

Agenda

****Special Meeting****

Huron-Clinton Metropolitan Authority
Pension Committee and Retiree Health Care Trust
December 12, 2024 – **10:00 a.m.**
Huron-Clinton Metroparks Administrative Office

1. Call to Order
2. Public Participation
3. Approval – December 12, 2024 Full Agenda
4. Approval - SEI Investment Recommendation
5. Motion to Adjourn

The next regular combined Pension Committee and RHCT meeting will take place:

Thursday, February 13, 2025 – 11:30 a.m.
Huron-Clinton Metroparks Administrative Office

AGENDA
DEI Speakers Series
Huron-Clinton Metropolitan Authority
Board of Commission Meeting
December 12, 2024 – 11:00 a.m.
Metroparks Administrative Office and via Zoom (for the public)
<https://metroparks.zoom.us/j/83053268394>

Meeting ID: 830 5326 8394 / Passcode: 374003
Dial by your location: +1 305-224-1968 (US) / +1 301-715-8592 (Washington, D.C)

1. Call to Order

2. Chairperson Statement

3. Introduction of Speaker – Artina Carter, Chief of Diversity, Equity and Inclusion

4. Keynote Speaker – Eric Ward

5. Public Participation/Questions and Answers

6. Motion to Adjourn

**PUBLIC HEARING – 2025 Budget
Huron-Clinton Metropolitan Authority
Board of Commission Meeting
December 12, 2024 – 1:00 p.m.**

Metroparks Administrative Office and via Zoom (for the public)

<https://metroparks.zoom.us/j/83053268394>

Meeting ID: 830 5326 8394 / Passcode: 374003

Dial by your location: +1 305-224-1968 (US) / +1 301-715-8592 (Washington, D.C)

1. Motion to Open Public Hearing
2. Chairperson Statement
3. 2025 Budget Review – Director Amy McMillan and Chief of Finance Shedreka Miller
4. Public Participation
5. Motion to Close the Public Hearing

Note: Action on the 2025 Budget will be taken during the regular meeting of the Board of Commissioners following the public hearing.

Agenda
Huron-Clinton Metropolitan Authority
Board of Commission Meeting
December 12, 2024 – 1:15 p.m.
Administrative Office and via Zoom (for the public)

<https://metroparks.zoom.us/j/83053268394>

Meeting ID: 830 5326 8394 / Passcode: 374003
Dial by your location: +1 305-224-1968 (US) / +1 301-715-8592 (Washington, D.C)

1. Call to Order
2. Chairman's Statement
3. Public Participation
4. Approval – November 14, 2024 Regular Meeting Minutes
5. Approval – December 12, 2024 Full Agenda

Consent Agenda

6. Approval – December 12, 2024 Consent Agenda

- A. Approval – November 2024 Financial Statements **pg. #12**
- B. Approval – November 2024 Appropriation Adjustments **pg. #67**
- C. Report – Monthly Major Maintenance **pg. #69**
- D. Report – Monthly Capital Project Fund **pg. #71**
- E. Purchases
 1. Report - Total spend and vendor locations **pg. #74**
 2. Report - Purchases over \$10k/under \$25k **pg. #76**
 3. Approval - IT Network Switches – Cooperative Purchase **pg. #77**
 4. Approval - ADA Door Improvements – Cooperative Purchase **pg. #79**
- F. Approval - 2025 Worker's Compensation Insurance Renewal **pg. #81**
- G. Approval – 2023 Tax Levy Adjustments **pg. #82**

Regular Agenda

7. Reports

A. Administrative Department

1. Approval/Resolution - 2025 Budget **pg. #84**
2. Approval – SEI Investment Recommendation **pg. #175**
3. Report – Climate Action Plan Annual Report and Q4 Update **pg. #295**
4. Approval – Swim Partners **pg. #377**
5. Approval – Pension Cost of Living Adjustment **pg. #379**

B. Financial Department

1. Report – Monthly Financial Report **pg. #388**

C. Department Updates

1. Report – Interpretive Services Update **pg. #401**
2. Report – DEI Update **pg. #412**
3. Report – Natural Resources Update **pg. #422**
4. Report – Planning and Development Update **pg. #431**
5. Report – Marketing Update **pg. #449**

D. Engineering

1. Approval – Bids-Lower Huron Bike Trail Reconstruction **pg. #455**
2. Approval - Design Services- Administration Heating, Ventilation, and Cooling System Assessment **pg. #457**
3. Approval - Change order- Indian Springs UST Removal Report and Testing **pg. #483**

E. Planning & Development

1. Approval – Resolution- Wayne County Municipal Annual Permit **pg. #484**

8. Public Participation
9. Other Business
10. Leadership Update
11. Commissioner Comments
12. Motion to Adjourn

The next regular Metroparks Board meeting will take place
Thursday, January 9, 2025 – 1:00 p.m.
[Huron-Clinton Metroparks Administrative Office](#)

**Huron-Clinton Metropolitan Authority
Board of Commission Meeting Minutes
November 14, 2024
Administrative Office**

A regular meeting of the Huron-Clinton Metropolitan Authority's Board of Commissioners was held on Thursday, November 14, 2024 at Huron-Clinton Metroparks Administrative Office.

Commissioners Present:

Bernard Parker
William Bolin
John Paul Rea
Robert W. Marans

Staff Officers Present:

Director
Deputy Director
Chief of Finance

Amy McMillan
Mike Lyons
Shedreka Miller

Commissioners Absent:

Stephen Pontoni
Jaye Quadrozzi
Tiffany Taylor

Others:

Miller, Canfield, Paddock & Stone

Steve Mann

1. Call to Order

Commissioner Parker called the meeting to order at 1:04pm.

2. Chairman's Statement

None.

3. Public Participation

None.

4. Approval – October 10, 2024 Regular Meeting Minutes

Motion by Commissioner Marans, support from Commissioner Rea that the Board of Commissioners approve the regular meeting minutes as submitted.

Motion carried unanimously.

5. Approval – November 14, 2024 Full Agenda

Motion by Commissioner Bolin, support from Commissioner Rea that the Board of Commissioners approve the full agenda as submitted.

Motion carried unanimously.

Consent Agenda

6. Approval – November 14, 2024 Consent Agenda

Motion by Commissioner Rea, support from Commissioner Marans that the Board of Commissioners approve the consent agenda as submitted.

Motion carried unanimously.

Regular Agenda

7. Reports

A. Administrative Department

1. Report – Preliminary 2025 Budget

Discussion: Director McMillan and Chief of Finance, Shedreka Miller presented the Preliminary 2025 Budget.

Motion by Commissioner Rea, support from Commissioner Marans that the Board of Commissioners receive and file the Preliminary 2025 Budget as submitted.

Motion carried unanimously.

2. Approval – 2025 Board of Commissioners Meeting Schedule

Discussion: Director McMillan presented the 2025 Board of Commissioners Meeting Schedule.

Motion by Commissioner Rea, support from Commissioner Marans that the Board of Commissioners approve the 2025 Board of Commissioners Meeting Schedule as submitted.

Motion carried unanimously.

3. Report – Beach Lifeguard Report

Discussion: Director McMillan presented the Beach Lifeguard Report.

Motion by Commissioner Marans, support from Commissioner Rea that the Board of Commissioners receive and file the Beach Lifeguard Report as submitted.

Motion carried unanimously.

4. Report – Recommendation from Pension/RHCT Committee

Discussion: Commissioner Parker presented the Recommendation from Pension/RHCT Committee.

Director McMillan presented Proposal 1 from GRS. Director McMillan stated that she voted “No” to the proposal during the Pension/RHCT committee meeting. Director McMillan would like to revisit the topic when the Pension Fund is fully funded.

Motion by Commissioner Bolin, support from Commissioner Marans to approve Proposal 1 from GRS as recommended from Pension/RHCT Committee.

Commissioner Rea voted No.

Motion failed.

B. Financial Department

1. Report – Monthly Financial Report

Discussion: Chief of Finance, Shedreka Miller presented the Monthly Financial Report.

Motion by Commissioner Rea, support from Commissioner Marans receive and file the Monthly Financial Report as submitted.

Motion carried unanimously.

C. Department Updates

1. Report – Marketing Update

Discussion: Chief of Marketing and Communications, Danielle Mauter presented the Marketing Update.

Motion by Commissioner Rea, support from Commissioner Marans receive and file the Marketing Update as submitted.

Motion carried unanimously.

2. Report – Interpretive Services Update

Discussion: Chief of Interpretive Services Jennifer Jaworski presented the Interpretive Services Update.

Motion by Commissioner Rea, support from Commissioner Bolin receive and file the Interpretive Services Update as submitted.

Motion carried unanimously.

3. Report – DEI Update

Discussion: Chief of DEI, Artina Carter presented the DEI Update.

Motion by Commissioner Rea, support from Commissioner Marans receive and file the DEI Update as submitted.

Motion carried unanimously.

4. Report – Natural Resources Update

Discussion: Chief of Natural Resources, Katie Carlisle presented the Natural Resources Update.

Motion by Commissioner Rea, support from Commissioner Marans receive and file the Natural Resources Update as submitted.

Motion carried unanimously.

5. Report – Planning and Development Update

Discussion: Interim Chief of Planning & Development, Jay Bibby presented the Planning and Development Update.

Motion by Commissioner Rea, support from Commissioner Bolin receive and file the Planning and Development Update as submitted.

Motion carried unanimously.

D. Engineering

1. Approval - Additional Design Services Walnut Grove Campground

Discussion: Chief of Engineering Services, Mike Henkel presented the Additional Design Services Walnut Grove Campground.

Motion by Commissioner Bolin, support from Commissioner Rea approve the Additional Design Services Walnut Grove Campground as submitted.

Motion carried unanimously.

2. Approval - Additional Design Services Boat Launch Seawall

Discussion: Chief of Engineering Services, Mike Henkel presented the Additional Design Services Boat Launch Seawall.

Motion by Commissioner Marans, support from Commissioner Rea approve the Additional Design Services Boat Launch Seawall as submitted.

Motion carried unanimously.

3. Approval - Lake St Clair- Bids - Decking Replacement

Discussion: Chief of Engineering Services, Mike Henkel presented the Lake St Clair- Bids - Decking Replacement.

Motion by Commissioner Marans, support from Commissioner Rea approve the Lake St Clair- Bids - Decking Replacement as submitted.

Motion carried unanimously.

E. Planning & Development

1. Approval – Big Bend Fishing Renovation at Willow

Discussion: Interim Chief of Planning & Development, Jay Bibby presented the Big Bend Fishing Renovation at Willow.

Motion by Commissioner Marans, support from Commissioner Rea approve the Big Bend Fishing Renovation at Willow as submitted.

Motion carried unanimously.

2. Approval – Resolution-EGLE Recycling Infrastructure Grant

Discussion: Interim Chief of Planning & Development, Jay Bibby presented the Resolution-EGLE Recycling Infrastructure Grant.

Motion by Commissioner Marans, support from Commissioner Rea approve the Resolution-EGLE Recycling Infrastructure Grant as submitted.

Motion carried unanimously.

8. Public Participation

Toni Spears from Dexter stated it is great to hear the parks are doing good financially and stated the natural areas of the trails are important to park visitors. Spears asked as the Metroparks look into the 2025 budget that the parks factor in invasive species control and deer management at Dexter-Huron.

9. Other Business

None

10. Leadership Update

Director McMillan stated the next few weeks internally will be focused on the 2025 budget review and will update the board in advance of the December meeting.

11. Commissioner Comments

Commissioner Marans asked if we will get an update on the deer management plan. Director McMillan stated we will provide an update early next year.

Commissioner Parker stated we are doing well in our investments and hopeful the economy will continue to grow our stocks.

12. Motion to Adjourn

Motion by Commissioner Rea, support from Commissioner Marans that the Board of Commissioners adjourn the regular meeting.

The meeting adjourned at 2:32pm.

Respectfully submitted,

Micaela Vasquez

HURON-CLINTON METROPOLITAN AUTHORITY

**General Fund
Changes in Fund Balance**

	Original 2024 Budget	Amended 2024 Budget	11/30/2024	Prior Year 11/30/2023	Difference	% Change	2024 Remaining Balance
Revenues							
Property taxes	\$ 39,154,893	\$ 39,383,437	\$ 39,383,437	\$ 36,766,905	\$ 2,616,532	7.12%	\$ -
Park operations	24,824,829	24,836,029	25,504,551	24,118,779	1,385,772	5.75%	(668,522)
Administrative Office operations	59,402	106,752	123,690	357,154	(233,464)	-65.37%	(16,938)
Grants	40,001	85,226	63,645	49,597	14,047	28.32%	21,581
State Sources	717,046	753,408	36,362	24	36,338	150843.71%	717,046
Donations	6,260	36,116	199,372	79,871	119,502	149.62%	(163,256)
Foundation Support	6,677	16,076	42,615	37,027	5,588	15.09%	(26,539)
Interest	500,000	816,499	1,532,828	968,222	564,605	58.31%	(716,329)
Sale of capital assets	125,000	125,000	926	248,460	(247,534)	-99.63%	124,074
Transfer In	-	-	-	69,939	(69,939)	-100.00%	-
Total revenues	65,434,108	66,158,544	66,887,426	62,695,977	4,191,448	6.69%	\$ (728,882)
Expenditures							
Capital	1,193,877	4,167,598	3,623,507	2,873,955	749,552	26.08%	544,091
Major maintenance	3,707,535	3,859,603	1,086,863	2,035,340	(948,477)	-46.60%	2,772,740
Park operations	41,544,897	42,655,680	38,370,243	35,513,565	2,856,678	8.04%	4,285,437
Administrative office	14,059,075	14,337,684	10,375,963	13,820,338	(3,444,374)	-24.92%	3,961,721
Transfer Out	8,979,166	11,258,775	11,258,775	6,185,977	5,072,798	82.00%	-
Total expenditures	69,484,549	76,279,341	64,715,352	60,429,175	4,286,177	7.09%	11,563,989
Net changes in fund balance	\$ (4,050,441)	\$ (10,120,797)	\$ 2,172,074	\$ 2,266,803	\$ (94,729)	-4.18%	
Fund balance, beginning of year	52,163,526	52,163,526					
Fund balance, end of year	\$ 48,113,084	\$ 42,042,729	54,335,599		\$ (6,070,356)	-12.62%	

General Fund Balance Sheet

Through 11/30/24
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
ASSETS				
<i>ASSETS</i>				
<i>CASH</i>				
Comerica Bank/Park Acct (LSC)	(1,380.68)	(1,183.27)	(197.41)	(16.68)
PNC Bank (KMP)	12,027.43	11,816.98	210.45	1.78
PNC Bank (W/LH)	5,154.45	5,457.00	(302.55)	(5.54)
PNC Bank (HM/IS)	12,576.70	8,738.00	3,838.70	43.93
Huntington Banks Of Mich (SC)	10,025.99	39,725.41	(29,699.42)	(74.76)
Comerica Bank/Park Acct (LE)	5,653.39	5,656.63	(3.24)	(.06)
Comerica Bank/Operating	4,204,482.29	3,665,783.30	538,698.99	14.70
Petty Cash	3,250.00	3,250.00	.00	.00
Change Funds	49,450.00	42,510.00	6,940.00	16.33
Comerica Flexible Spending Account	28,491.13	29,392.81	(901.68)	(3.07)
<i>CASH Totals</i>	<u>\$4,329,730.70</u>	<u>\$3,811,146.86</u>	<u>\$518,583.84</u>	<u>13.61%</u>
<i>INVESTMENTS</i>				
Money Market	4,792,218.26	3,098,212.54	1,694,005.72	54.68
Bank of Ann Arbor/CD	3,151,818.33	3,023,104.51	128,713.82	4.26
Flagstar Bank/C.D.	2,708,929.43	2,579,371.76	129,557.67	5.02
Michigan First Credit Union/C.D.	2,078,547.18	2,036,835.51	41,711.67	2.05
Public Service Credit Union	14,413.83	14,413.83	.00	.00
CIBC Bank/C.D.	1,050,316.54	997,714.81	52,601.73	5.27
1St Independ Natl Bk/C.D.	1,008,181.70	1,001,300.97	6,880.73	.69
Comerica Bank Govt Fund	7,935,731.33	7,541,899.91	393,831.42	5.22
Comerica-Business Money Market	6,515,978.19	3,374,957.08	3,141,021.11	93.07
Horizon Bank CD	1,502,448.09	4,521,460.96	(3,019,012.87)	(66.77)
Huron Valley Bank CD	3,675,027.15	3,580,737.80	94,289.35	2.63
Liberty Bank CD	3,147,204.44	3,046,606.19	100,598.25	3.30
Horizon Bank Money Market	266,555.37	261,097.99	5,457.38	2.09
U S TREASURY/AGENCIES	12,946,314.92	14,764,117.56	(1,817,802.64)	(12.31)
<i>INVESTMENTS Totals</i>	<u>\$50,793,684.76</u>	<u>\$49,841,831.42</u>	<u>\$951,853.34</u>	<u>1.91%</u>
<i>TAXES RECEIVABLE - COUNTIES</i>				
Livingston County	16,740.45	15,824.18	916.27	5.79
Macomb County	35,998.34	28,121.03	7,877.31	28.01
Oakland County	158,771.78	97,002.11	61,769.67	63.68
Washtenaw County	22,175.87	(26,296.62)	48,472.49	184.33

General Fund Balance Sheet

Through 11/30/24
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
ASSETS				
<i>ASSETS</i>				
<i>TAXES RECEIVABLE - COUNTIES</i>				
Wayne County	417,174.85	373,625.29	43,549.56	11.66
Next Year Tax Levy Recv All Counties	(132,732.04)	(143,051.91)	10,319.87	7.21
<i>TAXES RECEIVABLE - COUNTIES Totals</i>	<u>\$518,129.25</u>	<u>\$345,224.08</u>	<u>\$172,905.17</u>	<u>50.08%</u>
<i>OTHER ASSETS</i>				
Long Term Receivable	3,634,430.00	3,689,921.00	(55,491.00)	(1.50)
Accounts Receivable-Other	79,580.73	51,006.63	28,574.10	56.02
Due From Other Funds	463,885.62	740,122.35	(276,236.73)	(37.32)
Prepaid Expenditures	36,695.01	53,665.59	(16,970.58)	(31.62)
Self Insurance Retention Deposit	649,624.65	683,609.94	(33,985.29)	(4.97)
Travel Advances	2,250.00	500.00	1,750.00	350.00
Warehouse Control	285,238.24	270,608.96	14,629.28	5.41
<i>OTHER ASSETS Totals</i>	<u>\$5,151,704.25</u>	<u>\$5,489,434.47</u>	<u>(\$337,730.22)</u>	<u>(6.15%)</u>
<i>ASSETS Totals</i>	<u>\$60,793,248.96</u>	<u>\$59,487,636.83</u>	<u>\$1,305,612.13</u>	<u>2.19%</u>
ASSETS TOTALS	<u>\$60,793,248.96</u>	<u>\$59,487,636.83</u>	<u>\$1,305,612.13</u>	<u>2.19%</u>
LIABILITIES AND FUND EQUITY				
LIABILITIES				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Deferred Operating Revenue	129,960.44	124,890.37	5,070.07	4.06
Current Liabilities	5,478.28	10,022.00	(4,543.72)	(45.34)
Vouchers Payable	118,892.24	137,127.77	(18,235.53)	(13.30)
Deposits Payable	23,957.00	22,904.00	1,053.00	4.60
Acc Payroll/Benefits Pay	624,276.18	963,457.73	(339,181.55)	(35.20)
Court Ordered W/H Payable	293.50	.00	293.50	+++
Due To	2,060,587.81	475,662.38	1,584,925.43	333.20
Federal Withhold Tax Pay	2.66	2.66	.00	.00
Social Security Tax Pay	(39,148.86)	.00	(39,148.86)	+++
State Income Tax Payable	(5.51)	.00	(5.51)	+++
Union Dues Payable	1,290.00	627.00	663.00	105.74
Deferred Compensation Payable	(33.46)	(33.46)	.00	.00
HMCP Foundation	.00	(1,650.00)	1,650.00	100.00
State Sales Tax Payable	948.31	15,011.51	(14,063.20)	(93.68)

General Fund Balance Sheet

Through 11/30/24
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
LIABILITIES AND FUND EQUITY				
LIABILITIES				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Deferred Revenue	3,485,609.30	3,584,661.45	(99,052.15)	(2.76)
Flexible Spending Account-Dep Care W/H	4,791.09	6,376.94	(1,585.85)	(24.87)
Flexible Spending Account-Health W/H	3,150.77	2,466.60	684.17	27.74
Health Savings Account W/H	220.00	.00	220.00	+++
Emp DC Pension Contribution Payable	14.10	14.10	.00	.00
Seas DC ICMA Pens Plan	(2.07)	.00	(2.07)	+++
Voluntary Dependent Life	(108.90)	2,611.20	(2,720.10)	(104.17)
<i>CURRENT LIABILITIES Totals</i>	<u>\$6,420,172.88</u>	<u>\$5,344,152.25</u>	<u>\$1,076,020.63</u>	<u>20.13%</u>
<i>LIABILITIES Totals</i>	<u>\$6,420,172.88</u>	<u>\$5,344,152.25</u>	<u>\$1,076,020.63</u>	<u>20.13%</u>
LIABILITIES TOTALS	<u>\$6,420,172.88</u>	<u>\$5,344,152.25</u>	<u>\$1,076,020.63</u>	<u>20.13%</u>
FUND EQUITY				
<i>FUND BALANCE</i>				
<i>NONSPENDABLE FUND BALANCE</i>				
Inventory	338,797.15	303,873.00	34,924.15	11.49
Prepaid	190,455.60	324,229.09	(133,773.49)	(41.26)
<i>NONSPENDABLE FUND BALANCE Totals</i>	<u>\$529,252.75</u>	<u>\$628,102.09</u>	<u>(\$98,849.34)</u>	<u>(15.74%)</u>
<i>RESTRICTED FUND BALANCE</i>				
Lake St. Clair Marina Grant Reserve	354,960.06	529,272.61	(174,312.55)	(32.93)
Hudson Mills Canoe Livery Reserve	37,729.97	40,458.97	(2,729.00)	(6.75)
Purpose Restriction	90,716.00	.00	90,716.00	+++
<i>RESTRICTED FUND BALANCE Totals</i>	<u>\$483,406.03</u>	<u>\$569,731.58</u>	<u>(\$86,325.55)</u>	<u>(15.15%)</u>
<i>ASSIGNED FUND BALANCE</i>				
Compensated Balances	3,326,527.44	3,175,385.20	151,142.24	4.76
Planned Use of Fund Balance	8,850,000.00	12,447,000.00	(3,597,000.00)	(28.90)
<i>ASSIGNED FUND BALANCE Totals</i>	<u>\$12,176,527.44</u>	<u>\$15,622,385.20</u>	<u>(\$3,445,857.76)</u>	<u>(22.06%)</u>
<i>COMMITTED FUND BALANCE</i>				
Land	4,686,129.25	4,686,129.25	.00	.00
Encumbrances	2,948,290.82	4,294,334.00	(1,346,043.18)	(31.34)
Reserve For Restricted Funds	828,390.50	667,718.50	160,672.00	24.06
<i>COMMITTED FUND BALANCE Totals</i>	<u>\$8,462,810.57</u>	<u>\$9,648,181.75</u>	<u>(\$1,185,371.18)</u>	<u>(12.29%)</u>

General Fund Balance Sheet

Through 11/30/24
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type General Fund				
Fund 10 - General Fund				
FUND EQUITY				
<i>FUND BALANCE</i>				
<i>UNASSIGNED FUND BALANCE</i>				
Reserve Future Contingen.	30,224,685.14	25,408,281.31	4,816,403.83	18.96
<i>UNASSIGNED FUND BALANCE Totals</i>	\$30,224,685.14	\$25,408,281.31	\$4,816,403.83	18.96%
<i>FUND BALANCE Totals</i>	\$51,876,681.93	\$51,876,681.93	\$0.00	0.00%
FUND EQUITY TOTALS Prior to Current Year Changes	\$51,876,681.93	\$51,876,681.93	\$0.00	0.00%
Prior Year Fund Equity Adjustment	(324,320.51)			
Fund Revenues	(66,887,425.66)			
Fund Expenses	64,715,352.02			
FUND EQUITY TOTALS	\$54,373,076.08	\$51,876,681.93	\$2,496,394.15	4.81%
LIABILITIES AND FUND EQUITY	\$60,793,248.96	\$57,220,834.18	\$3,572,414.78	6.24%
Fund 10 - General Fund Totals	\$0.00	\$2,266,802.65	(\$2,266,802.65)	(100.00%)
Fund Type General Fund Totals	\$0.00	\$2,266,802.65	(\$2,266,802.65)	(100.00%)
Fund Category Governmental Funds Totals	\$0.00	\$2,266,802.65	(\$2,266,802.65)	(100.00%)
Grand Totals	\$0.00	\$2,266,802.65	(\$2,266,802.65)	(100.00%)

General Fund Revenue Budget Performance

Fiscal Year to Date 11/30/24
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 2 - Transfer								
REVENUE								
<i>Revenue</i>								
6000	Transfer In - Capital Project Fund							
6000.80	Transfer In - Capital Project Fund	.00	.00	.00	.00	.00	+++	69,938.91
	6000 - Transfer In - Capital Project Fund Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
	<i>Revenue Totals</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
	REVENUE TOTALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
	Function 2 - Transfer Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
Function 8 - Operations								
REVENUE								
<i>Revenue</i>								
4300	Revenue-Self Operated	24,357,095.00	796,593.25	.00	24,994,089.92	(636,994.92)	103	23,618,968.32
4301	Revenue-Concessionaire	153,373.00	239.00	.00	147,359.01	6,013.99	96	171,964.64
4302	Non-taxable Food/Sundry sales	420,811.00	6,217.93	.00	472,582.28	(51,771.28)	112	428,057.13
4399	Contra Revenue	(95,250.00)	(170.00)	.00	(109,480.00)	14,230.00	115	(100,211.00)
4450	Donations	32,267.16	1,283.00	.00	104,671.03	(72,403.87)	324	73,458.08
4460	Foundation Support	16,076.25	365.00	.00	36,779.33	(20,703.08)	229	28,721.54
	<i>Revenue Totals</i>	\$24,884,372.41	\$804,528.18	\$0.00	\$25,646,001.57	(\$761,629.16)	103%	\$24,220,958.71
	REVENUE TOTALS	\$24,884,372.41	\$804,528.18	\$0.00	\$25,646,001.57	(\$761,629.16)	103%	\$24,220,958.71
	Function 8 - Operations Totals	\$24,884,372.41	\$804,528.18	\$0.00	\$25,646,001.57	(\$761,629.16)	103%	\$24,220,958.71
Function 9 - Administration								
REVENUE								
<i>Revenue</i>								
4200	Property Tax-Current	39,251,822.78	3,296.62	.00	39,255,119.40	(3,296.62)	100	36,668,757.29
4210	Property Tax Prior	128,257.58	60.18	.00	128,317.76	(60.18)	100	98,147.42
4300	Revenue-Self Operated	106,752.00	7,306.12	.00	80,689.58	26,062.42	76	357,153.78
4400	Grant Revenue	85,226.00	4,949.52	.00	63,644.52	21,581.48	75	49,597.25
4410	State Sources	753,408.34	.00	.00	36,362.34	717,046.00	5	24.09
4450	Donations	3,849.11	10.00	.00	94,701.21	(90,852.10)	2460	6,412.61
4460	Foundation Support	.00	.00	.00	5,835.53	(5,835.53)	+++	8,305.00
4470	Sponsorship Revenue	.00	.00	.00	43,000.00	(43,000.00)	+++	.00
4500	Interest Income	816,499.13	111,659.03	.00	1,532,827.75	(716,328.62)	188	968,222.30
5000	Sale of Capital Assets	125,000.00	.00	.00	926.00	124,074.00	1	248,460.00
	<i>Revenue Totals</i>	\$41,270,814.94	\$127,281.47	\$0.00	\$41,241,424.09	\$29,390.85	100%	\$38,405,079.74
	REVENUE TOTALS	\$41,270,814.94	\$127,281.47	\$0.00	\$41,241,424.09	\$29,390.85	100%	\$38,405,079.74
	Function 9 - Administration Totals	\$41,270,814.94	\$127,281.47	\$0.00	\$41,241,424.09	\$29,390.85	100%	\$38,405,079.74

General Fund Revenue Budget Performance

Fiscal Year to Date 11/30/24
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
	Fund 10 - General Fund Totals	\$66,155,187.35	\$931,809.65	\$0.00	\$66,887,425.66	(\$732,238.31)		\$62,695,977.36
	Grand Totals	\$66,155,187.35	\$931,809.65	\$0.00	\$66,887,425.66	(\$732,238.31)		\$62,695,977.36

General Fund Revenue Budget by Organization

Through 11/30/24
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	.00	.00	.00	.00	.00	+++	69,938.91
Activity 990 - General Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
Location 100 - Administrative Office	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
Function 2 - Transfer Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent							
Category 10 - Site Operations	219,688.00	8,831.08	.00	205,731.22	13,956.78	94	209,502.39
Activity 380 - Outside Lease/Rent Totals	\$219,688.00	\$8,831.08	\$0.00	\$205,731.22	\$13,956.78	94%	\$209,502.39
Activity 590 - Tolling							
Category 10 - Site Operations	708,885.00	132,295.00	.00	415,522.82	293,362.18	59	570,242.08
Activity 590 - Tolling Totals	\$708,885.00	\$132,295.00	\$0.00	\$415,522.82	\$293,362.18	59%	\$570,242.08
Activity 990 - General							
Category 30 - Sundry	.00	.00	.00	318.94	(318.94)	+++	1,006.00
Activity 990 - General Totals	\$0.00	\$0.00	\$0.00	\$318.94	(\$318.94)	+++	\$1,006.00
Location 100 - Administrative Office	\$928,573.00	\$141,126.08	\$0.00	\$621,572.98	\$307,000.02	67%	\$780,750.47
Location 102 - Lake St. Clair							
Activity 531 - Pool							
Category 10 - Site Operations	250,000.00	.00	.00	269,410.48	(19,410.48)	108	275,542.48
Category 20 - Food/Beverage	1,200.00	.00	.00	1,107.44	92.56	92	1,582.51
Activity 531 - Pool Totals	\$251,200.00	\$0.00	\$0.00	\$270,517.92	(\$19,317.92)	108%	\$277,124.99
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	120,000.00	135.38	.00	113,125.02	6,874.98	94	127,824.72
Category 20 - Food/Beverage	2,700.00	.00	.00	5,882.86	(3,182.86)	218	3,811.53
Category 30 - Sundry	400.00	.00	.00	888.58	(488.58)	222	531.98
Activity 540 - Dockage/Boat Storage	\$123,100.00	\$135.38	\$0.00	\$119,896.46	\$3,203.54	97%	\$132,168.23
Activity 565 - Plaza Concession							
Category 10 - Site Operations	35,000.00	.00	.00	37,894.29	(2,894.29)	108	41,666.64
Activity 565 - Plaza Concession Totals	\$35,000.00	\$0.00	\$0.00	\$37,894.29	(\$2,894.29)	108%	\$41,666.64
Activity 590 - Tolling							
Category 10 - Site Operations	2,012,902.00	87,298.00	.00	2,091,690.95	(78,788.95)	104	1,969,713.97
Activity 590 - Tolling Totals	\$2,012,902.00	\$87,298.00	\$0.00	\$2,091,690.95	(\$78,788.95)	104%	\$1,969,713.97

