

Public Hearing – 2026 Budget
Huron-Clinton Metropolitan Authority
Board of Commission Meeting
December 11, 2025 – 1:00 p.m.
Administrative Office and via Zoom (for the public)

<https://metroparks.zoom.us/j/83386941799>

Meeting ID: 833 8694 1799 / Passcode: 973637

Dial by your location: +1 305-224-1968 (US) / +1 301-715-8592 (Washington, D.C)

1. Motion to Open Public Hearing
2. Chairman's Statement
3. 2026 Budget Review – CEO Amy McMillan and Chief of Finance Shedreka Miller
4. Public Participation
5. Motion to Close the Public Hearing

Note: Action on the 2026 Budget will be taken during the regular meeting of the Board of Commissioners following the public hearing.

Agenda
Huron-Clinton Metropolitan Authority
Board of Commission Meeting
December 11, 2025 – 1:15 p.m.
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1. Call to Order
2. Chairman's Statement
3. Public Participation
4. Approval – November 13, 2025 Regular Meeting & Closed Session Minutes
5. Approval – December 11, 2025 Full Agenda

Consent Agenda

6. Approval – December 11, 2025 Consent Agenda

- A. Approval – November 2025 Financial Statements **pg. #10**
- B. Approval – November 2025 Appropriation Adjustments **pg. #66**
- C. Report – Monthly Major Maintenance **pg. #68**
- D. Report – Monthly Capital Project Fund **pg. #70**
- E. Purchases
 1. Report - Total spend and vendor locations **pg. #72**
 2. Report - Purchases over \$10k/under \$25k **pg. #74**
 3. Approval - Cybersecurity Monitoring Services RFP Award **pg. #75**
- F. Department Updates
 1. Report - Planning and Development Update **pg. #76**
 2. Report – Interpretive Services Update **pg. #91**
 3. Report – DEI Update **pg. #106**
 4. Report – Natural Resources Update **pg. #112**
 5. Report – Marketing Update **pg. #121**
- G. Approval - Resolution Right of Way Permit through Wayne County **pg. #138**
- H. Approval – 2024 Tax Levy Adjustments **pg. #144**
- I. Engineering
 1. Approval – Change Order- Walnut Grove Campground Improvements **pg. #146**
 2. Approval - Electrical retrofit for EV carts and vehicle chargers **pg. #148**
- J. Approval - Lake Erie Metropark – Trapper's Run Renovation **pg. #149**
- K. Approval - Pollution Liability Insurance for 2026-2028 **pg. #151**
- L. Approval – 2026 Worker's Compensation Insurance Renewal **pg. #152**

Regular Agenda

7. **Closed session** - to consider material exempt from discussion or disclosure by state or federal statute, pursuant to section 8(h) of the Open Meetings Act.

8. Reports

A. Administrative Department

1. Approval – 2026 General Fund Budget and Resolution **pg. #153**
2. Report – Joint Data Report **pg. #244**
3. Report – Community Survey **pg. #295**
4. Report – Climate Action Plan Annual Report and Q4 Update **pg. #395**

B. Finance

1. Report – Monthly Financial Report **pg. #488**

9. Public Participation

10. Other Business

11. Leadership Update

12. Commissioner Comments

13. Motion to Adjourn

The next regular Metroparks Board meeting will take place
Thursday January 8, 2026 – 1:00 p.m.
[Huron-Clinton Metroparks Administrative Office](#)

**Huron-Clinton Metropolitan Authority
Board of Commission Meeting Minutes
November 13, 2025
Administrative Office**

A regular meeting of the Huron-Clinton Metropolitan Authority's Board of Commissioners was held on Thursday, November 13, 2025 at Administrative Office.

Commissioners Present:

John Paul Rea
Stephen Pontoni
Robert W. Marans
Bernard Parker
Jaye Quadrozzi
William Bolin

Staff Officers Present:

Chief Executive Officer
Chief Operating Officer
Chief Financial Officer

Amy McMillan
Mike Lyons
Shedreka Miller

Others:

Miller, Canfield, Paddock & Stone

Steve Mann

Absent:

Tiffany Taylor

1. Call to Order

Commissioner Rea called the meeting to order at 1:01pm.

2. Chairman's Statement

None.

3. Public Participation

- Rebecca Esselman, Executive Director, Huron River Watershed Council. Esselman stated she would like to address the Flat Rock Dam. Esselman stated the Huron River Watershed Council's mission is to protect and restore the Huron River Watershed and has worked with HCMA in partnership over the years. Esselman stated the Huron River Watershed Council strongly supports the recommendation to partial remove the Flat Rock Dam and replace it with rock arch rapids. Esselman stated it is a once in a lifetime opportunity to improve the health, safety and accessible of the Huron River while preserving the recreational and scenic values. Esselman stated the benefits are clear and wide ranging. Esselman stated public safety will be improved by eliminating dam failure; regional ecology will benefit from enhanced fish passage and strengthening the

ecosystem; water levels will stay the same protecting property owner interests; recreation opportunities will expand as access to downtown Flat Rock will improve. Esselman stated rock rapids will be visually appealing, and the project is a practical balance between making the river healthy, safer and more accessible.

4. Approval – October 9, 2025 Regular Minutes

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners approve the regular meeting minutes as submitted.

Motion carried unanimously.

5. Approval – November 13, 2025 Full Agenda

Motion by Commissioner Bolin, support from Commissioner Pontoni that the Board of Commissioners approve the full agenda as submitted.

Motion carried unanimously.

Consent Agenda

6. Approval – November 13, 2025 Consent Agenda

Motion by Commissioner Pontoni, support from Commissioner Bolin that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

Regular Agenda

7. Reports

A. Administrative Department

1. Presentation - PFAS Litigation Settlements and Metroparks

Discussion: Attorney Kurt Heise presented a litigation opportunity for the Metroparks in regarding PFAs.

Commissioner Quadrozzi asked who the lead plaintiff is. Attorney Heise responded he is not sure at this time, but it is not in Michigan based.

Commissioner Quadrozzi asked are there any other park systems involved in the case. Attorney Heise responded not to his knowledge, but they may pursue other park systems.

Commissioner Quadrozzi asked what is the payment expectation and the time frame of which the damages will be assessed. Attorney Heise responded he expects it would be about a year from now, then once we enter a new phase, the attorneys will be assessing the Metroparks.

Commissioner Pontoni asked would we be signing with Mavacy or Stagg Liuzza. Attorney Heise responded HCMA would be signing with both firms as a three-way agreement.

Commissioner Parker asked how we would be represented as five counties. Attorney Heise responded a formula would be developed starting from the date HCMA experienced PFAs.

2. **Closed session** - to consider material exempt from discussion or disclosure by state or federal statute, pursuant to section 8(h) of the Open Meetings Act.

Motion by Commissioner Pontoni, support from Commissioner Marans to convene in closed session for the purpose of discussing material exempt from discussion or disclosure by state or federal statutes.

Roll Call Vote

Voting Yes: Quadrozzi, Pontoni, Rea, Marans, Parker, Bolin

Voting No: None

Absent: Taylor

Motion carried unanimously.

3. **Approval - Flat Rock Recommendation**

Motion by Commissioner Quadrozzi, support from Commissioner Pontoni to approve the amended LOI and provide the City of Flat Rock a period of 10 calendar days to ratify and transmit the ratified LOI back to HCMA.

Motion carried unanimously.

4. **Report – Preliminary 2026 Budget**

Discussion: Chief Executive Officer, Amy McMillan, Chief Financial Officer, Shedreka Miller and Chief Operating Officer, Mike Lyons presented the Preliminary 2026 Budget.

Motion by Commissioner Marans, support from Commissioner Pontoni that the Board of Commissioners receive and file the Preliminary 2026 Budget as submitted.

Motion carried unanimously.

5. Report – Joint Data Report

Motion by Commissioner Bolin, support from Commissioner Pontoni that the Board of Commissioners receive and file the Joint Data Report as submitted.

Motion carried unanimously.

B. Finance

1. Report – Monthly Financial Report

Discussion: Chief Financial Officer, Shedreka Miller presented the monthly financial report.

Motion by Commissioner Quadrozzi, support from Commissioner Pontoni that the Board of Commissioners receive and file the Monthly Financial Report as submitted.

Motion carried unanimously.

C. Engineering

1. Approval - Proposal Drainage System Repairs at Farm Center

Discussion: Chief of Engineering Services, Mike Henkel presented the Proposal Drainage System Repairs at Farm Center.

Motion by Commissioner Quadrozzi, support from Commissioner Bolin that the Board of Commissioners approve the Proposal Drainage System Repairs at Farm Center as submitted.

Motion carried unanimously.

2. Approval - Kensington Farm Office Repairs

Discussion: Chief of Engineering Services, Mike Henkel presented the Kensington Farm Office Repairs.

Motion by Commissioner Parker, support from Commissioner Bolin that the Board of Commissioners approve the Kensington Farm Office Repairs as submitted.

Motion carried unanimously.

3. Approval - Proposal Electrical Repair

Discussion: Chief of Engineering Services, Mike Henkel presented the Proposal Electrical Repair.

Motion by Commissioner Bolin, support from Commissioner Quadrozzi that the Board of Commissioners approve the Proposal Electrical Repair as submitted.

Motion carried unanimously.

8. Public Participation

None

9. Other Business

Chief Executive Officer, Amy McMillan presented the asset relocation recommendations from SEI discussed at the Pension and RHCT meeting.

Motion by Commissioner Quadrozzi, support from Commissioner Parker that the Board of Commissioners approve asset relocation recommendations from SEI as submitted.

Motion carried unanimously.

10. Leadership Update

A. Approval - Single Payment of \$1,000 to each full-time, bargaining unit employee

Discussion: Chief Executive Officer, Amy McMillan presented the Single Payment of \$1,000 to each full-time, bargaining unit employee.

Motion by Commissioner Marans, support from Commissioner Bolin that the Board of Commissioners approve the Single Payment of \$1,000 to each full-time, bargaining unit employee as submitted.

Motion carried unanimously.

B. Railroad Lease Agreement

Discussion: Chief Executive Officer, Amy McMillan presented the Railroad Lease Agreement.

Motion by Commissioner Parker, support from Commissioner Quadrozzi that the Board of Commissioners approve the Railroad Lease Agreement as submitted.

Motion carried unanimously.

11. Commissioner Comments

Commissioner Parker stated Ralph C. Wilson Park opening was a great event and well received. Commissioner Parker stated the City of Detroit has elected a new mayor; Mayor Elect Mary Sheffield. Commissioner Parker stated she has a great background, and the city will see a great number of changes taking place.

12. Motion to Adjourn

Motion by Commissioner Pontoni, support from Commissioner Quadrozzi that the Board of Commissioners adjourn the regular meeting.

The meeting adjourned at 2:35pm.

Respectfully submitted,

Micaela Vasquez

Micaela Vasquez
Executive Assistant

HURON-CLINTON METROPOLITAN AUTHORITY

General Fund Changes in Fund Balance

	Original 2025 Budget	Amended 2025 Budget	11/30/2025	Prior Year 11/30/2025	Difference	% Change	2025 Remaining Balance
Revenues							
Property taxes	\$ 41,876,642	\$ 42,209,931	\$ 42,209,931	\$ 39,383,437	\$ 2,826,494	7.18%	\$ -
Park operations	25,476,888	25,419,735	25,556,470	25,504,551	51,919	0.20%	(136,735)
Administrative Office operations	249,402	273,402	260,359	80,690	179,669	222.67%	13,043
Grants	10,000	114,263	131,458	63,645	67,813	106.55%	(17,195)
State Sources	701,834	761,085	99,537	36,362	63,175	173.74%	661,548
Donations	-	35,618	115,127	199,372	(84,245)	-42.26%	(79,509)
Foundation Support	-	97,758	96,917	42,615	54,302	127.43%	841
Sponsorship Revenue	-	-	3,000	43,000			
Interest	500,000	606,193	1,093,033	1,532,828	(439,795)	-28.69%	(486,840)
Sale of capital assets	125,000	125,000	190,000	926	189,074	20418.36%	(65,000)
Transfer In	-	279	279	-	279	0.00%	-
Total revenues	68,939,766	69,643,264	69,756,111	66,887,426	2,908,686	4.29%	\$ (109,847)
Expenditures							
Capital	3,133,892	3,558,297	3,405,365	3,623,507	(218,142)	-6.02%	152,933
Major maintenance	2,124,729	3,092,858	970,164	1,086,863	(116,699)	-10.74%	2,122,693
Park operations	44,914,659	45,213,287	40,092,852	38,373,396	1,719,456	4.48%	5,120,436
Administrative office	15,995,666	15,840,981	11,634,202	10,382,237	1,251,965	12.06%	4,206,779
Transfer Out	12,733,901	14,240,507	14,240,507	11,258,775	2,981,732	26.48%	-
Total expenditures	78,902,847	81,945,930	70,343,089	64,724,778	5,618,311	8.68%	11,602,840
Net changes in fund balance	\$ (9,963,081)	\$ (12,302,666)	\$ (586,978)	\$ 2,162,648	\$ (2,709,626)	-127.14%	
Fund balance, beginning of year	52,104,002	52,104,002					
Fund balance, end of year	\$ 42,140,921	\$ 39,801,337	51,517,024		\$ (2,339,584)	-5.55%	

General Fund Balance Sheet

Through 11/30/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
ASSETS				
<i>ASSETS</i>				
<i>CASH</i>				
Comerica Bank/Park Acct (LSC)	5,075.20	(1,380.68)	6,455.88	467.59
PNC Bank (KMP)	12,791.19	12,027.43	763.76	6.35
PNC Bank (W/LH)	23,057.00	5,154.45	17,902.55	347.32
PNC Bank (HM/IS)	10,425.01	12,576.70	(2,151.69)	(17.11)
Huntington Banks Of Mich (SC)	7,800.07	10,025.99	(2,225.92)	(22.20)
Comerica Bank/Park Acct (LE)	6,110.82	5,653.39	457.43	8.09
Comerica Bank/Operating	4,665,906.37	4,204,482.29	461,424.08	10.97
Petty Cash	3,250.00	3,250.00	.00	.00
Change Funds	48,850.00	49,450.00	(600.00)	(1.21)
Comerica Flexible Spending Account	31,143.99	28,491.13	2,652.86	9.31
<i>CASH Totals</i>	<u>\$4,814,409.65</u>	<u>\$4,329,730.70</u>	<u>\$484,678.95</u>	<u>11.19%</u>
<i>INVESTMENTS</i>				
Money Market	2,995,446.68	4,792,218.26	(1,796,771.58)	(37.49)
Bank of Ann Arbor/CD	3,295,403.66	3,151,818.33	143,585.33	4.56
Flagstar Bank/C.D.	2,789,534.37	2,708,929.43	80,604.94	2.98
Michigan First Credit Union/C.D.	2,153,221.26	2,078,547.18	74,674.08	3.59
Public Service Credit Union	1,635.33	14,413.83	(12,778.50)	(88.65)
Huntington Banks/C.D.	(1,000,423.67)	.00	(1,000,423.67)	+++
CIBC Bank/C.D.	1,103,561.76	1,050,316.54	53,245.22	5.07
1st Independ Natl Bk/C.D.	.00	1,008,181.70	(1,008,181.70)	(100.00)
Comerica Bank Govt Fund	8,271,104.77	7,935,731.33	335,373.44	4.23
Comerica-Business Money Market	308,514.77	6,515,978.19	(6,207,463.42)	(95.27)
Horizon Bank CD	1,574,949.35	1,502,448.09	72,501.26	4.83
Huron Valley Bank CD	4,289,220.37	3,675,027.15	614,193.22	16.71
Liberty Bank CD	3,239,489.04	3,147,204.44	92,284.60	2.93
Horizon Bank Money Market	269,773.47	266,555.37	3,218.10	1.21
U S TREASURY/AGENCIES	14,944,814.92	12,946,314.92	1,998,500.00	15.44
<i>INVESTMENTS Totals</i>	<u>\$44,236,246.08</u>	<u>\$50,793,684.76</u>	<u>(\$6,557,438.68)</u>	<u>(12.91%)</u>
<i>TAXES RECEIVABLE - COUNTIES</i>				
Livingston County	21,139.64	16,740.45	4,399.19	26.28
Macomb County	71,102.61	35,998.34	35,104.27	97.52
Oakland County	186,786.36	158,771.78	28,014.58	17.64

General Fund Balance Sheet

Through 11/30/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
ASSETS				
<i>ASSETS</i>				
<i>TAXES RECEIVABLE - COUNTIES</i>				
Washtenaw County	6,482.06	22,175.87	(15,693.81)	(70.77)
Wayne County	541,798.10	417,174.85	124,623.25	29.87
Next Year Tax Levy Recv All Counties	(128,491.60)	(132,732.04)	4,240.44	3.19
<i>TAXES RECEIVABLE - COUNTIES Totals</i>	<u>\$698,817.17</u>	<u>\$518,129.25</u>	<u>\$180,687.92</u>	<u>34.87%</u>
<i>OTHER ASSETS</i>				
Long Term Receivable	3,575,500.00	3,634,430.00	(58,930.00)	(1.62)
Accounts Receivable-Other	88,457.08	79,580.73	8,876.35	11.15
Due From Other Funds	490,832.71	463,885.62	26,947.09	5.81
Due From Grants	2,868.00	.00	2,868.00	+++
Prepaid Expenditures	140,259.89	36,695.01	103,564.88	282.23
Self Insurance Retention Deposit	593,376.95	649,624.65	(56,247.70)	(8.66)
Travel Advances	432,184.50	2,250.00	429,934.50	19,108.20
Warehouse Control	251,025.80	285,238.24	(34,212.44)	(11.99)
<i>OTHER ASSETS Totals</i>	<u>\$5,574,504.93</u>	<u>\$5,151,704.25</u>	<u>\$422,800.68</u>	<u>8.21%</u>
<i>ASSETS Totals</i>	<u>\$55,323,977.83</u>	<u>\$60,793,248.96</u>	<u>(\$5,469,271.13)</u>	<u>(9.00%)</u>
ASSETS TOTALS	<u>\$55,323,977.83</u>	<u>\$60,793,248.96</u>	<u>(\$5,469,271.13)</u>	<u>(9.00%)</u>
LIABILITIES AND FUND EQUITY				
LIABILITIES				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Deferred Operating Revenue	137,120.61	129,960.44	7,160.17	5.51
Current Liabilities	1,254.70	5,478.28	(4,223.58)	(77.10)
Vouchers Payable	1,217,427.17	128,318.12	1,089,109.05	848.76
Deposits Payable	29,357.00	23,957.00	5,400.00	22.54
Acc Payroll/Benefits Pay	(895,202.09)	624,276.18	(1,519,478.27)	(243.40)
Court Ordered W/H Payable	293.50	293.50	.00	.00
Due To	.00	2,060,587.81	(2,060,587.81)	(100.00)
Federal Withhold Tax Pay	2.66	2.66	.00	.00
Social Security Tax Pay	(811.59)	(39,148.86)	38,337.27	97.93
State Income Tax Payable	(5.51)	(5.51)	.00	.00
Union Dues Payable	3,738.00	1,290.00	2,448.00	189.77
Deferred Compensation Payable	(33.46)	(33.46)	.00	.00

General Fund Balance Sheet

Through 11/30/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
LIABILITIES AND FUND EQUITY				
LIABILITIES				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
HMCP Foundation	(2,750.00)	.00	(2,750.00)	+++
State Sales Tax Payable	1,284.07	948.31	335.76	35.41
Deferred Revenue	3,306,215.70	3,485,609.30	(179,393.60)	(5.15)
Flexible Spending Account-Dep Care W/H	5,086.69	4,791.09	295.60	6.17
Flexible Spending Account-Health W/H	5,508.03	3,150.77	2,357.26	74.82
Health Savings Account W/H	220.00	220.00	.00	.00
Emp DC Pension Contribution Payable	14.10	14.10	.00	.00
Seas DC ICMA Pens Plan	(2.07)	(2.07)	.00	.00
Voluntary Dependent Life	(577.60)	(108.90)	(468.70)	(430.39)
<i>CURRENT LIABILITIES Totals</i>	<u>\$3,808,139.91</u>	<u>\$6,429,598.76</u>	<u>(\$2,621,458.85)</u>	<u>(40.77%)</u>
<i>LIABILITIES Totals</i>	<u>\$3,808,139.91</u>	<u>\$6,429,598.76</u>	<u>(\$2,621,458.85)</u>	<u>(40.77%)</u>
LIABILITIES TOTALS	<u>\$3,808,139.91</u>	<u>\$6,429,598.76</u>	<u>(\$2,621,458.85)</u>	<u>(40.77%)</u>
FUND EQUITY				
<i>FUND BALANCE</i>				
<i>NONSPENDABLE FUND BALANCE</i>				
Inventory	348,755.15	338,797.15	9,958.00	2.94
Prepaid	132,187.90	190,455.60	(58,267.70)	(30.59)
<i>NONSPENDABLE FUND BALANCE Totals</i>	<u>\$480,943.05</u>	<u>\$529,252.75</u>	<u>(\$48,309.70)</u>	<u>(9.13%)</u>
<i>RESTRICTED FUND BALANCE</i>				
Lake St. Clair Marina Grant Reserve	395,777.86	354,960.06	40,817.80	11.50
Hudson Mills Canoe Livery Reserve	36,591.70	37,729.97	(1,138.27)	(3.02)
Purpose Restriction	98,446.44	90,716.00	7,730.44	8.52
<i>RESTRICTED FUND BALANCE Totals</i>	<u>\$530,816.00</u>	<u>\$483,406.03</u>	<u>\$47,409.97</u>	<u>9.81%</u>
<i>ASSIGNED FUND BALANCE</i>				
Compensated Balances	3,352,899.47	3,326,527.44	26,372.03	.79
Planned Use of Fund Balance	14,320,048.00	8,850,000.00	5,470,048.00	61.81
<i>ASSIGNED FUND BALANCE Totals</i>	<u>\$17,672,947.47</u>	<u>\$12,176,527.44</u>	<u>\$5,496,420.03</u>	<u>45.14%</u>
<i>COMMITTED FUND BALANCE</i>				
Land	4,686,129.25	4,686,129.25	.00	.00
Encumbrances	1,503,892.82	2,948,290.82	(1,444,398.00)	(48.99)

General Fund Balance Sheet

Through 11/30/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
FUND EQUITY				
FUND BALANCE				
COMMITTED FUND BALANCE				
Reserve For Restricted Funds	465,009.50	828,390.50	(363,381.00)	(43.87)
COMMITTED FUND BALANCE Totals	\$6,655,031.57	\$8,462,810.57	(\$1,807,779.00)	(21.36%)
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	26,861,264.35	30,549,005.65	(3,687,741.30)	(12.07)
UNASSIGNED FUND BALANCE Totals	\$26,861,264.35	\$30,549,005.65	(\$3,687,741.30)	(12.07%)
FUND BALANCE Totals	\$52,201,002.44	\$52,201,002.44	\$0.00	0.00%
FUND EQUITY TOTALS Prior to Current Year Changes	\$52,201,002.44	\$52,201,002.44	\$0.00	0.00%
Prior Year Fund Equity Adjustment	98,186.56			
Fund Revenues	(69,756,111.39)			
Fund Expenses	70,343,089.35			
FUND EQUITY TOTALS	\$51,515,837.92	\$52,201,002.44	(\$685,164.52)	(1.31%)
LIABILITIES AND FUND EQUITY	\$55,323,977.83	\$58,630,601.20	(\$3,306,623.37)	(5.64%)
Fund 10 - General Fund Totals	\$0.00	\$2,162,647.76	(\$2,162,647.76)	(100.00%)
Fund Type General Fund Totals	\$0.00	\$2,162,647.76	(\$2,162,647.76)	(100.00%)
Fund Category Governmental Funds Totals	\$0.00	\$2,162,647.76	(\$2,162,647.76)	(100.00%)
Grand Totals	\$0.00	\$2,162,647.76	(\$2,162,647.76)	(100.00%)

General Fund Revenue Budget Performance

Fiscal Year to Date 11/30/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 2 - Transfer								
REVENUE								
Revenue								
6000	Transfer In - Capital Project Fund							
6000.80	Transfer In - Capital Project Fund	278.93	.00	.00	278.93	.00	100	.00
	6000 - Transfer In - Capital Project Fund Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
	Revenue Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
	REVENUE TOTALS	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
	Function 2 - Transfer Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
Function 8 - Operations								
REVENUE								
Revenue								
4300	Revenue-Self Operated	24,825,506.00	839,712.76	.00	25,079,693.73	(254,187.73)	101	24,994,089.92
4301	Revenue-Concessionaire	148,333.00	(1,404.28)	.00	134,084.07	14,248.93	90	147,359.01
4302	Non-taxable Food/Sundry sales	452,724.00	4,442.86	.00	464,689.22	(11,965.22)	103	472,582.28
4399	Contra Revenue	(6,828.00)	(475.00)	.00	(121,997.00)	115,169.00	1787	(109,480.00)
4450	Donations	34,618.14	6,133.50	.00	101,894.95	(67,276.81)	294	104,671.03
4460	Foundation Support	82,939.98	2,605.36	.00	49,805.84	33,134.14	60	36,779.33
	Revenue Totals	\$25,537,293.12	\$851,015.20	\$0.00	\$25,708,170.81	(\$170,877.69)	101%	\$25,646,001.57
	REVENUE TOTALS	\$25,537,293.12	\$851,015.20	\$0.00	\$25,708,170.81	(\$170,877.69)	101%	\$25,646,001.57
	Function 8 - Operations Totals	\$25,537,293.12	\$851,015.20	\$0.00	\$25,708,170.81	(\$170,877.69)	101%	\$25,646,001.57
Function 9 - Administration								
REVENUE								
Revenue								
4200	Property Tax-Current	41,971,163.45	(746.70)	.00	41,971,163.45	.00	100	39,255,119.40
4210	Property Tax Prior	238,768.01	2,780.06	.00	238,768.01	.00	100	128,317.76
4300	Revenue-Self Operated	273,402.00	9,163.51	.00	260,358.94	13,043.06	95	80,689.58
4400	Grant Revenue	114,263.00	.00	.00	131,458.00	(17,195.00)	115	63,644.52
4410	State Sources	761,084.75	.00	.00	99,536.85	661,547.90	13	36,362.34
4450	Donations	1,000.00	1,083.38	.00	13,232.32	(12,232.32)	1323	94,701.21
4460	Foundation Support	14,817.84	.00	.00	47,111.46	(32,293.62)	318	5,835.53
4470	Sponsorship Revenue	.00	.00	.00	3,000.00	(3,000.00)	+++	43,000.00
4500	Interest Income	606,193.00	101,416.74	.00	1,093,032.62	(486,839.62)	180	1,532,827.75
5000	Sale of Capital Assets	125,000.00	.00	.00	190,000.00	(65,000.00)	152	926.00
	Revenue Totals	\$44,105,692.05	\$113,696.99	\$0.00	\$44,047,661.65	\$58,030.40	100%	\$41,241,424.09
	REVENUE TOTALS	\$44,105,692.05	\$113,696.99	\$0.00	\$44,047,661.65	\$58,030.40	100%	\$41,241,424.09
	Function 9 - Administration Totals	\$44,105,692.05	\$113,696.99	\$0.00	\$44,047,661.65	\$58,030.40	100%	\$41,241,424.09

General Fund Revenue Budget Performance

Fiscal Year to Date 11/30/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
	Fund 10 - General Fund Totals	\$69,643,264.10	\$964,712.19	\$0.00	\$69,756,111.39	(\$112,847.29)		\$66,887,425.66
	Grand Totals	\$69,643,264.10	\$964,712.19	\$0.00	\$69,756,111.39	(\$112,847.29)		\$66,887,425.66

General Fund Revenue Budget by Organization

Through 11/30/25
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	278.93	.00	.00	278.93	.00	100	.00
Activity 990 - General Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
Location 100 - Administrative Office	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
Function 2 - Transfer Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent							
Category 10 - Site Operations	310,144.00	14,117.64	.00	209,954.39	100,189.61	68	205,731.22
Activity 380 - Outside Lease/Rent Totals	\$310,144.00	\$14,117.64	\$0.00	\$209,954.39	\$100,189.61	68%	\$205,731.22
Activity 590 - Tolling							
Category 10 - Site Operations	460,330.00	114,783.00	.00	404,270.00	56,060.00	88	415,522.82
Activity 590 - Tolling Totals	\$460,330.00	\$114,783.00	\$0.00	\$404,270.00	\$56,060.00	88%	\$415,522.82
Activity 990 - General							
Category 30 - Sundry	.00	.00	.00	95.75	(95.75)	+++	318.94
Activity 990 - General Totals	\$0.00	\$0.00	\$0.00	\$95.75	(\$95.75)	+++	\$318.94
Location 100 - Administrative Office	\$770,474.00	\$128,900.64	\$0.00	\$614,320.14	\$156,153.86	80%	\$621,572.98
Location 102 - Lake St. Clair							
Activity 531 - Pool							
Category 10 - Site Operations	260,000.00	.00	.00	249,881.63	10,118.37	96	269,410.48
Category 20 - Food/Beverage	1,200.00	.00	.00	1,794.83	(594.83)	150	1,107.44
Activity 531 - Pool Totals	\$261,200.00	\$0.00	\$0.00	\$251,676.46	\$9,523.54	96%	\$270,517.92
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	120,000.00	1,848.58	.00	113,674.64	6,325.36	95	113,125.02
Category 20 - Food/Beverage	3,700.00	.00	.00	5,211.45	(1,511.45)	141	5,882.86
Category 30 - Sundry	400.00	.00	.00	2,739.85	(2,339.85)	685	888.58
Activity 540 - Dockage/Boat Storage	\$124,100.00	\$1,848.58	\$0.00	\$121,625.94	\$2,474.06	98%	\$119,896.46
Activity 565 - Plaza Concession							
Category 10 - Site Operations	35,000.00	.00	.00	35,203.42	(203.42)	101	37,894.29
Activity 565 - Plaza Concession Totals	\$35,000.00	\$0.00	\$0.00	\$35,203.42	(\$203.42)	101%	\$37,894.29
Activity 590 - Tolling							
Category 10 - Site Operations	2,026,129.00	78,554.00	.00	2,056,459.00	(30,330.00)	101	2,091,690.95
Activity 590 - Tolling Totals	\$2,026,129.00	\$78,554.00	\$0.00	\$2,056,459.00	(\$30,330.00)	101%	\$2,091,690.95

General Fund Revenue Budget by Organization

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Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 102 - Lake St. Clair							
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	42,500.00	.00	.00	95,400.00	(52,900.00)	224	98,375.00
Activity 630 - Activity Center Rental	\$42,500.00	\$0.00	\$0.00	\$95,400.00	(\$52,900.00)	224%	\$98,375.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	75,250.00	2,810.00	.00	114,045.00	(38,795.00)	152	114,842.00
Activity 640 - Shelter Reservations	\$75,250.00	\$2,810.00	\$0.00	\$114,045.00	(\$38,795.00)	152%	\$114,842.00
Activity 655 - Par 3/Foot Golf							
Category 10 - Site Operations	61,000.00	.00	.00	78,690.00	(17,690.00)	129	65,402.00
Category 20 - Food/Beverage	700.00	.00	.00	25.74	674.26	4	769.25
Category 30 - Sundry	1,100.00	.00	.00	1,411.38	(311.38)	128	2,391.35
Activity 655 - Par 3/Foot Golf Totals	\$62,800.00	\$0.00	\$0.00	\$80,127.12	(\$17,327.12)	128%	\$68,562.60
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	47,000.00	.00	.00	42,035.00	4,965.00	89	46,420.00
Activity 660 - Disc/Adventure Golf	\$47,000.00	\$0.00	\$0.00	\$42,035.00	\$4,965.00	89%	\$46,420.00
Activity 670 - Trackless Train							
Category 10 - Site Operations	1.00	.00	.00	1,100.00	(1,099.00)	110000	300.00
Activity 670 - Trackless Train Totals	\$1.00	\$0.00	\$0.00	\$1,100.00	(\$1,099.00)	110000	\$300.00
Activity 700 - Special Events							
Category 10 - Site Operations	49,901.00	.00	.00	48,445.46	1,455.54	97	57,053.35
Activity 700 - Special Events Totals	\$49,901.00	\$0.00	\$0.00	\$48,445.46	\$1,455.54	97%	\$57,053.35
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	80,350.00	1,957.50	.00	37,097.39	43,252.61	46	43,863.15
Category 30 - Sundry	1,000.00	6.40	.00	587.84	412.16	59	1,116.18
Activity 880 - Interpretive Center/Mill	\$81,350.00	\$1,963.90	\$0.00	\$37,685.23	\$43,664.77	46%	\$44,979.33
Activity 990 - General							
Category 10 - Site Operations	3,000.00	.00	.00	6,909.93	(3,909.93)	230	13,334.38
Category 20 - Food/Beverage	.00	.00	.00	117.95	(117.95)	+++	314.60
Category 70 - Other	600.00	20.00	.00	2,660.99	(2,060.99)	443	1,590.10
Activity 990 - General Totals	\$3,600.00	\$20.00	\$0.00	\$9,688.87	(\$6,088.87)	269%	\$15,239.08
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	179,135.00	.00	.00	179,135.00	.00	100	179,135.00
Activity 991 - Joint Government Maint	\$179,135.00	\$0.00	\$0.00	\$179,135.00	\$0.00	100%	\$179,135.00
Location 102 - Lake St. Clair Totals	\$2,987,966.00	\$85,196.48	\$0.00	\$3,072,626.50	(\$84,660.50)	103%	\$3,144,905.98

General Fund Revenue Budget by Organization

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Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 535 - Sprayzone							
Category 10 - Site Operations	254,651.00	.00	.00	279,302.00	(24,651.00)	110	235,062.00
Category 20 - Food/Beverage	.00	.00	.00	201.36	(201.36)	+++	529.02
Category 30 - Sundry	2,790.00	.00	.00	2,498.01	291.99	90	2,001.94
Activity 535 - Sprayzone Totals	\$257,441.00	\$0.00	\$0.00	\$282,001.37	(\$24,560.37)	110%	\$237,592.96
Activity 538 - Beach							
Category 20 - Food/Beverage	126,351.00	.00	.00	144,897.72	(18,546.72)	115	121,165.03
Activity 538 - Beach Totals	\$126,351.00	\$0.00	\$0.00	\$144,897.72	(\$18,546.72)	115%	\$121,165.03
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	73,031.00	.00	.00	65,905.83	7,125.17	90	72,317.24
Activity 540 - Dockage/Boat Storage Totals	\$73,031.00	\$0.00	\$0.00	\$65,905.83	\$7,125.17	90%	\$72,317.24
Activity 550 - Boat Rental							
Category 10 - Site Operations	183,579.00	.00	.00	192,455.07	(8,876.07)	105	186,650.05
Category 20 - Food/Beverage	14,683.00	.00	.00	17,045.49	(2,362.49)	116	15,587.43
Category 30 - Sundry	728.00	.00	.00	733.75	(5.75)	101	708.48
Activity 550 - Boat Rental Totals	\$198,990.00	\$0.00	\$0.00	\$210,234.31	(\$11,244.31)	106%	\$202,945.96
Activity 560 - Excursion Boat							
Category 10 - Site Operations	38,696.00	.00	.00	42,484.00	(3,788.00)	110	42,489.50
Activity 560 - Excursion Boat Totals	\$38,696.00	\$0.00	\$0.00	\$42,484.00	(\$3,788.00)	110%	\$42,489.50
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	6,697.00	.00	.00	7,389.00	(692.00)	110	4,891.00
Category 20 - Food/Beverage	100.00	.00	.00	18.87	81.13	19	14.63
Category 30 - Sundry	.00	.00	.00	.00	.00	+++	11.34
Activity 580 - Cross Country Skiing Totals	\$6,797.00	\$0.00	\$0.00	\$7,407.87	(\$610.87)	109%	\$4,916.97
Activity 590 - Tolling							
Category 10 - Site Operations	2,963,709.00	116,577.00	.00	2,792,841.00	170,868.00	94	2,897,942.05
Activity 590 - Tolling Totals	\$2,963,709.00	\$116,577.00	\$0.00	\$2,792,841.00	\$170,868.00	94%	\$2,897,942.05
Activity 615 - Group Camping							
Category 10 - Site Operations	7,455.00	110.00	.00	7,290.00	165.00	98	8,395.00
Category 30 - Sundry	550.00	50.00	.00	400.00	150.00	73	569.34
Activity 615 - Group Camping Totals	\$8,005.00	\$160.00	\$0.00	\$7,690.00	\$315.00	96%	\$8,964.34
Activity 635 - Mobile Stage							
Category 10 - Site Operations	4,200.00	.00	.00	6,000.00	(1,800.00)	143	10,650.00
Activity 635 - Mobile Stage Totals	\$4,200.00	\$0.00	\$0.00	\$6,000.00	(\$1,800.00)	143%	\$10,650.00

General Fund Revenue Budget by Organization

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Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	113,400.00	1,125.00	.00	130,450.50	(17,050.50)	115	129,329.00
Activity 640 - Shelter Reservations	\$113,400.00	\$1,125.00	\$0.00	\$130,450.50	(\$17,050.50)	115%	\$129,329.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,311,882.00	25,248.50	.00	1,352,702.30	(40,820.30)	103	1,314,901.21
Category 20 - Food/Beverage	248,103.00	3,338.52	.00	268,042.71	(19,939.71)	108	262,252.25
Category 30 - Sundry	33,111.00	376.54	.00	29,011.14	4,099.86	88	29,254.13
Activity 650 - Golf Course Totals	\$1,593,096.00	\$28,963.56	\$0.00	\$1,649,756.15	(\$56,660.15)	104%	\$1,606,407.59
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	97,545.00	3,189.86	.00	93,445.00	4,100.00	96	90,050.00
Category 20 - Food/Beverage	1,800.00	.00	.00	3,122.00	(1,322.00)	173	1,302.68
Category 30 - Sundry	17,000.00	52.85	.00	1,064.99	15,935.01	6	18,064.78
Activity 660 - Disc/Adventure Golf	\$116,345.00	\$3,242.71	\$0.00	\$97,631.99	\$18,713.01	84%	\$109,417.46
Activity 700 - Special Events							
Category 10 - Site Operations	28,700.00	.00	.00	29,436.98	(736.98)	103	31,051.22
Category 20 - Food/Beverage	4,800.00	.00	.00	5,382.89	(582.89)	112	3,277.53
Category 30 - Sundry	1,400.00	.00	.00	1,405.00	(5.00)	100	1,405.00
Activity 700 - Special Events Totals	\$34,900.00	\$0.00	\$0.00	\$36,224.87	(\$1,324.87)	104%	\$35,733.75
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	23,520.00	880.00	.00	36,302.99	(12,782.99)	154	31,153.64
Category 20 - Food/Beverage	.00	.00	.00	200.47	(200.47)	+++	110.57
Category 30 - Sundry	5,000.00	240.55	.00	4,938.48	61.52	99	6,338.22
Activity 880 - Interpretive Center/Mill	\$28,520.00	\$1,120.55	\$0.00	\$41,441.94	(\$12,921.94)	145%	\$37,602.43
Activity 881 - Farm Learning Center							
Category 10 - Site Operations	50,254.22	5,578.86	.00	56,883.24	(6,629.02)	113	54,124.39
Category 20 - Food/Beverage	128,100.00	1,279.29	.00	119,395.20	8,704.80	93	133,623.40
Category 30 - Sundry	16,000.00	51.23	.00	14,828.96	1,171.04	93	15,339.20
Activity 881 - Farm Learning Center	\$194,354.22	\$6,909.38	\$0.00	\$191,107.40	\$3,246.82	98%	\$203,086.99
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	11,060.25	387.50	.00	21,324.75	(10,264.50)	193	21,439.00
Activity 882 - Mobile Learning Center	\$11,060.25	\$387.50	\$0.00	\$21,324.75	(\$10,264.50)	193%	\$21,439.00
Activity 990 - General							
Category 10 - Site Operations	24,606.75	9,000.00	.00	61,430.00	(36,823.25)	250	49,606.00
Category 20 - Food/Beverage	300.00	640.00	.00	653.75	(353.75)	218	96.00

General Fund Revenue Budget by Organization

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Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 990 - General							
Category 70 - Other	6,000.00	2,240.00	.00	5,679.45	320.55	95	6,388.38
Activity 990 - General Totals	\$30,906.75	\$11,880.00	\$0.00	\$67,763.20	(\$36,856.45)	219%	\$56,090.38
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	3,300.00	.00	.00	7,802.13	(4,502.13)	236	2,000.00
Activity 991 - Joint Government Maint	\$3,300.00	\$0.00	\$0.00	\$7,802.13	(\$4,502.13)	236%	\$2,000.00
Location 104 - Kensington Totals	\$5,803,102.22	\$170,365.70	\$0.00	\$5,802,965.03	\$137.19	100%	\$5,800,090.65
Location 106 - Lower Huron/Will/Oakwoods							
Activity 531 - Pool							
Category 10 - Site Operations	80,000.00	.00	.00	83,588.00	(3,588.00)	104	77,236.30
Category 20 - Food/Beverage	21,800.00	.00	.00	27,207.87	(5,407.87)	125	18,254.94
Category 30 - Sundry	850.00	.00	.00	1,083.76	(233.76)	128	658.35
Activity 531 - Pool Totals	\$102,650.00	\$0.00	\$0.00	\$111,879.63	(\$9,229.63)	109%	\$96,149.59
Activity 532 - Waterpark							
Category 10 - Site Operations	700,000.00	.00	.00	902,156.72	(202,156.72)	129	750,061.42
Category 20 - Food/Beverage	110,000.00	.00	.00	130,359.53	(20,359.53)	119	90,527.01
Category 30 - Sundry	3,500.00	.00	.00	5,224.50	(1,724.50)	149	3,145.44
Activity 532 - Waterpark Totals	\$813,500.00	\$0.00	\$0.00	\$1,037,740.75	(\$224,240.75)	128%	\$843,733.87
Activity 550 - Boat Rental							
Category 10 - Site Operations	10,200.00	217.00	.00	8,835.50	1,364.50	87	10,121.50
Category 20 - Food/Beverage	150.00	.00	.00	.00	150.00	0	144.51
Activity 550 - Boat Rental Totals	\$10,350.00	\$217.00	\$0.00	\$8,835.50	\$1,514.50	85%	\$10,266.01
Activity 590 - Tolling							
Category 10 - Site Operations	1,096,870.00	51,669.00	.00	1,117,448.00	(20,578.00)	102	1,068,251.00
Activity 590 - Tolling Totals	\$1,096,870.00	\$51,669.00	\$0.00	\$1,117,448.00	(\$20,578.00)	102%	\$1,068,251.00
Activity 610 - Family Camping							
Category 10 - Site Operations	10,500.00	.00	.00	875.00	9,625.00	8	40,776.00
Category 30 - Sundry	1,000.00	.00	.00	6.60	993.40	1	3,564.00
Activity 610 - Family Camping Totals	\$11,500.00	\$0.00	\$0.00	\$881.60	\$10,618.40	8%	\$44,340.00
Activity 615 - Group Camping							
Category 10 - Site Operations	1,500.00	.00	.00	1,845.00	(345.00)	123	2,620.00
Category 30 - Sundry	100.00	47.16	.00	124.50	(24.50)	124	188.64
Activity 615 - Group Camping Totals	\$1,600.00	\$47.16	\$0.00	\$1,969.50	(\$369.50)	123%	\$2,808.64

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 106 - Lower Huron/Will/Oakwoods							
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	83,000.00	650.00	.00	102,950.00	(19,950.00)	124	102,775.00
Activity 640 - Shelter Reservations	\$83,000.00	\$650.00	\$0.00	\$102,950.00	(\$19,950.00)	124%	\$102,775.00
Activity 650 - Golf Course							
Category 10 - Site Operations	850,000.00	16,284.50	.00	973,333.98	(123,333.98)	115	954,772.12
Category 20 - Food/Beverage	189,000.00	2,581.34	.00	211,846.93	(22,846.93)	112	203,379.15
Category 30 - Sundry	19,000.00	335.24	.00	24,645.37	(5,645.37)	130	21,836.93
Activity 650 - Golf Course Totals	\$1,058,000.00	\$19,201.08	\$0.00	\$1,209,826.28	(\$151,826.28)	114%	\$1,179,988.20
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	1,600.00	199.00	.00	2,638.00	(1,038.00)	165	1,730.00
Activity 660 - Disc/Adventure Golf	\$1,600.00	\$199.00	\$0.00	\$2,638.00	(\$1,038.00)	165%	\$1,730.00
Activity 700 - Special Events							
Category 10 - Site Operations	9,700.00	350.00	.00	10,164.45	(464.45)	105	9,005.00
Category 20 - Food/Beverage	3,500.00	.00	.00	2,324.50	1,175.50	66	5,088.46
Category 30 - Sundry	1,400.00	.00	.00	1,405.00	(5.00)	100	1,405.00
Activity 700 - Special Events Totals	\$14,600.00	\$350.00	\$0.00	\$13,893.95	\$706.05	95%	\$15,498.46
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	15,200.00	891.02	.00	19,251.02	(4,051.02)	127	15,284.00
Category 20 - Food/Beverage	150.00	.00	.00	.00	150.00	0	.00
Category 30 - Sundry	2,900.00	89.48	.00	2,974.16	(74.16)	103	775.49
Activity 880 - Interpretive Center/Mill	\$18,250.00	\$980.50	\$0.00	\$22,225.18	(\$3,975.18)	122%	\$16,059.49
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	10,000.00	750.00	.00	14,371.25	(4,371.25)	144	14,633.75
Activity 882 - Mobile Learning Center	\$10,000.00	\$750.00	\$0.00	\$14,371.25	(\$4,371.25)	144%	\$14,633.75
Activity 884 - Community Outreach Interpretive							
Category 10 - Site Operations	37,731.28	2,805.36	.00	26,551.14	11,180.14	70	11,120.32
Activity 884 - Community Outreach	\$37,731.28	\$2,805.36	\$0.00	\$26,551.14	\$11,180.14	70%	\$11,120.32
Activity 990 - General							
Category 10 - Site Operations	2,500.00	27.22	.00	2,648.87	(148.87)	106	2,000.00
Category 70 - Other	1,200.00	.00	.00	1,431.06	(231.06)	119	642.40
Activity 990 - General Totals	\$3,700.00	\$27.22	\$0.00	\$4,079.93	(\$379.93)	110%	\$2,642.40
Location 106 - Lower	\$3,263,351.28	\$76,896.32	\$0.00	\$3,675,290.71	(\$411,939.43)	113%	\$3,409,996.73

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 550 - Boat Rental							
Category 10 - Site Operations	64,500.00	.00	.00	63,565.14	934.86	99	64,702.16
Activity 550 - Boat Rental Totals	\$64,500.00	\$0.00	\$0.00	\$63,565.14	\$934.86	99%	\$64,702.16
Activity 590 - Tolling							
Category 10 - Site Operations	569,531.00	82,529.00	.00	568,053.00	1,478.00	100	503,426.96
Activity 590 - Tolling Totals	\$569,531.00	\$82,529.00	\$0.00	\$568,053.00	\$1,478.00	100%	\$503,426.96
Activity 615 - Group Camping							
Category 10 - Site Operations	2,875.00	70.00	.00	2,360.00	515.00	82	2,750.00
Category 30 - Sundry	1,125.00	.00	.00	1,041.80	83.20	93	1,226.19
Activity 615 - Group Camping Totals	\$4,000.00	\$70.00	\$0.00	\$3,401.80	\$598.20	85%	\$3,976.19
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	26,500.00	300.00	.00	26,100.00	400.00	98	24,100.00
Activity 640 - Shelter Reservations Totals	\$26,500.00	\$300.00	\$0.00	\$26,100.00	\$400.00	98%	\$24,100.00
Activity 650 - Golf Course							
Category 10 - Site Operations	930,500.00	17,979.71	.00	935,022.16	(4,522.16)	100	914,751.43
Category 20 - Food/Beverage	152,120.00	2,482.69	.00	155,924.29	(3,804.29)	103	155,857.20
Category 30 - Sundry	24,320.00	381.04	.00	25,484.29	(1,164.29)	105	23,304.04
Activity 650 - Golf Course Totals	\$1,106,940.00	\$20,843.44	\$0.00	\$1,116,430.74	(\$9,490.74)	101%	\$1,093,912.67
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	30,500.00	1,116.00	.00	28,828.00	1,672.00	95	31,110.00
Category 30 - Sundry	325.00	14.15	.00	231.11	93.89	71	336.77
Activity 660 - Disc/Adventure Golf Totals	\$30,825.00	\$1,130.15	\$0.00	\$29,059.11	\$1,765.89	94%	\$31,446.77
Activity 700 - Special Events							
Category 10 - Site Operations	8,400.00	1,046.00	.00	6,605.00	1,795.00	79	8,153.00
Category 20 - Food/Beverage	600.00	.00	.00	640.00	(40.00)	107	378.00
Activity 700 - Special Events Totals	\$9,000.00	\$1,046.00	\$0.00	\$7,245.00	\$1,755.00	80%	\$8,531.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	10,260.00	32.00	.00	9,839.50	420.50	96	15,489.00
Category 30 - Sundry	3,679.00	8.00	.00	3,855.00	(176.00)	105	3,394.30
Activity 880 - Interpretive Center/Mill Totals	\$13,939.00	\$40.00	\$0.00	\$13,694.50	\$244.50	98%	\$18,883.30
Activity 990 - General							
Category 10 - Site Operations	7,218.31	76.00	.00	8,706.30	(1,487.99)	121	25,701.00
Category 20 - Food/Beverage	7,300.00	99.15	.00	5,088.63	2,211.37	70	7,001.75
Category 30 - Sundry	550.00	43.36	.00	183.86	366.14	33	95.19

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 990 - General							
Category 70 - Other	3,150.00	1,385.37	.00	2,415.37	734.63	77	1,660.00
Activity 990 - General Totals	\$18,218.31	\$1,603.88	\$0.00	\$16,394.16	\$1,824.15	90%	\$34,457.94
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	8,100.00	.00	.00	.00	8,100.00	0	.00
Activity 991 - Joint Government Maint	\$8,100.00	\$0.00	\$0.00	\$0.00	\$8,100.00	0%	\$0.00
Location 108 - Hudson	\$1,851,553.31	\$107,562.47	\$0.00	\$1,843,943.45	\$7,609.86	100%	\$1,783,436.99
Location 109 - Stony Creek							
Activity 537 - Ripslide							
Category 10 - Site Operations	115,800.00	.00	.00	154,644.00	(38,844.00)	134	111,363.75
Activity 537 - Ripslide Totals	\$115,800.00	\$0.00	\$0.00	\$154,644.00	(\$38,844.00)	134%	\$111,363.75
Activity 538 - Beach							
Category 10 - Site Operations	90,050.00	.00	.00	87,700.62	2,349.38	97	92,654.96
Category 20 - Food/Beverage	177,642.00	.00	.00	207,382.60	(29,740.60)	117	174,049.62
Category 30 - Sundry	13,500.00	.00	.00	13,363.94	136.06	99	12,361.40
Activity 538 - Beach Totals	\$281,192.00	\$0.00	\$0.00	\$308,447.16	(\$27,255.16)	110%	\$279,065.98
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	57,000.00	3,800.00	.00	59,600.00	(2,600.00)	105	56,800.00
Activity 540 - Dockage/Boat Storage	\$57,000.00	\$3,800.00	\$0.00	\$59,600.00	(\$2,600.00)	105%	\$56,800.00
Activity 550 - Boat Rental							
Category 10 - Site Operations	145,000.00	.00	.00	132,621.50	12,378.50	91	146,393.00
Category 20 - Food/Beverage	10,000.00	.00	.00	19,228.89	(9,228.89)	192	9,742.05
Category 30 - Sundry	2,000.00	.00	.00	1,119.60	880.40	56	865.44
Activity 550 - Boat Rental Totals	\$157,000.00	\$0.00	\$0.00	\$152,969.99	\$4,030.01	97%	\$157,000.49
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	4,995.00	.00	.00	5,364.00	(369.00)	107	3,103.00
Category 20 - Food/Beverage	300.00	.00	.00	290.00	10.00	97	22.00
Activity 580 - Cross Country Skiing	\$5,295.00	\$0.00	\$0.00	\$5,654.00	(\$359.00)	107%	\$3,125.00
Activity 590 - Tolling							
Category 10 - Site Operations	2,531,290.00	88,525.00	.00	2,318,852.00	212,438.00	92	2,413,014.03
Activity 590 - Tolling Totals	\$2,531,290.00	\$88,525.00	\$0.00	\$2,318,852.00	\$212,438.00	92%	\$2,413,014.03
Activity 610 - Family Camping							
Category 10 - Site Operations	47,500.00	.00	.00	42,425.00	5,075.00	89	44,320.24
Category 20 - Food/Beverage	400.00	.00	.00	4,806.05	(4,406.05)	1202	1,489.00

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 610 - Family Camping							
Category 30 - Sundry	13,572.00	.00	.00	11,887.86	1,684.14	88	13,271.14
Activity 610 - Family Camping Totals	\$61,472.00	\$0.00	\$0.00	\$59,118.91	\$2,353.09	96%	\$59,080.38
Activity 635 - Mobile Stage							
Category 10 - Site Operations	1,200.00	.00	.00	4,800.00	(3,600.00)	400	1,100.00
Activity 635 - Mobile Stage Totals	\$1,200.00	\$0.00	\$0.00	\$4,800.00	(\$3,600.00)	400%	\$1,100.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	113,100.00	1,350.00	.00	105,587.50	7,512.50	93	124,412.50
Activity 640 - Shelter Reservations	\$113,100.00	\$1,350.00	\$0.00	\$105,587.50	\$7,512.50	93%	\$124,412.50
Activity 650 - Golf Course							
Category 10 - Site Operations	1,320,000.00	20,037.00	.00	1,303,349.11	16,650.89	99	1,350,799.42
Category 20 - Food/Beverage	306,900.00	1,423.07	.00	271,882.36	35,017.64	89	306,820.95
Category 30 - Sundry	28,000.00	369.83	.00	25,757.83	2,242.17	92	30,510.97
Activity 650 - Golf Course Totals	\$1,654,900.00	\$21,829.90	\$0.00	\$1,600,989.30	\$53,910.70	97%	\$1,688,131.34
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	29,500.00	60.00	.00	26,578.00	2,922.00	90	29,784.00
Category 20 - Food/Beverage	3,000.00	.00	.00	2,058.25	941.75	69	2,878.65
Category 30 - Sundry	560.00	.00	.00	797.44	(237.44)	142	740.64
Activity 660 - Disc/Adventure Golf	\$33,060.00	\$60.00	\$0.00	\$29,433.69	\$3,626.31	89%	\$33,403.29
Activity 700 - Special Events							
Category 10 - Site Operations	.00	(894.57)	.00	9,320.00	(9,320.00)	+++	.00
Category 20 - Food/Beverage	2,000.00	672.00	.00	8,979.46	(6,979.46)	449	1,127.77
Category 30 - Sundry	1,400.00	894.57	.00	2,299.57	(899.57)	164	1,405.00
Activity 700 - Special Events Totals	\$3,400.00	\$672.00	\$0.00	\$20,599.03	(\$17,199.03)	606%	\$2,532.77
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	30,334.32	460.50	.00	31,368.94	(1,034.62)	103	37,101.38
Category 30 - Sundry	500.00	.00	.00	.00	500.00	0	.00
Activity 880 - Interpretive Center/Mill	\$30,834.32	\$460.50	\$0.00	\$31,368.94	(\$534.62)	102%	\$37,101.38
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	15,804.91	1,325.00	.00	16,869.41	(1,064.50)	107	18,576.50
Activity 882 - Mobile Learning Center	\$15,804.91	\$1,325.00	\$0.00	\$16,869.41	(\$1,064.50)	107%	\$18,576.50
Activity 990 - General							
Category 10 - Site Operations	58,066.59	778.00	.00	45,903.00	12,163.59	79	85,881.50
Category 20 - Food/Beverage	122.00	.00	.00	41.99	80.01	34	88.72

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 990 - General							
Category 30 - Sundry	1,750.00	165.00	.00	230.00	1,520.00	13	.00
Category 70 - Other	.00	2,379.00	.00	2,379.00	(2,379.00)	+++	734.95
Activity 990 - General Totals	\$59,938.59	\$3,322.00	\$0.00	\$48,553.99	\$11,384.60	81%	\$86,705.17
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	18,260.00	.00	.00	18,610.00	(350.00)	102	18,260.00
Activity 991 - Joint Government Maint	\$18,260.00	\$0.00	\$0.00	\$18,610.00	(\$350.00)	102%	\$18,260.00
Location 109 - Stony Creek Totals	\$5,139,546.82	\$121,344.40	\$0.00	\$4,936,097.92	\$203,448.90	96%	\$5,089,672.58
Location 112 - Lake Erie							
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	210,000.00	250.00	.00	182,552.00	27,448.00	87	194,434.13
Category 20 - Food/Beverage	2,900.00	.00	.00	2,646.36	253.64	91	3,247.52
Category 30 - Sundry	500.00	.00	.00	100.63	399.37	20	.00
Activity 540 - Dockage/Boat Storage	\$213,400.00	\$250.00	\$0.00	\$185,298.99	\$28,101.01	87%	\$197,681.65
Activity 590 - Tolling							
Category 10 - Site Operations	580,000.00	27,562.00	.00	549,956.00	30,044.00	95	563,237.00
Activity 590 - Tolling Totals	\$580,000.00	\$27,562.00	\$0.00	\$549,956.00	\$30,044.00	95%	\$563,237.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	14,000.00	.00	.00	11,000.00	3,000.00	79	14,800.00
Activity 640 - Shelter Reservations	\$14,000.00	\$0.00	\$0.00	\$11,000.00	\$3,000.00	79%	\$14,800.00
Activity 650 - Golf Course							
Category 10 - Site Operations	880,000.00	13,487.00	.00	889,800.95	(9,800.95)	101	916,473.38
Category 20 - Food/Beverage	242,000.00	2,304.64	.00	248,532.33	(6,532.33)	103	256,415.52
Category 30 - Sundry	25,500.00	577.38	.00	31,471.85	(5,971.85)	123	34,927.61
Activity 650 - Golf Course Totals	\$1,147,500.00	\$16,369.02	\$0.00	\$1,169,805.13	(\$22,305.13)	102%	\$1,207,816.51
Activity 700 - Special Events							
Category 10 - Site Operations	600.00	1,105.00	.00	2,180.00	(1,580.00)	363	1,025.00
Category 20 - Food/Beverage	1,400.00	.00	.00	1,933.04	(533.04)	138	1,332.42
Category 30 - Sundry	1,400.00	.00	.00	1,405.00	(5.00)	100	1,405.00
Activity 700 - Special Events Totals	\$3,400.00	\$1,105.00	\$0.00	\$5,518.04	(\$2,118.04)	162%	\$3,762.42
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	11,800.00	1,699.00	.00	9,799.59	2,000.41	83	12,092.89
Category 20 - Food/Beverage	200.00	.00	.00	50.70	149.30	25	110.74
Category 30 - Sundry	8,200.00	183.80	.00	4,916.65	3,283.35	60	5,770.91

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 112 - Lake Erie							
Activity 880 - Interpretive Center/Mill	\$20,200.00	\$1,882.80	\$0.00	\$14,766.94	\$5,433.06	73%	\$17,974.54
Activity 990 - General							
Category 10 - Site Operations	400.00	.00	.00	375.00	25.00	94	383.00
Category 20 - Food/Beverage	.00	.00	.00	36.25	(36.25)	+++	35.41
Category 70 - Other	700.00	340.00	.00	792.00	(92.00)	113	1,147.60
Activity 990 - General Totals	\$1,100.00	\$340.00	\$0.00	\$1,203.25	(\$103.25)	109%	\$1,566.01
Location 112 - Lake Erie Totals	\$1,979,600.00	\$47,508.82	\$0.00	\$1,937,548.35	\$42,051.65	98%	\$2,006,838.13
Location 113 - Wolcott							
Activity 590 - Tolling							
Category 10 - Site Operations	42,215.00	3,470.00	.00	39,911.00	2,304.00	95	43,037.00
Activity 590 - Tolling Totals	\$42,215.00	\$3,470.00	\$0.00	\$39,911.00	\$2,304.00	95%	\$43,037.00
Activity 615 - Group Camping							
Category 10 - Site Operations	7,050.00	950.00	.00	7,465.00	(415.00)	106	8,460.00
Activity 615 - Group Camping Totals	\$7,050.00	\$950.00	\$0.00	\$7,465.00	(\$415.00)	106%	\$8,460.00
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	20,000.00	1,000.00	.00	10,300.00	9,700.00	52	26,475.00
Activity 630 - Activity Center Rental Totals	\$20,000.00	\$1,000.00	\$0.00	\$10,300.00	\$9,700.00	52%	\$26,475.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	9,375.00	.00	.00	9,549.50	(174.50)	102	9,412.50
Activity 640 - Shelter Reservations Totals	\$9,375.00	\$0.00	\$0.00	\$9,549.50	(\$174.50)	102%	\$9,412.50
Activity 700 - Special Events							
Category 10 - Site Operations	700.00	.00	.00	647.00	53.00	92	600.00
Activity 700 - Special Events Totals	\$700.00	\$0.00	\$0.00	\$647.00	\$53.00	92%	\$600.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	.00	252.00	.00	977.00	(977.00)	+++	1,135.00
Category 20 - Food/Beverage	.00	.00	.00	3.00	(3.00)	+++	.00
Category 30 - Sundry	1.00	.00	.00	.00	1.00	0	.00
Activity 880 - Interpretive Center/Mill Totals	\$1.00	\$252.00	\$0.00	\$980.00	(\$979.00)	98000	\$1,135.00
Activity 881 - Farm Learning Center							
Category 10 - Site Operations	93,701.00	24,371.82	.00	114,740.56	(21,039.56)	122	117,741.36
Category 20 - Food/Beverage	1,200.00	31.50	.00	4,275.22	(3,075.22)	356	875.25
Category 30 - Sundry	4,000.00	435.44	.00	3,391.43	608.57	85	3,502.20
Activity 881 - Farm Learning Center Totals	\$98,901.00	\$24,838.76	\$0.00	\$122,407.21	(\$23,506.21)	124%	\$122,118.81

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 990 - General							
Category 10 - Site Operations	1,126.49	.00	.00	11,650.00	(10,523.51)	1034	875.00
Category 70 - Other	.00	.00	.00	75.00	(75.00)	+++	.00
Activity 990 - General Totals	\$1,126.49	\$0.00	\$0.00	\$11,725.00	(\$10,598.51)	1041%	\$875.00
Location 113 - Wolcott Totals	\$179,368.49	\$30,510.76	\$0.00	\$202,984.71	(\$23,616.22)	113%	\$212,113.31
Location 115 - Indian Springs							
Activity 590 - Tolling							
Category 10 - Site Operations	343,069.00	12,771.00	.00	338,685.00	4,384.00	99	333,243.19
Activity 590 - Tolling Totals	\$343,069.00	\$12,771.00	\$0.00	\$338,685.00	\$4,384.00	99%	\$333,243.19
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	81,100.00	5,800.00	.00	141,100.00	(60,000.00)	174	122,200.00
Activity 630 - Activity Center Rental	\$81,100.00	\$5,800.00	\$0.00	\$141,100.00	(\$60,000.00)	174%	\$122,200.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	13,125.00	400.00	.00	11,850.00	1,275.00	90	15,772.00
Activity 640 - Shelter Reservations	\$13,125.00	\$400.00	\$0.00	\$11,850.00	\$1,275.00	90%	\$15,772.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,166,666.00	20,047.00	.00	1,248,887.72	(82,221.72)	107	1,177,536.58
Category 20 - Food/Beverage	215,192.00	3,199.11	.00	210,612.92	4,579.08	98	211,900.64
Category 30 - Sundry	29,884.00	273.09	.00	29,850.98	33.02	100	27,884.36
Activity 650 - Golf Course Totals	\$1,411,742.00	\$23,519.20	\$0.00	\$1,489,351.62	(\$77,609.62)	105%	\$1,417,321.58
Activity 700 - Special Events							
Category 10 - Site Operations	.00	.00	.00	368.00	(368.00)	+++	.00
Category 20 - Food/Beverage	575.00	136.50	.00	153.63	421.37	27	577.00
Activity 700 - Special Events Totals	\$575.00	\$136.50	\$0.00	\$521.63	\$53.37	91%	\$577.00
Activity 883 - Environmental Disc Center							
Category 10 - Site Operations	22,275.00	3,996.00	.00	18,882.79	3,392.21	85	26,056.03
Category 20 - Food/Beverage	35.00	.00	.00	22.11	12.89	63	46.71
Category 30 - Sundry	.00	(.50)	.00	(.50)	.50	+++	.00
Activity 883 - Environmental Disc	\$22,310.00	\$3,995.50	\$0.00	\$18,904.40	\$3,405.60	85%	\$26,102.74
Activity 990 - General							
Category 10 - Site Operations	.00	.00	.00	10,650.00	(10,650.00)	+++	5,350.00
Category 20 - Food/Beverage	125.00	.00	.00	13.99	111.01	11	85.48
Category 70 - Other	505.00	.00	.00	140.00	365.00	28	161.00
Activity 990 - General Totals	\$630.00	\$0.00	\$0.00	\$10,803.99	(\$10,173.99)	1715%	\$5,596.48

General Fund Revenue Budget by Organization

Through 11/30/25
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 115 - Indian Springs Totals	\$1,872,551.00	\$46,622.20	\$0.00	\$2,011,216.64	(\$138,665.64)	107%	\$1,920,812.99
Location 116 - Huron Meadows							
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	32,250.00	.00	.00	52,183.00	(19,933.00)	162	16,368.00
Category 20 - Food/Beverage	2,350.00	.00	.00	3,779.01	(1,429.01)	161	1,726.13
Category 30 - Sundry	50.00	.00	.00	3.56	46.44	7	3.55
Activity 580 - Cross Country Skiing	\$34,650.00	\$0.00	\$0.00	\$55,965.57	(\$21,315.57)	162%	\$18,097.68
Activity 590 - Tolling							
Category 10 - Site Operations	49,089.00	2,097.00	.00	57,961.00	(8,872.00)	118	47,686.00
Activity 590 - Tolling Totals	\$49,089.00	\$2,097.00	\$0.00	\$57,961.00	(\$8,872.00)	118%	\$47,686.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	9,000.00	.00	.00	8,300.00	700.00	92	8,700.00
Activity 640 - Shelter Reservations	\$9,000.00	\$0.00	\$0.00	\$8,300.00	\$700.00	92%	\$8,700.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,370,561.00	29,386.75	.00	1,269,724.72	100,836.28	93	1,340,679.39
Category 20 - Food/Beverage	206,000.00	4,464.31	.00	197,314.48	8,685.52	96	219,365.44
Category 30 - Sundry	20,480.00	159.35	.00	21,911.59	(1,431.59)	107	22,032.72
Activity 650 - Golf Course Totals	\$1,597,041.00	\$34,010.41	\$0.00	\$1,488,950.79	\$108,090.21	93%	\$1,582,077.55
Location 116 - Huron Meadows Totals	\$1,689,780.00	\$36,107.41	\$0.00	\$1,611,177.36	\$78,602.64	95%	\$1,656,561.23
Function 8 - Operations Totals	\$25,537,293.12	\$851,015.20	\$0.00	\$25,708,170.81	(\$170,877.69)	101%	\$25,646,001.57
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 700 - Special Events							
Category 10 - Site Operations	214,000.00	4,200.00	.00	169,991.44	44,008.56	79	21,850.00
Activity 700 - Special Events Totals	\$214,000.00	\$4,200.00	\$0.00	\$169,991.44	\$44,008.56	79%	\$21,850.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	4,017.84	.00	.00	4,017.84	.00	100	5,835.53
Activity 880 - Interpretive Center/Mill	\$4,017.84	\$0.00	\$0.00	\$4,017.84	\$0.00	100%	\$5,835.53
Activity 990 - General							
Category 10 - Site Operations	1,000.00	1,083.38	.00	50,705.94	(49,705.94)	5071	90,847.10
Category 70 - Other	43,886,674.21	108,413.61	.00	43,822,526.43	64,147.78	100	41,122,491.46
Activity 990 - General Totals	\$43,887,674.21	\$109,496.99	\$0.00	\$43,873,232.37	\$14,441.84	100%	\$41,213,338.56

General Fund Revenue Budget by Organization

Through 11/30/25
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	.00	.00	.00	420.00	(420.00)	+++	400.00
Activity 991 - Joint Government Maint	\$0.00	\$0.00	\$0.00	\$420.00	(\$420.00)	+++	\$400.00
Location 100 - Administrative Office	\$44,105,692.05	\$113,696.99	\$0.00	\$44,047,661.65	\$58,030.40	100%	\$41,241,424.09
Function 9 - Administration Totals	\$44,105,692.05	\$113,696.99	\$0.00	\$44,047,661.65	\$58,030.40	100%	\$41,241,424.09
REVENUE TOTALS	\$69,643,264.10	\$964,712.19	\$0.00	\$69,756,111.39	(\$112,847.29)	100%	\$66,887,425.66
Fund 10 - General Fund Totals	\$69,643,264.10	\$964,712.19	\$0.00	\$69,756,111.39	(\$112,847.29)		\$66,887,425.66
Grand Totals	\$69,643,264.10	\$964,712.19	\$0.00	\$69,756,111.39	(\$112,847.29)		\$66,887,425.66

General Fund Expense Budget Performance

Fiscal Year to Date 11/30/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 2 - Transfer								
EXPENSE								
<i>Expenditures</i>								
9965 Transfer Out - Capital Project Fund								
9965.80	Transfer Out - Capital Project Fund	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,258,775.45
9965 - Transfer Out - Capital Project Fund Totals		\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,258,775.45
<i>Expenditures Totals</i>		<i>\$14,240,507.00</i>	<i>\$0.00</i>	<i>\$0.00</i>	<i>\$14,240,507.00</i>	<i>\$0.00</i>	<i>100%</i>	<i>\$11,258,775.45</i>
EXPENSE TOTALS		\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,258,775.45
Function 2 - Transfer Totals		(\$14,240,507.00)	\$0.00	\$0.00	(\$14,240,507.00)	\$0.00	100%	(\$11,258,775.45)
Function 5 - Capital								
EXPENSE								
<i>Contractual Services</i>								
9130	Tools/Equipment	3,558,297.08	12.99	54,676.00	3,405,364.56	98,256.52	97	3,623,506.95
<i>Contractual Services Totals</i>		<i>\$3,558,297.08</i>	<i>\$12.99</i>	<i>\$54,676.00</i>	<i>\$3,405,364.56</i>	<i>\$98,256.52</i>	<i>97%</i>	<i>\$3,623,506.95</i>
EXPENSE TOTALS		\$3,558,297.08	\$12.99	\$54,676.00	\$3,405,364.56	\$98,256.52	97%	\$3,623,506.95
Function 5 - Capital Totals		(\$3,558,297.08)	(\$12.99)	(\$54,676.00)	(\$3,405,364.56)	(\$98,256.52)	97%	(\$3,623,506.95)
Function 7 - Major Maintenance								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	83,606.19	10,350.45	.00	77,719.98	5,886.21	93	82,608.84
9013	FT Benefits Pd to Emps	5,617.00	626.90	.00	4,657.98	959.02	83	5,417.74
9014	FT Benefits Pd for Emps	39,144.21	4,509.25	.00	33,505.79	5,638.42	86	34,806.97
9020	Part Time Wages	14,020.68	816.70	.00	14,020.68	.00	100	.00
9021	Part Time Overtime	82.13	.00	.00	82.13	.00	100	.00
9024	PT Benefits Pd for Emps	1,258.79	74.74	.00	1,258.79	.00	100	.00
<i>Personnel Services Totals</i>		<i>\$143,729.00</i>	<i>\$16,378.04</i>	<i>\$0.00</i>	<i>\$131,245.35</i>	<i>\$12,483.65</i>	<i>91%</i>	<i>\$122,833.55</i>
<i>Contractual Services</i>								
9420	Outside Services	1,902,113.70	56,249.21	478,155.99	838,919.05	585,038.66	69	964,029.42
9990	Unallocated Budget	1,047,015.00	.00	.00	.00	1,047,015.00	0	.00
<i>Contractual Services Totals</i>		<i>\$2,949,128.70</i>	<i>\$56,249.21</i>	<i>\$478,155.99</i>	<i>\$838,919.05</i>	<i>\$1,632,053.66</i>	<i>45%</i>	<i>\$964,029.42</i>
EXPENSE TOTALS		\$3,092,857.70	\$72,627.25	\$478,155.99	\$970,164.40	\$1,644,537.31	47%	\$1,086,862.97
Function 7 - Major Maintenance Totals		(\$3,092,857.70)	(\$72,627.25)	(\$478,155.99)	(\$970,164.40)	(\$1,644,537.31)	47%	(\$1,086,862.97)
Function 8 - Operations								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	12,671,842.00	957,650.60	.00	10,946,858.76	1,724,983.24	86	10,670,101.15
9011	Full Time Overtime	422,444.00	49,263.29	.00	514,276.11	(91,832.11)	122	458,764.23

General Fund Expense Budget Performance

Fiscal Year to Date 11/30/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 8 - Operations								
EXPENSE								
Personnel Services								
9013	FT Benefits Pd to Emps	955,681.00	71,590.65	.00	818,657.61	137,023.39	86	897,948.27
9014	FT Benefits Pd for Emps	6,856,388.00	514,967.24	.00	5,887,087.52	969,300.48	86	5,768,972.60
9020	Part Time Wages	11,196,334.69	503,053.86	.00	10,408,919.97	787,414.72	93	9,374,057.07
9021	Part Time Overtime	74,248.00	977.53	.00	68,904.41	5,343.59	93	57,102.22
9023	PT Benefits Pd to Emps	4,740.00	253.50	.00	3,800.27	939.73	80	3,803.69
9024	PT Benefits Pd for Emps	914,141.10	48,920.20	.00	831,813.58	82,327.52	91	772,047.92
Personnel Services Totals		\$33,095,818.79	\$2,146,676.87	\$0.00	\$29,480,318.23	\$3,615,500.56	89%	\$28,002,797.15
Contractual Services								
9110	Operating Supplies	2,174,639.71	156,382.72	(3,417.38)	1,991,885.16	186,171.93	91	1,892,231.52
9120	Maintenance Materials	.00	.00	.00	.00	.00	+++	111.41
9130	Tools/Equipment	697,182.04	18,207.80	(31.66)	537,749.15	159,464.55	77	761,994.34
9140	Chemicals	617,595.00	20,394.29	6,397.74	584,792.22	26,405.04	96	523,269.08
9150	Equipment Fuel	588,404.10	32,203.04	.00	491,550.06	96,854.04	84	564,709.89
9160	Uniforms	103,709.00	6,591.57	.00	93,340.49	10,368.51	90	81,826.41
9170	Resale Merchandise	1,015,420.15	3,667.48	.00	1,117,740.30	(102,320.15)	110	1,049,322.06
9420	Outside Services	3,886,565.77	305,327.63	348,831.51	3,188,234.44	349,499.82	91	2,779,933.02
9430	Insurances	649,769.00	.00	.00	632,030.64	17,738.36	97	609,161.73
9440	Utilities	2,042,172.00	148,198.58	.00	1,714,185.57	327,986.43	84	1,794,604.93
9450	Rents/Leases	183,535.00	18,821.89	.00	166,301.69	17,233.31	91	202,464.80
9460	Postage/Shipping	3,916.00	235.09	.00	3,139.45	776.55	80	2,052.38
9510	Memberships	10,131.00	201.58	.00	3,641.16	6,489.84	36	4,901.32
9520	Employee Development	144,831.76	2,728.68	.00	90,566.38	54,265.38	63	104,736.85
9910	Over/Under	(902.00)	82.96	.00	(2,623.24)	1,721.24	291	(721.13)
9945	Inventory Gain/Loss on Adjustment	500.00	.00	.00	.00	500.00	0	.00
Contractual Services Totals		\$12,117,468.53	\$713,043.31	\$351,780.21	\$10,612,533.47	\$1,153,154.85	90%	\$10,370,598.61
EXPENSE TOTALS		\$45,213,287.32	\$2,859,720.18	\$351,780.21	\$40,092,851.70	\$4,768,655.41	89%	\$38,373,395.76
Function 8 - Operations Totals		(\$45,213,287.32)	(\$2,859,720.18)	(\$351,780.21)	(\$40,092,851.70)	(\$4,768,655.41)	89%	(\$38,373,395.76)
Function 9 - Administration								
EXPENSE								
Personnel Services								
9010	Full Time Wages	5,299,243.00	410,470.24	.00	4,847,597.22	451,645.78	91	4,565,615.82
9011	Full Time Overtime	28,500.00	2,586.51	.00	43,687.89	(15,187.89)	153	31,381.36
9013	FT Benefits Pd to Emps	318,360.05	23,712.65	.00	279,282.17	39,077.88	88	303,239.24
9014	FT Benefits Pd for Emps	2,289,612.28	170,570.32	.00	2,008,938.08	280,674.20	88	1,948,195.55

General Fund Expense Budget Performance

Fiscal Year to Date 11/30/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 9 - Administration								
EXPENSE								
<i>Personnel Services</i>								
9020	Part Time Wages	333,072.94	16,969.30	.00	237,953.64	95,119.30	71	237,445.30
9021	Part Time Overtime	500.00	.00	.00	74.72	425.28	15	513.09
9024	PT Benefits Pd for Emps	23,334.38	1,126.01	.00	15,222.15	8,112.23	65	16,398.20
<i>Personnel Services Totals</i>		\$8,292,622.65	\$625,435.03	\$0.00	\$7,432,755.87	\$859,866.78	90%	\$7,102,788.56
<i>Contractual Services</i>								
9110	Operating Supplies	438,215.29	39,008.07	3,028.51	263,192.77	171,994.01	61	185,810.53
9130	Tools/Equipment	323,023.83	9,589.51	32.73	227,304.98	95,686.12	70	144,567.33
9140	Chemicals	2,157.13	.00	.00	1,657.13	500.00	77	4,149.87
9150	Equipment Fuel	66,250.00	1,488.84	.00	22,591.82	43,658.18	34	19,800.00
9160	Uniforms	6,715.00	69.15	.00	3,078.12	3,636.88	46	2,960.55
9410	Professional Services	918,241.94	32,231.14	425,686.78	473,292.48	19,262.68	98	336,988.68
9420	Outside Services	5,156,723.06	143,686.49	411,426.52	2,733,324.49	2,011,972.05	61	2,128,058.51
9430	Insurances	188,526.00	.00	.00	184,804.15	3,721.85	98	178,381.08
9440	Utilities	173,429.00	9,706.54	.00	118,849.63	54,579.37	69	136,543.56
9450	Rents/Leases	3,390.00	.00	.00	1,521.17	1,868.83	45	1,173.44
9460	Postage/Shipping	16,500.00	111.68	.00	14,489.33	2,010.67	88	16,306.54
9499	Miscellaneous	14,000.00	.00	.00	8,421.18	5,578.82	60	250.00
9510	Memberships	27,836.90	5,101.99	.00	21,582.30	6,254.60	78	16,066.88
9520	Employee Development	213,349.72	12,610.13	3,585.00	127,510.13	82,254.59	61	108,370.88
9940	Inventory Variance	.00	.00	.00	(173.86)	173.86	+++	20.36
<i>Contractual Services Totals</i>		\$7,548,357.87	\$253,603.54	\$843,759.54	\$4,201,445.82	\$2,503,152.51	67%	\$3,279,448.21
EXPENSE TOTALS		\$15,840,980.52	\$879,038.57	\$843,759.54	\$11,634,201.69	\$3,363,019.29	79%	\$10,382,236.77
Function 9 - Administration Totals		(\$15,840,980.52)	(\$879,038.57)	(\$843,759.54)	(\$11,634,201.69)	(\$3,363,019.29)	79%	(\$10,382,236.77)
Fund 10 - General Fund Totals		\$81,945,929.62	\$3,811,398.99	\$1,728,371.74	\$70,343,089.35	\$9,874,468.53		\$64,724,777.90
Grand Totals		\$81,945,929.62	\$3,811,398.99	\$1,728,371.74	\$70,343,089.35	\$9,874,468.53		\$64,724,777.90

General Fund Expense Budget by Organization

Through 11/30/25
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,258,775.45
Location 100 - Administrative Office	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,258,775.45
Function 2 - Transfer Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,258,775.45
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 100 - Executive	40,440.00	.00	.00	40,440.00	.00	100	.00
Activity 180 - Natural Resources	57,572.00	.00	.00	57,572.00	.00	100	226,023.00
Activity 710 - Administrative	71,260.00	.00	.00	71,260.00	.00	100	.00
Location 100 - Administrative Office	\$169,272.00	\$0.00	\$0.00	\$169,272.00	\$0.00	100%	\$226,023.00
Location 102 - Lake St. Clair							
Activity 531 - Pool	6,683.47	.00	.00	6,683.47	.00	100	10,383.33
Activity 730 - Police	8,585.21	.00	.00	8,585.21	.00	100	52,897.00
Activity 940 - Heart Lab-LSC	.00	12.99	.00	12.99	(12.99)	+++	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	26,139.02
Location 102 - Lake St. Clair Totals	\$15,268.68	\$12.99	\$0.00	\$15,281.67	(\$12.99)	100%	\$89,419.35
Location 104 - Kensington							
Activity 538 - Beach	5,000.00	.00	.00	.00	5,000.00	0	.00
Activity 550 - Boat Rental	12,991.28	.00	.00	12,991.28	.00	100	.00
Activity 650 - Golf Course	132,763.04	.00	.00	132,763.04	.00	100	.00
Activity 710 - Administrative	33,720.00	.00	33,720.00	.00	.00	100	.00
Activity 730 - Police	119,250.14	.00	.00	119,191.76	58.38	100	52,897.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	26,224.49
Activity 990 - General	257,088.66	.00	20,956.00	223,108.13	13,024.53	95	88,547.33
Location 104 - Kensington Totals	\$560,813.12	\$0.00	\$54,676.00	\$488,054.21	\$18,082.91	97%	\$167,668.82
Location 106 - Lower Huron/Will/Oakwoods							
Activity 650 - Golf Course	20,713.45	.00	.00	20,713.45	.00	100	192,602.59
Activity 730 - Police	45,171.00	.00	.00	45,171.00	.00	100	52,897.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	76,180.00
Activity 990 - General	324,345.00	.00	.00	299,918.66	24,426.34	92	368,889.41
Location 106 - Lower	\$390,229.45	\$0.00	\$0.00	\$365,803.11	\$24,426.34	94%	\$690,569.00
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	118,342.82	.00	.00	118,342.82	.00	100	124,809.29
Activity 730 - Police	45,171.00	.00	.00	45,171.00	.00	100	52,897.00
Activity 990 - General	175,185.47	.00	.00	175,185.47	.00	100	352,720.23

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 5 - Capital							
Location 108 - Hudson	\$338,699.29	\$0.00	\$0.00	\$338,699.29	\$0.00	100%	\$530,426.52
Location 109 - Stony Creek							
Activity 537 - Ripslide	244,024.77	.00	.00	244,024.77	.00	100	119,000.00
Activity 538 - Beach	5,000.00	.00	.00	.00	5,000.00	0	.00
Activity 650 - Golf Course	114,173.67	.00	.00	108,293.67	5,880.00	95	634,521.79
Activity 990 - General	373,133.14	.00	.00	357,731.86	15,401.28	96	403,579.07
Location 109 - Stony Creek Totals	\$736,331.58	\$0.00	\$0.00	\$710,050.30	\$26,281.28	96%	\$1,157,100.86
Location 112 - Lake Erie							
Activity 650 - Golf Course	578,897.00	.00	.00	578,897.87	(.87)	100	85,069.82
Activity 990 - General	205,700.00	.00	.00	176,221.02	29,478.98	86	284,372.68
Location 112 - Lake Erie Totals	\$784,597.00	\$0.00	\$0.00	\$755,118.89	\$29,478.11	96%	\$369,442.50
Location 113 - Wolcott							
Activity 881 - Farm Learning Center	26,884.17	.00	.00	26,883.30	.87	100	.00
Activity 990 - General	8,761.00	.00	.00	8,761.00	.00	100	130,266.06
Location 113 - Wolcott Totals	\$35,645.17	\$0.00	\$0.00	\$35,644.30	\$0.87	100%	\$130,266.06
Location 115 - Indian Springs							
Activity 650 - Golf Course	147,766.86	.00	.00	147,766.86	.00	100	101,120.28
Activity 710 - Administrative	15,455.00	.00	.00	15,455.00	.00	100	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	55,247.00
Location 115 - Indian Springs Totals	\$163,221.86	\$0.00	\$0.00	\$163,221.86	\$0.00	100%	\$156,367.28
Location 116 - Huron Meadows							
Activity 650 - Golf Course	364,218.93	.00	.00	364,218.93	.00	100	71,310.25
Activity 990 - General	.00	.00	.00	.00	.00	+++	34,913.31
Location 116 - Huron Meadows Totals	\$364,218.93	\$0.00	\$0.00	\$364,218.93	\$0.00	100%	\$106,223.56
Function 5 - Capital Totals	\$3,558,297.08	\$12.99	\$54,676.00	\$3,405,364.56	\$98,256.52	97%	\$3,623,506.95
Function 7 - Major Maintenance							
Location 100 - Administrative Office							
Activity 192 - Engineering	12,495.87	.00	.00	.00	12,495.87	0	.00
Activity 990 - General	39,482.00	.00	.00	.00	39,482.00	0	.00
Location 100 - Administrative Office Totals	\$51,977.87	\$0.00	\$0.00	\$0.00	\$51,977.87	0%	\$0.00
Location 102 - Lake St. Clair							
Activity 531 - Pool	12,508.00	.00	.00	12,508.00	.00	100	24,050.00
Activity 535 - Sprayzone	.00	.00	.00	.00	.00	+++	16,739.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	264,412.61
Activity 565 - Plaza Concession	22,283.00	.00	.00	22,282.75	.25	100	.00

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Fund 10 - General Fund							
EXPENSE							
Function 7 - Major Maintenance							
Location 102 - Lake St. Clair							
Activity 655 - Par 3/Foot Golf	.00	.00	.00	.00	.00	+++	10,660.00
Activity 990 - General	449,245.07	.00	33,281.00	300,977.48	114,986.59	74	3,253.62
Location 102 - Lake St. Clair Totals	\$484,036.07	\$0.00	\$33,281.00	\$335,768.23	\$114,986.84	76%	\$319,115.23
Location 104 - Kensington							
Activity 535 - Sprayzone	89,894.00	.00	59,648.00	29,688.00	558.00	99	.00
Activity 540 - Dockage/Boat Storage	73.91	.00	.00	73.91	.00	100	73.05
Activity 650 - Golf Course	48,712.00	20,731.61	.00	38,181.72	10,530.28	78	.00
Activity 660 - Disc/Adventure Golf	.00	.00	.00	.00	.00	+++	10,228.77
Activity 710 - Administrative	.00	.00	.00	.00	.00	+++	13,173.27
Activity 881 - Farm Learning Center	609,574.85	1,340.77	3,500.00	47,039.19	559,035.66	8	4,675.02
Activity 990 - General	510,686.44	19,974.29	78,646.01	99,899.73	332,140.70	35	45,398.89
Location 104 - Kensington Totals	\$1,258,941.20	\$42,046.67	\$141,794.01	\$214,882.55	\$902,264.64	28%	\$73,549.00
Location 106 - Lower Huron/Will/Oakwoods							
Activity 531 - Pool	5,400.00	.00	.00	12.22	5,387.78	0	9,600.00
Activity 532 - Waterpark	174,720.09	221.73	16,750.80	183,787.29	(25,818.00)	115	130,280.82
Activity 990 - General	211,440.62	4,684.79	18,750.00	6,440.62	186,250.00	12	3,778.38
Location 106 - Lower	\$391,560.71	\$4,906.52	\$35,500.80	\$190,240.13	\$165,819.78	58%	\$143,659.20
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	18,917.43	1,494.16	.00	18,917.43	.00	100	13,000.00
Activity 990 - General	185,000.00	.00	.00	21,487.00	163,513.00	12	.00
Location 108 - Hudson	\$203,917.43	\$1,494.16	\$0.00	\$40,404.43	\$163,513.00	20%	\$13,000.00
Location 109 - Stony Creek							
Activity 650 - Golf Course	21,397.17	.00	.00	25,562.43	(4,165.26)	119	7,819.22
Activity 990 - General	288,582.69	2,546.60	138,189.58	19,301.00	131,092.11	55	24,242.02
Location 109 - Stony Creek Totals	\$309,979.86	\$2,546.60	\$138,189.58	\$44,863.43	\$126,926.85	59%	\$32,061.24
Location 112 - Lake Erie							
Activity 540 - Dockage/Boat Storage	50,000.00	.00	.00	.00	50,000.00	0	45,604.65
Activity 650 - Golf Course	108,262.96	.00	94,072.00	14,723.18	(532.22)	100	89,782.35
Activity 710 - Administrative	73.91	.00	.00	73.91	.00	100	.00
Activity 880 - Interpretive Center/Mill	7,884.07	73.91	.00	7,884.07	.00	100	11,898.15
Activity 990 - General	70,000.00	.00	.00	.00	70,000.00	0	338,163.60
Location 112 - Lake Erie Totals	\$236,220.94	\$73.91	\$94,072.00	\$22,681.16	\$119,467.78	49%	\$485,448.75
Location 113 - Wolcott							
Activity 630 - Activity Center Rental	.00	.00	11,228.50	.00	(11,228.50)	+++	.00

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Fund 10 - General Fund							
EXPENSE							
Function 7 - Major Maintenance							
Location 113 - Wolcott Totals	\$0.00	\$0.00	\$11,228.50	\$0.00	(\$11,228.50)	+++	\$0.00
Location 115 - Indian Springs							
Activity 650 - Golf Course	111,589.46	13,888.15	24,090.10	74,933.01	12,566.35	89	.00
Activity 710 - Administrative	30,396.00	.00	.00	32,153.30	(1,757.30)	106	.00
Activity 990 - General	14,238.16	7,671.24	.00	14,238.16	.00	100	.00
Location 115 - Indian Springs Totals	\$156,223.62	\$21,559.39	\$24,090.10	\$121,324.47	\$10,809.05	93%	\$0.00
Location 116 - Huron Meadows							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	20,029.55
Location 116 - Huron Meadows Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$20,029.55
Function 7 - Major Maintenance Totals	\$3,092,857.70	\$72,627.25	\$478,155.99	\$970,164.40	\$1,644,537.31	47%	\$1,086,862.97
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent	40,025.00	.00	.00	38,508.78	1,516.22	96	35,915.39
Activity 590 - Tolling	32,400.00	252.46	.00	26,226.98	6,173.02	81	22,303.76
Activity 710 - Administrative	85,332.38	.00	.00	.00	85,332.38	0	.00
Activity 990 - General	.00	.00	.00	39.00	(39.00)	+++	.00
Location 100 - Administrative Office	\$157,757.38	\$252.46	\$0.00	\$64,774.76	\$92,982.62	41%	\$58,219.15
Location 102 - Lake St. Clair							
Activity 180 - Natural Resources	167,600.91	26,509.38	50,000.00	88,475.35	29,125.56	83	79,971.98
Activity 531 - Pool	432,971.60	1,291.01	.00	392,872.42	40,099.18	91	338,736.97
Activity 535 - Sprayzone	14,690.00	26.24	.00	13,515.97	1,174.03	92	7,153.41
Activity 538 - Beach	31,364.00	.00	.00	17,855.91	13,508.09	57	14,644.86
Activity 540 - Dockage/Boat Storage	99,476.02	368.22	.00	81,902.98	17,573.04	82	82,726.22
Activity 565 - Plaza Concession	8,535.00	3,380.00	.00	7,621.83	913.17	89	7,679.38
Activity 590 - Tolling	168,337.31	4,707.59	.00	160,099.77	8,237.54	95	140,312.81
Activity 630 - Activity Center Rental	79,425.00	2,102.38	6,550.00	54,634.44	18,240.56	77	49,484.50
Activity 640 - Shelter Reservations	1,100.00	.00	.00	30.68	1,069.32	3	81.05
Activity 655 - Par 3/Foot Golf	147,895.07	1,557.48	.00	99,993.02	47,902.05	68	112,469.45
Activity 660 - Disc/Adventure Golf	29,395.00	.00	.00	19,682.75	9,712.25	67	19,616.52
Activity 670 - Trackless Train	39,240.13	.00	.00	37,618.59	1,621.54	96	35,284.68
Activity 700 - Special Events	75,257.80	1,260.04	.00	73,289.20	1,968.60	97	69,152.71
Activity 710 - Administrative	929,763.70	54,700.96	.00	792,276.03	137,487.67	85	748,910.68
Activity 730 - Police	876,942.27	68,277.36	143.36	846,365.52	30,433.39	97	865,591.50
Activity 870 - Wildlife Management	18,200.00	1,742.00	.00	15,678.00	2,522.00	86	15,678.00
Activity 880 - Interpretive Center/Mill	474,993.30	16,676.56	28,497.20	329,219.76	117,276.34	75	321,074.00

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Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 102 - Lake St. Clair							
Activity 990 - General	2,055,512.24	161,753.07	30,992.88	1,885,495.94	139,023.42	93	1,772,700.04
Activity 991 - Joint Government Maint	62,668.00	.00	.00	39,629.83	23,038.17	63	66,758.39
Location 102 - Lake St. Clair Totals	\$5,713,367.35	\$344,352.29	\$116,183.44	\$4,956,257.99	\$640,925.92	89%	\$4,748,027.15
Location 104 - Kensington							
Activity 180 - Natural Resources	213,050.00	59,244.82	2,066.00	238,337.30	(27,353.30)	113	196,066.79
Activity 532 - Waterpark	.00	82.20	.00	82.20	(82.20)	+++	.00
Activity 535 - Sprayzone	237,463.51	840.42	.00	237,636.11	(172.60)	100	220,646.86
Activity 538 - Beach	227,346.20	1,686.53	92.50	230,898.85	(3,645.15)	102	212,450.61
Activity 540 - Dockage/Boat Storage	2,139.00	36.03	.00	2,189.07	(50.07)	102	2,757.08
Activity 550 - Boat Rental	167,016.33	855.40	.00	165,373.71	1,642.62	99	163,755.16
Activity 560 - Excursion Boat	53,835.29	.00	.00	53,643.27	192.02	100	43,644.84
Activity 580 - Cross Country Skiing	19,479.00	588.36	.00	16,834.67	2,644.33	86	9,999.31
Activity 590 - Tolling	418,952.24	22,638.06	.00	410,116.10	8,836.14	98	353,430.90
Activity 615 - Group Camping	794.00	272.56	.00	793.56	.44	100	586.12
Activity 650 - Golf Course	989,960.16	46,446.36	.00	971,635.25	18,324.91	98	929,239.61
Activity 660 - Disc/Adventure Golf	108,267.72	5,318.71	.00	97,797.50	10,470.22	90	98,779.32
Activity 700 - Special Events	103,760.08	.00	.00	94,183.56	9,576.52	91	82,359.46
Activity 710 - Administrative	1,145,156.12	83,809.71	1,519.95	1,079,622.56	64,013.61	94	982,563.29
Activity 730 - Police	1,291,736.88	98,280.34	26,607.25	1,196,219.92	68,909.71	95	1,183,648.62
Activity 870 - Wildlife Management	37,251.00	1,495.00	.00	37,200.49	50.51	100	14,455.00
Activity 880 - Interpretive Center/Mill	485,276.25	31,811.03	.00	389,282.72	95,993.53	80	360,095.51
Activity 881 - Farm Learning Center	1,125,746.90	79,980.64	11,350.00	996,067.04	118,329.86	89	912,455.67
Activity 882 - Mobile Learning Center	174,708.25	10,865.89	.00	125,476.40	49,231.85	72	147,419.97
Activity 990 - General	2,508,095.28	225,004.42	4,456.94	2,416,053.19	87,585.15	97	2,320,692.73
Activity 991 - Joint Government Maint	32,988.00	3,961.99	.00	10,421.11	22,566.89	32	4,613.48
Location 104 - Kensington Totals	\$9,343,022.21	\$673,218.47	\$46,092.64	\$8,769,864.58	\$527,064.99	94%	\$8,239,660.33
Location 106 - Lower Huron/Will/Oakwoods							
Activity 180 - Natural Resources	179,106.54	31,655.28	.00	171,228.00	7,878.54	96	202,677.22
Activity 531 - Pool	361,373.16	10,751.36	.00	430,072.83	(68,699.67)	119	342,083.51
Activity 532 - Waterpark	1,202,393.29	6,615.34	8,450.00	1,255,699.38	(61,756.09)	105	1,060,579.05
Activity 550 - Boat Rental	9,324.00	.00	.00	9,039.31	284.69	97	7,305.71
Activity 590 - Tolling	351,689.84	8,391.66	.00	288,043.87	63,645.97	82	276,657.25
Activity 610 - Family Camping	7,776.00	30.39	.00	1,849.02	5,926.98	24	5,123.63
Activity 615 - Group Camping	1,380.00	.00	.00	338.00	1,042.00	24	324.00

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Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 106 - Lower Huron/Will/Oakwoods							
Activity 650 - Golf Course	866,002.97	45,822.88	.00	835,419.89	30,583.08	96	800,551.35
Activity 655 - Par 3/Foot Golf	.00	.00	.00	139.97	(139.97)	+++	.00
Activity 660 - Disc/Adventure Golf	1,300.00	.00	.00	2,111.03	(811.03)	162	26.00
Activity 700 - Special Events	53,350.00	.00	2,750.00	44,869.73	5,730.27	89	54,677.48
Activity 710 - Administrative	935,180.29	52,500.63	.00	804,926.26	130,254.03	86	798,905.37
Activity 730 - Police	1,060,959.79	82,926.88	14,197.36	949,974.25	96,788.18	91	1,055,681.32
Activity 870 - Wildlife Management	13,780.00	.00	.00	12,668.08	1,111.92	92	595.16
Activity 880 - Interpretive Center/Mill	343,215.58	31,671.49	.00	298,966.96	44,248.62	87	330,950.20
Activity 882 - Mobile Learning Center	322,496.22	23,062.68	.00	259,445.96	63,050.26	80	263,059.57
Activity 884 - Community Outreach	660,842.09	53,667.93	3,592.00	529,328.50	127,921.59	81	347,804.42
Activity 990 - General	2,497,966.01	168,132.93	11,362.20	2,188,347.11	298,256.70	88	2,163,539.39
Location 106 - Lower	\$8,868,135.78	\$515,229.45	\$40,351.56	\$8,082,468.15	\$745,316.07	92%	\$7,710,540.63
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 180 - Natural Resources	239,027.53	31,540.16	15,975.00	115,596.64	107,455.89	55	65,718.85
Activity 550 - Boat Rental	5,118.27	.00	.00	4,208.02	910.25	82	8,073.03
Activity 580 - Cross Country Skiing	7,743.00	.00	.00	345.43	7,397.57	4	476.16
Activity 590 - Tolling	128,939.41	4,792.85	.00	118,287.75	10,651.66	92	100,195.56
Activity 615 - Group Camping	640.00	272.56	.00	391.56	248.44	61	653.12
Activity 650 - Golf Course	802,574.40	43,997.24	.00	748,014.25	54,560.15	93	702,832.46
Activity 660 - Disc/Adventure Golf	18,136.00	90.00	.00	7,148.21	10,987.79	39	4,692.22
Activity 700 - Special Events	41,748.00	1,281.51	.00	27,233.66	14,514.34	65	26,934.93
Activity 710 - Administrative	617,339.75	41,237.19	.00	505,472.50	111,867.25	82	523,139.77
Activity 730 - Police	644,909.36	57,646.04	14,197.36	596,187.45	34,524.55	95	624,006.21
Activity 870 - Wildlife Management	22,195.00	900.00	.00	18,453.47	3,741.53	83	500.00
Activity 880 - Interpretive Center/Mill	148,097.00	10,157.50	.00	120,556.30	27,540.70	81	96,910.57
Activity 990 - General	844,816.92	57,717.48	7,664.88	742,393.72	94,758.32	89	768,179.05
Activity 991 - Joint Government Maint	31,227.00	1,281.46	.00	15,764.96	15,462.04	50	20,211.89
Location 108 - Hudson	\$3,552,511.64	\$250,913.99	\$37,837.24	\$3,020,053.92	\$494,620.48	86%	\$2,942,523.82
Location 109 - Stony Creek							
Activity 180 - Natural Resources	284,770.00	.00	22,067.00	169,486.55	93,216.45	67	144,403.75
Activity 537 - Ripslide	42,257.00	.00	.00	43,105.64	(848.64)	102	19,768.15
Activity 538 - Beach	359,834.30	1,914.18	.00	361,206.19	(1,371.89)	100	336,856.59
Activity 540 - Dockage/Boat Storage	13,469.00	219.24	.00	2,276.07	11,192.93	17	5,374.50
Activity 550 - Boat Rental	137,776.79	71.23	.00	139,123.63	(1,346.84)	101	141,261.73

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Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 580 - Cross Country Skiing	6,011.00	.00	.00	4,344.87	1,666.13	72	2,250.12
Activity 590 - Tolling	189,296.19	8,465.57	.00	169,296.49	19,999.70	89	150,668.41
Activity 610 - Family Camping	30,469.89	.00	.00	29,050.25	1,419.64	95	24,042.32
Activity 630 - Activity Center Rental	.00	.00	.00	599.00	(599.00)	+++	.00
Activity 650 - Golf Course	1,099,801.40	53,696.07	.00	1,016,108.90	83,692.50	92	1,067,819.85
Activity 660 - Disc/Adventure Golf	22,169.18	.00	.00	20,266.31	1,902.87	91	19,685.55
Activity 700 - Special Events	101,258.00	3,555.38	.00	96,249.61	5,008.39	95	99,796.02
Activity 710 - Administrative	1,000,253.79	64,031.82	.00	890,111.72	110,142.07	89	878,544.52
Activity 730 - Police	1,157,516.21	87,888.44	143.28	1,016,565.53	140,807.40	88	993,574.90
Activity 870 - Wildlife Management	29,455.00	1,300.00	.00	31,443.40	(1,988.40)	107	13,186.14
Activity 880 - Interpretive Center/Mill	412,414.66	33,694.02	617.00	334,131.47	77,666.19	81	352,249.61
Activity 882 - Mobile Learning Center	158,571.33	12,698.09	.00	112,709.82	45,861.51	71	153,909.72
Activity 990 - General	1,981,249.39	145,297.38	23,216.16	1,806,466.79	151,566.44	92	1,761,846.22
Activity 991 - Joint Government Maint	10,195.00	555.84	.00	9,672.09	522.91	95	5,719.83
Location 109 - Stony Creek Totals	\$7,036,768.13	\$413,387.26	\$46,043.44	\$6,252,214.33	\$738,510.36	90%	\$6,170,957.93
Location 112 - Lake Erie							
Activity 180 - Natural Resources	66,180.00	162.89	.00	62,105.53	4,074.47	94	64,687.52
Activity 531 - Pool	45,339.00	1,537.01	.00	31,913.20	13,425.80	70	33,250.68
Activity 540 - Dockage/Boat Storage	150,989.98	5,038.50	5,000.00	88,501.49	57,488.49	62	95,133.96
Activity 590 - Tolling	94,165.51	5,674.02	.00	88,389.27	5,776.24	94	85,458.65
Activity 640 - Shelter Reservations	500.00	.00	.00	.00	500.00	0	4,900.00
Activity 650 - Golf Course	962,413.93	48,887.55	.00	875,807.35	86,606.58	91	893,595.42
Activity 700 - Special Events	49,400.00	1,602.98	.00	46,879.52	2,520.48	95	41,036.92
Activity 710 - Administrative	743,587.95	48,882.23	.00	612,504.70	131,083.25	82	601,370.08
Activity 730 - Police	852,625.37	57,268.55	143.28	734,286.25	118,195.84	86	606,672.31
Activity 870 - Wildlife Management	32,982.00	1,742.00	.00	22,966.92	10,015.08	70	2,030.64
Activity 880 - Interpretive Center/Mill	342,990.76	20,523.75	.00	294,604.12	48,386.64	86	255,506.38
Activity 990 - General	1,250,361.02	100,597.15	7,401.31	1,092,685.53	150,274.18	88	1,029,402.01
Location 112 - Lake Erie Totals	\$4,591,535.52	\$291,916.63	\$12,544.59	\$3,950,643.88	\$628,347.05	86%	\$3,713,044.57
Location 113 - Wolcott							
Activity 180 - Natural Resources	51,887.56	718.10	.00	41,796.51	10,091.05	81	41,583.36
Activity 590 - Tolling	6,633.00	564.55	.00	4,955.38	1,677.62	75	4,212.89
Activity 615 - Group Camping	6,266.00	891.81	.00	6,380.85	(114.85)	102	5,589.39
Activity 630 - Activity Center Rental	23,566.00	1,246.48	.00	21,304.52	2,261.48	90	18,700.22

General Fund Expense Budget by Organization

Through 11/30/25
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 700 - Special Events	7,500.00	.00	.00	3,246.29	4,253.71	43	5,194.79
Activity 710 - Administrative	55,088.69	3,528.68	.00	48,036.52	7,052.17	87	37,117.62
Activity 730 - Police	88,050.00	.00	.00	7,129.94	80,920.06	8	35,380.98
Activity 880 - Interpretive Center/Mill	60,155.00	1,253.57	.00	42,462.65	17,692.35	71	45,065.42
Activity 881 - Farm Learning Center	1,147,848.92	88,871.00	3,200.00	1,000,261.62	144,387.30	87	872,793.24
Activity 990 - General	330,427.44	31,432.30	1,395.00	299,925.15	29,107.29	91	275,618.49
Location 113 - Wolcott Totals	\$1,777,422.61	\$128,506.49	\$4,595.00	\$1,475,499.43	\$297,328.18	83%	\$1,341,256.40
Location 115 - Indian Springs							
Activity 180 - Natural Resources	187,012.00	168.71	39,979.97	69,641.38	77,390.65	59	96,296.06
Activity 535 - Sprayzone	7,123.00	714.45	.00	7,256.37	(133.37)	102	5,905.38
Activity 580 - Cross Country Skiing	3,594.00	.00	.00	.00	3,594.00	0	.00
Activity 590 - Tolling	60,572.57	3,726.48	.00	51,026.88	9,545.69	84	60,198.25
Activity 630 - Activity Center Rental	28,683.35	959.84	.00	19,718.94	8,964.41	69	23,896.92
Activity 650 - Golf Course	971,978.19	56,879.05	.00	921,685.91	50,292.28	95	915,018.12
Activity 700 - Special Events	14,239.92	784.00	.00	13,742.78	497.14	97	10,752.64
Activity 710 - Administrative	332,474.68	18,908.59	.00	275,012.43	57,462.25	83	269,335.25
Activity 730 - Police	85,318.00	9.00	.00	30,196.36	55,121.64	35	45,505.50
Activity 870 - Wildlife Management	14,379.00	.00	.00	14,069.60	309.40	98	1,109.04
Activity 883 - Environmental Disc	510,745.88	50,168.69	.00	452,817.38	57,928.50	89	428,547.79
Activity 990 - General	369,195.13	29,786.20	8,152.33	321,154.75	39,888.05	89	305,672.32
Location 115 - Indian Springs Totals	\$2,585,315.72	\$162,105.01	\$48,132.30	\$2,176,322.78	\$360,860.64	86%	\$2,162,237.27
Location 116 - Huron Meadows							
Activity 180 - Natural Resources	82,918.94	.00	.00	55,720.47	27,198.47	67	54,534.56
Activity 580 - Cross Country Skiing	91,484.00	.00	.00	66,027.85	25,456.15	72	30,898.21
Activity 590 - Tolling	2,813.00	282.27	.00	282.27	2,530.73	10	331.05
Activity 650 - Golf Course	866,334.04	46,500.41	.00	838,825.91	27,508.13	97	799,719.06
Activity 700 - Special Events	6,500.00	.00	.00	3,456.95	3,043.05	53	4,130.97
Activity 710 - Administrative	82,787.00	4,811.06	.00	67,642.60	15,144.40	82	69,619.11
Activity 730 - Police	188,675.00	.00	.00	72,574.39	116,100.61	38	67,438.85
Activity 870 - Wildlife Management	300.00	.00	.00	.00	300.00	0	.00
Activity 990 - General	265,639.00	28,244.39	.00	240,221.44	25,417.56	90	260,256.70
Location 116 - Huron Meadows Totals	\$1,587,450.98	\$79,838.13	\$0.00	\$1,344,751.88	\$242,699.10	85%	\$1,286,928.51
Function 8 - Operations Totals	\$45,213,287.32	\$2,859,720.18	\$351,780.21	\$40,092,851.70	\$4,768,655.41	89%	\$38,373,395.76

General Fund Expense Budget by Organization

Through 11/30/25
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 100 - Executive	1,105,725.00	66,565.86	45,176.70	903,436.85	157,111.45	86	850,224.93
Activity 102 - Diversity, Equity &	720,620.02	32,726.24	9,540.20	466,188.65	244,891.17	66	446,736.87
Activity 110 - Finance Department	1,220,754.88	81,707.58	5,167.74	1,048,471.03	167,116.11	86	973,086.25
Activity 120 - Human Resource	868,740.10	59,034.86	.00	724,121.86	144,618.24	83	634,183.49
Activity 130 -	2,338,550.69	143,248.70	156,755.58	1,930,224.00	251,571.11	89	1,732,076.20
Activity 134 - Graphics Department	.00	.00	.00	139.30	(139.30)	+++	.00
Activity 138 - Web Design Department	.00	100.00	.00	449.87	(449.87)	+++	284.95
Activity 140 - Information Technology	2,260,925.80	119,135.89	51,407.45	1,687,995.48	521,522.87	77	1,612,049.64
Activity 150 - Purchasing Department	357,068.00	22,901.92	51,353.67	246,257.75	59,456.58	83	209,989.17
Activity 180 - Natural Resources	698,482.90	56,185.16	7,360.00	739,942.96	(48,820.06)	107	630,229.96
Activity 190 - Planning	1,160,847.98	67,734.51	74,773.87	875,922.21	210,151.90	82	790,302.85
Activity 192 - Engineering	1,460,246.28	83,599.58	430,337.71	1,036,579.50	(6,670.93)	100	884,634.69
Activity 700 - Special Events	249,000.00	20,649.30	.00	189,560.13	59,439.87	76	20,950.66
Activity 710 - Administrative	958,000.28	53,682.66	4,908.00	823,491.70	129,600.58	86	678,301.90
Activity 730 - Police	830,174.97	55,755.92	4,409.63	707,399.75	118,365.59	86	611,168.24
Activity 880 - Interpretive Center/Mill	338,867.62	16,010.39	793.32	194,053.27	144,021.03	57	224,333.22
Activity 991 - Joint Government Maint	1,272,976.00	.00	1,775.67	59,967.38	1,211,232.95	5	83,683.75
Location 100 - Administrative Office	\$15,840,980.52	\$879,038.57	\$843,759.54	\$11,634,201.69	\$3,363,019.29	79%	\$10,382,236.77
Function 9 - Administration Totals	\$15,840,980.52	\$879,038.57	\$843,759.54	\$11,634,201.69	\$3,363,019.29	79%	\$10,382,236.77
EXPENSE TOTALS	\$81,945,929.62	\$3,811,398.99	\$1,728,371.74	\$70,343,089.35	\$9,874,468.53	88%	\$64,724,777.90
Fund 10 - General Fund Totals	\$81,945,929.62	\$3,811,398.99	\$1,728,371.74	\$70,343,089.35	\$9,874,468.53		\$64,724,777.90
Grand Totals	\$81,945,929.62	\$3,811,398.99	\$1,728,371.74	\$70,343,089.35	\$9,874,468.53		\$64,724,777.90

Suppl Maj Mnt Fund Balance Sheet

Through 11/30/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Special Revenue Funds				
Fund 20 - Supplemental Maj Mnt Fund				
ASSETS				
ASSETS				
INVESTMENTS				
Comerica Restricted Funds	5,909,983.09	5,670,347.46	239,635.63	4.23
INVESTMENTS Totals	\$5,909,983.09	\$5,670,347.46	\$239,635.63	4.23%
ASSETS Totals	\$5,909,983.09	\$5,670,347.46	\$239,635.63	4.23%
ASSETS TOTALS	\$5,909,983.09	\$5,670,347.46	\$239,635.63	4.23%
LIABILITIES AND FUND EQUITY				
LIABILITIES				
LIABILITIES				
CURRENT LIABILITIES				
Contract Retainage Payabl	(.01)	(.01)	.00	.00
CURRENT LIABILITIES Totals	(\$0.01)	(\$0.01)	\$0.00	0.00%
LIABILITIES Totals	(\$0.01)	(\$0.01)	\$0.00	0.00%
LIABILITIES TOTALS	(\$0.01)	(\$0.01)	\$0.00	0.00%
FUND EQUITY				
FUND BALANCE				
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	5,411,899.37	5,411,899.37	.00	.00
UNASSIGNED FUND BALANCE Totals	\$5,411,899.37	\$5,411,899.37	\$0.00	0.00%
FUND BALANCE Totals	\$5,411,899.37	\$5,411,899.37	\$0.00	0.00%
FUND EQUITY TOTALS Prior to Current Year Changes	\$5,411,899.37	\$5,411,899.37	\$0.00	0.00%
Prior Year Fund Equity Adjustment	(279,385.83)			
Fund Revenues	(218,697.90)			
Fund Expenses	.00			
FUND EQUITY TOTALS	\$5,909,983.10	\$5,411,899.37	\$498,083.73	9.20%
LIABILITIES AND FUND EQUITY	\$5,909,983.09	\$5,411,899.36	\$498,083.73	9.20%
Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$258,448.10	(\$258,448.10)	(100.00%)
Fund Type Special Revenue Funds Totals	\$0.00	\$258,448.10	(\$258,448.10)	(100.00%)
Fund Category Governmental Funds Totals	\$0.00	\$258,448.10	(\$258,448.10)	(100.00%)
Grand Totals	\$0.00	\$258,448.10	(\$258,448.10)	(100.00%)

Supplemental Maj Mnt Fund Revenue Budget Performance

Fiscal Year to Date 11/30/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 20 - Supplemental Maj Mnt Fund								
Function 9 - Administration								
REVENUE								
Revenue								
4500	Interest Income	.00	19,451.47	.00	218,697.90	(218,697.90)	+++	258,448.10
Revenue Totals		\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)	+++	\$258,448.10
REVENUE TOTALS		\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)	+++	\$258,448.10
Function 9 - Administration Totals		\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)	+++	\$258,448.10
Fund 20 - Supplemental Maj Mnt Fund Totals		\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)		\$258,448.10
Grand Totals		\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)		\$258,448.10

Supplemental Maj Mnt Fund Revenue Budget by Organization

Through 11/30/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 20 - Supplemental Maj Mnt Fund							
REVENUE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	.00	19,451.47	.00	218,697.90	(218,697.90)	+++	258,448.10
Activity 990 - General Totals	\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)	+++	\$258,448.10
Location 100 - Administrative Office	\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)	+++	\$258,448.10
Function 9 - Administration Totals	\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)	+++	\$258,448.10
REVENUE TOTALS	\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)	+++	\$258,448.10
Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)		\$258,448.10
Grand Totals	\$0.00	\$19,451.47	\$0.00	\$218,697.90	(\$218,697.90)		\$258,448.10

Supplemental Maj Mnt Fund Expense Budget Performance

Fiscal Year to Date 11/30/25
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD

Supplemental Maj Mnt Fund Expense Budget by Organization

Through 11/30/25
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD

Capital Project Fund Balance Sheet

Through 11/30/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Capital Projects Funds				
Fund 80 - Capital Projects Fund				
ASSETS				
ASSETS				
INVESTMENTS				
Flagstar Bank/C.D.	532,934.70	532,934.70	.00	.00
Public Service Credit Union	2,809,403.22	2,625,777.09	183,626.13	6.99
CIBC Bank/C.D.	2,257,458.22	2,147,641.31	109,816.91	5.11
Comerica Bank Govt Fund	25,985,961.61	19,539,320.02	6,446,641.59	32.99
Comerica Bank Const Sav	113,652.23	.00	113,652.23	+++
INVESTMENTS Totals	\$31,699,409.98	\$24,845,673.12	\$6,853,736.86	27.59%
OTHER ASSETS				
Due From Other Funds	.00	1,787,147.00	(1,787,147.00)	(100.00)
Due From Grants	3,170.00	219,845.00	(216,675.00)	(98.56)
OTHER ASSETS Totals	\$3,170.00	\$2,006,992.00	(\$2,003,822.00)	(99.84%)
ASSETS Totals	\$31,702,579.98	\$26,852,665.12	\$4,849,914.86	18.06%
ASSETS TOTALS	\$31,702,579.98	\$26,852,665.12	\$4,849,914.86	18.06%
LIABILITIES AND FUND EQUITY				
LIABILITIES				
LIABILITIES				
CURRENT LIABILITIES				
Vouchers Payable	2,289.95	274,148.41	(271,858.46)	(99.16)
Due To	490,832.71	190,444.81	300,387.90	157.73
Deferred Revenue	2,500,000.00	219,845.00	2,280,155.00	1,037.16
CURRENT LIABILITIES Totals	\$2,993,122.66	\$684,438.22	\$2,308,684.44	337.31%
LIABILITIES Totals	\$2,993,122.66	\$684,438.22	\$2,308,684.44	337.31%
LIABILITIES TOTALS	\$2,993,122.66	\$684,438.22	\$2,308,684.44	337.31%
FUND EQUITY				
FUND BALANCE				
ASSIGNED FUND BALANCE				
Planned Use of Fund Balance	9,111,955.79	9,111,955.79	.00	.00
ASSIGNED FUND BALANCE Totals	\$9,111,955.79	\$9,111,955.79	\$0.00	0.00%
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	(9,111,955.79)	(9,111,955.79)	.00	.00
UNASSIGNED FUND BALANCE Totals	(\$9,111,955.79)	(\$9,111,955.79)	\$0.00	0.00%
FUND BALANCE Totals	\$0.00	\$0.00	\$0.00	+++
FUND EQUITY TOTALS Prior to Current Year Changes	\$0.00	\$0.00	\$0.00	+++
Prior Year Fund Equity Adjustment	(23,666,309.43)			

