

# **Agenda**

**Huron-Clinton Metropolitan Authority**  
**Board of Commission Meeting**  
**January 8, 2026 – 1:00 p.m.**  
**Administrative Office and via Zoom (for the public)**

<https://metroparks.zoom.us/j/85351260223>

Meeting ID: 853 5126 0233 / Passcode: 512836  
Dial by your location: +1 305-224-1968 (US) / +1 301-715-8592 (Washington, D.C)

---

- 1. Call to Order**
- 2. Chairman's Statement**
- 3. Public Participation**
- 4. Approval – December 11, 2025 Regular Meeting & Closed Session Minutes**
- 5. Approval – January 8, 2026 Full Agenda**

## **Consent Agenda**

### **6. Approval – January 8, 2026 Consent Agenda**

- A. Purchases**
  1. Report - Total spend and vendor locations **pg. #7**
  2. Report - Purchases over \$10k/under \$25k **pg. #9**
  3. Approval - Cooperative Purchase of Toro Equipment **pg. #10**
  4. Approval - Cooperative Purchase of Ford Vehicles **pg. #11**
  5. Approval - Cooperative Purchase of Police Interceptors **pg. #12**
  6. Approval - Cooperative Purchase of Motorola Radios **pg. #13**
  7. Approval - Cooperative Purchase of Authority Wide Mulch Installation **pg. #14**
  8. Approval - Cooperative Purchase of One Takeuchi Compact Loader **pg. #15**
  9. Approval - Purchase of HR Compensation Analyst Software – 3 yr. Agreement **pg. #16**
- B. Department Updates**
  1. Report - Planning and Development Update **pg. #17**
  2. Report – Interpretive Services Update **pg. #33**
  3. Report – DEI Update **pg. #49**
  4. Report – Natural Resources Update **pg. #60**
  5. Report – Marketing Update **pg. #69**

## **Regular Agenda**

### **7. Reports**

#### **A. Administrative Department**

1. Report – Southern District Year-End Report **pg. #84**
2. Report – Eastern District Year-End Report **pg. #103**
3. Report – Western District Year-End Report **pg. #130**
4. Report – Engineering Year-End Report
5. Report – Golf Year-End Report
6. Approval – WXYZ Partnership **pg. #152**

#### **B. Engineering**

1. Approval - Change Order #3 Authorization- Wave Pool Renovation **pg. #153**

### **8. Public Participation**

### **9. Other Business**

### **10. Leadership Update**

### **11. Commissioner Comments**

### **12. Motion to Adjourn**

The next regular Metroparks Board meeting will take place

**Thursday February 12, 2026 – 1:00 p.m.**

**Huron-Clinton Metroparks Administrative Office**

**Huron-Clinton Metropolitan Authority  
Board of Commission Meeting Minutes  
December 11, 2025 – 1:15 p.m.  
Administrative**

---

A regular meeting of the Huron-Clinton Metropolitan Authority's Board of Commissioners was held on Thursday, December 11, 2025 at Administrative Office.

**Commissioners Present:**

John Paul Rea  
Robert W. Marans  
Bernard Parker  
Jaye Quadrozzi  
William Bolin

**Staff Officers Present:**

Chief Executive Officer  
Chief Operating Officer  
Chief Financial Officer

Amy McMillan  
Mike Lyons  
Shedreka Miller

**Others:**

Miller, Canfield, Paddock & Stone

Steve Mann

**Absent:**

Stephen Pontoni  
Tiffany Taylor

**1. Call to Order**

Commissioner Rea called the meeting to order at 1:19pm.

**2. Chairman's Statement**

None.

**3. Public Participation**

None.

**4. Approval – November 13, 2025 Regular Meeting & Closed Session Minutes**

Motion by Commissioner Bolin, support from Commissioner Marans that the Board of Commissioners approve the regular meeting and closed session minutes as submitted.

Motion carried unanimously.

## **5. Approval – December 11, 2025 Full Agenda**

Motion by Commissioner Quadrozzi, support from Commissioner Marans that the Board of Commissioners approve the full agenda as submitted.

Motion carried unanimously.

### **Consent Agenda**

## **6. Approval – December 11, 2025 Consent Agenda**

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

### **Regular Agenda**

## **7. Closed session - to consider material exempt from discussion or disclosure by state or federal statute, pursuant to section 8(h) of the Open Meetings Act.**

Motion by Commissioner Pontoni, support from Commissioner Marans to convene in closed session for the purpose of discussing material exempt from discussion or disclosure by state or federal statutes.

### **Roll Call Vote**

Voting Yes: Quadrozzi, Rea, Marans, Parker, Bolin

Voting No: None

Absent: Taylor, Pontoni

Motion carried unanimously.

## **8. Reports**

### **A. Administrative Department**

#### **1. Flat Rock Dam Purchase Agreement**

Motion by Commissioner Quadrozzi, support from Commissioner Parker to approve the proposed purchase agreement for the Flat Rock Dam with the City of Flat Rock, subject to final review from the attorney, and to allow the Chair and/or CEO to execute said agreement.

Motion carried unanimously.

#### **2. Approval – 2026 General Fund Budget and Resolution**

Discussion: Chief Executive Officer, Amy McMillan and Chief Financial Officer, Shedreka Miller presented the 2026 General Fund Budget and Resolution.

Motion by Commissioner Bolin, support from Commissioner Marans that the Board of Commissioners approve 2026 General Fund Budget and Resolution as submitted.

Motion carried unanimously.

**3. Report – Joint Data Report**

Discussion: Chief of Planning & Development, Janet Briles and Chief of Information Technology Sanjay Khunger presented the Joint Data Report.

Motion by Commissioner Quadrozzi, support from Commissioner Bolin that the Board of Commissioners approve the Joint Data Report as submitted.

Motion carried unanimously.

**4. Report – Community Survey**

Discussion: Great Lakes Marketing representative, Lori Mitchell Dixon presented the Community Survey Report.

Chief Executive Officer, Amy McMillan stated we are going to run the survey every two years as it gives a fresh eye look at the information that is critical for business and service.

Commissioner Parker stated that a high number of Detroit residents were not aware of the parks, and it is a great area of opportunity for equity emphasis zones.

Motion by Commissioner Bolin, support from Commissioner Quadrozzi that the Board of Commissioners receive and file the Community Survey Report as submitted.

Motion carried unanimously.

**5. Report – Climate Action Plan Annual Report and Q4 Update**

Discussion: Chief of Interpretive Services, Jennifer Jaworski presented the Climate Action Plan Annual Report and Q4 Update.

Motion by Commissioner Quadrozzi, support from Commissioner Marans that the Board of Commissioners receive and file the Climate Action Plan Annual Report and Q4 Update as submitted.

Motion carried unanimously.

**B. Finance**

**1. Report – Monthly Financial Report**

Discussion: Chief Financial Officer, Shedreka Miller presented the monthly financial report.

Motion by Commissioner Quadrozzi, support from Commissioner Parker that the Board of Commissioners receive and file the Monthly Financial Report as submitted.

Motion carried unanimously.

**9. Public Participation**

None.

**10. Other Business**

None.

**11. Leadership Update**

Chief Executive Officer, Amy McMillan stated legal counsel has completed the review of the Flat Rock Dam purchase agreement and there are no significant changes.

**12. Commissioner Comments**

Commissioner Bolin stated he is glad to see we are moving towards hybrid vehicles rather than full electric.

**13. Motion to Adjourn**

Motion by Commissioner Parker, support from Commissioner Quadrozzi that the Board of Commissioners adjourn the regular meeting.

The meeting adjourned at 2:42pm.

Respectfully submitted,

*Micaela Vasquez*

Micaela Vasquez  
Executive Assistant



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Amy McMillan, CEO  
Project Title: Purchases – Total Spent and Vendor Locations  
Date: January 2, 2026

**Action Requested:** **Receive and File**

That the Board of Commissioners receive and file the update for total spent and vendor locations as submitted by CEO Amy McMillan and staff.

**Background:** Each month the Purchasing Department summarizes the total amount spent on capital equipment purchases, major maintenance, and park projects and includes the location of vendors, either within or outside the Metroparks five-county region as well as the effect of DEI, living wage, and the Metroparks local preference policy.

**Attachment:** **Award Requests**

### **Award Requests for January 2026**

**Totals:**  
**Percent of Total Award Request:**



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Amy McMillan, CEO  
Project Title: Update - Purchases over \$10,000  
Date: January 2, 2026

**Action Requested:** **Receive and File**

That the Board of Commissioners receive and file the update for purchases over \$10,000, up to, and including \$25,000 as submitted by CEO Amy McMillan and staff.

**Background:** On May 9, 2013, the Board approved the updated financial policy requiring the CEO to notify the Board of purchases exceeding \$10,000, up to, and including \$25,000.

The following list contains purchases exceeding the \$10,000 threshold:

<u>Vendor</u>	<u>Description</u>	<u>Price</u>
Kaltz Excavating Co. Inc.	Electrical Repairs- Street Lights Lake St. Clair Metropark	\$16,300.00



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Neil Eby, Purchasing Supervisor  
Project No: Sourcewell Contract# 031121-TTC  
Project Title: Toro Equipment – Cooperative Purchase  
Location: Kensington, Huron Meadows, Indian Springs, Hudson Mills, Stony Creek, Wolcott, Lake Erie, and Lower Huron Metroparks  
Date: January 2<sup>nd</sup>, 2026

**Action Requested:** **Motion to Approve**

That the Board of Commissioners approve the purchase of Toro brand mowers and utility vehicles for \$510,159.58 from Spartan Distributors, of Auburn Hills, MI, for use by maintenance staff at Kensington, Huron Meadows, Indian Springs, Hudson Mills, Stony Creek, Wolcott, Lake Erie, and Lower Huron Metroparks, as recommended by Neil Eby, Purchasing Supervisor, and staff.

**Fiscal Impact:** Funds will come from the board approved 2026 Capital Equipment Budget, which allows \$521,453.00 for this purchase. The purchase is \$11,293.42 in favor of this budget.

**Scope of Work:** Spartan Distributors will be responsible for the furnishing and delivery of the following mowers, and utility vehicles to the Metroparks as shown:

Park	Replacement Equipment Description
Wolcott	Toro Groundsmaster 4000D
Huron Meadows	Toro Pro Force Debris Blower
Indian Springs	Toro Pro Force Debris Blower
Stony Creek	Toro Pro Force Debris Blower
Hudson Mills	Toro Greensmaster Triflex Hybrid 3320
Kensington	Toro Groundsmaster 4100D
Willow	Toro Greensmaster Triflex Hybrid 3320
Lake Erie	Toro Greensmaster Triflex Hybrid 3320
Willow	Toro Workman UTX
Lower Huron	Toro Workman UTX

**Background:** Quotes were provided from Spartan Distributors using Sourcewell contract# 031121-TTC, a cooperative purchasing program utilized by HCMA.

The Purchasing Department requests approval for this purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
Prepared By: Neil Eby, Purchasing Supervisor  
Project No: MiDeal # MA240000001208  
Project Title: Cooperative Purchase Ford Vehicles  
Location: Engineering Department, Lake St. Clair Metropark, Kensington Metropark, Stony Creek Metropark  
Date: January 2, 2026

### Action Requested: Motion to Approve

That the Board of Commissioners approve the cooperative purchase of five (5) new 2026 Ford Trucks for a total cost of \$249,726.00 from Lunghamer Ford of Owosso, MI through the State of Michigan's MiDeal cooperative contract # MA240000001208 as recommended by the Purchasing Department.

**Fiscal Impact:** Funds will come from the 2026 Board-approved Capital Equipment Budget which allowed \$253,475.00 for the purchases. The purchase is \$3,749.00 in favor of the budget.

**Scope of Work:** Furnish and deliver as follows:

Vehicle	Replacement Information	Budget	Price
Two (2) Ford Maverick Hybrid Pickups	Engineering #399 and #396	\$36,000.00 \$36,000.00	\$35,490.00 \$35,490.00
Two (2) Ford F250 Trucks	Lake St. Clair #919 Kensington #220	\$61,375.00 \$62,000.00	\$61,375.00 \$58,837.00
One (1) Ford F150 Hybrid Truck	Stony Creek #800	\$58,100.00	\$58,534.00
		Totals	\$253,475.00
			\$249,726.00

**Background:** Pricing was obtained using MiDeal cooperative contract MA240000001208. The vehicles will be ordered with Ford, with no current production date.

The Purchasing Department Requests approval for this purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
Prepared By: Neil Eby, Purchasing Supervisor  
Project No: MiDeal # MA240000001208  
Project Title: Cooperative Purchase of Police Vehicles  
Location: Stony Creek Metropark, Lake Erie Metropark, Administrative Office  
Date: January 2, 2026

### **Action Requested: Motion to Approve**

That the Board of Commissioners approve the cooperative purchase of four (4) new 2025 Ford Police Interceptors and one (1) new Ford Explorer for a total cost of \$221,774.00 from Lunghamer Ford of Owosso, MI through the State of Michigan's MiDeal cooperative contract # MA240000001208 as recommended by the Purchasing Department.

The new Interceptor vehicles will replace two existing units at Stony Creek (#385, #387), one unit at Lake Erie (#617) and one K9 unit for the Administrative Office (#161). The Explorer will be a replacement for the Chief's vehicle.

**Fiscal Impact:** Funds will come from the 2026 Board-approved Capital Equipment Budget which allowed \$229,000.00. The purchase price of \$221,774.00 is \$7,226.00 in favor of the budget.

**Scope of Work:** Furnish and deliver two (2) hybrid and two (2) regular Police Interceptors and one (1) new Ford Explorer.

**Background:** Pricing was obtained using MiDeal cooperative contract MA240000001208. The vehicle will be ordered with Ford, with no current production date.

The Purchasing Department request approval for this purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Neil Eby, Purchasing Supervisor  
Project No: MiDeal Contract# 190000001544  
Project Title: Motorola Radio Units – Cooperative Purchase  
Location: Metroparks Police Department  
Date: January 2, 2026

**Action Requested:** **Motion to Approve**

That the Board of Commissioners approve the purchase of 11 Motorola APX6500 mobile radios, for \$85,292.90, from Motorola Solutions of Chicago, IL, for use in the Metroparks Police Dept, as recommended by Neil Eby, Purchasing Supervisor, and staff.

**Fiscal Impact:** Funds will come from the 2026 Board-approved Capital Equipment Budget which allowed \$85,294.00. The purchase price of \$85,292.90 is \$1.10 in favor of the budget.

**Scope of Work:** Motorola Solutions will supply HCMA 11 radios. The estimated lead time for delivery is 16-20 weeks for the mobile APX6500 radios.

**Background:** Pricing was provided by Motorola using MiDeal Contract# 190000001544, the state of Michigan's cooperative purchasing program in which HCMA can participate.

The Purchasing Department requests approval to proceed with the purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Neil Eby, Purchasing Supervisor  
Project Title: Authority-Wide Mulch Installation  
Location: Kensington, Indian Springs, Stony Creek, Dexter-Huron, Delhi, Lower Huron, Willow, Lake Erie, Wolcott Mill, Huron Meadows, Hudson Mills, Lake St. Clair  
Date: January 2, 2026

**Action Requested:** **Motion to Approve**

That the Board of Commissioners award Superior Groundcover of Livonia, MI for \$56,881.00 to replace wood fiber playground surfacing at 12 Metroparks as recommended by Neil Eby, Purchasing Supervisor, and staff.

**Fiscal Impact:** Funds will come from the 2026 Board-approved Park Operations Budget which allowed \$72,240.00. The purchase price of \$56,881.00 is \$15,359.00 in favor of the budget.

**Scope of Work:** The price submitted by Superior Groundcover includes 1720 cubic yards of mulch, delivery, installation with the blower truck and cleanup. There are no additional freight, fuel or service surcharges.

**Background:** Pricing was provided by Superior Groundcover using CoPro+ Cooperative Contract# HV-988-052024-S. CoPro+ is a Michigan-based consortium created by and for public-sector agencies purchasing program in which HCMA can participate.

The Purchasing Department requests approval to proceed with the purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
Prepared By: Neil Eby, Purchasing Supervisor  
Project No: MiDeal # 240000000159  
Project Title: Cooperative Purchase of One Takeuchi Compact Loader  
Location: Metroparks Natural Resources Dept. – Authority Wide  
Date: January 2, 2026

### **Action Requested: Motion to Approve**

That the Board of Commissioners approve the cooperative purchase of one new Takeuchi TL12R-2CRHHP compact loader and attachments for a total cost of \$131,150.45 from Alta Equipment of New Hudson, MI through the State of Michigan's MiDeal cooperative contract # 240000000159 as recommended by Neil Eby, Purchasing Supervisor, and staff.

**Fiscal Impact:** Funds will be paid from the 2026 Board-approved Capital Equipment Budget, which allocated \$130,000 for this purchase. Savings realized from the purchase of four police interceptors will be applied to cover the additional \$1,150.45.

**Scope of Work:** Alta will furnish and deliver one new Takeuchi TL12R-2CRHHP compact loader and attachments as requested by HCMA Natural Resources staff.

**Background:** Pricing was obtained using MiDeal cooperative contract #240000000159.

The Purchasing Department requests approval to proceed with this purchase.



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Neil Eby, Purchasing Supervisor  
Project Title: HR Compensation Analyst Software - Purchase  
Location: HCMA HR Dept. – Authority Wide  
Date: January 2, 2026

**Action Requested:** **Motion to Approve**

That the Board of Commissioners approve the purchase of HR compensation analyst software from Payscale Inc., of Boston, MA, in the amount of \$20,000 annually for a three-year agreement, as recommended by Neil Eby, Purchasing Supervisor, and staff.

**Fiscal Impact:** Funding will be provided from the 2026 Board-approved Human Resources Administration budget, which allocated \$20,000 for this purchase. The first-year cost of \$20,000 is in alignment with approved budget amount. Pricing will remain fixed at \$20,000 per year for the duration of the agreement and is subject to approval of future annual budgets.

**Scope of Work:** Payscale will provide an HR compensation platform that addresses the three primary needs identified by the Human Resources Department: compensation analysis, job descriptions, and total compensation packages (TCPs). Services include software access, training, and ongoing support for the term of the contract. The pricing includes two software bundles: Job Description Management and the Payfactors Professional Bundle for market analysis.

**Background:** The Human Resources department solicited quotes from three companies who provide HR Compensation Analyst software. In comparison of the three vendor products, Payscale provides exact match requirements that will assist HCMA's HR department with a formal market analysis, job description writer and total compensation package software.

The Purchasing Department requests approval for this purchase.

# HURON-CLINTON METROPOLITAN AUTHORITY



To: Board of Commissioners  
From: Janet Briles, Chief of Planning and Development  
Project Title: Planning and Development Department Monthly Update  
Date: January 8, 2026

**Action Requested:** **Receive and file**

That the Board of Commissioners receive and file the Planning & Development Department Monthly Update as recommended by Chief of Planning and Development Janet Briles and staff.

## Executive Summary

The following are highlights of the activities of the Planning & Development Dept from December, 2025:

### *Project/Initiative Implementation*

- Community Survey: Report was shared at the December BOC meeting. Planning staff are working on developing a presentation for January Ops meeting and also for a lunch and learn. *Supports Strategic Plan Goal: Listen & Connect*
- Master Planning: Internal meetings have been scheduled for AO departments and staff, and park staff for the Eastern District. *Supports Strategic Plan Goal: Listen & Connect*
- Working on closing out the Russell Family Foundation grant for teacher training workshops. *Supports Strategic Plan Goals: Maintain & Invest, Stewardship*

### Grant Projects

- Bids for the North Marina Renovation and North Marina Bathhouse Renovation due January 29. *Supports Strategic Plan Goals: Listen & Connect, Maintain & Invest*
- Pictured right: Thank you to Brian Banyai and Lower Huron staff for completing all the tasks to complete both the off-leash dog area development and the Walnut Grove Campground renovations! Both projects have been completed and submitted for final reimbursement. Tentatively planning a ribbon cutting for the campground before the BOC meeting on April 9, and a ribbon cutting for the off-leash dog area in May. *Supports Strategic Plan Goals: Stewardship, Maintain & Invest*





# PLANNING AND DEVELOPMENT MONTHLY REPORT

January 2026

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114



[METROPARKS.COM](http://METROPARKS.COM)

# TABLE OF CONTENTS

Summary .....	4
Administration/Community Relations.....	7
Studies & Facility Concept Planning .....	10
Grants/Fundraising .....	13
Project Oversight .....	15
What's Next. ....	16

**Color Key:**  
**Eastern District**  
**Western District**  
**Southern District**  
**System-Wide**

OTHER DEPARTMENT INPUT KEY	
	Natural Resources and Regulatory Compliance
	Planning and Development
	Diversity, Equity and Inclusion
	Interpretive Services and Community Outreach
	Engineering

# ADMINISTRATION/COMMUNITY RELATIONS

## Administrative

	Description	Action Type	Dept. Input	Timing	Dec 2025 Actions
SYSTEM-WIDE	Community Survey RFP	Report		November	Presented to the board in Dec. Holding a review for January Ops and a lunch and learn
	Tollbooth scanning reports	Report		Seasonally	Visitation Data report on Dec BOC agenda
	Foundation administrative tasks	Various		Ongoing	Annual board meeting held on Dec 2, 2025
	Sign request processing/signage transition plans	Infrastructure/ Small Facilities		Ongoing	Administrative tasks – Updating Sign Manual, will be updating signage at Indian Springs and Bob White Trail at Lower Huron. New entry and facility signage is being rolled out throughout the system
	CAPRA Planning Ch. 3	Report		Ongoing	With new CAPRA standards the planning chapter is now #3
	Commemorative trees and benches	Various		Ongoing	Administrative tasks
	Grant Applications and Administration	Various		Ongoing	Lead multi-department effort to track and maintain grant associated tasks. Staff drafted a grant plan for 2025-2030
	Metroparks Foundation Audit	Various	Finance	Spring	

# SYSTEM-WIDE

## HCMA Studies/Initiatives

	Description	Dept. Input	Timing	Dec 2025 Actions
	Mulch contract		Annually	Quantities and estimates delivered to purchasing for 2026 budget
	ADA Transition Plan Updates		April	Provided DEI a list of updates throughout the parks that was completed in 2025
	Visitor count program	Various	Ongoing	Summer 2025 temporary counters at Lower Huron and Dex-Huron removed and uploaded count data to Eco-Viso dashboard. Data shared with park staff. Staff at Stony Creek collecting data at Shelden Trails facility with temporary counter ongoing.
	Transit Access in Parks	Various	Ongoing	Provided trail connection prospects to SEMCOG, met with RTA. WAVE received a grant to help promote transit to Hudson Mills, Dexter-Huron, Delhi.
	Climate Action Plan	Various	Ongoing	Janet is lead on waste/recycling, Jay is lead on Water Quality. Assisting with Transportation. Laura sits on Preservation & Conservation.
	ESRI ArcGIS Administration	Various	Ongoing	Collaborating with marketing, engineering, natural resources, and IT on work plan.

## Grants

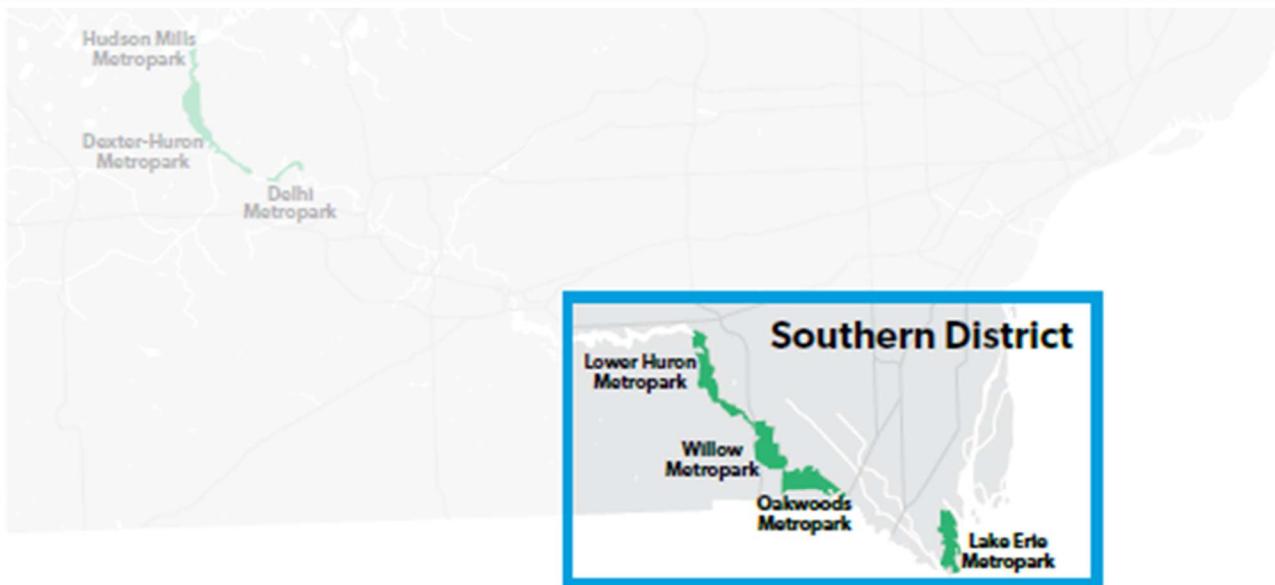
	Description	Dept. Input	Timing	Dec 2025 Actions
	MMRMA RAP Grant		Received	\$15,000 to help Vulnerability detection and remediation services for operating systems
	GOAL Education Programming		Fall '25	Waiting to hear back from Anonymous Foundation for '25-'26 school year grant
	Preschool Programming		Fall '25	Received Young Foundation support for in-school '25-'26 school year preschool programs at Oakland County facilities serving low-income students

# SYSTEM-WIDE

## Project Implementation/Oversight

	Description	Dept. Input	Timing	Dec 2025 Actions
	Recycling	Various	Ongoing	See Recycling Committee Update in Q4 CAP update
	Metroparks Trail Connectors	Various	Ongoing	Integrating Gap 4 (Indian Springs to Stony Creek) and Gap 5 (Wolcott Mill to Macomb Orchard Trail) into Eastern District Master Plans.
	MISGP Spotted Lanternfly Survey at IS, Ken, SC, & Wol		Ongoing	Contractor surveying for evidence of spotted lanternfly and new preferred host locations; Natural Resources crew treating tree-of-heaven hosts
	Early Learner Education Programming		Ongoing	Closed out PNC Foundation grant for school programming across the region and a teacher training program – applied for another
	Teacher Training Workshops		Ongoing	Training teachers in outdoor science explorations, mainly in Wayne County and establishing curriculum/materials loaner boxes through funding by the Russell Family Foundation
	Next Cycle Composting		Ongoing	Process ongoing at KFC and Wolcott Mill Farm Center
	Swim Program		Ongoing	CFSEM funded project for youth and adults in Wayne County; includes expanded lifeguard training programs.
	Rain Garden Programming		Ongoing	EGLE funded project with Community Outreach Mobile Center to conduct rain garden programming in equity areas of the Detroit and Rouge River watersheds; funds will cover training programs, plus scholarships for plants, tools, and installation

# SOUTHERN DISTRICT



# SOUTHERN DISTRICT

## Grants

	Description	Dept. Input	Timing	Dec 2025 Actions
LE	MDNR - Trust Fund '26	Various	April 2026	Fish Cleaning Station. See Facility Concept chart for more information.
LE	MDNR - Land & Water '26	Various	April 2026	Bathhouse Renovation. See Facility Concept chart for more information.

## Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Dec 2025 Actions
Wil	Acorn Knoll Disc Golf	Large Facility		2025	Course is reopened and very popular!
Wil	Willow Big Bend Fishing Area Renovation	Large Facilities		Ongoing	Design underway, permits have been submitted
LHu	2020 LWCF - Walnut Grove Campground	Documentation	Various	Dec 2025	Planning ribbon cutting for Thursday April 9, 2026, submitting final paperwork.
LHu	2020 LWCF - Off-Leash Dog Area	Documentation	Various	Dec 2025	Planning ribbon cutting for May 2026, submitting final paperwork
Oak	NOAA Dam Feasibility Study	Large Facilities		Nov.2025	Board received and filed the feasibility study
LE	Rain Garden Maintenance	Partnership		2026	Received EGLE grant to help support maintenance of the large LE rain garden via Detroit Stormwater Specialist Training (SWST) workforce graduates Developed a maintenance manual for green infrastructure projects following implementation.

# SOUTHERN DISTRICT

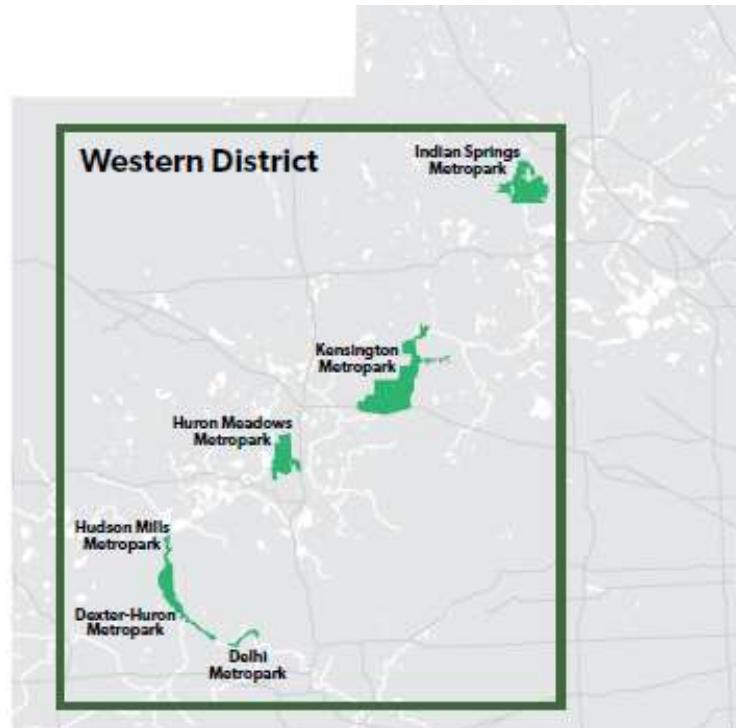
## Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Dec 2025 Actions
LER	Fish Cleaning Station	Plan	Various	2026	Met with park staff onsite again in December to refine preliminary drawings
LER	Bathhouse Renovation	Plan		2026	Working with an architect to scope out a project within budget. A design is being refined. This is a 2026 Land and Water Grant Project.

## HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Dec 2025 Actions
LER	Marina building study	Large Facilities		2026	Included as potential long-term waterways grant project in 5-Year Rec Plan

# WESTERN DISTRICT



# WESTERN DISTRICT

## Administrative

	Description	Action Type	Dept. Input	Timing	Dec 2025 Actions
Del	Border-to-Border trail design and construction	Large Facilities		Ongoing	Kiosks installed for B2B kiosks at HMI and Dexter-Huron
	Livingston County Parks and Open Space Advisory Committee	Partnership		Ongoing	Attendance at regular POSAC meetings – last one at Sam Hill in Ann Arbor
	Friends of the Lakelands Trail Steering Committee	Partnership		Ongoing	Represent HCMA as a participating steering committee member that meet monthly – received letter of support for TAP grant.
	Revamping trail signage at Indian Springs	Planning		Ongoing	Planning 2026 improvements.

## Grants

	Description	Action Type	Dept. Input	Timing	Dec 2025 Actions
HMe	TAP Application for State Park to Metropark Connector	Planning		March, 2026	Application submitted – No action was taken in November, will have to wait until next cycle in March

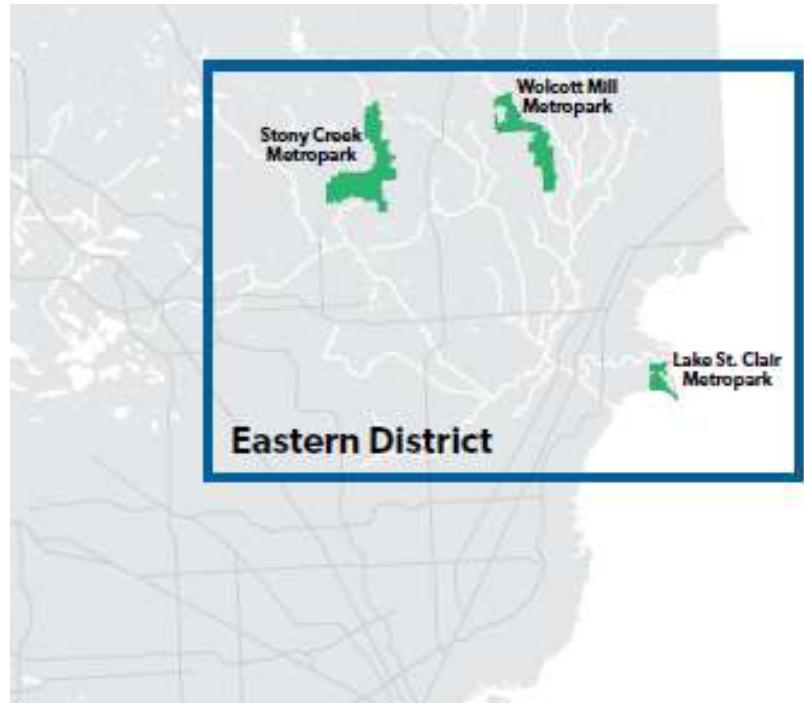
## Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Dec 2025 Actions
Ken	Impact 100 – Seeding a Green Future	Plan		Ongoing	In process of transferring remaining grant funds to provide school groups with field trips/programming related to hydroponics and agriculture
	Donor-initiated Pickleball courts	Large Facilities		Fall 2025	Did not receive an MParks award
	Launch/Take-out Renovation at Delhi	Large Facilities		2026	Will be submitting to the DNR for review in January

## HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2025 Actions
HMII	Northwest Passage Feasibility Study Review	Plan	Various	Ongoing	Staff time	Discussed at kick-off meeting with non-motorized trail gap feasibility study to be considered as a connector trail

# EASTERN DISTRICT



# EASTERN DISTRICT

	Description	Dept. Input	Timing	Dec 2025 Actions
LSC	LSCNC Feasibility Study	Various	Ongoing	Moving forward with feasibility study.

