications asks a staff person to speak to the press, it should be assumed the proper approvals have already been received and that the staff person has permission to do so. Until that point, staff should not speak to the media until approved by the Chief of Marketing and Communications or the Director.

If the Chief of Marketing and Communications is out of the office, on vacation, etc., media requests should be directed to the Director.

When staff is speaking to the media, they shall not express any personal opinions. They shall communicate professionally and represent the Metroparks in a way that is consistent with the brand. The Chief of Marketing and Communications will work with staff on a message hierarchy and talking points to ensure consistent messaging for all opportunities.

If a media request comes through for an issue related to a police incident, the Chief of Marketing and Communications will direct the media to the Metroparks Chief of Police.

Common Media Interactions and How to Handle Them

- If someone comes through a toll booth claiming to be from the media and has a station vehicle or a press ID of some kind, they should be let into the park for free during regular operating hours. The Metroparks do allow media into the parks to take photos and videos to cover editorial content.
- If someone with the media wants to come in and take pictures or video on a golf course, disc golf course, pool, or within another paid facility that requires an additional fee, the Metroparks allow media to access. They will need to have a press ID of some kind or vetted approval from the Chief of Marketing and Communications or Director. If they have a press ID, they should be let into the facility without paying during regular operating hours and asked to follow park rules and respect visitor's experience in the parks. If they do not have a press ID, they should be asked to contact the Chief of Marketing and Communications to obtain approval and be given the contact information.
- If the media, or someone staff suspect is working on writing a media-related story, is asking questions or asking for an interview, please politely tell them, "We appreciate your coverage of the Metroparks and want to help you as best we can, but the interview and media requests need to go through our marketing and communications department." Then give them the contact information for the Chief of Marketing and Communications. You can tell them that the Chief of Marketing and Communications checks for media requests on nights and weekends and will get back to them as quickly as possible.

- If someone in the parks is claiming to be media but does not have a press ID, staff may have to make the judgment call. If one individual and the publication name they give sounds legitimate, it is best to provide them with the benefit of the doubt and let them into the park/facility to cover the story they seek. This could help the Metroparks avoid a possible media issue by denying media access to the parks.

In all types of media requests and engagements, the Chief of Marketing and Communications will notify and work with staff in the parks if a request has come into that department ahead of time. If the staff hasn't been notified of a media appearance from the Chief of Marketing and Communications, they should assume it is a new request and shall respond accordingly based on the above instructions. Staff should then notify the Chief of Marketing and Communications of the name and publication/channel/etc. in the parks. The Chief of Marketing and Communications will follow up with these media contacts to reinforce connections between them and the Metroparks.

Approved by Director: Amy McMillan

Signature:  Date: 5-13-2021



HURON-CLINTON METROPOLITAN AUTHORITY

Administrative / Executive Order

Effective Date: May 13, 2021

Supersedes Policy Dated: N/A

SOCIAL MEDIA POLICY

PURPOSE

Social media continues to grow and be a fun and rewarding way to share your life and opinions with family, friends, and co-workers around the world. However, use of social media also presents certain risks and carries with it certain responsibilities.

Additionally, social media continues to be an important component of any digital marketing strategy and continues to deliver high return and growth. It is also an important tool to create a personal connection between visitors and our organization and serve as a continual and constant communication touchpoint with the public.

The Metroparks Marketing Department will use social media in a variety of ways to support the organization's brand identity, increase engagement, provide customer service, increase attendance and increase revenue.

To assist you in making responsible decisions about your use of social media, we have established these guidelines for appropriate use of both personal and organizational social media. This policy applies to all employees who work for the Huron-Clinton Metroparks.

SCOPE

Personal Social Media Use

In the rapidly expanding world of electronic communication, social media can mean many things. Social media includes all means of communicating or posting information or content of any sort on the Internet, including to your own or someone else's web log or blog, journal or diary, personal website, social networking or affinity website, web bulletin board, or a chat room, whether or not associated or affiliated with the Metroparks, as well as any other form of electronic communication.

The same principles and guidelines found in Metroparks policies apply to your activities online. Ultimately, you are solely responsible for what you post online. Before creating online content, consider some of the risks and rewards that are involved. Keep in mind that any of your conduct that adversely affects your job performance or the performance of fellow co-workers, or otherwise adversely affects members of the public, contractors, people who work on behalf of the Metroparks, or Metroparks legitimate business interests may result in disciplinary action, up to and including termination.

Know and Follow the Rules

Carefully read these guidelines and related policies, including, but not limited to, Metroparks policies concerning ethics, harassment, discrimination, computer equipment uses, information systems, etc., to ensure that your postings are consistent with these policies. Inappropriate postings that may include discriminatory remarks, harassment, and threats of violence or similar inappropriate or unlawful conduct will not be tolerated and may subject you to disciplinary action, up to and including termination.

Be Respectful

Always be fair and courteous to fellow coworkers, persons who serve on boards or commissions, elected and appointed officials, members of the public, contractors, or people who work on behalf of the Metroparks. Also keep in mind that you are more likely to resolve work-related complaints by speaking directly with your co-workers or by utilizing our Open-Door Policy than by posting complaints to a social media outlet. Nevertheless, if you decide to post complaints or criticism, avoid using statements, photographs, video, or audio that reasonably could be viewed as malicious, obscene, threatening, or intimidating, that disparage members of the public, co-workers, or contractors, or that might constitute harassment or bullying. Examples of such conduct might include offensive posts meant to intentionally harm someone's reputation or posts that could contribute to a hostile work environment on the basis of race, sex, disability, religion, or any other status protected by law or Metroparks policy.

Be Honest and Accurate

Make sure you are always honest and accurate when posting information or news, and if you make a mistake, correct it quickly. Be open about any previous posts you have altered. Remember that the Internet archives almost everything; therefore, even deleted postings can be searched. Never post any information or rumors that you know to be false about the Metroparks, fellow co-workers, members of the public, contractors, people working on behalf of the Metroparks, competitors, or others.

Post Only Appropriate and Respectful Content

Maintain the confidentiality of the Metroparks trade secrets and private or confidential information. Trade secrets may include information regarding the development of systems, processes, products, know-how, and technology. Do not post internal reports, policies, procedures, or other internal business-related confidential communications.

Express only your personal opinions. Never represent yourself as a spokesperson for the Metroparks. If the Metroparks is a subject of the content you are creating, be clear and open about the fact that you are an employee and make it clear that your views do not represent those of the Metroparks, fellow co-workers, citizens, contractors, or people working on behalf of the Metroparks. It is best to include a disclaimer such as "The postings on this site are my own and do not necessarily reflect the views of the Metroparks."

Be mindful that what you publish on the web will be in the public domain and likely will be out of your control. Once you hit "enter" or "send" or "post," you likely lose the opportunity to change your communication or message. From that point on, all you can do is explain, clarify, extend, or expand what was sent.

It should be clearly understood that employees or any others that represent the employer, including volunteers, must not comment on social media sites on anything related to confidential Human Resources matters, including corrective action or employee medical issues, etc.

Never comment on anything related to a legal or law enforcement matter, including litigation, any parties with which the employer is engaged in litigation, or any investigatory matter, without prior approval of the appropriate person or attorney.

The use of social media sites is meant to augment normal communications and outreach activities, not as a substitute for them.

Using Personal Social Media at Work

Refrain from using social media while on work time or on equipment we provide, unless it is work-related as authorized by your manager or consistent with Metroparks computer equipment use policy. Do not use Metroparks email addresses to register on social networks, blogs, or other online tools utilized for personal use. Any conduct pertaining to this policy that adversely affects job performance, the performance of a co-worker, or otherwise adversely affects members of the public, or those who work on behalf of or represent the Metroparks, may result in disciplinary action.

Retaliation is Prohibited

The Metroparks prohibits taking negative action against any employee for reporting a possible deviation from this policy or for cooperating in an investigation. Any employee who retaliates against another co-worker for reporting a possible deviation from this policy or for cooperating in an investigation will be subject to disciplinary action, up to and including termination.

Organizational Social Media Use

The Metroparks Marketing Department will use social media in a variety of ways to support the organization's brand identity, increase engagement, provide customer service, increase attendance and increase revenue.

The following social media platforms are intended to be used to represent the Metroparks as dictated annually in the board approved Marketing Plan. Content on all channels will be written to support the Metroparks brand identity and tone to reinforce that message and build consistency.

- Facebook
- Twitter
- YouTube
- Instagram
- LinkedIn
- Glassdoor
- Google business
- Snapchat (maybe in future)
- TikTok (maybe in future)

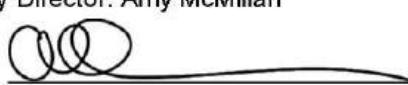
The Metroparks Marketing department will be responsible for managing all social media activities on behalf of the organization. This includes:

- Writing and scheduling all regular content.
- Creating and coordinating all paid advertising.
- Answering all questions, comments and messages, and contacting parks staff when unsure of an answer before answering.
- If a complaint comes through Facebook, Marketing staff will politely respond appropriately and will also pass the complaint on to the appropriate department, Director and Deputy Director.
- Creating and maintaining all Facebook event pages.
- Keeping social media profiles accurate and updated.
- Requesting assistance from other departments when creating content and posting live content.
- Working with manager and supervisors to post real time updates on closures and emergency announcements.

CONCLUSION

The Metroparks is dedicated to assuring an equitable and inclusive work environment free from discrimination, intimidation, humiliation, or insult. Each Metroparks employee is expected to support and required to uphold a work environment of courtesy, respect and dignity for each and every employee and guest of the Metroparks.

Approved by Director: Amy McMillan

Signature:  Date: 5-13-2021

NOTE: This policy is not intended as a contractual obligation. The Metroparks reserves the right to amend the policy from time to time.





HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Mike Lyons, Chief Operating Officer
Project Title: Cart Path Improvements/Resurfacing
Location: Hudson Mills Golf Course
Date: February 12th, 2026

Action Requested: Approval

That the Board of Commissioners approve reallocation of \$1,000,000 currently in the Capital Project Fund for a Splash Pad at Hudson Mills for a new Golf Cart Path Improvement/Resurfacing project at Hudson Mills. Additionally, we are requesting \$1,000,000 from the Fund Balance to cover the entirety of the Cart Path project.