Capital Project Fund Balance Sheet

Through 11/30/25
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Capital Projects Funds				
Fund Revenues	(15,826,439.08)			
Fund Expenses	10,783,291.19			
FUND EQUITY TOTALS	\$28,709,457.32	\$0.00	\$28,709,457.32	+++
LIABILITIES AND FUND EQUITY	\$31,702,579.98	\$684,438.22	\$31,018,141.76	4,531.91%
Fund 80 - Capital Projects Fund Totals	\$0.00	\$26,168,226.90	(\$26,168,226.90)	(100.00%)
Fund Type Capital Projects Funds Totals	\$0.00	\$26,168,226.90	(\$26,168,226.90)	(100.00%)
Fund Category Governmental Funds Totals	\$0.00	\$26,168,226.90	(\$26,168,226.90)	(100.00%)
Grand Totals	\$0.00	\$26,168,226.90	(\$26,168,226.90)	(100.00%)

Capital Project Revenue Budget Performance

Fiscal Year to Date 11/30/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 80 - Capital Projects Fund								
Function 2 - Transfer								
REVENUE								
Revenue								
6000	Transfer In - General Fund							
6000.10	Transfer In - General Fund	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,258,775.45
	6000 - Transfer In - General Fund	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,258,775.45
	Revenue Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,258,775.45
	REVENUE TOTALS	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,258,775.45
	Function 2 - Transfer Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,258,775.45
Function 9 - Administration								
REVENUE								
Revenue								
4400	Grant Revenue	10,589,558.95	.00	.00	247,142.76	10,342,416.19	2	3,535,730.28
4450	Donations	268,000.00	.00	.00	268,000.00	.00	100	500,000.00
4500	Interest Income	90,000.00	90,722.11	.00	1,070,789.32	(980,789.32)	1190	794,344.99
	Revenue Totals	\$10,947,558.95	\$90,722.11	\$0.00	\$1,585,932.08	\$9,361,626.87	14%	\$4,830,075.27
	REVENUE TOTALS	\$10,947,558.95	\$90,722.11	\$0.00	\$1,585,932.08	\$9,361,626.87	14%	\$4,830,075.27
	Function 9 - Administration Totals	\$10,947,558.95	\$90,722.11	\$0.00	\$1,585,932.08	\$9,361,626.87	14%	\$4,830,075.27
	Fund 80 - Capital Projects Fund Totals	\$25,188,065.95	\$90,722.11	\$0.00	\$15,826,439.08	\$9,361,626.87		\$16,088,850.72
	Grand Totals	\$25,188,065.95	\$90,722.11	\$0.00	\$15,826,439.08	\$9,361,626.87		\$16,088,850.72

Capital Project Revenue Budget by Organization

Through 11/30/25
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund							
REVENUE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	14,240,507.00	.00	.00	14,240,507.00	.00	100	11,413,961.75
Location 100 - Administrative Office Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 2 - Transfer Totals	\$14,240,507.00	\$0.00	\$0.00	\$14,240,507.00	\$0.00	100%	\$11,413,961.75
Function 5 - Capital							
Location 102 - Lake St. Clair							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Location 102 - Lake St. Clair Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 5 - Capital Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General	10,947,558.95	90,722.11	.00	1,585,932.08	9,361,626.87	14	2,693,594.83
Location 100 - Administrative Office Totals	\$10,947,558.95	\$90,722.11	\$0.00	\$1,585,932.08	\$9,361,626.87	14%	\$2,693,594.83
Function 9 - Administration Totals	\$10,947,558.95	\$90,722.11	\$0.00	\$1,585,932.08	\$9,361,626.87	14%	\$2,693,594.83
REVENUE TOTALS	\$25,188,065.95	\$90,722.11	\$0.00	\$15,826,439.08	\$9,361,626.87	63%	\$14,107,556.58
Fund 80 - Capital Projects Fund Totals	\$25,188,065.95	\$90,722.11	\$0.00	\$15,826,439.08	\$9,361,626.87		\$14,107,556.58
Grand Totals	\$25,188,065.95	\$90,722.11	\$0.00	\$15,826,439.08	\$9,361,626.87		\$14,107,556.58

Capital Project Expense Budget Performance

Fiscal Year to Date 11/30/25

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 80 - Capital Projects Fund								
Function 2 - Transfer								
EXPENSE								
<i>Expenditures</i>								
9965	Transfer Out - General Fund							
9965.10	Transfer Out - General Fund	278.93	.00	.00	278.93	.00	100	.00
	9965 - Transfer Out - General Fund	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
	<i>Expenditures Totals</i>	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
	EXPENSE TOTALS	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$0.00
	Function 2 - Transfer Totals	(\$278.93)	\$0.00	\$0.00	(\$278.93)	\$0.00	100%	\$0.00
Function 5 - Capital								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	617,891.09	40,865.47	.00	471,293.48	146,597.61	76	371,381.76
9013	FT Benefits Pd to Emps	31,096.30	2,385.03	.00	27,384.69	3,711.61	88	24,743.64
9014	FT Benefits Pd for Emps	223,683.68	17,156.37	.00	196,984.40	26,699.28	88	158,968.10
9020	Part Time Wages	.00	.00	.00	.00	.00	+++	1,154.25
	<i>Personnel Services Totals</i>	\$872,671.07	\$60,406.87	\$0.00	\$695,662.57	\$177,008.50	80%	\$556,247.75
<i>Contractual Services</i>								
9410	Professional Services	439,582.89	2,015.45	136,682.65	302,299.98	600.26	100	314,696.11
9420	Outside Services	45,850,022.68	430,137.84	9,926,910.24	9,785,049.71	26,138,062.73	43	3,251,221.36
	<i>Contractual Services Totals</i>	\$46,289,605.57	\$432,153.29	\$10,063,592.89	\$10,087,349.69	\$26,138,662.99	44%	\$3,565,917.47
	EXPENSE TOTALS	\$47,162,276.64	\$492,560.16	\$10,063,592.89	\$10,783,012.26	\$26,315,671.49	44%	\$4,122,165.22
	Function 5 - Capital Totals	(\$47,162,276.64)	(\$492,560.16)	(\$10,063,592.89)	(\$10,783,012.26)	(\$26,315,671.49)	44%	(\$4,122,165.22)
	Fund 80 - Capital Projects Fund Totals	\$47,162,555.57	\$492,560.16	\$10,063,592.89	\$10,783,291.19	\$26,315,671.49		\$4,122,165.22
	Grand Totals	\$47,162,555.57	\$492,560.16	\$10,063,592.89	\$10,783,291.19	\$26,315,671.49		\$4,122,165.22

Capital Project Expense Budget by Organization

Through 11/30/25

Prior Fiscal Year Activity Included

Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund							
EXPENSE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	278.93	.00	.00	278.93	.00	100	9,187.39
Location 100 - Administrative Office	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 2 - Transfer Totals	\$278.93	\$0.00	\$0.00	\$278.93	\$0.00	100%	\$9,187.39
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 192 - Engineering	176,831.35	.00	.00	.00	176,831.35	0	.00
Activity 990 - General	105,128.26	73.91	.00	5,128.26	100,000.00	5	4,097.75
Location 100 - Administrative Office	\$281,959.61	\$73.91	\$0.00	\$5,128.26	\$276,831.35	2%	\$4,097.75
Location 102 - Lake St. Clair							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	17,000.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	47,350.00
Activity 590 - Tolling	75,000.00	.00	27,600.00	.00	47,400.00	37	84,595.34
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 940 - Heart Lab-LSC	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	18,677,275.43	27,378.47	1,980,946.96	2,626,925.79	14,069,402.68	25	591,695.73
Location 102 - Lake St. Clair Totals	\$18,752,275.43	\$27,378.47	\$2,008,546.96	\$2,626,925.79	\$14,116,802.68	25%	\$740,641.07
Location 104 - Kensington							
Activity 538 - Beach	40,000.00	.00	.00	36,075.00	3,925.00	90	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 590 - Tolling	75,000.00	600.00	52,800.00	600.00	21,600.00	71	.00
Activity 660 - Disc/Adventure Golf	.00	.00	.00	.00	.00	+++	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	784,395.19	320.88	95,448.26	441,946.93	247,000.00	69	3,945.83
Location 104 - Kensington Totals	\$899,395.19	\$920.88	\$148,248.26	\$478,621.93	\$272,525.00	70%	\$3,945.83
Location 106 - Lower Huron/Will/Oakwoods							
Activity 532 - Waterpark	.00	.00	.00	.00	.00	+++	.00
Activity 610 - Family Camping	588,490.81	13,951.22	270,172.02	1,081,178.98	(762,860.19)	230	18,347.44
Activity 650 - Golf Course	917,145.05	.00	277,673.53	142,136.43	497,335.09	46	332,524.92
Activity 660 - Disc/Adventure Golf	60,000.00	.00	.00	9,898.83	50,101.17	16	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	89,913.51
Activity 990 - General	5,286,484.38	4,863.24	232,144.94	2,329,244.92	2,725,094.52	48	326,481.67
Location 106 - Lower	\$6,852,120.24	\$18,814.46	\$779,990.49	\$3,562,459.16	\$2,509,670.59	63%	\$767,267.54

Capital Project Expense Budget by Organization

Through 11/30/25
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund							
EXPENSE							
Function 5 - Capital							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 590 - Tolling	.00	.00	.00	.00	.00	+++	.00
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	27,370.00
Activity 990 - General	3,634,777.95	4,557.18	28,983.90	1,532,530.74	2,073,263.31	43	113,484.04
Location 108 - Hudson Totals	\$3,634,777.95	\$4,557.18	\$28,983.90	\$1,532,530.74	\$2,073,263.31	43%	\$140,854.04
Location 109 - Stony Creek							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 590 - Tolling	20,000.00	.00	.00	.00	20,000.00	0	.00
Activity 650 - Golf Course	2,811,838.48	.00	.00	38,740.00	2,773,098.48	1	1,244.27
Activity 990 - General	2,634,358.08	227,780.76	73,371.41	687,728.99	1,873,257.68	29	1,238,421.95
Location 109 - Stony Creek Totals	\$5,466,196.56	\$227,780.76	\$73,371.41	\$726,468.99	\$4,666,356.16	15%	\$1,239,666.22
Location 112 - Lake Erie							
Activity 531 - Pool	8,222,120.35	211,260.65	6,801,360.20	1,334,304.25	86,455.90	99	140,172.18
Activity 650 - Golf Course	262,422.02	1,773.85	.00	82,984.52	179,437.50	32	3,806.88
Activity 990 - General	342,910.39	.00	42,001.91	122,368.71	178,539.77	48	1,040,847.06
Location 112 - Lake Erie Totals	\$8,827,452.76	\$213,034.50	\$6,843,362.11	\$1,539,657.48	\$444,433.17	95%	\$1,184,826.12
Location 113 - Wolcott							
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	1,150,080.23	.00	.00	80.23	1,150,000.00	0	.00
Activity 990 - General	315,482.00	.00	160,327.40	60,477.20	94,677.40	70	129,635.80
Location 113 - Wolcott Totals	\$1,465,562.23	\$0.00	\$160,327.40	\$60,557.43	\$1,244,677.40	15%	\$129,635.80
Location 115 - Indian Springs							
Activity 650 - Golf Course	197,905.22	.00	20,762.36	60,384.83	116,758.03	41	112,793.70
Activity 990 - General	549,578.31	.00	.00	.00	549,578.31	0	309,873.09
Location 115 - Indian Springs Totals	\$747,483.53	\$0.00	\$20,762.36	\$60,384.83	\$666,336.34	11%	\$422,666.79
Location 116 - Huron Meadows							
Activity 650 - Golf Course	235,053.14	.00	.00	190,277.65	44,775.49	81	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	.00
Location 116 - Huron Meadows Totals	\$235,053.14	\$0.00	\$0.00	\$190,277.65	\$44,775.49	81%	\$0.00
Function 5 - Capital Totals	\$47,162,276.64	\$492,560.16	\$10,063,592.89	\$10,783,012.26	\$26,315,671.49	44%	\$4,633,601.16
EXPENSE TOTALS	\$47,162,555.57	\$492,560.16	\$10,063,592.89	\$10,783,291.19	\$26,315,671.49	44%	\$4,642,788.55
Fund 80 - Capital Projects Fund Totals	\$47,162,555.57	\$492,560.16	\$10,063,592.89	\$10,783,291.19	\$26,315,671.49		\$4,642,788.55
Grand Totals	\$47,162,555.57	\$492,560.16	\$10,063,592.89	\$10,783,291.19	\$26,315,671.49		\$4,642,788.55

Payment Register

Payment Dates 11/01/25 - 11/30/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
277698	11/06/2025	Open			Accounts Payable	Advanced Turf Solutions	1,398.00	
277699	11/06/2025	Open			Accounts Payable	Aflac Group Insurance	5,552.30	
277700	11/06/2025	Open			Accounts Payable	Allie Brothers, Inc	1,712.85	
277701	11/06/2025	Open			Accounts Payable	Allied, Inc	938.60	
277702	11/06/2025	Open			Accounts Payable	American Awards & Engraving	13.00	
277703	11/06/2025	Open			Accounts Payable	Applied Innovation	486.17	
277704	11/06/2025	Open			Accounts Payable	Aqua-Weed Control, Inc.	9,500.00	
277705	11/06/2025	Open			Accounts Payable	Auto-Wares	1,680.08	
277706	11/06/2025	Open			Accounts Payable	Brighton Analytical Inc.	72.00	
277707	11/06/2025	Open			Accounts Payable	Brown City Elevator, Inc	1,714.68	
277708	11/06/2025	Open			Accounts Payable	Cadillac Culvert, Inc.	895.00	
277709	11/06/2025	Open			Accounts Payable	CardConnect	3,150.00	
277710	11/06/2025	Open			Accounts Payable	Carleton Equipment Co	775.60	
277711	11/06/2025	Open			Accounts Payable	CDW Government	4,341.38	
277712	11/06/2025	Open			Accounts Payable	Chapter 13 Trustee of Flint, Melissa A.	119.08	
277713	11/06/2025	Open			Accounts Payable	CMR Mechanical	300.00	
277714	11/06/2025	Open			Accounts Payable	Comcast	214.85	
277715	11/06/2025	Open			Accounts Payable	Comcast	204.85	
277716	11/06/2025	Open			Accounts Payable	Comcast	9,495.60	
277717	11/06/2025	Open			Accounts Payable	Corby Energy Services Inc.	21,487.00	
277718	11/06/2025	Open			Accounts Payable	Core & Main	88.93	
277719	11/06/2025	Open			Accounts Payable	Cormic Services	206.00	
277720	11/06/2025	Open			Accounts Payable	Dearborn Public Schools	1,250.00	
277721	11/06/2025	Open			Accounts Payable	DTE Energy	562.50	
277722	11/06/2025	Open			Accounts Payable	DTE Energy	2,701.57	
277723	11/06/2025	Open			Accounts Payable	DTE Energy	1,901.60	
277724	11/06/2025	Open			Accounts Payable	DTE Energy	1,558.29	
277725	11/06/2025	Open			Accounts Payable	DTE Energy	691.71	
277726	11/06/2025	Open			Accounts Payable	DTE Energy	257.62	
277727	11/06/2025	Open			Accounts Payable	DTE Energy	213.95	
277728	11/06/2025	Open			Accounts Payable	Ferguson Enterprises, Inc	595.24	
277729	11/06/2025	Open			Accounts Payable	Fidelity Security Life Insurance Co.	1,948.78	
277730	11/06/2025	Open			Accounts Payable	FJF Door Sales Company	475.00	
277731	11/06/2025	Open			Accounts Payable	Flat Rock Automotive, Inc	1,066.16	
277732	11/06/2025	Open			Accounts Payable	FleetPride	27.85	
277733	11/06/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	1,313.29	

Payment Register

Payment Dates 11/01/25 - 11/30/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
277734	11/06/2025	Open			Accounts Payable	Grainger Inc	2,770.53	
277735	11/06/2025	Open			Accounts Payable	Graph-X Signs and Designs, Inc	33,127.35	
277736	11/06/2025	Open			Accounts Payable	Harrell's LLC	2,001.02	
277737	11/06/2025	Open			Accounts Payable	Heritage Crystal Clean, LLC	73.73	
277738	11/06/2025	Open			Accounts Payable	Highland Wash Management LLC	9.00	
277739	11/06/2025	Open			Accounts Payable	Hober, Donald	30.00	
277740	11/06/2025	Open			Accounts Payable	Home Depot	768.09	
277741	11/06/2025	Open			Accounts Payable	Huron Valley Guns LLC	224.97	
277742	11/06/2025	Open			Accounts Payable	Identity Source, The	1,170.40	
277743	11/06/2025	Open			Accounts Payable	John's Sanitation Inc.	2,135.50	
277744	11/06/2025	Open			Accounts Payable	K&M Tire	1,418.00	
277745	11/06/2025	Open			Accounts Payable	Left Hand Agency LLC	1,912.32	
277746	11/06/2025	Open			Accounts Payable	Leslie Tire	412.00	
277747	11/06/2025	Open			Accounts Payable	Lower Huron Supply Co.	1,736.81	
277748	11/06/2025	Open			Accounts Payable	Lyden Oil Company	1,585.60	
277749	11/06/2025	Open			Accounts Payable	Midstates Recreation	3,598.70	
277750	11/06/2025	Open			Accounts Payable	Midwest Golf & Turf	2,802.43	
277751	11/06/2025	Open			Accounts Payable	Milford, Charter Township of	36,102.85	
277752	11/06/2025	Open			Accounts Payable	Moment Strategies	12,000.00	
277753	11/06/2025	Open			Accounts Payable	Monroe Plumbing & Heating Co	3,750.00	
277754	11/06/2025	Open			Accounts Payable	Navia Benefit Solutions	400.00	
277755	11/06/2025	Open			Accounts Payable	nexVortex, Inc	5,161.31	
277756	11/06/2025	Open			Accounts Payable	Occupational Health Centers of MI	237.00	
277757	11/06/2025	Open			Accounts Payable	ODP Business Solutions. LLC	445.03	
277758	11/06/2025	Open			Accounts Payable	Peter's True Value Hardware	588.91	
277759	11/06/2025	Open			Accounts Payable	RKA Petroleum Co's	2,540.83	
277760	11/06/2025	Open			Accounts Payable	Sani-Vac	2,050.00	
277761	11/06/2025	Open			Accounts Payable	Schneider Tire Outlet Inc	144.00	
277762	11/06/2025	Open			Accounts Payable	Scio Township	7,875.00	
277763	11/06/2025	Open			Accounts Payable	Shelby, Charter Township Of	5,282.68	
277764	11/06/2025	Open			Accounts Payable	SiteOne Landscape Co	185.60	
277765	11/06/2025	Open			Accounts Payable	Symbolarts LLC	292.50	
277766	11/06/2025	Open			Accounts Payable	UPS	331.17	
277767	11/06/2025	Open			Accounts Payable	Washington Elevator Co Inc	921.00	
277768	11/06/2025	Open			Accounts Payable	Washtenaw County Soil Erosion	50.00	
277769	11/06/2025	Open			Accounts Payable	Waters Edge Dock & Hoist INC.	4,075.00	

Payment Register

Payment Dates 11/01/25 - 11/30/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
277770	11/06/2025	Open			Accounts Payable	Webster & Garner Inc.	1,663.65	
277771	11/06/2025	Open			Accounts Payable	West Marine Pro	39.70	
277772	11/06/2025	Open			Accounts Payable	Zoro Corporation	1,649.83	
277773	11/13/2025	Open			Accounts Payable	Absopure Water Company	134.75	
277774	11/13/2025	Open			Accounts Payable	Acee Deucee Porta Can Inc.	1,470.00	
277775	11/13/2025	Open			Accounts Payable	Advance Auto Parts AAP Financial Services	130.02	
277776	11/13/2025	Open			Accounts Payable	Advanced Turf Solutions	296.61	
277777	11/13/2025	Open			Accounts Payable	AIS Construction Equipment Corp	1,330.48	
277778	11/13/2025	Open			Accounts Payable	Alexander, Taya	150.00	
277779	11/13/2025	Open			Accounts Payable	Allie Brothers, Inc	104.99	
277780	11/13/2025	Open			Accounts Payable	Allied, Inc	502.68	
277781	11/13/2025	Open			Accounts Payable	Andersen, Les	550.00	
277782	11/13/2025	Open			Accounts Payable	Arrowhead Upfitters Inc.	404.00	
277783	11/13/2025	Open			Accounts Payable	Aspen Door Supply, Inc.	4,530.00	
277784	11/13/2025	Open			Accounts Payable	AT&T	11,545.71	
277785	11/13/2025	Open			Accounts Payable	Baker's Gas & Welding Supplies	294.79	
277786	11/13/2025	Open			Accounts Payable	Brighton Ford Inc.	477.11	
277787	11/13/2025	Open			Accounts Payable	Brownstown Township Water Dept	1,462.27	
277788	11/13/2025	Open			Accounts Payable	CentralStar Cooperative	184.06	
277789	11/13/2025	Open			Accounts Payable	Consumers Energy Company	2,226.35	
277790	11/13/2025	Open			Accounts Payable	Consumers Energy Company	523.96	
277791	11/13/2025	Open			Accounts Payable	Cribley Drilling Company	3,254.79	
277792	11/13/2025	Open			Accounts Payable	DTE Energy	3,084.49	
277793	11/13/2025	Open			Accounts Payable	DTE Energy	7,779.34	
277794	11/13/2025	Open			Accounts Payable	DTE Energy	4,746.20	
277795	11/13/2025	Open			Accounts Payable	DTE Energy	82.69	
277796	11/13/2025	Open			Accounts Payable	DTE Energy	941.73	
277797	11/13/2025	Open			Accounts Payable	Felicia Fullwood Photography	3,000.00	
277798	11/13/2025	Open			Accounts Payable	Fraser Mechanical, Inc.	475.00	
277799	11/13/2025	Open			Accounts Payable	Gordon Food Service	920.69	
277800	11/13/2025	Open			Accounts Payable	Green Oak Tire, Inc	159.35	
277801	11/13/2025	Open			Accounts Payable	Hajoul, Manal	150.00	
277802	11/13/2025	Open			Accounts Payable	Hall, Joseph C	145.60	
277803	11/13/2025	Open			Accounts Payable	Hartford , The	17,410.97	
277804	11/13/2025	Open			Accounts Payable	Hartland Area Chamber of Commerce	125.00	
277805	11/13/2025	Open			Accounts Payable	Healthy Turf Plus, LLC	10,471.14	

Payment Register

Payment Dates 11/01/25 - 11/30/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
277806	11/13/2025	Open			Accounts Payable	Hellan Strainer Company	5,915.00	
277807	11/13/2025	Open			Accounts Payable	Howe, Thomas	1,681.70	
277808	11/13/2025	Open			Accounts Payable	Huziak Construction, LLC, Timothy	2,850.00	
277809	11/13/2025	Open			Accounts Payable	John's Sanitation Inc.	1,725.00	
277810	11/13/2025	Open			Accounts Payable	K&M Tire	297.00	
277811	11/13/2025	Open			Accounts Payable	Khunger, Sanjay	1,108.41	
277812	11/13/2025	Open			Accounts Payable	Kim, Traci	2,475.00	
277813	11/13/2025	Open			Accounts Payable	Knight's Auto Supply Inc	1,727.19	
277814	11/13/2025	Open			Accounts Payable	Korpai, Alexa	150.00	
277815	11/13/2025	Open			Accounts Payable	Lasecki, Troy A	75.00	
277816	11/13/2025	Open			Accounts Payable	Leonard's Syrups	245.42	
277817	11/13/2025	Open			Accounts Payable	Lindhout Associates Architects	6,839.50	
277818	11/13/2025	Open			Accounts Payable	Livingston County Treasurer	5.64	
277819	11/13/2025	Open			Accounts Payable	Lum, Alison	202.02	
277820	11/13/2025	Open			Accounts Payable	Lumberjack Shack, Inc.	390.90	
277821	11/13/2025	Open			Accounts Payable	Macomb County Treasurer	1,510.13	
277822	11/13/2025	Open			Accounts Payable	MAEOE	35.00	
277823	11/13/2025	Open			Accounts Payable	Marine City Nursery Co	6,695.00	
277824	11/13/2025	Open			Accounts Payable	Mechanical Heating and Cooling	208.00	
277825	11/13/2025	Open			Accounts Payable	Metro Environmental Services, Inc.	4,088.75	
277826	11/13/2025	Open			Accounts Payable	Michigan Recreational Const	4,950.00	
277827	11/13/2025	Open			Accounts Payable	Milford, Charter Township of	600.00	
277828	11/13/2025	Open			Accounts Payable	Miracle Maintenance	2,080.00	
277829	11/13/2025	Open			Accounts Payable	MSU VDL	215.00	
277830	11/13/2025	Open			Accounts Payable	Nature's Brush Studio LLC	224.00	
277831	11/13/2025	Open			Accounts Payable	Noman, Abdullah AL	150.00	
277832	11/13/2025	Open			Accounts Payable	ODP Business Solutions. LLC	576.37	
277833	11/13/2025	Open			Accounts Payable	Osburn Industries Inc	27,648.27	
277834	11/13/2025	Open			Accounts Payable	Parks Maintenance Inc	325.00	
277835	11/13/2025	Open			Accounts Payable	Petty Cash-Lake Erie	397.09	
277836	11/13/2025	Open			Accounts Payable	Pinckney Auto Wash LLC	90.00	
277837	11/13/2025	Open			Accounts Payable	PlantWise	27,998.75	
277838	11/13/2025	Open			Accounts Payable	Rehmann Robson LLC	5,160.00	
277839	11/13/2025	Open			Accounts Payable	RKA Petroleum Co's	11,699.39	
277840	11/13/2025	Open			Accounts Payable	Russ Milne Ford Inc.	252.44	
277841	11/13/2025	Open			Accounts Payable	Schneider Tire Outlet Inc	880.56	

Payment Register

Payment Dates 11/01/25 - 11/30/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
277842	11/13/2025	Open			Accounts Payable	Shaw, Danel	150.00	
277843	11/13/2025	Open			Accounts Payable	Shield Psychological Services	1,100.00	
277844	11/13/2025	Open			Accounts Payable	Simmet, Hilary	107.41	
277845	11/13/2025	Open			Accounts Payable	Suburban Sewer & Septic Tank	2,100.00	
277846	11/13/2025	Open			Accounts Payable	Target Specialty Products	1,809.00	
277847	11/13/2025	Open			Accounts Payable	Textron E-Z-GO LLC	646.89	
277848	11/13/2025	Open			Accounts Payable	TireHub, LLC	1,508.20	
277849	11/13/2025	Open			Accounts Payable	Trinity Transportation	619.00	
277850	11/13/2025	Open			Accounts Payable	United Rentals	597.00	
277851	11/13/2025	Open			Accounts Payable	US Bank Equipment Finance	1,339.16	
277852	11/13/2025	Open			Accounts Payable	Washington Elevator Co Inc	1,943.50	
277853	11/13/2025	Open			Accounts Payable	Waste Mgmt - East	9,856.75	
277854	11/13/2025	Open			Accounts Payable	Wolfe, Spncer	150.00	
277855	11/13/2025	Open			Accounts Payable	Zoro Corporation	275.76	
277856	11/20/2025	Open			Accounts Payable	Ajax Materials Corporation	2,458.35	
277857	11/20/2025	Open			Accounts Payable	Alexander, Loretta	150.00	
277858	11/20/2025	Open			Accounts Payable	Allied Building Service Company of Detroit	6,428.00	
277859	11/20/2025	Open			Accounts Payable	Allied, Inc	356.88	
277860	11/20/2025	Open			Accounts Payable	AT&T Mobility	583.89	
277861	11/20/2025	Open			Accounts Payable	Big PDQ	289.26	
277862	11/20/2025	Open			Accounts Payable	Bloom Sluggett, PC	120.00	
277863	11/20/2025	Open			Accounts Payable	Bolin Jr, William Jackson	250.00	
277864	11/20/2025	Open			Accounts Payable	Carnago Farms LLC	1,890.00	
277865	11/20/2025	Open			Accounts Payable	CDW Government	398.99	
277866	11/20/2025	Open			Accounts Payable	Chapter 13 Trustee of Flint, Melissa A.	119.08	
277867	11/20/2025	Open			Accounts Payable	Chelsea, City of	192.50	
277868	11/20/2025	Open			Accounts Payable	Cintas Corp	810.62	
277869	11/20/2025	Open			Accounts Payable	Comcast	414.85	
277870	11/20/2025	Open			Accounts Payable	Consumers Energy Company	576.92	
277871	11/20/2025	Open			Accounts Payable	Cormic Services	1,802.50	
277872	11/20/2025	Open			Accounts Payable	Corrigan Towing	171.50	
277873	11/20/2025	Open			Accounts Payable	Crest Ford	17.28	
277874	11/20/2025	Open			Accounts Payable	Cummins Inc	1,803.68	
277875	11/20/2025	Open			Accounts Payable	Detroit Salt Company LLC	3,002.48	
277876	11/20/2025	Open			Accounts Payable	Drivergent Transportation	600.00	
277877	11/20/2025	Open			Accounts Payable	DTE Energy	542.56	

Payment Register

Payment Dates 11/01/25 - 11/30/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
277878	11/20/2025	Open			Accounts Payable	DTE Energy	59.82	
277879	11/20/2025	Open			Accounts Payable	DTE Energy	141.88	
277880	11/20/2025	Open			Accounts Payable	DTE Energy	542.03	
277881	11/20/2025	Open			Accounts Payable	DTE Energy	1,067.38	
277882	11/20/2025	Open			Accounts Payable	DTE Energy	4,475.44	
277883	11/20/2025	Open			Accounts Payable	Erie Marine Contractors LLC	3,500.00	
277884	11/20/2025	Open			Accounts Payable	Flat Rock Automotive, Inc	677.66	
277885	11/20/2025	Open			Accounts Payable	Formax	1,144.00	
277886	11/20/2025	Open			Accounts Payable	Fulton, Doug	152.98	
277887	11/20/2025	Open			Accounts Payable	Goose Busters	7,179.00	
277888	11/20/2025	Open			Accounts Payable	Grainger Inc	3,303.44	
277889	11/20/2025	Open			Accounts Payable	Great Lakes Educators of Aquatic & Marine	30.00	
277890	11/20/2025	Open			Accounts Payable	Great Lakes Marketing Associates, Inc	32,540.00	
277891	11/20/2025	Open			Accounts Payable	Greenia's Outdoor Power & Sprt	243.03	
277892	11/20/2025	Open			Accounts Payable	Heritage Crystal Clean, LLC	813.26	
277893	11/20/2025	Open			Accounts Payable	Home Pro's Ace Hardware	621.10	
277894	11/20/2025	Open			Accounts Payable	Hutson Inc of Michigan	1,477.38	
277895	11/20/2025	Open			Accounts Payable	Huzzy's Car Wash	90.00	
277896	11/20/2025	Open			Accounts Payable	Identity Source, The	3,701.89	
277897	11/20/2025	Open			Accounts Payable	Imlay City Ford	3,332.86	
277898	11/20/2025	Voided	Cancel invoice	11/20/2025	Accounts Payable	Kiesler Police Supply, Inc.	13,680.29	
277899	11/20/2025	Open			Accounts Payable	Linde Gas & Equipment Inc.	225.61	
277900	11/20/2025	Open			Accounts Payable	Lowe's	965.22	
277901	11/20/2025	Open			Accounts Payable	Marans, Robert W	250.00	
277902	11/20/2025	Open			Accounts Payable	Michigan, State of	7,447.38	
277903	11/20/2025	Open			Accounts Payable	Michigan, State of	178.00	
277904	11/20/2025	Open			Accounts Payable	Michigan, State of	267.00	
277905	11/20/2025	Open			Accounts Payable	Michigan, State of	89.00	
277906	11/20/2025	Open			Accounts Payable	Michigan Clear Water	600.00	
277907	11/20/2025	Open			Accounts Payable	Michigan Recreational Const	225,229.95	
277908	11/20/2025	Open			Accounts Payable	Michigan Science Teachers Asso	46.58	
277909	11/20/2025	Open			Accounts Payable	National Fiber Construction Co	4,450.00	
277910	11/20/2025	Open			Accounts Payable	National Science Teaching Association	90.00	
277911	11/20/2025	Open			Accounts Payable	Nowak & Fraus Engineers	946.20	
277912	11/20/2025	Open			Accounts Payable	O Practice LLC DBA The Olori Network	5,000.00	
277913	11/20/2025	Open			Accounts Payable	Occupational Health Centers of MI	173.00	

Payment Dates 11/01/25 - 11/30/25

Payment Type	Check	Totals	249	Payments	\$1,120,348.12

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Payment Dates 11/01/25 - 11/30/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type EFT								
8067	11/20/2025	Open			Accounts Payable	Fifth Third Bank	106,305.93	
8068	11/03/2025	Open			Accounts Payable	Fintech	144.34	
8069	11/07/2025	Open			Accounts Payable	Equitable - Individual	5,675.00	
8070	11/07/2025	Open			Accounts Payable	HCMA Flexible Spending	802.23	
8071	11/07/2025	Open			Accounts Payable	Health Equity Employer Services	10,681.20	
8072	11/07/2025	Open			Accounts Payable	Michigan , State of	38,573.11	
8073	11/07/2025	Open			Accounts Payable	MISDU	2,737.32	
8074	11/07/2025	Open			Accounts Payable	United States Treasury	245,542.99	
8075	11/07/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	9,859.01	
8076	11/07/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	35,739.59	
8077	11/07/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	49,383.89	
8078	11/07/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	19.78	
8079	11/07/2025	Voided	Incorrect	11/13/2025	Accounts Payable	Alexander, Loretta	150.00	
8080	11/14/2025	Open			Accounts Payable	Equitable - Individual	1,568.26	
8081	11/14/2025	Open			Accounts Payable	Health Equity Employer Services	64,641.18	
8082	11/14/2025	Open			Accounts Payable	Michigan , State of	7,558.82	
8083	11/14/2025	Open			Accounts Payable	United States Treasury	70,628.85	
8084	11/14/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	26,462.83	
8085	11/13/2025	Open			Accounts Payable	Michigan , State of	6,432.77	
8086	11/01/2025	Open			Accounts Payable	Great Lakes Wine & Spirits LLC	259.50	
8087	11/01/2025	Open			Accounts Payable	Daniel L Jacob & Co., Inc	(54.00)	
8088	11/01/2025	Open			Accounts Payable	Daniel L Jacob & Co., Inc	(20.80)	
8089	11/01/2025	Open			Accounts Payable	Michigan , State of	.60	
8090	11/01/2025	Open			Accounts Payable	Premium Dist Of Michigan	276.50	
8091	11/01/2025	Open			Accounts Payable	Imperial Beverage	739.20	
8092	11/01/2025	Open			Accounts Payable	O&W, INC.	647.15	
8093	11/01/2025	Open			Accounts Payable	O&W, INC.	(24.00)	
8094	11/21/2025	Open			Accounts Payable	Equitable - Individual	5,675.00	
8095	11/21/2025	Open			Accounts Payable	HCMA Flexible Spending	802.23	
8096	11/21/2025	Open			Accounts Payable	Health Equity Employer Services	9,847.73	
8097	11/21/2025	Open			Accounts Payable	Michigan , State of	37,167.23	
8098	11/21/2025	Open			Accounts Payable	MISDU	2,562.22	
8099	11/21/2025	Open			Accounts Payable	United States Treasury	240,865.00	
8100	11/21/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	9,916.41	
8101	11/21/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	34,971.81	
8102	11/21/2025	Open			Accounts Payable	Vantagepoint Transfer Agents	49,699.34	

Payment Register

Payment Dates 11/01/25 - 11/30/25

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type EFT								
8103	11/20/2025	Open			Accounts Payable	Fabiano Bros. Inc	(209.20)	
8104	11/24/2025	Open			Accounts Payable	O&W, INC.	(546.15)	
Payment Type EFT Totals							38 Payments	\$1,075,482.87
Bank Account 1-Comerica - Comerica Bank Checking Totals							287 Payments	\$2,195,830.99

Payment Register

Payment Dates 11/01/25 - 11/30/25

Bank Account **PR - Comerica Bank Payroll**

Payment Type **Check**

Status	Count	Transaction Amount	Reconciled Amount
Open	187	90,653.19	.00
Voided	0	.00	.00
Stopped	0	.00	.00
Totals	187	\$90,653.19	\$0.00

Payment Type **EFT**

Status	Count	Transaction Amount	Reconciled Amount
Open	1492	1,442,559.16	\$0.00
Voided	0	\$0.00	\$0.00
Totals	1,492	\$1,442,559.16	\$0.00

Bank Account **PR - Comerica Bank Payroll** Totals

Status	Count	Transaction Amount	Reconciled Amount
Open	1679	1,533,212.35	.00
Voided	0	.00	.00
Stopped	0	.00	.00
Totals	1,679	\$1,533,212.35	\$0.00

John Paul Rea
Chairman

Amy McMillan
Director

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Approval – November Appropriation Amendments
Date: December 4, 2025

Action Requested: Motion to Approve

That the Board of Commissioners approve the November 2025 Appropriation Amendments as recommended by Shedreka Miller, Chief of Finance.

Background: The Metroparks ERP system provides a work-flow process to facilitate departmental budget management. Requested transfers are initiated by Department staff and routed to the appropriate Department Head/District Superintendent for review and approval. Finance provides a final review of the approved requests to verify that they do not negatively impact Fund Balance.

For the month of November, \$384,034 was transferred between general fund accounts. Transfers were also processed within the capital project fund totaling \$60,407. Tax adjustments resulted in a net increase to fund balance of \$2,033.

The result of these changes can be seen by Accounting Function and Location in the attached chart.

Huron-Clinton Metropolitan Authority
November 2025 Appropriation Transfer Summary

Location	Expense Increase	Expense Decrease/Revenue Increase	Difference

General Fund Transfers

Major Maintenance

Administrative Office	-	16,378	(16,378)
Lake St. Clair	10,800	12,700	(1,900)
Kensington	1,340	16,000	(14,660)
Lower Huron/Willow	23,657	18,750	4,907
Hudson Mills	1,494	-	1,494
Lake Erie	74	-	74
Indian Springs	24,563	-	24,563
Total	\$ 61,928	\$ 63,828	\$ (1,900)

Operations

Administrative Office	-	2,000	(2,000)
Lake St. Clair	68,444	68,444	-
Kensington	121,209	116,609	4,600
Lower Huron/Willow	2,200	2,200	-
Hudson Mills	4,466	4,466	-
Stony Creek	31,777	30,877	900
Lake Erie	7,000	5,000	2,000
Wolcott	4,225	3,225	1,000
Indian Springs	76,385	76,385	-
Total	\$ 315,706	\$ 309,206	\$ 6,500

Adminstrative

	\$ 6,400	\$ 11,000	\$ (4,600)

Total General Fund Transfers

	\$ 384,034	\$ 384,034	\$ -

Capital Project Fund Transfers

Administrative	74	60,407	(60,333)
Lake St. Clair	27,378	-	27,378
Kensington	321	-	321
Lower Huron/Willow/Oakwoods	14,137	-	14,137
Hudson Mills	4,507	-	4,507
Stony Creek	2,551	-	2,551
Lake Erie	11,439	-	11,439
Total	\$ 60,407	\$ 60,407	\$ -

Tax Adjustment

Tax Year	Revenue Decrease	Revenue Increase	Net
Current	747	-	747
Prior	-	2,780	(2,780)
Total	\$ 747	\$ 2,780	\$ (2,033)

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Major Maintenance Project
Date: December 4, 2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the Major Maintenance report as submitted by Shedreka Miller and staff.

Background: The Metroparks track the costs associated with periodic or infrequent repairs or maintenance that do not meet the criteria for capitalization in a function of our chart of accounts known as major maintenance. We utilize a project accounting system to budget, record and report these costs. To provide the Board of Commissioners and the broader public with improved information surrounding major maintenance projects we have developed a monthly Major Maintenance Status Report.

This report is modeled after the revised Capital Project Fund report. The format includes the location, project title from the budget document, a brief description of the work, the original budget funding, the current amended budget, year-to-date transactions, life-to-date transactions, life-to-date encumbrance balance, the remaining budget and the project status.

Most major maintenance repairs are completed within one year. Occasionally projects require additional time to complete.

As of the end of November, there has been few projects completed with year-to-date expenses at 48.9% of the total budget.

Attachment: November 2025 Major Maintenance Status Report

Major Maintenance Status Report											
11/30/2025											
Location	Project Title	Project Description	Original	Carry Over			Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Project Status
			Budget Funding	Budget Funding	Amended Budget						
Administrative Office	AO Hallway New Carpet	New Carpet throughout AO office building	70,000	-	0	0	0	0	0	0	
Administrative Office	Catch Basin Inspection/Cleaning Authority Wide	Authority Wide cost for Inspection of Catch Basins	25,000	-	0	0	0	0	0	0	
Administrative Office	Culvert Clean out Authority Wide	Authority Wide cost for Culvert Clean outs	60,000	-	0	0	0	0	0	0	
Lake St Clair	East Boardwalk Re-Surface replacement continued-Phase 4	Resurface/Replace portion of East Boardwalk		254,265	282,736	300,977	310,187	0		(27,451)	
Lake St Clair	Install new Shade Sails at Beach Concessions	Unexpected repair to shades at ccession building	-	-	22,283	22,283	22,283	0	0	0	
Lake St Clair	Pool Pump Repair	Unexpected repair to Pumps at the Pool	-	-	12,508	12,508	12,508	0	0	0	
Lake St Clair	Roadway Painting		-	-	22,481	0	0	22,481	0	0	
Lake St Clair	Parking Lot Striping		-	-	0	0	0	0	0	0	
Lake St Clair	Concrete Leveling				10,800	0	0	10,800	0	0	
Lake St Clair	Rebudget-Drainage Repairs at Pool Building	Rebudget Project from previous year	125,000	-	0	0	0	0	0	0	
Lake St Clair	Building Updates at Nature Center	Updatest to Nature Center	80,000		0	0	0	0	0	0	
Lake St Clair	Level Walkways at South Marina & Pool		35,000		0	0	0	0	0	0	
Lake St Clair	Main Toll Booth Replacement #2		75,000		0	0	0	0	0	0	
Kensington	Golf Course Cart Path Milling	Grind Cart Path			31,261	20,732	27,251	0	4,010		
Kensington	Dam Safety Logs	Aluminum Stop Logs for Dam Safety	56,544		64,260	0	7,717	56,544	0		
Kensington	Trail Shoulder Refurbishment	Repair to Trail shoulders throughout park			90,000	22,584	77,492	19,974	(7,466)		
Kensington	Martindale Beach Splash N Blast PIP Surfacing	Martindale Beach Splash N Blast PIP Surfacing		10,206	10,206	0	0	10,206	0	0	
Kensington	Drainage System at Farm Center	Drainage System at Farm Center	-	-	63,830	11,686	16,350	0	47,480		
Kensington	Boat Launch Repairs/Boat House Demo	Boat Launch Repairs/Boat House Demo		-	73	74	73	0	0	0	
Kensington	Splash Boiler Replacement	Splash Boiler Replacement	29,688		29,688	29,688	29,688		0		
Kensington	Group CampWell/Handpump		-	-	14,270	16,091	16,091	0	(1,821)		
Kensington	Well Pump Replacement-Turtle Head	Unexpected repair to Well Pump	-	-	12,435	12,436	12,436	0	(1)		
Kensington	Diesel UST Spill Bucket		-	-	17,451	17,450	17,450	0	1		
Kensington	Roadway Pavement Markings		-	-	50,918	48,789	48,789	2,128	1		
Kensington	Farm Center Office Repair	Emergency Repair - Tree fell through roof of building	-	-	535,400	35,353	35,353	3,500	496,547		
Kensington	Splash N Blast Pump Refurbishment		-	-	50,000	0	0	49,442	558		
Kensington	Rebudget-Dam Concrete Work		247,000	-	0	0	0	0	0	0	
Kensington	Rebudget-Repairs to Steel on Existing Seawall	Repairs to the steel on the existing seawall	30,000	-	0	0	0	0	0	0	
Kensington	New Boiler at Martindale Beach		30,000	-	0	0	0	0	0	0	
Kensington	Unexpected Repairs		150,000	-	0	0	0	0	0	0	
Kensington	Western District ADA Initiatives		40,000	-	0	0	0	0	0	0	
Kensington	Western District Asphalt Crack Repairs		15,000	-	0	0	0	0	0	0	
Kensington	Western District CAP Initiatives		40,000	-	0	0	0	0	0	0	
Kensington	Western District Roadway/Parking Lot Paint		60,000	-	0	0	0	0	0	0	
Lower Huron	Turtle Cove UV Light Replacement	Replacement of ultraviolet disenfector for pool		9,780	9,780	0	0	9,780	0	0	
Lower Huron	Turtle Cove Pool Repairs		158,639		246,389	166,578	254,918	0	(8,528)		
Lower Huron	Old Lower Huron Park Office Demolition		-	-	6,441	6,441	6,441	0	0	0	
Lower Huron	Turtly Cove Pump Room Valve Replacement	Unexptexted Repair to Valves	-	-	0	17,209	17,209	6,971	(24,180)		
Lower Huron	Comfort Station Door Replacement - 3 various		20,000		0	0	0	0	0	0	
Lower Huron	Comfort Station Door Replacement at Tulip Tree		20,000		0	0	0	0	0	0	
Lower Huron	LED Lights for Washago Pond comfort station		15,000		0	0	0	0	0	0	
Lower Huron	Rebudget - Overbanding of Roadways throughout Park		35,000		0	0	0	0	0	0	
Lower Huron			20,000		0	0	0	0	0	0	
Lower Huron	Roof Replacement at Chestnut North & Flint Wood Shelters				0	0	0	0	0	0	
Lower Huron	Southern District ADA Initiatives		40,000		0	0	0	0	0	0	
Lower Huron	Southern District Asphalt Crack Repairs		15,000		0	0	0	0	0	0	
Lower Huron	Southern District CAP Initiatives		40,000		0	0	0	0	0	0	
Hudson Mills	Replace Light Poles/bases to convert to LED Lighting at Act. Ctr		25,000		25,000	21,487	21,487	0	3,513		
Hudson Mills	Rebudget - Replace Siding & Roof at Golf Course, Chem Bldg.	Replace old t1-11 siding with steel siding and fix roof leak around windows	160,000		18,917	18,917	18,917	0	0	0	
Stony Creek	Rebudget-Small Well Replacement	New well and controller for supplemental water well	30,000		31,519	16,754	1,510	0	30,010		
Stony Creek	Dam Safety Logs	Aluminum Stop Logs for Dam Safety		54,244	64,260	2,547	12,563	51,698	0		
Stony Creek	Rebudget-Installation of Generator at Park Office	Install generator at park office	30,000		0	0	0	0	0	0	
Stony Creek	Cart Barn Electrical Upgrades for Golf Carts			15,250	31,688	25,562	34,910	0	(3,222)		
Stony Creek	Golf Cart Barn Alterations	Alterations for Cart Barn	-	-	3,546	0	3,546	0	0	0	
Stony Creek	Roadway Pavement Markings	Pavement Markings throughout Park	-	-	51,692	0	0	51,692	0	0	
Stony Creek	Nature Trail Work		-	-	34,800	0	0	34,800	0	0	
Stony Creek	Eastern District ADA Initiatives		40,000		0	0	0	0	0	0	
Stony Creek	Eastern District CAP Initiatives		40,000		0	0	0	0	0	0	
Stony Creek	Eastern District Crack Repairs		15,000		0	0	0	0	0	0	
Stony Creek	Eastern District Roadway/Parking Lot Paint		80,000		0	0	0	0	0	0	
Stony Creek	Repair Overlook Stabilization at Nature Center		30,000		0	0	0	0	0	0	
Stony Creek	Reroute NC Trail to reduce water run off		24,000		0	0	0	0	0	0	
Willow	Pool Playground PIP/Surface Repairs	Update surface area at playground	-	-	15,000	0	9,600	0	5,400		
Willow	ADA Concrete Work, Woodscreek & Willow Plaza		-	-	18,750	0	0	18,750	0	0	
Lake Erie	Museum Wall Repair	Repair of leaning portion retaining wall			22,068	7,884	27,707	0	(5,639)		
Lake Erie	Replace electric wiring at Marina boat docks	Upgrade existing wiring to marina pedestals		50,000	35,120	0	33,788	0	1,332		
Lake Erie	Golf Starter Building Shingle Roof Repair	Shingle repairs at golf starter building	-	-	36,492	14,723	37,025	0	(532)		
Lake Erie	Window Replacement & Siding at Park Office		30,000		0	74	0	0	0	0	
Lake Erie	Golf Course Pump House Upgrades				94,072	0	0	94,072	0	0	
Lake Erie	Rebudget - Repair to Boat Launch Parking Lot		40,000		0	0	0	0	0	0	
Wolcott	Emergency Well Replacement at Camp Rotary		-	-	0	0	0	11,229	(11,229)		
Wolcott	Rebudget-Demo & Cleanup of new aquired Wolcott Property	Demolish existing structures on newly acquired Wolcott property	50,000		0	0	0	0	0	0	
Wolcott	Fill in Raceway at Mill	Project to look at filling in the raceway beneath the Mill	-	-	0	0	0	0	0	0	
Indian Springs	Well Pump Replacement at IS Park Office		-	-	13,596	14,241	14,241	0	(645)		
Indian Springs	Guardrail Removal & Replacement	Replace Guardrail due to accident	-	-	0	0	0	0	0	0	
Indian Springs	Bunker Renovation at Golf Course		80,000		111,589	74,933	74,933	24,090	12,566		
Indian Springs	Culvert Repair		-	-	14,238	14,238	14,238	0	0	0	
Indian Springs	Office Well Replacement		-	-	16,800	17,912	17,912	0	(1,112)		
Indian Springs	Refurbish Iron Filter Sand at Valves at EDC		20,000		0	0	0	0	0	0	
Huron Meadows	Golf Maintenance Building Well Repair	Unexpected repair to well at Golf Maintenance Building	-	-	10,428	0	0	0	10,428		
			\$ 1,981,000	\$ 638,616	\$ 2,232,787	\$ 970,164	\$ 1,234,613	\$ 478,156	\$ 520,018		

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Capital Project Fund
Date: December 3, 2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the Capital Project Fund report as submitted by Shedreka Miller and staff.

Background: In 2018, the Board of Commissioners approved the creation of a capital project fund. To improve the information provided on specific capital improvement projects Finance is working on developing a monthly performance report.

The following columns of data are provided by project:

- Life-To-Date Total Project Budget
- Year-To-Date Total Project Expenditures
- Life-To-Date Total Project Expenditures
- Current Project Encumbrances (Funds committed through the purchase order process)
- Balance (Life-To-Date Budget less Life-To-Date Expenditures and Current Encumbrances)

This information has now been augmented to include the original budget. In addition, a page has been added which provides a more detailed description of the project as well as the current status of the project and the current estimate of what year the project will be completed. It is anticipated that this additional information will allow the Board of Commissioners as well as the general public to stay up-to-date on the capital project work underway throughout the Metroparks.

Expenditures during November were related mostly to wages, with the following projects having significant amounts of contracted expenses during the month:

- Stony Creek – Playground Renovations
- Lake Erie – Wave Pool Renovation

Attachment: November 2025 Capital Project Fund Update

Capital Project Status Report
As of 11/30/2025

Location	Project Title	Original Budget	Amended Budget	Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Available Grant Funding
Admin Office	Boiler Replacement	100,000	109,226	5,128	9,226.01	0	100,000	
Lake St Clair	Electrical Grid Replacement	802,216	2,502,615	2,281,432	2,477,038.63	0	25,576	
Lake St Clair	Wood Bridge near Interpretive Center Replacement	62,000	358,424	25,098	71,442.06	267,782	19,200	
Lake St Clair	North Marina Renovation Design	600,000	626,068	227,859	336,712.14	56,416	232,940	294,000
Lake St Clair	Greening the Parking Lot-ELGE State High Water	1,875,000	3,729,445	28,814	54,444.89	0	3,675,000	1,500,000
Lake St Clair	North Marina Renovation Construction	6,000,000	6,000,000	0	0.00	0	6,000,000	5,000,000
Lake St Clair	West Boardwalk Redevelopment	1,000,000	1,204,113	4,113	4,113.32	0	1,200,000	500,000
Lake St Clair	MS4 Drainage Reconstruction	125,000	125,000	0	0.00	0	125,000	
Lake St Clair	Admin/Food Bar Building Roof Replacement	-	511,770	11,091	11,770.27	0	500,000	
Lake St Clair	Exit Road Re-Paving	1,200,000	892,039	0	0.00	0	892,039	
Lake St Clair	Daysail Trail Development	1,200,000	1,204,230	4,230	4,229.55	0	1,200,000	500,000
Lake St Clair	Hike Bike Trail Repairs between Fishing Piers & Gazebo	200,000	200,000	0	0.00	0	200,000	
Lake St Clair	Phase I - Secondary Electrical Services Park Wide	-	993,130	44,290	44,289.59	949,185	(344)	
Lake St Clair	Phase II - Electrical Services Upgrade - Park Wide	-	538,810	0	0.00	538,818	(8)	
Lake St Clair	Phase III-Electrical Service Upgrade Park Wide	-	168,746	0	0.00	168,746	0	
Lake St Clair	Prefabricated Tollbooth Installation	-	75,000	0	0.00	27,600	47,400	
Kesington	Accessible Path from N Hickory Shelter to Restroom	65,000	66,273	0	1,272.61	0	65,000	
Kesington	Accessible Path from S Martindale Shelter to Vault & Beach	85,000	85,954	0	954.46	0	85,000	
Kesington	Accessible Path from N Martindale Shelter to Beach	30,000	30,354	0	353.50	0	30,000	
Kesington	Install EV Charging Station	67,000	67,000	0	0.00	0	67,000	
Kesington	Hike Bike Trail Reconstruction 2024	-	541,341	441,947	445,892.76	95,448	0	
Kesington	Tollbooth Replacement	75,000	75,000	600	600.00	52,800	21,600	
Kesington	Lightning Detection System for Beaches	40,000	40,000	36,075	36,075.00	0	3,925	
Delhi	Delhi Launch & Take Out Renovations	306,000	751,950	43,640	136,848.92	0	615,101	306,000
Dexter-Delhi	River Terrace Phase 1-Redecking at Dexter Hruon	180,000	180,381	381	381.07	0	180,000	
Lower Huron	Walnut Grove Campground Improvements	784,600	1,389,501	1,081,179	1,100,432.94	270,172	18,897	450,000
Lower Huron	Off Leash Dog Area Development	330,800	604,423	450,148	450,148.23	154,549	(274)	165,400
Lower Huron	New Slide Structure at Turtle Cove	1,600,000	289,479	0	289,479.42	0	0	
Lower Huron	Hike Bike Trail Reconstruction 2024	-	520,759	519,104	520,787.39	0	(28)	
Hudson Mills	Picnic Area Development at Dexter Huron Canoe Launch	385,500	602,773	526,006	583,993.93	0	18,780	192,700
Hudson Mills	Accessible Access to Activity Center Shelter	40,000	67,965	37,701	38,981.48	28,984	0	
Hudson Mills	Convert Gas Storage Tanks for Above Ground	150,000	127,273	0	4,301.30	0	122,971	
Hudson Mills	Hike Bike Trail Reconstruction 2024	-	242,111	210,403	211,175.06	0	30,936	
Hudson Mills	Pickle Ball Court Construction	500,000	796,241	714,399	715,765.44	0	80,476	500,000
Hudson Mills	Splash Pad Construction	1,000,000	1,000,000	0	0.00	0	1,000,000	
Hudson Mills	Well Installation for Water at Kayak Launch	25,000	25,000	0	0.00	0	25,000	
Stony Creek	Golf Course Pumphouse & Irrigation System Replacement	1,000,000	3,010,162	0	238,323.21	0	2,771,838	
Stony Creek	Reflection Nature Trail Improvements	931,200	1,349,242	30,997	215,560.59	30,883	1,102,799	465,600
Stony Creek	Hike Bike Path & Bridge Replacement btwn Winter Cove & N	800,000	85,082	74	5,081.52	0	80,000	
Stony Creek	Install Electricity at 4th Tollbooth	20,000	20,000	0	0.00	0	20,000	
Stony Creek	Install EV Charging Station	67,000	67,000	0	0.00	0	67,000	
Stony Creek	Shared Use Trail Bridge Main Loop	245,000	245,000	0	0.00	0	245,000	
Stony Creek	Playground Renovations	-	634,606	656,658	656,658.22	0	(22,053)	
Stony Creek	West Branch Road Overlay	400,000	400,000	0	0.00	0	400,000	
Stony Creek	Golf Course Drainage	40,000	40,000	38,740	38,740.00	0	1,260	
Stony Creek	Shelden Trail Mountain Bike Feature	25,000	43,000	0	0.00	42,489	511	
Willow	Washago Pond Restoration	903,697	928,656	0	41,903.90	0	886,752	
Willow	Accessible Path from Fox Meadows N & S Shelters to Pool	65,000	65,074	74	73.91	0	65,000	
Willow	Golf Course Pumphouse Upgrades	260,000	264,097	0	4,364.00	0	259,733	
Willow	Roof Replacement at Golf Course Clubhouse	70,000	126,803	28,413	126,802.64	0	0	
Willow	UST Fuel Pump Removal & Replacement at Golf Course	230,000	230,000	0	0.00	0	230,000	
Willow	Golf Cart Barn Electrical Retrofit	200,000	250,832	16,450	250,585.38	0	247	
Willow	Hike Bike Trail Reconstruction 2024	-	793,829	796,953	797,172.37	0	(3,344)	
Willow	Big Bend Fishing Area Improvements	-	40,688	40,688	40,687.66	0	0	
Willow	Big Bend Fishing Dock	762,000	762,000	5,618	5,618.00	0	756,382	300,000
Willow	Pumphouse Upgrades at Golf Course	360,000	374,947	97,273	97,273.33	277,674	0	
Willow	Redesign Disc Golf Course	60,000	60,000	9,899	9,898.83	0	50,101	
Oakwoods	Flat Rock Dam Removal Feasibility	755,000	781,851	59,697	542,892.96	108	238,850	730,000
Oakwoods	Hike Bike Trail Reconstruction 2024	-	535,036	456,963	457,547.65	77,488	1	
Lake Erie	Cherry Island Nature Trail Improvements	870,800	62,225	2,661	62,225.23	0	0	600,000
Lake Erie	Protecting Lake Erie Marsh with Green Infrastructure	657,743	822,707	102,895	667,868.61	5,643	149,195	483,500
Lake Erie	Wave Pool Renovation	4,000,000	8,509,499	1,334,304	1,621,682.63	6,801,360	86,456	
Lake Erie	Hike Bike Trail Reconstruction 2024	-	661,496	16,813	625,137.27	36,359	0	
Lake Erie	Golf Course Starter Building Roof Replacement	-	81,735	78,491	82,297.82	0	(563)	
Lake Erie	Convert Cart Barn to Electric Carts	180,000	184,494	4,494	4,493.58	0	180,000	
Wolcott	Farm to Mill Trail Connector	1,000,000	1,001,033	0	1,032.94	0	1,000,000	
Wolcott	Schmidt Property Demolition	-	270,128	35,492	165,128.00	10,337	94,662	
Wolcott	Replace Roof on Mile Barn	150,000	150,080	80	80.23	0	150,000	
Wolcott	Parcel Clean Up & Restoration	-	149,990	0	0.00	149,990	0	
Wolcott	Roof Replacement at Camp Rotary & Farm Center	25,000	25,000	24,985	24,985.00	0	15	
Indian Springs	Golf Course Pump House Upgrades	150,000	583,710	0	34,308.87	0	549,401	
Indian Springs	Electrical Conversion at Golf Building	230,000	341,455	24,895	252,537.11	20,762	68,156	
Indian Springs	UST Removal at Golf Course	200,000	117,054	1,135	74,096.68	0	42,957	
Indian Springs	Lightning Detection System at Golf Course	40,000	40,000	34,355	34,355.00	0	5,645	
Huron Meadows	Replacement of Pump Intakes, Elec Panel & Connections at	250,000	235,053	190,278	190,277.65	0	44,775	
		33,775,556	51,085,957	10,783,012	14,920,401	10,063,593	\$ 26,101,963	\$ 11,987,200



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Amy McMillan, CEO
Project Title: Purchases – Total Spent and Vendor Locations
Date: December 4, 2025

Action Requested: Receive and File

That the Board of Commissioners receive and file the update for total spent and vendor locations as submitted by Chief Executive Officer Amy McMillan and staff.

Background: Each month the Purchasing Department summarizes the total amount spent on capital equipment purchases, major maintenance, and park projects and includes the location of vendors, either within or outside the Metroparks five-county region as well as the effect of DEI, living wage, and the Metroparks local preference policy.

Attachment: Award Requests

Award Requests for December 2025

Vendor	Vendor Location	Description	Park Location	Total Request	Five-County	Greater Michigan	Outside Michigan	Effect of DEI, Living Wage, and Local Preference Policies LP,LW
Corby Energy Services	Belleville, MI	Golf Cart Barn Electrical Retrofit for Electric Carts	Lake Erie	\$179,875.00	\$179,875.00			
Trace 3, LLC	Irvine, CA	Cybersecurity Monitoring Services	Authority-Wide	\$99,007.04			\$ 99,007.04	
Totals:				\$278,882.04	\$179,875.00	\$0.00	\$99,007.04	
Percent of Total Award Request:					64.50%	0.00%	35.50%	



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Amy McMillan, CEO
Project Title: Update - Purchases over \$10,000
Date: December 4, 2025

Action Requested: Receive and File

That the Board of Commissioners receive and file the update for purchases over \$10,000, up to, and including \$25,000 as submitted by Chief Executive Officer Amy McMillan and staff.

Background: On May 9, 2013, the Board approved the updated financial policy requiring the Director to notify the Board of purchases exceeding \$10,000, up to, and including \$25,000.

The following list contains purchases exceeding the \$10,000 threshold:

<u>Vendor</u>	<u>Description</u>	<u>Price</u>
WXYZ WMYD	Digital Marketing Services Commercial and Facebook	\$10,000.00
Suburban Installers	Emergency Well Replacement Camp Rotary	\$11,228.50
Dynamic Concrete Leveling LLC	Concrete Services for Wolcott and Stony Creek	\$12,700.00
ZOHO Corporation	Computer Software Manage Engine Security Edition	\$16,322.00
Timothy Huziak Construction	Concrete Sidwalk Repairs at Woods Creek Willow Plaza	\$18,750.00



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Neil Eby, Purchasing Supervisor
Project No: RFP 2025-016
Project Title: Cybersecurity Monitoring Services
Location: Authority-Wide
Date: December 4, 2025

Action Requested: Motion to Approve

That the Board of Commissioners approve the award of the contract for Cybersecurity Monitoring Services to Trace3, LLC., of Irvine, CA, in the amount of \$99,007.04, for a two-year period, as recommended by the Purchasing Department.

Fiscal Impact: The total two-year contract cost of \$99,007.04 will be paid in 2025. Funding is available in the 2025 Information Technology operations budget, which includes \$25,000 designated for cybersecurity improvements. The remaining balance will be covered through available funds in the IT operations outside services account and a \$15,000 grant secured by the Metroparks Planning and Development Department. The grant will reimburse HCMA after payment is made to the vendor.

Scope of Work: Trace3, will be responsible for providing security software, monitoring services, retention of all HCMA data logs for one year, ransomware protection and prevention and incident response with 80 hours of response time provided per year of the contract. HCMA will work with the platform provider AdLumen who is a partner of Trace3. AdLumen will provide the support and information needed for any incidents that occur.

Background: Request for Proposal (RFP 2025-016) was published on the Michigan Intergovernmental Trade Network's website on May 8, 2025, which provided notice to 804 vendors. 168 vendors downloaded the solicitation, and 25 proposals were received.

An evaluation committee made up of IT and leadership staff reviewed proposals, and in July of 2025 identified six firms for further evaluation. Following an additional committee meeting in August to review the additional evaluation results, two firms were invited for interviews and presentations of their solutions. Those two firms were then scheduled for Proof-of-Concept demonstrations. The demonstrations included a trial of the solution in HCMA's environment. This was a way to see the solutions in practice and provide final evaluations for both options.

It was determined that Trace3 has the proposal that best supports HCMA's needs for a useable and comprehensive solution for cybersecurity monitoring services.

The Purchasing Department requests approval to proceed with the award.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Janet Briles, Chief of Planning and Development
Project Title: Planning and Development Department Monthly Update
Date: December 11, 2025

Action Requested: Receive and file

That the Board of Commissioners receive and file the Planning & Development Department Monthly Update as recommended by Chief of Planning and Development Janet Briles and staff.

Executive Summary

The following are highlights of the activities of the Planning & Development Dept for November 2025:

Project/Initiative Implementation

- Community Survey: Focus groups are now complete. Quantitative and qualitative data is being tabulated, and reports are in production for the December BOC packet. *Supports Strategic Plan Goal: Listen & Connect*
- Received a \$15,000 grant for the Data Breach Protection – Security Operation Center Support, in collaboration with IT, from MMRMA. *Supports Strategic Plan Goals: Maintain & Invest*

Grant Projects

- Currently in the last stages of review to put the North Marina Renovation and the North Marina Bathhouse project out to bid. *Supports Strategic Plan Goals: Listen & Connect, Maintain & Invest*
- Pictured right: Thank you to Jim O'Brien and Kensington staff for helping make the pilot project with Big Belly trash and recycling compactors happen this year! Units have arrived and are working on installation. *Supports Strategic Plan Goals: Stewardship, Maintain & Invest*





PLANNING AND DEVELOPMENT MONTHLY REPORT

December 2025

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



[METROPARKS.COM](https://www.metroparks.com)

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Color Key:

Eastern District

Western District

Southern District

System-Wide

OTHER DEPARTMENT INPUT KEY	
	Natural Resources and Regulatory Compliance
	Planning and Development
	Diversity, Equity and Inclusion
	Interpretive Services and Community Outreach
	Engineering

ADMINISTRATION/COMMUNITY RELATIONS

Administrative

	Description	Action Type	Dept. Input	Timing	Nov 2025 Actions
SYSTEM-WIDE	Community Survey RFP	Report		November	Presentation on December BOC agenda
	Tollbooth scanning reports	Report		Seasonally	Visitation Data report on Dec BOC agenda
	Foundation administrative tasks	Various		Ongoing	Annual board meeting held on Dec 2, 2025
	Sign request processing/signage transition plans	Infrastructure/ Small Facilities		Ongoing	Administrative tasks – Updating Sign Manual, will be updating signage at Indian Springs and Bob White Trail at Lower Huron. New entry and facility signage is being rolled out throughout the system
	CAPRA Planning Ch. 3	Report		Ongoing	With new CAPRA standards the planning chapter is now #3
	Commemorative trees and benches	Various		Ongoing	Administrative tasks
	Grant Applications and Administration	Various		Ongoing	Lead multi-department effort to track and maintain grant associated tasks. Staff drafted a grant plan for 2025-2030
	Metroparks Foundation Audit	Various	Finance	August	Assisting Finance with audit

	Description	Action Type	Dept. Input	Timing	Nov 2025 Actions
Del	Border-to-Border trail design and construction	Large Facilities		Ongoing	Kiosks installed for B2B kiosks at HMI and Dexter-Huron
	Livingston County Parks and Open Space Advisory Committee	Partnership		Ongoing	Attendance at regular POSAC meetings – last one at Sam Hill in Ann Arbor
	Friends of the Lakelands Trail Steering Committee	Partnership		Ongoing	Represent HCMA as a participating steering committee member that meet monthly – received letter of support for TAP grant.
IS	Revamping trail signage at Indian Springs	Planning		Ongoing	Planning 2026 improvements.

SYSTEM-WIDE

HCMA Studies/Initiatives

	Description	Dept. Input	Timing	Nov 2025 Actions
	Mulch contract		Annually	Quantities and estimates delivered to purchasing for 2026 budget
	ADA Transition Plan Updates		April	Developing updates for annual reporting
	Visitor count program	Various	Ongoing	Summer 2025 temporary counters at Lower Huron and Dex-Huron removed and uploaded count data to Eco-Viso dashboard. Data shared with park staff. Staff at Stony Creek collecting data at Shelden Trails facility with temporary counter on-going.
	Transit Access in Parks	Various	Ongoing	Provided trail connection prospects to SEMCOG, met with RTA. WAVE received a grant to help promote transit to Hudson Mills, Dexter-Huron, Delhi.
	Climate Action Plan	Various	Ongoing	Janet is lead on waste/recycling, Jay is lead on Water Quality. Assisting with Transportation. Laura sits on Preservation & Conservation.
	ESRI ArcGIS Administration	Various	Ongoing	Collaborating with marketing, engineering, natural resources, and IT on work plan.

Grants

	Description	Dept. Input	Timing	Nov 2025 Actions
	MMRMA RAP Grant		Received	\$15,000 to help Vulnerability detection and remediation services for operating systems
	GOAL Education Programming		Fall '25	Waiting to hear back from Anonymous Foundation for '25-'26 school year grant
	Preschool Programming		Fall '25	Applied for continued Young Foundation support for in-school '25-'26 school year preschool programs at Oakland County facilities serving low-income students

SYSTEM-WIDE

Project Implementation/Oversight

	Description	Dept. Input	Timing	Nov 2025 Actions
	Recycling	Various	Ongoing	See Recycling Committee Update in Q4 CAP update
	Metroparks Trail Connectors	Various	Ongoing	Integrating Gap 4 (Indian Springs to Stony Creek) and Gap 5 (Wolcott Mill to Macomb Orchard Trail) into Eastern District Master Plans.
	MISGP Spotted Lanternfly Survey at IS, Ken, SC, & Wol		Ongoing	Contractor surveying for evidence of spotted lanternfly and new preferred host locations; Natural Resources crew treating tree-of-heaven hosts
	Early Learner Education Programming		Ongoing	Closing out PNC Foundation grant for school programming across the region and a teacher training program
	Teacher Training Workshops		Ongoing	Training teachers in outdoor science explorations, mainly in Wayne County and establishing curriculum/materials loaner boxes through funding by the Russell Family Foundation
	Next Cycle Composting		Ongoing	Process ongoing at KFC and Wolcott Mill Farm Center
	Swim Program		Ongoing	CFSEM funded project for youth and adults in Wayne County; includes expanded lifeguard training programs.
	Rain Garden Programming		Ongoing	EGLE funded project with Community Outreach Mobile Center to conduct rain garden programming in equity areas of the Detroit and Rouge river watersheds; funds will cover training programs, plus scholarships for plants, tools, and installation

SOUTHERN DISTRICT



SOUTHERN DISTRICT

Grants

	Description	Dept. Input	Timing	Nov 2025 Actions
LE	MDNR - Trust Fund '26	Various	April 2026	Fish Cleaning Station. See Facility Concept chart for more information.
LE	MDNR - Land & Water '26	Various	April 2026	Bathhouse Renovation. See Facility Concept chart for more information.

Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Nov 2025 Actions
Wil	Acorn Knoll Disc Golf	Large Facility		2025	Course is reopened and very popular!
Wil	Willow Big Bend Fishing Area Renovation	Large Facilities		Ongoing	Design underway
LHu	2020 LWCF - Walnut Grove Campground	Documentation	Various	Dec 2025	Planning ribbon cutting for Thursday April 9, 2026, submitting final paperwork.
LHu	2020 LWCF - Off-Leash Dog Area	Documentation	Various	Dec 2025	Planning ribbon cutting for May 2026, submitting final paperwork
Oak	NOAA Dam Feasibility Study	Large Facilities		Nov.2025	Board received and filed the feasibility study
LE	Rain Garden Maintenance	Partnership		2026	Received EGLE grant to help support maintenance of the large LE rain garden via Detroit Stormwater Specialist Training (SWST) workforce graduates Developed a maintenance manual for green infrastructure projects following implementation.

SOUTHERN DISTRICT

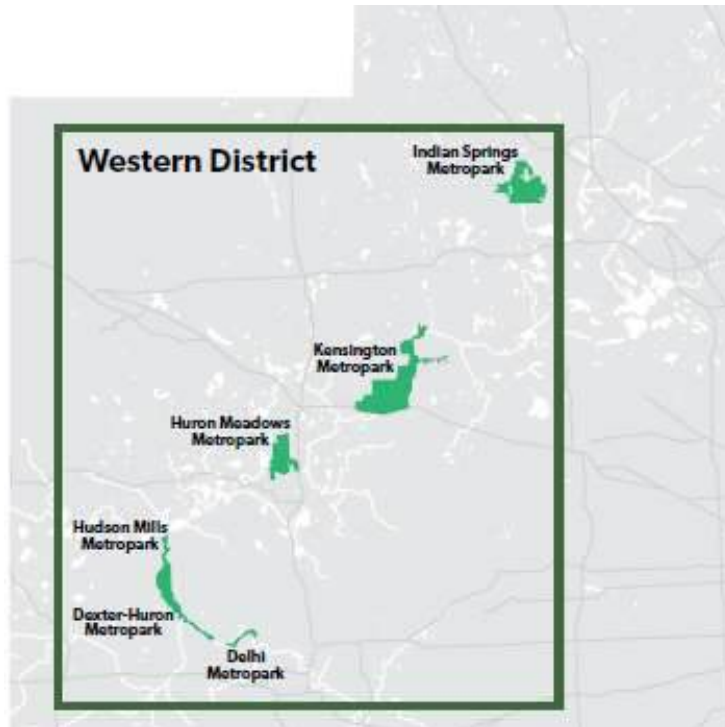
Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Nov 2025 Actions
LER	Fish Cleaning Station	Plan	Various	2026	Met with park staff onsite again in December to refine preliminary drawings
LER	Bathhouse Renovation	Plan		2026	Working with an architect to scope out a project within budget. A design is being refined. This is a 2026 Land and Water Grant Project.

HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Nov 2025 Actions
LER	Marina building study	Large Facilities		2026	Included as potential long-term waterways grant project in 5-Year Rec Plan

WESTERN DISTRICT



WESTERN DISTRICT

Administrative

Grants

	Description	Action Type	Dept. Input	Timing	Nov 2025 Actions
HMe	TAP Application for State Park to Metropark Connector	Planning		March, 2026	Application submitted – No action was taken in November, will have to wait until next cycle in March

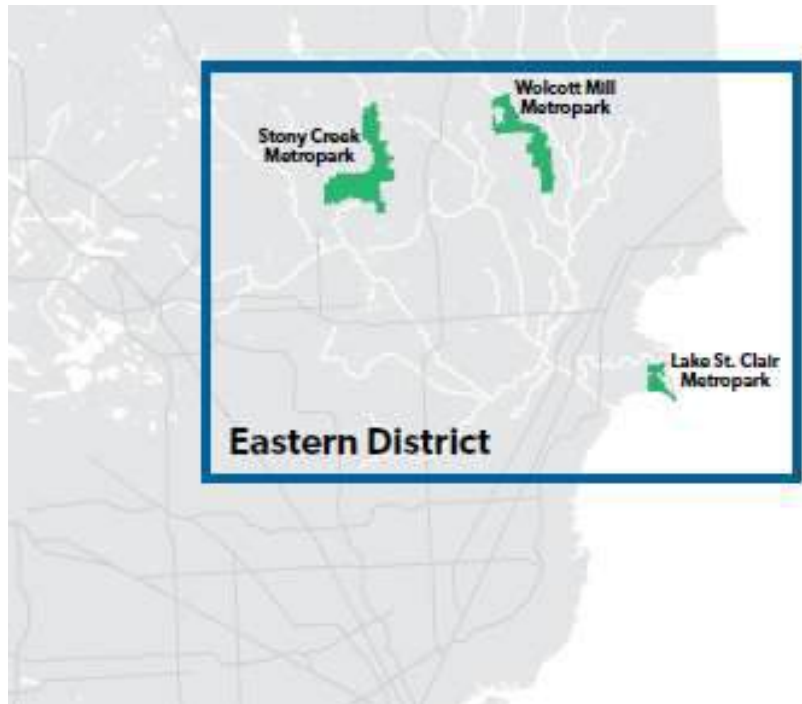
Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Nov 2025 Actions
Ken	Impact 100 – Seeding a Green Future	Plan		Ongoing	In process of transferring remaining grant funds to provide school groups with field trips/programming related to hydroponics and agriculture
HMI	Donor-initiated Pickleball courts	Large Facilities		Fall 2025	Submitted for an MParks award
Del	Launch/Take-out Renovation at Delhi	Large Facilities		2025	Staff time

HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Nov 2025 Actions
HMI/II	Northwest Passage Feasibility Study Review	Plan	Various	Ongoing	Staff time	Discussed at kick-off meeting with non-motorized trail gap feasibility study to be considered as a connector trail

EASTERN DISTRICT



EASTERN DISTRICT

	Description	Dept. Input	Timing	Nov 2025 Actions
	LSCNC Feasibility Study	Various	Ongoing	Moving forward with feasibility study.

Grants

	Description	Timing	Nov 2025 Actions
LSC	EGLE High Water Grant: Greening the Parking Lot	June 2026	In design, grant extension granted through June 2026
	DNR Waterways Grant/MEDC Grant for LSC North Marina	2026	Project will be put out to bid in December
	Green Macomb	2026	50 trees were planted at Stony and Wolcott!
	LWCF grant for Bathhouse Renovation	2026	Project will be bid out with the North Marina project

Project Implementation/Oversight

	Description	Timing	Nov 2025 Actions
LSC	Transit Planning for Access to LSC	Ongoing	Met with SMART and they can no longer commit to opening it up year round, and have instead proposed partnership with Harrison Twp to increase ridership
LSC	'23 LWCF Daysail Area Trail	March, 1 2027	Design engineering underway

EASTERN DISTRICT

Project Implementation/Oversight, Cont.

	Description	Action Type	Dept. Input	Timing	Nov 2025 Actions
SC	2022 LWCF Stony Creek Reflection Trail Accessible Trail Development	Small Facilities		Through 2026	Submitted drawings to the DNR for approval before bidding
SC	Playgrounds at Ridgewood and Winter Cove	Small Facilities	Ops, Maint, Eng	2025	Projects are complete
SC	Phragmites grant from Great Lakes Commission	NR		2025/2026	Six management units of phragmites at Inwood Trails receiving treatment in this funded study
LSC	2022 LWCF- West Boardwalk Accessibility Improvements	Large Facilities		6/30/2026	Design engineering underway
LSC	NOAA B-Wet	Interpretive programming		Ongoing	Developing plan for '25-'26 school year programming at Mt. Clemens Middle School and teacher training across the region

Grant Updates - December 2025								
In Progress								
Grant program		LB/MN	Project/Park	Amount	Match	Due Date	Applicant	Notes
MDNR - Trust Fund '26		MN	LE - Fish Cleaning Station	\$400,000	\$400,000+	4/1/2026	HCMA	Project will include universal design & address needed updates to water/sewer lines
Initiative for Resilient Great Lakes Coasts		MN	Restoration proj. design services	TBD	-	3/15/2026	HCMA	Wetland restoration at Wolcott N. Branch Trail area
Play is Essential- mParks		LB	LE- Cove Point Picnic Area Swings	\$5,000	-	12/19/2025	MF	Applying for new harness swings. Total project cost estimated at \$10,000
MDNR - Land & Water '26		LB	LE- Wave Pool Bathhouse	\$400,000-\$500,000	\$400,000-\$500,000	4/1/2026	HCMA	Project will include universal design; constructed in 1980's and needs significant updating; engaged architect to work on potential design ideas
Grant Applications Awaiting Response								
Grant program	Project #	LB/MN	Project/Park	Request	Match	Submitted	Applicant	Notes
USDOT ATIIP		MN	LH Connection to I-275 Metro Trail	\$168,000	\$42,000	7/17/2024	HCMA	Project will support engineering design of the connector; award notice late '25/early '26
Young Foundation		MN	Early childhood at-school programs	\$2,500	-	7/16/2025	MF	For WDMLC programming to Oakland Co. low-income preschools
Anonymous Foundation		MN	GOAL	\$10,000	-	7/30/2025	MF	To support program fees and bus costs for Get Out & Learn
MDOT Transportation Alternatives Program		Dept.	Liv. Co. Connector Tr. Construction	\$4 million	\$1.1 M	6/17/2025	HCMA	Application deferred to March decision.
SEMCOG Transportation Alternatives Prog.		LB	Liv. Co. Connector Tr. Construction	\$4 million	\$1.1 M	6/18/2025	HCMA	Application deferred to March decision.
DADA Charitable Fund/CFSEM		LB	Everyone in the Pool	\$44,625	-	8/8/2025	MF	MF match is in-kind
Grant Administration								
Grant program	Project #	Mgmt	Park/Project	Award Amt	Match	Deadline	Applicant	Updates
Impact 100 - Oakland Co. '18		MN/PB	KFC Seeding Green Future	\$90,000	-	-	MF	Redirecting remaining funds for field trips at low-income schools in Oakland County
LWCF '20	50621.500	MN/JK	LH Walnut Grove Campground	\$300,000	\$150,000	12/30/2025	HCMA	Construction mostly complete except utilities & installed amenities (tables, grills, etc.)
NOAA GLs Fish Habitat Restoration '22	51123.117	MN/MH	Flat Rock Dam Feasibility	\$745,000	\$25,000	9/30/2025	GLFC	November BOC final decision following Flat Rock decision on dam ownership
DNR TF '22	50522.130	MN/RW	DEL Take-out Renovation	\$300,000	\$302,600	2/28/2026	HCMA	Preparing bid docs for DNR approval; sent escrow to Scio Twp. for construction review
Fed. Community Project via DOT - FY23		MN/JB	Liv. Co. Connector Trails Design	\$900,000	-	9/30/2026	HCMA	TAP grant for construction submitted; working to get eng. design process approved
Mi Invasive Species Grant Program '22	90023.1172	MN/TM	IS-KEN-SC-WOL - spotted lanternfly	\$30,000	-	4/30/2026	HCMA	Surveying complete; no SLF detected; 19 new tree-of-heaven stands found last quarter
MDNR Trust Fund '24		MN/KS	Wil - Fishing Platform	\$300,000	\$462,000	10/31/2026	HCMA	Preliminary design complete; submitted EGLE permit
Russell Family Foundation '24	80624.1177	MN	Teacher Training Workshops	\$46,100	-	12/31/2025	MF	Workshops complete; spending down remainder of funds with additional teaching box
NOAA B-WET '24	90024.1184	MN/EP	Watershed/Climate Education	\$77,610	-	9/30/2026	HCMA	2nd year teacher workshops and student field trips launching
CFSEM '24 - General Grant Program		MNDM	Swim Program	\$77,320	-	9/30/2026	HCMA	1 year extension received; adding youth lessons at YMCA
GLC Phrag. Adaptive Mgmt Framework '25		MN/KC	SC Phragmites Mgmt. Project	\$44,000	-	7/31/2026	HCMA	Phragmite management sites in rest period after 1st glyphosate treatment
EGLE Watershed Council Grants '25		MN/EP	LE & Detroit area	\$29,230	-	12/1/2026	HCMA	Draft QAPP; held maintenance workshop for LE rain garden; rain garden classes begin
MCWCF '25		MN/CP	Police - PPE	\$4,515	-	-	HCMA	All purchases for PPE equipment received; waiting for reimbursement
MMRMA Risk Avoidance Program (RAP) '25		MN	IT- Managed Detection & Response	\$15,000	\$25,000	5/31/2026	HCMA	Data breach protection through security operation center support
Ralph C. Wilson Jr. Foundation		JB	Southern District	\$2,682,755	-	6/15/2023	MF	Island Lake's grant will be extended through 2025
LWCF '20	506-21-501	LB/JK	LH Off-Leash Dog Area	\$165,400	\$165,400	12/30/2025	HCMA	Construction done and close out in process; deadline extended through 12/30/25
Renew MI - DRFC		JB	DRFC	\$1,000,000	N/A	4/30/2022	HCMA	Fourth quarterly report submitted
LWCF 2022		LB/JK	LSC West Boardwalk	\$500,000	\$500,000	6/30/2026	HCMA	Preliminary design is underway
LWCF 2022		LB/JK	Stony Creek Reflection Trail	\$500,000	\$500,000	6/30/2026	HCMA	Plans, Specs and Bid docs are being sent to DNR for review
2023 DNR Waterways		LB/JK	North Marina - Engineering	\$294,000	\$306,000		HCMA	Final plans shared for review; close out process will begin winter 2025
State Appropriation		LB/JK	North Marina - Construction	\$5,000,000	\$1,000,000	12/31/2026	HCMA	Final plans shared for review; new extension has been approved
EGLE High Water Infrastructure	50223.703	LB/AC	LSC Parking lot	\$1,500,000	\$375,000	6/30/2026	HCMA	Extension approved; new deadline is 6/30/2026
LWCF'23		LB/JK	LSC Daysail Area Trail	\$500,000	\$500,000	3/1/2027	HCMA	Site survey complete; preliminary design underway
FEMA grant		LB/AK	LSC Electrical Grid	\$1,349,000	\$739,000	9/17/2027	HCMA	FEMA approved scope changes; single source procurement process done
EGLE Recycling Infrastructure	25*0684	LB	Kensington- Big Belly Recycling Bins	\$7,680	\$1,920	1/31/2027	HCMA	Bins fixed and installed.
mParks - Play is Essential		LB	Ken & LH playgrounds	\$5,000	-	12/31/2025	HCMA	Communication boards received and installed. Close out to begin in December.
MDNR LWCF '25		LB	LSC N. Marina Bathhouse Renov.	\$500,000	\$500,000	6/30/2028	HCMA	PSB submitted
USDA Forest Service Grant/ Green Macomb		LB	Tree Planting in Eastern District	\$12,500	-	12/31/2025	HCMA	50 trees valued at \$250/tree for SC & Wolcott; Eastern district submitted P.O.'s
Towsley Foundation		LB	GOAL	\$10,000	-	6/30/2025	MF	To support program fees & bus costs for GOAL for 2025-2026 school year



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Jennifer Jaworski, Chief of Interpretive Services
Subject: Interpretive Services Monthly Report
Date: December 4, 2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the monthly Interpretive Services Report as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.



HURON-CLINTON METROPARKS

INTERPRETIVE SERVICES MONTHLY REPORT

November 2025

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



[METROPARKS.COM](https://www.metroparks.com)



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LISTEN & CONNECT

- ☐ Create listening opportunities that help the Metroparks understand resident needs
- ☒ Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- ☐ Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- ☒ Increase engagement with Metroparks services
- ☒ Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- ☐ Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- ☐ Research opportunities for investment in capital projects
- ☒ Increase revenue from philanthropic and public sector sources
- ☐ Study revenue opportunities across current and new programs
- ☒ Build a portfolio of new services for hard to reach and underserved residents
- ☒ Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- ☐ Create a resiliency plan for built and natural environment by December of 2023
- ☒ Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

Listen and Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- Get Out and Play
- Rain Gardens

Increase engagement with Metroparks services.

- Community Outreach Events

Increase access to Metroparks services for underserved communities with customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- GOAL Scholarship funding
- After school science clubs
- Science and Stewardship in the Heart of the Great Lakes

Maintain and Invest

Increase revenue from philanthropic and public sector sources.

- Towsley
- Russell Family Foundation
- NOAA BWET

Build a portfolio of new services for hard to reach and underserved residents.

- Michigan Activity Pass
- Library Partnerships

Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.

- Winter Workshop
- NNOCCI (National Network for Ocean and Climate Change Interpretation)

Conserve and Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship.

- Programming Connections to Strategic Plan & Climate Action Plan

COMMUNITY ENGAGEMENT

Library Network

Michigan Activity Pass

- The Michigan Activity Pass (MAP) program gives library card holders free and discounted access to museums and cultural amenities throughout the state. You can check out a daily Metroparks pass like you would a library book and redeem one MAP pass per week with your library card and have 7 days to use it after it's been checked out.
 - 295 passes were checked out in November 2025
 - 119 redeemed in November 2025.
 - To compare to 2024 data
 - 320 were checked out in November.
 - 165 redeemed in November.



Fall themed activities for teachers participating in the TSO-UP program.

COMMUNITY ENGAGEMENT

Community Outreach Event Programming Below is a summary of the Community Outreach Event programming for the month of November.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
11/1/2025	Teacher Workshop: Taking Science Learning Outdoors	Kensington Nature Center	HCMA	Milford	Oakland	48381	7	Teachers learned the basics of taking students outdoors and explored the science lending box program
11/1/2025	Dia de los Muertos	Valade Park	Detroit Riverfront Conservancy	Detroit	Wayne	48207	314	Participants learned about monarch butterfly life cycles and migration and the Metroparks
11/1/2025	Outstanding Owls	Clinton Twp	Clinton-Macomb Library	Clinton Twp	Macomb	48035	13	Young children and their parents learned about owl adaptations via a story being read, puppet show, pretend play and singing.
11/4/2025	Old Chicago Road	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	11	Let's take a trip down memory lane, also known as the Old Chicago Road, one of Michigan's most famous roads.
11/4/2025	Old Chicago Road	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	22	Let's take a trip down memory lane, also known as the Old Chicago Road, one of Michigan's most famous roads.
11/4/2025	Old Chicago Road	Cedarbrook Northville	Cedarbrook Northville	Plymouth	Wayne	48170	12	Let's take a trip down memory lane, also known as the Old Chicago Road, one of Michigan's most famous roads.
11/5/2025	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	25	Students were different scientists and analyzed samples collected from last weeks field study.
11/5/2025	Nature Navigators Club	St. Suzanne	St. Suzanne Community Center	Detroit	Wayne	48228	12	Afterschool club for 1st-3rd grade students at St Suzanne- exploring nature in developmentally appropriate ways!
11/5/2025	Old Chicago Road	Pomeroy Rochester	Pomeroy Rochester	Rochester Hills	Oakland	48309	22	Let's take a trip down memory lane, also known as the Old Chicago Road, one of Michigan's most famous roads.
11/5/2025	People of the Three Fires	Muneer Academy	Muneer Academy	Warren	Macomb	48089	36	Students will explore the lives of pre-statehood Ojibwa, Odawa and Potawatomi peoples. Our presenter uses artifacts, replicas, graphics and interactive activities to help students discover American Indian lifeways,
11/5/2025	Shells, Scales and pollywog Tails	34354 Harper	Eco Early Academy - Clinton TWP	Clinton Township	Macomb	48035	21	Students learned about amphibians and reptiles through a puppet show, pretend play, song and meeting a few live animals
11/6/2025	MS/HS SSL	WAY Southwest	Charter	Detroit	Wayne	48209	17	Students were different scientists and analyzed samples collected from last weeks field study.
11/6/2025	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	60	Students played a game to simulate the tragedy of the commons and discussed the effects of overpopulation.
11/6/2025	4th Grade Supplemental Science	John R. King	DPSCD	Detroit	Wayne	48227	77	Students made sunprints

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
11/6/2025	Rough Seas: The Wreck of the Edmund Fitzgerald	Clinton-Macomb Public Library South Branch	Women's Progressive Coalition	Clinton Township	Macomb	48035	16	The SS Edmund Fitzgerald was a Great Lakes freighter that sank in Lake Superior in November 1975. Let's explore this Great Lakes tragedy together.
11/6/2025	People of the Three Fires	Bates Elementary	Woodhaven-Brownstown Public Schools	Woodhaven	Wayne	48183	70	Participants learned about Michigan Indigenous Peoples through lecture and hands on activities
11/7/2025	Old Chicago Road	Cedarbrook Bloomfield	Cedarbrook Bloomfield	Bloomfield Hills	Oakland	48304	32	Let's take a trip down memory lane, also known as the Old Chicago Road, one of Michigan's most famous roads.
11/7/2025	Old Chicago Road	Cedarbrook Bloomfield	Cedarbrook Bloomfield	Bloomfield Hills	Oakland	48304	18	Let's take a trip down memory lane, also known as the Old Chicago Road, one of Michigan's most famous roads.
11/7/2025	Cold-Blooded Creatures	Bennie Elementary	Allen Park Public Schools	Allen Park	Wayne	48101	81	Students learned about reptile and amphibians through interaction with live animals and activities
11/8/2025	Michigan Mammals at Second Saturdays	The War Memorial	The War Memorial	Grosse Pointe Farms	Wayne	48236	118	Participants learned about the Metroparks local and Michigan wildlife through mounts and study skins
11/8/2025	Search for Bigfoot Hike	Flodin Park, Canton	Canton Leisure Services	Canton	Wayne	48188	45	Participants learned about Michigan cryptids, went on a hike searching for Bigfoot and met a sasquatch
11/8/2025	MISD Reading Carnival	Clinton Twp	Macomb ISD	Clinton Twp	Macomb	48038	579	Young Children and their families visited the Metroparks tent and van set up to learn about Nocturnal Michigan Mammals and Owls. The event organizers gave us books to hand out to the kids as part of their event.
11/10/2025	Rough Seas: The Wreck of the Edmund Fitzgerald	Macomb Community College	MORE	Clinton Township	Macomb	48038	85	The SS Edmund Fitzgerald was a Great Lakes freighter that sank in Lake Superior in November 1975. Let's explore this Great Lakes tragedy together.
11/10/2025	People of the Three Fires	Gallimore Elementary	Plymouth-Canton Schools	Canton	Wayne	48188	73	Participants learned about Michigan Indigenous Peoples through lecture and hands on activities
11/11/2025	B-Wet Grant Field Trip	Lake St. Clair Metropark	Mt. Clemens Middle School	Mt. Clemens	Macomb	48043	45	6th grade students visit Lake St. Clair Metropark for their 1st field trip. They learned about the park and the types of litter and pollution that can be found along shorelines.
11/11/2025	5th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	73	Students explore leaf colors using chromatography paper
11/11/2025	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	116	Students learned about spectrograms and then played a game to match the bird call to the spectrogram.
11/11/2025	Rough Seas: The Wreck of the Edmund Fitzgerald	Knox Presbyterian Church	Knox Presbyterian Church	Harrison Township	Macomb	48045	31	The SS Edmund Fitzgerald was a Great Lakes freighter that sank in Lake Superior in November 1975. Let's explore this Great Lakes tragedy together.
11/12/2025	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	22	Students worked through predator/prey and skull identification. They learned about carrying capacity and careers related to these studies.
11/12/2025	Nature Navigators Club	St. Suzanne	St. Suzanne Community Center	Detroit	Wayne	48228	11	Afterschool club for 1st-3rd grade students at St Suzanne- exploring nature in developmentally appropriate ways!
11/12/2025	Old Chicago Road	Willowbrook Hills Auburn Hills	Willowbrook Hills Auburn Hills	Auburn Hills	Oakland	48326	10	Let's take a trip down memory lane, also known as the Old Chicago Road, one of Michigan's most famous roads.

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
11/12/2025	The French and the Fur Trade	St. Pius Catholic School	St. Pius	Southgate	Wayne	48195	33	Participants learned about Great Lakes Fur Trade through lecture and hands on activities
11/12/2025	French and the Fur Trade	915 Gay Street	Southwest Elementary	Howell	Livingston	48843	90	Students learned about the history of the French Voyageurs
11/13/2025	Life When It's Snowy	850 Spencer Rd	Tot Spot	Brighton	Livingston	48116	25	Students learned about winter adaptations of mammals and birds in Michigan with a book, puppet show, songs, pretend play.
11/14/2025	Life When It's Snowy	850 Spencer Rd	Tot Spot	Brighton	Livingston	48116	30	Students learned about winter adaptations of mammals and birds in Michigan with a book, puppet show, songs, pretend play.
11/15/2025	Detroit Zoo Teen Mini Conference	Detroit Zoo	Detroit Zoo	Royal Oak	Oakland	48067	25	Presented about Stormwater Runoff and Green Infrastructure at the Teen Mini Conference. Students will take what they learned from the conference to make an Action Plan.
11/15/2025	Teacher Workshop: Taking Science Learning Outdoors	Oakwoods Nature Center	HCMA	New Boston	Wayne	48164	6	Teachers learned the basics of taking students outdoors and explored the science lending box program
11/17/2025	MS/HS SSL	WAY Southwest	Charter	Detroit	Wayne	48209	14	Students worked through predator/prey and skull identification. They learned about carrying capacity and careers related to these studies.
11/17/2025	Old Chicago Road	Cedarbrook Rochester	Cedarbrook Rochester	Rochester	Oakland	48307	34	Let's take a trip down memory lane, also known as the Old Chicago Road, one of Michigan's most famous roads.
11/17/2025	Old Chicago Road	Cedarbrook Rochester	Cedarbrook Rochester	Rochester	Oakland	48307	26	Let's take a trip down memory lane, also known as the Old Chicago Road, one of Michigan's most famous roads.
11/17/2025	Michigan Mammals	Garden City Middle School	Garden City Schools	Garden City	Wayne	48135	31	Students learned about local and Michigan mammals through mounts and study skins
11/18/2025	8th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	106	Students learned about hearing and then completed activities about the effects of noise pollution.
11/18/2025	B-Wet Grant Field Trip	Lake St. Clair Metropark	Mt. Clemens Middle Schoole	Mt. Clemens	Macomb	48043	60	Students from 7th and 8th grade visited Lake St. Clair Metropark on their first field trip. They learned about the park, water quality/pollution, and air quality/pollution.
11/18/2025	5th Grade Field Trip	John R. King	DPSCD	Detroit	Wayne	48227	63	Students participated in the Stars & Stories program
11/18/2025	Stars and Stories	John R. King	Detroit Public Schools	Detroit	Wayne	48227	63	Students learned about the origin of
11/19/2025	MS/HS SSL	WAY West	Charter	Detroit	Wayne	48228	19	Students were paleontologists. They 'found' skulls and had to identify them, draw them, and then use clay to build the skulls muscle and fat back up to make they animal look how it should.
11/19/2025	Stream Leaders Student Conference	Macomb Intermediate School District	Clinton River Watershed Council	Clinton Township	Macomb	48043	19	Presented about Stormwater Runoff and the benefits of green infrastructure. Students built a mini wetland to try to filter "dirty water" through.
11/19/2025	Nature Navigators Club	St. Suzanne	St. Suzanne Community Center	Detroit	Wayne	48228	11	Afterschool club for 1st-3rd grade students at St Suzanne- exploring nature in developmentally appropriate ways!
11/19/2025	Native American Celebration	Joe Lewis Greenway	Joe Lewis Greenway	Detroit	Wayne	48210	8	Participants learned about Michigan Indigenous Peoples of southeast Michigan through displays, also about the Metroparks and area wildlife
11/20/2025	7th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	54	Students talked about climate change and participatred in a simlation to show the greenhouse effect.
11/20/2025	4th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	78	Students did an ecosystem investigation on the school grounds

Date	Event Name	Location	Organization	City	County	Zip Code	Participants	Brief Description of Event
11/20/2025	The French and the Fur Trade	Highland Elementary	Huron Valley Schools	Highland	Oakland	48357	71	Participants learned about Great Lakes Fur Trade through lecture and hands on activities
11/21/2025	Cold-Blooded Creatures	Westerman Preschool	Ann Arbor Schools	Ann Arbor	Washtenaw	48104	257	Students learned about reptile and amphibians through interaction with live animals and activities
11/25/2025	5th Grade Supplemental Science Lessons	John R. King	DPSCD	Detroit	Wayne	48227	33	Students did a leaf investigation
11/25/2025	People of the Three Fires	Weginka Elementary	Woodhaven-Brownstown	Flat Rock	Wayne	48134	79	Participants learned about Michigan Indigenous Peoples through lecture and hands on activities
11/25/2025	Life When It's Snowy	14411 Bade Rd	Pinewood Elementary	Warren	Macomb	48088	53	Students learned about winter adaptations of mammals and birds in Michigan with a book, puppet show, songs, pretend play.
11/26/2025	Cold-Blooded Creatures & People 3 Fires	Shajara Tayyiba School	Shajara Tayyiba School	Westland	Wayne	48186	115	Participants learned about Michigan Indigenous Peoples through lecture and hands on activities and reptiles and amphibians through interaction with live animals and activities
							3477	



Ralph C. Wilson Jr. Centennial Park Grand Opening.

PROGRAMMING

Below highlights the programming hours held at each of the Interpretive Centers as well as programming conducted by the Community Outreach Interpretive staff.

School Programming at Interpretive Center

Number of school programs hours: 67

Number of students: 1,891 students

Public Programming

Number of programs hours: 108

Number of participants: 1,931 participants

Out of Park Programs

Number of programs hours: 2

Number of participants: 48 participants

Senior Programs:

Number of program hours: 11

Number of participants: 303 participants

Scout Programs:

Number of programs hours: 5

Number of participants: 83 participants

Outreach Programming

School Programs

Number of school programs hours: 63

Number of students per hour: 2,709 students

Events

Number of event hours: 13

Number of participants: 1,064

TOTAL Programs Hours: 269

TOTAL Participants: 8,029



Students were different scientists and analyzed samples collected from last week's field study.



PROGRAMMING

More Programming Connections to Strategic Plan

Many interpretive centers hosted owl hikes, and they were well attended and received by the public. At one center, the adult hike called in a screech owl and saw a great horned owl. This was the first time for our Family Owl Hike with kids ranging from 1 1/2 year to 8 years old attending. They were very excited when we got a screech owl calling back to us. This program was well received with much excitement. We will be continuing this program next year!

Hudson Mills Metropark Interpretive staff hosted the EE Now meeting where environmental professionals meet and discuss projects with other educators and professionals in Washtenaw County.

Animal Feeding: Nature centers are a resource for the community to answer questions about wildlife, and to build on their foundation of knowledge for their life-long love of the outdoors, wildlife and nurture future stewardship participants. Many centers offer pop-up feeding programs.

Girl Scout Programming: These programs allowed staff to be a resource for the girl scouts and the nature center to be a destination for them to visit. Scouts honed their skills in observation, tree and leaf identification, and knowledge of trees. This program was designed to create a positive experience in the outdoors for these young scouts.

School Programs: The interpretive centers are a resource for teachers to bring their students for place-based education programs led by knowledgeable staff. These programs are designed to give a positive outdoor experience for students while complimenting the curriculum they are learning in school.

Let's Go Outside Pre-K: These programs helped to develop participants skill of observation and knowledge of plants and animals that live around them. Programs like these allow staff to become a resource for the community.

Homeschool- These programs offer non-traditional education groups a supplement to their curriculum, while getting exposed to place-based education from knowledgeable staff. Staff create a fun, positive outdoor experience for students and adults while learning about the world around them. This topic helps to increase student's knowledge about ecology, practice their observation skills, and learn how to record what they are observing in a journal. This topic helps students understand the importance of relationships between organisms and the environment and how we can affect those relationships.

GRANTS

Grants Ongoing

1. Towsley: \$10,000 for Get Out and Learn Scholarships

Get Out And Learn offers scholarships to cover transportation for in-person field trips or outreach programs at your school. All program fees are included in the scholarship in addition to the cost of transportation to and from a Metropark. Qualifying schools must have at least 50% of their students eligible to receive the federal free and reduced lunch program.

2. Russell Family Foundation: \$46,100, Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science

The Supplemental Science project is an outflow of the Supplemental Science Lessons project and is created to help teachers integrate experiential learning techniques that follow the NGSS into the classroom while sparking curiosity and excitement in their students. It meets the demand for Supplemental Science Lessons by providing teachers with no-cost training, outdoor experiences, and the tools necessary to integrate lessons into their science curriculum through a series of five workshops. Part of the project also involves the creation of “Investigation Boxes” that will include lessons, and the materials needed to conduct the lessons in their classrooms or schoolyard.

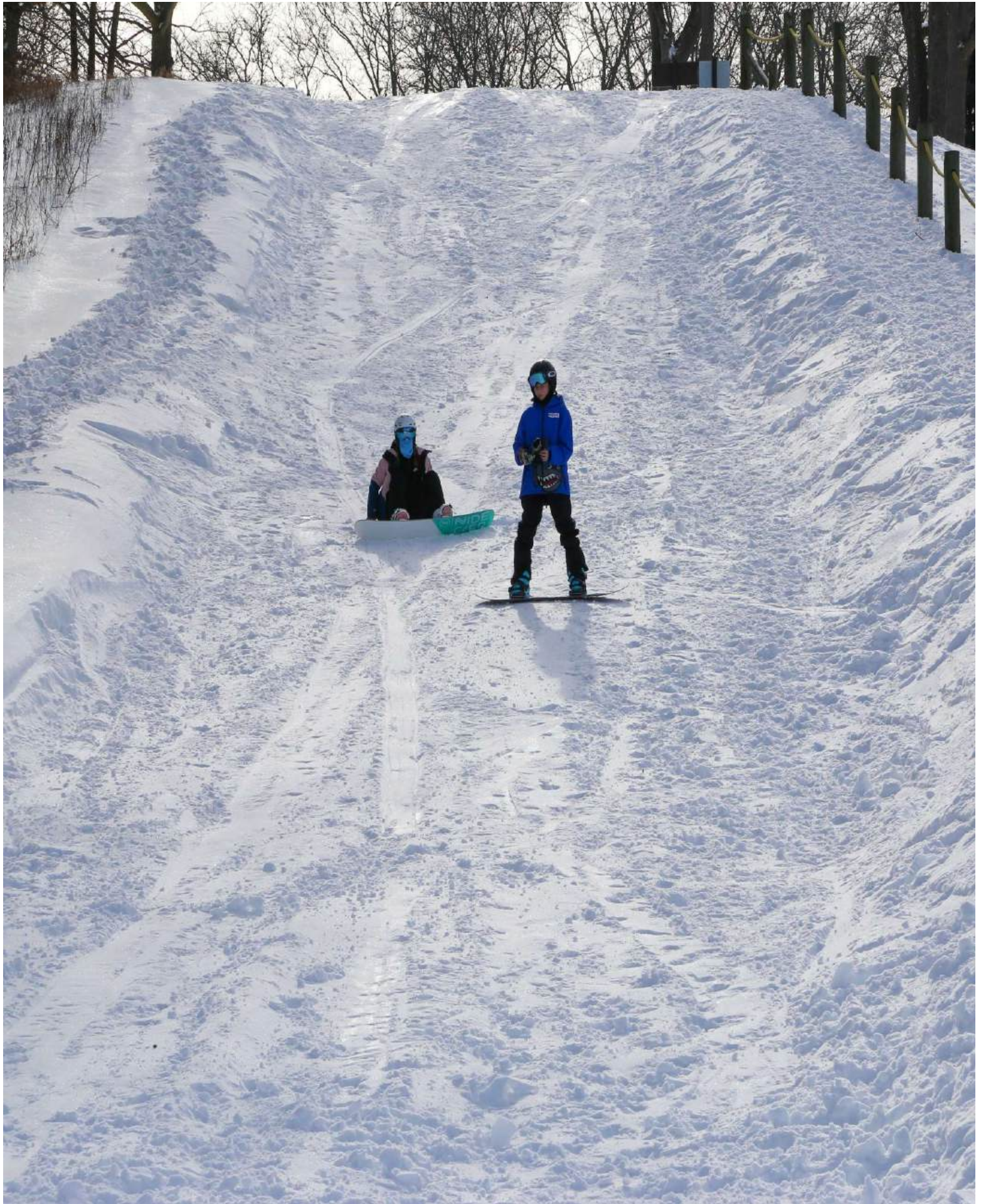
3. NOAA – BWET: \$77,610 Science and Stewardship in the Heart of the Great Lakes

The primary goal of the project is to develop environmentally minded middle school students that have the knowledge and inclination to be stewards of their local watershed and recognize its place in the Great Lakes watershed. Under this goal, emerges two subgoals of the project:

- To develop in MCCSD middle school students, a lifelong connection to the Great Lakes, an understanding of the many roles and responsibilities each person has in stewardship of local and global environments, and how the practices of science can empower an understanding of and solve complex environmental challenges such as climate change.
- To develop in middle school teachers at MCCSD and across southeast Michigan, the knowledge and confidence about Great Lakes watersheds, climate change science, and incorporating MWEES to support authentic student engagement.

4. EGLE NPS - Watershed Council Support Prog. \$29,230 Expanding Community Resiliency through Rain Gardens

This project will demonstrate the effectiveness of green infrastructure practices to reduce stormwater flow, namely rain gardens, at both the homeowner and community level. Through participation in rain garden education classes, equity communities in the Detroit River and Rouge River watersheds will increase stormwater resiliency through the creation of rain gardens. The project will also provide hands-on job experience and employment opportunities for the Detroit Stormwater Specialist Training workforce graduates who will help with the installation of community gardens and maintenance of the Lake Erie Metropark rain garden.





To: Board of Commissioners
From: Artina Carter, Chief of Diversity, Equity and Inclusion
Subject: Report – DEI Monthly Update
Date: December 2, 2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the December 2025 DEI report as recommended by Chief of Diversity, Equity and Inclusion Artina Carter and staff.

Attachment: DEI Report



HURON-CLINTON METROPARKS

DEI MONTHLY REPORT

December 2025

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114

METROPARKS.COM



LISTEN & CONNECT

- ☐ Create listening opportunities that help the Metroparks understand resident needs
- ☐ Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- ☒ Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- ☐ Increase engagement with Metroparks services
- ☐ Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- ☐ Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- ☐ Research opportunities for investment in capital projects
- ☐ Increase revenue from philanthropic and public sector sources
- ☐ Study revenue opportunities across current and new programs
- ☐ Build a portfolio of new services for hard to reach and underserved residents
- ☐ Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- ☐ Create a resiliency plan for built and natural environment by December of 2023
- ☐ Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

STRATEGIC PLAN

WHAT GOAL & OBJECTIVE DOES THIS MEET?

Listen & Connect

- Create listening opportunities that help the Metroparks understand resident needs
 - Launched the 2025 Employee Engagement Survey (formally the Climate Survey). The survey was open October 30-November 17.
 - 173 responses were received.

Maintain & Invest

- Climate Action Plan (CAP); subcommittees meetings (subcommittees include)
 - Steering (Artina)
 - Finance (Artina)
 - Education and Engagement (Maria)
 - Preservation and Conservation of Natural Resources (Maria)

DEI DEPARTMENT

MISCELLANEOUS

- Finalized and launched the 2025 Employee Engagement Survey (formerly the Climate Survey) to inform our strategy for the year ahead, focusing on training, staff development, and overall workplace improvements.
 - This year, the survey was expanded to include dedicated sections on the Climate Action Plan (CAP), Information Technology (IT) and Planning & Development.
 - The survey was open October 30-November 17.
 - 173 responses were received. This is an increase from our previous survey (148 responses were received in 2023).
- Concluded conducting “Embracing the Art of Interpretation” training.
 - 56 Interpretive Services staff members attended training.
- Development of 2026 DEI staff training.

CROSS-DEPARTMENT COLLABORATIONS

- Attended ADA Compliance Committee meeting and accessibility site visit at Ridgewood campground and the Landing at Stony Creek.
 - The committee is currently reviewing and verifying the list of completed ADA projects for 2025.
- Active membership on the Recreation Programming committee
 - Serving on the Recreation Programming committee oversight team
- Active membership on Climate Action Committees
 - Steering committee
 - Finance
 - Developed a draft survey to gather data on the use of non-gas powered versus gas powered equipment
 - Education and Engagement
 - Preservation and Conservation of Natural Resources

COMMUNITY COLLABORATIONS

- Working with the Howell Library and the Livingston Diversity Council on MLK day 2026 event.





HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Katie Carlisle, Chief of Natural Resources and Regulatory Compliance
Subject: Natural Resources Monthly Report
Date: December 4, 2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the monthly Natural Resources Report as recommended by Chief of Natural Resources and Regulatory Compliance, Katie Carlisle, and staff.



NATURAL RESOURCES & REGULATORY COMPLIANCE MONTHLY REPORT

DECEMBER 2025

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



METROPARKS.COM

LISTEN & CONNECT

- ☐ Create listening opportunities that help the Metroparks understand resident needs
- ☒ Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- ☒ Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- ☐ Increase engagement with Metroparks services
- ☐ Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- ☐ Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- ☐ Research opportunities for investment in capital projects
- ☐ Increase revenue from philanthropic and public sector sources
- ☐ Study revenue opportunities across current and new programs
- ☐ Build a portfolio of new services for hard to reach and underserved residents
- ☐ Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- ☐ Create a resiliency plan for built and natural environment by December of 2023
- ☒ Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

Listen & Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming

- Natural Resources continues to collaborate with City of Detroit Parks. Natural Areas Crew is co-lead a volunteer workday in November at Eliza Howell Park with Detroit staff. Additionally, staff participated in a stakeholder meeting for the Rouge Park Master Plan.

Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress

- We are drafting a Tree Standards and Site Restoration Plan, which will be used collaboratively between operations and other departments on projects throughout the park system. This document also helps achieve several Climate Action Goals.

Conserve & Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

- Natural Areas Crew hosts monthly volunteer workdays that are open to the public and private group workdays as requested. At these workdays, volunteers learn about invasive species, the importance of managing them, and some best practices for taking care of their landscape.

SYSTEM-WIDE

ADMINISTRATIVE & COMPLIANCE

- In accordance with MS4 permit, catch basin cleaning and inspections have occurred at all parks. This was a collaborative project that included Purchasing, Operations, and Climate Action Plan.
- Emergency Action Plans are being developed for maintenance facilities with above ground fuel storage tanks; training and fuel tank inspections are ongoing.
- Annual mowing is ongoing.
- Above-ground storage tank inspections have been completed at all parks.
- Annual universal waste pick-ups have been scheduled at all parks and will be completed in December
- Staff completed a report on this year's results of surveys at vegetation study plots. Results generally show a higher abundance and diversity of vegetation inside exclosures.



Figure 1: NR Department staff toured the new HCMA Water Garden at the Ralph C. Wilson Centennial Park.

WESTERN DISTRICT

- Natural Resources Crew removed several oak trees that were infected with oak wilt near the Milford entrance to **Kensington Metropark**. They also responded to clear downed trees over trails at **Indian Springs Metropark**.
- Natural Areas Crew treated invasive shrubs and vines, such as autumn olive, buckthorn, Asiatic bittersweet, and multiflora rose at **Hudson Mills, Kensington, Dexter-Huron, and Huron Meadows Metroparks**.
- Forestry mowing is ongoing in natural areas in Western District. This mowing is in addition to routine mowing of Annual Mow areas by maintenance teams.



Figure 2: Natural Areas Crew cut and treat invasive shrubs, like autumn olive, at Indian Springs Metropark.

EASTERN DISTRICT

- Natural Areas Crew treated invasive plants at **Stony Creek** and **Lake St Clair Metroparks**.
- In response to the loss of cottonwood trees at **Lake St Clair Metropark**, the Natural Areas Crew with help from volunteers (including our HR department) planted 360 saplings throughout the Marsh. The saplings were caged to prevent loss from animal browse. In the spring, they will return and plan 140 more.
- Natural Resources Crew removed downed trees over mountain bike trails at **Stony Creek Metropark**.
- Universal waste pick-up at **Stony Creek Metropark** is complete.



Figure 3: Natural Areas Crew and volunteers planted and caged 360 saplings at Lake St Clair Metropark.

SOUTHERN DISTRICT

- Natural Resources Crew have begun removing several large, old oak trees through the Nature Center Woodland at **Oakwoods Metropark**. These trees are all near trail and are determined as hazardous due to their hollow trunks, lack of canopy, poor root structure, and evidence of falling limbs.
- Catch basin cleanouts and inspections were completed at all parks in collaboration with purchasing and operations staff.



Figure 4: Colin fells a large oak tree adjacent to the trail at Oakwoods Nature Center. You can see the hollow nature in the photo on the right, as he is standing in it after it is fallen.

WHAT'S NEXT?

SYSTEM-WIDE

- Drafting Respirator Protection Program for Metroparks employees.
- Drafting Tree Standards and Site Restoration Plan.
- Natural Areas Crew will continue treatment of invasive shrub and vines, such as autumn olive, buckthorn, honeysuckle, and bittersweet.
- Finishing annual universal waste pick-up.
- Removal or trimming of hazardous trees in high-traffic areas throughout the park system.

EASTERN DISTRICT

- Tree removals at Stony Creek Golf Course.
- Checking for hazardous trees along trail reroute projects.
- Forestry mowing in natural areas.
- Volunteer workdays planned for Stony Creek Metropark.

WESTERN DISTRICT

- Forestry mowing to widen trails and push back invasive shrubs.
- Continual removal of trees affected by Oak Wilt at Kensington Metropark.

SOUTHERN DISTRICT

- Removal of hazardous trees around Oakwoods Nature Center and surrounding trails.



To: Board of Commissioners
From: Danielle Mauter, Chief of Marketing and Communications
Subject: November Marketing Report
Date: 12/4/2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file November Marketing Report as recommended by Chief of Marketing and Communications, Danielle Mauter, and staff.