General Fund Revenue Budget by Organization

Through 11/30/24
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 102 - Lake St. Clair							
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	42,500.00	800.00	.00	98,375.00	(55,875.00)	231	69,525.00
Activity 630 - Activity Center Rental	\$42,500.00	\$800.00	\$0.00	\$98,375.00	(\$55,875.00)	231%	\$69,525.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	75,250.00	1,000.00	.00	114,842.00	(39,592.00)	153	113,000.50
Activity 640 - Shelter Reservations	\$75,250.00	\$1,000.00	\$0.00	\$114,842.00	(\$39,592.00)	153%	\$113,000.50
Activity 655 - Par 3/Foot Golf							
Category 10 - Site Operations	58,401.00	.00	.00	65,402.00	(7,001.00)	112	63,411.32
Category 20 - Food/Beverage	700.00	.00	.00	769.25	(69.25)	110	1,250.74
Category 30 - Sundry	1,100.00	.00	.00	2,391.35	(1,291.35)	217	2,286.29
Activity 655 - Par 3/Foot Golf Totals	\$60,201.00	\$0.00	\$0.00	\$68,562.60	(\$8,361.60)	114%	\$66,948.35
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	49,200.00	.00	.00	46,420.00	2,780.00	94	51,505.79
Activity 660 - Disc/Adventure Golf	\$49,200.00	\$0.00	\$0.00	\$46,420.00	\$2,780.00	94%	\$51,505.79
Activity 670 - Trackless Train							
Category 10 - Site Operations	500.00	.00	.00	300.00	200.00	60	286.00
Activity 670 - Trackless Train Totals	\$500.00	\$0.00	\$0.00	\$300.00	\$200.00	60%	\$286.00
Activity 700 - Special Events							
Category 10 - Site Operations	58,700.00	.00	.00	57,053.35	1,646.65	97	70,615.69
Activity 700 - Special Events Totals	\$58,700.00	\$0.00	\$0.00	\$57,053.35	\$1,646.65	97%	\$70,615.69
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	26,650.00	1,516.93	.00	43,863.15	(17,213.15)	165	37,245.76
Category 30 - Sundry	800.00	81.86	.00	1,116.18	(316.18)	140	915.05
Activity 880 - Interpretive Center/Mill	\$27,450.00	\$1,598.79	\$0.00	\$44,979.33	(\$17,529.33)	164%	\$38,160.81
Activity 990 - General							
Category 10 - Site Operations	3,000.00	.00	.00	13,334.38	(10,334.38)	444	15,719.12
Category 20 - Food/Beverage	.00	.00	.00	314.60	(314.60)	+++	273.62
Category 70 - Other	800.00	.00	.00	1,590.10	(790.10)	199	703.75
Activity 990 - General Totals	\$3,800.00	\$0.00	\$0.00	\$15,239.08	(\$11,439.08)	401%	\$16,696.49
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	179,135.00	.00	.00	179,135.00	.00	100	179,134.85
Activity 991 - Joint Government Maint	\$179,135.00	\$0.00	\$0.00	\$179,135.00	\$0.00	100%	\$179,134.85
Location 102 - Lake St. Clair Totals	\$2,918,938.00	\$90,832.17	\$0.00	\$3,144,905.98	(\$225,967.98)	108%	\$3,026,547.31

General Fund Revenue Budget by Organization

Through 11/30/24
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 535 - Sprayzone							
Category 10 - Site Operations	268,683.00	.00	.00	235,062.00	33,621.00	87	266,535.14
Category 20 - Food/Beverage	.00	.00	.00	529.02	(529.02)	+++	816.30
Category 30 - Sundry	3,373.00	.00	.00	2,001.94	1,371.06	59	3,138.28
Activity 535 - Sprayzone Totals	\$272,056.00	\$0.00	\$0.00	\$237,592.96	\$34,463.04	87%	\$270,489.72
Activity 538 - Beach							
Category 20 - Food/Beverage	129,662.00	.00	.00	121,165.03	8,496.97	93	130,499.32
Activity 538 - Beach Totals	\$129,662.00	\$0.00	\$0.00	\$121,165.03	\$8,496.97	93%	\$130,499.32
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	74,368.00	.00	.00	72,317.24	2,050.76	97	71,698.25
Activity 540 - Dockage/Boat Storage Totals	\$74,368.00	\$0.00	\$0.00	\$72,317.24	\$2,050.76	97%	\$71,698.25
Activity 550 - Boat Rental							
Category 10 - Site Operations	185,020.00	.00	.00	186,650.05	(1,630.05)	101	183,170.92
Category 20 - Food/Beverage	14,650.00	.00	.00	15,587.43	(937.43)	106	16,490.25
Category 30 - Sundry	980.00	.00	.00	708.48	271.52	72	751.13
Activity 550 - Boat Rental Totals	\$200,650.00	\$0.00	\$0.00	\$202,945.96	(\$2,295.96)	101%	\$200,412.30
Activity 560 - Excursion Boat							
Category 10 - Site Operations	35,494.00	.00	.00	42,489.50	(6,995.50)	120	35,400.00
Activity 560 - Excursion Boat Totals	\$35,494.00	\$0.00	\$0.00	\$42,489.50	(\$6,995.50)	120%	\$35,400.00
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	11,075.00	.00	.00	4,891.00	6,184.00	44	7,536.00
Category 20 - Food/Beverage	450.00	.00	.00	14.63	435.37	3	65.10
Category 30 - Sundry	.00	.00	.00	11.34	(11.34)	+++	3.78
Activity 580 - Cross Country Skiing Totals	\$11,525.00	\$0.00	\$0.00	\$4,916.97	\$6,608.03	43%	\$7,604.88
Activity 590 - Tolling							
Category 10 - Site Operations	2,938,136.00	113,794.00	.00	2,897,942.05	40,193.95	99	2,768,497.80
Activity 590 - Tolling Totals	\$2,938,136.00	\$113,794.00	\$0.00	\$2,897,942.05	\$40,193.95	99%	\$2,768,497.80
Activity 615 - Group Camping							
Category 10 - Site Operations	8,412.00	370.00	.00	8,395.00	17.00	100	7,420.00
Category 30 - Sundry	300.00	.00	.00	569.34	(269.34)	190	247.17
Activity 615 - Group Camping Totals	\$8,712.00	\$370.00	\$0.00	\$8,964.34	(\$252.34)	103%	\$7,667.17
Activity 635 - Mobile Stage							
Category 10 - Site Operations	4,800.00	.00	.00	10,650.00	(5,850.00)	222	6,225.00
Activity 635 - Mobile Stage Totals	\$4,800.00	\$0.00	\$0.00	\$10,650.00	(\$5,850.00)	222%	\$6,225.00

General Fund Revenue Budget by Organization

Through 11/30/24
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	120,150.00	3,249.00	.00	129,329.00	(9,179.00)	108	126,612.50
Activity 640 - Shelter Reservations	\$120,150.00	\$3,249.00	\$0.00	\$129,329.00	(\$9,179.00)	108%	\$126,612.50
Activity 650 - Golf Course							
Category 10 - Site Operations	1,243,428.00	24,100.00	.00	1,314,901.21	(71,473.21)	106	1,125,347.63
Category 20 - Food/Beverage	225,044.00	3,820.49	.00	262,252.25	(37,208.25)	117	239,041.48
Category 30 - Sundry	32,650.00	479.47	.00	29,254.13	3,395.87	90	34,707.48
Activity 650 - Golf Course Totals	\$1,501,122.00	\$28,399.96	\$0.00	\$1,606,407.59	(\$105,285.59)	107%	\$1,399,096.59
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	110,494.00	3,068.00	.00	90,050.00	20,444.00	81	101,559.30
Category 20 - Food/Beverage	1,800.00	.00	.00	1,302.68	497.32	72	4,116.33
Category 30 - Sundry	16,585.00	656.70	.00	18,064.78	(1,479.78)	109	18,950.55
Activity 660 - Disc/Adventure Golf	\$128,879.00	\$3,724.70	\$0.00	\$109,417.46	\$19,461.54	85%	\$124,626.18
Activity 700 - Special Events							
Category 10 - Site Operations	22,700.00	450.00	.00	31,051.22	(8,351.22)	137	27,468.60
Category 20 - Food/Beverage	5,765.00	.00	.00	3,277.53	2,487.47	57	6,544.83
Category 30 - Sundry	1,300.00	.00	.00	1,405.00	(105.00)	108	4,800.00
Activity 700 - Special Events Totals	\$29,765.00	\$450.00	\$0.00	\$35,733.75	(\$5,968.75)	120%	\$38,813.43
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	22,870.00	1,189.00	.00	31,153.64	(8,283.64)	136	32,056.00
Category 20 - Food/Beverage	.00	.00	.00	110.57	(110.57)	+++	80.13
Category 30 - Sundry	6,000.00	329.65	.00	6,338.22	(338.22)	106	5,694.19
Activity 880 - Interpretive Center/Mill	\$28,870.00	\$1,518.65	\$0.00	\$37,602.43	(\$8,732.43)	130%	\$37,830.32
Activity 881 - Farm Learning Center							
Category 10 - Site Operations	61,741.00	5,354.00	.00	54,124.39	7,616.61	88	65,423.54
Category 20 - Food/Beverage	97,465.00	3,735.69	.00	133,623.40	(36,158.40)	137	95,233.67
Category 30 - Sundry	22,500.00	661.10	.00	15,339.20	7,160.80	68	16,502.00
Activity 881 - Farm Learning Center	\$181,706.00	\$9,750.79	\$0.00	\$203,086.99	(\$21,380.99)	112%	\$177,159.21
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	17,675.00	925.00	.00	21,439.00	(3,764.00)	121	25,415.25
Activity 882 - Mobile Learning Center	\$17,675.00	\$925.00	\$0.00	\$21,439.00	(\$3,764.00)	121%	\$25,415.25
Activity 990 - General							
Category 10 - Site Operations	18,834.64	506.00	.00	49,606.00	(30,771.36)	263	37,319.25
Category 20 - Food/Beverage	650.00	.00	.00	96.00	554.00	15	897.67

General Fund Revenue Budget by Organization

Through 11/30/24
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 104 - Kensington							
Activity 990 - General							
Category 70 - Other	20,000.00	50.00	.00	6,388.38	13,611.62	32	560.00
Activity 990 - General Totals	\$39,484.64	\$556.00	\$0.00	\$56,090.38	(\$16,605.74)	142%	\$38,776.92
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	3,300.00	.00	.00	2,000.00	1,300.00	61	.00
Activity 991 - Joint Government Maint	\$3,300.00	\$0.00	\$0.00	\$2,000.00	\$1,300.00	61%	\$0.00
Location 104 - Kensington Totals	\$5,726,354.64	\$162,738.10	\$0.00	\$5,800,090.65	(\$73,736.01)	101%	\$5,466,824.84
Location 106 - Lower Huron/Will/Oakwoods							
Activity 531 - Pool							
Category 10 - Site Operations	80,000.00	129.00	.00	77,236.30	2,763.70	97	81,599.91
Category 20 - Food/Beverage	20,100.00	.00	.00	18,254.94	1,845.06	91	18,749.33
Category 30 - Sundry	1,000.00	.00	.00	658.35	341.65	66	1,054.57
Activity 531 - Pool Totals	\$101,100.00	\$129.00	\$0.00	\$96,149.59	\$4,950.41	95%	\$101,403.81
Activity 532 - Waterpark							
Category 10 - Site Operations	650,000.00	560.00	.00	750,061.42	(100,061.42)	115	651,129.34
Category 20 - Food/Beverage	36,000.00	.00	.00	90,527.01	(54,527.01)	251	35,661.84
Category 30 - Sundry	4,000.00	.00	.00	3,145.44	854.56	79	3,152.46
Activity 532 - Waterpark Totals	\$690,000.00	\$560.00	\$0.00	\$843,733.87	(\$153,733.87)	122%	\$689,943.64
Activity 550 - Boat Rental							
Category 10 - Site Operations	10,400.00	155.00	.00	10,121.50	278.50	97	10,118.55
Category 20 - Food/Beverage	150.00	.00	.00	144.51	5.49	96	210.63
Activity 550 - Boat Rental Totals	\$10,550.00	\$155.00	\$0.00	\$10,266.01	\$283.99	97%	\$10,329.18
Activity 590 - Tolling							
Category 10 - Site Operations	1,166,680.00	31,182.00	.00	1,068,251.00	98,429.00	92	1,053,573.00
Activity 590 - Tolling Totals	\$1,166,680.00	\$31,182.00	\$0.00	\$1,068,251.00	\$98,429.00	92%	\$1,053,573.00
Activity 610 - Family Camping							
Category 10 - Site Operations	41,000.00	.00	.00	40,776.00	224.00	99	40,175.00
Category 30 - Sundry	3,300.00	.00	.00	3,564.00	(264.00)	108	3,009.60
Activity 610 - Family Camping Totals	\$44,300.00	\$0.00	\$0.00	\$44,340.00	(\$40.00)	100%	\$43,184.60
Activity 615 - Group Camping							
Category 10 - Site Operations	2,000.00	.00	.00	2,620.00	(620.00)	131	1,870.00
Category 30 - Sundry	100.00	.00	.00	188.64	(88.64)	189	117.90
Activity 615 - Group Camping Totals	\$2,100.00	\$0.00	\$0.00	\$2,808.64	(\$708.64)	134%	\$1,987.90

General Fund Revenue Budget by Organization

Through 11/30/24
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 106 - Lower Huron/Will/Oakwoods							
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	81,500.00	1,575.00	.00	102,775.00	(21,275.00)	126	103,775.00
Activity 640 - Shelter Reservations	\$81,500.00	\$1,575.00	\$0.00	\$102,775.00	(\$21,275.00)	126%	\$103,775.00
Activity 650 - Golf Course							
Category 10 - Site Operations	826,465.00	18,141.00	.00	954,772.12	(128,307.12)	116	822,818.85
Category 20 - Food/Beverage	189,000.00	2,826.56	.00	203,379.15	(14,379.15)	108	178,837.85
Category 30 - Sundry	17,450.00	356.11	.00	21,836.93	(4,386.93)	125	16,801.95
Activity 650 - Golf Course Totals	\$1,032,915.00	\$21,323.67	\$0.00	\$1,179,988.20	(\$147,073.20)	114%	\$1,018,458.65
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	4,000.00	150.00	.00	1,730.00	2,270.00	43	3,718.00
Activity 660 - Disc/Adventure Golf	\$4,000.00	\$150.00	\$0.00	\$1,730.00	\$2,270.00	43%	\$3,718.00
Activity 700 - Special Events							
Category 10 - Site Operations	6,250.00	.00	.00	9,005.00	(2,755.00)	144	6,688.00
Category 20 - Food/Beverage	4,000.00	.00	.00	5,088.46	(1,088.46)	127	5,615.07
Category 30 - Sundry	1,300.00	.00	.00	1,405.00	(105.00)	108	1,300.00
Activity 700 - Special Events Totals	\$11,550.00	\$0.00	\$0.00	\$15,498.46	(\$3,948.46)	134%	\$13,603.07
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	14,700.00	1,366.00	.00	15,284.00	(584.00)	104	16,428.68
Category 20 - Food/Beverage	150.00	.00	.00	.00	150.00	0	22.84
Category 30 - Sundry	1,400.00	101.81	.00	775.49	624.51	55	727.64
Activity 880 - Interpretive Center/Mill	\$16,250.00	\$1,467.81	\$0.00	\$16,059.49	\$190.51	99%	\$17,179.16
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	10,000.00	920.00	.00	14,633.75	(4,633.75)	146	14,306.25
Activity 882 - Mobile Learning Center	\$10,000.00	\$920.00	\$0.00	\$14,633.75	(\$4,633.75)	146%	\$14,306.25
Activity 884 - Community Outreach Interpretive							
Category 10 - Site Operations	11,120.32	.00	.00	11,120.32	.00	100	.00
Activity 884 - Community Outreach	\$11,120.32	\$0.00	\$0.00	\$11,120.32	\$0.00	100%	\$0.00
Activity 990 - General							
Category 10 - Site Operations	2,000.00	.00	.00	2,000.00	.00	100	60.00
Category 70 - Other	1,800.00	.00	.00	642.40	1,157.60	36	1,959.70
Activity 990 - General Totals	\$3,800.00	\$0.00	\$0.00	\$2,642.40	\$1,157.60	70%	\$2,019.70
Location 106 - Lower	\$3,185,865.32	\$57,462.48	\$0.00	\$3,409,996.73	(\$224,131.41)	107%	\$3,073,481.96

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 550 - Boat Rental							
Category 10 - Site Operations	67,500.00	.00	.00	64,702.16	2,797.84	96	64,004.22
Activity 550 - Boat Rental Totals	\$67,500.00	\$0.00	\$0.00	\$64,702.16	\$2,797.84	96%	\$64,004.22
Activity 590 - Tolling							
Category 10 - Site Operations	544,005.00	31,350.00	.00	503,426.96	40,578.04	93	512,156.45
Activity 590 - Tolling Totals	\$544,005.00	\$31,350.00	\$0.00	\$503,426.96	\$40,578.04	93%	\$512,156.45
Activity 615 - Group Camping							
Category 10 - Site Operations	2,900.00	15.00	.00	2,750.00	150.00	95	2,600.00
Category 30 - Sundry	1,250.00	.00	.00	1,226.19	23.81	98	1,061.10
Activity 615 - Group Camping Totals	\$4,150.00	\$15.00	\$0.00	\$3,976.19	\$173.81	96%	\$3,661.10
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	28,000.00	200.00	.00	24,100.00	3,900.00	86	23,000.00
Activity 640 - Shelter Reservations	\$28,000.00	\$200.00	\$0.00	\$24,100.00	\$3,900.00	86%	\$23,000.00
Activity 650 - Golf Course							
Category 10 - Site Operations	786,572.00	21,275.98	.00	914,751.43	(128,179.43)	116	753,506.58
Category 20 - Food/Beverage	128,500.00	2,343.71	.00	155,857.20	(27,357.20)	121	144,453.72
Category 30 - Sundry	16,270.00	383.50	.00	23,304.04	(7,034.04)	143	19,408.29
Activity 650 - Golf Course Totals	\$931,342.00	\$24,003.19	\$0.00	\$1,093,912.67	(\$162,570.67)	117%	\$917,368.59
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	30,400.00	1,468.00	.00	31,110.00	(710.00)	102	29,030.00
Category 30 - Sundry	275.00	39.62	.00	336.77	(61.77)	122	365.07
Activity 660 - Disc/Adventure Golf	\$30,675.00	\$1,507.62	\$0.00	\$31,446.77	(\$771.77)	103%	\$29,395.07
Activity 700 - Special Events							
Category 10 - Site Operations	9,900.00	745.00	.00	8,153.00	1,747.00	82	5,834.00
Category 20 - Food/Beverage	600.00	.00	.00	378.00	222.00	63	728.00
Activity 700 - Special Events Totals	\$10,500.00	\$745.00	\$0.00	\$8,531.00	\$1,969.00	81%	\$6,562.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	13,920.00	1,264.00	.00	15,489.00	(1,569.00)	111	17,156.00
Category 30 - Sundry	3,249.00	.00	.00	3,394.30	(145.30)	104	3,451.00
Activity 880 - Interpretive Center/Mill	\$17,169.00	\$1,264.00	\$0.00	\$18,883.30	(\$1,714.30)	110%	\$20,607.00
Activity 990 - General							
Category 10 - Site Operations	8,467.64	20.00	.00	25,701.00	(17,233.36)	304	5,382.25
Category 20 - Food/Beverage	7,900.00	217.60	.00	7,001.75	898.25	89	7,962.12
Category 30 - Sundry	550.00	.00	.00	95.19	454.81	17	263.50

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 990 - General							
Category 70 - Other	4,850.00	1,010.00	.00	1,660.00	3,190.00	34	2,750.00
Activity 990 - General Totals	\$21,767.64	\$1,247.60	\$0.00	\$34,457.94	(\$12,690.30)	158%	\$16,357.87
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	3,500.00	.00	.00	.00	3,500.00	0	.00
Activity 991 - Joint Government Maint	\$3,500.00	\$0.00	\$0.00	\$0.00	\$3,500.00	0%	\$0.00
Location 108 - Hudson	\$1,658,608.64	\$60,332.41	\$0.00	\$1,783,436.99	(\$124,828.35)	108%	\$1,593,112.30
Location 109 - Stony Creek							
Activity 537 - Ripslide							
Category 10 - Site Operations	136,000.00	.00	.00	111,363.75	24,636.25	82	116,988.00
Activity 537 - Ripslide Totals	\$136,000.00	\$0.00	\$0.00	\$111,363.75	\$24,636.25	82%	\$116,988.00
Activity 538 - Beach							
Category 10 - Site Operations	88,225.00	.00	.00	92,654.96	(4,429.96)	105	98,461.26
Category 20 - Food/Beverage	146,000.00	.00	.00	174,049.62	(28,049.62)	119	145,945.57
Category 30 - Sundry	13,500.00	.00	.00	12,361.40	1,138.60	92	13,290.63
Activity 538 - Beach Totals	\$247,725.00	\$0.00	\$0.00	\$279,065.98	(\$31,340.98)	113%	\$257,697.46
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	51,000.00	3,200.00	.00	56,800.00	(5,800.00)	111	58,100.00
Activity 540 - Dockage/Boat Storage	\$51,000.00	\$3,200.00	\$0.00	\$56,800.00	(\$5,800.00)	111%	\$58,100.00
Activity 550 - Boat Rental							
Category 10 - Site Operations	144,995.00	.00	.00	146,393.00	(1,398.00)	101	145,799.15
Category 20 - Food/Beverage	7,000.00	.00	.00	9,742.05	(2,742.05)	139	6,776.75
Category 30 - Sundry	2,000.00	.00	.00	865.44	1,134.56	43	896.77
Activity 550 - Boat Rental Totals	\$153,995.00	\$0.00	\$0.00	\$157,000.49	(\$3,005.49)	102%	\$153,472.67
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	4,995.00	.00	.00	3,103.00	1,892.00	62	3,899.00
Category 20 - Food/Beverage	50.00	.00	.00	22.00	28.00	44	81.00
Activity 580 - Cross Country Skiing	\$5,045.00	\$0.00	\$0.00	\$3,125.00	\$1,920.00	62%	\$3,980.00
Activity 590 - Tolling							
Category 10 - Site Operations	2,629,998.00	88,826.00	.00	2,413,014.03	216,983.97	92	2,429,251.75
Activity 590 - Tolling Totals	\$2,629,998.00	\$88,826.00	\$0.00	\$2,413,014.03	\$216,983.97	92%	\$2,429,251.75
Activity 610 - Family Camping							
Category 10 - Site Operations	36,250.00	3,825.00	.00	44,320.24	(8,070.24)	122	40,611.80
Category 20 - Food/Beverage	400.00	.00	.00	1,489.00	(1,089.00)	372	971.50

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 610 - Family Camping							
Category 30 - Sundry	10,700.00	.00	.00	13,271.14	(2,571.14)	124	11,286.19
Activity 610 - Family Camping Totals	\$47,350.00	\$3,825.00	\$0.00	\$59,080.38	(\$11,730.38)	125%	\$52,869.49
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	.00	.00	.00	.00	.00	+++	500.00
Activity 630 - Activity Center Rental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$500.00
Activity 635 - Mobile Stage							
Category 10 - Site Operations	1,200.00	.00	.00	1,100.00	100.00	92	1,800.00
Activity 635 - Mobile Stage Totals	\$1,200.00	\$0.00	\$0.00	\$1,100.00	\$100.00	92%	\$1,800.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	113,100.00	1,237.50	.00	124,412.50	(11,312.50)	110	117,164.50
Activity 640 - Shelter Reservations	\$113,100.00	\$1,237.50	\$0.00	\$124,412.50	(\$11,312.50)	110%	\$117,164.50
Activity 650 - Golf Course							
Category 10 - Site Operations	1,197,720.00	19,945.00	.00	1,350,799.42	(153,079.42)	113	1,209,012.12
Category 20 - Food/Beverage	257,000.00	1,862.19	.00	306,820.95	(49,820.95)	119	266,423.24
Category 30 - Sundry	20,000.00	544.82	.00	30,510.97	(10,510.97)	153	25,774.23
Activity 650 - Golf Course Totals	\$1,474,720.00	\$22,352.01	\$0.00	\$1,688,131.34	(\$213,411.34)	114%	\$1,501,209.59
Activity 660 - Disc/Adventure Golf							
Category 10 - Site Operations	43,400.00	222.00	.00	29,784.00	13,616.00	69	31,199.00
Category 20 - Food/Beverage	3,000.00	.00	.00	2,878.65	121.35	96	2,424.25
Category 30 - Sundry	320.00	.00	.00	740.64	(420.64)	231	427.52
Activity 660 - Disc/Adventure Golf	\$46,720.00	\$222.00	\$0.00	\$33,403.29	\$13,316.71	71%	\$34,050.77
Activity 700 - Special Events							
Category 10 - Site Operations	1.00	.00	.00	.00	1.00	0	28,041.00
Category 20 - Food/Beverage	2,000.00	.00	.00	1,127.77	872.23	56	2,124.76
Category 30 - Sundry	1.00	.00	.00	1,405.00	(1,404.00)	140500	1,300.00
Activity 700 - Special Events Totals	\$2,002.00	\$0.00	\$0.00	\$2,532.77	(\$530.77)	127%	\$31,465.76
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	22,270.98	449.00	.00	37,101.38	(14,830.40)	167	43,599.83
Activity 880 - Interpretive Center/Mill	\$22,270.98	\$449.00	\$0.00	\$37,101.38	(\$14,830.40)	167%	\$43,599.83
Activity 882 - Mobile Learning Center							
Category 10 - Site Operations	10,500.00	1,572.00	.00	18,576.50	(8,076.50)	177	15,475.50
Activity 882 - Mobile Learning Center	\$10,500.00	\$1,572.00	\$0.00	\$18,576.50	(\$8,076.50)	177%	\$15,475.50

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Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 990 - General							
Category 10 - Site Operations	58,764.88	3,884.00	.00	85,881.50	(27,116.62)	146	79,400.00
Category 20 - Food/Beverage	122.00	.00	.00	88.72	33.28	73	107.86
Category 30 - Sundry	1,750.00	.00	.00	.00	1,750.00	0	706.45
Category 70 - Other	.00	.00	.00	734.95	(734.95)	+++	254.45
Activity 990 - General Totals	<u>\$60,636.88</u>	<u>\$3,884.00</u>	<u>\$0.00</u>	<u>\$86,705.17</u>	<u>(\$26,068.29)</u>	<u>143%</u>	<u>\$80,468.76</u>
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	18,260.00	.00	.00	18,260.00	.00	100	18,260.00
Activity 991 - Joint Government Maint Totals	<u>\$18,260.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$18,260.00</u>	<u>\$0.00</u>	<u>100%</u>	<u>\$18,260.00</u>
Location 109 - Stony Creek Totals	<u>\$5,020,522.86</u>	<u>\$125,567.51</u>	<u>\$0.00</u>	<u>\$5,089,672.58</u>	<u>(\$69,149.72)</u>	<u>101%</u>	<u>\$4,916,354.08</u>
Location 112 - Lake Erie							
Activity 540 - Dockage/Boat Storage							
Category 10 - Site Operations	210,000.00	250.00	.00	194,434.13	15,565.87	93	215,300.00
Category 20 - Food/Beverage	2,600.00	.00	.00	3,247.52	(647.52)	125	2,479.75
Category 30 - Sundry	500.00	.00	.00	.00	500.00	0	.00
Activity 540 - Dockage/Boat Storage Totals	<u>\$213,100.00</u>	<u>\$250.00</u>	<u>\$0.00</u>	<u>\$197,681.65</u>	<u>\$15,418.35</u>	<u>93%</u>	<u>\$217,779.75</u>
Activity 590 - Tolling							
Category 10 - Site Operations	571,000.00	31,270.00	.00	563,237.00	7,763.00	99	527,684.00
Activity 590 - Tolling Totals	<u>\$571,000.00</u>	<u>\$31,270.00</u>	<u>\$0.00</u>	<u>\$563,237.00</u>	<u>\$7,763.00</u>	<u>99%</u>	<u>\$527,684.00</u>
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	11,000.00	.00	.00	14,800.00	(3,800.00)	135	11,950.00
Activity 640 - Shelter Reservations Totals	<u>\$11,000.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$14,800.00</u>	<u>(\$3,800.00)</u>	<u>135%</u>	<u>\$11,950.00</u>
Activity 650 - Golf Course							
Category 10 - Site Operations	870,756.00	15,817.50	.00	916,473.38	(45,717.38)	105	812,906.80
Category 20 - Food/Beverage	230,000.00	3,071.34	.00	256,415.52	(26,415.52)	111	229,968.28
Category 30 - Sundry	23,400.00	401.00	.00	34,927.61	(11,527.61)	149	24,538.13
Activity 650 - Golf Course Totals	<u>\$1,124,156.00</u>	<u>\$19,289.84</u>	<u>\$0.00</u>	<u>\$1,207,816.51</u>	<u>(\$83,660.51)</u>	<u>107%</u>	<u>\$1,067,413.21</u>
Activity 700 - Special Events							
Category 10 - Site Operations	500.00	400.00	.00	1,025.00	(525.00)	205	600.00
Category 20 - Food/Beverage	1,500.00	.00	.00	1,332.42	167.58	89	1,440.44
Category 30 - Sundry	1,300.00	.00	.00	1,405.00	(105.00)	108	1,300.00
Activity 700 - Special Events Totals	<u>\$3,300.00</u>	<u>\$400.00</u>	<u>\$0.00</u>	<u>\$3,762.42</u>	<u>(\$462.42)</u>	<u>114%</u>	<u>\$3,340.44</u>
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	11,100.00	1,425.00	.00	12,092.89	(992.89)	109	10,656.00