## Grants

	Description	Timing	Dec 2025 Actions
LSC	EGLE High Water Grant: Greening the Parking Lot	June 2026	In design, grant extension granted through June 2026
	DNR Waterways Grant/MEDC Grant for LSC North Marina	2026	Bids are due 1/29 – Waterways grant will be complete upon approval of contractor.
	Green Macomb	2026	50 trees were planted at Stony and Wolcott!
	LWCF grant for Bathhouse Renovation	2026	Bids are due 1/29

## Project Implementation/Oversight

	Description	Timing	Dec 2025 Actions
LSC	Transit Planning for Access to LSC	Ongoing	Met with SMART and they can no longer commit to opening it up year round, and have instead proposed partnership with Harrison Twp to increase ridership
	'23 LWCF Daysail Area Trail	March, 1 2027	Design engineering underway

# EASTERN DISTRICT

## Project Implementation/Oversight, Cont.

	Description	Action Type	Dept. Input	Timing	Dec 2025 Actions
SC	2022 LWCF Stony Creek Reflection Trail Accessible Trail Development	Small Facilities		Through 2026	Submitted drawings to the DNR for approval before bidding
SC	Playgrounds at Ridgewood and Winter Cove	Small Facilities	Ops, Maint, Eng	2025	Other minor playground upgrades are being made; additional harness swings, new spica spinners, new slide
SC	Phragmites grant from Great Lakes Commission	NR		2025/2026	Six management units of phragmites at Inwood Trails receiving treatment in this funded study
LSC	2022 LWCF- West Boardwalk Accessibility Improvements	Large Facilities		6/30/2026	Design engineering underway
LSC	NOAA B-Wet	Interpretive programming		Ongoing	Developing plan for '25-'26 school year programming at Mt. Clemens Middle School and teacher training across the region

## Grant Updates - January 2026

### In Progress

Grant program		LB/MN	Project/Park	Amount	Match	Due Date	Applicant	Notes
MDNR - Trust Fund '26		MN	LE - Fish Cleaning Station	\$400,000	\$400,000+	4/1/2026	HCMA	Project will include universal design & address needed updates to water/sewer lines
Initiative for Resilient Great Lakes Coasts		MN	WM - Restoration design services	TBD	-	3/15/2026	HCMA	Wetland restoration at Wolcott N. Branch Trail area
MI Coastal Management Prog. - FY '27		LB	LE - Trapper's Run	\$40,000	\$40,000	12/30/2026	HCMA	Restore boardwalk sections of trail and increase public safety/accessibility
MDNR - Land & Water '26		LB	LE- Wave Pool Bathhouse	\$500,000	\$500,000	4/1/2026	HCMA	Update 1980s building & increase accessibility; architect hired to flush out design

### Grant Applications Awaiting Response

Grant program	Project #	LB/MN	Project/Park	Request	Match	Submitted	Applicant	Notes
USDOT ATIIP		MN	LH Connection to I-275 Metro Trail	\$168,000	\$42,000	7/17/2024	HCMA	Project will support engineering design of the connector; award notice late '25/early '26
Anonymous Foundation		MN	GOAL	\$10,000	-	7/30/2025	MF	To support program fees and bus costs for Get Out & Learn
PNC Foundation		MN	Preschool Programs - WDMCLC	\$7,500	-	12/15/2025	MF	Should hear back in February
MDOT Transportation Alternatives Program		Dept.	Liv. Co. Connector Tr. Construction	\$4 million	\$1.1 M	6/17/2025	HCMA	Application deferred to March decision
SEMCOG Transportation Alternatives Prog.		LB	Liv. Co. Connector Tr. Construction	\$4 million	\$1.1 M	6/18/2025	HCMA	Application deferred to March decision
Play is Essential- mParks		LB	LE - Cove Point Picnic Area Swings	\$5,000	-	12/19/2025	MF	Applying for new harness swings; total project cost estimated at \$10,000

### Grant Administration

Grant program	Project #	Mgmt	Park/Project	Award Amt	Match	Deadline	Applicant	Updates
Impact 100 - Oakland Co. '18		MN/PB	KFC Seeding Green Future	\$90,000	-	-	MF	Redirecting remaining funds for field trips at low-income schools in Oakland County
LWCF '20	50621.500	MN/JK	LH Walnut Grove Campground	\$300,000	\$150,000	12/30/2025	HCMA	Grant close-out; electrical connection to the new DTE power pole still needed
NOAA GLs Fish Habitat Restoration '22	51123.117	MN/MH	Flat Rock Dam Feasibility	\$745,000	\$25,000	9/30/2025	GLFC	Dam ownership to be transferred to Flat Rock
DNR TF '22	50522.130	MN/RW	DEL Take-out Renovation	\$300,000	\$302,600	2/28/2026	HCMA	DNR bid docs to be completed in January
Fed. Community Project via DOT - FY23		MN/JB	Liv. Co. Connector Trails Design	\$900,000	-	9/30/2026	HCMA	TAP grant for construction submitted; working to get eng. design process approved
Mi Invasive Species Grant Program '22	90023.1172	MN/TM	IS-KEN-SC-WOL - spotted lanternfly	\$30,000	-	4/30/2026	HCMA	Preparing for grant close-out
MDNR Trust Fund '24		MN/KS	Wil - Fishing Platform	\$300,000	\$462,000	10/31/2026	HCMA	Preliminary design complete; waiting on EGLE permit for final design completion
Russell Family Foundation '24	80624.1177	MN	Teacher Training Workshops	\$46,100	-	12/31/2025	MF	Project complete; beginning grant close-out
NOAA B-WET '24	90024.1184	MN/EP	Watershed/Climate Education	\$77,610	-	9/30/2026	HCMA	2nd year teacher workshops and student field trips resuming
CFSEM '24 - General Grant Program		MNDM	Swim Program	\$77,320	-	9/30/2026	HCMA	1 year extension received; transferring youth lessons to YMCA
GLC Phrag. Adaptive Mgmt Framework '25		MN/KC	SC Phragmites Mgmt. Project	\$44,000	-	7/31/2026	HCMA	Phragmite management sites in rest period after 1st glyphosate treatment
EGLE Watershed Council Grants '25		MN/EP	LE & Detroit area	\$29,230	-	12/1/2026	HCMA	Waiting on EGLE for QAPP review and approval; rain garden classes have begun
MMRMA Risk Avoidance Program (RAP) '25		MN	IT- Managed Detection & Response	\$15,000	\$25,000	5/31/2026	HCMA	Data breach protection through security operation center support
Young Foundation '25		MN	Early childhood at-school programs	\$2,500	-	7/30/2026	MF	Programming to Oakland Co. low-income preschools will commence this month
Ralph C. Wilson Jr. Foundation		JB	Southern District	\$2,682,755	-	6/15/2023	MF	Island Lake's grant will be extended through 2025
LWCF '20	506-21-501	LB/JK	LH Off-Leash Dog Area	\$165,400	\$165,400	12/30/2025	HCMA	Close out documentation and reimbursement request submitted 12/19/2026
Renew MI - DRFC		JB	DRFC	\$1,000,000	N/A	4/30/2022	HCMA	Fourth quarterly report submitted
LWCF 2022		LB/JK	LSC West Boardwalk	\$500,000	\$500,000	6/30/2026	HCMA	Preliminary design is underway
LWCF 2022		LB/JK	SC - Reflection Trail	\$500,000	\$500,000	6/30/2026	HCMA	Plans, Specs and Bid docs are being sent to DNR for review
2023 DNR Waterways		LB/JK	LSC North Marina - Engineering	\$294,000	\$306,000	7/20/2026	HCMA	Close-out will begin early 2026
State Appropriation		LB/JK	LSC North Marina - Construction	\$5,000,000	\$1,000,000	12/31/2026	HCMA	Final plans shared for review; new extension has been approved
EGLE High Water Infrastructure	50223.703	LB/AC	LSC Parking lot	\$1,500,000	\$375,000	6/30/2026	HCMA	Extension approved; new deadline is 6/30/2026
LWCF'23		LB/JK	LSC Daysail Area Trail	\$500,000	\$500,000	3/1/2027	HCMA	Site survey complete; preliminary design underway
FEMA grant		LB/AK	LSC Electrical Grid	\$1,349,000	\$739,000	9/17/2027	HCMA	FEMA approved scope changes; single source procurement process done
EGLE Recycling Infrastructure	25*0684	LB	KEN - Big Belly Recycling Bins	\$7,680	\$1,920	1/31/2027	HCMA	Bins fixed and installed
MDNR LWCF '25		LB	LSC N. Marina Bathhouse Renov.	\$500,000	\$500,000	6/30/2028	HCMA	Bid documents submitted and approved
Towsley Foundation		LB	GOAL	\$10,000	-	6/30/2025	MF	To support program fees & bus costs for GOAL for 2025-2026 school year

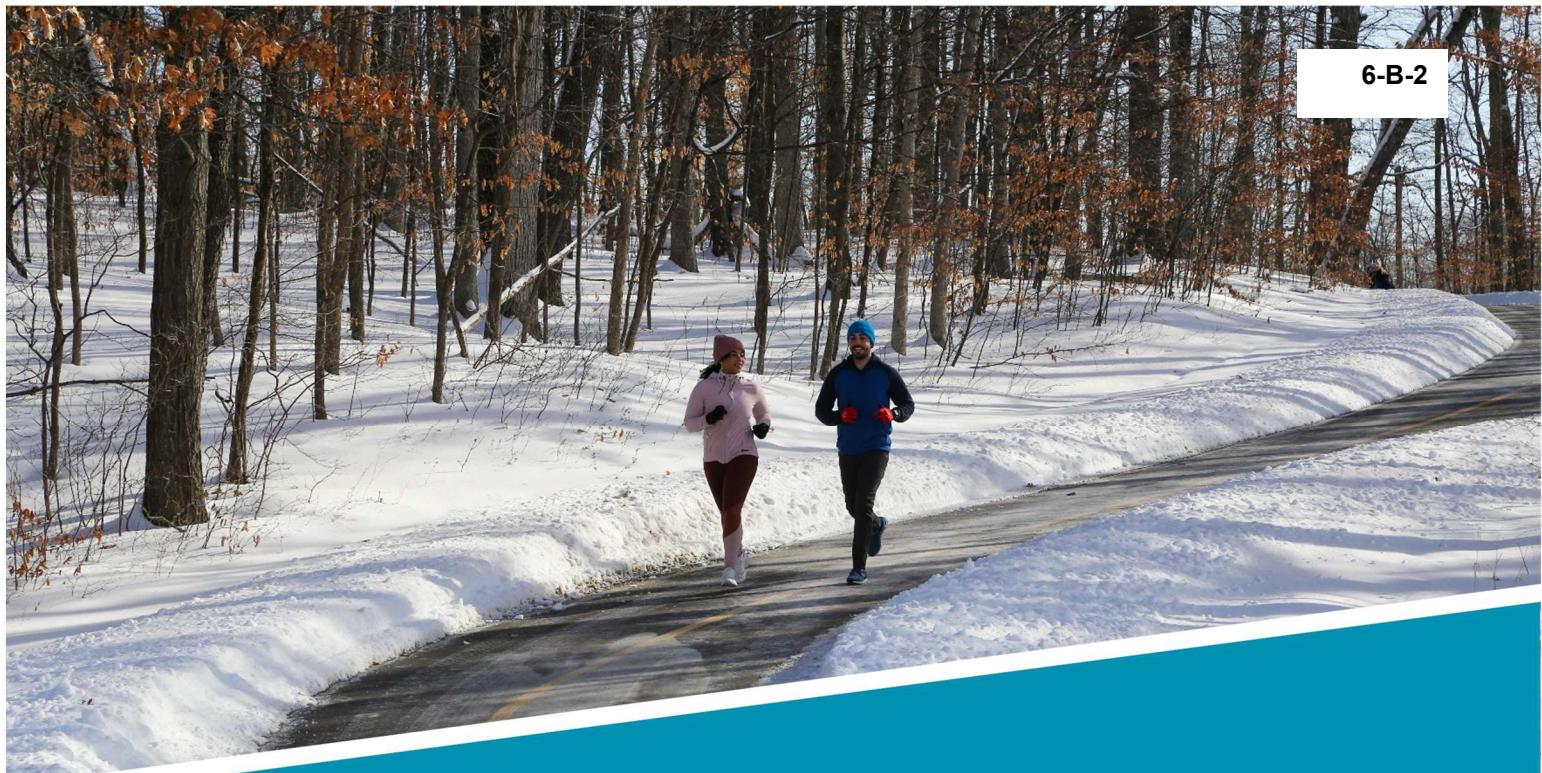


## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Jennifer Jaworski, Chief of Interpretive Services  
Subject: Interpretive Services Monthly Report  
Date: January 4, 2026

### **Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the monthly Interpretive Services Report as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.



# HURON-CLINTON METROPARKS

## INTERPRETIVE SERVICES MONTHLY REPORT

December 2025

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114



[METROPARKS.COM](http://METROPARKS.COM)



# TABLE OF CONTENTS

Community Engagement .....	6
Grants .....	13

### LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

### MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

### CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

# DESCRIPTION

## Listen and Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- Get Out and Play
- Rain Gardens

Increase engagement with Metroparks services.

- Community Outreach Events

Increase access to Metroparks services for underserved communities with customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- GOAL Scholarship funding
- After school science clubs
- Science and Stewardship in the Heart of the Great Lakes

## Maintain and Invest

Increase revenue from philanthropic and public sector sources.

- Towsley
- Russell Family Foundation
- NOAA BWET

Build a portfolio of new services for hard to reach and underserved residents.

- Michigan Activity Pass
- Library Partnerships

Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.

- Winter Workshop
- NNOCCI (National Network for Ocean and Climate Change Interpretation)

## Conserve and Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship.

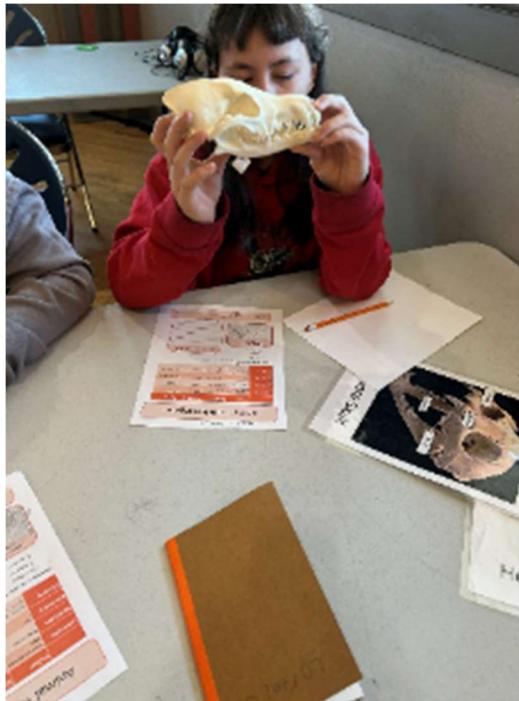
- Programming Connections to Strategic Plan & Climate Action Plan

# COMMUNITY ENGAGEMENT

## Library Network

### Michigan Activity Pass

- The Michigan Activity Pass (MAP) program gives library card holders free and discounted access to museums and cultural amenities throughout the state. You can check out a daily Metroparks pass like you would a library book and redeem one MAP pass per week with your library card and have 7 days to use it after it's been checked out.
  - December 2025 data not yet received due to the Holidays from the Library Network.
  - 52 redeemed in December 2025.
    - To compare to 2024 data
      - 147 were checked out in December.
      - 82 redeemed in December.



Students worked through predator/prey and skull identification. They learned about carrying capacity and careers related to these studies.



Students were paleontologists. They 'found' skulls and had to identify them, draw them, and then use clay to build the skulls muscle and fat back up to make the animal look how it should.

# COMMUNITY ENGAGEMENT

**Community Outreach Event Programming** Below is a summary of the Community Outreach Event programming for the month of December.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
12/1/2025	The Wolves of Isle Royale	Cedarbrook Bloomfield	Cedarbrook Bloomfield	Bloomfield Hills	Oakland	48304	15	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/1/2025	The Wolves of Isle Royale	Cedarbrook Bloomfield	Cedarbrook Bloomfield	Bloomfield Hills	Oakland	48304	33	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/1/2025	Stars and Stories	Lakeside Bible Chapel	Classical Conversations Homeschool	Sterling Heights	Mcomb	48313	61	Students learned about the origin of constellations, acted out a greek legend and visited the planetarium
12/1/2025	Outstanding Owls	680 Harmon Rd	Holy Name Catholic School	Birmingham	Oakland	48009	21	Students learned about Owl adaptations through a story, puppet show, a song, taxidermy owls.
12/2/2025	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	105	Students investigated sound levels in different locations around the school.
12/2/2025	5th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	84	Students did a leaf investigation and began their creative writing activity about falling leaves
12/2/2025	The Wolves of Isle Royale	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	18	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
12/2/2025	The Wolves of Isle Royale	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	14	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/2/2025	The Wolves of Isle Royale	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	15	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/2/2025	The Wolves of Isle Royale	Pomeroy Rochester	Pomeroy Rochester	Rochester Hills	Oakland	48309	12	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/2/2025	Life When It's Snowy	7545 Chase Rd	Oakman Elementary	Dearborn	Wayne	48126	32	Students learned about winter adaptations of mammals and birds in Michigan with a book, puppet show, songs, pretend play.
12/3/2025	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	25	Students learned about biomes and habitats, how to read different maps, and started researching animals to be able to replicate their habitat in later lessons.
12/3/2025	Outstanding Owls	1621 Linwood	Shrine Grade School	Royal Oak	Oakland	48067	57	Students learned about Owl adaptations through a story, puppet show, a song, taxidermy owls.
12/4/2025	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	45	Students reviewed how to interpret graphs and looked at the effects of climate change.
12/4/2025	4th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	78	Students explore different Michigan ecosystems using posters
12/4/2025	Shadow Puppets	Cooke STEM Acad	Detroit Public Schoo	Detroit	Wayne	48223	23	Students learned about light sources and shadows through experiencing a puppet show

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
12/6/2025	Tracks and Scat!	Grosse Ile Nature & Land Conservancy	Grosse Ile Nature & Land Conservancy	Grosse Ile Township	Wayne	48138	2	Program for Grosse Ile Land and Nature Conservancy on Animal Tracks and Scat. We learned how to indentify different types of tracks and scat and then went outside to explore the area and look for some.
12/7/2025	STEAM Day!	DNR Outdoor Adventure Center	Department of Natural Resources	Detroit	Wayne	48207	35	We brought the enviroscape to show how water moves through the area and participant made native seed balls to take home. The first 2 hours of the event were Sensory Friendly hours, then the event opened to the public for the remaining time.
12/8/2025	MS/HS SSL	WAY Southwest	Charter	Detroit	Wayne	48209	15	Students learned about biomes and habitats, how to read different maps, and started researching animals to be able to replicate their habitat in later lessons.
12/8/2025	5th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	74	Students continued their creative writing activity about fall leaves
12/8/2025	The Wolves of Isle Royale	Saint Joseph's Sanctuary	Trinity	Ypsilanti	Washtenaw	48197	9	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/8/2025	Outstanding Owls	1200 Atlantic Street	Friends Preschool	Milford	Oakland	48380	28	Students learned about Owl adaptations through a story, puppet show, a song, taxidermy owls.
12/9/2025	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	94	Students were introduced to magnets and tested whether different objects were magnetic or not.
12/9/2025	Weather Science	Detroit Acheivement Academy	Detroit Public Schools	Detroit	Wayne	48235	64	Students learned about weather and climate through lecture, demonstations, songs and group activities and crafts
12/11/2025	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	48	Students learned about Jill Pelto and began work on their climate change graph art piece.
12/11/2025	4th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	78	Students worked on a creative writing activity

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
12/12/2025	Cold-Blooded Creatures	Garden City Middle School	Garden City Schools	Garden City	Wayne	48135	31	Students learned about reptile and amphibians through interaction with live animals and activities
12/15/2025	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	20	Students created a habitat for an assigned animal they conducted research on. Practiced map reading.
12/15/2025	MS/HS SSL	WAY Southwest	Charter	Detroit	Wayne	48209	16	Students created a habitat for an assigned animal they conducted research on. Practiced map reading.
12/15/2025	The Wolves of Isle Royale	Cedarbrook Rochester	Cedarbrook Rochester	Rochester Hills	Oakland	48307	14	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/15/2025	The Wolves of Isle Royale	Cedarbrook Rochester	Cedarbrook Rochester	Rochester Hills	Oakland	48307	27	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/15/2025	French and the Fur Trade	1450 Byron Road	Voyager Elementary	Howell	Livingston	48843	100	Students learned about the history of the French Voyageurs
12/16/2025	5th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	74	Students finished their lesson on creative writing and read their stories out loud.
12/16/2025	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	108	Students learned about the Aurora, where it can be viewed and imagined how it would feel to see it
12/16/2025	The Wolves of Isle Royale	Willowbrook Hills Auburn Hills	Willowbrook Hills Auburn Hills	Auburn Hills	Oakland	48326	11	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
12/16/2025	The Wolves of Isle Royale	Resilire Neuro	Resilire Neuro	Troy	Oakland	48083	19	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/16/2025	The Wolves of Isle Royale	Resilire Neurological	Resilire Neurological	Troy	Oakland	48083	19	Imagine a unique and isolated ecosystem that requires just the right balance between wolves, foxes, beavers, moose, and more--and you will have imagined Isle Royale!
12/16/2025	The French and the	Bates Elementary	Woodhaven-Brownstown Public Schools	Woodhaven	Wayne	48183	64	Participants learned about Great Lakes Fur Trade through first person interpretation and hands on activities
12/16/2025	Life When It's Snowy	14749 Alber Street	William Ford El. GSRP	Dearborn	Wayne	48126	34	Students learned about winter adaptations of mammals and birds in Michigan with a book, puppet show, songs, pretend play.
12/17/2025	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	63	Students continued to work on their climate change graph art piece.
12/17/2025	The French and the Fur Trade	Arno Elementary	Allen Park Public Schools	Allen Park	Wayne	48101	76	Participants learned about Great Lakes Fur Trade through first person interpretation and hands on activities
12/18/2025	Life When It's Snow	67901 Howard	St. Augustine School	Richmond	Macomb	48062	29	Students learned about winter adaptations of mammals and birds in Michigan with a book, puppet show, songs, pretend play.
12/19/2025	Rough Seas: The Wreck of the Edmund Fitzgerald	Pine Ridge of Garfield	Pine Ridge of Garfield	Clinton Township	Macomb	48035	12	The SS Edmund Fitzgerald was a Great Lakes freighter that sank in Lake Superior in November 1975. What type of ship was she? What caused the sinking of this 729 foot long vessel? Let's explore this Great Lakes tragedy together.

# PROGRAMMING

Below highlights the programming hours held at each of the Interpretive Centers as well as programming conducted by the Community Outreach Interpretive staff.

## **School Programming at Interpretive Center**

Number of school programs hours: 49  
Number of students: 1,123 students

## **Public Programming**

Number of programs hours: 90  
Number of participants: 2,485 participants

## **Senior Programs:**

Number of program hours: 14  
Number of participants: 288 participants

## **Scout Programs:**

Number of programs hours: 1  
Number of participants: 35 participants

## **Outreach Programming**

School Programs  
Number of school programs hours: 92  
Number of students per hour: 1,920 students

## Events

Number of event hours: 7  
Number of participants: 37

**TOTAL Programs Hours: 253**

**TOTAL Participants: 5,888**



Dexter Senior Center participants making wreaths.



Winter Solstice Campfire.

# GRANTS

## Grants Ongoing

### 1. Towsley: \$10,000 for Get Out and Learn Scholarships

Get Out And Learn offers scholarships to cover transportation for in-person field trips or outreach programs at your school. All program fees are included in the scholarship in addition to the cost of transportation to and from a Metropark. Qualifying schools must have at least 50% of their students eligible to receive the federal free and reduced lunch program.

### 2. Russell Family Foundation: \$46,100, Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science

The Supplemental Science project is an outflow of the Supplemental Science Lessons project and is created to help teachers integrate experiential learning techniques that follow the NGSS into the classroom while sparking curiosity and excitement in their students. It meets the demand for Supplemental Science Lessons by providing teachers with no-cost training, outdoor experiences, and the tools necessary to integrate lessons into their science curriculum through a series of five workshops. Part of the project also involves the creation of “Investigation Boxes” that will include lessons, and the materials needed to conduct the lessons in their classrooms or schoolyard.

### 3. NOAA – BWET: \$77,610 Science and Stewardship in the Heart of the Great Lakes

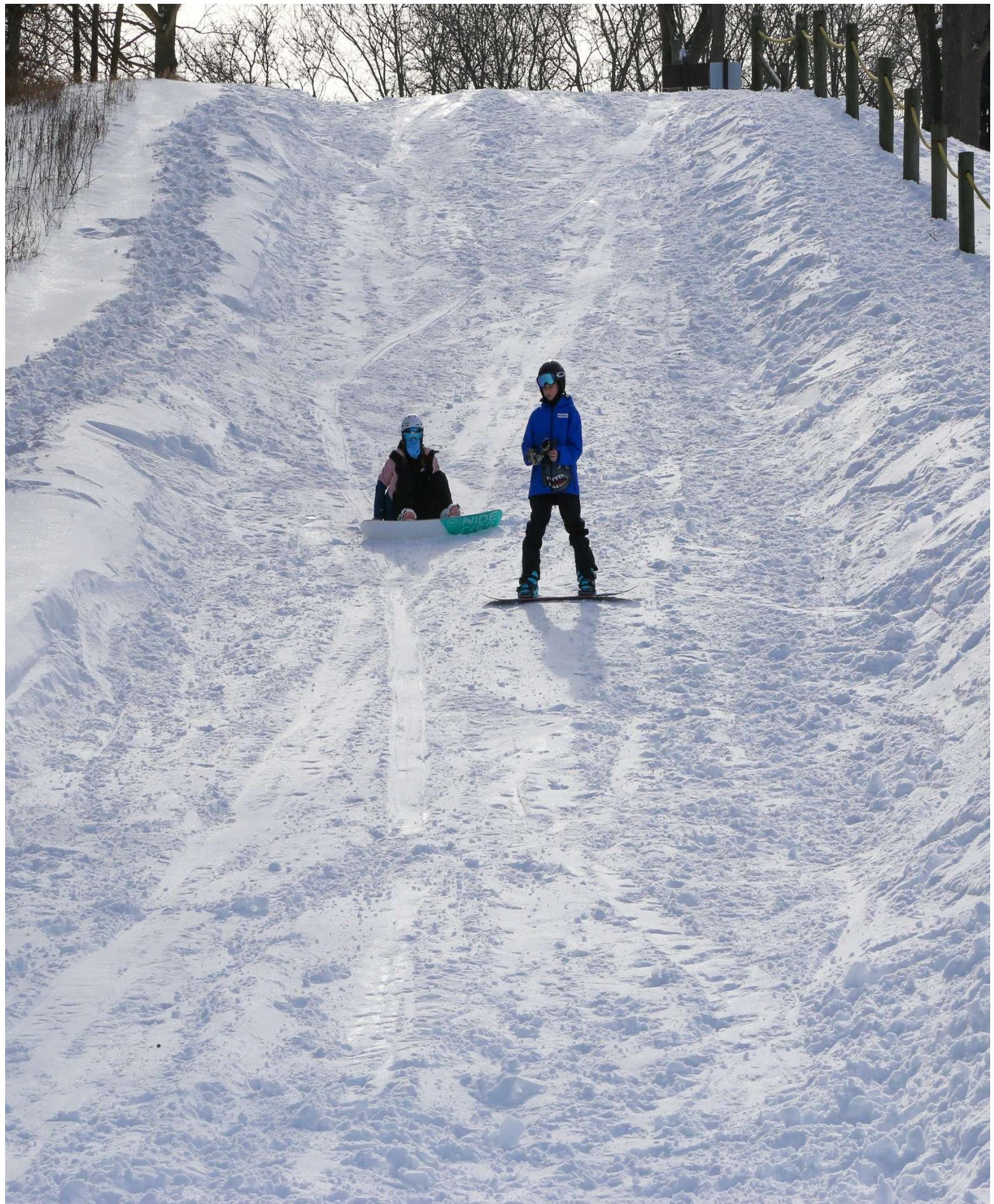
The primary goal of the project is to develop environmentally minded middle school students that have the knowledge and inclination to be stewards of their local watershed and recognize its place in the Great Lakes watershed. Under this goal, emerges two subgoals of the project:

- To develop in MCCSD middle school students, a lifelong connection to the Great Lakes, an understanding of the many roles and responsibilities each person has in stewardship of local and global environments, and how the practices of science can empower an understanding of and solve complex environmental challenges such as climate change.
- To develop in middle school teachers at MCCSD and across southeast Michigan, the knowledge and confidence about Great Lakes watersheds, climate change science, and incorporating MWEEs to support authentic student engagement.

### 4. EGLE NPS - Watershed Council Support Prog. \$29,230 Expanding Community Resiliency through Rain Gardens

This project will demonstrate the effectiveness of green infrastructure practices to reduce stormwater flow, namely rain gardens, at both the homeowner and community level. Through participation in rain garden education classes, equity communities in the Detroit River and Rouge River watersheds will increase stormwater resiliency through the creation of rain gardens. The project will also provide hands-on job experience and employment opportunities

for the Detroit Stormwater Specialist Training workforce graduates who will help with the installation of community gardens and maintenance of the Lake Erie Metropark rain garden.





To: Board of Commissioners  
From: Artina Carter, Chief of Diversity, Equity and Inclusion  
Subject: Report – DEI Monthly Update  
Date: December 18, 2025

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the January 2026 DEI report as recommended by Chief of Diversity, Equity and Inclusion Artina Carter and staff.

**Attachment: DEI Report**



# **HURON-CLINTON METROPARKS**

## **DEI MONTHLY REPORT**

**January 2026**

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48114

**[METROPARKS.COM](http://METROPARKS.COM)**



## LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

## MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

## CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

# STRATEGIC PLAN

WHAT GOAL & OBJECTIVE DOES THIS MEET?

## Listen & Connect

- Create listening opportunities that help the Metroparks understand resident needs
  - Analyzed the Community Survey and Joint Data reports to develop strategy for engaging residents in equity emphasis areas throughout the system.
  - Analyzed the Employee Engagement survey data to develop strategy for engaging staff in 2026-2027.
- Increase transparency and accountability for progress against goals and objectives through master and department plans that benchmark and measure progress.
  - ADA Compliance Committee compiled a report of completed accessibility projects to existing infrastructure in 2025, by district. This will allow us to keep record of our ADA compliance efforts.

## Maintain & Invest

- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.
  - Employee Engagement survey received 173 responses
    - Opened from October 30-November 17, 2025.
    - The data was analyzed for future training, staff development and workplace improvement strategies.
- Support the Climate Action Plan (CAP); (subcommittees include)
  - Steering (Artina and Maria)
  - Finance (Artina)
  - Education (Maria)
  - Preservation and Conservation of Natural Resources (Maria)

# DEI DEPARTMENT

## MISCELLANEOUS

- Developed an Executive summary and recommended next steps document from *Embracing the Art of Interpretation* training and shared it with the Chief of Interpretive Services
- Department planning for 2026
  - Based on the results from the Employee Engagement survey, DEI is developing 2026 trainings in coordination with Human Resources.
  - Partnering with IT, Natural Resources, and CAP to develop an educational speaker series for Metroparks staff that will replace the DEI speaker series.
  - Based on the analysis of the Community Survey and Joint Data report, developing strategies to increase engagement in equity emphasis areas.

## CROSS-DEPARTMENT COLLABORATIONS

- Active membership on the Recreation Programming committee
- Active membership on Climate Action Committees
  - Steering committee
  - Finance
  - Education and Engagement
  - Preservation and Conservation of Natural Resources
- Serve as Chair of the ADA Compliance Committee
- Assigned Chair of the Equity Emphasis Areas Committee
  - Currently building the committee
  - Committee will be operational by the end of Q1

## COMMUNITY COLLABORATIONS

- Continuing to partner with the Howell Library and Livingston Diversity Council on MLK day 2026 event. (see *coming events below*)

# 2025 DEI ANNUAL REPORT

## Highlights of 2025

### I. Strategic Resource Allocation & Accessibility Advancement

- a. Secured and Operationalized ADA Funding: Successfully advocated for the allocation of dedicated ADA funds to each district—a first for the organization in 2025.
- b. Leveraged these new funds, combined with DEI resources, to support District Superintendents in integrating accessibility into the earliest stages of park improvement projects. This proactive approach resulted in immediate, tangible accessibility improvements across the park system.

### II. Legal Compliance & Risk Management (DEI)

- a. Proactively partnered with legal counsel to navigate the shifting political and legal landscape related to DEI to ensure all Metroparks DEI initiatives remained aligned with state and federal laws.
- b. Conducted a comprehensive review and made minor edits to the 2023-2026 *DEI Plan and Equity Considerations in the Climate Action Plan*, as advised by legal counsel.
- c. Acquired and applied specialized knowledge (SHRM certifications) regarding 2025 Federal Executive Orders to safeguard the organization's commitment to DEI.

### III. Organizational Governance & Capacity Building

- a. Chaired the Metroparks ADA Compliance Committee: Key goals include:
  - i. To build internal capacity for ADA compliance by developing a distributed network of advanced-trained park staff.
  - ii. Create Standard Operating Procedures (SOPs) recommendations for the COO's approval that support improved park accessibility.
  - iii. To establish a standardized feedback and distribution system for SOPs to ensure leadership alignment and improved implementation across the park system.

### IV. Process Standardization

- a. Refined the Standard Operating Procedure (SOP) template and development process to increase staff engagement.
- b. Led the development of critical organizational SOPs, including:
  - i. *Disabled Veterans Permit Issuance* (in coordination with the ADA Compliance Committee)
  - ii. *Committees and Teams Policy* (with Chief of Interpretative Services, Leadership Team and CAP subcommittee Leads)
  - iii. *Updated our Service Animals SOP to include golf courses* (in coordination with the ADA Compliance Committee)

- c. Reviewed and provided input on the *Clean Air Action Days SOP*
- d. Reviewed and provided clarifying edits for the *Metroparks Program Insurance document* (through Finance)

## V. Contributions to Critical Initiatives

- a. Provided strategic support on high-priority organizational projects, including:
  - i. The search and selection process for the new Chief of HR. Tasks include participation in:
    - 1. the selection process for the Search Firm
    - 2. review of candidates
    - 3. interview process and recommendation
  - ii. The Community Survey. Tasks include participation in:
    - 1. the review and selection of the survey firm
    - 2. workshopping proposed survey questions
    - 3. a charrette and final review of the Community Survey
  - iii. The work sessions for the Flat Rock Dam options.

## Miscellaneous

### A. Trainings

- a. Developed and launched Learning Management System (LMS) training to be included in the onboarding process for new hires and seasonal employees
  - i. Titled: ADA in the Metroparks (2 modules)
- b. Coordinated Neurodiversity training for HR, DEI and Interpretive Staff conducted by the International Board of Credentialing and Continuing Education Standards (IBCCES) resulting in:
  - i. The Metroparks receiving Certified Neurodiverse Workplace designation
  - ii. 13 staff members became Certified Neurodiversity Professionals
  - iii. 58 staff received Neurodiversity Sensory Awareness certificates
- c. Attended the *Strategic Framing of Climate Change Communication* training led by the National Network for Ocean and Climate Change Interpretation (NNOCCI); hosted by the Interpretive Services department.
- d. Developed and Facilitated *Embracing the Art of Interpretation* training for Interpretive Services staff in October and November; 56 total participants

### B. Partnerships and Collaborations across parks/departments and with the community

- a. Developed a community data profile of the five-county region
- b. Continued partnership with Howell library and Livingston Diversity Council for Martin Luther King Jr. Day (see *coming events below*)
- c. Hosted a cooking demonstration and discussion on Black culture with Rock Harper for Black History month
- d. Developed a new partnership with Sterling Heights Public Library for Juneteenth and

- Summer Reading kickoff
- e. Coordinated with park staff, Interpretive and Marketing for June Jubilee at Lake St. Clair which included African drumming and dancing, a storyteller, crafts and a book giveaway.
- f. Assistance with backpack giveaway run by Alicia's Helping Hand in Detroit
- g. Interviewed on "Because People Matter" podcast with Dr. Helen Fagan
- h. Data Collection Efforts
  - i. Annual seasonal employee survey (open August 18-September 5, 2025; 36% return rate)
  - ii. Biannual employee engagement survey (open October 30-November 17, 2025; 173 responses) included questions about the Climate Action Plan, Information Technology, and Planning & Development

### **C. Special Park Districts Forum**

- a. Attended monthly virtual and in-person meetings as we contributed to planning sessions and accessibility improvements
- b. Artina and Maria were also on-site for the conference serving in different capacities.

### **Coming in 2026 (so far 😊)**

- Training: Code of Conduct to go live in 2026 (both in-person training and development of LMS module)
- ADA Compliance Committee develop accommodations request process for programs and events (Listen & Connect Goal 4, Objective A)
  - Aligning ADA and Safety committees' priorities
- Create and Chair Equity Emphasis Area committee
- Final year of the 2023-2026 DEI Plan and development of the next 3-year DEI Plan

# COMING EVENTS



# AN EVENING WITH HARRIET TUBMAN



Date: Monday, January 19th, 2025

Ages: Children ages 14 and up

Time: 6:30pm-7:45pm

Cost: Free!

Location: Howell Carnegie District Library, 314 W Grand River Ave, Howell

Join us for an exhilarating and informative living history experience as Millicent Sparks breathes life into one of the 19th century's most celebrated figures: Harriet Tubman. Her portrayal blends accounts of special events in Tubman's life with an acute sense of Tubman's personal qualities—her emotional depth, profound spirituality, immense intelligence, extraordinary dignity, and astounding courage. Share an up close and personal evening with this heroic icon who demonstrated an unyielding and fearless resolve to obtain liberty and social justice for herself and others.

Following the portrayal, Sparks will respond in character to questions about Tubman.

Harriet Tubman's legacy is echoed in the words and spirit of Martin Luther King Jr. and the Civil Rights Movement. Together with our partners, Howell Carnegie Library and Livingston Diversity Council, we are delighted to share this special performance to celebrate MLK Day.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Katie Carlisle, Chief of Natural Resources and Regulatory Compliance  
Subject: Natural Resources Monthly Report  
Date: January 4, 2026

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the monthly Natural Resources Report as recommended by Chief of Natural Resources and Regulatory Compliance, Katie Carlisle, and staff.

## LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

## MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

## CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

# DESCRIPTION

## Listen & Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming

- Natural Resources continues to collaborate with City of Detroit Parks. Additionally, staff participated in a stakeholder meeting for the Rouge Park Master Plan.

Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress

- We are drafting a Tree Standards and Site Restoration Plan, which will be used collaboratively between operations and other departments on projects throughout the park system. This document also helps achieve several Climate Action Goals.

## Conserve & Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

- Natural Areas Crew hosts monthly volunteer workdays that are open to the public and private group workdays as requested. At these workdays, volunteers learn about invasive species, the importance of managing them, and some best practices for taking care of their landscape.



# **NATURAL RESOURCES & REGULATORY COMPLIANCE MONTHLY REPORT**

**JANUARY 2026**

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48814



**[METROPARKS.COM](http://METROPARKS.COM)**

# SYSTEM-WIDE

## ADMINISTRATIVE & COMPLIANCE

- Aboveground Storage Tank inspections have been complete at all relevant facilities and Emergency Action Plans have been distributed to park staff; AST repairs are ongoing.
- Annual universal waste pick-ups have completed in all districts.
- Staff have been project planning for winter and spring 2026, including prescribed burning, shrub and vine management, and a schedule of compliance tasks.



Figure 1: Natural Areas Crew hosted a volunteer workday for the public at Stony Creek Metropark in December.

# WESTERN DISTRICT

- Natural Resources Crew responded to hazardous trees at **Indian Springs Metropark** and continued with the removal of red oaks that have been affected by oak wilt at **Kensington Metropark**.
- Natural Areas Crew treated invasive shrubs and vines at **Kensington Metropark**.
- Forestry mowing is ongoing in natural areas in Western District. This mowing is in addition to routine mowing of Annual Mow areas by maintenance teams.