HURON-CLINTON METROPARKS MARKETING REPORT

NOVEMBER 2025

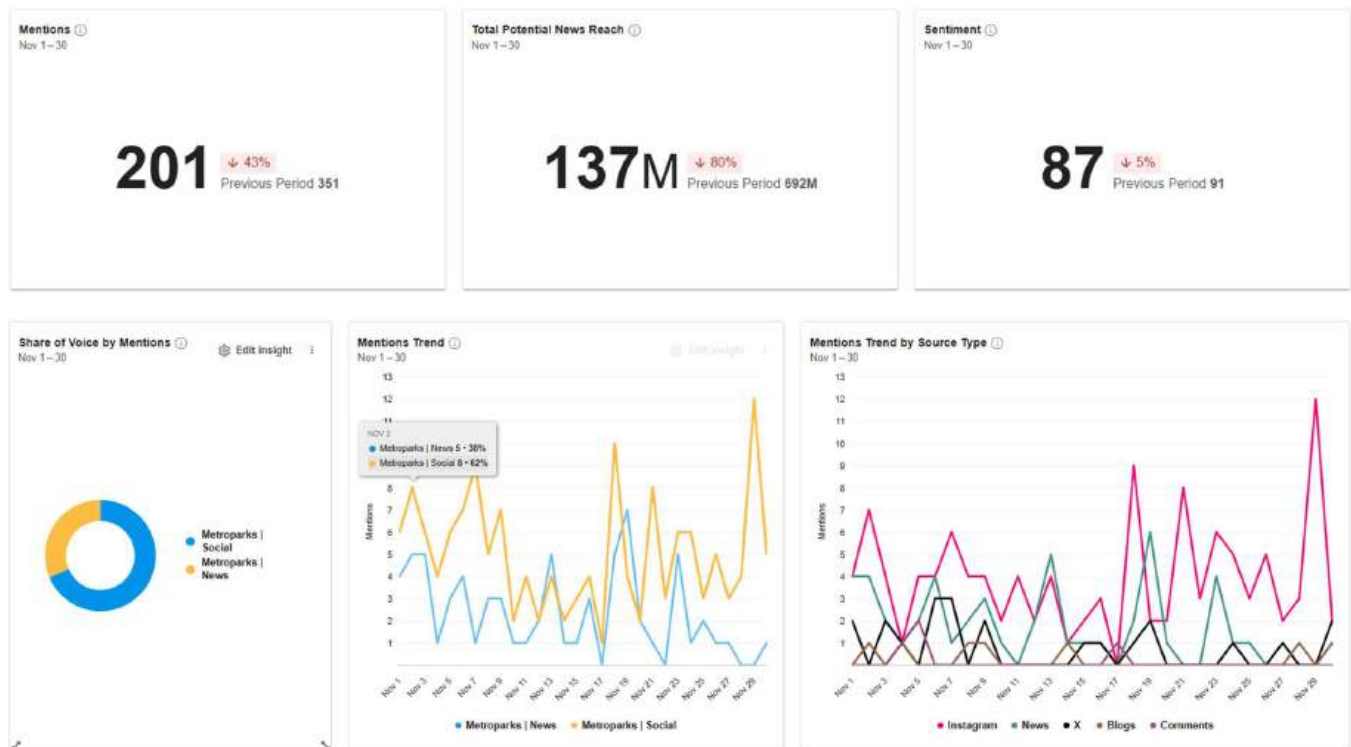
Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)

NOVEMBER 2025

Media Highlights



The peaks in media coverage align with stories related to Flat Rock Dam around the board meeting and their City Council meeting.

Major Projects in November

- Annual Pass Sales Campaign
- Bulk Annual Pass Sales
- Fall Everyone in the Pool partner coordination
- Marketing and Communications Team 2026 planning workshop – planning out strategies and goals for 2026.
- Planning annual Everyone in the Pool Partnerships
- Work on the updated Volunteer SOP as part of the revamp of that program.
- Budget
- Disc Golf Worlds Championship media and comms planning with partners
- Jan-Jun program review and entry
- Partnership and sponsorship meetings
- Closeout of Metroparks Pop-Up Shop

The online Pop-Up Shop was open from October 1 – October 31, 2025. The last week of sales it was also decided to extend the store time frame to November 7 to allow us to give special promo codes to anyone buying a 2026 annual pass. The hope was to drive both annual pass sales and Pop-Up Shop sales.

The store launch started strong with the first three days of the store being open resulting in 97 orders and 297 items sold. However, sales quickly tapered off in frequency – signifying, like many other details throughout this report, that Metroparks “super fans” were the most interested in purchasing merchandise and they did so at the first opportunity.

The Pop-Up Shop ended “in the green” with more profit than expenses, but the sales were not as strong as we were hoping for. With only 410 orders placed, the results don’t align well with a visitor base of around 7 million annual visitors. Future iterations of a merchandise store should consider:

- Creating selections for “super fans” and some sort of pitch or connection to being a super fan
- a smaller assortment of merchandise to avoid issues with minimum order quantities
- More general designs than park specific and design that have some humor, pun or “trendy” spin on words
- Apparel was the best seller by far. If hardgoods are considered in future stores, they should be carefully selected and kept to a minimum.

Total Number of Sales	410
Total Number of Items	1208
Total Revenue at Retail Value	\$27,563
Total Cost	\$24,955.61 (includes cost of influencer kits and items we had to pay to meet minimum order quantity. Those extra items will be re-used in future Metroparks programs and efforts)
Total Profit	\$2,607.93
Total Profit IF we remove the costs for items that will be utilized elsewhere and costs of items that were “marketing expenses” because they were influencer kits	\$11, 434.86

When the store first launched, we had discount codes for social media influencers only. We did not have a staff discount or any other “fan” discounts. At the mid-point of the month, when sales had slowed, we decided to add a combo deal that encouraged shoppers to buy \$120 worth of merchandise in order to receive a free item, and we added some additional discount codes. These additions were met with some (less than 10) complaints from people who had already purchased items and therefore missed out on a discount that could have saved them money. We equated this to other retailers offering periodic sales, but in the future could save complaints by having discounts offered up front and price increases the longer the store is open.

- Trail Challenge Close Out

Trail Challenge Ends with Success

2025 was the third year for the Trail Challenge program. This program was initiated by the Recreation Program Committee and is led by Hilary Simmet in the Marketing and Communications department.

Year three of this program saw continued growth and participation in the program. After a successful second year, staff made improvements from survey feedback to the participants experience by ensuring there was a pet-friendly challenge trail and an accessible trail in all parks. Participants could also pay \$10 for their dog to get a Trail Challenge dog tag for participating with them. An increase in the registration fee to \$35 per participant was made.

This year’s program had a goal of 1000 participants and a budget of \$20,000 plus registration revenue from the participants. The program ran May 1 through October 31 and encouraged participants to complete a challenge trail in every Metropark. This year, the initial incentive was a tumbler with a location to earn a sticker for every park kiosk they visited. If they completed

all 13 they earned all park stickers and a 2026 annual pass. [Full program details and leaderboard can be found by clicking here.](#)

The Numbers

	2023	2024	2025
Registered Participants	498	943	1114 (above goal of 1000)
Revenue (\$25 per participant, \$35 per participant in 2025)	\$12,450	\$23,575	\$38,990
Annual Passes & visited all 13 parks/trails	194 (38.96% of participants)	409 (43.37% of participants)	583 (52.33% of participants)
Only Earned secondary incentive (no annual pass)	97 (19.48% of participants)	187 (19.83% of participants)	255 (22.89% of participants)

Average age of participants – 41

112 participants registered on May 1

808 participants registered in May

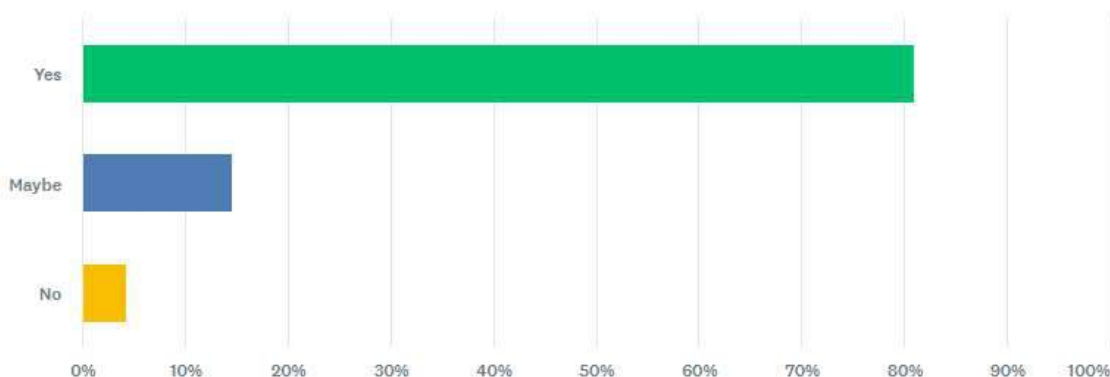
To grow revenue and decrease expenses for the program, the stickers earned for each park cost less than tote bags from last year, which also allowed for a decrease in postage for mailing out incentives. But allowed participants to earn something for attending just one park.

Initial Survey Results

Participants were sent an evaluation survey asking a variety of experiential questions. A sample of the preliminary results are included here.

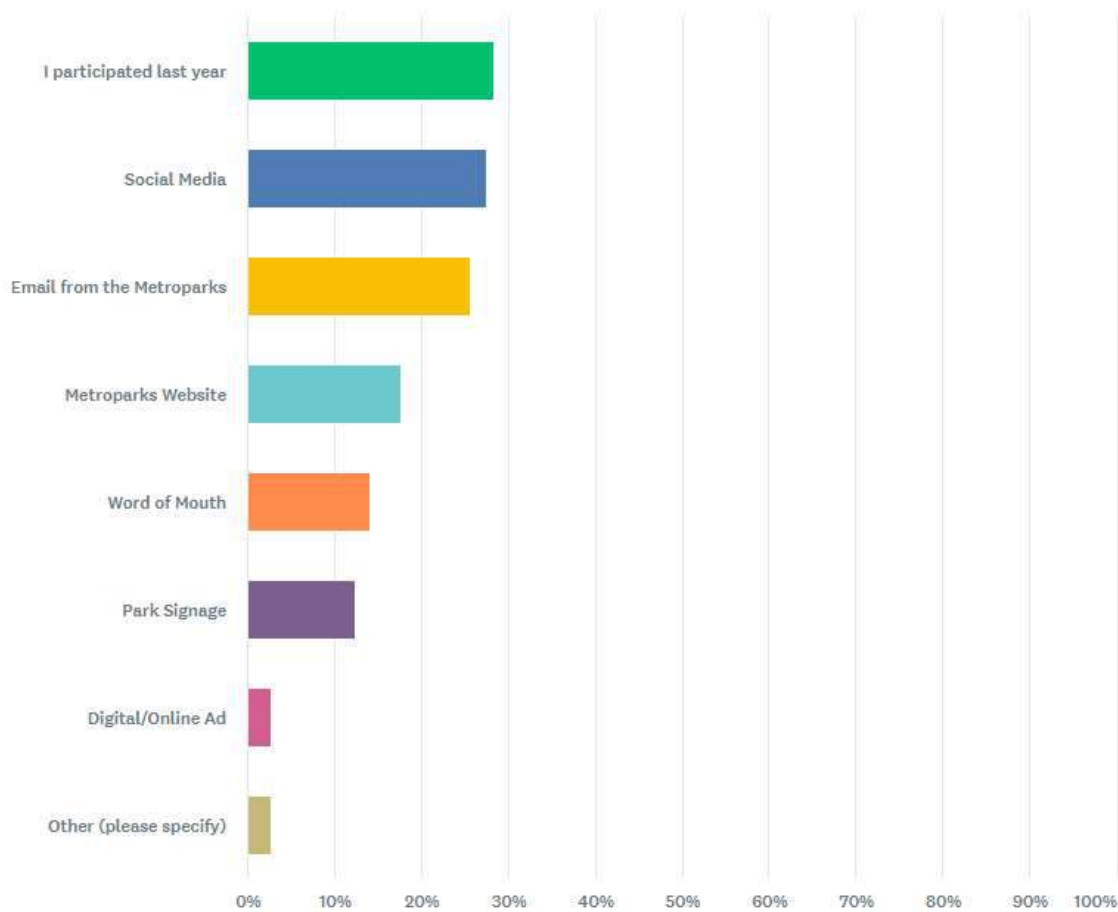
Would you participate in the Trail Challenge again next year?

Answered: 116 Skipped: 0



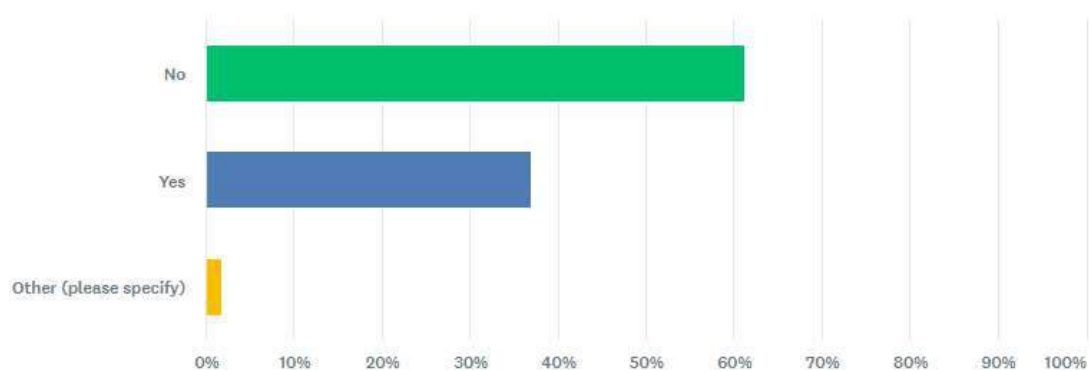
How did you hear about the 2025 Trail Challenge?

Answered: 113 Skipped: 3



Did you attend other Metroparks events when you went to complete a Challenge Trail in the park?

Answered: 111 Skipped: 5



We also received some great testimonials and additional feedback from participants.

I am grateful that this challenge exists! It was a great reason to visit parks that I would have deemed as "a little bit too far away" to visit. We learned about some REALLY great parks

The Trail Challenge was a fun activity and look forward to participating next year. I do think that next year would be even better if there was a better map/directions for finding the trails/kiosks. An interactive map would be extremely helpful.

I loved that I could bring my dog with me to every park this year.

I enjoyed going with my dog to each of the kiosks. Thanks. The length from parking lot to kiosk was perfect. Add the new detroit park next year!

I loved this event! I had only been to Kensington & Hudson Mills prior to this. I hiked most of the trails and biked most of the bike paths. Bonus, I saw birds I've never seen before at Lake Erie! I loved that Stoney Creek had both an easy and a difficult to find kiosk. It would be great if other parks would do similarly next year. I am looking forward to doing this again next year.

Participant Selfies

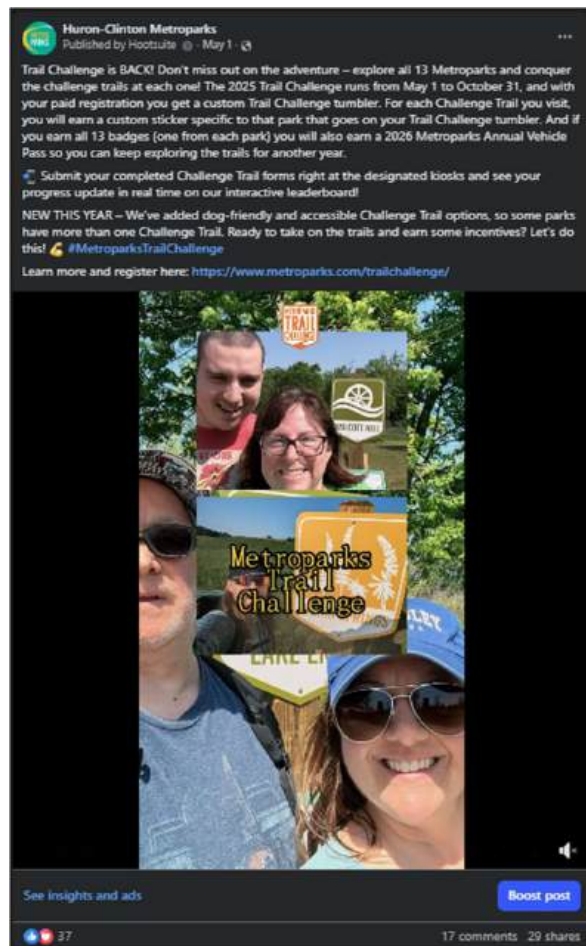


You can see from just this small sampling of selfies that the participation in the program reached a wide range of ages, genders and ethnicities. Some people participated as a whole family, others as individuals, but everyone was always smiling.

Campaign Pieces

Marketing staff generated an integrated campaign around the trail challenge to get the word out. Staff utilized a \$15,000 budget with a mix of email blasts, digital ads, social media ads and in-park signage. Here are some samples of campaign pieces and the results.

5/1/25 Trail Challenge Launch (Reel)



Caption: Trail Challenge is BACK! Don't miss out on the adventure – explore all 13 Metroparks and conquer the challenge trails at each one! The 2025 Trail Challenge runs from May 1 to October 31, and with your paid registration you get a custom Trail Challenge tumbler. For each Challenge Trail you visit, you will earn a custom sticker specific to that park that goes on your Trail Challenge tumbler. And if you earn all 13 badges (one from each park) you will also earn a 2026 Metroparks Annual Vehicle Pass so you can keep exploring the trails for another year.

Submit your completed Challenge Trail forms right at the designated kiosks and see your progress update in real time on our interactive leaderboard!

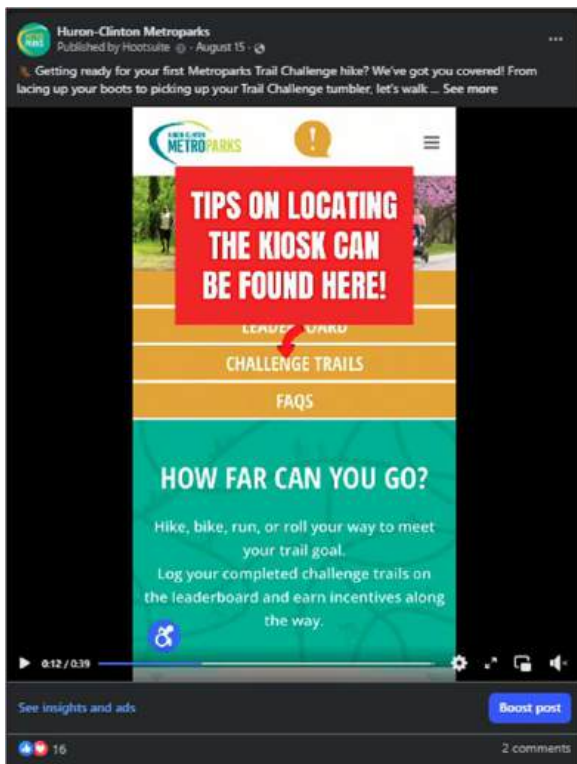
NEW THIS YEAR – We've added dog-friendly and accessible Challenge Trail options, so some parks have more than one Challenge Trail. Ready to take on the trails and earn some incentives? Let's do this! 🏃‍♂️ [#MetroparksTrailChallenge](https://www.metroparks.com/trailchallenge/)

Learn more and register here: <https://www.metroparks.com/trailchallenge/>

- Facebook

- Link: <https://www.facebook.com/share/v/17aZVFEiwF/>
- 37 Likes, 17 Comments, 34 Shares, 53 Link Clicks, 4684 Reach
- Instagram
 - Link: https://www.instagram.com/reel/DJH5qTEtUhe/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA=
 - 71 Likes, 2 Comments, 27 Shares, 1588 Reach
- YouTube Shorts
 - Link: <https://youtube.com/shorts/1uYrp7XfQfo?feature=share>
 - 1 Like, 140 Views

8/15/25 Get Ready with Me (Reel)

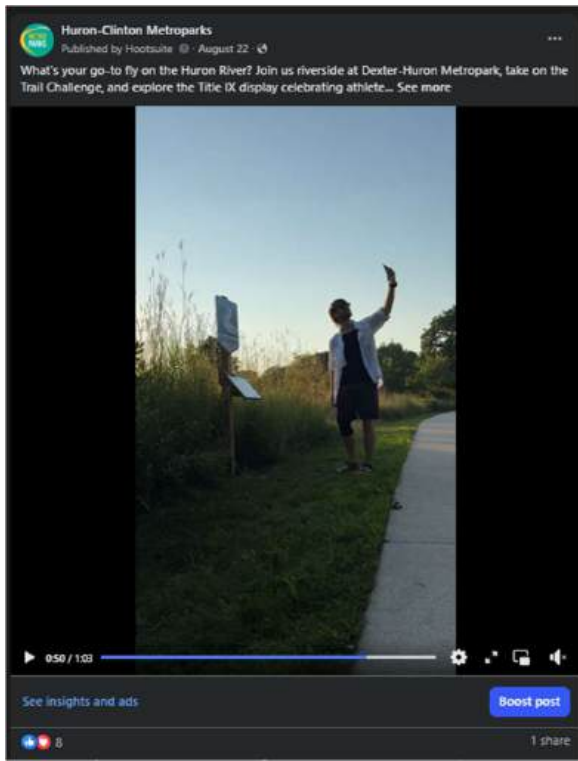


Caption: 🥾 Getting ready for your first Metroparks Trail Challenge hike? We've got you covered! From lacing up your boots to picking up your Trail Challenge tumbler, let's walk through everything needed for a successful day on the trails. Don't forget to check the Trail Challenge page for kiosk locations before you go, and once you're out there, it's as easy as scan, snap a selfie, and upload to the leaderboard 📸 The challenge runs through October 31, so there's still time to hit the trails and earn those badges. Ready to start? <https://www.metroparks.com/trailchallenge/>

- Facebook
 - Link: <https://www.facebook.com/share/r/1A8A1AtvAs/>
 - 16 Likes, 2 Comments, 7 Link Clicks, 1730 Reach
- Instagram
 - Link: https://www.instagram.com/reel/DNZEPSJa56/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA=
 - 47 Likes, 22 Shares, 1102 Reach
- YouTube Shorts

- Link: <https://youtube.com/shorts/ku1AzbNafq4?feature=share>
- 3 Likes, 230 Views

8/22/25 Fly Tying at Dexter-Huron Metropark (Reel)



Caption: What's your go-to fly on the Huron River? Join us riverside at Dexter-Huron Metropark, take on the Trail Challenge, and explore the Title IX display celebrating athletes who've shaped our community. Discover even more adventures across southeast Michigan on our activities page or register for the trail challenge at <https://www.metroparks.com/trailchallenge/>

- Facebook
 - Link: <https://www.facebook.com/share/r/17s1DXJfjh/>
 - 8 Likes, 1 Share, 2 Link Clicks, 1420 Reach
- Instagram
 - Link: https://www.instagram.com/reel/DNrFSWT3M3-/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 21 Likes, 4 Shares, 931 Reach
- YouTube Shorts
 - Link: <https://youtube.com/shorts/YqXx3MwvIjc?feature=share>
 - 8 Likes, 1 Comment, 1107 Views

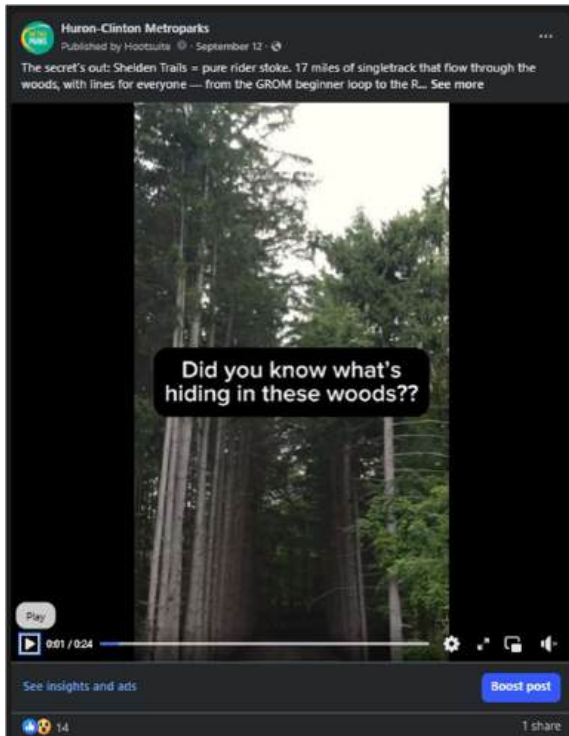
8/29/25 Trail Challenge Prizes (Static Photo/Graphic)



Caption: If you love trails and collecting keepsakes, you're going to want to join the Metroparks Trail Challenge! Every Challenge Trail you complete earns you a custom park sticker to display on your Trail Challenge tumbler. Complete all 13 and you'll also score a 2026 Metroparks Annual Vehicle Pass 🚗 This year's stickers are brand new—so here's a peek at the designs you can earn. The challenge runs through October 31, but registration closes October 24. Start your collection today: <https://www.metroparks.com/trailchallenge/>

- Facebook
 - Link: <https://www.facebook.com/share/p/1CbDF5JwZv/>
 - 60 Likes, 3 Comments, 18 Shares, 109 Link Clicks, 5186 Reach
- Instagram
 - Link: https://www.instagram.com/p/DN9HUujE0wR/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 70 Likes, 8 Comments, 23 Shares, 1487 Reach

9/12/25 Sheldon Trails Highlight (Reel)



Caption: “The secret’s out: Sheldon Trails = pure rider stoke. 17 miles of singletrack that flow through the woods, with lines for everyone — from the GROM beginner loop to the Roller Coaster and Pines Jump Line. And even more adventure is on the way this fall on the Sheldon Trails. A series of progressive drop features will be added near the Back Nine, and the Pines Jump Line will be completely rebuilt with durable wood-faced surfaces. These improvements will add fresh challenges for advanced riders and make the features safer and more sustainable for years to come.

💡 Don’t forget to log your rides at the **Trail Challenge Kiosk** while you’re here.”...

- Facebook
 - Link: <https://www.facebook.com/share/r/17oU9zGL67/>
 - 14 Likes, 1 Share, 2 Link Clicks, 2210 Reach
- Instagram
 - Link: https://www.instagram.com/reel/DOhJ7tFAnOj/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 43 Likes, 14 Shares, 1539 Reach
- YouTube Shorts
 - Link: <https://youtube.com/shorts/mYmjL7E1aXk?feature=share>
 - 3 Likes, 235 Views

9/19/25 Hudson Mills Bike Rental (Reel)



Caption: No bike? No problem! 🚲 The Metroparks have partnered with Destination Cyclery and it's never been easier to get out and ride. You can rent **Destination Cyclery Priority Bicycles** bikes this summer at Delhi, Dexter-Huron, Hudson Mills, and Kensington. Just gear up, grab a rental, and hit a Challenge Trail to log your kiosk and keep climbing the leaderboard. The Metroparks Trail Challenge runs through October 31, so there's still time to ride, explore, and earn some awesome rewards! <https://ow.ly/P8Z050WZBGY>

- Facebook
 - Link: <https://www.facebook.com/share/r/1FkWuGZaqX/>
 - 20 Likes, 2 Shares, 1 Link Click, 1698 Reach
- Instagram
 - Link: https://www.instagram.com/reel/DOzLevgjrvn/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 35 Likes, 1 Comment, 1 Share, 1058 Reach
- YouTube Shorts
 - Link: https://youtube.com/shorts/WhLK_9Tb_IY?feature=share
 - 20 Likes, 1663 Views

10/24/25 Final Registration Notice and User Generated Anniversary Photo (Still Photo)



Caption: Today's the final day to register for the 2025 Metroparks Trail Challenge!

Don't let it be "the one that got away." 🥺

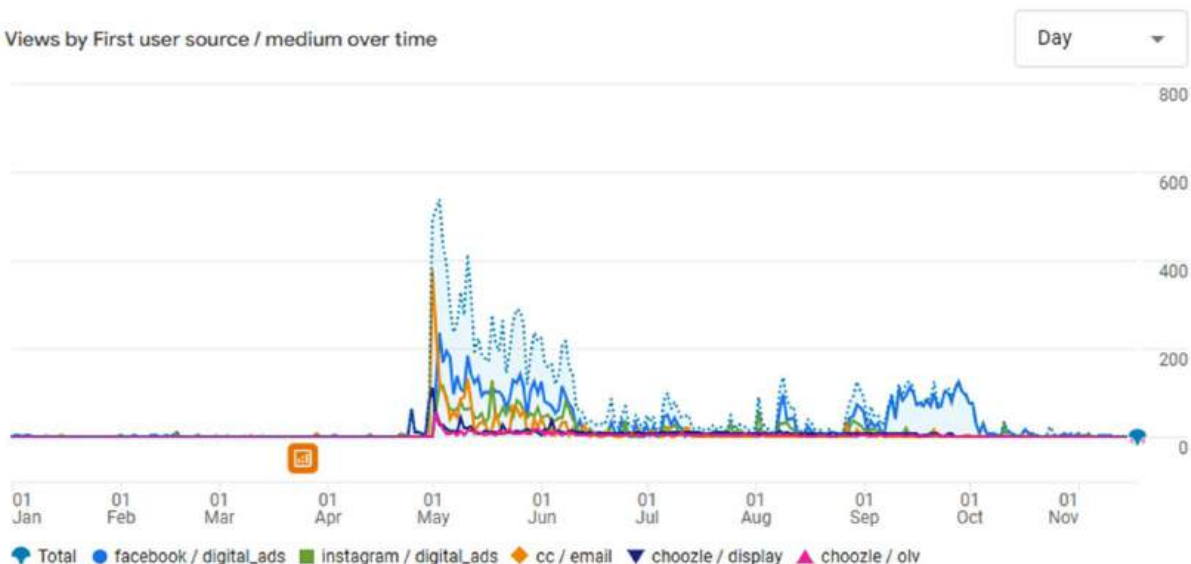
Just ask Andrea and Christopher — they said "I do" at Indian Springs... and one year later, they said "we did it!" — completing all 13 parks in the 2025 Metroparks Trail Challenge.

Make your own unforgettable Metroparks memories before time runs out! <https://ow.ly/AtKB50Xhkft>

- Facebook
 - Link: <https://www.facebook.com/share/p/1DrZ9pydhY/>
 - 64 Likes, 2 Comments, 2 Shares, 35 link clicks, 6388 Reach
- Instagram
 - Link: https://www.instagram.com/p/DQMPZuPE2Tt/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 83 Likes, 5 Shares, 3284 Reach

	First user source / medium	Views	Total users	Returning users
		Views	↓ Total users	Returning users
		Views	↓ Total users	Returning users
☒	Total	16,744 100% of total	9,416 100% of total	443 100% of total
☒	1 facebook / digital_ads	8,203 (48.99%)	4,684 (49.75%)	231 (52.14%)
☒	2 instagram / digital_ads	3,265 (19.5%)	2,081 (22.1%)	78 (17.61%)
☒	3 choozle / display	1,670 (9.97%)	1,555 (16.51%)	10 (2.26%)
☒	4 choozle / olv	683 (4.08%)	646 (6.86%)	5 (1.13%)
☒	5 cc / email	2,680 (16.01%)	333 (3.54%)	110 (24.83%)
☐	6 wxyz / display	140 (0.84%)	123 (1.31%)	4 (0.9%)
☐	7 facebook / organic_social	92 (0.55%)	51 (0.54%)	5 (1.13%)
☐	8 instagram / organic_social	5 (0.03%)	5 (0.05%)	0 (0%)
☐	9 michigan_trails / digital_ads	3 (0.02%)	3 (0.03%)	0 (0%)
☐	10 email / newsletter	2 (0.01%)	2 (0.02%)	0 (0%)
☐	11 social / facebook	1 (<0.01%)	1 (0.01%)	0 (0%)

Views by First user source / medium over time



Comparison to 2024 campaign:

- Instagram overtook Choozle display ads for second place in unique users
 - This could be due to the fact that we added extra social budget later in the year
- Email saw about half the views/users from last year but I believe less emails were sent this year and we sent them to more targeted lists this year instead of every single existing list
- There was also a big dip in page views from organic social. Last year on Facebook there were 1,676 views and this year there were only 92. Curious if the tracking link was used each time and/or the content just wasn't as engaging as last year(?)
- Choozle was slightly down by volume this year – this is most likely because the last week of ads was not run. The campaign on Choozle failed to run, not sure the exact problem that occurred or if it was user error but the run at the end of September did not begin.

Everyone in the Pool Updates

- Fall 2025 additional partnerships:
 - Ann Arbor YMCA (Washtenaw County): 30 youth and adults, \$2,600
 - Orion Township Parks and Recreation (Oakland County): 120 youth, \$6,100
- Winter 2026 partnerships (in addition to approved Annual Partnerships):
 - AquaLyfe Swim School (Macomb County): 80 youth, \$12,960
 - British Swim School Ann Arbor (Washtenaw County): 46 youth, \$6,195
- Held inaugural meeting for the Southeast Michigan Water Safety Coalition, bringing together 7 partners to discuss challenges in regional water safety and drowning prevention, develop goals for the coalition, and discuss future growth of the Everyone in the Pool program.





To: Board of Commissioners
From: Janet Briles, Chief of Planning and Development
Subject: Report – Annual Municipal Maintenance Permit
Date: December 11, 2025

Action Requested: Motion to Approve

That the Board of Commissioners approve the Annual Municipal Maintenance Permit presented by Chief of Planning & Development, Janet Briles, in order to occupy Wayne County road rights-of-way for the purpose of inspection, repair and routine maintenance of facilities.

Fiscal Impact: There is no immediate fiscal impact.

Background: This is an annual requirement through Wayne County Department of Public Services.



**Wayne County Department of Public Services
Engineering Division – Permit Office**

**Scope of Work and Conditions Attachment
For Annual Municipal Maintenance Permits**

The Annual Permit authorizes the municipality to occupy Wayne County road rights-of-way for the purpose of inspection, repair and routine maintenance of the facilities listed below that are under its jurisdiction.

Scope of Work - The following work is authorized under the Annual Maintenance Permit:

Sanitary Sewers

1. Inspection, repair and routine maintenance of the facilities under its jurisdiction

Water Main and installation of 2" pipe

1. Inspection, repair and routine maintenance of the facilities under its jurisdiction
2. Water service connection with 2" diameter pipe or less, serving single customer

A separate permit will be required for any operations performed under the following conditions for Water and/or Sanitary related work:

- a. For all water service connections larger than a two inch (2") diameter.
- b. For any water service connection that serves more than one customer.
- c. Whenever work is to be performed in a new subdivision.
- d. For any sanitary sewer service connection.

Dust Palliative Applications

1. Dust palliative treatment shall be with calcium magnesium chloride in accordance with Wayne County specifications.
2. The municipality shall designate each road to be treated with dust palliative and pay the Contractor for all materials and service.
3. Prior to the application of Dust Palliative Materials, the Permit Holder shall provide at least seven (7) days notice to the Wayne County Roads Division (313-955-9920) to allow for preparation and inspection of the roads to be treated.

Sidewalk

1. Existing sidewalks may be repaired or replaced at existing alignment on existing grade.

A separate permit will be required for the construction of a new sidewalk, for the replacement of an existing sidewalk on a new alignment or grade or for the construction of new sidewalk ramps to the County road.

Street Sweeping

1. Street sweeping shall be performed during daylight hours only.
2. All traffic control devices shall conform to the provisions of the current MMUTCD.

Permit Conditions

1. **A separate permit will be required for final pavement repairs when pavement is broken while making either emergency or non-emergency repairs.**
2. Reports indicating all work performed or that no work was performed under the permit shall be provided to the Permit Office at the end of each month.
3. Any work not covered under the annual scope of work and conditions above shall require a separate permit. Refer to the *Wayne County Rules, Specifications and Procedures Construction Permits*.
4. All inspection costs, including overtime, supervision, testing of materials and emergency work, if required, shall be billed to the Permit Holder.



Wayne County Department of Public Services Engineering Division – Permit Office

Conditions & Limitations of Permits

Plan Approval and Specifications: All work performed under the permit shall be done in accordance with the approved plans, specifications, maps, statements and special conditions filed with the County and shall comply with Wayne County Specifications, as defined in the current Wayne County Rules, Specifications and Procedures for Permit Construction, included as an attachment to this permit, the Wayne County Standard Plans for Permit Construction, and the MDOT Standard Specifications For Construction, as modified by WCDPS Special Provisions, and other WCDPS specifications. Any situation or problem which occurs as a result of the construction, operation, use and/or maintenance of the facility in the right-of-way and is not covered by the approved plans nor by the County's current Standards and Specifications shall be resolved by the Permit Holder as directed and approved by the Permit Office. Any significant change to the plans must be approved by the Permit Office and is authorized only when an approved addendum is obtained from the Permit Office.

Fees: The Permit Holder shall be responsible for all fees and costs incurred by the County in connection with the permit and shall deposit payment for fees and costs as determined by the County at the time the permit is issued.

Bond: The Permit Holder shall furnish a bond in cash or Certified check in an amount acceptable to the County to guarantee performance under the conditions of the permit. The County may use all or any portion of the bond which shall be necessary to cover any expense, including inspection costs or damage incurred by the County through the granting of the permit. Should the bond be insufficient to cover the expenses and damages incurred by the County, the Permit Holder shall pay such deficiency upon billing by the County. If the bond amount exceeds the expenses and damages incurred by the County, the excess portion will be returned to the Depositor. The excess performance bond provided for herein, when it cannot be returned, shall be deposited into the County Road Fund and become a part thereof, unless claimed by the Depositor within one year of the date of satisfactory completion of the construction authorized by the permit.

Insurance: The Permit Holder shall furnish proof of liability and property damage insurance in the form and amounts acceptable to the County with Wayne County named as an insured party. The Permit Holder shall maintain this insurance until the permit is released, revoked or cancelled by the County.

Indemnification / Hold Harmless: Sub-Section 1 herein applies to all Permit Holders except Municipalities. Sub-Section 2 herein applies to Municipalities only.

1. To the extent allowed by law, the Permit Holder shall indemnify, hold harmless and defend Wayne County, its Department of Public Services, its officials and employees against any and all claims, suits and judgments to which the County, the Department, its officials and employees may be subject and for all costs and actual attorney fees which may be incurred on account of injury to persons or damage to property, including property of the County, whether due to negligence of the Permit Holder or to the joint negligence of the Permit Holder and the County, arising out of any and all work performed under the permit, or in connection with work not authorized by the permit, or resulting from failure to comply with the terms of the permit or arising out of the continued existence of the work product that is the subject of the permit. This hold harmless provision must not be construed as a waiver of any governmental immunity by the County.
2. To the extent allowed by law, the Municipality as Permit Holder shall hold harmless and defend Wayne County, its Department of Public Services, its officials and employees, for the Municipality's own negligence, tortious acts, errors, or omissions, and the acts, errors, or omissions of any of its employees, on account of injury to persons or damage to property, including property of the County, arising out of any and all work performed under the permit, or in connection with work not authorized by the permit, or resulting from failure to comply with the terms of the permit or arising out of the continued existence of work product that is the subject of the permit. Sub-section 1 above applies to contractors, subcontractors, consultants, or agents of the Municipality. This hold harmless provision must not be construed as a waiver of any governmental immunity by the County or the Municipality's, as provided by statute or modified by court decisions.

Permit on Site: The Permit Holder shall keep available a copy of the permit and any associated approved plans on site during permitted activities.

Notification for Start and Completion of Work: The permit shall not become operative until it has been fully executed by the County. The Permit Holder shall notify the County before starting construction and shall notify the County when work is completed. The Permit Holder or their representative shall have copies of the executed permit and approved plans in their possession on the job site at all times.

1. The Permit Holder shall provide at least three (3) days advanced notice, excluding Saturdays, Sundays and holidays, to the Permit Office prior to the commencement of any permitted activities by submitting a START OF WORK NOTIFICATION form by mail, fax or e-mail. In certain instances, additional notice may be required by the Permit Office. In the event that construction work ceases for a period of time, then the Permit Holder shall notify the Wayne County Inspector at least 24 hours prior to resuming work.
2. The Permit Holder shall comply with all requirements of the Miss Dig Statute, MCL §460.701 et seq., as amended. The Permit Holder shall call "MISS DIG", at (800) 482-7161, at least 72 hours, excluding Saturdays, Sundays and holidays, but not more than twenty-one (21) calendar days, before starting any underground work. The Permit Holder assumes all responsibility for damage to or interruption of underground utilities.
3. The Permit Holder shall call Wayne County Department of Public Services' Traffic Operations Office at (734) 955-2154, at least 72 hours prior, excluding Saturdays, Sundays and holidays, but not more than twenty-one (21) calendar days, before starting any underground work in the vicinity of any traffic signal equipment owned, operated or maintained by Wayne County.

Safety: The Permit Holder agrees that all work under the permit shall be performed in a safe manner and to keep the area affected by the permit in a safe condition until the work is completed and accepted by the County. The Permit Holder shall furnish, install and maintain all necessary traffic controls and protection which are in accordance with the current Manual on Uniform Traffic Control Devices (MUTCD). The Permit Holder shall conduct all activities and maintain all facilities as set forth in the permit in a manner so as not to damage, impair, interfere with, or obstruct a public road or create a foreseeable risk of harm to the traveling public. The Permit Holder shall comply with all applicable OSHA and MIOSHA requirements.

Underground Utilities: The Permit Holder shall contact all utility owners regarding their facilities prior to starting work and shall comply with all applicable provisions of Act 53, Public Acts of 1974, as amended. Wayne County makes no warranty either expressed or implied as to the condition or suitability of subsurface conditions or any existing facility which may be encountered during an excavation. The presence or absence of utilities is based on the best information available and the County is not responsible for the accuracy of this information. The Permit Holder assumes all responsibility for the interruption and damage to underground utilities. The Permit Holder is responsible for proper disposal, in accordance with current regulations, of any material excavated from within the right-of-way. Such materials include, without limitation, soils or groundwater contaminated by petroleum products or other pollutants associated with sites identified by the MDEQ or reported on appropriate release forms for underground storage tanks.

Assignability: The permit is neither transferable nor assignable without the written consent of the County.

Limitation of Permit: The Applicant and the Permit Holder shall be responsible for obtaining and shall secure any permits or permission necessary or required by law from State, federal or other local governmental agencies and jurisdictions, corporations or individuals. These include, without limitation, those pertaining to drains, inland lakes and streams, wetlands, woodlands, flood plains, filling, noise regulation and hours of operation. Issuance of a Wayne County permit does not authorize activities otherwise regulated by State, federal or local agencies.

Access of Other Vehicles: The Permit Holder shall, at all times possible, maintain a minimum of one acceptable access to all abutting occupied properties, driveways and side streets unless otherwise specified on the approved plans. The Permit Holder shall notify all owners or occupants of properties whose access may be temporarily disrupted during the permitted work. The local police, fire or emergency service agencies shall define acceptable access. The Permit Holder shall provide signing and other improvements necessary to ensure adequate access until the roadway, driveway or side street is restored. The Permit Holder shall conduct all operations so as to minimize inconvenience to abutting property owners. Wayne County reserves the right to reasonably restrict the progress of work by the Permit Holder based on the rate of roadway and right-of-way restoration, including permanent or temporary pavement. Wayne County may require that work be suspended until satisfactory backfilling of open trenches or excavations has been completed and driveways, side streets and drainage restored.

Restoration: The Permit Holder agrees to restore the County road and road right-of-way, County drain easement or County park property to a condition equal to or better than its condition before work under the permit began. If the Permit Holder fails to satisfactorily restore the permitted work area, Wayne County may take all practical actions necessary to provide reasonably safe and convenient public travel, preservation of the roadway and drainage, prevention of soil erosion and sedimentation, and elimination of nuisance to abutting property owners caused by the permitted activity. Security in the form of cash, a certified check or surety bond shall be required to secure the cost of restoring the disturbed portion of the right-of-way to an acceptable safe condition. The amount of the security shall be determined by the Permit Office. In the event that a suspension of work will be protracted or that the work will not be completed by the Permit Holder, the Permit Holder shall restore the right-of-way to a condition similar to the condition that existed prior to issuance of the permit.

Acceptance: Acceptance by the County of work performed does not relieve the Permit Holder of full responsibility for work performed or the presence of the permitted facility. The Permit Holder acknowledges that the County has no liability for the presence of the Permit Holder's facility located within the County road right-of-way, County drain easement or County park property.

Permit Expiration and Extension of Time: All work authorized by the permit shall be completed to the satisfaction of the Permit Office on or before the expiration date specified in the permit. Any request for an extension of time for completion shall be on a completed County form and shall demonstrate good cause for granting the request. Additional requirements may be imposed as a condition of an extension of time due to seasonal limitations or other considerations. These additional requirements may include, without limitation, changes to materials or construction methods, reestablishment of fees, bonds, deposits and insurance requirements.

Responsibility: The design, construction, operation and maintenance of all work covered by the permit shall be at the Permit Holder's expense with the exception that the Permit Holder will not be responsible for maintaining road widenings or similar facilities which become part of the County roadway.

Revocation: The permit may be suspended or revoked at the will of the County. Upon order of the County, the Permit Holder shall surrender the permit, cease operations and remove, alter or relocate, at their expense, the facilities for which the permit was granted. The Permit Holder expressly waives any right to claim damages for compensation resulting from the revocation of the permit.

Violation: The County may declare the permit null and void if the Permit Holder violates the terms of the permit. The County may require immediate removal of the Permit Holder's facilities and restoration of the County property, or the County may remove the facilities and restore the County property at the Permit Holder's expense. The Permit Holder agrees that in the event of a violation of the terms of the permit or in the event the work authorized by the permit is not satisfactorily completed by the permit expiration date, the County may use all or any portion of the performance bond to restore the County road right-of-way, drain easement, wastewater facility or park property as necessary for reasonably safe and efficient operations and maintenance, or to establish extraordinary maintenance procedures as required to assure reasonably safe and efficient operation of the County facility.

Inspection and Testing of Materials: Wayne County reserves the right of inspection and the testing of materials by its authorized representatives of all permitted activities and/or activities within the road right-of-way, County owned property or within a County drain easement. All items identified by the final inspection shall be resolved prior to release of the permit. All materials and methods utilized during the course of the authorized permit work shall meet the requirements of the current MDOT Standard Specifications For Construction as modified by Wayne County Special Provisions, Standard Plans for Permit Construction and this manual. The Permit Holder shall reimburse Wayne County for all required inspections and testing of materials.

Design: The Permit Holder is fully responsible for the design of the permitted facility, such that the design shall be consistent with all applicable County standards, specifications, guidelines, requirements and with good engineering practice. Any errors in the plans that become evident after the issuance of a permit, and which change the scope of permitted work, are subject to review and may be grounds for revocation of the permit. The Permit Office will not relieve the Permit Holder of the responsibility of correcting errors, deficiencies, or omissions due to oversight or unforeseen contingencies such as faulty drainage, poor subsoil conditions or the failure of the Permit Holder's engineer to show all the related or pertinent conditions inside or outside the plan area.

Drainage: Drainage shall not be altered to flow into the road right-of-way or road drainage system unless approved by Wayne County.

Permit Holder Compliance: The Permit Holder shall abide by the conditions and limitations contained on the permit and all other conditions listed within the WCDPS Rules, Specifications and Procedures for Construction Permits. The application of any work undertaken under the permit shall constitute the Permit Holder's agreement to the Provision.



**Wayne County Department of Public Services
Engineering Division – Permit Office
Indemnity and Insurance Attachment**

To the extent allowed by law, the Permit Holder shall defend and hold harmless Wayne County, the Department of Public Services, its officials and employees against any and all claims, suits and judgments to which Wayne County, the Departments, its officials and employees may be subject and for all costs and actual attorney fees which may be incurred on account of injury to persons or damage to property, including County property. The Permit Holder shall provide this indemnity for any incident arising out of any and all activities performed under the permit or in connection with work not authorized by the permit, or resulting from the failure to comply with the terms of the permit, or arising out of the continued existence of the work product that is subject to the permit.

Certificates of insurance shall be required for all construction permits, excluding residential driveway permits. Each certificate of insurance and any associated correspondence shall reference the plan review number of the project. General liability and automotive liability insurance coverage shall be in amounts detailed below:

The general liability insurance coverage shall be in amounts not less than \$1,000,000 each occurrence and \$2,000,000 general aggregate. Proof of automobile liability shall be in amounts not less than \$1,000,000 combined single limit for each accident, bodily injury per accident, and property damage per accident, and in an amount not less than \$1,000,000 for bodily injury each person, each occurrence and property damage liability \$1,000,000 each occurrence.

The certificate of insurance must be provided by a person, the corporation, or by authorized representatives who signed personally either the application or permit. Insurance shall remain in force until the permit is released by Wayne County.

The Wayne County Department of Public Services shall be a Certificate Holder on the policy of insurance. Wayne County, drainage district, and its officers, agents and employees shall be named as additional insured parties. It is also required that the annual permit numbers are included on each certificate of insurance.

The insurance shall cover a period not less than the term of the permit and shall provide that it cannot be cancelled or reduced without thirty (30) days advance written notice to Wayne County, by certified mail, first-class, return receipt requested. The thirty (30) days shall begin on the date when the County received the notice, as evidenced by the return receipt.

Such insurance shall provide by endorsement therein for the thirty (30) day notice by the insurer to the Permit Office prior to termination, cancellation or material alteration of the policy.

Licensee agrees to make application for renewal thereof at least sixty (60) days before the expiration date of the policy then in force and to file a certified copy of such renewed policy with the Permit Office.

The policy shall also provide by endorsement for the removal of the contractual exclusion.

Should insurance coverage be cancelled or reduced below acceptable limits, or allowed to expire, the authorization to continue work under the permit shall be suspended or revoked and shall not resume until new insurance is in force and accepted by Wayne County. Wayne County may, in such cases, take appropriate action to restore or protect the road and appurtenances. All costs incurred by this action shall be deducted from any remaining inspection deposit, bond and/or Letter of Credit and, if necessary, the Permit Holder may be billed to defray actual expenses.

**MODEL COMMUNITY RESOLUTION
AUTHORIZING EXECUTION OF
WAYNE COUNTY PERMITS**

Resolution No. _____

At a Regular Meeting of the _____ (Name of
Community Governing Board) on _____ (date), the following
resolution was offered:

WHEREAS, the _____ (hereinafter the "Community") periodically applies to the County of Wayne Department of Public Services, Engineering Division Permit Office (hereinafter the "County") for permits to conduct emergency repairs, annual maintenance work, and for other purposes on local and County roads located entirely within the boundaries of the Community, as needed from time to time to maintain the roads in a condition reasonably safe and convenient for public travel;

WHEREAS, pursuant to Act 51 of 1951, being MCL 247.651 *et seq.*, the County permits and regulates such activities noted above and related temporary road closures;

NOW THEREFORE, BE IT RESOLVED, in consideration of the County granting such permit (hereinafter the "Permit"), the Community agrees and resolves that:

Any work performed for the Community by a contractor or subcontractor will be solely as a contractor for the Community and not as a contractor or agent of the County. Any claims by any contractor or subcontractor will be the sole responsibility of the Community. The County shall not be subject to any obligations or liabilities by vendors and contractors of the Community, or their subcontractors.

The Community shall take no unlawful action or conduct, which arises either directly or indirectly out of its obligations, responsibilities, and duties under the Permit which results in claims being asserted against or judgment being imposed against the County, and all officers, agents and employees thereof pursuant to a maintenance contract. In the event that same occurs, for the purposes of the Permit, it will be considered a breach of the Permit thereby giving the County a right to seek and obtain any necessary relief or remedy, including, but not by way of limitation, a judgment for money damages.

With respect to any activities authorized by Permit, when the Community requires insurance on its own or its contractor's behalf, it shall also require that such policy include as named insured the County of Wayne and all officers, agents and employees thereof.

The incorporation by the County of this Resolution as part of a permit does not prevent the County from requiring additional performance security or insurance before issuance of a Permit.

This Resolution stipulates that the requesting Community shall, at no expense to Wayne County, provide necessary police supervision, establish detours and post all necessary

signs and other traffic control devices in accordance with the Michigan Manual of Uniform Traffic Control Devices.

This Resolution stipulates that the requesting Community shall assume full responsibility for the cost of repairing damage done to the County road during the period of road closure or partial closure.

This Resolution shall continue in force from the date of execution until cancelled by the Community or the County with no less than thirty (30) days prior written notice to the other party. It will not be cancelled or otherwise terminated by the Community with regard to any Permit which has already been issued or activity which has already been undertaken.

The Community stipulates that it agrees to the terms of the County of Wayne permit at the time a permit is signed by the Community's authorized representative.

BE IT FURTHER RESOLVED, that the following individual(s) is/are authorized in their official capacity as the Community's authorized representative to sign and so bind the Community to the provisions of any and all permits applied for to the County of Wayne, Department of Public Services Engineering Division Permit Office for necessary permits from time to time to work within County road right-of-way or local roads on behalf of the Community.

Name	Title
_____	_____
_____	_____

I HEREBY CERTIFY that the foregoing is a true and correct copy of a resolution adopted by the [Board of Trustees/City Council] of the _____
(name of Community), County of Wayne, Michigan, on _____.

To: Board of Commissioners
 From: Shedreka Miller, Chief of Finance
 Subject: Approval – 2024 Tax Levy Adjustments
 Date: December 4, 2025

Action Requested: Motion to Approve

That the Board of Commissioners (1) approve the 2024 Tax Levy Adjustments to decrease the current year receivable balance; and (2) write-off 2019 Delinquent Personal Property tax receivable balances as requested by Chief of Finance Shedreka Miller and staff.

Fiscal Impact: As a result of this review the tax levy receivable and associated budgeted revenue will be decreased. The net fiscal impact is an expected decrease in fund balance of \$476,299.26.

Background: At the start of each budget year, the Metroparks establishes a receivable account for the current year's tax levy. Since 2008, Metroparks has been estimating the amount of taxes that will be captured locally under various tax abatement programs or adjusted downward by Board of Reviews. For the 2025 Budget, Metroparks initial levy was \$43,026,642 with estimated captured taxes of \$1,150,000 producing a "net" tax receivable balance of \$41,876,642. As tax payments are received during the year, they are applied to reduce the tax receivable balance.

Prior to year end, it is necessary to reconcile the differences between Metroparks and County accounting records. During the past several months, staff has been working with various representatives of the five County Treasurer's offices to obtain information on the many 2024 tax levy adjustments from local tax abatement programs, Board of Reviews, Tax Tribunals, etc. In total, the actual tax levy adjustments reported by County Treasurer's offices are \$1,626,299.26 compared to HCMA estimated adjustments of \$1,150,000. This results in a net tax levy receivable decrease or write-down of \$476,299.26 as summarized below.

County	Estimated Tax Adjustments	Actual Tax Adjustments	Net Tax Write Up/(Down)
Livingston	\$ 35,000.00	38,965.98	\$ (3,965.98)
Macomb	45,000.00	85,165.10	(40,165.10)
Oakland	425,000.00	576,963.44	(151,963.44)
Washtenaw	70,000.00	132,996.65	(62,996.65)
Wayne	575,000.00	792,208.09	(217,208.09)
Totals	\$ 1,150,000.00	\$ 1,626,299.26	\$ (476,299.26)

At this time, it is appropriate to reduce HCMA tax receivable balances for uncollected delinquent 2019 personal property taxes as collection of these taxes are very unlikely. Macomb and Oakland Counties have sent Circuit Court Judgements striking these taxes from the tax rolls. Although staff does not receive copies of circuit court judgements from Livingston, Washtenaw, or Wayne Counties, it is consistent to also write off their 2019 receivable balances as well. The total tax receivable balances to write-off for all five counties is \$545.89.

Between the 2024 tax levy adjustment due to the current year reconciliations and the write off of the 2019 and the prior year's personal delinquent balances, the net decrease to the Metroparks tax receivable balance totals \$475,753.37. The net impact of these tax levy adjustments is a decrease to the Metroparks Fund Balance.



To: Board of Commissioners
 From: Mike Henkel, Chief of Engineering Services
 Project No: 506-21-500
 Subject: Change Order- Walnut Grove Campground Improvements
 Location: Lower Huron Metropark
 Date: December 2, 2025

Action Requested: Motion to Approve That the Board of Commissioners **1)** approve a change order for Contract No. 506-21-500 in the amount of \$44,687.00 and **2)** transfer \$44,687.00 from the Lake St. Clair Exit Road project to cover the cost as recommended by Chief of Engineering Services Mike Henkel and Staff.

Fiscal Impact: Additional project cost of \$ 44,687.00. Of the total \$42,262.00 is for additional electrical work and \$2,425.00 is for additional pavement markings. It is also estimated that deductions of \$20,547.00 will be realized upon project closed out. The deducts are from contract quantities that were not needed during construction. This project is also partially funded by a \$450,000.00 Land and Water Conservation Fund Grant. The added cost can be funded from the Lake St. Clair Exit Road project which will be deferred to a later date.

Background: One of the last items of work to complete the project is the connection of power from DTE to the new electrical service for the campground. DTE will require the connection location be moved roughly 110 feet +/- from the original location. The new location will require additional conduits, conductors, and underground work by the contractor.

The Walnut Grove campground at Lower Huron provides overnight accommodations for park visitors. The camping was originally proposed a pilot project that has gained popularity. The existing project will improve the camping experience by providing water service to campsites, sanitary sewer hook ups, electrical service connections and upgrades, ADA compliant paths, firewood storage area, and shade tree plantings.

Project Cost Summary:

Approved project cost 6-12-25	\$1,276,100.00
Current project actual cost of work	\$1,288,416.03
Proposed change order 12-11-25	\$44,687.00
Projected project estimated close out deductions	<u>(\$20,547.00)</u>
Project estimate at completion	<u>\$1,312,556.03</u>
Difference (Completion – Original)	\$36,456.03
Potential grant reimbursements	<u>(\$450,000.00)</u>
Projected total project cost	\$869,922.00



New campground accessible site with electric



To: Board of Commissioners
 From: Mike Henkel, Chief of Engineering Services
 Project No: 512-25-254
 Project Title: Electrical retrofit for EV carts and vehicle chargers
 Project Type: Capital
 Location: Lake Erie Metropark
 Date: November 25, 2025

Bids Received: November 20, 2025

Action Requested: Motion to Approve

That the Board of Commissioners award Contract No. 512-25-254 to the low responsive, responsible bidder, Corby Energy Services Inc. in the amount of \$179,875.00 as recommended by Chief of Engineering Services Mike Henkel and Staff.

Fiscal Impact: The project is budgeted at \$180,000.00 and is \$125.00 underbudget.

Scope of Work: The work includes furnishing all labor, equipment and materials necessary to install golf cart chargers, upgrade electrical components, disconnects, and panels.

Background: The golf course at Lake Erie Metropark is converting its fleet of golf carts from gas to electric. The new electric carts will be in service for the 2026 season. The project will upgrade the existing electric supply for the cart storage area to allow the charging of the fleet.

<u>Contractor</u>	<u>City</u>	<u>Amount</u>
Corby Energy Services	Belleville	\$ 179,875.00
A/C Building System, Inc.	Wixom	\$ 198,000.00
O'Donnel Electric, LLC	Whitmore Lake	\$ 198,055.00
J. Ranck Electric	Mount Pleasant	\$ 217,513.00
Allied Building Co.	Detroit	\$ 234,843.00
Slynn Electric Corp.	New Baltimore	\$ 249,000.00
Decima LLC	Detroit	\$ 325,974.48

Budget Amount for Contract Services	\$ 180,000.00

Work Order Amount

Contract Amount- Corby Energy Services	\$ 179,875.00
Contract Administration	<u>\$ 10,000.00</u>
Total Proposed Work Order Amount	\$ 189,875.00

This project was reported and publicly advertised in the following construction reporting outlets: MITN, Construction Association of Michigan, Construction Connect, Dodge Data, NAPC, Builders Exchange of Michigan, Washtenaw Contractors Association, Builders Exchange of Lansing and Central Michigan.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Janet Briles, Chief of Planning & Development
Project Title: Lake Erie Metropark – Trapper’s Run Renovation
Date: December 11, 2025

Action Requested: Motion to Approve

That the Board of Commissioners approve a resolution for the Michigan Coastal Management grant program for the Trapper’s Run Renovation at Lake Erie Metropark as recommended by Chief of Planning and Development Janet Briles and staff.

Fiscal Impact: The proposed project total cost is estimated at \$100,000 with \$50,000 in grant funding. If awarded, matching funds of \$40,000 would be allocated from the Southern District’s 2026 ADA funds, with at least \$10,000 in in-kind matching funds.

Background: The Michigan Coastal Management Program grants are administered by EGLE’s Water Resources Division. The maximum award amount is \$250,000 for low-cost construction projects. HCMA’s proposed project will renovate portions of the existing boardwalk along Trapper’s Run at Lake Erie Metropark. Trapper’s Run is a roughly one-mile loop trail that is designated as a nature trail and features a series of overlooks into the surrounding coastal marsh and lagoons. The scope of work includes renovating the boardwalk to improve safety by installing kickplates and/or railings, and portions of the boardwalk. By improving this infrastructure, the project directly advances the Michigan Coastal Management Program’s priorities for resilient coastal infrastructure and preservation of public access.

Application Timeline:

Deadline for submission..... December 31, 2025

Notification of award..... Summer 2026

Attachment: Grant Resolution

**HURON-CLINTON METROPOLITAN AUTHORITY
13000 HIGH RIDGE DRIVE, BRIGHTON, MICHIGAN 48114**

**RESOLUTION SUPPORTING THE MICHIGAN DEPT OF ENVIRONMENT, GREAT LAKES, AND ENERGY
WATER RESOURCES DIVISION
MICHIGAN COASTAL MANAGEMENT PROGRAM SUBMISSION FOR LAKE ERIE METROPARK
TRAPPER’S RUN RENOVATION**

Resolution No. 2025-XX

Motion made by: Commissioner _____

Supported by: Commissioner _____

AT A MEETING OF THE BOARD OF COMMISSIONERS OF THE HURON-CLINTON METROPOLITAN AUTHORITY HELD ON DECEMBER 11, 2025, THE BOARD ADOPTED THE FOLLOWING RESOLUTION:

WHEREAS, the Huron-Clinton Metropolitan Authority (HCMA) is submitting a proposal for Michigan’s Coastal Management Program for renovations at Trapper’s Run nature trail at Lake Erie Metropark

WHEREAS, Operations and Maintenance staff, Planning & Development, and Engineering have developed a site plan and cost estimate for improvements

WHEREAS, the Authority desires to renovate portions of the boardwalk along Trapper’s Run, specifically, HCMA’s proposed project will renovate portions of the existing boardwalk along Trapper’s Run at Lake Erie Metropark. Trapper’s Run is a roughly one-mile loop trail that is designated as a nature trail and features a series of overlooks into the surrounding coastal marsh and lagoons. The scope of work includes renovating the boardwalk to improve safety by installing kickplates and/or railings, and portions of the boardwalk. By improving this infrastructure, the project directly advances the Michigan Coastal Management Program’s priorities for resilient coastal infrastructure and preservation of public access.

NOW, THEREFORE, BE IT RESOLVED that the Board of Commissioners of the Huron-Clinton Metropolitan Authority does hereby authorize the commitment of \$40,000 in cash outlay, and at least \$10,000 in in-kind contributions as necessary, toward the completion of the proposed project during the 2026 and 2027 fiscal years; and

BE IT FURTHER RESOLVED that the Huron-Clinton Metropolitan Authority hereby authorizes submission of a grant application to EGLE’s Water Resources Division’s Michigan Coastal Management Program for up to \$50,000 for a total project cost of \$100,000, for the improvements at Lake Erie Metropark and commits that the local match shall be provided if the project is funded.

AYES: Commissioners: _____

NAYS: Commissioners: _____

ABSTAIN: Commissioners: _____

ABSENT: Commissioners: _____

I hereby certify that the above is a true and correct copy of the Resolution adopted by the Huron-Clinton Metropolitan Authority, on December 11, 2025.

Micaela Vasquez, Recording Secretary



To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Approval – Pollution Liability Insurance for 2026-2028
Date: December 5, 2025

Action Requested: Motion to Approve

That the Board of Commissioners approve a three-year Pollution Liability insurance policy provided by ACE American Insurance Company for the period from January 1, 2026, to January 1, 2029 for the premium in the amount of \$50,935 as recommended by Chief of Finance Shedreka Miller and staff.

The official quote is still outstanding, and the recommended amount is an estimated 24% reduction to the 2023 quote.

Fiscal Impact: The cost of the policy will be allocated over the three-year term. The 2026 general fund budget as proposed contains an estimated \$27,000 for Pollution Insurance coverage.

Background: The Metroparks current Pollution Liability coverage, which is written on a three-year basis, ends Dec. 31, 2025. This \$5 million policy had been written through ACE American Insurance Company.

The policy provides coverage for all the Metroparks above-ground storage tanks and includes a separation date between pre and new coverage back to Jan. 15, 1996.



To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Approval – 2026 Worker’s Compensation Insurance Renewal
Date: December 5, 2025

Action Requested: Motion to Approve

That the Board of Commissioners approve the renewal of the 2026 Worker’s Compensation insurance policy provided by the Michigan Counties Workers’ Compensation Fund (MCWCF) for the estimated annual premium in the amount of \$500,283.69 as recommended by the Chief of Finance, Shedreka Miller and staff.

Fiscal Impact: The 2026 renewal premium has been included in the 2026 budgeted fringe benefit calculation used in development of the 2026 General Fund Budget. The experience modification factor and rates are lower than the 2025 premium.

Background: Since Jan. 1, 2013, the Metroparks have participated in the Michigan Counties Workers’ Compensation Self-Insured Fund (MCWCF). Full statutory coverage for workers’ disability compensation and employers’ liability is guaranteed by the Fund through authority granted by the state of Michigan under Chapter 6, Section 418.611, and Paragraph (2) of the Workers’ Disability Compensation Act of 1969, as amended.

The premium for 2026 is based on budgeted hours. It will be audited for actual hours worked and a final payment or return of premium will occur at that time.

Although this policy renews unless either party provides 60 days notification of termination, it is consistent with past practice that the Board formally approve renewal at this time.

It should be noted, as members of the MCWCF, that the Metroparks are eligible to receive dividend refunds in the year following the completed audit of results. For the plan year 2025, \$349,200 was received in October 2025.

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Approval – 2026 General Fund Budget and Resolution
Date: December 4, 2025

Action Requested: Motion to Approve

That the Board of Commissioners approve the 2026 General Fund Budget and Resolution as recommended by Chief of Finance Shedreka Miller and staff.

Fiscal Impact: The 2026 general fund budget, as submitted, plans to use \$5.8 million of the fund balance.

Background: The proposed 2026 general fund budget for which approval is requested has been revised from the preliminary proposed numbers reviewed at the November Board of Commissioners meeting. On the revenue side, park operations budgeted revenue has increased \$221,000 and administration budgeted revenue decreased \$22,000. On the expense side, general fund expenditures increased overall by \$244,000. This reflects a decrease in capital projects of \$173,000 and a decrease in the administrative office of \$34,800. There is also an increase of \$60,400 in capital equipment, along with an increase of \$392,000 in operations. Overall revenue has been planned to reach \$71.4 million and proposed expenditures total \$77.2 million. The net result is the planned use of \$5.8 million of fund balance.

The numbers presented have been reviewed and are recommended by staff. Additional adjustments to these numbers may be discussed based on input from Board of Commission members. Detail and full impact on these potential changes will be presented at the December budget hearing based on direction from Board members.

Overall Trends: Total revenue for the Metroparks is planned to increase when compared to the 2025 projected revenue of \$71.4 million. It is estimated that revenue will increase by \$49,305 (0.1%) in 2026 compared to the projected revenue for 2025. This is primarily the net result of a \$1.6 million increase in property tax revenue, which is offset by a \$294,600 and \$1.2 million decrease in park operating and other revenue. Most of the decrease in other revenue is related to interest income, which makes of 56% of the total. It is estimated that interest income revenue will decline in 2026 due to lower interest rates.

Budgeted expenditures are scheduled to decrease by \$445,400 from the 2025 estimated expenditure total of \$77.7 million to \$77.2 million. The decrease is related to the following sources:

- Park operations up \$3.0 million (6.7%)
- Administrative Office up \$3.2 million (23%)
- Major Maintenance down \$125,200 (7.1%)
- Capital Equipment down \$570,000 (16.6%)
- Capital Projects down \$5.9 million (41.8%)

Funding for the Capital Project Fund is budgeted at \$8.2 million, a decrease from the 2025 estimate of \$14.2 million. This amount is the net result of \$8.7 million of newly funded capital projects netted against \$500,000 in anticipated grant funding.

The chart below summarizes major budget categories and the impact on fund balance from the proposed 2025 general fund budget:

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
<u>BUDGETED REVENUES</u>				
ADMINISTRATIVE				
PROPERTY TAX LEVY	\$ 38,739,829	\$ 42,207,898	\$ 42,183,270	\$ 43,740,602
GRANT REVENUE	53,788	114,263	131,458	72,500
DEVELOPMENT SUPPORT	118,383	15,818	52,157	-
INTEREST INCOME	2,105,576	606,193	1,433,336	750,000
SALE OF CAPITAL ASSETS	221,001	125,000	315,000	125,000
STATE SOURCES REVENUE	738,195	761,085	791,938	733,706
OTHER	398,927	273,681	230,050	59,402
PARK OPERATIONS				
OPERATING REVENUE	26,176,289	25,419,735	26,022,276	25,911,797
PARK DEVELOPMENT SUPPORT	142,421	117,558	193,037	8,820
TOTAL BUDGETED REVENUES - 2026	\$ 68,694,409	\$ 69,641,231	\$ 71,352,522	\$ 71,401,827
<u>BUDGETED EXPENDITURES</u>				
PARK OPERATIONS	\$ 41,132,413	\$ 45,217,687	\$ 44,352,335	\$ 47,318,264
ADMINISTRATIVE OFFICE	11,397,716	15,899,070	13,948,370	17,155,243
MAJOR MAINTENANCE	1,153,998	2,530,369	1,757,938	1,632,644
CAPITAL				
EQUIPMENT	3,694,507	3,558,297	3,436,307	2,866,253
LAND ACQUISITION	-	-	-	-
CAPITAL PROJECT FUND				
IMPROVEMENT PROJECT FUNDING	11,413,962	14,240,507	14,165,507	8,242,649
TOTAL BUDGETED EXPENDITURES - 2026	\$ 68,792,596	\$ 81,445,930	\$ 77,660,457	\$ 77,215,053
NET INCREASE (USE) OF FUND BALANCE	\$ (98,187)	\$ (11,804,699)	\$ (6,307,935)	\$ (5,813,226)

OVERALL REVENUE: As noted above, total 2026 general fund budgeted revenue is planned at \$71.4 million. Tax revenue continues to provide the overwhelming majority of Metroparks funding at \$43.7 million with park operating revenue expected to generate most of the remainder at \$25.9 million.

Tax Revenue: Property tax revenue is the source of 61% of all Metroparks funding, resulting in \$43.7 million in expected revenue.

Operating Revenue: Total park operating revenue planned for 2026 is \$25.9 million. This is a decrease of \$294,700 compared to the 2025 projected park operating revenue of \$26.2 million. The 2026 budget includes an increase in golf rates for select parks.

	2025 Projected Actual	2026 Proposed Budget	Change	%
Aquatic Facilities	1,838,099	1,770,580	(67,519)	-3.7%
Boat Rental/Dockage Storage	872,904	932,149	59,245	6.8%
Tolling	10,770,514	10,736,053	(34,461)	-0.3%
Golf	9,659,876	9,646,140	(13,736)	-0.1%
Interpretive	647,896	487,506	(160,390)	-24.8%
Facility/Stage/Shelter Rental	645,974	576,996	(68,978)	-10.7%
Other	1,780,050	1,771,193	(8,857)	-0.5%
	26,215,313	25,920,617	(294,696)	-1.1%

Grant Revenue: Most of the 2026 budgeted grants are related to Capital Improvement Projects and are reflected in the Capital Project Fund. As additional operating grants develop during the year the budget will be amended to recognize them.

Other Revenue Sources: It is estimated that the 2026 interest revenue will increase to \$750,000. This is a conservative estimate compared to the 2025 projected amount, as it is anticipated that interest rates will decline in 2026.

It is unknown whether the Metroparks will receive a rate surplus payment from Blue Cross Blue Shield. As a result, it was not included in the 2026 budget. Sale of capital and non-capital surplus equipment is expected based on history.

OVERALL EXPENDITURES: As previously indicated, total 2026 general fund budgeted expenditures are planned at \$77.2 million. This is a 0.6% decrease over 2025 estimated expenditures. It is worth noting that it represents a 5.8% decrease over the 2025 amended budget amount of \$81.9 million. Capital project funding, park operations and administrative office are the main sources of the \$445,400 variance compared to the 2025 estimated figures. Capital project funding is 41.8% lower than the 2025 estimated amount. The reduction in capital project expenditures reflects a deliberate strategy to preserve fund balance reserves for future years. The 23% increase in the administrative office is related to additional funding for current initiatives and the addition of a full-time position. Park operating expenditures are 6.7% higher than the 2025 estimated amount. There are no funds scheduled for land acquisition. Should the Board determine that acquisition of land is beneficial or needed there are funds committed in fund balance that could be used for this purpose.

Capital Project Funding: All capital improvement projects are budgeted and tracked in the Capital Project Fund (CPF). Funds remain in the CPF unless the Board of Commissioners approve a transfer back to the general fund. For 2026, fourteen new projects have been identified. These projects total \$8.7 million. An additional \$500,000 is expected to be available from various granting agencies leaving the net funding needed from the General Fund at \$8.2 million.

Significant projects include:

	Project Cost	Grant Funding	Net Funding
Lake St. Clair			
Replace and Repair Pool, Decking and Restroom, Shower Facilities	\$2,000,000		\$2,000,000
LSC North Marina Comfort Station	3,000,000	500,000	\$2,500,000
Boardwalk Repair - Marsh	140,000		\$140,000
East Boardwalk - Ramp Reconstruction	140,000		\$140,000
Lake St. Clair Total	\$5,280,000	\$500,000	\$4,780,000
Kensington			
Bike Path Retaining Wall near Shore Fishing, near Route 1 and a Ravine	\$600,000		\$600,000
Farm Building Office Damage Repair	300,000		\$300,000
Cart Barn Electrification at Golf Course	200,000		\$200,000
I-96 Boardwalk Repair	110,000		\$110,000
Replacement Toll Booth with Electrical Hookup	35,000		\$35,000
Kensington Total	\$1,245,000	\$0	\$1,245,000
Hudson Mills			
Maintenance Building/Cart Barn Office Reconstruction	\$220,000		\$220,000
Hudson Mills Total	\$220,000	\$0	\$220,000
Stony Creek			
South Dam Embankment Rip Rap	\$800,000		\$800,000
Golf Course Pumphouse Relocation Electrical	300,000		\$300,000
Restroom Well Replacements	120,000		\$120,000
Stony Creek Total	\$1,220,000	\$0	\$1,220,000
Indian Springs			
Underground Fuel Tank Removal, Install Above Ground Tank	\$200,000		\$200,000
Indian Springs Total	\$200,000	\$0	\$200,000
Engineering Staff Support			
Engineering Wages & Fringes	\$577,649		\$577,649
Engineering Staff Support Total	\$577,649	\$0	\$577,649
NET TRANSFER FROM GENERAL FUND	\$8,742,649	\$500,000	\$8,242,649

Capital Expenditures: Capital equipment and land acquisition continue to be planned for and tracked within the general fund. The budget for capital equipment decreased moderately compared to the 2025 estimated expenditures by \$570,000 (16.6%).

Some of the more significant items planned to be purchased include:

• Golf Cart Fleet	\$640,000
• Mowers (11)	508,000
• Vehicles/Trucks (7)	441,000
• Tractors (4)	331,000
• Utility Vehicles or Utility Carts (11)	249,000
• Police Vehicles (4)	184,000
• Wheel Loader (1)	130,000

Major Maintenance: 2026 Major Maintenance budget includes 23 projects totaling \$1.6 million. This represents a decrease compared to the 2025 estimated expenditures. There were 3 projects that could not be completed due to unforeseen circumstances. Those projects will be completed in 2026 and have been added to the budget.

Significant projects included on the list are:

- Kensington - Dam Concrete Work \$247,000
- Administrative Office – ADA Initiatives Authority Wide 120,000
- Administrative Office – Climate Action Plan Initiatives Authority Wide 120,000
- Lake Erie – Replacement of Bathhouse Lockers 140,000
- Lake Erie – Replace Shade Structure Canopies at Wave Pool 70,000
- Indian Springs – Park Office Improvements-Siding, Roof, Windows 60,000
- Stony Creek – Golf Tee Repair 60,000
- Indian Springs – Iron Filtration Repair/Upgrade 50,000
- Lower Huron – Demolish Old Park Office 50,000

Park Operations Our goal is to continue to work toward a budget that is based on realistic expectations while maintaining a conservative approach to avoid overstating expenditures.

The chart below summarized park operating expenditure trends. Outside services are significantly higher due to the funding for the part-time graduated seasonal bonus (\$1.5 million). Similar to 2025, the funds for the part-time seasonal bonus are transferred from the outside services account to the related wage account when the bonus is paid.

PARK OPERATING EXPENDITURES				
	2025 Projected Actual	2026 Proposed Budget	Change	%
Personnel Services				
Full-Time Wages	13,156,212.00	13,564,775.00	408,563	3.1%
Full-Time Fringes	7,764,799.00	8,572,404.00	807,605	10.4%
Part-Time Wages	11,084,831.00	10,728,589.50	(356,242)	-3.2%
Part-Time Fringes	896,064.00	945,663.00	49,599	5.5%
Total Personnel Services	32,901,906	33,811,432	909,526	2.8%
Materials and Services				
Operating Supplies	2,048,380	2,049,940	1,560	0.1%
Minor Equipment	663,453	730,211	66,758	10.1%
Other	2,080,255	2,150,806	70,551	3.4%
Fuel	548,913	613,252	64,339	11.7%
Outside Services	3,623,646	5,179,111	1,555,465	42.9%
Insurance	633,467	667,188	33,721	5.3%
Utilities	1,852,315	2,116,324	264,009	14.3%
Total Materials and Services	11,450,429	13,506,832	2,056,403	18.0%
Total Park Operating Expenditures	\$ 44,352,335	\$ 47,318,264	\$ 2,965,929	6.7%

Administrative Office: The total administrative office is budgeted to increase by \$3.2 million or 23.0% compared to the 2025 projected amount. The 2026 budget of \$17.2 million is \$1.3 million higher than the 2025 amended budget. As noted earlier, the administrative office increase reflects additional funding for current initiatives along with the addition of a new position for 2026.

Notable new initiatives and positions are:

- Engineering Design and Professional Services \$1,220,000
- Full-Time Marketing Social Media Position 75,000
- Technology Upgrades 88,000
- Staff and Police Training 40,000
- Additional Funding for Growth of Everyone in the Pool Swim Lessons 100,000
- Increased Funding for Recreation Services/Get Out and Play 50,000

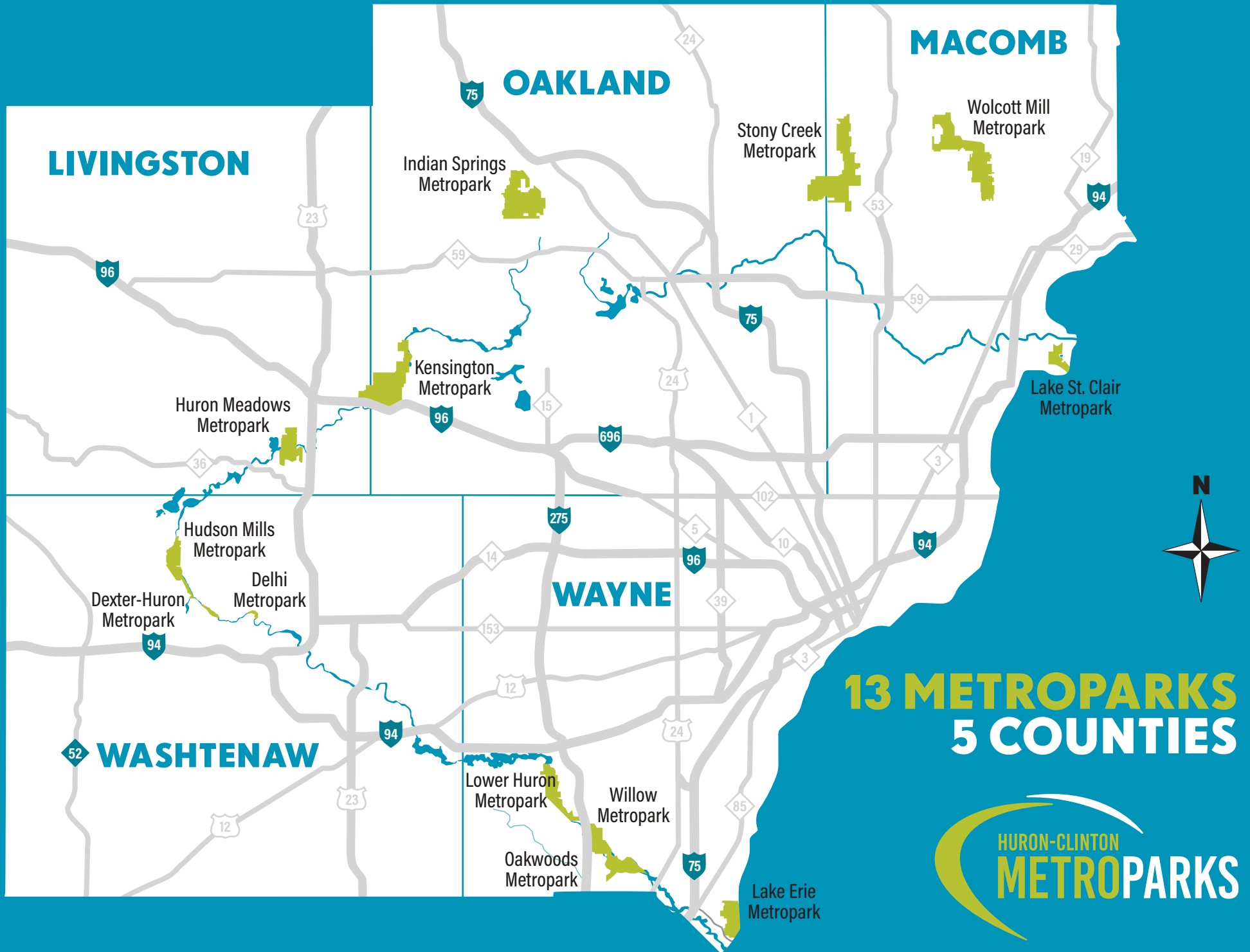
The following chart summarized expenditures trends at the administrative office by account.

ADMINISTRATIVE OFFICE OPERATING EXPENDITURES				
	2025 Projected Actual	2026 Proposed Budget	Change	%
Personnel Services				
Full-Time Wages	5,575,784.00	5,955,473.00	379,689	6.8%
Full-Time Fringes	2,663,649.00	3,038,704.00	375,055	14.1%
Part-Time Wages	273,112.00	343,719.00	70,607	25.9%
Part-Time Fringes	17,585.00	25,166.00	7,581	43.1%
Total Personnel Services	8,530,130	9,363,062	832,932	9.8%
Materials and Services				
Operating Supplies	327,688	390,909	63,221	19.3%
Minor Equipment	282,900	239,515	(43,385)	-15.3%
Other	212,714	320,011	107,297	50.4%
Fuel	47,814	62,699	14,885	31.1%
Outside Services	3,272,046	5,096,517	1,824,471	55.8%
Professional Services	938,885	1,329,928	391,043	41.6%
Insurance	185,095	193,774	8,679	4.7%
Utilities	151,118	158,828	7,710	5.1%
Total Materials and Services	5,418,260	7,792,181	2,373,921	43.8%
Total Administrative Office Expenditures	\$ 13,948,390	\$ 17,155,243	\$ 3,206,853	23.0%

2026 BUDGET



Photo: Huron-Clinton Metroparks Water Garden - Detroit, MI



WHO WE ARE. WHAT WE DO.

OUR MISSION

To bring the benefits of parks and recreation to the people of southeast Michigan. All the people. All their lives.

WHAT WE ASPIRE TO BE.

OUR VISION

To bring a unifying force — and indispensable resource — in southeast Michigan:
One Region. One Metroparks. Endless Experiences.

WHAT IS IMPORTANT TO US.

OUR VALUES

ACCESS

Make the Metroparks available to all in the region, regardless of race, age, income, gender or ability.

COMMITMENT

Treat all employees, constituents and stakeholders as partners in our shared mission and to enhance the health and well-being of all residents in southeast Michigan.

DIVERSITY

Embrace and reflect the region's richness — both its natural environment and the communities within it.

EQUITY

Create a system that more fairly serves all individuals, families and communities across the region.

LEADERSHIP

Provide innovative programs, valuable educational offerings and proactive community engagement.

STEWARDSHIP

Responsibly manage our natural resources and maintain financial stability to protect the public's investment.



2025 BUDGET RESOLUTION

MOVED BY:

SUPPORTED BY:

DATE: December 11, 2025

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the By-Laws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and her staff, does hereby adopt the 2026 General Fund Budget.

BE IT RESOLVED: That the 2026 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$ 43,740,602
Park Operating Revenues	25,911,797
State Sources	733,706
Interest Income	750,000
Sale of Capital Assets	125,000
Grants	81,320
Donation & Development Support	
Miscellaneous	59,402
	<u>\$ 71,401,827</u>

AND BE IT RESOLVED: That the 2026 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

BE IT FURTHER RESOLVED: That all sections of the 2026 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES:

NAYS:

ABSENT:

I, Amy McMillan, the duly appointed and qualified Director of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on December 11, 2025.

 Amy McMillan/Director



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Photo: Swim Lessons at Dearborn Annapolis High School

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INTRODUCTION

Photo: Oakwoods Metropark

Introduction

The Metroparks System

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although limited group and rustic family camping is available.

Thirteen Metroparks serve the public, covering nearly 25,000 acres within the five-county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at over seven million visits for the system as a whole.

Mission Statement:

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief to bring the benefits of parks and recreation to the people of southeast Michigan. All the people. All their lives.

Vision:

To be a unifying force – and indispensable resources – in Southeast Michigan: One Region. One Metroparks. Endless Experiences.



The Metroparks Include:

Metropark	Acreage	County	District	Amenities
Delhi	53	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Play Areas,
Dexter-Huron	122	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Trails
Hudson Mills	1,549	Washtenaw	Western	Disc Golf, Fishing, Picnic Shelters, Play Areas, Trails, X-Country Skiing
Huron Meadows	1,540	Livingston	Western	Boating, Fishing, Golf, Picnic Shelters, Play Areas, X-Country Skiing
Indian Springs	2,215	Oakland	Western	Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails
Kensington	4,481	Oakland & Livingston	Western	Boating, Equestrian Trails, Farm & Nature Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails, X-Country Skiing
Lake Erie	1,607	Wayne	Southern	Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, Sledding, Trails, Wave Pool, X-Country Skiing
Lake St. Clair	770	Macomb	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails
Lower Huron	1,258	Wayne	Southern	Fishing, Pool, Spray Park, Picnic Shelters, Trails
Oakwoods	1,756	Wayne	Southern	Interpretive, Trails
Stony Creek	4,461	Macomb & Oakland	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, X-Country Skiing, Sledding, Trails
Willow	1,531	Wayne	Southern	Boating, Fishing, Golf, Pool, Sledding, Trails
Wolcott Mill	2,625	Macomb	Eastern	Equestrian Trails, Farm & Historic Mill Interpretive, Trails



Organizational Structure

Board of Commissioners

The governing body of the Metroparks is a seven-member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.

Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at <http://www.metroparks.com> for a current schedule and up-to-date information throughout the year.

The Board of Commissioners elect a Chairman, a Vice-Chairman, a Secretary and a Treasurer at the annual meeting of the Board of Commissioners (June). The term of each office is for one (1) year, expiring at the time of the following annual meeting of the Board of Commissioners or until their successors are elected. Following, are explanations of the roles and responsibilities of each Commissioner role, concluded by present-day information on those serving the authority as Commissioners.



Roles and Responsibilities:**Board of Commissioners – Chairman**

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the CEO, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Vice-Chairman

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

Board of Commissioner – Secretary

The Secretary consults with the CEO from time to time with respect to the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Treasurer

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



Board of Commissioners:

	John Paul Rea <i>Chair</i> Macomb County Representative	Macomb County Deputy County Executive, he is highly involved with comprehensive community and economic development initiatives throughout the county. An integral part of the capital improvement projects targeting infrastructure, transportation networks, non-motorized trails, regional transit and the economic development services by supporting business retention, expansion and attraction efforts.
	Tiffany Taylor <i>Vice-Chair</i> Governor Appointee	Taylor is the inaugural Chief People and Impact Officer at Global Silicon Valley Ventures and ASU + GSV Summit, an education technology-focused venture capital fund. She has a background in K-12 education and affordable housing development. As an active member of her community, Taylor currently serves on the board of directors of the Joyce Ivy Foundation, Black Family Development Institute Training, and Boys Hope Girls Hope of Detroit. She is also a community advisory panel member of Detroit Public TV and a commissioner for the Economic Development Corporation of Clinton Township.
	Robert W. Marans <i>Treasurer</i> Washtenaw County Representative	Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy.
	Stephen Pontoni <i>Secretary</i> Governor Appointee	Since 2013, Pontoni has been the executive director of the Michigan Association for Justice. In addition, he is the director of the Mid-American Global Education Council, a nonprofit that hosts Model United Nations conferences for high school students. Pontoni is also vice-chair of the Coalition Protecting No-Fault, a member of the University of Michigan-Dearborn CASL Alumni Scholarship Committee, a board member of the Michigan Society of Association Executives, and a member of the executive committee for the National Association of Trial Lawyer Executives.
	Bernard Parker Wayne County Representative	Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50% reduction in youth incarceration. Parker has received numerous awards including the Spirit of Detroit Award in 2012 and an Honorary Doctorate of Humane Letters from Lewis College of Business.
	Jaye Quadrozzi Oakland County Representative	Attorney with more than 15 years of experience as a commercial litigator. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark.
	William Bolin Livingston County Representative	Bolin was appointed by the Livingston County Board of Commissioners in August 2021 and term ends May 2027.

Chief Executive Officer – Amy McMillan

The Board of Commissioners appoint a chief executive officer of the Metroparks. The CEO shall hold the office at the will and pleasure of the Board. The CEO supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities. Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position for which appointment is being considered. With the advice and consent of the Board of Commissioners the CEO may delegate to subordinates any of the duties assigned to the CEO. The CEO approves purchases and make certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The CEO shall arrange for the recording of minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the chief financial officer, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The CEO may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the CEO. The CEO shall take such other actions and assume such other responsibilities as may be provided by federal and state law.

**Chief Operating Officer – Mike Lyons**

In accordance with the Bylaws the CEO shall appoint a chief operating officer of the Authority. The COO shall hold office at the will and pleasure of the CEO. The COO, under the immediate supervision of the CEO, is responsible for such responsibilities as shall be directed from time to time by the CEO. The COO may witness the signature of the CEO on contracts, leases, obligations, and other instruments which the CEO has been authorized to sign. In the event the office of CEO shall become vacant by death, resignation or otherwise, or in the event of the absence of the CEO or the CEO's inability to discharge the duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the COO.

Chief of Finance – Shedreka Miller

Per the Bylaws, the CEO shall appoint a chief financial officer, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the CEO. The CFO shall perform the usual duties of such office and such other duties as the CEO may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may co-sign on such bank accounts. (c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the law, and shall permit inspection of all financial records by any Commissioner at any reasonable time. (d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority's Purchasing Policy. (e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority's investments from time to time but no less often than semi-annually.



Core Management Team:

The Metroparks core management team consists of functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the CEO and/or COO for direction and guidance.

Current Department Head/District Park Superintendents:

Gary Hopp	Eastern District Superintendent
James O'Brien	Western District Superintendent
Jeffrey Linn	Southern District Superintendent
Artina Carter	Chief of Diversity, Equity and Inclusion
Michael Henkel	Chief of Engineering Services
Kimberly Price	Chief of Human Resources And Labor Relations
Sanjay Khunger	Chief of Information Technology
Jennifer Jaworski	Chief of Interpretive Services
Danielle Mauter	Chief of Marketing and Communications
Katie Carlisle	Chief of Natural Resources and Regulatory Compliance
Janet Briles	Chief of Planning and Development
Michael Reese	Chief of Police



** For a list of full-time equivalents by park, please see Appendix A*

General Fund Development

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

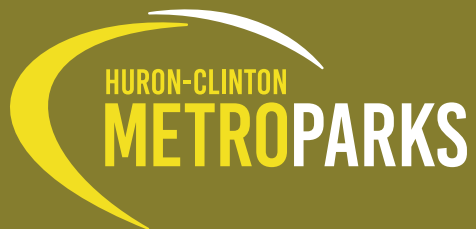
The process begins early in the year in conjunction with the all-park districts and departments. These departments utilize input from many sources to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are also considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other economic and non-economic factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.

Using the September month-end numbers as a base, Department Heads and District Superintendents develop an estimate of the December 31 numbers as well as a budget request for the budget year. The estimated December 31 numbers as well as the transactions making up the budget request are entered into the budget system within the ERP. These un-reviewed numbers are compiled and reported to the Board of Commissioners in November.

Following the November Board meeting, the CEO and staff meet individually with each Commissioner to review the proposed budget. Coinciding or preceding these meetings, the CEO and staff also review the budget requests with park/department staff. Input from these meetings is then used to revise the budget requests.

This proposed budget is then presented at a public budget hearing immediately preceding the December Board of Commission meeting. Following the budget hearing the budget is included on the agenda for the December Board of Commission meeting for approval.



GENERAL FUND SUMMARY

Photo: Wolcott Mill Metropark

2026 GENERAL FUND BUDGET SUMMARY

The 2026 Metroparks General Fund Annual Budget is more than a financial plan — it's a reflection of how our Board of Commissioners, Leadership Team, and dedicated staff work together to live our mission every day: to bring the benefits of parks and recreation to the people of Southeast Michigan. All the people. All their lives.

This budget shows our values in action. You can see access, commitment, diversity, equity, leadership, and stewardship woven throughout the investments we're making — not as abstract concepts, but as real, tangible programs and improvements that meet people where they are.

You'll see our continued investment and expansion of the Everyone in the Pool Program that removes barriers for families, teaches more people to swim and helps save lives. It's reflected in the partnership with the Detroit Riverfront Conservancy and investment in the Metroparks Water Garden at Ralph C. Wilson Jr. Centennial Park. It shows up as increased support of our Supplemental Science education programs that bring hands-on learning to students across the region. And it's there in the everyday commitments that don't always grab headlines — like maintaining safe, beautiful parks; investing in more climate conscious equipment and practices; strengthening public safety operations; making ADA and universal-design upgrades, ensuring that mobility never stands in the way of enjoying the parks; and managing public resources with the highest level of care.

Taken together, these investments demonstrate an intentional, organization-wide effort. The Board sets the vision, leadership stewards it, and staff bring it to life on the ground, ensuring that everyone in Livingston, Macomb, Oakland, Washtenaw, and Wayne counties can experience the full benefits of their Metroparks.

This document provides both a high-level view and practical insight into how we will carry out the strategies outlined in our Strategic Plan. It illustrates not only what we plan to do in 2026, but why each choice is made — to support inclusive access, strengthen financial sustainability, deliver excellence at every park and drive regional impacts..



2026 REVENUES

The total 2026 general fund budgeted revenue is planned at \$71.4 million. Tax revenue continues to provide the majority of Metroparks funding at \$43.7 million with park operating revenue expected to generate most of the remainder at \$25.9 million.

Total revenue for the Metroparks system is anticipated to moderately increase by \$1.8 million (2.5%) compared to the 2025 amended budget. This is the net result of tax revenue increasing by \$1.5 million to \$43.7 million (up 3.6%); other revenue decreasing by \$155,000 (down 8.2%); and park operating revenue increasing by \$383,000 (up 1.5%).

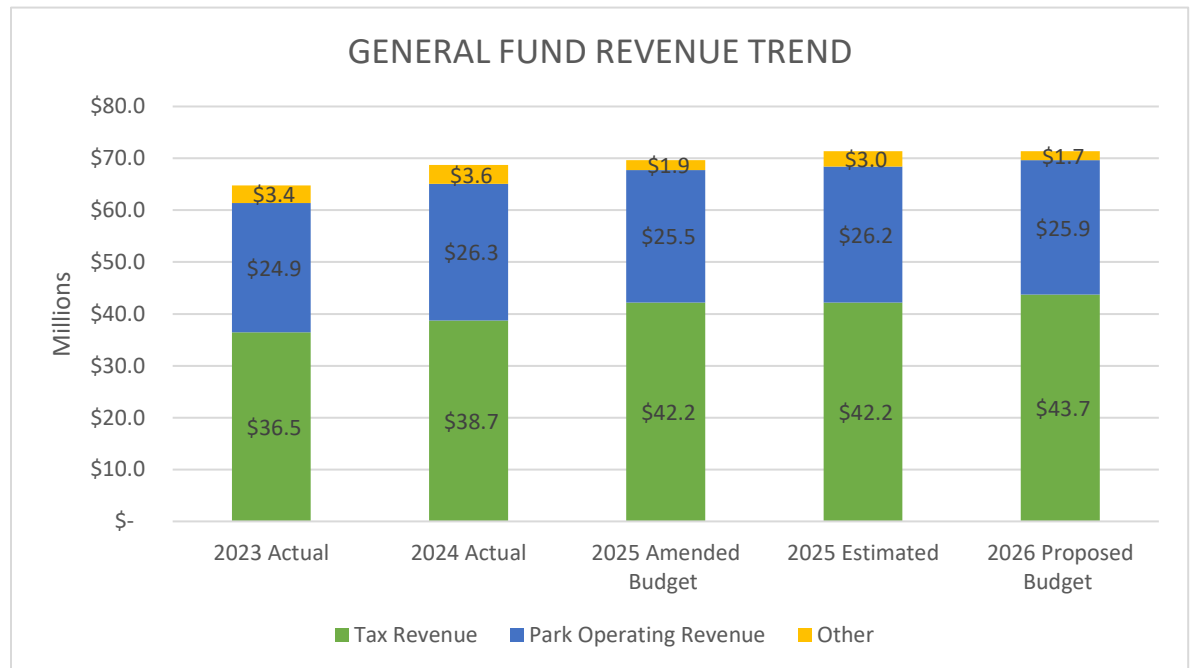
Looking back at the last few years and ahead to the 2026 budget, total revenue has increased by 10% compared to 2023. As the chart to the right demonstrates, this has been a steady climb with increases in tax and park revenue offsetting decreases in the other revenue category.

The budget proposed for 2026 reflects a 0.1% decrease in Golf, along with a 0.3% decrease in tolling. We anticipate that golf revenue will remain flat, given that visitation at our golf courses is approaching full capacity.

Property tax revenue is the source of 61% of all Metroparks funding, resulting in \$43.7 million in expected revenue. In 2026, it is expected to increase by \$1.5 million (3.6%) compared to the 2025 amended budget.

Funding from Foundation Support is reflected partially in operations and partially in administrative office. In an effort to be conservative, only known funding has been included in the budget. It is anticipated that additional funds will be provided to support broader initiatives throughout 2026.

Most of the 2026 budgeted grants are related to Capital Improvement Projects and are reflected in the Capital Project Fund. As additional operating grants develop during the year the budget will be amended to recognize them.



2026 EXPENDITURES

For 2026 we directed staff to base their plans on hours budgeted in 2025. We recognized that pay rates will vary over time, but that most of our core operations utilize approximately the same staffing levels year to year.

Similarly, materials and service budgets were prepared from an actual historical cost basis. We elected to increase the budget for materials and services by 3.0% to offset higher costs.

Overall, the 2026 general fund planned expenditures are 5.8 percent lower than the 2025 amended budget. Budgeted expenditures for administrative office and park operations increased by approximately 8.3% and 4.7%. On the other hand, budgeted expenditures for capital equipment, capital projects, and major maintenance decreased by 19.4%, 42.1%, and 47.2%. The reduction in major maintenance and capital project expenditures reflects a deliberate strategy to preserve fund balance reserves for future years. Total budgeted expenditures decreased by \$445 thousand (0.6%) compared to the projected figures for 2025. It is currently estimated that expenditures will be under budget by \$4.3 million for 2025. The projected 2025 expenditures for capital equipment, major maintenance, capital project fund, administrative office, and park operations will be \$122 thousand, \$1.3 million, \$75 thousand, \$1.9 million, and \$861 thousand lower than the 2025 amended budget. A portion of this variance is related to major maintenance projects that did not begin as planned, along with a lower-than-anticipated payment to the Detroit Riverfront Conservancy.

PARK OPERATIONS

In 2026, total park operations are expected to grow by 6.7% or \$3.0 million from the 2025 projected total of \$44.4 million. Total personnel costs are expected to grow from \$32.9 million in 2025 to \$33.8 million in 2026. Furthermore, total materials and services costs are expected to grow from \$11.5 million in 2025 to 13.5 million in 2026.

Full-Time wages are up by \$408,563 (3.1%) and Part-Time wages are down by \$356,242 (3.2%). This is reflective of board negotiated wage increases between 2.5% and 3%.

The decrease in part-time wages is related to the inclusion of the part-time seasonal bonus in the 2025 projections and its exclusion from the 2026 proposed budgeted wages. The funds for the seasonal bonus are initially budgeted in the outside services account and then transferred to the related wage account when the bonus is paid.

Costs related to outside services are significantly higher due to the additional funding for the following initiative:

- Part-Time Graduated Seasonal Bonus \$1.5 million

PARK OPERATING EXPENDITURES				
	2025 Projected Actual	2026 Proposed Budget	Change	%
Personnel Services				
Full-Time Wages	13,156,212.00	13,564,775.00	408,563	3.1%
Full-Time Fringes	7,764,799.00	8,572,404.00	807,605	10.4%
Part-Time Wages	11,084,831.00	10,728,589.50	(356,242)	-3.2%
Part-Time Fringes	896,064.00	945,663.00	49,599	5.5%
Total Personnel Services	32,901,906	33,811,432	909,526	2.8%
Materials and Services				
Operating Supplies	2,048,380	2,049,940	1,560	0.1%
Minor Equipment	663,453	730,211	66,758	10.1%
Other	2,080,255	2,150,806	70,551	3.4%
Fuel	548,913	613,252	64,339	11.7%
Outside Services	3,623,646	5,179,111	1,555,465	42.9%
Insurance	633,467	667,188	33,721	5.3%
Utilities	1,852,315	2,116,324	264,009	14.3%
Total Materials and Services	11,450,429	13,506,832	2,056,403	18.0%
Total Park Operating Expenditures	\$ 44,352,335	\$ 47,318,264	\$ 2,965,929	6.7%

ADMINISTRATIVE OFFICE

Administrative office expenditures are budgeted to increase by \$3.2 million or 23.0% compared to the 2025 projected amount. The 2026 budget of \$17.2 million is \$1.3 million higher than the 2025 amended budget. The administrative office increase reflects additional funding for current initiatives and a new position for 2026.

Notable initiatives and positions for the administrative office are:

- Engineering Design and Professional Services \$1,220,000
- Full-Time Marketing Social Media Position 75,000
- Technology Upgrades 88,000
- Staff and Police Training 40,000
- Additional Funding for Growth of Everyone in the Pool Swim Lessons 100,000
- Increased Funding for Recreation Services/Get Out and Play 50,000

The chart to the right provides a summary of expenditure trends at the administrative office by account.

ADMINISTRATIVE OFFICE OPERATING EXPENDITURES

	2025 Projected Actual	2026 Proposed Budget	Change	%
Personnel Services				
Full-Time Wages	5,575,784.00	5,955,473.00	379,689	6.8%
Full-Time Fringes	2,663,649.00	3,038,704.00	375,055	14.1%
Part-Time Wages	273,112.00	343,719.00	70,607	25.9%
Part-Time Fringes	17,585.00	25,166.00	7,581	43.1%
Total Personnel Services	8,530,130	9,363,062	832,932	9.8%
Materials and Services				
Operating Supplies	327,688	390,909	63,221	19.3%
Minor Equipment	282,900	239,515	(43,385)	-15.3%
Other	212,714	320,011	107,297	50.4%
Fuel	47,814	62,699	14,885	31.1%
Outside Services	3,272,046	5,096,517	1,824,471	55.8%
Professional Services	938,885	1,329,928	391,043	41.6%
Insurance	185,095	193,774	8,679	4.7%
Utilities	151,118	158,828	7,710	5.1%
Total Materials and Services	5,418,260	7,792,181	2,373,921	43.8%
Total Administrative Office Expenditures	\$ 13,948,390	\$ 17,155,243	\$ 3,206,853	23.0%

MAJOR MAINTENANCE

Any project with costs in excess of \$10,000 is considered Major Maintenance. For 2026, the Major Maintenance budget includes 23 projects totaling \$1.6 million. This represents a decrease of \$125,294 (-7.1%) compared to 2025 estimated expenditures. There were 3 projects that could not be completed in 2025 due to unforeseen circumstances. Those projects will be completed in 2026 and have been added to the budget.

Significant projects included on the list are:

• Kensington - Dam Concrete Work	\$247,000
• Administrative Office – ADA Initiatives Authority Wide	120,000
• Administrative Office – Climate Action Plan Initiatives Authority Wide	120,000
• Lake Erie – Replacement of Bathhouse Lockers	140,000
• Lake Erie – Replace Shade Structure Canopies at Wave Pool	70,000
• Indian Springs – Park Office Improvements-Siding, Roof, Windows	60,000
• Stony Creek – Golf Tee Repair	60,000
• Indian Springs – Iron Filtration Repair/Upgrade	50,000
• Lower Huron – Demolish Old Park Office	50,000
• Lower Huron – Removal of East Bend Fishing Pier	50,000
• Oakwoods – Drain Repair in Nature Center Bathrooms	50,000

CAPITAL EXPENDITURES

Capital equipment and land acquisition continue to be planned for and tracked within the general fund. The budget for capital equipment decreased compared to the 2025 estimated expenditures by \$570,054 (16.6%).

Some of the more significant items planned to be purchased include:

• Golf Cart Fleet	\$ 640,000
• Mowers (11)	508,279
• Vehicles/Trucks (7)	441,475
• Tractors (4)	330,624
• Utility Vehicles or Utility Carts (11)	248,825
• Police Vehicles (4)	184,000
• Wheel Loader (1)	130,000

Projects which develop tangible assets in excess of \$25,000 are budgeted in the Capital Project Fund for the life of the project. Funding for the projects is provided from the General Fund and that annual support is reflected in this document under Capital Project Fund – Improvement Projects. For 2026, fourteen new projects have been identified. These projects total \$8.7 million. An additional \$500,00 is expected to be available from various granting agencies leaving the net funding needed from the General Fund at \$8.2 million. We will continue to pursue funds in 2026 to assist with capital projects.

Approximately \$577,649 of Engineering wages and benefits are included in the General Fund for support of capital projects. These wages represent both staff and field engineers. As the wages are spent, the costs will impact the Capital Project Fund directly and the budget amounts will need to be transferred to cover actual expenditures throughout the year. This process is consistent with our current methodology.

Significant projects included are:

• Lake St. Clair – North Marina Comfort Station – Net \$500,000 Anticipated Grant Reimbursement	\$3,000,000
• Lake St. Clair – Replace & Repair Pool, Decking & Restrooms	2,000,000
• Stony Creek – South Dam Embankment Rip Rap	800,000
• Kensington – Bike Path Retaining Wall Repair	600,000

In all, the 2026 Metroparks General Fund Budget positions us to carry this shared mission forward — aligning the resources entrusted to us with the goals laid out in our Strategic Plan, ADA Transition Plan, Climate Action Plan, and Park Master Plans. It reflects the collective work of our Board, leadership, and staff to ensure that every investment strengthens access, enhances safety, protects our natural spaces, and supports exceptional experiences in every park. Most importantly, it reaffirms our long-term commitment to the people of Southeast Michigan — providing welcoming places to explore, learn, and recharge today, while safeguarding these irreplaceable resources for all, for generations to come.

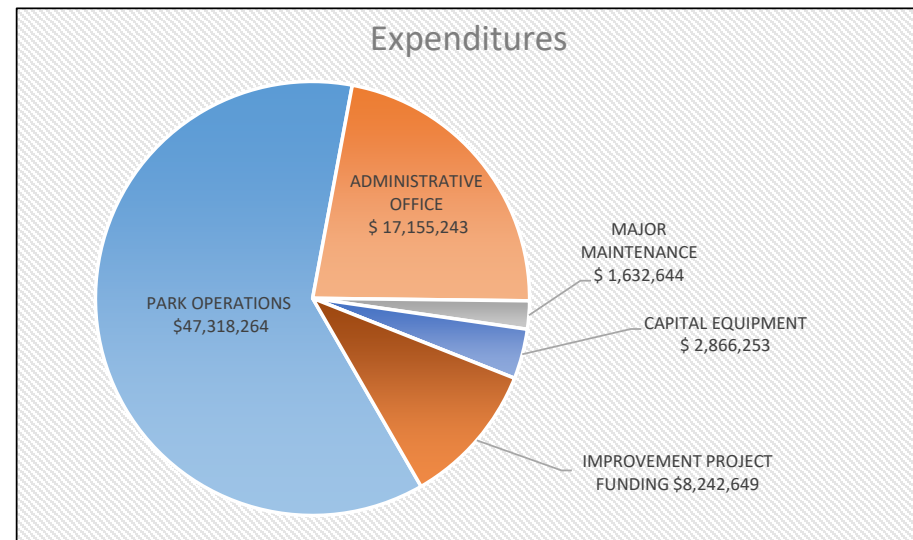
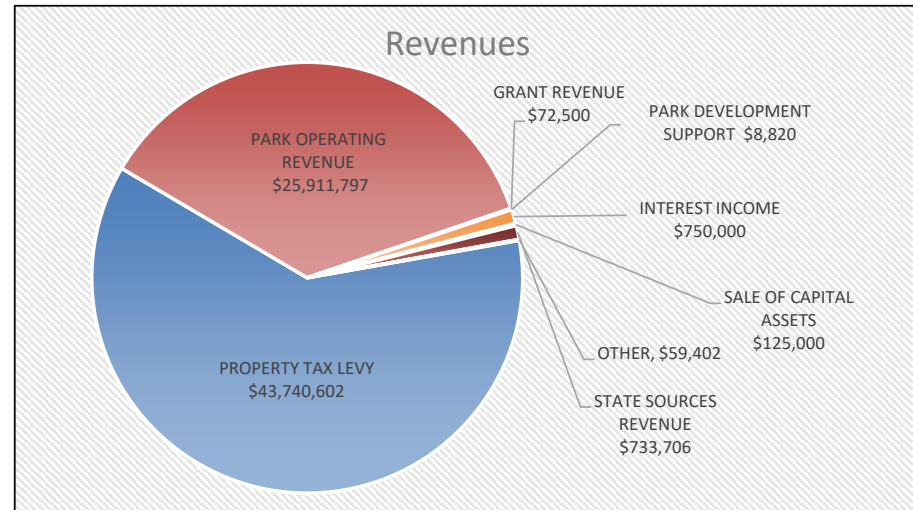


BUDGETED REVENUES

PROPERTY TAX LEVY	\$43,740,602
PARK OPERATING REVENUE	25,911,797
GRANT REVENUE	72,500
PARK DEVELOPMENT SUPPORT	8,820
ADMINISTRATIVE DEVELOPMENT SUPPORT	-
INTEREST INCOME	750,000
SALE OF CAPITAL ASSETS	125,000
STATE SOURCES REVENUE	733,706
OTHER	59,402
TOTAL BUDGETED REVENUES - 2026	\$ 71,401,827

BUDGETED EXPENDITURES

PARK OPERATIONS	\$47,318,264
ADMINISTRATIVE OFFICE	17,155,243
MAJOR MAINTENANCE	1,632,644
CAPITAL	
EQUIPMENT	2,866,253
LAND ACQUISITION	-
CAPITAL PROJECT FUND	
IMPROVEMENT PROJECTS	8,242,649
TOTAL BUDGETED EXPENDITURES - 2026	\$ 77,215,053
 USE OF FUND BALANCE	 \$ (5,813,226)



GENERAL FUND SUMMARY

HURON-CLINTON METROPARKS

2026 BUDGET

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
<u>BUDGETED REVENUES</u>				
ADMINISTRATIVE				
PROPERTY TAX LEVY	\$ 38,739,829	\$ 42,207,898	\$ 42,183,270	\$ 43,740,602
GRANT REVENUE	53,788	114,263	131,458	72,500
DEVELOPMENT SUPPORT	118,383	15,818	52,157	-
INTEREST INCOME	2,105,576	606,193	1,433,336	750,000
SALE OF CAPITAL ASSETS	221,001	125,000	315,000	125,000
STATE SOURCES REVENUE	738,195	761,085	791,938	733,706
OTHER	398,927	273,681	230,050	59,402
PARK OPERATIONS				
OPERATING REVENUE	26,176,289	25,419,735	26,022,276	25,911,797
PARK DEVELOPMENT SUPPORT	142,421	117,558	193,037	8,820
TOTAL BUDGETED REVENUES - 2025	<u>\$ 68,694,409</u>	<u>\$ 69,641,231</u>	<u>\$ 71,352,522</u>	<u>\$ 71,401,827</u>
<u>BUDGETED EXPENDITURES</u>				
PARK OPERATIONS	\$ 41,132,413	\$ 45,217,687	\$ 44,352,335	\$ 47,318,264
ADMINISTRATIVE OFFICE	11,397,716	15,899,070	13,948,370	17,155,243
MAJOR MAINTENANCE	1,153,998	2,530,369	1,757,938	1,632,644
CAPITAL				
EQUIPMENT	3,694,507	3,558,297	3,436,307	2,866,253
LAND ACQUISITION	-	-	-	-
CAPITAL PROJECT FUND				
IMPROVEMENT PROJECT FUNDING	11,413,962	14,240,507	14,165,507	8,242,649
TOTAL BUDGETED EXPENDITURES - 2025	<u>\$ 68,792,596</u>	<u>\$ 81,445,930</u>	<u>\$ 77,660,457</u>	<u>\$ 77,215,053</u>
NET INCREASE (USE) OF FUND BALANCE	<u>\$ (98,187)</u>	<u>\$ (11,804,699)</u>	<u>\$ (6,307,935)</u>	<u>\$ (5,813,226)</u>



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REVENUE

Photo: Huron Meadows Metropark

REVENUE SOURCES

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2026 is \$71,401,827.

❖ **Property Taxes**

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2025 tax rate of .2050 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This is the ninth year the rate has decreased since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2025 taxable values was 1.031%. This tax will be levied in December 2025 and will provide funding for the 2026 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of “captured” tax revenues that results from the large number of tax abatement programs throughout the counties and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2025 of \$43,740,602 represents a 4.45% increase from the 2024 net tax levy of \$41,876,642.

COUNTY	TOTAL 2025 TAXABLE VALUE	HCMA 1/4 MILL LEVY (0.00025)	HCMA REDUCED TAXABLE VALUE (0.0002050)	EST. WRITE OFF DUE TO TAX ABATEMENT PROGRAMS	HCMA EST. LEVY TO BE COLLECTED
LIVINGSTON	13,255,723,189	3,313,931	2,717,423	35,000	2,682,423
MACOMB	39,797,967,836	9,949,492	8,158,583	55,000	8,103,583
OAKLAND	84,299,686,138	21,074,922	17,281,436	510,000	16,771,436
WASHTENAW	24,362,893,811	6,090,723	4,994,393	75,000	4,919,393
WAYNE	57,993,983,063	14,498,496	11,888,767	625,000	11,263,767
FIVE COUNTY TOTAL	\$ 219,710,254,037	\$ 54,927,564	\$ 45,040,602	\$ 1,300,000	\$ 43,740,602

❖ **Park Operating Revenue**

Fees and charges implemented by the parks throughout the Authority total a proposed \$25,911,797 for the 2026 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is a \$264,492 decrease from the 2025 projected park operation revenue. Park fees and rates for activities, rental spaces, etc. will remain consistent with the 2026 approved rates.

❖ **Grant Revenue**

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the general fund. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. There is \$72,500 proposed for 2026.

❖ **Interest Revenue**

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$750,000 in 2026. Interest rates have been steadily increasing throughout 2025. The amount budgeted for 2026 reflects a conservative estimate based on this.

❖ **Sale of Capital Assets**

Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. The portion of the auction proceeds that is generated by capital equipment is projected to produce \$125,000. Revenue from non-capital auction items is recorded elsewhere.

❖ **State Sources**

Beginning in 2016 the state of Michigan implemented a phased elimination of certain personal property taxation. The legislation also included a mechanism to reimburse government agencies for some portion of revenue lost due to the change. The Metroparks initially included these reimbursements with property tax revenue. Beginning in 2019 the funds were appropriately reflected in revenue from State Sources. For 2026 the reimbursement amount is budgeted at \$733,706.