Fiscal Impact:

Fiscal net impact will be a reduction of \$1,000,000 to Fund Balance.

Background:

Previously, \$1,000,000 in funding was allocated for a new splash pad at Hudson Mills. However, due to issues in regard to utilities, water quality and building capacities related to the recent addition of state-of-the-art pickleball courts the scope of this project would be much larger requiring significant increases in funding. We believe this funding would be much better served contributing toward cart path improvements at Hudson Mills Golf Course due to their condition. We are also requesting \$1,000,000 from Fund Balance be allocated to the Hudson Mills cart path project to cover the entirety of the project. This would be phase 1 of our plan to improve cart path conditions at most of our regulation golf courses.

HURON-CLINTON METROPOLITAN AUTHORITY



To: Board of Commissioners
From: Janet Briles, Chief of Planning and Development
Project Title: Planning and Development Department Monthly Update
Date: February 12, 2026

Action Requested: **Receive and file**

That the Board of Commissioners receive and file the Planning & Development Department Monthly Update as recommended by Chief of Planning and Development Janet Briles and staff.

Executive Summary

The following are highlights of the activities of the Planning & Development Dept from January, 2026:

Project/Initiative Implementation

- Submitted a grant application for Trapper's Run Boardwalk Renovation to the Michigan Coastal Management Program. *Supports Strategic Plan Goals: Maintain & Invest*
- Pictured below: Thank you to all the departments and staff at the Administrative Office that participated in our Eastern District Master Planning process! We had 2 full days of meetings and we really appreciate the commitment from everybody to participate. During the month of February we will be at Lake St. Clair, Stony Creek and Wolcott Mill Metroparks. *Supports Strategic Plan Goals: Listen & Connect, Maintain & Invest*

Grant Projects

- Planning and Development staff are working diligently with Lake Erie park staff to refine project concepts for our DNR grant applications for a fish cleaning station and bathhouse renovation at Lake Erie Metropark. Both of these projects will be presented at the public hearing before the March BOC meeting. *Supports Strategic Plan Goals: Listen & Connect, Maintain & Invest*.
- Several grant projects are either out for bid or on this board agenda, including: North Marina Renovation & Bathhouse Renovation, Greening Lot "C" at Lake St. Clair Metropark, the Reflection Trail Renovation. *Supports Strategic Plan Goals: Listen & Connect, Maintain & Invest*





PLANNING AND DEVELOPMENT MONTHLY REPORT

February 2026

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



METROPARKS.COM

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OTHER DEPARTMENT INPUT KEY	
	Natural Resources and Regulatory Compliance
	Planning and Development
	Diversity, Equity and Inclusion
	Interpretive Services and Community Outreach
	Engineering

ADMINISTRATION

Administrative

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
SYSTEM-WIDE	Community Survey RFP	Report		November	Held an internal review of the results. We are still working with Great Lakes Marketing for them to provide more data and also to pull conclusions for park Master Plans, etc.
	Tollbooth scanning reports	Report		Seasonally	
	Foundation administrative tasks	Various		Ongoing	Annual board meeting held on Dec 2, 2025
	Sign request processing/signage transition plans	Infrastructure/ Small Facilities		Ongoing	Administrative tasks – Updating Sign Manual, will be updating signage at Indian Springs and Bob White Trail at Lower Huron. New entry and facility signage is being rolled out throughout the system
	CAPRA Planning Ch. 3	Report		Ongoing	With new CAPRA standards the planning chapter is now #3
	Commemorative trees and benches	Various		Ongoing	Administrative tasks
	Grant Applications and Administration	Various		Ongoing	Lead multi-department effort to track and maintain grant associated tasks. Staff drafted a grant plan for 2025-2030
	Metroparks Foundation Audit	Various	Finance	Spring	

SYSTEM-WIDE

HCMA Studies/Initiatives

	Description	Dept. Input	Timing	Jan 2026 Actions
	Mulch contract		Annually	Quantities and estimates delivered to purchasing for 2026 budget
	ADA Transition Plan Updates		April	Provided DEI a list of updates throughout the parks that was completed in 2025
	Visitor count program	Various	Ongoing	Summer 2025 temporary counters at Lower Huron and Dex-Huron removed and uploaded count data to Eco-Viso dashboard. Data shared with park staff. Staff at Stony Creek collecting data at Shelden Trails facility with temporary counter ongoing.
	Transit Access in Parks	Various	Ongoing	Provided trail connection prospects to SEMCOG, met with RTA. WAVE received a grant to help promote transit to Hudson Mills, Dexter-Huron, Delhi.
	Climate Action Plan	Various	Ongoing	Janet is lead on waste/recycling, Jay is on the Transportation Committee. Laura sits on Preservation & Conservation.
	ESRI ArcGIS Administration	Various	Ongoing	Collaborating with marketing, engineering, natural resources, and IT on work plan.

Grants

	Description	Dept. Input	Timing	Jan 2026 Actions
	MMRMA RAP Grant		Received	\$15,000 to help Vulnerability detection and remediation services for operating systems
	GOAL Education Programming		Fall '25	Waiting to hear back from Anonymous Foundation for '25-'26 school year grant
	Preschool Programming		Fall '25	Received Young Foundation support for in-school '25-'26 school year preschool programs at Oakland County facilities serving low-income students

SYSTEM-WIDE

Project Implementation/Oversight

	Description	Dept. Input	Timing	Jan 2026 Actions
	EGLE Recycling grant	Various	Ongoing	Big Belly compactors were delivered to Kensington. 2026 will be our first year in operation to see how this pilot project works.
	Metroparks Trail Connectors	Various	Ongoing	Integrating Gap 4 (Indian Springs to Stony Creek) and Gap 5 (Wolcott Mill to Macomb Orchard Trail) into Eastern District Master Plans.
	MISGP Spotted Lanternfly Survey at IS, Ken, SC, & Wol		Ongoing	Contractor surveying for evidence of spotted lanternfly and new preferred host locations; Natural Resources crew treating tree-of-heaven hosts
	Early Learner Education Programming		Ongoing	Closed out PNC Foundation grant for school programming across the region and a teacher training program – applied for another
	Teacher Training Workshops		Ongoing	Training teachers in outdoor science explorations, mainly in Wayne County and establishing curriculum/materials loaner boxes through funding by the Russell Family Foundation
	Next Cycle Composting		Ongoing	Process ongoing at KFC and Wolcott Mill Farm Center
	Swim Program		Ongoing	CFSEM funded project for youth and adults in Wayne County; includes expanded lifeguard training programs.
	Rain Garden Programming		Ongoing	EGLE funded project with Community Outreach Mobile Center to conduct rain garden programming in equity areas of the Detroit and Rouge River watersheds; funds will cover training programs, plus scholarships for plants, tools, and installation

SOUTHERN DISTRICT



SOUTHERN DISTRICT

Grants

	Description	Dept. Input	Timing	Jan 2026 Actions
LE	MDNR - Trust Fund '26	Various	April 2026	Fish Cleaning Station. See Facility Concept chart for more information.
LE	MDNR - Land & Water '26	Various	April 2026	Bathhouse Renovation. See Facility Concept chart for more information.

Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
Wil	Willow Big Bend Fishing Area Renovation	Large Facilities		Ongoing	Design underway, permits have been submitted
LHu	2020 LWCF - Walnut Grove Campground	Documentation	Various	Dec 2025	Planning ribbon cutting for Thursday April 9, 2026, received reimbursement.
LHu	2020 LWCF - Off-Leash Dog Area	Documentation	Various	Dec 2025	Planning ribbon cutting for May 2026, received reimbursement.
Oak	NOAA Dam Feasibility Study	Large Facilities		Nov.2025	Board received and filed the feasibility study
LE	Rain Garden Maintenance	Partnership		2026	Received EGLE grant to help support maintenance of the large LE rain garden via Detroit Stormwater Specialist Training (SWST) workforce graduates Developed a maintenance manual for green infrastructure projects following implementation.

SOUTHERN DISTRICT

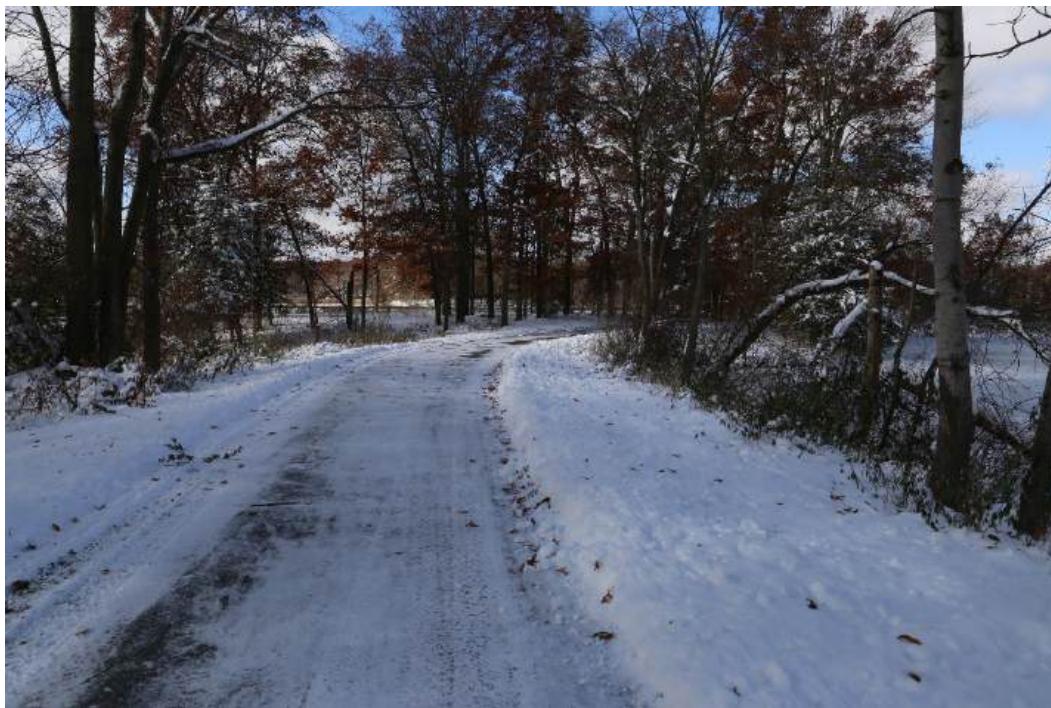
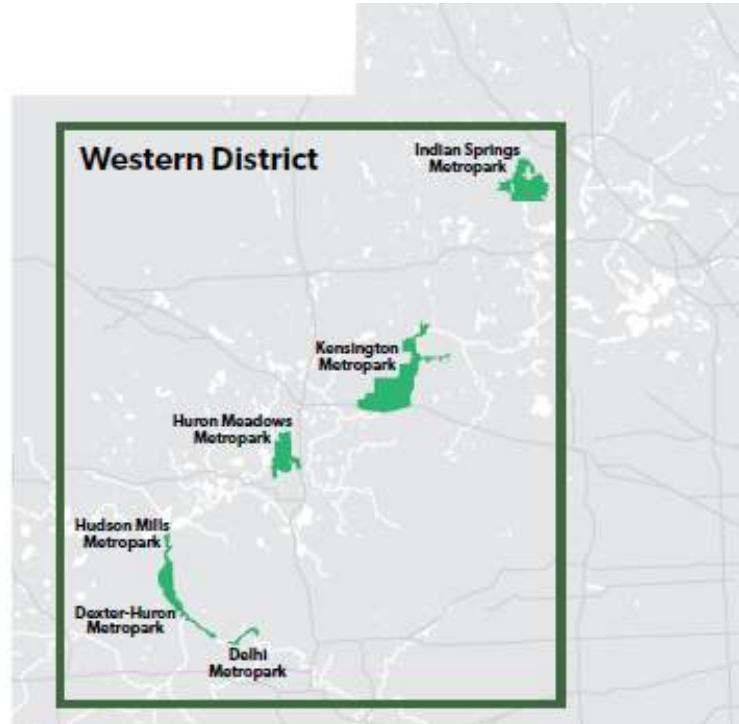
Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
LER	Fish Cleaning Station	Plan	Various	2026	Final concept nearly complete.
LER	Bathhouse Renovation	Plan		2026	Working with an architect to scope out a project within budget. A design is being refined. This is a 2026 Land and Water Grant Project.

HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
LER	Marina building study	Large Facilities		2026	Included as potential long-term waterways grant project in 5-Year Rec Plan

WESTERN DISTRICT



WESTERN DISTRICT

Administrative

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
Del	Border-to-Border trail design and construction	Large Facilities		Ongoing	Kiosks installed for B2B kiosks at HMI and Dexter-Huron
	Livingston County Parks and Open Space Advisory Committee	Partnership		Ongoing	Attendance at regular POSAC meetings –
	Friends of the Lakelands Trail Steering Committee	Partnership		Ongoing	Represent HCMA as a participating steering committee member that meet monthly – received letter of support for TAP grant.
	Revamping trail signage at Indian Springs	Planning		Ongoing	Planning 2026 improvements.

Grants

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
HMe	TAP Application for State Park to Metropark Connector	Planning		March, 2026	Application submitted – No action was taken in November, will have to wait until next cycle in March

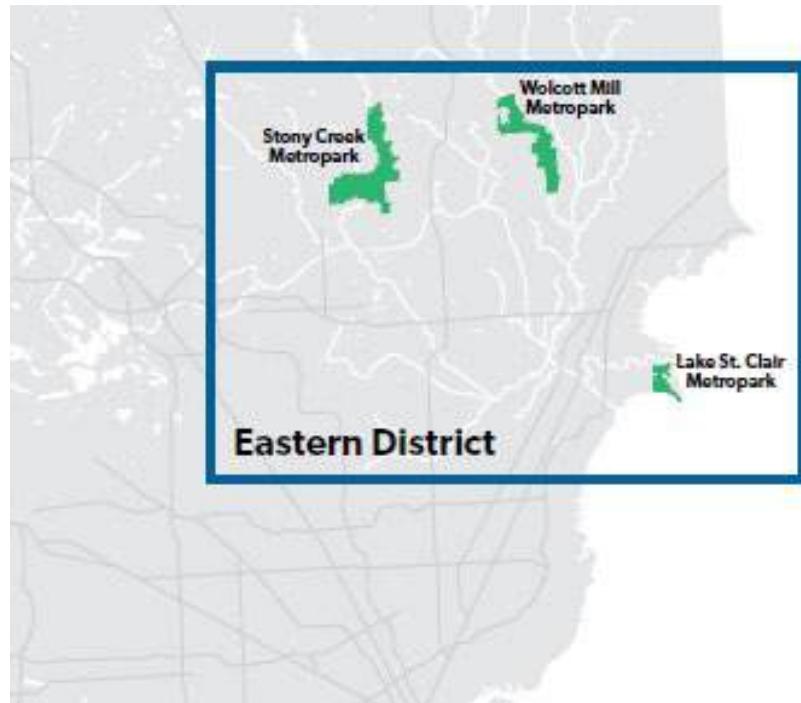
Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
Ken	Impact 100 – Seeding a Green Future	Plan		Ongoing	In process of transferring remaining grant funds to provide school groups with field trips/programming related to hydroponics and agriculture
HMI	Donor-initiated Pickleball courts	Large Facilities		Fall 2025	Did not receive an MParks award
Del	Launch/Take-out Renovation at Delhi	Large Facilities		2026	Will be submitting to the DNR for review in January

HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Jan 2026 Actions
HMII	Northwest Passage Feasibility Study Review	Plan	Various	Ongoing	Staff time	Discussed at kick-off meeting with non-motorized trail gap feasibility study to be considered as a connector trail

EASTERN DISTRICT



EASTERN DISTRICT

	Description	Dept. Input	Timing	Jan 2026 Actions
	LSCNC Feasibility Study	Various	Ongoing	Moving forward with feasibility study.

Grants

	Description	Timing	Jan 2026 Actions
LSC	EGLE High Water Grant: Greening the Parking Lot	June 2026	Shared with Harrison Twp, will be going out to bid shortly.
	DNR Waterways Grant/MEDC Grant for LSC North Marina	2026	Bids are due 1/29 – Waterways grant will be complete upon approval of contractor.
	Green Macomb	2026	Planning to apply for 50 more trees in 2026
	LWCF grant for Bathhouse Renovation	2026	Bids are due 1/29

Project Implementation/Oversight

	Description	Timing	Jan 2026 Actions
LSC	Transit Planning for Access to LSC	Ongoing	Met with SMART and they can no longer commit to opening it up year round, and have instead proposed partnership with Harrison Twp to increase ridership
LSC	'23 LWCF Daysail Area Trail	March, 1 2027	Expect final drawings by February to submit to the DNR for approval.

EASTERN DISTRICT

Project Implementation/Oversight, Cont.

	Description	Action Type	Dept. Input	Timing	Jan 2026 Actions
SC	2022 LWCF Stony Creek Reflection Trail Accessible Trail Development	Small Facilities		Through 2026	Project is out for bid.
SC	Playgrounds at Ridgewood and Winter Cove	Small Facilities	Ops, Maint, Eng	2025	Other minor playground upgrades are being made; additional harness swings, new spica spinners, new slide
SC	Phragmites grant from Great Lakes Commission	NR		2025/2026	Six management units of phragmites at Inwood Trails receiving treatment in this funded study
LSC	2022 LWCF- West Boardwalk Accessibility Improvements	Large Facilities		6/30/2026	Expect final drawings by February to submit to the DNR for approval
LSC	NOAA B-Wet	Interpretive programming		Ongoing	Developing plan for '25-'26 school year programming at Mt. Clemens Middle School and teacher training across the region

Grant Updates - February 2026

In Progress

Grant program		LB/MN	Project/Park	Amount	Match	Due Date	Applicant	Notes
MDNR - Trust Fund '26		MN	LE - Fish Cleaning Station	\$400,000	\$400,000+	4/1/2026	HCMA	Project will include universal design & address needed updates to water/sewer lines
Initiative for Resilient Great Lakes Coasts		MN	WM - Restoration design services	TBD	-	3/15/2026	HCMA	Wetland restoration at Wolcott N. Branch Trail area
MCWCF - Loss Prevention Grant Program		MN	Police Search & Rescue PPE	\$5,000	-	-	HCMA	TBD
MDNR - Land & Water '26		LB	LE- Wave Pool Bathhouse	\$500,000	\$500,000	4/1/2026	HCMA	Update 1980s building & increase accessibility; architect hired to flush out design

Grant Applications Awaiting Response

Grant program	Project #	LB/MN	Project/Park	Request	Match	Submitted	Applicant	Notes
USDOT ATIIP		MN	LH Connection to I-275 Metro Trail	\$168,000	\$42,000	7/17/2024	HCMA	Project will support engineering design of the connector; award notice late '25/early '26
Anonymous Foundation		MN	GOAL	\$10,000	-	7/30/2025	MF	To support program fees and bus costs for Get Out & Learn
PNC Foundation		MN	Preschool Programs - WDMC	\$7,500	-	12/15/2025	MF	Should hear back in February
MDOT Transportation Alternatives Program		Dept.	Liv. Co. Connector Tr. Construction	\$4 million	\$1.1 M	6/17/2025	HCMA	Application deferred to March decision
MI Coastal Management Prog. - FY '27		LB	LE - Trapper's Run	\$40,000	\$40,000	12/30/2026	HCMA	Restore boardwalk sections of trail and increase public safety/accessibility
SEMCOG Transportation Alternatives Prog.		LB	Liv. Co. Connector Tr. Construction	\$4 million	\$1.1 M	6/18/2025	HCMA	Application deferred to March decision