*Figure 2: Natural Resources Crew removes red oaks that have been affected by oak wilt at Kensington Metropark.*

# EASTERN DISTRICT

- Natural Areas Crew treated invasive plants at **Stony Creek Metroparks**. Volunteers helped with shrub cutting at **Stony Creek Metropark**. Additionally, they removed young cottonwood trees from the plantings near **Lake St Clair Metropark's** swimming beach.
- Natural Resources Crew responded to a hazardous tree along a park boundary at **Stony Creek Metropark**.



*Figure 3: Natural Resources Crew trims potentially hazardous trees along the Stony Creek Metropark property boundary.*

# SOUTHERN DISTRICT

- Natural Resources Crew completed the removal of several large, old oak trees through the Nature Center Woodland at **Oakwoods Metropark**. These trees are all near trail and are determined as hazardous due to their hollow trunks, lack of canopy, poor root structure, and evidence of falling limbs.
- Natural Areas Crew spread native flower seeds in management units that underwent prescribed burns this fall.



*Figure 4: Natural Areas Crew spreads native seeds in management units at Oakwoods Metropark. Fall and winter are great seasons for seed dispersal.*

# WHAT'S NEXT?

## SYSTEM-WIDE

- Drafting Respirator Protection Program for Metroparks employees.
- Drafting Tree Standards and Site Restoration Plan.
- Natural Areas Crew will continue treatment of invasive shrub and vines, such as autumn olive, buckthorn, honeysuckle, and bittersweet.
- Removal or trimming of hazardous trees in high-traffic areas throughout the park system. Natural Resources Crew will also prioritize work on Golf Courses when the ground is frozen and heavy machine impact is minimal.

## EASTERN DISTRICT

- Tree removals at Stony Creek Golf Course.
- Checking for hazardous trees along trail reroute projects.
- Forestry mowing in natural areas.
- Volunteer workdays planned for Stony Creek Metropark.
- Site visits with park staff and partners at Michigan Natural Shoreline Partnership to plan for continued shoreline restoration.

## WESTERN DISTRICT

- Forestry mowing to widen trails and push back invasive shrubs.
- Continual removal of trees affected by Oak Wilt at Kensington Metropark.
- A public volunteer workday is planned for Huron Meadows Metropark on January 10.



To: Board of Commissioners  
From: Danielle Mauter, Chief of Marketing and Communications  
Subject: 2025 Year End Marketing Report  
Date: 12/19/2025

**Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file 2025 Year End Marketing Report as recommended by Chief of Marketing and Communications, Danielle Mauter, and staff.



# HURON-CLINTON METROPARKS MARKETING REPORT

## FULL YEAR RESULTS 2025

Administrative Office  
13000 High Ridge Drive  
Brighton, MI 48814



[METROPARKS.COM](http://METROPARKS.COM)

# RESULTS OF 2025 MARKETING GOALS

## Overall Summary

The 2025 Marketing Plan reflects a year of both measurable outcomes and important strategic groundwork. Some goals included in this report rely on full year-end data that will not be finalized until January; those results will be added and presented to the Board of Commissioners at the January meeting. Where final data is not yet available, this report provides interim results and context to support understanding of progress to date.

Several areas of success in 2025 are worth celebrating. Metroparks saw meaningful gains in public program participation, with both total registrations and enrollment rates increasing year over year. The Marketing team also piloted a series of guerrilla marketing activations, testing more creative and disruptive approaches to reach niche audiences. Additional accomplishments include the successful launch of an online Metroparks pop-up shop, as well as strong storytelling and earned media coverage related to Water Safety Month, the Water Garden opening at Ralph C. Wilson Jr. Centennial Park, the broader impacts of parks, and education initiatives.

At the same time, not all 2025 goals were fully met. In several areas, progress was less about immediate outcomes and more about building the foundation for future success. Considerable time and effort were invested in developing and testing new approaches, including launching and refining the online pop-up shop, piloting guerrilla marketing efforts, evaluating new social media advertising vendors, strengthening media relations and executive positioning, developing a bulk annual pass sales model, and executing targeted program and event campaigns. In parallel, significant work went into the development and execution of a comprehensive community survey to generate data that will directly inform future marketing, programming, and operational decisions.

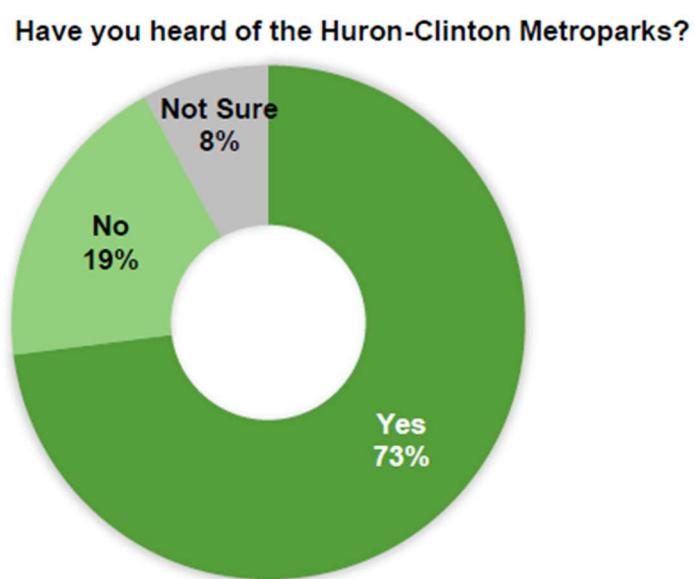
Taken together, the results and insights from 2025 point to a clear turning point in the Metroparks' marketing strategy. The strong gains experienced during the pandemic years are beginning to level off, and in some areas show early signs of decline. This moment presents an opportunity to evolve and "level up" marketing efforts to ensure continued relevance, growth, and impact. The work completed in 2025 positions the Metroparks to shift from stabilization to intentional growth, using clearer data, more targeted strategies, and stronger alignment between marketing investment and organizational priorities in 2026 and beyond.

## Results from 2025

### **Goal 1: Continue increasing awareness and understanding of the Metroparks brand and identity**

In 2025, marketing efforts continued to strengthen regional awareness of the Metroparks, with the primary emphasis placed on promoting available programs and events and telling the story of the real-world impact the Metroparks deliver across the region. Campaigns focused less on explicitly differentiating the Metroparks from other park systems and more on ensuring residents understood what is happening in the parks, what they can participate in, and why that work matters.

This approach aligned with visitor behavior data. Social media, website content, and email consistently ranked among the top ways people reported discovering Metroparks programs and events, confirming that marketing efforts were reaching audiences through channels they actively use. These channels supported both short-term participation goals and broader brand visibility.



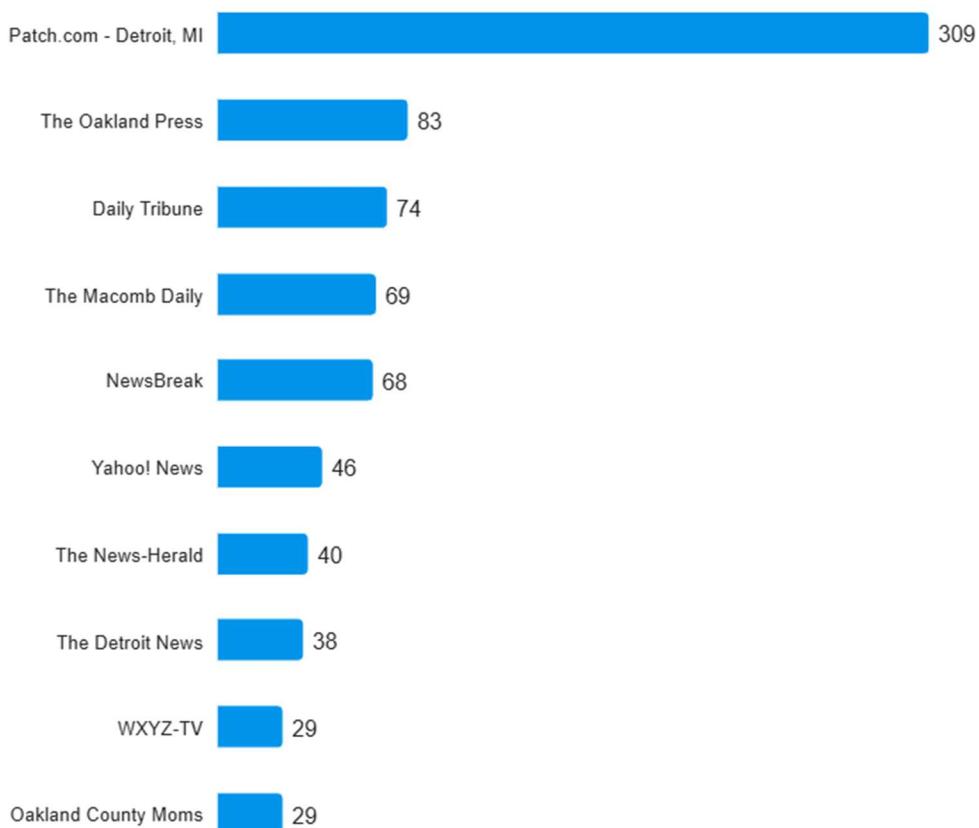
Newly available 2025 Community Survey data provides important context for brand awareness and understanding. The survey shows that 73% of respondents have heard of the Metroparks and 45% recognize the Metroparks logo. However, awareness varies by county, and respondents' understanding of the difference between the Metroparks and other park systems remains limited, indicating substantial opportunity for growth. The data also reinforces that many residents are still unaware of the full range of experiences, services, and programs the Metroparks offer.

In parallel, 2025 included early efforts to shift toward more human-centered and credibility-building communications, such as executive positioning and staff expertise storytelling. While these efforts were intentionally modest in scale, they showed early signs of success and aligned with broader industry trends. Lessons learned in 2025 are now informing a more intentional expansion of this approach in 2026, particularly as a tool to build trust, deepen understanding, and better articulate the Metroparks' distinct role and impact.

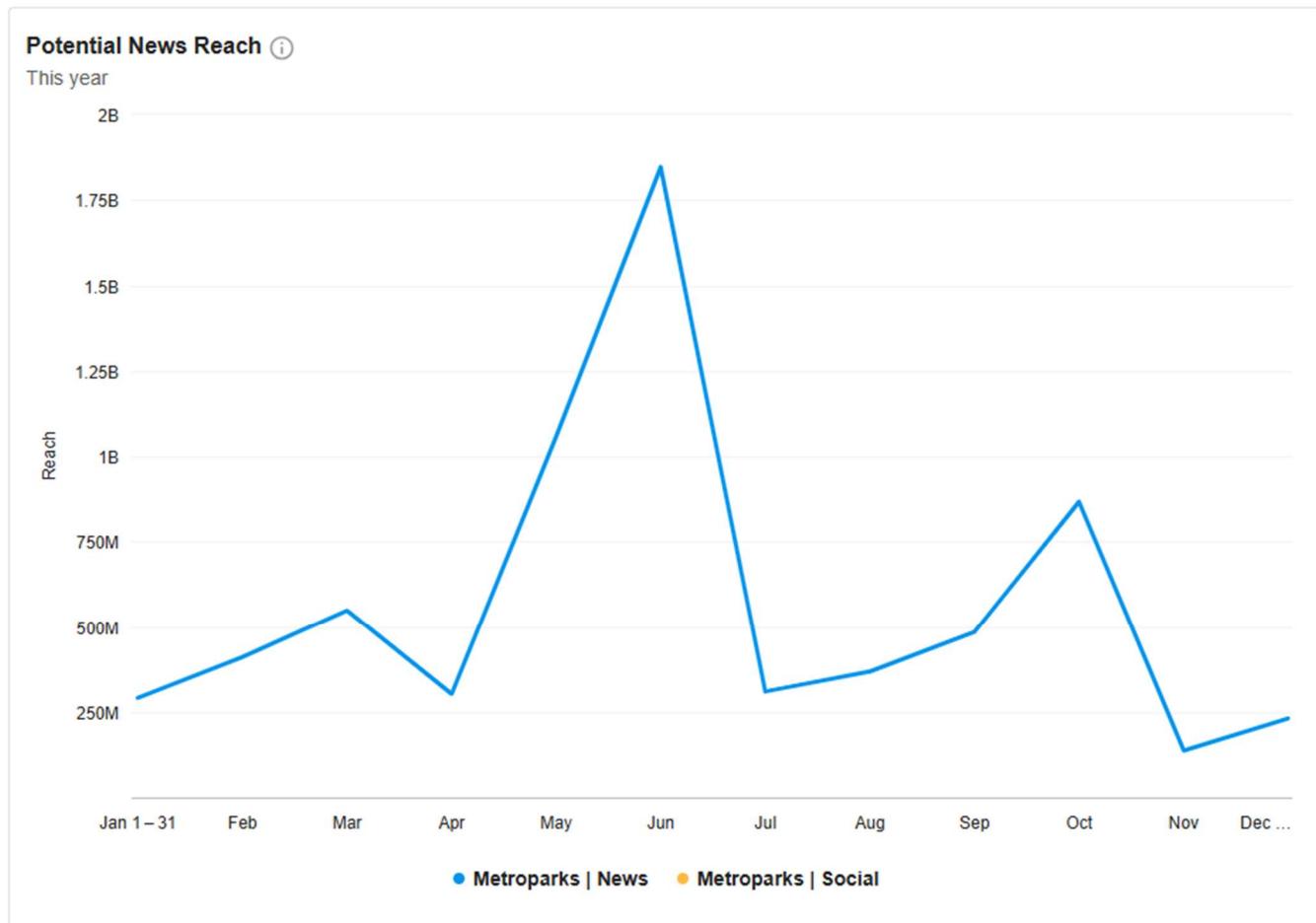
## Media Highlights



## Top Publications By Number of Mentions for the Year



Here in the reach we see big spikes around the start of summer, Water Safety Month efforts and Metroparks Water Garden coverage



## Goal 2: Maintain the attendance increase that has been realized in the pandemic by achieving a vehicle count at least 10% higher than the 3-year average

Total Vehicle Count	
2025 (Through End of November)	2,994,772
2024	3,346,208
2023	3,144,502
2022	3,228,967
2021	3,518,195
2020	3,822,470
2019 (Pre-Pandemic)	2,829,831

Vehicle count performance in 2025 reflects a year of stabilization and gradual softening rather than continued growth. Because this goal is measured strictly by calendar-year vehicle counts, final results will not be available until December is complete. Through November 2025, total vehicle entries reached 2,994,772.

Based on current trends, full-year vehicle counts are expected to fall below 2024 totals, but remain above pre-pandemic levels, which totaled 2,829,831 vehicles in 2019. While the aspirational goal of 3,628,782 vehicles will not be met in 2025, overall attendance remains meaningfully higher than historic baselines.

Importantly, vehicle counts were down compared to both 2024 and the three-year average at multiple checkpoints throughout the year, including the six-month mark and again in September. This pattern indicates a slow but consistent downward trend rather than a single-season anomaly.

These results suggest that while pandemic-era attendance gains have largely held, the system may be

reaching a new equilibrium. The 2025 data underscores the need for strategic shifts in 2026 focused on recapturing key markets, refreshing messaging, and identifying new growth opportunities to move vehicle counts back toward sustained growth rather than gradual decline.

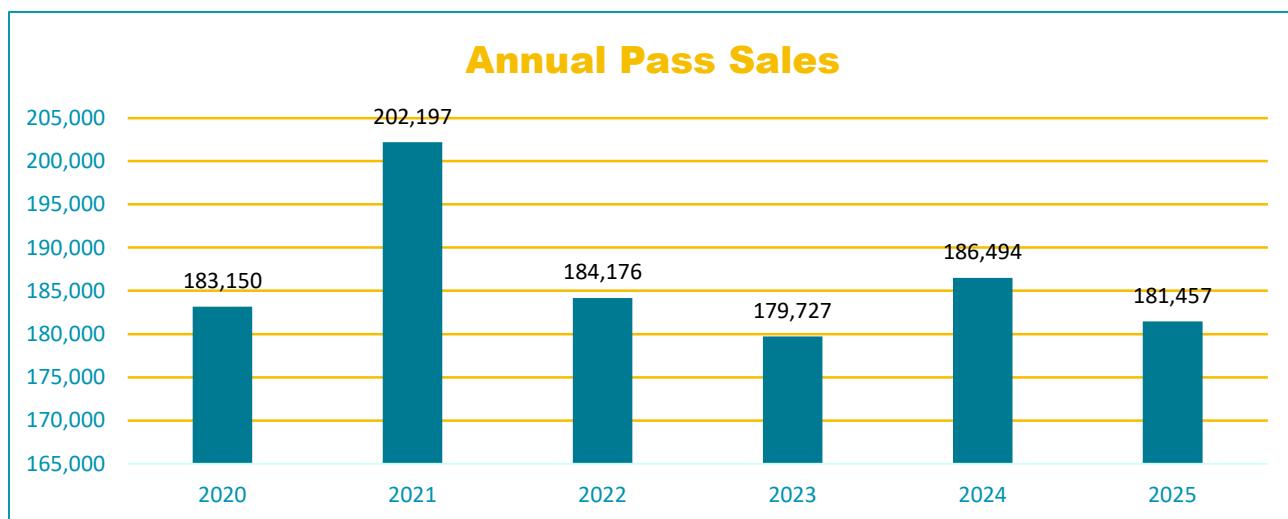
### **Goal 3: Increase annual pass sales to match 2021 sales**

Annual pass sales in 2025 totaled 181,457 passes, falling short of the goal to return to the 2021 peak of 202,197 passes sold. While the goal was not achieved, 2025 results reflect relative stability in annual pass demand rather than a sharp decline.

When viewed in context, 2025 sales were lower than 2024, which recorded 186,494 passes sold, but remained higher than 2023 sales of 179,727 passes. Sales were also slightly below 2022 totals of 184,176 passes. Taken together, these results suggest that annual pass sales have largely plateaued following the pandemic-driven surge rather than continuing an upward recovery trajectory.

Marketing efforts in 2025 continued to emphasize the value and year-round benefits of an annual pass, while also refining sales integrity through policy adjustments such as limiting senior pass purchases to in-person transactions. However, the data indicates that messaging and tactics used in recent years may no longer be sufficient to drive incremental growth.

The 2025 outcome reinforces the need for new strategies in 2026 to reinvigorate annual pass sales. This includes reexamining target audiences, sharpening value-based messaging, expanding organizational and bulk pass opportunities, and aligning pass sales efforts more closely with evolving visitor motivations and economic conditions.



### **Goal 4: Secure at least \$300,000 in additional revenue through strategic relationships and bulk annual pass sales**

In 2025, marketing staff pursued new revenue opportunities through sponsorships, bulk annual pass sales, and pilot initiatives designed to test alternative revenue streams. While the \$300,000 revenue target was not met, the results provide important insight into market conditions, timing challenges, and future opportunity areas.

Early in the year, staff actively pursued a variety of event- and project-based sponsorships. These efforts met with limited success, with many prospective partners citing late entry into their annual budgeting cycles, along with broader economic concerns—including inflation and uncertainty related to

tariffs—as reasons for reduced sponsorship spending. These responses highlighted structural timing issues rather than a lack of interest in partnership with the Metroparks.

Despite these challenges, several revenue-generating efforts were successful:

- Thrivent Financial sponsorship: \$8,077 secured to purchase 1,300 life jackets for three life jacket distribution events. This sponsorship supported a guerrilla marketing activation aligned with public safety and equity goals.
- Everyone in the Pool initiative sponsorships: \$20,809 raised in 2025, directly supporting expanded access to swim programming.
- Bulk annual pass sales: \$26,940 in additional revenue generated through organizational and corporate purchases.
- Online pop-up shop: \$27,563 in gross revenue, resulting in \$2,607 in net profit.

Collectively, these efforts generated approximately \$83,000 in new revenue, falling well short of the aspirational goal but offering valuable lessons. The 2025 experience demonstrated that successful revenue growth through sponsorships and partnerships requires earlier outreach, clearer value propositions, longer lead times, and alignment with partner budgeting cycles.

The results of 2025 have informed a more strategic and proactive approach planned for 2026, including earlier sponsorship development, refined partnership packages, clearer internal capacity planning, and stronger alignment between revenue efforts and Metroparks' highest-impact initiatives.

## **Goal 5: Increase public program enrollment rates toward 75%**

In 2025, Metroparks made measurable progress toward the long-term goal of achieving a 75% enrollment rate for public programs that require registration. Final year-end data shows that 16,531 participants registered for programs in 2025, an increase from 15,645 registrants in 2024.

Year	Average Enrollment Rate for Programs that Require Registration	Enrollment Rate Description
2021	33.77%	The average enrollment rate in 2025 reached 67.18%, up from 57.32% in 2024. This means that not only did more people participate in Metroparks programs, but a greater share of available capacity was filled—demonstrating improved alignment between program offerings, marketing efforts, and audience interest.
2022	46%	
2023	49.95%	
2024	56%	
2025	67.18%	This year-over-year improvement reflects the continued shift toward more targeted, program-specific marketing strategies, as well as stronger coordination between marketing and program staff. While the 75% benchmark has not yet been reached, the 2025 results represent a substantial step forward and confirm that current strategies are moving the system in the right direction.

The gains achieved in 2025 provide a strong foundation for continued progress in 2026, as staff refine tactics, address program types with lower enrollment performance, and build on approaches that have proven effective in driving both participation and enrollment efficiency.

## **Goal 6: Execute successful campaigns supporting recreational programming committee events**

Marketing campaigns supporting recreational programming committee events demonstrated strong performance in 2025. Signature events and programs such as MetroBarks, Trail Challenge, Family Campouts, and Water Aerobics saw increased participation, strong registration outcomes, and high engagement across marketing channels.

Notably, Trail Challenge surpassed its goal of 1,000 registrants before the campaign concluded, prompting an increase in maximum capacity. Survey data consistently showed social media and email as top discovery channels, confirming that integrated campaign strategies effectively drove participation.

## **Goal 7: Improve and streamline marketing reporting and project management**

2025 marked a major milestone in marketing reporting and analytics. The department produced its first comprehensive campaign performance report, consolidating paid advertising data, email metrics, survey insights, and Google Analytics results. Reporting processes that once took days were streamlined into repeatable formats that support faster, data-informed decision-making.

These improvements enhanced cross-department transparency and provided program staff with actionable insights to inform future planning.

## **Goal 8: Use visitor evaluations to develop a more comprehensive understanding of the visitor experience**

In 2025, the Metroparks continued to build on an existing evaluation framework designed to gather feedback across multiple types of visitor experiences, while also adding new tools to address key gaps in understanding.

A well-established system of program and event evaluations remained in place throughout the year. Feedback opportunities continued to be offered for all programs requiring registration as well as for all Recreation Programming Committee events.

First, a passive park visitor survey—launched at the end of 2024—was available throughout 2025 as a new tool to capture feedback from day-to-day park visits that do not involve program registration. While response rates were modest in its first year, the survey represents an important step toward filling a longstanding gap in understanding passive park use and highlights a clear opportunity for expanded promotion and refinement in future years.

Second, a comprehensive community survey was distributed by an external consultant in 2025. This survey included a statistically valid random sample of residents across the region, supported by additional outreach to frequent visitors, followers, and partner audiences. Results from this survey were presented to the Board of Commissioners in December and provide critical insight into awareness, perceptions, usage patterns, and barriers among both visitors and non-visitors.

Together, these evaluation efforts now work in concert to form the foundation of a more holistic view of the visitor and potential visitor experience. By combining program-level feedback, passive use insights,

and community-wide perception data, the Metroparks are better positioned to identify trends, gaps, and opportunities that will inform marketing strategies, program development, and service delivery moving forward.

## **Goal 9: Increase engagement with Metroparks services in equity population zip codes by at least 5%**

In 2025, the Metroparks did not achieve the goal of increasing engagement in Equity Emphasis Areas (EEAs) by 5%. Available data shows declines in both park visitation and certain participation measures when compared to 2024.

Park visitation, as measured by annual and daily pass scan data, totaled 557,342 visits from Equity Emphasis Areas in 2025, down from 583,517 visits in 2024.

Program participation data shows a mixed picture. 6,534 program participants from Equity Emphasis Areas registered for programs in 2025, compared to 6,161 participants in 2024, indicating modest growth in registered program participation. However, this increase was not sufficient to offset the overall decline in park visitation from EEA zip codes.

These results highlight ongoing challenges in increasing engagement from equity emphasis communities. While the Metroparks continued outreach efforts and partnerships in these communities, 2025 data indicates that existing strategies were not enough to produce net growth in overall engagement.

The 2025 outcomes reinforce the need for refined and more targeted approaches in 2026, including deeper community-based partnerships, expanded off-site programming, improved awareness of Metroparks offerings, and strategies that address structural barriers to access.

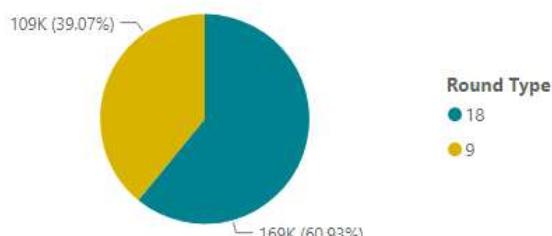
## **Goal 10: Increase shelter reservation revenue by 3%**

2025 shelter reservation results are pending final data. A full narrative outcome will be added once year-end revenue totals are confirmed.

## **Goal 11: Increase golf rounds played by 1%**

YTD Rounds Played by 18 or 9

The goal to increase golf rounds played by 1% was not achieved in 2025.



Historically, this goal has been reported using the Board statistics document included in year-end Board packets. Using that methodology, the Metroparks ended the 2025 golf season with 287,480 rounds played, which fell short of the 293,659-round target.

A new internal data

dashboard provides additional operational context. In 2025, the golf season experienced fewer active playing days, particularly in the shoulder seasons. The year included 72 spring days, 99 summer days, and 80 fall days, compared to 79 spring days, 99 summer days, and 82 fall days in 2024. This reflects a shorter spring and fall season in 2025, which contributed to fewer total rounds played.

Taken together, the 2025 results suggest that golf demand remains strong, but total rounds are sensitive to season length and weather-driven operational days. The introduction of the G1-powered dashboard represents a meaningful improvement in internal reporting and will support more nuanced goal-setting, forecasting, and performance analysis for golf in future years.

## **Goal 12: Increase focus on strategic guerrilla marketing activations**

In 2025, the Marketing Department met the goal of executing at least six guerrilla-style marketing activations designed to create unexpected, highly visible moments that encouraged organic engagement and word-of-mouth.

Guerrilla activations executed in 2025 included:

- National Sticker Day
- Hike and Dine social media group meet-up (Trail Challenge)
- In-park signage targeted at dogs (MetroBarks)
- Sturgeon Frame art installation at Lake St. Clair Metropark
- “Instagram Girlies” mocktail sunset meet-up
- Lake Erie Metropark social-driven scavenger hunt
- Pop-up shop IRL displays
- Life jacket giveaways during Water Safety Month

While these activations varied in scale, audience, and cost, several shared insights emerged. Guerrilla efforts were most effective when they were single-minded, tied to a clear audience or behavior, and supported by social media or on-site visibility. Activations that created a visual or participatory moment were more likely to generate organic content and peer-to-peer sharing.

Measurement for guerrilla marketing in 2025 was primarily qualitative, relying on observed engagement, social interaction, and anecdotal feedback. Lessons from 2025 are shaping a more intentional guerrilla marketing strategy for 2026, including clearer success metrics, stronger documentation, earlier planning, and tighter integration with campaign goals.

## **Goal 13: Increase executive positioning communications**

In 2025, progress toward executive positioning communications was uneven across the leadership team, but notable advancement was made in elevating the executive presence of the Metroparks CEO.

While the goal of achieving consistent, monthly executive positioning content across the full leadership team was not fully realized, CEO Amy McMillan’s visibility and thought leadership were meaningfully elevated in 2025 through regular LinkedIn posts, public-facing storytelling, and media appearances.

Throughout the year, CEO communications and media engagement supported key initiatives and

themes, including Everyone in the Pool, Metroparks and Me, Water Safety Month, the impacts of parks on communities and quality of life, participation in the Mackinac Policy Conference, the Water Garden grand opening at Ralph C. Wilson Jr. Centennial Park, and education-focused programming and partnerships.

Broader executive positioning across the leadership team proved more challenging due to competing priorities and capacity constraints, underscoring the need for more structured planning and support. Lessons learned from elevating the CEO's presence in 2025 are informing a more scalable and consistent approach planned for 2026—one that expands executive positioning beyond the CEO while maintaining alignment with organizational priorities and available resources.

## **Goal 14: Increase use of social-first marketing campaigns**

In 2025, the Marketing Department continued to shift toward a social-first approach for select campaigns, recognizing social media as both a primary discovery channel and a key driver of engagement for Metroparks audiences.

Social-first campaigns emphasized platform-native content, short-form video, authentic visuals, and messaging designed to encourage interaction and sharing rather than simply repurposing traditional advertising creative. This approach was most intentionally applied to program- and event-driven campaigns, guerrilla activations, and audience-specific initiatives.

Across multiple campaigns, social media consistently ranked among the top ways visitors reported learning about Metroparks programs and events. Campaigns that leaned into storytelling, behind-the-scenes content, and peer-to-peer engagement performed better organically than static or purely informational posts.

However, social-first execution was applied unevenly across all campaigns in 2025 due to staffing capacity, content production demands, and the need to balance paid and organic efforts across multiple platforms.

Insights from 2025 are shaping a more intentional social-first framework for 2026, including clearer criteria for when social-first should lead a campaign, improved content planning workflows, stronger coordination between paid and organic social efforts, and continued emphasis on authenticity, relevance, and audience connection. Importantly, this work will be supported by the addition of a new full-time Social Media and Content Manager position in 2026, providing dedicated capacity to plan, produce, and execute social-first campaigns more consistently and at greater scale.

## **Goal 15: Support development and distribution of a comprehensive community survey**

In 2025, the Marketing Department successfully supported the development, distribution, and completion of a comprehensive community survey focused on programming, awareness, and community needs. This goal was fully achieved, culminating in the presentation of the final survey report to the Board of Commissioners in December.

Marketing staff worked collaboratively with Planning, DEI, and Interpretive Services throughout the vendor selection and survey development process, ensuring that programming-related questions were well represented and aligned with organizational priorities. Once the survey launched, the Marketing team supported broad distribution while maintaining the integrity of the consultant's statistically valid

random sample.

To supplement the random sample and expand reach among engaged audiences, Marketing coordinated outreach to followers and partners using dedicated survey links that allowed these responses to be tracked separately. Distribution efforts included a press release issued on September 2 and resulting media coverage, a scheduled live morning interview with WDIV on September 10, an email blast and coordinated social media posts on September 3, and partner outreach including the Detroit Riverfront Conservancy and the YMCA of Metropolitan Detroit.

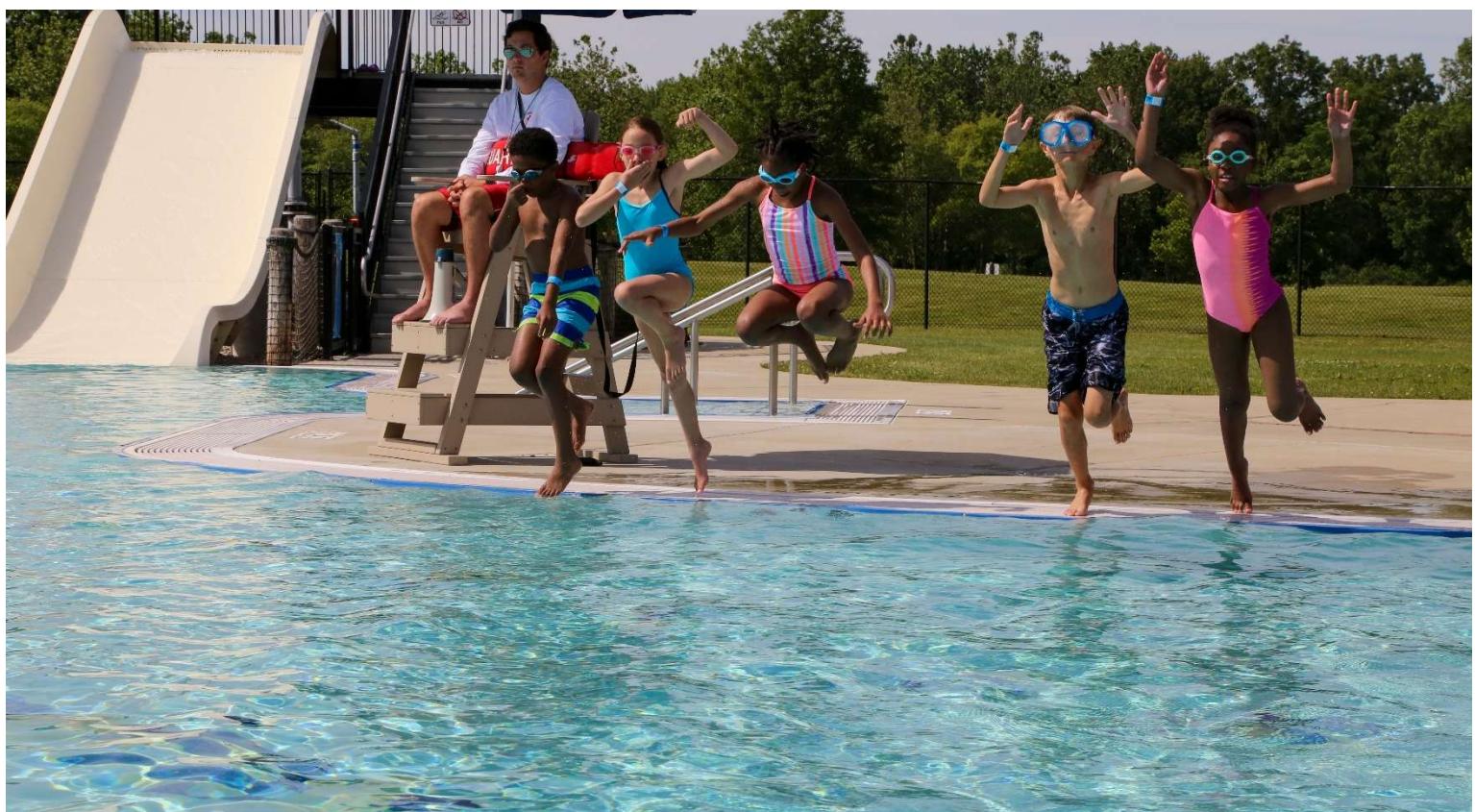
## **Goal 16: Reestablish and revitalize the Metroparks volunteer program**

In 2025, the effort to reestablish and revitalize the Metroparks volunteer program progressed more slowly than originally planned, and the July 1 milestone for completing a finalized program plan was not met. However, substantial foundational work was completed that positions the volunteer program for a stronger, more sustainable relaunch in 2026.

Throughout the year, the project emphasized listening, assessment, and internal alignment. This included listening sessions with staff across multiple departments and levels of operations, exploring other volunteer programs, and drafting a Standard Operating Procedures (SOP) document to guide volunteer recruitment, engagement, and management moving forward.

The draft SOP focuses on clarifying internal roles and responsibilities, standardizing documentation, and establishing consistent processes for volunteer onboarding, tracking, and reporting. As of the end of 2025, this document is under final review with Human Resources and is expected to advance to the CEO and COO for review before year-end.

The updated volunteer program is planned to launch in 2026 with streamlined documentation, updated forms and waivers, clearly defined roles, and a consistent reporting framework. Initial implementation in 2026 will focus on individual volunteers supporting golf operations, natural resources work, and public workdays, allowing staff time to become comfortable with the new processes before pursuing broader volunteer growth.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Mike Lyons, Chief Operating Officer  
Project Title: Reports – 2025 Overview  
Date: January 8<sup>th</sup>, 2026

### **Action Requested: Motion to Receive and File**

That the Board of Commissioners receive and file the 2025 Year End Overviews for each District Superintendent, Engineering and Golf as recommended by staff.

### **Background:**

Western District Superintendent Jim O'Brien, Eastern District Superintendent Gary Hopp and Southern District Superintendent Jeff Linn will give an overview on 2025 park operations. Furthermore, Chief of Engineering Mike Henkel will provide a 2025 overview of engineering projects and Mike Lyons will provide a 2025 golf overview.

**Attachments:** Reports

# **HURON-CLINTON METROPARKS SOUTHERN DISTRICT ANNUAL REPORT**

**2025 Reporting Period**



**[METROPARKS.COM](http://METROPARKS.COM)**

# TABLE OF CONTENTS

Executive Summary and Findings . . . . .	3
Attendance and Revenue . . . . .	5
Projects and Partnerships . . . . .	17

# EXECUTIVE SUMMARY

2025 has been a successful and rewarding year for the Southern District. We have experienced revenue increases, especially in golf and aquatics. At both Turtle Cove and Willow Pool, we expanded the operating hours by an hour each day. This was also the case for food service at the facility. We once again held free lifeguard training classes for interested applicants from throughout the region. The success of recruitment and hiring is a direct result of the hard work of our entire team. In year three of our Recreation Program Committee events, we saw growth in all programs. (***Supports strategic plan goal Listen & Connect***).