❖ **Other**

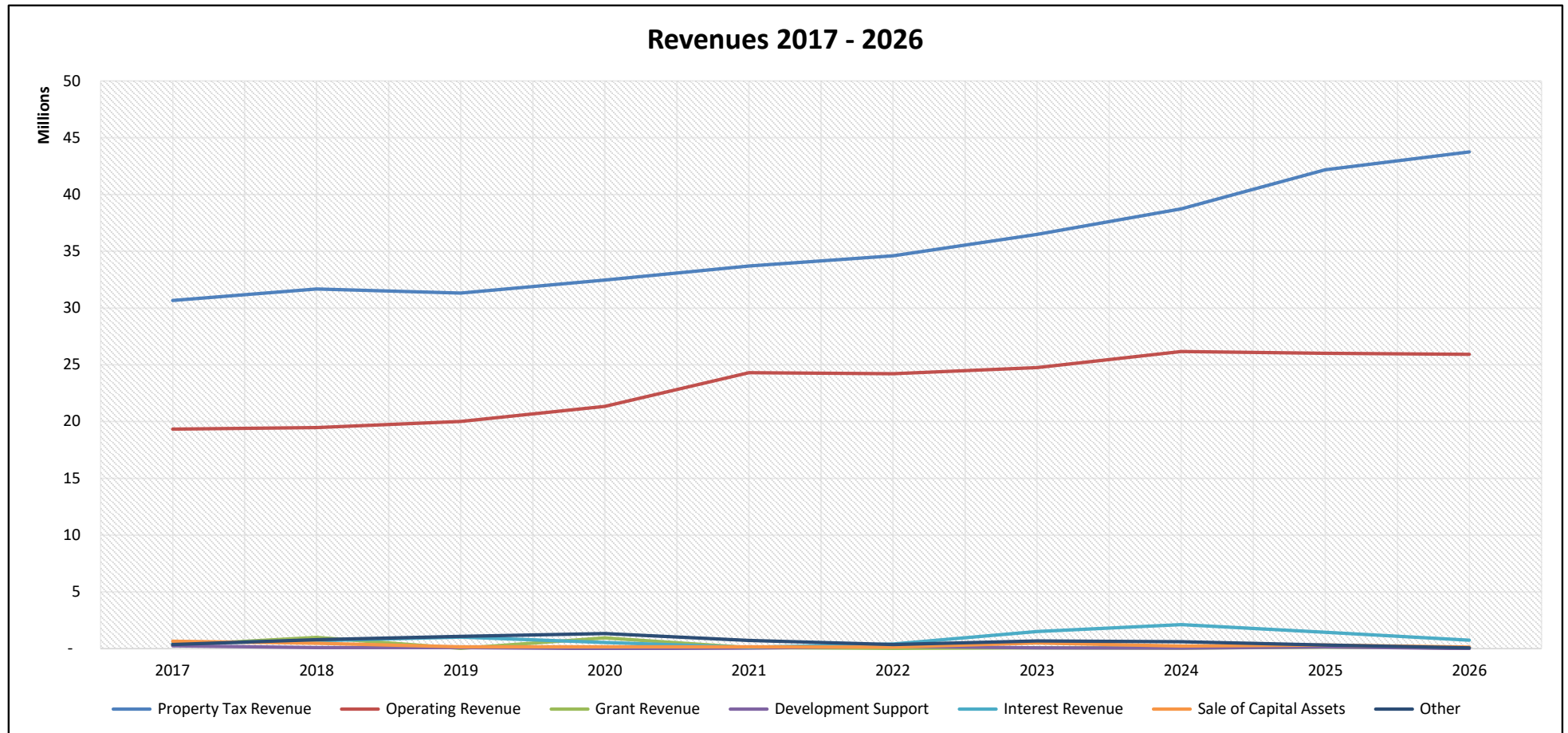
This revenue source represents one-time or unusual payments as well as the proceeds of sale of non-capital surplus. Past examples include insurance settlements, rate stabilization payments and other similar items. There is \$68,222 proposed for 2026.

HURON-CLINTON METROPARKS

2026 BUDGET

TEN YEAR HISTORY

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Property Tax Revenue	30,658,374	31,675,974	31,312,009	32,457,957	33,693,345	34,599,661	36,478,131	38,739,828	42,183,270	43,740,602
Operating Revenue	19,340,845	19,460,102	20,016,453	21,338,184	24,293,442	24,222,352	24,763,225	26,176,289	26,022,276	25,911,797
Grant Revenue	284,871	976,902	16,829	935,632	89,548	28,760	62,909	53,788	131,458	72,500
Development Support	245,689	99,288	82,561	12,520	53,781	214,107	74,592	56,887	156,094	2,500
Interest Revenue	449,196	707,124	1,016,519	549,839	118,192	410,121	1,509,920	2,105,576	1,433,336	750,000
State Sources	-	-	1,174,968	597,755	645,395	640,876	717,070	738,195	791,938	733,706
Sale of Capital Assets	643,421	473,716	160,318	170,085	149,650	140,400	492,574	221,001	315,000	125,000
Other	351,495	791,122	1,091,389	1,316,447	729,636	351,163	682,771	602,846	319,150	65,722
Grand Total	51,973,891	54,184,228	54,871,046	57,378,419	59,772,987	60,607,440	64,781,192	68,694,409	71,352,522	71,401,827



HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING REVENUE
SUMMARY BY PARK

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
100 Administrative Office	\$ 851,040	\$ 770,474	\$ 831,912	\$ 769,367
102 Lake St. Clair	3,171,220	2,987,966	3,153,500	3,001,217
104 Kensington	5,926,795	5,803,102	5,914,111	5,841,407
106 Lower Huron/Willow/Oakwoods	3,458,060	3,263,351	3,666,997	3,482,570
108 Hudson Mills/Dexter/Delhi	1,874,600	1,851,553	1,843,413	1,839,800
109 Stony Creek	5,215,421	5,139,547	5,068,376	5,258,668
112 Lake Erie	2,058,456	1,979,600	1,989,162	1,973,350
113 Wolcott Mill	223,134	179,368	205,039	178,791
115 Indian Springs	1,883,491	1,872,551	1,932,704	1,873,047
116 Huron Meadows	1,656,492	1,689,780	1,610,099	1,702,400
	<u>\$ 26,318,710</u>	<u>\$ 25,537,293</u>	<u>\$ 26,215,313</u>	<u>\$ 25,920,617</u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING REVENUE

SUMMARY BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
380 Outside Lease/Rent	\$ 312,870	\$ 310,144	\$ 311,055	\$ 309,037
531 Pool	366,629	363,850	363,662	369,900
532 Waterpark	843,734	813,500	1,037,792	950,200
535 Sprayzone	237,593	257,441	282,001	298,480
537 Ripslide	111,364	115,800	154,644	152,000
538 Beach	400,231	407,543	453,337	459,972
540 Dockage/Boat Storage	451,506	467,531	432,685	450,874
550 Boat Rental	434,915	430,840	440,219	481,275
560 Excursion Boat	42,490	38,696	42,484	40,282
565 Plaza Concession	37,894	35,000	35,300	35,000
580 Cross Country Skiing	26,140	46,742	69,026	56,356
590 Tolling	11,058,429	10,662,232	10,770,514	10,736,053
610 Family Camping	103,520	72,972	62,574	142,172
615 Group Camping	24,766	20,655	17,549	21,745
630 Activity Center Rental	165,350	143,600	177,425	139,500
635 Mobile Stage	10,550	5,400	8,400	8,200
640 Shelter Reservations	480,731	456,750	460,149	429,296
650 Golf Course	9,779,673	9,569,219	9,659,876	9,646,140
655 Par 3/Foot Golf	68,484	62,800	78,600	80,180
660 Disc/Adventure Golf	225,532	228,830	214,117	219,530
670 Trackless Train	300	1	1,100	300
700 Special Events	132,979	116,476	132,986	117,002
880 Interpretive Center/Mill	170,788	193,094	188,337	148,705
881 Farm Learning Center	334,731	293,255	359,011	280,441
882 Mobile Learning Center	47,181	36,865	47,966	36,000
883 Environmental Discovery Center	20,378	22,310	17,741	20,860
884 Community Outreach Interpretive	11,120	37,731	34,841	1,500
990 General	209,529	119,220	156,375	84,422
991 Joint Government Maintence	209,304	208,795	205,547	205,195
	<u>\$ 26,318,710</u>	<u>\$ 25,537,293</u>	<u>\$ 26,215,313</u>	<u>\$ 25,920,617</u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 312,870	\$ 310,144	\$ 311,055	\$ 309,037
590 Tolling	537,851	460,330	509,357	460,330
990 General	319	0	11,500	0
100 Administrative Office Total	\$ 851,040	\$ 770,474	\$ 831,912	\$ 769,367
102 Lake St. Clair				
531 Pool	\$ 270,480	\$ 261,200	\$ 251,784	\$ 261,200
540 Dockage/Boat Storage	124,307	124,100	117,252	124,101
565 Plaza Concession	37,894	35,000	35,300	35,000
590 Tolling	2,169,957	2,026,129	2,140,268	2,084,950
630 Activity Center Rental	58,375	42,500	88,425	42,500
640 Shelter Reservations	95,292	75,250	96,398	54,001
655 Par 3/Foot Golf	68,484	62,800	78,600	80,180
660 Disc/Adventure Golf	46,420	47,000	42,035	44,000
670 Trackless Train	300	1	1,100	300
700 Special Events	57,053	49,901	48,445	49,900
880 Interpretive Center/Mill	48,262	81,350	65,218	41,350
990 General	15,261	3,600	9,540	4,600
991 Joint Government Maint	179,135	179,135	179,135	179,135
102 Lake St. Clair Total	\$ 3,171,221	\$ 2,987,966	\$ 3,153,500	\$ 3,001,217
104 Kensington				
535 Sprayzone	\$ 237,593	\$ 257,441	\$ 282,001	\$ 298,480
538 Beach	121,165	126,351	144,897	131,770
540 Dockage/Boat Storage	72,317	73,031	65,905	69,973
550 Boat Rental	202,946	198,990	210,234	230,525
560 Excursion Boat	42,490	38,696	42,484	40,282
580 Cross Country Skiing	4,917	6,797	7,408	6,646
590 Tolling	3,044,543	2,963,709	2,915,605	2,963,709

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
104 Kensington-continued				
615 Group Camping	8,998	8,005	7,400	7,695
635 Mobile Stage	9,450	4,200	4,200	5,400
640 Shelter Reservations	115,379	113,400	118,700	115,650
650 Golf Course	1,606,011	1,593,096	1,628,384	1,596,096
660 Disc/Adventure Golf	110,297	116,345	112,373	110,170
700 Special Events	38,024	34,900	36,688	33,000
880 Interpretive Center/Mill	33,333	28,520	38,376	28,620
881 Farm Learning Center	202,851	194,354	229,406	177,041
882 Mobile Learning Center	15,341	11,060	20,466	11,000
990 General	59,140	30,907	41,782	12,050
991 Joint Government Maint	2,000	3,300	7,802	3,300
104 Kensington Total	\$ 5,926,795	\$ 5,803,102	\$ 5,914,111	\$ 5,841,407
106 Lower Huron/Will/Oakwoods				
531 Pool	\$ 96,150	\$ 102,650	\$ 111,878	\$ 108,700
532 Waterpark	843,734	813,500	1,037,792	950,200
550 Boat Rental	10,266	10,350	9,017	9,650
590 Tolling	1,133,810	1,096,870	1,144,549	1,096,870
610 Family Camping	44,340	11,500	881	58,700
615 Group Camping	2,874	1,600	1,943	2,400
640 Shelter Reservations	87,075	83,000	89,100	83,700
650 Golf Course	1,180,578	1,058,000	1,184,685	1,120,900
660 Disc/Adventure Golf	1,826	1,600	2,100	3,700
700 Special Events	15,498	14,600	13,882	13,500
880 Interpretive Center/Mill	16,367	18,250	19,300	18,850
882 Mobile Learning Center	11,779	10,000	12,500	10,000
884 Community Outreach Interpretive	11,120	37,731	34,841	1,500
990 General	2,642	3,700	4,529	3,900
106 Lower Huron/Will/Oakwoods Total	\$ 3,458,060	\$ 3,263,351	\$ 3,666,997	\$ 3,482,570

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
550 Boat Rental	\$ 64,702	\$ 64,500	\$ 68,000	\$ 64,500
590 Tolling	578,432	569,531	584,757	569,531
615 Group Camping	4,055	4,000	3,401	4,600
640 Shelter Reservations	23,100	26,500	24,500	26,500
650 Golf Course	1,095,713	1,106,940	1,097,638	1,111,940
660 Disc/Adventure Golf	33,165	30,825	27,850	30,800
700 Special Events	10,908	9,000	8,209	7,400
880 Interpretive Center/Mill	18,825	13,939	14,353	12,379
990 General	35,791	18,218	14,705	7,650
991 Joint Government Maint	9,909	8,100	0	4,500
108 Hudson Mills/Dexter/Delhi Total	\$ 1,874,600	\$ 1,851,553	\$ 1,843,413	\$ 1,839,800
109 Stony Creek				
537 Ripslide	\$ 111,364	\$ 115,800	\$ 154,644	\$ 152,000
538 Beach	279,066	281,192	308,440	328,202
540 Dockage/Boat Storage	56,800	57,000	57,000	60,000
550 Boat Rental	157,000	157,000	152,968	176,600
580 Cross Country Skiing	3,125	5,295	5,654	6,960
590 Tolling	2,544,054	2,531,290	2,434,005	2,531,290
610 Family Camping	59,180	61,472	61,693	83,472
635 Mobile Stage	1,100	1,200	4,200	2,800
640 Shelter Reservations	113,175	113,100	94,700	107,925
650 Golf Course	1,688,539	1,654,900	1,623,177	1,653,900
660 Disc/Adventure Golf	33,823	33,060	29,759	30,860
700 Special Events	6,556	3,400	20,116	7,902

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
109 Stony Creek-continued				
880 Interpretive Center/Mill	35,092	30,834	32,625	29,805
882 Mobile Learning Center	20,062	15,805	15,000	15,000
990 General	88,225	59,939	55,785	53,692
991 Joint Government Maint	18,260	18,260	18,610	18,260
109 Stony Creek Total	\$ 5,215,422	\$ 5,139,547	\$ 5,068,376	\$ 5,258,668
112 Lake Erie				
531 Pool	\$ -	\$ -	\$ -	\$ -
540 Dockage/Boat Storage	198,082	213,400	192,528	196,800
590 Tolling	614,704	580,000	599,400	595,000
640 Shelter Reservations	13,500	14,000	9,900	11,500
650 Golf Course	1,207,611	1,147,500	1,163,615	1,147,300
700 Special Events	3,762	3,400	4,613	4,200
880 Interpretive Center/Mill	19,120	20,200	17,950	17,450
990 General	1,678	1,100	1,156	1,100
112 Lake Erie Total	\$ 2,058,456	\$ 1,979,600	\$ 1,989,162	\$ 1,973,350
113 Wolcott Mill				
590 Tolling	\$ 43,937	\$ 42,215	\$ 40,640	\$ 42,215
615 Group Camping	8,840	7,050	4,805	7,050
630 Activity Center Rental	27,475	20,000	8,300	15,000
640 Shelter Reservations	9,738	9,375	8,801	9,375
700 Special Events	600	700	648	700
880 Interpretive Center/Mill	(211)	1	515	251
881 Farm Learning Center	131,880	98,901	129,605	103,400
990 General	875	1,126	11,725	800
113 Wolcott Total Mill	\$ 223,134	\$ 179,368	\$ 205,039	\$ 178,791

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
115 Indian Springs				
590 Tolling	\$ 343,324	\$ 343,069	\$ 342,853	\$ 343,069
630 Activity Center Rental	79,500	81,100	80,700	82,000
640 Shelter Reservations	14,972	13,125	10,450	12,045
650 Golf Course	1,419,144	1,411,742	1,474,922	1,414,043
700 Special Events	577	575	385	400
883 Environmental Disc Ctr	20,378	22,310	17,741	20,860
990 General	5,596	630	5,653	630
115 Indian Springs Total	<u>\$ 1,883,491</u>	<u>\$ 1,872,551</u>	<u>\$ 1,932,704</u>	<u>\$ 1,873,047</u>
116 Huron Meadows				
580 Cross Country Skiing	\$ 18,098	\$ 34,650	\$ 55,964	\$ 42,750
590 Tolling	47,817	49,089	59,080	49,089
640 Shelter Reservations	8,500	9,000	7,600	8,600
650 Golf Course	1,582,078	1,597,041	1,487,455	1,601,961
990 General	0	0	0	0
116 Huron Meadows Total	<u>\$ 1,656,493</u>	<u>\$ 1,689,780</u>	<u>\$ 1,610,099</u>	<u>\$ 1,702,400</u>
Grand Total	<u><u>\$ 26,318,709</u></u>	<u><u>\$ 25,537,293</u></u>	<u><u>\$ 26,215,312</u></u>	<u><u>\$ 25,920,617</u></u>



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EXPENDITURES

Photo: Kensington Metropark

EXPENDITURES

The Huron Clinton Metroparks general fund expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Equipment purchases 2. Land acquisition and 3. Capital Project Funding. Total budgeted expenditures for 2026 are \$77,215,053.

❖ Park Operating

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2026 expenditure budget for park operations is \$47,318,264. This represents an increase of 6.69% over the 2025 projected expenditures.

Key factors affecting this budgeted increase include the following:

- Increase in the part time wages
- Increase of full-time wage scale at the contractual rate of 3%
- Increases in outside services, employee development, memberships, and equipment fuel increased contractual services by 18%

❖ Administrative Office

General administration expenses reflect the cost of running the Authority's centralized Administrative Office (AO), which covers full & part time employees, materials, supplies, and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2026 expenditure budget of \$17,155,243. This is an increase of 22.9% under the 2025 projected expenditures. This includes one new full-time position, various consulting expenses, and Board-approved wage increases, which together contributed to the percentage change. The shifts between park operations and administrative office accounts in the natural resources and police departments offset each other.

❖ Major Maintenance

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2026, Metropark major maintenance projects are projected to cost \$1,632,644.

EXPENDITURES-continued❖ **Capital**

1. Equipment – Any equipment having an individual value in excess of \$5,000 is capitalized. 2026 budgeted capital equipment purchases total \$2,866,253. One of the priorities of the Metroparks for 2026 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2026 include:

Park	Equipment Description	Amount
Kensington	Golf Cart Fleet	\$ 640,000
Natural Resources	Compact Track Loader	\$ 130,000
Lake Erie	Truck, Ford Flatbed	\$ 113,000
Kensington	Mower	\$ 111,825

2. Land Acquisition – This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2026 fiscal year.
3. Capital Project Funding – The transfer will cover the projects in the Capital Project Fund (CPF) that exceed the Authority's \$10,000 capitalization limit. Throughout 2026, the Authority is proposing to provide the CPF with \$8,242,649 of net funding to use on capital improvement projects. Funding is also anticipated from grants of \$500,000. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant projects for 2026 are:

Park	Project Description	Amount
Lake St Clair	North Marina Comfort Station	\$ 2,500,000
Lake St Clair	Replace & Repair Pool	\$ 2,000,000
Stony Creek	South Dam Embankment Rip Rap	\$ 800,000
Kensington	Bike Path Retaining Wall near Shore Fishing	\$ 600,000

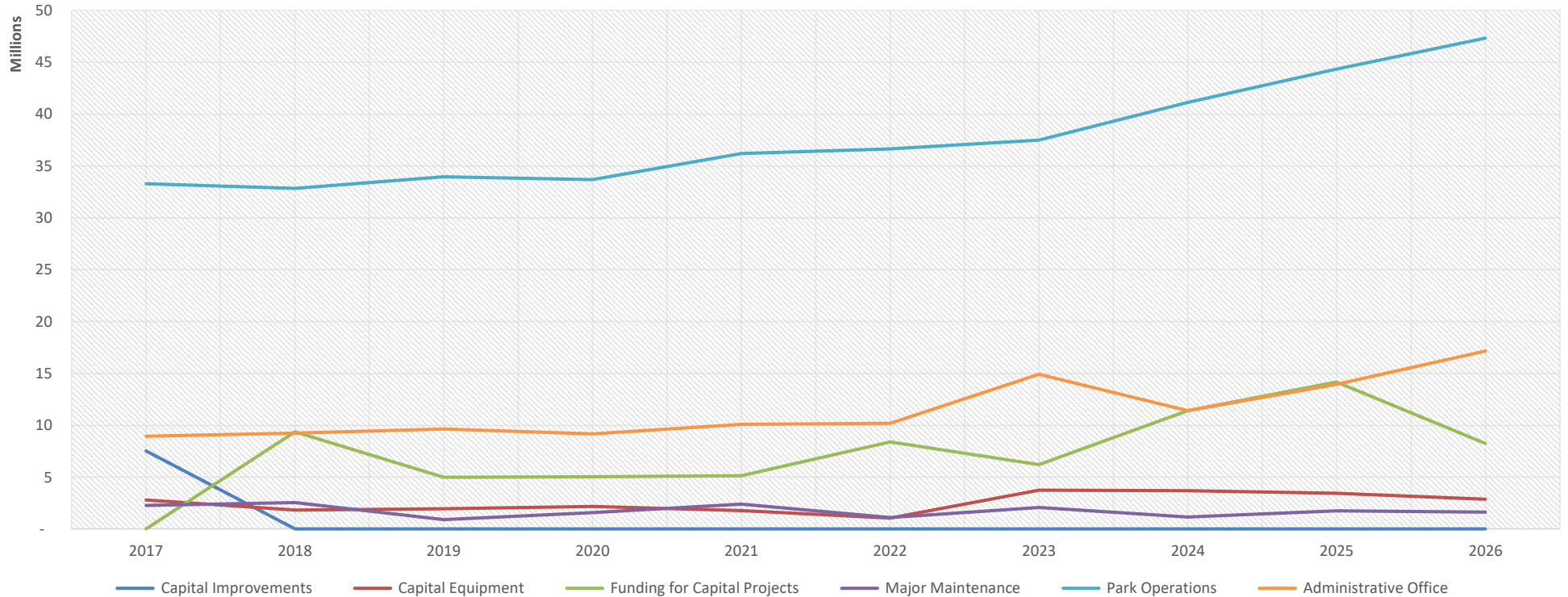
HURON-CLINTON METROPARKS

2026 BUDGET

TEN YEAR HISTORY

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Park Operations	33,299,766	32,843,622	33,958,676	33,688,714	36,204,286	36,645,289	37,510,435	41,132,413	44,352,335	47,318,264
Administrative Office	8,949,676	9,254,286	9,641,366	9,175,295	10,096,921	10,201,419	14,922,668	11,397,716	13,948,370	17,155,243
Major Maintenance	2,270,025	2,546,143	900,469	1,587,804	2,387,447	1,091,522	2,070,757	1,153,998	1,757,938	1,632,644
Capital Improvements	7,523,358	-	-	-	-	-	-	-	-	-
Capital Equipment	2,801,065	1,836,784	1,957,397	2,175,922	1,769,466	1,042,721	3,737,635	3,694,507	3,436,307	2,866,253
Land Acquisition	10,900	-	3,400	57,527	789,638	-	-	-	-	-
Funding for Capital Projects	-	9,377,264	4,992,303	5,040,253	5,141,398	8,408,482	6,215,377	11,413,962	14,165,507	8,242,649
	54,854,790	55,858,099	51,453,611	51,725,515	56,389,155	57,389,433	64,456,872	68,792,596	77,660,457	77,215,053

Expenditures 2017 - 2026





OPERATING EXPENDITURES

Photo: Indian Springs Metropark

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES
SUMMARY BY PARK

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
100 Administrative Office	\$ 63,649	\$ 159,757	\$ 70,589	\$ 1,784,378
102 Lake St. Clair	5,080,207	5,713,367	5,573,374	5,682,932
104 Kensington	8,976,700	9,347,422	9,515,768	9,353,194
106 Lower Huron/Willow/Oakwoods	8,165,119	8,868,136	8,991,908	8,934,578
108 Hudson Mills/Dexter/Delhi	3,145,491	3,552,512	3,322,274	3,573,040
109 Stony Creek	6,550,519	7,036,768	6,850,474	7,125,187
112 Lake Erie	3,994,071	4,589,536	4,432,016	4,796,859
113 Wolcott Mill	1,496,605	1,777,423	1,681,887	1,773,973
115 Indian Springs	2,333,448	2,585,316	2,430,587	2,672,009
116 Huron Meadows	1,326,603	1,587,451	1,483,458	1,622,114
	<u>\$ 41,132,413</u>	<u>\$ 45,217,687</u>	<u>\$ 44,352,335</u>	<u>\$ 47,318,264</u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
180 Natural Resources	\$ 1,034,776	\$ 1,471,553	\$ 1,230,612	\$ 1,443,787
380 Outside Lease/Rent	35,915	40,025	38,508	40,050
531 Pool	713,250	839,684	849,186	1,031,295
532 Waterpark	1,065,641	1,202,393	1,277,790	1,175,010
535 Sprayzone	237,946	259,277	257,550	286,992
537 Ripslide	20,319	42,257	42,749	34,088
538 Beach	565,933	618,545	635,455	631,850
540 Dockage/Boat Storage	191,349	266,074	217,400	268,476
550 Boat Rental	326,125	319,235	322,186	321,772
560 Excursion Boat	44,593	53,835	57,347	49,605
565 Plaza Conession	7,756	8,535	8,437	9,574
580 Cross Country Skiing	61,693	128,311	129,269	130,710
590 Tolling	1,288,602	1,453,799	1,426,101	1,399,766
610 Family Camping	29,258	38,246	31,395	43,513
615 Group Camping	8,443	9,080	7,075	9,442
630 Activity Center Rental	94,495	131,674	120,902	141,087
640 Shelter Reservations	4,981	1,600	531	1,600
650 Golf Course	6,237,675	6,559,065	6,500,709	6,352,188
655 Par 3/Foot Golf	109,949	147,895	105,696	150,647
660 Disc/Adventure Golf	146,519	179,268	157,868	174,631
670 Trackless Train	35,449	39,240	38,565	45,164
700 Special Events	396,544	451,014	423,031	278,287
710 Administrative	5,242,882	5,932,964	5,660,882	7,748,690
730 Police	6,073,848	6,251,133	6,241,302	6,593,055
870 Wildlife Management	49,270	168,542	147,342	173,854
880 Interpretive Center/Mill	1,931,152	2,267,143	2,176,196	2,238,197
881 Farm Learning Center	1,986,865	2,273,596	2,253,459	2,227,593
882 Mobile Learning Center	612,381	655,776	636,818	718,472
883 Environmental Discovery Center	464,288	510,746	556,953	517,975
884 Community Outreach Interpretive	398,404	660,842	618,603	664,172
990 General	11,619,818	12,099,487	12,062,895	12,262,800
991 Joint Government Maintenance	96,292	136,853	119,523	153,922
	<u>\$ 41,132,412</u>	<u>\$ 45,217,687</u>	<u>\$ 44,352,335</u>	<u>\$ 47,318,264</u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 35,915	\$ 40,025	\$ 38,508	\$ 40,050
590 Tolling	27,734	32,400	32,042	30,400
710 Administrative	0	87,332	0	1,713,928
100 Administrative Office Total	\$ 63,642	\$ 159,757	\$ 70,550	\$ 1,784,378
102 Lake St. Clair				
180 Natural Resources	\$ 76,888	\$ 167,601	\$ 158,326	\$ 141,416
531 Pool	340,759	432,972	392,097	451,696
535 Sprayzone	6,681	14,690	12,736	12,430
538 Beach	13,292	31,364	25,761	23,803
540 Dockage/Boat Storage	84,864	99,476	86,763	104,080
565 Plaza Concession	7,756	8,535	8,437	9,574
590 Tolling	147,536	168,337	168,951	160,268
630 Activity Center Rental	51,442	79,425	77,231	70,989
640 Shelter Reservations	81	1,100	31	1,100
655 Par 3/Foot Golf	109,949	147,895	105,696	150,647
660 Disc/Adventure Golf	20,063	29,395	20,649	30,039
670 Trackless Train	35,449	39,240	38,565	45,164
700 Special Events	68,812	75,258	75,658	65,270
710 Administrative	797,742	929,764	886,033	937,798
730 Police	947,128	876,942	965,530	925,315
870 Wildlife Management	15,678	18,200	19,162	18,740
880 Interpretive Center/Mill	349,969	474,993	452,351	426,515
990 General	1,942,798	2,055,512	2,009,736	2,036,243
991 Joint Government Maint	63,320	62,668	69,661	71,845
102 Lake St. Clair Total	\$ 5,080,206	\$ 5,713,367	\$ 5,573,374	\$ 5,682,932

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
104 Kensington				
180 Natural Resources	\$ 236,714	\$ 213,050	\$ 267,897	\$ 222,356
535 Sprayzone	225,230	237,464	236,326	226,404
538 Beach	211,173	227,346	226,895	233,140
540 Dockage/Boat Storage	2,336	2,139	2,170	3,921
550 Boat Rental	167,075	167,016	166,674	189,483
560 Excursion Boat	44,593	53,835	57,347	49,605
580 Cross Country Skiing	10,275	19,479	21,056	24,630
590 Tolling	382,313	418,952	428,600	403,235
615 Group Camping	586	794	160	805
635 Mobile Stage	0	-	-	5,402
650 Golf Course	936,246	989,960	987,644	959,633
660 Disc/Adventure Golf	101,311	108,268	94,844	93,847
700 Special Events	82,010	103,760	101,746	75,390
710 Administrative	1,052,251	1,145,156	1,176,101	1,186,646
730 Police	1,404,912	1,296,137	1,358,435	1,313,146
870 Wildlife Management	15,126	37,251	37,200	43,159
880 Interpretive Center/Mill	400,316	485,276	449,148	470,338
881 Farm Learning Center	998,400	1,125,747	1,105,895	1,097,027
882 Mobile Learning Center	157,822	174,708	148,037	186,292
990 General	2,541,064	2,508,095	2,641,320	2,532,763
991 Joint Government Maint	6,947	32,988	8,273	35,972
104 Kensington Total	\$ 8,976,700	\$ 9,347,422	\$ 9,515,768	\$ 9,353,194
106 Lower Huron/Willow/Oakwoods				
180 Natural Resources	\$ 200,725	\$ 179,107	\$ 211,390	\$ 196,488
531 Pool	342,705	361,373	426,611	339,775
532 Waterpark	1,065,641	1,202,393	1,277,790	1,175,010
550 Boat Rental	7,655	9,324	9,220	10,372
590 Tolling	295,095	351,690	317,070	318,775

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
106 Lower Huron/Willow/Oakwoods-continued				
610 Family Camping	5,177	7,776	1,977	9,850
615 Group Camping	1,144	1,380	328	380
650 Golf Course	813,741	866,003	899,364	870,939
660 Disc/Adventure Golf	294	1,300	2,056	300
700 Special Events	54,713	53,350	44,876	23,400
710 Administrative	840,087	935,180	928,019	970,697
730 Police	1,141,371	1,060,960	1,088,421	1,090,959
870 Wildlife Management	566	13,780	9,255	25,987
880 Interpretive Center/Mill	356,068	343,216	343,870	354,630
882 Mobile Learning Center	287,355	322,496	301,816	338,614
884 Community Outreach Interpretive	398,404	660,842	618,603	664,172
990 General	2,354,378	2,497,966	2,511,242	2,544,230
106 Lower Huron/Willow/Oakwoods Total	\$ 8,165,119	\$ 8,868,136	\$ 8,991,908	\$ 8,934,578
108 Hudson Mills/Dexter/Delhi				
180 Natural Resources	\$ 66,357	\$ 239,028	\$ 133,249	\$ 215,565
550 Boat Rental	8,073	5,118	4,209	4,080
580 Cross Country Skiing	603	7,743	7,741	7,963
590 Tolling	108,332	128,939	128,912	119,443
615 Group Camping	653	640	640	1,840
650 Golf Course	718,708	802,574	788,311	803,077
660 Disc/Adventure Golf	4,922	18,136	17,729	18,992
700 Special Events	30,357	41,748	30,276	20,144
710 Administrative	560,089	617,340	553,944	646,993
730 Police	691,414	644,909	664,203	683,854
870 Wildlife Management	1,672	22,195	16,654	16,693
880 Interpretive Center/Mill	109,979	148,097	142,548	156,615
990 General	824,040	845,042	802,401	844,668
991 Joint Government Maint	20,292	31,002	31,457	33,113
108 Hudson Mills/Dexter/Delhi Total	\$ 3,145,490	\$ 3,552,512	\$ 3,322,274	\$ 3,573,040

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
109 Stony Creek				
180 Natural Resources	\$ 144,697	\$ 284,770	\$ 172,065	\$ 255,356
537 Ripslide	20,319	42,257	42,749	34,088
538 Beach	341,468	359,834	382,799	374,907
540 Dockage/Boat Storage	5,346	13,469	4,040	14,931
550 Boat Rental	143,322	137,777	142,083	117,837
580 Cross Country Skiing	2,198	6,011	6,000	6,290
590 Tolling	162,291	189,296	189,269	194,723
610 Family Camping	24,082	30,470	29,418	33,663
635 Mobile Stage	-	-	600	3,000
650 Golf Course	1,106,164	1,099,801	1,094,711	1,021,861
660 Disc/Adventure Golf	19,928	22,169	22,590	31,453
700 Special Events	99,357	101,258	104,074	66,733
710 Administrative	942,053	1,004,254	980,393	1,015,052
730 Police	1,067,797	1,157,516	1,098,139	1,227,409
870 Wildlife Management	13,157	29,455	29,455	39,764
880 Interpretive Center/Mill	386,722	412,415	398,737	408,008
882 Mobile Learning Center	167,205	158,571	186,965	193,566
990 General	1,898,678	1,977,249	1,956,255	2,073,554
991 Joint Government Maint	5,734	10,195	10,132	12,992
109 Stony Creek Total	\$ 6,550,519	\$ 7,036,768	\$ 6,850,474	\$ 7,125,187
112 Lake Erie				
180 Natural Resources	\$ 64,418	\$ 66,180	\$ 77,330	\$ 73,624
531 Pool	29,785	45,339	30,478	239,824
540 Dockage/Boat Storage	98,803	150,990	124,427	145,544
590 Tolling	93,621	94,166	94,560	83,539

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
112 Lake Erie-continued				
640 Shelter Reservations	4,900	500	500	500
650 Golf Course	923,159	962,414	919,726	903,297
700 Special Events	41,216	47,400	47,204	27,350
710 Administrative	647,402	743,588	705,157	793,829
730 Police	674,968	852,625	859,047	923,454
870 Wildlife Management	1,999	32,982	21,547	29,509
880 Interpretive Center/Mill	280,415	342,991	338,266	355,767
990 General	1,133,386	1,250,361	1,213,774	1,220,622
112 Lake Erie Total	\$ 3,994,072	\$ 4,589,536	\$ 4,432,016	\$ 4,796,859
113 Wolcott Mill				
180 Natural Resources	\$ 48,660	\$ 51,888	\$ 43,931	\$ 54,624
590 Tolling	6,070	6,633	6,457	10,095
615 Group Camping	6,059	6,266	5,947	6,417
630 Activity Center Rental	19,131	23,566	23,760	36,461
700 Special Events	5,195	7,500	1,500	-
710 Administrative	38,226	55,089	54,833	53,816
730 Police	32,539	88,050	22,698	100,855
880 Interpretive Center/Mill	47,684	60,155	51,276	66,324
881 Farm Learning Center	988,465	1,147,849	1,147,564	1,130,566
990 General	304,575	330,427	323,921	314,815
113 Wolcott Mill Total	\$ 1,496,605	\$ 1,777,423	\$ 1,681,887	\$ 1,773,973

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
115 Indian Springs				
180 Natural Resources	\$ 142,189	\$ 187,012	\$ 110,178	\$ 200,263
535 Sprayzone	6,035	7,123	8,488	48,158
580 Cross Country Skiing	-	3,594	478	7,344
590 Tolling	65,278	60,573	59,406	77,274
630 Activity Center Rental	24,022	28,683	19,311	33,637
650 Golf Course	930,443	971,978	955,732	939,886
700 Special Events	10,753	14,240	14,240	-
710 Administrative	297,407	332,475	309,164	339,534
730 Police	42,419	85,318	33,362	124,405
870 Wildlife Management	1,073	14,379	14,069	2
883 Environmental Disc Ctr	464,288	510,746	556,953	517,975
990 General	349,541	369,195	349,206	383,531
115 Indian Springs Total	<u>\$ 2,333,448</u>	<u>\$ 2,585,316</u>	<u>\$ 2,430,587</u>	<u>\$ 2,672,009</u>
116 Huron Meadows				
180 Natural Resources	\$ 54,128	\$ 82,919	\$ 56,246	\$ 84,095
580 Cross Country Skiing	48,617	91,484	93,994	84,483
590 Tolling	331	2,813	834	2,014
650 Golf Course	809,113	866,334	855,221	853,495
700 Special Events	4,131	6,500	3,457	-
710 Administrative	67,625	82,787	67,238	90,397
730 Police	71,301	188,675	151,467	203,658
870 Wildlife Management	-	300	-	-
990 General	271,357	265,639	255,001	303,972
116 Huron Meadows Total	<u>\$ 1,326,603</u>	<u>\$ 1,587,451</u>	<u>\$ 1,483,458</u>	<u>\$ 1,622,114</u>
Grand Total	<u><u>\$ 41,132,405</u></u>	<u><u>\$ 45,217,688</u></u>	<u><u>\$ 44,352,296</u></u>	<u><u>\$ 47,318,264</u></u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
9010 - Full Time Wages	\$ 12,189,633	\$ 12,671,842	\$ 12,642,243	\$ 13,125,800
9011 - Full Time Overtime	509,111	422,444	513,969	438,975
9013 - FT Benefits Pd to Emps	801,072	955,681	949,233	1,008,731
9014 - FT Benefits Pd for Emps	5,893,422	6,856,388	6,815,566	7,563,673
9020 - Part Time Wages	9,885,700	11,196,335	11,006,627	10,660,262
9021 - Part Time Overtime	64,769	74,248	78,204	68,328
9023 - PT Benefits Pd to Emps	32,952	4,740	4,388	4,730
9024 - PT Benefits Pd for Emps	911,217	914,141	891,676	940,933
	<u>\$ 30,287,876</u>	<u>\$ 33,095,819</u>	<u>\$ 32,901,906</u>	<u>\$ 33,811,432</u>
9110 - Operating Supplies	\$ 2,026,664	\$ 2,170,220	\$ 2,048,380	\$ 2,049,940
9130 - Tools/Equipment	978,225	698,632	663,453	730,211
9140 - Chemicals	540,166	617,595	611,925	662,267
9150 - Equipment Fuel	579,477	588,404	548,913	613,252
9160 - Uniforms	88,425	103,709	102,446	105,778
9170 - Resale Merchandise	991,696	1,015,420	1,080,978	1,034,655
9420 - Outside Services	3,060,053	3,888,836	3,623,646	5,179,111
9430 - Insurances	305,416	649,769	633,467	667,188
9440 - Utilities	1,918,340	2,047,272	1,852,315	2,116,324
9450 - Rents/Leases	222,344	183,535	173,651	177,035
9460 - Postage/Shipping	2,277	3,916	3,600	3,190
9510 - Memberships	5,728	10,131	7,328	11,764
9520 - Employee Development	123,754	144,832	102,311	156,519
9910 - Over/Under	(127)	(902)	(2,484)	(902)
9945 - Inventory Gain/Loss on Adjustment	2,100	500	500	500
	<u>\$ 10,844,537</u>	<u>\$ 12,121,869</u>	<u>\$ 11,450,429</u>	<u>\$ 13,506,832</u>
	<u><u>\$ 41,132,412</u></u>	<u><u>\$ 45,217,688</u></u>	<u><u>\$ 44,352,335</u></u>	<u><u>\$ 47,318,264</u></u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
100 Administrative Office				
Contractual Services				
9110 - Operating Supplies	\$ 39,557	\$ 45,525	\$ 43,303	\$ 45,550
9420 - Outside Services	23,192	113,332	26,572	1,737,928
9450 - Rents/Leases	900	500	714	900
Contractual Services Total	<u>\$ 63,649</u>	<u>\$ 159,357</u>	<u>\$ 70,589</u>	<u>\$ 1,784,378</u>
100 Administrative Office Total	<u>\$ 63,649</u>	<u>\$ 159,357</u>	<u>\$ 70,589</u>	<u>\$ 1,784,378</u>
 102 Lake St. Clair				
Personnel Services				
9010 - Full Time Wages	\$ 1,538,356	\$ 1,496,568	\$ 1,569,005	\$ 1,561,078
9011 - Full Time Overtime	54,568	54,055	53,523	46,225
9013 - FT Benefits Pd to Emps	100,637	114,291	118,977	121,057
9014 - FT Benefits Pd for Emps	741,710	822,093	853,257	907,646
9020 - Part Time Wages	1,274,917	1,529,952	1,412,388	1,482,490
9021 - Part Time Overtime	4,120	5,470	5,469	5,950
9023 - PT Benefits Pd to Emps	13,179	723	671	723
9024 - PT Benefits Pd for Emps	114,499	118,768	106,276	124,354
Personnel Services Total	<u>\$ 3,841,986</u>	<u>\$ 4,141,920</u>	<u>\$ 4,119,566</u>	<u>\$ 4,249,523</u>
Contractual Services				
9110 - Operating Supplies	\$ 215,246	\$ 255,940	\$ 213,543	\$ 280,386
9130 - Tools/Equipment	108,492	97,230	86,117	98,564
9140 - Chemicals	64,615	83,289	77,772	83,644
9150 - Equipment Fuel	62,228	57,700	54,026	57,700
9160 - Uniforms	12,036	15,925	11,988	16,035
9170 - Resale Merchandise	7,854	6,650	6,500	6,650
9420 - Outside Services	387,500	588,973	579,172	435,202
9430 - Insurances	40,351	86,482	84,095	88,643
9440 - Utilities	317,689	331,823	303,356	323,905
9450 - Rents/Leases	12,177	23,495	19,624	21,120
9460 - Postage/Shipping	370	410	402	410
9510 - Memberships	321	1,016	371	1,000

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
102 Lake St. Clair				
Contractual Services-continued				
9520 - Employee Development	11,486	22,515	17,417	20,150
9910 - Over/Under	(2,278)	-	(575)	-
9945 - Inventory Gain/Loss on Adjustment	132	-	-	-
Contractual Services Total	<u>\$ 1,238,220</u>	<u>\$ 1,571,448</u>	<u>\$ 1,453,808</u>	<u>\$ 1,433,409</u>
102 Lake St. Clair Total	<u>\$ 5,080,206</u>	<u>\$ 5,713,368</u>	<u>\$ 5,573,374</u>	<u>\$ 5,682,932</u>
104 Kensington				
Personnel Services				
9010 - Full Time Wages	\$ 2,653,018	\$ 2,658,396	\$ 2,716,260	\$ 2,688,863
9011 - Full Time Overtime	116,473	96,858	115,718	103,900
9013 - FT Benefits Pd to Emps	173,058	196,297	202,050	207,310
9014 - FT Benefits Pd for Emps	1,271,735	1,412,861	1,453,396	1,554,382
9020 - Part Time Wages	2,255,223	2,403,865	2,442,060	2,232,050
9021 - Part Time Overtime	13,986	19,640	21,119	14,300
9023 - PT Benefits Pd to Emps	4,737	699	875	699
9024 - PT Benefits Pd for Emps	207,796	193,798	200,468	196,970
Personnel Services Total	<u>\$ 6,696,025</u>	<u>\$ 6,982,414</u>	<u>\$ 7,151,946</u>	<u>\$ 6,998,474</u>
Contractual Services				
9110 - Operating Supplies	\$ 432,036	\$ 431,068	\$ 404,947	\$ 412,227
9130 - Tools/Equipment	284,984	104,829	131,327	118,432
9140 - Chemicals	81,639	87,476	87,475	92,910
9150 - Equipment Fuel	133,684	130,815	133,130	153,385
9160 - Uniforms	18,925	22,162	21,686	21,075
9170 - Resale Merchandise	235,182	240,036	239,636	224,614
9420 - Outside Services	652,480	793,125	788,207	753,722
9430 - Insurances	61,051	132,231	128,813	135,453
9440 - Utilities	299,141	348,345	353,105	351,594
9450 - Rents/Leases	53,858	46,910	51,206	50,655
9460 - Postage/Shipping	100	1,120	800	1,120
9510 - Memberships	1,322	2,200	1,640	2,305

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
104 Kensington				
Contractual Services-continued				
9520 - Employee Development	20,191	24,691	17,900	37,228
9910 - Over/Under	4,146	-	3,950	-
9945 - Inventory Gain/Loss on Adjustment	1,936	-	-	-
Contractual Services Total	<u>\$ 2,280,675</u>	<u>\$ 2,365,008</u>	<u>\$ 2,363,822</u>	<u>\$ 2,354,720</u>
104 Kensington Total	<u>\$ 8,976,701</u>	<u>\$ 9,347,422</u>	<u>\$ 9,515,768</u>	<u>\$ 9,353,194</u>
 106 Lower Huron/Willow/Oakwoods				
Personnel Services				
9010 - Full Time Wages	\$ 2,448,899	\$ 2,473,666	\$ 2,516,079	\$ 2,583,277
9011 - Full Time Overtime	114,176	83,926	118,078	94,800
9013 - FT Benefits Pd to Emps	162,079	190,212	191,584	200,380
9014 - FT Benefits Pd for Emps	1,193,897	1,360,127	1,368,278	1,502,465
9020 - Part Time Wages	2,077,730	2,408,068	2,461,848	2,224,677
9021 - Part Time Overtime	20,106	17,112	27,143	16,690
9023 - PT Benefits Pd to Emps	3,611	807	742	819
9024 - PT Benefits Pd for Emps	180,612	162,914	170,177	171,644
Personnel Services Total	<u>\$ 6,201,110</u>	<u>\$ 6,696,832</u>	<u>\$ 6,853,929</u>	<u>\$ 6,794,752</u>
 Contractual Services				
9110 - Operating Supplies	\$ 324,686	\$ 361,529	\$ 363,790	\$ 317,860
9130 - Tools/Equipment	173,378	126,178	116,529	136,758
9140 - Chemicals	113,214	129,750	124,965	138,650
9150 - Equipment Fuel	108,303	131,600	108,882	122,600
9160 - Uniforms	26,370	24,655	29,254	26,740
9170 - Resale Merchandise	151,236	162,187	205,355	195,100
9420 - Outside Services	508,685	568,043	610,151	543,734
9430 - Insurances	54,224	117,252	114,004	120,014
9440 - Utilities	433,728	479,297	409,596	467,850
9450 - Rents/Leases	28,062	29,468	24,018	24,650
9460 - Postage/Shipping	432	800	655	400

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
106 Lower Huron/Willow/Oakwoods				
Contractual Services -continued				
9510 - Memberships	1,243	2,785	1,816	2,625
9520 - Employee Development	39,663	37,260	28,464	42,345
9910 - Over/Under	1,209	-	-	-
9945 - Inventory Gain/Loss on Adjustment	(426)	500	500	500
Contractual Services Total	<u>\$ 1,964,008</u>	<u>\$ 2,171,303</u>	<u>\$ 2,137,979</u>	<u>\$ 2,139,826</u>
106 Lower Huron/Willow/Oakwoods Total	<u>\$ 8,165,118</u>	<u>\$ 8,868,135</u>	<u>\$ 8,991,908</u>	<u>\$ 8,934,578</u>
 108 Hudson Mills/Dexter/Delhi				
Personnel Services				
9010 - Full Time Wages	\$ 1,049,388	\$ 1,089,006	\$ 1,065,857	\$ 1,129,479
9011 - Full Time Overtime	20,044	24,778	42,171	22,400
9013 - FT Benefits Pd to Emps	66,823	79,936	78,775	84,568
9014 - FT Benefits Pd for Emps	492,874	574,985	566,640	634,075
9020 - Part Time Wages	648,161	746,818	692,709	713,457
9021 - Part Time Overtime	2,290	4,200	3,415	2,500
9023 - PT Benefits Pd to Emps	2,552	495	251	483
9024 - PT Benefits Pd for Emps	60,571	66,461	60,867	69,260
	<u>\$ 2,342,703</u>	<u>\$ 2,586,679</u>	<u>\$ 2,510,685</u>	<u>\$ 2,656,222</u>
Contractual Services				
9110 - Operating Supplies	\$ 155,379	\$ 163,302	\$ 147,498	\$ 153,802
9130 - Tools/Equipment	71,549	35,055	29,797	35,030
9140 - Chemicals	56,929	56,687	56,687	60,250
9150 - Equipment Fuel	50,874	54,771	48,615	55,396
9160 - Uniforms	4,876	7,481	7,019	8,500
9170 - Resale Merchandise	76,022	79,134	80,395	79,130
9420 - Outside Services	223,420	382,130	271,549	330,751
9430 - Insurances	24,713	51,796	50,501	53,279
9440 - Utilities	111,640	113,528	103,953	120,802
9450 - Rents/Leases	19,307	12,690	10,948	12,114
9460 - Postage/Shipping	527	526	526	250

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
Contractual Services-continued				
9510 - Memberships	87	534	241	459
9520 - Employee Development	6,950	8,200	3,860	7,055
9910 - Over/Under	514	-	-	-
9945 - Inventory Gain/Loss on Adjustment	-	-	-	-
Contractual Services Total	<u>\$ 802,787</u>	<u>\$ 965,834</u>	<u>\$ 811,589</u>	<u>\$ 916,818</u>
108 Hudson Mills/Dexter/Delhi Total	<u>\$ 3,145,490</u>	<u>\$ 3,552,513</u>	<u>\$ 3,322,274</u>	<u>\$ 3,573,040</u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
109 Stony Creek				
Personnel Services				
9010 - Full Time Wages	\$ 1,910,355	\$ 1,996,283	\$ 1,953,993	\$ 2,101,574
9011 - Full Time Overtime	99,023	69,833	67,097	76,800
9013 - FT Benefits Pd to Emps	125,504	151,821	146,469	160,466
9014 - FT Benefits Pd for Emps	923,699	1,091,147	1,053,593	1,203,560
9020 - Part Time Wages	1,572,044	1,720,176	1,714,487	1,655,232
9021 - Part Time Overtime	12,674	15,407	12,877	19,100
9023 - PT Benefits Pd to Emps	4,914	867	1,027	867
9024 - PT Benefits Pd for Emps	148,087	148,233	148,070	149,836
Personnel Services Total	<u>\$ 4,796,301</u>	<u>\$ 5,193,767</u>	<u>\$ 5,097,613</u>	<u>\$ 5,367,435</u>
Contractual Services				
9110 - Operating Supplies	\$ 347,303	\$ 344,251	\$ 352,661	\$ 293,367
9130 - Tools/Equipment	168,623	134,485	118,996	121,563
9140 - Chemicals	57,894	69,088	69,088	78,200
9150 - Equipment Fuel	107,483	90,366	89,341	97,741
9160 - Uniforms	14,524	13,890	14,108	14,465
9170 - Resale Merchandise	210,792	196,674	211,884	210,488
9420 - Outside Services	492,403	582,315	536,154	532,629
9430 - Insurances	42,031	90,112	88,616	92,441
9440 - Utilities	228,312	265,907	221,359	265,537
9450 - Rents/Leases	61,658	32,675	30,553	31,150
9460 - Postage/Shipping	266	360	403	110
9510 - Memberships	372	605	385	1,450
9520 - Employee Development	20,939	22,273	19,331	18,611
9910 - Over/Under	1,425	-	(18)	-
9945 - Inventory Gain/Loss on Adjustment	194	-	-	-
Contractual Services Total	<u>\$ 1,754,218</u>	<u>\$ 1,843,000</u>	<u>\$ 1,752,861</u>	<u>\$ 1,757,752</u>
109 Stony Creek Total	<u>\$ 6,550,519</u>	<u>\$ 7,036,767</u>	<u>\$ 6,850,474</u>	<u>\$ 7,125,187</u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
112 Lake Erie				
Personnel Services				
9010 - Full Time Wages	\$ 1,275,674	\$ 1,417,406	\$ 1,438,749	\$ 1,462,646
9011 - Full Time Overtime	72,376	61,651	79,515	66,850
9013 - FT Benefits Pd to Emps	83,698	104,119	104,750	110,134
9014 - FT Benefits Pd for Emps	614,175	748,351	753,461	825,776
9020 - Part Time Wages	818,343	973,840	899,474	954,587
9021 - Part Time Overtime	8,201	7,963	5,600	5,788
9023 - PT Benefits Pd to Emps	3,101	735	528	735
9024 - PT Benefits Pd for Emps	79,623	92,349	80,944	91,364
Personnel Services Total	<u>\$ 2,955,192</u>	<u>\$ 3,406,414</u>	<u>\$ 3,363,021</u>	<u>\$ 3,517,880</u>
Contractual Services				
9110 - Operating Supplies	\$ 186,283	\$ 226,422	\$ 194,208	\$ 224,670
9130 - Tools/Equipment	106,688	72,477	55,910	130,890
9140 - Chemicals	44,050	45,510	47,357	57,800
9150 - Equipment Fuel	58,085	64,300	53,767	59,300
9160 - Uniforms	7,047	9,275	8,838	9,150
9170 - Resale Merchandise	128,249	130,800	139,000	130,500
9420 - Outside Services	248,570	311,296	291,072	313,796
9430 - Insurances	35,716	76,200	74,088	78,161
9440 - Utilities	194,479	203,827	176,650	234,022
9450 - Rents/Leases	16,399	17,655	17,391	17,320
9460 - Postage/Shipping	320	500	606	500
9510 - Memberships	214	1,350	1,190	1,450
9520 - Employee Development	16,659	23,510	8,918	21,420
9910 - Over/Under	(4,144)	-	-	-
9945 - Inventory Gain/Loss on Adjustment	265	-	-	-
Contractual Services Total	<u>\$ 1,038,879</u>	<u>\$ 1,183,122</u>	<u>\$ 1,068,995</u>	<u>\$ 1,278,979</u>
112 Lake Erie Total	<u>\$ 3,994,071</u>	<u>\$ 4,589,536</u>	<u>\$ 4,432,016</u>	<u>\$ 4,796,859</u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
113 Wolcott Mill				
Personnel Services				
9010 - Full Time Wages	\$ 436,772	\$ 483,243	\$ 447,045	\$ 496,636
9011 - Full Time Overtime	10,135	10,386	10,312	14,400
9013 - FT Benefits Pd to Emps	27,856	35,185	32,433	37,218
9014 - FT Benefits Pd for Emps	204,619	253,042	233,243	279,018
9020 - Part Time Wages	316,123	402,307	390,818	384,345
9021 - Part Time Overtime	129	1,188	638	1,000
9023 - PT Benefits Pd to Emps	89	120	123	120
9024 - PT Benefits Pd for Emps	29,217	34,396	33,375	35,314
Personnel Services Total	<u>\$ 1,024,941</u>	<u>\$ 1,219,866</u>	<u>\$ 1,147,987</u>	<u>\$ 1,248,051</u>
Contractual Services				
9110 - Operating Supplies	\$ 140,753	\$ 134,318	\$ 127,048	\$ 132,928
9130 - Tools/Equipment	24,121	91,450	90,897	35,657
9140 - Chemicals	23,256	32,091	32,771	32,663
9150 - Equipment Fuel	14,360	15,206	16,706	15,212
9160 - Uniforms	1,962	3,236	3,236	2,473
9170 - Resale Merchandise	4,650	4,401	4,400	4,503
9420 - Outside Services	151,964	157,422	143,805	162,742
9430 - Insurances	15,096	30,462	29,650	31,527
9440 - Utilities	87,419	80,547	76,788	95,090
9450 - Rents/Leases	4,479	5,602	5,514	7,252
9510 - Memberships	878	391	435	1,025
9520 - Employee Development	2,714	2,430	2,650	4,850
9910 - Over/Under	13	-	-	-
Contractual Services Total	<u>\$ 471,665</u>	<u>\$ 557,556</u>	<u>\$ 533,900</u>	<u>\$ 525,922</u>
113 Wolcott Mill Total	<u>\$ 1,496,605</u>	<u>\$ 1,777,422</u>	<u>\$ 1,681,887</u>	<u>\$ 1,773,973</u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
115 Indian Springs				
Personnel Services				
9010 - Full Time Wages	\$ 560,996	\$ 643,470	\$ 577,035	\$ 671,357
9011 - Full Time Overtime	15,374	14,069	12,751	6,000
9013 - FT Benefits Pd to Emps	39,306	51,935	45,555	53,762
9014 - FT Benefits Pd for Emps	288,719	364,430	327,690	403,081
9020 - Part Time Wages	593,471	628,999	620,896	645,214
9021 - Part Time Overtime	1,878	1,868	684	1,600
9023 - PT Benefits Pd to Emps	147	198	34	188
9024 - PT Benefits Pd for Emps	57,780	61,054	56,611	64,192
Personnel Services Total	<u>\$ 1,557,671</u>	<u>\$ 1,766,023</u>	<u>\$ 1,641,256</u>	<u>\$ 1,845,394</u>
Contractual Services				
9110 - Operating Supplies	\$ 113,162	\$ 121,023	\$ 117,689	\$ 114,091
9130 - Tools/Equipment	26,718	22,108	20,228	35,472
9140 - Chemicals	52,031	60,571	62,677	61,850
9150 - Equipment Fuel	19,551	21,253	22,354	24,053
9160 - Uniforms	1,662	5,185	4,117	5,090
9170 - Resale Merchandise	95,397	103,956	102,226	96,313
9420 - Outside Services	264,933	272,603	273,722	255,169
9430 - Insurances	21,504	44,677	43,454	46,020
9440 - Utilities	168,198	155,132	135,352	176,229
9450 - Rents/Leases	8,238	9,774	9,633	8,220
9460 - Postage/Shipping	261	200	208	400
9510 - Memberships	289	650	650	850
9520 - Employee Development	4,946	3,062	2,901	3,760
9910 - Over/Under	(1,111)	(902)	(5,880)	(902)
Contractual Services Total	<u>\$ 775,778</u>	<u>\$ 819,292</u>	<u>\$ 789,331</u>	<u>\$ 826,615</u>
115 Indian Springs Total	<u>\$ 2,333,449</u>	<u>\$ 2,585,315</u>	<u>\$ 2,430,587</u>	<u>\$ 2,672,009</u>

HURON-CLINTON METROPARKS

2026 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
116 Huron Meadows				
Personnel Services				
9010 - Full Time Wages	\$ 316,174	\$ 413,804	\$ 358,220	\$ 430,890
9011 - Full Time Overtime	6,942	6,888	14,804	7,600
9013 - FT Benefits Pd to Emps	22,110	31,885	28,640	33,836
9014 - FT Benefits Pd for Emps	161,993	229,352	206,008	253,670
9020 - Part Time Wages	329,688	382,308	371,947	368,210
9021 - Part Time Overtime	1,384	1,400	1,259	1,400
9023 - PT Benefits Pd to Emps	623	96	137	96
9024 - PT Benefits Pd for Emps	33,032	36,169	34,888	37,999
Personnel Services Total	<u>\$ 871,946</u>	<u>\$ 1,101,902</u>	<u>\$ 1,015,903</u>	<u>\$ 1,133,701</u>
Contractual Services				
9110 - Operating Supplies	\$ 72,259	\$ 86,842	\$ 83,693	\$ 75,059
9130 - Tools/Equipment	13,672	14,820	13,652	17,845
9140 - Chemicals	46,538	53,133	53,133	56,300
9150 - Equipment Fuel	24,907	22,393	22,092	27,865
9160 - Uniforms	1,022	1,900	2,200	2,250
9170 - Resale Merchandise	82,314	91,582	91,582	87,357
9420 - Outside Services	106,907	119,599	103,242	113,438
9430 - Insurances	10,728	20,557	20,246	21,650
9440 - Utilities	77,736	68,866	72,156	81,295
9450 - Rents/Leases	17,267	4,366	4,089	3,654
9510 - Memberships	1,000	600	600	600
9520 - Employee Development	307	891	870	1,100
Contractual Services Total	<u>\$ 454,657</u>	<u>\$ 485,549</u>	<u>\$ 467,555</u>	<u>\$ 488,413</u>
116 Huron Meadows Total	<u>\$ 1,326,603</u>	<u>\$ 1,587,451</u>	<u>\$ 1,483,458</u>	<u>\$ 1,622,114</u>
Grand Total	<u>\$ 41,132,411</u>	<u>\$ 45,217,287</u>	<u>\$ 44,352,335</u>	<u>\$ 47,318,264</u>



ADMINISTRATIVE EXPENDITURES

Photo: Administrative Office

HURON-CLINTON METROPARKS

2026 BUDGET

ADMINISTRATIVE OFFICE

SUMMARY BY COST CENTER

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
100 Director/Deputy Director	\$ 898,335	\$ 1,105,725	\$ 1,039,020	\$ 1,379,311
102 Diversity, Equity & Inclusion	492,581	720,620	518,618	702,235
110 Accounting	1,063,570	1,220,755	1,207,197	1,285,361
120 Human Resources	691,723	868,740	820,249	989,851
130 Marketing/Communications	1,890,248	2,338,551	2,112,223	2,580,427
140 Information Technology	1,784,591	2,260,926	2,138,376	2,271,272
150 Purchasing	220,782	357,068	336,731	310,070
180 Natural Resources	718,863	698,483	818,232	753,756
190 Planning	878,072	1,160,848	998,033	1,052,516
192 Engineering	1,003,052	1,522,735	1,650,428	2,482,259
700 Special Events	20,951	249,000	198,365	-
710 Administrative	736,782	958,000	955,885	886,355
730 Police	669,823	825,775	813,345	905,804
880 Interpretive	243,464	338,868	299,298	301,026
991 Intergovernmental	84,879	1,272,976	42,370	1,255,000
	<u>\$ 11,397,717</u>	<u>\$ 15,899,070</u>	<u>\$ 13,948,370</u>	<u>\$ 17,155,243</u>

HURON-CLINTON METROPARKS

2026 BUDGET

ADMINISTRATIVE OFFICE

SUMMARY BY BASE ACCOUNT

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
9010 - Full Time Wages	\$ 5,238,259	\$ 5,299,243	\$ 5,533,340	\$ 5,918,473
9011 - Full Time Overtime	35,468	28,500	42,444	37,000
9013 - FT Benefits Pd to Emps	271,418	318,360	324,616	357,624
9014 - FT Benefits Pd for Emps	1,996,918	2,289,612	2,339,033	2,681,080
9020 - Part Time Wages	261,001	333,073	273,071	343,219
9021 - Part Time Overtime	513	500	41	500
9024 - PT Benefits Pd for Emps	18,016	23,334	17,585	25,166
9110 - Operating Supplies	206,544	438,215	327,668	390,909
9130 - Tools/Equipment	183,235	321,024	282,900	239,515
9140 - Chemicals	4,150	2,157	2,157	4,250
9150 - Equipment Fuel	46,828	66,250	47,814	62,699
9160 - Uniforms	3,254	6,715	4,511	7,227
9410 - Professional Services	361,172	918,242	938,885	1,329,928
9420 - Outside Services	2,363,706	5,214,812	3,272,046	5,096,517
9430 - Insurances	93,051	188,526	185,095	193,774
9440 - Utilities	152,764	173,429	151,118	158,828
9450 - Rents/Leases	1,669	3,390	2,230	3,400
9460 - Postage/Shipping	16,486	16,500	16,207	16,500
9499 - Miscellaneous	4,041	14,000	14,000	14,000
9510 - Memberships	19,253	27,837	24,600	31,561
9520 - Employee Development	119,971	215,350	149,009	243,073
	<u>\$ 11,397,716</u>	<u>\$ 15,899,070</u>	<u>\$ 13,948,390</u>	<u>\$ 17,155,243</u>



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MAJOR MAINTENANCE EXPENDITURES



Photo: Stony Creek Metropark

HURON-CLINTON METROPARKS

2026 BUDGET

MAJOR MAINTENANCE
SUMMARY BY PARK

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
100 Administrative Office	\$ -	\$ 68,356	\$ 43,600	\$ 422,644
102 Lake St. Clair	324,423	484,036	393,262	56,000
104 Kensington	117,972	695,111	382,296	497,000
106 Lower Huron/Will/Oakwoods	151,853	386,654	250,677	190,000
108 Hudson Mills/Dexter/Delhi	13,000	202,423	118,903	-
109 Stony Creek	37,136	309,980	257,367	120,000
112 Lake Erie	489,584	236,147	185,152	225,000
113 Wolcott Mill	-	-	-	12,000
115 Indian Springs	-	147,661	126,681	110,000
116 Huron Meadows	20,030	-	-	-
	<u>\$ 1,153,998</u>	<u>\$ 2,530,370</u>	<u>\$ 1,757,938</u>	<u>\$ 1,632,644</u>

Administrative Office	
Engineering Wage/Fringes	\$163,644
ADA Initiatives Authority Wide	120,000
Authority Wide Road/Park Striping	19,000
CAP Initiatives Authority Wide	120,000
Administrative Office Total	\$422,644
Lake St. Clair	
Main Sewage Pump Impeller & Cutter Wheel Replacements	\$14,000
Pump Relacements at Adventure Golf	12,000
Pump Repairs at Spray Pad	15,000
Replace Double Glass Doors at Beach Grill	15,000
Lake St. Clair Total	\$56,000
Kensington	
Carryover Project -Dam Concrete Repair	\$247,000
Unexpected Maintenance Repairs	250,000
Kensington Total	\$497,000
Lower Huron/Willow	
Additional Chlorine Tank to add to Main Tank at Turtle Cove	\$25,000
Demolish Old Park Office	50,000
Drain Repair in Bathroom at Oakwods Nature Center	50,000
Removal of East Bend Fishing Pier	50,000
Tulip Tree Comfort Station Doors	15,000
Lower Huron/Willow Total	\$190,000
Stony Creek	
Carryover Project - Generator Installation	\$30,000
Carryover Project - Remove Overlook at Nature Center	30,000
Golf Tee Repair	60,000
Stony Creek Total	\$120,000

Lake Erie	
Gutter Replacement at Maintenance Building	\$15,000
Replace Shade Structure Canopies at Wave Pool	70,000
Replacement of Bathhouse Lockers	140,000
Lake Erie Total	\$225,000
Wolcott Mill	
Replace Entry Doors on Camp Rotary Building	\$12,000
Wolcott Mill Total	\$12,000
Indian Springs	
Iron Filtration Repair/Upgrade at EDC	\$50,000
Park Office Improvements-Siding, Roof, Window replacements	60,000
Indian Springs Total	\$110,000
GRAND TOTAL	\$1,632,644



CAPITAL EXPENDITURES

Photo: Hudson Mills Metropark

HURON-CLINTON METROPARKS

2026 BUDGET

CAPITAL EXPENDITURES
SUMMARY BY PARK

	2024 Actual	2025 Amended Budget	2025 Projected Actual	2026 Proposed Budget
100 Administrative Office	\$ 226,023	\$ 169,272	\$ 169,272	\$ 303,000
102 Lake St. Clair	89,419	15,269	15,268	61,375
104 Kensington	357,669	560,813	514,010	1,022,562
106 Lower Huron/Will/Oakwoods	690,569	390,229	365,803	451,452
108 Hudson Mills/Dexter/Delhi	530,427	338,699	338,699	181,097
109 Stony Creek	1,038,101	736,332	715,051	245,129
112 Lake Erie	369,443	784,597	755,119	263,221
113 Wolcott	130,266	35,645	35,644	252,314
115 Indian Springs	156,367	163,222	163,222	58,905
116 Huron Meadows	106,224	364,219	364,219	27,198
	<u>\$ 3,694,507</u>	<u>\$ 3,558,297</u>	<u>\$ 3,436,307</u>	<u>\$ 2,866,253</u>

Administrative Office	
Capital Equipment	
Takeuchi Compact Track Loader	\$130,000
Truck, Ford Maverick Hybrid with AWD & Lockable Cover for Engineering	36,000
Truck, Ford Maverick Hybrid with AWD & Lockable Cover for Engineering	36,000
Ford Utility Interceptor Police Vehicle - K9 Unit	46,000
Vehicle, Ford Explorer for Chief of Police	45,000
Drone	10,000
Administrative Office Total	\$303,000
Lake St. Clair	
Capital Equipment	
Truck, Ford F250 with Plow	\$61,375
Lake St. Clair Total	\$61,375
Kensington	
Capital Equipment	
Golf Cart Fleet, Textron EZ-GO Electric	\$640,000
Mower, Exmark 72" Zero Turn - Golf Course	14,200
Utility Golf Cart, Cushman 800 Gas Hauler - Golf Course	12,295
Utility Golf Cart, EZGo Cushman - Golf Course	11,295
Workman, John Deere Gator HPX 4x4 with Cab - Farm	32,726
Kubota RTV 1100 - Maintenance	34,000
Mower, Exmark 72" Zero Turn - Maintenance	14,200
Mower, Toro Groundsmaster 4100D - Maintenance	111,825
Tractor, John Deere 4066M with Loader, Cab, Bucket & Forks - Maintenance	68,221
Trailer, 40' Goose Neck with Power Mega Ramps - Maintenance	21,800
Truck, Ford F250 with Plow - Maintenance	62,000
Kensington Total	\$1,022,562

Lower Huron/Willow	
Capital Equipment	
Pool Lift	\$18,829
Mower, Greensmaster TriFlex Hybrid 3320 - Golf	57,107
MHZ Radios, Motorola APX Mobile - Police	46,524
Backhoe, New Holland 555E - Maintenance	95,433
Brush Hog Flex Wing Cutter - Maintenance	23,306
Kubota, MHX5400 - Maintenance	42,874
Mower, Toro Workman UTX with Mini Dump Trailer - Maintenance	30,771
Tractor, Ventrac 4520 with Dual Wheel Kit, Mower, Plow - Maintenance	76,258
Trailer, Towmaster 16' Drop Deck - Maintenance	16,415
Workman, UTX Gas with Plow & Spreader - Maintenance	43,935
Lower Huron Total	\$451,452
Hudson Mills	
Capital Equipment	
Mower, Toro Greensmaster 3320 Triflex - Golf	\$75,497
ATV, Polaris Sportsman 450 HO - Police	8,600
Kubota RTV 1130 - Maintenance	22,000
Truck, Chevy 3500 with Drop Side Bed & Plow - Maintenance	75,000
Hudson Mills Total	\$181,097
Stony Creek	
Capital Equipment	
Blower, Toro Proforce - Golf	\$12,692
Clubcar, Carryall 500 - Golf	15,000
Ford Utility Hybrid Interceptor Police Vehicle	46,000
Ford Utility Interceptor Police Vehicle	46,000
Blade, CAT Power Attachment - Maintenance	14,915
Dryer, Champion Air for Stony Garage - Maintenance	5,468
Deep Fryer	5,400
Lift Attachment for Garage - Maintenance	6,500

Stony Creek Continued	
Sprayer, Steel Green Fertilizer Spreader, 60 Gallon - Maintenance	22,090
Sweeping Broom Attachment for District - Maintenance	12,964
Truck, Ford F150 Hybrid with Cab -Maintenance	58,100
Stony Creek Total	\$245,129
Lake Erie	
Capital Equipment	
Mower, Greensmaster TriFlex Hybrid 3320 - Golf	\$56,851
ATV, Polaris Sportsman 450 HO with Cargo Box - Police	8,600
Ford Utility Hybrid Interceptor Police Vehicle	46,000
Radios, Motorola APX 6500 Mobile 800 MHZ - Police	38,770
Truck, Ford Flatbed - Maintenance	113,000
Lake Erie Total	\$263,221
Wolcott Mill	
Capital Equipment	
No Till Planter for Farm	\$55,602
Tractor, Kubota	90,712
Mower, Toro 4000D - Maintenance	106,000
Wolcott Mill Total	\$252,314
Indian Springs	
Capital Equipment	
Carryall, 500 with Beverage Insert/Cushman Hauler Electric - Golf	\$17,500
Blower, Toro - Maintenance	13,387
Mower, Exmark 60" Zero Turn - Maintenance	13,810
Mower, Exmark 72" Zero Turn - Maintenance	14,208
Indian Springs Total	\$58,905

Huron Meadows	
Capital Equipment	
Blower, Toro Proforce - Golf	\$13,388
Mower, Exmark 60" Zero Turn - Golf	13,810
Huron Meadows Total	\$27,198
GRAND TOTAL	\$2,866,253

	Project Cost	Grant Funding	Net Funding
Lake St. Clair			
Replace and Repair Pool, Decking and Restroom, Shower Facilities	\$2,000,000		\$2,000,000
LSC North Marina Comfort Station	3,000,000	500,000	\$2,500,000
Boardwalk Repair - Marsh	140,000		\$140,000
East Boardwalk - Ramp Reconstruction	140,000		\$140,000
Lake St. Clair Total	\$5,280,000	\$500,000	\$4,780,000
Kensington			
Bike Path Retaining Wall near Shore Fishing, near Route 1 and a Ravine	\$600,000		\$600,000
Farm Building Office Damage Repair	300,000		\$300,000
Cart Barn Electrification at Golf Course	200,000		\$200,000
I-96 Boardwalk Repair	110,000		\$110,000
Replacement Toll Booth with Electrical Hookup	35,000		\$35,000
Kensington Total	\$1,245,000	\$0	\$1,245,000
Hudson Mills			
Maintenance Building/Cart Barn Office Reconstruction	\$220,000		\$220,000
Hudson Mills Total	\$220,000	\$0	\$220,000
Stony Creek			
South Dam Embankment Rip Rap	\$800,000		\$800,000
Golf Course Pumphouse Relocation Electrical	300,000		\$300,000
Restroom Well Replacements	120,000		\$120,000
Stony Creek Total	\$1,220,000	\$0	\$1,220,000
Indian Springs			
Underground Fuel Tank Removal, Install Above Ground Tank	\$200,000		\$200,000
Indian Springs Total	\$200,000	\$0	200,000
Engineering Staff Support			
Engineering Wages & Fringes	\$577,649		\$577,649
Engineering Staff Support Total	\$577,649	\$0	\$577,649
NET TRANSFER FROM GENERAL FUND	\$8,742,649	\$500,000	\$8,242,649



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APPENDIX

Photo: Stony Creek Metropark

Full Time Equivalent Positions

Full-Time Employees

Position	FTE	Position	FTE
Chief Executive Officer	1	Network Infrastructure Engineer	1
Chief Operating Officer	1	Building Maintenance Supervisor	4
Chief of Finance	1	Business Applications Specialist	1
Chief of Information Technology	1	Buyer	1
Chief of Marketing/Communication	1	DEI Support Specialist	1
Chief of Diversity, Equity & Inclusion	1	District Community Outreach Interpreters	3
Chief of HR & Labor Relations	1	Community Outreach Interpretive Supervisor	1
Chief of Engineering Services	1	Equipment Maintenance Supervisor	1
Chief of Police	1	Farm Interpreter/Animal Care	4
Chief of Interpretive Services	1	Golf Course Maintenance Supervisor	7
Chief of Planning & Development	1	GIS Analyst	1
Chief of Natural Resources & Compliance	1	Grants/Planning Coordinator	1
District Park Superintendent	3	Grounds Maintenance Supervisor	4
Supervisor of Accounting	1	HR Benefits/Generalist	2
Supervising Engineer	2	Interpreter	7
IT Applications Manager	1	Community Outreach Interpreter	3
Park Operations Manager	6	Inventory Coordinator/CS Supervisor	1
District Maintenance Manager	3	Webmaster/Info Systems Tech	1
Accountant	2	Natural Resources Coordinator	1
Business Systems Analyst	1	Natural Resources Supervisor	1
Civil Engineer – Field	3	Park Maintenance Supervisor	4
Civil Engineer	4	Park Operations Supervisor	7
District Interpretive Services Supervisor	3	Volunteer & Recreations Service Supervisor	1
Environmental Health & Safety Coordinator	1	Account Clerk Specialist	2
Executive Assistant	1	Administrative Support Specialist	3
Info Systems Specialist	1	Equipment Maintenance Specialist	10
Marketing/Media Relations Specialist	1	Farm Maintenance Specialist	1
Marketing Support Specialist	2	Golf Course Maintenance Specialist	2
Park Planner	1	Graphic Designer/Special Events Assistant	2
System Planner	1	Natural Resource Crew Specialist	4
Police Lieutenant	4	Park Maintenance Specialist	35
Purchasing Supervisor	1	Park Support Specialist	8
Supervising Interpreter - Farm	2	Police Sergeant	7
Senior HR Generalist	1	Police Officer	24
Natural Resources General Supervisor	1		213

Part-Time Employees

Position	Hours	FTE			
40-80 Police Officer	20,540	9.87	Public Safety Assistant Supervisor	450	0.22
Administrative Assistant	7,150	3.43	Public Service Attendant	3,450	1.66
Emergency Mgr/Police Officer	1,200	0.57	Receptionist	18,393	8.84
			Shuttle Driver	2,000	0.96
Farm Maintenance Worker	2,800	1.34	Teamster	1,500	0.72
Food Service Attendant	14,936	7.18	Toll Attendant	45,004	21.63
Golf Course Assistant Manager	9,900	4.75	Volunteer Coordinator	1,500	0.72
Golf Course Maintenance	38,766	18.63	Warehouse Clerk	3,560	1.71
Golf Course Worker	49,620	23.85			
Golf Course Manager	9,800	4.71			
Grant Writer	1,500	0.72			
Internship	3,000	1.44		470,296	226.10
Interpreter	45,483	21.86			
IT Helpdesk/IT Support	1,500	0.72			
Lifeguard Assistant Supervisor	3,940	1.89			
Lifeguard Supervisor	1,490	0.72			
Maintenance Specialist	2,664	1.28			
Marina Attendant	2,200	1.06			
Mechanic	7,575	3.64			
Natural Resources Technician	4,500	2.16			
Operations Clerk	28,116	13.51			
Park Maintenance Worker	104,545	50.26			
Park Recreation Assistant Manager	6,491	3.12			
Park Recreation Attendant	7,593	3.65			
Park Recreation Manager	11,200	5.38			
Pilot – Island Queen	400	0.19			
Police Officer	4,530	2.18			
Police Support Specialist	1,500	0.72			

Full Time Equivalent Positions

Seasonal Employees

Position	Hours	FTE
Farm Maintenance Worker	2,800	1.35
Food Service Attendant	12,297	5.91
Lifeguard	16,750	8.05
Lifeguard Assistant Supervisor	9,350	4.50
Marina Attendant	2,500	1.20
Operations Clerk	1,200	0.58
Park Maintenance Worker	31,553	15.16
Park Recreation Assistant Manager	10,015	4.81
Park Recreation Attendant	34,702	16.68
Park Recreation Manger	1,970	0.94
Pilot - Island Queen	1,635	0.78
Public Safety Attendant	7,200	3.46
Toll Attendant	15,700	7.55
	147,672	70.99
Grand Total	617,968226.1	297.09



ADMINISTRATIVE OFFICE

13000 High Ridge Drive
Brighton, Michigan 48114
1-800-47-PARKS



METROPARKS.COM

Photo: Western District Track Chair



To: Board of Commissioners
From: Janet Briles, Chief of Planning and Development
Sanjay Khunger, Chief of Information Technology
Subject: Report – Joint Visitation Data Review
Date: December 11, 2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the Joint Visitation Data Review presented by Chief of Planning & Development, Janet Briles, and Chief of Information Technology, Sanjay Khunger.

Fiscal Impact: There is no immediate fiscal impact.

Background: Staff present key findings and answer questions regarding the report.

HURON-CLINTON METROPARKS ANNUAL VISITATION DATA REPORT

Reporting Period: September 9 - September 8
From 2022-2023; 2023-2024; 2024-2025

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



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EXECUTIVE SUMMARY AND KEY FINDINGS

COMPARING YEAR-OVER-YEAR TRENDS

As we look at visitation data from roughly Labor Day 2023 to Labor Day 2025, the big theme in this report is being able to consistently compare year-over-year visitation data. This is something that can be done realistically for the first time this year in the in-depth way that it is being presented here. For this report, and future reports, the dates selected: September 9th of the previous year through September 8th of the current year were chosen intentionally to capture the “Labor Day to Labor Day” timeframe, without having to switch dates every year due to the holiday landing on a different day every year. Also, it ensures that we have a full 365 days in each data set, with this year being the exception as we had a leap-year.

The Huron-Clinton Metroparks Board of Commissioners selected the Labor Day to Labor Day timeframe to be fully informed of visitation trends before budget approval. This also ensures that we capture a full year, instead of just the summer months. Many programs and events occur outside of the Memorial Day to Labor Day timeframe to encourage attendance in relatively slower months, and many of which are tied to school field trips and programming. In the past those numbers were not captured because this report focused only on summer.

To make these year-over-year comparisons, data from previous visitation reports had to be rearranged to the timeframes referenced.

IMPROVING THE REPORTING PROCESS

Every year, staff spend a considerable amount of time pulling together the visitation report. In doing so, staff found inconsistencies in data and struggled with how data was pulled out of systems. Therefore, this year staff spent time cleaning up data and establishing a dashboard that will make reporting easier and more consistent in future years. There is a section of the report that highlights hours spent on this initiative and breaks out the number of “one-time” hours spent versus annual hours needed to generate the specific report.

KEY FINDINGS

- From January 1 – August 31, total vehicle counts in 2025 have decreased from 2024 by 8.23%.
 - Note that while there is a decrease, the trend is still up 9.19% from pre-pandemic levels.
 - Vehicle counters at Lower Huron and Oakwoods have been down all year, which is also artificially deflating numbers.

- **Pass scans are down for annual passes and up slightly for daily passes**

- Total annual pass scans are down by 56,705 or 4.8%.
- Total daily pass scans are up 2,783 or 0.67%.
- Scan data is different than vehicle counts because it can only be collected when toll booths are staffed. Therefore, total vehicle counts will always be higher than vehicle scans.
- Largest annual pass scanning increases came from City of Detroit and Wayne County (8.5% and 0.89% respectively).
 - Largest annual pass decrease came from Livingston County with a 24.2% decrease
 - Largest daily pass scanning increases came from Washtenaw County, Wayne County and Oakland County (17%, 9.1% and 7.5% respectively)
 - The only daily pass scanning decrease came from Macomb County (-2.9%).
- **Visitation from Equity Emphasis Areas was up by 1,297 visits from 2024, which is 0.23%**

**Vehicle
Counts down** 
8.2%

 **Annual Pass
Scans down**
-4.8%

**Daily Pass
Scans up** 
0.67%

 **Total Scans
from Detroit
Zip Codes up**
6.7%

ADJUSTMENTS FOR THIS REPORT

MULTI-DEPARTMENTAL EFFORT

Generating this annual visitation data report has been an on-going collaborative effort since 2021. RecTrac, our integrated recreation management software, was rolled out throughout 2021. 2022 was the first full year of data in RecTrac.

Multiple departments work together to create the visualizations and analyze the data that is presented in this report. Before the work of creating the report can take place, ALL staff have a part in entering data into the various Metroparks software systems that feed into this report – from the seasonal toll booth attendants that sell daily and annual passes and the staff creating and delivering programs, to the department heads that analyze the resulting data.

Each year of the process, the data and resulting reports get better. Major changes to the report process this year include:

- Planning & Development and IT worked together to conduct a check of all zip codes that did not fall neatly into the 5-county lines. Two zip codes (48430 for Livingston County and 48160 in Washtenaw County) were added. All data reporting from previous years has been updated, so that annual comparisons can be made.
- IT worked to update the dashboard so that county by county data could be pulled directly from the dashboard, instead of manually by a query. This development took time but will result in future reports being easier to compile and more consistent year to year.

Some of the efforts noted above were one-time efforts to setup data to be more useful and consistent in the future. Some of the staff time was specific to generate this report and would be a more annual requirement.

WHAT'S DIFFERENT?

This year focuses on multi-year trends of visitation, instead of just the previous year for scanning data.

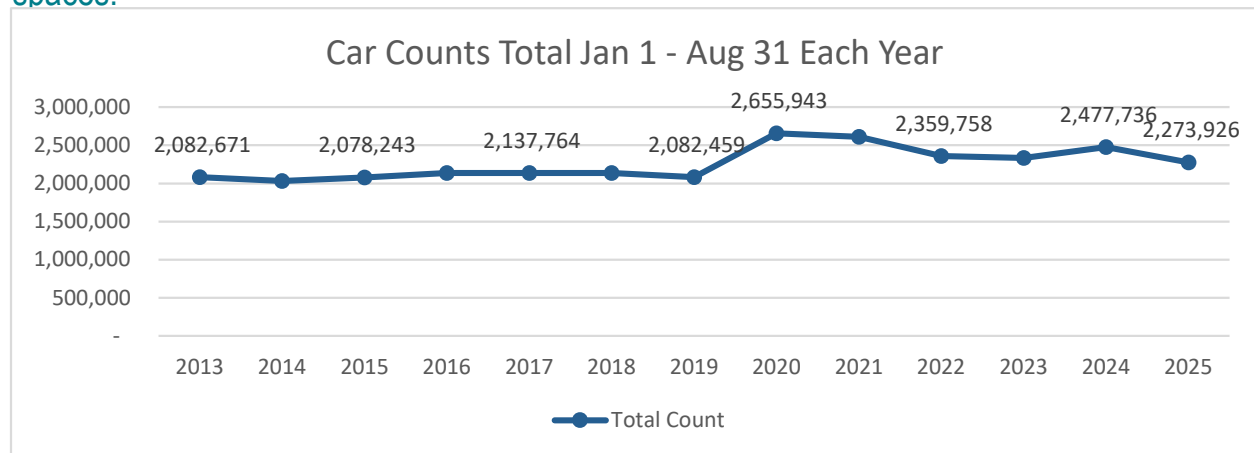
Programming data will be separated in its own report in early 2026, to encompass all programming for the 2025 calendar year.

CAR COUNTS

WHAT ARE CAR COUNTS

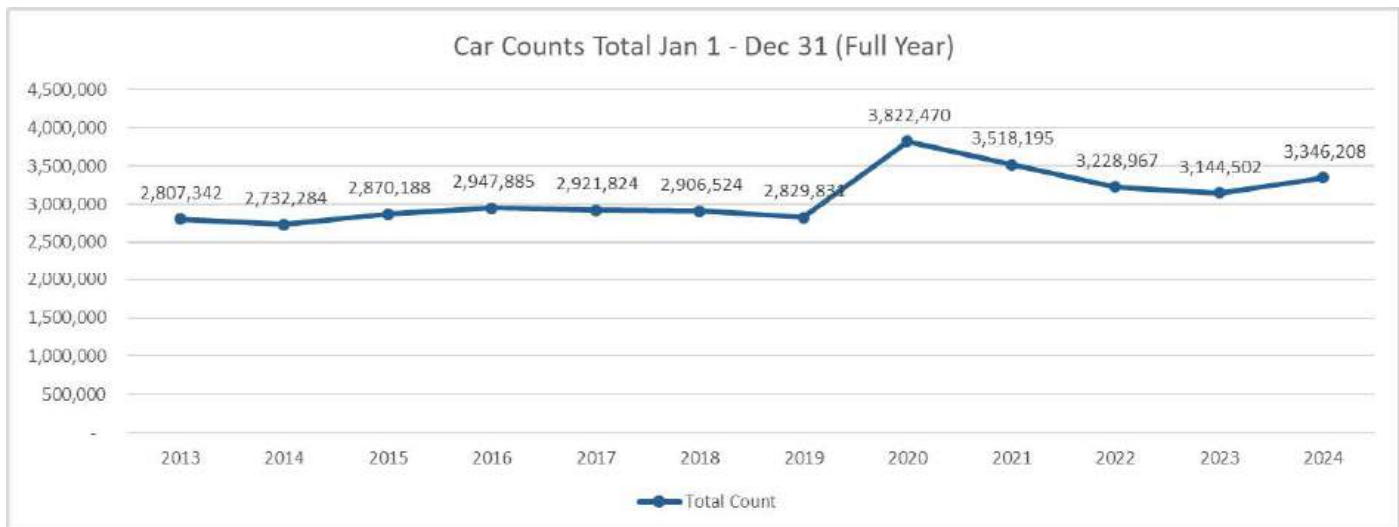
The Metroparks uses the term “car counts” to refer to the data that comes directly from the roadside car counters located at most park toll booth locations. The number has been collected in the same way since 2013 and records total vehicles driving over the counters. That means this number includes visitation even when the toll booth isn’t staffed, or we’ve suspended scanning in RecTrac. This total number is a high-level measure we can use to historically look at total visitation and changes over time, but this number will be different than the scan numbers in the following pages.

Because this data is not captured by RecTrac, the reporting period for this chart is different than the rest of the report. The following chart shows total car counts system wide for January 1 – August 31 of each year. You will notice the almost decade of flat to declining attendance trend prior to 2020. 2019 was the first year the Metroparks implemented an intentional integrated marketing and communications strategy, and in 2020 the start of the Covid-19 pandemic amplified those efforts with the public’s rekindled appreciation and need for outdoor spaces.



Sum of Car Counts Jan 1 - Aug 31													
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Hudson Mills/Dexter Huron/Delhi	160,528	153,668	146,628	145,188	146,678	138,517	139,453	206,437	196,488	166,082	163,484	167,765	159,885
Huron Meadows	56,819	60,056	60,555	65,425	64,480	64,920	61,171	79,129	88,951	78,948	77,908	76,659	78,507
Indian Springs	67,211	64,030	61,355	68,974	65,348	64,747	63,591	81,167	78,340	71,338	70,905	72,927	70,017
Kensington	533,122	537,862	572,897	556,389	555,439	562,460	556,906	676,419	660,099	572,139	590,722	643,998	557,142
Lake Erie	133,911	118,737	130,913	146,574	140,617	137,986	143,028	172,417	168,651	153,732	148,931	151,824	154,420
Lake St. Clair	311,907	284,572	301,866	300,426	299,772	307,903	315,509	414,717	410,917	445,371	363,804	384,401	384,609
Lower Huron/Willow/Oakwoods	367,256	377,989	368,205	391,704	410,742	392,572	373,394	407,471	438,024	393,426	398,541	418,155	395,455
Stony Creek	420,690	400,298	397,669	418,495	408,913	431,204	409,121	600,492	537,821	444,460	486,163	533,958	440,620
Wolcott Mill	31,227	33,681	38,155	44,050	45,775	37,223	20,286	17,694	30,132	34,262	33,492	28,049	33,271
Total Count	2,082,671	2,030,893	2,078,243	2,137,225	2,137,764	2,137,532	2,082,459	2,655,943	2,609,423	2,359,758	2,333,950	2,477,736	2,273,926
% Change		-2.49%	2.33%	2.84%	0.03%	-0.01%	-2.58%	27.54%	-1.75%	-9.57%	-1.09%	6.16%	-8.23%

The total car counts for a full year can also be analyzed through 2024. 2025 data is not yet complete until the end of the year. You will notice the trend line for full year follows a similar pattern as the partial year chart, but in partial year we are currently experiencing an uptick in 2024.



	Sum of Car Counts Jan1 - Dec 31 (Full Year)											
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Hudson Mills/Dexter	219,719	212,003	208,044	209,256	209,235	196,605	202,011	299,492	278,623	236,670	234,075	243,205
Huron Meadows	86,211	88,504	93,548	100,356	96,432	93,263	90,404	119,320	124,840	108,600	104,899	103,921
Indian Springs	90,418	85,092	83,835	93,472	88,529	86,273	85,591	113,218	104,813	97,473	95,523	100,671
Kensington	732,357	748,313	799,033	772,022	756,607	775,089	760,129	953,800	903,943	809,028	806,016	890,662
Lake Erie	181,556	155,728	181,679	198,963	189,229	185,470	188,961	237,214	223,693	209,645	201,683	208,706
Lake St. Clair	404,397	364,692	390,781	393,781	399,832	399,733	408,770	547,322	531,513	558,920	481,162	506,284
Lower Huron/Willow/Oak woods	507,226	516,899	516,015	565,626	572,894	553,238	526,903	720,776	613,809	560,547	527,440	551,249
Stony Creek	538,942	508,650	530,902	546,731	539,933	565,565	534,985	798,349	693,364	597,938	645,009	695,551
Wolcott Mill	46,516	52,403	66,351	67,678	69,133	51,288	32,077	32,979	43,597	50,146	48,695	45,959
Total Count	2,807,342	2,732,284	2,870,188	2,947,885	2,921,824	2,906,524	2,829,831	3,822,470	3,518,195	3,228,967	3,144,502	3,346,208
% Change		-2.67%	5.05%	2.71%	-0.88%	-0.52%	-2.64%	35.08%	-7.96%	-8.22%	-2.62%	6.41%

CAR COUNT CONCLUSIONS

- For the period of January 1 – August 31, total vehicle counts are down by 8.23% compared to the same time frame in 2024. *However we have counters that are broken at Lower Huron and Oakwoods during all of 2025.*
- For the period of January 1 – August 31, total vehicle counts in 2025 are seeing a 9.19% increase over pre-pandemic levels
- The two busiest parks; Kensington and Stony Creek saw the most significant declines in attendance. Meanwhile, Huron Meadows, Lake Erie, and Wolcott Metroparks saw a modest increase in attendance.

PASS SCANNING DATA

WHAT IS PASS SCANNING DATA

The Metroparks utilize RecTrac, to scan barcodes on every annual pass, each visit, and to scan each daily pass and associate it with the visitors' zip code. This allows the Metroparks to map and see where visitors are coming from and areas of the region where visitation is light from.

This data set is separate from vehicle counts. Scanning data can only be collected when the toll booths in parks are staffed. Not all parks have toll booth attendants daily, weekly or year-round. Scanning is only completed during work hours of toll booths. Pass scanning data should be reviewed separately from total car counts and will reflect different total numbers.

Additionally, suspensions in scanning occasionally occur during staffed hours for various reasons such as high traffic entries during fireworks and large events, power outages, software malfunctions, etc. These suspensions are always initiated by a supervisor. When this occurs, toll booth attendants do not scan or collect zip code data from visitors. In 2025, that number went up to nearly an average of 11 days. A few contributing factors include high number of sick days, a RecTrac error for Operations/Cashier status, and normal weather and equipment failures.

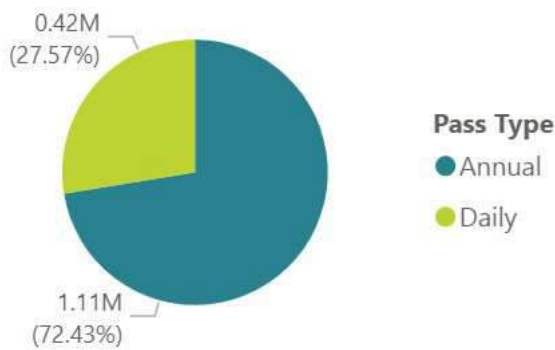
	2021	2022	2023	2024	2025
Avg. Day equivalent of tolling suspensions	18	18	4	5	11

Utilizing the dashboard IT created; staff were able to compile the following charts and graphs that visually show the scan data in different useful ways.

Staff used the reporting period of September 9, 2024 through September 8, 2025 (called "2025") for this data and the rest of the report. This reporting period was selected so that a full year of data could be reflected; so that the period would include at least one Labor Day each time; and so there could be an "apples to apples" comparison drawn in datasets and conclusions. Previous year comparisons use the date range of September 9, 2022 through September 8, 2023 ("2023") and then September 9, 2023 – September 8, 2024 ("2024").

FOR THIS REPORTING PERIOD, THERE WERE A TOTAL OF 1,526,931 TOTAL VEHICLE SCANS.

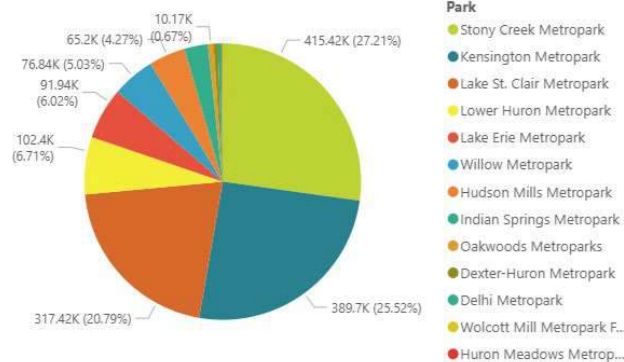
***This includes both Annual and Daily pass scans.**



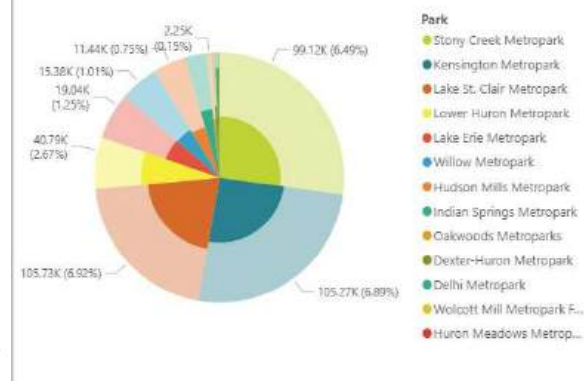
Of those total scans, 1,106,027 were annual pass scans and 420,904 were daily pass scans. This is a decrease in annual pass scans of 56,705 when compared to the previous reporting period of September 9, 2024 through September 8, 2025. Despite an overall decrease in scanning data, we did see an increase of 0.67% or 2,783 daily pass scans as compared to the previous reporting year.

The pie chart on the left shows total scans of both annual and daily passes by the park they were scanned in. It illustrates that Stony Creek, Kensington and Lake St. Clair are the parks with highest scans which matches the previous car count data of being the top visited parks in 2025 as well. The pie chart on the right has a darker shaded core that displays shares of daily passes sold. Of all the Metroparks, the largest shares of dailies are being sold at Lower Huron and Lake St. Clair Metroparks.

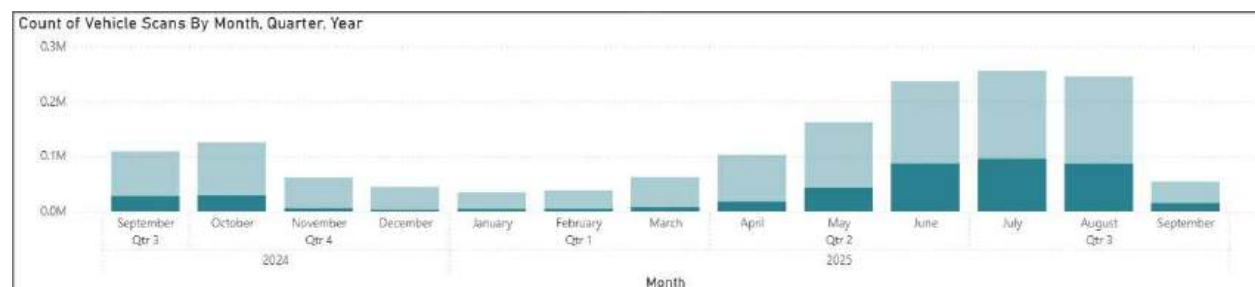
Count of Scans by Park



Count of Scans by Park



Below is a graph that illustrates that pass scanning is highest during summer months. Daily pass sales are shown in the darker color.



EQUITY EMPHASIS AREAS

Analyzing Equity Emphasis Areas (EEA) helps Metroparks measure efforts occurring in under-resourced communities in our region. In order to analyze the Metroparks interaction with equity populations within the 5-county area, we utilize a tool and methodology developed by the Southeast Michigan Council of Governments (“SEMCOG”); which focuses on locations with concentrations of people in many groups, including:

- Persons with Disability
- Disengaged Youth
- Female Headed Households
- Foreign Born
- Hispanic
- Households in Poverty
- Housing Cost Burden
- Limited English Proficiency
- Minority
- No Car Households
- Non-Hispanic Asian
- Non-Hispanic Black
- Older Adults
- Other Non-White Non-Hispanic Races
- Persons in Poverty
- Transit Dependent Households, and
- Youth

The SEMCOG Equity Emphasis Areas tool draws conclusions of census tract areas based on socioeconomic indicators to assign a level of concentration to that census tract. The Metroparks considers any zip code in which a SEMCOG high or very high equity population census tract resides to be an equity emphasis area for the purpose of clean data set comparison. The Metroparks did see an increase in pass scans from equity emphasis areas in 2024.

METROPARKS PASS SCANS FROM EQUITY EMPHASIS AREAS

	Total Scans (Daily & Annual)
Total for 2023	577,925
Total for 2024	574,989
Total for 2025	576,286
Change from 2024	+1,297 (0.23%)

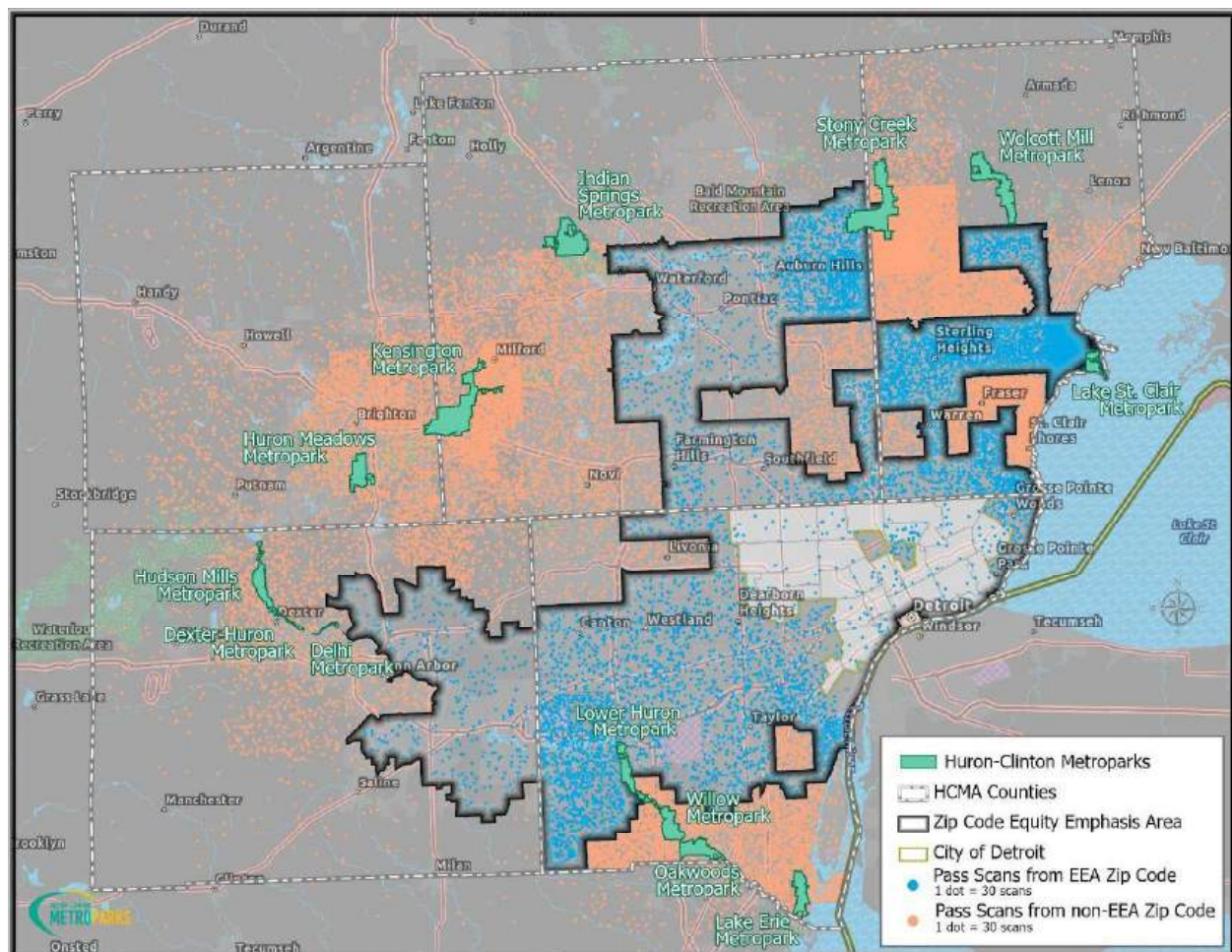
ANNUAL PASS SCANS

Below is a map that charts all annual pass scans for this reporting period. The highest annual pass scans came from:

1. 48045 (Harrison Twp, 68,810)
2. 48316 (Shelby Twp/Utica, 64,248)
3. 48381 (Milford, 41,190)

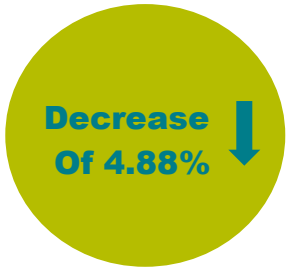
The map plots dots for scans and you will see in the key references to Equity Emphasis Areas (EEA). Blue dots represent scans from visitor zip codes that live in an EEA. Orange dots represent scans from visitor zip codes that live in any other zip codes. The more filled in or solid an area on the map appears, the more dots there are in that area and the more scans it represents. The raw data behind these scan data maps and charts can be found in Appendix

1.

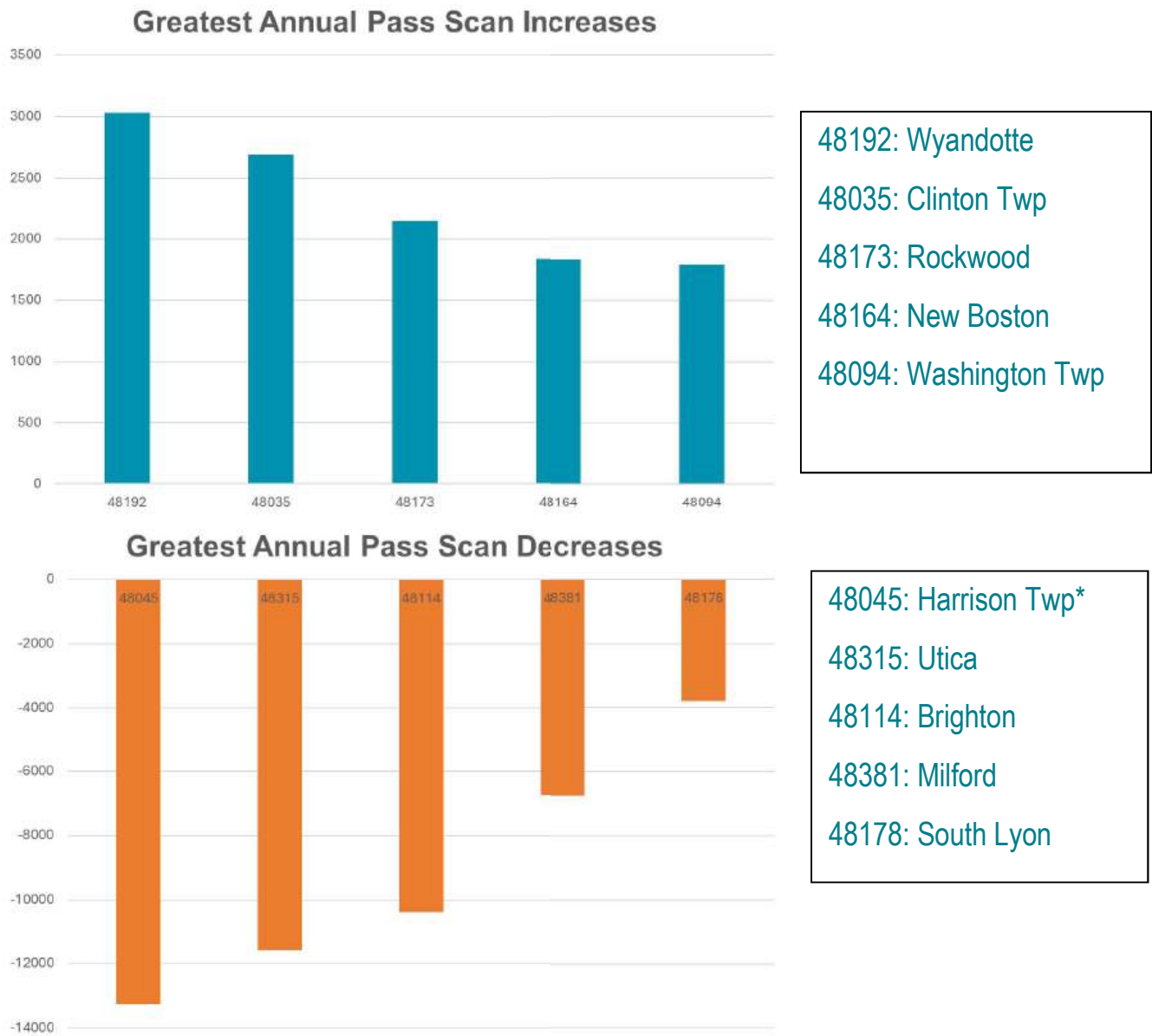


The total scans of annual passes increased in this 2024 reporting period.

	Total Annual Pass Scans
2023 (9/9/22 – 9/8/23)	1,115,008
2024 (9/9/23 – 9/8/24)	1,162,732
2025 (9/9/24 – 9/8/25)	1,106,027



*Sales to date as of September 2025 – show that annual pass sales are up 0.6% year to date



*The zip code entry issued identified in 2023 was only partially corrected in 2024, resulting in artificially higher “declines”.

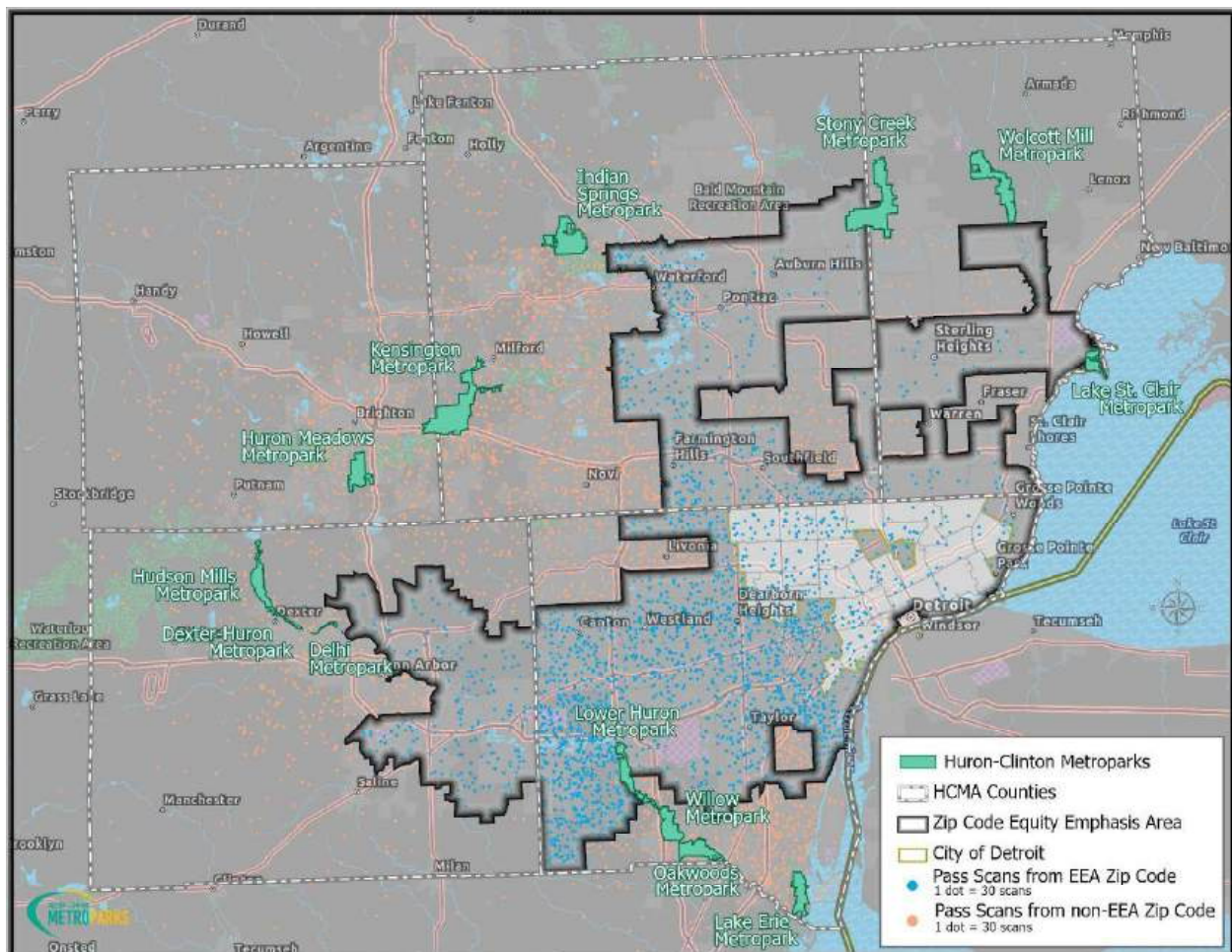
DAILY PASS SCANS

Below is a map that charts all daily pass scans for this reporting period. The highest annual pass scans came from:

1. 48045 (Harrison Twp, 41,632)
2. 48111 (Belleville, 12,669)
3. 48044 (Macomb Twp, 8127)

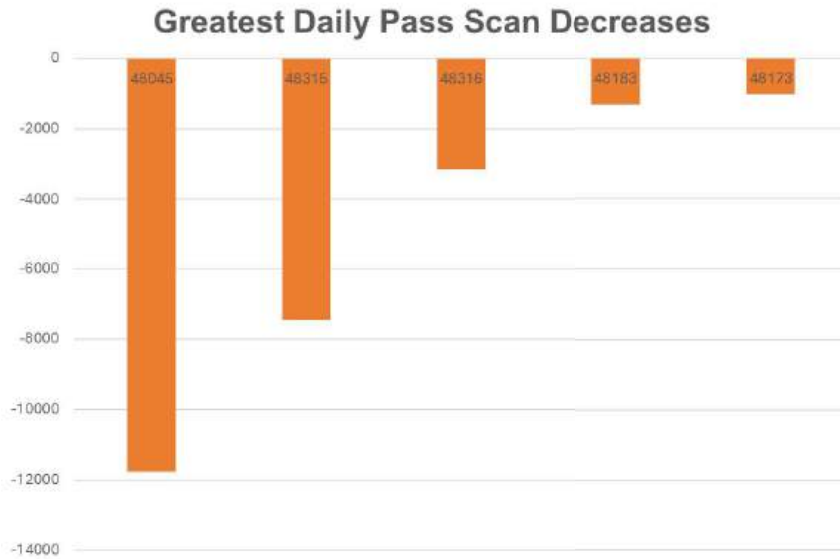
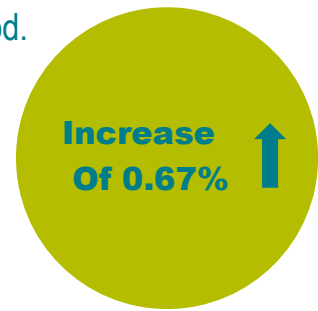
On the next page is a map that charts all daily pass scans for this reporting period.

The map plots dots for scans and you will see in the key references to Equity Emphasis Areas (EEA). Blue dots represent scans from visitor zip codes that live in an EEA. Orange dots represent scans from visitor zip codes that live in any other zip codes. The more filled in or solid an area on the map appears, the more dots there are in that area and the more scans it represents. The raw data behind these scan data maps and charts can be found in the Appendix.



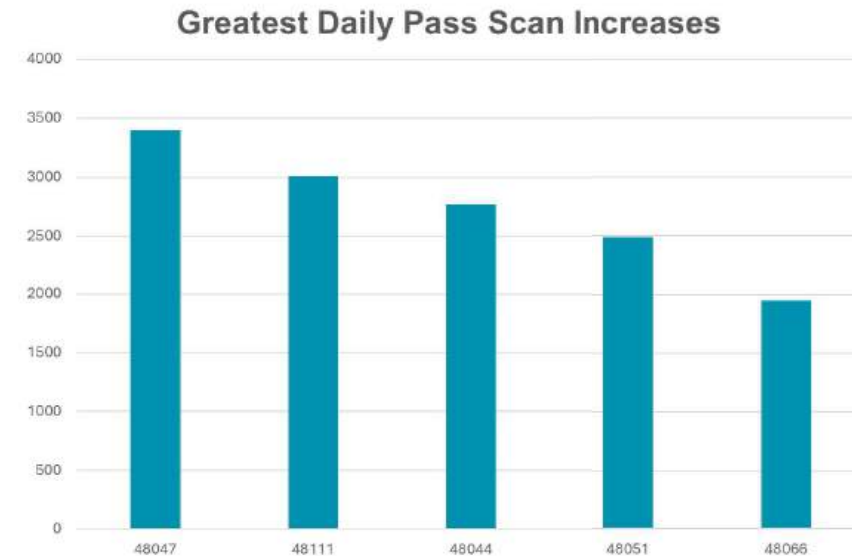
The total scans of daily passes increased in this 2025 reporting period.

	Total Daily Pass Scans/Sales
2023 (9/9/22 – 9/8/23)	398,588
2024 (9/9/23 – 9/8/24)	418,121
2025 (9/9/24 – 9/8/25)	420,904



48045: Harrison Township**
 48315: Utica
 48316: Utica
 48183: Trenton/Woodhaven
 48173: Rockwood

** The zip code entry issued identified in 2023 was only partially corrected in 2024, resulting in artificially higher “declines”.