Grant Administration

Grant program	Project #	Mgmt	Park/Project	Award Amt	Match	Deadline	Applicant	Updates
Impact 100 - Oakland Co. '18		MN/PB	KFC Seeding Green Future	\$90,000	-	-	MF	Redirecting remaining funds for field trips at low-income schools in Oakland County
NOAA GLs Fish Habitat Restoration '22	51123.117	MN/MH	Flat Rock Dam Feasibility	\$745,000	\$25,000	9/30/2025	GLFC	Dam ownership to be transferred to Flat Rock
DNR TF '22	50522.130	MN/RW	DEL Take-out Renovation	\$300,000	\$302,600	8/28/2026	HCMA	Deadline extended; design & bid documents submitted to DNR for review
Fed. Community Project via DOT - FY23		MN/JB	Liv. Co. Connector Trails Design	\$900,000	-	9/30/2026	HCMA	TAP grant for construction submitted; working to get eng. design process approved
Mi Invasive Species Grant Program '22	90023.1172	MN/TM	IS-KEN-SC-WOL - spotted lanternfly	\$30,000	-	4/30/2026	HCMA	Preparing for grant close-out
MDNR Trust Fund '24		MN/KS	Wil - Fishing Platform	\$300,000	\$462,000	10/31/2026	HCMA	Preliminary design complete; waiting on EGLE permit for final design completion
NOAA B-WET '24	90024.1184	MN/EP	Watershed/Climate Education	\$77,610	-	9/30/2026	HCMA	Subawards are in process; all programming is scheduled through year end
CFSEM '24 - General Grant Program		MNDM	Swim Program	\$77,320	-	9/30/2026	HCMA	1 year extension received; transferring youth lessons to YMCA
GLC Phrag. Adaptive Mgmt Framework '25		MN/KC	SC Phragmites Mgmt. Project	\$44,000	-	7/31/2026	HCMA	Phragmite management sites in rest period after 1st glyphosate treatment
EGLE Watershed Council Grants '25		MN/EP	LE & Detroit area	\$29,230	-	12/1/2026	HCMA	Master Rain Gardener classes begin late Feb.; working on final social monitoring QAPP
MMRMA Risk Avoidance Program (RAP) '25		MN	IT- Managed Detection & Response	\$15,000	\$25,000	5/31/2026	HCMA	Data breach protection through security operation center support
Young Foundation '25		MN	Early childhood at-school programs	\$2,500	-	7/30/2026	MF	Programming to Oakland Co. low-income preschools has begun
Ralph C. Wilson Jr. Foundation		JB	Southern District	\$2,682,755	-	6/15/2023	MF	Island Lake's grant will be extended through 2026
Renew MI - DRFC		JB	DRFC	\$1,000,000	N/A	4/30/2022	HCMA	Fourth quarterly report submitted
LWCF 2022		LB/JK	LSC West Boardwalk	\$500,000	\$500,000	6/30/2026	HCMA	Plans are ready to submit to DNR for approval.
LWCF 2022		LB/JK	SC - Reflection Trail	\$500,000	\$500,000	6/30/2026	HCMA	DNR approved Plans, Specs and Bid docs. Posted for bid Jan 30.
2023 DNR Waterways		LB/JK	LSC North Marina - Engineering	\$294,000	\$306,000	7/20/2026	HCMA	Close-out will begin early 2026
State Appropriation		LB/JK	LSC North Marina - Construction	\$5,000,000	\$1,000,000	12/31/2026	HCMA	Final plans shared for review; new extension has been approved
EGLE High Water Infrastructure	50223.703	LB/AC	LSC Parking lot	\$1,500,000	\$375,000	6/30/2026	HCMA	Project posted for bid. Bids are due Feb 24. Will pursue extension for work completion.
LWCF'23		LB/JK	LSC Daysail Area Trail	\$500,000	\$500,000	3/1/2027	HCMA	Plans are ready to submit to DNR for approval.
FEMA grant		LB/AK	LSC Electrical Grid	\$1,349,000	\$739,000	9/17/2027	HCMA	FEMA approved scope changes; single source procurement process done
EGLE Recycling Infrastructure	25*0684	LB	KEN - Big Belly Recycling Bins	\$7,680	\$1,920	1/31/2027	HCMA	Bins fixed and installed
MDNR LWCF '25		LB	LSC N. Marina Bathhouse Renov.	\$500,000	\$500,000	6/30/2028	HCMA	Bid documents submitted and approved
Towsley Foundation		LB	GOAL	\$10,000	-	6/30/2025	MF	To support program fees & bus costs for GOAL for 2025-2026 school year

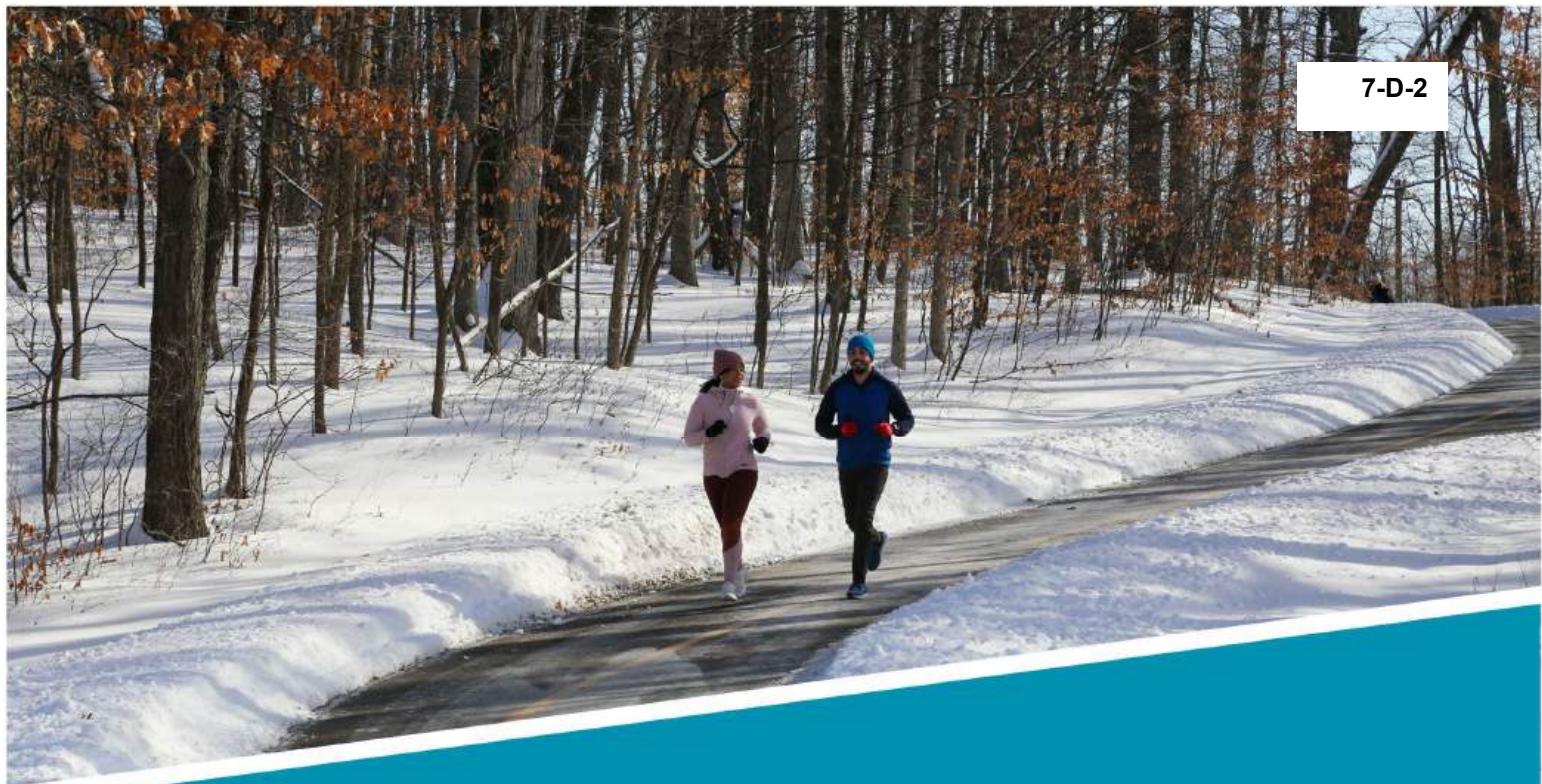


HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Jennifer Jaworski, Chief of Interpretive Services
Subject: Interpretive Services Monthly Report
Date: February 6, 2026

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the monthly Interpretive Services Report as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.



HURON-CLINTON METROPARKS

INTERPRETIVE SERVICES MONTHLY REPORT

February 2026

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



METROPARKS.COM



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LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

Listen and Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- Get Out and Play

Increase engagement with Metroparks services.

- Community Outreach Events

Increase access to Metroparks services for underserved communities with customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- GOAL Scholarship funding
- After school science clubs
- Science and Stewardship in the Heart of the Great Lakes

Maintain and Invest

Increase revenue from philanthropic and public sector sources.

- PNC
- Young Foundation
- Anonymous
- Russell Family Foundation
- NOAA BWET

Build a portfolio of new services for hard to reach and underserved residents.

- Michigan Activity Pass
- Library Partnerships

Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.

- Winter Workshop
- NNOCCI (National Network for Ocean and Climate Change Interpretation)

Conserve and Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship.

- Programming Connections to Strategic Plan & Climate Action Plan

COMMUNITY ENGAGEMENT

Library Network

Michigan Activity Pass

- The Michigan Activity Pass (MAP) program gives library card holders free and discounted access to museums and cultural amenities throughout the state. You can check out a daily Metroparks pass like you would a library book and redeem one MAP pass per week with your library card and have 7 days to use it after it's been checked out.
 - 228 passes were checked out in January 2026
 - 98 redeemed in January 2026.
 - To compare to 2025 data
 - 235 were checked out in January.
 - 119 redeemed in January.



Pig at Kensington Metropark Farm Center.



First Calf of the season at Wolcott Mill Metropark Farm Center.