Our maintenance department was busy keeping our parks clean and safe for our park patrons. The crews worked throughout the district in moving forward with our ADA accessibility projects that included the installation of ADA doors at Oakwoods Nature Center, Lake Erie Park Office, and Lake Erie Marshlands Museum. Additional maintenance projects included LED lighting, replacing shelter roofs and glass block windows at comfort stations as well as assisting Engineering with a construction renovation of the Acorn Knoll Disc Golf Course at Willow. On our golf courses, we rebuilt a tee at Lake Erie and renovated two bunkers at Willow. (***Supports strategic plan goal Maintain and Invest***).

In 2025, we operated a full year with our new electric golf cart fleet at Willow Golf Course. While we received, the electric golf cart fleet at Lake Erie Golf Course in 2025, we are looking forward to the implementation in 2026. The GLRI bioswale grant project plantings at Lake Erie continued to mature, which enhances our goal of Green Infrastructure practices. (***Supports strategic plan goal Conserve and Steward***).

In 2025 we continued to support the strategic plan goals of Listen and Connect, Maintain and Invest, and Conserve and Steward. We look forward to continuing this vision and practice in 2026.

# REPORTING PERIOD

This report uses a calendar year reporting period of January 1 through December 31. For 2025 data points, data is January 1 – November 30. Comparison years use January 1 – December 31.

This report note will also appear in the key findings where it is felt that December data might substantially impact results seen, and as an asterisk note on visitation data charts.

## METROPARKS OVERALL ANNUAL VISITATION REPORT REMINDER

The Metroparks Annual Visitation Data Reports was presented to the Board of Commissioners in December 2025. This report included full data sets for organizational car counts, visitation scanning data and programs and events along with associated key findings and appendices. That report can be referenced for a full park system view and analysis of that related data. <https://www.metroparks.com/wp-content/uploads/2025/12/Final-Visitation-Report-2025.pdf>

## KEY FINDINGS FOR THE DISTRICT

### Attendance and Revenue Key Findings

- Southern District daily vehicle scans from Equity Emphasis areas experienced growth throughout the district, with an increase of 48% at Lake Erie Metropark and a 16% increase at Lower Huron, Willow & Oakwoods.
  - Turtle Cove saw an increase of 19% in the total number of swimmers.
  - The Walnut Grove Campground at Lower Huron was closed for renovations.

**Total Swimmers  
at Turtle Cove  
Family Aquatic  
Center**

**↑ 19%**

**Visitation from  
Equity Emphasis  
Areas to Lake  
Erie Metropark**

**↑ 48%**

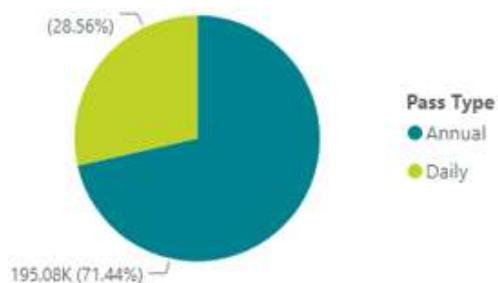
### Projects and Partnerships Key Findings

- ADA accessibility projects continued with the installation of ADA doors at Oakwoods Nature Center, Lake Erie Park Office and the Lake Erie Marshlands Museum
- Climate Action Plan projects included LED lighting upgrades.
- Upgrading comfort stations windows to glass block and shelter roof replacements
- Renovations of two bunkers at Willow Golf Course and a rebuilt tee at Lake Erie Golf Course
- Programs to Educate all Cyclists (PEAC) and Gesher Human Services

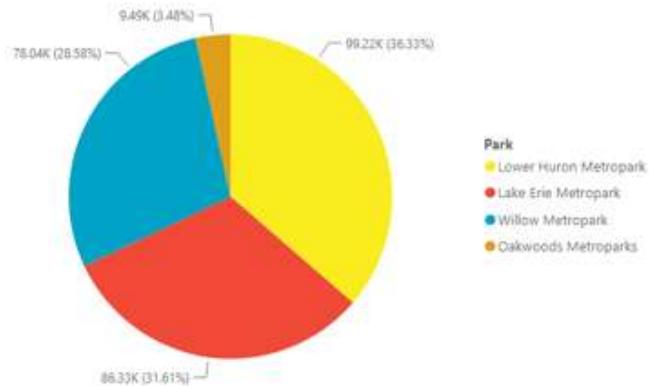
# ATTENDANCE & REVENUE

Based on reviewing a combination of scan, car counts, and revenue data and taking into consideration that the 2025 data does not include December, it appears that the Southern District had decreased compared to 2024. Through 11/30/25, the district has scanned a total of 273,076 permits with 71% being annuals and 29% daily passes. There was an increase of daily scan data in equity emphasis areas, with the largest increase at Lower Huron, Willow and Oakwoods. The district also saw increases in golf rounds and overall golf revenue at Willow and a slight decrease at Lake Erie. There were also increases at Turtle Cove, Willow Pool and special events.

Scans By Pass Type



Count of Scans by Park



# DEFINITIONS FROM METROPARKS ANNUAL VISITATION REPORT

## WHAT ARE EQUITY EMPHASIS AREAS

Analyzing Equity Emphasis Areas (EEA) helps Metroparks measure efforts occurring in under-resourced communities in our region. In order to analyze the Metroparks interaction with equity populations within the 5-county area, we utilize a tool and methodology developed by SEMCOG; which focuses on locations with concentrations of people in many groups, including:

- Persons with Disability
- Disengaged Youth
- Female Headed Households
- Foreign Born
- Hispanic
- Households in Poverty
- Housing Cost Burden
- Limited English Proficiency
- Minority
- No Car Households
- Non-Hispanic Asian
- Non-Hispanic Black
- Older Adults
- Other Non-White Non-Hispanic Races
- Persons in Poverty
- Transit Dependent Households, and
- Youth

The SEMCOG Equity Emphasis Areas tool draws conclusions of census tract areas based on socioeconomic indicators to assign a level of concentration to that census tract. The Metroparks considers any zip code in which a SEMCOG high or very high equity population census tract resides to be an equity emphasis area for the purpose of clean data set comparison. The Metroparks did see an increase in pass scans from equity emphasis areas in 2024.

## WHAT ARE CAR COUNTS

The Metroparks uses the term “car counts” to refer to the data that comes directly from the roadside car counters located at most park toll booth locations. The number has been collected in the same way since 2013 and records total vehicles driving over the counters. That means this number includes visitation even when the toll booth isn’t staffed, or we’ve suspended scanning in RecTrac. This total number is a high-level measure we can use to historically look at total visitation and changes over time, but this number will be different than the scan numbers in the following pages.

## WHAT IS PASS SCANNING DATA

The Metroparks utilizes the point-of-sale software, RecTrac, to scan barcodes on every annual pass, each visit, and to scan each daily pass and associate it with the visitors zip code. This allows the Metroparks to map and see where visitors are coming from and areas of the region where visitation is light from.

This data set is separate from vehicle counts. Scanning data can only be collected when the toll booths in parks are staffed. Not all parks have toll booth attendants daily, weekly or year-round. Scanning is only completed during work hours of toll booths. Pass scanning data should be reviewed separately from total car counts and will reflect different total numbers.

Additionally, suspensions in scanning occasionally occur during staffed hours for various reasons such as high traffic entries during fireworks and large events, power outages, software malfunctions, etc. These suspensions are always initiated by a supervisor. When this occurs, toll booth attendants do not scan or collect zip code data from visitors. In 2021 and 2022, pass scanning was suspended for an average of 18 days for each park that regularly staffs toll booths. In 2023, pass scanning was suspended for average of 4 days for each park. Most suspensions were very short. In 2024, pass scanning was suspended an average of 5 days for each park largely due to RecTrac outages, weather, and staffing shortages. In 2025, there was an average of 11 days of pass scanning interruptions.

This year staff are able to draw better conclusions and analysis of this data thanks to the work put in by the IT department to develop a test version of key business dashboards. Utilizing this new dashboard, staff were able to compile the following charts and graphs that visually show the scan data in different useful ways. This is the first year staff have been able to easily see the data in this way.

## RECTRAC DATA CUT OVER DATES

RecTrac was rolled out in 2021, but not all parks “went live” at the same time. It was a rolling process to get every park in the system that took a little over a year. For the scanning data on the following pages, keep in mind that we are missing data from before RecTrac was launched in each park. That means that prior to a RecTrac cut over in a park, scanning data would be limited or incomplete, and should not be compared year to year as a direct comparison of a full year. Here are the official “live dates” for each park during the RecTrac roll out. You will notice “NA” in tables where either no scanning data was available because it was “pre-RecTrac” or is a park that does not regularly scan because of hardware or staffing constraints.

### ***Eastern District***

1-2-2020 –Lake St. Clair

1-25-2021 –Stony Creek, Wolcott

### ***Western District***

3-1-2021 –Hudson Mills, Delhi, Dexter, and Huron Meadows

3-8-2021 –Kensington

3-11-2021 –Indian Springs

### ***Southern District***

4-12-2021 –Lower Huron, Willow, and Oakwoods

4-19-2021 –Lake Erie

\*some of the interpretive data and registrations lagged by a week or so during roll out, but these were the official “live dates for each park”

# VISITATION DATA

## Lower Huron, Willow and Oakwoods

	2020	2021	2022	2023	2024	2025*	Change
Car Counts	710,776	614,025	566,247	557,340	571,013	531,311	-7%
Daily Scans	1,498	46,178	53,764	54,699	56,570	58,721	+4%
Annual Scans	14,386	161,558	141,105	123,812	141,279	128,023	-9%
Revenue	\$945,893	\$1,054,941	\$1,095,817	\$1,122,008	\$1,144,709	\$1,131,353	-1%

\*2025 data, 1/1/25 – 11/30/25

1/1/25 – 11/30/25 compared to all of 2024

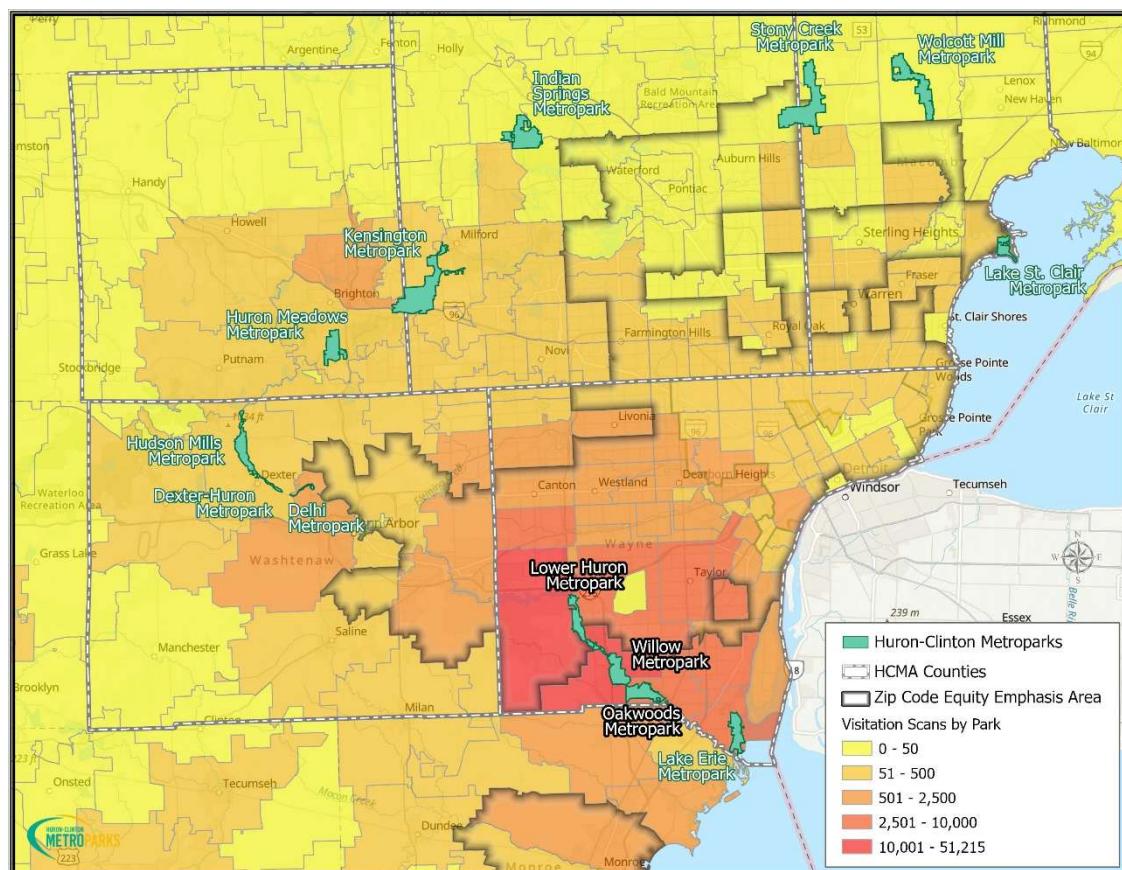
## Visitation from Equity Emphasis Areas

	2020	2021	2022	2023	2024	2025*	Change
Daily Scans	N/A	28,183	34,433	30,525	35,066	40,726	+16%
Annual scans	N/A	87,096	71,144	68,233	70,761	68,942	-2%

\*2025 data, 1/1/25 – 11/30/25

1/1/25 – 11/30/25 compared to all of 2024

Count of Vehicle Scans By Month, Quarter, Year



## Lake Erie

	2020	2021	2022	2023	2024	2025*	Change
Car Counts	237,214	208,986	195,515	184,889	210,664	201,511	-5%
Daily Scans	1,200	18,653	16,990	18,402	19,422	19,280	-1%
Annual Scans	3,681	75,856	65,503	65,804	75,101	67,052	-10%
Revenue	\$671,808	\$647,988	\$589,755	\$585,042	\$625,278	\$560,674	-10%

\*2025 data, 1/1/25 – 11/30/25

1/25 – 11/30/25 compared to all of 2024

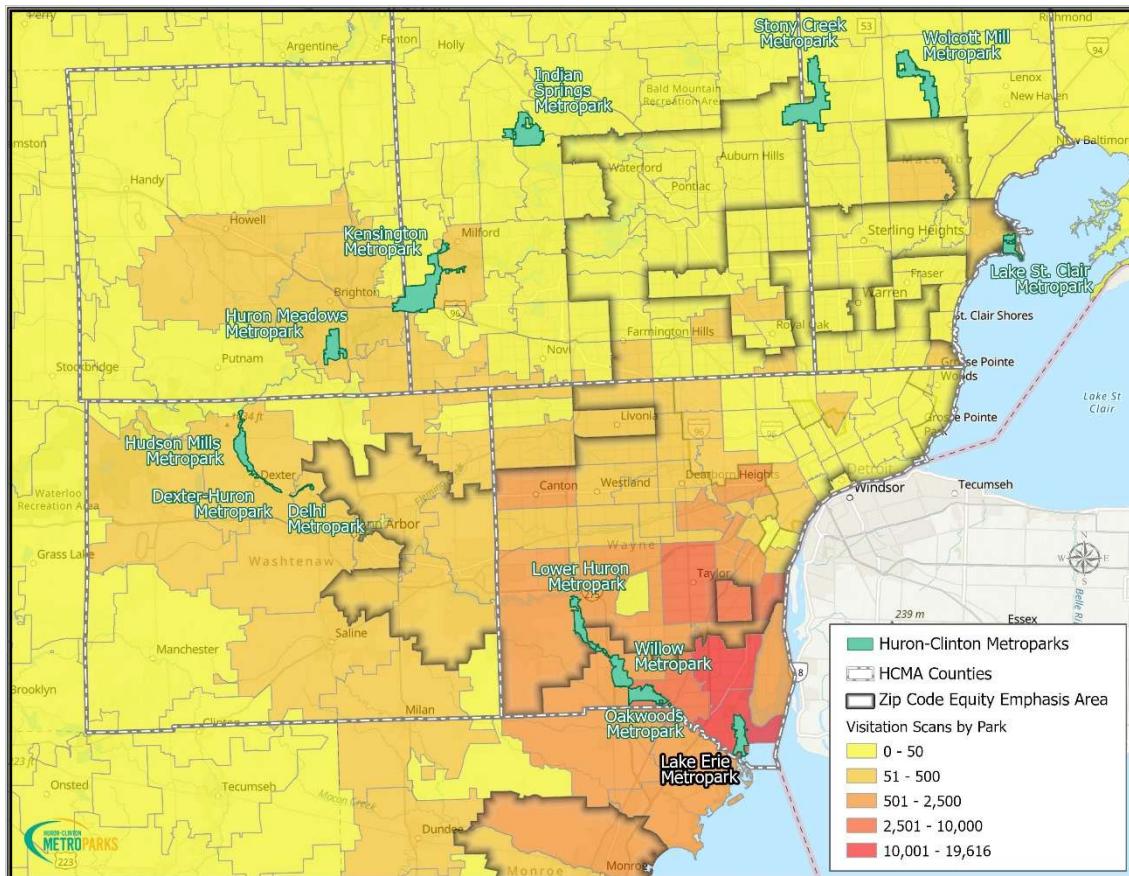
## Visitation from Equity Emphasis Areas

	2020	2021	2022	2023	2024	2025*	Change
Daily Scans	N/A	2,349	3,040	3,221	4,204	6,224	+48%
Annual scans	N/A	17,768	15,987	15,887	22,158	21,524	-3%

\*2025 data, 1/1/25 – 11/30/25

1/25 – 11/30/25 compared to all of 2024

Count of Vehicle Scans By Month, Quarter, Year



# FEE BASE AQUATIC FACILITIES

## WHAT IS FEE BASED AQUATICS

Fee based aquatic facilities are those water recreation facilities that the public has to pay to use. In the Southern District this includes Turtle Cove and Willow Pool. It would also include Lake Erie Wave Pool, if it were open.

Turtle Cove was closed in 2020 during the pandemic. In 2021, the facility opened on July 1<sup>st</sup>, Thursdays – Sundays with limited swimmer capacities and no food service. During 2022 – 2023, the facility was open with limited swimmer capacities and limited food service availability. In 2024, the facility was opened on June 15, seven days a week without capacity limitations. Food service was also available every day.

Willow Pool was open daily throughout the pandemic beginning Memorial Day weekend. There was limited swimmer capacity during 2020 and early 2021. Food service was available with a limited menu nearly every day. Beginning in July of 2021, the facility returned to normal swimmer capacity for daily operation. As students return to college near the end of the season, Willow Pool closes on the weekdays, but remain open on weekends through Labor Day.

In 2025, the facility operating hours for both Turtle Cove and Willow Pool were expanded by one hour each day. Food service menu options were increased as well.

Recruiting for lifeguards continues to be an annual endeavor. We have been successful with visiting local school job fairs and offering free lifeguard certification classes.

### Lifeguard Classes (FREE)

- Sessions – 1
- Registered – 36
- Hired – 19

### Job Fairs

- High School Fairs and Site Visits – 6
- Information packets sent to local high schools and colleges - 76

### Get Out and Play - Willow Pool

- 148 swimmers, 4 groups

Turtle Cove	2024	2025	Change
Swimmers	73,255	86,933	+19%
Revenue	\$843,733	\$1,037,742	+23%

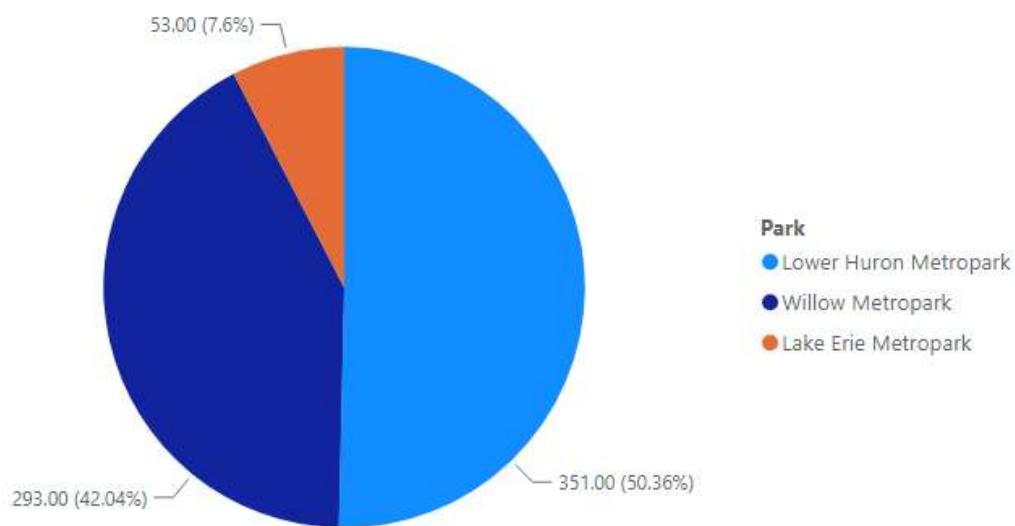
Willow Pool	2024	2025	Change
Swimmers	20,448	22,044	+8%
Revenue	\$96,149	\$111,880	+16%

Wave Pool	2024	2025	Change
Swimmers	Closed	Closed	0%
Revenue	Closed	Closed	0%

# PICNIC SHELTERS

Shelter revenue was mixed throughout the district in 2025. Lower Huron, Willow and Oakwoods experienced an increase in rentals while Lake Erie had a decrease. Lower Huron led the way in the number of total rentals followed by Willow and Lake Erie. The number of shelters to rent is larger in both Lower Huron and Willow.

Facility Reservations by Park



## Lower Huron, Willow and Oakwoods

	2024	2025*	Change
Rentals	466	477	+2%
Revenue	\$88,225	\$87,875	0%

\*2025 data, 1/1/25 – 11/30/25

1/1/25 – 11/30/25 compared to all of 2024

## Lake Erie

	2024	2025*	Change
Rentals	65	53	-18%
Revenue	\$13,500	\$10,700	-20%

\*2025 data, 1/1/25 – 11/30/25

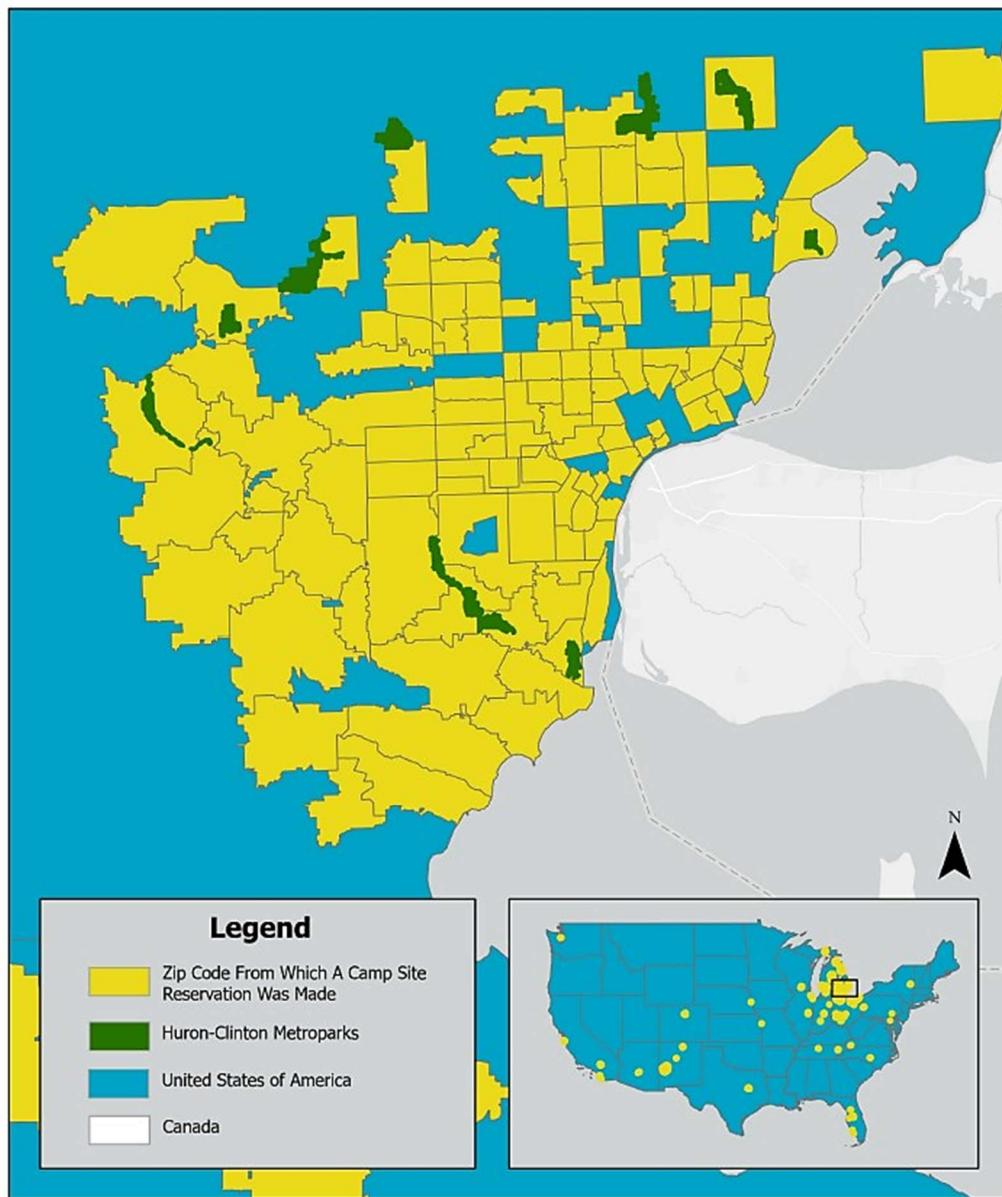
1/1/25 – 11/30/25 compared to all of 2024

# CAMPING

Walnut Grove Campground was closed in 2025. This work was a grant project funded in part by the Michigan Department of Natural Resources. Improvements include new camping sites, including ADA accessibility, parking lot pavement reduction, water and electric hookups as well as other landscaping enhancements. The revenue totals also include wood sales for campfires.

	2023	2024	2025	Change
Sites Rented	1,491	1,592	Closed	NA
Revenue	\$43,184	\$44,340	Closed	NA

## Zip Code Data from Lower Huron Campground Reservations in 2024

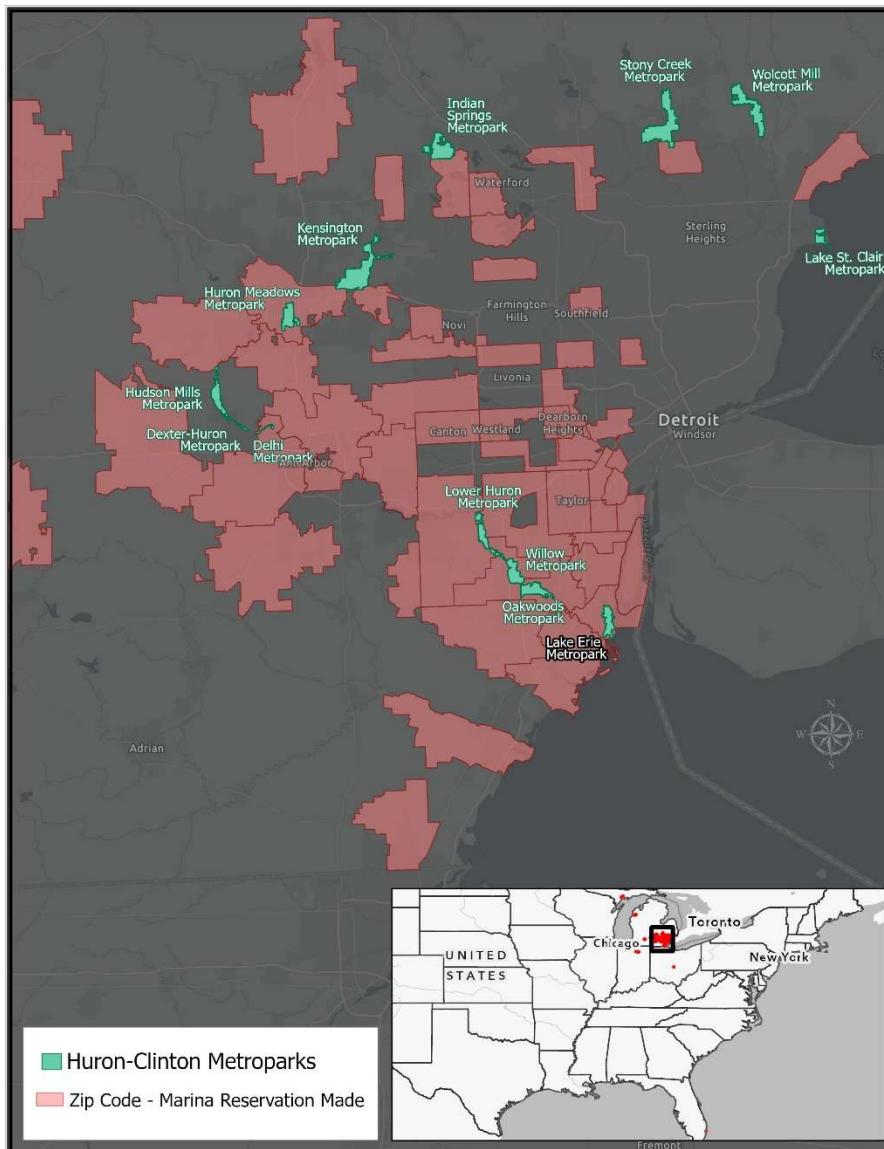


# MARINAS

The Lake Erie Marina has two different types or rental slips and different rental periods respectively. The water wet slips are rented by the week and the dry storage slips are rented by the half season or the full season. The rental season for the wet slips are from May 1<sup>st</sup> to October 31<sup>st</sup>. The rental season for the dry storage slips are from April 1<sup>st</sup> to October 31<sup>st</sup>. In 2025, there was an increase in dry storage slips and a slight decrease in wet slip rentals.

	2024	2025	Change
Weekly Wet Slips Rented	2,080	1984	-5%
Dry Storage Slips	94	99	+5%
Revenue	\$194,834	\$182,552	-6%

## Zip Code Data from Lake Erie Marina Rentals



# OTHER REVENUES

Outside of our main facilities, the Southern District generates revenues from other locations. Some of these include our Canoe/Kayak Concessionaire, Disc Golf and Bike Rental. Our Canoe/Kayak Concessionaire had multiple days that they were not able to operate this season due to weather and high-water conditions on the river. Motor City Canoe and the Bike Rental at Willow both saw a slight decrease in 2025. Acorn Knoll Disc Golf Course reopened to public early July 2025, resulting in an increase in play and revenue.

## Lower Huron, Willow and Oakwoods

### CANOE/KAYAK CONCESSIONAIRE (MOTOR CITY CANOE)

	2024	2025	Change
Revenue	\$8,159	\$7,468	-9%

### DISC GOLF

	2024	2025	Change
Wristbands	476	830	+75%
Revenue	\$1,730	\$2,638	+51%

### BIKE RENTAL

	2024	2025	Change
Revenue	\$1,963	\$1,368	-30%

# KEY FINDINGS

- Southern District Vehicle Scans from Equity Emphasis areas experienced growth throughout the district, with an increase of 48% at Lake Erie Metropark and a 16% increase at Lower Huron, Willow & Oakwoods.
- Turtle Cove saw an increase of 19% in the total number of swimmers.
- The Walnut Grove Campground at Lower Huron was closed for renovations.

# PROJECTS

In 2025, the crews worked throughout the district in moving forward with our ADA accessibility projects. This included the installation of ADA doors at Oakwoods Nature Center, Lake Erie Park Office, and Lake Erie Marshlands Museum.

Additional maintenance projects included LED lighting, replacing shelter roofs and glass block windows at comfort stations as well as assisting Engineering with a construction renovation of the Acorn Knoll Disc Golf Course at Willow.

On our golf courses, we rebuilt a tee at Lake Erie and renovated two bunkers at Willow.

The bioswale project at Lake Erie continues grow and help mitigate stormwater.



# PARTNERSHIPS

We have continued our partnership with Programs to Educate all Cyclists (PEAC) at Willow Metropark. We are the host site for their Downriver Cycling programs throughout the spring, summer and fall. There were over 30 programs and events in 2025.

For the second year, we were the host site for Gesher Human Services volunteer work program at Lower Huron Metropark.

# KEY FINDINGS

- ADA accessibility projects continued with the installation of ADA doors at Oakwoods Nature Center, Lake Erie Park Office and the Lake Erie Marshlands Museum
- Climate Action Plan projects included LED lighting upgrades.
- Upgrading comfort stations windows to glass block and shelter roof replacements
- Renovations of two bunkers at Willow Golf Course and a rebuilt tee at Lake Erie Golf Course



# **HURON-CLINTON METROPARKS EASTERN DISTRICT ANNUAL REPORT**

**2025 Reporting Period**



**[METROPARKS.COM](http://METROPARKS.COM)**

# TABLE OF CONTENTS

Executive Summary and Findings . . . . .	3
Attendance and Revenue . . . . .	6
Projects and Partnerships . . . . .	24

# EXECUTIVE SUMMARY

2025 was once again a very successful year for the Eastern District. Overall visitation across the district slowed slightly; however, Lake St. Clair is projected to surpass its 2025 tolling revenue goal by over \$119,000. Stony Creek and Wolcott Mill are expected to fall short of their tolling projections by approximately \$91,500, leaving the district collectively over tolling projections by roughly \$27,500. Operations at Stony Creek remained strong throughout the season. The Stony Creek Golf Course has a very good year, with 43,086 rounds played year-to-date. The new Quadzilla water slide exceeded revenue expectations, generating \$154,600 for the season and helping Eastwood Beach finish the year with over \$463,000 in total revenue. At Lake St. Clair, the pool experienced a slow start due to a faulty filtration pump but rebounded well to end the summer with 51,567 entries. Shelter rentals across the district also remained strong, bringing in \$229,000 in revenue.

Recreational programming activities continued to be very popular with visitors. The Family Camping Weekend remained well attended, each campsite and all four large canvas tents on loan from Lake St. Clair were rented for the event. Despite cooler-than-expected weather and a few last-minute cancellations, more than 50 campers attended and enjoyed a full day of activities at the Wolcott Mill Farm Center. The MetroBarks event benefited from ideal spring weather and drew record crowds. This year also marked the first time the Night of the Dragon event charged an entrance fee, resulting in \$13,500 in revenue. Treats at the Beach registration grew to 1,006 children. **(supports strategic plan goal Listen & Connect)**

Several projects were completed within the district this year. Three trail projects were completed at Stony Creek. Two connector trails were added to the Shelden Trails connecting the park to the Stony Creek Ravines, an Oakland Twp. Park, completing a trail connector project that began in 2020. A new mountain biking drop feature was added to the Shelden Trails along with a generous donation by CRAMBA which allowed for improvements to the Pines pump line. The roof and a support post on the West Beach picnic shelter at Lake St. Clair were replaced and a replacement toll booth is on order for the park which will be installed over the winter. Road and parking lot painting took place at both Stony Creek and Lake St. Clair. **(supports strategic plan goal Maintain & Invest)**

All district employees were involved in Climate Action Plan training. The Landscape Trail at the Stony Nature Center received just over a thousand feet of re-routed trail to remove areas

prone to erosion and solar panels were added to the Paddle Shack at Stony Creek ending its reliance on a gas-powered generator. (**supports strategic plan goal Conserve & Steward**).

## REPORTING PERIOD

This report uses a calendar year reporting period of January 1 through December 31. For 2025 data points, data is January 1 – November 30. Comparison years use January 1 – December 31.

This report note will also appear in the key findings where it is felt that December data might substantially impact results seen, and as an asterisk note on visitation data charts.

## METROPARKS OVERALL ANNUAL VISITATION REPORT REMINDER

The Metroparks Annual Visitation Data Reports was presented to the Board of Commissioners in December 2025. This report included full data sets for organizational car counts, visitation scanning data and programs and events along with associated key findings and appendices. That report can be referenced for a full park system view and analysis of that related data. The report can be reference by [clicking here](#).

# KEY FINDINGS FOR THE DISTRICT

Visitation dipped slightly at Stony Creek and Wolcott Mill this year but remained strong at Lake St. Clair resulting in the district collectively surpassing its tolling projects. Participation in the Recreation Programs and Events Committee events experienced increased attendance and vendor participation. Several Engineering and Maintenance projects were completed demonstrating our commitment to invest and maintain the services we provide for our visitors.