48047: Chesterfield Twp
 48111: Belleville
 48044: Macomb Twp
 48051: Chesterfield Twp
 48066: Roseville

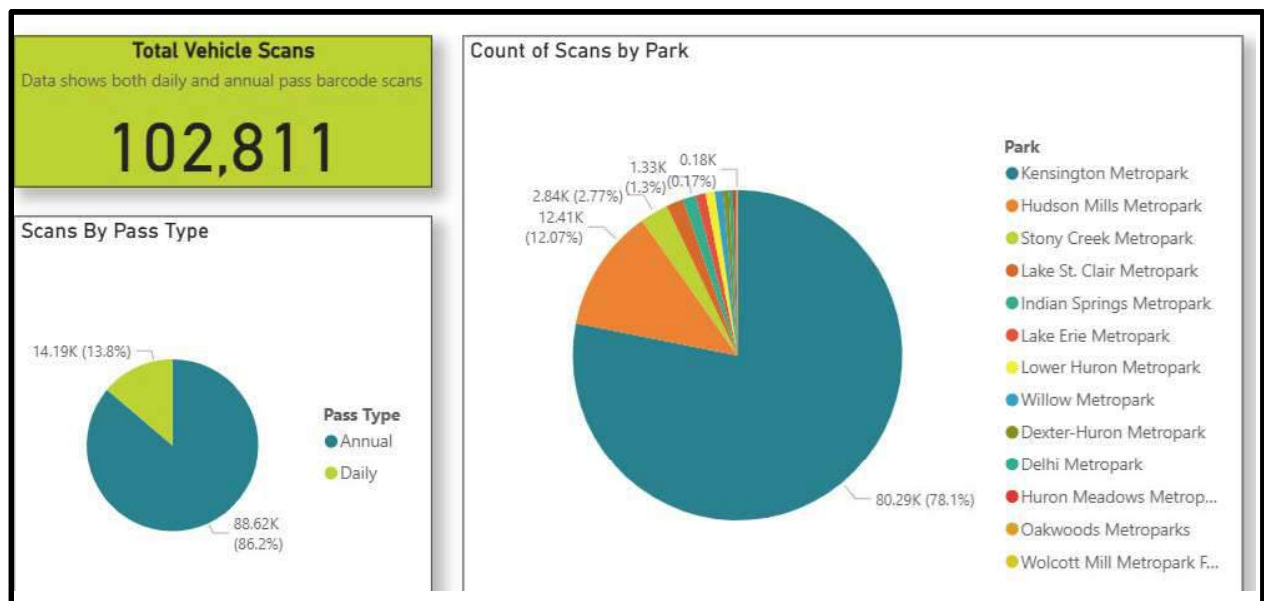
VISITATION FROM LIVINGSTON COUNTY

When looking at visitation specifically from zip codes that reside in Livingston County, scan data showed:

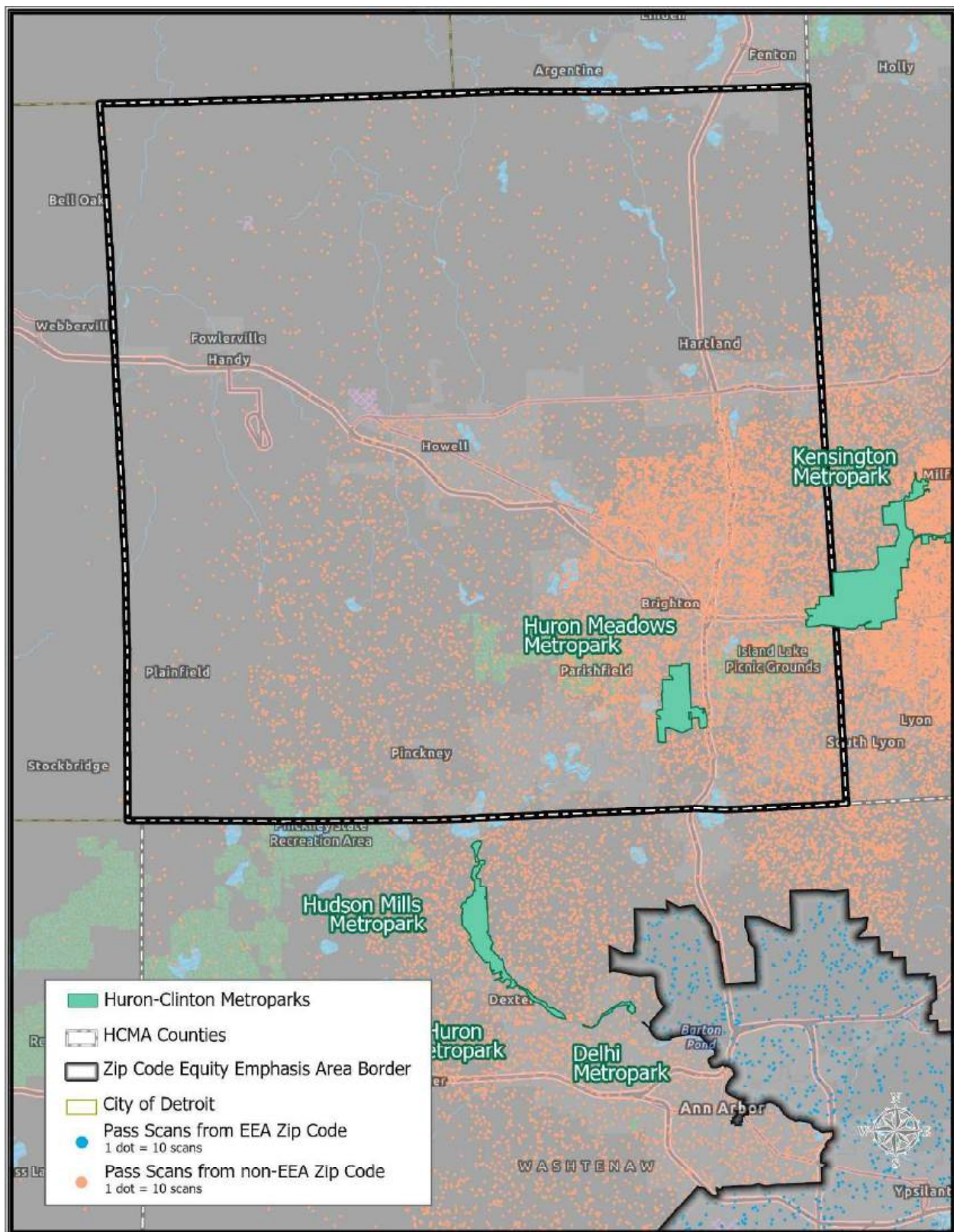
	2023	2024	2025
Annual Scans	96,228	116,949	88,621
Daily Scans	12,152	13,744	14,190
Total	108,380	130,693	102,811

Annual scans are down from last year and from the year before. Daily pass scans are trending upwards every year.

Additionally, the following chart shows the breakdown of which parks residents of Livingston County are visiting most often.



The map on the next page shows Livingston County visitor scans. This data illustrates that visitation is highest from zip codes within Livingston County that are nearest a Metropark.

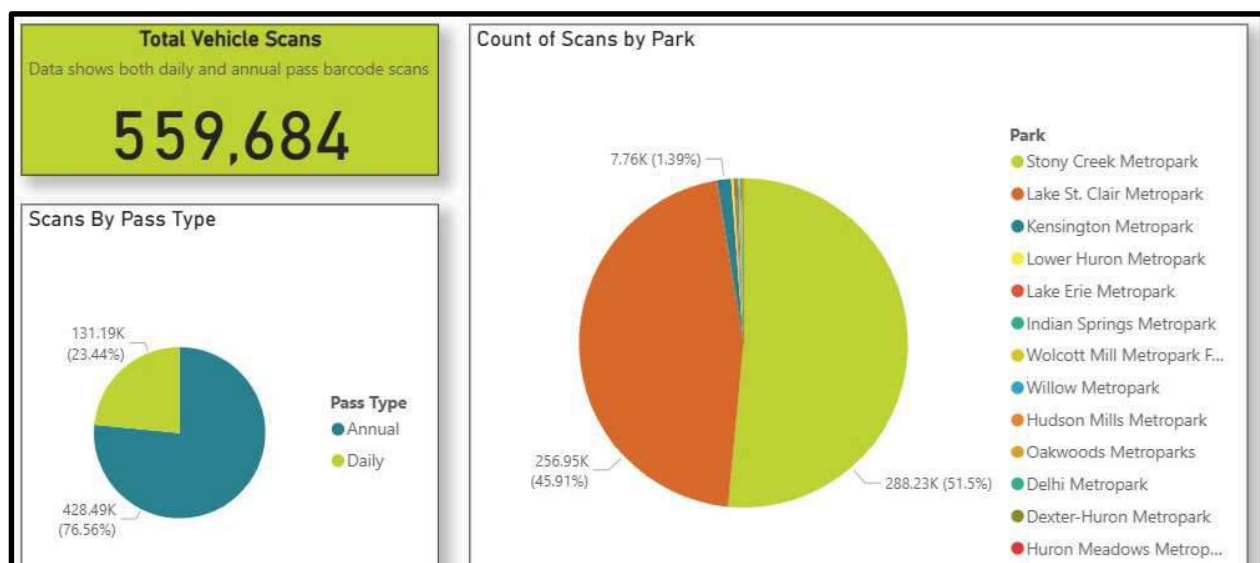


VISITATION FROM MACOMB COUNTY

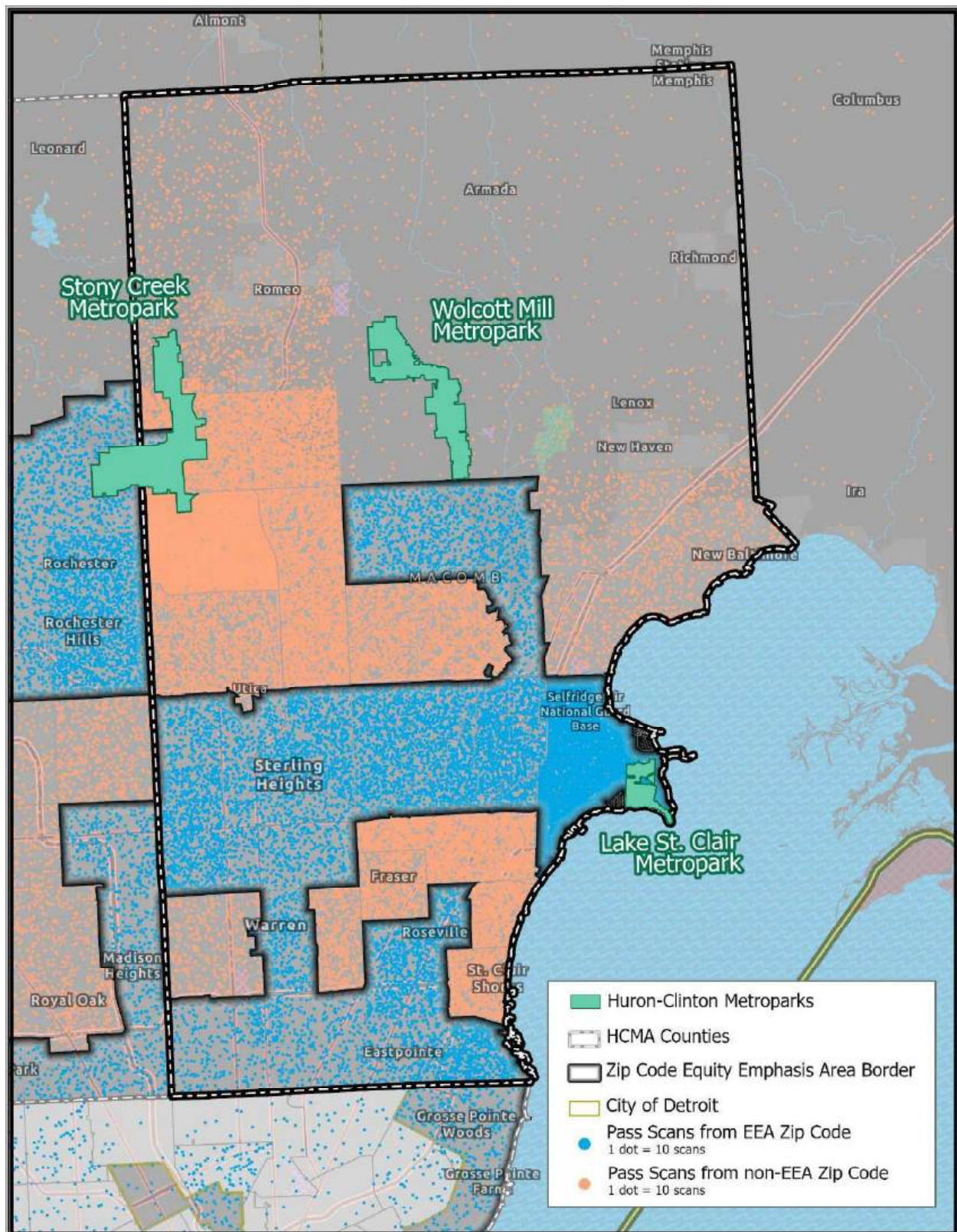
When looking at visitation specifically from zip codes that reside in Macomb County, scan data showed:

	2023	2024	2025
Annual Scans	422,511	441,517	428,493
Daily Scans	136,628	135,113	131,191
Total	559,139	576,630	559,684

While annual scans have decreased since last year, they are still greater than the year before. This is the only county, where daily sales have decreased over time. These two factors together show that while overall visitation is down from last year, it is nearly identical to two years ago.



The map on the next page shows Macomb County visitor scans. This data illustrates that visitation is highest from zip codes within Macomb County that are nearest to a Metropark.

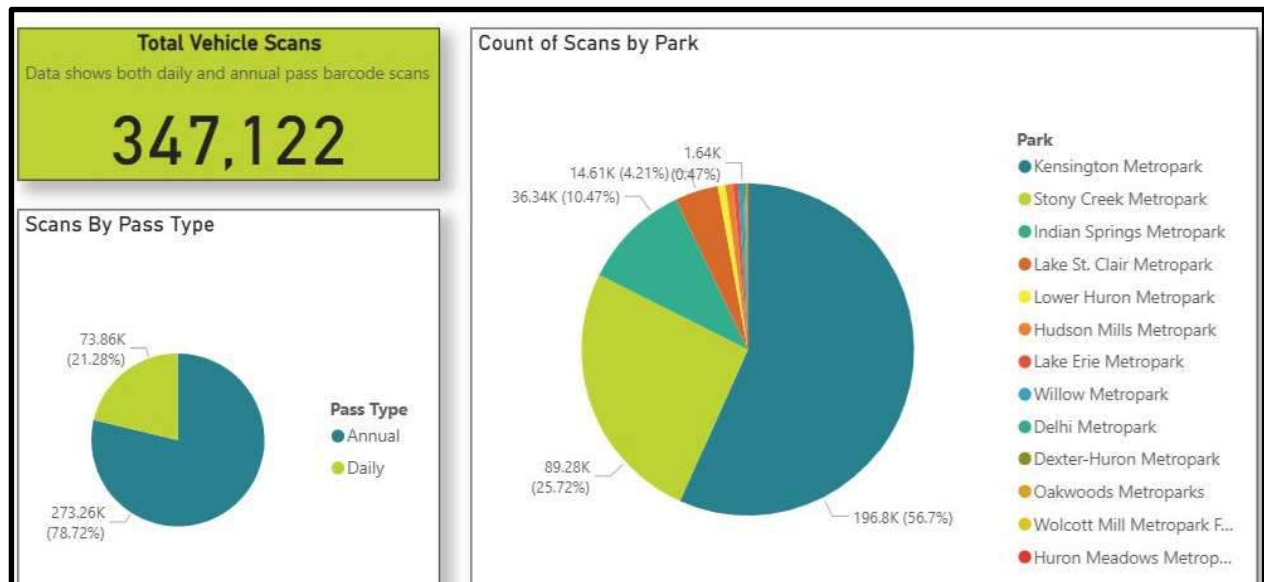


VISITATION FROM OAKLAND COUNTY

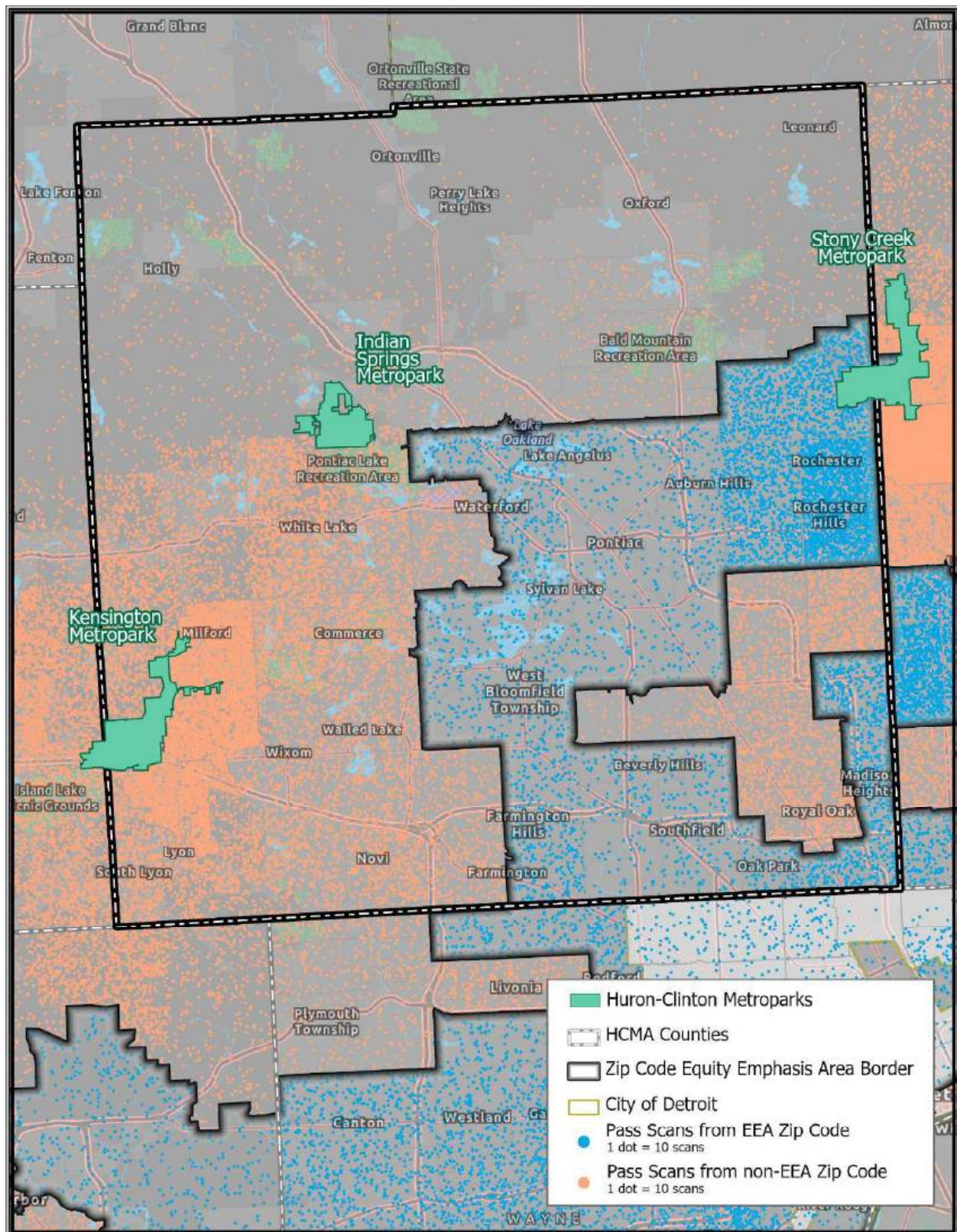
When looking at visitation specifically from zip codes that reside in Oakland County, scan data showed:

	2023	2024	2025
Annual Scans	289,618	291,252	273,258
Daily Scans	70,743	68,684	73,864
Total	360,361	359,936	347,122

Annual scans are trending down, however daily passes saw an increase, even compared to 2022-2023.



The map on the next page shows Oakland County visitor scans. This data illustrates that visitation is highest from zip codes within Oakland County that are nearest to a Metropark.



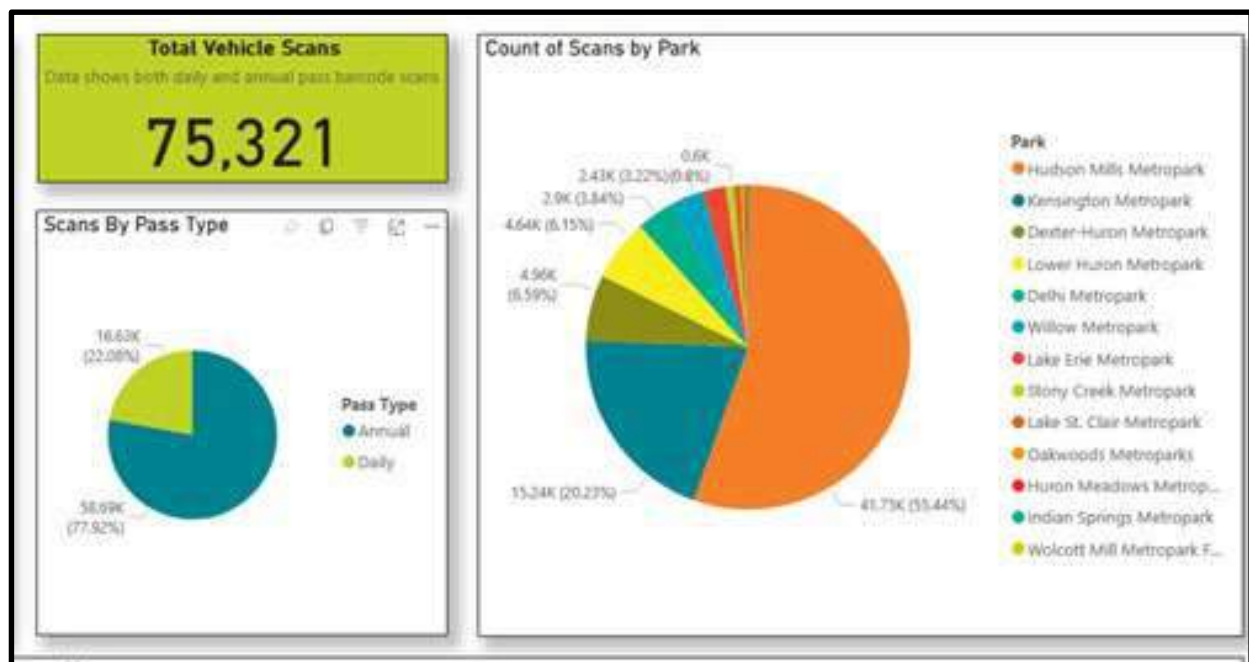
VISITATION FROM WASHTENAW COUNTY

When looking at visitation specifically from zip codes that reside in Washtenaw County, scan data showed:

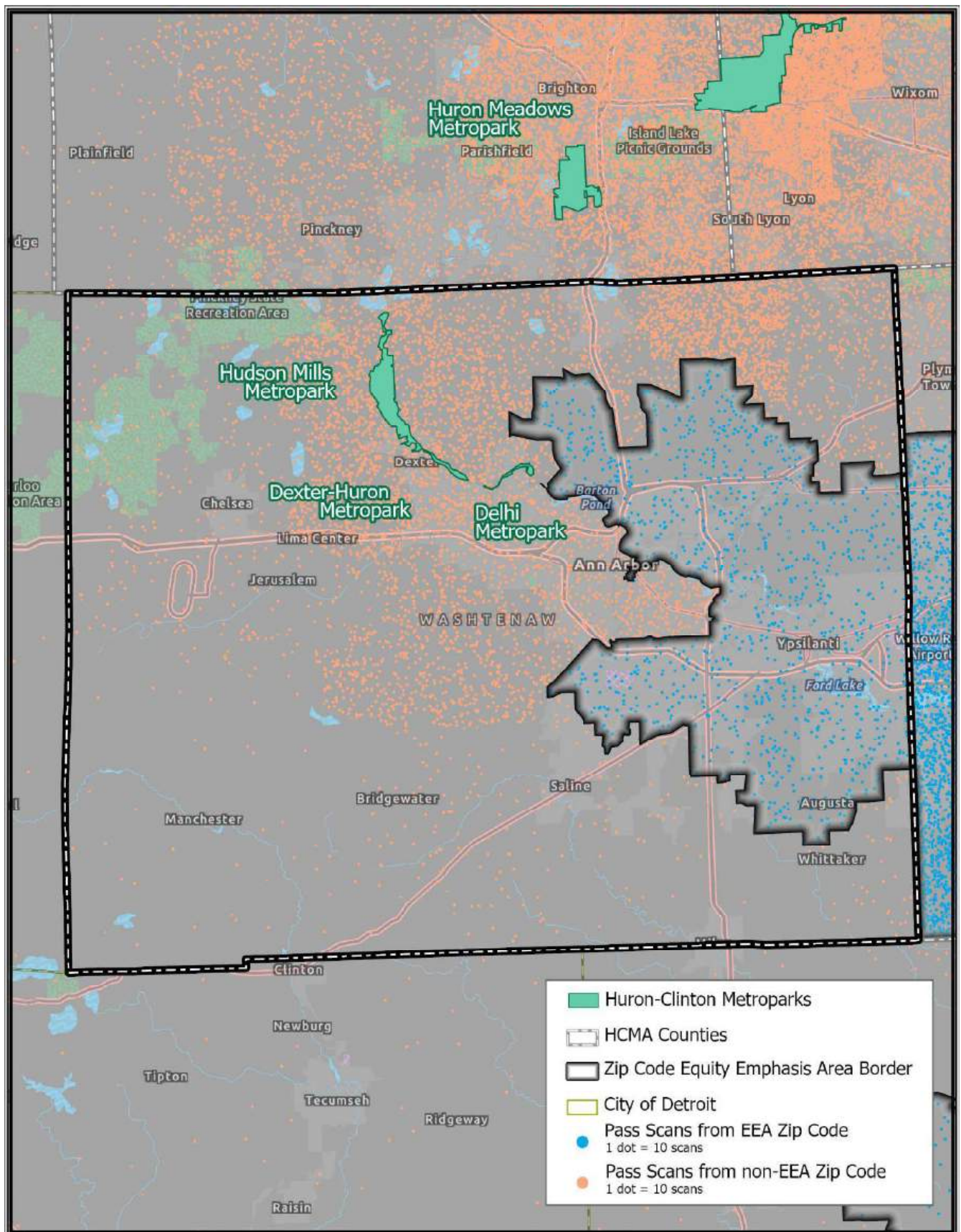
	2023	2024	2025
Annual Scans	57,996	60,102	58,693
Daily Scans	8,261	14,217	16,628
Total	66,257	74,319	75,321

Annual scans have decreased slightly since last year, but still higher than the year before. Daily scans are trending upwards every year.

Additionally, the following chart shows the breakdown of which parks residents of Washtenaw County are visiting most often.



The map on the next page shows Washtenaw County visitor scans. This data illustrates that visitation is highest from zip codes within Washtenaw County that are nearest to a Metropark.



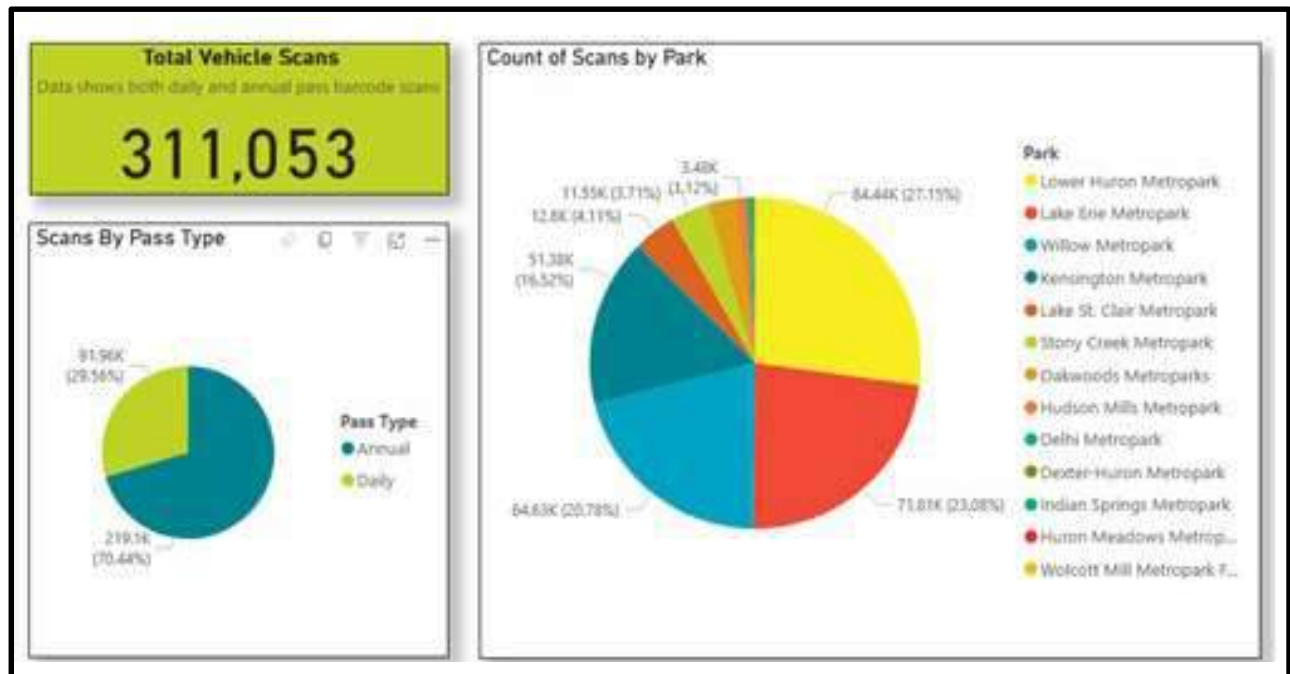
VISITATION FROM WAYNE COUNTY

When looking at visitation specifically from zip codes that reside in Wayne County, scan data showed:

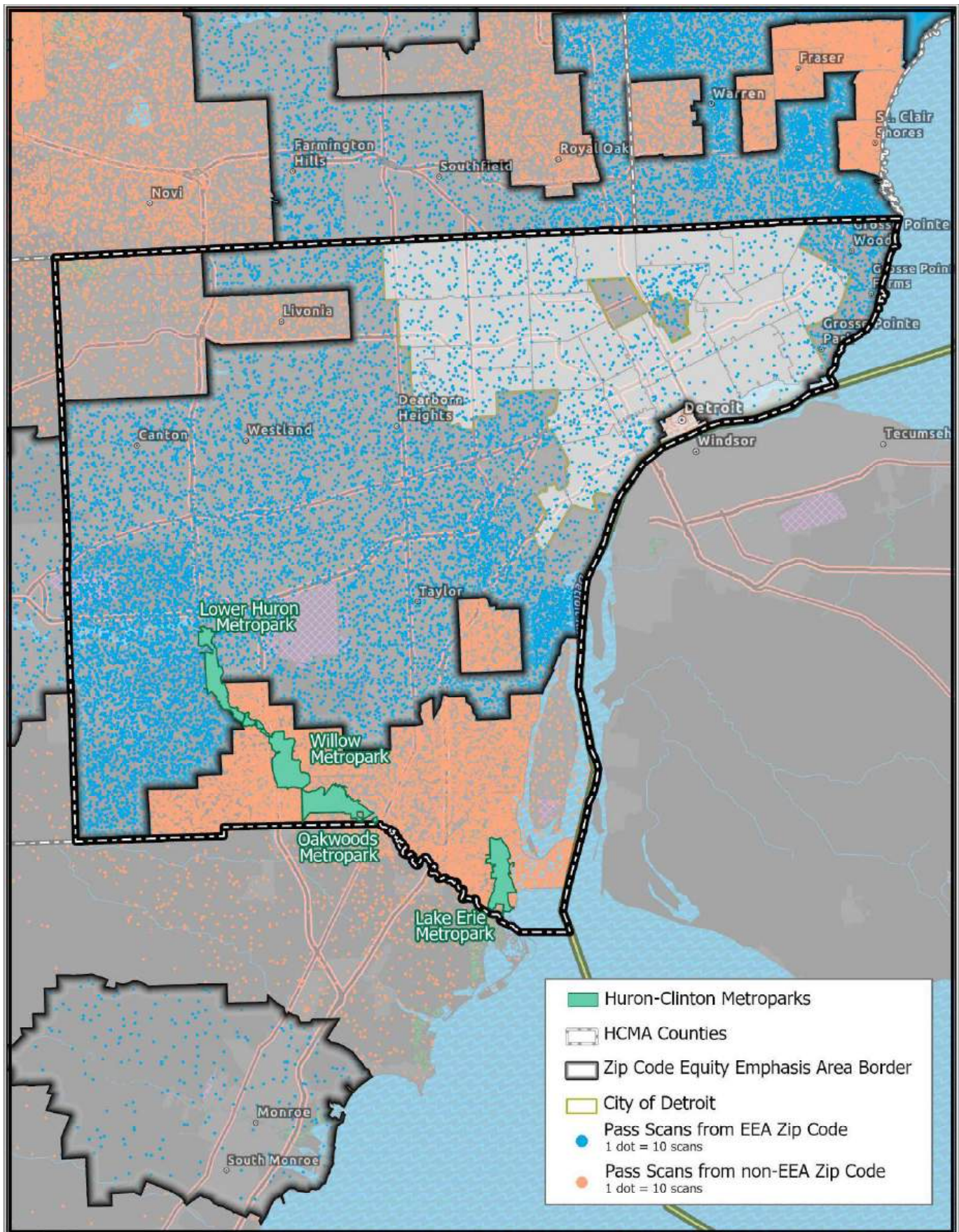
	2023	2024	2025
Annual Scans	219,025	217,170	219,096
Daily Scans	74,904	84,282	91,957
Total	293,929	301,452	311,053

Annual scans are similar to 2023, with a small decrease compared to last year. Daily pass sales continue to trend upwards.

Additionally, the following chart shows the breakdown of which parks residents of Wayne County are visiting most often.



The map on the next page shows Wayne County visitor scans. This data illustrates that visitation is highest from zip codes within Wayne County that are nearest to a Metropark.



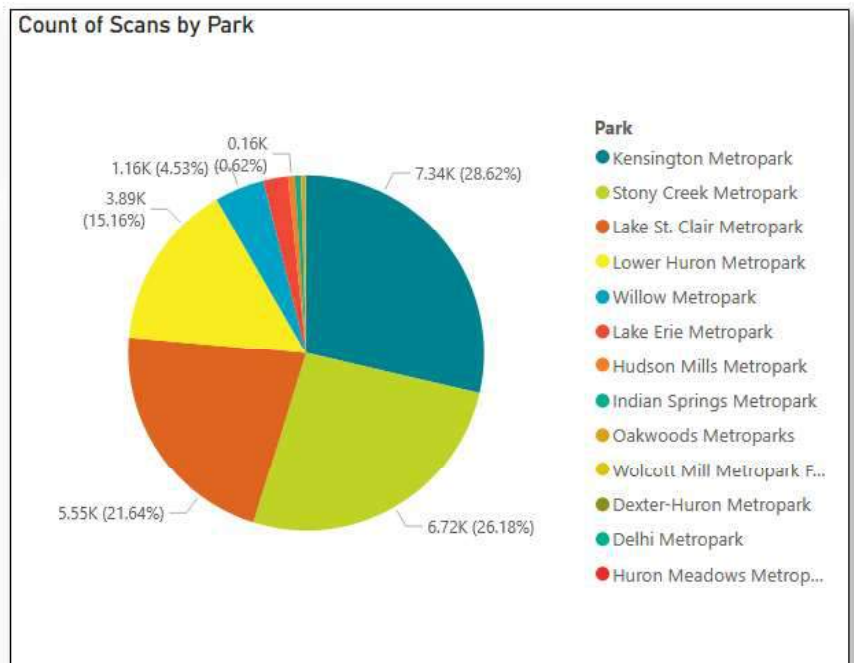
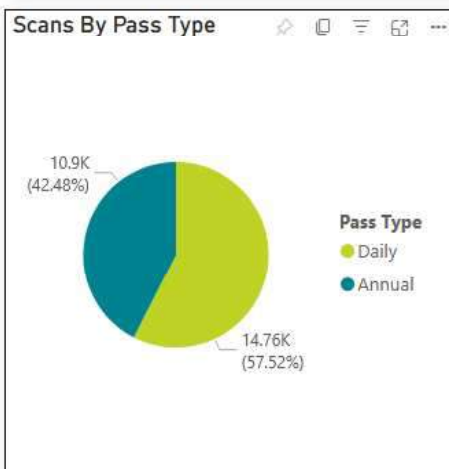
VISITATION FROM CITY OF DETROIT

When looking at visitation specifically from zip codes that reside in the City of Detroit, scan data showed:

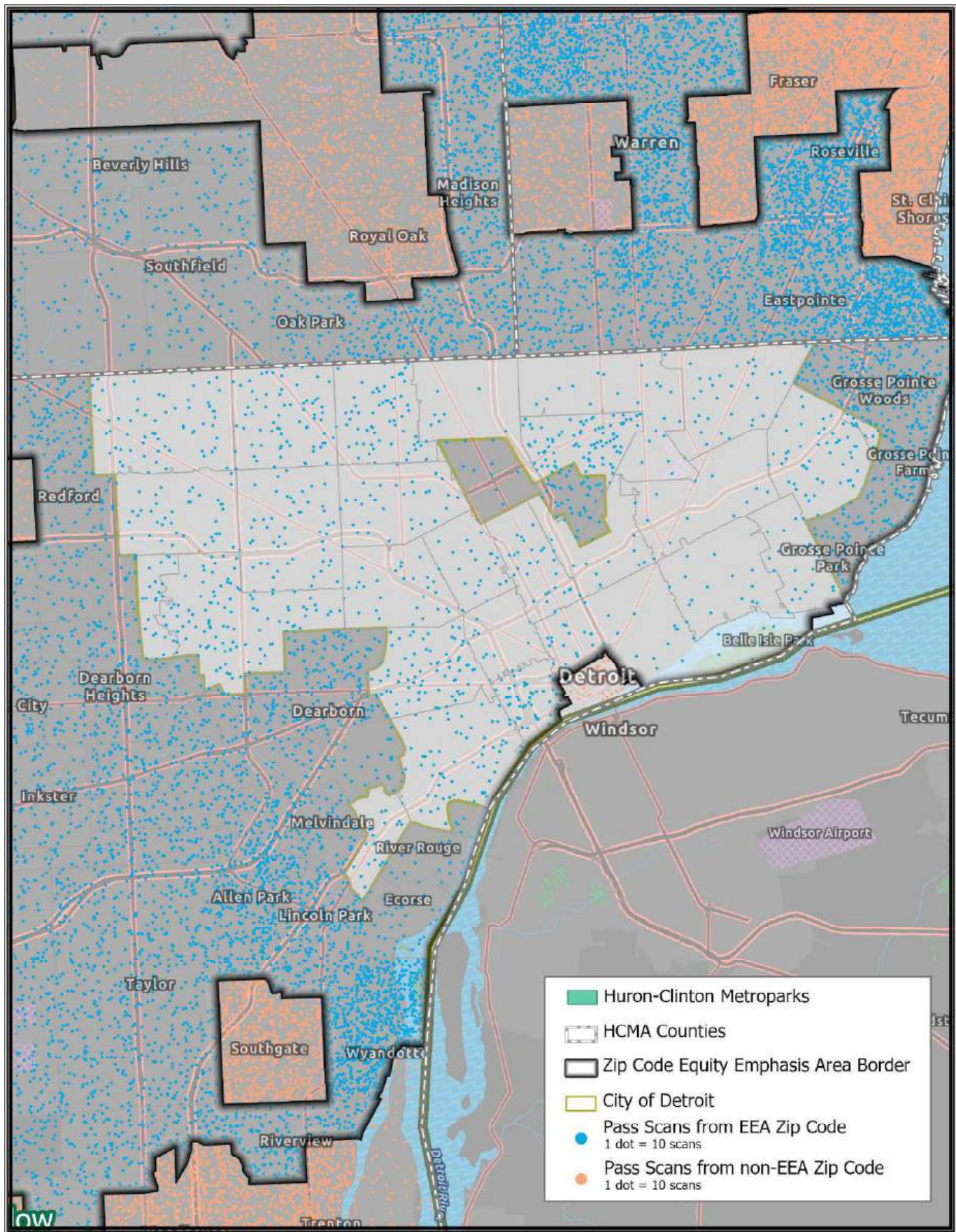
	2023	2024	2025
Annual Scans	14,755	20,043	21,746
Daily Scans	10,899	15,454	16,144
Total	25,654	35,497	37,890

Annual scans are trending upward since 2023. Daily pass scans are also trending upwards each year.

Additionally, the following chart shows the breakdown of which parks residents of the City of Detroit are visiting most often.



The map on the next page shows City of Detroit visitor scans. This data illustrates that visitation is fairly sporadic from zip codes throughout the city.



SCAN DATA CONCLUSIONS

- Total annual pass scans are down by 56,705 or 4.8%. However, annual pass sales were up 0.6% year-to-date as of September. More people are buying but coming less frequently.
- Total daily pass scans are up 2,783 or 0.67%.
- Scan data is different than vehicle counts because it can only be collected when toll booths are staffed. Therefore, total vehicle counts will always be higher than vehicle scans. **Vehicle counts are down 8.23% from last year, but still up 9.19% from pre-pandemic levels. The reality is, counts should be higher but we have broken car counters at Lower Huron and Oakwoods.**
- Largest annual pass scanning decreases came from Livingston County and Macomb County (last year they accounted for the largest increases). **Livingston County saw the biggest hit in total visitation with a decrease of 28,794. Macomb County was the next largest reduction with a total decrease of 16,946.**
- **Largest annual pass and daily pass increase came from Wayne County with a 0.89% increase in annuals, and 9.1% increase in dailies** (overall visitation was up 9,601 or 3.18% when including daily sales).
- The only daily pass scanning decrease came from the Macomb County (-2.9%).
- **Visitation from Equity Emphasis Areas was up by 1,297 scans from last year.**

APPENDIX 1: **PASS SCANNING** **RAW DATA**



Zipcode	Annual 2024	Annual 2025	Annual Count Change	Annual Percentage Change
48001	627	619	-8	-1.28
48002	279	282	3	1.08
48003	1206	1187	-19	-1.58
48005	1793	1472	-321	-17.90
48006	186	129	-57	-30.65
48009	1776	1709	-67	-3.77
48014	443	419	-24	-5.42
48015	1819	2068	249	13.69
48017	1525	1448	-77	-5.05
48021	4517	5138	621	13.75
48022	482	577	95	19.71
48023	400	435	35	8.75
48025	1473	1750	277	18.81
48026	6448	6317	-131	-2.03
48027	126	93	-33	-26.19
48028	41	98	57	139.02
48030	1710	1687	-23	-1.35
48032	385	499	114	29.61
48033	1357	1451	94	6.93
48034	960	988	28	2.92
48035	20292	23158	2866	14.12
48036	13325	14605	1280	9.61
48038	15808	16899	1091	6.90
48039	537	554	17	3.17
48040	239	260	21	8.79
48041	440	418	-22	-5.00
48042	19505	18458	-1047	-5.37
48043	7573	9125	1552	20.49
48044	24878	29700	4822	19.38
48045	144324	116904	-27420	-19.00
48047	9312	12519	3207	34.44
48048	2867	2455	-412	-14.37
48049	156	140	-16	-10.26
48050	324	400	76	23.46
48051	5607	8346	2739	48.85
48054	681	561	-120	-17.62
48059	264	177	-87	-32.95
48060	382	354	-28	-7.33
48062	1134	1308	174	15.34
48063	521	450	-71	-13.63
48064	346	379	33	9.54
48065	6448	6983	535	8.30

48066	15174	17105	1931	12.73
48067	3643	3917	274	7.52
48069	307	386	79	25.73
48070	688	643	-45	-6.54
48071	4440	3837	-603	-13.58
48072	1991	1780	-211	-10.60
48073	4398	4380	-18	-0.41
48074	268	251	-17	-6.34
48075	1434	1614	180	12.55
48076	1461	1606	145	9.92
48079	417	405	-12	-2.88
48080	6621	8391	1770	26.73
48081	6691	8860	2169	32.42
48082	6417	7940	1523	23.73
48083	4938	5345	407	8.24
48084	3076	3227	151	4.91
48085	6689	6883	194	2.90
48088	6828	7814	986	14.44
48089	4763	5849	1086	22.80
48091	3721	3644	-77	-2.07
48092	4203	4856	653	15.54
48093	5238	5622	384	7.33
48094	38229	39107	878	2.30
48095	6364	6507	143	2.25
48096	2084	1902	-182	-8.73
48097	252	148	-104	-41.27
48098	3171	4051	880	27.75
48101	4325	5626	1301	30.08
48103	12974	16041	3067	23.64
48104	3124	3180	56	1.79
48105	8128	6665	-1463	-18.00
48108	3270	2476	-794	-24.28
48109	57	71	14	24.56
48111	49398	55513	6115	12.38
48114	57219	34128	-23091	-40.36
48116	31009	29608	-1401	-4.52
48117	2548	2963	415	16.29
48118	3824	3446	-378	-9.88
48120	649	916	267	41.14
48122	814	1291	477	58.60
48124	3585	4171	586	16.35
48125	2746	2489	-257	-9.36
48126	3366	3924	558	16.58
48127	2891	2955	64	2.21

48128	898	1119	221	24.61
48130	22579	23475	896	3.97
48131	250	298	48	19.20
48133	113	118	5	4.42
48134	16422	14273	-2149	-13.09
48135	2854	2814	-40	-1.40
48137	1215	1113	-102	-8.40
48138	2069	2213	144	6.96
48139	110	82	-28	-25.45
48140	189	243	54	28.57
48141	1434	1555	121	8.44
48144	245	297	52	21.22
48145	188	173	-15	-7.98
48146	3912	4502	590	15.08
48150	2910	2793	-117	-4.02
48152	3708	3565	-143	-3.86
48154	4775	4437	-338	-7.08
48157	191	112	-79	-41.36
48158	670	590	-80	-11.94
48159	147	162	15	10.20
48160	791	798	7	0.88
48161	1105	1136	31	2.81
48162	1816	2411	595	32.76
48164	34709	35929	1220	3.51
48165	18911	17902	-1009	-5.34
48166	2035	2294	259	12.73
48167	4784	5562	778	16.26
48168	4596	4341	-255	-5.55
48169	11591	11695	104	0.90
48170	4735	5063	328	6.93
48173	23280	24580	1300	5.58
48174	12569	12539	-30	-0.24
48176	2194	2243	49	2.23
48178	38140	34286	-3854	-10.10
48179	1264	2100	836	66.14
48180	11162	9386	-1776	-15.91
48182	492	517	25	5.08
48183	25152	19665	-5487	-21.82
48184	2791	3491	700	25.08
48185	4331	4700	369	8.52
48186	3722	3517	-205	-5.51
48187	6718	6715	-3	-0.04
48188	5962	6478	516	8.65
48189	6415	6393	-22	-0.34

48191	717	546	-171	-23.85
48192	6284	9933	3649	58.07
48193	3836	3469	-367	-9.57
48195	8426	7365	-1061	-12.59
48197	5760	5687	-73	-1.27
48198	3816	3710	-106	-2.78
48201	493	480	-13	-2.64
48202	558	836	278	49.82
48203	387	456	69	17.83
48204	394	438	44	11.17
48205	807	793	-14	-1.73
48206	409	504	95	23.23
48207	394	476	82	20.81
48208	234	266	32	13.68
48209	1243	1114	-129	-10.38
48210	1352	1430	78	5.77
48211	262	289	27	10.31
48212	2979	3610	631	21.18
48213	475	436	-39	-8.21
48214	435	487	52	11.95
48215	452	487	35	7.74
48216	626	801	175	27.96
48217	252	321	69	27.38
48218	330	323	-7	-2.12
48219	1044	1098	54	5.17
48220	2840	2846	6	0.21
48221	1403	1152	-251	-17.89
48223	558	635	77	13.80
48224	1144	1290	146	12.76
48225	1620	1424	-196	-12.10
48226	405	575	170	41.98
48227	748	719	-29	-3.88
48228	1358	1582	224	16.49
48229	551	680	129	23.41
48230	1128	1303	175	15.51
48234	611	786	175	28.64
48235	950	1060	110	11.58
48236	3544	3525	-19	-0.54
48237	1982	1954	-28	-1.41
48238	493	503	10	2.03
48239	2218	2448	230	10.37
48240	1773	1805	32	1.80
48242	9	32	23	255.56
48301	1004	1079	75	7.47

48302	1239	1412	173	13.96
48304	1504	1508	4	0.27
48306	13726	14246	520	3.79
48307	21280	21407	127	0.60
48309	9321	9571	250	2.68
48310	9710	12948	3238	33.35
48312	10682	11689	1007	9.43
48313	12918	13206	288	2.23
48314	7158	7564	406	5.67
48315	49520	29361	-20159	-40.71
48316	76500	72053	-4447	-5.81
48317	17835	19411	1576	8.84
48320	416	390	-26	-6.25
48322	2801	2527	-274	-9.78
48323	1965	1979	14	0.71
48324	2161	2168	7	0.32
48326	4095	4107	12	0.29
48327	3179	3175	-4	-0.13
48328	2938	3237	299	10.18
48329	3067	3443	376	12.26
48331	3031	2913	-118	-3.89
48334	2134	2223	89	4.17
48335	3530	3546	16	0.45
48336	3876	3629	-247	-6.37
48340	822	916	94	11.44
48341	653	666	13	1.99
48342	868	744	-124	-14.29
48346	2228	2237	9	0.40
48348	1805	2205	400	22.16
48350	1113	1396	283	25.43
48353	3151	2675	-476	-15.11
48356	5645	4909	-736	-13.04
48357	6273	5630	-643	-10.25
48359	1268	1269	1	0.08
48360	1443	1470	27	1.87
48362	1131	1278	147	13.00
48363	1787	1699	-88	-4.92
48367	999	900	-99	-9.91
48370	251	289	38	15.14
48371	1535	1664	129	8.40
48374	4492	4725	233	5.19
48375	6381	5571	-810	-12.69
48377	4162	4334	172	4.13
48380	19212	19693	481	2.50

48381	51736	45150	-6586	-12.73
48382	12044	12989	945	7.85
48383	18070	14945	-3125	-17.29
48386	9732	8395	-1337	-13.74
48390	5978	5733	-245	-4.10
48393	5028	5206	178	3.54
48401	9	38	29	322.22
48411	67	39	-28	-41.79
48412	188	167	-21	-11.17
48413	25	24	-1	-4.00
48414	49	34	-15	-30.61
48415	33	50	17	51.52
48416	180	148	-32	-17.78
48417	15	22	7	46.67
48418	214	190	-24	-11.21
48419	15	34	19	126.67
48420	114	136	22	19.30
48421	37	77	40	108.11
48422	59	50	-9	-15.25
48423	297	292	-5	-1.68
48426	17	18	1	5.88
48427	16	17	1	6.25
48428	312	276	-36	-11.54
48429	86	121	35	40.70
48430	3837	3787	-50	-1.30
48432	32	43	11	34.38
48433	258	250	-8	-3.10
48434	20	37	17	85.00
48435	11	20	9	81.82
48436	83	102	19	22.89
48437	19	26	7	36.84
48438	126	134	8	6.35
48439	981	1050	69	7.03
48440	24	14	-10	-41.67
48441	24	41	17	70.83
48442	6658	6288	-370	-5.56
48444	437	377	-60	-13.73
48445	36	15	-21	-58.33
48446	424	473	49	11.56
48449	23	28	5	21.74
48450	43	88	45	104.65
48451	1046	943	-103	-9.85
48453	15	29	14	93.33
48454	41	39	-2	-4.88

48455	263	275	12	4.56
48456	24	16	-8	-33.33
48457	31	52	21	67.74
48458	74	95	21	28.38
48460	14	13	-1	-7.14
48461	52	63	11	21.15
48462	445	571	126	28.31
48463	17	34	17	100.00
48464	32	33	1	3.13
48465	8	12	4	50.00
48466	7	5	-2	-28.57
48467	10	6	-4	-40.00
48468	4	2	-2	-50.00
48469	21	15	-6	-28.57
48470	16	7	-9	-56.25
48471	25	17	-8	-32.00
48472	10	5	-5	-50.00
48473	386	423	37	9.59
48475	19	12	-7	-36.84
48476	7	6	-1	-14.29
48502	14	15	1	7.14
48503	130	162	32	24.62
48504	140	215	75	53.57
48505	57	93	36	63.16
48506	111	136	25	22.52
48507	221	314	93	42.08
48509	76	61	-15	-19.74
48519	58	61	3	5.17
48529	62	68	6	9.68
48532	137	115	-22	-16.06
48601	49	33	-16	-32.65
48602	36	93	57	158.33
48603	100	78	-22	-22.00
48604	23	17	-6	-26.09
48607	10	7	-3	-30.00
48609	28	30	2	7.14
48610	9	13	4	44.44
48611	18	18	0	0.00
48612	22	26	4	18.18
48613	15	12	-3	-20.00
48614	12	13	1	8.33
48615	104	37	-67	-64.42
48616	110	54	-56	-50.91
48617	21	20	-1	-4.76

48618	14	5	-9	-64.29
48619	16	12	-4	-25.00
48621	5	8	3	60.00
48622	36	29	-7	-19.44
48623	38	43	5	13.16
48624	22	28	6	27.27
48625	15	31	16	106.67
48626	6	12	6	100.00
48628	14	4	-10	-71.43
48629	24	18	-6	-25.00
48630	7	3	-4	-57.14
48631	95	50	-45	-47.37
48632	8	28	20	250.00
48634	4	15	11	275.00
48635	30	7	-23	-76.67
48636	12	2	-10	-83.33
48637	9	4	-5	-55.56
48638	34	31	-3	-8.82
48640	87	89	2	2.30
48642	79	89	10	12.66
48647	5	75	70	1400.00
48649	4	10	6	150.00
48650	6	3	-3	-50.00
48651	22	15	-7	-31.82
48652	6	16	10	166.67
48653	15	38	23	153.33
48654	31	16	-15	-48.39
48655	21	14	-7	-33.33
48656	17	8	-9	-52.94
48657	10	27	17	170.00
48658	8	16	8	100.00
48659	4	2	-2	-50.00
48661	21	35	14	66.67
48662	3	5	2	66.67
48701	12	13	1	8.33
48703	15	33	18	120.00
48705	5	5	0	0.00
48706	60	61	1	1.67
48708	30	40	10	33.33
48710	8	2	-6	-75.00
48720	7	11	4	57.14
48721	3	2	-1	-33.33
48722	7	4	-3	-42.86
48723	20	48	28	140.00

48724	2	3	1	50.00
48725	6	14	8	133.33
48726	22	14	-8	-36.36
48727	10	7	-3	-30.00
48728	1	1	0	0.00
48729	3	1	-2	-66.67
48730	12	22	10	83.33
48731	15	21	6	40.00
48732	26	23	-3	-11.54
48733	14	9	-5	-35.71
48734	43	48	5	11.63
48735	18	23	5	27.78
48737	2	7	5	250.00
48738	7	3	-4	-57.14
48739	8	3	-5	-62.50
48740	1	3	2	200.00
48741	6	14	8	133.33
48742	3	3	0	0.00
48743	5	5	0	0.00
48744	10	36	26	260.00
48745	6	6	0	0.00
48746	21	24	3	14.29
48747	8	4	-4	-50.00
48748	7	15	8	114.29
48749	3	1	-2	-66.67
48750	13	25	12	92.31
48754	3	0	-3	-100.00
48755	3	8	5	166.67
48756	9	9	0	0.00
48757	9	8	-1	-11.11
48759	5	11	6	120.00
48760	2	8	6	300.00
48761	2	5	3	150.00
48762	0	5	5	#DIV/0!
48763	10	14	4	40.00
48765	3	109	106	3533.33
48766	0	3	3	#DIV/0!
48767	5	9	4	80.00
48768	28	21	-7	-25.00
48770	3	2	-1	-33.33
48801	28	25	-3	-10.71
48806	7	8	1	14.29
48807	7	1	-6	-85.71
48808	38	40	2	5.26

48809	32	22	-10	-31.25
48811	11	6	-5	-45.45
48813	76	122	46	60.53
48815	12	9	-3	-25.00
48817	32	22	-10	-31.25
48818	26	10	-16	-61.54
48819	39	22	-17	-43.59
48820	177	158	-19	-10.73
48821	46	30	-16	-34.78
48822	19	20	1	5.26
48823	390	410	20	5.13
48824	25	9	-16	-64.00
48825	15	16	1	6.67
48827	85	81	-4	-4.71
48829	38	0	-38	-100.00
48831	37	12	-25	-67.57
48832	27	16	-11	-40.74
48834	48	28	-20	-41.67
48835	39	28	-11	-28.21
48836	2119	1875	-244	-11.51
48837	187	142	-45	-24.06
48838	36	21	-15	-41.67
48840	231	178	-53	-22.94
48841	10	5	-5	-50.00
48842	786	280	-506	-64.38
48843	16475	14210	-2265	-13.75
48845	212	173	-39	-18.40
48846	39	53	14	35.90
48847	34	13	-21	-61.76
48848	36	49	13	36.11
48849	8	9	1	12.50
48850	8	6	-2	-25.00
48851	7	6	-1	-14.29
48853	6	6	0	0.00
48854	227	224	-3	-1.32
48855	3967	3638	-329	-8.29
48856	28	39	11	39.29
48857	34	29	-5	-14.71
48858	125	89	-36	-28.80
48859	1	0	-1	-100.00
48860	1	2	1	100.00
48861	15	14	-1	-6.67
48862	1	3	2	200.00
48864	414	391	-23	-5.56

48865	7	4	-3	-42.86
48866	7	5	-2	-28.57
48867	119	125	6	5.04
48871	6	14	8	133.33
48872	99	90	-9	-9.09
48873	6	8	2	33.33
48875	39	30	-9	-23.08
48876	10	25	15	150.00
48877	6	5	-1	-16.67
48878	13	2	-11	-84.62
48879	48	38	-10	-20.83
48880	9	6	-3	-33.33
48881	15	6	-9	-60.00
48883	26	15	-11	-42.31
48884	22	7	-15	-68.18
48885	10	9	-1	-10.00
48886	6	5	-1	-16.67
48888	41	45	4	9.76
48889	4	6	2	50.00
48890	3	4	1	33.33
48891	8	3	-5	-62.50
48892	173	248	75	43.35
48893	10	5	-5	-50.00
48894	17	6	-11	-64.71
48895	301	359	58	19.27
48897	4	2	-2	-50.00
48906	117	153	36	30.77
48910	237	214	-23	-9.70
48911	263	207	-56	-21.29
48912	116	116	0	0.00
48915	66	35	-31	-46.97
48917	200	206	6	3.00
48933	21	15	-6	-28.57
49001	23	21	-2	-8.70
49002	19	34	15	78.95
49004	23	28	5	21.74
49006	22	29	7	31.82
49007	10	7	-3	-30.00
49008	28	33	5	17.86
49009	59	71	12	20.34
49010	18	9	-9	-50.00
49011	1	1	0	0.00
49012	5	5	0	0.00
49014	17	18	1	5.88

49015	37	56	19	51.35
49017	34	41	7	20.59
49021	10	18	8	80.00
49022	8	14	6	75.00
49024	43	46	3	6.98
49026	2	3	1	50.00
49028	4	5	1	25.00
49029	1	1	0	0.00
49030	0	1	1	#DIV/0!
49031	10	5	-5	-50.00
49033	4	0	-4	-100.00
49034	2	5	3	150.00
49036	23	42	19	82.61
49037	20	19	-1	-5.00
49038	125	42	-83	-66.40
49040	0	2	2	#DIV/0!
49042	1	4	3	300.00
49045	22	11	-11	-50.00
49046	11	14	3	27.27
49047	0	4	4	#DIV/0!
49048	29	22	-7	-24.14
49050	4	1	-3	-75.00
49051	1	4	3	300.00
49052	0	2	2	#DIV/0!
49053	6	8	2	33.33
49055	6	14	8	133.33
49056	2	2	0	0.00
49057	11	3	-8	-72.73
49058	17	18	1	5.88
49060	0	2	2	#DIV/0!
49061	2	0	-2	-100.00
49064	3	1	-2	-66.67
49065	8	28	20	250.00
49066	2	2	0	0.00
49067	2	2	0	0.00
49068	16	36	20	125.00
49070	5	12	7	140.00
49071	18	17	-1	-5.56
49072	2	4	2	100.00
49073	8	3	-5	-62.50
49076	9	35	26	288.89
49078	13	9	-4	-30.77
49079	11	17	6	54.55
49080	30	45	15	50.00

49082	11	8	-3	-27.27
49083	11	20	9	81.82
49085	23	25	2	8.70
49087	1	16	15	1500.00
49088	7	6	-1	-14.29
49089	2	6	4	200.00
49090	1	10	9	900.00
49091	10	22	12	120.00
49092	5	4	-1	-20.00
49093	111	39	-72	-64.86
49094	5	11	6	120.00
49095	4	0	-4	-100.00
49096	13	44	31	238.46
49097	16	13	-3	-18.75
49098	4	25	21	525.00
49099	7	11	4	57.14
49101	5	4	-1	-20.00
49102	0	1	1	#DIV/0!
49103	11	19	8	72.73
49104	2	0	-2	-100.00
49106	4	0	-4	-100.00
49107	8	2	-6	-75.00
49111	4	4	0	0.00
49112	3	6	3	100.00
49113	0	3	3	#DIV/0!
49115	0	1	1	#DIV/0!
49116	2	19	17	850.00
49117	3	3	0	0.00
49119	1	0	-1	-100.00
49120	21	18	-3	-14.29
49125	5	2	-3	-60.00
49126	0	3	3	#DIV/0!
49127	8	5	-3	-37.50
49128	6	1	-5	-83.33
49130	0	4	4	#DIV/0!
49201	312	430	118	37.82
49202	79	148	69	87.34
49203	182	244	62	34.07
49220	14	19	5	35.71
49221	241	453	212	87.97
49224	25	43	18	72.00
49227	2	5	3	150.00
49228	54	30	-24	-44.44
49229	63	54	-9	-14.29

49230	96	75	-21	-21.88
49232	4	2	-2	-50.00
49233	6	22	16	266.67
49234	65	30	-35	-53.85
49235	14	23	9	64.29
49236	104	110	6	5.77
49237	15	15	0	0.00
49238	17	14	-3	-17.65
49240	266	270	4	1.50
49241	14	26	12	85.71
49242	40	38	-2	-5.00
49245	3	4	1	33.33
49246	12	23	11	91.67
49247	15	10	-5	-33.33
49248	4	2	-2	-50.00
49249	12	19	7	58.33
49250	13	16	3	23.08
49251	34	45	11	32.35
49252	1	4	3	300.00
49253	16	18	2	12.50
49254	43	36	-7	-16.28
49255	2	1	-1	-50.00
49256	23	25	2	8.70
49259	32	49	17	53.13
49261	1	0	-1	-100.00
49262	16	7	-9	-56.25
49263	1	3	2	200.00
49264	8	5	-3	-37.50
49265	27	43	16	59.26
49266	10	9	-1	-10.00
49267	26	47	21	80.77
49268	2	6	4	200.00
49269	20	24	4	20.00
49270	62	105	43	69.35
49271	5	8	3	60.00
49272	16	13	-3	-18.75
49274	4	7	3	75.00
49276	4	10	6	150.00
49277	15	20	5	33.33
49279	3	3	0	0.00
49282	0	3	3	#DIV/0!
49283	22	13	-9	-40.91
49284	9	4	-5	-55.56
49285	326	221	-105	-32.21

49286	167	265	98	58.68
49287	15	18	3	20.00
49288	2	2	0	0.00
49301	129	131	2	1.55
49302	21	16	-5	-23.81
49303	2	4	2	100.00
49304	1	1	0	0.00
49305	1	1	0	0.00
49306	18	33	15	83.33
49307	10	20	10	100.00
49309	7	3	-4	-57.14
49310	0	7	7	#DIV/0!
49312	0	2	2	#DIV/0!
49315	63	46	-17	-26.98
49316	34	48	14	41.18
49318	0	3	3	#DIV/0!
49319	24	41	17	70.83
49320	0	4	4	#DIV/0!
49321	19	18	-1	-5.26
49322	10	3	-7	-70.00
49323	6	21	15	250.00
49325	1	1	0	0.00
49326	2	3	1	50.00
49327	2	2	0	0.00
49328	2	1	-1	-50.00
49329	7	7	0	0.00
49330	5	2	-3	-60.00
49331	36	49	13	36.11
49332	1	4	3	300.00
49333	9	12	3	33.33
49336	4	3	-1	-25.00
49337	8	13	5	62.50
49338	3	2	-1	-33.33
49340	2	5	3	150.00
49341	102	146	44	43.14
49342	8	10	2	25.00
49343	0	1	1	#DIV/0!
49344	1	7	6	600.00
49345	16	23	7	43.75
49346	7	5	-2	-28.57
49347	0	1	1	#DIV/0!
49348	10	10	0	0.00
49349	2	3	1	50.00
49401	25	30	5	20.00

49402	1	3	2	200.00
49403	0	2	2	#DIV/0!
49404	4	12	8	200.00
49405	4	6	2	50.00
49406	0	2	2	#DIV/0!
49408	1	4	3	300.00
49410	4	2	-2	-50.00
49411	1	3	2	200.00
49412	14	28	14	100.00
49415	6	11	5	83.33
49417	68	87	19	27.94
49418	90	66	-24	-26.67
49419	7	24	17	242.86
49420	12	18	6	50.00
49421	4	4	0	0.00
49423	49	57	8	16.33
49424	56	57	1	1.79
49425	6	3	-3	-50.00
49426	41	78	37	90.24
49428	32	52	20	62.50
49431	22	9	-13	-59.09
49434	3	0	-3	-100.00
49435	3	5	2	66.67
49436	1	1	0	0.00
49437	3	6	3	100.00
49440	4	2	-2	-50.00
49441	30	46	16	53.33
49442	5	10	5	100.00
49444	31	13	-18	-58.06
49445	24	29	5	20.83
49446	0	1	1	#DIV/0!
49448	1	7	6	600.00
49449	2	4	2	100.00
49450	1	1	0	0.00
49451	9	10	1	11.11
49452	1	2	1	100.00
49453	2	3	1	50.00
49454	4	4	0	0.00
49455	3	5	2	66.67
49456	55	57	2	3.64
49457	11	15	4	36.36
49459	1	0	-1	-100.00
49460	13	15	2	15.38
49461	10	12	2	20.00

49464	31	52	21	67.74
49503	61	86	25	40.98
49504	59	56	-3	-5.08
49505	59	66	7	11.86
49506	221	247	26	11.76
49507	25	41	16	64.00
49508	66	46	-20	-30.30
49509	20	16	-4	-20.00
49512	15	20	5	33.33
49519	25	18	-7	-28.00
49525	69	78	9	13.04
49534	42	28	-14	-33.33
49544	13	9	-4	-30.77
49546	118	140	22	18.64
49548	27	26	-1	-3.70
49601	18	16	-2	-11.11
49612	3	2	-1	-33.33
49613	1	0	-1	-100.00
49614	4	2	-2	-50.00
49615	5	2	-3	-60.00
49616	2	4	2	100.00
49617	1	5	4	400.00
49618	1	0	-1	-100.00
49619	0	2	2	#DIV/0!
49620	3	0	-3	-100.00
49621	8	3	-5	-62.50
49622	2	2	0	0.00
49625	1	2	1	100.00
49629	1	7	6	600.00
49630	9	3	-6	-66.67
49631	3	6	3	100.00
49633	1	3	2	200.00
49635	0	4	4	#DIV/0!
49636	0	2	2	#DIV/0!
49637	9	10	1	11.11
49638	0	2	2	#DIV/0!
49639	2	1	-1	-50.00
49640	2	5	3	150.00
49642	4	1	-3	-75.00
49643	19	15	-4	-21.05
49644	0	2	2	#DIV/0!
49645	3	1	-2	-66.67
49646	9	11	2	22.22
49648	8	5	-3	-37.50

49649	11	9	-2	-18.18
49650	7	4	-3	-42.86
49651	9	2	-7	-77.78
49653	4	3	-1	-25.00
49654	2	46	44	2200.00
49655	2	0	-2	-100.00
49656	1	2	1	100.00
49657	1	5	4	400.00
49659	20	23	3	15.00
49660	7	40	33	471.43
49663	6	6	0	0.00
49664	3	1	-2	-66.67
49665	1	4	3	300.00
49667	1	2	1	100.00
49668	3	2	-1	-33.33
49670	1	2	1	100.00
49675	1	64	63	6300.00
49676	1	2	1	100.00
49677	5	5	0	0.00
49679	1	0	-1	-100.00
49680	9	3	-6	-66.67
49682	3	10	7	233.33
49683	5	5	0	0.00
49684	56	59	3	5.36
49685	22	24	2	9.09
49686	44	88	44	100.00
49688	2	2	0	0.00
49689	0	1	1	#DIV/0!
49690	19	53	34	178.95
49696	38	39	1	2.63
49701	2	1	-1	-50.00
49706	9	7	-2	-22.22
49707	45	18	-27	-60.00
49709	2	45	43	2150.00
49710	2	0	-2	-100.00
49712	17	23	6	35.29
49713	19	15	-4	-21.05
49715	2	20	18	900.00
49718	0	2	2	#DIV/0!
49719	1	0	-1	-100.00
49720	24	45	21	87.50
49721	17	19	2	11.76
49724	0	2	2	#DIV/0!
49725	0	1	1	#DIV/0!

49726	1	2	1	100.00
49727	6	10	4	66.67
49728	2	0	-2	-100.00
49729	2	2	0	0.00
49730	0	1	1	#DIV/0!
49733	1	1	0	0.00
49735	28	16	-12	-42.86
49736	1	0	-1	-100.00
49738	24	9	-15	-62.50
49740	8	10	2	25.00
49744	1	1	0	0.00
49745	1	6	5	500.00
49746	6	5	-1	-16.67
49747	0	4	4	#DIV/0!
49749	11	10	-1	-9.09
49751	8	2	-6	-75.00
49753	1	1	0	0.00
49755	0	1	1	#DIV/0!
49756	8	9	1	12.50
49757	0	1	1	#DIV/0!
49759	3	1	-2	-66.67
49760	1	0	-1	-100.00
49765	3	51	48	1600.00
49768	0	1	1	#DIV/0!
49769	1	2	1	100.00
49770	28	18	-10	-35.71
49774	4	0	-4	-100.00
49776	1	1	0	0.00
49777	1	14	13	1300.00
49779	4	3	-1	-25.00
49780	1	0	-1	-100.00
49782	2	1	-1	-50.00
49783	9	21	12	133.33
49788	3	0	-3	-100.00
49791	0	1	1	#DIV/0!
49793	1	0	-1	-100.00
49795	0	7	7	#DIV/0!
49796	0	2	2	#DIV/0!
49799	5	2	-3	-60.00
49801	7	4	-3	-42.86
49802	1	23	22	2200.00
49805	2	0	-2	-100.00
49806	3	2	-1	-33.33
49807	0	2	2	#DIV/0!

49812	1	0	-1	-100.00
49815	1	1	0	0.00
49816	5	2	-3	-60.00
49817	4	3	-1	-25.00
49818	7	2	-5	-71.43
49819	2	0	-2	-100.00
49820	2	2	0	0.00
49821	1	0	-1	-100.00
49822	3	0	-3	-100.00
49825	5	4	-1	-20.00
49826	3	0	-3	-100.00
49829	1	1	0	0.00
49831	0	1	1	#DIV/0!
49833	1	0	-1	-100.00
49834	2	0	-2	-100.00
49835	3	1	-2	-66.67
49836	0	1	1	#DIV/0!
49837	1	6	5	500.00
49838	11	0	-11	-100.00
49839	3	4	1	33.33
49841	3	4	1	33.33
49849	0	4	4	#DIV/0!
49852	1	1	0	0.00
49853	2	2	0	0.00
49854	3	0	-3	-100.00
49855	47	84	37	78.72
49858	1	1	0	0.00
49862	2	3	1	50.00
49863	2	0	-2	-100.00
49864	2	1	-1	-50.00
49866	2	6	4	200.00
49868	10	50	40	400.00
49871	1	1	0	0.00
49873	0	1	1	#DIV/0!
49874	1	0	-1	-100.00
49876	1	1	0	0.00
49878	1	2	1	100.00
49879	2	3	1	50.00
49880	0	2	2	#DIV/0!
49883	0	1	1	#DIV/0!
49884	1	0	-1	-100.00
49893	1	1	0	0.00
49894	1	0	-1	-100.00
49895	1	1	0	0.00

49905	2	2	0	0.00
49910	2	0	-2	-100.00
49911	0	1	1	#DIV/0!
49913	4	13	9	225.00
49915	0	1	1	#DIV/0!
49916	2	4	2	100.00
49918	3	0	-3	-100.00
49920	1	2	1	100.00
49921	0	1	1	#DIV/0!
49922	1	2	1	100.00
49929	0	16	16	#DIV/0!
49930	8	13	5	62.50
49931	20	3	-17	-85.00
49934	0	1	1	#DIV/0!
49935	3	0	-3	-100.00
49938	3	1	-2	-66.67
49945	1	3	2	200.00
49946	0	1	1	#DIV/0!
49958	0	1	1	#DIV/0!
49960	1	0	-1	-100.00
49962	1	0	-1	-100.00
49963	1	0	-1	-100.00
(blank)	65799	66494		1.06
Grand Total	1549727	1506515	-43907	-2.79





To: Board of Commissioners
From: Janet Briles, Chief of Planning and Development
Subject: Report – Comprehensive Community Survey
Date: December 11, 2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the Comprehensive Community Study presented by Great Lakes Marketing.

Fiscal Impact: There is no immediate fiscal impact.

Background: Staff present key findings and answer questions regarding the report.



Comprehensive Community Study

December 2025

GLM 25034

Conducted by:





3361 Executive Parkway
Toledo, Ohio 43606

Janet Briles
Chief of Planning & Development
Huron-Clinton Metropolitan Authority
13000 High Ridge Drive
Brighton, MI 48114

Dear Janet,

Thank you for the opportunity to complete this comprehensive community study for HCMA. This research includes insights from internal and external stakeholders as well as community members. Our goal with this report was to provide you with all that you need to move forward. However, if you have any additional questions, we are at your service to provide any additional cross-tabulations, segmentation analysis, or other deeper analyses.

HCMA owns the data and questionnaires. These materials have been provided under separate cover; however, if it would be helpful to provide data or documents in a different format, let us know.

We believe that the most salient findings from this research are that:

1. Two-thirds (66%) of the survey respondents have visited a Metropark in the past year. The ratings for all park features/amenities are high, including evaluations for ADA accessibility.
2. About three-fourths (75%) have heard of Huron-Clinton Metroparks; however, 48% say they do not know the difference between the HCMA and other park systems. About one-quarter (24%) have a HCMA Vehicle Pass. The data indicate that citizens would benefit from having more information about the differences between the HCMA facilities and HCMA Vehicle Pass.
3. About 14% of the respondents have registered for a program in the past 5 years. Overall, the greatest barrier to attending programs is low awareness of the offerings. Residents living in Equity Emphasis Areas are more likely to say transportation is a barrier; however, they are more amenable to using public transportation to visit the Metroparks.
4. Communication about services, products and programming needs to be highly customized and targeted. Citizens increasingly seek curated, interest-aligned information that's readily accessible.

Within the report are many other insights to stimulate thinking and planning. We wish you the greatest success with your ongoing strategic efforts.

We look forward to the opportunity to work with you again in the future.

Best regards,

A handwritten signature in black ink, appearing to read "Lori Mitchell Dixon".

Lori Mitchell Dixon, PhD
President
LDixon@GLM.com
419.534.4710

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Huron-Clinton Metroparks

Comprehensive Community Study

December 2025

The Huron-Clinton Metropolitan Authority (HCMA) contracted with Great Lakes Marketing Research (GLM) to conduct a comprehensive community study to assess awareness, usage, perceptions, and future needs related to the Huron-Clinton Metroparks system. The purpose of this research was to understand how citizens across Southeast Michigan engage with parks, identify barriers to participation, and evaluate opportunities for programming and communication improvement.

GLM is an independent marketing research and consulting firm located in Ohio. It is not affiliated with the parks system. All data collected and deliverables created as a result of this contract are owned by the HCMA.

Research Methodology

The project began with GLM leading a scoping session held with HCMA staff led by GLM. The purpose of this session was to develop a finalized research plan, generate hypotheses for questionnaire development, clarify responsibilities, and identify stakeholders for individual interviews.

Next, GLM spoke individually with 15 stakeholders, including HCMA employees and regional partners. The insights from these interviews were used to inform questionnaire development. Insights gathered from these calls are included throughout this report. The full executive summary of these interviews is appended.

Following the stakeholder interviews, GLM worked closely with HCMA to develop a comprehensive community questionnaire to learn park awareness levels and programming interest. The finalized questionnaire was distributed to respondents of Livingston, Macomb, Oakland, Washtenaw, and Wayne counties using three distribution channels:

1. An opt-in, online consumer panel with a balanced mix of households proportional to the population in the five-county area.
2. A mailing to 27,500 random households in the five counties with a disproportionate number of questionnaires sent to households in the Equity Emphasis Areas (as defined by SEMCOG).

3. Email invitations to take the online survey were sent to HCMA contact lists (email lists and social media) and HCMA partners' lists including local media, the Detroit Riverfront Conservancy, the Metro YMCA, and Visit Detroit.

The opt-in consumer database and mailing database were combined to create the random sample. Respondents contacted by HCMA and HCMA partners were kept separate because they were known to HCMA for a unique reason or self-selected to participate through partner or media links.

The mailed community questionnaire booklet allowed citizens to return the survey by mail or take the survey online (by entering a URL in their browser or by using a QR Code). The paper version of the questionnaire did not include all of the questions that were included in the online survey due to space limitations. However, all recipients of the mailed survey were given the opportunity to complete the full survey online. The initial community mailing entered the mail stream in October 2025. Approximately 27,500 survey packets were mailed, each containing a cover letter, the questionnaire booklet, and a postage-paid return envelope.

Following the completion of survey data collection, focus groups were conducted with survey respondents who expressed an interest in participating. Six focus groups were held with four to eight participants per session, representing park visitors, non-users, and respondents from underrepresented communities. Each session was conducted virtually via Zoom.

The combined mail and online segments comprise the random sample of 3,213 completed questionnaires. The mail survey achieved about a 4% response rate, considerably low for mail surveys in general but typical for a study in Equity Emphasis Areas.

The HCMA contact lists and partners yielded an additional 1,302 completed questionnaires for a total of 4,515 total completed questionnaires representing all five counties, the Equity Emphasis Areas, and demographics reflective of the service area.

Random Sample Geography

The random sample represents the five counties and are analyzed at the county level, except for Wayne County, which is split into households within the city and outside the city of Detroit.

- Oakland 862 respondents
- Macomb 663 respondents
- Washtenaw 342 respondents
- Livingston 215 respondents
- Wayne 1,131 respondents
 - 610 outside the City of Detroit
 - 521 inside the City of Detroit

The Equity Emphasis Areas (EEAs) are represented by 1,395 respondents (45% of the random sample).

Report Structure

The data presented are from the random sample. The main body of the report includes tables and graphs that reflect the total random sample in total and by county. The random sample and partner sample were kept separate due to the unique characteristics of the partner sample. However, throughout the report, key differences between the random and partner samples are discussed whenever those differences provide important context for understanding awareness, visitation behaviors, barriers, and communication preferences. The final reporting section provides a segmentation analysis to help understand nuances between the served populations.

Recommendations and Conclusions are based on a full review of the information learned during all the research phases.

Section I: Key Findings

Key Findings

The 2025 Comprehensive Community Survey details how citizens across Southeast Michigan engage with the Huron-Clinton Metroparks. It also identifies opportunities for the Metroparks to build on its strong foundation and to strengthen brand clarity, mitigate access barriers, increase program participation, and identify more targeted marketing and communication opportunities.

Visitation Patterns

Seventy-three percent (73%) of the respondents have heard of the Metroparks and 66% of the respondents have visited at least one Metropark in the past year. The top three activities for Metropark visitors are using the trails, picnicking, and visiting the beach. Activities that require more planning, such as attending a program or event, are lower in frequency.

About 24% have the Metroparks Vehicle Pass and most believe their pass encourages their use of the Metroparks. A minority (6%) believe the pass is a poor value. Detroit residents are the least likely to have a Vehicle Pass but most likely to be aware of the Michigan Activity Pass.

Proximity and Awareness Influence Park Usage

Respondents overwhelmingly visit the parks closest to home, with Kensington being the primary regional destination park. Respondents most often said a park closer to home, awareness of what is offered, and lower or waived entry fees would make them more likely to visit a Metropark.

Of those who had a proximity or transportation barrier of some type, 46% said they would be willing to take public transportation to gain free access to a Metropark. Willingness to use public transportation was highest among Detroit residents (57%).

The three primary challenges to using a Metropark are: too far away, limited free time, and entry fee is too expensive. (The focus on the entry fee is a bit unexpected since most said the Vehicle Pass is a good value; however, the fees may be considered expensive relative to other parks.)

Awareness Gaps May Limit Engagement

Despite strong park usage, many respondents cannot distinguish the Metroparks from City or State parks. About one-third of those who listed a Metropark as conveniently located did not correctly identify it as a Metropark. About 52%¹ said they know the difference between Huron-Clinton Metroparks and other park systems.

As the new logo replaces former logos across the Metroparks, recognition of the logo is likely to increase from the current level of 45% logo recognition.

Awareness of the Metroparks name and logo is lowest among those living in Detroit.

Strong Interest but Low Conversion in Programs

Across all age groups, enthusiasm for programs is high, particularly for concerts, movies, and meet-ups for people of similar ages and interests. People with children were also very interested in swim lessons. However, 14% said they attended a program or event in the past five years. An additional 31% looked at options but did not participate. Awareness, access (including transportation), and

¹ In a similar study conducted in 2022, awareness was 77%. The question for that study was as follows: Prior to receiving this survey, were you aware of the difference between the Huron-Clinton Metroparks system (which consists of the 13 parks listed in Question 3, covering over 25,000 acres in Wayne, Oakland, Macomb, Livingston, and Washtenaw counties) and other park systems operated by the State of Michigan, counties, and cities in Southeast Michigan?

scheduling are the primary barriers. A change to how programs are presented on the website, targeted outreach, and strategic promotional bundles (e.g., “bring a friend” deals) could potentially improve conversion.

Improvements Should be Directed Toward Current Parks

Respondents consistently prioritize:

1. Improving existing parks
2. Developing new recreational facilities
3. More trails

Detroit and EEA respondents express stronger interest in new parks, connecting trails, and expanded recreation options. Residents of Livingston disproportionately want more trails.

Communication Channel Effectiveness Varies by Audience

Email, social media, and direct mail are the strongest communication channels overall. Detroit respondents, adults under 45, and mid-to-heavy users are especially driven by technology, making them the most likely to respond positively to communication via social media and SMS/push notifications.

Refined User Profiles for Targeted Marketing

The data reveal distinct patterns by user level (frequent, moderate, infrequent), county, and Detroit inside/outside city lines, enabling HCMA to define meaningful audience profiles for 2026. Frequent users tend to be under the age of 54, live closer to parks, and engage in more active recreation such as hiking and biking. Infrequent users are disproportionately Detroit residents², older adults, and individuals facing transportation or awareness barriers.

Overall Implications

These findings highlight several strategic opportunities for HCMA. These statements are associated with recommendations in the Recommendations and Conclusions section of this report.

- Strengthen brand clarity to reduce confusion between HCMA and other park systems.
- Expand communication tools focusing on highly targeted, timely push notifications.
- Simplify and promote program registration pathways to convert interest into participation.
- Work with partners to create transportation solutions for programs targeted to those in EEAs and other segments who need transportation support.
- Create strategies to differentiate the Metroparks Vehicle Pass and value of the pass.

² Detroit residents received more information about the new Metroparks Water Garden after the survey was completed, about the time the focus groups were conducted, and they were extremely positive about visiting it.

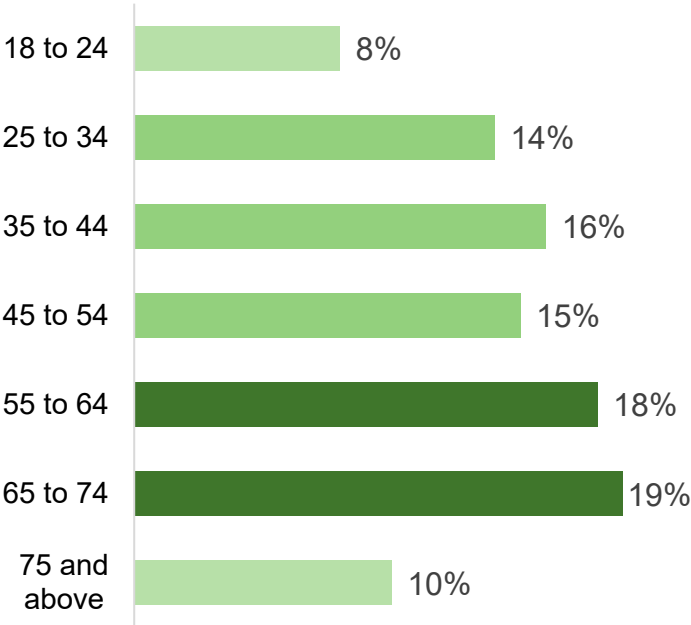
Section II:

Demographic Composition of Sample Segments

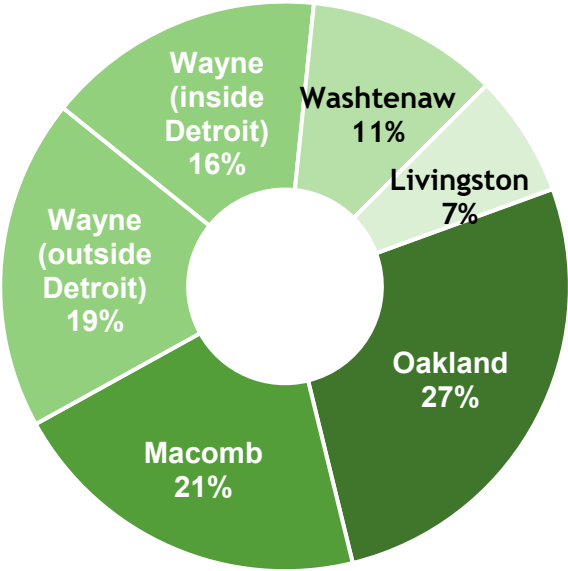
Sample Demographics

The demographic characteristics of the random sample reflect the population of the five-county Southeast Michigan region, ensuring that the findings in this report reflect the experiences and perspectives of the broader community..

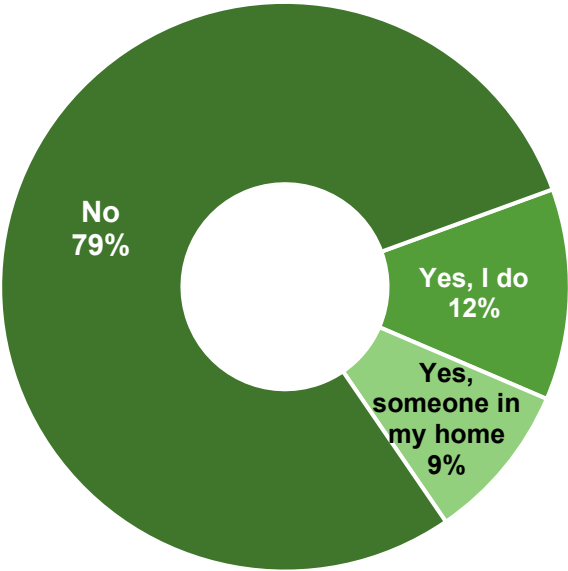
Age



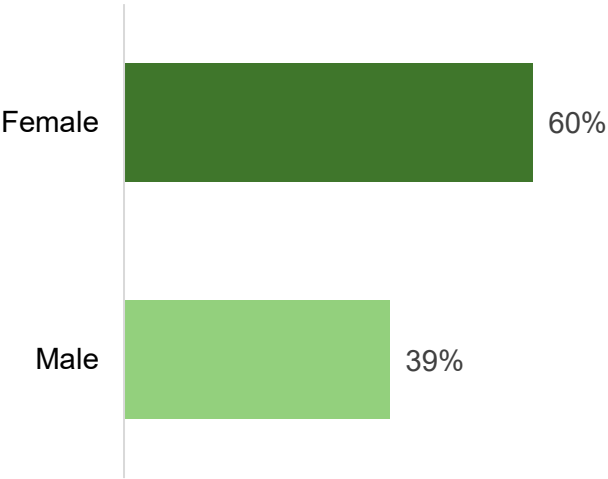
County



Need for Accessible Facilities

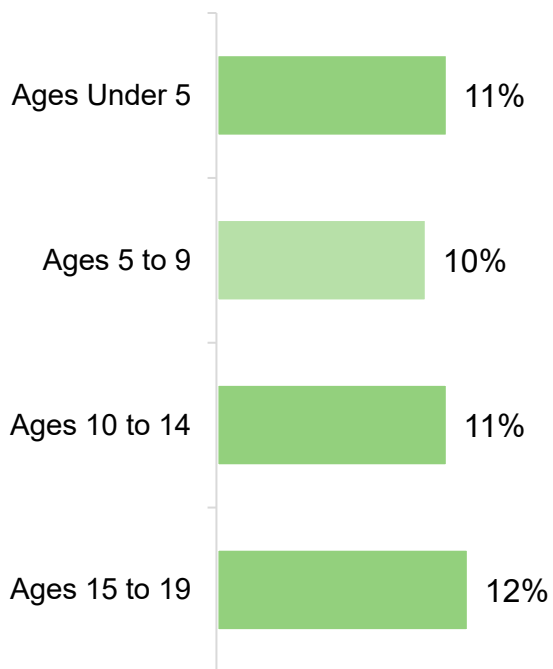


Gender*

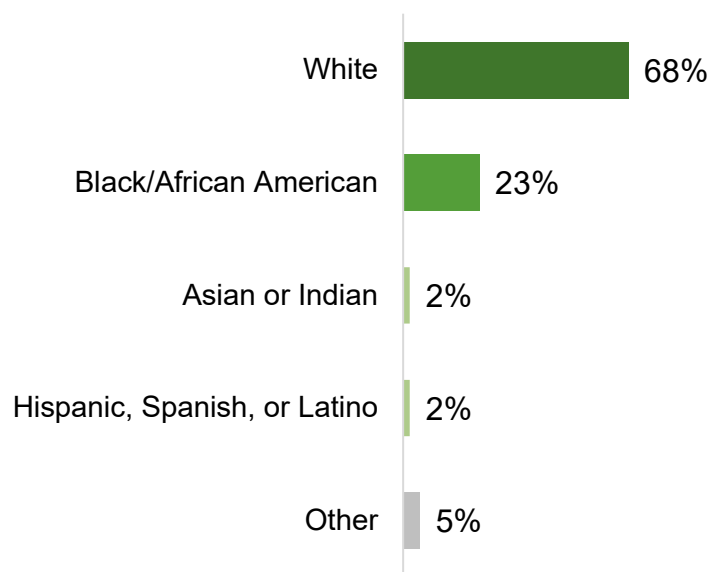


*1% preferred to self-identify or did not respond

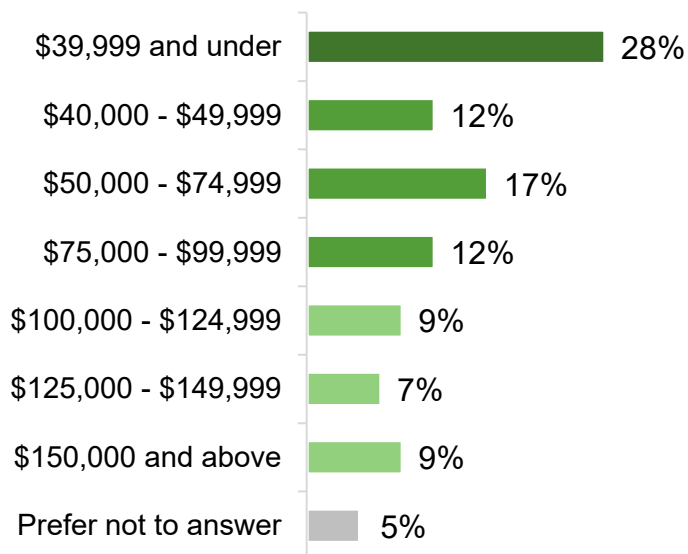
Homes with Children



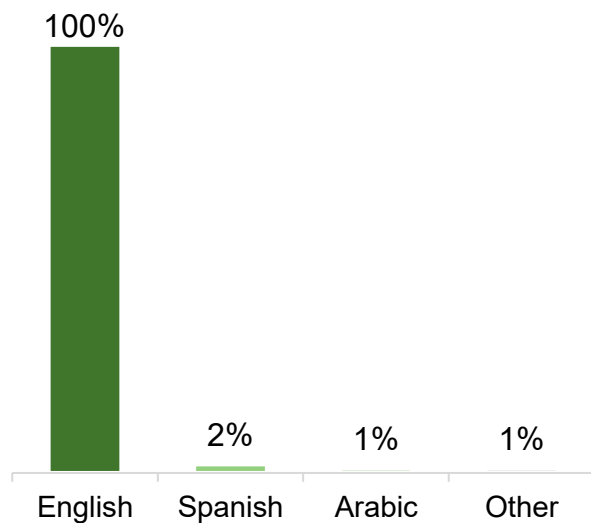
Race



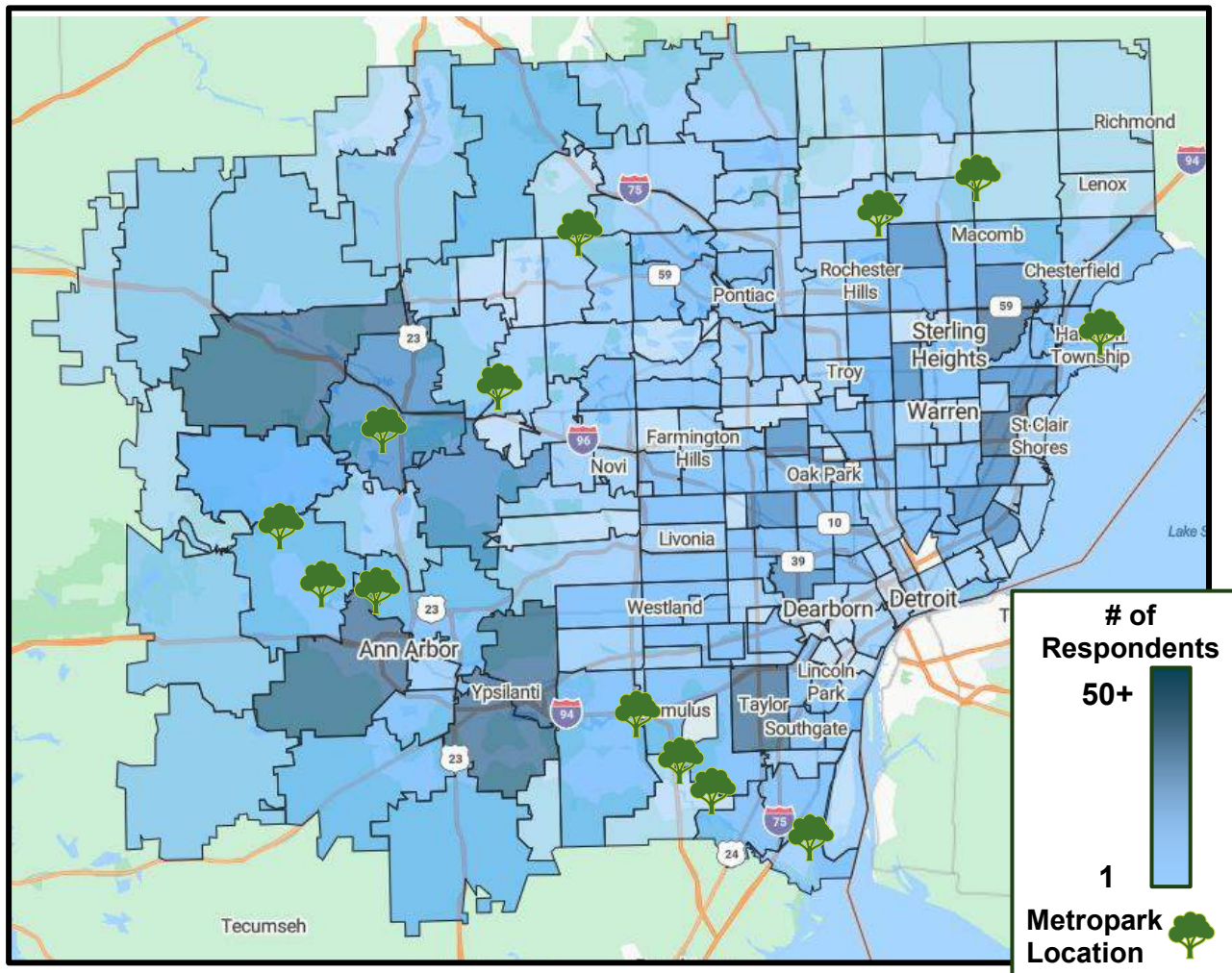
Income



Language(s) Spoken



Location by ZIP Code



Section III:

General Park

Visitation

Park Visitation

This section provides an overview of how respondents across Southeast Michigan engage with parks and outdoor spaces. Overall, respondents report being active park-goers, with visitation highest in the Spring, Summer, and Fall. Activities tend to be self-directed such as hiking, biking, picnicking, visiting beaches, and spending time in nature. These behaviors are consistent with visits being opportunistic decisions tied to weather, convenience, and personal routines. The visitation profiles developed below highlight differences by user level (frequent, moderate, and infrequent users).

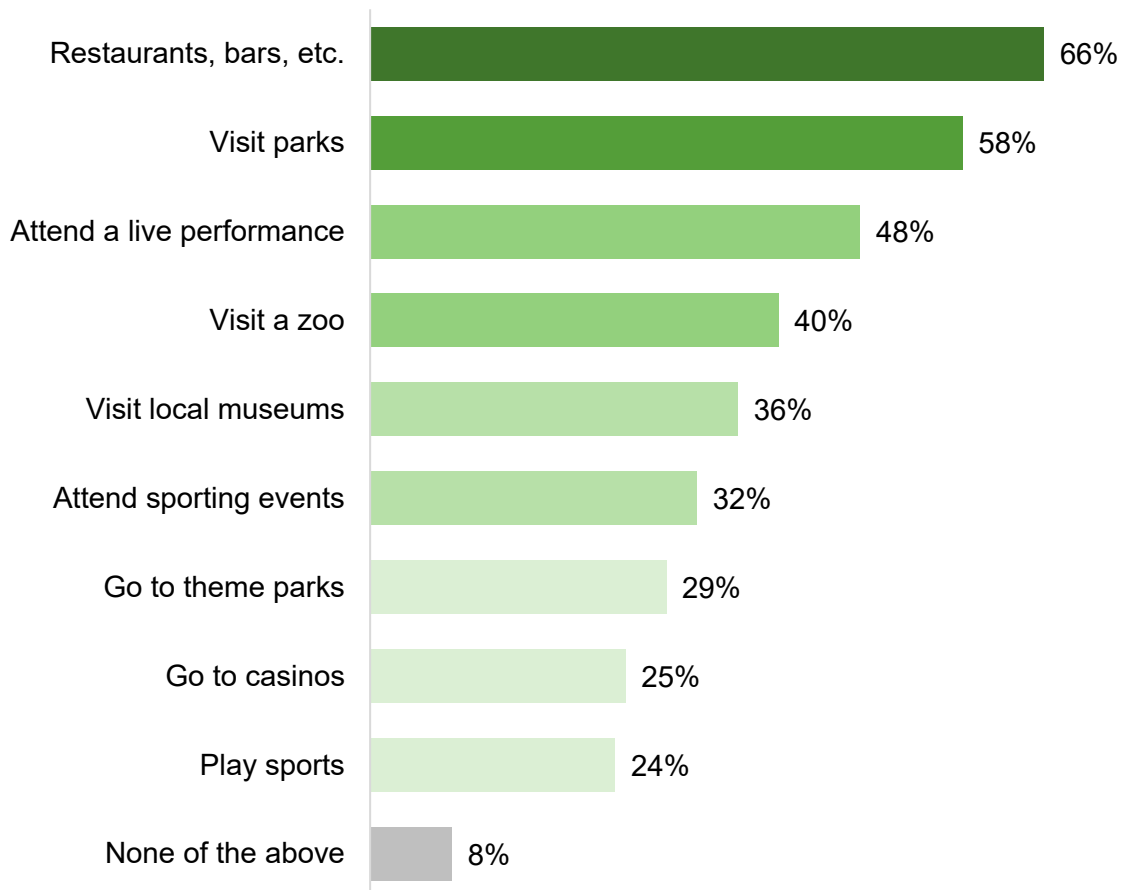
Frequent visitors visit at least a couple times a month in Spring, Summer, and Fall and at least a few times in Winter. Moderate visitors are a combination of at least a few times a season to once a week through Spring, Summer, and Fall. Infrequent visitors are once a month or less in Spring, Summer, Fall, and Winter. Non-Visitors do not visit during any season.

	Frequent Visitor	Moderate Visitor	Infrequent Visitor	Non-Visitor
Highest in these ranges	Ages 18 - 54	Ages 18 - 34	Ages 65 and older	Ages 65 and older
Predominant county	Oakland and Livingston	Wayne (Inside Detroit)	Wayne (Outside Detroit)	Any County
Predominant race/ethnicity	Non Black or African American	Non Caucasian or White	Caucasian or White	All Races
Predominant gender	Male	All Genders	Female	All Genders
Awareness of difference between HCMA and other parks	Aware	Split on awareness	Not aware	Not aware
Ages most interested in programming	All ages	All ages	Seniors	Seniors
Most common challenges to access	Proximity Challenges	Proximity and Personal Challenges	Proximity Challenges	Awareness and Personal Challenges
Method of learning about Metroparks offerings	Website, social media, schools, and signage	Schools and social media	Email and direct mail	Email and direct mail

Park Visitation

Visiting parks ranked second after going out to restaurants/bars as a common use of free time. (Note that visiting parks includes all parks, not just Metroparks.)

Where do you like to go in your free time?

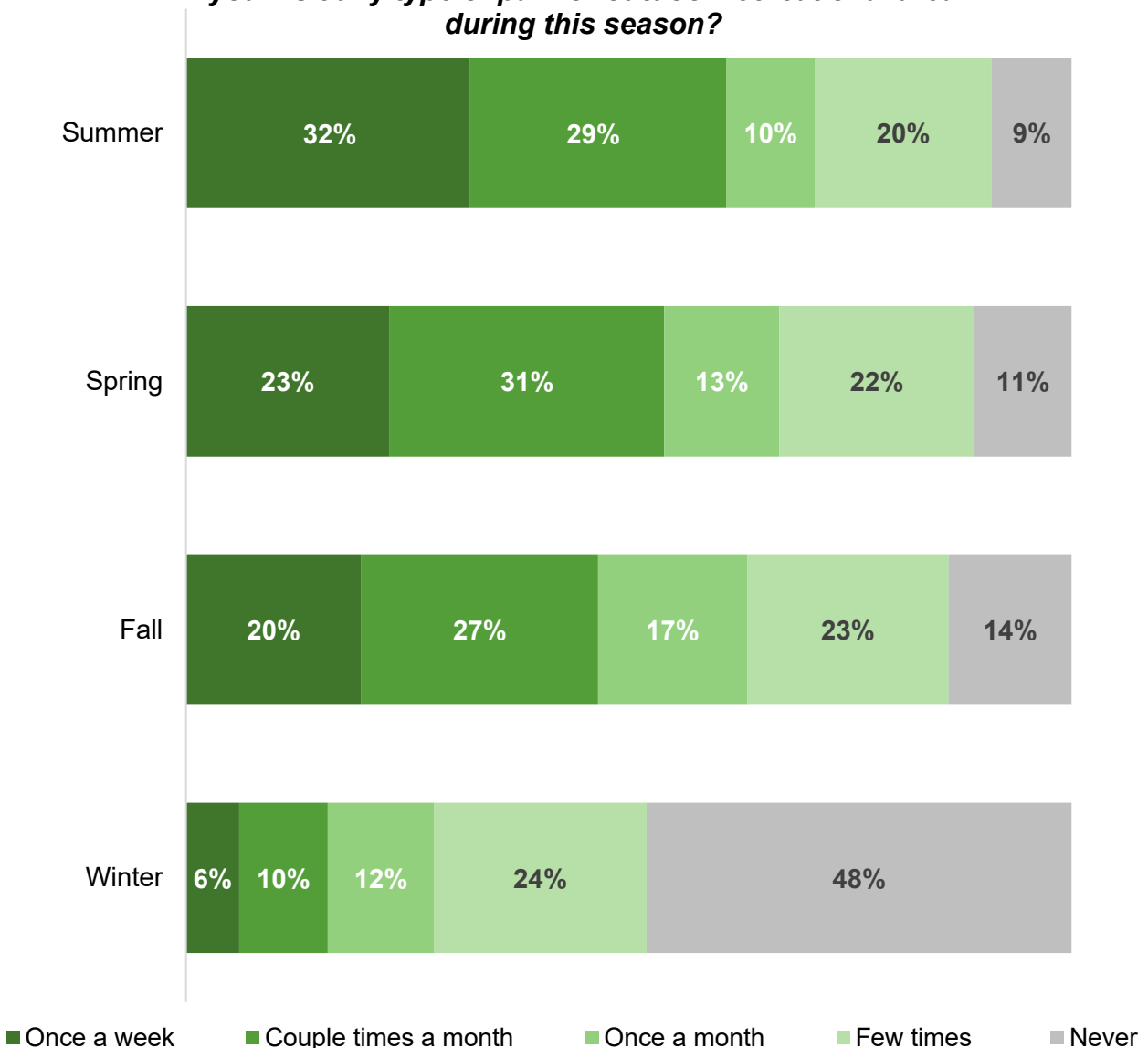


Seasonal Park Visitation

Visitation is highest in the Summer and Spring, with Fall a close third. Winter is clearly a slower season; however, it still attracts visits from about half of the respondents. These frequencies of visitation were used to define the visitor profiles on page 14 (frequent, moderate, infrequent, non-visitor).

EEAs. Those living in EEAs are more likely to visit parks more frequently in the Spring and Summer and are more likely to enjoy picnicking, playing sports, and connecting to the community relative to those living in other areas of the served counties.

Think about your use of parks in the four seasons. About how often do you visit any type of park or outdoor recreational area during this season?

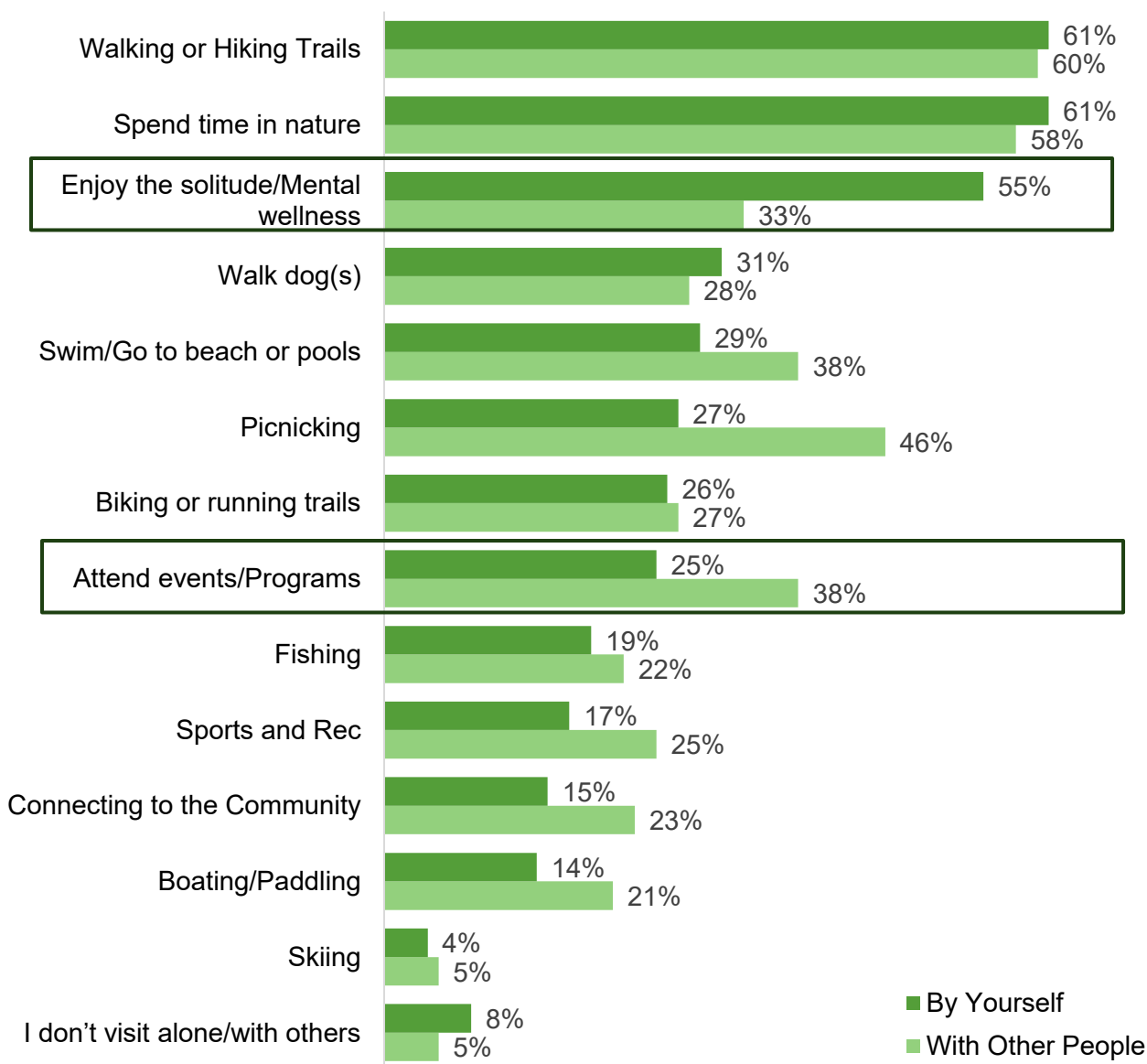


Park Activities

Respondents were asked what they like to do at parks/outdoor spaces while alone and with other people. Most activities are equally enjoyed regardless if someone is alone or with others, but notably, people like to attend programs/events with other people (outlined in graph below). Programs that offer price promotions for pairs or small groups may encourage this behavior while boosting attendance. Conversely, many enjoy the mental wellness aspects of solitude while just enjoying the park (outlined). This may be facilitated with smaller benches or reflection areas off of the main trails.

Partner Samples. Respondents from the partner samples were overwhelmingly more likely to visit parks in their free time, visit parks more frequently, and participate in a variety of different activities at parks. Sports/recreation use was much higher among those in the HCMA email contact group, likely due to the number of golfers on the list.

What do you like to do at parks or outdoor spaces when you are by yourself? What about when you're with others?



Section IV:

Huron-Clinton Metroparks

Awareness

Huron-Clinton Metroparks Awareness

This section details how well respondents across Southeast Michigan understand the Huron-Clinton Metroparks in terms of brand recognition and clarity about which parks belong to the system. While general awareness of the Metroparks name is relatively strong, recognition of the logo is lower. Slightly less than one-third of respondents are unaware of the system name and logo

Awareness also varies significantly by geography. Respondents living inside the City of Detroit have the lowest combined awareness of the name and logo, whereas respondents in Macomb and Livingston counties have the highest recognition.

EEAs. EEA respondents show a significantly lower recognition of the HCMA name, but have similar recognition of the logo and awareness of the difference between HCMA and other park systems compared to non-EEA respondents. EEA respondents also have a significantly higher recognition of the Michigan Activity Pass.



Partner Samples. Respondents from the partner sample are significantly more accurate when identifying the affiliation of their local parks (i.e., knowing if they are a Metropark, city park, etc.). Recognition of the name and logo is significantly higher with these groups with one exception. Respondents from Detroit partners are significantly less likely than the other partner groups to recognize the HCMA logo (but still significantly higher than the random sample).

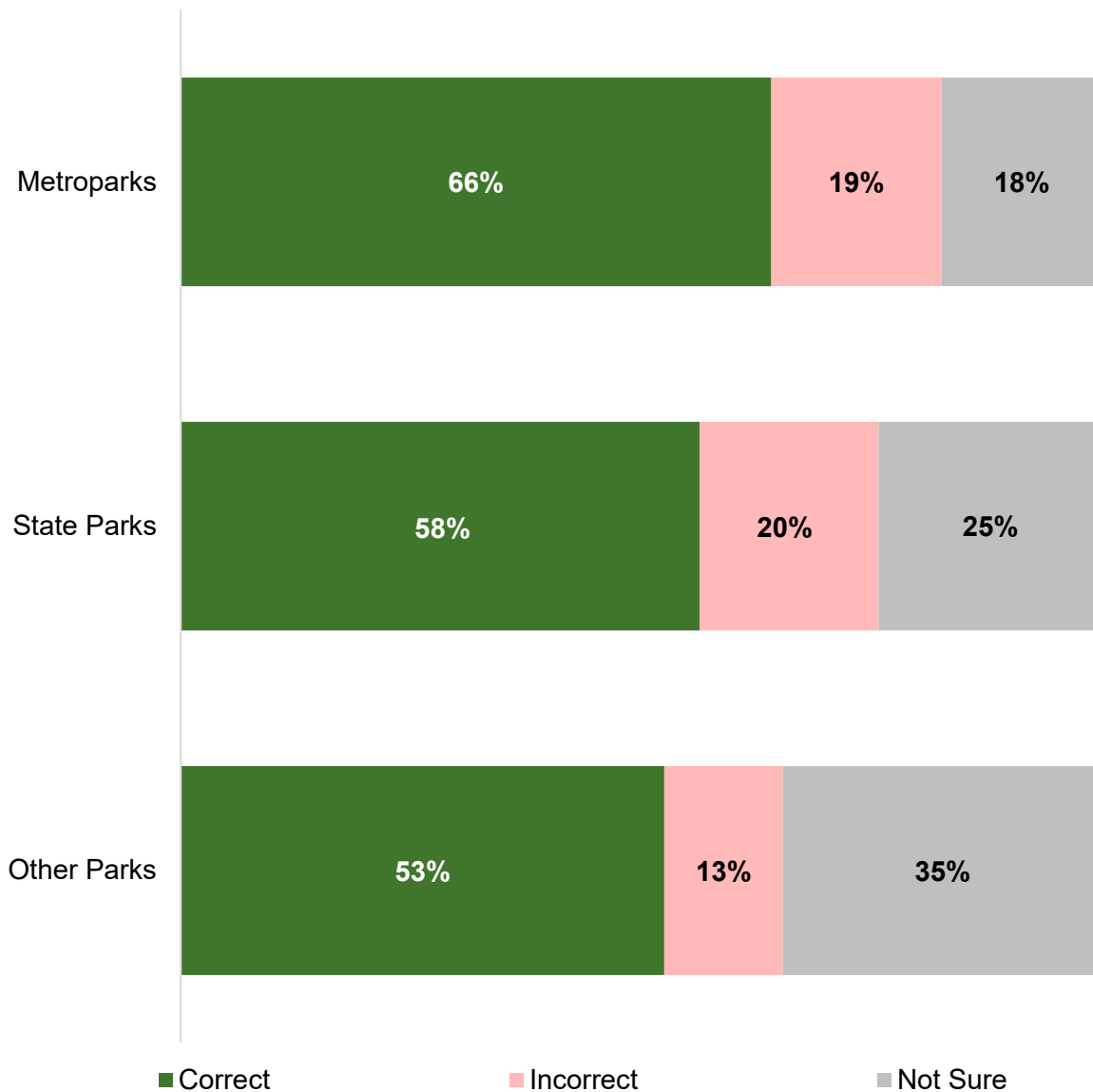
Overall, the partner sample was more positive in all categories regarding the Annual Vehicle Pass. However, the partner sample was also higher in believing the pass is too expensive. Respondents from Detroit partners were on par with the random sample in not knowing that a pass was needed to visit the Metroparks.



Park Affiliation

Respondents were asked to identify which parks are conveniently located near their homes and to categorize those parks as Huron-Clinton Metroparks, other regional/state systems, or municipal parks. While most respondents were able to correctly the parks, there were common misclassifications. For example, Belle Isle and Dodge Park were both commonly mistaken to be Metroparks. And Kensington was frequently mistaken for a State Park. Kensington was misidentified 15% of the time it was listed, Stony Creek was misidentified 9% of the time, and Lake St. Clair was misidentified 3% of the time.

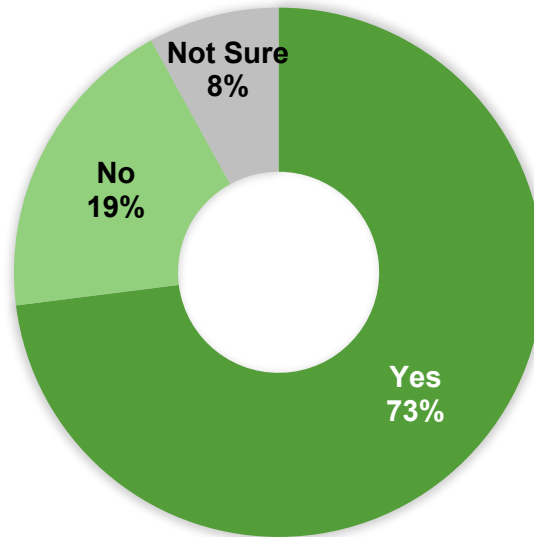
What parks are conveniently located near you? Please list them in the correct column if you know which type of park they are.



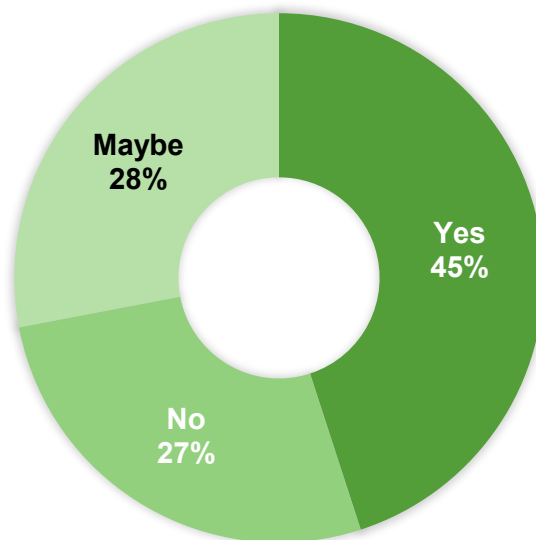
Name & Logo Recognition

Respondents had relatively high recognition of the Huron-Clinton name but less than half recognized the logo. Approximately one quarter of the respondents were unaware of both the name and logo. The value of a known brand name and logo is that it helps build equity in the name, sets the foundation for marketing initiatives, and helps citizens understand the need for a specific vehicle pass.