COMMUNITY ENGAGEMENT

Community Outreach Event Programming Below is a summary of the Community Outreach Event programming for the month of January.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
1/5/2026	History of Lake St. Clair	Cedarbrook Rochester	Cedarbrook Rochester	Rochester Hills	Oakland	48307	12	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/5/2026	History of Lake St. Clair	Cedarbrook Rochester	Cedarbrook Rochester	Rochester Hills	Oakland	48307	19	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/6/2026	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	109	Students participated in an experiment using iron filings to help visualize a magnetic field.
1/6/2026	5th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	79	Students did an introductory lesson about water where they explored learning about others' experiences and perspectives about water
1/6/2026	History of Lake St. Clair	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	18	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/6/2026	History of Lake St. Clair	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	21	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/6/2026	History of Lake St. Clair	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	12	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/6/2026	Life When It's Snowy	34354 Harper	Eco Early Learning Academy	Clinton Township	Macomb	48035	20	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/7/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	17	Students learned about water, water cycle, and how water is used to manufacture products.
1/7/2026	Stars and Stories	West Utica Elementary	Utica Community Schools	Utica	Macomb	48317	77	Students learned about the origin of constellations, acted out a greek legend and visited the planetarium
1/7/2026	Life When It's Snowy	40700 W. Ten Mile Rd	A Growing Place	Novi	Oakland	48375	22	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/8/2026	MS/HS SSL	WAY Southwest	Charter	Detroit	Wayne	48209	8	Students learned about water, water cycle, and how water is used to manufacture products.
1/8/2026	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	58	Students finished their climate art projects.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
1/8/2026	4th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	91	Students did an introductory lesson about geologists where they explored learning about how to describe rocks and what it would be like to think like a geologist.
1/9/2026	Stars and Stories	Wegienka Elementary	Woodhaven-Brownstown School District	Flat Rock	Wayne	48134	78	Students learned about the origin of constellations, acted out a greek legend and visited the planetarium
1/12/2026	The French and the Fur Trade	Gallimore Elementary	Plymouth-Canton Community Schools	Canton	Wayne	48187	73	Participants learned about Great Lakes Fur Trade through first person interpretation and hands on activities
1/12/2026	Life When It's Snowy	680 Harmon Street	Holy Name Catholic School	Birmingham	Oakland	48009	22	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/13/2026	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	103	Students visualized a magnetic field using a compass and a magnet and used a frayer model to break down magnetic field
1/13/2026	5th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	79	Students did an activity modeling water molecules with clay
1/13/2026	The People of the Three Fires	Bedford Elementary	Dearborn Heighrs School District #7	Dearborn Heights	Wayne	48125	58	Participants learned about Michigan Indigenous Peoples through lecture and hands on activities
1/14/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	16	Enviroscape- Students learned about where their water comes from and how water treatment facilites work.
1/14/2026	French & the Fur Trade	Lighthouse Elementary School	Anchor Bay Schools	New Baltimore	Macomb	48047	23	Students will experience the people, the furs, the culture and the challenges of life as a voyageur as they participate in the commerce of 1750's Fort Michilimackinac.
1/14/2026	French & the Fur Trade	Lighthouse Elementary School	Anchor Bay Schools	New Baltimore	Macomb	48047	24	Students will experience the people, the furs, the culture and the challenges of life as a voyageur
1/14/2026	French & the Fur Trade	Lighthouse Elementary School	Anchor Bay Schools	New Baltimore	Macomb	48047	23	Students will experience the people, the furs, the culture and the challenges of life as a voyageur
1/14/2026	The French and the Fur Trade	Thornton Creek Elementary	Northville Public Schools	Novi	Oakland	48374	90	Participants learned about Great Lakes Fur Trade through first person interpretation and hands on activities
1/14/2026	Life When It's Snowy	1200 Atlantic Street	Friends Preschool	Milford	Oakland	48380	36	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/16/2026	Supplemental Science Resources For Teachers	Michigan Folk School	Michigan Horticultural Teachers Association	Ann Arbor	Washtenaw	48105	27	Presented to teachers about the Science Lending Box program, specifically highlighting the School Gardens/Agriculture Box
1/17/2026	Winter Tree ID Hike	Grosse Ile Land and Nature Conservancy	Grosse Ile Land and Nature Conservancy	Grosse Ile	Wayne	48138	14	First of monthly programs offered for GILNC. Winter Tree ID Hike through the woods to work on winter tree identification.
1/17/2026	Clark Park Winter Carnival	Clark Park	Clark Park Coalition	Detroit	Wayne	48209	464	Participants learned about the Metroparks and local Michigan wildlife through mounts and study skins
1/20/2026	Intro to Rain Gardens	Tecumseh Public Library	Tecumseh Public Library	Tecumseh	Lenawee	49286	10	First Intro to Rain Gardens for the EGLE Grant. This program focuses on the impacts of stormwater in southeast michigan and the solution of installing a rain garden.
1/20/2026	Afterschool Kickoff	St. Suzanne	St. Suzanne Community Center	Detroit	Wayne	48228	35	Kickoff events for parents to sign their kids up for afterschool clubs for the spring semester.
1/21/2026	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	83	Students visualized earth's magnetic field and then broke down an article explaining the phenomenon
1/21/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	14	Students learned how to read a water quality report and conducted water quality testing on local samples.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
1/21/2026	History of Lake St. Clair	Michigan Veterans Home Chesterfield	MVHC	Chesterfield Township	Macomb	48047	29	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/21/2026	Life When It's Snowy	12701 Highland	Little Saints Christian School	Hartland	Livingston	48353	27	Students learned about Michigan winter animal adaptations, with a story, puppet show, song, dramatic play, and biofacts.
1/22/2026	MS/HS SSL	WAY Southwest	Charter	Detroit	Wayne	48209	12	Students learned how to read a water quality report and conducted water quality testing on local samples.
1/22/2026	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	47	Students participated in exercises designed to practice their powers of observation
1/22/2026	History of Lake St. Clair	Willowbrook Hills Auburn Hills	Willowbrook Hills	Auburn Hills	Oakland	48326	18	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/24/2026	4th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	63	Students learned about Earth's layers by making a clay model
1/26/2026	History of Lake St. Clair	Cedarbrook Bloomfield	Cedarbrook Bloomfield	Bloomfield Hills	Oakland	48304	21	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/26/2026	History of Lake St. Clair	Cedarbrook Bloomfield	Cedarbrook Bloomfield	Bloomfield Hills	Oakland	48304	32	Lake St. Clair, the "Heart of the Great Lakes", contains rich cultural, natural, and historical elements that never cease to inspire and amaze us.
1/27/2026	Career Day	Belleville High School	Van Buren Public Schools	Belleville	Wayne	48111	1812	Students leaned about the Metroparks, natural resources careers and Michigan mammals
1/28/2026	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	83	Students finished analyzing an article about Earth's Magnetic Field
1/28/2026	Nature Trivia Night	DPL Campbell	Detroit Public Library	Detroit	Wayne	48209	7	Nature themed trivia night for families
1/28/2026	Stony Creek Seasonal Bus Tour	Cedarbrook Rochester	Cedarbrook Rochester	Rochester Hills	Oakland	48307	11	Animals in Winter: What do beavers, muskrats, fish, frogs, turtles, and snakes do to survive the cold of winter?
1/28/2026	Timber!	Arno Elementary	Allen Park Public Schools	Allen Park	Wayne	48101	77	Students learned about historical logging in Michigan through first person interpretation and activities
1/28/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	17	Students learned about winter adaptations in animals. They created layers to try to thermally protect a thermometer to mimic an animals fur and fat layers.
1/29/2026	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	46	Students participated in exercises designed to practice their powers of observation
1/29/2026	Stars and Stories	St. Patrick School		Carleton	Monroe	48117	164	Students learned about the origin of constellations, acted out a greek legend and visited the planetarium
1/29/2026	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	14	Students learned about winter adaptations in animals. They created layers to try to thermally protect a thermometer to mimic an animals fur and fat layers.
1/30/2026	Michigan Mammals	Bennie Elementary	Allen Park Public Schools	Allen Park	Wayne	48101	75	Students learned about local and Michigan mammals through mounts and study skins
1/31/2026	Seed Sale and Swap	Environmental Discover Center	HCMA	White Lake	Oakland	48386	100	Tabled at the EDC Seed Sale and Swap. Gave out Native Seed packets and shared information about native plants and rain gardens. * Numbers are also recorded on EDC ROI.
1/31/2026	Intro to Rain Gardens	Environmental Discover Center	HCMA	White Lake	Oakland	48386	10	Introduction to Rain Gardens presenter at the EDC Seed sale and Swap
							4500	

PROGRAMMING

Below highlights the programming hours held at each of the Interpretive Centers as well as programming conducted by the Community Outreach Interpretive staff.

School Programming at Interpretive Center

Number of school programs hours: 25
Number of students: 612 students

Public Programming

Number of programs hours: 44
Number of participants: 958 participants

Out of Park Programs

Number of programs hours: 1
Number of participants: 43 participants

Senior Programs:

Number of program hours: 11
Number of participants: 208 participants

Scout Programs:

Number of programs hours: 2
Number of participants: 39 participants

Outreach Programming

School Programs
Number of school programs hours: 42

Number of students per hour: 3,441 students
Events

Number of event hours: 10
Number of participants: 670

TOTAL Programs Hours: 135

TOTAL Participants: 5,971



DPSCD students learned about water, water cycle, and how water is used to manufacture products. They used a scaled down ratio to see just how much water it takes to manufacture different products and grow different foods.

PROGRAMMING

Programming Connections to Strategic Plan

The **Winter Workshop** was held at the Environmental Discovery Center on Friday, January 16, 2026 with a theme of "Connecting with Nature: Inspiring a Lifelong Passion for the Natural World," participants enjoyed sessions led by their peers on how to better connect program participants with the natural resources of southeast Michigan.

85 participants attended from the following organizations:

- Michigan Department of Natural Resources
- DZS - Detroit Zoo and Belle Isle Nature Center
- For-Mar Nature Preserve - Genesee County Parks
- Nankin Mills - Wayne County Parks
- Oakland County Parks
- University of Michigan
- Chippewa Nature Center
- Holly Township Parks & Recreation
- Clinton River Watershed Council
- Huron River Watershed Council
- Oak Nature Center
- EGLE - Department of Environment, Great Lakes, and Energy



Winter Workshop at the Environmental Discovery Center at Indian Springs Metropark.

Sessions offered include:

- Creating Accessible Interpretive Programming
- From Passion to Pathways: Empowering Teens Through Zoo-Based Programming
- Utilizing Nourished by Nature to Pursue a Love for the Natural World
- Create a Healthier Cafeteria by Reducing Waste, Lowering Costs, and Cutting Carbon Emissions
- The Nature of Empathy: Inspiring Connection Through Interpretation
- Exploring to Learn: Student-Centered Exploration Routines in Elementary School Environmental Education Field Trips
- Natural Start: Nature for Early Childhood
- Growing Good Gardeners



Winter Workshop at the Environmental Discovery Center at Indian Springs Metropark.