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 112 - Lake Erie							
Activity 880 - Interpretive Center/Mill							
Category 20 - Food/Beverage	600.00	.00	.00	110.74	489.26	18	458.98
Category 30 - Sundry	7,500.00	107.65	.00	5,770.91	1,729.09	77	5,133.70
Activity 880 - Interpretive Center/Mill	\$19,200.00	\$1,532.65	\$0.00	\$17,974.54	\$1,225.46	94%	\$16,248.68
Activity 990 - General							
Category 10 - Site Operations	400.00	.00	.00	383.00	17.00	96	6,859.23
Category 20 - Food/Beverage	200.00	.00	.00	35.41	164.59	18	.00
Category 70 - Other	800.00	560.00	.00	1,147.60	(347.60)	143	703.50
Activity 990 - General Totals	\$1,400.00	\$560.00	\$0.00	\$1,566.01	(\$166.01)	112%	\$7,562.73
Location 112 - Lake Erie Totals	\$1,943,156.00	\$53,302.49	\$0.00	\$2,006,838.13	(\$63,682.13)	103%	\$1,851,978.81
Location 113 - Wolcott							
Activity 590 - Tolling							
Category 10 - Site Operations	42,215.00	2,661.00	.00	43,037.00	(822.00)	102	45,582.00
Activity 590 - Tolling Totals	\$42,215.00	\$2,661.00	\$0.00	\$43,037.00	(\$822.00)	102%	\$45,582.00
Activity 615 - Group Camping							
Category 10 - Site Operations	7,050.00	.00	.00	8,460.00	(1,410.00)	120	7,050.00
Activity 615 - Group Camping Totals	\$7,050.00	\$0.00	\$0.00	\$8,460.00	(\$1,410.00)	120%	\$7,050.00
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	17,500.00	1,500.00	.00	26,475.00	(8,975.00)	151	26,775.00
Activity 630 - Activity Center Rental	\$17,500.00	\$1,500.00	\$0.00	\$26,475.00	(\$8,975.00)	151%	\$26,775.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	9,375.00	100.00	.00	9,412.50	(37.50)	100	8,250.00
Activity 640 - Shelter Reservations	\$9,375.00	\$100.00	\$0.00	\$9,412.50	(\$37.50)	100%	\$8,250.00
Activity 700 - Special Events							
Category 10 - Site Operations	.00	.00	.00	600.00	(600.00)	+++	.00
Activity 700 - Special Events Totals	\$0.00	\$0.00	\$0.00	\$600.00	(\$600.00)	+++	\$0.00
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	2.00	.00	.00	1,135.00	(1,133.00)	56750	3,578.96
Category 30 - Sundry	1.00	.00	.00	.00	1.00	0	.00
Activity 880 - Interpretive Center/Mill	\$3.00	\$0.00	\$0.00	\$1,135.00	(\$1,132.00)	37833	\$3,578.96
Activity 881 - Farm Learning Center							
Category 10 - Site Operations	101,712.95	13,380.82	.00	117,741.36	(16,028.41)	116	119,971.45
Category 20 - Food/Beverage	401.00	16.25	.00	875.25	(474.25)	218	502.41
Category 30 - Sundry	2,000.00	167.02	.00	3,502.20	(1,502.20)	175	809.42

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Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 881 - Farm Learning Center	\$104,113.95	\$13,564.09	\$0.00	\$122,118.81	(\$18,004.86)	117%	\$121,283.28
Activity 990 - General							
Category 10 - Site Operations	800.00	.00	.00	875.00	(75.00)	109	800.00
Activity 990 - General Totals	\$800.00	\$0.00	\$0.00	\$875.00	(\$75.00)	109%	\$800.00
Location 113 - Wolcott Totals	\$181,056.95	\$17,825.09	\$0.00	\$212,113.31	(\$31,056.36)	117%	\$213,319.24
Location 115 - Indian Springs							
Activity 590 - Tolling							
Category 10 - Site Operations	344,374.00	15,004.00	.00	333,243.19	11,130.81	97	326,133.45
Activity 590 - Tolling Totals	\$344,374.00	\$15,004.00	\$0.00	\$333,243.19	\$11,130.81	97%	\$326,133.45
Activity 630 - Activity Center Rental							
Category 10 - Site Operations	81,100.00	5,800.00	.00	122,200.00	(41,100.00)	151	145,800.00
Activity 630 - Activity Center Rental	\$81,100.00	\$5,800.00	\$0.00	\$122,200.00	(\$41,100.00)	151%	\$145,800.00
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	12,100.00	.00	.00	15,772.00	(3,672.00)	130	11,575.00
Activity 640 - Shelter Reservations	\$12,100.00	\$0.00	\$0.00	\$15,772.00	(\$3,672.00)	130%	\$11,575.00
Activity 650 - Golf Course							
Category 10 - Site Operations	1,126,365.00	25,604.00	.00	1,177,536.58	(51,171.58)	105	1,068,163.09
Category 20 - Food/Beverage	203,912.00	4,203.45	.00	211,900.64	(7,988.64)	104	222,575.66
Category 30 - Sundry	28,110.00	120.67	.00	27,884.36	225.64	99	30,326.64
Activity 650 - Golf Course Totals	\$1,358,387.00	\$29,928.12	\$0.00	\$1,417,321.58	(\$58,934.58)	104%	\$1,321,065.39
Activity 700 - Special Events							
Category 20 - Food/Beverage	.00	.00	.00	577.00	(577.00)	+++	.00
Activity 700 - Special Events Totals	\$0.00	\$0.00	\$0.00	\$577.00	(\$577.00)	+++	\$0.00
Activity 883 - Environmental Disc Center							
Category 10 - Site Operations	20,340.00	4,180.00	.00	26,056.03	(5,716.03)	128	15,437.30
Category 20 - Food/Beverage	35.00	.00	.00	46.71	(11.71)	133	34.48
Activity 883 - Environmental Disc	\$20,375.00	\$4,180.00	\$0.00	\$26,102.74	(\$5,727.74)	128%	\$15,471.78
Activity 990 - General							
Category 10 - Site Operations	.00	.00	.00	5,350.00	(5,350.00)	+++	.00
Category 20 - Food/Beverage	150.00	.00	.00	85.48	64.52	57	171.23
Category 70 - Other	505.00	(70.00)	.00	161.00	344.00	32	548.29
Activity 990 - General Totals	\$655.00	(\$70.00)	\$0.00	\$5,596.48	(\$4,941.48)	854%	\$719.52
Location 115 - Indian Springs Totals	\$1,816,991.00	\$54,842.12	\$0.00	\$1,920,812.99	(\$103,821.99)	106%	\$1,820,765.14

General Fund Revenue Budget by Organization

Through 11/30/24
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 8 - Operations							
Location 116 - Huron Meadows							
Activity 580 - Cross Country Skiing							
Category 10 - Site Operations	60,210.00	.00	.00	16,368.00	43,842.00	27	34,719.00
Category 20 - Food/Beverage	3,300.00	.00	.00	1,726.13	1,573.87	52	2,473.95
Category 30 - Sundry	50.00	.00	.00	3.55	46.45	7	.00
Activity 580 - Cross Country Skiing	<u>\$63,560.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$18,097.68</u>	<u>\$45,462.32</u>	<u>28%</u>	<u>\$37,192.95</u>
Activity 590 - Tolling							
Category 10 - Site Operations	52,700.00	2,350.00	.00	47,686.00	5,014.00	90	51,229.00
Activity 590 - Tolling Totals	<u>\$52,700.00</u>	<u>\$2,350.00</u>	<u>\$0.00</u>	<u>\$47,686.00</u>	<u>\$5,014.00</u>	<u>90%</u>	<u>\$51,229.00</u>
Activity 640 - Shelter Reservations							
Category 10 - Site Operations	10,000.00	.00	.00	8,700.00	1,300.00	87	8,300.00
Activity 640 - Shelter Reservations	<u>\$10,000.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$8,700.00</u>	<u>\$1,300.00</u>	<u>87%</u>	<u>\$8,300.00</u>
Activity 650 - Golf Course							
Category 10 - Site Operations	1,183,626.00	32,931.33	.00	1,340,679.39	(157,053.39)	113	1,156,341.04
Category 20 - Food/Beverage	181,000.00	4,851.51	.00	219,365.44	(38,365.44)	121	207,729.83
Category 30 - Sundry	13,420.00	366.89	.00	22,032.72	(8,612.72)	164	17,031.74
Activity 650 - Golf Course Totals	<u>\$1,378,046.00</u>	<u>\$38,149.73</u>	<u>\$0.00</u>	<u>\$1,582,077.55</u>	<u>(\$204,031.55)</u>	<u>115%</u>	<u>\$1,381,102.61</u>
Location 116 - Huron Meadows Totals	<u>\$1,504,306.00</u>	<u>\$40,499.73</u>	<u>\$0.00</u>	<u>\$1,656,561.23</u>	<u>(\$152,255.23)</u>	<u>110%</u>	<u>\$1,477,824.56</u>
Function 8 - Operations Totals	<u>\$24,884,372.41</u>	<u>\$804,528.18</u>	<u>\$0.00</u>	<u>\$25,646,001.57</u>	<u>(\$761,629.16)</u>	<u>103%</u>	<u>\$24,220,958.71</u>
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 700 - Special Events							
Category 10 - Site Operations	23,150.00	.00	.00	21,850.00	1,300.00	94	11,000.00
Activity 700 - Special Events Totals	<u>\$23,150.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$21,850.00</u>	<u>\$1,300.00</u>	<u>94%</u>	<u>\$11,000.00</u>
Activity 880 - Interpretive Center/Mill							
Category 10 - Site Operations	.00	.00	.00	5,835.53	(5,835.53)	+++	8,305.00
Activity 880 - Interpretive Center/Mill	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$5,835.53</u>	<u>(\$5,835.53)</u>	<u>+++</u>	<u>\$8,305.00</u>
Activity 990 - General							
Category 10 - Site Operations	.00	10.00	.00	90,847.10	(90,847.10)	+++	6,409.61
Category 70 - Other	41,247,664.94	127,271.47	.00	41,122,491.46	125,173.48	100	38,378,465.13
Activity 990 - General Totals	<u>\$41,247,664.94</u>	<u>\$127,281.47</u>	<u>\$0.00</u>	<u>\$41,213,338.56</u>	<u>\$34,326.38</u>	<u>100%</u>	<u>\$38,384,874.74</u>
Activity 991 - Joint Government Maint							
Category 10 - Site Operations	.00	.00	.00	400.00	(400.00)	+++	900.00

General Fund Revenue Budget by Organization

Through 11/30/24
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 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
REVENUE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 991 - Joint Government Maint	\$0.00	\$0.00	\$0.00	\$400.00	(\$400.00)	+++	\$900.00
Location 100 - Administrative Office	\$41,270,814.94	\$127,281.47	\$0.00	\$41,241,424.09	\$29,390.85	100%	\$38,405,079.74
Function 9 - Administration Totals	\$41,270,814.94	\$127,281.47	\$0.00	\$41,241,424.09	\$29,390.85	100%	\$38,405,079.74
REVENUE TOTALS	\$66,155,187.35	\$931,809.65	\$0.00	\$66,887,425.66	(\$732,238.31)	101%	\$62,695,977.36
Fund 10 - General Fund Totals	\$66,155,187.35	\$931,809.65	\$0.00	\$66,887,425.66	(\$732,238.31)		\$62,695,977.36
Grand Totals	\$66,155,187.35	\$931,809.65	\$0.00	\$66,887,425.66	(\$732,238.31)		\$62,695,977.36

General Fund Expense Budget Performance

Fiscal Year to Date 11/30/24
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 1 - Undistributed Expense								
EXPENSE								
<i>Undistributed Expenses</i>								
7220	Undistributed 4080 9024	.00	(14.50)	.00	.00	.00	+++	.00
	<i>Undistributed Expenses Totals</i>	\$0.00	(\$14.50)	\$0.00	\$0.00	\$0.00	+++	\$0.00
	EXPENSE TOTALS	\$0.00	(\$14.50)	\$0.00	\$0.00	\$0.00	+++	\$0.00
	Function 1 - Undistributed Expense Totals	\$0.00	\$14.50	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 2 - Transfer								
EXPENSE								
<i>Expenditures</i>								
9965	Transfer Out - Capital Project Fund							
9965.80	Transfer Out - Capital Project Fund	11,258,775.45	1,287,147.00	.00	11,258,775.45	.00	100	6,185,977.31
	9965 - Transfer Out - Capital Project Fund Totals	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,185,977.31
	<i>Expenditures Totals</i>	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,185,977.31
	EXPENSE TOTALS	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,185,977.31
	Function 2 - Transfer Totals	(\$11,258,775.45)	(\$1,287,147.00)	\$0.00	(\$11,258,775.45)	\$0.00	100%	(\$6,185,977.31)
Function 5 - Capital								
EXPENSE								
<i>Contractual Services</i>								
9130	Tools/Equipment	4,167,598.44	266,198.97	544,466.87	3,623,506.95	(375.38)	100	2,873,954.56
	<i>Contractual Services Totals</i>	\$4,167,598.44	\$266,198.97	\$544,466.87	\$3,623,506.95	(\$375.38)	100%	\$2,873,954.56
	EXPENSE TOTALS	\$4,167,598.44	\$266,198.97	\$544,466.87	\$3,623,506.95	(\$375.38)	100%	\$2,873,954.56
	Function 5 - Capital Totals	(\$4,167,598.44)	(\$266,198.97)	(\$544,466.87)	(\$3,623,506.95)	\$375.38	100%	(\$2,873,954.56)
Function 7 - Major Maintenance								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	94,995.00	4,968.23	.00	82,608.84	12,386.16	87	101,880.43
9013	FT Benefits Pd to Emps	6,240.00	326.62	.00	5,417.74	822.26	87	7,376.44
9014	FT Benefits Pd for Emps	40,090.00	2,098.44	.00	34,806.97	5,283.03	87	46,397.91
	<i>Personnel Services Totals</i>	\$141,325.00	\$7,393.29	\$0.00	\$122,833.55	\$18,491.45	87%	\$155,654.78
<i>Contractual Services</i>								
9420	Outside Services	1,601,922.78	68,201.42	608,462.38	964,029.42	29,430.98	98	1,879,685.10
9990	Unallocated Budget	2,116,355.48	.00	.00	.00	2,116,355.48	0	.00
	<i>Contractual Services Totals</i>	\$3,718,278.26	\$68,201.42	\$608,462.38	\$964,029.42	\$2,145,786.46	42%	\$1,879,685.10
	EXPENSE TOTALS	\$3,859,603.26	\$75,594.71	\$608,462.38	\$1,086,862.97	\$2,164,277.91	44%	\$2,035,339.88
	Function 7 - Major Maintenance Totals	(\$3,859,603.26)	(\$75,594.71)	(\$608,462.38)	(\$1,086,862.97)	(\$2,164,277.91)	44%	(\$2,035,339.88)

General Fund Expense Budget Performance

Fiscal Year to Date 11/30/24
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 8 - Operations								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	12,076,749.58	931,100.33	.00	10,670,101.15	1,406,648.43	88	9,660,097.52
9011	Full Time Overtime	455,574.58	30,768.14	.00	458,764.23	(3,189.65)	101	509,717.49
9013	FT Benefits Pd to Emps	1,027,516.61	78,074.51	.00	897,948.27	129,568.34	87	888,779.32
9014	FT Benefits Pd for Emps	6,592,879.47	501,598.76	.00	5,768,972.60	823,906.87	88	5,590,448.33
9020	Part Time Wages	9,872,876.36	467,871.92	.00	9,374,057.07	498,819.29	95	8,167,698.33
9021	Part Time Overtime	73,624.80	463.68	.00	57,102.22	16,522.58	78	68,129.28
9023	PT Benefits Pd to Emps	4,651.00	334.44	.00	3,803.69	847.31	82	3,563.94
9024	PT Benefits Pd for Emps	830,092.62	46,928.94	.00	772,047.92	58,044.70	93	649,616.80
<i>Personnel Services Totals</i>		\$30,933,965.02	\$2,057,140.72	\$0.00	\$28,002,797.15	\$2,931,167.87	91%	\$25,538,051.01
<i>Contractual Services</i>								
9110	Operating Supplies	2,091,974.75	126,300.20	13,754.67	1,892,152.76	186,067.32	91	1,857,222.87
9120	Maintenance Materials	10.00	.00	.00	111.41	(101.41)	1114	.00
9130	Tools/Equipment	1,061,304.24	39,749.75	157,687.92	761,994.34	141,621.98	87	547,408.99
9140	Chemicals	575,091.00	(3,427.23)	.00	523,269.08	51,821.92	91	511,360.60
9150	Equipment Fuel	618,320.00	12,802.44	.00	564,709.89	53,610.11	91	618,833.48
9160	Uniforms	97,032.00	4,752.39	.00	81,826.41	15,205.59	84	96,314.21
9170	Resale Merchandise	928,132.26	7,141.09	.00	1,049,322.06	(121,189.80)	113	956,969.38
9420	Outside Services	3,328,982.20	191,641.33	199,895.86	2,779,933.02	349,153.32	90	2,687,378.10
9430	Insurances	609,161.73	.00	.00	609,161.73	.00	100	571,948.03
9440	Utilities	2,028,144.00	96,195.68	.00	1,791,531.25	236,612.75	88	1,875,384.48
9450	Rents/Leases	224,784.00	21,197.32	6,125.00	202,464.80	16,194.20	93	159,517.38
9460	Postage/Shipping	3,631.00	225.79	.00	2,052.38	1,578.62	57	3,207.18
9510	Memberships	11,649.00	53.00	.00	4,901.32	6,747.68	42	5,267.95
9520	Employee Development	143,449.00	3,451.56	.00	104,736.85	38,712.15	73	84,932.76
9910	Over/Under	(450.00)	218.11	.00	(721.13)	271.13	160	235.32
9945	Inventory Gain/Loss on Adjustment	500.00	.00	.00	.00	500.00	0	(466.48)
<i>Contractual Services Totals</i>		\$11,721,715.18	\$500,301.43	\$377,463.45	\$10,367,446.17	\$976,805.56	92%	\$9,975,514.25
EXPENSE TOTALS		\$42,655,680.20	\$2,557,442.15	\$377,463.45	\$38,370,243.32	\$3,907,973.43	91%	\$35,513,565.26
Function 8 - Operations Totals		(\$42,655,680.20)	(\$2,557,442.15)	(\$377,463.45)	(\$38,370,243.32)	(\$3,907,973.43)	91%	(\$35,513,565.26)
Function 9 - Administration								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	5,383,875.30	403,014.71	.00	4,565,615.82	818,259.48	85	4,092,861.35
9011	Full Time Overtime	26,426.46	4,294.32	.00	31,381.36	(4,954.90)	119	38,015.46

General Fund Expense Budget Performance

Fiscal Year to Date 11/30/24
Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund								
Function 9 - Administration								
EXPENSE								
<i>Personnel Services</i>								
9013	FT Benefits Pd to Emps	371,711.77	26,794.89	.00	303,239.24	68,472.53	82	288,975.47
9014	FT Benefits Pd for Emps	2,387,686.96	172,146.87	.00	1,948,195.55	439,491.41	82	1,817,663.49
9020	Part Time Wages	382,593.42	13,714.55	.00	237,445.30	145,148.12	62	303,953.00
9021	Part Time Overtime	.00	.00	.00	513.09	(513.09)	+++	299.57
9024	PT Benefits Pd for Emps	31,052.76	1,054.56	.00	16,398.20	14,654.56	53	20,049.25
	<i>Personnel Services Totals</i>	\$8,583,346.67	\$621,019.90	\$0.00	\$7,102,788.56	\$1,480,558.11	83%	\$6,561,817.59
<i>Contractual Services</i>								
9110	Operating Supplies	388,027.50	13,164.06	.00	185,810.53	202,216.97	48	171,209.05
9130	Tools/Equipment	255,827.16	45,954.86	15,101.83	144,567.33	96,158.00	62	124,762.15
9140	Chemicals	4,700.00	.00	.00	4,149.87	550.13	88	1,421.53
9150	Equipment Fuel	60,955.00	2,381.79	.00	19,800.00	41,155.00	32	19,649.37
9160	Uniforms	6,800.00	309.98	.00	2,960.55	3,839.45	44	5,736.00
9410	Professional Services	751,020.28	39,718.75	159,903.39	336,988.68	254,128.21	66	177,162.36
9420	Outside Services	3,659,138.07	101,278.68	454,647.03	2,122,342.50	1,082,148.54	70	6,306,455.38
9430	Insurances	178,381.08	.00	.00	178,381.08	.00	100	167,925.77
9440	Utilities	178,553.90	9,306.24	.00	135,986.13	42,567.77	76	167,434.79
9450	Rents/Leases	1,820.00	179.46	.00	1,173.44	646.56	64	599.46
9460	Postage/Shipping	16,000.00	609.49	.00	16,306.54	(306.54)	102	16,110.63
9499	Miscellaneous	14,000.00	.00	.00	250.00	13,750.00	2	7,296.00
9510	Memberships	27,981.00	957.00	.00	16,066.88	11,914.12	57	20,679.68
9520	Employee Development	211,133.34	12,163.57	.00	108,370.88	102,762.46	51	72,078.11
9940	Inventory Variance	.00	.00	.00	20.36	(20.36)	+++	(.17)
	<i>Contractual Services Totals</i>	\$5,754,337.33	\$226,023.88	\$629,652.25	\$3,273,174.77	\$1,851,510.31	68%	\$7,258,520.11
	EXPENSE TOTALS	\$14,337,684.00	\$847,043.78	\$629,652.25	\$10,375,963.33	\$3,332,068.42	77%	\$13,820,337.70
	Function 9 - Administration Totals	(\$14,337,684.00)	(\$847,043.78)	(\$629,652.25)	(\$10,375,963.33)	(\$3,332,068.42)	77%	(\$13,820,337.70)
	Fund 10 - General Fund Totals	\$76,279,341.35	\$5,033,412.11	\$2,160,044.95	\$64,715,352.02	\$9,403,944.38		\$60,429,174.71
	Grand Totals	\$76,279,341.35	\$5,033,412.11	\$2,160,044.95	\$64,715,352.02	\$9,403,944.38		\$60,429,174.71

General Fund Expense Budget by Organization

Through 11/30/24
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 1 - Undistributed Expense							
Location 200 - Undistributed Expenses							
Activity 990 - General	.00	(14.50)	.00	.00	.00	+++	.00
Location 200 - Undistributed Expenses	\$0.00	(\$14.50)	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 1 - Undistributed Expense Totals	\$0.00	(\$14.50)	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	11,258,775.45	1,287,147.00	.00	11,258,775.45	.00	100	6,185,977.31
Location 100 - Administrative Office	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,185,977.31
Function 2 - Transfer Totals	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,185,977.31
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 100 - Director/Deputy Dir Dept	.00	.00	.00	.00	.00	+++	39,354.00
Activity 180 - Natural Resources	260,000.00	.00	.00	226,023.00	33,977.00	87	43,014.75
Activity 192 - Engineering	.00	.00	.00	.00	.00	+++	31,898.00
Location 100 - Administrative Office	\$260,000.00	\$0.00	\$0.00	\$226,023.00	\$33,977.00	87%	\$114,266.75
Location 102 - Lake St. Clair							
Activity 531 - Pool	10,383.33	.00	.00	10,383.33	.00	100	6,071.00
Activity 730 - Police	52,897.00	.00	.00	52,897.00	.00	100	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	11,062.77
Activity 990 - General	26,139.02	.00	.00	26,139.02	.00	100	308,296.04
Location 102 - Lake St. Clair Totals	\$89,419.35	\$0.00	\$0.00	\$89,419.35	\$0.00	100%	\$325,429.81
Location 104 - Kensington							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	243,008.03
Activity 730 - Police	52,897.00	.00	.00	52,897.00	.00	100	.00
Activity 881 - Farm Learning Center	30,406.70	.00	4,182.21	26,224.49	.00	100	38,691.36
Activity 990 - General	278,547.33	.00	190,000.00	88,547.33	.00	100	245,870.55
Location 104 - Kensington Totals	\$361,851.03	\$0.00	\$194,182.21	\$167,668.82	\$0.00	100%	\$527,569.94
Location 106 - Lower Huron/Will/Oakwoods							
Activity 650 - Golf Course	192,602.59	.00	.00	192,602.59	.00	100	162,779.47
Activity 730 - Police	52,897.00	.00	.00	52,897.00	.00	100	121,410.00
Activity 880 - Interpretive Center/Mill	76,180.00	.00	.00	76,180.00	.00	100	.00
Activity 990 - General	369,325.38	190,000.00	.00	368,889.41	435.97	100	350,042.94
Location 106 - Lower	\$691,004.97	\$190,000.00	\$0.00	\$690,569.00	\$435.97	100%	\$634,232.41
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	129,288.29	76,198.97	4,479.00	124,809.29	.00	100	102,020.44

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Fund 10 - General Fund							
EXPENSE							
Function 5 - Capital							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 730 - Police	52,897.00	.00	.00	52,897.00	.00	100	40,470.00
Activity 990 - General	352,720.23	.00	.00	352,720.23	.00	100	.00
Location 108 - Hudson	\$534,905.52	\$76,198.97	\$4,479.00	\$530,426.52	\$0.00	100%	\$142,490.44
Location 109 - Stony Creek							
Activity 537 - Ripslide	112,500.00	.00	119,000.00	119,000.00	(125,500.00)	212	.00
Activity 650 - Golf Course	714,521.79	.00	.00	634,521.79	80,000.00	89	57,856.00
Activity 990 - General	412,165.64	.00	.00	403,579.07	8,586.57	98	326,068.61
Location 109 - Stony Creek Totals	\$1,239,187.43	\$0.00	\$119,000.00	\$1,157,100.86	(\$36,913.43)	103%	\$383,924.61
Location 112 - Lake Erie							
Activity 650 - Golf Course	85,069.82	.00	.00	85,069.82	.00	100	23,935.50
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	30,573.36
Activity 990 - General	284,372.68	.00	.00	284,372.68	.00	100	.00
Location 112 - Lake Erie Totals	\$369,442.50	\$0.00	\$0.00	\$369,442.50	\$0.00	100%	\$54,508.86
Location 113 - Wolcott							
Activity 990 - General	130,266.06	.00	.00	130,266.06	.00	100	23,290.29
Location 113 - Wolcott Totals	\$130,266.06	\$0.00	\$0.00	\$130,266.06	\$0.00	100%	\$23,290.29
Location 115 - Indian Springs							
Activity 650 - Golf Course	237,762.14	.00	134,516.86	101,120.28	2,125.00	99	576,124.00
Activity 990 - General	55,247.00	.00	.00	55,247.00	.00	100	.00
Location 115 - Indian Springs Totals	\$293,009.14	\$0.00	\$134,516.86	\$156,367.28	\$2,125.00	99%	\$576,124.00
Location 116 - Huron Meadows							
Activity 650 - Golf Course	163,599.05	.00	92,288.80	71,310.25	.00	100	35,060.17
Activity 990 - General	34,913.39	.00	.00	34,913.31	.08	100	57,057.28
Location 116 - Huron Meadows Totals	\$198,512.44	\$0.00	\$92,288.80	\$106,223.56	\$0.08	100%	\$92,117.45
Function 5 - Capital Totals	\$4,167,598.44	\$266,198.97	\$544,466.87	\$3,623,506.95	(\$375.38)	100%	\$2,873,954.56
Function 7 - Major Maintenance							
Location 100 - Administrative Office							
Activity 192 - Engineering	18,491.45	.00	.00	.00	18,491.45	0	.00
Location 100 - Administrative Office	\$18,491.45	\$0.00	\$0.00	\$0.00	\$18,491.45	0%	\$0.00
Location 102 - Lake St. Clair							
Activity 531 - Pool	24,050.00	.00	.00	24,050.00	.00	100	.00
Activity 535 - Sprayzone	16,739.00	.00	.00	16,739.00	.00	100	.00
Activity 540 - Dockage/Boat Storage	264,646.83	.00	.00	264,412.61	234.22	100	3,659.18
Activity 655 - Par 3/Foot Golf	10,660.00	.00	.00	10,660.00	.00	100	.00

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Fund 10 - General Fund							
EXPENSE							
Function 7 - Major Maintenance							
Location 102 - Lake St. Clair							
Activity 990 - General	505,053.62	1,135.27	254,265.28	3,253.62	247,534.72	51	366,919.95
Location 102 - Lake St. Clair Totals	\$821,149.45	\$1,135.27	\$254,265.28	\$319,115.23	\$247,768.94	70%	\$370,579.13
Location 104 - Kensington							
Activity 535 - Sprayzone	39,894.00	.00	39,894.00	.00	.00	100	97,399.09
Activity 540 - Dockage/Boat Storage	73.05	.00	.00	73.05	.00	100	.00
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	31,644.00
Activity 660 - Disc/Adventure Golf	11,000.00	33.22	.00	10,228.77	771.23	93	.00
Activity 710 - Administrative	13,174.00	.00	.00	13,173.27	.73	100	12,781.00
Activity 881 - Farm Learning Center	4,675.02	730.47	.00	4,675.02	.00	100	.00
Activity 990 - General	492,723.69	.00	91,640.12	45,398.89	355,684.68	28	95,849.08
Location 104 - Kensington Totals	\$561,539.76	\$763.69	\$131,534.12	\$73,549.00	\$356,456.64	37%	\$237,673.17
Location 106 - Lower Huron/Will/Oakwoods							
Activity 531 - Pool	15,000.00	.00	.00	9,600.00	5,400.00	64	.00
Activity 532 - Waterpark	301,454.62	67,304.17	168,418.80	130,280.82	2,755.00	99	41,050.64
Activity 590 - Tolling	.00	.00	.00	.00	.00	+++	75,305.94
Activity 990 - General	267,778.78	.00	.00	3,778.38	264,000.40	1	560,625.05
Location 106 - Lower	\$584,233.40	\$67,304.17	\$168,418.80	\$143,659.20	\$272,155.40	53%	\$676,981.63
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 650 - Golf Course	13,000.00	.00	.00	13,000.00	.00	100	99,638.30
Activity 710 - Administrative	.00	.00	.00	.00	.00	+++	19,681.50
Activity 990 - General	160,000.00	.00	.00	.00	160,000.00	0	.00
Location 108 - Hudson	\$173,000.00	\$0.00	\$0.00	\$13,000.00	\$160,000.00	8%	\$119,319.80
Location 109 - Stony Creek							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	32,315.88
Activity 650 - Golf Course	.00	5,807.20	.00	7,819.22	(7,819.22)	+++	44,889.27
Activity 990 - General	145,696.45	.00	54,244.18	24,242.02	67,210.25	54	71,287.40
Location 109 - Stony Creek Totals	\$145,696.45	\$5,807.20	\$54,244.18	\$32,061.24	\$59,391.03	59%	\$148,492.55
Location 112 - Lake Erie							
Activity 531 - Pool	.00	.00	.00	.00	.00	+++	159,039.93
Activity 540 - Dockage/Boat Storage	45,604.65	.00	.00	45,604.65	.00	100	2,368.23
Activity 650 - Golf Course	89,782.35	584.38	.00	89,782.35	.00	100	13,070.00
Activity 880 - Interpretive Center/Mill	11,898.15	.00	.00	11,898.15	.00	100	107.37
Activity 990 - General	928,177.60	.00	.00	338,163.60	590,014.00	36	101,617.44
Location 112 - Lake Erie Totals	\$1,075,462.75	\$584.38	\$0.00	\$485,448.75	\$590,014.00	45%	\$276,202.97