Have you heard of the Huron-Clinton Metroparks?



Have you seen this logo before?



Name & Logo Recognition by County

Macomb and Livingston county residents have the highest combined awareness for the HCMA name and logo. Respondents living inside the City of Detroit were most likely to be unaware of HCMA in general.

	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
Aware of HCMA Name & Logo	43%	36%	39%	52%	38%	51%
Aware of Name Only	27%	19%	29%	24%	25%	25%
Aware of Logo Only	1%	4%	2%	3%	4%	3%
No Awareness of Name or Logo	29%	41%	30%	22%	33%	21%

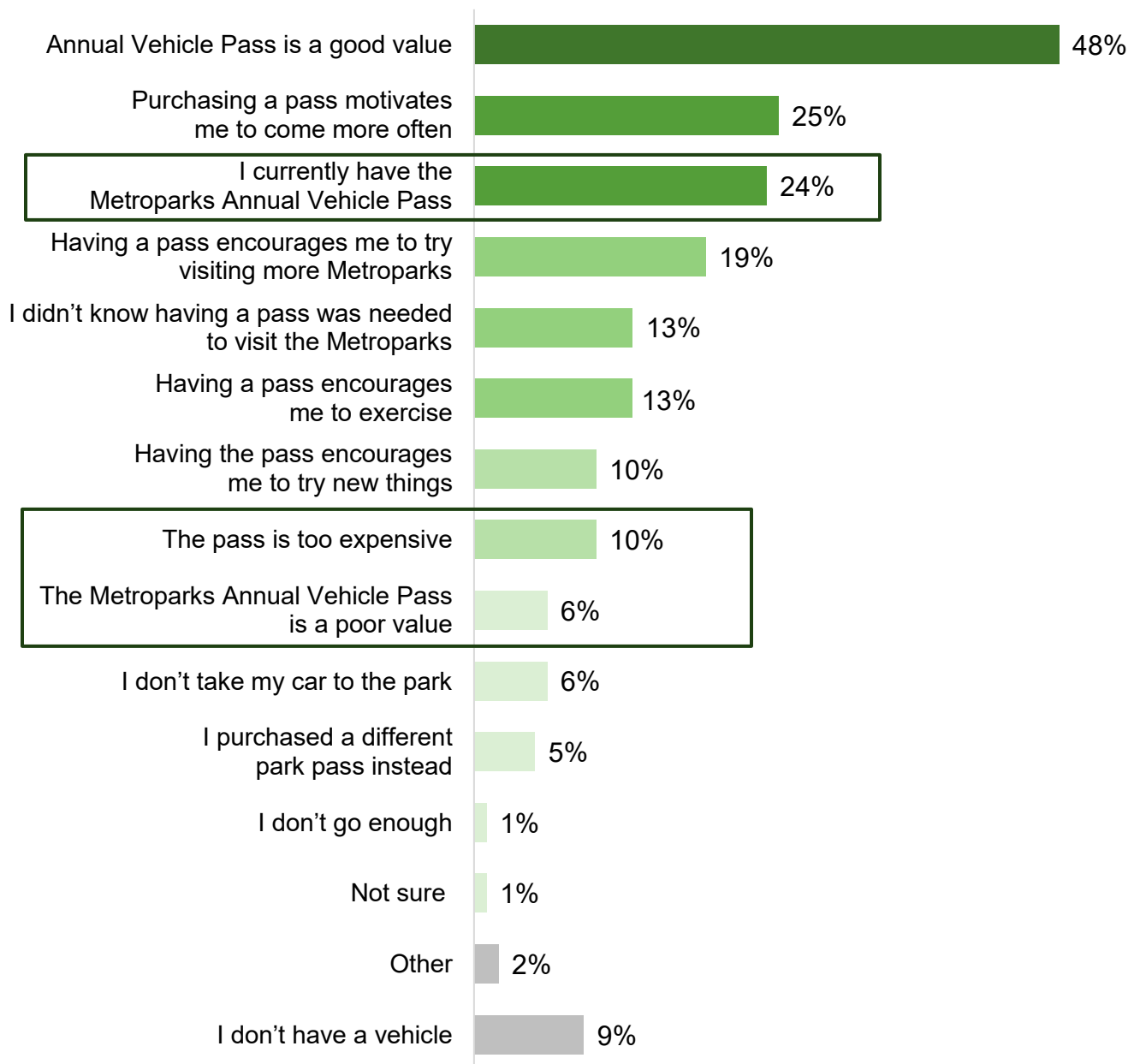


Annual Vehicle Pass

Overall, respondents feel the Annual Vehicle Pass is a good value. Only a small percentage outright disagree (outlined in graph). Nearly a quarter of the respondents currently have the Annual Vehicle Pass (outlined in graph). Most believe that owning the pass encourages them to visit more often. This sentiment strongly supports increasing intentional efforts to sell Vehicle Passes.

Half of the respondents who think the pass is a poor value say it is too expensive and one-third say they didn't know they could visit all thirteen Metroparks with one pass.

Which statements are true about the Huron-Clinton Metroparks Annual Vehicle Pass?



Annual Vehicle Pass by County

Respondents living in Macomb and Livingston are most likely to say the Annual Vehicle Pass is a good value, likely due to the proximity to multiple parks.

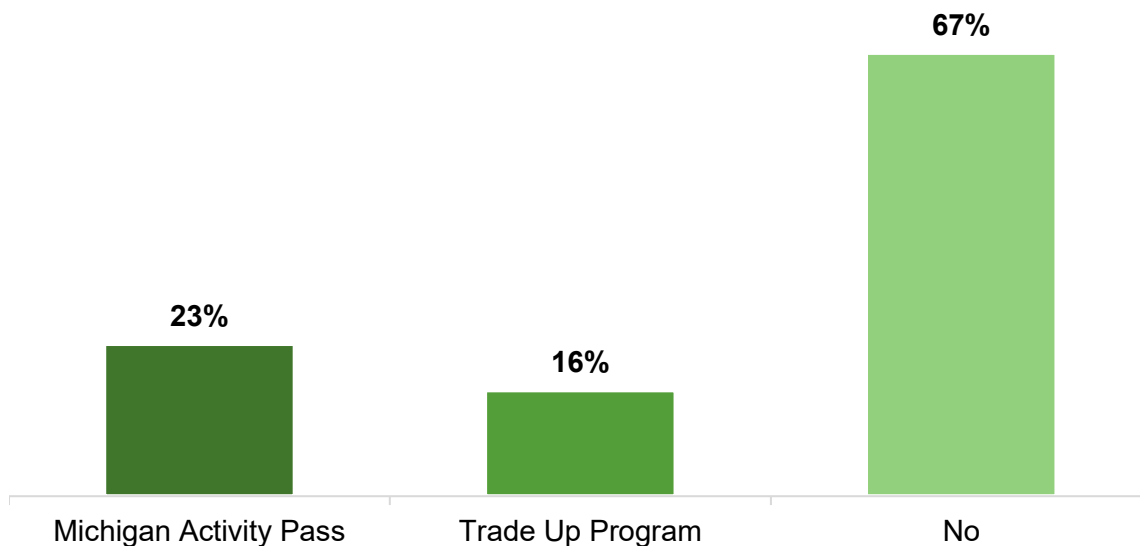
	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
The Metroparks Annual Vehicle Pass is a <u>good</u> <u>value</u>	46%	42%	48%	55%	45%	56%
The Metroparks Annual Vehicle Pass is a <u>poor</u> <u>value</u>	7%	10%	5%	4%	6%	7%
I currently have the Metroparks Annual Vehicle Pass	20%	19%	23%	31%	23%	40%



Access Options

Most respondents were not aware of the free options to access the Huron-Clinton Metroparks. City of Detroit respondents have the most awareness.

Have you heard of either of these options to access the Huron-Clinton Metroparks?

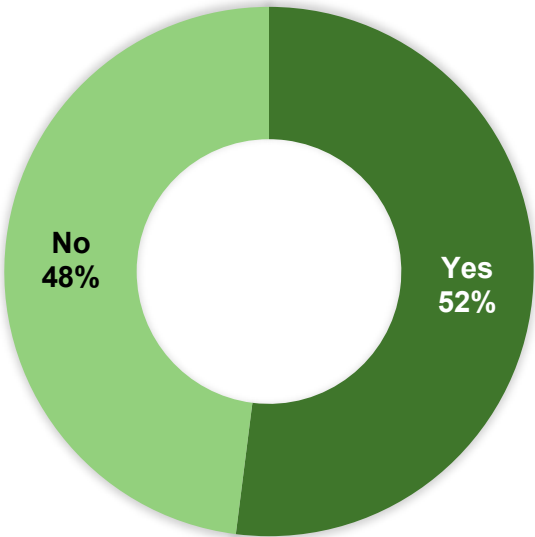


	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
Michigan Activity Pass	20%	34%	23%	20%	18%	20%
Trade Up Program	14%	20%	16%	16%	11%	19%
Have not heard of either	71%	54%	67%	72%	74%	69%

Metroparks Distinction

Respondents were asked whether they were aware of the distinction between the Huron-Clinton Metroparks system and other park systems managed by the State of Michigan, counties, or cities in Southeast Michigan. Just over half stated they were aware of the difference. The data from the 2022 study are shown in the table, but the format of the question is likely the cause of the variance between the two survey waves. This trend indicates that, whenever possible, it is important to explain the breadth of the Metroparks system to aid understanding.

Prior to receiving this survey, were you aware of the difference between the Huron-Clinton Metroparks system and other park systems operated by the State of Michigan, counties, and cities in Southeast Michigan?



	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
2025 Aware of Difference	43%	54%	50%	56%	50%	66%
2022 Aware of Difference*	46%	71%	70%	71%	70%	77%
*The question in the 2022 study was: Prior to receiving this survey, were you aware of the difference between the Huron-Clinton Metroparks system (which consists of the 13 parks listed in Question 3, covering over 25,000 acres in Wayne, Oakland, Macomb, Livingston, and Washtenaw counties) and other park systems operated by the State of Michigan, counties, and cities in Southeast Michigan?						

Section V:

Metroparks Visitation

Metroparks Visitation

This section focuses specifically on visitation within the Huron-Clinton Metroparks system, detailing which parks respondents visits, the activities they participate in, and how patterns vary across counties. Responses closely reflect data from the **2024 Visitation Annual Report**. Metroparks' visitation trends are strongly influenced by proximity. Respondents overwhelmingly visit the parks closest to their homes.

The activities respondents report doing within the Metroparks closely mirror broader park-going behavior. Hiking and biking are the most common, followed by picnicking, visiting beaches, and nature center visits. More structured or scheduled activities, such as programs, children's activities, and sports, are less common. These response patterns are consistent with feedback from the focus groups that Metroparks visits are often opportunistic.

Partner Samples. Park visitation in the partner samples followed a similar ranking as the random sample but with significantly higher frequencies. When visiting the Metroparks, partner sample respondents were significantly more likely to hike/bike trails, visit nature/farm centers, and attend programs.

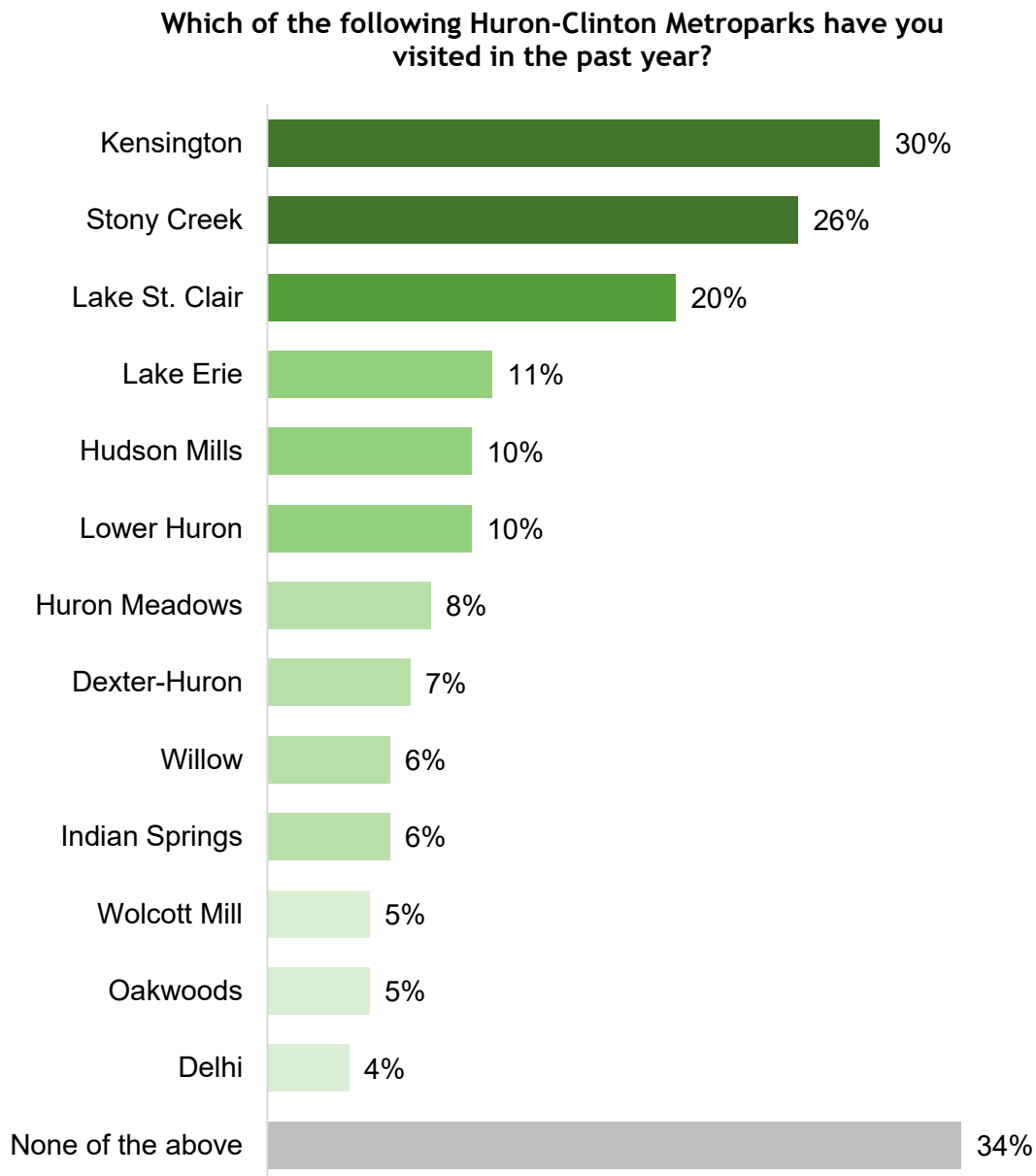
Detroit partner respondents were more likely to say a park closer to their home would increase their likelihood of visiting a Metropark than the rest of the partner sample and the random sample.

Partner sample respondents were more willing to use public transportation and to say that an interesting program would be a motivator to go to a Metropark. With proper execution, a program targeted to residents combined with a transportation option may increase visitation among those who are further away from the Metropark.

Metroparks Visitation

Respondents were asked which Huron-Clinton Metroparks they visited in the past year and what activities they participated in during those visits. About two-thirds have visited at least one Metropark in the past year.

Of those who selected “None of the Above”, just over half are aware of the HCMA name and/or logo even though they did not visit a Metropark in the last year.



Metroparks Visitation by County

Visitation is clearly a factor of geography. However, Kensington attracts more visitors from further away compared to other parks. The top feeder counties for each park are bolded. Residents in Livingston and Macomb are the most frequent visitors to Metroparks. These data can help define the most likely target markets for events/programming at a Metropark.

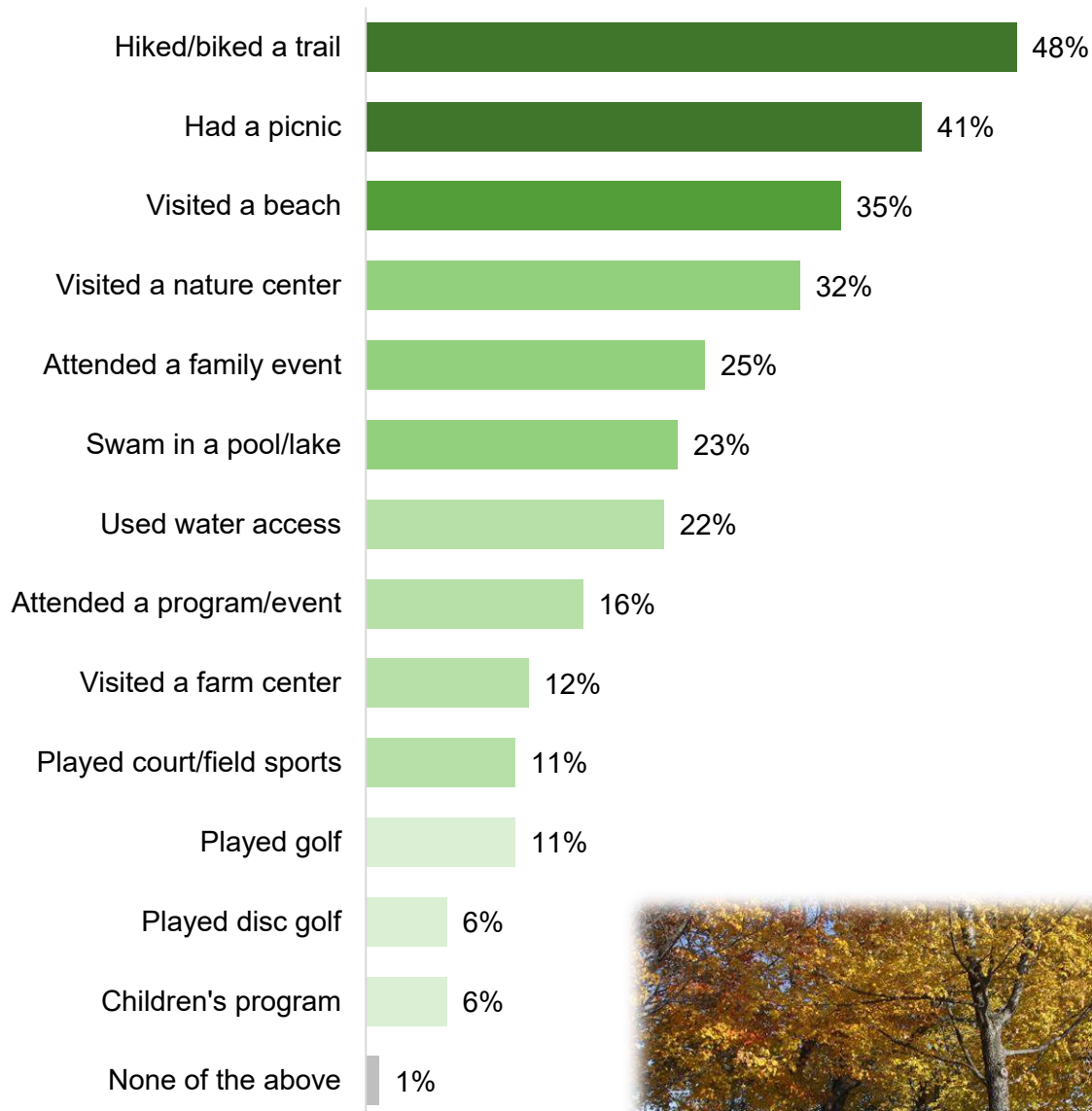
	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
Kensington	30%	24%	38%	17%	24%	68%
Stony Creek	12%	16%	30%	54%	13%	7%
Lake St. Clair	11%	23%	17%	44%	4%	6%
Lake Erie	21%	16%	8%	6%	5%	3%
Hudson Mills	7%	8%	5%	4%	35%	28%
Lower Huron	24%	13%	5%	3%	13%	2%
Huron Meadows	7%	9%	6%	3%	8%	29%
Dexter- Huron	4%	8%	3%	2%	29%	16%
Willow	19%	7%	2%	1%	7%	2%
Indian Springs	3%	6%	10%	3%	4%	9%
Wolcott Mill	1%	2%	3%	16%	0%	0%
Oakwoods	10%	6%	4%	2%	4%	2%
Delhi	2%	4%	2%	1%	21%	9%
None of the above	39%	38%	36%	25%	35%	21%



Metroparks Activities

Respondents have participated in a variety of activities at HCMA Metroparks in the past year. Hiking/biking is the most common, while sports and children's programs are less common. The use of parks reflects heavy interest in activities that are self-directed. This reflects the theme of respondent comments of visiting parks as an opportunistic decision. The more structured activities tend to be the less pursued. By county, hiking and biking are most common among Washtenaw and Livingston County residents.

What have you done at the Huron-Clinton Metroparks in the past year?



Metroparks Activities by County

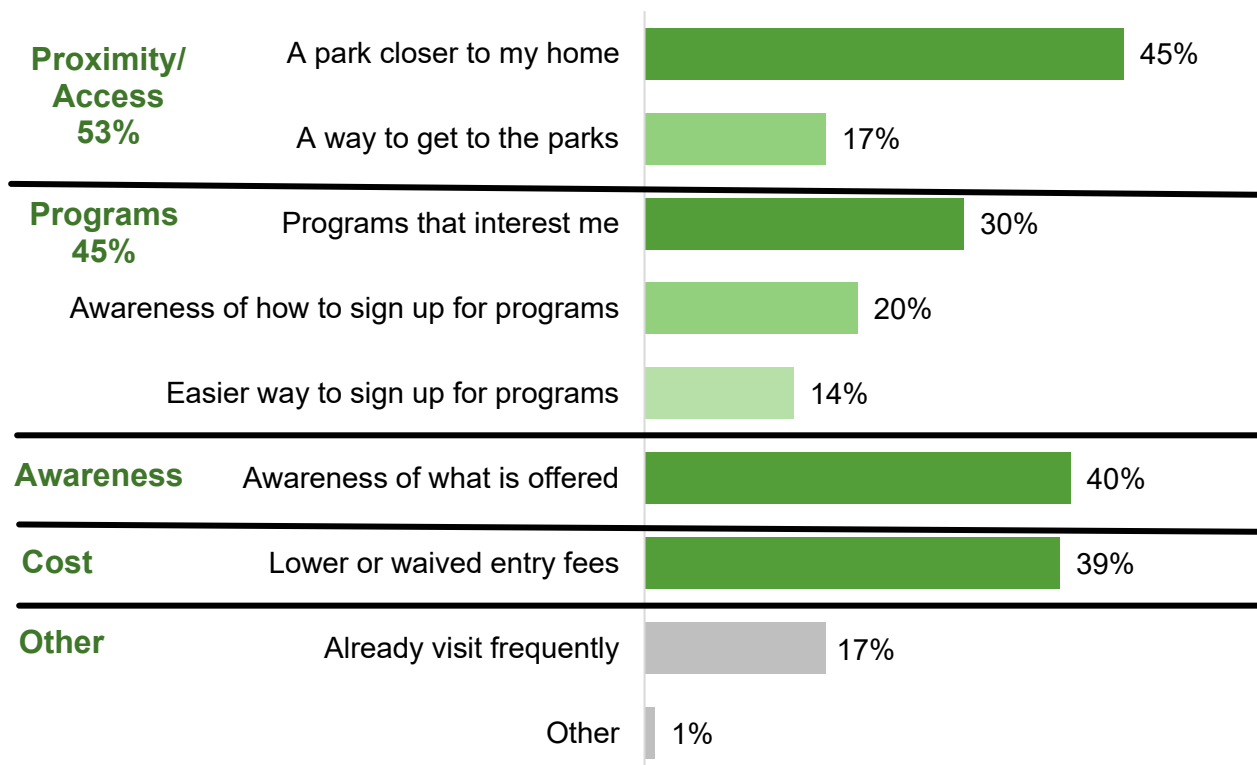
	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
Hiked/biked a trail	39%	26%	54%	51%	60%	70%
Had a picnic	42%	53%	39%	39%	35%	37%
Visited a beach	29%	43%	36%	41%	21%	35%
Visited a nature center	34%	25%	33%	35%	22%	47%
Attended a family event	29%	35%	23%	23%	23%	19%
Swam in a pool/lake	22%	25%	23%	23%	20%	25%
Used water access	25%	21%	19%	24%	19%	26%
Attended a program or event	14%	20%	17%	18%	12%	15%
Visited a farm center	9%	7%	14%	9%	11%	27%
Played other court/field sports	10%	20%	10%	12%	7%	5%
Played a round of Golf	14%	6%	12%	11%	8%	15%
Played Disc Golf	4%	7%	8%	6%	8%	7%
My child participated in a program	6%	8%	6%	4%	4%	4%
None of the above	1%	0%	1%	1%	1%	1%

Motivations to Park Use

Proximity, increased awareness, and lower costs would make respondents more likely to visit the Metroparks. Those who are interested in greater awareness of what is offered want to hear about offerings through email invitations, social media, and direct mail. While all would like a park closer to their home (except Livingston), those who live in the City of Detroit are most likely to say this. (Note, the survey was completed before the new Water Garden was opened.)

	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
Proximity/ Access	54%	64%	59%	42%	56%	29%
Programs	42%	53%	42%	47%	44%	41%
Awareness	40%	37%	40%	42%	41%	36%
Cost	42%	35%	38%	42%	39%	40%
Already Visit Frequently/ Other	13%	14%	19%	23%	18%	30%

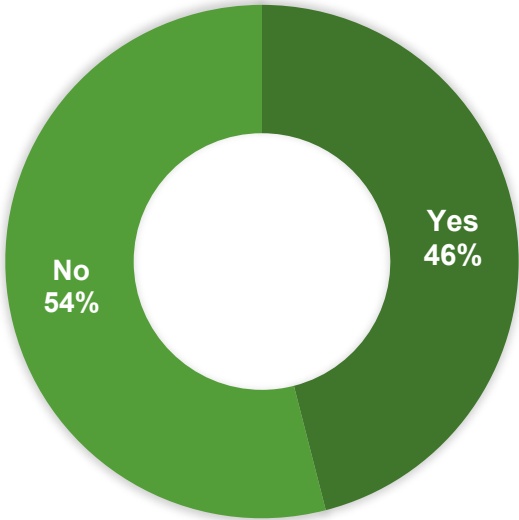
Which of the following would make you more likely to visit the Huron-Clinton Metroparks or visit more often?



Use of Public Transportation

Respondents who wanted a park closer to home, lower or waived entry fees, a way to get to the parks, and/or those without a personal vehicle were asked if they would be willing to use public transportation to gain free access to a park. Slightly less than half said they would be willing, with those living in the City of Detroit being the most likely to do so.

Would you be willing to use public transportation to gain free access to a park?



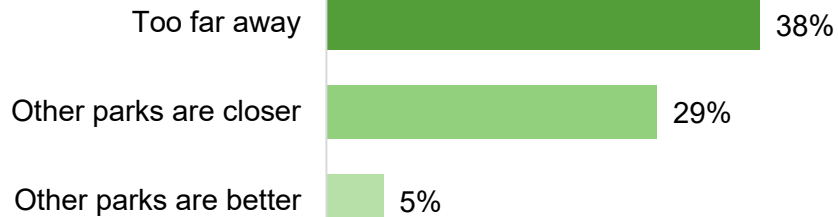
	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
Yes	42%	57%	44%	44%	47%	40%
No	58%	43%	56%	56%	53%	60%

Challenges to Park Use

Proximity is the primary challenge to using Metroparks.

What are challenges to using the Huron-Clinton Metroparks?

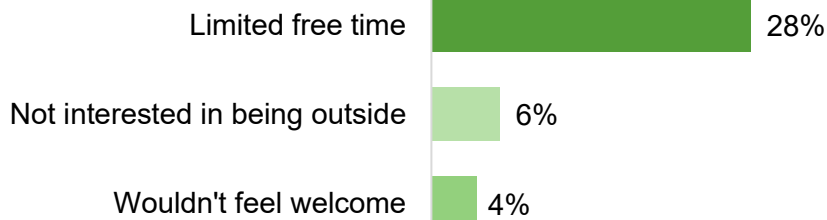
Proximity 56%



Awareness 38%



Personal Reasons 36%



Cost



	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
Proximity	56%	62%	63%	46%	59%	38%
Awareness	39%	38%	38%	36%	45%	36%
Personal Reasons	32%	39%	33%	40%	35%	41%
Cost	28%	23%	21%	31%	25%	40%

Section VI: Programming

Programming

This section explores how respondents engage with Metroparks programs, which types of activities appeal to different age groups, and the barriers that limit participation. Many respondents, especially adults, seniors, and households with school-age children, express strong interest in a wide variety of offerings, from concerts and movies in the park to guided nature hikes, immersive themed experiences, birding, and fitness programs.

Interest levels vary by geography and household composition. Respondents in Detroit show strong enthusiasm for concerts, fitness programs, and movies in the park, while respondents in other counties express higher interest in guided outdoor experiences, birding, and nature-focused programs. Across all counties, parents of younger children list swim lessons, farm programs, and camping as high-interest areas.

Barriers to participation mirror the challenges experienced in broader park visitation. Awareness of programs, clarity of registration, scheduling conflicts, and access all influence whether respondents participate. Email, the website, social media, and in-park signage remain the most desired channels for reaching potential participants.

EEA. EEA respondents are significantly more likely to have transportation barriers influencing attendance, but they are also significantly more likely to be willing to take public transportation to a park. EEA respondents are more interested in child and young adult programming than non-EEA respondents.

Partner Samples. Respondents invited through HCMA social media are the most likely to have registered for a program in the last 5 years. This indicated the power of engaging with residents through social media.

The partner sample is significantly less likely to want to hear about HCMA offerings through direct mail and print ads than the random sample. This aligns with the fact that partner sample members were invited to take the survey through email.

The biggest challenge to attending programs for the partner sample respondents is the time of day and day of week of programs. Respondents from the partner sample prefer weekends and afternoons, similar to the random sample, but are significantly more likely to be open to morning programs as well.

Detroit partners have a significantly higher challenge with awareness than all other groups.

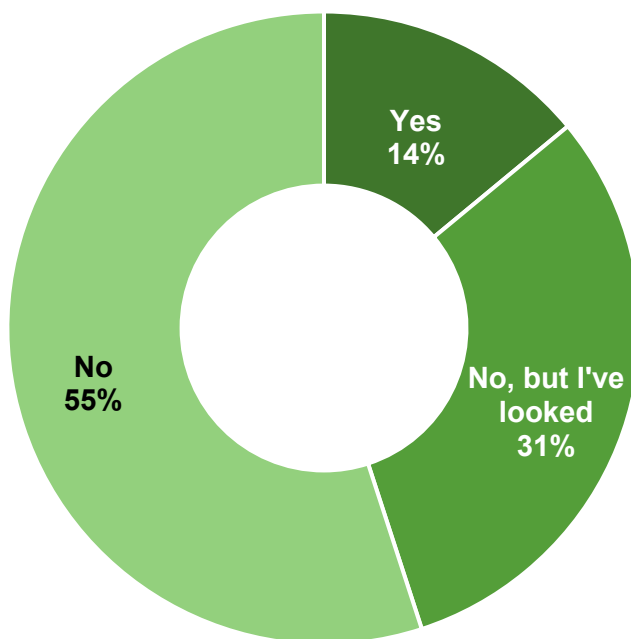
The partner respondents are more interested in guided and educational experiences while the random sample is more interested in entertainment, such as movies, concerts, etc.



Program Registration

While 31% have looked at programs and not registered, 14% have registered. Of note is that 20% of frequent park visitors have registered for programs—and 49% of frequent visitors say they are not sure what is offered or need clarity on the registration process.

Have you registered for a Huron-Clinton Metroparks program in the last 5 years?

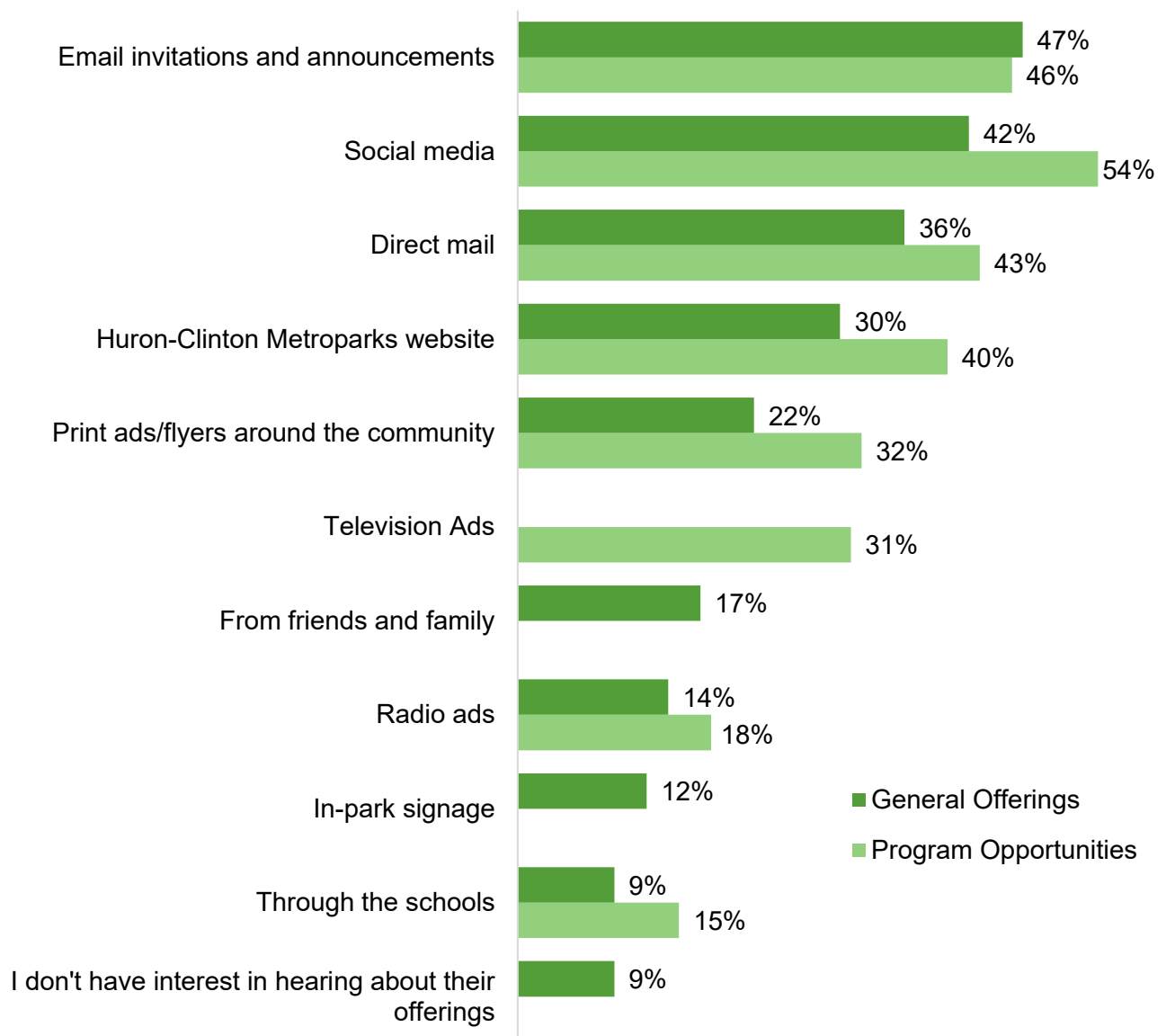


	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Livingston
Yes	11%	18%	13%	16%	10%	13%
No, but I've looked	30%	36%	27%	32%	32%	32%
No	59%	46%	60%	52%	58%	55%

Communication

Respondents prefer to learn about Metroparks' general offerings and programs via email and social media. Direct mail is more likely to be preferred among older residents and social media is more appealing to younger households. The higher preference levels for most communication channels for program opportunities indicates a recognition that they feel uninformed about what is offered.

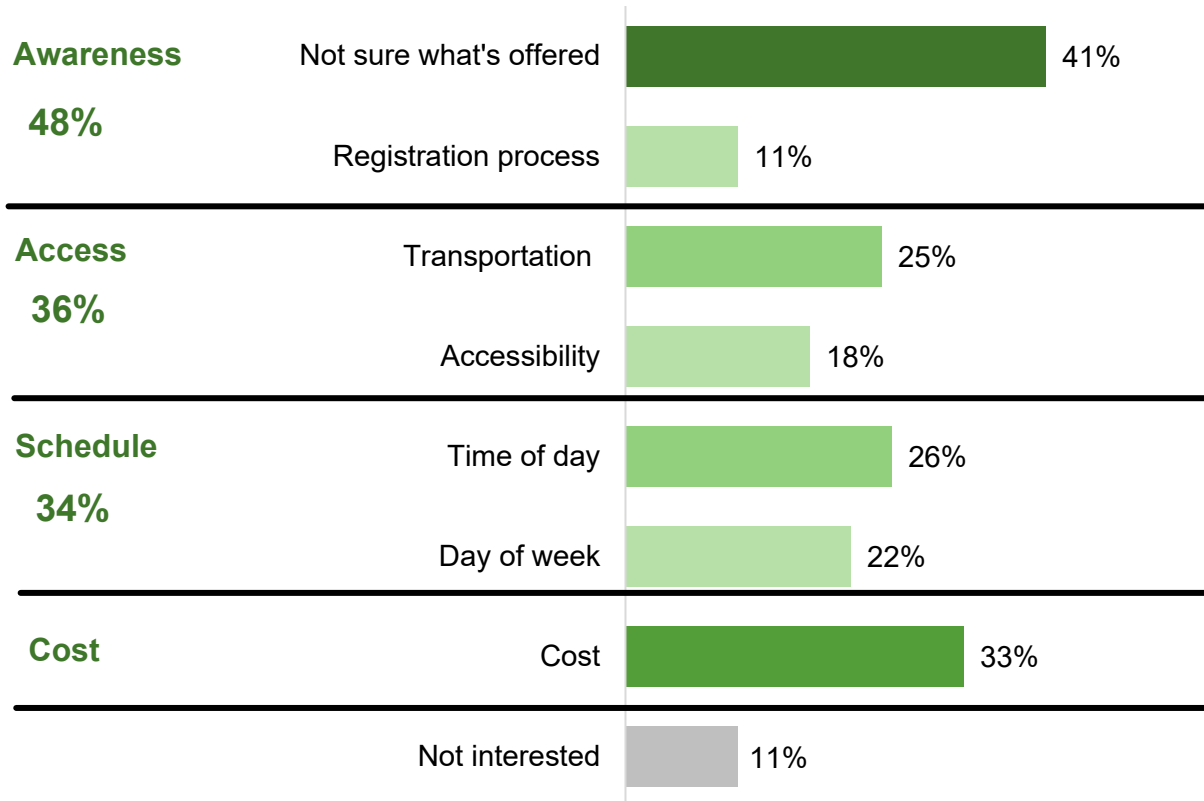
How would you prefer to hear about Huron-Clinton Metroparks offerings and program opportunities?



Program Challenges

Awareness and cost are the greatest challenges to attending HCMA programs. Awareness is the biggest challenge in Livingston and Washtenaw counties, while access is a bigger problem among Detroit residents.

What are the challenges to attending programs at the Huron-Clinton Metroparks?

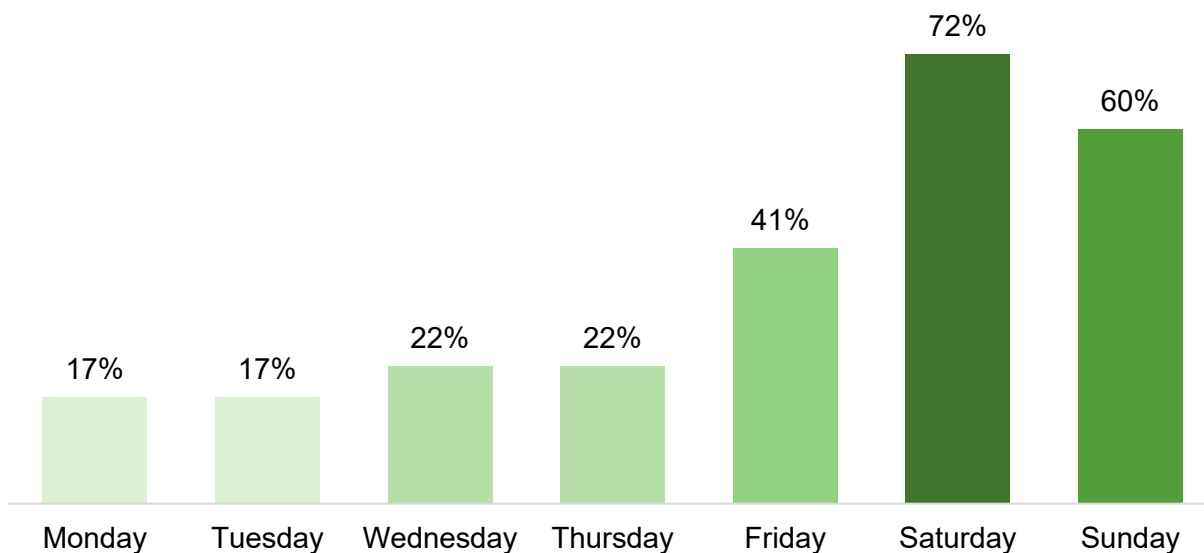


	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash- tenaw	Living- ston
Awareness	43%	40%	51%	51%	57%	57%
Access	38%	49%	32%	30%	33%	23%
Schedule	30%	37%	33%	38%	33%	35%
Cost	33%	31%	33%	35%	31%	39%
Not Interested	14%	13%	10%	11%	7%	8%

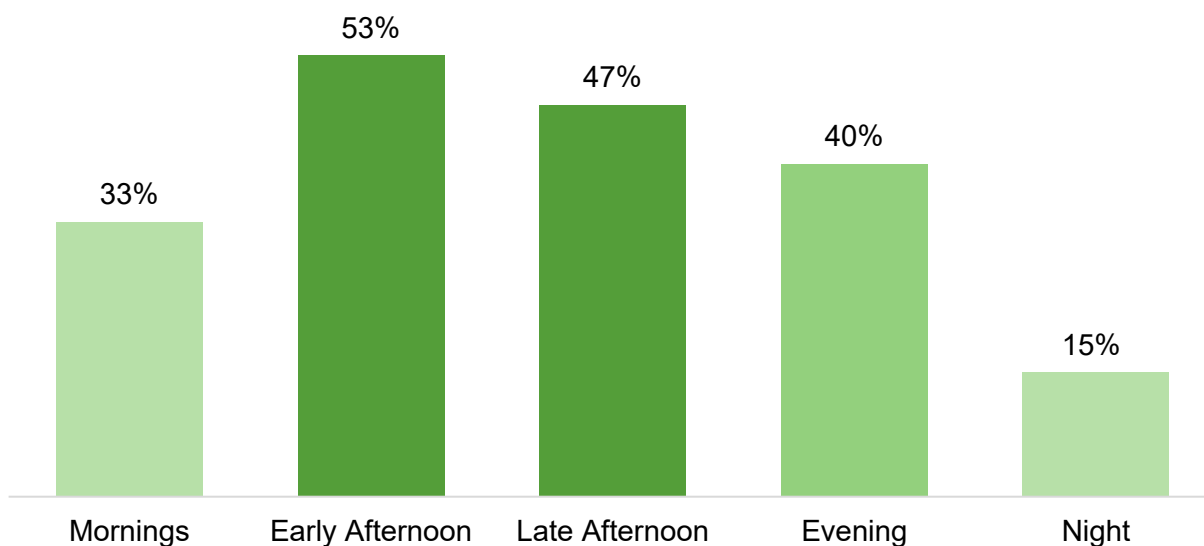
Program Timing

Weekends were significantly more popular for programming, with the afternoon being the most desired time. Since most schedules would appeal to a percentage of respondents, the timing should be a function of the program content and target audience.

What day(s) of the week would you be most likely to attend a program?



What time of day would you be most likely to attend a program?

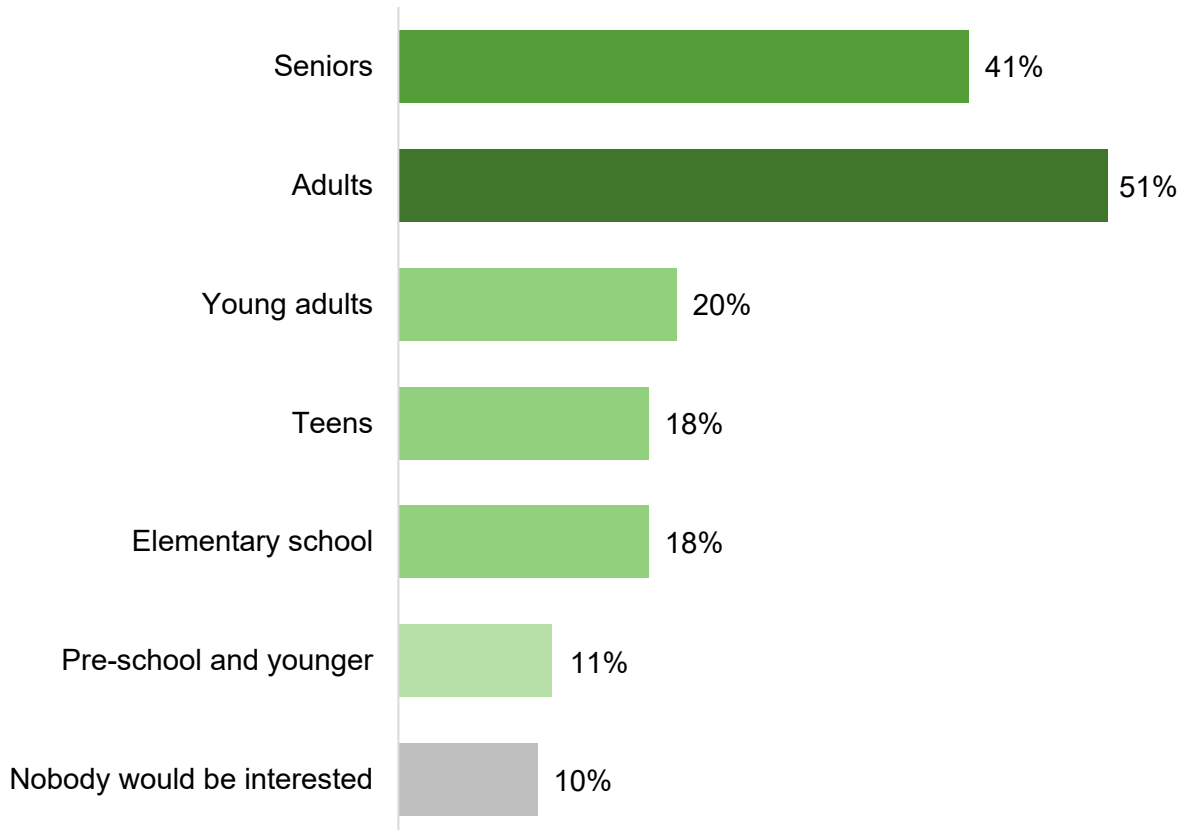


Program Interest and Participation

Respondents identified which household age groups are most interested in Metroparks programs and the types of activities they would like to see offered. Adult and senior programming have the greatest interest. Note that 10% said nobody in their household is interested in programming.

The following tables detail program interest by age group, county, and EEAs.

Please indicate which age groups in your household might be interested in programming provided by Metroparks



Program Interest and Participation - Total

TOTAL	SENIORS	ADULTS	YA	TEENS	ELEMEN- TARY	PRE- SCHOOL
Concerts	44%	44%	40%	39%	27%	21%
Birding/wildlife watching programs	37%	29%	18%	18%	24%	24%
Guided nature hikes	35%	33%	23%	21%	25%	22%
Meet-ups/gatherings for people of similar ages or interests	33%	34%	39%	36%	30%	29%
Movies in the park	32%	45%	48%	47%	50%	44%
Running or Walking clubs/programs	30%	38%	29%	25%	18%	13%
Natural/cultural history programs	28%	29%	21%	19%	19%	14%
Fitness programs	28%	36%	33%	20%	16%	13%
Immersive themed experiences	23%	34%	29%	29%	32%	29%
Astronomy programs	23%	29%	23%	23%	21%	13%
Art/photography	23%	28%	28%	23%	24%	21%
Pet-friendly programs	23%	27%	24%	25%	30%	23%
Guided motorized boat tours	23%	18%	15%	15%	10%	9%
Guided canoe/kayak tours	21%	28%	23%	25%	17%	9%
Programs for people with disabilities	19%	14%	11%	8%	9%	9%
Fishing programs	19%	23%	23%	26%	27%	15%
Water fitness	19%	21%	17%	16%	16%	12%
Environmental ed programs	16%	22%	17%	17%	24%	22%
Golf lessons /programs	15%	16%	10%	14%	12%	6%
Camping programs	13%	25%	31%	29%	37%	23%
Farm ed programs	11%	15%	12%	16%	30%	34%
Swim lessons	9%	13%	19%	28%	43%	43%
Scouting programs	3%	6%	9%	12%	21%	10%
Homeschool programs	2%	5%	9%	14%	20%	19%

Program Interest and Participation – Wayne County (Outside Detroit)

WAYNE (OUTSIDE DETROIT)	SENIORS	ADULTS	YA	TEENS	ELEMEN- TARY	PRE- SCHOOL
Concerts	42%	43%	44%	50%	24%	19%
Birding/wildlife watching programs	36%	30%	15%	13%	30%	24%
Guided nature hikes	30%	31%	26%	19%	26%	27%
Meet-ups/gatherings for people of similar ages or interests	29%	31%	44%	37%	21%	22%
Movies in the park	36%	47%	40%	57%	56%	39%
Running or Walking clubs/programs	26%	33%	27%	21%	16%	17%
Natural/cultural history programs	25%	26%	17%	23%	18%	20%
Fitness programs	17%	30%	30%	17%	12%	15%
Immersive themed experiences	25%	35%	29%	35%	32%	29%
Astronomy programs	21%	30%	20%	22%	26%	17%
Art/photography	21%	29%	26%	21%	15%	22%
Pet-friendly programs	23%	23%	27%	23%	32%	32%
Guided motorized boat tours	24%	21%	11%	16%	14%	12%
Guided canoe/kayak tours	21%	29%	23%	24%	18%	12%
Programs for people with disabilities	27%	16%	7%	5%	8%	8%
Fishing programs	18%	26%	27%	26%	31%	8%
Water fitness	16%	22%	20%	17%	15%	20%
Environmental ed programs	14%	19%	16%	13%	24%	20%
Golf lessons /programs	13%	16%	16%	15%	13%	8%
Camping programs	11%	26%	30%	31%	37%	17%
Farm ed programs	13%	18%	9%	15%	30%	39%
Swim lessons	6%	12%	18%	27%	37%	44%
Scouting programs	2%	4%	10%	10%	25%	10%
Homeschool programs	1%	6%	7%	14%	19%	22%

Program Interest and Participation – Wayne County (Inside Detroit)

WAYNE (INSIDE DETROIT)	SENIORS	ADULTS	YA	TEENS	ELEMEN- TARY	PRE- SCHOOL
Concerts	43%	40%	31%	36%	23%	18%
Birding/wildlife watching programs	24%	20%	18%	16%	19%	20%
Guided nature hikes	29%	25%	20%	20%	15%	9%
Meet-ups/gatherings for people of similar ages or interests	42%	25%	37%	33%	35%	34%
Movies in the park	40%	46%	48%	39%	42%	36%
Running or Walking clubs/programs	33%	34%	29%	25%	21%	18%
Natural/cultural history programs	26%	24%	21%	16%	19%	9%
Fitness programs	34%	38%	35%	21%	24%	18%
Immersive themed experiences	26%	24%	22%	18%	24%	24%
Astronomy programs	19%	19%	15%	14%	13%	5%
Art/photography	25%	17%	28%	20%	32%	23%
Pet-friendly programs	28%	24%	21%	26%	32%	20%
Guided motorized boat tours	29%	18%	15%	13%	8%	11%
Guided canoe/kayak tours	17%	17%	14%	11%	12%	11%
Programs for people with disabilities	26%	18%	10%	5%	10%	15%
Fishing programs	23%	26%	25%	20%	21%	14%
Water fitness	33%	27%	19%	17%	18%	15%
Environmental ed programs	17%	24%	17%	14%	19%	27%
Golf lessons /programs	17%	10%	10%	12%	6%	4%
Camping programs	20%	25%	29%	24%	36%	20%
Farm ed programs	17%	15%	13%	13%	23%	16%
Swim lessons	21%	25%	23%	33%	42%	36%
Scouting programs	9%	10%	14%	12%	17%	14%
Homeschool programs	10%	10%	14%	14%	24%	15%

Program Interest and Participation – Oakland County

OAKLAND	SENIORS	ADULTS	YA	TEENS	ELEMEN- TARY	PRE- SCHOOL
Concerts	46%	44%	38%	37%	25%	17%
Birding/wildlife watching programs	37%	38%	12%	22%	24%	25%
Guided nature hikes	39%	35%	38%	21%	24%	26%
Meet-ups/gatherings for people of similar ages or interests	31%	35%	37%	35%	27%	23%
Movies in the park	28%	41%	55%	42%	46%	41%
Running or Walking clubs/programs	32%	39%	32%	30%	18%	10%
Natural/cultural history programs	31%	31%	25%	22%	21%	17%
Fitness programs	29%	37%	35%	22%	12%	7%
Immersive themed experiences	22%	34%	36%	33%	33%	33%
Astronomy programs	27%	30%	25%	28%	21%	9%
Art/photography	24%	30%	28%	23%	22%	17%
Pet-friendly programs	22%	26%	20%	25%	30%	29%
Guided motorized boat tours	20%	16%	14%	15%	7%	7%
Guided canoe/kayak tours	22%	30%	23%	25%	17%	10%
Programs for people with disabilities	15%	12%	12%	11%	9%	4%
Fishing programs	17%	19%	17%	31%	27%	20%
Water fitness	14%	17%	18%	17%	18%	10%
Environmental ed programs	17%	23%	20%	20%	22%	17%
Golf lessons /programs	16%	18%	8%	14%	13%	3%
Camping programs	16%	25%	35%	33%	35%	25%
Farm ed programs	11%	15%	15%	16%	35%	41%
Swim lessons	10%	12%	22%	27%	45%	42%
Scouting programs	3%	6%	11%	17%	24%	10%
Homeschool programs	3%	2%	8%	15%	27%	25%

Program Interest and Participation – Macomb County

MACOMB	SENIORS	ADULTS	YA	TEENS	ELEMEN- TARY	PRE- SCHOOL
Concerts	44%	47%	47%	34%	25%	16%
Birding/wildlife watching programs	34%	31%	18%	23%	23%	22%
Guided nature hikes	32%	37%	20%	26%	27%	28%
Meet-ups/gatherings for people of similar ages or interests	37%	37%	38%	41%	28%	32%
Movies in the park	37%	47%	47%	53%	48%	50%
Running or Walking clubs/programs	26%	41%	28%	27%	19%	12%
Natural/cultural history programs	27%	29%	19%	14%	16%	16%
Fitness programs	29%	37%	30%	19%	12%	14%
Immersive themed experiences	22%	37%	27%	28%	28%	28%
Astronomy programs	21%	31%	30%	27%	21%	20%
Art/photography	21%	27%	32%	27%	21%	16%
Pet-friendly programs	22%	31%	27%	28%	25%	20%
Guided motorized boat tours	21%	19%	14%	18%	7%	4%
Guided canoe/kayak tours	19%	27%	26%	35%	16%	10%
Programs for people with disabilities	17%	14%	11%	10%	5%	0%
Fishing programs	20%	24%	21%	27%	27%	20%
Water fitness	20%	24%	16%	16%	13%	6%
Environmental ed programs	12%	22%	15%	23%	24%	14%
Golf lessons /programs	16%	14%	9%	17%	12%	4%
Camping programs	12%	27%	33%	34%	41%	28%
Farm ed programs	7%	14%	10%	17%	32%	30%
Swim lessons	8%	12%	15%	22%	43%	42%
Scouting programs	3%	5%	10%	10%	17%	10%
Homeschool programs	1%	5%	10%	10%	9%	12%

Program Interest and Participation – Washtenaw County

WASHTENAW	SENIORS	ADULTS	YA	TEENS	ELEMEN- TARY	PRE- SCHOOL
Concerts	43%	42%	39%	35%	36%	33%
Birding/wildlife watching programs	48%	35%	27%	15%	25%	28%
Guided nature hikes	38%	34%	17%	19%	28%	17%
Meet-ups/gatherings for people of similar ages or interests	28%	34%	42%	37%	42%	25%
Movies in the park	27%	45%	51%	46%	66%	53%
Running or Walking clubs/programs	33%	40%	25%	19%	15%	8%
Natural/cultural history programs	34%	33%	22%	19%	21%	11%
Fitness programs	36%	37%	36%	17%	13%	8%
Immersive themed experiences	20%	38%	37%	33%	42%	19%
Astronomy programs	24%	34%	24%	28%	28%	17%
Art/photography	29%	34%	20%	22%	23%	28%
Pet-friendly programs	23%	33%	27%	22%	26%	11%
Guided motorized boat tours	20%	19%	22%	13%	13%	8%
Guided canoe/kayak tours	25%	34%	34%	35%	25%	8%
Programs for people with disabilities	17%	11%	12%	6%	8%	19%
Fishing programs	23%	19%	22%	24%	28%	17%
Water fitness	20%	22%	12%	11%	11%	3%
Environmental ed programs	20%	22%	12%	20%	25%	33%
Golf lessons /programs	13%	16%	3%	15%	13%	11%
Camping programs	9%	19%	25%	17%	32%	28%
Farm ed programs	9%	16%	10%	17%	23%	36%
Swim lessons	7%	9%	20%	26%	45%	44%
Scouting programs	2%	6%	7%	4%	15%	6%
Homeschool programs	0%	6%	7%	11%	13%	19%

Program Interest and Participation – Livingston County

LIVINGSTON	SENIORS	ADULTS	YA	TEENS	ELEMEN- TARY	PRE- SCHOOL
Concerts	51%	49%	52%	57%	38%	32%
Birding/wildlife watching programs	47%	36%	26%	13%	29%	32%
Guided nature hikes	40%	33%	30%	30%	58%	42%
Meet-ups/gatherings for people of similar ages or interests	35%	33%	35%	30%	33%	47%
Movies in the park	25%	44%	57%	61%	54%	58%
Running or Walking clubs/programs	31%	38%	39%	26%	21%	11%
Natural/cultural history programs	27%	27%	17%	17%	29%	0%
Fitness programs	27%	38%	30%	30%	25%	11%
Immersive themed experiences	26%	44%	35%	30%	50%	47%
Astronomy programs	27%	44%	22%	22%	29%	16%
Art/photography	23%	36%	30%	24%	33%	21%
Pet-friendly programs	25%	27%	30%	22%	21%	16%
Guided motorized boat tours	31%	19%	22%	22%	21%	16%
Guided canoe/kayak tours	25%	36%	48%	39%	17%	5%
Programs for people with disabilities	16%	16%	13%	4%	17%	16%
Fishing programs	17%	26%	35%	30%	41%	0%
Water fitness	14%	17%	17%	9%	13%	11%
Environmental ed programs	25%	20%	13%	4%	29%	26%
Golf lessons /programs	15%	19%	13%	13%	29%	5%
Camping programs	12%	22%	43%	26%	50%	26%
Farm ed programs	8%	9%	17%	17%	42%	58%
Swim lessons	6%	5%	9%	30%	50%	53%
Scouting programs	1%	4%	13%	9%	33%	5%
Homeschool programs	1%	2%	0%	22%	13%	32%

Program Interest and Participation – Equity Emphasis Areas

EQUITY EMPHASIS AREAS	SENIORS	ADULTS	YA	TEENS	ELEMEN-TARY	PRE-SCHOOL
Concerts	45%	43%	36%	39%	27%	18%
Birding/wildlife watching programs	34%	26%	19%	16%	22%	24%
Guided nature hikes	37%	32%	23%	21%	24%	16%
Meet-ups/gatherings for people of similar ages or interests	37%	37%	40%	37%	34%	28%
Movies in the park	38%	47%	50%	44%	49%	42%
Running or Walking clubs/programs	30%	38%	31%	28%	19%	13%
Natural/cultural history programs	29%	30%	21%	18%	18%	13%
Fitness programs	30%	38%	38%	22%	16%	12%
Immersive themed experiences	26%	32%	28%	29%	31%	31%
Astronomy programs	22%	28%	20%	21%	20%	10%
Art/photography	25%	31%	27%	23%	29%	23%
Pet-friendly programs	25%	28%	23%	25%	32%	18%
Guided motorized boat tours	26%	32%	17%	16%	9%	9%
Guided canoe/kayak tours	2%	23%	23%	23%	16%	7%
Programs for people with disabilities	22%	15%	12%	8%	10%	13%
Fishing programs	21%	23%	25%	9%	26%	13%
Water fitness	21%	21%	19%	16%	17%	10%
Environmental ed programs	17%	24%	17%	19%	23%	26%
Golf lessons /programs	18%	15%	9%	15%	10%	5%
Camping programs	17%	26%	31%	28%	37%	21%
Farm ed programs	12%	16%	14%	15%	28%	30%
Swim lessons	12%	18%	23%	30%	45%	38%
Scouting programs	3%	7%	8%	14%	21%	9%
Homeschool programs	4%	6%	10%	17%	22%	20%

Program Attendee Demographics

About 14% of the random sample has registered for a HCMA program in the past five years. An additional 31% have looked, but not registered for one. This indicates a lack of conversion.

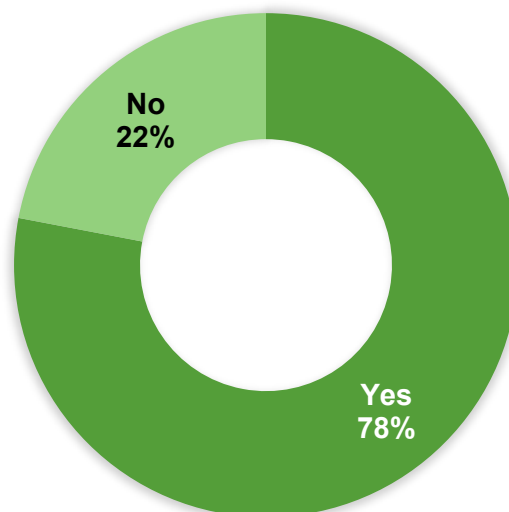
About 20% of **frequent park visitors** have registered for a program in the past five years. However, only 29% of those who have registered for a program in the past five years say they have registered for a program in the past year. This indicates a low level of repeat program participation.

Program registrants are frequent visitors to the parks in all four seasons. Summer months attract all park goers, but program registrants are disproportionate users in the Spring, Fall, and Winter.

REGISTERED FOR A PROGRAM			
	Yes	No, but I've looked	No, I have never looked
Visit often in the Spring	75%	63%	44%
Visit often in the Fall	64%	54%	38%
Visit often in the Winter	29%	20%	11%

Program registrants are more aware of the difference between the Huron-Clinton Metroparks system and other park systems; however, room for education exists since program attendees could be valuable ambassadors.

Prior to receiving this survey, were you aware of the difference between the Huron-Clinton Metroparks system and other park systems operated by the State of Michigan, counties, and cities in Southeast Michigan?



Program registrants are not demographically different than the other respondent segments. However, those most likely to register for a program use the parks for more active purposes. They are also more likely to have a Vehicle Pass and find it encourages them to use the parks.

REGISTERED FOR A PROGRAM			
	Yes	No, but I've looked	No, I have never looked
Biking or running trails	42%	35%	26%
Walk dog(s)	41%	34%	27%
Sports/recreation (golf, disc golf, tennis, etc.)	30%	21%	16%

Those who have registered for programs are more satisfied with ADA accessibility and the helpfulness of Metroparks staff.

REGISTERED FOR A PROGRAM			
	Yes	No, but I've looked	No, I have never looked
Extremely satisfied with ADA accessibility of Metroparks trails and facilities	34%	25%	24%
Extremely satisfied with helpfulness of the staff	38%	30%	19%

Program registrants would be more likely to visit the Huron-Clinton Metroparks more often if an easier process to register existed. Furthermore, they want to learn from the website to a greater extent than others. This indicates the website could help educate potential program participants on the best ways to register for programs.

REGISTERED FOR A PROGRAM			
	Yes	No, but I've looked	No, I have never looked
An easier way to sign up for programs	24%	15%	11%
Learn about programs through the Huron-Clinton Metroparks website	52%	41%	35%

Section VII:

Huron-Clinton Metroparks

Perception

Huron-Clinton Metroparks Perception

This section details how respondents perceive the quality, safety, and overall performance of the Huron-Clinton Metroparks, as well as the improvements they believe should be prioritized in the future. Overall satisfaction with the Metroparks system is consistently high across all counties, with strong ratings for park safety, facility quality, trail and grounds maintenance, and staff helpfulness.

This section also examines how closely respondents feel HCMA aligns with its Mission and Vision. While the majority agree that Metroparks deliver on their commitments, agreement varies by county with the lowest agreement levels in Wayne County.

Respondents also identified clear priorities for continued investment. Citizens prioritize improving the condition of existing parks, followed closely by expanding recreational facilities and building more trails. Interest in new parks ranked high among Detroit respondents and those living in EEAs.

Respondents in Livingston were significantly more likely to rank wanting more trails.

Partner Samples. The partner sample respondents were far more interested in building more walking/biking trails and connecting parks together. Constructing new game fields or courts ranked the lowest with the partner sample.

Satisfaction levels are high for the partner sample. This group is significantly more likely to say they were extremely satisfied.

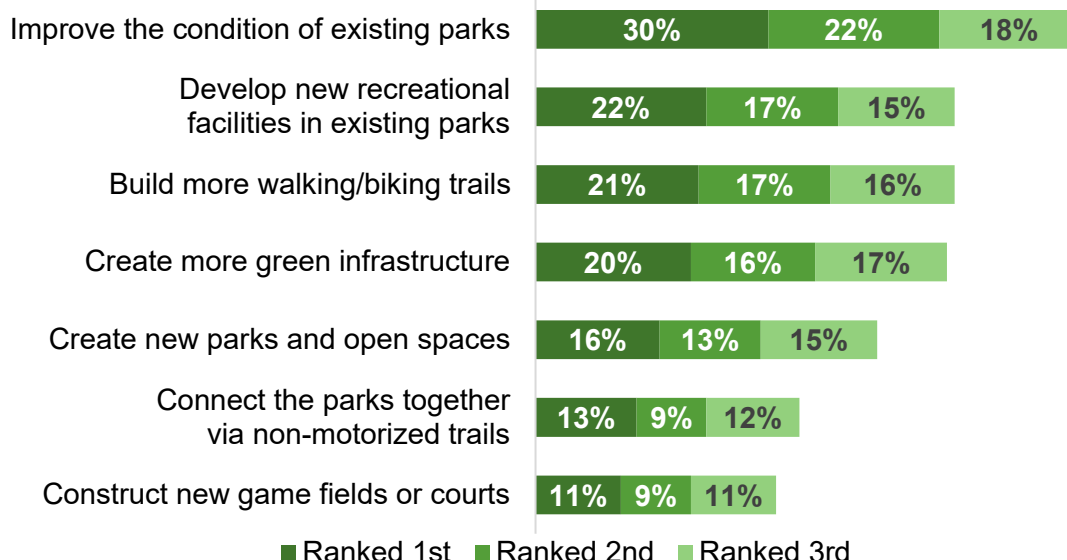
Mission and Vision alignment was higher across the partner sample except for the Detroit partners sample, where Mission and Vision alignment is on par with the random sample.



Improvement Priorities

Respondents identified the top three improvements they would prioritize if additional funding were available. Improving the condition of existing parks was most commonly ranked in the top three across all counties. Respondents living in the City of Detroit were more interested in new parks and new game fields or courts compared to all other counties³.

Suppose the Huron-Clinton Metroparks had extra funding to put into three park improvements, what three improvements would you like to see funded?



RANKED TOP THREE	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash-tenaw	Living-ston
Improve existing parks	71%	70%	66%	72%	71%	70%
New recreational facilities	56%	62%	49%	54%	49%	50%
More trails	50%	51%	57%	54%	57%	71%
More green infrastructure	54%	54%	51%	52%	52%	54%
New parks and open spaces	41%	53%	45%	40%	40%	39%
Connect parks together	33%	41%	33%	33%	32%	32%
New game field or courts	30%	50%	27%	30%	23%	20%

³ This research phase was conducted prior to the opening of the new Water Garden.

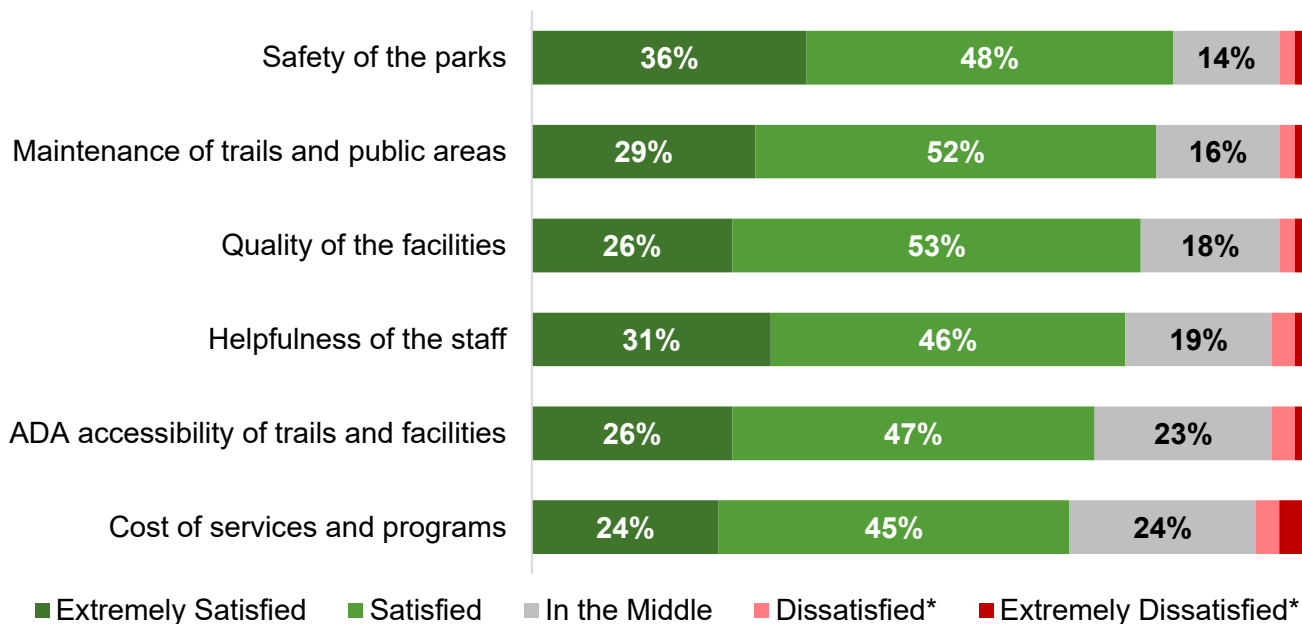
Satisfaction Levels

Respondents rated their satisfaction with various aspects of the Huron-Clinton Metroparks system.

Satisfaction ratings are high, with no county falling below two-thirds satisfied in any category.

Dissatisfaction (red bars) is minimal for all factors rated. Satisfaction is highest in Livingston across all factors rated.

Please rate your level of satisfaction with the following aspects of the Huron-Clinton Metroparks:*



*Blanks = 3% or less

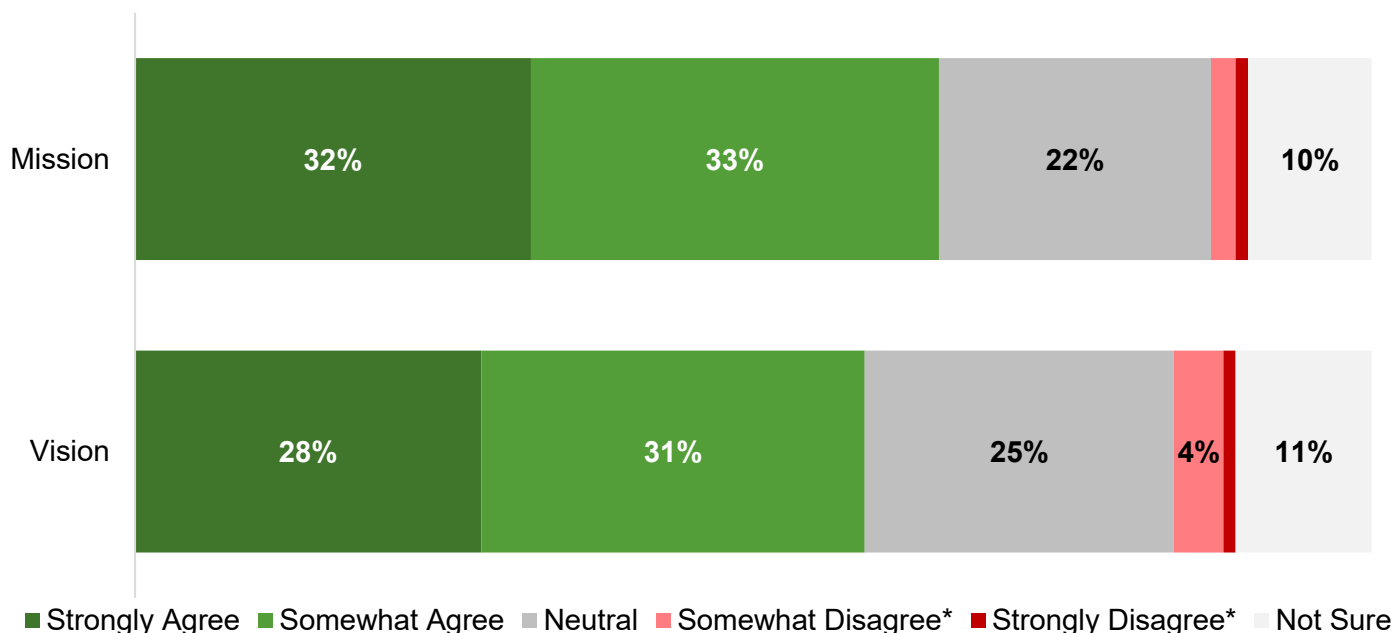
EXTREMELY SATISFIED + SATISFIED	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash-tenaw	Living-ston
Safety of the parks	85%	76%	86%	83%	82%	87%
Maintenance of trails and areas	80%	77%	84%	81%	79%	89%
Quality of facilities	80%	74%	82%	78%	79%	85%
Helpfulness of the staff	77%	74%	79%	77%	77%	80%
ADA accessibility	71%	73%	74%	74%	70%	77%
Cost of services and programs	67%	70%	70%	69%	69%	73%

Mission and Vision Alignment

Respondents reviewed the official Mission and Vision statements of the Huron-Clinton Metroparks and rated how strongly they agree or disagree that these statements reflect the organization's performance. Respondents agreed that HCMA is more aligned with their Mission statement than their Vision statement. County variances are most notable between Wayne and the other counties.

[Mission Statement: *To bring the benefits of parks and recreation to the people of southeast Michigan. All the people. All their lives.* **Vision Statement:** *To be a unifying force – and indispensable resource – in southeast Michigan: One Region. One Metroparks. Endless Experiences.*]

How much do you agree or disagree that this is what the Huron-Clinton Metroparks does?*



*Blanks = 3% or less

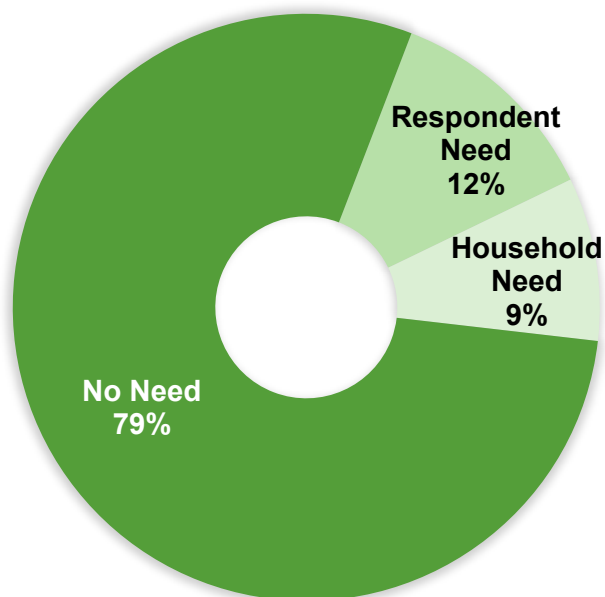
STRONGLY + SOMEWHAT AGREE	Wayne (Outside Detroit)	Wayne (Inside Detroit)	Oakland	Macomb	Wash-tenaw	Living-ston
Mission	60%	62%	66%	69%	68%	73%
Vision	56%	58%	60%	64%	56%	62%

Section VIII:

Segmentation Analysis

Citizens with a Need for Accessible Facilities

Of the total sample of community members surveyed, 12% of the respondents have a need for accessible facilities and 9% have somebody in their household who needs accessible facilities.



Demographic variances

Those who have a need for accessible facilities are older relative to those who do not have this need. They also skew lower income and tend to live in EEAs.

Satisfaction

Those who need accessible facilities show the same level of satisfaction with ADA accessibility as others. Using a 10-point scale, 3% rated ADA accessibility a 3 or less.

NEED ACCESSIBLE FACILITIES			
SATISFACTION WITH ADA ACCESSIBILITY	Respondent Need	Household Need	No Need
Extremely Satisfied	24%	22%	27%
Satisfied	42%	44%	48%
In the Middle	27%	29%	22%
Dissatisfied	3%	3%	2%

Park Usage

Those in households needing accessible facilities use the parks in their free time at about the same level as other citizens. However, they are less likely to use the trails and more likely to use the picnic areas.

Those in households needing accessible facilities are more likely to say that if they had increased awareness, they would participate more (i.e., awareness of how to sign up for programs, an easier way to sign up for programs, and awareness of what was offered).

They are also more likely to say that a challenge to using the Huron-Clinton Metroparks is “the entry fee is too expensive.”

Programming

Those in households needing accessible facilities are most interested in programming for seniors (relative to the other respondents). They are also interested in art and photography programming. The challenges to attending programs are disproportionately higher for transportation and accessibility.

Variances by Age of Household Members

Park Usage. About 58% of the total sample said they like to visit parks in their free time. This is as high as 69% among households with children ages 10 to 14 and as low as 55% when the household is comprised of adults 65+. Households with younger children (14 and under) are more likely to frequently visit parks relative to households that have older children 15 plus. (Note that “parks” includes all parks, not just Metroparks.)

FREQUENCY OF VISITS*	HOUSEHOLD COMPOSITION (AT LEAST ONE PERSON IN THE HOUSEHOLD IN THE AGE RANGE)							
	Children Under 10	10 - 14	15 - 19	20 - 24	25 - 34	35 - 54	55 - 64	65+
Frequent Visitor	38%	37%	31%	38%	32%	32%	33%	25%
Moderate Visitor	47%	46%	46%	41%	46%	42%	34%	27%
Infrequent Visitor	14%	15%	20%	17%	19%	21%	24%	34%
Non-Visitor	2%	2%	3%	4%	2%	5%	9%	14%

*Frequency scale: At least once per week (5), A few times per month (4), About once per month (3), A few times per season (2), Never (1)

- Frequent visitors are a 4 or 5 in Spring, Summer, and Fall and at least a 2 in Winter.
- Moderate visitors are a combination of 2 – 5 in Spring, Summer, and Fall and 1 or 2 in Winter.
- Infrequent visitors are 3 or below in all seasons.
- Non-Visitors are a 1 for all seasons.

Focusing just on Metroparks usage, about 75% of the households with children (14 and under) and 63% of households comprised of older adults (those 55+) have visited at least one Metropark in the past year.

All households use the Metropark trails and nature center; however, households with younger children are significantly more likely to visit a Metropark beach or pool relative to households with older adults (55+). Conversely, among households with an adult 65+, 16% have played golf (compared to about 8% of those who live in households that skew younger. *(Maybe the discounted fees for seniors is a benefit worthy of more promotion!)*

Overall, 16% who have visited at least one Metropark in the past year have attended a program or event (which could include those that do or do not require registration). Program participation is fairly even across the household structures, with a high of 23% among those with children ages 10 – 14 and a low of 15% among those households with older adults (55+).

Among the group that said they would visit more if a park were closer to home, entry fees were lowered or waived, or they had a way to get to the parks, half of the older adults said they would use public transportation but about two-thirds of the younger respondents would use public transportation.

Access to Parks

About 24% of the random sample has a Vehicle Pass, with minimal variance by household age structure. About half of households with younger children (14 or under) are aware of either the Michigan Activity Pass or the Trade up Program. However, awareness of these programs drops significantly among households comprised of older adults (those 55+).

Programs

Families with younger children are likely to say they would go to the Metroparks more often if they had awareness or an easier way to sign up for programs. These factors are less likely to encourage older adults to participate.

In the past five years, younger families are more likely to have signed up for a program than households that skew older. About 60% of the households comprised of older adults (55+) and 44% of the households with the youngest children have not registered for a program.

REGISTERED FOR A PROGRAM IN PAST 5 YEARS	HOUSEHOLD COMPOSITION (AT LEAST ONE PERSON IN THE HOUSEHOLD IN THE AGE RANGE)							
	Children Under 10	10 - 14	15 - 19	20 - 24	25 - 34	35 - 54	55 - 64	65+
Yes	22%	26%	16%	17%	16%	16%	11%	9%
No, but have looked	33%	34%	32%	33%	34%	31%	29%	28%
No, never registered	44%	40%	52%	50%	51%	52%	59%	64%

Followed by a lack of awareness of the offerings or registration process, the challenges to attending programs for the younger households are primarily schedule related (both the day and time). Older adults are challenged by not knowing what is offered.

The challenge to creating awareness is that citizens want email invitations and announcements that are highly targeted. The older households would also like direct mail and the younger households want social media. The communication channel must be reflective of the communication preferences for the target audience for the program.

Awareness of Parks

Households with older adults are more likely to have heard of Huron-Clinton Metroparks (82%) relative to those who have children (about 67%).

Priorities

Those with children in the household 14 and under would prioritize extra funding in the following order:

1. Improve the condition of existing parks, playgrounds, trails, and recreation facilities
2. **Develop new recreational facilities within existing parks (pools, playgrounds, splash pads, etc.)**
3. Create more green infrastructure such as bioswales, rain gardens, etc., that manage stormwater, provide habitat, improve water quality, and reduce flooding
4. **Build more walking/biking trails**
5. Create new parks and open spaces
6. Construct new game fields or courts (soccer, basketball, pickleball, etc.)
7. Connect the parks together via non-motorized trails

The priorities among those households with older adults (55+) vary slightly, in that they prioritize trail construction over recreational facilities.

1. Improve the condition of existing parks, playgrounds, trails, and recreation facilities
2. **Build more walking/biking trails**
3. Create more green infrastructure such as bioswales, rain gardens, etc. that manage stormwater, provide habitat, improve water quality, and reduce flooding
4. **Develop new recreational facilities within existing parks (pools, playgrounds, splash pads, etc.)**
5. Create new parks and open spaces
6. Connect the parks together via non-motorized trails
7. Construct new game fields or courts (soccer, basketball, pickleball, etc.)



The key learning from this prioritization is that citizens want investments in what they use. In addition, the consistent prioritization of “create more green infrastructure such as bioswales, rain gardens, etc., that manage stormwater, provide habitat, improve water quality, and reduce flooding” indicates an interest in the conservation Mission elements of the HCMA.

Demographic variances

A direct correlation exists between race/ethnicity and age of the household. About 55% of the younger households are Caucasian compared to over 80% of the oldest households. A disproportionate percentage of younger households live in the City of Detroit relative to the older households.

Variances by Ethnicity

Park Usage

About 23% of self-identified Black or African American respondents fall into the category of frequent park users compared to about 32% of self-identified Caucasian respondents. Furthermore, Caucasian respondents are also more aware of HCMA compared to Black respondents (79% to 56%). These two trends align with the percentage of Caucasians who have a Vehicle Pass (27%) compared to Blacks (18%).



Among respondents who do have a vehicle, 60% of Black or African Americans and 32% of Caucasians would use public transportation.

The challenges to using the Metroparks are similar between Black and Caucasian respondents except that 2% of Caucasians compared to 8% of Blacks would not feel welcomed at the Metroparks. Despite this variance, Black respondents are more likely to picnic and have family gatherings at the Metroparks relative to Caucasians.

Programs

The most common challenge to attending programs for Caucasians is awareness of what is offered whereas transportation is the greatest barrier for Blacks.

Mission

Caucasians are more likely to agree that HCMA lives up to its Mission relative to Black respondents (70% agree to 57% agree). [Mission: *To bring the benefits of parks and recreation to the people of southeast Michigan. All the people. All their lives.*]

Variances by Awareness of Differences

Among those who are **not aware** of the differences between HCMA and other park systems, 50% say they visit parks in their free time. Two-thirds of those who know the difference visit parks in their free time. Both statistics indicate that awareness of the HCMA difference is a barrier to citizens successfully using the parks (i.e., understanding the vehicle passes, associating marketing materials with the parks, etc.). For example, 21% who did not know the difference between the park systems did not know a Vehicle Pass was needed to enter the Metroparks and 87% do not have a Metroparks Annual Vehicle Pass.

Of those who said they did not know the difference between Metroparks and other parks, 51% correctly listed a park near them as a Metropark.

Variances by Vehicle Pass

About one-quarter of the random sample respondents have a Metroparks Vehicle Pass. Among this audience of Vehicle Pass owners, 76% think it is a good value.

Among those who do not have a pass, 11% said they didn't know a pass was needed and 11% said the pass is too expensive. Among those who felt the pass was too expensive, about one-third did not know the pass is valid at all 13 parks.

About 75% of those who do not have a Vehicle Pass visited a Metropark in the past year.

Challenges. Among those who have a Vehicle Pass, 32% are unsure of the offerings or are unfamiliar with the Metroparks—close in percentage to the 39% without a pass that are unaware. Program registration is only slightly higher for Vehicle Pass holders (23%) compared to those without a pass (17%).

Among **frequent visitors** to Metroparks, 26% have a Vehicle Pass, about the same as the total sample (24%). And 51% say the Vehicle Pass is a good value (compared to 48% of moderate visitors and 36% of infrequent visitors).

These patterns strongly indicate a Vehicle Pass marketing program is needed to address two issues: first, purchases of the pass are lower among frequent users than would be expected; second, Vehicle Pass holders comprise a valuable target market that could benefit from having more information about the Metroparks.

Section IX:

Focus Group Findings

Focus Group Methodology

Following the completion of survey data collection, focus groups were conducted with survey respondents to gain deeper insight into key research areas. Six focus groups were held with 4 to 8 participants per session, representing park visitors, non-users, and respondents from underrepresented communities. Each session was conducted virtually via Zoom.

Overall Themes

1. **Strong Affection:** Visitors overwhelmingly value Metroparks for their beauty, cleanliness, safety, and nature access. They value the opportunity to be outside, be physically active, escape the noise of where they live or work, and enjoy the natural surroundings. They do not “need” specific programming to enjoy their park experience.
2. **Desire for Easier Access:** Most of these park users are “busy” people and want to use their time effectively. When they go to a park, their goal is to be outside, so they want to begin being outside as quickly as possible. They want the drive time to justify the “outside” experience. They consider the “drive time” to include the effort in packing the vehicle through the time in line waiting to enter the park.
3. **Interest in Connection:** As an extension of their interest in easier access, participants want the system to feel (and be) connected, both physically (via trails/transit) and informationally (via consistent communication). They currently acknowledge that “their park” is part of a system, but think mostly about what their park offers. When others talked about amenities and features of other Metroparks, they were surprised and typically interested to learn if their local Metropark offered the same.
4. **Need for Targeted Communication:** Many active park users still rely on chance or newsletters to discover activities occurring at the parks. Their top-of-mind thinking is not necessarily, “let’s check the website” for an activity. Rather, when they hear about something that is of interest, they make a note on their calendar. The problem is that the website appears out-of-date and they want to more quickly (or easily) find out what is happening at “their” park. Despite many thinking they get a newsletter from the Metroparks (and some are reading it), they want direct, timely, push notifications (SMS and email) to be sure the message “cuts through the many communications” they receive.
5. **Programming:** Most feel they would enjoy some type of formal programming from Metroparks; however, they are not missing that element. Only a few had participated in a program, and they were positive about their experience and would participate again if the timing were right. It appears they do not look to Metroparks for events that require registration and commitment. Their use of the parks is more spontaneous.

Suggestions

1. Programming and Communication

- **Expand communication channels:** Text alerts or app notifications about upcoming programs and events rather than relying solely on monthly newsletters or the website.
- **More advance notice:** Events posted via the website and newsletters further in advance so they could plan schedules.
- **Small weekend programs:** Smaller nature talks or guided walks on weekends to make the trip “worth it,” especially for those farther from a park.
- **Diversify programming:** Longer-running seasonal offerings (e.g., Discovery Cruises, maple syrup programs), more fitness classes, and dog-friendly events.
- **Virtual and educational programming:** More online nature or wildlife content and virtual tours for accessibility and off-season engagement.

2. Accessibility and Transportation

- **Universal vehicle pass:** Strong consensus exists for having a household pass that can be used across all vehicles in the household; the current one-sticker-per-car system frustrates those who use different cars for various reasons (i.e., one vehicle has a bike rack, a different vehicle is used for transporting the entire family, etc.).
- **Fast Pass Gate:** Dedicated access gate for vehicles with a Metroparks pass.
- **Senior and veteran discounts:** Discounts for seniors and all veterans, not just disabled veterans.
- **Improved accessibility:** Better access for wheelchairs and walkers to picnic and boating areas, and adjustments for recumbent bikes by widening or removing posts at trail entries.
- **Bike and pedestrian connectivity:** Safer bike lanes and connecting trails from neighborhoods to parks, describing current conditions as unsafe for cyclists.
- **Public transportation:** Direct or express public transportation services to larger Metroparks.
- **Bike-share or rental options:** Bike-share systems (including accessible bikes) for those without vehicle bike racks or personal bikes.

3. Amenities and Park Features

- **More dog-friendly spaces:** Designated fenced dog areas where pets can go off-leash safely (and not be off leash in other areas of the park).
- **Better signage and information at entry points:** Clearer maps, signage, and wayfinding for navigation within large parks.

- **Enhanced safety and maintenance:** Continued clean, functional bathrooms (especially open in winter), visible security presence, and well-maintained trails, which distinguishes Metroparks from city parks.
- **Expanded recreational access:** Kayak rentals, small group fitness, and guided nature programming at less active parks such as Indian Springs or Willow.

4. Community Engagement and Outreach

- **Library partnerships:** Promotion of the library “Adventure Pass” programs that allow free entry (since awareness of this was relatively low).
- **Community awareness campaigns:** Several participants said the Metroparks are unknown to many community members, especially those farther away, and recommended greater outreach through schools, local media, and social channels.
- **Partnerships with local organizations:** Collaborate with schools, veterans’ groups, senior centers, and community clubs to expand participation and awareness.

Prominent Issues

1. Cost and Pass System

- Frustration over one-sticker-per-vehicle policy and lack of digital alternatives.
- \$10 daily fee is too high for infrequent visitors, suggesting “a license plate-based pass” similar to state parks.
- Confusion persists between state park and Metroparks passes, causing visitors to mistakenly believe their state recreation pass applies to Metroparks.

2. Transportation and Distance

- Distance to parks was a universal barrier, especially for respondents 20+ minutes away.
- Lack of public transit options limits access for non-drivers, low-income users, and seniors.
- Lack of regional trail connectivity limits how bicyclists can safely access and utilize the parks.

3. Accessibility Limitations

- Narrow entry gates, steep ramps, and long paths to facilities create difficulties for users with mobility challenges.
- Smaller or older parks are not as accessible as they should be.

4. Awareness and Communication Gaps

- Many participants said they weren’t aware of all programs or amenities available.
- Information is perceived as fragmented; some learn from newsletters, others from word of mouth, but no central, easy-to-navigate source is widely known.

- Desire for localized park updates (not just system-wide newsletters) to highlight what's happening nearby.

5. Perceived Inequities Among Parks

- Participants noted disparities in programming -- Kensington and Stony Creek were described as having "so much going on," while Indian Springs and Willow were seen as "quiet" or under-programmed.

Section X:

Stakeholder Interview

Findings

Employee and Partner Interviews

Great Lakes Marketing Research (GLM) conducted fifteen, 30-minute telephone interviews with employees and partners of the Huron-Clinton Metroparks (HCMA). The purpose of these interviews was to identify opportunities for growth and impact, and to help in the development of the community wide survey. Eight (8) employees and 7 partner organizations were included in the sample.

Employees and partners shared similar sentiments when talking about HCMA. The insights gathered shed light on how stakeholders interact with the Metroparks, perceived barriers to visitation, opportunities for programming, and the effectiveness of current engagement strategies. Additionally, themes around brand recognition, reaching EEAs, and communication gaps emerged, offering a clearer picture of how the Metroparks are experienced across different populations and geographies.

Findings from these calls are separated by employee and partner interviews and are summarized below. The insights gathered were influential in the community questionnaire development.

Partner Interviews

The partner interviews revealed strong support for the Huron-Clinton Metroparks system as a valued regional asset, particularly in terms of its natural spaces, educational programming, and recreational amenities. Partners praised the Metroparks willingness to collaborate on initiatives such as trail connections, environmental education, and co-hosted events. Every partner was positive about their working relationship with the Metroparks, though the partnerships were described to function on an “as-needed” basis as opposed to a consistent relationship.

Several partners emphasized that while the Metroparks are respected, their brand is often confused with state, county, or city park systems. This confusion, along with the large geographic spread of the parks, makes it much more difficult to achieve system-wide awareness and limits cross-park usage among respondents who may be familiar with only one or two locations.

Barriers such as transportation access, entry fees, and program awareness were frequently cited. Partners suggested expanded outreach strategies, including language access, on-the-ground promotion, and mobile programming brought directly into neighborhoods. Several interviewees also recommended young adult-focused programming that goes beyond youth education to reach the community members who are looking for something to do.

The following summarizes key themes from partner interviews.

1. Working Relationship with the Metroparks

Each partner organization stated that their relationship with the Metroparks is strong. Partners appreciate the collaboration that the Metroparks bring and the doors that are opened from the working relationship. Opportunities exist to further build the relationship to take it past a “per project” basis. Additionally, some partners feel Metroparks staff (particularly planners) are overwhelmed, which hinders the amount of progress that can be made.

- Partners greatly appreciate the relationship with Metroparks and the benefits it brings.
 - *“It’s been a very positive relationship. I think it’s grown over time... we’re all working toward the same Mission, which is to connect people to nature and get people outside.”*
- Though the relationship is mutually beneficial, it can feel sporadic, or on again, off again, as opposed to being a constant.
 - *“It’s a strong working relationship, and there’s definitely mutual respect. But it could be deeper—it’s mostly been project-based or event-based.”*
- There is a sense that certain staff are overwhelmed and that affects how active they are on projects.
 - *“I don’t envy their planning staff. They’ve got to think about infrastructure improvements and programming improvements and maintaining everything. That’s a lot. It’s got to be overwhelming sometimes.”*

2. Visiting the Parks

The parks are viewed as an invaluable regional asset to the surrounding communities. Partners described a range of factors that encourage park visitation, including the high-quality natural environments, well-maintained trails, water-based recreation opportunities, and special programs. However, several barriers continue to limit access for many communities. Geographic distance between parks, lack of public transportation options, and the cost or perceived cost of entry emerged as key deterrents. Nearly all partners mentioned trail connectivity as a major goal.

- The Metroparks offer an escape to nature that is not easily found in Southeast Michigan.
 - *“The Metroparks stands for places that are more unstructured opportunities to be close to nature... hiking, family gatherings, swimming... an opportunity to get out into nature without a lot of restrictions.”*
- The geographic distance between parks leaves certain areas underserved and leads to those who are near a park to exclusively visit that one as opposed to exploring other options.
 - *“Every time we can connect a new segment, it opens the door to a whole new community accessing the parks.”*
- Public transport to the Metroparks is limited, and in the areas where it is most needed, the Metroparks are not heavily advertised.
 - *“If you’re in Detroit, the Metroparks are probably not the first place you’d go. Transportation is a challenge... and I don’t encounter any advertising or messaging here encouraging people to visit the Metroparks.”*

3. Community Engagement and Programming

Partners described successful collaborations around educational programming, conservation, trail connectivity, and public engagement. However, they also pointed to challenges related to

staffing capacity, bandwidth, and missed opportunities for broader and deeper engagement. Partners stressed the need for proactive, flexible, and collaborative approaches that align Metroparks' initiatives with local organizational goals and community needs in programming. Barriers to programming include lack of awareness and cultural disconnects.

- There is strong support for deeper partnerships to develop co-hosted programming within the Metroparks.
 - *"One thing we've done is bring nature programs directly into communities using mobile units. A deeper relationship with the Metroparks could help us expand and serve more communities."*
 - *"There's demand for more programming... we'd love to do more events or walks or training rides on the trail, but we just don't have the capacity. That's a space for collaboration."*
- Awareness can be a major barrier, especially in Metro Detroit.
 - *"I don't encounter any advertising or messaging that's encouraging people from metro Detroit to go to the Metroparks. It's not something you hear about in your everyday."*
- Opportunities exist to integrate cultural programs into the parks programming rotation to encourage new visitors.
 - *"It's cultural. What people want to do when they go to parks may differ. Some activities may not feel welcoming or familiar. There's an opportunity to learn what different communities want to do when they go to parks."*

Employee Interviews

The employee interviews revealed a deep internal commitment to the Mission and Vision of the Huron-Clinton Metroparks system, with staff expressing pride in the parks' environmental stewardship, well-maintained infrastructure, and community programming. Employees highlighted Metroparks' role as a trusted provider of high-quality, family-friendly recreational spaces, frequently noting the consistency and cleanliness of facilities as a competitive advantage.

Staff described their efforts to serve the public as thoughtful and community-centered, but citing the lack of system-wide coordination leads to employees conducting outreach themselves. At the same time, employees identified persistent challenges related to brand confusion, limited program visibility, and inequities in access due to cost, transportation, and cultural disconnects. Many spoke of the need to modernize communication tools, expand inclusive programming, and strengthen internal systems to enhance cross-park collaboration.

The following summarizes key themes from employee interviews.

1. The Metroparks Brand

Internal staff consistently noted that while individual parks are well-known, the overarching "Huron-Clinton Metroparks" brand lacks public clarity and cohesion. Many community members are unaware that all 13 parks belong to the same system, and confusion with state or county parks is common. Staff expressed that this brand disconnect limits cross-park usage

and reduces the system's ability to leverage its full value. The general consensus is that the public recognizes the logo, but lacks an understanding of what it represents.

- It is very common for Metroparks to be confused with state parks, which leads to a misunderstanding on entry fees.
 - *"A lot of people think the state park pass works... that's just misinformation."*
- The brand is recognized, but not fully understood.
 - *"There's a very small population of people that recognize what is and isn't a Metropark... most people are familiar with their local Metropark but do not know that all 13 are under the same brand."*
- The Metroparks need to better differentiate from city and county parks and position the Metroparks as different and unique offerings.

2. Visiting the Parks

Employees praised Metroparks for offering well-maintained, beautiful spaces that support a wide range of abilities and recreational interests, but they also acknowledged persistent barriers that limit access for some community members. The parks were described as peaceful and inviting places where people of all ages can enjoy nature trails, lakes, playgrounds, and inclusive amenities. Staff also pointed to several barriers that hinder broader usage—most common among them being the entrance fee, limited public awareness, and the complexity of navigating digital tools such as the registration system or events calendar.

- The beauty, amenities, and diverse natural aspects of each park are the primary draw.
 - *"It's a huge system... there's a lot of different things, lakes, trails, golf, all kinds of stuff. It's the perfect place to take your family."*
- The entrance fee is a barrier for some people, especially those who are unaware of the annual pass or special entry programs.
 - *"The fact that we have an entrance fee... from a financial perspective, I know that can limit some people. I get lots of people coming up and turning around because they didn't have \$10."*
- The Metroparks can be seen as "just another park" by community members unfamiliar with the brand.
 - *"I think we need more media and more advertisement... it can attract and build more of a community, not just individuals. Overall, we need to reach a broader audience."*

3. Community Engagement and Programming

Staff frequently emphasized that successful community engagement and program participation hinge on proactive, localized outreach—yet the system's current marketing efforts are perceived as inconsistent. While social media, word-of-mouth, and the website are primary tools for communication, many staff described these as insufficient for reaching diverse audiences. The lack of targeted campaigns, user-friendly digital infrastructure, and consistent

boots-on-the-ground outreach has resulted in uneven awareness and participation across programs and communities.

- There is a lack of park-specific outreach, which can lead to confusion when promoting programming as the Huron-Clinton Metroparks, as opposed to the specific Metropark where the program is taking place.
 - *“Marketing doesn’t have enough bandwidth... we end up doing the promoting ourselves.”*
- It is agreed that programming for young adults (20s and 30s) is missing and could be a big draw for these populations.
 - *“We do a lot for kids and seniors, but people in their 20s and 30s don’t have as much that speaks directly to them.”*
- Though efforts like community-based programming and mobile outreach are in place, employees emphasized that more consistent, culturally responsive strategies are needed to reach equity emphasis areas effectively.
 - *“We don’t offer any programs in other languages... if we did some Spanish programs, we might get people we haven’t gotten before.”*
 - *“I think the perception is that the parks are for white, suburban families. That’s who we often see coming to programs. We need to increase efforts to break that stigma.”*

Section XI:

Conclusions & Insights

High Level Conclusions & Insights

The 2025 Regional Community Survey reveals a strong foundation of trust and satisfaction in the Huron-Clinton Metroparks system, while also highlighting clear opportunities to strengthen awareness, improve access, and better align programming and communication with community needs. Several themes emerge consistently across counties, demographic groups, and user segments.

First, high satisfaction coexists with limited brand clarity. Respondents overwhelmingly give high marks to HCMA on park safety, facility quality, maintenance, and staff helpfulness, yet gaps exist in awareness of how HCMA differs from other parks. Many respondents still confuse Metroparks with municipal or state parks, and fewer than half recognize both the HCMA name and logo. The first step in developing a marketing program must be a foundation of brand awareness and equity.

Visitation and engagement remain shaped by geography and convenience. Proximity continues to be the most powerful predictor of park use. The findings also show that many Metroparks visits are opportunistic, weather-dependent, and rooted in self-defined recreation. This reinforces the need for in-park information, clear signage, and communication tools that support impromptu decision making.

Programming interest is strong but actual participation is low. Across all age groups, respondents express enthusiasm for a multitude of different programming options such as concerts, movies in the park, guided nature experiences, fitness programs, immersive events, and family activities. Yet many have never registered for a program despite looking at offerings. The main barriers are awareness and cost. A continued focus on targeted promotions and a new focus on pricing strategies could meaningfully increase participation.

Improving access is essential to expanding equity. Respondents inside Detroit and those in EEAs demonstrate high interest in programs and strong visitation patterns. They experience the same challenges as other respondents, but at a higher level. Distance, transportation, and awareness are all greater challenges for these groups. However, these groups are also most likely to be willing to take public transportation to visit a park. Partnerships with local transit agencies, or targeted transportation solutions for high-barrier communities, would significantly expand access.

Respondents across the service area place the highest priority on improving existing parks, followed by new recreational facilities and expanded trails. These preferences clearly indicate that the community values the experiences they already enjoy. Investments that expand trail networks, revitalize facilities, and modernize existing amenities are likely to generate strong public support.

Finally, communicating HCMA's Mission and Vision more clearly can strengthen public understanding. Showing how HCMA is fulfilling the Mission and Vision will increase public trust. While a majority of respondents agree that HCMA delivers on its Mission of serving all people throughout their lives, levels of agreement vary by county. Continuing to showcase how HCMA fulfills its Mission and Vision through media, digital and physical, will help differentiate the Metroparks from other parks.

Section XII: Recommendations

Recommendations

The following recommendations are influenced by the quantitative and qualitative data collected from all resources included in this research. Many ideas are offered as starting points or thoughts to stimulate new ways to think about generating interest in the full breadth of park offerings.

Name and Logo Awareness

Across several metrics used to evaluate satisfaction with services and facilities, the Metroparks receive high marks. It is appropriate to take greater ownership of this system of parks and help the community more easily recognize Metroparks' offerings. A commitment to the branding strategy is an essential ingredient in the communications plan for events and programming.

Name. Huron-Clinton Metroparks are different from other parks for a myriad of reasons. However, if the community is not aware of the differences, HCMA is not maximizing its impact on the community. The community should know that if they go to a Metropark, the bathrooms will be clean and open, the playgrounds are maintained, and the paths are cleared.

Key Statistic:

48% of the sample is not aware of the differences between HCMA and other parks.

They should also know that if they see a co-sponsored event with the Metroparks, that the activity will be a quality event led by a trained naturalist or other appropriate professional.

And, most importantly, they would know that a Metroparks Vehicle Pass is needed to enter the park.

Logo. The value of having a recognized logo cannot be understated. It symbolizes affiliation with the Metroparks. The affiliation brings with it the equity associated with the name. Increasing awareness of the logo helps it add value to co-sponsored programming, helps position the Vehicle Pass as a Metroparks pass, allows residents to show their support of the Metroparks through merchandise purchases, etc.

Key Statistic:

45% of the sample is confident that they recognize the logo.

Protect. Along with promoting the name and logo, it is important to protect how these assets are used. Not all Metroparks across Michigan and northern Ohio are the same, and access is not the same. HCMA needs to commit to using **Huron-Clinton** as the Metroparks identifier.



Until 2025, most of the park entrance signs featured the old logo. The work to convert these signs occurred mostly in 2025.

Programming Strategy

The relatively low percentage of frequent Metropark users who have registered for a program and the relatively high percentage of them who say they are unaware of program offerings shows a disconnect. Some of the typical barriers to registering for programs, such as proximity or access to a park, are not barriers for the frequent users. Their lack of awareness is a key indicator that information about the programs is not reaching this primary target audiences.

Key Statistic:
20% of the FREQUENT park users have registered for a program.

Focus group respondents discussed their interest in several program ideas but were not aware of what Metroparks offered. However, several receive the Metroparks newsletter and most have a Metroparks Vehicle Pass.

This pattern of interest and use, but low awareness, indicates that the information about programs is not getting the attention of the audience or is not timely.

Attention. Most survey respondents wanted information about programming via email. But, more specifically, they want information relevant to them to clearly state in the subject line that the email contains information “curated” for them. They do not want to learn about opportunities at parks that are too far away. They are resistant to read an entire newsletter to find something of interest. They seek highly targeted push notifications about programs they have shown an interest in at parks they would be willing to visit.

Key Statistic:
46% want to hear about programs through email.

Facebook is also a requested communication tool for those who skew younger. However, it requires a campaign to encourage citizens to follow the Metroparks and then monitor Facebook.

Strategy Considerations. One of the barriers to creating interest in registering for programs is the general lack of association of registering for a program and use of the parks. Residents use the parks and find that the experience of being on a park trail or picnicking near the lake is enough. They do not necessarily think of the parks as an entity that offers structured programming.

Strategic Partners. This disconnect caused many focus group participants to suggest strategic partners for programs (schools, senior centers, boating clubs, scouts, etc.). The motivation for this was that the partner knows the interests of the target audience, has knowledge of the optimal timing for programs, and can promote the program. (This cross-promotion is why having a recognized name and logo is important.)

Traditions. An option for programming is to focus on a standardized annual calendar of events so families can plan in advance and create traditions. The impetus for this recommendation is the low percentage of people who appear to consistently register for programs.

For example, water-related programs could always be the first week of summer to get youth ready for the swim

Key Statistic:
29% of those who registered for a program in the past five years have also registered for a program in the past year.

season. Concerts could always be the second Monday of each month so every year families could put Musical Monday on the calendar. The value of being consistent and predictable is that those who are interested in the events will seek details about them, potentially taking some ownership in the information exchange.

The feasibility of creating partnerships or committing to an annual calendar should be evaluated in light of the programming goals. Is the goal of increasing program/event attendance to increase park attendance at a future date by increasing awareness of park offerings, to provide a unique type of educational experience that Metroparks can offer that is not offered elsewhere, to generate revenue, etc. Each of these goals would lead toward a different marketing and program development strategy.

If the goal is to create opportunities for people to have a reason to visit the Metropark so they become more engaged with the Metroparks overall, it would be advantageous to partner with organizations who have audiences that might not otherwise visit the parks. This creates new users.

If the goal is to give regular users a reason to remain engaged, then a logical strategy would be to advertise heavily to Vehicle Pass purchasers so they can maximize the value of the Vehicle Pass. (Potentially Vehicle Pass holders could receive a discount to programs to increase the value proposition of the Vehicle Pass.)

Each program consideration should be evaluated against the goals of offering the program. To offer programs to fill a calendar is not necessary because the experience of just being in the parks is enough for most visitors.

In consideration of this viewpoint, that the parks are often enough, focus group respondents suggested having flexible programs such as a naturalist meeting guests a trailhead to discuss a few sights that are interesting on the trail. Potentially, this could be scheduled such that visitors knew that a naturalist would be available every Thursday afternoon.

Vehicle Pass

The percentage of frequent visitors who have a Vehicle Pass is unusually low. Since they participate in a variety of activities, it is unlikely that they enter the park on foot or by bike. And, they frequently visit the park alone, so they are not using another's pass. This pattern strongly suggests that a focused Vehicle Pass promotion is needed to encourage regular visitors to purchase them. And, once they are purchased, the value of the pass needs to be improved.

Key Statistic:
26% of FREQUENT PARK VISITORS have a vehicle pass.

48% say the vehicle pass is a good value.

When vehicles enter through the park gates and do not have a pass, that visitor should receive information about purchasing the pass and the value of having a pass. Potentially, a one-page flyer could be created to explain how to buy the pass and the value of it. This requires that the gate personnel be trained to sell the Vehicle Pass and have all necessary information to answer questions.

HCMA should consider how to increase the value of the Vehicle Pass. Several options are available if they are feasible within the structure of HCMA (i.e., discounts on fees charged at the park, discounts

or early sign up opportunities for popular events, etc.). The more value the pass has, the more loyal visitors are to the pass, and that generates more positive word of mouth.

Several focus group participants suggested a fast-lane for Vehicle Pass holders. Not only does it add value to the pass, but it also creates a visual reminder of the value of the pass. A separate lane can be justified because those with a pass do not require staff time to process the payment and explain the fee structure, etc.

Vehicle Pass holders also wanted to use their pass as a Family Pass that can be moved between vehicles. Some households willingly buy multiple passes since vehicles may arrive at the park at different times. However, several want to move the pass between vehicles because each vehicle is used for a particular purpose (hauling boats, fitting large families, etc.). HCMA may choose to consider a Family Vehicle Pass or a discount on second pass for vehicles registered to the same address.

Other options to add value to the Vehicle Pass and strengthen relationships with partners might be cross-acceptance of the pass (i.e., an early morning nature program and Metroparks Vehicle Pass holders get a discounted coffee before 8 a.m. at the closest coffee shop to the park). Opportunities exist to educate residents about the Vehicle Pass at local retailers, etc.



The Metroparks Vehicle Pass should be branded so it is clearly differentiated from other park passes. For example, if it were called an OWL pass (Outdoor Wildlife & Legacy Pass) it could be discussed more easily among people who refer to all vehicle passes as park passes (regardless of the system). Furthermore, those with the pass should be referred to in a way that gives them status (i.e., OWLs). The name should imply that OWLs are not just paying to park, but are friends of wildlife and concerned about the legacy we leave for the next generation. ***[OWL should be considered a placeholder to stimulate thinking about how branding the Vehicle Pass could have significant marketing value and help reduce confusion.]***

Employee anecdotes indicate that several people a day come to the gate and do not have the correct pass. This could create negative feelings toward the park or imply some level of exclusivity. Explaining the need for the Vehicle Pass and how to obtain a pass should be included in all communications.

Discounts

Even though Metroparks offers some discounts for seniors and veterans, focus group respondents suggested that discounts for these visitors should be offered. Their suggestion indicates a lack of knowledge that these discounts exist. Rather than promote the discounts generically, it might have more impact and create more opportunities for recall and engagement if the discount were positioned uniquely (i.e., Grandma's day out/Storytime at the Park...grandma always gets a discount but on Tuesdays each child under five gets a discount!). If the partner were a library or local bookstore, marketing could be amplified.

Access and Time Barriers

Most people who plan an outdoor activity want to be outdoors as soon as possible. It makes sense that they do not want to be in the car longer than they can be at the park. To reduce barriers, but still create a connection to the park, focus group respondents suggested several options.

Key Statistic:

56% said proximity is the primary barrier to park usage

Events. Many said they would drive a longer distance for an event if the experience was worth the drive time. This puts the obligation on the event coordinator to make it worthwhile.

Potentially a smaller event could be tied to a larger event if the potential visitor knew the other options available at the park (i.e., the class starts at 2:00 pm and the restaurant starts serving lunch at noon. Make an afternoon of it). HCMA could add to the value by including discounts at restaurants/concession stands for those who signed up for the class. This encourages trial of more than one park amenity.

Video Access. Promote the existence of a live feed on the website of something interesting happening at the park. This meets two objectives: first it reduces the distance barrier for somebody who is unable to physically go to the park and second it increases traffic to the website. While on the website, other events may pique their interest.

Reduce time investment. As noted earlier, the wait time in line to enter the park can be long. Visitors add this wait time to the drive time, which may make going to the park on a potentially busy day less appealing.

Dedicated Transportation. Those in the Detroit area and other EEAs are more amenable to using public transportation. However, it may enhance the journey if the event began when the bus ride started (i.e., a naturalist gives a talk while the bus is enroute to the park). This may reduce the perceived travel time and create a more favorable time ratio between getting there and being there.

Website

A logical starting point for those who want to learn about Metroparks is the website. However, if it appears to be outdated, it will no longer be considered a viable reference. Furthermore, HCMA acknowledges that the registration process is “clunky.” To address the issue, marketing may need to create different channels to sign up for programs. It is not logical to invest resources to produce a program then create barriers to accessing the program.

Having a partner or co-sponsor for the program may also provide other registration options if the partners’ process is more streamlined.

Appendix A:

Mailed Questionnaire

Your Opinion Counts!

Huron-Clinton Metroparks is asking for your feedback! Please take a few minutes to provide your honest, confidential, and anonymous answers to this questionnaire.

Please either complete the survey at **HCMASurvey.com** (preferred method), launch the survey with your mobile device using the QR code, or return this completed questionnaire in the enclosed postage-paid envelope.



1. What do you like to do at parks or outdoor spaces? (Select all that apply.)

☐ Walking or hiking trails	☐ Boating/paddling
☐ Biking or running trails	☐ Fishing
☐ Spend time in nature	☐ Skiing
☐ Attend events or programs	☐ Picnicking
☐ Enjoy the solitude or mental wellness	☐ Connecting to the community
☐ Sports/recreation (golf/disc golf/tennis, etc.)	☐ I do not visit outdoor spaces alone
☐ Swim/go to the beach or pools	☐ Other (please specify):
☐ Walk dog(s)	_____

2. What parks are conveniently located near you? Please list them in the correct column if you know which type of park they are.

Huron-Clinton Metroparks	State Parks	Other/Not sure

3. Have you heard of Huron-Clinton Metroparks?

- ☐ Yes ☐ No ☐ Not sure

4. Which statements are true about the Metroparks Annual Vehicle Pass? (Select all that apply.)

☐ The Metroparks Annual Vehicle Pass is a <u>good</u> value	☐ Having a pass has encouraged me to try new activities
☐ The Metroparks Annual Vehicle Pass is a <u>poor</u> value	☐ I do not take my car to the park
☐ I currently have the Metroparks Annual Vehicle Pass	☐ I purchased a different park pass instead
☐ Purchasing a vehicle pass motivates me to come more often	☐ I did not know a pass was needed to visit the Metroparks
☐ Having a pass encourages me to exercise	☐ The pass is too expensive
☐ Having a pass encourages me to try visiting more of the 13 Metroparks	☐ I don't have a vehicle
	☐ Other (please specify):

5. Would you be willing to use public transportation to visit a park?

- ☐
- Yes
- ☐
- No

6. Have you heard of either of these options to access the Metroparks? (Select all that apply)

- ☐ Trade up program: Allows park visitors to trade in day passes (\$10) for money off their annual passes. (Four daily passes can be used for a free annual pass.)
- ☐ Michigan Activity Pass: Residents can check out a free daily vehicle pass through your local library (like you would a book) to enter the Metroparks.
- ☐ I have not heard of either.

7. Which of the following Huron-Clinton Metroparks have you visited in the past year? (Select all that apply)

☐ Delhi	☐ Kensington	☐ Stony Creek
☐ Dexter-Huron	☐ Lake Erie	☐ Willow
☐ Hudson Mills	☐ Lake St. Clair	☐ Wolcott Mill
☐ Huron Meadows	☐ Lower Huron	☐ None of the above
☐ Indian Springs	☐ Oakwoods	

8. What have you done at the Huron-Clinton Metroparks in the past year? (Select all that apply)

- ☐ Hiked/biked a trail
 - ☐ Played a round of Golf
 - ☐ Played Disc Golf
 - ☐ Visited a nature center
 - ☐ Visited a farm center
 - ☐ Swam in a pool/lake
 - ☐ Attended a family event
 - ☐ Attended a program or event
 - ☐ Used Water access (boating, fishing, paddling)
 - ☐ My child participated in a program through the school
 - ☐ Had a picnic
 - ☐ Visited a beach
 - ☐ Played other court/field sports (volleyball, basketball, tennis, etc.)
 - ☐ None of the above/I have not been to a Metropark

9. Please rate your level of satisfaction with the following aspects of the Huron-Clinton Metroparks system. 10 is extremely satisfied while 1 is extremely dissatisfied. If you have not visited a Metropark, what is your perception of how it would perform on these factors? (N/A means the question is not applicable to you.)