- Thinking Outside of the Box: Using Cardboard in Adaptive Environmental Education
- EGLE Classroom Tools for Interpretation

The 2nd annual **Seed Sale and Swap** on was a huge success with 257 participants, up from 170 in 2025. Visitors drove from over an hour away to attend the event, saying they were so excited to attend the event during the cold winter months. Many attended the event last year and many newcomers to the park as well! The event included 17 vendors, with a few repeat vendors from the 2025 seed swap and new organizations as well.

Vendors for 2026 Seed Swap:

Rochester Pollinators

Oakland Co. CISMA Natural Resources & Environmental Sustainability Outreach Coordinator

Blue Heron Headwaters

MSU Extension

Solstice Soap Co

Oakland University

Squirrel Run Farm Etsy store

Seeds, Gourd Sekeres

Rain Gardens (Metroparks)

Nature & Nurture Seeds

Plants for Ecology

Oko Environmental

Shelf-stable food items

Seed Libraries

Clinton River Watershed Council

Sergeant Suds Laundry Powder

President of SEMBA, Founder of 3B's Native Plant Garden: Birds, Butterflies and Bees.

DNR, Outdoor Adventure Center

Northville 4 Bees

RJ's Bookstore



Seed Sale and Swap at the Environmental Discovery Center at Indian Springs Metropark.

GRANTS

Grants Ongoing

1. PNC \$7,500, Supporting Science Discovery in Early Learners

The project will offer early childhood teachers engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs.

A quantitative goal is to provide an average of 2 - 3 school visits per week during the school year to under-resourced schools in the Metroparks service area (Livingston, Macomb, Oakland, Washtenaw, and Wayne counties) to achieve 83 programs per year. At this level the Mobile Learning Center will reach approximately 1,500 children with programs, assuming class sizes of about 18 students based on last year's program numbers.

2. Young Foundation: \$2,500, Growing Excitement for Science in Early Learners

The project provides early childhood teachers with engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program, with a focus on Oakland County. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs. Teachers will receive a pre-visit video to prepare students for the classroom visit and a follow-up program survey.

3. Towsley Foundation: \$10,000 for Get Out and Learn Scholarships

Get Out And Learn offers scholarships to cover transportation for in-person field trips or outreach programs at your school. All program fees are included in the scholarship in addition to the cost of transportation to and from a Metropark. Qualifying schools must be able show data from the Center for Educational Performance and Information that they are at least 50% economically disadvantaged.

4. NOAA – BWET: \$77,610 Science and Stewardship in the Heart of the Great Lakes

The primary goal of the project is to develop environmentally minded middle school students that have the knowledge and inclination to be stewards of their local watershed and recognize its place in the Great Lakes watershed. Under this goal, emerges two subgoals of the project:

- To develop in MCCSD middle school students, a lifelong connection to the Great Lakes, an understanding of the many roles and responsibilities each person has in stewardship of local and global environments, and how the practices of science can empower an understanding of and solve complex environmental challenges such as climate change.
- To develop in middle school teachers at MCCSD and across southeast Michigan, the knowledge and confidence about Great Lakes watersheds, climate change science, and incorporating MWEES to support authentic student engagement.





To: Board of Commissioners
From: Artina Carter, Chief of Diversity, Equity and Inclusion
Subject: Report – DEI Monthly Update
Date: February 4, 2026

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the February 2026 DEI report as recommended by Chief of Diversity, Equity and Inclusion Artina Carter and staff.

Attachment: DEI Report



HURON-CLINTON METROPARKS

DEI MONTHLY REPORT

February 2026

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114

METROPARKS.COM



STRATEGIC PLAN

WHAT GOAL & OBJECTIVE DOES THIS MEET?

DEI

LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

STRATEGIC PLAN

WHAT GOAL & OBJECTIVE DOES THIS MEET?

Listen & Connect

- Create listening opportunities that help the Metroparks understand resident needs
 - Analyzed the Community Survey and Joint Data reports to develop strategy for engaging residents in equity emphasis areas throughout the system.
- Increase transparency and accountability for progress against goals and objectives through master and department plans that benchmark and measure progress.
 - Attended meeting led by Planning department to discuss master plan development for Eastern District.

Maintain & Invest

- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.
 - Conducted interviews for the DEI Support Specialist position
- Support the Climate Action Plan (CAP); (subcommittees include)
 - Steering (Artina and Maria)
 - Finance (Artina)
 - Education (Maria)
 - Preservation and Conservation of Natural Resources (Maria)

DEI DEPARTMENT

MISCELLANEOUS

- Conducted interviews for a DEI Support Specialist.
- Attended Master Planning meetings facilitated by the Planning department
- Attended Safety Committee meeting.
- Attended Operations meeting.
- Participated in Internal Controls meetings.
- Information gathering on the creation of an Equity Emphasis Area Committee.
- Participated in Riverfront Recreation Conversation

CROSS-DEPARTMENT COLLABORATIONS

- Active membership on the Recreation Programming committee
- Active membership on Climate Action Committees
 - Steering committee
 - Finance
 - Education and Engagement
 - Preservation and Conservation of Natural Resources
- Serve as Chair of the ADA Compliance Committee
- Assigned Chair of the Equity Emphasis Areas Committee
 - Currently building the committee

COMMUNITY COLLABORATIONS

- Met with Sterling Heights Library to discuss 2026 partnership.
- Met with Detroit Riverfront Conservancy to discuss 2026 partnership opportunities.

- Partnered with the Howell Library and Livingston Diversity Council for a living history presentation on Harriet Tubman. The event was attended by 70 people.



DRAFT





HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Katie Carlisle, Chief of Natural Resources and Regulatory Compliance
Subject: Natural Resources Monthly Report
Date: February 6, 2026

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the monthly Natural Resources Report as recommended by Chief of Natural Resources and Regulatory Compliance, Katie Carlisle, and staff.



NATURAL RESOURCES & REGULATORY COMPLIANCE MONTHLY REPORT

FEBRUARY 2026

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



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LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

Listen & Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming

- Natural Resources continues to collaborate with City of Detroit Parks by creating priorities for 2026 natural resources work.

Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress

- Natural Resources Crew has worked with the Planning & Development Department on updates to the Master Plans for the Eastern District.

Conserve & Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

- Natural Areas Crew hosts monthly volunteer workdays that are open to the public and private group workdays as requested. At these workdays, volunteers learn about invasive species, the importance of managing them, and some best practices for taking care of their landscape.

SYSTEM-WIDE

ADMINISTRATIVE & COMPLIANCE

- Quarterly EHS Compliance Meetings have been implemented in collaboration with District Maintenance Supervisors, Superintendents, and Engineering staff.
- Staff have begun collecting chemical inventories for annual SARA Tier II reporting. These reports include amounts of hazardous materials stored at facilities and are provided to local emergency responders.
- Several partnerships and collaborations continued this past month including Michigan Natural Shoreline Partnership (Stony Creek Shoreline Restoration), USFWS (Eastern Prairie Fringed Orchid Protection), Huron River Watershed Council, and Michigan Natural Features Inventory (Eastern Massasauga Rattlesnake surveys, Natural Community Surveys)
- Project planning for winter and spring 2026 is ongoing, including prescribed burning, shrub and vine management, and a schedule of compliance tasks.
- Several staff attended The Stewardship Network conference to learn about many natural resources topics such as drone use, emerging tree diseases, prescribed fire, wildlife management, and prairie chickens. Additionally, they received continuing education credits for pesticide licenses.



Figure 2: Natural Resources staff attended The Stewardship Network conference in East Lansing.

WESTERN DISTRICT

- Natural Resources Crew worked on oak wilt sites at **Kensington, Huron Meadows, and Indian Springs Metroparks**. This work included felling trees that were girdled over the summer and burning piles to get rid of debris. Additionally, they trimmed and removed hazardous trees at **Kensington Metropark**.
- Natural Areas Crew treated invasive shrubs and vines at **Kensington Metropark, Indian Springs, and Dexter Huron Metroparks**. Additionally, the NAC burned brush piles at **Dexter-Huron Metropark** that were left from previous years' shrub removal.
- Forestry mowing is ongoing in natural areas in Western District including trail widening at **Indian Springs Metropark** and disc golf course improvements at **Kensington Disc Golf Course**.



Figure 2: Natural Resources Department completed brush pile burning in oak wilt sites (left) and shrub removal sites (right).

EASTERN, SOUTHERN DISTRICTS

- Natural Resources Department completed site visits to **Stony Creek Metropark** to plan for 2026 projects including Eastwood Beach's shoreline restoration and tree work on the **Stony Creek Golf Course**.
- Natural Areas Crew removed invasive shrubs at **Lower Huron Metropark**.



Figure 3: Staff from Stony Creek Metropark, Natural Resources and Planning Departments, and partners from the Michigan Natural Shoreline Partnership met at Eastwood Beach to plan for the next segment of natural shoreline installation to be completed in June.

WHAT'S NEXT?

SYSTEM-WIDE

- Drafting Respirator Protection Program for Metroparks employees.
- Drafting Tree Standards and Site Restoration Plan.
- Writing burn prescriptions and obtaining permits for spring prescribed burn season.
- Natural Areas Crew will continue treatment of invasive shrub and vines, such as autumn olive, buckthorn, honeysuckle, and bittersweet.
- Removal or trimming of hazardous trees in high-traffic areas throughout the park system. Natural Resources Crew will also prioritize work on Golf Courses when the ground is frozen and heavy machine impact is minimal.

EASTERN DISTRICT

- Tree removals at Stony Creek Golf Course.
- Checking for hazardous trees along trail reroute projects.
- Forestry mowing in natural areas.

WESTERN DISTRICT

- Forestry mowing to widen trails and push back invasive shrubs.
- Continual removal of trees and brush pile management in areas affected by Oak Wilt.
- A public volunteer workday is planned for Kensington Metropark on February 28.