## KEY FINDINGS

- Visitation remained strong across the district with over 1.10 million individual cars entering the parks
- Tolling revenue decreased by 2.5% across the district to almost \$4.45 million
- 47% of scanned passes into the district were from equity emphasis areas

**47%** of  
scanned passes  
into the district  
were from Equity  
Emphasis Areas

**Eastwood  
Beach  
Revenue**



**10%**

- Eastwood Beach facility revenue surpassed projections by \$27,255.
- Revenues from overnight stays (camping/marina) remained consistent.
- District hosted many 5ks, cross country meets and other outside events
- Internal recreation programs all increased attendance in their third year

- The Landscape Trail improvements completed at Stony Creek Nature Center
- A drop feature was added to the Shelden Trails.
- CRAMBA donated \$18,000 for trail improvements to the Pine Jump Line.
- Treats at the Beach a truck or treat event hit our capacity limit of 1000 children.
- Shelter rentals across the district also remained strong, bringing in just over \$229,000 in revenue

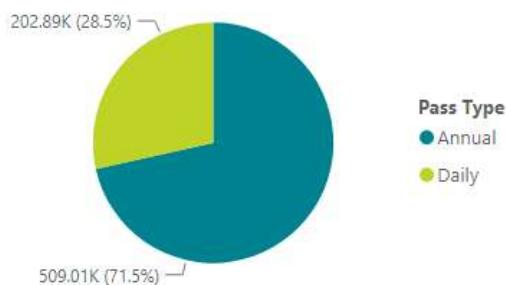
**District Shelter  
Rental Revenue**

**\$229,000**

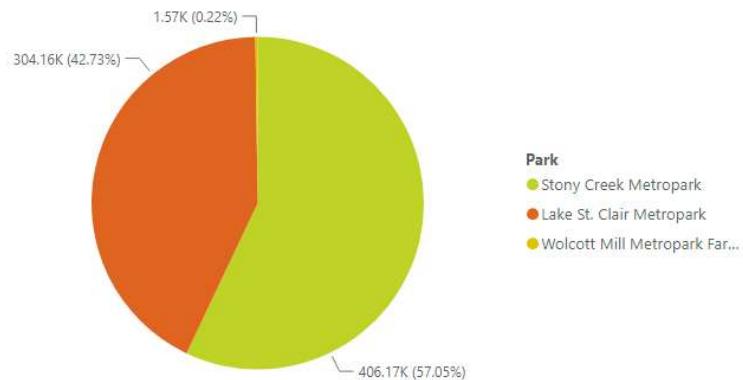
# ATTENDANCE & REVENUE

Overall District visitation decreased to 1.10 million cars in 2025, a decrease from 1.16 million vehicles in 2024. Largely due to the late arrival of spring and a wet June. Vehicle scans for the Eastern District as of 11/30/25 are down by 30,894 or 4.3% less than the 742,793 vehicles scanned during the same period in 2024. The Eastern District scanned a total of 711,899 passes, 71.5% annual passes and 28.5% day passes. While 339,266 or 47% of total passes originate in equity emphasis areas, the Eastern District experienced a decline in scans from these areas by 4.4% compared to the 355,966 scans during the same period in 2024.

Scans By Pass Type



Count of Scans by Park



# DEFINITIONS FROM METROPARKS ANNUAL VISITATION REPORT

## WHAT ARE EQUITY EMPHASIS AREAS

Analyzing Equity Emphasis Areas (EEA) helps Metroparks measure efforts occurring in under-resourced communities in our region. In order to analyze the Metroparks interaction with equity populations within the 5-county area, we utilize a tool and methodology developed by SEMCOG; which focuses on locations with concentrations of people in many groups, including:

- Persons with Disability
- Disengaged Youth
- Female Headed Households
- Foreign Born
- Hispanic
- Households in Poverty
- Housing Cost Burden
- Limited English Proficiency
- Minority
- No Car Households
- Non-Hispanic Asian
- Non-Hispanic Black
- Older Adults
- Other Non-White Non-Hispanic Races
- Persons in Poverty
- Transit Dependent Households, and
- Youth

The SEMCOG Equity Emphasis Areas tool draws conclusions of census tract areas based on socioeconomic indicators to assign a level of concentration to that census tract. The Metroparks considers any zip code in which a SEMCOG high or very high equity population census tract resides to be an equity emphasis area for the purpose of clean data set comparison. The Metroparks did see an increase in pass scans from equity emphasis areas in 2024.

## WHAT ARE CAR COUNTS

The Metroparks uses the term “car counts” to refer to the data that comes directly from the roadside car counters located at most park toll booth locations. The number has been collected in the same way since 2013 and records total vehicles driving over the counters. That means this number includes visitation even when the toll booth isn’t staffed, or we’ve suspended scanning in RecTrac. This total number is a high-level measure we can use to historically look at total visitation and changes over time, but this number will be different than the scan numbers in the following pages.

## WHAT IS PASS SCANNING DATA

The Metroparks utilizes the point-of-sale software, RecTrac, to scan barcodes on every annual pass, each visit, and to scan each daily pass and associate it with the visitor’s zip code. This allows the Metroparks to map and see where visitors are coming from and areas of the region where visitation is light from.

This data set is separate from vehicle counts. Scanning data can only be collected when the toll booths in parks are staffed. Not all parks have toll booth attendants daily, weekly or year-round. Scanning is only completed during work hours of toll booths. Pass scanning data should be reviewed separately from total car counts and will reflect different total numbers.

Additionally, suspensions in scanning occasionally occur during staffed hours for various reasons such as high traffic entries during fireworks and large events, power outages, software malfunctions, etc. These suspensions are always initiated by a supervisor. When this occurs, toll booth attendants do not scan or collect zip code data from visitors. In 2021 and 2022, pass scanning was suspended for an average of 18 days for each park that regularly staffs toll booths. In 2023, pass scanning was suspended for average of 4 days for each park. Most suspensions were very short. In 2024, pass scanning was suspended an average of 5 days for each park largely due to RecTrac outages, weather, and staffing shortages.

This year staff are able to draw better conclusions and analysis of this data thanks to the work put in by the IT department to develop a test version of key business dashboards. Utilizing this new dashboard, staff were able to compile the following charts and graphs that visually

show the scan data in different useful ways. This is the first year staff have been able to easily see the data in this way.

### RECTRAC DATA CUT OVER DATES

RecTrac was rolled out in 2021, but not all parks “went live” at the same time. It was a rolling process to get every park in the system that took a little over a year. For the scanning data on the following pages, keep in mind that we are missing data from before RecTrac was launched in each park. That means that prior to a RecTrac cut over in a park, scanning data would be limited or incomplete, and should not be compared year to year as a direct comparison of a full year. Here are the official “live dates” for each park during the RecTrac roll out. You will notice “NA” in tables where either no scanning data was available because it was “pre-RecTrac” or is a park that does not regularly scan because of hardware or staffing constraints.

#### ***Eastern District***

1-2-2020 –Lake St. Clair

1-25-2021 –Stony Creek, Wolcott

#### ***Western District***

3-1-2021 –Hudson Mills, Delhi, Dexter, and Huron Meadows

3-8-2021 –Kensington

3-11-2021 –Indian Springs

#### ***Southern District***

4-12-2021 –Lower Huron, Willow, and Oakwoods

4-19-2021 –Lake Erie

\*some of the interpretive data and registrations lagged by a week or so during roll out, but these were the official “live dates for each park”

# VISITATION DATA

## Stony Creek Metropark

	2020	2021	2022	2023	2024	2025*	Change
Car Counts	798,169	693,364	597,878	603,470	619,096	577,124	-7.5%
Daily Scans	7,239	108,202	95,649	102,395	103,060	98,658	-3.3%
Annual Scans	57,429	317,102	304,703	319,294	333,508	309,753	-8%
Revenue	\$3,236,187	\$2,797,456	\$2,587,975	\$2,446,925	2,544,054	2,318,842	-9%

\* 2025 data does not include December. All other years include full calendar year.

## Stony Creek Visitation from Equity Emphasis Areas

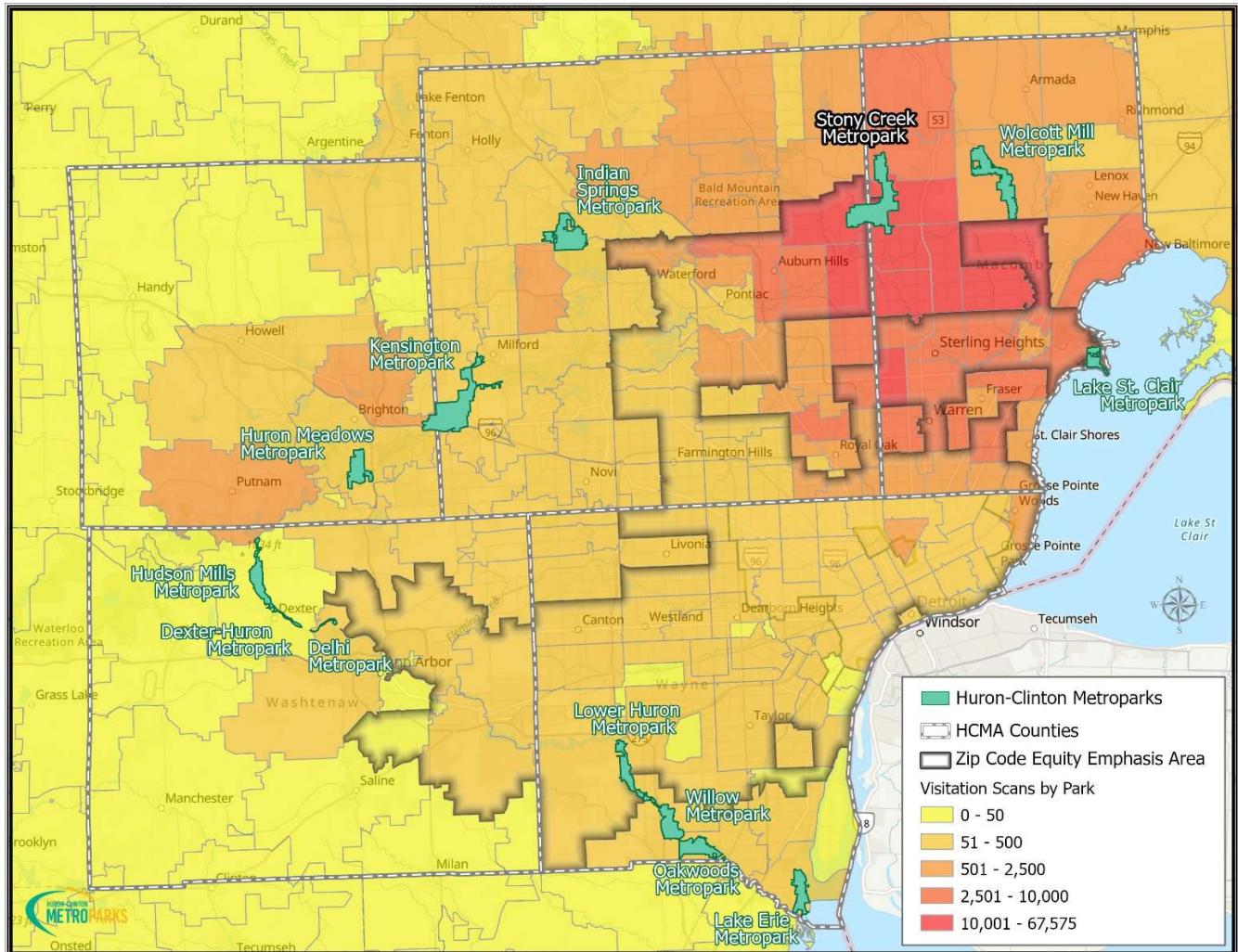
	2020	2021	2022	2023	2024	2025*	Change
Daily Scans	N/A	53,030	43,787	43,731	39,880	40,866	2.5%
Annual scans	N/A	119,207	106,397	113,766	145,804	147,235	1%

\* 2025 data does not include December. All other years include full calendar year.

Count of Vehicle Scans By Month, Quarter, Year



## Pass Scanning Data from Stony Creek Metropark



## Wolcott Mill Metropark

	2019	2020	2021	2022	2023	2024	2025*	Change
Car Counts	320,077	32,979	43,597	50,146	40,592	43,866	39,043*	-12%
Daily Scans	N/A	118	1201	1663	1,692	1934	1981	2.5%
Annual Scans	N/A	66	666	1122	1,096	447	404	-10%
Revenue	\$87,489	\$23,291	\$33,406	\$42,586	\$46,066	\$43,197	39911	-7.5%

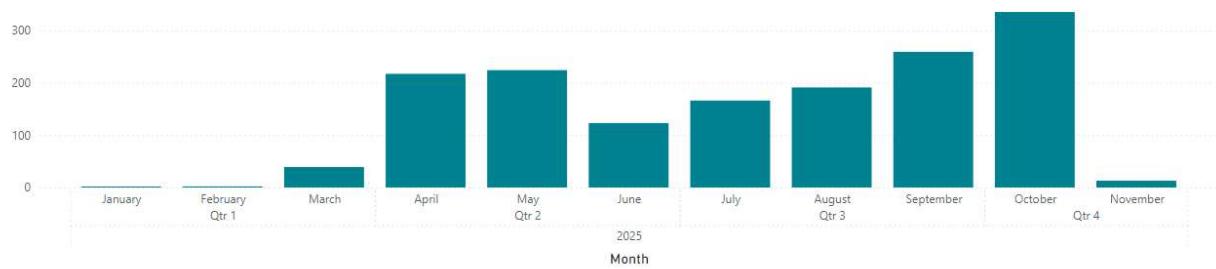
- Wolcott Mill only tolls at the Farm Center on weekends.
- \* 2025 data does not include December. All other years include full calendar year.

## Wolcott Visitation from Equity Emphasis Areas

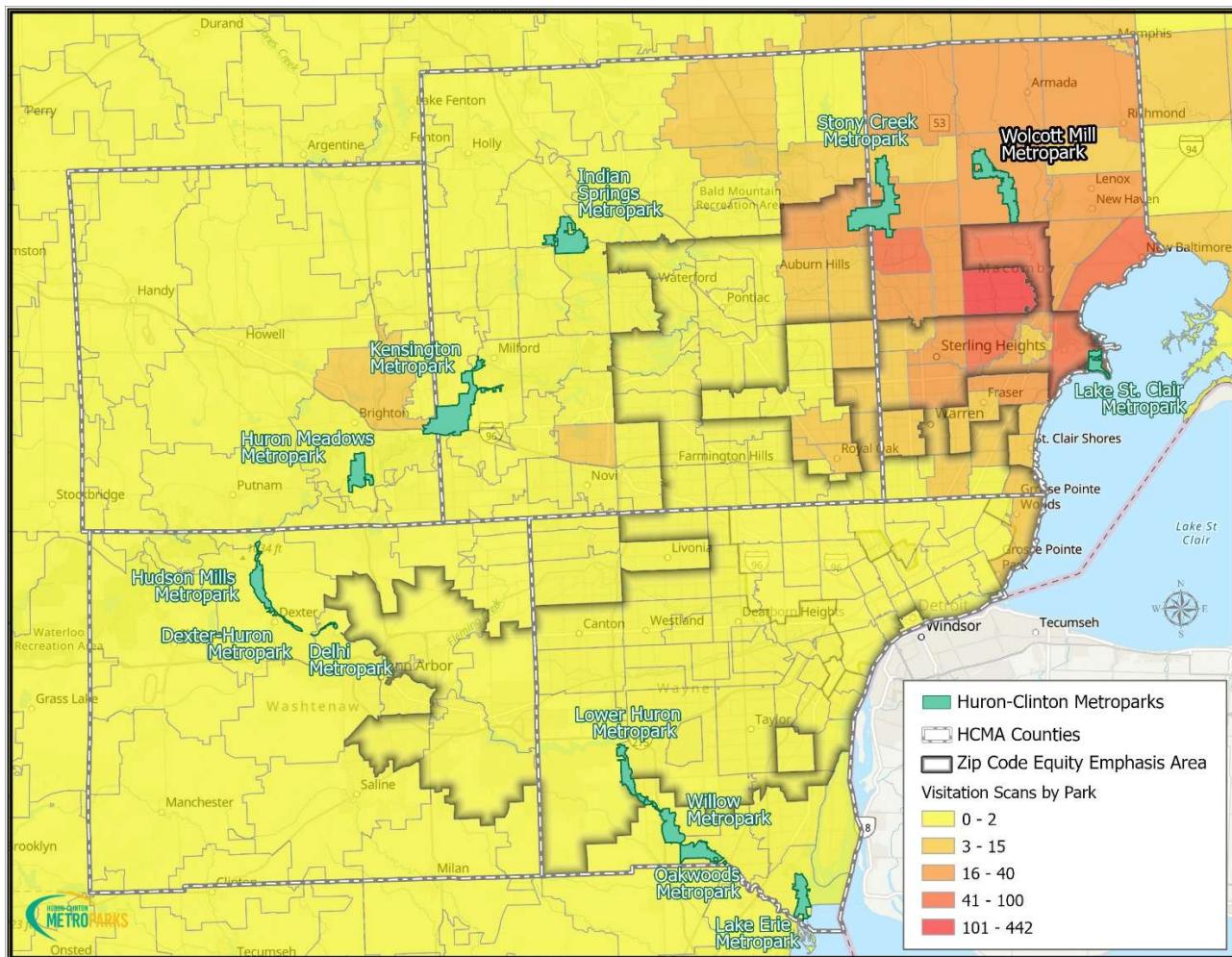
	2019	2020	2021	2022	2023	2024	2025*	Change*
Daily Scans	N/A	48	403	526	534	440	234	-47%
Annual scans	N/A	23	252	449	457	178	177	0%

\* 2025 data does not include December. All other years include full calendar year.

Count of Vehicle Scans By Month, Quarter, Year



## Pass Scanning Data from Wolcott Mill Metropark



## Lake St. Clair Metropark

	2019	2020	2021	2022	2023	2024	2025*	Change*
Car Counts	395,279	547,322	531,513	558,920	542,329	505,033	480,373	-4.88%
Daily Scans	N/A	12,588	99,182	93,999	95,504	106,570	104,700	-1.75%
Annual Scans	N/A	55,302	237,193	183,556	204,041	218,920	199,460	-8.9%
Revenue	\$1,587,525	\$2,061,355	\$2,051,335	\$2,108,567	\$2,034,602	\$2,155,370	\$2,079,630	-3.51%

\* 2025 data does not include December. All other years include full calendar year.

## Lake St. Clair Visitation from Equity Emphasis Areas

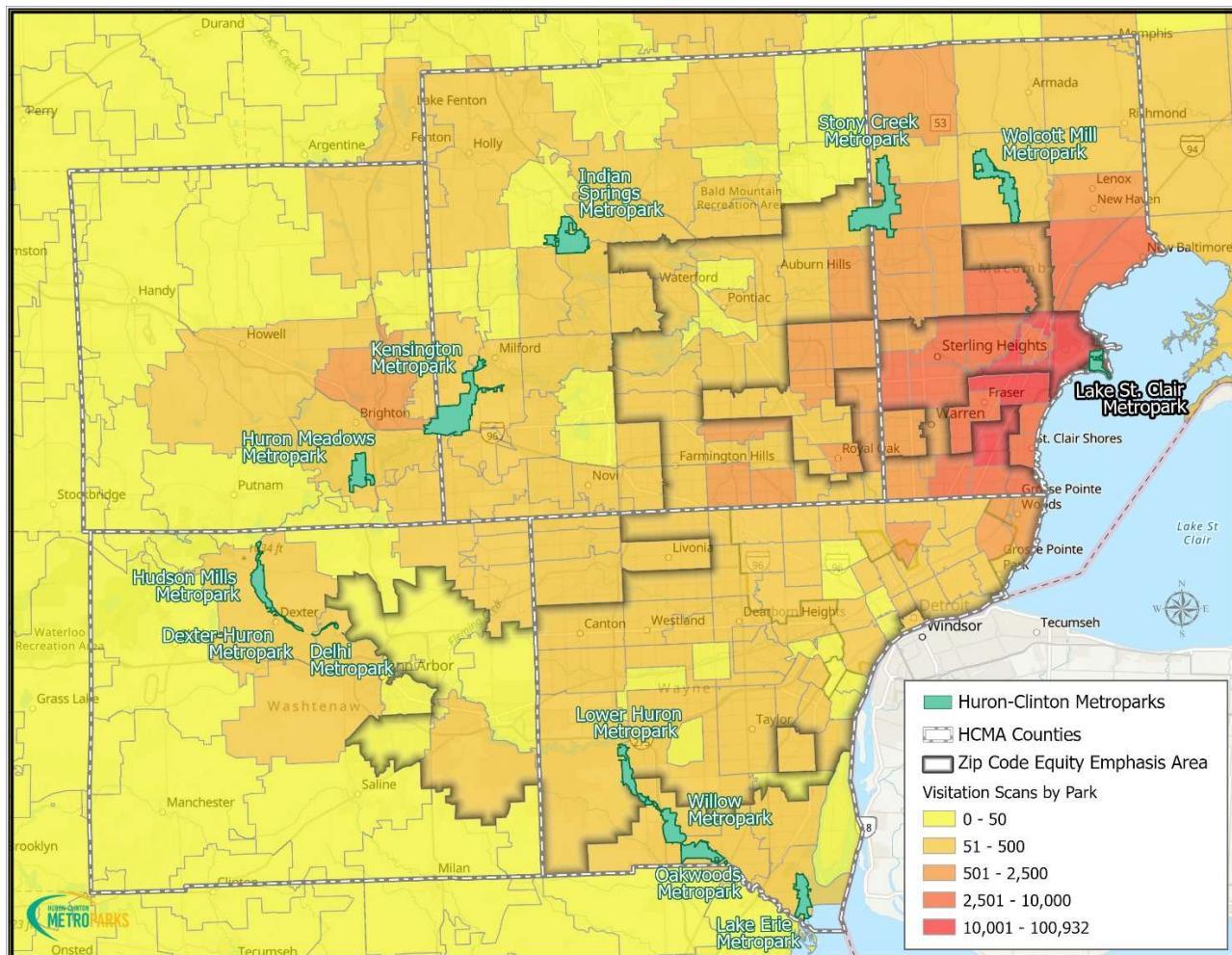
	2019	2020	2021	2022	2023	2024	2025*	Change*
Daily Scans	N/A	6,255	39,463	37,887	76,477	67,250	59,960	-10.84%
Annual scans	N/A	17,274	150,402	122,084	146,343	151,270	131,650	-12.97

Count of Vehicle Scans By Month, Quarter, Year



\* 2025 data does not include December. All other years include full calendar year.

## Pass Scanning Data from Lake St. Clair Metropark



## ATTENDANCE KEY FINDINGS

- Visitation remained strong across the district with over 1.10 million cars entering the parks.
- 47% of scanned passes into the district were from equity emphasis areas.
- 59% of scanned passes at Lake St. Clair were from equity emphasis areas.
- 36% of scanned passes at Stony Creek were from equity emphasis areas.
- 26% of scanned passes at Wolcott Mill were from equity emphasis areas.

# CROSS COUNTRY SKIING

Stony Creek Metropark offers 13 miles of marked and groomed traditional cross-country ski trails, covering level to hilly terrain on the golf course and in the Shelden Trails. Weather permitting, guests can rent skis on the weekends at our Golf Course Clubhouse. Recent mild winters have made it difficult to establish and sustain trail grooming and operation of the ski rental.

Stony Creek	2023	2024	2025	Change
Rentals	168	45	175	388%
Revenue	\$2371.00	\$733.00	\$3754.00	512%

# PICNIC SHELTERS

Picnic shelters continue to attract visitors for many types of events. Thousands of guests enter the park to attend birthdays, weddings, graduation parties, reunions and more. Shelter reservations can be made online up to one year in advance, a policy many of our returning users are appreciative of.

Stony Creek	2023	2024	2025	Change
Rentals	553	574	496	-13.5%
Revenue	\$105,802.00	\$112,262.00	\$102,900.00	-8.4%

Wolcott Mill	2023	2024	2025	Change
Rentals	50	57	60	5%
Revenue	\$5,775.00	\$8062.50	\$9,737.50	21%

Lake St. Clair Shelters	2023	2024	2025	Change
Rentals	448	434	437	.7%
Revenue	\$88,825.00	\$87,875.00	\$89,237.50	1.55%
Lake St. TWAC	2023	2024	2025	Change
Rentals	60	64	80	25%
Revenue	\$72,650.00	\$76,200.00	\$81,900	7.43%
Lake St. Clair Ceremony Sites	2023	2024	2025	Change
Rentals	21	20	27	35%
Revenue	\$3,275.00	\$2,775.00	\$4,125	48.68%

## FEE BASED AQUATIC FACILITIES

Fee based aquatic facilities are those water recreation facilities that the public must pay to use. In the Eastern District this includes the pool at Lake St. Clair but does not include the splash pad because it is free to use and therefore does not track attendance.

Lake St. Clair Metropark swimming pool is a highly visited attraction in the park, with each year attracting over 50,000 swimmers and \$250,000 in revenue. 2025 was a tough season operationally for the pool, as we were closed for nearly 2 weeks due to a pump failure. Despite this issue, the facility rebounded well both in terms of visitation and revenue.

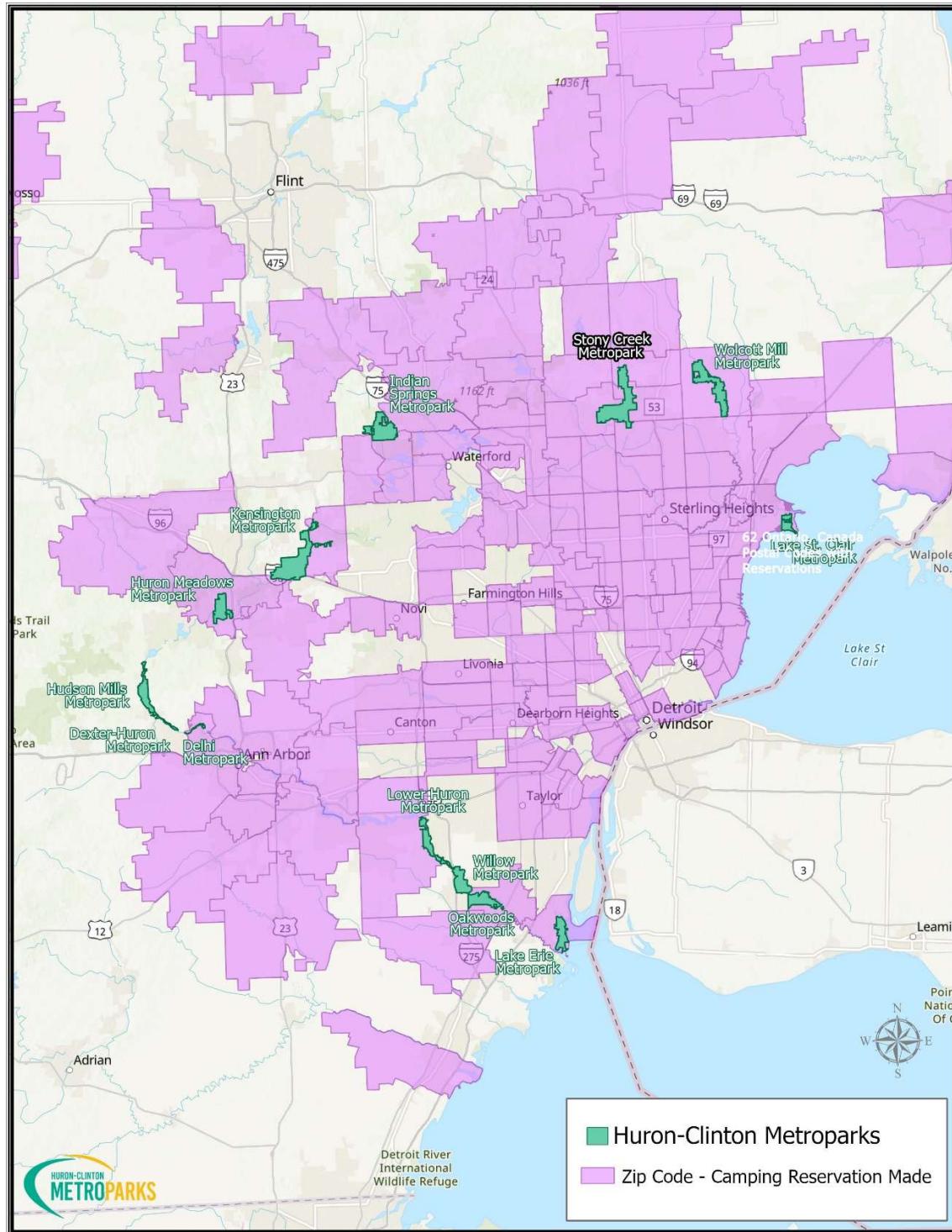
Lake St. Clair	2023	2024	2025	Change
Swimmers	52,803	52,935	51,567	-2.58%
Revenue	\$275,542.00	\$269,410	\$251,527	-6.64%

## STONY CREEK CAMPGROUND

The Ridgewood Campground at Stony Creek is a popular spot for camping due to its proximity to so many great activities within the park. Camping season runs from Memorial weekend through late-September on Thursday - Saturday nights with a Sunday night option on holiday weekends. 49 sites in total accommodate tents and campers of a variety of sizes. Guests can purchase firewood, ice, snacks, ice cream and other camping items at our camp store.

	2023	2024	2025	Change
Reservation Fees	\$40,761.00	\$44,320.00	\$42,700.00	-3.7%
Sundry	\$11,286.19	\$13,271.14	\$11,887.00	-11.5%
Food and Beverage	\$971.50	\$1,489.00	\$4,806.00	322%

## Zip Code Data from Stony Creek Camping Reservations

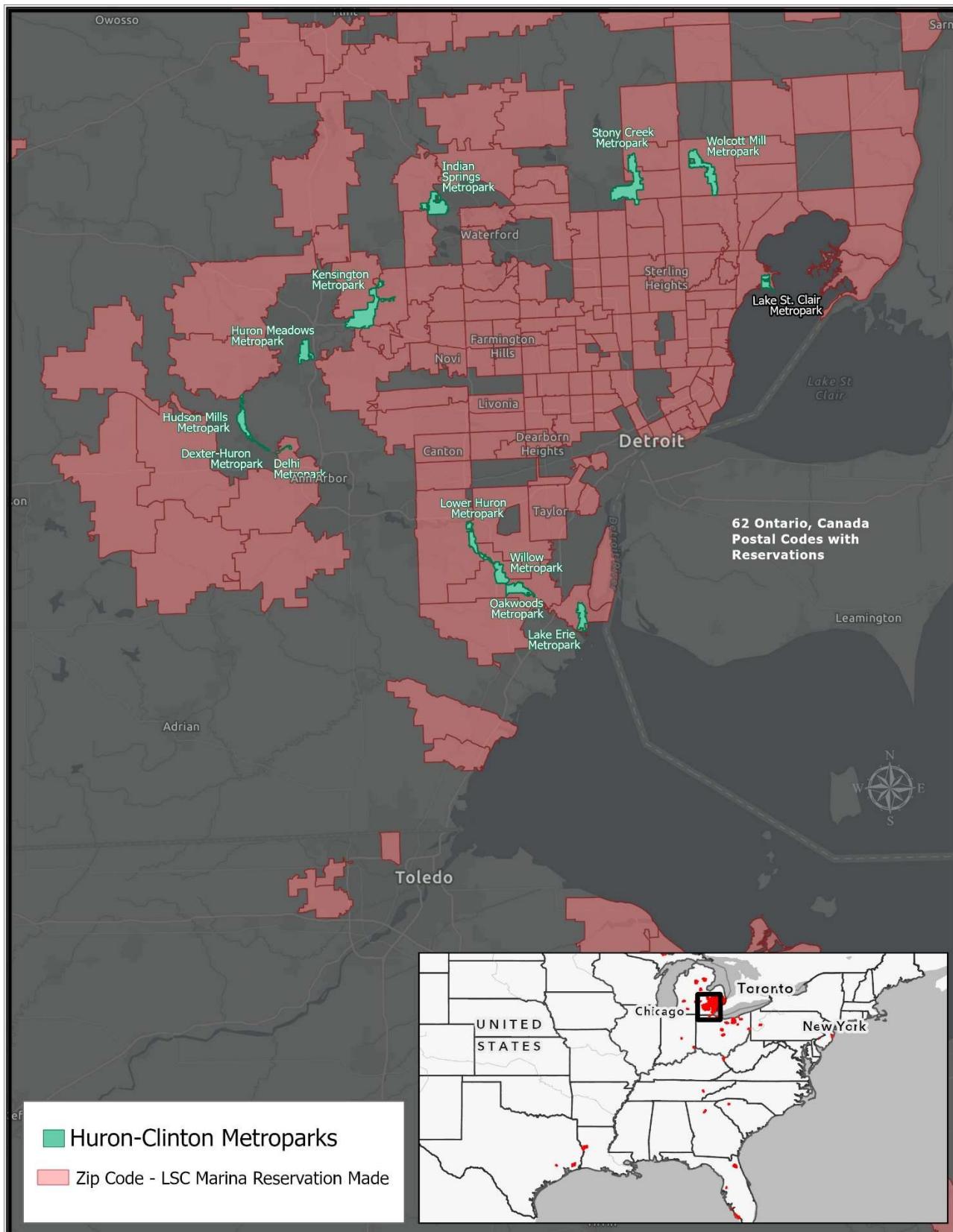


# MARINAS

2025 saw a slight increase compared to 2024 with cool spring keeping boating numbers low into mid-June. Most Prime summer weekends we were at capacity and had to turn boaters away while we awaited the reconstruction on North Marina. Pump out fees dropped due to several failures of the pump during the season. Firewood has dropped due to a lack of our customary internal wood supply. Lake St Clair Metropark continues to partner with U.S. Customs and Border Patrol to be one of only 3 CBP Reporting Offsite Arrival-Mobile (ROAM) locations in Southeast Michigan for pleasure boaters arriving from other countries to check in with Customs upon arrival into the United States. As you can see in the attached zip code map, we receive many visitors from Canada as well as from around the US.

Lake St. Clair	2023	2024	2025	Change
Rentals Nights	2,604	2,140	2,306	7.76%
Reservation Fees	\$122,309.00	\$120,998.00	\$120,422	-.48%
Sewage pump out fees	\$2,880.00	\$1,995.00	\$1,410	-29.23%
Ice Sales	\$4,494.50	\$4,834.00	\$4,341	-10.2%
Day Dock Utility Well	\$4,860.00	\$4,560.00	\$5,010	9.87%
Day Dock Seawall	\$10,670.00	\$9,780.00	\$8,580	-12.27%
Fire Wood Sales	\$824.00	\$816.00	\$299	-63.36

## Zip Code Data from Lake St. Clair Marina Reservations



## STONY CREEK EASTWOOD BEACH

Eastwood Beach at Stony Creek is the epicenter of visitation during the summer months. Guests are welcome to play in the sand, take a swim in the lake or partake in any of the amenities offered. The playground is utilized daily and is the main attraction throughout the year. The Paddleshack continues to be a unique lakeside rental experience for patrons to rent one of our 25 kayaks or 20 paddleboards. Bike rentals are another option for our guests and can be rented in the main plaza area. Our bike fleet features 15 single gear adult bikes, two fat tire adult tricycles and one adult hand-cycle. The Quadzilla waterslide stands 50 feet tall with a 275-foot run out. It serves guests over 42 inches tall with an estimated 10,000 riders annually. Eastwood Grill and Chill is the area we have seen the most growth. We have learned to maximize our hand-dipped ice cream sales and have streamlined processes for hot food to minimize wait times and get more people served.

	2023	2024	2025	CHANGE
Eastwood foodbar	\$145,945.00	\$174,049.00	\$204,468.00	17%
Eastwood rentals	\$98,461.00	\$92,654.00	\$87,642.00	-5.5%
Eastwood sundries	\$13,290.00	\$12,361.00	\$13,354.00	0.8%
Quadzilla slide	\$116,988.00	\$111,363.00	\$154,644.00	38%
Totals	\$374,684.00	\$390,427.00	\$460,109.00	18%

## STONY CREEK MT. VERNON BOAT RENTAL

The Boat Rental offers 25 paddleboats, 4-character boats, 6 row boats, 25 double kayaks and 40 single kayaks. The facility operates from early May through late September. In 2025 10 new paddleboats were purchased and pre-packed hand dipped ice cream was added to the facilities sundry counter.

	2023	2024	2025	CHANGE
Boat rentals	\$145,799.00	\$146,393.00	\$132,621.00	-9.5%
Boat rental sundry	\$896.00	\$865.00	\$1,119.00	29%
Boat rental food	\$5,926.00	\$9,312.00	\$19,228.00	106%
Totals	\$152,621.00	\$156,570.00	\$152,969.00	-2.3%

# STONY CREEK DISC GOLF

All year round the Buckhorn Disc Golf course welcomes disc golfers to play its 36 holes. Estimated play is around 10,000 rounds annually and includes 4-8 tournaments a year.

	2023	2024	2025	CHANGE
Disc golf fees	\$31,379.00	\$29,784.00	\$25,219.00	-15.4%
Disc golf sundry	\$427.00	\$740.00	\$759.00	2.5%
Disc golf food	\$2,424.00	\$2,878.00	\$1949.28	-33%
Totals	\$34,230.00	\$33,402.00	\$27,927.00	-16.4%

## OTHER REVENUES

### Stony Creek

Stony Creek receives revenues from a variety of other sources. Foremost, charitable, and for-profit walks and runs invite thousands of guests annually. While it is difficult to tabulate the actual tolling revenue from said events, we can account for site fees and per participant fees received. Other events like school hosted cross-country events also bring in thousands of guests annually. Commercial photographers enjoying using our park as well, as do persons having wedding ceremonies at the Shelden Pines. We also contract food truck vendors and collect commissions from their sales.