[illegible]

10. Which of the following would make you more likely to visit the Huron-Clinton Metroparks or visit more often? (Select all that apply)

☐ A park closer to my home	☐ Awareness of how to sign up for programs
☐ Lower or waived entry fees	☐ An easier way to sign up for programs
☐ More awareness of what is offered	☐ Other (please specify): _____
☐ Programs that interest me	
☐ I already visit frequently	
☐ A way to get to the parks (busses or other public transportation)	

11. What are challenges to using the Metroparks? (Select all that apply)

☐ Unfamiliar with the Metroparks	☐ Wouldn't feel welcome	☐ Better parks elsewhere
☐ They are too far away	☐ Unsure of their offerings	☐ Limited free time
☐ Entry fee is too expensive	☐ Other parks are closer	☐ Not interested

12. Please indicate which age groups in your household might be interested in programming provided by Metroparks?

☐ Pre-school and younger	☐ Teens	☐ Seniors
☐ Elementary school	☐ Young adult	☐ Nobody interested
	☐ Adult	

13. Think about the person most likely to attend Metroparks programs in your household, which types of programs would they in your household be interested in?

☐ Art/photography	☐ Natural/cultural history programs
☐ Astronomy programs	☐ Pet-friendly programs
☐ Bird/wildlife watching programs	☐ Programs for people with disabilities
☐ Camping programs	☐ Scouting programs
☐ Concerts	☐ Swim lessons
☐ Environmental education programs	☐ Running or Walking clubs/programs
☐ Farm educational programs	☐ Gatherings for people of similar ages or interests
☐ Fishing programs	☐ Fitness (yoga, sports clinics, Zumba, dance, etc.)
☐ Golf lessons/programs	☐ Immersive themed experiences (Electric Light Forest, art installation walks, etc.)
☐ Guided motorized boat tours	☐ Water fitness programs
☐ Guided canoe/kayak tours	☐ Other (please specify): _____
☐ Guided nature hikes	☐ None
☐ Homeschool programs	
☐ Movies in the park	

14. Have you registered for a Huron-Clinton Metroparks program in the last 5 years?

- ☐ Yes
- ☐ No, I've looked at the program and event options, but have never registered
- ☐ No, I have never looked at program and event options

Please, continue to back page

15. How would you prefer to hear about Huron-Clinton Metroparks offerings? (Select all that apply)

☐ Email invitations and announcements	☐ Radio ads	☐ Through the schools
☐ Television ads	☐ Metroparks website	☐ From friends and family
☐ Social media	☐ Print ads/flyers	☐ In-park signage
	☐ Direct mail	☐ Not interested

16. Prior to receiving this survey, were you aware of the difference between the Huron-Clinton Metroparks system and other park systems operated by the State of Michigan, counties, and cities in Southeast Michigan?

- ☐ Yes ☐ No

Gender	☐ Female ☐ Male ☐ Prefer to self-identify	What is your age today?	_____
Race/ Ethnicity	☐ Asian or Asian Indian ☐ American Indian or Alaska Native ☐ Black or African American ☐ Caucasian or White ☐ Hispanic, Spanish, or Latino/a/x ☐ Middle Eastern or North African ☐ Native Hawaiian or other Pacific Islander ☐ Other	Languages Spoken	☐ English ☐ Spanish ☐ Arabic ☐ Other
		Need for accessible facilities	☐ Yes, I do ☐ Yes, someone in my home ☐ No
		Household Income	☐ Under \$39,999 ☐ \$40,000 - \$49,999 ☐ \$50,000 - \$74,999 ☐ \$75,000 - \$99,999 ☐ \$100,000 - \$124,999 ☐ \$125,000 - \$149,999 ☐ \$150,000 and above
ZIP Code	_____	County	☐ Livingston ☐ Macomb ☐ Oakland ☐ Washtenaw ☐ Wayne (inside Detroit) ☐ Wayne (outside Detroit)

Counting yourself, how many people in your household are...

☐ Under age 5: _____	☐ Ages 20 – 24: _____	☐ Ages 55 – 64: _____
☐ Ages 5 – 9: _____	☐ Ages 25 – 34: _____	☐ Ages 65 – 74: _____
☐ Ages 10 – 14: _____	☐ Ages 35 – 44: _____	☐ Ages 75+: _____
☐ Ages 15 – 19: _____	☐ Ages 45 – 54: _____	

We will be hosting focus groups for the Metroparks in the coming weeks. Please provide your Name, Email, and Phone Number if you would be interested in participating.

Name: _____ **Email:** _____ **Phone Number:** _____

Appendix B:

Online Questionnaire

Online Community Survey

Rev8/11/25

Text in red and text boxes are programming and review notes only.

Note: this should take no more than about 10 minutes to complete.

BEHAVIORS

1. Where do you like to go in your free time? (Select all that apply.)

A. Attend a live performance (concert, play, musical, etc.)	F. Go to restaurants, bars, etc.
B. Visit a zoo	G. Visit parks
C. Visit local museums	H. Go to casinos
D. Attend sporting events	I. Sports (tennis, golf, pickleball, etc.)
E. Go to theme parks	J. None of the above

2. Think about your use of parks in the four seasons. About how often do you visit any type of park or outdoor recreational area in each of the seasons?

	AT LEAST ONCE PER WEEK	A FEW TIMES PER MONTH	ABOUT ONCE PER MONTH	A FEW TIMES PER SEASON	NEVER
Spring	☐	☐	☐	☐	☐
Summer	☐	☐	☐	☐	☐
Fall	☐	☐	☐	☐	☐
Winter	☐	☐	☐	☐	☐

3. What do you like to do at parks or outdoor spaces when you are by yourself? (Select all that apply.)

A. Walking or hiking trails	H. Walk dog(s)
B. Biking or running trails	I. Boating/paddling
C. Spend time in nature	J. Fishing
D. Attend events or programs	K. Skiing
E. Enjoy the solitude or mental wellness	L. Picnicking
F. Sports/recreation (golf, disc golf, tennis, etc.)	M. Connecting to the community
G. Swim/go to the beach or pools	N. I do not visit outdoor spaces alone
	O. Other (please specify): _____

4. What do you like to do at parks or outdoor spaces when you are with other people?

(Select all that apply.)

A. Walking or hiking trails	H. Walk dog(s)
B. Biking or running trails	I. Boating/paddling
C. Spend time in nature	J. Fishing
D. Attend events or programs	K. Skiing
E. Enjoy the solitude or mental wellness	L. Picnicking
F. Sports/recreation (golf, disc golf, tennis, etc.)	M. Connecting to the community
G. Swim/go to the beach or pools	N. I do not visit outdoor spaces with other people
	O. Other (please specify): _____

5. What parks are conveniently located near you? Please list them in the correct column if you know which type of park they are.

Huron-Clinton Metroparks	State Parks	Other/Not sure

6. Have you heard of Huron-Clinton Metroparks?

- A. Yes
- B. No
- C. Not sure

AWARENESS

7. Have you seen this logo before?

- A. Yes, I recognize it
- B. Maybe, it looks familiar
- C. No, I don't recall seeing it before



VISITATION

8. Which statements are true about the Metroparks Annual Vehicle Pass (*Select all that apply.*)

- A. The Metroparks Annual Vehicle Pass is a good value
 - B. The Metroparks Annual Vehicle Pass is a poor value
 - a. If selected ask Why?:
 - i. Didn't use pass enough
 - ii. Too expensive
 - iii. Didn't know I could visit all 13 Metroparks with one pass
 - iv. There isn't programming that I'm interested in
 - v. Other (please specify) _____
 - C. I currently have the Metroparks Annual Vehicle Pass
 - D. Purchasing a vehicle pass motivates me to come more often
 - E. Having a pass encourages me to exercise
 - F. Having a pass encourages me to try visiting more of the 13 Metroparks
 - G. Having a pass has encouraged me to try new activities
 - H. I do not take my car to the park
 - I. I purchased a different park pass instead
 - J. I did not know a pass was needed to visit the Metroparks
 - K. The pass is too expensive
 - L. I don't have a vehicle → → → → →
 - M. Other (please specify) _____
- 8A. Would you be willing to use public transportation to visit a park?
- A. Yes
 - B. No

9. Have you heard of either of these options to access the Metroparks?

- A. Trade up program: Allows park visitors to trade in day passes (\$10) for money off their annual passes. (Four daily passes can be used for a free annual pass.)
- B. Michigan Activity Pass: Residents can check out a free daily vehicle pass through your local library (like you would a book) to enter the Metroparks.
- C. I have not heard of either.

10. Which of the following Huron-Clinton Metroparks have you visited in the past year?

(Select all that apply)

A. Delhi	H. Lake St. Clair
B. Dexter-Huron	I. Lower Huron
C. Hudson Mills	J. Oakwoods
D. Huron Meadows	K. Stony Creek
E. Indian Springs	L. Willow
F. Kensington	M. Wolcott Mill
G. Lake Erie	N. None of the above: SKIP TO 12

11. What have you done at the Huron-Clinton Metroparks in the past year? *(Select all that apply)*

A. Hiked/biked a trail	J. My child participated in a program through the school
B. Played a round of Golf	K. Had a picnic
C. Played Disc Golf	L. Visited a beach
D. Visited a nature center	M. Played other court/field sports (Volleyball, basketball, tennis, etc.)
E. Visited a farm center	N. None of the above/I have not been to a Metropark
F. Swam in a pool/lake	
G. Attended a family event	
H. Attended a program or event	
I. Used Water access (boating, fishing, paddling)	

PARK PERCEPTION

12. Suppose the Huron-Clinton Metroparks system had extra funding to put into three park improvements, what three improvements would you like to see funded? (Rank 1, 2, 3)

- A. Improve the condition of existing parks, playgrounds, trails, and recreation facilities
- B. Create new parks and open spaces
- C. Construct new game fields or courts (soccer, basketball, pickleball, etc.)
- D. Build more walking/biking trails
- E. Develop new recreational facilities within existing parks (pools, playgrounds, splash pads, etc.)
- F. Connect the parks together via non-motorized trails
- G. Create more green infrastructure such as bioswales, rain gardens, etc. that manage stormwater, provide habitat, improve water quality, and reduce flooding

13. Please rate your level of satisfaction with the following aspects of the Huron-Clinton Metroparks system. 10 is extremely satisfied while 1 is extremely dissatisfied. If you have not visited a Metropark, what is your perception of how it would perform on these factors? (N/A means the question is not applicable to you.)

ADA accessibility of Metroparks trails and facilities.										
10	9	8	7	6	5	4	3	2	1	N/A
The safety of the parks.										
10	9	8	7	6	5	4	3	2	1	N/A
The helpfulness of the staff.										
10	9	8	7	6	5	4	3	2	1	N/A
The cost of services and programs.										
10	9	8	7	6	5	4	3	2	1	N/A
The quality of the facilities.										
10	9	8	7	6	5	4	3	2	1	N/A
The maintenance of the trails and public areas.										
10	9	8	7	6	5	4	3	2	1	N/A

IF LESS THAN 6: What would be required for you to give **[INSERT ANSWER]** a higher score?

BARRIERS

14. Which of the following would make you more likely to visit the Huron-Clinton Metroparks or visit more often? *(Select all that apply)*

A. A park closer to my home	14A. IF A,B,F: Would you be willing to use
B. Lower or waived entry fees	public transportation to gain free access to
C. More awareness of what is offered	a park?
D. Programs that interest me	A. Yes
E. I already visit frequently	B. No
F. A way to get to the parks (busses or other public transportation)	
G. Awareness of how to sign up for programs	
H. An easier way to sign up for programs	
I. Others (please specify) _____?	

14B. **IF C,G,H:** How would you like to learn about programming opportunities and sign up processes?

- A. Email invitations and announcement
- B. Television ads
- C. Social media
- D. Radio ads
- E. Huron-Clinton Metroparks website
- F. Print ads/flyers around the community
- G. Direct mail
- H. Through the schools

15. What are challenges to using the Metroparks? *(Select all that apply)*

- A. Unfamiliar with the Metroparks
- B. They are too far away
- C. Entry fee is too expensive
- D. Wouldn't feel welcome
- E. Unsure of their offerings
- F. Other parks are closer
- G. Other parks are better
- H. Limited free time
- I. Not interested in being outside

PROGRAMMING + OUTREACH

16. Please indicate which age groups in your household might be interested in programming provided by Metroparks?

- A. Pre-school and younger
- B. Elementary school
- C. Teens
- D. Young adult
- E. Adult
- F. Seniors
- G. Nobody would be interested—**AVOID QUESTION 17**

17. Which types of programs would the [INSERT AGE GROUP] in your household be interested in if offered by Metroparks? [QUESTION REPEATS FOR EACH AGE GROUP SELECTED]

A. Art/photography	O. Natural/cultural history programs
B. Astronomy programs	P. Pet-friendly programs
C. Bird/wildlife watching programs	Q. Programs for people with disabilities
D. Camping programs	R. Scouting programs
E. Concerts	S. Swim lessons
F. Environmental education programs	T. Running or Walking clubs/programs
G. Farm educational programs	U. Meet-ups/gatherings for people of similar ages or interests
H. Fishing programs	V. Fitness programs (yoga, sports clinics, Zumba, dance, etc.)
I. Golf lessons/programs	W. Immersive themed experiences (Electric Light Forest, art installation walks, etc.)
J. Guided motorized boat tours	X. Water fitness programs
K. Guided canoe/kayak tours	Y. Other (please specify): _____
L. Guided nature hikes	Z. None
M. Homeschool programs	
N. Movies in the park	

18. Have you registered for a Huron-Clinton Metroparks program in the last 5 years?

- A. Yes
- B. No, I've looked at the program and event options, but have never registered
- C. No, I have never looked at program and event options

19. What are the challenges to attending programs at the Metroparks? (Select all that apply)

- A. Registration process
- B. Cost
- C. Day of the week → What day(s) of the week would you be most likely to attend a program?
- D. Time of day → What time of day would you be most likely to attend a program?
- E. Transportation
- F. Accessibility
- G. Not interested in any programs
- H. Not sure what's offered

20. How would you prefer to hear about Huron-Clinton Metroparks offerings? (Select all that apply)

- A. Email invitations and announcement
- B. Television ads
- C. Social media
- D. Radio ads
- E. Huron-Clinton Metroparks website
- F. Print ads/flyers around the community
- G. Direct mail
- H. Through the schools
- I. From friends and family
- J. In-park signage
- K. I don't have interest in hearing about their offerings

21. The following is the Mission of the Huron-Clinton Metroparks System:

To bring the benefits of parks and recreation to the people of southeast Michigan. All the people. All their lives. How much do you agree or disagree that this is what the Huron-Clinton Metroparks does?

- A. Strongly Agree
- B. Somewhat Agree
- C. Neither agree nor disagree
- D. Somewhat Disagree
- E. Strongly Disagree
- F. I'm not sure

22. The following is the Vision of the Huron-Clinton Metroparks System: *To be a unifying force – and indispensable resource – in southeast Michigan: One Region. One Metroparks. Endless Experiences.* How much do you agree or disagree that this is what the Huron-Clinton Metroparks does?

- A. Strongly Agree
- B. Somewhat Agree
- C. Neither agree nor disagree
- D. Somewhat Disagree
- E. Strongly Disagree
- F. I'm not sure

23. Prior to receiving this survey, were you aware of the difference between the Huron-Clinton Metroparks system and other park systems operated by the State of Michigan, counties, and cities in Southeast Michigan?

- A. Yes
- B. No

Demos

1. ZIP Code/County
2. Age
3. Race/ethnicity
4. Language(s) spoken
5. Gender
6. Income
7. #/age of children
8. Need or accessible facilities



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Jennifer Jaworski, Chief of Interpretive Services
Subject: Climate Action Plan Annual Report and Q4 Update
Date: December 4, 2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file Climate Action Plan Annual Report and Q4 Update as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.



HURON-CLINTON METROPARKS CLIMATE ACTION PLAN ANNUAL REPORT AND Q4 UPDATE

2025



[METROPARKS.COM](https://www.metroparks.com)

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BACKGROUND

BACKGROUND:

This Climate Action Plan ('CAP') is the Huron-Clinton Metroparks' formal plan for explicitly focusing on climate impacts the Metroparks have and how we will work toward a climate- positive future. We prioritized five goals for this plan, which include 89 near-term goals (5 years) and 41 long-term goals (10 years). Each action within each goal will include an update on progress thus far.

We recognize the time and financial commitments for this CAP's efforts overall and within each goal. Overall, financial commitments will be examined and detailed early in the plan's timeline and will be a continual check-in point for action prioritization and feasibility studies. We are taking a general approach of climate progress and curiosity with this CAP, centering learning, feasibility analyses, pilot areas, and ensuing actions / redirections as we implement actions and learn about their interactions.

This CAP is a "living document," meaning that adjustments are expected and encouraged as the work progresses and we learn how to refine our efforts in future plan versions. This plan is meant to be flexible and amenable to the uncertainty of climate change in the years to come. We will monitor progress on these actions and toward these goals with continuous tracking, re-evaluation, and updates.

The Steering Committee identified the needs for a succession plan that address staggering term limits, membership attendance, and other by-law components to ensure continuity in planning.

Progress on Metroparks staffs' overall climate-positive awareness, engagement, and behaviors will be assessed as well. Financial metrics and considerations will be tracked annually and considered in action updates. In 2027, a progress report and evaluation will be compiled to inform the direction of the 2028 Climate Action Plan, and to identify any changes or needed shifts in major areas of focus. The CAP will be updated every five years (e.g., 2028, 2033, 2038), aligning with planning standards set by the National Recreation and Park Association's Commission for Accreditation of Park and Recreation Agencies (CAPRA).

EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

YEAR TWO:

The annual progress review demonstrates strong momentum in implementing sustainability and organizational initiatives across the Metroparks. Over the past year, **45% of the 130 planned actions** were completed, including 89 near-term tactical goals that **established critical baseline data**, with **56% of near-term actions finished—up 13%** from the previous year. This progress has set the stage for **41 long-term, high-impact actions**, reflecting a strategic shift toward system-level changes and sustainable growth. Significant efforts were made in gathering baseline data, most notably through a comprehensive Carbon Emissions Study, which provided a Greenhouse Gas inventory to guide future climate action aligned with the broader Climate Action Plan, focusing on emissions reduction, carbon sequestration, and the transition to a low-carbon economy.

Organizational improvements included developing a Metroparks Committee and Teams policy to ensure consistent performance across the organization. Workforce engagement and education were also robust, with six Lunch and Learn sessions reaching 143 participants, 18 teacher workshops engaging 250 participants, 513 staff trainings logged, and 17 climate and environment blogs posted to share knowledge with the community.

Environmental initiatives achieved tangible results, including the planting of 3,336 trees, turf reduction by 75 acres, a 1% decrease in annual spot mowing, and the expansion of natural areas by 191 acres. Volunteer engagement remained strong, with 29 workdays totaling 900 hours, improving 50 acres of natural area. The Metroparks' 21,037 acres of forests, wetlands, and grasslands store over 1.8 million tCO₂e, helping offset the park system's annual emissions, which are equivalent to 595 households.

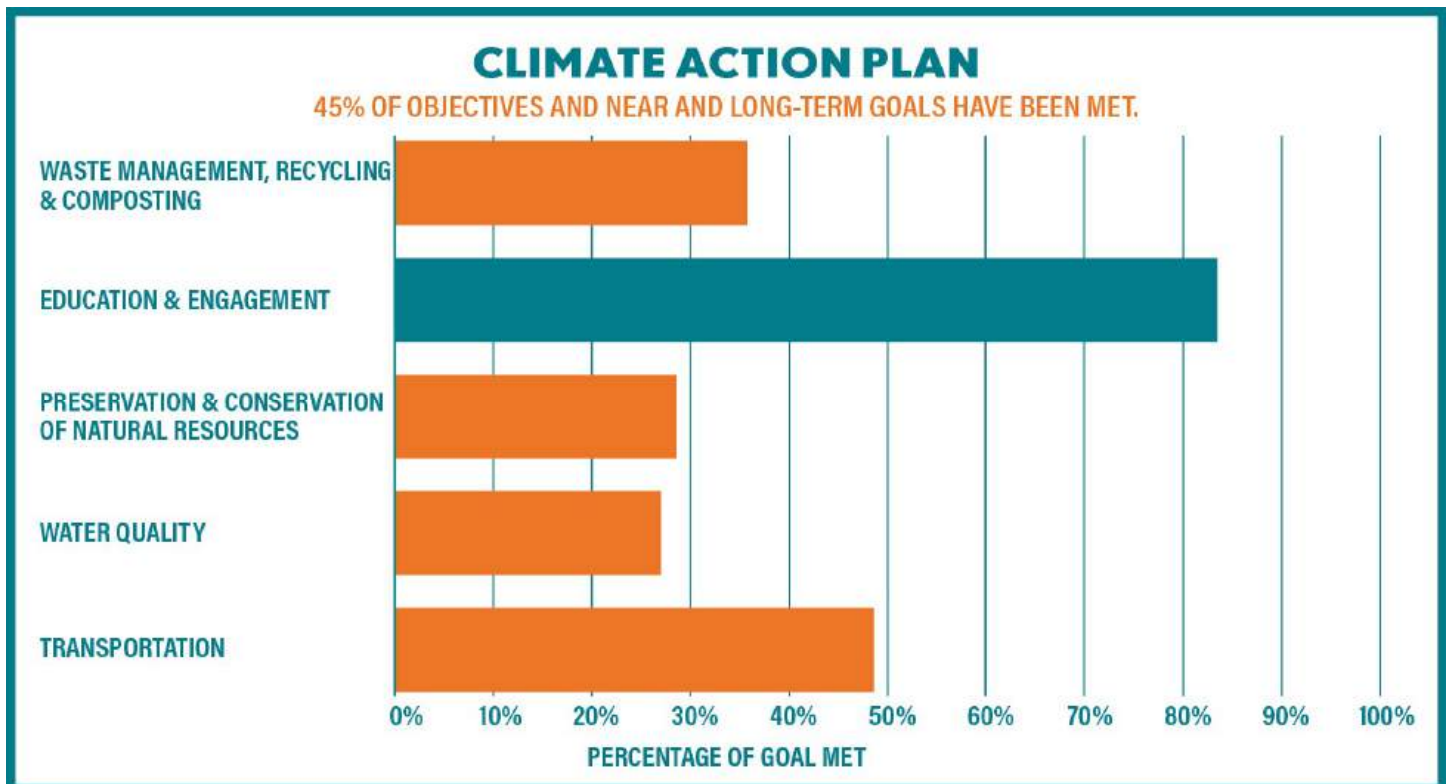
Stormwater management efforts through the Rain Garden Program engaged 186 participants in online and in-person sessions, with additional Rain Garden 101 programs reaching 56 participants at partner locations. Rain barrels installed at Stony Creek Nature Center and Lake St. Clair Park Office collected over 62,500 gallons of rainwater, with plans to expand the program in 2026. Transportation sustainability was also advanced, with five of seven golf cart fleets converted to electric, three hybrid vehicles purchased, and new partnerships formed with WAVE and Destination Cyclery.

Waste reduction and recycling initiatives further supported environmental goals, with 1,400 tires recycled and overall waste diversion increasing by over 35% compared to the previous year, resulting in an estimated 874 metric tons of CO₂e saved. Overall, these accomplishments demonstrate the Metroparks' commitment to strategic, measurable progress in sustainability, environmental stewardship, and organizational effectiveness.

Looking ahead, the Metroparks will focus on building upon the strong foundation established this year by expanding and scaling successful programs while addressing emerging sustainability priorities and continuing to collect data that will lead to better decision making. Efforts will include continuing the Rain Garden Program to further enhance stormwater management, expanding tree planting and natural area restoration projects, and increasing community engagement through volunteer opportunities and educational programs. The Metroparks will also advance its low-carbon initiatives by transitioning additional fleets to electric or hybrid vehicles, strengthening partnerships, and implementing strategies identified in the Carbon Emissions Study. In addition, the Metroparks will continue refining policies and procedures, such as the Committee and Teams policy, to ensure consistent organizational effectiveness. Collectively, these next steps aim to drive measurable environmental impact, support long-term system-level sustainability, and foster a resilient, engaged community.

KEY FINDINGS

KEY FINDINGS



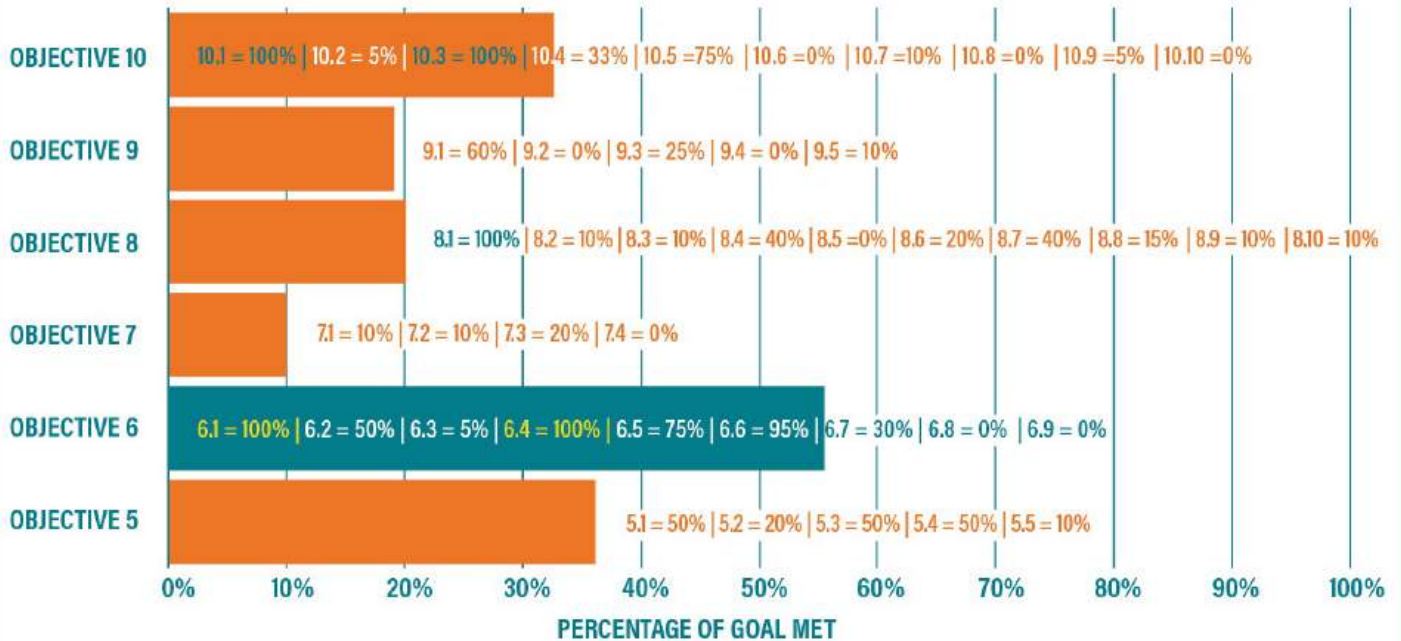
GOAL: EDUCATION & ENGAGEMENT

83.25% OF THIS GOAL HAS BEEN MET.



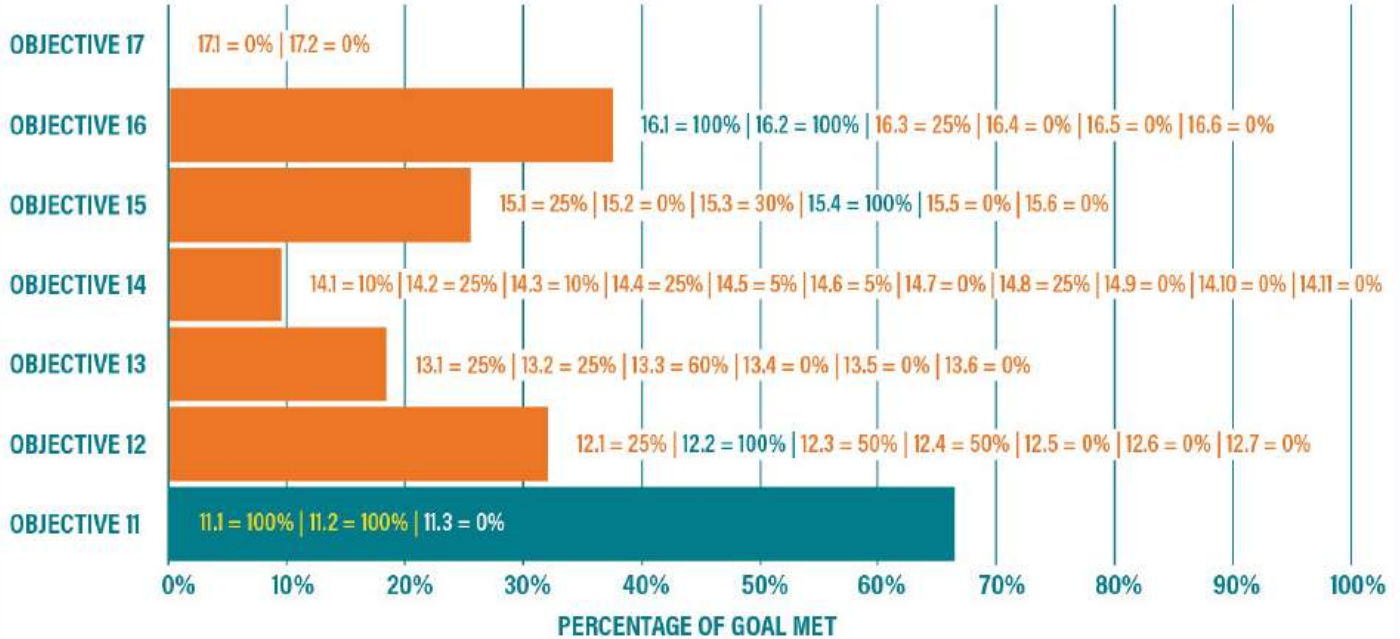
GOAL: PRESERVATION & CONSERVATION OF NATURAL RESOURCES

28.9% OF THIS GOAL HAS BEEN MET.



GOAL: WATER QUALITY

27.13% OF THIS GOAL HAS BEEN MET.



GOAL: TRANSPORTATION

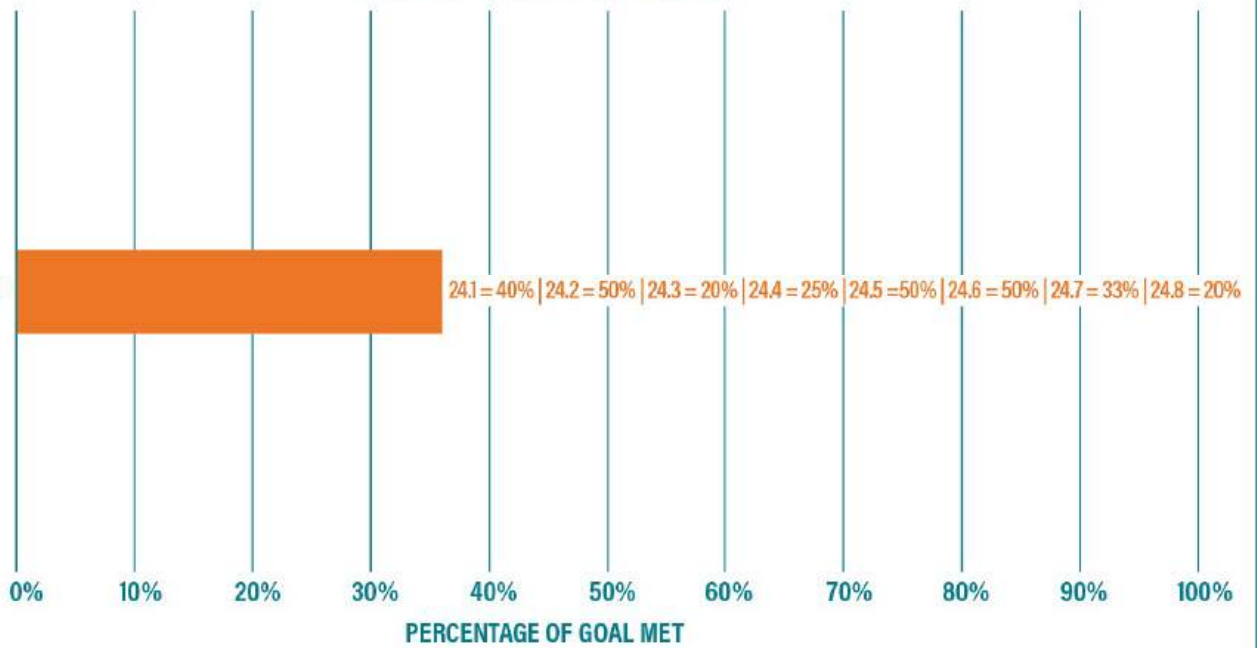
48.6% OF THIS GOAL HAS BEEN MET.



GOAL: WASTE MANAGEMENT, RECYCLING & COMPOSTING

36% OF THIS GOAL HAS BEEN MET.

OBJECTIVE 24



FINANCIAL

The financial impacts of the Metroparks' climate actions are being considered across the suite of efforts, as well as for individual actions. However, significant financial considerations and detailing are needed both in this initial stage and over the five years of climate action outlined in this plan. We recognize this and will act on four main areas of financial planning to support the work of this plan in an intentional manner. These efforts will be led by the Finance Department.

First, we aim to build the capacity of the Finance department to support the CAP goals. This will include seeking training on financing climate actions and educating Metroparks staff on the connections between climate action innovation and financing.

Second, we will create a financial plan for the CAP, in winter 2023/2024. This will be based on a detailed review of the goals and actions and the estimated costs of implementing them. Doing so may highlight groups of actions within each timeline that can be supported together. These types of considerations will be communicated to the CAP Team, Metroparks governance, and staff as appropriate, for adjustments and prioritizations in implementing the actions. Budgeting efforts will be identified in support of this financial plan, such as reserving allotted amounts for climate goals, evaluating capital and major maintenance impacts resulting from this plan, and evaluating the savings/additional costs regarding climate actions to determine the net costs. Within this financial plan, we recognize the ongoing impacts of climate change and will try to account for these. For example, longer summers and shorter winters will change the needs and operating dates of facilities. We will consider the impact that changing seasons have on operations when budgeting staff and material expenses and operating revenues each year.

Third, we will explore alternate sources of funding for our climate actions. At this initial stage of exploration, examples of those sources might be revenue bonds and/or grants. It also includes evaluating the potential for subsidizing climate actions with funding from revenue- generating projects. We will consider in what ways the Metroparks might pursue alternate sources of income to offset tolling losses with increased public transportation. We will also assess investments and financial institutions for climate-related risks and take steps to mitigate those risks.

Fourth, we will revise the Metroparks' purchasing policy. This will include updates to incorporate our climate goals, partnerships in support of these, and incentives for companies with a climate-smart practice. When purchasing, we will consider and promote climate- friendly options, taking into consideration climate impacts, waste generated, and per unit costs. For example, we will encourage buying in bulk, buying low packaging options, and buying green options.

What has been done in 2025

The Climate Action Plan Finance Subcommittee set a goal in 2025 to identify sustainable financial training and to provide process support the implementation of projects related to the climate action plan. This committee was able to achieve these goals along with the additional actions listed below.

- This group has determined that it will evaluate data from multiple software sources to help identify trends and optimize strategies for greater efficiency.
- We have been working to make sure that the new equipment and fleet management system has the necessary tools available to be able to analyze the efficiency of CAP related tools and equipment.
- We were able to analyze the charging data relating to the public charging stations at Willow Golf Course.
- The Authority's budgeted CAP related major maintenance projects make up 8% of the 2026 budget. This is an increase of 2% compared to the 2025 adopted budget.
- The Authority's budgeted CAP related capital improvement projects make up 16% of the 2026 budget. This is an increase of 16% compared to the 2025 adopted budget.
- The Authority was able to complete budget compliance projects for culverts, catch basins, and oil separator clean out.
- This group has created an employee survey regarding the use of gas powered and electric tools and equipment.

Amazon Order

Q1 (to date)

- Orders: 574
- Climate Pledge Vendors: 46
- Percentage: 8%

Q2 (to date)

- Orders: 678
- Climate Pledge Friendly: 52
- Percent: 7.7%

Q3 (to date)

- Orders: 772
- Climate Pledge Friendly: 46
- Percent: 6%

Q4 (to date)

- Orders: 678
- Climate Pledge Friendly: 42
- Percentage: 6.2%

GOAL 1. EDUCATION & ENGAGEMENT

Increase and embed climate action education across all areas of the Metroparks through sharing of knowledge, engaging with others, collaborating with partners, and forming connections with stakeholders, to make real world difference across the Metroparks and throughout our region.

Objective 1: Beginning in 2024, provide an annual education to all Metroparks staff on issues of climate resilience, climate equity, stewardship, and adaptation.

Near-term Actions

- Action 1.1: Identify topics and trainers for staff training.
- Lunch and Learn Presentations
The 2025 Lunch and Learn schedule for staff has been finalized.
- The first presentation of 2025 took place on February 11, with guest speaker Erick Elgin who discussed Shoreline Restoration. Twenty-eight staff attended the presentation.
- The next Lunch and Learn presentation will take place on Thursday, March 13, 2025, at 11:30 a.m., presented by Halima Afi Cassells, an artist who will discuss Eco Art and Community Action. This presentation is a collaboration between the CAP Education and Engagement subcommittee and the Metroparks DEI Team, and is open to staff, the public and the Board of Commissioners.

Date	Topic	Presenter	Organization	Attendance
2/11/2025	Shoreline Restoration	Erick Elgin	MSU Extension	28
3/13/2025	Eco Art and Community Engagement	Halima Afi Cassells	Sidewalk Detroit	18
4/22/2025	Keep it Clean Public Campaign	Danielle Mauter	Metroparks	23
6/17/2025	Composting	Patrick Bigelow	Metroparks	23
August	Transportation Initiatives	Jim O'Brien	Metroparks	23
12/2/2025	Precipitation, Runoff and Erosion	Cameron Kniffen	MSU ext.	28

- The Eco Art and Community event offered on March 13, 2025, was originally scheduled to take place as a Board Presentation, however, events beyond our control caused other BOC business to be rescheduled at the same time, so this program was open to the public and staff.
- As a result, Lake St. Clair Metropark pursued an Eco Art installation which was unveiled in August.
 - It was profiled in a Metroparks Blog entry.
(<https://www.metroparks.com/a-sturgeon-story-in-art-lake-st-clair-metropark-unveils-eco-friendly-photo-installation/>)



- CAP-specific questions were added to the Employee Engagement Survey taking place in Fall of 2025. This was done as a second data-point after the Climate Action Plan Employee Baseline Survey that took place in early 2024.
 - Some questions related to topics and trainers included:
 - What climate topics are most interesting to you? (Select all that apply).
 - Which training topics would help you better understand climate action in your job?

100%

100% of the action has been completed and ongoing.

- Action 1.2: Offer in-house training in collaboration with partners, opportunities to attend webinars or other local conferences, and access to climate education resources for the purpose of expanding knowledge to incorporate into daily work.
 - Trainers were hired from the National Network for Ocean and Climate Change Interpretation (NNOCCI) <https://nnocci.org/>, to provide training to staff in the Interpretive, Marketing and Communications, Natural Resources, Leadership team, and Staff who are part of the Climate Action Plan Steering Committee or Subcommittee. This training helps participants explore the challenges and opportunities associated with how people in the United States think about climate change and offers an introduction to how social science research-based tools (Strategic Framing) can help communicators more effectively navigate the topic.
 - Three sessions were offered, one in January (30 participants) and two in March (18 and 20 participants, respectively).

100%

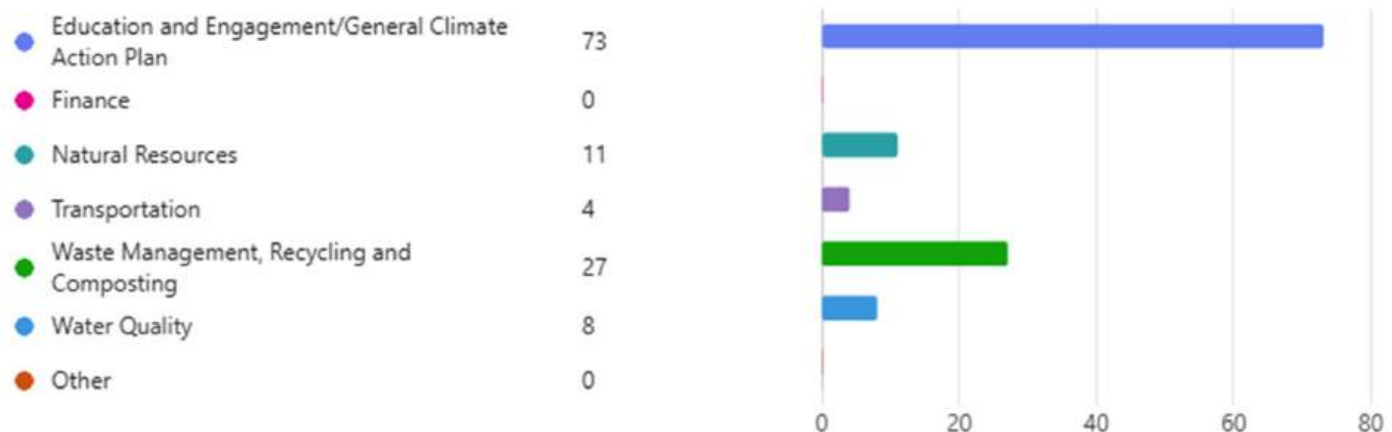
100% of the action has been completed and ongoing.

- Action 1.3: Hold workshops for staff and speaker series to educate why climate smart practices are implemented.
 - The subcommittee members crafted and provided a detailed toolkit to rollout to staff This included:
 - The Education and Engagement tool kit
 - Slides with information for supervisors to share with staff
 - One-slide for seasonal trainings
 - Slide deck for larger departmental meetings
 - Slides with information for supervisors to share with staff
 - Updates to staff flier and information
 - Presentation at an Operation Meeting
 - Multiple mentions on morning Leadership calls
 - Multiple mentions to include in staff orientation trainings
 - Presentation at an Operation Meeting
 - Follow up email to Operation meeting attendees
 - Multiple mentions on morning Leadership calls
 - Multiple mentions to include in staff orientations
 - Positive feedback from supervisors who have used the materials
 - CAP Education and Engagement Toolkit, originally rolled out in 2024 was

reviewed at the Operations Meeting in April 2025.

- CAP information is shared with new hires at seasonal trainings in each district.
- The Climate Action Training Form was updated for 2025 to simplify the training documentation process. It was created for staff to record their training related to Climate Action. An updated flier with QR code was distributed to staff and posted in common areas.
 - The subcommittee updated how CAP-related staff training is tracked. LMS Stormwater Training is reported through the LMS system. Other CAP-related trainings are documented by staff using a Microsoft Form called 2025 CAP Training Documentation Log.
 - The Microsoft form is held on the park's internal SharePoint system where employees are responsible for completing a brief survey to document their training.
 - A total of 153 non-LMS trainings were reported.
 - 123 entries of staff completing Climate Action training and entering it in the system themselves occurred between January and November.
 - 30 additional seasonal staff completed training which was entered into the system by their supervisors.
 - Communication to inform of the documentation process for staff included emails, announcements at Operations meetings
 - An updated flyer with a QRC to access the tracking system was sent to staff to display in areas where employee gather.
- A report of LMS Stormwater training completions is sent regularly to the CAP Education and Engagement Subcommittee Chair to be compiled.
 - 360 individuals have completed the Stormwater Training facilitated on LMS through November of this year.
- Training Details:
 - The most common topic for training besides LMS Stormwater Training was "Education and Engagement/General Climate Action Plan."

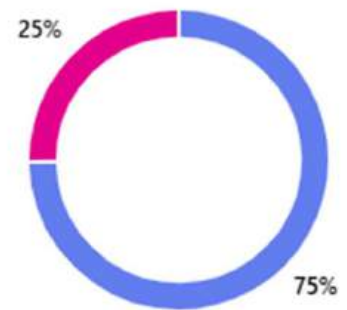
Which of the Climate Action Plan Goals did this training best support? (select the most relevant goal)



- Three-quarters of online or in-person training recorded was host by the Metroparks, and 25% of reported trainings were host by outside organizations.

Was your training hosted by the Metroparks or another organization?

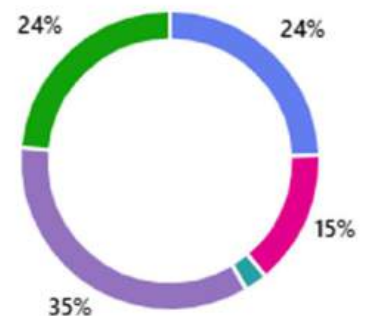
● Training hosted by the Metroparks	92
● Training hosted by outside organization	31



- The most frequently reported type of training was online and Metroparks-led.

Type of training

● In-Person Metroparks led training	30
● In-Person outside organization led training	18
● Multi-Day training or conference	3
● Online Metroparks led training	43
● Online outside organization led training	29



- In total, 513 Climate Action Plan-related training opportunities have been utilized by Metroparks employees in 2025.

100%

100% of the action has been completed and ongoing.

Metrics of Success

- 100% completed: Four educational workshops (speaker series) will be provided about climate initiatives, conducted by industry leaders, and aimed to increase the knowledge of Metroparks staff, regardless of job classification.

- 100% Completed: By 2025, two Learning Management System (LMS) trainings will be identified and made available for staff.
 - Metroparks EHS Compliance Specialist examined LMS Training options available that relate to the Climate Action Plan.
 - LMS Trainings that are currently assigned to staff and relate to the CAP are:
 - Stormwater Pollution: Baseline Best Management Practices-every 2 years
 - ENV-3.2 Spill Prevention/Control/Countermeasures – SPCC
 - Currently these climate and health and safety-related LMS are assigned:
 1. SPCC Training – Park Maintenance Workers and Golf Course Maintenance Workers
 2. Stormwater Training – all staff
 3. Heat Stress Training – all staff
 - The Education and Engagement Committee has discussed adding or creating a training specific to our needs, but it is currently in the idea stage.
 - Additional modules are available through the LMS system but not currently assigned to staff. These include:
 - Environmental Awareness
 - Environmental Awareness: Land Pollution (Microlearning)
 - Environmental Awareness: Water Pollution (Microlearning)
 - Environmental Awareness: Air Pollution (Microlearning)
 - Energy Efficiency at Home
 - Energy Efficiency: General Improvements
 - Energy Efficiency: Poor Energy Efficiency Indicators
 - Energy Efficiency: Sealing and Insulating Your Home
 - Sewage/ Wastewater/ Waterline Maintenance
 - Stormwater Pollution Prevention for Industrial Operations
 - Stormwater Pollution: Advanced Best Management Practices (Microlearning)
 - Stormwater Pollution: Water Pollution Regulations (Microlearning)
 - Universal Waste Management

360 LMS trainings have occurred. Stormwater training to all staff occurs every three yrs and new staff within one yr of hire.

Objective 2: Beginning in 2024, provide collective engagement tools across every department within the Metroparks on issues of climate resilience, climate equity, stewardship, and adaptation on an annual basis.

Near-term Actions

- Action 2.1: Create storytelling pieces around why the Metroparks have adopted a CAP, to be shared on all communication channels. Example engagement tools include public events in underrepresented communities, blogs, surveys, story maps, and social media and traditional communication strategies. These will incorporate stories/engagements from the public and be developed by every department.
- Mow Plan Updates
 - The Metroparks Mow Plan has been updated for 2025 and communicated with staff, along with the public on the web.

- Shoreline Contractor Training
 - Shoreline Contractor Training took place at Stony Creek Metropark, installing 90 feet of natural shoreline. This allowed for all the contractors working on the project to become certified natural shoreline installers.
- The Keep It Clean campaign was launched on the website: <https://www.metroparks.com/keep-it-clean/>
 - Information highlighted for the public to address all the CAP Objectives include:
 - Trash and Recycling
 - Don't feed Wildlife
 - Let It Grow
 - Carbon Emissions
 - Climate Classroom
 - Links to the Climate Action Plan/Updates and Blog pages are also featured.
 - Blog series on Environment and Climate action. This is shared over social media channels. The Metroparks are also tagging other organizations climate related posts.
 - Shared story telling posts on social media
- Efforts are being made to update the blog to garner more engagement. Staff is modifying the schedule to include scheduled social media posts and video content. Supervisors are identifying staff to help with additional videos and blog content. <https://www.metroparks.com/category/environment-climate/>
 - Shared story telling posts on social media:



1/8/25 **Softened Shorelines Protect Water Quality and Improve Habitat**

Caption: Michigan's shorelines do more than look beautiful – they protect water quality, provide critical habitat, and improve recreational areas for everyone to enjoy! Through a partnership with the Michigan Natural Shoreline Partnership the Metroparks are working to naturalize shorelines and empower others to do the same. Whether you're a homeowner, professional, or just curious, our Certified Natural Shoreline Professionals Workshop in March will give you the tools to make a difference – and then you'll join us in the parks to put your new skills to use. Learn more at <https://www.metroparks.com/softened-shorelines-protect.../>

- Facebook
 - Link: <https://www.facebook.com/share/p/168SciV8Fo/>
 - 25 likes, 1 share, 3 link clicks, 1666 impressions
- Instagram
 - Link: https://www.instagram.com/p/DEkTWIzNYJr/?utm_source=ig_web_copy_link&igsh=MzRlODBiNWFiZA==
 - 106 likes, 1 link click, 782 impressions

1/31/25 **Rain Gardens: Your Neighborhood Superhero**

Caption: Can a garden be a superhero? ☁️🌱 Rain gardens are nature's way of tackling stormwater pollution, reducing flooding, and creating beautiful spaces for wildlife and neighbors alike. Learn how these small but mighty gardens can transform your neighborhood and make a real impact. Dive into the details in this week's blog: <https://www.metroparks.com/rain-gardens-your.../>

- Facebook
 - Link: <https://www.facebook.com/share/p/15v3aCKbom/>
 - 10 likes, 1 share, 5 link clicks, 1010 impressions
- Instagram
 - Link: https://www.instagram.com/p/DFqOE_WP8Pw/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 33 likes, 7 link clicks, 697 impressions

2/5/25 **World Wetlands Day 2025 – “Protecting Wetlands for Our Common Future”**

Caption: Did you know wetlands act like nature’s cleanup crew and storm protectors? They filter out pollutants, protect communities from floods, and provide safe habitats for countless species, including birds, fish, and amphibians. This World Wetlands Day, find out how you can help protect these vital ecosystems that benefit us all. Read more at <https://www.metroparks.com/world-wetlands-day-2025.../>

- Facebook
 - Link: <https://www.facebook.com/share/p/1EtDJYSc1Y/>
 - 24 likes, 7 shares, 9 link clicks, 1339 impressions
- Instagram
 - Link: https://www.instagram.com/p/DFsniTztPnn/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 27 likes, 639 impressions

2/19/25 **Art and Sustainability**

Caption: Meet Halima Afi Cassells, a Detroit-based artist whose work blends creativity with environmental consciousness. From large-scale murals using giveaway paint to upcycled collages and community-driven art projects, she reimagines sustainability through art. Read more about her inspiring journey and upcoming Metroparks presentation on March 13! <https://www.metroparks.com/art-and-sustainability/>

- Facebook
 - Link: <https://www.facebook.com/share/p/19hLWjTjG9/>
 - 8 likes, 1 share, 4 link clicks, 1372 impressions
- Instagram
 - Link: https://www.instagram.com/p/DGQn_B4NoCf/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 21 likes, 1 share, 6 link clicks, 696 impressions

2/26/25 **Parks in Partnership: Cooperative Invasive Species Management Areas (CISMAs)**

Caption: 🕷️What’s Hiding in Plain Sight? This ootheca might look harmless now, but inside are over 100 mantis eggs from a nonnative species. Across Michigan, invasive species are altering landscapes, threatening wildlife, and even impacting local economies. Thankfully, Cooperative Invasive Species Management Areas (CISMAs) like [Lake St Clair CISMA](#) and [Oakland County Cooperative Invasive Species Management Area - CISMA](#) are working to identify, manage, and share strategies to help reduce their spread. This Invasive Species Awareness Week, learn how you can make a difference in protecting Michigan’s natural spaces! Read the full blog: <https://ow.ly/Jfx250V6STS>

- Facebook
 - Link: <https://www.facebook.com/share/p/1Bo6CvNmm2/>

- 37 likes, 8 share, 23 link clicks, 7664 impressions
- Instagram
 - Link: <https://www.facebook.com/share/p/1Bo6CvNmm2/>
 - 67 likes, 3 link click, 2537 impressions

3/19/25 **World Frog Day**

Caption: Did you know that many Michigan frogs, like the Eastern Gray Tree Frog, rely on temporary woodland ponds to breed? These seasonal wetlands are crucial for amphibian survival but are at risk due to development. On World Frog Day, let's pledge to protect their habitats! Learn more in this week's blog: <https://www.metroparks.com/world-frog-day/>

- Facebook
 - Link: <https://www.facebook.com/share/p/1C21mPSZ6g/>
 - 70 likes, 13 share, 8 link clicks, 5873 impressions
- Instagram
 - Link: https://www.instagram.com/p/DHZgogRzR8g/?utm_source=ig_web_copy_link
 - 65 likes, 1 share, 4 link click, 1320 impressions

3/26/25 **Parks on Fire: The Benefits of Prescribed Burns**

Caption: Fire in the Metroparks? Yes, and for good reason! 🔥 Prescribed burns help keep our natural areas diverse and resilient by clearing out invasive species, improving soil health, and even filtering stormwater in wetlands. And the benefits go beyond plants—controlled burns can reduce tick populations by removing the leaf litter where they live. This spring, our natural resources team will be carefully conducting prescribed burns to keep our landscapes thriving. Learn more: <https://www.metroparks.com/parks-on-fire-the-benefits-of.../>

- Facebook
 - Link: <https://www.facebook.com/share/p/1C3JxrNjhq/>
 - 53 likes, 4 share, 35 link clicks, 4625 impressions
- Instagram
 - Link: https://www.instagram.com/p/DHqrgzVsoiB/?utm_source=ig_web_copy_link
 - 66 likes, 2 share, 5 link click, 1873 impressions

4/2/25 **Let's All Speak for the Trees**

Caption: The Serviceberry isn't just a pretty tree—it's an essential food source for birds like the cedar waxwing! But trees do so much more than provide food. Native trees support entire ecosystems, offering shelter, filtering air and water, preventing erosion, and even housing hundreds of butterfly and moth species. 🌳 By learning to recognize and protect our native trees, we can help keep our environment thriving. Want to get started? Dive into this week's blog for expert tips on identifying, appreciating, and supporting the trees around you: <https://www.metroparks.com/lets-all-speak-for-the-trees/>

- Facebook
 - Link: <https://www.facebook.com/share/p/196J8YNyVn/>
 - 234 likes, 21 share, 57 link clicks, 22,764 impressions
- Instagram
 - Link: https://www.instagram.com/p/DH8tEAJx2Ea/?utm_source=ig_web_copy_link
 - 36 likes, 1 link click, 891 impressions

4/16/25 **Growing our Let it Grow Zones**

Caption: What looks like a patch of tall, soggy grass is actually doing a lot of heavy lifting. These Let it Grow zones—filled with native plants—are supporting wildlife, filtering stormwater, and protecting overwintering insects during this cold, wet spring.

Goldenrod galls are providing shelter (and even snacks for birds), while deep roots are helping prevent erosion and absorb excess water. These areas may look dormant, but they're anything but.

🌱 Learn how these natural spaces support biodiversity and why a little patience in your own yard can go a long way. Read the full blog at <https://www.metroparks.com/growing-our-let-it-grow-zones/>

- Facebook
 - Link: <https://www.facebook.com/share/p/15HrHUzrJU/>
 - 50 likes, 6 share, 7 link clicks, 4708 impressions
- Instagram
 - Link: https://www.instagram.com/p/DlhScIzT0Hm/?utm_source=ig_web_copy_link
 - 48 likes, 1 share, 906 impressions

4/22/25 Earth Day Post 1

Caption: Happy Earth Day! Just a raccoon popping in to remind you, litter harms wildlife, pollutes ecosystems, and diminishes the natural beauty of your Metroparks. To reduce this impact, all parks now feature single-stream recycling bins, allowing you to place all recyclables — paper, cardboard, glass, metal, and certain plastics — in a single container. Please check bin labels and ensure all materials are clean and free of food waste.

Improper recycling — like dirty containers or pizza boxes — can contaminate entire batches. Always use designated trash and recycling receptacles and remember to check the signs on bins for what can and cannot go inside. Every visit is an opportunity to do the right thing — let's all keep our parks beautiful and healthy. ♻️

Learn more at <https://www.metroparks.com/keep-it-clean/>

- Facebook
 - Link: <https://www.facebook.com/share/p/1VrS97WXGH/>
 - 9 likes, 1 share, 1600 impressions
- Instagram
 - Link: https://www.instagram.com/p/DlwvM2nzzi/?utm_source=ig_web_copy_link
 - 28 likes, 2 share, 942 impressions

4/22/25 Earth Day Post 2

Caption: Happy Earth Day! Remember feeding wildlife may seem harmless — or even helpful — but it often causes lasting harm. Animals that become accustomed to human food can develop aggressive behaviors, become reliant on unnatural diets that make them ill, and increase the risk of spreading disease, including avian flu.

Feeding wildlife also creates nuisance behaviors that are difficult to reverse. In some cases, animals that can't unlearn these habits must be relocated or euthanized. Even nuts left behind for birds or squirrels pose risks to visitors with food allergies.

Enjoy wildlife safely by observing from a distance or visiting one of our Nature Centers, where feeders are carefully maintained and offer safe, educational viewing experiences for all ages.



Learn more at <https://www.metroparks.com/keep-it-clean/>

- Facebook
 - Link: <https://www.facebook.com/share/p/1J8fN5cS4t/>
 - 16 likes, 2 share, 6 link clicks, 2760 impressions
- Instagram
 - Link: https://www.instagram.com/p/Dlw1930zBpj/?utm_source=ig_web_copy_link
 - 31 likes, 1 link click, 1210 impressions

4/22/25 Earth Day Post 3

Caption: This Earth Day, remember Let it Grow Zones — or “No-Mow Zones” — are there for a reason. These are areas in the Metroparks intentionally left unmowed to support climate and ecological health. These zones improve stormwater management, reduce carbon emissions from mowing, and create habitats for pollinators, migratory birds, and native wildlife.

Taller plants help absorb and filter rainwater, slowing runoff and reducing the amount of pollution that reaches lakes, rivers, and recreational areas. While Grow Zones may appear “unkept” during early establishment, they play a vital role in improving water quality, reducing flooding, and restoring ecological balance over time.

These zones are part of a Mowing Plan and represent a growing commitment to sustainable land management practices. 🌱

Learn more at <https://www.metroparks.com/keep-it-clean/>

- Facebook
 - Link: <https://www.facebook.com/share/p/15nqmSxUHm/>
 - 22 likes, 4 shares, 1 link click, 2184 impressions
- Instagram
 - Link: https://www.instagram.com/p/Dlw8362z7K3/?utm_source=ig_web_copy_link
 - 25 likes, 685 impressions

4/22/25 Earth Day Post 4

Caption: Happy Earth Day! It’s about more than just a day of cleanups. Did you know Metroparks is taking proactive steps to reduce carbon emissions — the primary driver of climate change? These projects might look different than you would expect, and they improve both your experience in parks and improve the environment! Things like:

Converting gas-powered golf carts to electric models

Testing electric mowers and hybrid vehicles for staff

Installing electric vehicle charging stations for visitors

Adding more “Let it Grow Zones” which reduces mowing and therefore reduces emissions while also improving habitat and reducing flooding

Conducting a carbon footprint study to guide future improvements

You can help, too — by reducing personal vehicle use, choosing clean energy, and supporting local climate solutions. Together, these choices protect our natural spaces for future generations. 🦋

Learn more at <https://www.metroparks.com/keep-it-clean/>

- Facebook
 - Link: <https://www.facebook.com/share/p/1P9hCuEXgo/>
 - 20 likes, 1 share, 1 link clicks, 2099 impressions
- Instagram
 - Link: https://www.instagram.com/p/DlxDr_Ez-7s/?utm_source=ig_web_copy_link
 - 36 likes, 1 link click, 1015 impressions

4/23/25 Earth Day is Every Day at the Metroparks

Caption: For 55 years, Earth Day has inspired action—but at the Metroparks, we champion the planet year-round. From hands-on programs at our interpretive centers to guided tours of sustainability projects like rain gardens and “Let it Grow” zones, there are countless ways to learn and get involved. Discover upcoming volunteer opportunities, our Climate Classroom, and how you can celebrate Earth Week with us.

🌱 Read the full blog and join us in making everyday Earth Day -

<https://www.metroparks.com/earth-day-is-every-day-at-the.../>

- Facebook
 - Link: <https://www.facebook.com/share/p/1AejidU6Xm/>
 - 15 likes, 1 link clicks, 1360 impressions

- Instagram
 - Link: https://www.instagram.com/p/DlxDr_Ez-7s/?utm_source=ig_web_copy_link
 - 28 likes, 752 impressions

5/14/25 **Taking Steps to Reduce Beach Closures**

Caption: Did you know one goose can produce nearly 2 pounds of waste a day? That waste could end up in our lakes if we're not careful. Beach closures are frustrating, but they're often preventable. From stormwater bioswales to managing pet and goose waste, the Metroparks are taking action to protect your summer swim days. Learn what's being done — and what you can do — to help keep the water clean and our beaches open.

👉 Read the full blog: <https://www.metroparks.com/taking-steps-to-reduce-beach.../>

- Facebook
 - Link: <https://www.facebook.com/share/p/16EinV3qvU/>
 - 20 likes, 2 shares, 28 link clicks, 4046 impressions
- Instagram
 - Link: https://www.instagram.com/p/DJpmVlqtZSV/?utm_source=ig_web_copy_link
 - 33 likes, 3 link clicks, 1272 impressions

5/28/25 **Composting in the Metroparks**

Caption: 🐑 What happens to all the manure from our adorable spring lambs and goat kids? At the Kensington and Wolcott Mill Farm Centers, it's turned into compost that helps grow pumpkins, fertilize landscapes, and cut down on waste. In an average year, the farm's employees clean up about 300,000 lbs of animal manure and dirty bedding. Now, we're testing new composting methods to boost sustainability across all 13 Metroparks.

🌱 Dive into the dirt (in a good way) here: <https://www.metroparks.com/composting-in-the-metroparks/>

- Facebook
 - Link: <https://www.facebook.com/share/p/1EDaHk37zf/>
 - 20 likes, 1 share, 7 link clicks, 4787 impressions
- Instagram
 - Link: <https://www.instagram.com/p/DKNpd4PswTs/?igsh=MTljM3ZoaWFmYWV2aw==>
 - 58 likes, 2 shares, 5807 impressions

6/11/25 **Clean Air Action Days and National Clean Air Day**

Caption: Did you know air quality alerts are becoming more frequent and starting earlier in the year? 🌍 Ozone and Clean Air Action Days are issued when outdoor air conditions may pose health risks due to pollutants like ground-level ozone or wildfire smoke. This week's blog explains what triggers these alerts and how Metroparks staff adapt park operations to reduce emissions and protect visitor health. Plus, learn about National Clean Air Day on June 19, a day dedicated to raising awareness about air quality and encouraging actions that lead to cleaner, healthier air for all.

Read the full blog at <https://www.metroparks.com/clean-air-action-days-and.../>

- Facebook
 - Link: <https://www.facebook.com/share/p/164M6KNP9D/>
 - 18 likes, 1 comment, 6 shares, 8 link clicks, 7774 impressions
- Instagram
 - Link: <https://www.instagram.com/p/DKxsl93TBd7/?igsh=aTJpN2l0cmtkY2s5>
 - 21 likes, 1322 impressions

7/2/25 **Keep It Clean**

Caption: What goes in the bin — and what should go home with you? Proper sorting of trash

and recyclables helps keep the parks beautiful and reduces harm to local wildlife. This week's blog breaks it all down, including what not to recycle and why fishing line disposal matters more than you might think.

Discover how to be part of the solution at <https://www.metroparks.com/keep-it-clean-blog/>

- Facebook
 - Link: <https://www.facebook.com/share/p/164M6KNP9D/>
 - 16 likes, 3 shares, 2 link clicks, 5694 impressions
- Instagram
 - Link: <https://www.instagram.com/p/DKxsl93TBd7/?igsh=aTJpN2l0cmtkY2s5>
 - 37 likes, 2 comments, 4529 impressions

8/27/25 Expanding Community Resiliency through Rain Gardens

Caption:  Every storm has a story and we're changing the ending.

Thanks to the [U.S. Environmental Protection Agency](#) GLRI Grant, Lake Erie Metropark now has a thriving 7,130 sq. ft. rain garden filtering runoff and protecting marshlands. With the [Michigan Department of Environment, Great Lakes, and Energy](#) Watershed Council Grant, we're taking the next step: expanding rain garden education, launching tool lending libraries, offering scholarships, and partnering with [Washtenaw County Water Resources Commissioner's Office](#) and [St. Suzanne Cody Rouge Community Resource Center](#) to support both residents and green jobs for SWST graduates.

Read the full story of how rain gardens are reshaping Southeast Michigan's water future:

<https://www.metroparks.com/expanding-community.../>

- Facebook
 - Link: <https://www.facebook.com/share/p/1A5sGNE4eC/>
 - 16 likes, 4 shares, 3 link clicks, 1443 impressions

9/3/25 Solar Paddle Shack Conversion

<https://www.metroparks.com/solar-projects-in-the-parks.../>

- Facebook
 - Link: <https://www.facebook.com/share/p/1a8TsooahT/>
 - 76 likes, 4 shares, 10 link clicks, 3880 impressions
- Instagram
 - Link: https://www.instagram.com/p/DOLtcDZjsXj/?utm_source=ig_web_copy_link&igsh=MzRlODBiNWFiZA==
 - 49 likes, 3 shares, 4054 impressions

10/15/25 Leave the leave this fall...

<https://www.metroparks.com/leave-the-leaves-this-fall-a-smart-choice-for-your-lawn-and-for-wildlife/>

- Facebook
 - Link: <https://www.facebook.com/share/p/1ZxtoKhGsZ/>
 - 46 Likes, 2 Comments, 8 Shares, 19 Link Clicks, 4742 Impressions
- Instagram
 - Link: https://www.instagram.com/p/DP2lwn0D Kv/?utm_source=ig_web_copy_link&igsh=MzRlODBiNWFiZA==
 - 106 Likes, 13 Shares, 3514 Impressions

11/12/25 Fall Leaves and Stormwater: Managing the Season Mindfully

<https://www.metroparks.com/fall-leaves-and-stormwater-managing-the-season-mindfully/>

- Facebook
 - Link: <https://www.facebook.com/share/p/1C3yFK1rH8/>
 - 14 Likes, 1 Comment, 1 Share, 3 Link Clicks, 1433 Impressions
- Instagram
 - Link: https://www.instagram.com/p/DQ-V0e4jLAK/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 44 Likes, 1 Comment, 1240 Impressions

100%

100% of the action has been completed and ongoing.

- Action 2.2: Collaborate with other departments, partners, and the community to create an annual story collection process about topics including but not limited to: Clean Air Action Days, prescribed burns, burning tree debris, environmental justice, mental health and wellness, composting/food waste, recycling, Leave No Trace campaigns, and reducing energy and fuel consumption.
 - 12-month calendar of a blog post schedule is complete with the following identified: date, topic, person writing, organization partnership.
 - Writing Blog series on Environment and Climate action. This is shared over social media channels. The Metroparks are also tagging other organizations climate related posts.

Topic	Publish date
Attracting backyard birds	1/1/2025
Softened shorelines	1/8/2025
Planning for pollinators	1/15/2025
Rain Garden Classes	1/22/2025
Values of wetlands	2/5/2025
Actions to protect wildlife (windows, no rodenticide)	2/12/2025
Art, social justice, environmental	2/19/2025
Recognizing/reporting invasives	2/26/2025
Workdays and other ways to get involved	3/5/2025
Ethics and best practices	3/12/2025
World Frog Day	3/19/2025
Prescribed fires	3/26/2025
Benefits of indigenous trees	4/2/2025
benefits of beavers in parks	4/9/2025
Values of no mow zones	4/16/2025
Earth Day is every day in the Metroparks	4/23/2025
What/why/how green schools	4/30/2025
Supporting birds during migration	5/7/2024
What HCMA does to reduce	5/14/2025
Macroinvertebrates	6/18/2025
Amphibians of Michigan	6/25/2025
Vultures	8/13/2025
EV vehicles and golf fleet	8/20/2025
Cody Rouge/rain gardens	8/27/2025
Paddle shack at Stony	9/3/2025

Moths	9/10/2025
Tree pests and diseases	9/17/2025
Fall migration and lights out for birds	9/24/2025
Fall planting - indigenous plants	10/1/2025
Opossums and raccoons	10/8/2025
Leave your leaves, etc.	10/15/2025
Bats of Michigan	10/22/2025
Cedarbrook	10/29/2025
Owls of Michigan (inc. owling ethics!)	11/5/2025
Autumn actions / Stormwater Day	11/12/2025
Flying squirrels	11/19/2025

100%

100% of the action has been completed and ongoing.

Metrics of Success

- 100% Complete and Ongoing: Collaboratively create a monthly engagement, combined annually as a story collection (12 stories).
 - 17 climate and environment blogs have been written and posted
- 100% Complete and Ongoing: Provide four educational workshops or speaker series events about climate initiatives, conducted by industry leaders, aimed to increase the knowledge of Metroparks staff and visitors.
 - Lunch and Learn
 - Feb. 11, 2025, Shoreline Restoration, Erick Elgin, MSU Extension
 - March 13, 2025, Eco Art and Community Engagement, Halima Afi Cassells, Sidewalk Detroit
 - April 22, 2025, Keep it Clean Public Campaign, Danielle Mauter, Metroparks
 - June 17, 2025, Composting, Pat Bigelow, Metroparks
 - August, Transportation Initiatives, Jim O'Brien, Metroparks
 - Dec. 2, 2025, Precipitation, Runoff and Erosion, Cameron Kniffen-Frost, DZS.
 - Additional Training Opportunities available in each department as documented in the CAP Training Documentation Log

Objective 3: Integrate concepts of climate change into existing and new programs at the Metroparks and throughout our region.

Near-term Actions

- Action 3.1: Increase Green School participants across the five-county region by 10% by 2028.
 - First step is to determine how many green schools the Metroparks work with currently.
 - Met with Michigan Green Schools Coordinator Samantha Lichtenwald on September 6, 2024, to learn baseline information about the MI Green Schools program.
 - We learned that in 2024 each county had this many schools participate:

- Macomb – 81 schools certified
 - Oakland – 92 schools certified
 - Wayne – 57 schools certified
 - Livingston – 11 schools certified
 - Washtenaw – 18 schools certified
- Schools are certified on an annual basis, so the numbers in each county change annually, which may create challenges for our metric of increasing green schools by 10% by 2028.
- Metroparks CAP goal is to increase number of green schools 10% by 2028; this would be 26 more schools certified. This is a moving target based on the number of schools that apply each year, because the designation is only for one year.
- The recommendation is that the committee discuss the metric needs to be clarified or rewritten.
- Update:

After discussion at several CAP EE Team meetings, the recommendation is to **remove Action 3.1 from Objective 3**. EGLE leads Michigan Green Schools program. Metroparks interpretive programs will continue to support teachers who are looking for programming to support their Green Schools Certification.
- Action 3.2: Increase teacher training opportunities by 10% by 2028, by offering accredited continuing professional development to improve teachers' personal understanding and ability to incorporate current data and science of our changing climate and its impacts into classroom instruction.
 - 8 Russell Foundation Grant Science Learning Box Workshops
 - 78 registrations.
 - These focused on Plants, School Gardens, Birds, Ecosystems, and Water Quality
 - 5 Early Childhood Workshops took place
 - 147 registrations
 - Focused on helping early childhood teachers bring nature into their classrooms
 - 5 BWET Workshops took place
 - 25 registrations
 - Focused on Water Quality and Environmental issues and activities

TEACHER WORKSHOPS

Are you a teacher interested in providing more hands-on outdoor learning opportunities for your students? Well, the Metroparks are here to help.

In addition to offering a wide variety of field trips and in-school programs, we are now offering teacher workshops. The workshops are created to teach you projects you can do with your students throughout the year regardless of the size of your outdoor learning space. We'll focus on projects that relate to topics of the outdoor world around us; how they tie to the standards, and how to use student engagement with the natural world to build learning across the content areas.

The best part is you can also earn State Continuing Education Clock Hours (SCECHs) by attending our workshops.

March 1 - Exploring Ecosystems: Stony Creek Metropark

March 14 - Water Quality: Lake St. Clair Metropark

April 26 - School Gardening: Kensington Metropark

May 3 - Exploring Plants Outdoors: Oakwoods Metropark

May 17 - Birds/Ornithology: Lake Erie Metropark

July 29 - Science Learning Outdoors: Oakwoods Metropark

October 18 - Science Learning Outdoors: Lake St. Clair Metropark

November 1 - Science Learning Outdoors: Kensington Metropark

November 15 - Science Learning Outdoors: Oakwoods Metropark

December 13 - Climate Connections to Our Great Lakes: Willow Metropark

100%

100% of the action has been completed and ongoing.

- Action 3.3: Collaboratively develop new programs by 2025, that allow students to research climate change effects (e.g., green-up/green-down, water quality, invasive species).
 - Evaluation of current programs has begun. Some processes are in place however more work will be done throughout the year.
 - BWET Grant activities will focus on water quality.
 - Environmental Outreach Interpreter has scheduled several rain garden and water quality programs in 2025.
 - The Interpretive Department completed training - Introduction to NAAEE Guidelines for Excellence – Educating for Climate Action and Justice at the March 3, 2025. All Interpretive Meeting and worked to identify ways Climate Action are currently addressed by programming and how concepts may be added.

100%

100% of the action has been completed and ongoing.

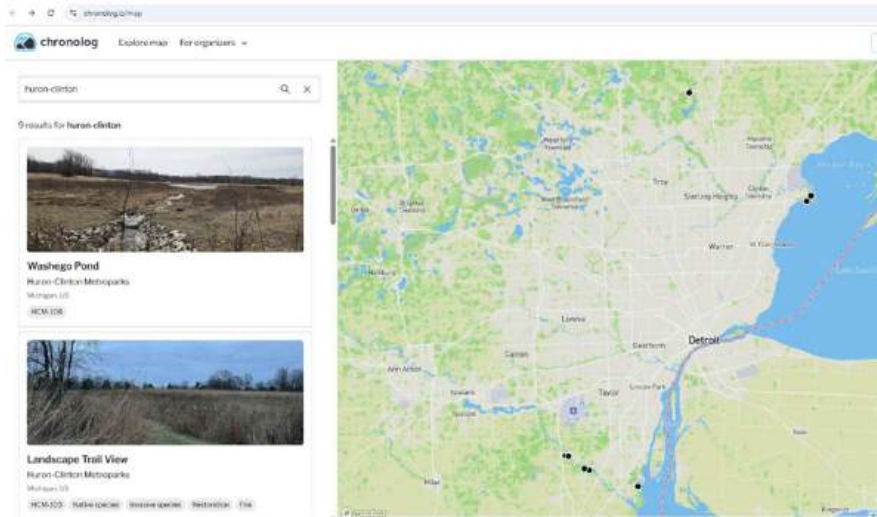
- Action 3.4: Beginning in 2024, address climate action in exhibits and programs.
 - A process for tagging in Rec Trac for stormwater and climate action public programming and facility programs has been implemented.
 - Rain Garden Program continued in 2025 with an emphasis on providing stormwater management in a changing climate in equity emphasis areas of Wayne County. Plans are in place to continue to grow the program in 2026.
 - 186 Participants including online and in-person classes
 - Rain Garden 101 programs took place at partner locations such as libraries
 - 56 participants for these in-person classes
 - The Climate Classroom was added to the Metroparks website, under the “Things To Do” menu (<https://www.metroparks.com/climate-classroom/>), to allow the public to see at a glance where there are climate action-related programs taking place and how they can participate.
 - A screenshot of current opportunities is below:

CLIMATE CLASSROOM
January 30-February 27 - Master Rain Gardener: Online Class
February 13 - Rain Gardens 101: Detroit Exploration & Nature Center
March 13 - Eco Art and Community Engagement
April 21-25 - Earth Week Virtual Happy Hour
May 17 - Rain Garden Tour: Lake Erie
May 17 - Native Plant Sale & Swap
July 10-August 7 - Master Rain Gardner Class: Westland Public Library
July 29 - Master Rain Gardner Class: Detroit Public Library Main Branch

75%

75% of the action has been completed.

- Action 3.5: Beginning in 2024, create an images-based community science project.
 - Photo Stations (Chronolog) locations have been identified and installed in the following Metroparks, Stony Creek, Lk. St. Clair and Dexter Huron, Willow, Oakwoods and Lake Erie
 - 9 Chronologs are installed and have 311 contributions to date.
 - <https://www.chronolog.io/project/HCM>



100%

100% of the action has been completed and ongoing.

- Action 3.6: Beginning in 2024, staff will consider climate action best practices when planning and implementing programming.
 - Audit of stormwater and climate action tag usage when programs are booked in RecTrac.
 - Conduct 50% of programs annually as part of the center repertoire of public offerings.

40%

40% of the action has been completed.

Metrics of Success

- Removed : Number of Green School participants increased by 10%.
 - Removed this metric, after learning more about this EGLE Program.
- 100% Complete: Number of teacher education programming offered by 10%, and feedback received from participants. Staff becomes certified to lead MEECS Climate Change Curriculum
 - MEECS Climate Change Curriculum Workshop offered July 2024 (100% more climate change workshops than offered in 2023)
 - Participants were asked to complete post-program evaluation
 - 10 teacher workshops were held in 2025
- 50% Complete: Internal audit conducted of interpretive programs and displays for climate relevant messaging.
- 25% Complete: Conducted 50% programs annually as part of the center repertoire of public offerings.
 - Rectrac Tags implemented to begin regular recording of CAP and Stormwater programs
 - Evaluation of current programs for messaging is ongoing
- 75% Complete: Climate change messaging incorporated in new interpretive exhibits as the feature of the exhibit or as a supplement to the core message AND Climate change messaging incorporated in programs (including special events, interpretive programming, etc.)
 - Photo Stations are installed and activated, for visitors to take images within the parks over time
 - Rain Garden programming

- Keep It Clean
- Earth Week Happy Hour
- Climate Classroom

Objective 4: By 2028, host an Interpretive Regional Climate Action Conference, encouraging Interpreters and educators from across the region to attend and present on climate-related programming that they conduct. This would introduce staff to potentially new, innovative ways of presenting climate programming.

Near-term Actions

- Action 4.1: Work with partnering organizations to host a Climate Action Conference for formal and informal educators by 2028.
- The Winter Workshop was held at the Environmental Discovery Center on January 19, 2024, with a theme of: “Interpretive Preparedness: A Focus on Resilience in Interpretation,” participants enjoyed advice and story-sharing from peers on staying relevant during changing climates. From the light-hearted to serious content, and professional development, the sessions during this workshop will have a little of everything including a foremost topic in our field: incorporating climate action.

76 participants attended from the following organizations:

- Michigan Department of Natural Resources
- Johnson Nature Center
- University of Michigan
- US Fish and Wildlife based out of the Detroit International Wildlife Refuge
- Oakland County Parks
- Crosswinds Marsh - Wayne County Parks
- Dinosaur Hill Nature Preserve
- DZS - Detroit Zoo and Belle Isle Nature Center
- Belle Isle Conservancy
- Cedar Creek Institute
- Oak Nature Center

9 sessions were offered:

- Composting
- The Unhuggables: Conserving the Eastern Massasauga Rattlesnake and Michigan’s Natural Heritage
- Adventure Challenge Education: A Social-Emotional and Teambuilding Opportunity for Students and Staff
- 3D printing in interpretation and classroom education
- The Future of the Past: The National Register
- Climate Change in Interpretation: Tools for Engagement and Action
- Tracking the Untrackable: Snowmen and Sasquatch
- Nature Preschool 101
- Recipe for Preschool Program Success



Yu Man Lee from MNFI giving rattlesnake presentation.

○ Regional Informal Educator Climate Action Workshop

The Regional Informal Educator Climate Action Workshop will take place September 8, 2025, at the Environmental Discover Center at Indian Springs Metropark, with collaboration from the Michigan Alliance for Environmental and Outdoor Education. Guest speakers and Metroparks employees will lead several concurrent sessions.

- There were 60 registered attendees.
- Guest speakers from the Michigan DNR, Sidewalk Detroit, Michigan Department of Health & Human Services, Cranbrook Institute of Sciences, The Detroit Zoo and Metroparks employees led several concurrent sessions including:



- Project Learning Tree and WILD Favorites for Climate Education
- Rain Chain Workshop
- Public Health and Climate Change in Michigan
- Air, Water and Earth – Engaging Weather and Climate Change for 6th-8th Graders
- Rooted in Reflection: Contemplative Pathways to Climate Action and Justice
- Science and Stewardship in the Heart of the Great Lakes
- Creating Place-Based Exhibits that Spark Curiosity and Engage the Senses

Pictures are from different sessions of the Regional Informal Educator Climate Action Workshop.



100%

100% of the action has been completed and ongoing.

Metrics of Success

- 100% Complete: Host climate action conference by 2028.
 - Created and Hosted a Regional Informal Educators Climate Action Workshop
 - Hosted Winter Interpreter Workshop with some sessions on Climate Change
- 100% Complete: Conference evaluations were conducted.
 - Conference evaluation was conducted for the 2025 Winter Interpreter Workshop
 - Conference evaluation was conducted for the 2025 Informal Educators Climate Workshop

Long-term Actions

- Action 4.2: Expand/ramp up Climate Action Conference based on feedback from previous conference to increase effectiveness and ensure learning-outcomes are up to date.

0%

0% of the action has been completed and ongoing.

GOAL 2. PRESERVATION AND CONSERVATION OF NATURAL RESOURCES

Protect and enhance natural resources to ensure longevity of important ecosystems in a changing climate, to preserve these resources for the benefit of future generations.

Near-term Actions

- Action 5.1: Identify important habitats and determine which ecosystem types are most threatened by climate change. Habitats will be identified and ranked by 2028.
 - Staff created an inventory of the natural communities' assets in GIS.
 - A survey is currently being conducted to determine updates to the natural communities and changes that may have occurred. The survey is open for staff input until September 13, 2024.
 - Survey was completed, review of results ongoing.
 - Define and identify natural areas that are remnant or restored natural communities based on current AGOL map. Update the Natural Community layer to reflect these differences. Rank Natural Communities based on Global Rank and State Rank and include climate threats based on community abstracts.
 - Natural Areas Crew have written a management plan for Hudson Mill's wet-mesic prairie. Management work started over the winter by NAC and continued into Q3 with contractors treating invasive plants.
 - Identified eleven elemental occurrences through data sharing with Michigan Natural Features Inventory.
 - Using GIS to identify important habitats including acres and state ranking of natural communities, work ongoing.

50%

50% of the action has been completed.

- Action 5.2: Create a formal review process for the Natural Resources Department to assess the impact of trails and development on natural areas with multi-departmental review, to be implemented on new developments, repair work, etc., by 2028.
 - Develop a standard operating procedure that includes if this, then that type of checklist for use by other departments during project planning, expanding, construction.
 - The formal review will include identifying issues such as soil compaction, impact to trees, fragmenting habitats, disturbance bringing in invasive species.
 - Tree Standards and Site Restoration Plan will capture this effort. This plan is in an early draft form.
 - A site visit was held to assess a connector trail through Huron Meadows Metropark. NR Staff was unavailable and will do a desktop review and separate site visit to assess impact on natural areas.
 - Natural Resources and Planning elaborated on several trail changes, including Hudson Mills, Huron Meadows and Stony Creek.

20%

20% of the action has been completed.

- Action 5.3: Identify specific tree species that are vulnerable to a changing climate and select suitable replacements (for all new plantings) that will preserve ecosystem integrity under changing conditions. These trees should be used in all landscaping, project design, and restoration efforts by 2028.
 - Research continues to identify trees vulnerable to climate change and best practices.
 - Tree and Site Restoration Plan is being written by the Natural Resources Dept.
 - This guide will include:
 - Tree restoration standards, guiding principles, best practices for planting/location, and a list of native trees.
 - A quick reference guide will be created to include as an appendix in bid documents.
 - Reference material will be included for staff (e.g. engineering, planning, purchasing, maintenance supervisors)
 - Appendices to specific department needs e.g. "I need to replace a tree" "I'm bidding a project, what is required" "A patron is wishing to donate a tree."
 - Annual, no mow areas, bioswales, include seed mixes, donation trees as an addendum.
 - Work has continued to progress on this document.
 - Created a "Tree Tracker" form for planting trees. To be used by all staff in all parks for submittal after work completed. Will assist in tracking towards our planting goals.



50% of the action has been completed.

Metrics for Success

- 25% Completed/Ongoing: A ranked list of important habitats, vulnerable to climate threat by 2028.
- 10% Completed/Ongoing: Formal review process for trail development established by 2028.
- 50% Completed/Ongoing: All landscaping, project design, and restoration efforts are utilizing suitable tree species by 2028.

Long-term Actions

- Action 5.4: Create an "eyes-in-the-field" type app or program, to document presence of endangered species, by crowdsourcing data collection and helping educate staff and the public. This would include a portal for invasive species identification and reporting, similar to the Midwest Invasive Species Information Network. Target pilot app or program for internal use and testing by 2028, and release for public use by 2033.
 - Conversations included discussion on using a pre-existing app like iNaturalist, which uses citizen science to count and monitor species in specific areas. Visitors and staff can submit photos of plants, animals, fungi, etc to iNaturalist projects created by staff. Projects can be made for each park, or even sections of a park if more specific data is desired.
 - Incorporated iNaturalist Bioblitz into Lake Erie Family Campout in August.
 - Discussed using Survey123 for collecting flora and fauna observations at multiple parks.
 - Recovered admin access to iNaturalist.
 - Incorporated iNaturalist Bioblitz into Lake Erie Family Campout in August.
 - Provided a link to HCMA Nature Center staff to directly report Eastern Massasauga Rattlesnake (EMR) siting to MNFI through Survey123.
 - Purchased multiple Chronolog stations. 9 chronologs have been installed in 2025 across multiple Metroparks. <https://www.chronolog.io/map>. Since the chronologs have

been installed, 416 photos have been taken by 288 contributors.

50%

50% of the action has been completed.



Lake Erie Metropark, Riley Creek overlook chronology station. In 2025, 95 pictures from 82 contributors have been uploaded from this location.

- Action 5.5: Develop habitat or species management plan for critical threatened and endangered species identified within the Metroparks, with a section devoted to climate change pressures and strategies to mitigate them by 2028. We will begin to address species of special concern by 2033. Each plan will be reviewed and approved by the Board of Commissioners. Actions will be identified and integrated into relevant park master plans and budgeted on a prioritized annual basis.
- The committee has accessed current work done by the Natural Resources department. A species lists for different management areas throughout all Metroparks. Natural Resource staff annually survey for presence/absence of threatened and endangered (plant) species. In 2023, a management plan was created for the Eastern Prairie Fringed Orchid at Lake Erie Metropark, which includes information on the pressures of climate change.
 - A management plan was implemented for Eastern Prairie Fringed Orchid (EPFO) in 2023. By following this plan, NAC found a record number of orchids in 2025 with a count of 114 individual plants.
 - Applied for permit and funding for ongoing monitoring and restoration of EPFO.
- Eastern Massasauga Rattlesnake surveys started at Kensington, Hudson Mills, Indian Springs Metroparks. Natural Resources staff will assist Michigan Natural Features Inventory (MNFI) in surveying likely habitat for two weeks in April. MNFI will continue surveys throughout the summer.
- Reviewing the threatened and endangered species database.

10%

10% of the action has been completed.

Objective 6: integrate our land management best practices to align with the changing climate and adapt habitat management strategies and plans for on-the-ground work consistent with best management practices.

Near-term Actions

- Action 6.1: Identify staff training needs associated with this objective.
 - Preservation and Conservation of Natural Resources subcommittee completed a survey for potential educational needs. CAP Education and Engagement survey completed, and results will provide better insight.
 - Results: 1. Climate change, how it affects fieldwork e.g suitable native species selection for landscaped areas. 2. Workdays to educate community partners and volunteers for best management practices. 3. Training with new equipment and why we are reducing emissions, thinking greener in general. 4. Educate best management practices for field rotation, no till farming, cover crop planting etc. 5. Composting practices. 6. Innovative carbon storage solutions. 7. Fuel assessment and carbon release, related to prescribed fires and burning tree debris; internal and park visitors.
 - Evaluation will occur to monitor need of new training opportunities.
 - A question has been included in 2025 Employee Engagement Survey about Climate Action Plans awareness and needs for training.

100%

100% of this action has been completed and ongoing.

- Action 6.2: Create and enact an Early Detection and Rapid Response (EDRR) survey protocol, to detect and respond to emerging invasive species threats, specific to each Metropark by 2028.
 - Current EDRR surveys underway:
 - Lake St Clair – Water Primrose
 - Wolcott Mill – Spotted Lanternfly/tree of heaven
 - Stony Creek – Spotted Lanternfly/TOH, Swallow-wort, Porcelainberry
 - Indian Springs – Spotted Lanternfly/TOH, Swallow-wort
 - Kensington - Spotted Lanternfly/TOH, Swallow-wort, Siltgrass survey (found, 2025)
 - Huron Meadows – Tree of Heaven
 - Hudson Mills – Siltgrass survey (found, August 2024)
 - Dexter-Huron – Stilgrass survey (not yet found)
 - Delhi – Japanese Stilgrass (known population)
 - Lower Huron
 - Willow
 - Oakwoods
 - Lake Erie – Frogbit, Flowering Rush

pictures of Stilgrass



- Staff are working on a Stiltgrass literature review and protocols to develop a stiltgrass survey best management plan; this will hopefully translate to other locations and species.
- In August 2024, Natural Resources staff found a new population of Japanese Stiltgrass in the northern section of Hudson Mills Metropark. After initial observation, staff completed extensive surveys, two rounds of treatment, and notified park neighbors of the new invasive plant in the region. Plans include one more round of treatment and coordinating with power line companies to slow the spread. Stiltgrass was first found in Michigan in 2017 in Washtenaw County. Previous known populations exist at Delhi Metropark, and continuing treatment has resulted in smaller populations.
- In 2025, staff found a Stiltgrass population at Kensington Metropark and immediately surveyed and treated in September.
- MSU completing research at Lower Huron and Huron Meadows to surveying tree of heaven stands and the threat of invasive new Spotted Lanternfly (SLF) in SE Michigan. SLF surveys continued through 2025 by contractor (Superior Invasives), paid for by MISGP grant.
- Update:
 - Number of acres surveyed by Superior Invasives for SLF at Kensington, Stony Creek, Indian Springs, Wolcott Mills – 791 acres
 - Hours spent treating Tree-of-Heaven (preferred host for SLF) – 52 hours
 - Acres surveyed and/or treated for Tree-of-Heaven – 43 acres
 - Number of acres treated for Stiltgrass between Hudson Mills, Delhi - None found in Delhi 2024; 1 acre ROW in Hudson Mills
 - Acres surveyed for beech leaf disease – 27 acres
 - Acres of porcelain berry treated – 2 acres
 - Hours spent treating porcelain berry – 23 hours
- Discussion to develop the EDRR survey protocol to be specific to each species rather than to each Metropark since we don't know what will show up where.
- Partners from EGLE and LSC Cisma surveyed and found water primrose at Lake St Clair and Lake Erie Metroparks. Treatment of this watch-list invasive species was completed in September.
- Through a MISGP grant, a contractor continued surveying for Spotted Lanternfly at Kensington, Indian Springs, Stony Creek and Wolcott Mill Metroparks. As match for the MISGP grant, the NAC treated tree of heaven, the preferred host plant for spotted lanternfly.
- NAC surveyed for Lesser Celandine along high-risk areas, such as Huron River.



50% of the action has been completed.

- Action 6.3: Develop and implement a framework for assessing and reviewing fieldwork, monitoring ecosystems, and identifying the need to adjust practices based on climate changes by 2028.
 - Staff are evaluating a variety of practices such as southern hardiness zones for tree plantings, reducing emissions, evaluating if the prioritization of management units will change and equipment needed (Blowers, chainsaws, mowers).

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline

E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this Carbon Emissions report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.



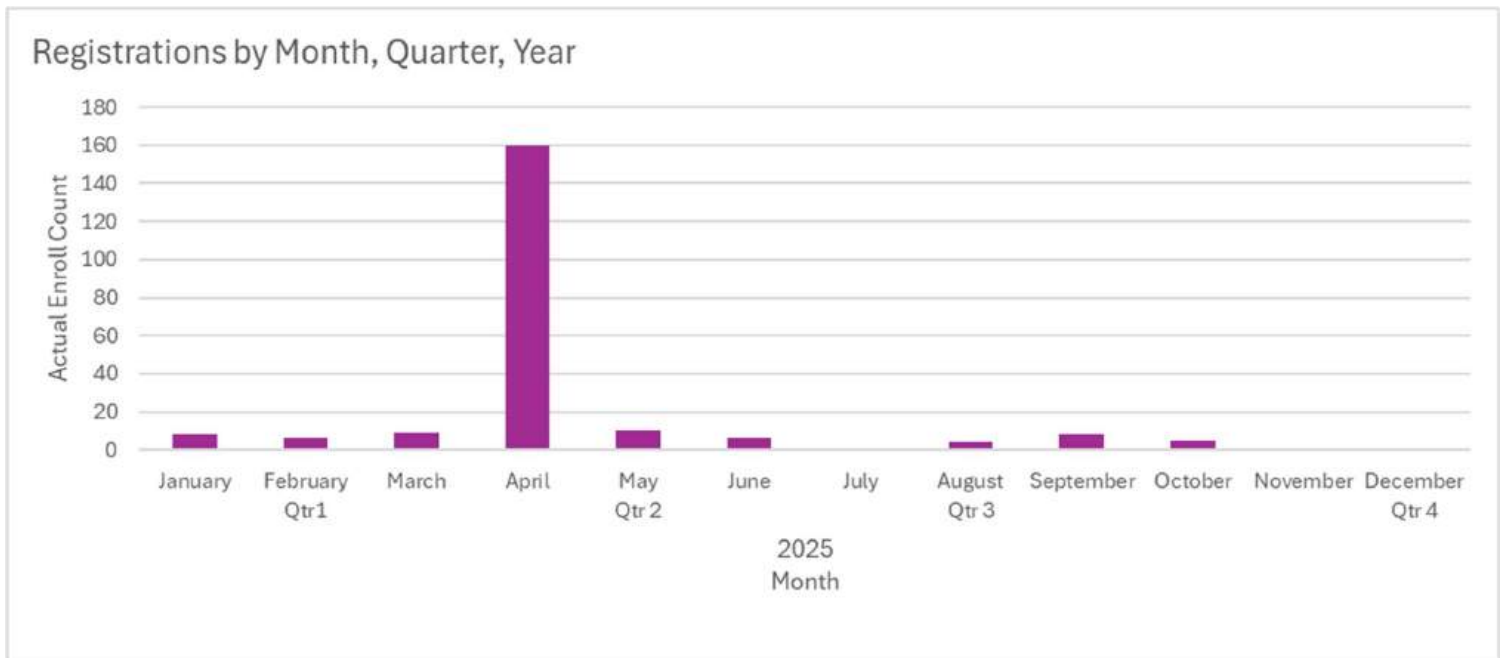
5% of the action has been completed.

- Action 6.4: Seek training opportunities for Metroparks staff to learn about climate change and how it affects their fieldwork. Training will include suitable native species selection for landscaped areas.
 - The Environmental Discovery Center hosted a Winter Interpreters Workshop this January with a theme of Interpretive Preparedness: A Focus on Resilience in Interpretation. The EDC is hosting the workshop again in 2026.
 - Natural Resources attended conferences and trainings related to oak wilt, stewardship, and others related to climate change.
 - Many subcommittee members participated in Earth Week Virtual Happy Hour, touching on several subjects from committee work
 - Monday, April 21st: Invasive Species Awareness: @Katie Carlisle or @Julie Mclaughlin
 - Tuesday, April 22nd: Improving Air Quality: @Holly Clegg
 - Wednesday, April 23rd: Composting Made Easy @Patrick Bigelow and @Jessica Mazzoli
 - Thursday, April 24th: The Magic of Rain Gardens: @Jason Bibby
 - Friday, April 25th: Get Involved with Citizen Science
 - Natural Resources, Interpretive, and Planning staff along with interns attended a workshop at Lake Erie Metropark to learn about bioswale and rain garden installation and maintenance, which included native species selection.
 - In collaboration with Michigan Natural Shoreline Partnership, HCMA hosted a contractor training to teach the importance of natural shorelines, the native plants needed for them to be successful, and their importance to improving water quality and biodiversity. Two HCMA staff also attended the training.
 - Natural Resources staff attend Professional Stewards Hikes, which bring together professionals from the region tour project sites and discuss changing best management practices such as oak wilt, monitoring deer browse, beaver impacts, and beech leaf disease.



100% of the action has been completed and ongoing.

- Action 6.5: Use community partnerships and volunteer workdays to educate the public on changing best management practices and share lessons learned.
 - Continue collaboration between Natural Resources and Interpretative Services for volunteer workdays.
 - In 2025, Natural Resources Department hosted 29 volunteer workdays throughout the park system focused on invasive species removal, tree planting, and seed collection. Nine of the workdays were open to the public and 20 were with private groups. Volunteers spent almost 900 hours to improve 50 acres of natural area.



2025 Volunteer Registrations
for Workdays.

75%

75% of the action has been completed

- Action 6.6: Develop a policy of mowing reduction on Clean Air Action Days, to include as an update to the established mowing plan. This policy should identify and suggest the mowing of select critical areas, as needed, on Clean Air Action Days, forgo regular mowing during these days, and communicate to the public why mowing may be reduced in certain areas.
 - In the 2025 update of the Mowing Plan includes procedure relevant to Clean Air Action Days and designate "critical areas" with assistance from operations. <https://www.michigan.gov/egle/newsroom/mi-environment/2024/03/01/ozone-season-starts-march-1>
 - Staff are having conversations about what could be included in a Standard Operating procedure for Clean Air Action Days. Staff were asked to think about what they can do to address this, and a survey will be sent after Labor Day to gather more input.
 - Metropark Supervisors were welcome to fill out a Survey.
 - Standard Operating Procedure for Clean Air Action Days went out to staff for review. Next step will be asking for CEO signature and 2026 implementation.

95%

95% of the action has been completed.

Metrics of Success

- 50% Completed/Ongoing: EDRR survey protocol specific to each Metropark created.
- 5% Completed/Ongoing: Framework for assessing fieldwork and adjusting practices based on climate threats developed.
- 100% Completed/Ongoing: Identified staff will attend three climate-related training sessions by 2028.
- 75% Completed/Ongoing: Host volunteer days specific to educating the public on the reasons for changing best management practices for ecosystem management in a changing climate.
- 60% Completed/Ongoing: Policy regarding mowing on Clean Air Action Days created and implemented.
- Ongoing: Development of a communication strategy with the Marketing Department to communicate park actions (or non-actions) to the public.

Long-term Actions

- Action 6.7: Evaluate potential changes in equipment, reduction of 2-cycle engines, and guidance on more restrictive emission standards (e.g., California's).
 - Working with Transportation Subcommittee to create a “catalog” of battery-operated small tools (i.e. string trimmers, chainsaws etc.). Information from their inventoried items.



30% of the action has been completed.

- Action 6.8: Identify ways to address these changes in purchasing policy and vendor offers.



0% of the action has been completed.

- Action 6.9: Seek grant funding to assist in this conversion.



0% of the action has been completed.

Objective 7: Enhance, expand, and restore natural areas and strengthen the ability of ecosystems to combat pressures of climate change.

Near-term Actions

- Action 7.1: Improve Forest health and increase tree canopy cover to create healthy habitat, improve air filtration, and increase carbon storage in the Metroparks.
 - Staff will take thoughtful approach when assessing forest health, for example, thin maples from oak/hickory forest to encourage oak regeneration.
 - Staff are beginning to identify forests that will benefit from maple thinning and are creating procedure to monitor.
 - Contracted work in flood plain forests
 - 360 trees planted at Lake St. Clair Metropark to offset canopy loss from cottonwood

removals.

- Prescribed burns conducted in high quality forests to maintain and improve the habitat.
- Carbon storage study quantified carbon storage levels in natural communities throughout the Metroparks to create a baseline.



10% of the action has been completed.

- Action 7.2: Review known sensitive habitats and identify the habitats with the most potential for improvement. Update ranking system and prioritize three management units per district for targeted restoration by 2028.
 - Natural Areas Crew have written a management plan for Hudson Mill's wet-mesic prairie. Management work started over the winter by NAC and continued into Q3 with contractors treating invasive plants.
 - High quality area data has been acquired and is being reviewed to prioritize future management.



10% of the action has been completed.

- Action 7.3: Enhance selected no-mow zones with pollinator-friendly grassland and savanna species.
 - Already completed in 2024
 - Sprayed turf grass over 4.25 acres at Lake St Clair Metropark and seeded with pollinator-friendly species in 2022 and 2023. Once established, we will continue in adjacent no-mow areas.
 - Natural Area Crew annually collects and processes seeds, in addition to seeds being purchased. For 2024, there are plans to enhance the Wolcott Metropark North Branch Trails (old Golf Course), which is currently designated an annual mow area.
 - Lake Erie GLRI project is creating bioswales throughout the park, where previously it was regularly mowed or annually mowed.
 - Natural Resources is working with Kensington staff to incorporate seed ball distribution into family campout, which will hopefully improve no-mow areas.
 - Additional enhancements completed in 2024, Lake St Clair (Point), Wolcott Mill (NB Trails), Hudson Mills (Entrance fields, monarda prairie), Kensington (adj Farm Center), Willow (expanding Big Bend restoration), Lake Erie (tree planting and bioswale improvements).
 - The Mow Plan has been updated 2025-2027.
 - 2025 Mow Plan update shows we have decreased turf areas by 2% or 75 acres, decreased Annual Spot Mow by 1% or 39 acres, and increased Natural Areas by 3% or 191 acres. Staff continued to enhance several projects, including Lake St Clair shoreline and point, Hudson Mills entrance fields, Lake Erie shoreline.



20% of the action has been completed.

Metrics of Success

- 0% Completed/Ongoing: Expanded softened shoreline along inland lakes by 5% by 2028, up to 90% total natural shoreline makeup.

- 0% Completed/Ongoing: Met a 10% increase in natural shoreline cover through restoration of great lakes shoreline by 2028, and 20% by 2033.
- 20% Completed/Ongoing: Converted 100 acres of no-mow area to pollinator-friendly grassland and savanna habitats by 2028, and 200 acres by 2033.
- 0% Completed: Updated habitat ranking system, with three management units per district prioritized for targeted restoration by 2028.

Long-term Actions

- Action 7.4: Restoration efforts ongoing to target 2033.

0%

0% of the action has been completed

Objective 8: protect existing and acquire additional undeveloped lands as a resource to buffer ecosystems and infrastructure from the pressures of surrounding land use and effects of climate change. Consider divestment of undesired parcels and reinvestment in acquisition of critical parcels.

Near-term Actions

- Action 8.1: Review the current land acquisition/divestment policy (conducted by the Natural Resources Department leadership), and update if needed.
 - Land Acquisition and Divestment Plan was approved at the August 2024 Board meeting.
 - The Land Acquisition and Divestment Plan was drafted in May 2020. The plan was recently updated during the final team meeting regarding the stormwater parcel assessment project in Wayne County. The property acquisition team (Director, Deputy Director, Executive Assistant, Chief of Planning & Development, and Chief of Natural Resources) reviewed the updated acquisition language to include stormwater management as a consideration when reviewing parcels for acquisition.

100%

100% of the action has been completed.

- Action 8.2: Identify adjacent land managers and coordinate conservation of buffer ecosystems across boundaries, to be included in all ecosystem management plans by 2028.
 - In 2024,
 - Staff has begun making a list of potential adjacent land managers for management plans.
 - Met with partners from Ann Arbor area on surveying, monitoring, and treating Stiltgrass on landscape scale. Talked about surveying on neighboring property (Scio Twp) and creating best management plans for surveying.
 - With funding from EPA-GLRI, HCMA staff worked across boundaries to remove invasive species and engage with volunteers at Lake Erie Metropark and Wyandot of Anderdon Nation's Six Points property.

10%

10% of the action has been completed.

- Action 8.3: Acquire an additional 1000 acres, preferring in contiguous parcels, by 2028, for the specific purpose of maintaining as undeveloped land.
 - Storymap drafted by planning department prioritizes parcels for acquisition in Wayne County based on stormwater storage, filtering, etc.

10%

10% of the action has been completed.

- Action 8.4: Identify areas totaling 200 acres within currently developed lands that can be converted back to undeveloped areas by 2028.
 - The Mow Plan has been updated 2025-2027.

- A section of Kensington Group Camp has been converted, 6 acres
- 2025 Mow Plan update shows we have decreased turf areas by 2% or 75 acres



40% of the action has been completed.

- Action 8.5: Identify properties within Metroparks' ownership that are underutilized and good candidates for divestment, according to established acquisition and divestment strategy plan.



0% of the action has been completed.

- Action 8.6: Prioritize climate resiliency of parcel acquisition.
 - Storymap drafted by planning department prioritizes parcels for acquisition in Wayne County based on stormwater storage, filtering, etc.
 - Joined technical advisory committee for Huron River Watershed Council, looking at feasibility of a water fund that would protect land to improve water quality in the region. This will have an emphasis on climate change.



20% of the action has been completed.

Metrics of Success

- 100% Completed: Review current land acquisition/divestment policy, with policy recommendation for Board of Commissioners consideration (if needed).
- 10% Completed/Ongoing: List developed of adjacent land managers and conservation of buffer ecosystems.
- 0% Completed: 1000 acres of land acquired for preservation by 2028.
- 40% Completed: 200 acres of land converted from developed to undeveloped by 2028.
- 0% Completed/Ongoing: Acres of mowed turf decreased.

Long-term Actions

- Action 8.7: Decrease regularly mowed areas within the Metroparks by 5% by 2033.
 - <https://www.metroparks.com/wp-content/uploads/2023/07/Metroparks-Mow-Plan-2023.pdf>
 - 2025 Mow Plan update shows we have decreased turf areas by 2% or 75 acres, decreased Annual Spot Mow by 1% or 39 acres, and increased Natural Areas by 3% or 191 acres.



40% of the action has been completed.

- Action 8.8: Implement a cover crop planting policy, field rotation, and no till farming; seek equipment needed and training for staff; and identify best management practices for staff and conditions for leased land.
 - Staff determined how broad cover crop planting strategy will apply and create a definition for the Metroparks. For example, current farming practices within the Metroparks or if it is expanded to other areas of the parks or to leased lands. Examples could include stipulation in leasing

contracts for cover crop usage, fertilizer/chemical limits, or no-till practices in order to lease lands. Additionally, other areas of the park such as beaches could benefit from cover crops in the winter to help keep sand from blowing away.

- Committee conversations include collaboration between departments to ask Ag Equipment dealers to provide demo units of specialized planters needed for cover crop and no-till planting.
- Industry professionals or MSU Extension could provide training for staff to develop a plan using the most recent science-based practices. In addition, it's possible to partner with other ag organizations to host demonstrations/field days to showcase environmentally friendly agricultural practices.
 - Staff attended training on Cover Crop/Soil Health Improvement, which covered best practices that inspired future ideas and shared many resources to help towards implementation.
- Researched and priced out equipment that would be necessary to implement no till farming.
- Staff has identified of the 125 acres of agriculture at Wolcott Farm, 85 is currently no-till, 35 is cover crop, and only 4 acres have been tilled. In summary, 96% is either no-till or cover crop in 2025.



15% of the action has been completed.

- Action 8.9: Identify potential locations for solar, wind, and other green energy generation installations.
 - Solar panel study completed at Willow Metropark Golf Course.
 - Engineering added Solar panel studies to cart barn projects during the design phase.
 - Solar panels will be located at Stony Creek Metropark, Eastwood Beach, on the Paddle Shack. The panels will be mounted to the roof of the building.
 - The system will not be attached to grid and is self-powered with the ability to charge the batteries off a small suitcase generator if needed on cloudy days.
 - Metroparks and visitors will benefit of less noise pollution and lower carbon emissions emitted from the generator. A solar calculator to determine the required battery sizes and what type of draw we would have from the equipment in the facility. There should be a surplus available each day under normal conditions.



Staff installed two solar panels and four lithium iron phosphate batteries, and one charger/inverter to be installed at Stony Creek, Eastwood Beach, paddle shack.

Feedback from staff on how the solar panels are working:

- "The staff love how quiet it is to work the paddle shack this season. We have not had any issues with power this season." J. Erskine

- Staff is working out an issue with the firmware as the controller getting stuck on 100% charge.



10% of the action has been completed.

- Action 8.10: Implement conversion of developed land back to undeveloped.
 - A section of Kensington Group Camp has been converted, 6 acres
 - 2025 Mow Plan update shows we have decreased turf areas by 2% or 75 acres



10% of the action has been completed.

Objective 9: Build strategies into all “existing and future” plans to incorporate climate adaptation resilience.

Near-term Actions

- Action 9.1: Develop a policy with standards for selecting vegetation or trees for planting, selecting native species that are hardy or resilient to climate pressures by 2024.
 - Natural Resources staff are creating a Tree and Site Restoration guide that will include suitable replacements for new plantings, including species vulnerable to a changing climate. Additionally, native plants in gardens, rain gardens that will require less water and maintenance and will provide for pollinators.



60% of the action has been completed.

- Action 9.2: Advocate for local climate monitoring efforts, to incorporate future climate models and projections into climate resilience planning beginning in 2023. Examples of climate monitoring data sources to be used include FEMA’s Hazard Mitigation Plan, the EPA, USGS, and the State Senate.
 - Staff is identifying potential data sources. One source is the State of Michigan historical climate change data: <https://www.michigan.gov/mdhhs/safety-injury-prev/environmental-health/topics/mitracking/climate-change>



0% of the action has been completed.

- Action 9.3: Create regional partnerships to define mutual goals for integrating climate resilience plans and identifying funding sources by 2025.
 - Joined technical advisory committee for Huron River Watershed Council, looking at feasibility of a water fund that would protect land to improve water quality in the region. This will have an emphasis on climate change.



25% of the action has been completed.

Metrics of Success

- 60% Completed/Ongoing: Development of policy with standards for selecting vegetation or trees for planting and presented to the Board of Commissioners for consideration.
- 0% Completed: If adopted by the Board of Commissioners, policy implemented on all internal and contracted projects by 2028.
- 0% Completed: All lands leased by the Metroparks will hold lessee to internal standards according to the CAP by 2028.
- 5% Completed/Ongoing: Development of a database of regional partners and mutual goals for integrating climate resiliency plans and funding strategies.

Long-term Actions

- Action 9.4: Incorporate climate resilience and impact analysis into infrastructure development and maintenance planning.



0% of the action has been completed.

- Action 9.5: Review all current natural resources plans and incorporate specific strategies to combat climate change.



10% of the action has been completed.

Objective 10: Increase capacity for carbon storage in natural areas and pursue projects for the intentional storage of carbon.

Near-term Actions

- Action 10.1: Identify a consultant and/or partner to assess the level of carbon currently stored in the Metroparks.
- Update: RFP was awarded to CIS during the October board meeting.
 - Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.
- Next Step:
 - IT is determining best practices on tracking Metropark data for future use. Then high-level carbon emissions goals will be written for the organization.

100%

100% of the action has been completed.

- Action 10.2: Develop policy governing composting practices in internal operations by 2028.
 - This overlaps with Waste Sub-committee. There is a proposed pilot project for composting at Kensington in 2025.
 - Working with Waste sub-committee on composting at Wolcott for education in spring 2025.
 - BMPs are being formalized from Kensington Farm Center to share across the system with a pilot project testing 3 composting recipes.

5%

5% of the action has been completed.

- Action 10.3: Identify the education necessary to support innovative carbon storage solutions.
 - Committee participated in the Education and Engagement committee survey to identify high priority education topics. The intention is to have the subcommittee fill out the survey together to identify training needs within their CAP goal.
 - Survey to identify topics sent to subcommittee chairs. The intention is to have the subcommittee fill out the survey together to identify training needs within the CAP goal.
 - The identified topics include:
 - No mow areas
 - Reducing emission
 - Park connectivity projects

- Climate Action funding
- Transitioning to EV
- Runoff and Storm Drains
- Waste and Recycling
- Plant Selection
- Maintenance resources
- Climate Change predictions
- Transit opportunities
- Metroparks role in the regional
- Mitigating climate change on a small scale
- How is the world being impacted
- Best practices for communicating with the public regarding climate change
- Other

100%

100% of the action has been completed.

- Action 10.4: Partner to plant 10,000 native trees across the Metroparks' five-county area by 2028 (2,000 bare root saplings per year).
 - 2023-2024: 2500 trees were planted in the Metroparks.
 - 836 trees were planted in 2025 throughout the five-county area.

33%

33% of the action has been completed.

- Action 10.5: Incorporate fuel assessment and carbon release into planning related to prescribed fire and burning of tree debris. Provide education and rationale internally and broadly to Metropark visitors on these practices.
 - Staff are exploring the possibilities of alternatives to burning logs/brush. They are reaching out to partner organizations about their research into carbon release from prescribed burning as well as incorporate fuel load into burn prescriptions (low/medium/high) and compare to amount of carbon stored in healthy ecosystem to carbon release in prescribed fire.
 - Update: RFP was awarded to CIS during the October board meeting.
 - Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.
- IT is determining best practices on tracking Metropark data for future use. Then high-level carbon emissions goals will be written for the organization.



75% of the action has been completed.

Metrics of Success

- 100% Completed/Ongoing: Create and finalize a report on current carbon levels stored in the Metroparks.
- 5% Completed: Completed employee training(s) on carbon storage issues and strategies within the Metroparks.
- Ongoing: Composting policy created by 2028.
- 33% Completed/Ongoing: 10,000 trees planted.
 - 3,336 trees have been planted to date.
- 75% Completed/Ongoing: Prescribed fire and burning plans updated by 2028.

Long-term Actions

- Action 10.6: Engage in carbon offsetting, provide sink for vehicles or other emissions.



0% of the action has been completed.

- Action 10.7: Protect, expand, and improve tree canopy coverage.
 - Contracted work in flood plain forests
 - 360 trees planted at Lake St. Clair Metropark to offset canopy loss from cottonwood removals.
 - Prescribed burns conducted in high quality forests to maintain and improve the habitat.
 - Carbon storage study quantified carbon storage levels in natural communities throughout the Metroparks to create a baseline.



10% of the action has been completed.

- Action 10.8: Evaluate forestry management practices to selectively develop and harvest stands of timber for carbon storage initiative funding.



0% of the action has been completed.

- Action 10.9: Address procurement policies, local sources, food operations, and materials, to reduce transportation carbon costs and footprints.
 - Staff is exploring the possibility of having Metropark farms have the ability to produce consumable goods. Strategic plans could be developed to help offset items purchased with items grown/produced in house. Examples could include vegetables, annual and perennial flowers, pumpkins, Maple Syrup, and Ice Cream.



5% of the action has been completed.

- Action 10.10: Evaluate opportunity to purchase, or provide, Regional Carbon Banking or Credits.

0%

0% of the action has been completed.

GOAL 3. WATER QUALITY

Enhance built and natural stormwater infrastructure in preparation for increasingly intense storms and promote the protection of water quality.

Objective 11: Beginning in 2024, provide annual education opportunities to staff on issues of stormwater management and water conservation.

Near-term Actions

- Action 11.1: Develop methods of communication with and for Metroparks staff related to stormwater management and water conservation.
 - Water Quality committee participated in CAP Education and Engagement Survey collaboratively at Meeting #3. Survey results will provide staff training methods of communication.
 - The Metroparks environment and climate section of blog authored by Interpretive Department staff which highlights the following water quality initiatives as part of the blog cycle.
 - Four blogs relating back to Water Quality have been shared to the Environment & Climate section of our blog so far this year. They are:
 - [Rain Gardens: Your Neighborhood Superhero](#)
 - [Softened Shorelines Protect Water Quality and Improve Habitat](#)
 - [Growing our Let it Grow Zones](#)
 - [Earth Day is Every Day at the Metroparks](#)
 - LMS Training Stormwater Management
 - Lunch and Learn series.

100%

100% of the action has been completed and ongoing.

- Action 11.2: Offer staff in-house training, opportunities to attend webinars or other local conferences, and access to water quality resources for the purpose of expanding knowledge to incorporate into daily work.