HURON-CLINTON METROPARKS MONTHLY STATISTICS
January, 2026

PARK	MONTHLY VEHICLE ENTRIES				MONTHLY TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	16,119	21,648	17,548	-8%	\$ 85,241	\$ 129,712	\$ 96,339	-12%
Wolcott Mill	5,416	2,247	2,113	156%	\$ 347	\$ 406	\$ 570	-39%
Stony Creek	15,846	18,287	18,963	-16%	\$ 86,630	\$ 103,798	\$ 125,696	-31%
Indian Springs	2,299	2,704	2,765	-17%	\$ 12,841	\$ 16,375	\$ 15,897	-19%
Kensington	28,662	32,115	32,782	-13%	\$ 123,466	\$ 146,328	\$ 159,444	-23%
Huron Meadows	4,064	5,789	5,355	-24%	\$ 24,196	\$ 18,801	\$ 17,049	42%
Hudson Mills	8,610	8,893	9,969	-14%	\$ 28,407	\$ 31,997	\$ 29,337	-3%
Lower Huron/Willow/Oakwoods	28,909	27,798	28,723	1%	\$ 28,165	\$ 31,793	\$ 35,286	-20%
Lake Erie	7,298	11,183	8,349	-13%	\$ 35,099	\$ 43,205	\$ 38,135	-8%
Monthly TOTALS	117,223	130,664	126,568	-7%	\$ 424,392	\$ 522,415	\$ 517,753	-18%

PARK	Y-T-D VEHICLE ENTRIES				Y-T-D TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	16,119	21,648	20,933	-23%	\$ 85,241	\$ 129,712	\$ 96,339	-12%
Wolcott Mill	5,416	2,247	1,035	423%	\$ 347	\$ 406	\$ 570	-39%
Stony Creek	15,846	18,287	21,700	-27%	\$ 86,630	\$ 103,798	\$ 125,696	-31%
Indian Springs	2,299	2,704	2,441	-6%	\$ 12,841	\$ 16,375	\$ 15,897	-19%
Kensington	28,662	32,115	32,304	-11%	\$ 123,466	\$ 146,328	\$ 159,444	-23%
Huron Meadows	4,064	5,789	4,559	-11%	\$ 24,196	\$ 18,801	\$ 17,049	42%
Hudson Mills	8,610	8,893	7,316	18%	\$ 28,407	\$ 31,997	\$ 29,337	-3%
Lower Huron/Willow/Oakwoods	28,909	27,798	25,262	14%	\$ 28,165	\$ 31,793	\$ 35,286	-20%
Lake Erie	7,298	11,183	6,302	16%	\$ 35,099	\$ 43,205	\$ 38,135	-8%
Monthly TOTALS	117,223	130,664	121,852	-4%	\$ 424,392	\$ 522,415	\$ 517,753	-18%

PARK	MONTHLY PARK REVENUE				Y-T-D PARK REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 260,090	\$ 140,977	\$ 160,983	62%	\$ 260,090	\$ 140,977	\$ 160,983	62%
Wolcott Mill	\$ 5,244	\$ 6,131	\$ 7,785	-33%	\$ 5,244	\$ 6,131	\$ 7,785	-33%
Stony Creek	\$ 158,742	\$ 114,314	\$ 144,266	10%	\$ 158,742	\$ 114,314	\$ 144,266	10%
Indian Springs	\$ 24,203	\$ 24,504	\$ 23,106	5%	\$ 24,203	\$ 24,504	\$ 23,106	5%
Kensington	\$ 147,719	\$ 181,776	\$ 187,800	-21%	\$ 147,719	\$ 181,776	\$ 187,800	-21%
Huron Meadows	\$ 62,718	\$ 44,321	\$ 35,460	77%	\$ 62,718	\$ 44,321	\$ 35,460	77%
Hudson Mills	\$ 33,415	\$ 37,759	\$ 36,115	-7%	\$ 33,415	\$ 37,759	\$ 36,115	-7%
Lower Huron/Willow/Oakwoods	\$ 36,575	\$ 37,434	\$ 42,682	-14%	\$ 36,575	\$ 37,434	\$ 42,682	-14%
Lake Erie	\$ 38,466	\$ 44,113	\$ 38,824	-1%	\$ 38,466	\$ 44,113	\$ 38,824	-1%
Y-T-D TOTALS	\$ 767,170	\$ 631,329	\$ 677,021	13%	\$ 767,170	\$ 631,329	\$ 677,021	13%

District	Y-T-D Vehicle Entries by Management Unit				Y-T-D Total Revenue by Management Unit			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Eastern	37,381	42,182	43,668	-14%	424,075	261,422	313,034	35%
Western	43,635	49,501	46,620	-6%	268,055	288,360	282,481	-5%
Southern	36,207	38,981	31,564	15%	75,041	81,547	81,506	-8%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2026

GOLF THIS MONTH	MONTHLY ROUNDS				GOLF REVENUE THIS MONTH				
	Current	Previous	Prev 3 Yr Avg	Change from Average					
Stony Creek	0	0	0	-	\$ 3,907	\$ -	\$ -	\$ -	-
Indian Springs	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Kensington	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Huron Meadows	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Hudson Mills	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ 2,110	\$ -	\$ -	\$ -	-
Total Regulation	0	0	0	-	\$ 6,017	\$ -	\$ -	\$ -	-
LSC Par 3	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
LSC Foot Golf	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Total Golf	0	0	0	-	\$ 6,017	\$ -	\$ -	\$ -	-
GOLF Y-T-D	GOLF ROUNDS Y-T-D				GOLF REVENUE Y-T-D				
	Current	Previous	Prev 3 Yr Avg	Change from Average					
Stony Creek	0	0	0	-	\$ 3,907	\$ -	\$ -	\$ -	-
Indian Springs	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Kensington	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Huron Meadows	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Hudson Mills	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ 2,110	\$ -	\$ -	\$ -	-
Total Regulation	0	0	0	-	\$ 6,017	\$ -	\$ -	\$ -	-
LSC Par 3	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
LSC Foot Golf	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Total Golf	0	0	0	-	\$ 6,017	\$ -	\$ -	\$ -	-
AQUATICS THIS MONTH	PATRONS THIS MONTH				MONTHLY REVENUE				
	Current	Previous	Prev 3 Yr Avg	Change from Average					
Lake St. Clair	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Stony Creek Rip Slide	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
KMP Splash	0	0	0	-	\$ 200	\$ -	\$ 87	131%	
Lower Huron	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
TOTALS	0	0	0	-	\$ 200	\$ 260	\$ 87	131%	
AQUATICS Y-T-D	PATRONS Y-T-D				REVENUE Y-T-D				
	Current	Previous	Prev 3 Yr Avg	Change from Average					
Lake St. Clair	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Stony Creek Rip Slide	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
KMP Splash	0	0	0	-	\$ 200	\$ -	\$ 87	131%	
Lower Huron	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Willow	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	\$ -	-
TOTALS	0	0	0	-	\$ 200	\$ -	\$ 87	131%	

HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2026

PARK	Seasonal Activities this Month				Monthly Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
Welsh Center	6	1	5	29%	\$ 13,700	\$ 3,800	\$ 6,800	101%
Shelters	32	14	20	60%	\$ 7,400	\$ 4,250	\$ 4,783	55%
Boat Launches	2	0	2	20%	\$ -	\$ 85	\$ 28	-
Marina	0	0	0	-	\$ -	\$ 85	\$ 28	-
Mini-Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Stony Creek								
Disc Golf Daily	0	0	0	-	\$ -	\$ -	\$ -	-
Disc Golf Annual	5	5	7	-25%	\$ 300	\$ 300	\$ 400	-25%
Total Disc Golf	5	5	7	-25%	\$ 300	\$ 300	\$ 400	-25%
Shelters	29	25	28	5%	\$ 6,413	\$ 5,638	\$ 6,242	3%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Indian Springs								
Shelters	1	0	4	-73%	\$ 200	\$ -	\$ 692	-71%
Event Room	0	2	2	-	\$ 2,900	\$ 5,100	\$ 4,600	-37%
Kensington								
Disc Golf Daily	0	0	1	-	\$ -	\$ -	\$ 2	-
Disc Golf Annual	0	1	9	-	\$ -	\$ 60	\$ 500	-
Total Disc Golf	0	1	9	-	\$ -	\$ 60	\$ 502	-
Shelters	39	24	31	24%	\$ 7,225	\$ 5,063	\$ 6,788	6%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows								
Shelters	2	3	3	-40%	\$ 200	\$ 400	\$ 400	-50%
Hudson Mills								
Disc Golf Daily	57	100	115	-50%	\$ 171	\$ 300	\$ 344	-50%
Disc Golf Annual	20	20	18	13%	\$ 1,100	\$ 1,180	\$ 1,020	8%
Total Disc Golf	77	120	132	-42%	\$ 1,271	\$ 1,480	\$ 1,364	-7%
Shelters	8	8	8	0%	\$ 1,700	\$ 1,500	\$ 1,533	11%
Canoe Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Lower Huron / Willow / Oakwoods								
Disc Golf Daily	8	36	60	-87%	\$ 24	\$ 108	\$ 179	-87%
Disc Golf Annual	2	1	1	50%	\$ 1,100	\$ 1,180	\$ 1,020	8%
Total Disc Golf	10	37	61	-84%	\$ 1,124	\$ 1,288	\$ 1,199	-6%
Shelters	24	20	25	-3%	\$ 5,025	\$ 4,375	\$ 4,992	1%
Lake Erie								
Shelters	1	3	1	0%	\$ 200	\$ 700	\$ 233	-14%
Boat Launches	135	206	191	-29%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ -	\$ -	\$ 100	-