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Fund 10 - General Fund							
EXPENSE							
Function 7 - Major Maintenance							
Location 113 - Wolcott							
Activity 990 - General	50,000.00	.00	.00	.00	50,000.00	0	.00
Location 113 - Wolcott Totals	\$50,000.00	\$0.00	\$0.00	\$0.00	\$50,000.00	0%	\$0.00
Location 115 - Indian Springs							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	115,536.66
Activity 990 - General	260,000.00	.00	.00	.00	260,000.00	0	.00
Location 115 - Indian Springs Totals	\$260,000.00	\$0.00	\$0.00	\$0.00	\$260,000.00	0%	\$115,536.66
Location 116 - Huron Meadows							
Activity 650 - Golf Course	20,030.00	.00	.00	20,029.55	.45	100	90,553.97
Activity 990 - General	150,000.00	.00	.00	.00	150,000.00	0	.00
Location 116 - Huron Meadows Totals	\$170,030.00	\$0.00	\$0.00	\$20,029.55	\$150,000.45	12%	\$90,553.97
Function 7 - Major Maintenance Totals	\$3,859,603.26	\$75,594.71	\$608,462.38	\$1,086,862.97	\$2,164,277.91	44%	\$2,035,339.88
Function 8 - Operations							
Location 100 - Administrative Office							
Activity 380 - Outside Lease/Rent	36,050.00	.00	.00	35,915.39	134.61	100	35,097.27
Activity 590 - Tolling	31,700.00	3,872.63	.00	22,303.76	9,396.24	70	24,319.05
Activity 710 - Administrative	25,150.00	.00	.00	.00	25,150.00	0	.00
Activity 730 - Police	.00	.00	.00	.00	.00	+++	(7.46)
Location 100 - Administrative Office	\$92,900.00	\$3,872.63	\$0.00	\$58,219.15	\$34,680.85	63%	\$59,408.86
Location 102 - Lake St. Clair							
Activity 180 - Natural Resources	145,734.99	19,783.75	.00	79,971.98	65,763.01	55	53,925.38
Activity 531 - Pool	410,676.60	163.00	.00	338,596.20	72,080.40	82	298,756.84
Activity 535 - Sprayzone	13,647.06	49.48	.00	7,153.41	6,493.65	52	8,346.09
Activity 538 - Beach	18,898.80	.00	.00	14,644.86	4,253.94	77	19,324.49
Activity 540 - Dockage/Boat Storage	100,312.34	2,505.91	.00	82,631.87	17,680.47	82	81,620.71
Activity 565 - Plaza Concession	7,215.00	.00	.00	7,679.38	(464.38)	106	3,942.21
Activity 590 - Tolling	155,695.33	10,080.84	.00	140,312.81	15,382.52	90	127,819.77
Activity 630 - Activity Center Rental	65,659.02	12,697.96	.00	49,396.65	16,262.37	75	34,927.73
Activity 640 - Shelter Reservations	1,082.00	.00	.00	81.05	1,000.95	7	.00
Activity 655 - Par 3/Foot Golf	141,391.21	4.49	.00	112,469.45	28,921.76	80	119,274.84
Activity 660 - Disc/Adventure Golf	22,391.44	.00	.00	19,616.52	2,774.92	88	18,766.57
Activity 670 - Trackless Train	44,629.62	.00	.00	35,284.68	9,344.94	79	37,991.98
Activity 700 - Special Events	76,919.00	3,607.41	.00	69,152.71	7,766.29	90	64,426.08
Activity 710 - Administrative	879,259.06	50,684.70	.00	748,910.68	130,348.38	85	679,199.64
Activity 730 - Police	934,994.42	64,295.21	3,263.75	865,591.50	66,139.17	93	680,687.03

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Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 102 - Lake St. Clair							
Activity 870 - Wildlife Management	18,200.00	1,742.00	.00	15,678.00	2,522.00	86	15,036.00
Activity 880 - Interpretive Center/Mill	369,965.14	22,627.06	.00	320,989.41	48,975.73	87	300,087.40
Activity 990 - General	2,000,556.68	107,138.58	15,513.45	1,770,033.92	215,009.31	89	1,752,961.57
Activity 991 - Joint Government Maint	70,184.00	6,781.14	.00	66,758.39	3,425.61	95	56,182.85
Location 102 - Lake St. Clair Totals	\$5,477,411.71	\$302,161.53	\$18,777.20	\$4,744,953.47	\$713,681.04	87%	\$4,353,277.18
Location 104 - Kensington							
Activity 180 - Natural Resources	171,381.97	23,197.75	688.00	196,066.79	(25,372.82)	115	206,765.68
Activity 535 - Sprayzone	230,597.16	1,567.67	.00	220,646.86	9,950.30	96	176,882.23
Activity 538 - Beach	218,713.67	1,741.70	.00	212,450.61	6,263.06	97	217,035.03
Activity 540 - Dockage/Boat Storage	3,975.98	27.93	.00	2,757.08	1,218.90	69	1,963.45
Activity 550 - Boat Rental	176,070.33	1,328.80	.00	163,755.16	12,315.17	93	130,574.55
Activity 560 - Excursion Boat	53,120.39	811.52	.00	43,644.84	9,475.55	82	30,701.13
Activity 580 - Cross Country Skiing	22,977.00	.00	.00	9,999.31	12,977.69	44	12,060.51
Activity 590 - Tolling	380,142.16	30,528.46	.00	353,430.90	26,711.26	93	338,806.66
Activity 615 - Group Camping	775.00	206.12	.00	586.12	188.88	76	637.86
Activity 635 - Mobile Stage	977.00	.00	.00	.00	977.00	0	242.43
Activity 650 - Golf Course	904,052.12	50,198.70	142.80	929,239.61	(25,330.29)	103	818,661.05
Activity 660 - Disc/Adventure Golf	109,786.11	3,433.56	.00	98,779.32	11,006.79	90	79,475.42
Activity 700 - Special Events	85,437.00	1,107.87	.00	82,359.46	3,077.54	96	75,748.69
Activity 710 - Administrative	1,080,292.30	72,397.30	1,519.95	982,563.29	96,209.06	91	880,892.23
Activity 730 - Police	1,451,068.10	87,625.05	151,287.46	1,183,648.62	116,132.02	92	1,106,094.57
Activity 870 - Wildlife Management	15,110.00	1,495.00	.00	14,455.00	655.00	96	44,421.65
Activity 880 - Interpretive Center/Mill	437,499.72	29,256.19	.00	360,095.51	77,404.21	82	364,096.59
Activity 881 - Farm Learning Center	1,029,347.57	66,805.10	1,935.17	912,455.67	114,956.73	89	798,156.17
Activity 882 - Mobile Learning Center	171,881.36	10,691.80	268.37	147,419.97	24,193.02	86	180,669.05
Activity 990 - General	2,437,052.23	167,927.52	25,036.51	2,320,692.73	91,322.99	96	2,246,407.79
Activity 991 - Joint Government Maint	18,518.62	375.64	.00	4,613.48	13,905.14	25	3,851.57
Location 104 - Kensington Totals	\$8,998,775.79	\$550,723.68	\$180,878.26	\$8,239,660.33	\$578,237.20	94%	\$7,714,144.31
Location 106 - Lower Huron/Will/Oakwoods							
Activity 180 - Natural Resources	188,328.44	15,261.93	.00	202,677.22	(14,348.78)	108	152,613.40
Activity 531 - Pool	304,758.53	9,892.03	.00	342,083.51	(37,324.98)	112	312,914.36
Activity 532 - Waterpark	1,020,440.51	3,120.98	.00	1,060,579.05	(40,138.54)	104	863,908.66
Activity 550 - Boat Rental	7,307.00	.00	.00	7,305.71	1.29	100	4,821.22
Activity 580 - Cross Country Skiing	.00	.00	.00	.00	.00	+++	316.72

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Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 106 - Lower Huron/Will/Oakwoods							
Activity 590 - Tolling	311,777.14	10,717.78	.00	276,657.25	35,119.89	89	267,295.55
Activity 610 - Family Camping	10,567.00	1,472.37	.00	5,123.63	5,443.37	48	7,152.70
Activity 615 - Group Camping	1,330.00	.00	.00	324.00	1,006.00	24	1,174.00
Activity 650 - Golf Course	779,093.18	43,299.58	142.80	800,551.35	(21,600.97)	103	716,295.39
Activity 660 - Disc/Adventure Golf	6,300.00	.00	.00	26.00	6,274.00	0	55.18
Activity 700 - Special Events	62,448.00	.00	.00	54,677.48	7,770.52	88	48,325.32
Activity 710 - Administrative	926,161.22	61,439.61	.00	798,905.37	127,255.85	86	765,390.37
Activity 730 - Police	1,131,227.36	71,520.87	17,323.72	1,055,681.32	58,222.32	95	885,273.58
Activity 870 - Wildlife Management	800.00	.00	.00	595.16	204.84	74	17,048.57
Activity 880 - Interpretive Center/Mill	336,362.33	21,972.68	28.44	330,950.20	5,383.69	98	277,221.33
Activity 882 - Mobile Learning Center	308,729.06	23,553.21	.00	263,059.57	45,669.49	85	162,892.10
Activity 884 - Community Outreach	489,469.76	40,455.80	233.00	347,804.42	141,432.34	71	247,349.29
Activity 990 - General	2,509,271.95	159,224.34	11,159.59	2,163,539.39	334,572.97	87	2,091,374.12
Location 106 - Lower	\$8,394,371.48	\$461,931.18	\$28,887.55	\$7,710,540.63	\$654,943.30	92%	\$6,821,421.86
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 180 - Natural Resources	78,613.00	625.72	4,384.00	65,718.85	8,510.15	89	102,228.21
Activity 537 - Ripslide	.00	.00	.00	.00	.00	+++	48.99
Activity 550 - Boat Rental	8,124.00	(103.06)	.00	8,073.03	50.97	99	2,401.18
Activity 580 - Cross Country Skiing	7,206.00	.00	.00	476.16	6,729.84	7	308.06
Activity 590 - Tolling	113,826.61	6,404.10	.00	100,195.56	13,631.05	88	86,411.94
Activity 615 - Group Camping	640.00	441.06	.00	653.12	(13.12)	102	596.92
Activity 650 - Golf Course	734,243.87	36,276.37	1,367.80	702,832.46	30,043.61	96	632,052.04
Activity 660 - Disc/Adventure Golf	13,762.00	90.00	.00	4,692.22	9,069.78	34	8,580.50
Activity 700 - Special Events	43,714.00	437.71	2,500.00	26,934.93	14,279.07	67	31,342.83
Activity 710 - Administrative	607,645.10	32,868.65	.00	523,139.77	84,505.33	86	522,149.55
Activity 730 - Police	688,089.53	49,660.36	18,277.75	624,006.21	45,805.57	93	590,770.27
Activity 870 - Wildlife Management	501.00	.00	.00	500.00	1.00	100	9,578.23
Activity 880 - Interpretive Center/Mill	148,625.12	9,096.02	.00	96,910.57	51,714.55	65	122,979.19
Activity 990 - General	815,178.51	56,851.65	5,000.00	768,179.05	41,999.46	95	703,433.80
Activity 991 - Joint Government Maint	24,873.00	1,093.73	.00	20,211.89	4,661.11	81	13,284.33
Location 108 - Hudson	\$3,285,041.74	\$193,742.31	\$31,529.55	\$2,942,523.82	\$310,988.37	91%	\$2,826,166.04
Location 109 - Stony Creek							
Activity 180 - Natural Resources	211,495.00	.00	28,344.95	144,403.75	38,746.30	82	97,393.69
Activity 537 - Ripslide	26,091.00	.00	.00	19,768.15	6,322.85	76	41,399.68

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Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 109 - Stony Creek							
Activity 538 - Beach	345,129.56	3,226.26	.00	336,856.59	8,272.97	98	361,554.95
Activity 540 - Dockage/Boat Storage	18,051.82	148.74	.00	5,374.50	12,677.32	30	21,203.30
Activity 550 - Boat Rental	144,025.10	145.07	.00	141,261.73	2,763.37	98	95,176.87
Activity 580 - Cross Country Skiing	4,804.00	.00	.00	2,250.12	2,553.88	47	2,666.09
Activity 590 - Tolling	170,968.49	13,972.11	.00	150,668.41	20,300.08	88	152,023.97
Activity 610 - Family Camping	24,024.03	36.24	.00	24,042.32	(18.29)	100	18,582.64
Activity 635 - Mobile Stage	.00	.00	.00	.00	.00	+++	1,921.75
Activity 650 - Golf Course	1,026,480.21	55,942.50	2,592.90	1,067,819.85	(43,932.54)	104	962,674.87
Activity 660 - Disc/Adventure Golf	26,609.06	.00	.00	19,685.55	6,923.51	74	19,761.61
Activity 700 - Special Events	84,410.00	2,529.36	.00	99,796.02	(15,386.02)	118	93,703.34
Activity 710 - Administrative	904,755.76	62,375.59	.00	878,544.52	26,211.24	97	791,720.14
Activity 730 - Police	1,097,948.33	82,995.44	3,263.75	993,574.90	101,109.68	91	737,514.00
Activity 870 - Wildlife Management	16,109.00	1,300.00	.00	13,186.14	2,922.86	82	25,855.53
Activity 880 - Interpretive Center/Mill	397,992.50	31,267.22	.00	352,249.61	45,742.89	89	321,010.07
Activity 882 - Mobile Learning Center	165,693.25	14,162.61	.00	153,909.72	11,783.53	93	173,719.86
Activity 990 - General	1,940,813.46	122,075.11	4,000.00	1,761,846.22	174,967.24	91	1,645,322.39
Activity 991 - Joint Government Maint	6,470.00	508.48	.00	5,719.83	750.17	88	2,873.34
Location 109 - Stony Creek Totals	\$6,611,870.57	\$390,684.73	\$38,201.60	\$6,170,957.93	\$402,711.04	94%	\$5,566,078.09
Location 112 - Lake Erie							
Activity 180 - Natural Resources	55,013.00	30,875.35	.00	64,687.52	(9,674.52)	118	86,360.04
Activity 531 - Pool	41,355.24	950.48	.00	33,250.68	8,104.56	80	50,181.05
Activity 540 - Dockage/Boat Storage	129,996.82	3,304.60	.00	95,133.96	34,862.86	73	90,762.78
Activity 590 - Tolling	91,245.00	6,433.01	.00	85,458.65	5,786.35	94	74,169.20
Activity 640 - Shelter Reservations	5,400.00	.00	.00	4,900.00	500.00	91	.00
Activity 650 - Golf Course	928,140.72	51,548.52	142.90	893,595.42	34,402.40	96	792,074.32
Activity 700 - Special Events	45,550.00	1,686.34	.00	41,036.92	4,513.08	90	42,006.20
Activity 710 - Administrative	714,920.35	38,489.87	.00	601,370.08	113,550.27	84	571,095.26
Activity 730 - Police	769,252.63	58,999.48	4,674.63	606,672.31	157,905.69	79	579,504.86
Activity 870 - Wildlife Management	5,400.00	.00	.00	2,030.64	3,369.36	38	6,445.69
Activity 880 - Interpretive Center/Mill	346,493.56	27,035.00	.00	255,506.38	90,987.18	74	279,590.51
Activity 990 - General	1,183,032.98	84,930.24	8,185.36	1,029,323.25	145,524.37	88	1,046,176.82
Location 112 - Lake Erie Totals	\$4,315,800.30	\$304,252.89	\$13,002.89	\$3,712,965.81	\$589,831.60	86%	\$3,618,366.73
Location 113 - Wolcott							
Activity 180 - Natural Resources	45,675.97	.00	765.22	41,583.36	3,327.39	93	40,207.09

General Fund Expense Budget by Organization

Through 11/30/24
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 113 - Wolcott							
Activity 590 - Tolling	9,045.00	1,011.72	.00	4,212.89	4,832.11	47	6,125.17
Activity 615 - Group Camping	6,165.38	492.76	.00	5,589.39	575.99	91	5,481.64
Activity 630 - Activity Center Rental	28,236.72	889.63	.00	18,700.22	9,536.50	66	19,178.25
Activity 700 - Special Events	9,650.00	.00	.00	5,194.79	4,455.21	54	.00
Activity 710 - Administrative	47,910.51	2,612.09	.00	37,117.62	10,792.89	77	33,312.50
Activity 730 - Police	72,233.92	.00	.00	35,380.98	36,852.94	49	93,263.63
Activity 880 - Interpretive Center/Mill	67,074.00	3,792.89	.00	45,065.42	22,008.58	67	70,913.29
Activity 881 - Farm Learning Center	1,071,407.12	78,785.28	14,538.20	872,793.24	184,075.68	83	813,977.82
Activity 990 - General	289,961.04	23,203.68	.00	275,618.49	14,342.55	95	237,442.49
Location 113 - Wolcott Totals	\$1,647,359.66	\$110,788.05	\$15,303.42	\$1,341,256.40	\$290,799.84	82%	\$1,319,901.88
Location 115 - Indian Springs							
Activity 180 - Natural Resources	131,394.19	11,771.13	41,444.58	96,296.06	(6,346.45)	105	77,316.12
Activity 535 - Sprayzone	6,605.00	418.87	.00	5,905.38	699.62	89	6,142.45
Activity 580 - Cross Country Skiing	2,274.00	.00	.00	.00	2,274.00	0	464.13
Activity 590 - Tolling	74,270.75	4,680.36	.00	60,198.25	14,072.50	81	61,519.35
Activity 630 - Activity Center Rental	24,875.44	1,177.87	.00	23,896.92	978.52	96	22,608.62
Activity 650 - Golf Course	889,017.48	54,726.75	142.90	915,018.12	(26,143.54)	103	879,983.15
Activity 700 - Special Events	10,650.00	49.99	.00	10,752.64	(102.64)	101	9,274.29
Activity 710 - Administrative	317,095.51	19,366.49	.00	269,335.25	47,760.26	85	220,563.02
Activity 730 - Police	76,062.04	2,022.62	.00	45,505.50	30,556.54	60	37,840.11
Activity 870 - Wildlife Management	2,011.00	.00	.00	1,109.04	901.96	55	14,225.47
Activity 883 - Environmental Disc	469,927.86	31,660.53	2,702.60	428,547.79	38,677.47	92	400,752.25
Activity 990 - General	383,560.12	27,122.92	4,000.00	305,672.32	73,887.80	81	283,854.31
Location 115 - Indian Springs Totals	\$2,387,743.39	\$152,997.53	\$48,290.08	\$2,162,237.27	\$177,216.04	93%	\$2,014,543.27
Location 116 - Huron Meadows							
Activity 180 - Natural Resources	53,533.00	15,076.36	.00	54,534.56	(1,001.56)	102	32,323.55
Activity 580 - Cross Country Skiing	75,325.00	906.03	.00	30,898.21	44,426.79	41	50,586.84
Activity 590 - Tolling	3,165.00	103.29	.00	331.05	2,833.95	10	368.63
Activity 650 - Golf Course	804,919.91	39,637.43	2,592.90	799,719.06	2,607.95	100	760,213.47
Activity 700 - Special Events	6,740.00	.00	.00	4,130.97	2,609.03	61	2,934.87
Activity 710 - Administrative	78,772.15	4,767.41	.00	69,619.11	9,153.04	88	70,850.05
Activity 730 - Police	152,267.58	5,591.76	.00	67,438.85	84,828.73	44	59,586.27
Activity 870 - Wildlife Management	500.00	.00	.00	.00	500.00	0	300.00
Activity 990 - General	269,182.92	20,205.34	.00	260,256.70	8,926.22	97	243,093.36

General Fund Expense Budget by Organization

Through 11/30/24
Prior Fiscal Year Activity Included
Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 10 - General Fund							
EXPENSE							
Function 8 - Operations							
Location 116 - Huron Meadows Totals	\$1,444,405.56	\$86,287.62	\$2,592.90	\$1,286,928.51	\$154,884.15	89%	\$1,220,257.04
Function 8 - Operations Totals	\$42,655,680.20	\$2,557,442.15	\$377,463.45	\$38,370,243.32	\$3,907,973.43	91%	\$35,513,565.26
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 100 - Director/Deputy Dir Dept	1,107,286.57	36,328.74	33,318.75	850,224.93	223,742.89	80	938,058.10
Activity 102 - Diversity, Equity &	639,095.19	41,642.87	.00	446,736.87	192,358.32	70	462,385.57
Activity 110 - Finance Department	1,099,005.00	72,187.14	11,210.41	973,086.25	114,708.34	90	954,325.29
Activity 120 - Human Resource	834,016.81	51,982.88	4,217.10	634,183.49	195,616.22	77	590,860.88
Activity 130 -	2,083,094.57	140,696.91	139,917.82	1,731,076.20	212,100.55	90	1,447,265.18
Activity 138 - Web Design Department	.00	85.00	.00	284.95	(284.95)	+++	.00
Activity 140 - Information Technology	2,160,582.12	144,847.75	145,750.16	1,612,049.64	402,782.32	81	1,356,170.86
Activity 150 - Purchasing Department	291,418.00	12,574.92	.00	209,989.17	81,428.83	72	216,247.88
Activity 180 - Natural Resources	935,764.58	58,566.57	17,247.20	630,229.96	288,287.42	69	604,061.55
Activity 190 - Planning	1,036,677.70	60,969.55	39,500.00	790,302.85	206,874.85	80	617,330.61
Activity 192 - Engineering	1,726,738.81	109,861.64	143,160.80	884,634.69	698,943.32	60	783,463.51
Activity 700 - Special Events	36,725.00	.00	4,716.01	16,234.65	15,774.34	57	25,184.70
Activity 710 - Administrative	851,043.87	40,001.82	79,262.00	677,744.47	94,037.40	89	796,007.26
Activity 730 - Police	755,256.83	57,824.87	.00	611,168.24	144,088.59	81	632,762.30
Activity 880 - Interpretive Center/Mill	304,592.76	17,298.12	2,420.00	224,333.22	77,839.54	74	205,683.21
Activity 991 - Joint Government Maint	476,386.19	2,175.00	8,932.00	83,683.75	383,770.44	19	4,190,530.80
Location 100 - Administrative Office	\$14,337,684.00	\$847,043.78	\$629,652.25	\$10,375,963.33	\$3,332,068.42	77%	\$13,820,337.70
Function 9 - Administration Totals	\$14,337,684.00	\$847,043.78	\$629,652.25	\$10,375,963.33	\$3,332,068.42	77%	\$13,820,337.70
EXPENSE TOTALS	\$76,279,341.35	\$5,033,412.11	\$2,160,044.95	\$64,715,352.02	\$9,403,944.38	88%	\$60,429,174.71
Fund 10 - General Fund Totals	\$76,279,341.35	\$5,033,412.11	\$2,160,044.95	\$64,715,352.02	\$9,403,944.38		\$60,429,174.71
Grand Totals	\$76,279,341.35	\$5,033,412.11	\$2,160,044.95	\$64,715,352.02	\$9,403,944.38		\$60,429,174.71

Suppl Maj Mnt Fund Balance Sheet

Through 11/30/24
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Special Revenue Funds				
Fund 20 - Supplemental Maj Mnt Fund				
ASSETS				
<i>ASSETS</i>				
<i>INVESTMENTS</i>				
Comerica Restricted Funds	5,670,347.46	5,388,941.74	281,405.72	5.22
<i>INVESTMENTS Totals</i>	\$5,670,347.46	\$5,388,941.74	\$281,405.72	5.22%
<i>ASSETS Totals</i>	\$5,670,347.46	\$5,388,941.74	\$281,405.72	5.22%
ASSETS TOTALS	\$5,670,347.46	\$5,388,941.74	\$281,405.72	5.22%
LIABILITIES AND FUND EQUITY				
LIABILITIES				
<i>LIABILITIES</i>				
<i>CURRENT LIABILITIES</i>				
Contract Retainage Payabl	(.01)	(.01)	.00	.00
<i>CURRENT LIABILITIES Totals</i>	(\$0.01)	(\$0.01)	\$0.00	0.00%
<i>LIABILITIES Totals</i>	(\$0.01)	(\$0.01)	\$0.00	0.00%
LIABILITIES TOTALS	(\$0.01)	(\$0.01)	\$0.00	0.00%
FUND EQUITY				
<i>FUND BALANCE</i>				
<i>UNASSIGNED FUND BALANCE</i>				
Reserve Future Contingen.	5,162,746.03	5,162,746.03	.00	.00
<i>UNASSIGNED FUND BALANCE Totals</i>	\$5,162,746.03	\$5,162,746.03	\$0.00	0.00%
<i>FUND BALANCE Totals</i>	\$5,162,746.03	\$5,162,746.03	\$0.00	0.00%
FUND EQUITY TOTALS Prior to Current Year Changes	\$5,162,746.03	\$5,162,746.03	\$0.00	0.00%
Prior Year Fund Equity Adjustment	(249,153.34)			
Fund Revenues	(258,448.10)			
Fund Expenses	.00			
FUND EQUITY TOTALS	\$5,670,347.47	\$5,162,746.03	\$507,601.44	9.83%
LIABILITIES AND FUND EQUITY	\$5,670,347.46	\$5,162,746.02	\$507,601.44	9.83%
Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$226,195.72	(\$226,195.72)	(100.00%)
Fund Type Special Revenue Funds Totals	\$0.00	\$226,195.72	(\$226,195.72)	(100.00%)
Fund Category Governmental Funds Totals	\$0.00	\$226,195.72	(\$226,195.72)	(100.00%)
Grand Totals	\$0.00	\$226,195.72	(\$226,195.72)	(100.00%)

Supplemental Maj Mnt Fund Revenue Budget Performance

Fiscal Year to Date 11/30/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 20 - Supplemental Maj Mnt Fund								
Function 9 - Administration								
REVENUE								
<i>Revenue</i>								
4500	Interest Income	.00	22,359.28	.00	258,448.10	(258,448.10)	+++	226,195.72
	<i>Revenue Totals</i>	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)	+++	\$226,195.72
	REVENUE TOTALS	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)	+++	\$226,195.72
	Function 9 - Administration Totals	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)	+++	\$226,195.72
	Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)		\$226,195.72
	Grand Totals	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)		\$226,195.72

Supplemental Maj Mnt Fund Revenue Budget by Organization

Through 11/30/24
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 20 - Supplemental Maj Mnt Fund							
REVENUE							
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General							
Category 70 - Other	.00	22,359.28	.00	258,448.10	(258,448.10)	+++	226,195.72
Activity 990 - General Totals	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)	+++	\$226,195.72
Location 100 - Administrative Office	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)	+++	\$226,195.72
Function 9 - Administration Totals	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)	+++	\$226,195.72
REVENUE TOTALS	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)	+++	\$226,195.72
Fund 20 - Supplemental Maj Mnt Fund Totals	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)		\$226,195.72
Grand Totals	\$0.00	\$22,359.28	\$0.00	\$258,448.10	(\$258,448.10)		\$226,195.72

Capital Project Fund Balance Sheet

Through 11/30/24
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Capital Projects Funds				
Fund 80 - Capital Projects Fund				
ASSETS				
ASSETS				
INVESTMENTS				
Flagstar Bank/C.D.	532,934.70	510,724.63	22,210.07	4.35
Public Service Credit Union	2,625,777.09	2,567,109.03	58,668.06	2.29
CIBC Bank/C.D.	2,147,641.31	2,048,314.47	99,326.84	4.85
Comerica Bank Govt Fund	19,539,320.02	9,808,605.59	9,730,714.43	99.21
INVESTMENTS Totals	\$24,845,673.12	\$14,934,753.72	\$9,910,919.40	66.36%
OTHER ASSETS				
Due From Other Funds	1,787,147.00	475,662.38	1,311,484.62	275.72
Due From Grants	219,845.00	25,000.00	194,845.00	779.38
OTHER ASSETS Totals	\$2,006,992.00	\$500,662.38	\$1,506,329.62	300.87%
ASSETS Totals	\$26,852,665.12	\$15,435,416.10	\$11,417,249.02	73.97%
ASSETS TOTALS	\$26,852,665.12	\$15,435,416.10	\$11,417,249.02	73.97%
LIABILITIES AND FUND EQUITY				
LIABILITIES				
LIABILITIES				
CURRENT LIABILITIES				
Vouchers Payable	274,148.41	642.10	273,506.31	42,595.59
Due To	190,444.81	739,853.49	(549,408.68)	(74.26)
Deferred Revenue	219,845.00	25,000.00	194,845.00	779.38
CURRENT LIABILITIES Totals	\$684,438.22	\$765,495.59	(\$81,057.37)	(10.59%)
LIABILITIES Totals	\$684,438.22	\$765,495.59	(\$81,057.37)	(10.59%)
LIABILITIES TOTALS	\$684,438.22	\$765,495.59	(\$81,057.37)	(10.59%)
FUND EQUITY				
FUND BALANCE				
ASSIGNED FUND BALANCE				
Planned Use of Fund Balance	9,111,955.79	9,111,955.79	.00	.00
ASSIGNED FUND BALANCE Totals	\$9,111,955.79	\$9,111,955.79	\$0.00	0.00%
UNASSIGNED FUND BALANCE				
Reserve Future Contingen.	(9,111,955.79)	(9,111,955.79)	.00	.00
UNASSIGNED FUND BALANCE Totals	(\$9,111,955.79)	(\$9,111,955.79)	\$0.00	0.00%
FUND BALANCE Totals	\$0.00	\$0.00	\$0.00	+++
FUND EQUITY TOTALS Prior to Current Year Changes	\$0.00	\$0.00	\$0.00	+++
Prior Year Fund Equity Adjustment	(14,201,541.40)			
Fund Revenues	(16,088,850.72)			

Capital Project Fund Balance Sheet

Through 11/30/24
Summary Listing

Classification	Current YTD Balance	Prior Year YTD Total	Net Change	Change %
Fund Category Governmental Funds				
Fund Type Capital Projects Funds				
Fund Expenses	4,122,165.22			
FUND EQUITY TOTALS	\$26,168,226.90	\$0.00	\$26,168,226.90	+++
LIABILITIES AND FUND EQUITY	\$26,852,665.12	\$765,495.59	\$26,087,169.53	3,407.88%
Fund 80 - Capital Projects Fund Totals	\$0.00	\$14,669,920.51	(\$14,669,920.51)	(100.00%)
Fund Type Capital Projects Funds Totals	\$0.00	\$14,669,920.51	(\$14,669,920.51)	(100.00%)
Fund Category Governmental Funds Totals	\$0.00	\$14,669,920.51	(\$14,669,920.51)	(100.00%)
Grand Totals	\$0.00	\$14,669,920.51	(\$14,669,920.51)	(100.00%)

Capital Project Revenue Budget Performance

Fiscal Year to Date 11/30/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 80 - Capital Projects Fund								
Function 2 - Transfer								
REVENUE								
<i>Revenue</i>								
6000	Transfer In - General Fund							
6000.10	Transfer In - General Fund	11,258,775.45	1,287,147.00	.00	11,258,775.45	.00	100	6,185,977.31
	6000 - Transfer In - General Fund	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,185,977.31
	<i>Revenue Totals</i>	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,185,977.31
	REVENUE TOTALS	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,185,977.31
	Function 2 - Transfer Totals	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,185,977.31
Function 9 - Administration								
REVENUE								
<i>Revenue</i>								
4400	Grant Revenue	12,269,728.07	.00	.00	3,535,730.28	8,733,997.79	29	2,014,454.10
4450	Donations	.00	500,000.00	.00	500,000.00	(500,000.00)	+++	.00
4460	Foundation Support	104.08	.00	.00	.00	104.08	0	475,205.92
4500	Interest Income	.00	77,328.13	.00	794,344.99	(794,344.99)	+++	408,794.87
	<i>Revenue Totals</i>	\$12,269,832.15	\$577,328.13	\$0.00	\$4,830,075.27	\$7,439,756.88	39%	\$2,898,454.89
	REVENUE TOTALS	\$12,269,832.15	\$577,328.13	\$0.00	\$4,830,075.27	\$7,439,756.88	39%	\$2,898,454.89
	Function 9 - Administration Totals	\$12,269,832.15	\$577,328.13	\$0.00	\$4,830,075.27	\$7,439,756.88	39%	\$2,898,454.89
	Fund 80 - Capital Projects Fund Totals	\$23,528,607.60	\$1,864,475.13	\$0.00	\$16,088,850.72	\$7,439,756.88		\$9,084,432.20
	Grand Totals	\$23,528,607.60	\$1,864,475.13	\$0.00	\$16,088,850.72	\$7,439,756.88		\$9,084,432.20