	2023	2024	2025	Change
Event Site and Participation Fees	\$20,418.00	\$22,012.00	\$27,428.00	24%
Commercial Photography Fees	\$28,895.00	\$30,167.00	\$11,430.00	-72%
Shelden Pines Wedding Site Fees	\$7200.00	\$4000.00	\$5,600.00	40%
Food Truck Commission	\$2,041.00	\$725.00	\$8979.00	1,238%
Dry Boat Storage	\$58,300.00	\$56,800.00	\$59,600.00	1%
Mobile Stage	\$1,800.00	\$1,100.00	\$3,600.00	327%
Totals	\$118,654.00	\$114,804.00	\$116,637.00	1.5%

## Lake St. Clair

Lake St Clair generates revenues from a variety of other sources, including event fees, concessions commissions, donations, and joint government maintenance contracts. Event fees dropped significantly in 2025 in part to a \$10,000 concession to the boat show for lack of power in North marina, and the loss of a large event, The Water Lantern Festival, due to expected construction. For profit event fees include Soccer in the Sand and Metro Boat Show. Concession commission come from the contract with Simple Adventures, who share 20% of revenue with the park for concession rights to the Beach Shop, Beach Side Grill, and Kayak rentals. Donations come from the public at large for memorial tree and benches. Macomb county, Clinton and Harrison Townships have maintenance agreements with the park.

Lake St. Clair	2023	2024	2025	Change
Event Site and Participation Fees	\$70,615.69	\$57,053.35	\$48,037.46	-15.8%
Concessions Commission	\$41,666.00	\$37,894.00	\$35,203.42	-7.1%
Donations	\$15,026.65	\$10,315.00	\$5,525.00	-46.44%
Joint Maintenance	\$179,134.85	\$179,135.00	\$179,135.00	0%
Totals	\$306,443.19	\$284,397.35	\$267,900.88	-5.8%

## Wolcott Mill

	2023	2024	2025	CHANGE
Activity building	\$19,275.00	\$23,475.00	\$9300.00	-60%
Group camping	\$5,550.00	\$8,460.00	\$5895.00	-30.5%

## REVENUE KEY FINDINGS

- Rentals of day use facilities (shelters, TWAC) earned \$334,157 across district
- Revenues from overnight stays (camping/marina) dropped slightly to \$180,743
- Revenue increased at Quadzilla grew to \$154,644 or 38% over projections.

# PROJECTS & PARTNERSHIPS

## PROJECTS

Several projects were completed within the district in 2025. These projects are assigned to the directly to the parks and are included on the Major Maintenance and Capital Improvements list.

West Beach Shelter roof was replaced at Lake St. Clair

Road Painting took place at Lake St. Clair and Stony Creek

Concrete slab jacking took place at the South Marina at Lake St. Clair, the sidewalk to the entrance to the Wolcott Mill Farm Center and at Stony Creek Golf Starter building. Removing trip hazards at each location.

The Shelden Trail received a mountain bike drop feature, improvements to the Pines Jump Line and trail connectors were built connecting Stony Creek Metropark with the Stony Ravine's an Oakland Twp. park to the north of the trail system.

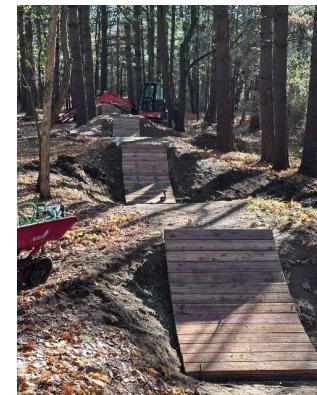
Just over 1000' of the Landscape Trail at the Stony Creek Nature Center was re-routed correcting three erosion prone sections of the trail.

The Stony Creek Golf Course contracted with a vendor to install drainage tile to address wet areas on several holes.

Roof replacements took place on an animal shelter at the Wolcott Mill Farm Center and on a storage building at the Camp Rotary.

Gutters were added to the Wolcott Mill Historic Mill.

Solar panels were added to the Stony Creek Paddle Shack ending its reliance on a portable generator.



# PARTNERSHIPS

Major partnerships within the district include an ongoing partnership with CRAMBA, a local mountain biking club that organized monthly workdays on the trails at Stony Creek during the riding season. Work would include trail surface repair, minor trail improvements, and the cutting back of vegetation growing along the side of the trails. Each workday would typically be attended by a dozen or more of the clubs' volunteers.

Lake St Clair partnered with 2 departments from Harrison township again this year. From June to August on 9 Monday mornings Harrison Township Library came out to read a different story to a total of 338 kids at the playground shelter.

Harrison Township Parks and Recreation held their annual kids fishing tournament in the park the first Saturday in June for about 50 kids.

Lake St. Clair partners with Wayne State University on what is known as the HeartLab or the Lake St. Clair Metropark Field Station. A field study site for aquatic ecology and ecosystem restoration, water monitoring technology development, analysis of coastal bacterial communities, and research on the effects of environmental stressors on water quality.

The Lake St. Clair Walleye Association played an integral role in hosting the third annual Kids Fishing Tournament at Lake St. Clair. The event resulted in 300 children signing up for the event who each received a free fishing pole and starter tackle box filled with hooks, bobbers, and sinkers. Everyone enjoyed a morning of shore fishing followed by a lunch of hot dogs and ice cream.

Stony Creek hosted 3 dates where Detroit Public School children were able to join staff on a guided rustic trail walk through the Trolley Trails. Students experienced a springtime walk where they learned a bit about the history of the trail, and some of the foliage and animals that are in the area.

Detroit students also attended 3 days of learn how to disc golf. Instructors were brought in to provide some skills clinics on how to throw discs and teach the rules of the game. Students were able to play some holes as time allowed.

# PROJECTS & PARTNERSHIPS KEY FINDINGS

- Concrete slab jacking took place at the South Marina at Lake St. Clair, the sidewalk to the entrance to the Wolcott Mill Farm Center and at Stony Creek Golf Starter building. Removing trip hazards at each location.
- Solar panels were added to the Stony Creek Paddle Shack ending its reliance on a portable generator.
- Roof replacements took place on an animal shelter at the Wolcott Mill Farm Center and on a storage building at the Camp Rotary.
- The Stony Creek Golf Course contracted with a vendor to install drainage tile to address wet areas on several holes.
- Lake St. Clair partners with Wayne State University on what is known as the HeartLab or the Lake St. Clair Metropark Field Station. A field study site for aquatic ecology and ecosystem restoration, water monitoring technology development, analysis of coastal bacterial communities, and research on the effects of environmental stressors on water quality.



# **HURON-CLINTON METROPARKS WESTERN DISTRICT ANNUAL REPORT**

**2025 REPORTING PERIOD**



# TABLE OF CONTENTS

Executive Summary and Findings . . . . .	3
Attendance and Revenue . . . . .	5
Projects and Partnerships . . . . .	17

# EXECUTIVE SUMMARY

2025 was a strong year for the Metroparks within the Western District. We experienced increases in annual and daily pass sales, golf rounds, and most other revenue streams, which remained on track or slightly ahead of 2024. Aquatic and cross-country ski operations saw the greatest growth, supported by optimal weather conditions.

Despite these successes, overall pass scans declined. This reduction was likely influenced by significant construction activity around Kensington and Huron Meadows Metroparks, particularly along I-96 and US-23. Additionally, Spring and Summer arrived later in 2025 compared to the previous year, resulting in a slower start to the season. Severe weather and power outages caused some disruptions, though not to the extent experienced in past years.

Recruitment and retention of part-time staff continued to trend positively, enabling us to better meet both public expectations and operational needs.

Although it was a busy year, we successfully completed several projects that supported agency initiatives and advanced important partnerships. Visitor safety improvements included the installation of beach rescue board stations and solar-powered lightning detection systems. More than a dozen ADA enhancement projects were completed across the district. We also expanded our community impact through strategic partnerships—two with youth-focused organizations, The Disability Network and Detroit Public Schools Community District, and another with a private donor that led to the development of eight new pickleball courts.

## REPORTING PERIOD

This report uses a calendar year reporting period of January 1 through December 31. For 2025 data points, data is January 1 – November 30. Comparison years use January 1 – December 31.

This report note will also appear in the key findings where it is felt that December data might substantially impact results seen, and as an asterisk note on visitation data charts.

## METROPARKS OVERALL ANNUAL VISITATION REPORT REMINDER

The Metroparks Annual Visitation Data Reports was provided to the Board of Commissioners in November and presented in December 2025. This report included full data sets for organizational car counts and visitation scanning data along with associated key findings and appendices. That report can be referenced for a full park system view and

analysis of that related data. <https://www.metroparks.com/wp-content/uploads/2025/12/Final-Visitation-Report-2025.pdf>

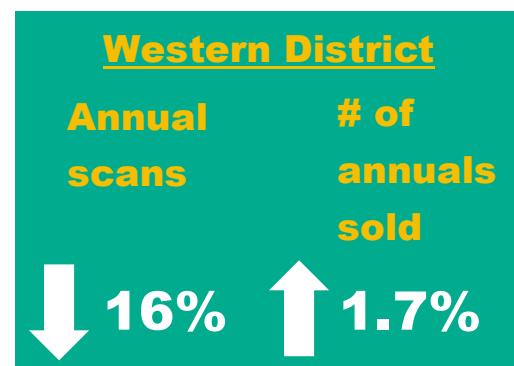
## KEY FINDINGS FOR THE WESTERN DISTRICT

As outlined in the following report, the Western District experienced visitation, revenue, and collaborative activity that were generally consistent with prior years. Although visitation declined, overall pass sales still showed growth. Revenue generated across operating facilities remained in line with historical averages, with some locations experiencing modest increases and others slight declines, largely influenced by weather conditions.

Collaboration on projects and partnerships continues to play a key role in the district's success. In 2025, the Western District achieved significant accomplishments, including the completion of eight new pickleball courts at Hudson Mills and a new partnership with the Disability Network at Kensington.

### Attendance and Revenue Key Findings

- Western District attendance aligns more closely with historical averages, compared to the elevated visitation levels observed in 2024.
- Pass sales remain strong, with 2025 reporting revenue figures consistent with prior years. Data indicate a slight shift from annual passes to daily passes.
- Splash 'n' Blast recorded 19% year-over-year revenue growth, consistent with the significant increases seen across aquatic facilities authority-wide in 2025.



- Cross-country skiing experienced notable growth in both revenue and participation due to heavy snowfall and sustained cold temperatures through the later part of winter.
- Most other revenue-generating facilities remained consistent with previous years.

### Projects and Partnerships Key Findings

- The implementation of safety enhancements
- Significant expansion of ADA and Accessibility Improvements
- Donor Partnership resulting in the development of 8 pickleball courts
- Expansion of recreation and transportation opportunities through a bike rental partnership
- The continuation of a successful program with the DPSCD and addition of a new program with The Disability Network

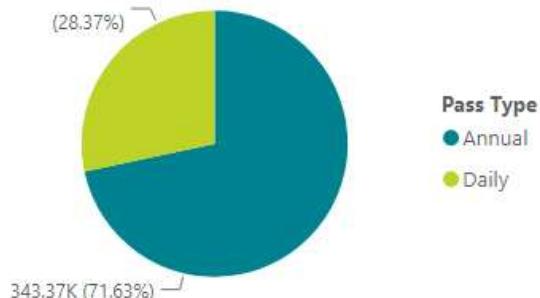
# ATTENDANCE & REVENUE

After reviewing scans, car counts, and revenue data, it appears that the Western District remains generally aligned with prior-year pass sales; however, visits to the park per pass sold are down. Please note that the 2025 figures do not yet include December data.

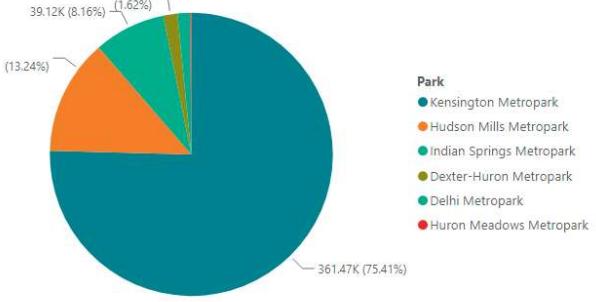
The district scanned a total of 479,369 passes, with 72% being annual passes and 28% daily passes. Kensington and Indian Springs are projected to finish the year with lower visitation, while Hudson Mills (including Delhi & Dexter-Huron) and Huron Meadows are expected to remain flat. Since total pass sales for 2025 are on track to match 2024, we attribute the decrease in visitation to pass holders making fewer trips into the parks. Construction around the entrances at Kensington may have contributed to this decline.

In 2025, we also observed that pass holders in equity emphasis areas chose daily passes over annual passes at a higher rate than in the previous year across the district.

Scans By Pass Type



Count of Scans by Park



# DEFINITIONS FROM METROPARKS ANNUAL VISITATION REPORT

## WHAT ARE EQUITY EMPHASIS AREAS

Analyzing Equity Emphasis Areas (EEA) helps Metroparks measure efforts occurring in under-resourced communities in our region. In order to analyze the Metroparks interaction with equity populations within the 5-county area, we utilize a tool and methodology developed by the Southeast Michigan Council of Governments (“SEMCOG”); which focuses on locations with concentrations of people in many groups, including:

- Persons with Disability
- Disengaged Youth
- Female Headed Households
- Foreign Born
- Hispanic
- Households in Poverty
- Housing Cost Burden
- Limited English Proficiency
- Minority
- No Car Households
- Non-Hispanic Asian
- Non-Hispanic Black
- Older Adults
- Other Non-White Non-Hispanic Races
- Persons in Poverty
- Transit Dependent Households, and
- Youth

The SEMCOG Equity Emphasis Areas tool draws conclusions of census tract areas based on socioeconomic indicators to assign a level of concentration to that census tract. The Metroparks considers any zip code in which a SEMCOG high or very high equity population census tract resides to be an equity emphasis area for the purpose of clean data set comparison. The Metroparks did see an increase in pass scans from equity emphasis areas in 2025.

## WHAT ARE CAR COUNTS

The Metroparks uses the term “car counts” to refer to the data that comes directly from the roadside car counters located at most park toll booth locations. The number has been collected in the same way since 2013 and records total vehicles driving over the counters. That means this number includes visitation even when the toll booth isn’t staffed, or we’ve suspended scanning in RecTrac. This total number is a high-level measure we can use to historically look at total visitation and changes over time, but this number will be different than the scan numbers in the following pages.

## WHAT IS PASS SCANNING DATA

The Metroparks utilizes RecTrac, to scan barcodes on every annual pass, each visit, and to scan each daily pass and associate it with the visitors’ zip code. This allows the Metroparks to map and see where visitors are coming from and areas of the region where visitation is light from.

This data set is separate from vehicle counts. Scanning data can only be collected when the toll booths in parks are staffed. Not all parks have toll booth attendants daily, weekly or year-round. Scanning is only completed during work hours of toll booths. Pass scanning data should be reviewed separately from total car counts and will reflect different total numbers.

Additionally, suspensions in scanning occasionally occur during staffed hours for various reasons such as high traffic entries during fireworks and large events, power outages, software malfunctions, etc. These suspensions are always initiated by a supervisor. When this occurs, toll booth attendants do not scan or collect zip code data from visitors. In 2025, that number went up to nearly an average of 11 days. A few contributing factors include high number of sick days, a RecTrac error for Operations/Cashier status, and normal weather and equipment failures.

	2021	2022	2023	2024	2025
Avg. Day equivalent of tolling suspensions	18	18	4	5	11

Utilizing the dashboard IT created; staff were able to compile the following charts and graphs that visually show the scan data in different useful ways.

# VISITATION DATA

## Kensington

	2020	2021	2022	2023	2024	2025	Change
Car Counts	953,800	903,943	809,028	806,016	890,662	739,450*	-17%
Daily Scans	7,524	111,104	93,592	93,847	102,749	104,235*	1.5%
Annual Scans	52,127	375,560	311,534	288,089	329,211	257,235*	-22%
Revenue	\$3,377,286	\$3,339,968	\$3,005,224	\$2,939,682	\$3,076,464	\$2,831,592*	-8%

\*2025 data does not include December.

## Kensington Visitation from Equity Emphasis Areas

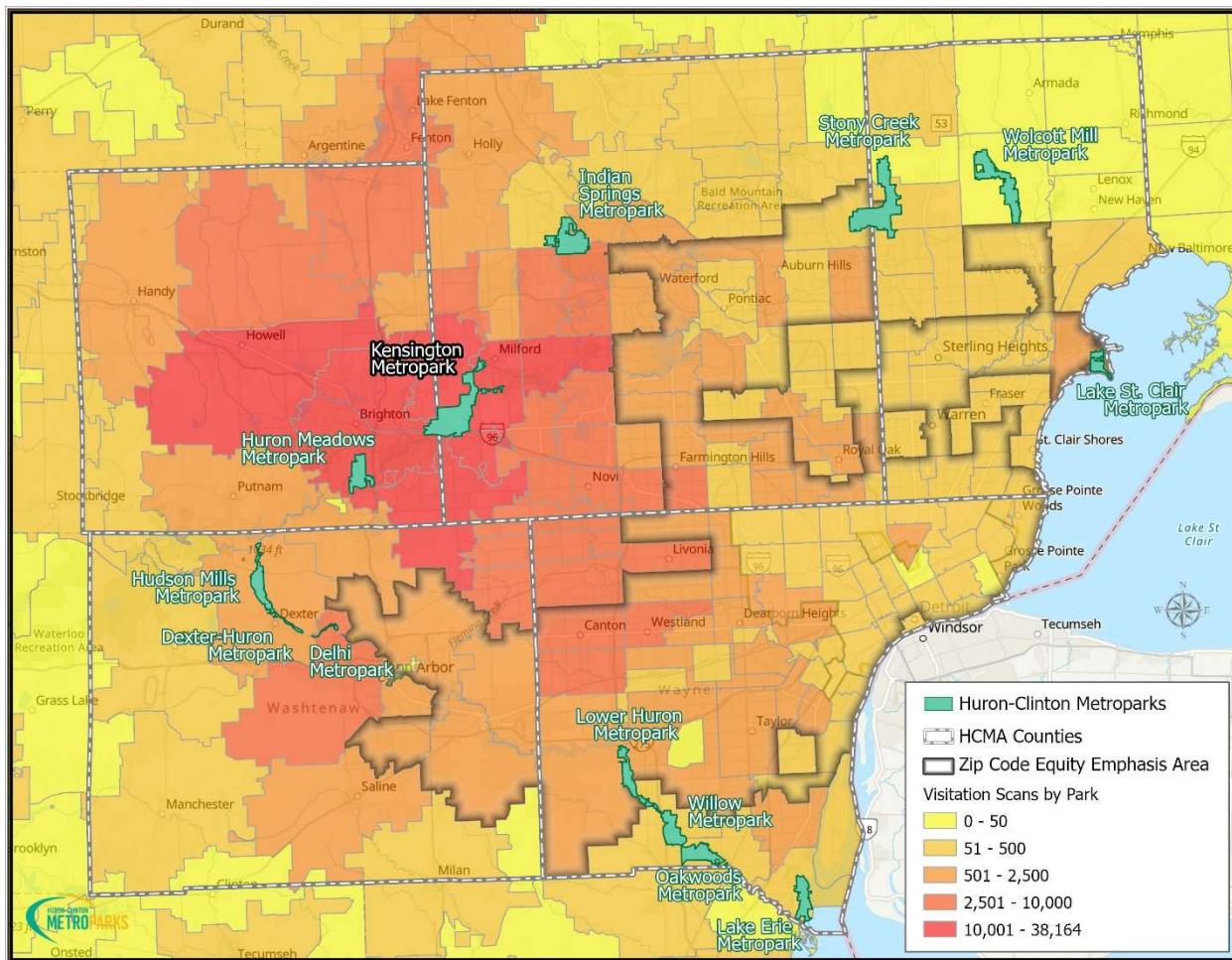
	2020	2021	2022	2023	2024	2025	Change
Daily Scans	1624	36381	28537	28513	31870	32465*	2%
Annual scans	5123	50591	36784	31260	35362	31249*	-12%

\*2025 data does not include December.

Count of Vehicle Scans By Month, Quarter, Year



## Pass Scanning Data from Kensington Metropark



## Hudson Mills, Huron Meadows, Delhi & Dexter Huron

	2020	2021	2022	2023	2024	2025	Change
Car Counts	418812	403463	345270	338974	347126	325004*	-6%
Daily Scans	1108	22063	20763	18628	19662	19270*	-2%
Annual Scans	2507	65986	63235	61237	59269	59509*	.5%
Revenue	\$700,576	\$772,280	\$704,112	\$646,988	\$633,269	\$625,491*	-1%

\*2025 data does not include December. Limited scanning at Huron Meadows, Delhi & Dexter Huron

## Visitation from Equity Emphasis Areas

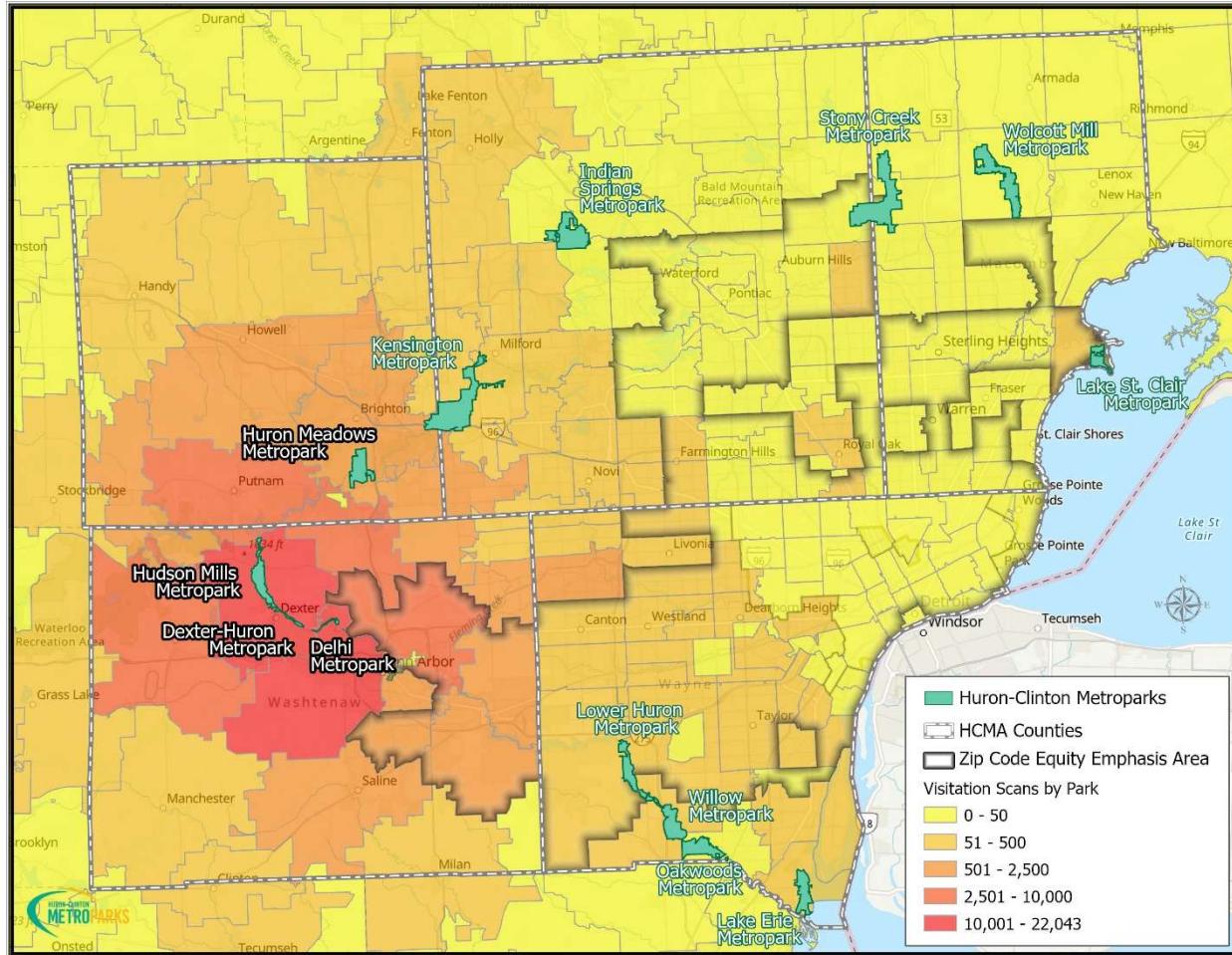
	2020	2021	2022	2023	2024	2025	Change
Daily Scans	171	5544	2160	1124	3404	4600*	35%
Annual scans	277	8263	9201	8048	9272	6090*	-34%

\*2025 data does not include December. Limited scanning at Huron Meadows, Delhi & Dexter Huron

Count of Vehicle Scans By Month, Quarter, Year



## Pass Scanning Data from Hudson Mills, Huron Meadows, Delhi & Dexter Huron



## Indian Springs

	2020	2021	2022	2023	2024	2025	Change
Car Counts	113,218	104,813	97,473	95,523	100,671	91,056*	-9.5%
Daily Scans	945	12,507	12,108	11,504	12,303	12,495*	1.5%
Annual Scans	5,362	42,748	39,059	34,047	36,483	26,625*	-27%
Revenue	\$360,689	\$379,287	\$364,766	\$337,917	\$348,721	\$343,782*	-1%

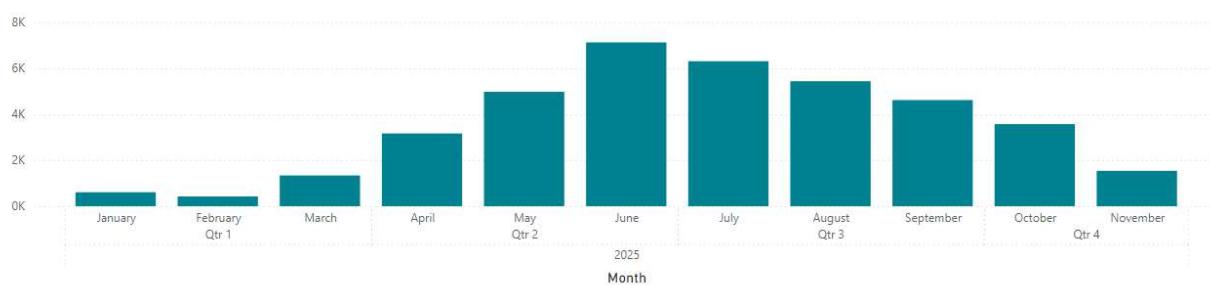
\*2025 data does not include December

## Visitation from Equity Emphasis Areas

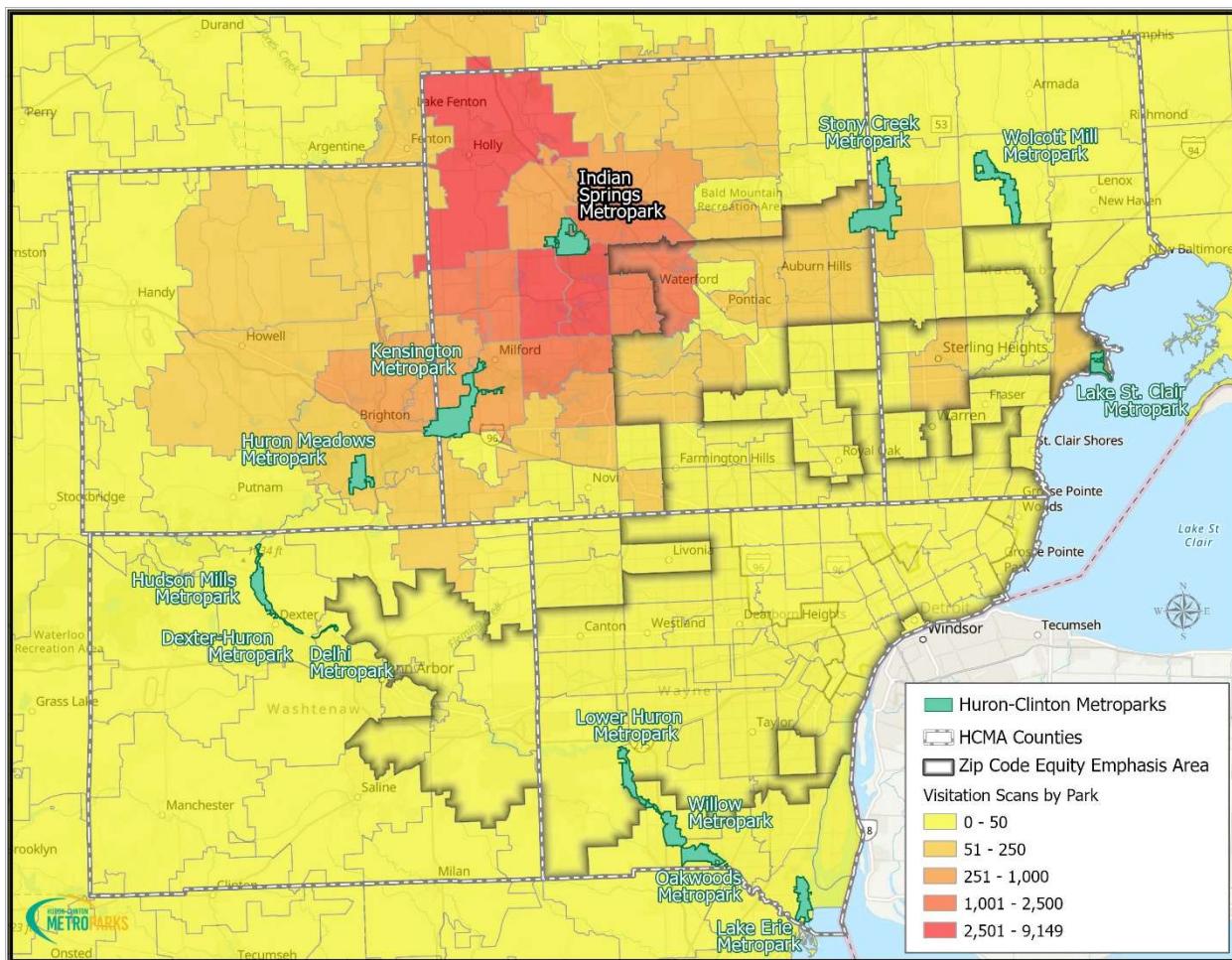
	2020	2021	2022	2023	2024	2025	Change
Daily Scans	169	1,612	1,781	1,968	1,663	2487*	49%
Annual scans	762	5,953	5,765	5,515	4,679	3763*	-19.5%

\*2025 data does not include December

Count of Vehicle Scans By Month, Quarter, Year



## Pass Scanning Data from Indian Springs



# CROSS COUNTRY SKIING

The success of cross-country skiing operations has been impacted by milder winters in past years. However, we did experience a rebound in 2025 because of a strong late winter season. This is clear through the significant increases in revenue when comparing 2024 to 2025. You will notice the increase was significantly higher at Huron Meadows compared to Kensington. This is likely a result of Huron Meadows providing rentals 7 days a week where Kensington only offers rentals on weekends.

Revenue	2023	2024	2025	Change
Kensington	\$7,605	\$4,916	\$7,389	50%
Huron Meadows	\$32,398	\$15,374	\$52,183	239%

# Of Skiers	2023	2024	2025	Change
Kensington	563	364	873	140%
Huron Meadows	3,749	1,875	6060	223%

\*2025 data does not include December

## FEE BASED AQUATIC FACILITIES

Fee based aquatic facilities are those water recreation facilities that the public has to pay to use. In the Western District this includes the Kensington Splash 'N' Blast, but does not include the splash pad at Indian Springs because it is free to use and therefore does not track attendance.

We had an 19.5% increase in the number of Splash N Blast wrist bands sold. This can be contributed to nice weather experienced during the Summer in 2025 versus 2024. We were also able to retain many of our staff members and the Splash manager, which helped meet customer expectations and resulted in positive public feedback regarding facility cleanliness and customer service provided.

Kensington	2024	2025	Change
Wristbands	34,903	41,714	19.5%
Revenue	\$235,062	\$279,302	19%

# PICNIC SHELTERS

Revenue numbers will likely be slightly up for 2025, after factoring in December revenue (deferred activity) for Kensington and Hudson Mills. It will remain slightly lower for Huron Meadows and Indian Springs.

Picnic Shelter Revenue	2024	2025	Change
Kensington	\$115,379	\$130,450*	13%
Hudson Mills	\$23,100	\$26,100*	13%
Huron Meadows	\$8,500	\$8,300*	-2%
Indian Springs	\$14,972	\$11,850*	-20%

Picnic Shelter Rentals	2024	2025	Change
Kensington	555	564*	2%
Hudson Mills	148	139*	-6%
Huron Meadows	41	35*	-14%
Indian Springs	89	79*	-11%

\*2025 data does not include December revenue or deferred activity.

## GROUP CAMP

Youth groups utilize group camp areas at Kensington and Hudson Mills for organized camping activities. 2025 saw a slight decrease at both locations. Many of the larger scouting events are on a cycle and did not take place at Kensington or Hudson Mills in 2025 but may in future years. Therefore, it isn't uncommon to have a swing in group camp revenue from year to year. In addition, Kensington reduced the number of available campsites from 10 to 6 to better align with group camp licensing requirements associated with the number of hand pumps available and to align with current demand. Currently, we have three hand pumps that provide consistent testing results. We have eliminated several handpumps over the years due to reoccurring poor test results due to lack of use and age of the well casings.

Revenue	2024	2025	Change
Kensington	\$8,395	\$7,290	-13%
Hudson Mills	\$2,805	\$2,360	-16%

# MARINAS/BOAT SLIPS

Kensington offers 91 boat slips dispersed between three locations (Boat Rental, East Boat Launch, Mitten Bay) on Kent Lake. The slips are ideal for small motorboats, sail boats and pontoons. 83 of the 91 slips were rented in 2025. Additionally, we collect revenue from space provided to the American Sailing Association. The reduction is likely associated with refunds issued earlier in the year due to unique circumstances, along with a drop in overall boat sales in Michigan.

Kensington	2024	2025	Change
# Of slips	91	83	-8.5%
Revenue	\$72,317	\$65,905	-8.5%

## OTHER REVENUES

Outside of our core services, the Western District observes revenue from multiple other locations. Some of these include Disc Golf, Island Queen, Boat Rental, Livery Services, and Event Room Rentals. As shown below, 2025 saw slight increases in some of these areas and slight decreases in others. The most significant increases are associated with the Environmental Discovery Center and Boat Rental operations.

Disc Golf Revenue	2024	2025	Change
Kensington	\$93,930	\$93,445	~
Hudson Mills	\$32,814	\$28,828	-12%

Island Queen Revenue	2024	2025	Change
Kensington	\$42,490	\$42,484	~

Boat Rental Revenue	2024	2025	Change
Kensington	\$202,256	\$209,985	4%

Skips Livery	2024	2025	Change
Hudson Mills	\$64,702	\$63,565	-1.5%

Event Room Revenue	2024	2025	Change
Indian Springs	\$85,300	\$87,100	2%

# PROJECTS & PARTNERSHIPS

In 2025, the Western District completed a wide range of projects. Some were carried out by field staff, while others came to life thanks to collaboration with other departments and through outside partnerships. Below are a few of the year's standout accomplishments—though they don't capture everything our team achieved. In addition, we formed and maintained several partnerships in 2025 that resulted in big wins for Metroparks and those we partnered with, such as the addition of pickleball courts at Hudson Mills Metropark. Below, is a summary of these projects and partnerships.

## PROJECTS

### Safety System Upgrades

In 2025, we made the implementation of additional safety features a priority at our beaches and throughout the park. Examples include the new rescue board stations installed at Maple and Martindale Beaches, complementing the life jacket stations added the past two years. We also installed three solar-powered lightning detection systems at Maple Beach, Martindale Beach, and the Boat Rental area, with an additional unit placed at the Indian Springs Golf Course and North Meadowlark Pavilion. The lightning detections system will provide visitors advanced notification that severe weather and potential lightning is approaching.