HURON-CLINTON METROPARKS MONTHLY STATISTICS
January, 2026

PARK	Seasonal Activities Y-T-D				Seasonal Revenue Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
Welsh Center	6	1	5	29%	\$ 13,700	\$ 3,800	\$ 6,800	101%
Shelters	32	14	20	60%	\$ 7,400	\$ 4,250	\$ 4,783	55%
Boat Launches	2	0	2	20%	\$ -	\$ 85	\$ 28	-
Marina	0	0	0	-	\$ -	\$ 85	\$ 28	-
Mini-Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Stony Creek								
Disc Golf Daily	0	0	0	-	\$ -	\$ -	\$ -	-
Disc Annual	5	5	7	-25%	\$ 300	\$ 300	\$ 400	-25%
Total Disc Golf	5	5	7	-25%	\$ 300	\$ 300	\$ 400	-25%
Shelters	29	25	28	5%	\$ 6,413	\$ 5,638	\$ 6,242	3%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Boat Launches	0	22	19	-	\$ -	\$ -	\$ -	-
Indian Springs								
Shelters	1	0	4	-73%	\$ 200	\$ -	\$ 692	-71%
Event Room	0	2	2	-	\$ 2,900	\$ 5,100	\$ 4,600	-37%
Kensington								
Disc Golf Daily	0	0	1	-	\$ -	\$ -	\$ 2	-
Disc Annual	0	1	9	-	\$ -	\$ 60	\$ 500	-
Total Disc Golf	0	1	9	-	\$ -	\$ 60	\$ 502	-
Shelters	39	24	31	24%	\$ 7,225	\$ 5,063	\$ 6,788	6%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows								
Shelters	2	3	3	-40%	\$ 200	\$ 400	\$ 400	-50%
Hudson Mills								
Disc Golf Daily	57	100	115	-50%	\$ 171	\$ 300	\$ 344	-50%
Disc Annual	20	20	18	13%	\$ 1,100	\$ 1,180	\$ 1,020	8%
Total Disc Golf	77	120	132	-42%	\$ 1,271	\$ 1,480	\$ 1,364	-7%
Shelters	8	8	8	0%	\$ 1,700	\$ 1,500	\$ 1,533	11%
Canoe Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Lower Huron / Willow / Oakwoods								
Disc Golf Daily	8	36	60	-87%	\$ 24	\$ 108	\$ 179	-87%
Disc Annual	2	1	1	50%	\$ 100	\$ 40	\$ 73	36%
Total Disc Golf	10	37	61	-84%	\$ 124	\$ 148	\$ 252	-51%
Shelters	24	20	25	-3%	\$ 5,025	\$ 4,375	\$ 4,992	1%
Lake Erie								
Shelters	1	3	1	0%	\$ 200	\$ 700	\$ 233	-14%
Boat Launches	135	206	191	-29%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ -	\$ -	\$ 100	-

HURON-CLINTON METROPARKS MONTHLY STATISTICS

January, 2026

PARK	Cross Country Ski Rental this Month				Cross Country Ski Rental Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	\$ 3,915	\$ 1,372	\$ 1,958	100%	\$ 3,915	\$ 1,372	\$ 1,958	100%
Kensington	\$ 6,860	\$ 1,781	\$ 3,733	84%	\$ 6,860	\$ 1,781	\$ 3,733	84%
Huron Meadows	\$ 35,744	\$ 23,824	\$ 17,593	103%	\$ 35,744	\$ 23,824	\$ 17,593	103%
PARK	Winter Sports this Month				Winter Sports Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
XC Skiers	0	0	0	-	0	0	0	-
Ice Skaters	40	10	15	167%	40	10	15	167%
Sledders	0	0	14	-	0	0	14	-
Ice Fishermen	935	5,775	2,253	-59%	935	5,775	2,253	-59%
Stony Creek								
XC Skiers	276	85	188	47%	276	85	188	47%
Ice Skaters	14	49	16	-14%	14	49	16	-14%
Sledders	229	163	140	64%	229	163	140	64%
Ice Fishermen	136	87	42	224%	136	87	42	224%
Indian Springs								
XC Skiers	0	0	135	-	0	0	135	-
Sledders	0	0	200	-	0	0	200	-
Kensington								
XC Skiers	504	287	302	67%	504	287	417	21%
Ice Skaters	0	0	0	-	0	0	1	-
Sledders	3,001	2,223	302	894%	3,001	2,223	1,838	63%
Ice Fishermen	112	116	9	1144%	112	116	39	190%
Huron Meadows								
XC Skiers	3,530	2,533	1,823	94%	3,530	2,533	1,823	94%
Ice Fishermen	0	0	0	-	0	0	0	-
Hudson Mills								
XC Skiers	0	0	93	-	0	0	93	-
Willow								
XC Skiers	16	2	3	380%	16	2	3	380%
Sledders	1,105	179	97	1035%	1,105	179	97	1035%
Lake Erie								
XC Skiers	2	0	0	-	2	0	0	-
Sledders	16	15	34	-53%	16	15	34	-53%
Ice Fishing	733	2,388	932	-21%	733	2,388	932	-21%

INTERPRETIVE FACILITIES								
PARK	Monthly Patrons Served				YTD Patrons Served			
	(total program participants and non-program visitors)				(total program participants and non-program visitors)			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	4,074	4,368	3,928	4%	4,074	4,368	3,928	4%
Wolcott Mill	0	2,082	1,261	-	0	2,082	1,261	-
Wolcott Farm	1,079	1,388	1,131	-5%	1,079	1,388	1,131	-5%
Stony Creek	7,330	6,211	7,460	-2%	7,330	6,211	7,460	-2%
Eastern Mobile Center	263	408	301	-13%	263	408	301	-13%
Indian Springs	1,575	1,918	1,592	-1%	1,575	1,918	1,592	-1%
Kens NC	11,707	17,584	14,973	-22%	11,707	17,584	14,973	-22%
Kens Farm	6,056	5,200	6,419	-6%	6,056	5,200	6,419	-6%
Western Mobile Center	292	317	291	0%	292	9,965	7,152	-96%
Hudson Mills	5,030	4,026	3,872	30%	5,030	4,026	3,872	30%
Oakwoods	7,081	9,848	9,090	-22%	7,081	9,848	9,090	-22%
Lake Erie	8,014	11,608	10,197	-21%	8,014	11,608	10,197	-21%
Southern Mobile Center	2,968	821	1,794	65%	2,968	821	1,794	65%
Totals	55,469	65,779	62,308	-11%	55,469	75,427	69,169	-20%

PARK	Monthly Revenue				YTD Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 1,463	\$ 1,930	\$ 1,812	-19%	\$ 1,463	\$ 1,930	\$ 1,812	-19%
Wolcott Mill	\$ -	\$ -	\$ 248	-	\$ -	\$ -	\$ 248	-
Wolcott Farm	\$ 3,723	\$ 5,218	\$ 3,969	-6%	\$ 3,723	\$ 5,218	\$ 3,969	-6%
FARM TOTAL	\$ 5,430	\$ 5,893	\$ 6,691	-19%	\$ 5,430	\$ 5,893	\$ 6,691	-19%
Stony Creek	\$ 400	\$ 2,769	\$ 1,328	-70%	\$ 400	\$ 2,769	\$ 1,328	-70%
Eastern Mobile Center	\$ 1,275	\$ 1,475	\$ 1,358	-6%	\$ 1,275	\$ 1,475	\$ 1,358	-6%
Indian Springs	\$ 3,479	\$ 3,029	\$ 1,918	81%	\$ 3,479	\$ 3,029	\$ 1,918	81%
Kens NC	\$ 2,033	\$ 2,078	\$ 2,260	-10%	\$ 2,033	\$ 2,078	\$ 2,260	-10%
Kens Farm	\$ 1,247	\$ 1,358	\$ 1,502	-17%	\$ 1,247	\$ 1,358	\$ 1,502	-17%
Wagon Rides	\$ 57	\$ 56	\$ 254	-78%	\$ 57	\$ 56	\$ 254	-78%
FARM TOTAL	\$ 1,309	\$ 1,414	\$ 1,762	-26%	\$ 1,309	\$ 1,414	\$ 1,762	-26%
Western Mobile Center	\$ 2,550	\$ 250	\$ 1,142	123%	\$ 2,550	\$ 250	\$ 1,142	123%
Hudson Mills	\$ 808	\$ 1,715	\$ 2,222	-64%	\$ 808	\$ 1,715	\$ 2,222	-64%
Oakwoods	\$ 429	\$ 758	\$ 674	-36%	\$ 429	\$ 758	\$ 674	-36%
Lake Erie	\$ 1,057	\$ 278	\$ 412	156%	\$ 1,057	\$ 278	\$ 412	156%
Southern Mobile Center	\$ 1,875	\$ 450	\$ 1,070	75%	\$ 1,875	\$ 450	\$ 1,070	75%
Totals	\$ 22,108	\$ 22,039	\$ 22,897	-3%	\$ 22,108	\$ 22,039	\$ 22,897	-3%

BREAKDOWN OF ATTENDANCE	ON-SITE Programs and Attendance				OFF-SITE Programs and Attendance			
	CURRENT YEAR		PREVIOUS YEAR		CURRENT YEAR		PREVIOUS YEAR	
	Programs	Attendance	Programs	Attendance	Programs	Attendance	Programs	Attendance
Lake St Clair	10	173	15	249	-	-	4	100
Wolcott Mill	-	-	-	-	-	-	-	-
Wolcott Farm	11	93	7	253	2	50	4	97
Stony Creek	16	114	27	355	-	39	-	94
Eastern Mobile Center					3	70	6	222
Indian Springs	2	342	3	113	-	-	-	-
Kens NC	18	400	51	1,135	-	-	-	-
Kens Farm	12	236	29	595	-	-	-	-
Western Mobile Center					11	292	21	317
Hudson Mills	2	30	1	26	-	-	-	-
Oakwoods	9	116	11	148	1	43	-	-
Lake Erie	13	174	14	153	-	-	-	-
Southern Mobile Center					23	2,968	19	821
Totals	93	1,678	158	3,027	40	3,462	54	1,651
BREAKDOWN OF ATTENDANCE	OTHER VISITORS (Non-programs)		<p>"ON-SITE" - Statistics includes both programs offered to the public and programs offered to school and scout groups.</p> <p>"OFF-SITE" - Statistics includes outreach programs at schools, special events such as local fairs, or outdoor related trade shows.</p> <p>"OTHER VISITORS" - Represents patrons to interpretive centers who visit to view exhibits, walk trails, and generally just enjoy the outdoors.</p>					
	Current	Previous						
	3,901	4,019						
Lake St Clair	-	2,082						
Wolcott Farm	936	1,038						
Stony Creek	7,177	5,762						
Indian Springs	1,233	1,805						
Kens NC	11,307	16,449						
Kens Farm	5,820	4,605						
Hudson Mills	5,000	4,000						
Oakwoods	6,922	9,700						
Lake Erie	7,840	11,455						
Totals	50,136	60,915						