Capital Project Revenue Budget by Organization

Through 11/30/24
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund							
REVENUE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	11,258,775.45	1,287,147.00	.00	11,258,775.45	.00	100	6,215,377.31
Location 100 - Administrative Office	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,215,377.31
Function 2 - Transfer Totals	\$11,258,775.45	\$1,287,147.00	\$0.00	\$11,258,775.45	\$0.00	100%	\$6,215,377.31
Function 5 - Capital							
Location 102 - Lake St. Clair							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Location 102 - Lake St. Clair Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 5 - Capital Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 9 - Administration							
Location 100 - Administrative Office							
Activity 990 - General	12,269,832.15	577,328.13	.00	4,830,075.27	7,439,756.88	39	3,153,267.48
Location 100 - Administrative Office	\$12,269,832.15	\$577,328.13	\$0.00	\$4,830,075.27	\$7,439,756.88	39%	\$3,153,267.48
Function 9 - Administration Totals	\$12,269,832.15	\$577,328.13	\$0.00	\$4,830,075.27	\$7,439,756.88	39%	\$3,153,267.48
REVENUE TOTALS	\$23,528,607.60	\$1,864,475.13	\$0.00	\$16,088,850.72	\$7,439,756.88	68%	\$9,368,644.79
Fund 80 - Capital Projects Fund Totals	\$23,528,607.60	\$1,864,475.13	\$0.00	\$16,088,850.72	\$7,439,756.88		\$9,368,644.79
Grand Totals	\$23,528,607.60	\$1,864,475.13	\$0.00	\$16,088,850.72	\$7,439,756.88		\$9,368,644.79

Capital Project Expense Budget Performance

Fiscal Year to Date 11/30/24

Include Rollup Account and Rollup to Account

Account	Account Description	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year YTD
Fund 80 - Capital Projects Fund								
Function 2 - Transfer								
EXPENSE								
<i>Expenditures</i>								
9965	Transfer Out - General Fund							
9965.10	Transfer Out - General Fund	.00	.00	.00	.00	.00	+++	69,938.91
	9965 - Transfer Out - General Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
	<i>Expenditures Totals</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
	EXPENSE TOTALS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$69,938.91
	Function 2 - Transfer Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	(\$69,938.91)
Function 5 - Capital								
EXPENSE								
<i>Personnel Services</i>								
9010	Full Time Wages	309,660.95	28,342.22	.00	371,381.76	(61,720.81)	120	277,708.75
9011	Full Time Overtime	.00	.00	.00	.00	.00	+++	27.47
9013	FT Benefits Pd to Emps	20,472.62	2,290.14	.00	24,743.64	(4,271.02)	121	20,167.05
9014	FT Benefits Pd for Emps	131,528.57	14,713.20	.00	158,968.10	(27,439.53)	121	126,852.43
9020	Part Time Wages	2,889.81	1,154.25	.00	1,154.25	1,735.56	40	9,021.70
9024	PT Benefits Pd for Emps	.00	.00	.00	.00	.00	+++	313.79
	<i>Personnel Services Totals</i>	\$464,551.95	\$46,499.81	\$0.00	\$556,247.75	(\$91,695.80)	120%	\$434,091.19
<i>Contractual Services</i>								
9410	Professional Services	736,894.20	29,706.95	503,955.90	314,696.11	(81,757.81)	111	352,026.62
9420	Outside Services	35,747,100.03	388,386.46	2,358,740.11	3,251,221.36	30,137,138.56	16	2,846,883.77
	<i>Contractual Services Totals</i>	\$36,483,994.23	\$418,093.41	\$2,862,696.01	\$3,565,917.47	\$30,055,380.75	18%	\$3,198,910.39
	EXPENSE TOTALS	\$36,948,546.18	\$464,593.22	\$2,862,696.01	\$4,122,165.22	\$29,963,684.95	19%	\$3,633,001.58
	Function 5 - Capital Totals	(\$36,948,546.18)	(\$464,593.22)	(\$2,862,696.01)	(\$4,122,165.22)	(\$29,963,684.95)	19%	(\$3,633,001.58)
	Fund 80 - Capital Projects Fund Totals	\$36,948,546.18	\$464,593.22	\$2,862,696.01	\$4,122,165.22	\$29,963,684.95		\$3,702,940.49
	Grand Totals	\$36,948,546.18	\$464,593.22	\$2,862,696.01	\$4,122,165.22	\$29,963,684.95		\$3,702,940.49

Capital Project Expense Budget by Organization

Through 11/30/24
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund							
EXPENSE							
Function 2 - Transfer							
Location 100 - Administrative Office							
Activity 990 - General	.00	.00	.00	.00	.00	+++	97,387.71
Location 100 - Administrative Office	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$97,387.71
Function 2 - Transfer Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$97,387.71
Function 5 - Capital							
Location 100 - Administrative Office							
Activity 192 - Engineering	(99,412.27)	.00	.00	.00	(99,412.27)	0	.00
Activity 990 - General	103,798.46	1,022.68	.00	3,798.46	100,000.00	4	.00
Location 100 - Administrative Office	\$4,386.19	\$1,022.68	\$0.00	\$3,798.46	\$587.73	87%	\$0.00
Location 102 - Lake St. Clair							
Activity 538 - Beach	30,224.58	.00	.00	17,000.00	13,224.58	56	78,440.10
Activity 540 - Dockage/Boat Storage	70,000.00	.00	.00	47,350.00	22,650.00	68	.00
Activity 590 - Tolling	86,266.92	.00	.00	86,266.92	.00	100	5,440.04
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 940 - Heart Lab-LSC	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	10,988,183.26	6,566.86	305,984.07	477,418.21	10,204,780.98	7	381,958.54
Location 102 - Lake St. Clair Totals	\$11,174,674.76	\$6,566.86	\$305,984.07	\$628,035.13	\$10,240,655.56	8%	\$465,838.68
Location 104 - Kensington							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	.00
Activity 660 - Disc/Adventure Golf	.00	.00	.00	.00	.00	+++	.00
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	250,141.01	146.09	.00	3,141.01	247,000.00	1	.00
Location 104 - Kensington Totals	\$250,141.01	\$146.09	\$0.00	\$3,141.01	\$247,000.00	1%	\$0.00
Location 106 - Lower Huron/Will/Oakwoods							
Activity 532 - Waterpark	1,347,869.84	.00	.00	.00	1,347,869.84	0	.00
Activity 610 - Family Camping	797,740.97	1,826.17	.00	15,984.27	781,756.70	2	906.52
Activity 650 - Golf Course	916,137.81	39,389.71	28,798.25	318,088.22	569,251.34	38	4,892.93
Activity 880 - Interpretive Center/Mill	80,320.37	.00	.00	89,913.51	(9,593.14)	112	441,988.48
Activity 990 - General	3,493,947.82	2,320.93	1,337,445.51	303,032.37	1,853,469.94	47	509,408.29
Location 106 - Lower	\$6,636,016.81	\$43,536.81	\$1,366,243.76	\$727,018.37	\$4,542,754.68	32%	\$957,196.22
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 590 - Tolling	.00	.00	.00	.00	.00	+++	.00
Activity 650 - Golf Course	35,000.00	.00	.00	27,370.00	7,630.00	78	.00

Capital Project Expense Budget by Organization

Through 11/30/24
 Prior Fiscal Year Activity Included
 Summary Listing

Organization	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Rec'd	Prior Year Total
Fund 80 - Capital Projects Fund							
EXPENSE							
Function 5 - Capital							
Location 108 - Hudson Mills/Dexter/Delhi							
Activity 990 - General	1,396,104.94	5,551.60	512,072.84	103,850.44	780,181.66	44	195,973.25
Location 108 - Hudson	\$1,431,104.94	\$5,551.60	\$512,072.84	\$131,220.44	\$787,811.66	45%	\$195,973.25
Location 109 - Stony Creek							
Activity 538 - Beach	.00	.00	.00	.00	.00	+++	.00
Activity 540 - Dockage/Boat Storage	.00	.00	.00	.00	.00	+++	213,122.32
Activity 590 - Tolling	20,000.00	.00	.00	.00	20,000.00	0	.00
Activity 650 - Golf Course	2,773,082.75	.00	.00	1,244.27	2,771,838.48	0	236,664.06
Activity 990 - General	2,523,008.92	50,513.45	80,791.73	1,232,919.03	1,209,298.16	52	220,115.26
Location 109 - Stony Creek Totals	\$5,316,091.67	\$50,513.45	\$80,791.73	\$1,234,163.30	\$4,001,136.64	25%	\$669,901.64
Location 112 - Lake Erie							
Activity 531 - Pool	6,875,957.11	22,115.44	96,417.74	122,789.37	6,656,750.00	3	147,206.20
Activity 650 - Golf Course	80,958.67	158.34	77,000.00	3,958.67	.00	100	.00
Activity 990 - General	2,731,944.84	296,337.82	178,796.01	925,523.90	1,627,624.93	40	1,278,889.77
Location 112 - Lake Erie Totals	\$9,688,860.62	\$318,611.60	\$352,213.75	\$1,052,271.94	\$8,284,374.93	14%	\$1,426,095.97
Location 113 - Wolcott							
Activity 880 - Interpretive Center/Mill	.00	.00	.00	.00	.00	+++	.00
Activity 881 - Farm Learning Center	1,150,000.00	.00	.00	.00	1,150,000.00	0	75.43
Activity 990 - General	151,047.50	30,602.00	120,472.50	30,602.00	(27.00)	100	.00
Location 113 - Wolcott Totals	\$1,301,047.50	\$30,602.00	\$120,472.50	\$30,602.00	\$1,149,973.00	12%	\$75.43
Location 115 - Indian Springs							
Activity 650 - Golf Course	662,670.31	8,042.13	81,605.16	52,333.18	528,731.97	20	187,810.26
Activity 990 - General	483,552.37	.00	43,312.20	259,581.39	180,658.78	63	455,253.03
Location 115 - Indian Springs Totals	\$1,146,222.68	\$8,042.13	\$124,917.36	\$311,914.57	\$709,390.75	38%	\$643,063.29
Location 116 - Huron Meadows							
Activity 650 - Golf Course	.00	.00	.00	.00	.00	+++	.00
Activity 990 - General	.00	.00	.00	.00	.00	+++	.00
Location 116 - Huron Meadows Totals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	+++	\$0.00
Function 5 - Capital Totals	\$36,948,546.18	\$464,593.22	\$2,862,696.01	\$4,122,165.22	\$29,963,684.95	19%	\$4,358,144.48
EXPENSE TOTALS	\$36,948,546.18	\$464,593.22	\$2,862,696.01	\$4,122,165.22	\$29,963,684.95	19%	\$4,455,532.19
Fund 80 - Capital Projects Fund Totals	\$36,948,546.18	\$464,593.22	\$2,862,696.01	\$4,122,165.22	\$29,963,684.95		\$4,455,532.19
Grand Totals	\$36,948,546.18	\$464,593.22	\$2,862,696.01	\$4,122,165.22	\$29,963,684.95		\$4,455,532.19

Payment Register

Payment Dates 11/01/24 - 11/30/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
273913	11/06/2024	Open			Accounts Payable	All Star Power Excavation LLC	208,050.98	
273914	11/06/2024	Open			Accounts Payable	Arrowhead Upfitters Inc.	14,335.00	
273915	11/06/2024	Open			Accounts Payable	AT&T Mobility	36.24	
273916	11/06/2024	Open			Accounts Payable	Carnago Farms LLC	1,866.07	
273917	11/06/2024	Open			Accounts Payable	Cummins Inc	437.09	
273918	11/06/2024	Open			Accounts Payable	Double D Electric LLC	250.00	
273919	11/06/2024	Open			Accounts Payable	DTE Energy	3,803.65	
273920	11/06/2024	Open			Accounts Payable	DTE Energy	1,521.00	
273921	11/06/2024	Open			Accounts Payable	DTE Energy	4,143.49	
273922	11/06/2024	Open			Accounts Payable	DTE Energy	1,316.19	
273923	11/06/2024	Open			Accounts Payable	DTE Energy	858.25	
273924	11/06/2024	Open			Accounts Payable	Grainger Inc	5,035.15	
273925	11/06/2024	Open			Accounts Payable	Guernsey Dairy Stores, Inc.	300.40	
273926	11/06/2024	Open			Accounts Payable	Home City Ice Company	706.71	
273927	11/06/2024	Open			Accounts Payable	Hotsy Midwest Cleaning System	344.26	
273928	11/06/2024	Open			Accounts Payable	Hubbell, Roth & Clark, Inc.	9,805.42	
273929	11/06/2024	Open			Accounts Payable	Knight's Auto Supply Inc	710.10	
273930	11/06/2024	Open			Accounts Payable	Michigan Tournament Fleet	3,675.00	
273931	11/06/2024	Open			Accounts Payable	MOSS Audio Corporation	214.96	
273932	11/06/2024	Open			Accounts Payable	ODP Business Solutions. LLC	85.91	
273933	11/06/2024	Open			Accounts Payable	Pitney Bowes	132.78	
273934	11/06/2024	Open			Accounts Payable	PlantWise	33,400.00	
273935	11/06/2024	Open			Accounts Payable	Rice, Troy	200.00	
273936	11/06/2024	Open			Accounts Payable	RKA Petroleum Co's	17,791.46	
273937	11/06/2024	Open			Accounts Payable	SEMCO Energy	268.95	
273938	11/06/2024	Open			Accounts Payable	Sunbelt Rentals, Inc.	891.84	
273939	11/06/2024	Open			Accounts Payable	UKG Kronos Systems, LLC	3,289.34	
273940	11/06/2024	Open			Accounts Payable	Ulliance	5,441.60	
273941	11/06/2024	Open			Accounts Payable	Webster & Garner Inc.	783.38	
273942	11/07/2024	Open			Accounts Payable	2 MOMs and a MOP	1,820.00	
273943	11/07/2024	Open			Accounts Payable	American Garage Door LLC	390.00	
273944	11/07/2024	Open			Accounts Payable	Andersen, David	550.00	
273945	11/07/2024	Open			Accounts Payable	Anderson Eckstein & Westrick	1,950.00	
273946	11/07/2024	Open			Accounts Payable	Applied Innovation	1,210.80	
273947	11/07/2024	Open			Accounts Payable	Aspen Outdoors	831.25	
273948	11/07/2024	Open			Accounts Payable	Astarita, Tammy	500.00	

Payment Register

Payment Dates 11/01/24 - 11/30/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
273949	11/07/2024	Open			Accounts Payable	Baker's Gas & Welding Supplies	362.42	
273950	11/07/2024	Open			Accounts Payable	Big PDQ	324.70	
273951	11/07/2024	Open			Accounts Payable	Black Bird Custom Works	1,000.00	
273952	11/07/2024	Open			Accounts Payable	Broner	2,130.30	
273953	11/07/2024	Open			Accounts Payable	CardConnect	3,150.00	
273954	11/07/2024	Open			Accounts Payable	Carnago Farms LLC	1,665.00	
273955	11/07/2024	Open			Accounts Payable	CDW Government	44,993.93	
273956	11/07/2024	Open			Accounts Payable	CentralStar Cooperative	603.00	
273957	11/07/2024	Open			Accounts Payable	Cintas First Aid & Safety	134.24	
273958	11/07/2024	Open			Accounts Payable	Comcast	207.85	
273959	11/07/2024	Open			Accounts Payable	Comcast	188.35	
273960	11/07/2024	Open			Accounts Payable	Comcast	9,297.60	
273961	11/07/2024	Open			Accounts Payable	Conrad, Daniel	500.00	
273962	11/07/2024	Open			Accounts Payable	Consumers Energy Company	390.87	
273963	11/07/2024	Open			Accounts Payable	Cormic Services	288.40	
273964	11/07/2024	Open			Accounts Payable	CRC Contractors Rental Corp	576.00	
273965	11/07/2024	Open			Accounts Payable	Delta Dental	18,053.30	
273966	11/07/2024	Open			Accounts Payable	Displays2Go	2,079.91	
273967	11/07/2024	Open			Accounts Payable	DTE Energy	2,973.46	
273968	11/07/2024	Open			Accounts Payable	DTE Energy	652.50	
273969	11/07/2024	Open			Accounts Payable	Edgewater Resources LLC	7,009.90	
273970	11/07/2024	Open			Accounts Payable	Fidelity Security Life Insurance Co.	1,903.08	
273971	11/07/2024	Open			Accounts Payable	Fischer Skis US, LLC	4,136.20	
273972	11/07/2024	Open			Accounts Payable	Flat Rock Automotive, Inc	61.56	
273973	11/07/2024	Open			Accounts Payable	Gordon Food Service	1,864.17	
273974	11/07/2024	Open			Accounts Payable	Graph-X Signs and Designs, Inc	2,075.00	
273975	11/07/2024	Open			Accounts Payable	Harrell's LLC	981.73	
273976	11/07/2024	Open			Accounts Payable	Hubbell, Roth & Clark, Inc.	10,006.40	
273977	11/07/2024	Open			Accounts Payable	Inch Memorials	578.74	
273978	11/07/2024	Open			Accounts Payable	Khunger, Sanjay	1,429.44	
273979	11/07/2024	Open			Accounts Payable	Lum, Alison	509.55	
273980	11/07/2024	Open			Accounts Payable	Michigan, State of	2,164.26	
273981	11/07/2024	Open			Accounts Payable	Michigan, State of	3,467.77	
273982	11/07/2024	Open			Accounts Payable	Milford, Charter Township of	34,150.58	
273983	11/07/2024	Open			Accounts Payable	MissionSquare Retirement	133.42	
273984	11/07/2024	Open			Accounts Payable	Nature's Brush Studio LLC	1,008.00	

Payment Register

Payment Dates 11/01/24 - 11/30/24

Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
273985	11/07/2024	Open			Accounts Payable	New Pig Corporation	350.56	
273986	11/07/2024	Open			Accounts Payable	nexVortex, Inc	5,010.92	
273987	11/07/2024	Open			Accounts Payable	Nowak & Fraus Engineers	2,237.80	
273988	11/07/2024	Open			Accounts Payable	Occupational Health Centers of MI	106.00	
273989	11/07/2024	Open			Accounts Payable	ODP Business Solutions. LLC	295.71	
273990	11/07/2024	Open			Accounts Payable	Osburn Industries Inc	2,717.40	
273991	11/07/2024	Open			Accounts Payable	PENS.COM	615.91	
273992	11/07/2024	Open			Accounts Payable	Phillips, Timothy	616.35	
273993	11/07/2024	Open			Accounts Payable	Pitney Bowes Bank, Inc. Reserve Account	5,000.00	
273994	11/07/2024	Open			Accounts Payable	RKA Petroleum Co's	5,093.64	
273995	11/07/2024	Open			Accounts Payable	Roberts Dairy Service, Inc	416.22	
273996	11/07/2024	Open			Accounts Payable	Roseville Community Schools	412.13	
273997	11/07/2024	Open			Accounts Payable	SES Environmental	1,300.00	
273998	11/07/2024	Open			Accounts Payable	SiteOne Landscape Co	1,274.87	
273999	11/07/2024	Open			Accounts Payable	Spartan Distributors Inc	689.56	
274000	11/07/2024	Open			Accounts Payable	Tapp, Quinn	861.13	
274001	11/07/2024	Open			Accounts Payable	TireHub, LLC	2,318.68	
274002	11/07/2024	Open			Accounts Payable	Traffic Safety Warehouse	855.59	
274003	11/07/2024	Open			Accounts Payable	US Bank Equipment Finance	761.55	
274004	11/07/2024	Open			Accounts Payable	WDIV	1,800.00	
274005	11/07/2024	Open			Accounts Payable	Weingartz Supply Company	935.93	
274006	11/07/2024	Open			Accounts Payable	WTA Architects, Inc	2,354.00	
274007	11/07/2024	Open			Accounts Payable	Zuchora , Andrea	500.00	
274008	11/14/2024	Open			Accounts Payable	3Sixty Interactive, Inc	3,360.00	
274009	11/14/2024	Open			Accounts Payable	4imprint, Inc	994.13	
274010	11/14/2024	Open			Accounts Payable	Advance Auto Parts AAP Financial Services	190.83	
274011	11/14/2024	Open			Accounts Payable	Advanced Pool Services Inc	62,361.00	
274012	11/14/2024	Open			Accounts Payable	AIS Construction Equipment Corp	2,306.76	
274013	11/14/2024	Open			Accounts Payable	Allie Brothers, Inc	365.95	
274014	11/14/2024	Open			Accounts Payable	Allingham Corporation	4,233.00	
274015	11/14/2024	Open			Accounts Payable	Applied Innovation	106.14	
274016	11/14/2024	Open			Accounts Payable	Aqua-Weed Control, Inc.	10,000.00	
274017	11/14/2024	Open			Accounts Payable	ASTI Environmental	2,500.00	
274018	11/14/2024	Open			Accounts Payable	AT&T	4,523.92	
274019	11/14/2024	Open			Accounts Payable	Auto-Wares	1,300.40	
274020	11/14/2024	Open			Accounts Payable	Autocar Inc	350.00	

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
274021	11/14/2024	Open			Accounts Payable	Aventric Technologies	1,300.00	
274022	11/14/2024	Open			Accounts Payable	Brownstown Township Water Dept	1,117.33	
274023	11/14/2024	Open			Accounts Payable	Celestin, Wills	60.02	
274024	11/14/2024	Open			Accounts Payable	Detroit Salt Company LLC	3,214.20	
274025	11/14/2024	Open			Accounts Payable	Double D Electric LLC	35,530.00	
274026	11/14/2024	Open			Accounts Payable	DTE Energy	7,311.01	
274027	11/14/2024	Open			Accounts Payable	DTE Energy	6,893.17	
274028	11/14/2024	Open			Accounts Payable	DTE Energy	164.58	
274029	11/14/2024	Open			Accounts Payable	DTE Energy	1,621.14	
274030	11/14/2024	Open			Accounts Payable	Ehrlich	1,270.17	
274031	11/14/2024	Open			Accounts Payable	Goose Busters	4,537.00	
274032	11/14/2024	Open			Accounts Payable	Grainger Inc	701.67	
274033	11/14/2024	Open			Accounts Payable	Great Lakes Security Hardware	31.41	
274034	11/14/2024	Open			Accounts Payable	Green Oak Tire, Inc	1,074.40	
274035	11/14/2024	Open			Accounts Payable	Hartford , The	32,616.69	
274036	11/14/2024	Open			Accounts Payable	Heritage Crystal Clean, LLC	759.71	
274037	11/14/2024	Open			Accounts Payable	Hubbell, Roth & Clark, Inc.	10,203.50	
274038	11/14/2024	Open			Accounts Payable	Huzzy's Car Wash	162.00	
274039	11/14/2024	Open			Accounts Payable	Identity Source, The	2,091.14	
274040	11/14/2024	Open			Accounts Payable	Inch Memorials	287.25	
274041	11/14/2024	Open			Accounts Payable	Lavin Agency Ltd, The	5,000.00	
274042	11/14/2024	Open			Accounts Payable	Leonard's Syrups	70.00	
274043	11/14/2024	Open			Accounts Payable	Lower Huron Supply Co.	2,460.10	
274044	11/14/2024	Open			Accounts Payable	MacQueen	190,000.00	
274045	11/14/2024	Open			Accounts Payable	Mast, Daniel	1,105.00	
274046	11/14/2024	Open			Accounts Payable	Michigan, State of	567.00	
274047	11/14/2024	Open			Accounts Payable	Michigan , State of	75.00	
274048	11/14/2024	Open			Accounts Payable	Michigan Cat	51.26	
274049	11/14/2024	Open			Accounts Payable	Michigan Chamber of Commerce	2,390.00	
274050	11/14/2024	Open			Accounts Payable	Michigan Clear Water	600.00	
274051	11/14/2024	Open			Accounts Payable	Michigan Municipal League	1,130.00	
274052	11/14/2024	Open			Accounts Payable	Midwest Golf & Turf	110.20	
274053	11/14/2024	Open			Accounts Payable	Mr. C's Car Wash #4 LLC	96.00	
274054	11/14/2024	Open			Accounts Payable	Muchmore Harrington Smalley and	5,000.00	
274055	11/14/2024	Open			Accounts Payable	Natural Community Services	3,321.50	
274056	11/14/2024	Open			Accounts Payable	Nature's Brush Studio LLC	448.00	

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
274057	11/14/2024	Open			Accounts Payable	ODP Business Solutions. LLC	82.28	
274058	11/14/2024	Open			Accounts Payable	Osburn Industries Inc	4,099.41	
274059	11/14/2024	Open			Accounts Payable	PB Plumbing and Water Conditioning	822.00	
274060	11/14/2024	Open			Accounts Payable	Pepsi-Cola Company	526.88	
274061	11/14/2024	Open			Accounts Payable	Pinckney Auto Wash LLC	60.00	
274062	11/14/2024	Open			Accounts Payable	RKA Petroleum Co's	2,359.13	
274063	11/14/2024	Voided	Cancel invoice	11/15/2024	Accounts Payable	Safelite Fulfillment, Inc	31,962.74	
274064	11/14/2024	Open			Accounts Payable	Service Electric Supply Inc	236.52	
274065	11/14/2024	Open			Accounts Payable	Shelby, Charter Township Of	1,616.21	
274066	11/14/2024	Open			Accounts Payable	Sherwin-Williams	2,490.98	
274067	11/14/2024	Open			Accounts Payable	Southern Truck Equipment Inc	24.46	
274068	11/14/2024	Open			Accounts Payable	Spiraledge Inc DBA Swimoutlet.com	1,642.29	
274069	11/14/2024	Open			Accounts Payable	Stantec	49,767.50	
274070	11/14/2024	Open			Accounts Payable	Sterling Office Systems	745.44	
274071	11/14/2024	Voided	Cancel invoice	11/15/2024	Accounts Payable	Superior Invasive Plant Solutions, LLC	931.00	
274072	11/14/2024	Open			Accounts Payable	Target Specialty Products	393.25	
274073	11/14/2024	Open			Accounts Payable	Textron E-Z-GO LLC	711.22	
274074	11/14/2024	Open			Accounts Payable	Think Safe Inc	111,945.00	
274075	11/14/2024	Open			Accounts Payable	Tire Wholesalers Company Inc	1,062.11	
274076	11/14/2024	Open			Accounts Payable	Trinity Transportation	2,288.00	
274077	11/14/2024	Open			Accounts Payable	Tyler Technologies	780.00	
274078	11/14/2024	Open			Accounts Payable	Uline Shipping Supplies	1,744.64	
274079	11/14/2024	Open			Accounts Payable	Ulliance	1,816.40	
274080	11/14/2024	Open			Accounts Payable	United Custom Distribution	252.00	
274081	11/14/2024	Open			Accounts Payable	Unmanned Vehicle Technologies	3,980.00	
274082	11/14/2024	Open			Accounts Payable	Van Buren , Charter Township of	2,805.38	
274083	11/14/2024	Open			Accounts Payable	Vance Outdoors, Inc.	2,997.60	
274084	11/14/2024	Open			Accounts Payable	Verizon Wireless	33.60	
274085	11/14/2024	Open			Accounts Payable	Waste Mgmt - East	11,754.29	
274086	11/14/2024	Open			Accounts Payable	Wayne County	1,000.00	
274087	11/14/2024	Open			Accounts Payable	Whitmore Lake Public School District	14,228.00	
274088	11/14/2024	Open			Accounts Payable	Zoho Corporation	1,795.00	
274089	11/20/2024	Open			Accounts Payable	Absopure Water Company	77.30	
274090	11/20/2024	Open			Accounts Payable	Acee Deucee Porta Can Inc.	1,320.00	
274091	11/20/2024	Open			Accounts Payable	Advanced Safe and Lock	204.50	
274092	11/20/2024	Open			Accounts Payable	Aflac Group Insurance	16,505.70	

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
274093	11/20/2024	Open			Accounts Payable	Allen's Bowling & Trophy	20.00	
274094	11/20/2024	Open			Accounts Payable	Allie Brothers, Inc	1,149.93	
274095	11/20/2024	Open			Accounts Payable	Allingham Corporation	4,724.00	
274096	11/20/2024	Open			Accounts Payable	Andersen, David	550.00	
274097	11/20/2024	Open			Accounts Payable	AT&T	2,459.29	
274098	11/20/2024	Open			Accounts Payable	AT&T Mobility	3,581.69	
274099	11/20/2024	Open			Accounts Payable	AT&T Mobility	3,335.74	
274100	11/20/2024	Open			Accounts Payable	Auto One of Brighton	904.95	
274101	11/20/2024	Open			Accounts Payable	Auto-Wares	120.53	
274102	11/20/2024	Open			Accounts Payable	Baker's Gas & Welding Supplies	888.89	
274103	11/20/2024	Open			Accounts Payable	Big PDQ	186.76	
274104	11/20/2024	Open			Accounts Payable	Blue Care Network of Michigan	15,796.81	
274105	11/20/2024	Open			Accounts Payable	Blue Cross/Blue Shield Of Mich	215,341.37	
274106	11/20/2024	Open			Accounts Payable	Bolin Jr, William Jackson	250.00	
274107	11/20/2024	Open			Accounts Payable	Brighton Ford Inc.	2,002.05	
274108	11/20/2024	Open			Accounts Payable	Brown City Elevator, Inc	1,209.59	
274109	11/20/2024	Open			Accounts Payable	Carleton Equipment Co	152.50	
274110	11/20/2024	Open			Accounts Payable	Caruso Oil Change/Valvoline Express Care	382.68	
274111	11/20/2024	Open			Accounts Payable	CDW Government	27,370.99	
274112	11/20/2024	Open			Accounts Payable	Chaney, Shelby	59.97	
274113	11/20/2024	Open			Accounts Payable	Choozle, Inc	26,345.12	
274114	11/20/2024	Open			Accounts Payable	Cintas First Aid & Safety	134.24	
274115	11/20/2024	Open			Accounts Payable	CMP Distributors Inc	669.00	
274116	11/20/2024	Open			Accounts Payable	Comcast	407.85	
274117	11/20/2024	Open			Accounts Payable	Consumers Energy Company	693.16	
274118	11/20/2024	Open			Accounts Payable	Cormic Services	1,730.40	
274119	11/20/2024	Open			Accounts Payable	Crain Communications Inc	8,500.00	
274120	11/20/2024	Open			Accounts Payable	Crest Ford	1,197.87	
274121	11/20/2024	Open			Accounts Payable	Cummins Inc	400.15	
274122	11/20/2024	Open			Accounts Payable	Dell Marketing LP	2,536.37	
274123	11/20/2024	Open			Accounts Payable	Delta Dental	18,633.18	
274124	11/20/2024	Open			Accounts Payable	Depatie Fluid Power Company	268.13	
274125	11/20/2024	Open			Accounts Payable	DTE Energy	521.72	
274126	11/20/2024	Open			Accounts Payable	DTE Energy	1,093.72	
274127	11/20/2024	Open			Accounts Payable	DTE Energy	122.83	
274128	11/20/2024	Open			Accounts Payable	DTE Energy	258.57	