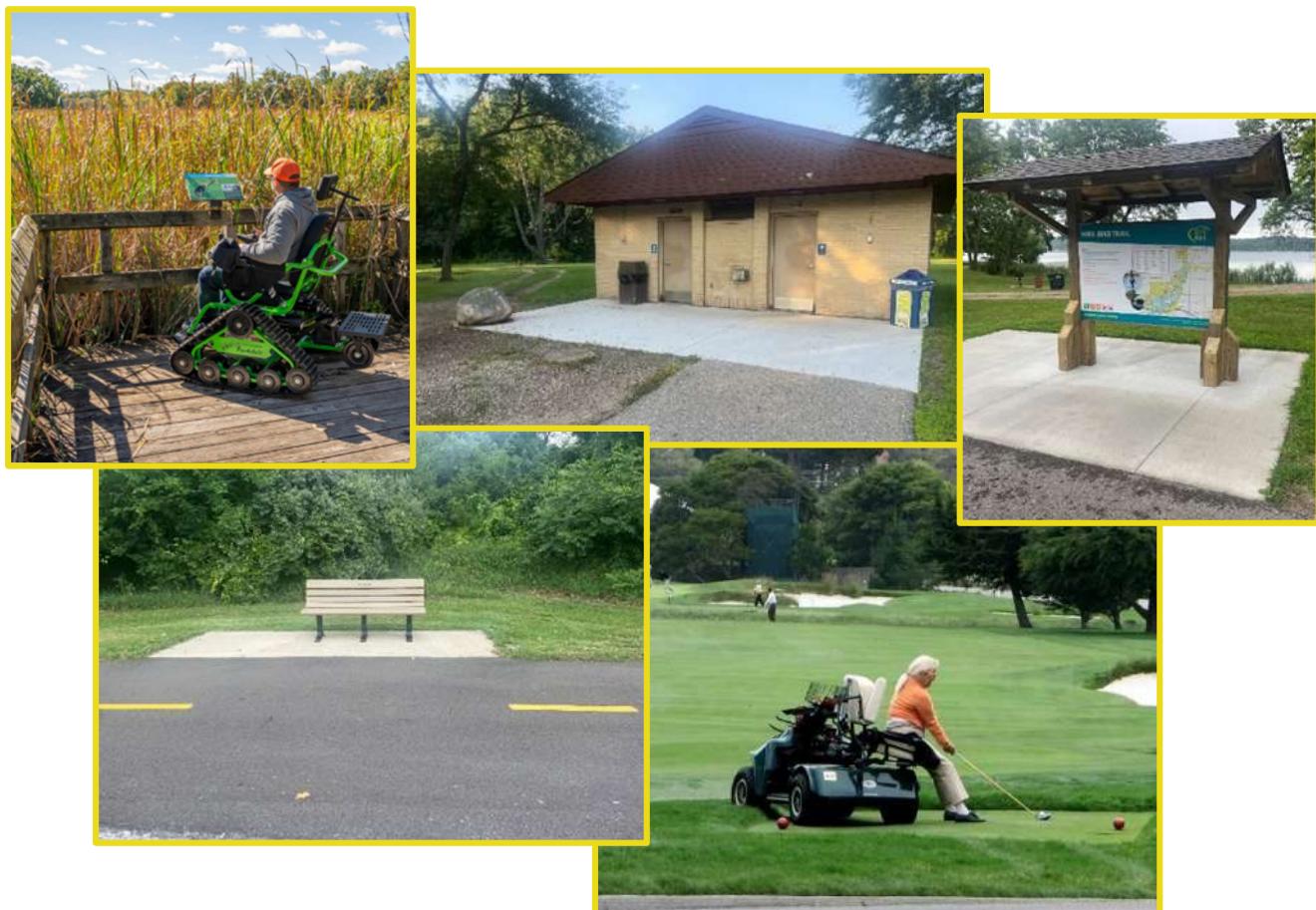


## ADA Upgrades:

Much like in 2024, we continued making improvements to better meet the needs of people with accessibility needs. We accomplished this in several ways. We purchased two new mobility devices—an Action Trackchair for our nature trails and a specialized golf cart for Kensington's golf course. With this addition, each of the four golf courses in the district now has an accessible golf cart available. We also installed a range of ADA-compliant features, including:

- 16 benches with adjacent wheelchair pads
- 2 kiosks on concrete pads
- 3 concrete shelter extensions
- A new comfort station approach
- A new walkway to one of our comfort stations
- Upgraded doors at 2 comfort stations to ADA-compliant models
- Concrete pads for 3 bike repair stations and a drinking fountain (all to be completed in the spring)

In addition, the new pickleball courts at Hudson Mills and the kayak launch at Dexter-Huron are fully accessible.



# PARTNERSHIPS

## Warren Hamill Memorial Courts:

The Warren Hamill Memorial Courts at Hudson Mills Metropark were made possible through the generous donation of Marlys Hamill, who's contribution made in the Fall of 2024 covered the entire cost of the project. The collaboration with Marlys and HCMA Planning, Engineering, and Operations contributed to the swift completion of the project, which was completed less than a year from when the financial contribution was made by Marlys. The 8 courts pickleball complex will bring enjoyment and physical health benefits to the region for many years to come.



## Destination Cyclery:

Action Item 23.3 of the Climate Action Plan states “Where the Meroparks do not have bike-rental facilities partner with micro-mobility vendors to provide access for a more affordable mode of transportation within Metroparks.” Therefore, we partnered with Destination Cyclery (DC), who has a store front in Dexter, to provide rental bikes at five locations within the Western District. This expanded the availability of bikes from 9 Metroparks owned bikes at Hudson Mills to 40 bikes at four additional locations. The program had a gross revenue of \$15,901 for DC and \$1,590 for Metroparks. Maintenance and Operations of the program was administered fully be DC. Metroparks supplied the space and bike racks, which will be retained in the event the program ends. We plan to continue the program in 2026 and hope to expand to one additional location at Kensington (Baywoods or West Launch).



## Detroit Public School Community District:

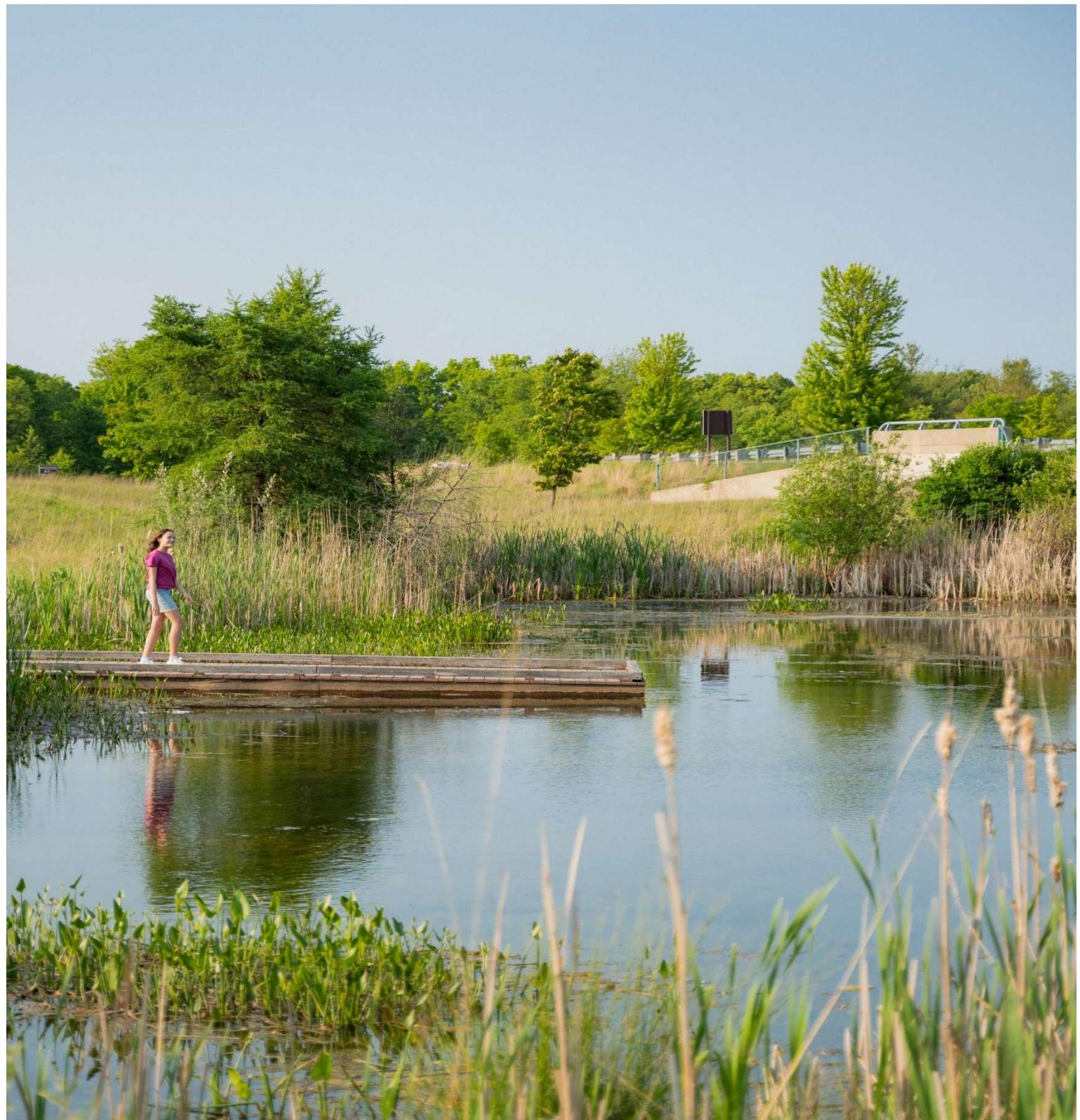
In the Spring of 2025, Kensington Metropark hosted 4 field trips through the DPSCD Physical Education Program. Metroparks staff from Operations, Interpretive Services, and Marketing teamed up to provide a morning of physical activity that involved an Interpretive guided hike and fit station training, where students learned proper technique and how you do not need access to a fitness center to get a workout. We held four separate events with a total of 71 students and 11 teachers. A big thanks to Alison Lum, HCMA Volunteer Supervisor, who coordinated the events at Kensington and elsewhere.



## Disability Network Summer Job Training Program:

For the first time, Kensington Metropark partnered with the Disability Network on their Summer Job Training Program by hosting six teens and young adults alongside two job coaches. The team worked from June-August (5 days a week/ 6 hours a day). They received work assignments from our Grounds Supervisor, Ronnie Smith, and complimented his team by carrying out the following tasks: trail brush trimming, litter pickup, shelter routine maintenance, gardening, and more. The program was mutually beneficial by providing park staff assistance while providing participants with work skills and resume building work experience.







To: Board of Commissioners  
From: Danielle Mauter, Chief of Marketing and Communications  
Subject: Metroparks Major Media Buy: WXYZ/WYMD  
Date: 12/19/2025

**Action Requested:** **Motion to Approve**

That the Board of Commissioners approve the following major media buy from WXYZ as recommended by Chief of Marketing and Communications, Danielle Mauter and staff.

**PRICING/BUDGET BREAKDOWN:**

Asking to approve spending with WXYZ/WYMD for up to \$125,000 for a year-long partnership in 2026.

**Fiscal Impact:** Budgeted. This amount includes budget from the approved marketing budget.

**Details:**

Metroparks will be working with WXYZ to produce 8 short video vignettes to promote the Metroparks. They will be aired for 5 weeks each quarter to support brand awareness and consistency.

To compliment this new effort, WXYZ will also rerun the full 30 min feature show about the Metroparks and our impacts in the community created in 2025 twice throughout Memorial Day weekend. This show will air around Memorial Day weekend with 4 total airings plus 6 re-runs on streaming throughout summer. The package also includes pre-show tune in promos, branded commercial spots throughout the year, additional video and digital ads on their website and streaming platform, homepage takeovers, and an exclusive Metroparks section on their website to house the show and vignettes.

This partnership would result in 200x spots strategically airing in highly viewed programs on WXYZ with over 9.6 million on-air impressions over the course of the campaign. It would also result in nearly 7.5 million impressions served on display and WXYZ Plus (streaming). Reaching the WXYZ audience no matter how they are viewing our content.

This partnership will help increase public awareness and trust. This partnership will also help strengthen our relationship with WXYZ. It will compliment our other advertising and media partnerships while highlighting relevant topics and impacts. WXYZ/WYMD reach and audience demographics are within the Metroparks target reach area and allows us to serve messaging to our target audiences.



To: Board of Commissioners

From: Mike Henkel, Chief of Engineering Services

Project No: 512-23-249R

Project Change Order #3 Authorization- Wave Pool Renovation

Project Type: Capital Improvement

Location: Lake Erie Metropark, Wayne County

Date: December 22, 2026

**Action Requested: Motion to Approve**

That the Board of Commissioners **1)** approve a change order for Contract No. 512-23-249R in the amount of \$ 144,294.24 **2)** transfer \$144,294.24 from the Lake St. Clair Exit Road project to cover the additional cost as recommended by Chief of Engineering Services Mike Henkel and Staff.

**Fiscal Impact:** Additional project cost \$144,294.24. Total cost of change orders to date \$480,750.14. The original contract bid price \$7,998,000.00. Percentage of changes to original 6.0%. The Lake St. Clair Exit Road project will be deferred to a later date due to other projects schedule for the park in 2026.

**Scope of Work:** The additional work includes repair and replacement of pipe flanges to the surge tank, concrete floor removal and replacement, concrete sump removal and replacement with fiberglass tank, associated piping and gasketed connections, and disposal of material.

**Background:** This change order addresses modifications to the original contract documents for the associated contract bulletin #4. The results from pressure testing the existing piping and observations after the removal of the existing concrete floor revealed voids beneath the slab indicated previous leaks. Ongoing testing has indicated that the existing flanges that connect the pool piping to the surge tank. The flanges are buried beneath the floor and upon inspection are deteriorated and in need of replacement. An additional location on the east side of the surge tank will need to be inspected to verify its integrity and may need to be replaced as well. The concrete sump is also in need of work after inspection of the pipe connections into the sump. The sump is to be removed and replaced with a fiberglass structure and associated connections.

Previous Approve Change order summary:

Bulletin #1: Upsize recirculating pumps, foot valves, piping, and electrical to accommodate each pump being capable of providing recirculation flow.

Bulletin #2: Modifications to mechanical room demolition on floor, modify caisson demolition, modify caisson grate openings and connections, reroute filter backwash pipe, include new butterfly valve, provide new 4" cold water piping from outside of building, install new 4" waterline from watermain

Bulletin #3 : Cleaning and televising drain lines, additional concrete removal to accommodate the pool drains in the deep end, corrected backwall coring and additional artificial turf.

<u>Previous Change Orders</u>	<u>Amount</u>	
Bulletin #1	\$46,922.00	
Bulletin #2	\$211,419.00	
Bulletin #3	\$78,114.90	
Total		\$336,455.90

*Attachments Bulletin #4*



Below grade piping



Additional flange location



Sump





PCO #007

Spence Brothers  
340 East Huron St, Suite B  
Ann Arbor, Michigan 48104  
Phone: (734) 213-6033

Project: 25-065 - Lake Erie Metropark Wave Pool  
32481 W. Jefferson Ave  
Brownstown, Michigan 48173

## Prime Contract Potential Change Order #007: Bulletin 4

TO:	FROM:
PCO NUMBER/REVISION: 007 / 0	CONTRACT: 25-065-0 - Lake Erie Metropark Wave Pool
CREATED BY: Blake Kirkland (Spence Brothers (AA))	CREATED DATE: 12/2 /2025
REFERENCE:	PRIME CONTRACT CHANGE ORDER: None
FIELD CHANGE: No	
SCHEDULE IMPACT: 33 days	SUBMITTED DATE: 12/16/2025
	TOTAL AMOUNT: \$144,294.24

POTENTIAL CHANGE ORDER TITLE: Bulletin 4

CHANGE REASON: Design Development

POTENTIAL CHANGE ORDER DESCRIPTION: (The Contract Is Changed As Follows)

### Bulletin 4

This incorporates the changes related to Bulletin 4. Also included in the figure for Select DBC is the work for bulletin 3B and the tank cleaning. Additionally, this includes a 36" diameter sump basin to replace the one that is being removed in bulletin 4. A steel lid is included in this pricing. Substantial completion date is revised for lead time of materials, work and approval time.

Revised Substantial Completion Date: October 9th, 2026

### ATTACHMENTS:

[Monroe P&H Bulletin 4 Sump Basin.pdf](#) [Spence Labor Bulletin 4.pdf](#) [Select DBC BL No. 4 Pricing.pdf](#) [Monroe P&H Bulletin 4.pdf](#) [Alleguard - Geofoam Bulletin 4.pdf](#) [Detroit Dismantling Lake Erie Wave Pool Bulletin #4.pdf](#) [Foundation Steel Bulletin 4.pdf](#) [Hymmco Bulletin 4.pdf](#)

#	Cost Code	Description	Amount
1	09-200 - Total Suppliers	Re-Steel	\$ 1,120.00
2	09-100 - Total Subcontractors	Demolition	\$ 19,582.20
3	09-100 - Total Subcontractors	Re-Steel Labor	\$ 1,000.00
4	09-200 - Total Suppliers	GeoFoam	\$ 2,275.00
5	09-100 - Total Subcontractors	Plumbing	\$ 18,563.00
6	09-100 - Total Subcontractors	Pool Aquatics	\$ 75,596.12
7	03-999 - MISC. CONCRETE EXTRAS	Spence Concrete	\$ 1,168.65
8	06-999 - Misc. GT/Carp Extras	Spence Carpentry	\$ 3,258.88
9	01-100 - Project Manager	Spence PM	\$ 1,004.40
10	01-200 - Supervision	Spence Supervision	\$ 3,824.40
11	09-300 - Concrete Matl & Other Chgs	Concrete Materials	\$ 1,562.50
			<b>Subtotal:</b> \$128,955.15
			<b>Labor Markup:</b> 10% \$ 5,690.35
			<b>Material and Equipment Markup:</b> 15% \$ 9,648.74
			<b>Grand Total:</b> \$144,294.24



PCO #007

Reviewed for Change Order to Contractor:

---

Signature

APPROVED

---

Company

REJECTED

---

Date

**Kirk Walker  
Huron Clinton Metropolitan Authority  
13000 Highridge Dr  
Brighton, MI 48114**



**Re: Lake Erie Metropark Wave Pool Renovation  
Bulletin 4 Spence Labor**

December 2, 2025

Subject: 025-065 Bulletin 4 Spence Labor

Dear Kirk Walker:

The following is the summary of costs for the above referenced change request:

## Subcontractors

	Subtotal Subcontractors	Spence OHP	Total Subcontractors
0%	69	69	69

## Suppliers

A treemap visualization showing the distribution of suppliers by category. The total area represents 100% of suppliers. The largest category, 'Subtotal Suppliers', is 100% and is further subdivided into 'Spence OHP' (50%) and 'Total Suppliers' (50%).

Category	Percentage
Subtotal Suppliers	100%
Spence OHP	50%
Total Suppliers	50%

### Spence Brothers' Labor

<b>Spence Brothers' Labor</b>							
Cement Finisher	15.00	mhs	\$	77.91	\$	1,168.65	
Carpenter	38.00	mhs	\$	85.76	\$	3,258.88	
Project Manager	10.00	mhs	\$	100.44	\$	1,004.40	
Superintendent	40.00	mhs	\$	95.61	\$	3,824.40	
Subtotal Labor					\$	9,256.33	
Spence OHP				0%	\$	-	
<b>Total Labor</b>					\$	9,256.33	\$ 9,256.33

## Spence Brothers' Material & Equipment

**Total 25-065 Bulletin 4 Spence Labor \$ 10,818.83**

**\$ 10,818.83**



# QUOTATION

ATTN: Blake Kirkland  
Supersedes:

DATE: November 18, 2025

RFQ #: SB 111825(1) DB

CUSTOMER ID: SB

To: Blake Kirkland  
Spence Brothers

Ship To: 32481 W Jefferson Ave,  
Brownstown Township, MI 48173

SALES	JOB	SHIPPING METHOD	SHIPPING TERMS	PRICES EFFECTIVE FOR	PAYMENT TERMS	DUE DATE
David Bos		Delivery		12/18/25	Net 30	

PART #	QUANTITY	DIMENSIONS			DENSITY CODE	DESCRIPTION	UNIT PRICE	TOTAL AMOUNT
		THICK	WIDTH	LENGTH				
	13	12"	36"	120"	1.5# EPS		\$175.00	\$2,275.00

Dimensional Tolerances Thickness: +/- 0.0625" Width: +/- 0.125" Length: +/- 0.125"

Subtotal

Sales Tax

Total

Comments All pricing based on material pick up at Harbor Foam, Grandville, MI

## TERMS AND CONDITIONS:

Unless otherwise specified, the above prices are for one release of continuous production of each part. Prices for releases other than quoted quantities are subject to an increase in price and/or additional setup charges.

CAUTION: Combustible. Harbor Foam Insulation will ignite if exposed to fire of sufficient heat and intensity. Notice: Harbor Foam shall not be liable for incidental and consequential damages directly or indirectly sustained, nor for any loss caused by application of these goods not in accordance with current printed instructions, or for other than the intended use. Harbor Foam's liability is expressly limited to replacement of defective goods. Any claim shall be deemed waived unless made in writing to us within thirty (30) days from date it was or reasonably should have been discovered.



November 20, 2025

Mr. Blake Kirkland  
Spence Brothers  
340 East Huron Street  
Ann Arbor, MI 48104

Proposal No. DP-6972

**RE: Lake Erie Metropark Bulletin #4  
Brownstown, MI**

Dear Mr. Kirkland,

Detroit Dismantling Corporation is pleased to provide Spence Brothers with a proposal for the selective interior concrete demolition required for the Lake Erie Metropark Project located in Brownstown, MI. Detroit Dismantling to provide all labor, material, equipment, insurance, etc. to remove and dispose of the following:

1. Saw cut and remove additional existing 5" slab in the mechanical room as shown at the site visit and not shown on drawings. Concrete removal not to exceed 175 sq ft.
2. Remove the existing concrete sump-pump encasement in its entirety. The encasement is not to exceed 60 inches below grade, with a maximum 30-inch diameter and 6-inch-thick walls.
3. Detroit Dismantling will excavate spoils as needed for the 24-inch-diameter sump-pump removal and will store the spoils within the room work area for use as backfill by others.
4. According to the drawings, a trench footing is located near the work area, and the adjacent CMU wall 6" from the new concrete slab opening will be supported by this footing. No shoring or temporary bracing has been included in our scope. If shoring or temporary bracing is determined to be required, additional costs will be incurred.
5. Detroit Dismantling cannot be responsible for site hazards or problems that we have not been advised of in writing prior to bid submission.
6. Work to be completed during normal business hours Monday – Friday in one phase.

**Lump sum price is .....\$19,582.20**

**This proposal is based on the following clarifications:**

1. Excludes any and all Hazardous Materials. **"Hazardous Materials"** means asbestos; asbestos containing material; PCB; molds; any other **chemical**, material, or substance subject to regulation as a hazardous material, hazardous substance, toxic substance, or otherwise, under applicable federal, state, or local law; and any other chemical, material, or substance that may have adverse effects on human health or the environment.
2. Excludes cutting, capping and making safe all utilities attached to and/or within materials to be demolished including relocation of any utilities. To be done prior to starting our demolition.
3. Excludes temporary power and lighting. To be done by others prior to start of demolition.
4. Excludes any footing or foundation removal.
5. Excludes any additional underground or sub-surface structures that may be encountered during our work. Any such discoveries will be reviewed and priced as additional work.

6. Excludes any saw cutting of the foundation associated with the sump-pump encasement if the encasement is bonded to the foundation.
7. Excludes construction or removal of any temporary walls, barricades or weather protection.
8. Excludes any items that are to be salvaged and or reinstalled.
9. Excludes any structural demolition.
10. Excludes any shoring, pinning or temporary bracing.
11. Excludes any site work.
12. Excludes any curtain wall removal.
13. Excludes any overtime or premium time.
14. Excludes any patching or painting.
15. Excludes any demolition or demolition drawings not listed above.
16. This proposal may be withdrawn by us if it is not accepted within (30) days.

DDC to be provided a copy of the required asbestos survey prior to start of work as described in Part 602, of the OSHA Asbestos Standards for Construction [29 CFR 1926.1101(k)(2)(i)] which requires that building owners must perform a thorough asbestos inspection of all pre-1981 building facilities. This survey must identify the presence, location, and quantity of asbestos-containing materials (ACM) and/or presumed asbestos-containing materials (PACM) within the building.

Detroit Dismantling Corporation, in submitting this bid, reserves the right to perform a final review of, and request revisions to, the contract for the subject project. This bid is subject to that final review of the contract and agreement on any revisions of the contract terms requested by Detroit Dismantling Corporation.

Sincerely,

*Ryan Laurel*

Ryan C. Laurel  
Detroit Dismantling Corporation

## SUBCONTRACTOR QUOTATION SUMMARY



**DETROIT**  
**DISMANTLING**  
CORPORATION

Contractor Name:

Detroit Dismantling Corporation

Project:

**Lake Erie Wave Pool - Bulletin #4**

Description of Work:

Saw cut and remove additional slab and concrete sump pit. Please refer to proposal for detailed description and clarifications.

(Attach narrative and supporting data to substantiate estimated change in Contract Sum and/or Contract Time)

---

**SUMMARY OF WORK BY OWN FORCES:**

**Labor (Per Wage Rate Format)**

		<u>Hours</u>	<u>Rate \$/Hour</u>	<u>Extended Cost</u>
General Foreman	1st Shift		\$ 148.00	\$ -
Foreman	1st Shift	32	\$ 96.00	\$ 3,072.00
Foreman OT	1st Shift		\$ 126.00	\$ -
Laborer	1st Shift	32	\$ 94.00	\$ 3,008.00
Demolition Specialist	1st Shift		\$ 102.00	\$ -
Operator	1st Shift	32	\$ 126.00	\$ 4,032.00
			\$ -	\$ -
			\$ -	\$ -
			\$ -	\$ -
			\$ -	\$ -
<b>Total Labor:</b>				<b>\$ 10,112.00</b>

**Equipment/Materials**

Day/Each

Rate \$

Cost

## SUBCONTRACTOR QUOTATION SUMMARY

CAT 320 Excavator		\$	699.00	\$	-
CAT 320 Excavator Hydraulic Hammer		\$	350.00	\$	-
Volvo 380 Excavator		\$	1,400.00	\$	-
Brokk 100 w/ Grapple 3 days	3	\$	470.00	\$	1,410.00
453 Bobcat 3 days	3	\$	310.00	\$	930.00
Trucking & Disposal Fees	2	\$	450.00	\$	900.00
Mobilization of Equipment and Tools	1	\$	1,500.00	\$	1,500.00
Work Gloves		\$	6.00	\$	-
Fuel	30	\$	5.00	\$	150.00
Dust Masks		\$	3.80	\$	-
Sawzall Blades		\$	5.50	\$	-
Oxygen		\$	90.00	\$	-
Propane		\$	100.00	\$	-
Torch Set-Up		\$	250.00	\$	-
40' Boom Lift		\$	350.00	\$	-
Slab Saw Cutting - Per Day w/ Truck	1	\$	2,800.00	\$	2,800.00
Mobilization		\$			-

**Total Equipment/Materials:** \$ 7,690.00

**OH&P on Equipment/Materials and Labor ((A+B) x Markup Allowed %):** 10.00% \$ 1,780.20

---

**TOTAL WORK BY OWN FORCES = (A+B+C):** \$ 19,582.20

**SUMMARY OF WORK BY SUBCONTRACTOR:**

Subcontractor	<u>Cost</u>
	\$ -
	\$ -

---

**Total Work by Subcontractor:** \$ -

## SUBCONTRACTOR QUOTATION SUMMARY

<b>Fee on Work by Subcontractor</b> = (E x Markup Allowed %):	<u>5.00%</u>	\$	-
<b>TOTAL WORK BY SUBCONTRACTOR</b> = (E+F):		\$	-
<b>TOTAL WORK AND FEE</b> (D+G):		\$	<b>19,582.20</b>
<b>BOND AMOUNT</b> = (H x Subcontractor's Bond %):	<u>0.00%</u>	\$	-
<b>GRAND TOTAL</b> = (H+I):		\$	<b>19,582.20</b>
		<u>Days</u>	
<u>CHANGE IN CONTRACT TIME</u> (if any):		3	



6666 Bay Road Saginaw, MI 48604  
Ph: 989-790-8001 Fx: 989-790-8015

51800 W. Pontiac Trail Wixom, MI 48393  
Ph: 248-446-8162 Fx: 248-446-8182

## Change-Order to Original Contract

**Customer:** Spence

**Job Name:** Lake Erie Metro Wave Pool

**P.O./Job #:**   **HYMMCO Job #:** H5208

**Date:** 11/10/25 **Change Order #:** #3

**Comments:** Bulletin #4

Adds: 0.8 tons

### Change-Order Form

Original Contract Amount:	60,100.00
Previous Change Orders:	1,175.00
Change-Order Add:	1,120.00
Change-Order Deduct:	0.00
<b>New Contract Amount with this Change-Order:</b>	<b>62,395.00</b>

**ALL COSTS DO NOT INCLUDE TAX**

I agree to this Change-Order as stated above:

Printed: \_\_\_\_\_

Signed: \_\_\_\_\_

Dated: \_\_\_\_\_

I do not agree to this Change-Order.

Printed: \_\_\_\_\_

Signed: \_\_\_\_\_

Dated: \_\_\_\_\_

Please review the items described above, sign and email back to [kas@hymmcocom](mailto:kas@hymmcocom).



# Change Order Request

Date: 11/19/2025  
Request #: 2  
FDN Job #: 8025-144

BILL TO:		SHIP TO:	
To:	Spence Brothers	Project:	Lake Erie Metropark Wave Pool
Attn:	Blake Kirkland	Location:	Brownstown, MI
Email:	<a href="mailto:blakekirkland@spencebrothers.com">blakekirkland@spencebrothers.com</a>	Job / PO #:	25-065 / 25065-SC-006
Phone:	313-670-9272		

**\*\*Change orders are to be issued within 15 days. Please contact us upon receipt if you dispute this request\*\***



506 COOPER STREET P.O. BOX 307  
MONROE, MICHIGAN 48161-0307  
FAX: (734) 241-3602  
PHONE: (734) 241-4277

**Celebrating over 75 Years of Mechanical Customer Service**

# *Lake Erie Metro Parks*

## Wave Pool Renovation

### Bulletin #4

Date: 11/24/25

Attn: Mr. Blake Kirkland  
Spence Brothers Construction

Re: Bulletin #4

Blake,

The cost to fabricate and install (2) new 8" flanged connections on the existing stainless steel sump basin;

Please **add \$ 14,294.00** to the contract.

If any of the existing 10" flanges need to be cut out and refabricated; please **add \$ 9,621.00** per connection.

To repair and test the existing 10" and 8" Sch. 80 PVC pool piping; please **add \$7,909.00** to the contract. This includes time for MPH to add the existing/new pool piping underground to the 3D model.

#### **Clarifications:**

- I do not have any time or material included for saw cutting, removing, or repouring the concrete floor.
- I do not have any time or material included for excavating or backfilling for access to the sump basin.
- New butterfly valves with stem extensions are included per the attached cut sheets.
- I have not included any piping inside of the basin valve or any piping outside of the basin.
- I have included time for scaffolding inside of the sump basin for access along with air monitoring and ventilation during welding.
- Being that scaffolding is being used, I have not included full confined space entry or non-working hole attendant while working within the sump basin.

Please see the attached sheets for a breakdown of the costs.

Sincerely,

Ben Vittore

*Benjamin Vittore*



506 COOPER STREET P.O. BOX 307  
MONROE, MICHIGAN 48161-0307  
FAX: (734) 241-3602  
PHONE: (734) 241-4277

**Celebrating over 73 Years of Mechanical Customer Service**

## *Lake Erie Metro Parks*

### Wave Pool Renovation

### Mechanical Room - Pool Drain Basin

Date: 12/15/25

Attn: Mr. Blake Kirkland  
Spence Brothers Construction

The cost to install a new drainage basin within the pool mechanical room;

Please add \$ 9,742.00 to the contract to supply a 36" diameter basin with fiberglass lid.

Please add \$ 912.00 additional if a steel cover is required in lieu of fiberglass.

#### **Clarifications:**

- No drawings or specifications were given for bidding. Cut sheets can be provided upon request.
- Saw cutting and concrete removal is by others.
- Excavation, dewatering, and shoring of excavation is by others. Excavation will need to be large enough for worker to safely get down to piping connections outside of the basin.
- Demo of the existing concrete is by others.
- Backfill, and bedding of the new sump basin is by others.
- Concrete infill is by others.
- New basin is quoted as 30" diameter and 72" deep with bolted on cover at floor grade.
- Venting of the basin is to be within the mechanical room. Vent to exterior is not included.
- We have included drilling and installing (6) pipes into the new basin.
  - (3) 3" with valves to match existing. Stem extensions are not included on valve handles.
  - (1) 4" no valves
  - (1) 6" over flow no valves
  - (1) 6" main drain no valves
    - All piping to be extended into the new basin using sch 80 pvc material.
    - All pipes to be sealed at basin using a standard rubber boot per basin manufacturer.
- I have not included any additional cost for permits assuming as this is maintenance upgrades of existing
- I have not included full confined space entry or non-working hole attendant.

Please see the attached sheets for a breakdown of the costs.