- Erick Elgin from MSU Extension provided a Lunch and Learn to Metroparks staff on Natural Shorelines – what they are, why they are important, how they improve water quality.
- Sub Committee members attended the National Network for Ocean and Climate Change Interpretation Training.
- Continue in 2025 to compile list of related in-house training, webinars, local conferences, access to Water Quality resources for knowledge into daily work.
 - Zoning for Coastal Resilience Training, 2025 MAP/SEMCOG/EGLE/NOAA
 - Stormwater Conference
 - Michigan Environmental Compliance Conference
 - Metropark staff attended conference with climate initiative focus continuing education classes and these were reflected in the training log.
 - MSU Extension Wild About Conservation Webinar: Managing Stormwater in a Changing Climate
 - Great Lakes Educators of Aquatic and Marine Science: Restoring Urban Rivers
- Engineering and Natural Resources staff attending the Michigan Shoreline Partnership's shoreline training. Natural shorelines improve water quality by infiltrating runoff before reaching surface water.
- Water Quality subcommittee members attended a webinar on August 28 "Acquiring Land for Parks, Connectivity, and Conservation"
- Staff from Lake Erie, Natural Resources Dept., Planning & Development Dept., and Interpretive Services Dept. are putting together a workshop to take place in September. The workshop is funded partially through an EGLE green infrastructure stewardship workforce grant project will train both staff and workforce group in providing best practices to maintain green infrastructure following the completion of the Lake Erie Green Infrastructure project which is further detailed in action item 12.1.



Coastal Solutions Compendium

August 2025

Financial assistance for this project was provided by the Michigan Coastal Management Program, Water Resources Division, EGLE, with funding through the National Coastal Zone Management Program.

PROCEDURE	RECOMMENDED FREQUENCY ¹	TIMES PER YEAR ²	HOURS PER TIME ³	AVG. ANNUAL O&M HOURS ⁴	RATE/ HR ⁵	EQUIPMENT NEEDED ⁶ /MATERIAL COST ⁷	AVERAGE ANNUAL COST ⁸	NOTES
Inspect for ponded water and assess cause	Approx. bi-weekly after significant rain event	9.00	1.00	9.0	\$20	Trash bag/\$1	\$189	Time assumes generally no significant ponding but some trash removal each time.
Inspect for and remove obstructions at inlet and outlet structures								
Inspect for and remove accumulated trash								
Mow side slopes	Weekly	17.00	1.00	1	\$20	Mower/\$2	\$58	Material cost is for lawn mower gas or charging
Spot herbicide	Annually-Spring/Fall before seed	2.00	4.00	8.0	\$40	Trash bag & herbicide/ \$10	\$340	
Inspect underdrains for root obstruction	Every two years or as needed	0.50	2.00	1.0	40	Cable camera	\$40	Remove clean out cap and observe using cable camera
Clean underdrains when obstructed by roots	As needed	0.10	2.00	0.2	\$40	Root cutter/\$500	\$58	Assumes specialized contractor cleaning every ten years
Remedial maintenance for clogging, including replanting	As needed	0.20	16.00	3.2	\$40	Trash bags & plants/ \$200	\$168	Limit maintenance to areas of clogging. Rake surface to remove sediment clogs. Replace plants as needed. Assumed frequency every five years
Total							\$853.00	

¹ Recommended frequency per typical requirements. Actual frequency will vary based on site conditions

² Times per year is the inverse of the frequency. Used to calculate annual O&M hours

³ Labor hours required to complete the task

⁴ Average annual O&M hours accounting for frequency of activity (product of times per year and hours per time)

⁵ Many activities could be completed using volunteer labor but labor rate assumes use of paid workers

⁶ Some activities require readily available equipment while others require special equipment

⁷ Cost to complete the work one time using outside service and/or cost of special equipment

⁸ Average annual cost (for labor and materials cost accounting for frequency of activity)

Chart showing estimated annual cost for maintenance.

- Planning & Development, Interpretive, and Natural Resources staff attended a SEMCOG webinar on October 30, 2025 introducing two new planning tools designed to assist our green infrastructure projects to be evaluated for environmental impacts and stormwater considerations early in the project development process; 1) Eco Planning Tool (EPT): Provides quick, data-driven insights on potential environmental impacts, regulatory considerations, and cost-effective mitigation strategies for development, transportation, and green infrastructure projects; 2) Stormwater Planning Tool (SPT): Builds on the EPT with GIS-based modeling to estimate runoff volumes, pollutant loads, and the effectiveness of stormwater best management practices.

100%

100% of the action has been completed and ongoing.

Metrics of Success

- 100% Complete and Ongoing: Four educational experiences provided by Natural Resources Department and Planning and Development for staff across the Metroparks, in coordination with education goals/objectives about climate initiatives, conducted by industry leaders, and aimed to increase the knowledge of Metroparks staff, regardless of job classification.
- 100% Complete and Ongoing: Metroparks staff have participated in at least one workshop/webinar/continuing education seminar with a climate initiative focus that pertains to their department. Training will be selected by departmental lead or designated committees.
- 100% Complete and Ongoing: Staff can demonstrate learning by incorporating it into their work responsibilities (i.e., transfer of knowledge).
- 100% Complete and Ongoing: By 2025, two Learning Management System trainings will be identified and scheduled for staff participation.

Long-term Actions

- Action 11.3: Demonstration projects for long-term living labs.

0%

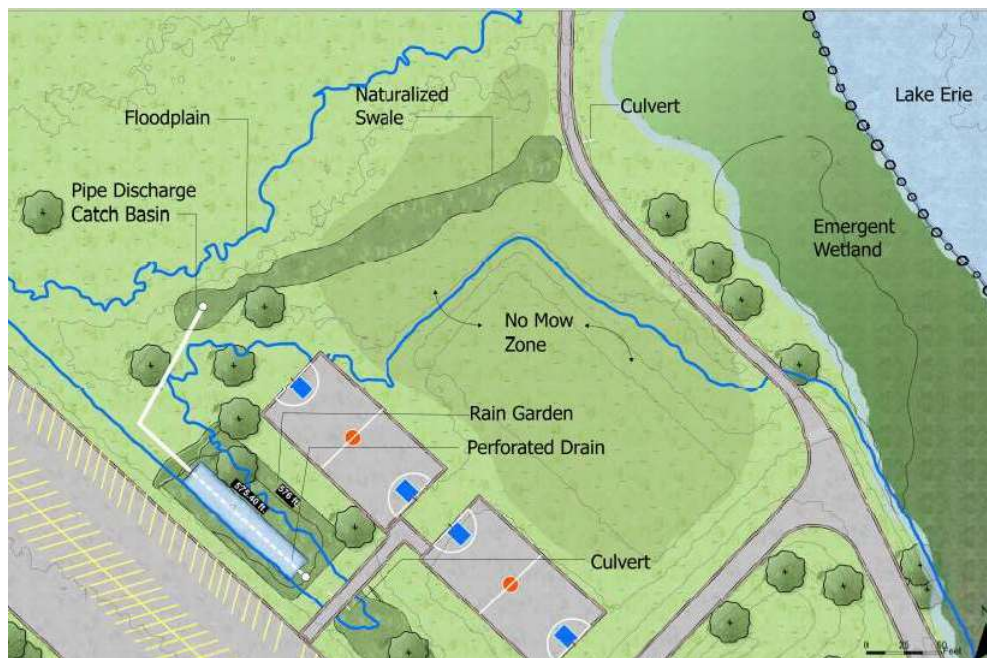
0% of the action has been completed.

Objective 12: Adopt innovative strategies to capture and manage stormwater in preparation for more severe storms and educate the public about these efforts.

Near-term Actions

- Action 12.1: Identify internal education needs related to stormwater management, including financial considerations.
 - Water Quality Subcommittee completed a survey (results in meeting #2 summary) for potential educational needs. CAP Education survey completed, and results will provide better insight. Committee will discuss projects and equipment in upcoming meetings to be proactive on 2025 budget items.
 - Staff are participating the LMS training: Stormwater Pollution, Baseline Management Practices.

- On-going Natural Resources and Planning and Development Departments along with Park Maintenance staff have begun to develop long term maintenance/stewardship training for staff following green infrastructure projects implemented. Currently the EPA-GLRI grant funded green infrastructure project wrapping up this summer at Lake Erie has the project team reviewing a draft



maintenance/stewardship plan for the green infrastructure improvements that will be transitioned this summer/fall from contractors over to park maintenance staff and volunteers. Following guidance from the Washtenaw County Water Resources Commission, a two-page maintenance manual is being created for both the Lake Erie naturalized swales and the rain garden.

Lake Erie Metropark Green Infrastructure project.

- EGLE Watershed Council Grant: Expanding Community Resiliency through Rain Gardens

- Goals:
 - Demonstrate the effectiveness of green infrastructure practices to reduce stormwater flow, namely rain gardens, at both the homeowner and community level. Objective: Conduct 6 Master Rain Gardener courses for 100 participants (80 in-person and 20 online), 10 Rain Garden-101 programs for 100 participants, and 4 stormwater educational booths at major community events. Total individuals reached in class setting is 200; additional reach will be achieved through event booths.
 - Increase the stormwater resiliency of equity communities in the Detroit River and Rouge River watersheds through the creation of rain gardens. Objective: A minimum of 35 rain gardens, collecting a total estimated 875,000 gallons per year, will be created by participants that have attended a Master Rain Gardener course. At least 5% of participants will volunteer to help maintain an already established community rain garden.
 - Provide hands-on job experience and employment opportunities for the Detroit Stormwater Specialist Training (SWST) workforce graduates. Objective: The project will contract with the St. Suzanne Cody Rouge Community Resource Center to hire SWST graduates to install 5 home rain gardens and maintain the existing rain garden at Lake Erie Metropark.
 - Partners include St. Suzanne Cody Rouge Community Resource Center (Cody Center), Detroit Public Library (DPL) and its branch locations, Washtenaw County Water Resources – Commissioner’s Office (WCWR).



25% of the action has been completed.

- Action 12.2: Work with partners and/or consultants to identify options and determine the viability of each.
 - Working with Don Carpenter and Brendan Cousino, Stormwater consultant’s regional stormwater plan. Planning department and Leadership are working on next steps.
 - The draft report from stormwater consultants Drummond & Carpenter, which will highlight opportunities to improve stormwater management and partnerships was presented to the project team on February 5, 2025. A project spreadsheet by the consultants is being placed on the CAP sharepoint landing site for any potential projects staff would prioritize for the consultants to generate 10 project profiles to assist with the identified grant opportunities.
 - The following project profiles generated.
 - Phragmites treatment across all applicable parks
 - General invasive species control across all 13 Metroparks
 - SC- Addressing TMDLs
 - General stormwater infrastructure repairs across all parks
 - Ken- Farm Center Stormwater Improvements
 - LH- Erosion Control issues on the Huron River
 - Willow- Washago Restoration
 - LSC- Black Creek Marsh Restoration
 - LSC- Huron Point Shoreline Restoration
 - Willow- Trail Restoration between Willow and Oakwoods
 - WM- North Branch Restoration
 - WM- North Branch Greenway Plan

100%

100% of the action has been completed.

- Action 12.3: Based on the findings, develop a pilot project utilizing innovative strategies (e.g., green roof, permeable pavement, bioswales, increase culverts).
 - Add green infrastructure training for Water Quality Subcommittee members in order to prioritize a list of potential pilot projects (rain garden/bioswale, shoreline stabilization, riparian buffers).
 - As part of the green infrastructure project at Lake Erie Metropark, our consultant will develop instructions for maintenance of bioswales and rain gardens. Staff will be trained.
 - Chair of the Water Quality committee participated in consultant led hands-on training.
 - Out of this process a best practices procedure will be created.
 - As part of the EGLE Watershed Council Grant the Metroparks will provide hands-on job experience and employment opportunities for the Detroit Stormwater Specialist Training (SWST) workforce graduates.
 - The project will contract with the St. Suzanne Cody Rouge Community Resource Center to hire SWST graduates to install 5 home rain gardens and maintain the existing rain garden at Lake Erie Metropark.
 - Kensington Metropark Farm Center Sugar Bush Restoration Project. RFP was awarded to GEI consultants at the November board meeting.
 - Drummond & Carpenter project profiles that focus on these types of GI strategies.

50%

50% of the action has been completed.

- Action 12.4: Create a list of 5-10 projects where innovative strategies might be employed, including financial analysis.

- Water Quality Committee will be involved in the 10 project profiles developed by Drummond & Carpenter.
- The following project profiles generated.
 - Phragmites treatment across all applicable parks
 - General invasive species control across all 13 Metroparks
 - SC- Addressing TMDLs
 - General stormwater infrastructure repairs across all parks
 - Ken- Farm Center Stormwater Improvements
 - LH- Erosion Control issues on the Huron River
 - Willow- Washago Restoration
 - LSC- Black Creek Marsh Restoration
 - LSC- Huron Point Shoreline Restoration
 - Willow- Trail Restoration between Willow and Oakwoods
 - WM- North Branch Restoration
 - WM- North Branch Greenway Plan



50% of the action has been completed.

- Action 12.5: Present pilot project to the Board of Commissioners.
- Prioritized this action to year 3-5.



0% of the action has been completed.

Metrics of Success

- 100% Complete and Ongoing: Provision of stormwater management education to all Metropark staff.
- 100% Complete: Connected with partners and/or consultants to assist in the identification of suitable options.
- 100% Complete: Development of a list of innovative stormwater management strategies.
 - Strategy list presented to and approved by the Board of Commissioners.
- 50% Complete: Development of stormwater management pilot project and assessment.

Long-term Actions

- Action 12.6: Plan an additional five projects with potential to innovate and provide information to the public.



0% of the action has been completed.

- Action 12.7: Result of pilot projects communicated to public and partner agencies.



0% of the action has been completed.

Objective 13: Become a prominent stormwater management partner in the region.

Near-term Actions

- Action 13.1: Identify important stormwater corridors, documenting and providing staff with locations, jurisdictions, and responsibilities by 2028. This documentation includes description of the opportunities, challenges, and possible solutions.
 - ERB Foundation Grant Project completed and next steps to be considered.
 - SEMCOG Green Infrastructure Subcommittee
 - City of Detroit Green Infrastructure Project Submittal
 - Working on other community partnerships
 - Planning and Development Dept. attended the Milford Township Green Infrastructure Visioning Workshop on October 29, 2025



25% of the action has been completed.

- Action 13.2: Actively research and identify innovative global and regional strategies for stormwater treatment methods and adapt to the Metroparks system. These strategies should be incorporated into all stormwater partnerships.
 - SEMCOG Green Infrastructure Sub-Committee will follow innovative and regional strategies for stormwater treatment.
 - Policy development in conjunction with other regional entities for HCMA development projects to successfully incorporate GSI into construction methods and standards.
 - Planning and Development, Interpretive, and Natural Resources Staff attended the State of the Huron River Conference, November 2025
 - Staff presented the Lake Erie Green Infrastructure project at the Special Parks District Forum hosted by the Metroparks. Stakeholder input from partnering park agencies assisted with nationwide best practice strategies followed the presentation.



Special Parks District Forum presentation



25% of the action has been completed.

- Action 13.3: Share at least 20 articles or blog posts with the public related to stormwater climate action by 2028.
 - 4 Blogs have been completed in 2025 focusing on rain gardens and shoreline softening. A total of 12 blogs have been written on rain gardens and shoreline softening since 2024. Blog posts can be

found on the Environment and Climate section of blog at <https://www.metroparks.com/category/environment-climate/>

- 2/21/24 Rain Gardens – Putting Your Yard to Work for You (And Your Community)!
- 3/13/24 No-Mow May is not just a catchy phrase... it is a mindset!
- 3/27/24 Parks in Partnership Highlight: Michigan Natural Shoreline Partnership
- 5/15/24 Water Wise: Empowering Students Through Stormwater Education
- 6/12/24 Beach Management: Combating E. coli
- 6/28/24 Softened Shorelines, Cleaner Water for All
- 7/31/24 Parks in Partnership: Michigan Sea Grant
- 11/27/24 Parks in Partnership: Six Rivers Land Conservancy
- 1/8/25 Softened Shorelines Protect Water Quality and Improve Habitat
- 1/31/25 Rain Gardens: Your Neighborhood Superhero
- 8/27/25 Expanding Community Resiliency through Rain Gardens
- 11/12/25 Fall Leaves and Stormwater: Managing the Season Mindfully



60% of the action has been completed.

Metrics of Success

- 100% Complete: An internal document created that identifies stormwater corridors and related responsibilities.
- 25% Complete: Regional standard policy created for engineering standards.
- 60% Complete: Stormwater management partnerships created, joined, or facilitated.

Long-term Actions

- Action 13.4: Identify existing local and regional stormwater partnerships and how the Metroparks can collaborate. Identify stormwater management gaps in the region and partnerships that need to be created to address these gaps in stormwater leadership.



0% of the action has been completed.

- Action 13.5: Create an internal policy establishing a regional Metroparks standard for stormwater management, adhering to or exceeding individual county engineering standards.



0% of the action has been completed.

- Action 13.6: Develop plans or recommendations for maintenance of stormwater corridors by 2033, implementing them (e.g., resolving conflicts and reroutes) after 2033.



0% of the action has been completed.

Objective 14: Adopt a practice of strategic water usage that minimizes stress on and protects regional water resources.

Near-term Actions

- Action 14.1: Determine the current level of water use in the Metroparks, including golf courses, water features, buildings, etc.
 - Currently Water Quality Subcommittee determining by meeting #4 (February 28, 2024) on a tentative schedule to complete a water inventory system wide. Staff will determine the level of effort to complete checklists for all water usage and provide a gap study of those facilities/water features/water resources that need water metering installed to determine water usage baseline in 2024.
 - Staff determined to implement a pilot project at Kensington to estimate the metering of water usage throughout the park. i.e., Water wells and including the irrigation system.
 - As part of this pilot, staff discovered the need to update the inventory of the active water well location within GIS prior to providing consultants with this data.
 - Understanding meter and system based on pipe inventory and a scope for plumbing contractor is the recommendation from this subcommittee. Staff will work on the scope of this recommendation. Staff has met with potential contractors and received two quotes for meter equipment.
 - Groundwater smart metering pilot project Kensington continuing with one staff meeting in January.
 - This project is temporarily paused due to project volume within the engineering department; it is anticipated this will be in que for 2026.



10% of the action has been completed.

- Action 14.2: Identify innovative strategies and the financial viability to reduce water usage.
 - SEMCOG Green Infrastructure Sub Committee
 - Multiple departments collectively participate in continuing education that include water usage strategies.
 - DNRTF/LWCF grants scoring system incorporates reduction of water usage in the scoring for sustainable design (total of 20 points). Planning and Development department researching the reduction of water usage for future grant submittals.
 - Best Practices implemented through NPDES Non-Point Stormwater Permit administered by the Natural Resources Department that are related to water reduction.



25% of the action has been completed.

- Action 14.3: Create an inventory of water usage (the draw of water on natural or municipal water resources) within facilities, buildings, bathrooms, splash pads, pools, etc., and install sub-meters to monitor and actively manage water usage rates by 2028.
- Groundwater smart metering project Kensington.



10% of the action has been completed.

- Action 14.4: Collect rainwater runoff from buildings and store rainwater to irrigate landscaped areas.
- Stony Creek Nature Center has 2 rain barrels installed and collected just over 20,000 gallons of rainwater for irrigation in 2025.
- Lake St. Clair Park Office has three rain barrels installed and collected 42,500 gallons of rainwater for irrigation in 2025.



25% of the action has been completed.

- Action 14.5: Establish targets for water use reduction.
- Groundwater smart metering project Kensington.



5% of the action has been completed.

- Action 14.6: Reduce irrigation of landscapes, implementing resilient plantings and identifying areas to reduce turf.
- Groundwater smart metering pilot project Kensington.
- Installation of natural shoreline at Stony Creek Metropark using native plants.
- Installation of rain garden and bioswales at Lake Erie Metropark using native plants.
- Natural Resources staff met with each district to review mow plans and identified areas to transition turf to annual spot mow or natural area. Maps will also be updated to reflect projects completed in the past two years, such as Willow Big Bend Restoration Project and Natural Shoreline Installation at Eastwood Beach, Stony Creek.
- The Mow Plan has been updated 2025-2027.
- 2025 Mow Plan update shows we have decreased turf areas by 2% or 75 acres, decreased Annual Spot Mow by 1% or 39 acres, and increased Natural Areas by 3% or 191 acres



5% of the action has been completed.

- Action 14.7: Evaluate potential for irrigation with gray water using cisterns, rain barrels, and other local stormwater storage elements.
- Prioritize to years 2-5.



0% of the action has been completed.

- Action 14.8: Install timer and motion sensor faucets, waterless or low volume urinals and toilets, dual flush valves (low versus full volume flush), and other water use reduction equipment on all new facilities by 2028.
 - 2024:
 - New construction facility Willow Park Office
 - Various bathroom updates throughout the system
 - New construction facility Stony Creek Boat Launch



25% of the action has been completed.

Metrics of Success

- 10% Complete: Anticipated completion timeframe, 2028: Create and measure inventory of metered water usage.
- 10% Complete, anticipated completion timeframe, 2028: Development of water use reduction strategies, each including a financial analysis.
- 25% Complete: Anticipated completion timeframe, 2028: Implementation of pilot projects to collect rainwater runoff from buildings to be reused onsite.
- 25% Complete: Anticipated completion timeframe, 2028: Installation of water saving equipment in new facilities.
- 0% Complete: Anticipated completion timeframe, 2028: Policies created to address water usage.

Long-term Actions

- Action 14.9: Dedicate staff and resources to maintain water utility installations and hardware. Evaluate potential for retrofit on existing facilities by 2033.



0% of the action has been completed.

- Action 14.10: Evaluate splash pads and other aquatic facilities' ability to capture, filter, and reuse water in operation. In new facilities or infrastructure, show preference on design of systems with reuse of water.



0% of the action has been completed.

- Action 14.11: Develop 1) a policy to use compressed air to blow grass clippings off mowing equipment and golf carts and 2) best management practices of washing equipment off into turf areas, where water can infiltrate rather than being conveyed into storm or municipal sewer.



0% of the action has been completed.

Objective 15: Monitor and protect quality of water resources adjacent to and in close proximity of the Metroparks from pollution, erosion, contamination, and other detrimental effects exacerbated (i.e., accelerated or increased) by climate change.

Near-term Actions

- Action 15.1: Actively monitor and treat algal blooms, identify trends, and establish survey protocol and areas at Kent and Stony Lakes by 2028.
 - Roughly 375 acres of surface water have been treated in 2025 at Stony Creek, Kensington, Hudson Mills, and Lake Erie Marina. The goal of treatment is to decrease the amount of invasive aquatic plants (curlyleaf pondweed, water milfoil) and algae. A final treatment is scheduled for Stony Creek and Kent Lake.



25% of the action has been completed.

- Action 15.2: Identify and evaluate potential training for staff to have certification for soil erosion and sedimentation control authority over Metroparks projects to ease administration of stormwater improvement projects.
 - Engineering Department SESC Standards implemented on every construction project 1 acre in size or within 500 feet of a watercourse through SESC Permit administration through outside agencies. The committee identified a cost feasibility study needed to determine if this should be administered internally as a SESC Authority, not started yet.



0% of the action has been completed.

- Action 15.3: Identify and design stormwater green infrastructure that will capture or filter an additional 10 million gallons annually by 2028.
 - Installation of 1350 square feet of natural shoreline at Stony Creek's Eastwood beach using native plantings will reduce shoreline erosion and provide infiltration of run-off before reaching surface water.
 - Through funding from EPA and GLRI, bioswales and a rain garden were installed at Lake Erie Metropark by converting ditches and turf grass into native plantings. This will capture 2.8 million gallons stormwater.



30% of the action has been completed.

- Action 15.4: Create public education pieces surrounding nutrient pollution (e.g., *Escherichia coli* or *E. coli*), related closures and reasons for closures, and methods the Metroparks are pursuing to reduce nutrient loads and keep lakes open.
 - NPDES Non-Point Source Stormwater Permit related measures for public education administered by the Natural Resources department.
 - Natural Resources department annually participates in goose management, which is in coordination with DNR best management practices and permitting.
 - Natural Resources Dept. joined the Clinton River Public Advisory Council for the Beach Closings Subcommittee for the Clinton River Area of Concern.

100%

100% of the action has been completed and ongoing.

Metrics of Success

- 25% Complete: Anticipated completion timeframe, 2028: Community monitoring plan for algal blooms created.
- 30% Complete: Benchmark current stormwater capture using the EPA National Stormwater Calculator.
- 30% Complete: Anticipated completion timeframe, 2028: Increase the gallons of stormwater treated or captured annually, including increased storage based on pre- and post-construction capacity on stormwater projects.
- 100% Complete: Published blog and/or social media posts educating about nutrient pollution and the Metroparks' efforts to reduce it.
- 30% Complete: Based on analysis, installed and/or retrofitted stormwater infrastructure to best manage stormwater within the Metroparks.

Long-term Actions

- Action 15.5: Address critically eroded shoreline areas identified in the Stormwater Management Plan, restoring 30% of these areas by 2028, and 60% of these areas by 2033.

0%

0% of the action has been completed.

- Action 15.6: Create a stormwater plan element that identifies and prioritizes facilities and proposes to capture 100% of rainfall of a two-year, 24-hour storm event in all developed areas of the parks. Target 10 projects within this element to be installed by 2033.

0%

0% of the action has been completed.

Objective 16: Partner with regional organizations, including government agencies, watershed councils, non-profits, and corporate and philanthropic organizations to identify alignment and advance mutual goals of water quality protection in a changing climate.

Near-term Actions

- Action 16.1: Identify regional organizations who share mutual goals of water quality protection and establish meaningful partnerships centered on water quality in each of our service counties.
 - Stormwater consultants, Drummond & Carpenter, provided draft report which highlighted opportunities to improve stormwater management and Partnerships. HCMA is in partnership with Washtenaw County Water Resources Commission, Friends of the Detroit River, Oakland County Water Resources Commission, River Raisin Watershed Council, Rain Catchers Collective: Clinton River Watershed Council, Friends of the Rouge, and Huron River Watershed Council to share education with the community on stormwater management through the Southeast Michigan Master Rain Gardener Class.

- Staff from Operations, Interpretive, and Natural Resources are members of the Clinton River Area of Concern Public Advisory Committee's subgroup on Beach Closings. This subcommittee focuses on improving the water quality and monitoring efforts at Lake St Clair in order to minimize the number of summer beach closings due to high e. coli counts.
- Natural Resources Dept has joined a technical advisory committee for the Huron River Watershed Council. The goal of the TAC includes, but is not limited to, advising on the development of a land prioritization model that emphasizes water quality and climate resilience benefits, and evaluates ecosystem services within the Huron River Watershed Council.

100%

100% of the action has been completed.

- Action 16.2: Participate in professional groups, to meet potential partners and collaborate on water quality issues.
 - Planning and Development Dept. joined the SEMCOG Green Infrastructure Sub Committee.
 - Staff from Operations, Interpretive, and Natural Resources are members of the Clinton River Area of Concern Public Advisory Committee's subgroup on Beach Closings. This subcommittee focuses on improving the water quality and monitoring efforts at Lake St Clair in order to minimize the number of summer beach closings due to high e. coli counts.
 - Natural Resources Dept has joined a technical advisory committee for the Huron River Watershed Council. The goal of the TAC includes, but is not limited to, advising on the development of a land prioritization model that emphasizes water quality and climate resilience benefits, and evaluates ecosystem services within the Huron River Watershed Council.



100%

100% of the action has been completed.

- Action 16.3: Identify funding opportunities that support partnerships around water quality.
 - The draft report from stormwater consultants Drummond & Carpenter, includes a project spreadsheet by the consultants to seek grant opportunities.
 - Planning and Development Dept. has developed a 5-Year Grant Plan that incorporates these grant opportunities identified.
 - Developed partnership with the St. Suzanne Cody Rouge Community Resource Center, Friends of the Rouge, and the Sierra Club Michigan Chapter with their Detroit Stormwater Specialist Training.
 - Natural Resources Dept has joined a technical advisory committee for the Huron River Watershed Council. The goal of the TAC includes, but is not limited to, advising on the development of a land prioritization model that emphasizes water quality and climate resilience benefits, and evaluates ecosystem services within the Huron River Watershed Council.



25% of the action has been completed.

- Action 16.4: Seek to be included or represented on boards pertaining to matters of water quality.



0% of the action has been completed.

Metrics of Success

- 100 Complete: Anticipated completion timeframe, 2028: Form a minimum of one partnership per county in the Metroparks service region focused of water quality.
- 25% Complete: Anticipated completion timeframe, 2028: Identified and pursued funding opportunities to enhance partnerships.

Long-term Actions

- Action 16.5: Create a Strategic Partnership Matrix that identifies high, medium, and low priority partners in this work. Then create the plan to engage and nurture those partnerships.



0% of the action has been completed.

- Action 16.6: Engage with the Metroparks' lobbying firm to connect with existing and potential partnerships.



0% of the action has been completed.

Objective 17: Advocate for the protection of water resources.

Near-term Actions

- Action 17.1: Work with our Lobbying firm to engage and inform the Metroparks Caucus on pursuing action on Metropark priorities concerning water quality.



0% of the action has been completed.

Metrics of Success

- 0% Complete: Annual Metroparks Caucus letter issued.

Long-term Actions

- Action 17.2: Seek Board of Commissioners resolutions that support goals pertaining to water quality protection, formalizing Metroparks support for internal and external water quality initiatives.

0%

0% of the action has been completed.

GOAL 4. TRANSPORTATION

Reduce carbon emissions associated with transportation vehicle miles traveled and provide equitable transportation options to and within the Metroparks to help mitigate the impacts of climate change.

Objective 18: Identify and evaluate efforts to reduce the vehicle miles traveled by Metroparks staff and reduce current levels of carbon emissions emitted.

Near-term Actions

- Action 18.1: Establish the current carbon emissions baseline and provide recommendations on ways to reduce it.
 - RFP was awarded to CIS during the October 2024 board meeting.
 - Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.

- We will further define the metric once we have the carbon emissions document to assist as a guide. One metric may be to set percentage reductions over time, such as comparing the baseline year with future years.

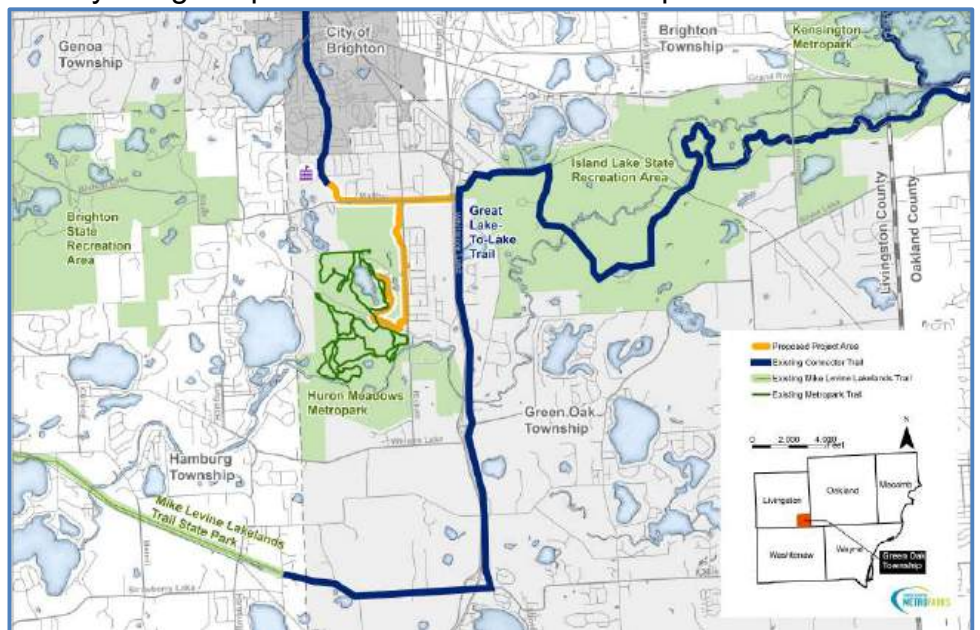
100%

100% of the action has been completed.

- Action 18.2: Advocate, promote, and incentivize alternatives to autocentric development patterns through close coordination between state, county, and local governments.

- In 2025, the committee will work on further defining specific actions and metrics associated with this action item that is already a regular park of our work within Metroparks.

- A TAP application was submitted for the Metroparks to State Park Connector. The application was for \$8,064,206 and would connect Huron Meadows to Island Lake State Park via a non-motorized trail connection and a pedestrian bridge over US-23.



- Next Step: Work on updating the Master Plans for each of the 13 parks by 2027. The Master Plans will further define regional trail expansion goals for the 13 individual parks, which will allow HCMA to establish short and long-term goals associated with the expansion on regional connections.
- Continue to track bicycle and pedestrian access to parks, open spaces, and natural areas with potential metrics of both miles of paved hike-bike paths, percentage of the long-range non-motorized network vision completed for the Metroparks and surrounding communities, and percentage of parks and open spaces with bicycle and pedestrian access.
- Serve as a regional leader in the Southeast Michigan working with partners to implement the regional connectivity of non-motorized trails and transit routes.

35%

35% of the action has been completed.

- Action 18.3: Calculate emissions reductions made by creating new no-mow areas.
 - RFP was awarded to CIS during the October 2024 board meeting.

- Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.
- The calculation used to determine carbon emissions reductions associated with mow reductions will be provided as part of the ongoing carbon emissions study. Natural Resources will then update their annual mow reduction report to include carbon emissions reductions data.

- The Mow Plan has been updated 2025-2027.



New annual mow areas.

100%

100% of the action has been completed.

Metric of Success:

- Study and development of associated recommendations and phased implementation.
- Miles of trail completed.
- The number of additional acres added to the "no-mow" list per year and associated carbon emissions reduction.

Long-term Actions

- Action 18.4: Revise parking requirements, including reduction of parking and consideration of options for reducing reliance on single-occupancy vehicles and switching to climate-friendly travel options.

0%

0% of the action has been completed.

- Action 18.5: Support and participate in state, regional, and local infrastructure planning with a unified approach to planning for transportation investments.

0%

0% of the action has been completed.

Objective 19: Explore the viability of using an EV fleet and developing EV charging infrastructure by 2033.

Near-term Actions

- Action 19.1: Pilot program with two EVs with EV infrastructure and collect usage data.
 - RFP was awarded to CIS during the October 2024 board meeting.
 - Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.
- The purchase of 2 EVs with supporting charging stations, the collection of data, and the establishment of a data review process to guide future decisions.
- The data should help establish a future metric related to the pace of transition and what we recommend transitioning to (EV, Hybrid, both, neither). Having the data in 2025 will drive what we do in 2026. The information will be made available in advance of the development of the fleet replace procedure.

- In addition to the two EVs purchased in 2024, HCMA purchased three hybrid vehicles. Two of the three hybrids have arrived and one other, the Ford Mavrick, is on back order due to increased demand for hybrid options.
- In 2026, HCMA also intends to acquire two Hybrid Ford Explorer Interceptors for the police department, two Hybrid Ford Mavericks for the engineering department, and one Hybrid Ford F-150 for Stony Creek Maintenance.



90% of the action has been completed.

- Action 19.2: Conduct an analysis to understand barriers to moving to electric, unexpected costs or savings, and expected carbon emission reductions.
- RFP was awarded to CIS during the October 2024 board meeting.
 - Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.
- The purchase of 2 EVs with supporting charging stations, the collection of data, and the establishment of a data review process to guide future decisions.
- Metric: This action will be accomplished in a combination of ways: we will identify barriers to moving to electric vehicles and equipment through the establishment of pilot programs that will include documenting usage, associate expenses, and expected carbon emissions reductions provided in a variety of ways (manufacturer information, carbon study information, usage calculations, Total Cost of Ownership comparisons). The analysis will be completed by the end of 2025.
- The completion of the first EV annual report will achieve the initial objective. However, data collecting and comparing the various vehicle options will be an ongoing process. The information will be made available in advance of the development of the fleet replace procedure.



90% of the action has been completed.

- Action 19.3: Replace internal combustion engine equipment such as mowers and golf carts with electric options as equipment ages out.
 - Metroparks procured two electric greens mowers as an alternative to fuel powered greens mowers. These pieces of equipment will be utilized and evaluated in the Western District to determine if we want to continue to move in this direction as part of our equipment replacement process.
 - In 2026 with Board approval, HCMA intends to purchase 3 Hybrid Toro Greens Mowers, an Electric Beverage Cart for Indian Springs, and will be considering additional EV utility vehicles.
 - 5 of 7 golf cart fleets have been converted to electric fleets. The remaining two fleets, Kensington and Hudson Mills, will be converted in the next two fleet replacement cycles. All fleets will be electrified by 2028.
- Metric: The gradual purchase of gasoline powered alternative equipment (example #1: turning one golf course over to electric carts annually until all 7 courses have been converted. Example #2: transitioning to electric greens mowers at one course per year if we find having electric mowers is value added and not cost prohibitive through the pilot (2025: Huron Meadows).
- Next Step: Determine what our pace of transition should be for the individual pieces of equipment (carts, mowers, tractors, UTVs). There should be a different pace depending on the type of equipment and individual benefits from transitioning. In some cases, it may be determined that transitioning away from fuel powered is not a viable option at this time.
- Future Step: Compare equipment purchased from year to year to show the addition of electric powered equipment being used in the field in comparison to past years (for example, the purchase of an electric powered pole saw at Huron Meadows pictured below).



- Early reports from the staff at Huron Meadows have found the electric greens mowers to be great alternatives to their fuel powered counterpart with the added benefit of no damage associated with hydraulic line leaks or noise.



- A review of data from our Faster System has been conducted to establish a baseline for fuel and battery-operated hand tools (backpack blower, trimmers, chain saws). Over time, we will be able to report the number of conversions

that are occurring. It will also help us provide a list of preferred alternatives to fuel powered equipment.

100%

100% of the action has been completed.

- Action 19.4: Provide EV charging infrastructure for public use.
 - Two charging stations were installed at the Willow Golf Course in 2024. This year, we will be developing a process to collect, document, and review usage data to determine the frequency of usage. In addition, we will establish basic costs associated with the installation of EV charging stations, while keeping in mind every location is unique so costs can vary significantly. We will develop a report that includes usage data, startup costs, and long-term costs that can be used when considering the expansion of EV charging infrastructure to other locations.
 - HCMA will evaluate the potential of adding public EV charging stations at Kensington's Golf Course as part of the cart barn electrical design and upgrade needed to support the future electric fleet.
 - Metric: The implementation of a pilot program at the Willow Golf Course and the development of a schedule (3 times annually) to review Red-E usage data to see if there is sufficient usage to justify program expansion to other Districts in 2026.
 - Metric 2: Identify the next location to consider expanding the program supported by information gathered through the pilot. One option may be to add charging stations at Kensington's Golf Course as part of the upcoming cart barn electrification project planned for the Fall of 2026/Spring of 2027.



100%

100% of the action has been completed.

Metrics of Success

- 100% Complete: Initial EV usage data collected.
- 90% Complete: EV infrastructure analysis.
- 90% Complete: Some internal combustion engine equipment has been replaced with electric options as equipment ages out.
 - The gradual purchase of gasoline powered alternative equipment (example #1: turning one golf course over to electric carts annually until all 7 courses have been converted. Example #2: transitioning to electric greens mowers at one course per year (2025: Huron Meadows.)
- 100% Complete: EV charging infrastructure in place for public use in at least one location per district by 2028.
 - Updated metrics:
 - The implementation of a pilot program at the Willow Golf Course and the development of a schedule (3 times annually) to review Red-E usage data to see if there is sufficient usage to justify program expansion to other Districts in 2026.
 - Identify the next location to consider expanding the program supported by information gathered through the pilot.

Long-term Actions

- Action 19.5: Act on the findings of the pilot program, such as installing EV infrastructure for the public in all parks by 2033.

0%

0% of the action has been completed.

- Action 19.6: After evaluation of pilot program, transition Metroparks fleet (police, maintenance, operations, and administrative vehicles) to EV.

0%

0% of the action has been completed.

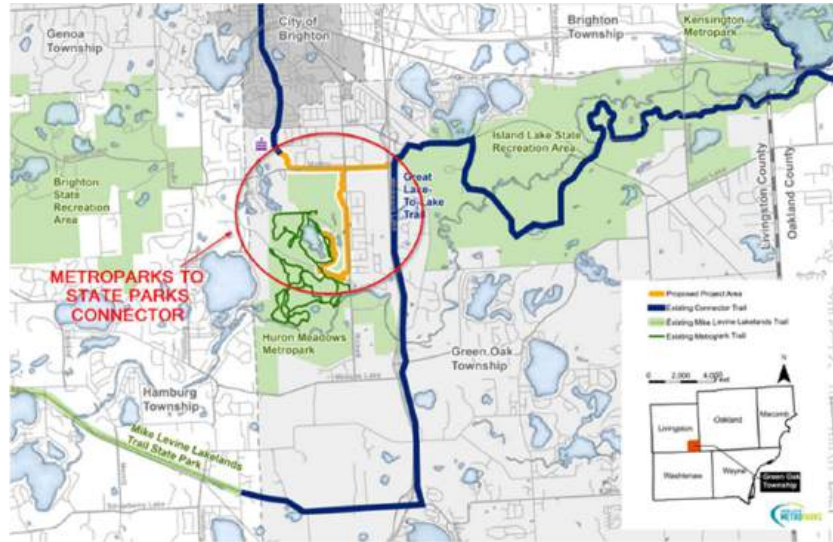
Objective 20: Increase connectivity within our parks.

Near-term Actions

- Action 20.1: Based on a trail gap study, identify connectivity options between disconnected Metroparks by 2024.
 - The Metroparks Trail Gap Study has been completed in the summer 2024 and will be used as a guide moving forward to develop connections between the parks. The study provides preliminary cost estimates for each gap and will break down the larger gaps into smaller sections to phase funding and construction. Planning has been leading this project since 2023.

- Current Project: The US-23 Gap has transitioned from the study to the design phase. This project will ultimately connect Brighton State Rec. Area, Huron Meadows, Island Lake RA, and Kensington Metropark.

- A TAP application was submitted for the Metroparks to State Park Connector. The application was for \$8,064,206 and will connect Huron Meadows to Island Lake State Park via a non-motorized trail connection and a pedestrian bridge over US-23.



- In addition, a grant has been submitted for the design of the Gap between Lower Huron Metropark, French Landing Twp Park and on to the 275 non-motorized pathway.

100%

100% of the action has been completed.

- Action 20.2: Identify partners to address trail gaps by 2024.
 - Metric: Partners were identified as part of the trail gap study, and the lists will be continually reviewed and updated when sections of trail gaps are identified as short-term development priorities. Metric has been completed and is now a part of Planning's routine work.

100%

100% of the action has been completed and ongoing.

Metrics of Success

- 100% Complete: Completion of the study and identification of options between Metroparks by 2024.
 - Partners were identified as part of the trail gap study, and the lists will be continually reviewed and updated when sections of trail gaps are identified as short-term development priorities. Metric has been completed and is now a part of Planning's routine work.
- Development of a non-motorized infrastructure funding strategy by 2025
- Development of a trail connectivity plan that includes partners input to prioritize segments for detailed engineering design/construction.

Long-term Actions

- Action 20.3: Complete at least one trail gap identified by 2033.

0%

0% of the action has been completed.

- Action 20.4: Continue to expand the length of trail networks (hike-bike, nature, and rustic trails) to increase ability for non-motorized movement within Metroparks.

0%

0% of the action has been completed.

- Action 20.5: Complete all trail gaps identified by 2050, and all Metroparks are connected via non-motorized trails.

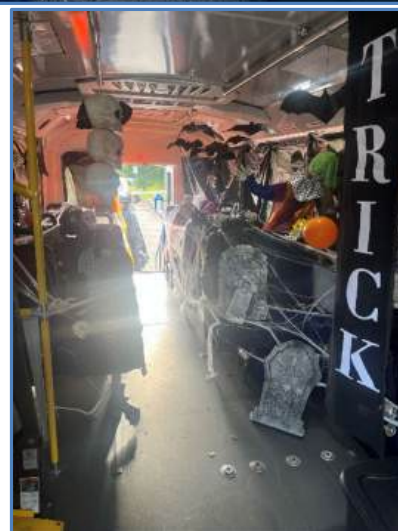
0%

0% of the action has been completed.

Objective 21: Increase access to the Metroparks by centering environmental justice through every transit investment.

Near-term Actions

- Action 21.1: Partner with existing public transit agencies to develop efficient and equitable transportation to the Metroparks by 2026.
 - Metropark Express is a transit program in partnership with Smart and Harrison Township. Visitors can take the weekend Summer Shuttle for Harrison Township residents and seasonal boaters to and from popular destinations within Lake St. Clair Metropark for free.
 - Metric: The identification and promotion of what is presently available to each Metropark and then build upon what exists where it is mutually beneficial to do so. In addition, establish public transit utilization metrics to measure current and future usage of the existing services provided.
- The Huron-Clinton Metroparks supported WAVE in applying and receiving a AAACF Community Foundation grant. WAVE was awarded this \$7500 grant; WAVE will be able to work in partnership with the Metroparks to support public transportation initiatives by promoting greater accessibility to residents throughout the region. The Metroparks have a common desire for the public to utilize the parks and trails safely and efficiently with public transportation.
 - AAACF's Community Foundation grant will be used towards planning, marketing, and fare pass give aways for Hudson Mills, Dexter-Huron, and Delhi Metroparks and similarly with the Border-to-Border Trail.
- The WAVE will be at Hudson Mills for the Trunk or Treat Event in October. They will have a table with lots of free swag to hand out and their Haunted Bus for kids to walk through.
- Next Step: Setup a meeting this year with Marketing to see what can do cross promotional wise with public transit entities.
- HCMA staff have learned all Metroparks have some level of door-to-door public transit service being provided. It is important to continue to promote these opportunities and strengthen relationships with service providers to help lead to future fixed routes, which are demand based.



30%

30% of the action has been completed.

- Action 21.2: Identify locations to support public transit, including strategically placed destination/origin points by 2028.
 - In 2020, a Park Access Plan was completed. This plan identified existing conditions and future recommendations. The subcommittee will use this plan to identify next steps within this action. This action has been scheduled for discussion in 2025.
 - Metric: Incorporate into Transit Master Plan by 2028.

0%

0% of the action has been completed.

- Action 21.3: Explore viability for public transit discounts to and from the Metroparks, including a financial impact analysis by 2028.
 - A pilot partnership between SMART and Lake St. Clair was established in 2021 to provide public transportation to the park. The bus route runs Memorial Day to Labor Day. Conversations between partners continues. This action has been scheduled for discussion in 2025.
 - Metric: OHM Transit Access Study by 2028.

0%

0% of the action has been completed.

Metrics of Success

- Establishment of Public Transportation Service partnerships or Circulator or Commuter service in all three park districts by 2030.

Updated: The identification and promotion of what is presently available to each Metropark and then build upon what exists where it is mutually beneficial to do so. In addition, establish public transit utilization metrics to measure current and future usage of the existing services provided.

- 100% of equity population zip codes within the Metroparks' five counties have access to transit service within a 10-minute walk to visiting Metroparks by 2030.
- Transit incentive programs increase visitation from community members living in equity zones by 25% by 2030.

Objective 22: Create an internal EV transit system within the Metroparks that have the highest vehicle counts.

Near-term Actions

- Action 22.1: Partner with existing public transit agencies to develop alternative vehicle transit opportunities for visitors to travel within the Metroparks by 2028.
 - The subcommittee has determined that Actions 21.1 – 21.3 need to be accomplished prior to working on this action. This action has been scheduled for discussion in 2025.
 - Metric: OHM Transit Access Study by 2028.

0%

0% of the action has been completed.

- Action 22.2: Pilot circulator services at Kensington and Stony Creek Metroparks by 2028.
 - The subcommittee has determined that Actions 21.1 – 21.3 need to be accomplished prior to working on this action. This action has been scheduled for discussion in 2025.
 - Metric: OHM Transit Access Study by 2028.

0%

0% of the action has been completed.

Metrics of Success

- Establishment of Public Transportation Service partnerships with EV transit.
- Pilot project implemented and completed.
- Infrastructure (bus stops, charging stations, and staff) available to support an internal EV transit system.

Objective 23: Explore the viability of micro-mobility modes of transportation within Metroparks.

Near-term Actions

- Action 23.1: Conduct an assessment on the viability of micro-mobility options, including a financial analysis, including our own bike-rental facilities by 2025.
 - A micro-mobility Subcommittee will assess current facilities and identify gaps within the Metropark system.
 - The micro-mobility subcommittee developed a survey for Operations Managers/Supervisors to complete.
 - A survey was also developed and completed by the locations within Metroparks that presently rent bikes or have a concession bike rental agreement.
 - It will be used to determine needs within the existing operations and potential opportunities to expand. It will help show the value of this service and why it is important.
 - The survey helped establish revenues and expenses associated with the various rentals, as well as usage information.
 - In 2024, the committee did extensive research on the availability of micro-mobility opportunities, including two demo days (Type 1 and Type 2 electric bikes).
 - The Transportation Committee's target was to have 23.1 and 23.2 wrapped up early enough in 2024 so any parks considering expanding or adding micro-mobility opportunities can develop proposals to align with the 2025 budget cycle. The committee was successful in doing this.
 - 3 Parks within the Metroparks already offer rental bikes (Hudson Mills, Stony, and Willow)
 - Lake St. Clair offers rental bikes through vendor: Simple Adventures.
 - Update OHM Transit Access Study by 2028.

100%

100% of the action has been completed.

- Action 23.2: Identify other areas in the Metroparks where it could be feasible to expand our bike-rentals by 2025.
 - A micro-mobility subcommittee assessed current facilities and identified gaps within the Metropark system.

- The micro-mobility subcommittee developed a second survey that went out to parks that do not presently offer bike rentals to identify concerns and identify opportunities
 - The information was collected, reviewed, and consolidated into one document., along with 23.1.
 - 3 Parks within HCMA already offer rental bikes (Hudson Mills, Stony, and Willow)
 - Lake St. Clair offers rental bikes through vendor: Simple Adventures.
- Update: A survey was completed to help identify locations without rental bikes and to identify potential opportunities and a list of “draft” recommendations have been developed. A follow-up step will be to schedule discussions with those that showed an interested.
- Metroparks Staff had a demo at Pedego Walled Lake to try out a variety of Segways, e-bikes, UTV’s, and other non-fuel powered options available on the market for purchase or rental.
- A second demo has been arranged at Lake Erie in June to test out Type 1 e-bikes.

100%

100% of the action has been completed.

- Action 23.3: Where the Metroparks do not have bike-rental facilities, if viable, partner with e-scooters, e-bikes, and other micro-mobility vendors to provide access for a more affordable mode transportation within the Metroparks.
- Metric: Initiation of a pilot at Hudson Mills, Dexter-Huron, Delhi, and Kensington in 2025. Update OHM Transit Access Study by 2028.
- Destination Cyclery recently provided usage updates for the 5 locations from the start of the program in late May through July. The reports show a steady increase in usage and high satisfaction ratings among customers.



Bike rentals at Kensington Metropark through Destination Cyclery.

100%

100% of the action has been completed.

Metrics for Success

- Expanded bike-rental facilities (Metroparks owned or through vendors) throughout the Metroparks

by 2028.

Update OHM Transit Access Study by 2028.

- 10% increase in micro-mobility rentals by 2028.

GOAL 5. WASTE MANAGEMENT, RECYCLING, AND COMPOSTING

Decrease the amount of waste going to landfills by increasing efforts internally and with the public to refuse, reduce, reuse, repurpose, and recycle materials.

Objective 24: Increase waste diversion rates internally, including vendors, through reducing, reusing, and recycling.

Near-term Actions

- Action 24.1: Determine current levels of waste as a baseline by year-end 2024 and provide options for reduction with potential financial impacts.
 - In 2024, Baseline waste levels were established
 - In early 2025, Waste Management updated their dashboard to show analytics, create reporting, and to adjust services. The platform has a diversion dashboard, a tonnage dashboard, a roll-off efficiency dashboard, and a green facts dashboard. This tool is useful for staff that is responsible for scheduling waste and recycling services, and administrative staff for reporting purposes.
 - Overall, landfill diversion rates (i.e. recycling not going to a landfill) ranged throughout the parks. Some increased, some decreased. We do know that contamination was an issue as staff and the public were learning more about our new single-stream recycling capabilities.

Tonnage by location for landfill and recycling: January 1 – December 31

Location	Year	Landfill Tonnage	Recycling Tonnage	Total	Diversion Rate
Lake St. Clair	2024	229	37*	266	13.9%
	2023	164.72	44.19	208.91	21.2%
	2017	220.54	5.28	225.82	2.3%
Kensington	2024	247	112	359	31.19%
	2023	121.11	69.84	190.95	36.6%
	2017	182.78	32.82	215.6	15.2%
Indian Springs	2024	49	18	67	26.89%
	2023	44.2	13.75	57.95	23.7%
	2017	34.48	7.04	41.52	17.0%
Lower Huron	2024	14	14	28	50%
	2023	11.49	18.11	29.6	61.2%
	2017	137.8	6.8	144.6	4.7%
Stony Creek	2024	193	57	250	22.8%
	2023	152.01	15.53	167.54	9.3%
	2017	161.97	6.92	168.89	4.1%

Willow	2024	21	21	42	50%
	2023	3.68	8.04	11.72	68.6%
	2017	21.51	3	24.51	12.2%
Wolcott	2024	16	5	21	23.8%
	2023	16.11	6.03	22.14	27.2%
	2017	40.3	8.8	49.1	17.9%
Lake Erie	2024	58	24	82	29.2%
	2023	46.62	27.24	73.86	36.9%
	2017	58.52	12.91	71.43	18.1%
Huron Meadows	2024	26	10	36	27.78%
	2023	21.51	8.37	29.88	28.0%
	2017	16	2.04	18.04	11.3%
GRAND TOTALS	2024	891	328	1,219	26.9%
	2023	581.45	211.1	792.55	26.6%

*To-date, Lake St. Clair is on pace to more than double total tons diverted for 2025. Up to 86 tons as of November 2025.

- As we look at 2025 numbers, which only go to November currently, we are seeing a significant increase in diversion rates.
- In April, we helped staff a 2-day e-recycling event in partnership with Detroit Zoological Society. The Metroparks provided volunteers through our volunteer effort and 2 staff. A total of 4 and $\frac{3}{4}$ semi-tractor trailers were filled with electronics that will be recycled instead of heading to a landfill.
- In 2025, the “Keep it Clean” campaign and raccoon mascots to tied Climate Action Plan actions into public communications in the ways they can participate.
- Waste Management held a training for Metroparks staff in March 2025 to show how to utilize their dashboard to track metrics and streamline services.
- Tire recycling has happened across all 3 districts, about 1400 tires in total have been recycled.



2-day e-recycling event in partnership with Detroit Zoological Society.



40% of the action has been completed.

- Action 24.2: Educate and/or share resources with staff on waste management strategies and solicit suggestions to get input across levels and departments by 2025.
 - Staff attended the Michigan Climate Conference in Detroit

- New stickers are being installed on all of the single-stream recycling dumpsters across the system. These stickers are large and meant to capture the attention of any staff who might use the dumpsters, to help reduce contamination.
- Shared a webinar with staff on lithium-ion battery safety and recycling from EGLE.
- Waste Management hosted a training for our staff on how to utilize their new dashboard in March.
- Pat hosted a lunch and learn for the composting efforts at Kensington Farm Center.
- Farm Center Staff at Kensington Farm Center and Wolcott Farm Center will either be attending Master Composter classes, though KFC was unable to host with the tree falling on the office.
- Contamination at dumpsters is still an issue that maintenance supervisors are noticing. Liners (i.e. plastic bags) cannot be used when disposing recycling in the recycling dumpsters. This is being shared with staff as it's a learning process with newer hires.
- In partnership with the Detroit Zoological Society, staff volunteered for e-recycling events at the Detroit Zoo in April 2025. This was our second time partnering with DZS to enhance our relationship and commitment towards meeting sustainable goals.



50% of the action has been completed.

- Action 24.3: Reduce dependency on single use products:
 - Increase the number of water bottle filling stations in the Metroparks by 20% by 2028. Ensure that staff have reasonable access to filling stations to avoid plastic water bottle usage (e.g., filling station needed at Kensington boat rental) by 2028.
 - Water bottle filling stations are planned for two upcoming grant projects at Lake St. Clair
 - Water bottle filling stations are planned for North Marina Bathhouse renovation, Daysail trail development, and Walnut Grove campground modernization projects.

Water Bottle Filling Stations Use Counts

Park	Location	Baseline count in 20oz bottles (Oct 2024)	Counts in October 2025
Stony Creek	Landing	17,777	29,592
	Park Office	7,499	12,083
	Nature Center	9,914	15,652
	Southdale	7,350	8469
Lake St. Clair	Park Office	42,817	50,108
	Nature Center	18,579	21,370
Huron Meadows	Golf Course Clubhouse	6,393	9009
	Cedar Ridge	4,386	5453
Hudson Mills	Golf Course Clubhouse	2,507	4538
Kensington	West Boat Launch	5,947	8370
	Turtlehead	1,428	2073
	Maintenance Breakroom	26,118	32,645
Indian Springs	Golf Course Clubhouse	560	2243
Admin Office	Hallway	18,815	
Lower Huron	Turtle Cove	45,042	57,841

	Breakroom		
Willow	Park Office	866	2,223
	Maint. Lunchroom	7,220	9,797
	Food Bar	15,764	19,242
	Washago	30,461	35,379
	Golf Course Starter	3,284	4,435
Oakwoods	Nature Center Children	2,854	3,832
	Nature Center Adult	4,877	6,353
Lake Erie	Park Office	7,106	7,665
	Boat Launch	1,952	3,285
	Marshlands Museum	1,139	2,465
	Food Bar	3,310	9,146
	Maint. Lunchroom	1,527	1,972
	Golf Course Starter	2,789	3,960
	Maint. Lunchroom	723	1,194

- Reduce the purchasing of paper by 10% annually through 2028.
 - The elimination of paper event calendar flyers/rack cards has eliminated significant amounts of paper and saved on printing and shipping costs. Individual cost centers will be assessing total paper usage in 2025 to look for additional reductions.
 - We're buying most paper through ODP. The following is how much we are spending on paper and by what grade. We're using this as baseline numbers, for 2025. For the following years, we can benchmark upon this year.
 - \$6417 on paper
 - \$690 on mid-green
 - \$287 light green
 - \$3930 meets industry environmental norms
 - \$1510 none or unknown
- Adopt a plan for recycling of batteries for the Metroparks fleet of EVs, equipment, etc., by 2028.
 - As part of the CAP, staff are instructed to consider replacing worn-out landscaping equipment and power tools with gasoline two-cycle engines with comparable rechargeable battery powered equipment. This reduces carbon dioxide emissions and improves air quality within the Metroparks. To ensure that lithium-ion rechargeable batteries are properly recycled, information was disseminated to all Park Maintenance Managers for the inclusion of batteries in the Metroparks' annual recycling program as well as manufacturer recycling programs including those below.

Milwaukee: <https://www.milwaukeeetool.eu/header/sustainability/batteryrecycling/>

Stihl: <https://www.stihlusa.com/faq/products/battery/>

- Shared a webinar with staff on lithium-ion battery safety and recycling from EGLE



20% of the action has been completed.

- Action 24.4: Encourage staff to identify areas where material can be reused and work with the Metroparks' farm centers to identify best management practices and opportunities to better manage waste by 2025.
 - BMPs were implemented in 2024 with the NextCycle grant and are being documented and shared with Kensington Metropark Farm Center Wolcott Mill Metropark Farm Center. Recipes for compost may have to be adjusted depending on inputs.
 - Pat is identifying which models of compost screeners would work best at Kensington Farm Center. Once identified, planning staff will assist in finding grant funds.
 - Update: RRS Compost Feasibility study at Kensington Metropark Farm Center is complete and recipes are identified.



25% of the action has been completed.

- Action 24.5: Create new recycling opportunities to reduce waste by adding recycling for aluminum by 2028.
 - New contract for waste & recycling services including aluminum recycling went live April with single stream recycling.
 - Aluminum is now accepted in all of the single-stream locations. When Waste Management's new Materials Recycling Facility opens in Detroit in 2026 – additional single-stream locations will become available.
 - Planning and Kensington staff purchased four Big-Belly recycling compactors. They have not yet been received; this was supported by an EGLE recycling grant.
 - The Big Belly Recycling and Trash Compactors are installed at Kensington Farm Center and Nature Center.
 - Maintenance Supervisors are in the process of conducting annual tire recycling. Each facility has 300-400 tires that will be recycled.
 - A Waste Management Audit was completed in each district with the assistance of Waste Management. Containers were removed as needed, frequency of pickups were adjusted based on usage, and all containers received an identifying number to help streamline communication and identity of containers at pickups.



Big Belly recycling compactors installed at Kensington Farm Center.

Graphic shows a snapshot from the Waste Management dashboard. To date (11/17/25) our diversion is up over 35% compared to last year. This equates to 874 Mt of CO2e saved, and many other metrics that are easily calculated.

Total Tons Diverted		Total Tons Not Diverted		% Diversion
Current	vs Prior	Current	vs Prior	Current
415	35.8 %	491	-6.5 %	45.8 %
Prior		Prior		Prior
305		525		36.8 %
Environmental Savings				
Trees Saved	GHG Emissions Saved	Landfill Airspace	Water Saved	Electricity Saved
6,287	874 MtCO2e	903 yd3	1.60M Gal	541.92k Kw-Hr
Trees Saved Prior	GHG Emissions Saved Prior	Landfill Airspace Prior	Water Saved Prior	Electricity Saved Prior
5,171	706 MtCO2e	690 yd3	1.30M Gal	427.37k Kw-Hr



50% of the action has been completed.

- Action 24.6: Update purchasing policies to improve the sustainability of purchased products:
 - When purchasing giveaway items, staff are instructed to consider low waste, recycled, recyclable, or reusable such as reusable straws, made from recycled plastic, carbon neutral deliveries, etc.
 - The trail challenge event is giving away reusable water bottles.
 - By 2025, 90% of paper products purchased should be recycled paper, and/or carbon-friendly paper products.
 - We're buying most paper through ODP
 - We will look at adjusting what we're buying so that we're purchasing more in the mid-green and light green categories.
 - Encouraging the use of sustainable construction materials and diversion of demolition waste from landfills is being factored into new engineering project designs and implementation.
 - Review of the Metroparks' green food packaging efforts is in progress with an update for compostable food packaging and bulk purchasing policy expected in 2025.
 - Purchasing contracts are being examined with a goal of reducing waste, increasing recycling, and improving sustainability. For example, verbiage was added to RFP 2024-010, for Glo-Work Product Sales, stating that vendors shall remove and properly dispose of original packaging items of products, immediately upon sale. Any associated wasted generated throughout the event was also to be properly disposed of. These contract assessments for environmental sustainability will continue in 2025.



50% of the action has been completed.

Metrics of Success

- Completed assessment and benchmarking of current waste and recycling.
- Vendors encouraged to use more sustainable products by sharing purchasing power, with the goal of reducing waste going to a landfill by 20% by 2028.
- Increased recycling rates. Use baselines from the 2020-2023 recycling program, with a goal of increasing recycling rates 10% every year from 2024-2028.
- Annual waste and recycling report – included into CAP's annual report in December.
- Track El-Kay water bottle fillers for report.
- Have attended or provided recycling resources/bins to at least five outreach events with our community partners by 2028.
- Staff from at least two departments have attended recycling or sustainability-related conferences annually.
- Staff from at least two departments have contributed to at least five blog posts related to waste management and recycling by 2028.
- Contamination rates in recycling have been reduced by at least 10% annually.
- Landfill waste has been reduced by 20% by 2028. This is the ultimate metric of success to show the above actions are working.

Long-term Actions

- Action 24.7: Create at least one composting facility in each district, to ensure composting opportunities are an asset for park operations.
 - Next Cycle application was accepted for composting feasibility. RRS conducted the feasibility study.
 - A kick-off meeting was held on the pilot composting project. The plan is to identify what we are missing in terms of staff resources and capital equipment, which would lead to a grant opportunity on needs.
 - EGLE awarded \$5000 to kickstart this pilot project as a result. Funds will be used to address site needs for the sorting and storage of compostables and implementation of developed recipes.



Composting piles at Kensington Metropark Farm Center.

- BMPs are being formalized from Kensington Farm Center to share across the system with a pilot project testing 3 composting recipes.
- Staff identified the need for a screener (capital equipment) but unclear as to which model would work best. Working on finding a mobile screener and a quote – then looking for grant opportunities to off-set initial purchase.



33% of the action has been completed.

- Action 24.8: Add compost bins for capturing food waste by concession areas by 2030.
 - The feasibility and scale of this food waste diversion was assessed in Kensington Metropark in 2024. Consultation with Operations and the RRS feasibility study determined food waste generation in the non-public side (back-of-house) of park concession locations was minimal and collection would create a larger carbon footprint than it would offset.
 - As part of the Compost Pilot Project, Wolcott Mill Farm Center will be trialing food waste collection and composting from staff and public areas in 2026.
 - Since June 2025, staff at Wolcott Farm Center have composted over 100 pounds of food waste internally in the staff break room. Next steps include a public collection bin planned for the picnic shelter with accompanying signage and messaging.
 - Further education of patrons on properly sorting food waste, recyclable, and non-recyclable will be necessary before systemwide implementation of food waste collection and composting.
 - Update:
The Metroparks explored several vendors and concepts to find a pilot for food waste. At the current time, there is not enough volume at one single location or staff to try a pilot. It would require consolidation of food waste across the system to get enough volume for effective processing.



20% of the action has been completed.

MONITORING AND REVISING

This CAP is a “living document,” meaning that adjustments are expected and encouraged as the work progresses and we learn how to refine our efforts in future versions of this plan. For example, actions seen now as easily accomplishable may require more concentrated efforts than anticipated. Others seen now as large challenges may prove otherwise and thus free up capacity for a new metric of success or further work on other actions. Because this plan is wide-reaching across the breadth of the Metroparks and the benefits they provide, we may also learn along the way that actions and goals have more connections and impacts to each other than originally thought. This may mean that priorities are adjusted to account for these synergies, or ripple effects, among efforts. Finally, within the five-year timeline of this plan, changes may occur that impact the Metroparks, the region and residents they serve. We write this plan in the spirit of flexibility to our dynamic world and our current knowledge about climate change.

This has been a departments-wide, parks-wide effort, and responsibility for accomplishing goals is integrated throughout our organization. Department Heads will lead the implementation of many of these actions, while capacity-building early in the timeline will encourage all staff members to understand how this plan impacts them, and how they can assist in the implementation of appropriate actions. We will report annually and at the end of this CAP’s timeline about our achievements on each of the actions. Financial metrics and considerations will be tracked annually and considered in action updates.

The CAP will be updated every five years (e.g., 2028, 2033, 2038), aligning with planning standards set by the National Recreation and Park Association’s Commission for Accreditation of Park and Recreation Agencies (CAPRA). Similarly, to other Metroparks plans, this CAP will be continually tracked, re-evaluated, and updated in the coming years.





To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Financial Report
Date: December 6, 2025

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file this report as recommended by Chief of Finance Shedreka Miller and staff.

Attachment: Monthly Financial Report



HURON-CLINTON METROPARKS NOVEMBER FINANCIAL RECAP

DECEMBER 2025

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)



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EXECUTIVE SUMMARY

NOVEMBER 2025 FINANCIAL RESULTS

For the month of November 2025, operating revenue increased by \$46,487 or 6%. The year-to-date park operating revenue of \$25.7 million is \$62,169 higher compared to 2024 and \$2.1 million higher than the 5-year average. No other significant changes to administrative revenue took place during November.

Tolling decreased for daily and increased for annual sales in comparison to 2024. November daily permit sales are 16% lower than 2024 and annual permit sales are 6% higher than 2024. Year-to-date tolling revenue is \$132,615 or 5% lower than 2024 figures.



Tolling and golf are the largest contributors to park operating revenue in November 2025. Combined, tolling and golf made up 87% of park operating revenue. Tolling generated \$578,537, and golf added an additional \$164,737. All other park operating activities produced over \$107,700.

Overall, year-to-date general fund expenditures are \$5.6 million or 9% higher compared to 2024.

In summary, the Metroparks continue to be well positioned financially. Year-to-date revenues are slightly higher than last year and remain strong. November revenues are slightly higher than those of 2024 and lower than the 5-year average, while expenditures continue to fall within the planned budget.

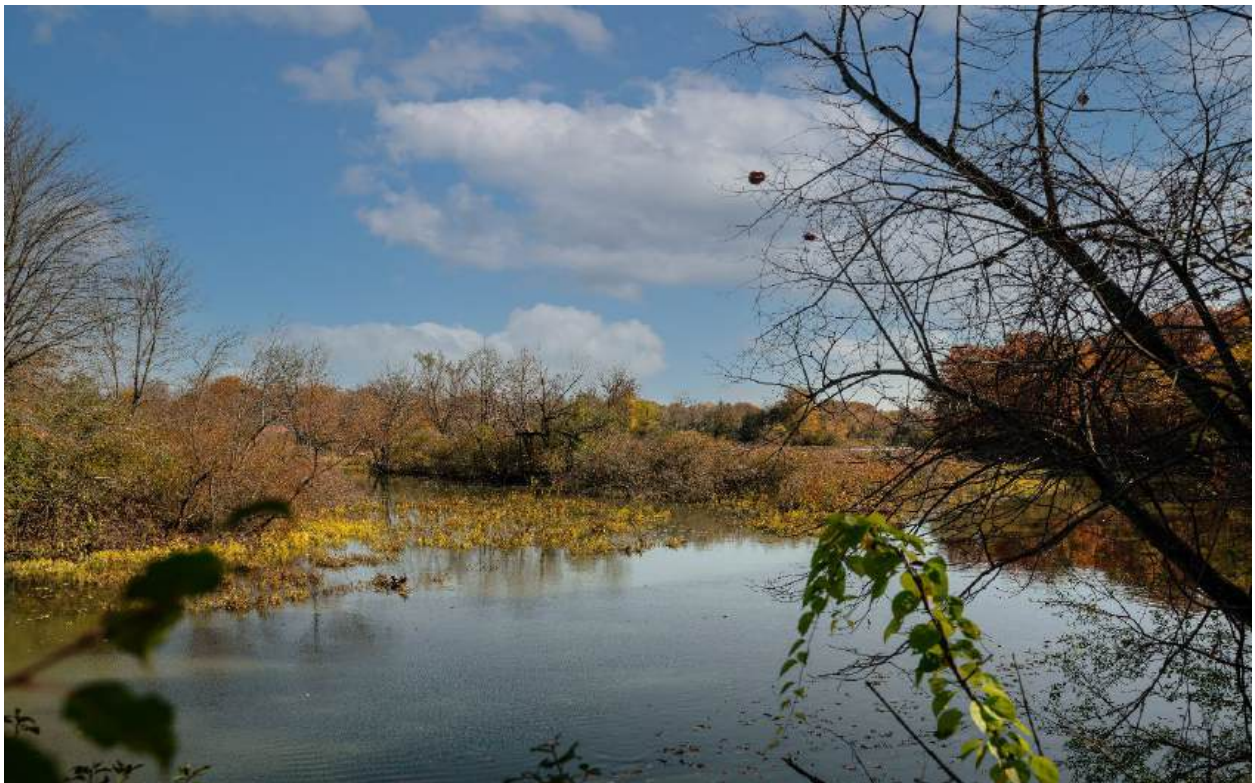
ADMINISTRATIVE REVENUE

Metroparks administrative revenue consists of all revenue sources that are not generated directly by park operations. Tax revenue accounts for the majority and is the single largest source of revenue for the Metroparks.

At the end of November, total tax revenue recognized by the Metroparks increased from 2024 by \$2.7 million. State reimbursements for lost personal property tax revenue is budgeted at \$701,832. These funds have not yet been received but are expected.

Interest revenue remains high due to elevated interest rates. Year-to-date, interest revenue is \$1.1 million, which is 180% of our budgeted amount of \$606,193.

The annual auction of surplus equipment and materials was planned for November, but it was cancelled due to low inventory.

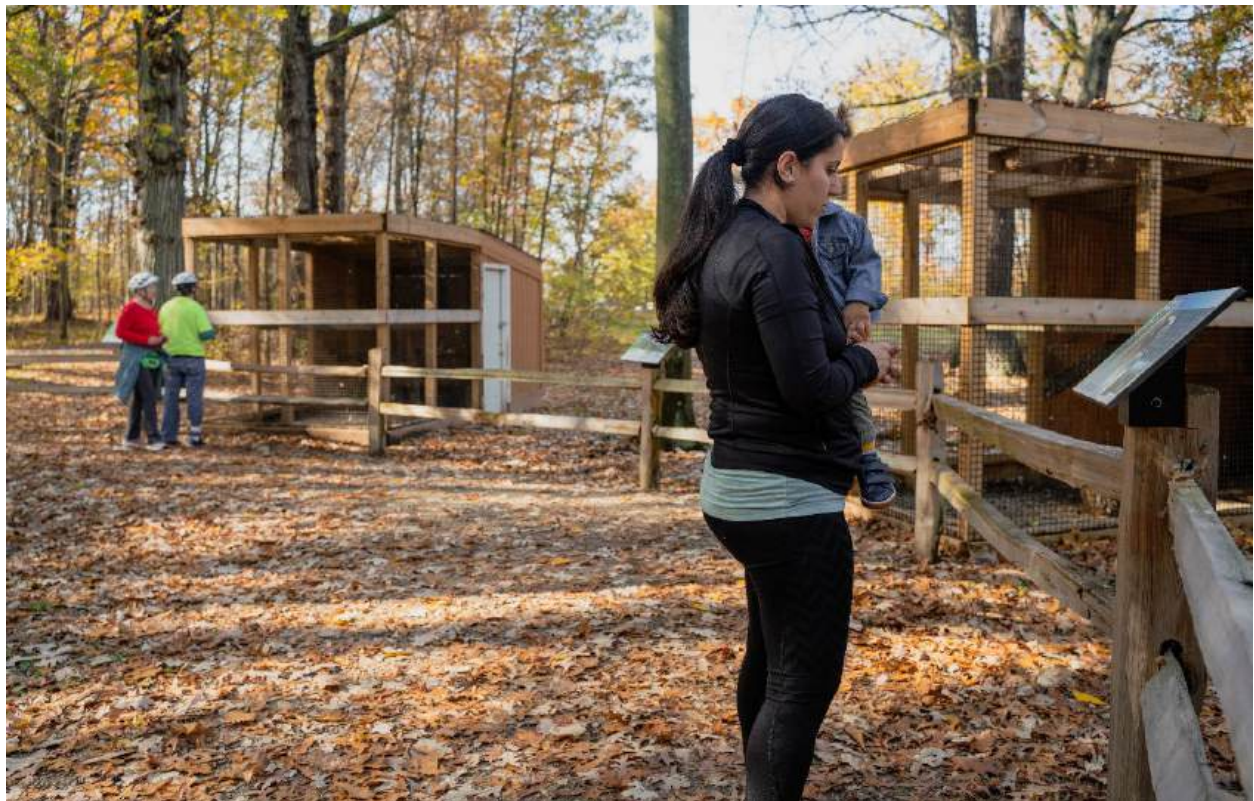
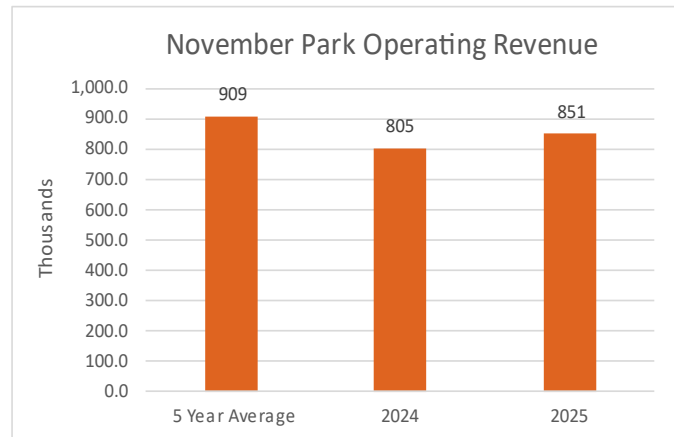


PARK OPERATING REVENUE

BY ACTIVITY

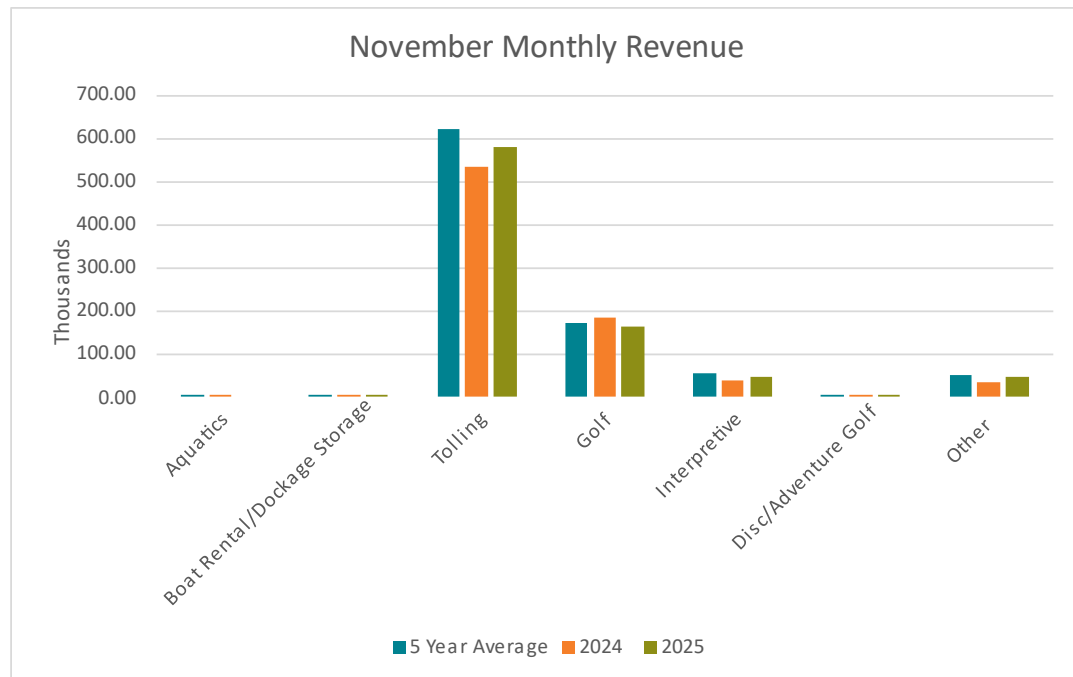
The parks generated \$851,015 in revenue during November 2025 compared to \$804,528 in 2024. The 5-year average for operating revenue is \$909,007.

November park operating revenue increased by \$46,487 or 6% compared to 2024 and decreased by \$57,991 or 6% compared to the 5-year average.



Breaking down park operating revenue by the activity, the most significant source of revenue is tolling. The \$578,537 generated was higher than 2024 by \$42,507 or 8% and lower than the 5-year average by \$41,544 or 7%.

Golf and other revenue were the second and third largest sources of operating revenue for the month. Golf revenue was lower than 2024 by \$18,710 or 10% and lower than the 5-year average by \$7,372 or 4%. Other revenue was \$13,007 or 36% higher than 2024 and \$1,951 or 4% lower than the 5-year average.

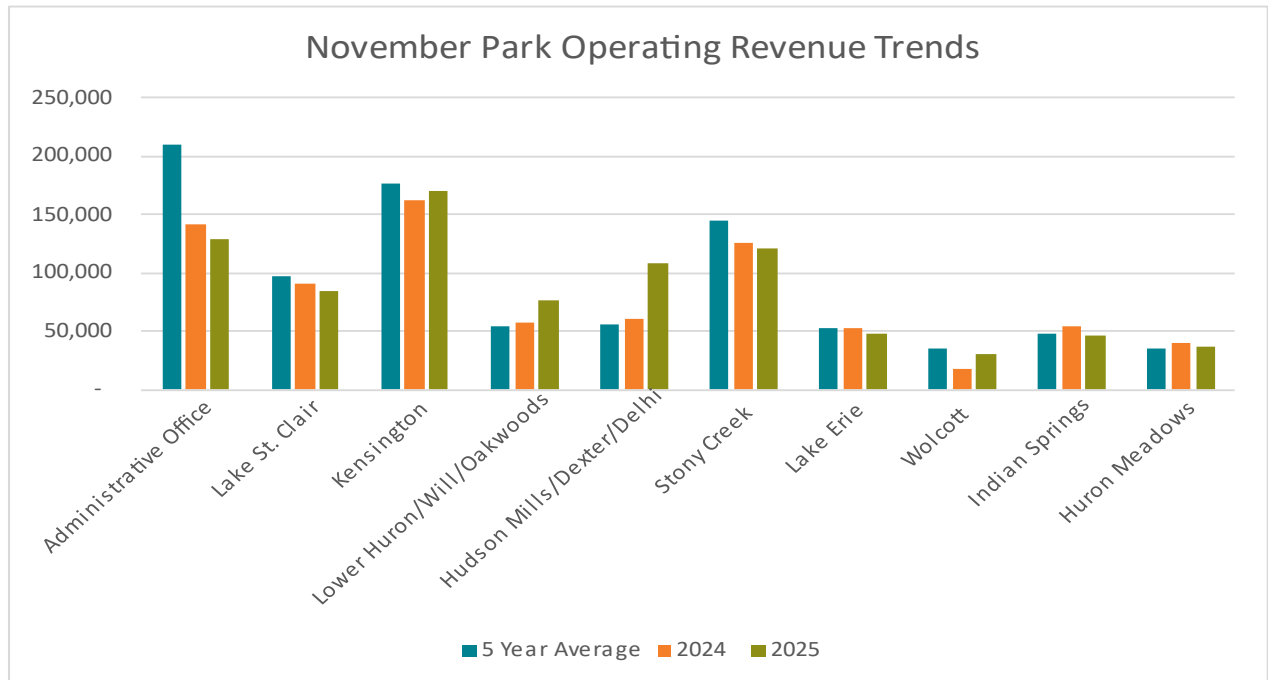


BY LOCATION

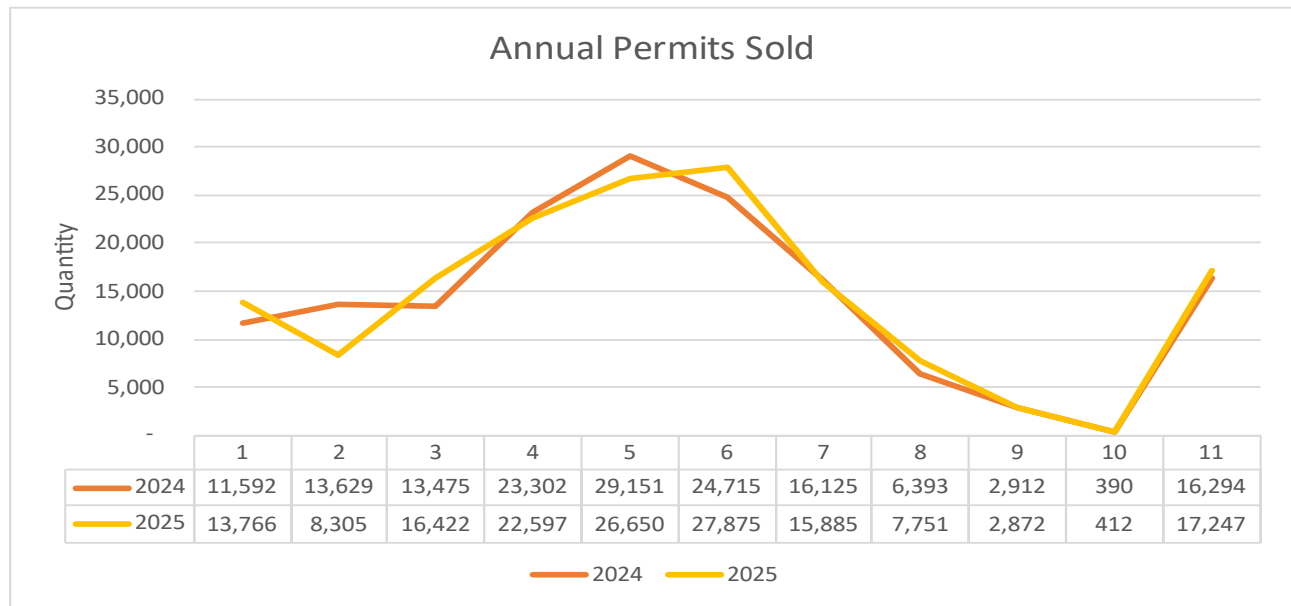
The parks generated \$851,015 in operating revenue during November 2025 compared to \$804,528 in 2024 and \$909,007 for the 5-year average.

November 2025 operating revenue in total increased compared to November 2024 by \$46,487 or 6% and decreased by \$57,991 or 6% compared to the 5-year average. Kensington, Administrative Office, and Stony Creek generated the most revenue for November 2025. November operating revenue for Kensington, Administrative Office, and Stony Creek was \$170,366, \$128,901, and \$121,344.

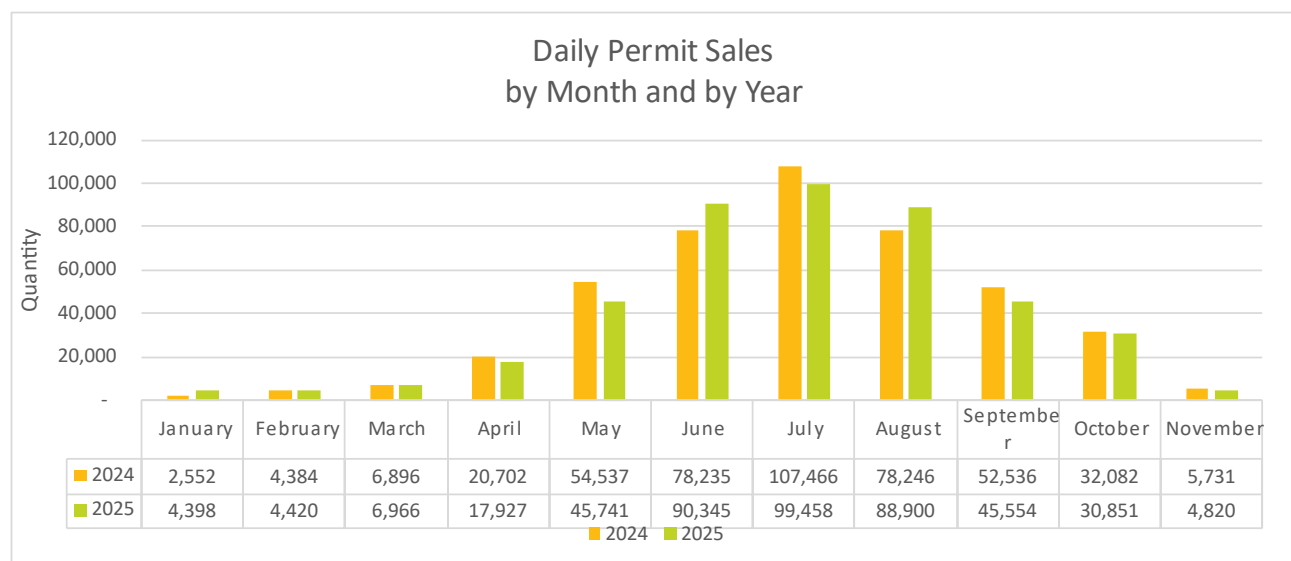
In the chart below, the variance between 2025 and 2024 figures range between an increase of \$47,230 and a decrease of \$12,225. The variance between 2025 and the 5-year average ranges between an increase of \$51,172 and a decrease of \$81,469. The changes are reflected in the chart below:



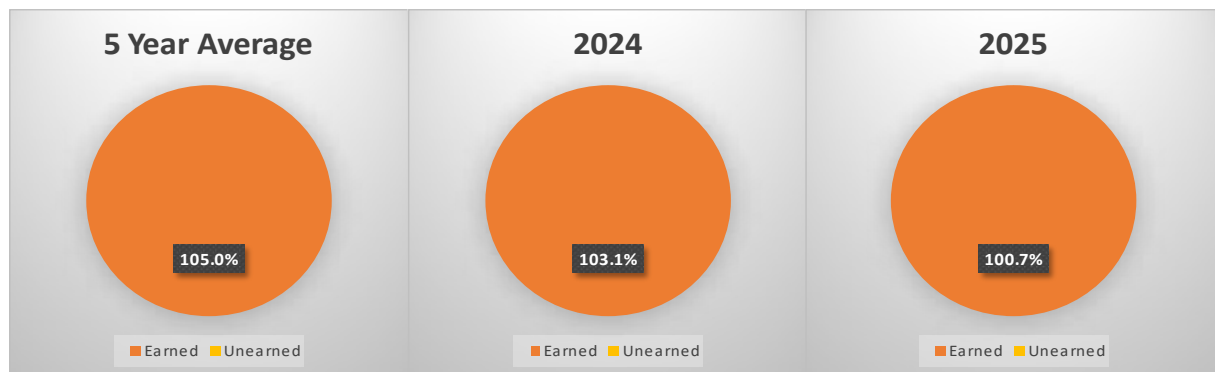
The following charts graphically represent the trends and shifts in annual and daily permit sales. Year-to-date annual permit sales for 2025 increased by 1% from 2024. Annual permit sales for November 2025 increased by 6% compared to 2024.



Daily permit sales in November decreased by 16% compared to 2024. Year-to-date daily permit sales for 2025 are 1% lower compared to 2024.



Considering year-to-date revenue, the parks show an increase in revenue compared to the prior year and the 5-year average. The pie charts below reflect the operating revenue earned at the end of November compared to the budgeted operating revenue not yet earned.



At the end of November 2025, we have generated 100.7% of budgeted operating revenue earned. We were around 103.1% and 105.0% for 2024 and the 5-year average.

EXPENDITURES

ADMINISTRATIVE OFFICE

Overall, year-to-date Administrative Office expenditures are higher than 2024 by \$1.3 million or 12%. Increases in wages and benefits make up 26% of the increase.

MAJOR MAINTENANCE AND CAPITAL

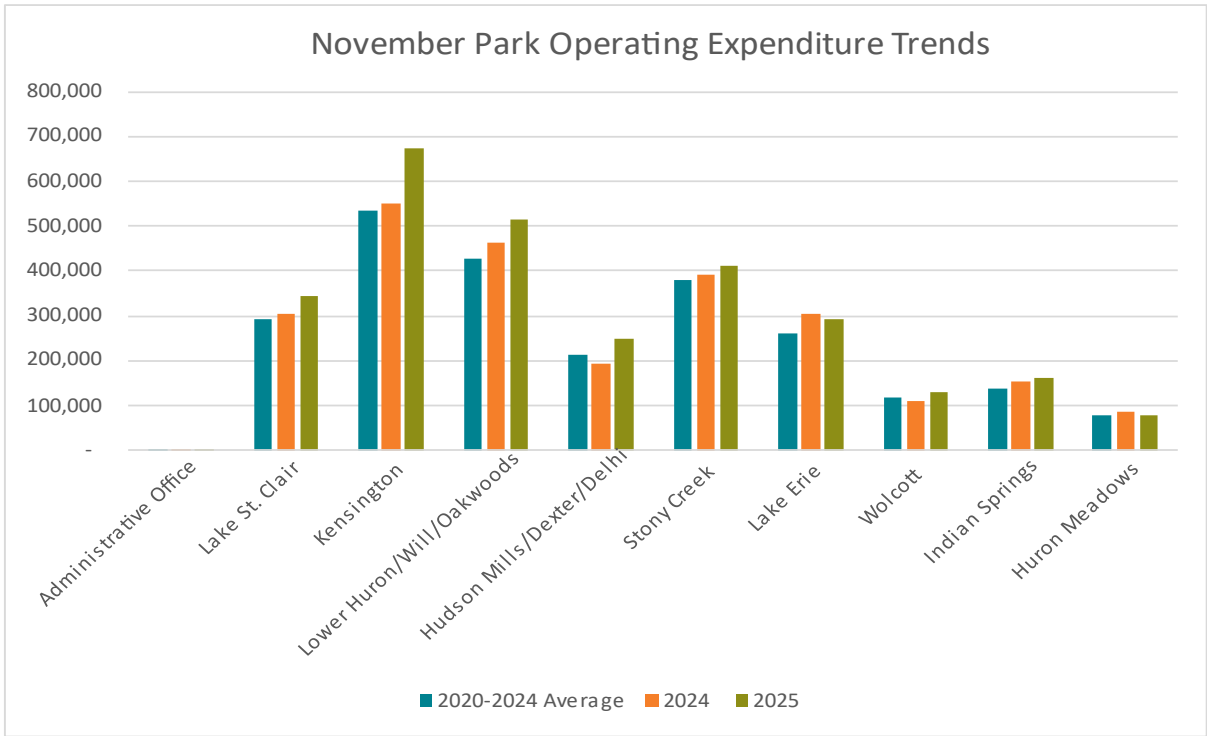
Approximately 97% percent of planned capital equipment and land acquisition purchases have been either paid for or encumbered. Payments during the month of November totaled \$12.99 or 0% of the budget.

As of the end of November, 47% of major maintenance projects have been either received or contracted for. November payments for major maintenance totaled \$72,627 or 2% of the annual major maintenance budget.

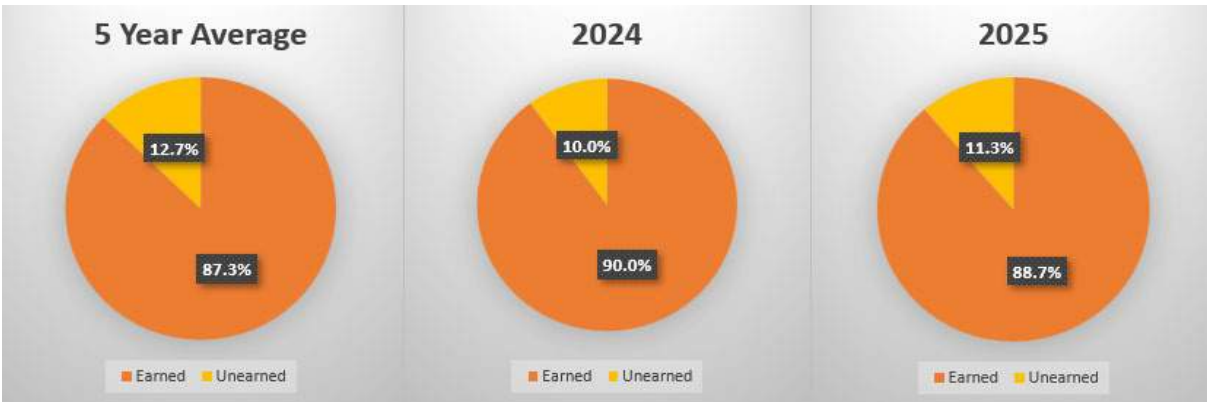
PARK OPERATIONS

Overall, year-to-date park operation expenditures are \$1.7 million or 5% higher than the 2024 year-to-date level. Increases in wages and benefits make up 86% of the increase.

Looking at individual parks for the month of November, the variance in operating expenditures between 2025 and 2024 ranges between an increase of \$122,495 and a decrease of \$12,415.



At the end of November, we have used 88.7% of the annual budget, the amount was 90.0% for 2024 and 87.3% for the 5-year average.



HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2025

PARK	MONTHLY VEHICLE ENTRIES				MONTHLY TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	16,637	18,908	18,986	-12%	\$ 78,554	\$ 87,298	\$ 84,055	-7%
Wolcott Mill	3,132	3,088	2,572	22%	\$ 3,470	\$ 2,661	\$ 3,374	3%
Stony Creek	26,465	25,772	27,223	-3%	\$ 88,525	\$ 88,826	\$ 94,306	-6%
Indian Springs	3,786	4,426	4,338	-13%	\$ 12,771	\$ 15,014	\$ 13,334	-4%
Kensington	41,342	42,669	44,447	-7%	\$ 116,577	\$ 113,794	\$ 105,642	10%
Huron Meadows	5,041	4,872	4,683	8%	\$ 2,228	\$ 2,481	\$ 2,259	-1%
Hudson Mills	12,688	13,785	13,690	-7%	\$ 82,398	\$ 31,360	\$ 33,122	149%
Lower Huron/Willow/Oakwoods	32,469	16,814	25,800	26%	\$ 51,829	\$ 16,402	\$ 23,903	117%
Lake Erie	9,418	10,385	9,892	-5%	\$ 27,562	\$ 31,310	\$ 30,771	-10%
Monthly TOTALS	150,978	140,719	151,632	0%	\$ 463,914	\$ 389,146	\$ 390,766	19%

PARK	Y-T-D VEHICLE ENTRIES				Y-T-D TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	480,546	490,796	500,399	-4%	\$ 2,079,630	\$ 2,096,516	\$ 2,032,188	2%
Wolcott Mill	47,845	42,908	45,398	5%	\$ 39,951	\$ 43,058	\$ 43,610	-8%
Stony Creek	577,124	675,654	626,958	-8%	\$ 2,318,932	\$ 2,424,191	\$ 2,446,904	-5%
Indian Springs	91,981	97,917	95,217	-3%	\$ 338,092	\$ 333,778	\$ 336,198	1%
Kensington	739,450	854,999	798,972	-7%	\$ 2,792,888	\$ 2,900,919	\$ 2,842,059	-2%
Huron Meadows	105,051	101,600	102,996	2%	\$ 58,452	\$ 48,087	\$ 59,297	-1%
Hudson Mills	219,953	232,019	226,739	-3%	\$ 567,039	\$ 510,157	\$ 537,543	5%
Lower Huron/Willow/Oakwoods	531,311	537,015	521,357	2%	\$ 1,131,263	\$ 1,064,240	\$ 1,059,051	7%
Lake Erie	201,511	201,421	199,352	1%	\$ 549,916	\$ 573,731	\$ 553,751	-1%
Monthly TOTALS	2,994,772	3,234,329	3,117,387	-4%	\$ 9,876,163	\$ 9,994,677	\$ 9,910,603	0%

PARK	MONTHLY PARK REVENUE				Y-T-D PARK REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 83,348	\$ 90,178	\$ 89,912	-7%	\$ 2,907,300	\$ 2,985,065	\$ 2,928,856	-1%
Wolcott Mill	\$ 24,346	\$ 11,203	\$ 26,619	-9%	\$ 137,439	\$ 143,302	\$ 145,495	-6%
Stony Creek	\$ 119,668	\$ 121,949	\$ 132,646	-10%	\$ 4,837,321	\$ 5,109,323	\$ 4,940,368	-2%
Indian Springs	\$ 46,622	\$ 54,852	\$ 43,979	6%	\$ 1,948,734	\$ 1,855,867	\$ 1,732,342	12%
Kensington	\$ 164,444	\$ 162,272	\$ 161,507	2%	\$ 5,745,613	\$ 5,732,922	\$ 5,543,984	4%
Huron Meadows	\$ 38,766	\$ 40,631	\$ 37,157	4%	\$ 1,611,717	\$ 1,652,003	\$ 1,494,007	8%
Hudson Mills	\$ 104,828	\$ 60,312	\$ 59,046	78%	\$ 1,827,656	\$ 1,757,073	\$ 1,635,607	12%
Lower Huron/Willow/Oakwoods	\$ 74,159	\$ 36,588	\$ 47,044	58%	\$ 3,627,880	\$ 3,357,266	\$ 3,061,376	19%
Lake Erie	\$ 47,469	\$ 51,790	\$ 51,421	-8%	\$ 1,934,150	\$ 2,004,377	\$ 1,873,350	3%
Y-T-D TOTALS	\$ 703,649	\$ 629,775	\$ 649,332	8%	\$ 24,577,811	\$ 24,597,197	\$ 23,355,385	5%

District	Y-T-D Vehicle Entries by Management Unit				Y-T-D Total Revenue by Management Unit			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Eastern	1,105,515	1,209,358	1,172,755	-6%	7,882,061	8,237,690	8,014,719	-2%
Western	1,156,435	1,286,535	1,223,923	-6%	11,133,720	10,997,864	10,405,940	7%
Southern	732,822	738,436	720,709	2%	5,562,030	5,361,642	4,934,726	13%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2025

GOLF THIS MONTH	MONTHLY ROUNDS				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	1,065	667	855	25%	\$ 21,346	\$ 21,935	\$ 23,339	-9%
Indian Springs	1,004	1,482	1,096	-8%	\$ 23,519	\$ 29,928	\$ 22,400	5%
Kensington	1,006	1,494	1,439	-30%	\$ 29,682	\$ 28,440	\$ 29,396	1%
Huron Meadows	1,139	1,326	1,284	-11%	\$ 36,538	\$ 38,150	\$ 34,765	5%
Hudson Mills	971	965	965	1%	\$ 18,316	\$ 24,003	\$ 21,495	-15%
Willow	696	649	781	-11%	\$ 15,420	\$ 17,727	\$ 17,427	-12%
Lake Erie	592	778	803	-26%	\$ 16,369	\$ 19,290	\$ 18,827	-13%
Total Regulation	6,473	7,361	7,222	-10%	\$ 161,190	\$ 179,473	\$ 167,648	-4%
LSC Par 3	0	0	1	-	\$ -	\$ -	\$ 45	-
LSC Foot Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Total Golf	6,473	7,361	7,223	-10%	\$ 161,190	\$ 179,473	\$ 167,693	-4%

GOLF Y-T-D	GOLF ROUNDS Y-T-D				GOLF REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	43,086	45,315	42,371	2%	\$ 1,547,451	\$ 1,624,290	\$ 1,463,237	6%
Indian Springs	40,920	40,149	38,502	6%	\$ 1,489,178	\$ 1,422,064	\$ 1,294,202	15%
Kensington	45,698	45,463	42,897	7%	\$ 1,680,480	\$ 1,604,663	\$ 1,446,316	16%
Huron Meadows	40,495	43,277	40,888	-1%	\$ 1,492,474	\$ 1,543,936	\$ 1,378,702	8%
Hudson Mills	36,501	36,388	33,751	8%	\$ 1,110,160	\$ 1,091,693	\$ 940,003	18%
Willow	36,955	35,035	32,866	12%	\$ 1,206,434	\$ 1,138,666	\$ 994,643	21%
Lake Erie	35,847	37,086	35,349	1%	\$ 1,169,789	\$ 1,207,617	\$ 1,086,379	8%
Total Regulation	279,502	282,713	266,624	5%	\$ 9,695,966	\$ 9,632,930	\$ 8,603,482	13%
LSC Par 3	7,530	7,732	6,598	14%	\$ 72,210	\$ 64,045	\$ 53,625	35%
LSC Foot Golf	448	306	402	11%	\$ 3,139	\$ 1,908	\$ 2,938	7%
Total Golf	287,480	290,751	273,624	5%	\$ 9,771,315	\$ 9,698,882	\$ 8,660,045	13%

AQUATICS THIS MONTH	PATRONS THIS MONTH				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	0	0	0	-	\$ -	\$ -	\$ 27	-
Stony Creek Rip Slide	0	0	0	-	\$ -	\$ -	\$ -	-
KMP Splash	0	0	0	-	\$ -	\$ -	\$ -	-
Lower Huron	0	0	0	-	\$ -	\$ 560	\$ 187	-
Willow	0	0	0	-	\$ -	\$ 129	\$ 43	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
TOTALS	0	0	0	-	\$ -	\$ 689	\$ 256	-

AQUATICS Y-T-D	PATRONS Y-T-D				REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	51,940	53,172	54,274	-4%	\$ 250,929	\$ 269,841	\$ 274,632	-9%
Stony Creek Rip Slide	25,715	18,734	20,564	25%	\$ 154,644	\$ 111,184	\$ 119,926	29%
KMP Splash	41,714	34,903	37,843	10%	\$ 281,820	\$ 237,162	\$ 256,960	10%
Lower Huron	86,734	73,255	61,428	41%	\$ 1,038,972	\$ 826,155	\$ 676,173	54%
Willow	22,237	20,448	19,825	12%	\$ 111,891	\$ 93,305	\$ 99,604	12%
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
TOTALS	228,340	200,512	193,933	18%	\$ 1,838,256	\$ 1,537,647	\$ 1,427,295	29%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2025

PARK	Seasonal Activities this Month				Monthly Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
Welsh Center	0	1	2	-	\$ -	\$ 800	\$ 2,942	-
Shelters	11	4	4	154%	\$ 2,810	\$ -	\$ 860	227%
Boat Launches	58	69	63	-7%	\$ -	\$ -	\$ -	-
Marina	0	0	3	-	\$ -	\$ -	\$ 33	-
Mini-Golf	0	0	0	-	\$ -	\$ -	\$ 49	-
Stony Creek								
Disc Golf Daily	0	0	13	-	\$ -	\$ -	\$ 40	-
Disc Golf Annual	1	4	2	-36%	\$ 60	\$ 222	\$ 94	-36%
Total Disc Golf	1	4	15	-93%	\$ 60	\$ 222	\$ 134	-55%
Shelters	6	6	4	50%	\$ 1,350	\$ 1,238	\$ 938	44%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Indian Springs								
Shelters	2	0	0	-	\$ 400	\$ -	\$ -	-
Event Room	2	1	1	50%	\$ 5,800	\$ 5,800	\$ 4,500	29%
Kensington								
Disc Golf Daily	679	855	790	-14%	\$ 1,914	\$ 2,581	\$ 2,384	-20%
Disc Golf Annual	16	5	4	336%	\$ 860	\$ 260	\$ 200	330%
Total Disc Golf	695	860	794	-12%	\$ 2,774	\$ 2,841	\$ 2,584	7%
Shelters	10	15	12	-14%	\$ 1,125	\$ 3,249	\$ 2,741	-59%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows								
Shelters	0	0	1	-	\$ -	\$ -	\$ 133	-
Hudson Mills								
Disc Golf Daily	232	356	262	-11%	\$ 696	\$ 1,068	\$ 786	-11%
Disc Golf Annual	8	7	7	14%	\$ 420	\$ 400	\$ 380	11%
Total Disc Golf	240	363	269	-11%	\$ 1,116	\$ 1,468	\$ 1,166	-4%
Shelters	2	1	1	100%	\$ 300	\$ 200	\$ 267	13%
Canoe Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Lower Huron / Willow / Oakwoods								
Disc Golf Daily	53	16	34	56%	\$ 159	\$ 48	\$ 102	56%
Disc Golf Annual	1	0	0	200%	\$ 40	\$ -	\$ 13	200%
Total Disc Golf	54	16	34	57%	\$ 199	\$ 48	\$ 115	73%
Shelters	3	5	4	-31%	\$ 650	\$ 950	\$ 717	-9%
Lake Erie								
Shelters	0	0	0	-	\$ -	\$ -	\$ -	-
Boat Launches	436	576	483	-10%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ 250	\$ 250	\$ 671	-63%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2025

PARK	Seasonal Activities Y-T-D				Seasonal Revenue Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
Welsh Center	32	48	40	-21%	\$ 47,600	\$ 66,700	\$ 64,575	-26%
Shelters	359	404	394	-9%	\$ 92,120	\$ 98,317	\$ 101,447	-9%
Boat Launches	5,287	4,858	4,608	15%	\$ -	\$ -	\$ -	-
Marina	2,322	2,548	2,801	-17%	\$ 17,130	\$ 20,255	\$ 22,166	-23%
Mini-Golf	5,021	9,982	9,576	-48%	\$ 41,704	\$ 46,456	\$ 48,566	-14%
Stony Creek								
Disc Golf Daily	7,106	7,962	9,413	-25%	\$ 24,248	\$ 27,270	\$ 31,629	-23%
Disc Annual	83	98	110	-24%	\$ 5,001	\$ 5,868	\$ 6,558	-24%
Total Disc Golf	7,189	8,060	9,523	-25%	\$ 29,249	\$ 33,138	\$ 38,187	-23%
Shelters	416	498	497	-16%	\$ 93,566	\$ 112,152	\$ 109,959	-15%
Boat Rental	16,487	32,185	46,951	-65%	\$ 132,622	\$ 146,377	\$ 154,029	-14%
Boat Launches	408	388	421	-3%	\$ -	\$ -	\$ -	-
Indian Springs								
Shelters	79	89	92	-14%	\$ 10,450	\$ 11,325	\$ 11,942	-12%
Event Room	30	22	25	18%	\$ 87,300	\$ 57,900	\$ 70,283	24%
Kensington								
Disc Golf Daily	17,382	17,685	20,001	-13%	\$ 55,434	\$ 59,555	\$ 66,923	-17%
Disc Annual	217	214	238	-9%	\$ 12,580	\$ 12,480	\$ 13,940	-10%
Total Disc Golf	17,599	17,899	20,239	-13%	\$ 68,014	\$ 72,035	\$ 80,863	-16%
Shelters	564	555	527	7%	\$ 112,238	\$ 114,792	\$ 113,054	-1%
Boat Rental	11,789	11,151	11,164	6%	\$ 209,326	\$ 202,250	\$ 198,441	5%
Huron Meadows								
Shelters	35	41	47	-26%	\$ 5,700	\$ 6,600	\$ 7,667	-26%
Hudson Mills								
Disc Golf Daily	5,358	6,991	7,048	-24%	\$ 16,074	\$ 20,973	\$ 21,143	-24%
Disc Annual	185	178	150	23%	\$ 10,600	\$ 10,140	\$ 8,707	22%
Total Disc Golf	5,543	7,169	7,198	-23%	\$ 26,674	\$ 31,113	\$ 29,850	-11%
Shelters	139	148	166	-16%	\$ 24,800	\$ 22,500	\$ 25,733	-4%
Canoe Rental	0	0	3,968	-	\$ 63,565	\$ 64,702	\$ 45,136	41%
Lower Huron / Willow / Oakwoods								
Disc Golf Daily	795	456	873	-9%	\$ 2,076	\$ 1,368	\$ 2,591	-20%
Disc Annual	5	5	11	-53%	\$ 220	\$ 260	\$ 580	-62%
Total Disc Golf	800	461	884	-10%	\$ 2,296	\$ 1,628	\$ 3,171	-28%
Shelters	414	419	416	0%	\$ 86,325	\$ 87,651	\$ 89,744	-4%
Lake Erie								
Shelters	48	68	59	-19%	\$ 9,700	\$ 14,225	\$ 12,092	-20%
Boat Launches	17,986	18,593	16,852	7%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ 185,271	\$ 197,629	\$ 210,305	-12%

PARK	Cross Country Ski Rental this Month				Cross Country Ski Rental Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	\$ -	\$ -	\$ -	-	\$ 5,684	\$ 1,550	\$ 5,740	-1%
Kensington	\$ -	\$ -	\$ -	-	\$ 7,420	\$ 4,789	\$ 9,708	-24%
Huron Meadows	\$ -	\$ -	\$ -	-	\$ 51,298	\$ 15,147	\$ 35,546	44%

PARK	Winter Sports this Month				Winter Sports Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
XC Skiers	0	0	0	-	0	0	28	-
Ice Skaters	0	0	0	-	10	35	126	-92%
Sledders	0	0	0	-	0	43	322	-
Ice Fishermen	0	0	0	-	10,566	985	2,395	341%
Stony Creek								
XC Skiers	0	0	0	-	265	99	548	-52%
Ice Skaters	0	0	0	-	50	0	8	525%
Sledders	0	0	0	-	508	57	442	15%
Ice Fishermen	0	0	0	-	203	39	132	53%
Indian Springs								
XC Skiers	0	0	0	-	0	225	201	-
Sledders	0	0	0	-	0	334	505	-
Kensington								
XC Skiers	0	0	0	-	873	471	971	-10%
Ice Skaters	0	0	0	-	0	3	26	-
Sledders	0	0	0	-	4,369	1,515	2,912	50%
Ice Fishermen	0	0	0	-	309	0	85	264%
Huron Meadows								
XC Skiers	0	0	0	-	6,060	1,495	4,126	47%
Ice Fishermen	0	0	0	-	0	0	0	-
Hudson Mills								
XC Skiers	0	0	0	-	0	150	288	-
Willow								
XC Skiers	0	0	0	-	4	3	25	-84%
Sledders	35	0	0	-	389	41	1,070	-64%
Lake Erie								
XC Skiers	0	0	0	-	0	0	8	-
Sledders	0	0	0	-	40	31	100	-60%
Ice Fishing	0	0	0	-	4,055	407	1,999	103%

INTERPRETIVE FACILITIES

PARK	Monthly Patrons Served				YTD Patrons Served			
	(total program participants and non-program visitors)				(total program participants and non-program visitors)			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	7,110	7,402	7,577	-6%	143,773	155,525	150,602	-5%
Wolcott Mill	2,870	3,552	2,984	-4%	35,575	39,794	38,344	-7%
Wolcott Farm	2,950	2,746	2,683	10%	60,931	63,490	61,619	-1%
Stony Creek	10,400	9,466	10,882	-4%	158,607	168,111	163,892	-3%
Eastern Mobile Center	488	389	392	24%	8,875	9,741	10,903	-19%
Indian Springs	2,452	3,690	3,510	-30%	52,966	57,991	53,924	-2%
Kens NC	17,585	18,738	19,972	-12%	275,209	291,312	286,271	-4%
Kens Farm	7,434	9,652	8,068	-8%	212,812	226,226	217,495	-2%
Western Mobile Center	811	1,019	751	8%	9,667	10,757	10,101	-4%
Hudson Mills	8,314	2,514	4,479	86%	122,151	29,071	63,577	92%
Oakwoods	13,408	14,737	13,637	-2%	153,458	155,735	152,764	0%
Lake Erie	14,325	16,804	15,110	-5%	172,242	171,393	169,077	2%
Southern Mobile Center	1,358	1,069	1,062	28%	23,607	26,361	24,446	-3%
Totals	89,505	91,778	91,107	-2%	1,429,873	1,405,507	1,403,015	2%

PARK	Monthly Revenue				YTD Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 1,964	\$ 1,631	\$ 1,496	31%	\$ 37,116	\$ 41,986	\$ 29,937	24%
Wolcott Mill	\$ -	\$ -	\$ -	-	\$ 374	\$ 792	\$ 2,347	-84%
Wolcott Farm	\$ 1,813	\$ 678	\$ 79	2205%	\$ 37,054	\$ 43,130	\$ 28,448	30%
Wagon Rides	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ 1,003	-
FARM TOTAL	\$ 20,147	\$ 7,053	\$ 35,862	-44%	\$ 91,231	\$ 97,267	\$ 103,736	-12%
Stony Creek	\$ 461	\$ 439	\$ 978	-53%	\$ 26,409	\$ 28,946	\$ 17,419	52%
Eastern Mobile Center	\$ 1,325	\$ 1,572	\$ 1,244	7%	\$ 16,026	\$ 18,477	\$ 12,043	33%
Indian Springs	\$ 3,996	\$ 4,180	\$ 1,724	132%	\$ 12,185	\$ 23,399	\$ 13,130	-7%
Kens NC	\$ 1,121	\$ 1,519	\$ 2,156	-48%	\$ 34,640	\$ 32,166	\$ 27,930	24%
Kens Farm	\$ 4,163	\$ 4,808	\$ 6,314	-34%	\$ 47,093	\$ 44,134	\$ 50,227	-6%
Wagon Rides	\$ 401	\$ 1,207	\$ 1,116	-64%	\$ 10,775	\$ 13,583	\$ 14,174	-24%
FARM TOTAL	\$ 5,630	\$ 6,015	\$ 7,430	-24%	\$ 64,667	\$ 62,434	\$ 70,693	-9%
Western Mobile Center	\$ 388	\$ 925	\$ 1,608	-76%	\$ 7,250	\$ 10,714	\$ 9,404	-23%
Hudson Mills	\$ 312	\$ 1,264	\$ 1,276	-76%	\$ 12,941	\$ 21,248	\$ 16,816	-23%
Oakwoods	\$ 965	\$ 588	\$ 939	3%	\$ 19,846	\$ 15,073	\$ 10,527	89%
Lake Erie	\$ 1,843	\$ 940	\$ 918	101%	\$ 14,282	\$ 16,094	\$ 11,957	19%
Southern Mobile Center	\$ 750	\$ 325	\$ 627	20%	\$ 11,266	\$ 12,006	\$ 7,860	43%
Totals	\$ 38,901	\$ 26,450	\$ 56,243	-31%	\$ 348,233	\$ 380,602	\$ 333,798	4%

BREAKDOWN OF ATTENDANCE	ON-SITE Programs and Attendance				OFF-SITE Programs and Attendance			
	CURRENT YEAR		PREVIOUS YEAR		CURRENT YEAR		PREVIOUS YEAR	
	Programs	Attendance	Programs	Attendance	Programs	Attendance	Programs	Attendance
Lake St Clair	29	555	25	417	-	-	-	-
Wolcott Mill	-	-	-	-	-	-	-	-
Wolcott Farm	23	733	25	745	1	30	1	30
Stony Creek	30	427	680	205	-	26	-	262
Eastern Mobile Center					6	185	2	48
Indian Springs	5	169	6	178	-	-	-	-
Kens NC	21	755	15	456	-	-	-	-
Kens Farm	37	498	32	601	-	-	-	-
Western Mobile Center					11	811	15	1,019
Hudson Mills	4	114	1	14	-	-	-	-
Oakwoods	11	276	19	453	1	18	2	64
Lake Erie	16	302	18	392	3	140	-	-
Southern Mobile Center					33	1,358	29	1,069
Totals	176	3,829	821	3,461	55	2,568	49	2,492

BREAKDOWN OF ATTENDANCE	OTHER VISITORS (Non-programs)	
	Current	Previous
Lake St Clair	6,555	6,985
Wolcott Mill	2,870	3,552
Wolcott Farm	2,187	1,971
Stony Creek	9,947	8,999
Indian Springs	2,283	3,512
Kens NC	16,830	18,282
Kens Farm	6,936	9,051
Hudson Mills	8,200	2,500
Oakwoods	13,114	14,220
Lake Erie	13,883	16,412
Totals	82,805	85,484

"ON-SITE" - Statistics includes both programs offered to the public and programs offered to school and scout groups.

"OFF-SITE" - Statistics includes outreach programs at schools, special events such as local fairs, or outdoor related trade shows.

"OTHER VISITORS" - Represents patrons to interpretive centers who visit to view exhibits, walk trails, and generally just enjoy the outdoors.