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
274129	11/20/2024	Open			Accounts Payable	Eco-Counter Inc	275.00	
274130	11/20/2024	Open			Accounts Payable	Egis BLN USA Inc	30,602.00	
274131	11/20/2024	Open			Accounts Payable	Ehrlich	2,495.00	
274132	11/20/2024	Open			Accounts Payable	Environmental Consulting & Technology	5,943.05	
274133	11/20/2024	Open			Accounts Payable	Fishbeck	8,305.50	
274134	11/20/2024	Open			Accounts Payable	Flat Rock Automotive, Inc	59.96	
274135	11/20/2024	Open			Accounts Payable	Formax	1,144.00	
274136	11/20/2024	Open			Accounts Payable	Gallagher Fire Equipment Company	1,253.49	
274137	11/20/2024	Open			Accounts Payable	GEI Consultants of Michigan, P.C.	2,162.00	
274138	11/20/2024	Open			Accounts Payable	GFL Environmental USA, Inc	59.35	
274139	11/20/2024	Open			Accounts Payable	Giffels Webster	6,500.00	
274140	11/20/2024	Open			Accounts Payable	Gordon Food Service	2,182.15	
274141	11/20/2024	Open			Accounts Payable	Grainger Inc	1,286.62	
274142	11/20/2024	Open			Accounts Payable	Graph-X Signs and Designs, Inc	34,863.35	
274143	11/20/2024	Open			Accounts Payable	Graphik Concepts	436.25	
274144	11/20/2024	Open			Accounts Payable	Green Oak Tire, Inc	150.00	
274145	11/20/2024	Open			Accounts Payable	GZA Michigan, Inc	525.00	
274146	11/20/2024	Open			Accounts Payable	Hardie, Sean	38.94	
274147	11/20/2024	Open			Accounts Payable	Hartland Area Chamber of Commerce	125.00	
274148	11/20/2024	Open			Accounts Payable	Hazel Park School District	945.54	
274149	11/20/2024	Open			Accounts Payable	Healthy Turf Plus, LLC	9,502.40	
274150	11/20/2024	Open			Accounts Payable	Highland Wash Management LLC	72.00	
274151	11/20/2024	Open			Accounts Payable	Holcomb Enterprises LLC	40,001.00	
274152	11/20/2024	Open			Accounts Payable	Home Depot	1,675.08	
274153	11/20/2024	Open			Accounts Payable	Hotsy Midwest Cleaning System	435.00	
274154	11/20/2024	Open			Accounts Payable	Hutson Inc of Michigan	129.53	
274155	11/20/2024	Open			Accounts Payable	Iversons Lumber Company	1,006.00	
274156	11/20/2024	Open			Accounts Payable	Jax Kar Wash	150.00	
274157	11/20/2024	Open			Accounts Payable	Jay S. Witherell, Ph.D.	1,687.50	
274158	11/20/2024	Open			Accounts Payable	Joe Ballor Towing Inc	116.00	
274159	11/20/2024	Open			Accounts Payable	John D Osborne Trucking Co.	2,359.16	
274160	11/20/2024	Open			Accounts Payable	John E. Reid and Associates Inc.	580.00	
274161	11/20/2024	Open			Accounts Payable	John's Sanitation Inc.	2,115.00	
274162	11/20/2024	Open			Accounts Payable	Knight's Auto Supply Inc	1,405.20	
274163	11/20/2024	Open			Accounts Payable	Lowe's	34.08	
274164	11/20/2024	Open			Accounts Payable	Lower Huron Metropark	1,000.00	

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
274165	11/20/2024	Open			Accounts Payable	Lyden Oil Company	604.90	
274166	11/20/2024	Open			Accounts Payable	Macomb County Department of Roads	18.76	
274167	11/20/2024	Open			Accounts Payable	Marans, Robert W	250.00	
274168	11/20/2024	Open			Accounts Payable	Messina Trucking, Inc.	3,002.00	
274169	11/20/2024	Open			Accounts Payable	Metro Parent Media Group	3,150.00	
274170	11/20/2024	Open			Accounts Payable	Michigan Cat	416.55	
274171	11/20/2024	Open			Accounts Payable	Michigan Tournament Fleet	918.75	
274172	11/20/2024	Open			Accounts Payable	Milarch Nursery	1,390.99	
274173	11/20/2024	Open			Accounts Payable	Miller, Canfield, Paddock & Stone, P.L.C.	9,588.30	
274174	11/20/2024	Open			Accounts Payable	MITY Inc.	2,498.60	
274175	11/20/2024	Open			Accounts Payable	Moment Strategies	12,000.00	
274176	11/20/2024	Open			Accounts Payable	Motion & Control Enterprises LLC	127.34	
274177	11/20/2024	Open			Accounts Payable	Natural Community Services	7,678.14	
274178	11/20/2024	Open			Accounts Payable	New Pig Corporation	1,113.81	
274179	11/20/2024	Open			Accounts Payable	Oakland County Treasurer	192.67	
274180	11/20/2024	Open			Accounts Payable	Occupational Health Centers of MI	106.00	
274181	11/20/2024	Open			Accounts Payable	ODP Business Solutions. LLC	329.46	
274182	11/20/2024	Open			Accounts Payable	P2 Golf Products	2,900.00	
274183	11/20/2024	Open			Accounts Payable	Parker, Jr, Bernard	250.00	
274184	11/20/2024	Open			Accounts Payable	Pepsi-Cola Company	17.05	
274185	11/20/2024	Open			Accounts Payable	Peter's True Value Hardware	105.16	
274186	11/20/2024	Open			Accounts Payable	Pitney Bowes	179.46	
274187	11/20/2024	Open			Accounts Payable	PlantWise	2,175.00	
274188	11/20/2024	Open			Accounts Payable	PlaysetParts.com	333.87	
274189	11/20/2024	Open			Accounts Payable	Pocketstop LLC	7,200.00	
274190	11/20/2024	Open			Accounts Payable	Police Officers Association Of Michigan	223.04	
274191	11/20/2024	Open			Accounts Payable	Police Officers Labor Council	1,858.96	
274192	11/20/2024	Open			Accounts Payable	Premier Bank c/o Allied, Inc.	3,104.49	
274193	11/20/2024	Open			Accounts Payable	Public Sector Consultants, Inc	2,190.00	
274194	11/20/2024	Open			Accounts Payable	Quality Incentive Company	450.00	
274195	11/20/2024	Open			Accounts Payable	Richmond New Holland	234.18	
274196	11/20/2024	Open			Accounts Payable	RKA Petroleum Co's	1,621.01	
274197	11/20/2024	Open			Accounts Payable	Roberts Co.	3,041.00	
274198	11/20/2024	Open			Accounts Payable	Rocket Enterprise Inc	1,695.00	
274199	11/20/2024	Open			Accounts Payable	Romeo Rental-all, Inc.	760.45	
274200	11/20/2024	Open			Accounts Payable	Roseville Community Schools	261.71	

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference
Bank Account 1-Comerica - Comerica Bank Checking								
Payment Type Check								
274201	11/20/2024	Open			Accounts Payable	Rosy Brothers, Inc.	1,078.19	
274202	11/20/2024	Open			Accounts Payable	Safelite Fulfillment, Inc	1,563.80	
274203	11/20/2024	Open			Accounts Payable	Sand Sales Company	2,272.06	
274204	11/20/2024	Open			Accounts Payable	SEI Private Trust Company	5,414.28	
274205	11/20/2024	Open			Accounts Payable	SEMCO Energy	712.13	
274206	11/20/2024	Open			Accounts Payable	SiteOne Landscape Co	121.76	
274207	11/20/2024	Open			Accounts Payable	Sound Planning Comm. Inc.	10,860.16	
274208	11/20/2024	Open			Accounts Payable	Spartan Distributors Inc	77,186.94	
274209	11/20/2024	Open			Accounts Payable	Sterling Office Systems	1,444.44	
274210	11/20/2024	Open			Accounts Payable	Suburban Sewer & Septic Tank	9,305.00	
274211	11/20/2024	Open			Accounts Payable	Sumpter Township Water Dept.	275.80	
274212	11/20/2024	Open			Accounts Payable	Superior Invasive Plant Solutions, LLC	910.00	
274213	11/20/2024	Open			Accounts Payable	Tri-State Industrial Supply	965.35	
274214	11/20/2024	Open			Accounts Payable	Trinity Transportation	1,144.00	
274215	11/20/2024	Open			Accounts Payable	Ulliance	1,931.40	
274216	11/20/2024	Open			Accounts Payable	US Foods	503.23	
274217	11/20/2024	Open			Accounts Payable	Varsity Ford	676.49	
274218	11/20/2024	Open			Accounts Payable	Vermont Systems Inc (VSI)	4,154.14	
274219	11/20/2024	Open			Accounts Payable	Wahl, David L	208.57	
274220	11/20/2024	Open			Accounts Payable	Webster & Garner Inc.	753.02	
274221	11/20/2024	Open			Accounts Payable	Weingartz Supply Company	1,529.99	
274222	11/20/2024	Open			Accounts Payable	WTA Architects, Inc	16,078.00	
274223	11/20/2024	Open			Accounts Payable	WXYZ WMYD	2,800.00	
Payment Type Check Totals 311 Payments							\$1,935,041.86	
Payment Type EFT								
6522	11/01/2024	Open			Accounts Payable	O&W, INC.	243.20	
6523	11/01/2024	Open			Accounts Payable	Fabiano Bros. Inc	80.40	
6524	11/01/2024	Open			Accounts Payable	Fabiano Bros. Inc	44.40	
6525	11/01/2024	Open			Accounts Payable	Premium Dist Of Michigan	124.80	
6526	11/20/2024	Open			Accounts Payable	Fifth Third Bank	113,738.33	
6527	11/01/2024	Open			Accounts Payable	Fintech	133.56	
6528	11/08/2024	Open			Accounts Payable	Equitable - Individual	5,700.00	
6529	11/08/2024	Open			Accounts Payable	HCMA Flexible Spending	723.83	
6530	11/08/2024	Open			Accounts Payable	Health Equity Employer Services	15,093.11	
6531	11/08/2024	Open			Accounts Payable	Michigan , State of	36,687.45	
6532	11/08/2024	Open			Accounts Payable	MISDU	2,605.60	

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Number	Date	Status	Void Reason	Reconciled/ Voided Date	Source	Payee Name	Transaction Amount	Difference	
Bank Account 1-Comerica - Comerica Bank Checking									
Payment Type EFT									
6533	11/08/2024	Open			Accounts Payable	United States Treasury	234,661.65		
6534	11/08/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	9,047.12		
6535	11/08/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	28,322.74		
6536	11/08/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	41,081.93		
6537	11/12/2024	Open			Accounts Payable	Michigan , State of	6,023.28		
6538	11/07/2024	Open			Accounts Payable	West Side Beer Distributing	230.50		
6539	11/13/2024	Open			Accounts Payable	O&W, INC.	312.00		
6540	11/13/2024	Open			Accounts Payable	Michigan , State of	1,889.13		
6541	11/15/2024	Open			Accounts Payable	Equitable - Individual	8,332.00		
6542	11/15/2024	Open			Accounts Payable	Health Equity Employer Services	55,505.30		
6543	11/15/2024	Open			Accounts Payable	Michigan , State of	7,791.80		
6544	11/15/2024	Open			Accounts Payable	United States Treasury	72,916.75		
6545	11/15/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	22,152.86		
6546	11/22/2024	Open			Accounts Payable	Equitable - Individual	5,700.00		
6547	11/22/2024	Open			Accounts Payable	HCMA Flexible Spending	723.83		
6548	11/22/2024	Open			Accounts Payable	Health Equity Employer Services	14,099.75		
6549	11/22/2024	Open			Accounts Payable	Michigan , State of	35,276.87		
6550	11/22/2024	Open			Accounts Payable	MISDU	2,308.15		
6551	11/22/2024	Open			Accounts Payable	United States Treasury	227,962.91		
6552	11/22/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	9,062.15		
6553	11/22/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	28,234.27		
6554	11/22/2024	Open			Accounts Payable	Vantagepoint Transfer Agents	41,157.17		
6555	11/25/2024	Open			Accounts Payable	Tri-County Beverage	(124.80)		
Payment Type EFT Totals							34 Payments	\$1,027,842.04	
Bank Account 1-Comerica - Comerica Bank Checking Totals							345 Payments	\$2,962,883.90	

Payment Register

Payment Dates 11/01/24 - 11/30/24

Bank Account **PR - Comerica Bank Payroll**

Payment Type **Check**

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	235	117,501.75	.00
Voided	11	7,469.45	.00
Stopped	0	.00	.00
Totals	246	\$124,971.20	\$0.00

Payment Type **EFT**

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	1448	1,368,899.44	\$0.00
Voided	0	\$0.00	\$0.00
Totals	1,448	\$1,368,899.44	\$0.00

Bank Account **PR - Comerica Bank Payroll** Totals

<u>Status</u>	<u>Count</u>	<u>Transaction Amount</u>	<u>Reconciled Amount</u>
Open	1683	1,486,401.19	.00
Voided	11	7,469.45	.00
Stopped	0	.00	.00
Totals	1,694	\$1,493,870.64	\$0.00

Bernard Parker
Chairman

Amy McMillan
Director

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Approval – November Appropriation Amendments
Date: December 5, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the November 2024 Appropriation Amendments as recommended by Shedreka Miller, Chief of Finance.

Background: The Metroparks ERP system provides a work-flow process to facilitate departmental budget management. Requested transfers are initiated by Department staff and routed to the appropriate Department Head/District Superintendent for review and approval. Finance provides a final review of the approved requests to verify that they do not negatively impact Fund Balance.

For the month of November, \$118,354 was transferred between general fund accounts. Transfers were also processed within the capital project fund totaling \$54,216. Tax adjustments resulted in a net decrease to fund balance of \$3,357.

The result of these changes can be seen by Accounting Function and Location in the attached chart.

Huron-Clinton Metropolitan Authority
November 2024 Appropriation Transfer Summary

Location	Expense Increase	Expense Decrease/Revenue Increase	Difference
General Fund Transfers			
Major Maintenance			
Administrative Office	-	9,512	(9,512)
Lake St. Clair	3,254	-	3,254
Kensington	730	-	730
Lower Huron/Willow	4,943	-	4,943
Lake Erie	584	-	584
Total	\$ 9,512	\$ 9,512	\$ 0
Operations			
Lake St. Clair	2,476	17,310	(14,834)
Kensington	50,162	34,996	15,166
Lower Huron/Willow	166	-	166
Hudson Mills	166	-	166
Stony Creek	901	735	166
Lake Erie	170	-	170
Wolcott	16,500	7,000	9,500
Indian Springs	31,611	31,611	-
Total	\$ 102,152	\$ 91,652	\$ 10,500
Administrative			
	6,690	17,190	(10,500)
	\$ 6,690	\$ 17,190	\$ (10,500)
Total General Fund Transfers			
	\$ 118,354	\$ 118,354	\$ -
Capital Project Fund Transfers			
Administrative	1,023	54,216	(53,194)
Lake St. Clair	1,972	-	1,972
Kensington	146	-	146
Lower Huron/Willow/Oakwoods	5,845	-	5,845
Hudson Mills	5,552	-	5,552
Stony Creek	4,012	-	4,012
Lake Erie	27,805	-	27,805
Indian Springs	7,862	-	7,862
Total	\$ 54,216	\$ 54,216	\$ (0)
Tax Adjustment			
Tax Year	Revenue Decrease	Revenue Increase	Net
Current	3,297	-	3,297
Prior	60	-	60
Total	\$ 3,357	\$ -	\$ 3,357

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Major Maintenance Project
Date: December 3, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the Major Maintenance report as submitted by Shedreka Miller and staff.

Background: The Metroparks track the costs associated with periodic or infrequent repairs or maintenance that do not meet the criteria for capitalization in a function of our chart of accounts known as major maintenance. We utilize a project accounting system to budget, record and report these costs. To provide the Board of Commissioners and the broader public with improved information surrounding major maintenance projects we have developed a monthly Major Maintenance Status Report.

This report is modeled after the revised Capital Project Fund report. The format includes the location, project title from the budget document, a brief description of the work, the original budget funding, the current amended budget, year-to-date transactions, life-to-date transactions, life-to-date encumbrance balance, the remaining budget and the project status.

Most major maintenance repairs are completed within one year. Occasionally projects require additional time to complete.

As of the end of November, there has been a several projects contracted or started with year-to-date expenses at 30.4% of the total budget.

Attachment: November 2024 Major Maintenance Status Report

Major Maintenance Status Report										
11/30/2024			Original	Carry Over						
Location	Project Title	Project Description	Budget Funding	Budget Funding	Amended Budget	Year to Date Transactions	Life to Date Transactions	Life to Date Encumbrance	Remaining Budget	Project Status
Lake St Clair	North/South Marina Dock Electrical	Replace electrical conductors that feed the power to the pedestals for boaters at the North Marina rental slips. Current electrical has been damaged due to high water levels	-	-	283,953	264,413	283,953	0	0	
Lake St Clair	LSC Par 3 Maintenance Bldg Roof Replacement	Replace roof on Par 3 building	11,500	-	10,660	10,660	10,660	0	0	
Lake St Clair	Spray Pad-Waste Water Pump Station Repair	Unexpected Repair to Pump Station at Spray Pad	-	-	16,739	16,739	16,739	0	0	
Lake St Clair	Concrete Pool Epoxy Painting	Painting the Pool	15,000	-	24,050	24,050	24,050	0	0	
Lake St Clair	East Boardwalk Re-Surface replacement continued-Phase 4	Resurface/Replace portion of East Boarwalk	280,000	-	257,520	3,254	3,254	254,265	1	
Lake St Clair	Replace Surfside Shelter with Accessible Shelter	Replace Surfside with accessible shelter	85,000	-	0	0	0	0	0	
Lake St Clair	Drainage Repairs at Pool Building		125,000	-	0	0	0	0	0	
Kensington	Golf Course Cart Path Milling	Grind Cart Path	-	37,781	37,781	0	2,219	0	35,562	
Kensington	Dam Safety Logs	Aluminum Stop Logs for Dam Safety	-	64,261	64,261	7,717	7,717	56,544	(0)	
Kensington	Vault Latrine Installation at Disc Golf Course		11,000	-	11,000	10,195	10,195	0	805	
Kensington	Mulch Installation	Mulch Install throughout the Park	26,040	-	22,908	22,908	22,908	0	0	
Kensington	Trail Shoulder Refurbishment	Repair to Trail shoulders throughout park	90,000	-	49,871	14,775	14,775	35,097	(0)	
Kensington	Martindale Beach Splash N Blast PIP Surfacing	Martindale Beach Splash N Blast PIP Surfacing	-	-	10,206	0	0	10,206	0	
Kensington	Drainage System Repair at Farm center	Drainage System Repair at Farm center	35,000	-	4,675	4,675	4,672	0	3	
Kensington	Boat Launch Repairs/Boat House Demo	Boat Launch Repairs/Boat House Demo	-	-	73	73	73	0	0	
Kensington	Park Office/AC Repair & Rebuild	Park Office/AC Repair & Rebuild	-	-	13,174	13,173	13,173	0	1	
Kensington	Splash Boiler Replacement	Splash Boiler Replacement	-	-	29,688	0	0	29,688	0	
Kensington	Trail Improvement - Martindale north to Shore Fishing	Replaces the existing failing asphalt surface on the bike trail	427,000	-	0	0	0	0	0	
Kensington	Dam Concrete Work		247,000	-	0	0	0	0	0	
Kensington	Boat Launch Building & Seawall Repairs	Repairs to the steel on the existing seawall	30,000	-	0	0	0	0	0	
Kensington	Unexpected Repairs		100,000	-	0	0	0	0	0	
Lower Huron	Turtle Cove UV Light Replacement	Replacement of ultraviolet disinfection for pool	-	9,780	9,780	0	0	9,780	0	
Lower Huron	North End Parkway Resurfacing	Resurfacing of North End roadways	-	-	1,159	1,159	1,159	0	0	
Lower Huron	Lazy River Pump & Motor Replacement		-	52,890	52,890	50,135	50,135	0	2,755	
Lower Huron	Bemis Road Gate Replacement	Replacement Gate	-	-	18,290	2,620	18,290	0	-	15,669.90
Lower Huron	Turtle Cove Pool Repairs		-	-	238,785	80,146	80,146	158,639	0	15,669.90
Lower Huron	Turtle Cove Marcite Repairs - Replace remainder of Lazy River	Replace the marcite in remainder of lazy river at Turtle Cove	300,000	-	0	0	0	0	0	
Lower Huron	Old Lower Huron Park Office Demolition		50,000	-	0	0	0	0	0	
Lower Huron	Overbanding of Roadways throughout Park		35,000	-	0	0	0	0	0	
Lower Huron	Replace & Repair Pumps at Turtle Cove		100,000	-	0	0	0	0	0	
Hudson Mills	Unexpected Repair of Walk in Cooler at Golf Course	Unexpected Repair of Walk in Cooler at Golf Course	-	-	13,000	13,000	13,000	0	-	
Hudson Mills	Replace Siding & Roofs at Golf Course Shop, Chem Bldg & Cart Barn	replace old 11-11 siding with steel siding and fix roof leak around windows	160,000	-	0	0	0	0	0	
Hudson Mills	Lightning Detection System at Golf Course		35,000	-	0	0	0	0	0	
			0	-	0	0	0	0	0	
Stony Creek	Small Well Replacement	New well and controller for supplemental water well	30,000	-	290	0	290	0	0	
Stony Creek	Dam Safety Logs	Aluminum Stop Logs for Dam Safety	-	64,261	64,261	10,016	10,016	54,244	(0)	
Stony Creek	Installation of Generator at Park Office	Install generator at park office	30,000	-	0	0	0	0	0	
Stony Creek	Mulch Installation		16,170	-	14,226	14,226	14,226	0	0	
Stony Creek	Cart Barn Electrical Upgrades for Golf Carts		-	-	0	5,807	5,807	0	(5,807)	
Stony Creek	Golf Cart Barn Alterations	Alterations for Cart Barn	-	-	0	2,012	2,012	0	(2,012)	
Stony Creek	Roof Replacement at Salt Barn at Maintenance yard		12,500	-	0	0	0	0	0	
Willow	Pool Playground PIP/Surface Repairs	Update surface area at playground	15,000	-	15,000	9,600	9,600	0	5,400	
Lake Erie	Dredge Marina Channel and Relocate Spoils pile	Dredging and moving of previous spoils piles	-	2,936	2,936	0	93,877	0	2,936	
Lake Erie	Museum Wall Repair	Repair of leaning portion retaining wall	250,000	-	14,184	11,898	14,185	0	(1)	
Lake Erie	Golf Course Maintenance Building - Complete Siding	Complete last side of building. Three-quarters were completed in 2021	-	61,930	15,000	0	13,070	0	1,930	
Lake Erie	Replace electric wiring at Marina boat docks	Upgrade existing wiring to marina pedestals	50,000	-	35,456	33,255	35,456	0	0	
Lake Erie	Golf Course Storage Building Siding Replacement	Reside with metal siding , current wood siding is rotting	-	74,400	74,400	74,400	74,400	0	0	
Lake Erie	Dredge Marina Channel and Remove Spoils pile	Dredging and removal of previous spoils piles	500,000	-	363,312	338,164	338,164	0	25,148	
Lake Erie	Boat Launch Roof Repair	Repair roof at Boat Launch	-	-	12,350	12,350	12,350	0	0	
Lake Erie	Golf Starter Building Shingle Roof Repair	Shingle repairs at golf starter building	-	-	15,382	15,382	15,382	0	0	
Lake Erie	Repair to Boat Launch Parking Lot		40,000	-	0	0	0	0	0	
Wolcott	Fill in Raceway at Mill	Project to look at filling in the raceway beneath the Mill	-	-	0	0	0	0	0	
Wolcott	Demo & Cleanup of new aquired Wolcott Property	Demolish existing structures on newly acquired Wolcott property	50,000	-	0	0	0	0	0	
Indian Springs	Replace Pump intakes, Electric Panel & Connections at Golf Course	Replace pump intakes, electric panel, and connections	260,000	-	0	0	0	0	0	
Huron Meadows	Emergency Irrigation Pump VFD	Emergency Irrigation Pump VFD	-	-	20,030	20,030	20,030	0	0	
Huron Meadows	Pumphouse pump Repairs & Replacement	Pumphouse pump Repairs & Replacement	150,000	-	0	0	0	0	0	
			\$ 3,566,210	\$ 368,239	\$ 1,817,288	\$ 1,086,963	\$ 1,235,981	\$ 608,462	\$ 66,720	

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Capital Project Fund
Date: December 3, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the Capital Project Fund report as submitted by Shedreka Miller and staff.

Background: In 2018, the Board of Commissioners approved the creation of a capital project fund. To improve the information provided on specific capital improvement projects Finance is working on developing a monthly performance report.

The following columns of data are provided by project:

- Life-To-Date Total Project Budget
- Year-To-Date Total Project Expenditures
- Life-To-Date Total Project Expenditures
- Current Project Encumbrances (Funds committed through the purchase order process)
- Balance (Life-To-Date Budget less Life-To-Date Expenditures and Current Encumbrances)

This information has now been augmented to include the original budget. In addition, a page has been added which provides a more detailed description of the project as well as the current status of the project and the current estimate of what year the project will be completed. It is anticipated that this additional information will allow the Board of Commissioners as well as the general public to stay up-to-date on the capital project work underway throughout the Metroparks.

Expenditures during November 2024 were primarily related to design & construction costs of projects. The following projects had significant amounts of contracted expenses during the month:

- Willow – Golf Cart Barn Electrical
- Stony Creek – Sewall Repair
- Lake Erie – Hike Bike Trail Reconstruction 2024

Attachment: November 2024 Capital Project Fund Update

November Capital Project Fund Report - Project Summary

Location	Original Project Title	Project Description	Amended Budget	Available Grant Funding	Project Status	Estimated Completion Year
Admin Office	Boiler Replacement	Replacement of Boiler at Administrative Office Assessments, cost estimates, and project development for future projects to address electrical power infrastructure upgrades and repairs.	103,798		Budgeted In Design	2025 2026
Lake St Clair	Electrical Grid Replacement	Multi-year EGLE grant project through 2023. Plantings and bird deterrents installation to improve water quality funding includes follow up water quality monitoring.	577,096		In Construction	2024
Lake St Clair	Beach Restoration	Replace 70'-long wood structure damaged over past 3 years due to high water. Requires permits.	484,209	300,000	In Construction	2025
Lake St Clair	Wood Bridge near Interpretive Center Replacement	Install a unistrut assembly with the associated disconnects and then make the necessary hookups	293,332		Completed	2024
Lake St Clair	Rework Electrical for Permanent Tollbooths to Connect to 4th	Renovation of North Marina Design	91,707			
Lake St Clair	North Marina Renovation Design	Grant Funded Project for Parking Lot Improvements	615,067	294,000	In Design	2025
Lake St Clair	Greening the Parking Lot	Construct of North Marina Renovation	1,900,842	1,500,000	Budgeted	2026
Lake St Clair	North Marina Renovation Construction	Redevelopment of West Boardwalk	6,000,000	5,000,000	Budgeted	2025
Lake St Clair	West Boardwalk Redevelopment	Drainage project	1,000,000	500,000	Budgeted	2025
Lake St Clair	MS4 Drainage Reconstruction	Replace Transformer at Marina	125,000		Budgeted	2025
Lake St Clair	Transformer Replacement at Marina		70,000		Budgeted	2025
Lake St Clair	Admin/Food Bar Building Roof Replacement	Replace roof at the Admin Building that includes the Food Bar	713			
Lake St Clair	Power Cable Replacement	Replace power line at Lake St Clair	274,783		Budgeted	2025
Kensington	Accessible Path from N Hickory Shelter to Restroom	Pave 580 lf path from shelter to restrooms per the ADA Transition Plan.	66,273		In Design	2025
Kensington	Accessible Path from S Martindale Shelter to Vault & Beach	Pave 950 lf path from shelter to restrooms and beach area per the ADA Transition Plan. Include concrete work needed for access mat across beach sand.	85,954		In Design	2025
Kensington	Accessible Path from N Martindale Shelter to Beach	Pave 250 lf path section along parking lot to connect shelter with beach area, food bar, and bathhouse.	30,354		In Design	2025
Kensington	Install EV Charging Station	Install EV Charging Station at Kensington Golf Course	67,000		Budgeted	2025
Kensington	Hike Bike Trail Reconstruction 2024	2024 Board Approved Trail Reconstruction initiative	3,141			2025
Dexter	Delhi Launch & Take Out Renovations	Renovation of launch area at Delhi. Michigan Natural Resources Trust Fund grant funded project to extend the Iron Bell trail from its current terminus to the north park entrance (Huron River Drive)	708,711	306,000	In Design In Construction	2025 2024
Lower Huron	Iron Bell Trail Project	Land and Water Conservation Fund grant funded project to improve accessibility and site amenities at the Walnut Grove Campground.	953,434	532,075	Awaiting Grant Agreement	2025
Lower Huron	Walnut Grove Campground Improvements	Land and Water Conservation Fund grant funded project to develop a new fenced in area for off leash dog activities	798,647	450,000	Awaiting Grant Agreement	2024
Lower Huron	Off Leash Dog Area Development	Install new slide at Turtle Cove water park.	330,800	165,400	Project Cancelled	
Lower Huron	New Slide Structure at Turtle Cove	Addition of guardrail on Iron Bell Trail	1,637,349		In Design	2024
Lower Huron	Iron Bell Trail Guardrail Addition	Michigan Natural Resources Trust Fund grant funded project to develop an accessible kayak launch and associated site amenities at Dexter-Huron	29,539		In Design	2024
Hudson Mills	Picnic Area Development at Canoe Launch	Pave 320 lf path from bike trail to AC shelter to make it ADA compliant. Include accessible tables/grill & concrete pad as part of project.	564,685	192,700	Budgeted	2025
Hudson Mills	Accessible Access to Activity Center Shelter	Conversion of gas storage tanks	40,212			
Hudson Mills	Convert Gas Storage Tanks for Above Ground	Install Lightning Detection at Golf Course	127,273		In Construction	2025
Hudson Mills	Golf Course Lightning Detection System	2024 Board Approved Trail Reconstruction initiative	35,000		In Construction	2025
Hudson Mills	Hike Bike Trail Reconstruction 2024	Replacement of intakes, pumps, controls, piping and heads. One year of design before construction.	657		In Construction	2025
Stony Creek	Golf Course Pumphouse & Irrigation System Replacement	Repair the seawall at the Boat Launch / update parking lot lighting. Incorporate pier for Washington Twp. FD & Metroparks police boat.	3,010,162		In Construction	2025
Stony Creek	Seawall Repair & Washington Twp Fire Dept Boat Pier	Removal and realignment of 1/2 mile of 6' wide asphalt path, 284 lf of 8' wide boardwalk, replacement of three existing footbridges, a 400sf overlook structure and pond dipping platform.	1,243,942		In Construction	2026
Stony Creek	Reflection Nature Trail Improvements	Replace with precast bridge between Wintercove and Mt. Vernon, original structure (15' x 40) is failing, uneven decking and entry, exit points. Leading to injuries from cyclists and rollerbladers. It is no longer safe to plow during the winter. Requires permits.	1,090,300	465,600	Budgeted	2025
Stony Creek	Hike Bike Path & Bridge Replacement btwn Winter Cove & Mt Vernon	Directional bore power to unit for RecTrac system.	84,814			
Stony Creek	Install Electricity at 4th Tollbooth	Install EV Charging Station at Stony Creek Golf Course	20,000		Budgeted	2025
Stony Creek	Install EV Charging Station		67,000		Budgeted	2025
Stony Creek	Shared Use Trail Bridge Main Loop	National Fish and Wildlife Foundation SE MI Resilience Fund grant project to mitigate Huron River streambank erosion and improve habitat	245,000		Budgeted	2026
Willow	Big Bend Shoreline Protection	Removal of that dam structure, sheet pile walls and docks and subsequent site restoration.			In Construction	2024
Willow	Washago Pond Restoration	Pave 650 lf asphalt paths connecting both Fox Meadows shelters to the restroom and to the pool activity area/playground per the ADA Transition Plan.	785,183	399,010	Budgeted	2025
Willow	Accessible Path from Fox Meadows N & S Shelters to Pool		929,104		Budgeted	2025
Willow	Golf Course Pumphouse Upgrades	Needed upgrades for the pumphouse to work efficiently for the course irrigation (Control system, VFD's, lift pipes/pumps)	65,000		In Design	2024
Willow	Roof Replacement at Golf Course Clubhouse	Clubhouse Roof Replacement	264,097			
Willow	UST Fuel Pump Removal & Replacement at Golf Course	Removal/replacement of current WGC UST Fuel pumps	113,785		Budgeted	2025
Willow	Salt Storage Curtain Closure	Add curtain to the salt storage area	230,000		Budgeted	2025
Willow	Install EV Charging Station	Install EV Charging Station at either Willow Golf Course	20,000		Budgeted	2025
Willow	Golf Cart Barn Electrical Retrofit		67,479		Budgeted	2025
Willow	Hike Bike Trail Reconstruction 2024	Land and Water Conservation Fund grant funded project to develop an accessible nature trail and make associated site improvements	245,670		Budgeted	2025
Oakwoods	Accessible Nature Trail Development	Grant Project to Study area associated with Flat Rock Dam	755,997		In Construction	2024
Oakwoods	Flat Rock Dam Study		507,685	124,000		
Oakwoods	Hike Bike Trail Reconstruction 2024		776,825	730,000	In Construction	2025
			531,150		In Construction	2025