Sincerely,

*Benjamin Vittore*

**CHANGE ORDER PRICING REVIEW**

Date: 15-Dec-25

MPH Job #:	<u>25-151</u>	Description:	County: <u>Wayne</u>
Project Name:	Metro Parks Wave Pool		
Contractor:	<b>Monroe Plumbing and Heating Co.</b>		
Engineer:	Peter Basso Associates Inc.		
General:	Spence Brothers Construction		

					<b>TOTALS</b>
A.	<b>LABOR:</b>				
	worker classification	Working Foreman 671	28	x	95.97
			hours	x	rate =
	worker classification	Journeyman 671	24		92.46
			hours	x	rate =
	worker classification	Foreman Double Time	0	x	154.84
			hours	x	rate =
	worker classification	Journeyman Double Time	0	x	147.82
			hours	x	rate =
	worker classification	Foreman 671 OT	0	x	127.74
			hours	x	rate =
	worker classification	Journeyman 671 OT	0		122.48
			hours	x	rate =
C.	<b>EQUIPMENT RENT:</b>		0		0
	(Heavy/specialized equipment)				<b>\$0.00</b>
D.	<b>OWNED EQUIPMENT</b>		0		4
	(Heavy/specialized equipment re: AED Blue Book)		hour,day,week	x	rate =
E.	<b>Trucking</b>		0		0
	(Delivery charge or per mile trucking)		hour,day,week	x	rate =
	<b>Subtotal (A,B,C,D,E):</b>				<b>\$4,906.20</b>
G.	<b>MATERIALS:</b>		<b>\$3,363.50</b>	x	<b>1</b>
	(Contractor's actual cost only, this applies to subcontractors)	quantity	x	unit cost	
	Sales Tax: 6%				<b>\$201.81</b>
	<b>Subtotal (A,B,C,D,E,F,G):</b>				<b>\$8,471.51</b>
H.	<b>Markup:</b> @ 15% (on items A,B,C,D,E,F & G)		.....		<b>\$1,270.73</b>
	<b>Subtotal (A thru H):</b>				<b>\$9,742.24</b>
I.	<b>SUBCONTRACTOR:</b>				
	TMI Insulation	\$ -		\$	-
	ALC - Temp Controls	\$ -		\$	-
		\$ -		\$	-
		\$ -		\$	-
		\$ -		\$	-
		\$ -		\$	-
	Total			\$	-
J.	<b>SUBCONTRACTOR MARKUP</b>	.....	5%		\$0.00
	<b>Subtotal (I and J):</b>				<b>\$ -</b>
	<b>TOTAL COST (A thru H) + (I and J):</b>				<b>\$9,742.24</b>
K.	<b>MISCELLANEOUS ITEMS (allowable @ cost only)</b>				
	Insurance 1. Bond add	Cost x	0.0%	.....	\$0.00
	2. *Premium portion of approved OT wages			.....	\$0.00
	3. Fees for permits, licenses, etc.				\$0.00
	4. *Lodging and travel due to special circumstances				\$0.00
	(not to exceed state travel guidelines)				
	<b>TOTAL COST (A thru H) + (I and J) + (K):</b>				<b>\$9,742.24</b>

\*Approved Items = must be approved by Owner, CM and A/E prior to work being performed

JOB 112 Metro Parks WP: Metro Park...  
 ESTIMATE 1 Metro Parks WP: Metro Park...  
 DATA SET 1 COMM MECH 09/2020

SUMP BASIN  
 MONROE PLUMBING & HEATING CO.  
 506 COOPER STREET  
 MONROE, MICHIGAN 48161  
 734-241-4277 / 734-241-3602  
 benv@monroeplumbing.com

PRINTED 12/15/2025 1:51:45 PM  
 MATERIAL Primary  
 LABOR Primary

NOTES

Item			Material				Field Labor				
Category	Size	Item Desc	Qty	U...	Mat ...	Mat ...	Mat Ext	Mat Su...	Fld U...	Fld ...	Fld Ext

**Mat Subt. # : 67: SCH 80 PVC PIPE**

SCH 80 PVC	3"	SCH80 PVC PIPE	20.00	'	10.08	0.48	96.77		67	0.0800	1.0...	1 6000
SCH 80 PVC	4"	SCH80 PVC PIPE	10.00	'	14.44	0.48	69.31		67	0.1100	1.0...	1 1000
SCH 80 PVC	6"	SCH80 PVC PIPE	10.00	'	27.96	0.48	134.21		67	0.1800	1.0...	1.8000
SCH 80 PVC	8"	SCH80 PVC PIPE	10.00	'	42.13	0.48	202.22		67	0.2500	1.0...	2.5000

Subtotals for Mat Subt. # : 67

502.51

7.0000

**Mat Subt. # : 68: SCH 80 PVC FITTINGS**

SCH 80 PVC	3"	COUPLINGS	4.00	ea	111.80	0.16	71.55		68	0.3800	1.0...	1.5200
SCH 80 PVC	4"	COUPLINGS	2.00	ea	140.00	0.16	44.80		68	0.8100	1.0...	1.6200
SCH 80 PVC	6"	COUPLINGS	2.00	ea	299.90	0.16	95.97		68	2.0900	1.0...	4.1800
SCH 80 PVC	8"	COUPLINGS	2.00	ea	407.60	0.16	130.43		68	3.2100	1.0...	6.4200

Subtotals for Mat Subt. # : 68

342.75

13.7400

**Mat Subt. # : 137: PLASTIC VALVES**

SCH 80 PVC	3"	BALL VALVE - PVC-SOC	3.00	ea	58.90	1.00	176.70		137	0.4400	1.0...	1.3200
------------	----	----------------------	------	----	-------	------	--------	--	-----	--------	--------	--------

Subtotals for Mat Subt. # : 137

176.70

1.3200

**Mat Subt. # : 307: QUOTED FIXTURES (Special Created Items)**

		30"X72" BASIN	1.00	ea	1681...	1.00	1,681.40		307	8.0000	1.0...	8.0000
		BASIN LID W/ VENTING	1.00	ea	Skip	1.00	0.00		307	2.0000	1.0...	2.0000
		DRILL 3" HOLE AND INSTALL BOOT	3.00	ea	48.63	1.00	145.89		307	1.0000	1.0...	3.0000
		DRILL 4" HOLE AND INSTALL BOOT	1.00	ea	55.48	1.00	55.48		307	1.7000	1.0...	1.7000
		DRILL 6" HOLE AND INSTALL BOOT	1.00	ea	94.44	1.00	94.44		307	2.2000	1.0...	2.2000
		DRILL 8" HOLE AND INSTALL BOOT	1.00	ea	111.76	1.00	111.76		307	2.5000	1.0...	2.5000
		RIGGING	1.00	ea	Skip	1.00	0.00		307	Skip	1.0...	0.0000

Subtotals for Mat Subt. # : 307

2,088.97

19.4000

**Mat Subt. # : 356: FERNCO COUPLINGS**

PVC SCH 40-D...	4" x4"	FERNCO COUPLING	1.00	ea	24.51	0.41	10.05		356	0.7900	1.0...	0.7900
PVC SCH 40-D...	3" x3"	FERNCO COUPLING	3.00	ea	19.58	0.41	24.08		356	0.3700	1.0...	1.1100
PVC SCH 40-D...	8" x8"	FERNCO COUPLING	2.00	ea	80.60	0.41	66.09		356	2.0800	1.0...	4 1600

Subtotals for Mat Subt. # : 356

100.22

6.0600

**Mat Subt. # : 420: PIPE MARKERS & VALVE TAGS**

SCH 80 PVC	Unsized	VALVE TAG	3.00	ea	Skip	1.00	0.00		420	0.1500	1.0...	0.4500
------------	---------	-----------	------	----	------	------	------	--	-----	--------	--------	--------

Subtotals for Mat Subt. # : 420

0.00

0.4500

**Mat Subt. # : 446: EXPENDABLES**

SCH 80 PVC	3"	JOINTS	14.00	ea	Skip	1.00	0.00		446	Skip	1.0...	0.0000
SCH 80 PVC	4"	JOINTS	3.00	ea	Skip	1.00	0.00		446	Skip	1.0...	0.0000
SCH 80 PVC	6"	JOINTS	3.00	ea	Skip	1.00	0.00		446	Skip	1.0...	0.0000
SCH 80 PVC	8"	JOINTS	3.00	ea	Skip	1.00	0.00		446	Skip	1.0...	0.0000
SCH 80 PVC	Unsized	CEMENT--PVC--QTS.	2.00	ea	44.81	1.00	89.62		446	Skip	1.0...	0.0000
SCH 80 PVC	Unsized	CLEANER--PVC--QTS.	2.00	ea	31.36	1.00	62.72		446	Skip	1.0...	0.0000

Subtotals for Mat Subt. # : 446

152.34

0.0000

Grand Totals

3,363.50

47.9700

HR

FEL - NEW HUDSON #2000  
55500 GRAND RIVER AVE  
NEW HUDSON, MI 48165-0000

Phone: 248-437-5109  
Fax: 248-446-5264

Deliver To: ACCOUNTS PAYABLE  
From: Jonathan Hicks  
jonathan.hicks@ferguson.com

Comments:

14:31:33 DEC 12 2025

Page 1 of 2

FERGUSON ENTERPRISES LLC #2000

Price Quotation

Phone: 248-437-5109  
Fax: 248-446-5264

**Bid No:** B904013  
**Bid Date:** 12/12/25  
**Quoted By:** JXH

**Cust Phone:** 734-241-4277  
**Terms:** 2% 10TH NET 30TH

**Customer:** MONROE PLUMBING & HEATING  
506 COOPER ST  
MONROE, MI 48161-1647

**Ship To:** MONROE PLUMBING & HEATING  
506 COOPER ST  
MONROE, MI 48161-1647

**Cust PO#:** SUMP BASIN

**Job Name:** SUMP BASIN

Item	Description	Quantity	Net Price	UM	Total	
TFB36X72F	36X72 F/GLS BASIN W/ ANTI FLOAT	1	1199.520	EA	1199.52	\$1,481.00
TC36WFNST	1/2 THICK SLD F/GLS CVR	1	281.400	EA	281.40	
TG300	G300 RBR GROMMET	1	8.400	EA	8.40	
TH400R	4 PIPE SEAL	1	13.440	EA	13.44	
SP-TH600R	PIPE SEAL FOR 6.00" THROUGH 7" HOLE	1	37.750	EA	37.75	in pvf
----						
	SUBTOTAL				1540.51	freight - \$200
	SIMPLEX STEEL COVER OPTION					\$1,681.00
TC36SSA	*0305 36 RND SIMPLEX BASIN CVR	1	584.660	EA	584.66	
SP-TPF200B	BLANK PLASTIC FLG FOR 2" HOLE	2	20.160	EA	40.32	
SP-TC36WS	C36WS 1/4 THICK SOLID STL CVR	1	410.180	EA	410.18	
----						
	SUBTOTAL				1035.16	steel cover
	Net Total:				\$2575.67	+6% tax
	Tax:				\$0.00	+15% markup
	Freight:				\$0.00	
	Total:				\$2575.67	\$1,262 steel cover
						- \$350 frp lid
						\$912.00 steel lid upgrade

HOW ARE WE DOING? WE WANT YOUR FEEDBACK!



Scan the QR code or use the link below to  
complete a survey about your bids:

<https://survey.medallia.com/?bidsorder&fc=933&on=546390>



4810 Point Fosdick Dr, Ste 117  
Gig Harbor, WA 98335  
503.724.8698

PROJECT  
Lake Erie Metro Park Wave Pool  
Change Order # 0003

11/26/2025

Bulletin #4 - 11.25.2025

Material & Equipment Cost					
Item	Description	Quantity	Unit	Unit Cost	Total
1	4" Pipe	160	ft	\$ 9.02	\$ 1,443.20
2	4" 90's	2	ea	\$ 15.67	\$ 31.34
3	4" 22-1/2 Elbow	4	ea	\$ 18.81	\$ 75.24
4	4" caps	2	ea	\$ 19.02	\$ 38.04
5	8" Pipe	380	ft	\$ 24.56	\$ 9,332.80
6	8" 90's	8	ea	\$ 121.54	\$ 972.32
7	8" Coupling	2	ea	\$ 57.65	\$ 115.30
8	8"x4" Reducer	2	ea	\$ 78.75	\$ 157.50
9	8" Caps	4	ea	\$ 46.36	\$ 185.44
10	10" Pipe	40	ft	\$ 29.67	\$ 1,186.80
11	10" 90's	2	ea	\$ 609.71	\$ 1,219.42
12	10" Tee	2	ea	\$ 678.67	\$ 1,357.34
13	10" Coupling	2	ea	\$ 159.20	\$ 318.40
14	10"x8" Reducer	4	ea	\$ 186.12	\$ 744.48
15	8" valves/flanges/hardware/valve extensions	2	ea	\$ 1,638.14	\$ 3,276.28
16	10" valves/flanges/hardware/valve extensions	4	ea	\$ 2,178.38	\$ 8,713.52
17	Glue	4	ea	\$ 138.59	\$ 554.36
18	Primer	2	ea	\$ 119.68	\$ 239.36
19	Feight	1	ea	\$ 4,800.00	\$ 4,800.00
20	Acid and materials to clean inside surface of existing surge tank	1	ea	\$ 750.00	\$ 750.00
21	Supply & install (2) new schedule 10 SS pipe sleeves in existing surge tank	1	ea	\$ 8,200.00	\$ 8,200.00
22	Tax on materials	1	ea	\$ 4,608.98	\$ 4,608.98
Total Material Cost:					\$ 48,320.12

Labor Cost (includes labor burden, per diem, housing)					
Item	Description	Quantity (hrs)	Unit	Unit Cost	Total
1	Installation/pressure testing of new/additional pool piping	120	ea	\$ 95.00	\$ 11,400.00
2	Installation of new valves/extensions in surge tank	80	ea	\$ 95.00	\$ 7,600.00
3	Accomodations and per diem	12	ea	\$ 300.00	\$ 3,600.00
4			ea		\$ -
5			ea		\$ -
6			ea		\$ -
7			ea		\$ -
Total Labor Cost:					\$ 22,600.00

Subcontracted Cost					
Item	Description	Quantity	Unit	Unit Cost	Total
1				\$	-
2				\$	-
3				\$	-
4				\$	-
5				\$	-
6				\$	-
Total Material Cost:					\$ -

Summary of Cost					
Item	Description	Notes:	Total		
1	Material Cost			\$ 48,320.12	
2	Labor Cost			\$ 22,600.00	
3	Subcontracting			\$ -	
		Mark-up: Materials & Equipment - 5%	\$ 2,416.01		
		Mark-up: Labor - 10%	\$ 2,260.00		
		Total Change Order:	\$ 75,596.12		

Sincerely,

Matt Ruzicka  
Project Manager  
SELECT DBC

**HURON-CLINTON METROPARKS MONTHLY STATISTICS**
**December, 2025**

PARK	MONTHLY VEHICLE ENTRIES			
	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	16,790	15,488	15,056	12%
Wolcott Mill	2,498	3,051	2,869	-13%
Stony Creek	17,955	19,897	19,208	-7%
Indian Springs	2,224	2,754	2,672	-17%
Kensington	30,626	35,663	36,263	-16%
Huron Meadows	4,064	2,321	2,811	45%
Hudson Mills	9,263	11,186	11,245	-18%
Lower Huron/Willow/Oakwoods	31,384	29,526	30,153	4%
Lake Erie	7,896	7,285	7,326	8%
<b>Monthly TOTALS</b>	<b>122,700</b>	<b>127,171</b>	<b>127,603</b>	<b>-4%</b>

MONTHLY TOLL REVENUE			
Current	Previous	Prev 3 Yr Avg	Change from Average
\$ 80,046	\$ 78,266	\$ 71,946	11%
\$ 1,182	\$ 900	\$ 756	56%
\$ 118,710	\$ 131,030	\$ 126,280	-6%
\$ 15,130	\$ 15,791	\$ 15,205	0%
\$ 122,134	\$ 146,601	\$ 137,803	-11%
\$ 6,111	\$ -	\$ 2,265	170%
\$ 29,224	\$ 75,025	\$ 62,620	-53%
\$ 53,825	\$ 65,579	\$ 56,830	-5%
\$ 49,209	\$ 51,467	\$ 46,247	6%
<b>\$ 475,571</b>	<b>\$ 564,659</b>	<b>\$ 519,952</b>	<b>-9%</b>

PARK	Y-T-D VEHICLE ENTRIES			
	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	497,336	506,284	515,455	-4%
Wolcott Mill	50,343	45,959	48,267	4%
Stony Creek	595,079	695,551	646,166	-8%
Indian Springs	94,205	100,671	97,889	-4%
Kensington	770,076	890,662	835,235	-8%
Huron Meadows	109,115	103,921	105,807	3%
Hudson Mills	229,216	243,205	237,983	-4%
Lower Huron/Willow/Oakwoods	562,695	566,541	551,509	2%
Lake Erie	209,407	208,706	206,678	1%
<b>Monthly TOTALS</b>	<b>3,117,472</b>	<b>3,361,500</b>	<b>3,244,990</b>	<b>-4%</b>

Y-T-D TOLL REVENUE			
Current	Previous	Prev 3 Yr Avg	Change from Average
\$ 2,159,676	\$ 2,174,782	\$ 2,104,134	3%
\$ 41,133	\$ 43,958	\$ 44,366	-7%
\$ 2,437,642	\$ 2,555,221	\$ 2,573,184	-5%
\$ 353,222	\$ 349,569	\$ 351,403	1%
\$ 2,915,022	\$ 3,047,520	\$ 2,979,862	-2%
\$ 64,563	\$ 48,087	\$ 61,562	5%
\$ 596,263	\$ 585,182	\$ 600,164	-1%
\$ 1,185,088	\$ 1,129,819	\$ 1,115,881	6%
\$ 599,125	\$ 625,198	\$ 599,998	0%
<b>\$ 10,351,734</b>	<b>\$ 10,559,336</b>	<b>\$ 10,430,555</b>	<b>-1%</b>

PARK	MONTHLY PARK REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 81,488	\$ 87,875	\$ 80,078	2%
Wolcott Mill	\$ 12,066	\$ 7,144	\$ 14,918	-19%
Stony Creek	\$ 140,036	\$ 141,705	\$ 135,361	3%
Indian Springs	\$ 33,096	\$ 29,105	\$ 25,914	28%
Kensington	\$ 139,037	\$ 154,966	\$ 148,562	-6%
Huron Meadows	\$ 23,692	\$ -	\$ 6,978	240%
Hudson Mills	\$ 37,964	\$ 80,630	\$ 68,386	-44%
Lower Huron/Willow/Oakwoods	\$ 57,893	\$ 67,844	\$ 59,711	-3%
Lake Erie	\$ 54,708	\$ 54,916	\$ 42,268	29%
<b>Y-T-D TOTALS</b>	<b>\$ 579,980</b>	<b>\$ 624,185</b>	<b>\$ 582,176</b>	<b>0%</b>

Y-T-D PARK REVENUE			
Current	Previous	Prev 3 Yr Avg	Change from Average
\$ 2,988,788	\$ 3,072,939	\$ 3,008,934	-1%
\$ 149,505	\$ 150,446	\$ 160,413	-7%
\$ 4,977,358	\$ 5,251,028	\$ 5,075,729	-2%
\$ 1,981,830	\$ 1,884,972	\$ 1,758,256	13%
\$ 5,884,650	\$ 5,887,888	\$ 5,692,546	3%
\$ 1,635,409	\$ 1,652,003	\$ 1,500,985	9%
\$ 1,865,620	\$ 1,837,703	\$ 1,703,993	9%
\$ 3,685,773	\$ 3,425,110	\$ 3,121,087	18%
\$ 1,988,858	\$ 2,059,293	\$ 1,915,618	4%
<b>\$ 25,157,790</b>	<b>\$ 25,221,382</b>	<b>\$ 23,937,561</b>	<b>5%</b>

District	Y-T-D Vehicle Entries by Management Unit			
	Current	Previous	Prev 3 Yr Avg	Change from Average
Eastern	1,142,758	1,247,794	1,209,888	-6%
Western	1,202,612	1,338,459	1,276,914	-6%
Southern	772,102	775,247	758,187	2%

Y-T-D Total Revenue by Management Unit			
Current	Previous	Prev 3 Yr Avg	Change from Average
8,115,651	8,474,413	8,245,076	-2%
11,367,509	11,262,566	10,655,780	7%
5,674,631	5,484,402	5,036,705	13%

## HURON-CLINTON METROPARKS MONTHLY STATISTICS

December, 2025

GOLF THIS MONTH	MONTHLY ROUNDS			
	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	0	0	0	-
Indian Springs	0	0	0	-
Kensington	0	0	0	-
Huron Meadows	0	0	0	-
Hudson Mills	0	0	0	-
Willow	0	0	0	-
Lake Erie	72	0	0	-
Total Regulation	72	0	0	-
LSC Par 3	0	0	0	-
LSC Foot Golf	0	0	0	-
<b>Total Golf</b>	<b>72</b>	<b>0</b>	<b>0</b>	<b>-</b>

MONTHLY REVENUE			
Current	Previous	Prev 3 Yr Avg	Change from Average
\$ -	\$ 500	\$ 167	-
\$ -	\$ 1,224	\$ 600	-
\$ 300	\$ -	\$ -	-
\$ 7,151	\$ -	\$ -	-
\$ 4,567	\$ -	\$ -	-
\$ 700	\$ 175	\$ 223	214%
\$ 3,498	\$ 2,379	\$ 1,039	237%
\$ 16,216	\$ 4,278	\$ 1,992	714%
\$ -	\$ -	\$ -	-
\$ -	\$ -	\$ -	-
<b>\$ 16,216</b>	<b>\$ 4,278</b>	<b>\$ 1,992</b>	<b>714%</b>

GOLF Y-T-D	GOLF ROUNDS Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	43,086	45,315	42,371	2%
Indian Springs	40,920	40,149	38,502	6%
Kensington	45,698	45,463	42,897	7%
Huron Meadows	40,495	43,277	40,888	-1%
Hudson Mills	36,501	36,388	33,751	8%
Willow	36,955	35,035	32,866	12%
Lake Erie	35,919	37,086	35,349	2%
Total Regulation	279,574	282,713	266,624	5%
LSC Par 3	7,530	7,732	6,598	14%
LSC Foot Golf	448	306	402	11%
<b>Total Golf</b>	<b>287,552</b>	<b>290,751</b>	<b>273,624</b>	<b>5%</b>

GOLF REVENUE Y-T-D			
Current	Previous	Prev 3 Yr Avg	Change from Average
\$ 1,547,451	\$ 1,624,790	\$ 1,463,404	6%
\$ 1,489,178	\$ 1,423,288	\$ 1,294,802	15%
\$ 1,680,780	\$ 1,604,663	\$ 1,446,302	16%
\$ 1,499,625	\$ 1,543,936	\$ 1,378,702	9%
\$ 1,114,727	\$ 1,091,693	\$ 939,980	19%
\$ 1,207,134	\$ 1,138,841	\$ 994,866	21%
\$ 1,173,287	\$ 1,209,996	\$ 1,087,418	8%
\$ 9,712,182	\$ 9,637,208	\$ 8,605,474	13%
\$ 72,210	\$ 64,045	\$ 53,625	35%
\$ 3,139	\$ 1,908	\$ 2,938	7%
<b>\$ 9,787,531</b>	<b>\$ 9,703,160</b>	<b>\$ 8,662,037</b>	<b>13%</b>

AQUATICS THIS MONTH	PATRONS THIS MONTH			
	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	0	0	0	-
Stony Creek Rip Slide	0	0	0	-
KMP Splash	0	0	0	-
Lower Huron	0	0	0	-
Willow	0	0	0	-
Lake Erie	0	0	0	-
<b>TOTALS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>

MONTHLY REVENUE			
Current	Previous	Prev 3 Yr Avg	Change from Average
\$ -	\$ -	\$ -	-
\$ -	\$ -	\$ -	-
\$ -	\$ -	\$ -	-
\$ -	\$ -	\$ -	-
\$ -	\$ -	\$ -	-
\$ -	\$ -	\$ -	-
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

AQUATICS Y-T-D	PATRONS Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	51,940	53,172	54,274	-4%
Stony Creek Rip Slide	25,715	18,734	20,564	25%
KMP Splash	41,714	34,903	37,843	10%
Lower Huron	86,734	73,255	61,428	41%
Willow	22,237	20,448	19,825	12%
Lake Erie	0	0	0	-
<b>TOTALS</b>	<b>228,340</b>	<b>200,512</b>	<b>193,933</b>	<b>18%</b>

REVENUE Y-T-D			
Current	Previous	Prev 3 Yr Avg	Change from Average
\$ 250,929	\$ 269,841	\$ 274,632	-9%
\$ 154,644	\$ 111,184	\$ 119,926	29%
\$ 281,820	\$ 237,162	\$ 256,960	10%
\$ 1,038,972	\$ 826,155	\$ 676,173	54%
\$ 111,891	\$ 93,305	\$ 99,604	12%
\$ -	\$ -	\$ -	-
<b>\$ 1,838,256</b>	<b>\$ 1,537,647</b>	<b>\$ 1,427,295</b>	<b>29%</b>

## HURON-CLINTON METROPARKS MONTHLY STATISTICS

December, 2025

Park	Seasonal Activities this Month			
	Current	Previous	Prev 3 Yr Avg	Change from Average
<b>Lake St. Clair</b>				
Welsh Center	0	2	2	-
Shelters	4	3	4	-8%
Boat Launches	3	2	21	-86%
Marina	0	0	0	-
Mini-Golf	0	0	0	-
<b>Stony Creek</b>				
Disc Golf Daily	0	0	0	-
Disc Golf Annual	4	7	3	20%
Total Disc Golf	4	7	3	20%
Shelters	9	1	5	93%
Boat Rental	0	0	0	-
<b>Indian Springs</b>				
Shelters	0	2	1	-
Event Room	5	4	3	50%
<b>Kensington</b>				
Disc Golf Daily	0	0	0	-
Disc Golf Annual	16	14	9	71%
Total Disc Golf	16	14	9	71%
Shelters	8	6	7	14%
Boat Rental	0	0	0	-
<b>Huron Meadows</b>				
Shelters	0	0	1	-
<b>Hudson Mills</b>				
Disc Golf Daily	98	148	154	-36%
Disc Golf Annual	16	24	21	-23%
Total Disc Golf	114	172	174	-35%
Shelters	0	2	2	-
Canoe Rental	0	0	0	-
<b>Lower Huron / Willow / Oakwoods</b>				
Disc Golf Daily	12	12	31	-61%
Disc Golf Annual	4	1	1	200%
Total Disc Golf	16	13	32	-51%
Shelters	10	5	6	76%
<b>Lake Erie</b>				
Shelters	0	0	0	-
Boat Launches	204	295	266	-23%
Marina	0	0	0	-

Monthly Revenue				
Current	Previous	Prev 3 Yr Avg	Change from Average	
\$ -	\$ 6,800	\$ 5,375	-	
\$ 1,525	\$ 1,925	\$ 1,192	28%	
\$ -	\$ -	\$ -	-	
\$ -	\$ -	\$ -	-	
\$ -	\$ -	\$ -	-	
\$ -	\$ -	\$ -	-	
\$ 240	\$ 420	\$ 260	-8%	
\$ 240	\$ 420	\$ 260	-8%	
\$ 2,100	\$ 1,013	\$ 1,238	70%	
\$ -	\$ -	\$ -	-	
\$ -	\$ 400	\$ 133	-	
\$ 13,900	\$ 11,100	\$ 9,133	52%	
\$ -	\$ -	\$ -	-	
\$ 900	\$ 760	\$ 493	82%	
\$ 900	\$ 760	\$ 493	82%	
\$ 1,800	\$ 1,350	\$ 1,500	20%	
\$ -	\$ -	\$ -	-	
\$ -	\$ -	\$ 200	-	
\$ 294	\$ 444	\$ 461	-36%	
\$ 820	\$ 1,260	\$ 1,133	-28%	
\$ 1,114	\$ 1,704	\$ 1,594	-30%	
\$ -	\$ 300	\$ 333	-	
\$ -	\$ -	\$ -	-	
\$ 36	\$ 36	\$ 93	-61%	
\$ 240	\$ 60	\$ 80	200%	
\$ 276	\$ 96	\$ 173	60%	
\$ 2,200	\$ 1,050	\$ 1,425	54%	
\$ -	\$ -	\$ -	-	
\$ -	\$ -	\$ -	-	
\$ 250	\$ 250	\$ 267	-6%	

**HURON-CLINTON METROPARKS MONTHLY STATISTICS**
**December, 2025**

PARK	Seasonal Activities Y-T-D				Seasonal Revenue Y-T-D				
	Current	Previous	Prev 3 Yr Avg	Change from Average					
<b>Lake St. Clair</b>									
Welsh Center	32	50	42	-24%	\$ 47,600	\$ 73,500	\$ 69,950	-32%	
Shelters	363	407	399	-9%	\$ 93,645	\$ 100,242	\$ 102,639	-9%	
Boat Launches	5,290	4,860	4,629	14%	\$ -	\$ -	\$ -	-	
Marina	2,322	2,548	2,801	-17%	\$ 17,130	\$ 20,255	\$ 22,166	-23%	
Mini-Golf	5,021	9,982	9,576	-48%	\$ 41,704	\$ 46,456	\$ 48,566	-14%	
<b>Stony Creek</b>									
Disc Golf Daily	7,106	7,962	9,413	-25%	\$ 24,248	\$ 27,270	\$ 31,629	-23%	
Disc Annual	87	105	113	-23%	\$ 5,241	\$ 6,288	\$ 6,818	-23%	
Total Disc Golf	7,193	8,067	9,527	-24%	\$ 29,489	\$ 33,558	\$ 38,447	-23%	
Shelters	425	499	501	-15%	\$ 95,666	\$ 113,165	\$ 111,197	-14%	
Boat Rental	16,487	32,185	46,951	-65%	\$ 132,622	\$ 146,377	\$ 154,029	-14%	
Boat Launches	432	388	433	0%	\$ -	\$ -	\$ -	-	
<b>Indian Springs</b>									
Shelters	79	91	93	-15%	\$ 10,450	\$ 11,725	\$ 12,075	-13%	
Event Room	35	26	29	22%	\$ 101,200	\$ 69,000	\$ 79,417	27%	
<b>Kensington</b>									
Disc Golf Daily	17,382	17,685	20,001	-13%	\$ 55,434	\$ 59,555	\$ 66,923	-17%	
Disc Annual	233	228	248	-6%	\$ 13,480	\$ 13,240	\$ 14,433	-7%	
Total Disc Golf	17,615	17,913	20,248	-13%	\$ 68,914	\$ 72,795	\$ 81,356	-15%	
Shelters	572	561	534	7%	\$ 114,038	\$ 116,142	\$ 114,554	0%	
Boat Rental	11,789	11,151	11,164	6%	\$ 209,326	\$ 202,250	\$ 198,441	5%	
<b>Huron Meadows</b>									
Shelters	35	41	48	-28%	\$ 5,700	\$ 6,600	\$ 7,867	-28%	
<b>Hudson Mills</b>									
Disc Golf Daily	5,456	7,139	7,201	-24%	\$ 16,368	\$ 21,417	\$ 21,604	-24%	
Disc Annual	201	202	171	18%	\$ 11,420	\$ 11,400	\$ 9,840	16%	
Total Disc Golf	5,657	7,341	7,372	-23%	\$ 27,788	\$ 32,817	\$ 31,444	-12%	
Shelters	139	150	168	-17%	\$ 24,800	\$ 22,800	\$ 26,067	-5%	
Canoe Rental	0	0	3,968	-	\$ 63,565	\$ 64,702	\$ 45,136	41%	
<b>Lower Huron / Willow / Oakwoods</b>									
Disc Golf Daily	807	468	904	-11%	\$ 2,112	\$ 1,404	\$ 2,684	-21%	
Disc Annual	9	6	12	-25%	\$ 460	\$ 320	\$ 660	-30%	
Total Disc Golf	816	474	916	-11%	\$ 2,572	\$ 1,724	\$ 3,344	-23%	
Shelters	424	424	421	1%	\$ 88,525	\$ 88,701	\$ 91,169	-3%	
<b>Lake Erie</b>									
Shelters	48	68	59	-19%	\$ 9,700	\$ 14,225	\$ 12,092	-20%	
Boat Launches	18,190	18,888	17,117	6%	\$ -	\$ -	\$ -	-	
Marina	0	0	0	-	\$ 185,521	\$ 197,879	\$ 210,571	-12%	

## HURON-CLINTON METROPARKS MONTHLY STATISTICS

December, 2025

PARK	Cross Country Ski Rental this Month			
	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	\$ 954	\$ -	\$ -	-
Kensington	\$ -	\$ -	\$ -	-
Huron Meadows	\$ 10,013	\$ -	\$ 4,513	122%

Cross Country Ski Rental Y-T-D			
Current	Previous	Prev 3 Yr Avg	Change from Average
\$ 6,638	\$ 1,550	\$ 5,740	16%
\$ 7,907	\$ 4,789	\$ 10,183	-22%
\$ 61,311	\$ 15,147	\$ 40,059	53%

PARK	Winter Sports this Month			
	Current	Previous	Prev 3 Yr Avg	Change from Average
<b>Lake St. Clair</b>				
XC Skiers	0	0	0	-
Ice Skaters	0	0	0	-
Sledders	0	0	0	-
Ice Fishermen	0	0	0	-
<b>Stony Creek</b>				
XC Skiers	73	0	1	7200%
Ice Skaters	0	0	0	-
Sledders	128	0	47	174%
Ice Fishermen	47	0	11	315%
<b>Indian Springs</b>				
XC Skiers	0	0	5	-
Sledders	0	0	7	-
<b>Kensington</b>				
XC Skiers	363	0	68	431%
Ice Skaters	0	0	0	-
Sledders	2,258	0	53	4134%
Ice Fishermen	0	0	0	-
<b>Huron Meadows</b>				
XC Skiers	591	0	279	112%
Ice Fishermen	0	0	0	-
<b>Hudson Mills</b>				
XC Skiers	0	0	13	-
<b>Willow</b>				
XC Skiers	15	0	0	-
Sledders	69	0	6	1050%
<b>Lake Erie</b>				
XC Skiers	0	0	0	-
Sledders	0	0	0	-
Ice Fishing	387	0	0	-

Winter Sports Y-T-D			
Current	Previous	Prev 3 Yr Avg	Change from Average
0	0	28	-
10	35	126	-92%
0	43	322	-
10,566	985	2,395	341%
338	99	549	-38%
50	0	8	525%
636	57	489	30%
250	39	144	74%
0	225	206	-
0	334	511	-
1,236	471	1,039	19%
0	3	26	-
6,627	1,515	2,966	123%
309	0	85	264%
6,651	1,495	4,405	51%
0	0	0	-
0	150	302	-
19	3	25	-25%
458	41	1,076	-57%
0	0	8	-
40	31	100	-60%
4,442	407	1,999	122%

**HURON-CLINTON METROPARKS MONTHLY STATISTICS**
**December, 2025**

INTERPRETIVE FACILITIES						
PARK	Monthly Patrons Served				YTD Patrons Served (total program participants and non-program visitors)	
	(total program participants and non-program visitors)					
	Current	Previous	Prev 3 Yr Avg	Change from Average		
Lake St Clair	2,785	4,980	3,834	-27%	146,558	
Wolcott Mill	2,640	3,250	2,561	3%	160,505	
Wolcott Farm	3,642	5,873	5,047	-28%	154,436	
Stony Creek	7,115	8,455	8,300	-14%	38,215	
Eastern Mobile Center	218	343	279	-22%	40,905	
Indian Springs	1,378	2,297	1,964	-30%	64,573	
Kens NC	13,578	13,235	14,125	-4%	66,666	
Kens Farm	7,029	8,424	8,063	-13%	165,722	
Western Mobile Center	298	441	439	-32%	172,192	
Hudson Mills	10,131	3,741	5,584	81%	9,093	
Oakwoods	10,833	13,587	11,941	-9%	11,182	
Lake Erie	12,830	15,210	13,573	-5%	-19%	
Southern Mobile Center	322	382	394	-18%	54,344	
Totals	72,799	80,218	76,104	-4%	55,888	
					288,787	
					304,547	
					300,396	
					219,841	
					225,558	
					9,965	
					10,539	
					132,282	
					69,161	
					91%	
					164,291	
					164,705	
					0%	
					185,072	
					182,650	
					1%	
					23,929	
					24,840	
					-4%	
					1,502,672	
					1,485,725	
					1,479,119	
					2%	

PARK	Monthly Revenue				YTD Revenue (total program participants and non-program visitors)	
	(total program participants and non-program visitors)					
	Current	Previous	Prev 3 Yr Avg	Change from Average		
Lake St Clair	\$ 247	\$ 862	\$ 1,184	-79%	\$ 37,363	
Wolcott Mill	\$ -	\$ -	\$ -	-	\$ 42,848	
Wolcott Farm	\$ 7,288	\$ 3,320	\$ 6,952	5%	\$ 31,120	
Wagon Rides	\$ -	\$ -	\$ -	-	\$ 2,347	
FARM TOTAL	\$ 9,755	\$ 4,141	\$ 7,986	22%	\$ 100,986	
Stony Creek	\$ (53)	\$ 259	\$ 512	-110%	\$ 101,408	
Eastern Mobile Center	\$ 1,100	\$ 1,525	\$ 698	58%	\$ 111,722	
Indian Springs	\$ 1,316	\$ 590	\$ 747	76%	\$ 26,356	
Kens NC	\$ 632	\$ 637	\$ 951	-34%	\$ 17,930	
Kens Farm	\$ (158)	\$ 413	\$ 1,059	-115%	\$ 12,741	
Wagon Rides	\$ 29	\$ 49	\$ 243	-88%	\$ 13,501	
FARM TOTAL	\$ (129)	\$ 462	\$ 1,462	-109%	\$ 13,877	
Western Mobile Center	\$ 600	\$ 50	\$ 379	58%	\$ 35,272	
Hudson Mills	\$ 267	\$ 814	\$ 443	-40%	\$ 28,881	
Oakwoods	\$ 346	\$ 404	\$ 340	2%	\$ 46,935	
Lake Erie	\$ 873	\$ 820	\$ 482	81%	\$ 51,287	
Southern Mobile Center	\$ 50	\$ 416	\$ 347	-86%	\$ 10,804	
Totals	\$ 15,003	\$ 10,980	\$ 15,531	-3%	\$ 14,417	
					\$ 64,538	
					\$ 62,896	
					\$ 72,155	
					\$ 7,850	
					\$ 10,764	
					\$ 9,783	
					\$ 13,208	
					\$ 22,062	
					\$ 17,259	
					\$ 20,192	
					\$ 15,477	
					\$ 10,867	
					\$ 15,155	
					\$ 16,914	
					\$ 12,439	
					\$ 11,316	
					\$ 12,423	
					\$ 8,207	
					\$ 363,236	
					\$ 391,582	
					\$ 349,329	
					4%	

BREAKDOWN OF ATTENDANCE	ON-SITE Programs and Attendance				OFF-SITE Programs and Attendance			
	CURRENT YEAR		PREVIOUS YEAR		CURRENT YEAR		PREVIOUS YEAR	
	Programs	Attendance	Programs	Attendance	Programs	Attendance	Programs	Attendance
Lake St Clair	14	207	17	216	-	-	-	-
Wolcott Mill	-	-	-	-	-	-	-	-
Wolcott Farm	17	1,232	28	2,660	-	-	-	-
Stony Creek	11	122	17	169	-	-	-	-
Eastern Mobile Center					-	-	2	169
Indian Springs	3	52	6	132	-	-	-	-
Kens NC	26	609	16	341	-	-	-	-
Kens Farm	42	930	35	918	-	-	-	-
Western Mobile Center					16	298	17	441
Hudson Mills	4	101	1	241	1	30	-	-
Oakwoods	14	273	10	187	1	33	-	-
Lake Erie	11	187	10	251	-	-	1	59
Southern Mobile Center					10	322	12	382
<b>Totals</b>	<b>142</b>	<b>3,713</b>	<b>140</b>	<b>5,115</b>	<b>28</b>	<b>683</b>	<b>32</b>	<b>1,051</b>
BREAKDOWN OF ATTENDANCE	OTHER VISITORS (Non-programs)							
	Current	Previous						
Lake St Clair	2,578	4,764			"ON-SITE" - Statistics includes both programs offered to the public and programs offered to school and scout groups.			
Wolcott Mill	2,640	3,250						
Wolcott Farm	2,410	3,213			"OFF-SITE" - Statistics includes outreach programs at schools, special events such as local fairs, or outdoor related trade shows.			
Stony Creek	6,993	8,286						
Indian Springs	1,326	2,165			"OTHER VISITORS" - Represents patrons to interpretive centers who visit to view exhibits, walk trails, and generally just enjoy the outdoors.			
Kens NC	12,969	12,894						
Kens Farm	6,099	7,506						
Hudson Mills	10,000	3,500						
Oakwoods	10,527	13,400						
Lake Erie	12,643	14,900						
<b>Totals</b>	<b>68,185</b>	<b>73,878</b>						

"ON-SITE" - Statistics includes both programs offered to the public and programs offered to school and scout groups.

"OFF-SITE" - Statistics includes outreach programs at schools, special events such as local fairs, or outdoor related trade shows.

"OTHER VISITORS" - Represents patrons to interpretive centers who visit to view exhibits, walk trails, and generally just enjoy the outdoors.