		This shoreline project will regrade the existing shoreline, install native vegetation as well as creating near-shore shoals. Channels and pools will also be created in the nearby marsh. This work will improve fish spawning habitat.		In Construction	2024
Lake Erie	Shoreline and Fish Habitat Restoration		2,112,191	1,923,301	
		Land and Water Conservation Fund grant funded project to develop an accessible kayak launch and associated site amenities at the Boat Launch		Project no longer happening. Will be removed	
Lake Erie	Accessible Kayak Launch with Area Development		245,546	122,500	
		Trail Improvements including aggregate trail from parking lot to new trail head and accessible amenities.		Grant Received, In Design	2024
Lake Erie	Cherry Island Nature Trail Improvements		1,018,716	600,000	
Lake Erie	Protecting Lake Erie Marsh with Green Infrastructure	Grant Project to protect marshland	822,995	483,500	In Construction 2024
Lake Erie	Wave Pool Mertha Liner and Updates	Wave Pool Mertha Liner and updates	7,023,163	1,000,000	In Design 2025
Lake Erie	Resurface Outdoor Courts with Sport Tile	Two courts needing surfacing near Pool Complex	70,702		Completed 2024
Lake Erie	Golf Course Starter Building Roof Replacement	Replace Roof at Golf Course Starter Building	653,272		In Construction 2024
Lake Erie	Hike Bike Trail Reconstruction 2024	2024 Board Approved Trail Reconstruction initiative	80,959		Budgeted 2025
Wolcott	Farm to Mill Connector	Connector Path between Farm & Mill	1,001,033		In Design 2025
Wolcott	Schmidt Property Demolition	Demolition property bought by Metroparks	151,048		In Construction 2024
Wolcott	Replace Roof on Mile Barn	Replace / repair roof	150,000		Budgeted 2024
Indian Springs	Golf Course Pump House Upgrades	Upgrades to Golf Course pumhouse	583,710		In Design 2025
Indian Springs	Playground Redevelopment at Meadow Lark	Redevelopment of Meadow Lark Playground	622,986		In Construction 204
		Convert building electric for electric golf carts and add generator hook up to run essential equipment	336,568		In Construction 2024
Indian Springs	Electrical Conversion at Golf Building				
Indian Springs	UST Removal at Golf Course	Remove underground fuel tank	112,398		Budgeted 2025
Indian Springs	Healing the Huron River Headwaters-Tree Planting & Restoration	Grant Funded Restoration work at Huron River Headwaters	100,986	100,000	In Construction 2024
			<u>43,155,040</u>	<u>15,188,086</u>	



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Amy McMillan, Director
Project Title: Purchases – Total Spent and Vendor Locations
Date: December 4, 2024

Action Requested: Receive and File

That the Board of Commissioners receive and file the update for total spent and vendor locations as submitted by Director Amy McMillan and staff.

Background: Each month the Purchasing Department summarizes the total amount spent on capital equipment purchases, major maintenance, and park projects and includes the location of vendors, either within or outside the Metroparks five-county region as well as the effect of DEI, living wage, and the Metroparks local preference policy.

Attachment: Award Requests

Award Requests for December 2024

Vendor	Vendor Location	Description	Park Location	Total Request	Five-County	Greater Michigan	Outside Michigan	Effect of DEI, Living Wage, and Local Preference Policies
T&M Asphalt	Milford, MI	Lower Huron Bike Trail Reconstruction	Lower Huron	\$496,908.00	\$496,908.00			None
Matrix Engineering	Lansing, MI	Administrative building HVAC assessment	Kensington	\$27,650.00		\$27,650.00		None
Amerinet	Ann Arbor, MI	Network IT Switches	Authority-Wide	\$122,835.07	\$122,835.07			None
Allied Building Services	Detroit, MI	ADA Door Improvements	Lake St. Clair, Hudson Mills, Kensington, Lower Huron, Oakwoods, and Lake Erie	\$70,000.00	\$70,000.00			None

Totals:	\$717,393.07	\$689,743.07	\$27,650.00	\$0.00
Percent of Total Award Request:		96.15%	3.85%	0.00%



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Amy McMillan, Director
Project Title: Update - Purchases over \$10,000
Date: December 4, 2024

Action Requested: Receive and File

That the Board of Commissioners receive and file the update for purchases over \$10,000, up to, and including \$25,000 as submitted by Director Amy McMillan and staff.

Background: On May 9, 2013, the Board approved the updated financial policy requiring the Director to notify the Board of purchases exceeding \$10,000, up to, and including \$25,000.

The following list contains purchases exceeding the \$10,000 threshold:

<u>Vendor</u>	<u>Description</u>	<u>Price</u>
People Driven Technology	Dell Server Support Renewal	\$12,603.14
Moss Audio Corp	Mitel Phone Maintenance	\$10,227.10
Knowledge Services	Level 1 Tech Support 4-6 months	\$20,000.00
CDW Government	15 Elite Mini 800 G9	\$19,970.85
O'Donnell Electric	Electric Cart Charger	\$15,250.00



**HURON-CLINTON METROPOLITAN
AUTHORITY**

To: Board of Commissioners
 From: Neil Eby, Purchasing Supervisor
 Project No: OMNIA Partners Contract# R191902
 Project Title: IT Network Switches – Cooperative Purchase
 Location: Metroparks IT Department – Authority Wide
 Date: December 4th, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the purchase of network switches, and accessories for \$122,835.07 from Amerinet, of Ann Arbor, MI, for use in the Metroparks as recommended by Neil Eby, Purchasing Supervisor, Sanjay Khunger, Chief of IT, and IT staff.

Fiscal Impact: The purchase will be in phases throughout the remainder of 2024, and throughout 2025. Funds for the 2024 portion of this purchase will come from the Board-approved 2024 budget, which allowed a total of \$111,655 for network infrastructure design and upgrade. Funds for following years are contingent upon adoption of the respective fiscal year budgets.

Scope of Work: Amerinet will be responsible for the furnishing and delivery of FortiSwitch network switches, various controllers, product support, and modules. Details for the product items and quantities can be shown in the following table.

Product ID	Product Description	QTY	Price	Sub Total
FS-108F-FPOE	L2+ management switch with 8xGE + 2xSFP + 1xRJ45 console and automatic limited 130W PoE	39	\$391.68	\$15,275.52
FC-10-F108F-247-02-12	FortiSwitch-108F-FPOE 1 Year FortiCare Premium Support	39	\$47.74	\$1,861.86
FS-124F-FPOE	Layer 2 PoE+ switch, 24x1G RJ45 with PoE+, 4x10G/1G SFP+/SFP ports, 370W PoE limit	38	\$1,020.80	\$38,790.40
FC-10-S124F-247-02-12	FortiSwitch-124F-FPOE 1 Year FortiCare Premium Support	38	\$124.41	\$4,727.58
FS-148F-FPOE	Layer 2 PoE+ switch, 48x1G RJ45 with PoE+, 4x10G/1G SFP+/SFP ports, 740W PoE limit	21	\$1,596.80	\$33,532.80
FC-10-148FF-247-02-12	FortiSwitch-148F-FPOE 1 Year FortiCare Premium Support	21	\$194.61	\$4,086.81
FSR-112D-POE	Ruggedized L2 PoE+ switch, 8xGE RJ45 ports	9	\$1,504.00	\$13,536.00
FC-10-W112D-247-02-12	FortiSwitchRugged-112D-POE 1 Year FortiCare Premium Support	9	\$183.30	\$1,649.70
FN-TRAN-SFP+LR	10GE SFP+ transceiver module, long range (10km, LC connector)	54	\$84.00	\$4,536.00
FN-TRAN-LX	1GE SFP long-range transceiver module (10km, LC connector)	64	\$75.60	\$4,838.40

Background: Pricing was provided by Amerinet through using OMNIA Partners, a cooperative purchasing program in which HCMA participates, using contract# R191902. OMNIA Partners provides access to competitively bid contract pricing, to aid in streamlining the procurement process.

The replacement of existing network switches is necessary to upgrade network switches that are past or nearing end of life to maintain current operations. In addition to replacing the aging network infrastructure components, the new switches will enable implementation of robust security measures in alignment with industry best practices for public sector organization like ours.

The Purchasing Department requests approval to proceed with the purchase.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Neil Eby, Purchasing Supervisor
Project No: MiDeals Contract# 00861
Project Title: ADA Door Improvements – Cooperative Purchase
Location: Lake St. Clair, Hudson Mills, Kensington, Lower Huron, Oakwoods, & Lake Erie Metroparks
Date: December 4th, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the purchase of ADA Door Improvements for \$70,000.00 from Allied Building Services, of Detroit, MI, at Lake St. Clair, Hudson Mills, Kensington, Lower Huron, Oakwoods, and Lake Erie Metroparks.

Fiscal Impact: Funds for this project will come from the DEI and Planning administrative accounts in the 2024 general fund balance, which allow \$70,000 total for this purchase, with \$50,000 coming from the DEI budget, and \$20,000 from Planning.

Scope of Work: Allied Building Services will be responsible for various ADA door improvement jobs located throughout the parks. Services will include removing existing framing and doors/hardware, and replacing with new, ADA compliant doors, as well as installing electric doors and door openers at the Lake Erie Metropark museum and office. Allied Services will be responsible for the clean-up and removal of debris generated from this project.

A summary of park and locations are shown below:

Park	Location
Lake St. Clair	Terrace Restrooms
Lake St. Clair	West Play Field Restrooms
Hudson Mills	River Grove Comfort Stations
Kensington	East Boat Launch Comfort Station
Lower Huron	Elwoods Square
Oakwoods	Nature Center
Lower Huron	Foxwoods
Lake Erie	Museum
Lake Erie	Office

Background: As part of the ADA budget for improvements in 2024, the planning and DEI departments desire to address the most problematic or out of compliance doors within the Metroparks. A short list was developed by maintenance staff and purchasing for which locations needed to receive the most immediate attention. Pricing was obtained through the State of Michigan's MiDeal contract# 00861, as part of the "indefinite scope, indefinite delivery" program, which is a State of Michigan prequalification program for professional services.

Allied Building Services was contacted from this list of short-listed vendors to provide quotes under this contract. Quotes were provided for 11 different locations, however, only nine were able to fit within budgeted amounts.

The Purchasing Department requests approval to proceed with the purchase.



To: Board of Commissioners
From: Randy Rossman, Chief of Human Resources & Labor Relations
Subject: Approval – 2025 Worker’s Compensation Insurance Renewal
Date: December 12, 2024

Action Requested: Motion Approve

That the Board of Commissioners approve renewal of the Worker’s Compensation insurance policy provided by the Michigan Counties Workers’ Compensation Fund (MCWCF) for 2025 for the estimated annual premium in the amount of \$491,299 as recommended by the Chief of Human Resources & Labor Relations Randy Rossman.

Fiscal Impact: The 2025 renewal premium has been included in the 2025 budgeted fringe benefit calculation used in development of the 2025 General Fund Budget. The experience modification factor and rates are the same as 2024 premium.

Background: Since January 1, 2013 the Metroparks have participated in the Michigan Counties Workers’ Compensation Self-Insured Fund (MCWCF). Full statutory coverage for workers’ disability compensation and employers’ liability is guaranteed by the Fund through authority granted by the State of Michigan under Chapter 6, Section 418.611, and Paragraph (2) of the Workers’ Disability Compensation Act of 1969, as amended.

The premium for 2025 is based on budgeted hours. It will be audited for actual hours worked and a final payment or return of premium will occur at that time.

It should be noted, as members of the MCWCF that the Metroparks are eligible to receive dividend refunds in the year following the completed audit of results. For the plan year 2024, \$189,253 was received in September 2024.



To: Board of Commissioners
 From: Shedreka Miller, Chief of Finance
 Subject: Approval – 2023 Tax Levy Adjustments
 Date: December 5, 2024

Action Requested: Motion to Approve

That the Board of Commissioners (1) approve the 2023 Tax Levy Adjustments to decrease the current year receivable balance-not including Wayne County; and (2) write-off 2018 Delinquent Personal Property tax receivable balances as requested by Chief of Finance Shedreka Miller and staff.

Fiscal Impact: As a result of this review the tax levy receivable and associated budgeted revenue will be decreased. The net fiscal impact is an expected decrease in fund balance of \$228,645.74.

Background: At the start of each budget year, the Metroparks establishes a receivable account for the current year's tax levy. Since 2008, Metroparks has been estimating the amount of taxes that will be captured locally under various tax abatement programs or adjusted downward by Board of Reviews. For the 2024 Budget, Metroparks initial levy was \$40,224,893 with estimated captured taxes of \$1,070,000 producing a "net" tax receivable balance of \$39,154,893. As tax payments are received during the year, they are applied to reduce the tax receivable balance.

Prior to year end, it is necessary to reconcile the differences between Metroparks and County accounting records. During the past several months, staff has been working with various representatives of the five County Treasurer's offices to obtain information on the many 2023 tax levy adjustments from local tax abatement programs, Board of Reviews, Tax Tribunals, etc. In total, the actual tax levy adjustments reported by County Treasurer's offices are \$758,071.12 (not including Wayne County) compared to HCMA estimated adjustments of \$545,000. This results in a net tax levy receivable decrease or write-down of \$213,071.12 as summarized below.

County	Estimated Tax Adjustments	Actual Tax Adjustments	Net Tax Write Up/(Down)
Livingston	\$ 30,000.00	31,230.21	\$ (1,230.21)
Macomb	45,000.00	55,295.47	(10,295.47)
Oakland	400,000.00	527,241.72	(127,241.72)
Washtenaw	70,000.00	144,303.72	(74,303.72)
Wayne			
Totals	\$ 545,000.00	\$ 758,071.12	\$ (213,071.12)

At this time, it is appropriate to reduce HCMA tax receivable balances for uncollected delinquent 2018 personal property taxes as collection of these taxes are very unlikely. Macomb and Oakland Counties have sent Circuit Court Judgements striking these taxes from the tax rolls. Although staff does not receive copies of circuit court judgements from Livingston, Washtenaw, or Wayne Counties, it is consistent to also write off their 2018 receivable balances as well. The total tax receivable balances to write-off for all five counties is \$15,574,62.

Between the 2023 tax levy adjustment due to the current year reconciliations and the write off of the 2018 and the prior year's personal delinquent balances, the net decrease to the Metroparks tax receivable balance totals \$228,645.74. The net impact of these tax levy adjustments is a decrease to the Metroparks Fund Balance.

Due to a cyber attack at Wayne County, they were not able to provide their reconciliation of the county's 2023 tax levy. We will bring it to the Board in January 2025.

HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Approval – 2025 General Fund Budget and Resolution
Date: December 6, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the 2025 General Fund Budget and Resolution as recommended by Chief of Finance Shedreka Miller and staff.

Fiscal Impact: The 2025 general fund budget, as submitted, plans to use \$8.8 million of the fund balance.

Background: The proposed 2025 general fund budget for which approval is requested has been revised from the preliminary proposed numbers reviewed at the November Board of Commissioners meeting. On the revenue side, park operations budgeted revenue has increased \$37,000 and administration budgeted revenue decreased \$10,000. On the expense side, general fund expenditures increased overall by \$2.7 million. This reflects a decrease in major maintenance of \$5,000 and an increase in capital equipment of \$181,000. There is also an increase of \$1.8 million in capital projects, along with an increase of \$404,000 in the administrative office. Overall revenue has been planned to reach \$68.9 million and proposed expenditures total \$77.8 million. The net result is the planned use of \$8.8 million of fund balance.

The numbers presented have been reviewed and are recommended by staff. Additional adjustments to these numbers may be discussed based on input from Board of Commission members. Detail and full impact on these potential changes will be presented at the December budget hearing based on direction from Board members.

Overall Trends: Total revenue for the Metroparks is planned to increase when compared to the 2024 projected revenue of \$67.7 million. It is estimated that revenue will increase by \$1.2 million (2%) in 2025. This is primarily the net result of a \$2.5 million increase in property tax revenue, which is offset by a \$490,400 and \$784,600 decrease in park operating and other revenue.

Budgeted expenditures are scheduled to increase by \$7.8 million from the 2024 estimated expenditure total of \$70.0 million to \$77.8 million. The increase is related to the following sources:

- Park operations up \$2.8 million (6.5%)
- Administrative Office up \$3.5 million (28.2%)
- Major Maintenance up \$625,400 (41.7%)
- Capital Equipment down \$764,100 (19.6%)
- Capital Projects up \$1.6 million (16.2%)

The budget to provide funding to the Capital Project Fund (\$11.6 million) is higher when compared to the 2024 estimated amount of \$10.0 million. This amount is the net result of \$12.9 million of newly funded capital projects netted against \$1.3 million in anticipated grant funding.

The chart below summarizes major budget categories and the impact on fund balance from the proposed 2025 general fund budget:

<u>BUDGETED REVENUES</u>	<u>2023 Actual</u>	<u>2024 Amended Budget</u>	<u>2024 Projected Actual</u>	<u>2025 Proposed Budget</u>
ADMINISTRATIVE				
PROPERTY TAX LEVY	\$ 36,478,131	\$ 39,380,080	\$ 39,379,432	\$ 41,876,642
GRANT REVENUE	62,909	85,226	55,225	10,000
DEVELOPMENT SUPPORT	39,723	3,849	9,810	-
INTEREST INCOME	1,509,920	816,499	1,317,205	500,000
SALE OF CAPITAL ASSETS	492,574	125,000	125,000	125,000
STATE SOURCES REVENUE	717,070	753,408	717,046	701,834
OTHER	600,024	106,752	146,505	249,402
PARK OPERATIONS				
OPERATING REVENUE	24,763,225	24,836,029	25,838,291	25,410,335
PARK DEVELOPMENT SUPPORT	117,616	45,495	128,999	66,553
TOTAL BUDGETED REVENUES - 2025	\$ 64,781,192	\$ 66,152,339	\$ 67,717,513	\$ 68,939,766
 <u>BUDGETED EXPENDITURES</u>				
PARK OPERATIONS	\$ 37,510,435	\$ 42,652,832	\$ 42,155,409	\$ 44,914,659
ADMINISTRATIVE OFFICE	14,922,668	14,337,684	12,473,799	15,995,666
MAJOR MAINTENANCE	2,070,757	3,859,603	1,499,359	2,124,729
CAPITAL				
EQUIPMENT	3,737,635	4,167,598	3,897,985	3,133,892
CAPITAL PROJECT FUND				
IMPROVEMENT PROJECT FUNDING	6,215,377	11,258,775	9,971,628	11,587,150
TOTAL BUDGETED EXPENDITURES - 2025	\$ 64,456,872	\$ 76,276,493	\$ 69,998,180	\$ 77,756,096
 NET INCREASE (USE) OF FUND BALANCE	\$ 324,321	\$ (10,124,154)	\$ (2,280,667)	\$ (8,816,330)

OVERALL REVENUE: As noted above, total 2025 general fund budgeted revenue is planned at \$68.9 million. Tax revenue continues to provide the overwhelming majority of Metroparks funding at \$41.9 million with park operating revenue expected to generate most of the remainder at \$25.5 million.

Tax Revenue: Property tax revenue is the source of almost 61% of all Metroparks funding, resulting in \$41.9 million in expected revenue.

Operating Revenue: Total park operating revenue planned for 2025 is \$25.5 million. This is a decrease of \$490,400 compared to the 2024 projected park operating revenue of \$26.0 million. The 2025 budget includes an increase in golf rates for select parks.

The most significant variance is in Tolling. Tolling revenue is budgeted \$339,800 lower than the 2024 estimated amount. The budget includes a decrease in tolling due to the elimination of the Oakland County combo pass.

	2024 Projected	2025 Proposed		
	Actual	Budget	Change	%
Aquatic Facilities	1,558,950	1,550,591	(8,359)	-0.5%
Boat Rental/Dockage Storage	884,080	898,371	14,291	1.6%
Tolling	11,002,015	10,662,232	(339,783)	-3.1%
Golf	9,554,353	9,569,219	14,866	0.2%
Interpretive	591,525	555,749	(35,776)	-6.0%
Facility/Stage/Shelter Rental	632,388	605,750	(26,638)	-4.2%
Other	1,743,979	1,634,976	(109,003)	-6.3%
	25,967,290	25,476,888	(490,402)	-1.9%

Grant Revenue: Most of the 2025 budgeted grants are related to Capital Improvement Projects and are reflected in the Capital Project Fund. As additional operating grants develop during the year the budget will be amended to recognize them.

Other Revenue Sources: It is estimated that the 2025 interest revenue will remain at \$500,000. This is a conservative estimate, as it is unclear whether interest rates will remain high in 2025. It is unknown whether the Metroparks will receive a rate surplus payment from Blue Cross Blue Shield. As a result, it was not included in the 2025 budget. Sale of capital and non-capital surplus equipment is expected based on history.

OVERALL EXPENDITURES: As previously indicated, total 2025 general fund budgeted expenditures are planned at \$77.8 million. This is a 11.1% increase over 2024 estimated expenditures. It is worth noting that it represents a 1.9% increase over the 2024 amended budget amount of \$76.3 million. Capital project funding, park operations and administrative office are the main sources of the \$7.8 million variance compared to the 2024 estimated figures. Capital project funding is primarily increased reflecting a thoughtful, strategic plan to address issues with aging infrastructure. The 28.2% increase in the administrative office is related to new initiatives for the year and additional full-time positions. Park operating expenditures are 6.5% higher and capital project funding is 16.2% higher than the 2024 estimated amount. There are no funds scheduled for land acquisition. Should the Board determine that acquisition of land is beneficial or needed there are funds committed in fund balance that could be used for this purpose.

Capital Project Funding: All capital improvement projects are budgeted and tracked in the Capital Project Fund (CPF). Funds remain in the CPF unless the Board of Commissioners approve a transfer back to the general fund. For 2025, twenty-five new projects have been identified. These projects total \$12.9 million. An additional \$1.3 million is expected to be available from various granting agencies leaving the net funding needed from the General Fund at \$11.6 million.

Significant projects include:

	Project Cost	Grant Funding	Net Funding
Lake St. Clair			
Electrical Grid Replacement	\$3,000,000		\$3,000,000
Greening of the Parking Lot C Renovation-Additional Funding	1,800,000		1,800,000
Exit Road Re-Paving	1,200,000		1,200,000
Daysail Trail Development	1,200,000	500,000	700,000
Roof Replacement at Office/Food Bar	500,000		500,000
Hike and Bike Trail Repairs Between Fishing Piers & Gazebo	200,000		200,000
West Boardwalk-Additional Funding	200,000		200,000
Lake St. Clair Total	\$8,100,000	\$500,000	\$7,600,000
Kensington			
Tollbooth Replacement	\$75,000		\$75,000
Lightning Detection System for Beaches	\$40,000		\$40,000
Kensington Total	\$115,000	\$0	\$115,000
Lower Huron/Willow /Oakwoods			
Big Bend Fishing Dock	\$762,000	300,000	\$462,000
Walnut Grove Campground-Additional Funding	\$200,000		\$200,000
Pumphouse Upgrades at Golf Course	\$360,000		\$360,000
Redesign Willow Disc Golf Course	\$60,000		\$60,000
Lower Huron/Willow Total	\$1,382,000	\$300,000	\$1,082,000
Hudson Mills			
Splash Pad Construction	\$1,000,000		\$1,000,000
Pickleball Court	\$500,000	500,000	\$0
River Terrace Phase I Re-decking at Dexter-Huron	\$180,000		\$180,000
Well Installation for Water at Kayak Launch	\$25,000		\$25,000
Hudson Mills Total	\$1,705,000	\$500,000	\$1,205,000
Stony Creek			
West Branch Road Overlay	\$400,000		\$400,000
Reflection Trail-Additional Funding	\$200,000		\$200,000
Golf Course Drainage	\$40,000		\$40,000
Shelden Trail Mountain Bike Feature	\$25,000		\$25,000
Stony Creek Total	\$665,000	\$0	\$665,000
Lake Erie			
Convert Cart Barn to Electric Carts	\$180,000		\$180,000
Lake Erie Total	\$180,000	\$0	\$180,000
Walcott Mill			
Roof Replacement at Camp Rotary & Farm Center	\$25,000		\$25,000
Walcott Mill Total	\$25,000	\$0	\$25,000
Indian Springs			
Lightning Detection System at Golf Course	\$40,000		\$40,000
Indian Springs Total	\$40,000	\$0	\$40,000
Huron Meadows			
Replacement of Pump Intakes, Electric Panel & Connections at Golf Course	\$250,000		\$250,000
Huron Meadows Total	\$250,000	\$0	\$250,000
Engineering Staff Support			
Engineering Staff Working on Projects	\$425,150		\$425,150
Engineering Staff Support Total	\$425,150	\$0	\$425,150
NET TRANSFER FROM GENERAL FUND	\$12,887,150	\$1,300,000	\$11,587,150

Capital Expenditures: Capital equipment and land acquisition continue to be planned for and tracked within the general fund. The budget for capital equipment decreased moderately compared to the 2024 estimated expenditures by \$764,100 (19.6%).

Some of the more significant items planned to be purchased include:

- Mowers (9) \$1,021,000
- Golf Carts (80) 550,000
- Utility Vehicles or Utility Carts (13) 317,000
- Work Vehicles (4) 285,300
- Police Vehicles (4) 190,000
- Wheel Loader (1) 134,000
- Administrative Vehicles (3) 134,000
- Inflatable Slide (1) 130,000

Major Maintenance: 2025 Major Maintenance budget includes 39 projects totaling \$2.1 million. This represents a moderate increase compared to the 2024 estimated expenditures. There were 9 projects that could not be completed due to unforeseen circumstances. Those projects will be completed in 2025 and have been added to the budget.

Significant projects included on the list are:

- Kensington - Dam Concrete Work \$247,000
- Hudson Mills - Replace Siding/Roof at Golf Course, and Cart Barn 160,000
- Lake St. Clair - Drainage Repairs at Pool Building 125,000
- Lake St. Clair - Building Updates at Nature Center 80,000
- Stony Creek - Eastern District Roadway/Parking Lot Paint 80,000
- Indian Springs - Bunker Renovation at Golf Course 80,000
- Lake St. Clair - Main Toll Booth Replacement #2 75,000
- Administrative Office – New Hallway Carpet 70,000
- Administrative Office – Culvert Clean Out Authority Wide 60,000

Park Operations Our goal is to continue to work toward a budget that is based on realistic expectations while maintaining a conservative approach to avoid overstating expenditures.

The chart below summarized park operating expenditure trends. Outside services are significantly higher due to the additional funding for natural resources improvements (\$90,000), and the part-time graduated seasonal bonus (\$1.1 million). Similar to 2024, the funds for the part-time seasonal bonus are transferred from the outside services account to the related wage account when the bonus is paid.

PARK OPERATING EXPENDITURES				
	2024 Projected Actual	2025 Proposed Budget	Change	%
Personnel Services				
Full-Time Wages	12,662,565.00	13,069,875.40	407,310	3.2%
Full-Time Fringes	7,620,266.00	7,803,888.00	183,622	2.4%
Part-Time Wages	9,968,566.00	10,336,269.60	367,704	3.7%
Part-Time Fringes	827,739.00	899,348.72	71,610	8.7%
Total Personnel Services	31,079,136	32,109,382	1,030,246	3.3%
Materials and Services				
Operating Supplies	2,016,344	1,944,723	(71,621)	-3.6%
Minor Equipment	729,616	777,358	47,742	6.5%
Other	2,017,861	1,988,847	(29,014)	-1.4%
Fuel	602,558	631,316	28,758	4.8%
Outside Services	3,072,933	4,700,885	1,627,952	53.0%
Insurance	609,180	650,243	41,063	6.7%
Utilities	2,027,781	2,111,905	84,124	4.1%
Total Materials and Services	11,076,273	12,805,277	1,729,004	15.6%
Total Park Operating Expenditures	\$ 42,155,409	\$ 44,914,659	\$ 2,759,250	6.5%

Administrative Office: The total administrative office is budgeted to increase by over \$3.5 million or 28.2% compared to the 2024 projected amount. The 2025 budget of \$16.0 million is \$1.7 million higher than the 2024 amended budget. As noted earlier, the administrative office increase reflects new initiatives along with the addition of new positions for 2025.

Notable new initiatives and positions are:

- Detroit Riverfront Conservancy Partnership \$900,000
- Engineering Design and Professional Services 703,000
- Special Parks District Forum Event 190,000
- Full-Time Design Engineer 146,000
- Technology Upgrades 123,000
- Staff and Police Training 92,700
- Additional Funding for Growth of Swim Lessons 73,600
- Golf Course Cart Path Study 30,000
- Internal Controls Review 30,000
- Community Engagement 25,000

The following chart summarized expenditures trends at the administrative office by account.

ADMINISTRATIVE OFFICE OPERATING EXPENDITURES				
	2024 Projected Actual	2025 Proposed Budget	Change	%
Personnel Services				
Full-Time Wages	5,289,382.00	5,656,743.00	367,361	6.9%
Full-Time Fringes	2,585,726.00	2,726,493.40	140,767	5.4%
Part-Time Wages	256,458.00	320,182.00	63,724	24.8%
Part-Time Fringes	17,277.00	23,880.00	6,603	38.2%
Total Personnel Services	8,148,843	8,727,298	578,455	7.1%
Materials and Services				
Operating Supplies	245,966	355,273	109,307	44.4%
Minor Equipment	210,933	262,674	51,741	24.5%
Other	174,645	255,560	80,915	46.3%
Fuel	41,350	66,250	24,900	60.2%
Outside Services	2,967,900	4,893,267	1,925,367	64.9%
Professional Services	334,155	1,072,889	738,734	221.1%
Insurance	178,386	190,326	11,940	6.7%
Utilities	171,601	172,129	528	0.3%
Total Materials and Services	4,324,936	7,268,368	2,943,432	68.1%
Total Administrative Office Expenditures	\$ 12,473,779	\$ 15,995,666	\$ 3,521,887	28.2%

2025 BUDGET





LIVINGSTON

OAKLAND

MACOMB

WAYNE

WASHTENAW

Indian Springs
Metropark

Stony Creek
Metropark

Wolcott Mill
Metropark

Huron Meadows
Metropark

Kensington
Metropark

Lake St. Clair
Metropark

Hudson Mills
Metropark

Dexter-Huron
Metropark

Delhi
Metropark

Lower Huron
Metropark

Willow
Metropark

Oakwoods
Metropark

Lake Erie
Metropark



**13 METROPARKS
5 COUNTIES**



WHO WE ARE. WHAT WE DO.

OUR MISSION

To bring the benefits of parks and recreation to the people of southeast Michigan. All the people. All their lives.

WHAT WE ASPIRE TO BE.

OUR VISION

To be a unifying force — and indispensable resource — in southeast Michigan:
One Region. One Metroparks. Endless Experiences.

WHAT IS IMPORTANT TO US.

OUR VALUES

ACCESS

Make the Metroparks available to all in the region, regardless of race, age, income, gender or ability.

COMMITMENT

Treat all employees, constituents and stakeholders as partners in our shared mission and to enhance the health and well-being of all residents in southeast Michigan.

DIVERSITY

Embrace and reflect the region's richness — both its natural environment and the communities within it.

EQUITY

Create a system that more fairly serves all individuals, families and communities across the region.

LEADERSHIP

Provide innovative programs, valuable educational offerings and proactive community engagement.

STEWARDSHIP

Responsibly manage our natural resources and maintain financial stability to protect the public's investment.



2025 BUDGET RESOLUTION

MOVED BY:

SUPPORTED BY:

DATE: December 12, 2024

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the By-Laws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and her staff, does hereby adopt the 2025 General Fund Budget.

BE IT RESOLVED: That the 2025 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$41,876,642
Park Operating Revenues	25,410,335
State Sources	701,834
Interest Income	500,000
Sale of Capital Assets	125,000
Grants	10,000
Donation & Development Support	66,553
Miscellaneous	249,402
	<u>\$68,939,766</u>

AND BE IT RESOLVED: That the 2025 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

BE IT FURTHER RESOLVED: That all sections of the 2025 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES:

NAYS:

ABSENT:

I, Amy McMillan, the duly appointed and qualified Director of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on December 12, 2024.

Amy McMillan/Director



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Photo: Huron Meadows Metropark

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INTRODUCTION

Photo: Lake St. Clair Metropark

Introduction

The Metroparks System

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although limited group and rustic family camping is available.

Thirteen Metroparks serve the public, covering nearly 25,000 acres within the five-county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at over seven million visits for the system as a whole.

Mission Statement:

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief to bring the benefits of parks and recreation to the people of southeast Michigan. All the people. All their lives.

Vision:

To be a unifying force – and indispensable resources – in Southeast Michigan: One Region. One Metroparks. Endless Experiences.



The Metroparks Include:

Metropark	Acreage	County	District	Amenities
Delhi	53	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Play Areas,
Dexter-Huron	122	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Trails
Hudson Mills	1,549	Washtenaw	Western	Disc Golf, Fishing, Picnic Shelters, Play Areas, Trails, X-Country Skiing
Huron Meadows	1,540	Livingston	Western	Boating, Fishing, Golf, Picnic Shelters, Play Areas, X-Country Skiing
Indian Springs	2,215	Oakland	Western	Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails
Kensington	4,481	Oakland & Livingston	Western	Boating, Equestrian Trails, Farm & Nature Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails, X-Country Skiing
Lake Erie	1,607	Wayne	Southern	Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, Sledding, Trails, Wave Pool, X-Country Skiing
Lake St. Clair	770	Macomb	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails
Lower Huron	1,258	Wayne	Southern	Fishing, Pool, Spray Park, Picnic Shelters, Trails
Oakwoods	1,756	Wayne	Southern	Interpretive, Trails
Stony Creek	4,461	Macomb & Oakland	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, X-Country Skiing, Sledding, Trails
Willow	1,531	Wayne	Southern	Boating, Fishing, Golf, Pool, Sledding, Trails
Wolcott Mill	2,625	Macomb	Eastern	Equestrian Trails, Farm & Historic Mill Interpretive, Trails



Organizational Structure

Board of Commissioners

The governing body of the Metroparks is a seven-member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.

Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at <http://www.metroparks.com> for a current schedule and up-to-date information throughout the year.

The Board of Commissioners elect a Chairman, a Vice-Chairman, a Secretary and a Treasurer at the annual meeting of the Board of Commissioners (June). The term of each office is for one (1) year, expiring at the time of the following annual meeting of the Board of Commissioners or until their successors are elected. Following, are explanations of the roles and responsibilities of each Commissioner role, concluded by present-day information on those serving the authority as Commissioners.



Roles and Responsibilities:**Board of Commissioners – Chairman**

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the Director, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Vice-Chairman

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

Board of Commissioner – Secretary

The Secretary consults with the Director from time to time with respect to the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Treasurer

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



Board of Commissioners:

	<p>Bernard Parker <i>Chair</i> Wayne County Representative</p>	<p>Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50% reduction in youth incarceration. Parker has received numerous awards including the Spirit of Detroit Award in 2012 and an Honorary Doctorate of Humane Letters from Lewis College of Business.</p>
	<p>John Paul Rea <i>Vice-Chair</i> Macomb County Representative</p>	<p>Macomb County Deputy County Executive, he is highly involved with comprehensive community and economic development initiatives throughout the county. An integral part of the capital improvement projects targeting infrastructure, transportation networks, non-motorized trails, regional transit and the economic development services by supporting business retention, expansion and attraction efforts.</p>
	<p>Jaye Quadrozzi Oakland County Representative</p>	<p>Attorney with more than 15 years of experience as a commercial litigator. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark.</p>
	<p>Tiffany Taylor <i>Secretary</i> Governor Appointee</p>	<p>Taylor is the inaugural Chief People and Impact Officer at Global Silicon Valley Ventures and ASU + GSV Summit, an education technology-focused venture capital fund. She has a background in K-12 education and affordable housing development. As an active member of her community, Taylor currently serves on the board of directors of the Joyce Ivy Foundation, Black Family Development Institute Training, and Boys Hope Girls Hope of Detroit. She is also a community advisory panel member of Detroit Public TV and a commissioner for the Economic Development Corporation of Clinton Township.</p>
	<p>Robert W. Marans Washtenaw County Representative</p>	<p>Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy.</p>
	<p>Stephen Pontoni <i>Treasurer</i> Governor Appointee</p>	<p>Since 2013, Pontoni has been the executive director of the Michigan Association for Justice. In addition, he is the director of the Mid-American Global Education Council, a nonprofit that hosts Model United Nations conferences for high school students. Pontoni is also vice-chair of the Coalition Protecting No-Fault, a member of the University of Michigan-Dearborn CASL Alumni Scholarship Committee, a board member of the Michigan Society of Association Executives, and a member of the executive committee for the National Association of Trial Lawyer Executives.</p>
	<p>William Bolin Livingston County Representative</p>	<p>Bolin was appointed by the Livingston County Board of Commissioners in August 2021 and term ends May 2027.</p>

Executive Management

Director – Amy McMillan

The Board of Commissioners appoint a chief executive officer of the Metroparks known as the Director. The Director shall hold the office at the will and pleasure of the Board. The Director supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities. Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position for which appointment is being considered. With the advice and consent of the Board of Commissioners the Director may delegate to subordinates any of the duties assigned to the Director. The Director approves purchases and make certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The Director shall arrange for the recording of minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the chief financial officer, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The Director may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the Director. The Director shall take such other actions and assume such other responsibilities as may be provided by federal and state law.



Deputy Director – Mike Lyons

In accordance with the Bylaws the Director shall appoint a chief operating officer of the Authority who shall be known as the Deputy Director. The Deputy Director shall hold office at the will and pleasure of the Director. The Deputy Director, under the immediate supervision of the Director, is responsible for such responsibilities as shall be directed from time to time by the Director. The Deputy Director may witness the signature of the Director on contracts, leases, obligations, and other instruments which the Director has been authorized to sign. In the event the office of Director shall become vacant by death, resignation or otherwise, or in the event of the absence of the Director or the Director's inability to discharge the duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the Deputy Director.

Chief of Finance – Shedreka Miller

Per the Bylaws, the Director shall appoint a chief financial officer, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the Director. The CFO shall perform the usual duties of such office and such other duties as the Director may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may co-sign on such bank accounts. (c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the law, and shall permit inspection of all financial

records by any Commissioner at any reasonable time. (d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority's Purchasing Policy.

(e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the

Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority's investments from time to time but no less often than semi-annually.



Core Management Team:

The Metroparks core management team consists of functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the Director and/or Deputy Director for direction and guidance.

Current Department Head/District Park Superintendents:

Gary Hopp	Eastern District Superintendent
James O’Brien	Western District Superintendent
Jeffrey Linn	Southern District Superintendent
Artina Carter	Chief of Diversity, Equity and Inclusion
Michael Henkel	Chief of Engineering Services
Randy Rossman	Chief of Human Resources And Labor Relations
Sanjay Khunger	Chief of Information Technology
Jennifer Jaworski	Chief of Interpretive Services
Danielle Mauter	Chief of Marketing and Communications
Katie Carlisle	Chief of Natural Resources and Regulatory Compliance
Janet Briles	Chief of Planning and Development
Michael Reese	Chief of Police



** For a list of full time equivalents by park, please see Appendix A*

General Fund Development

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

The process begins early in the year in conjunction with the all park districts and departments. These departments utilize input from many sources to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are also considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other economic and non-economic factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.

Using the September month-end numbers as a base, Department Heads and District Superintendents develop an estimate of the December 31 numbers as well as a budget request for the budget year. The estimated December 31 numbers as well as the transactions making up the budget request are entered into the budget system within the ERP. These un-reviewed numbers are compiled and reported to the Board of Commissioners in November.

Following the November Board meeting, the Director and staff meet individually with each Commissioner to review the proposed budget. Coinciding or preceding these meetings, the Director and staff also review the budget requests with park/department staff. Input from these meetings are then used to revise the budget requests.

This proposed budget is then presented at a public budget hearing immediately preceding the December Board of Commission meeting. Following the budget hearing the budget is included on the agenda for the December Board of Commission meeting for approval.



GENERAL FUND SUMMARY

Photo: Wolcott Mill Metropark

2025 GENERAL FUND BUDGET SUMMARY

The 2025 Metroparks General Fund Annual Budget reflects the leadership of the Board of Commissioners. With several important initiatives underway, the Metroparks are poised to continue to grow attendance, increase inclusion, diversity and equity, and work towards a stronger financial position. This budget document contains summary information reflecting implementation of the broader Strategic Plan initiatives and organizational goals that set the Metroparks apart as the premier regional park authority. It defines how the organization will function to meet the strategies established by the Director with support from staff and the Board of Commissioners. It is our goal to provide the readers of this document with insight into how the Metroparks will work to accomplish our organizational priorities for the benefit of the citizens of Livingston, Macomb, Oakland, Washtenaw and Wayne counties.



2025 REVENUES

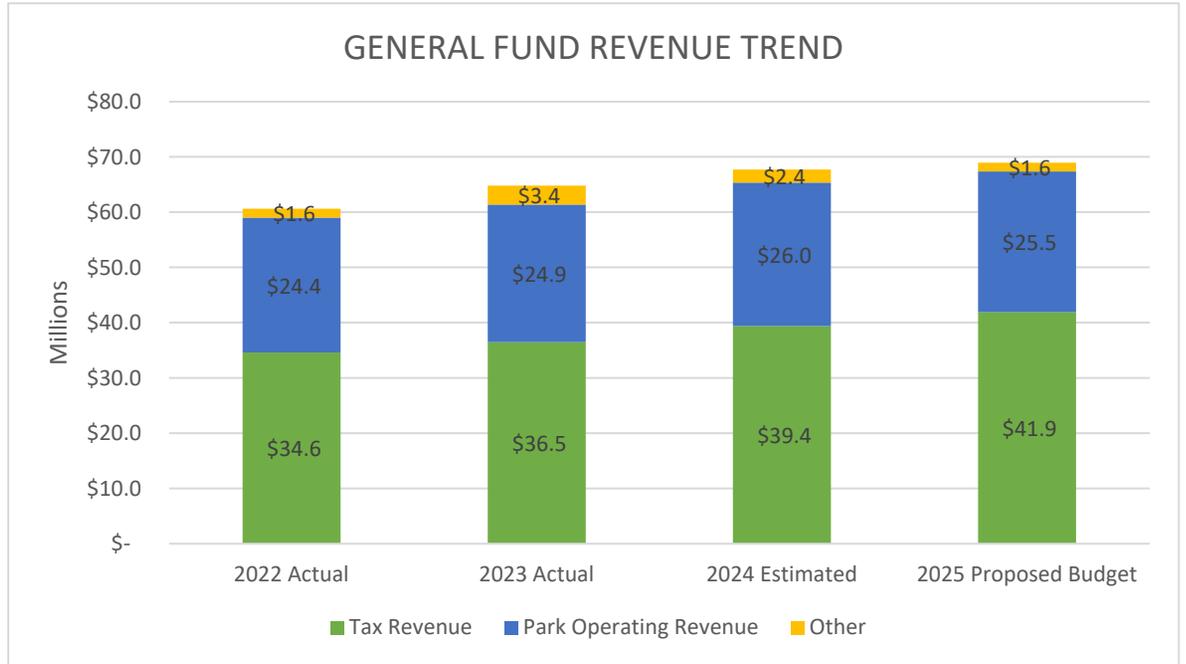
The total 2025 general fund budgeted revenue is planned at \$68.9 million. Tax revenue continues to provide the majority of Metroparks funding at \$41.9 million with park operating revenue expected to generate most of the remainder at \$25.5 million.

Total revenue for the Metroparks system is anticipated to moderately increase with a \$2.8 million (4.2%) increase compared to the 2024 amended budget. This is the net result of tax revenue increasing by \$2.5 million to \$41.9 million, an increase of 6.3%, and park operating revenue increasing by \$593 thousand, or 2.4%.

Looking back at the last few years and ahead to the 2025 budget, total revenue has increased by 14% compared to 2022. As the chart to the right demonstrates, this has been a steady climb with increases in tax and park revenue offsetting decreases in the other revenue category.

The budget proposed for 2025 reflects a 0.2% increase in Golf and a 3.1% decline in tolling. We are anticipating a pickup in golf revenue due to an increase in rates for select parks in 2025.

Property tax revenue is the source of 61% of all Metroparks funding, resulting in \$41.9 million in expected revenue. In 2025, it is expected to increase by \$2.5 million (6.3%) compared to the 2024 amended budget.



Funding from Foundation Support is reflected partially in operations and partially in administrative office. In an effort to be conservative, only known funding has been included in the budget. It is anticipated that additional funds will be provided to support broader initiatives throughout 2025.

Most of the 2025 budgeted grants are related to Capital Improvement Projects and are reflected in the Capital Project Fund. As additional operating grants develop during the year the budget will be amended to recognize them.

2025 EXPENDITURES

For 2025 we directed the staff to base their plans on hours budgeted in 2024. We recognized that pay rates will vary over time, but that most of our core operations utilize approximately the same staffing levels year to year.

Similarly, materials and service budgets were prepared from an actual historical cost basis. We elected to increase the budget for materials and services by 3.0% to offset higher costs and to keep up with inflation. Exemptions were made for new or expanded initiatives in both the parks and the administrative office.

Overall, the 2025 general fund planned expenditures are 1.9 percent higher than the 2024 amended budget. Budgeted expenditures for capital projects, administrative office, and park operations increased approximately 2.9%, 11.6%, and 5.3%. On the other hand, budgeted expenditures for capital equipment and major maintenance decreased 24.8% and 44.9%. The reduction in major maintenance expenditures is offset by an increase in the Capital Project Fund. Total budgeted expenditures increased \$7.8 million (11.1%) compared to the projected figures for 2024. It is currently estimated that expenditures will be under budget by \$6.3 million for 2024. The projected 2024 expenditures for capital equipment, major maintenance, capital project fund, administrative office, and park operations will be \$270 thousand, \$2.4 million, \$1.3 million, \$1.9 million, and \$500 thousand lower than the 2024 amended budget. A portion of this variance is related to wages for open positions and supply chain issues.

PARK OPERATIONS

In 2025, total park operations are expected to grow by 6.5% or \$2.8 million from the 2024 projected total of \$42.2 million. Total personnel costs are expected to grow from \$31.1 million in 2024 to \$32.1 million in 2025. Furthermore, total materials and services costs are expected to grow from \$11.1 million in 2024 to 12.8 million in 2025.

Full-Time wages are up by \$407,300 (3.2%) and Part-Time wages are planned to grow by \$367,700 (3.7%). This is reflective of board negotiated wage increases between 2.5% and 3%.

Costs related to outside services are significantly higher due to the additional funding for the following initiatives:

- Natural Resources Improvements \$90,000
- Part-Time Graduated Seasonal Bonus \$1.1 million
- Climate Action Plan Training \$11,500
- Oakland County Dispatch Fees \$59,450

The majority of the increase in outside services is related to the part-time seasonal bonus. Similar to 2024, the funds for the part-time seasonal bonus are transferred from the outside services account to the related wage account when the bonus is paid.

PARK OPERATING EXPENDITURES				
	2024 Projected Actual	2025 Proposed Budget	Change	%
Personnel Services				
Full-Time Wages	12,662,565.00	13,069,875.40	407,310	3.2%
Full-Time Fringes	7,620,266.00	7,803,888.00	183,622	2.4%
Part-Time Wages	9,968,566.00	10,336,269.60	367,704	3.7%
Part-Time Fringes	827,739.00	899,348.72	71,610	8.7%
Total Personnel Services	31,079,136	32,109,382	1,030,246	3.3%
Materials and Services				
Operating Supplies	2,016,344	1,944,723	(71,621)	-3.6%
Minor Equipment	729,616	777,358	47,742	6.5%
Other	2,017,861	1,988,847	(29,014)	-1.4%
Fuel	602,558	631,316	28,758	4.8%
Outside Services	3,072,933	4,700,885	1,627,952	53.0%
Insurance	609,180	650,243	41,063	6.7%
Utilities	2,027,781	2,111,905	84,124	4.1%
Total Materials and Services	11,076,273	12,805,277	1,729,004	15.6%
Total Park Operating Expenditures	\$ 42,155,409	\$ 44,914,659	\$ 2,759,250	6.5%

ADMINISTRATIVE OFFICE

Administrative office expenditures are budgeted to increase by \$3.5 million or 28.2% compared to the 2024 projected amount. The 2025 budget of \$16.0 million is \$1.7 million higher than the 2024 amended budget. The administrative office increase reflects new initiatives along with the addition of new positions for 2025.

Notable initiatives and positions for the administrative office are:

- Detroit Riverfront Conservancy Partnership \$900,000
- Engineering Design and Professional Services 703,000
- Special Parks District Forum Event 190,000
- Full-Time Design Engineer 146,000
- Technology Upgrades 123,000
- Staff and Police Training 92,700
- Additional Funding for Growth of Swim Lessons 73,600
- Golf Course Cart Path Study 30,000
- Internal Controls Review 30,000
- Community Engagement 25,000

ADMINISTRATIVE OFFICE OPERATING EXPENDITURES				
	2024 Projected Actual	2025 Proposed Budget	Change	%
Personnel Services				
Full-Time Wages	5,289,382.00	5,656,743.00	367,361	6.9%
Full-Time Fringes	2,585,726.00	2,726,493.40	140,767	5.4%
Part-Time Wages	256,458.00	320,182.00	63,724	24.8%
Part-Time Fringes	17,277.00	23,880.00	6,603	38.2%
Total Personnel Services	8,148,843	8,727,298	578,455	7.1%
Materials and Services				
Operating Supplies	245,966	355,273	109,307	44.4%
Minor Equipment	210,933	262,674	51,741	24.5%
Other	174,645	255,560	80,915	46.3%
Fuel	41,350	66,250	24,900	60.2%
Outside Services	2,967,900	4,893,267	1,925,367	64.9%
Professional Services	334,155	1,072,889	738,734	221.1%
Insurance	178,386	190,326	11,940	6.7%
Utilities	171,601	172,129	528	0.3%
Total Materials and Services	4,324,936	7,268,368	2,943,432	68.1%
Total Administrative Office Expenditures	\$ 12,473,779	\$ 15,995,666	\$ 3,521,887	28.2%

The chart to the right provides a summary of the expenditures trends at the administrative office by account.

MAJOR MAINTENANCE

Any project with costs in excess of \$10,000 is considered Major Maintenance. For 2025, the Major Maintenance budget includes 39 projects totaling \$2.1 million. This represents an increase of \$625,400 (42%) compared to 2024 estimated expenditures. There were 9 projects that could not be completed in 2024 due to unforeseen circumstances. Those projects will be completed in 2025 and have been added to the budget.

Significant projects included on the list are:

- Kensington - Dam Concrete Work \$247,000
- Hudson Mills - Replace Siding/Roof at Golf Course, Chem Building, and Barn 160,000
- Lake St. Clair - Drainage Repairs at Pool Building 125,000
- Lake St. Clair - Building Updates at Nature Center 80,000
- Stony Creek - Eastern District Roadway/Parking Lot Paint 80,000
- Indian Springs - Bunker Renovation at Golf Course 80,000
- Lake St. Clair - Main Toll Booth Replacement #2 75,000
- Administrative Office – New Hallway Carpet 70,000
- Administrative Office – Culvert Clean Out Authority Wide 60,000

CAPITAL EXPENDITURES

Capital equipment and land acquisition continue to be planned for and tracked within the general fund. The budget for capital equipment decreased moderately compared to the 2024 estimated expenditures by \$764,100 (20%).

Some of the more significant items planned to be purchased include:

• Mowers (9)	\$1,021,000
• Golf Carts (80)	550,000
• Utility Vehicles or Utility Carts (13)	317,000
• Work Vehicles (4)	285,300
• Police Vehicles (4)	190,000
• Wheel Loader (1)	134,000
• Administrative Vehicles (3)	134,000
• Inflatable Slide (1)	130,000

Projects which develop tangible assets in excess of \$25,000 are budgeted in the Capital Project Fund for the life of the project. Funding for the projects is provided from the General Fund and that annual support is reflected in this document under Capital Project Fund – Improvement Projects. For 2025, twenty-five new projects have been identified. These projects total \$12.9 million. An additional \$1.3 million is expected to be available from various granting agencies leaving the net funding needed from the General Fund at \$11.6 million. We will continue to pursue funds in 2025 to assist with capital projects.

Approximately \$425,000 of Engineering wages and benefits are included in the General Fund for support of capital projects. These wages represent both staff and field engineers. As the wages are spent, the costs will impact the Capital Project Fund directly and the budget amounts will need to be transferred to cover actual expenditures throughout the year. This process is consistent with our current methodology.

Significant projects included are:

• Lake St. Clair - Electrical Grid Replacement	\$3,000,000
• Lake St. Clair - Greening of Parking Lot C Renovation - Additional Funding	1,800,000
• Lake St. Clair - Exit Road Re-Paving	1,200,000
• Hudson Mills – Splash Pad Construction	1,000,000
• Lake St. Clair - Daysail Trail Development– Net \$500,000 Anticipated Grant Reimbursement	700,000

In total, the 2025 Metroparks General Fund Budget as presented for approval is designed to position the Metroparks to support the achievement of our goals outlined in the Strategic Plan, ADA Transition Plan and Park Master Plans. It will also be able to provide the region with outstanding opportunities to get outside safely; to recharge in the beauty and nature of southeast Michigan; and to ensure that these resources will be available to all for many, many years to come.

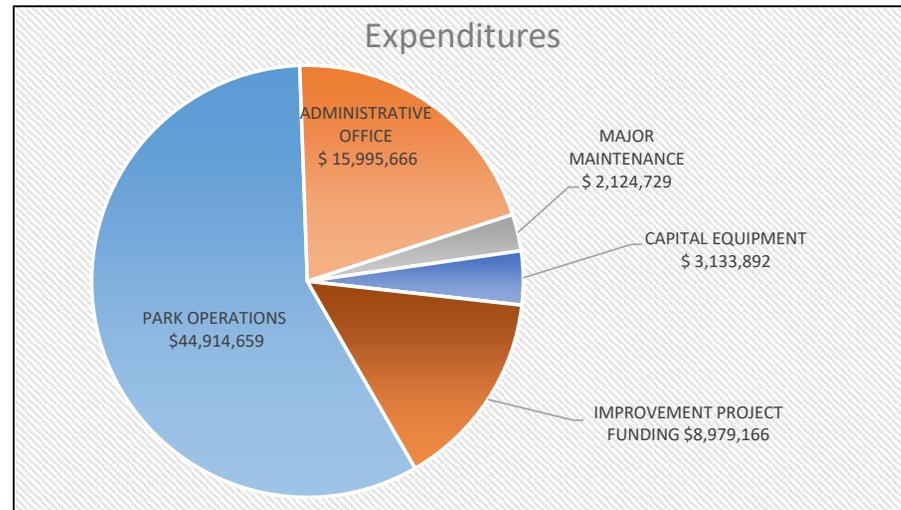
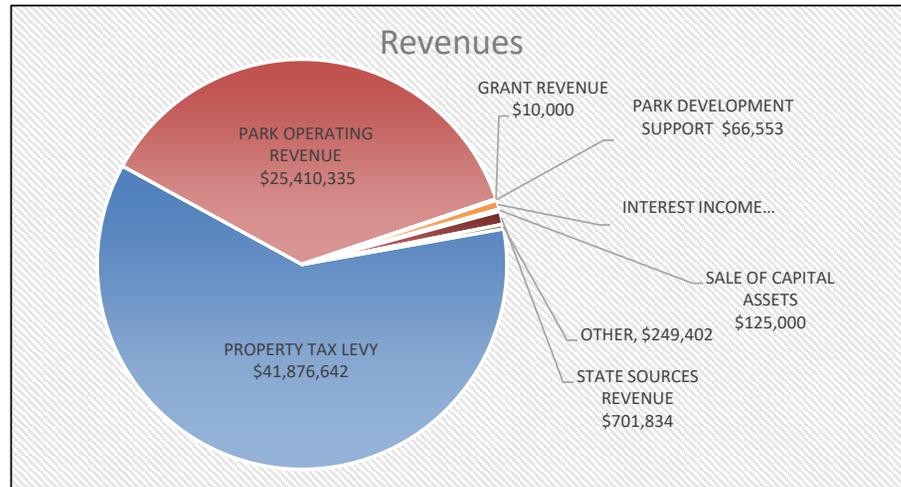


BUDGETED REVENUES

PROPERTY TAX LEVY	\$41,876,642
PARK OPERATING REVENUE	25,410,335
GRANT REVENUE	10,000
PARK DEVELOPMENT SUPPORT	66,553
ADMINISTRATIVE DEVELOPMENT SUPPORT	-
INTEREST INCOME	500,000
SALE OF CAPITAL ASSETS	125,000
STATE SOURCES REVENUE	701,834
OTHER	249,402
TOTAL BUDGETED REVENUES - 2025	<u>\$ 68,939,766</u>

BUDGETED EXPENDITURES

PARK OPERATIONS	\$44,914,659
ADMINISTRATIVE OFFICE	15,995,666
MAJOR MAINTENANCE	2,124,729
CAPITAL	
EQUIPMENT	3,133,892
LAND ACQUISITION	-
CAPITAL PROJECT FUND	
IMPROVEMENT PROJECTS	11,587,150
TOTAL BUDGETED EXPENDITURES - 2025	<u>\$ 77,756,096</u>
USE OF FUND BALANCE	<u>\$ (8,816,330)</u>



GENERAL FUND SUMMARY

HURON-CLINTON METROPARKS

2025 BUDGET

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
<u>BUDGETED REVENUES</u>				
ADMINISTRATIVE				
PROPERTY TAX LEVY	\$ 36,478,131	\$ 39,380,080	\$ 39,379,432	\$ 41,876,642
GRANT REVENUE	62,909	85,226	55,225	10,000
DEVELOPMENT SUPPORT	39,723	3,849	9,810	-
INTEREST INCOME	1,509,920	816,499	1,317,205	500,000
SALE OF CAPITAL ASSETS	492,574	125,000	125,000	125,000
STATE SOURCES REVENUE	717,070	753,408	717,046	701,834
OTHER	600,024	106,752	146,505	249,402
PARK OPERATIONS				
OPERATING REVENUE	24,763,225	24,836,029	25,838,291	25,410,335
PARK DEVELOPMENT SUPPORT	117,616	45,495	128,999	66,553
TOTAL BUDGETED REVENUES - 2025	<u>\$ 64,781,192</u>	<u>\$ 66,152,339</u>	<u>\$ 67,717,513</u>	<u>\$ 68,939,766</u>
<u>BUDGETED EXPENDITURES</u>				
PARK OPERATIONS	\$ 37,510,435	\$ 42,652,832	\$ 42,155,409	\$ 44,914,659
ADMINISTRATIVE OFFICE	14,922,668	14,337,684	12,473,799	15,995,666
MAJOR MAINTENANCE	2,070,757	3,859,603	1,499,359	2,124,729
CAPITAL				
EQUIPMENT	3,737,635	4,167,598	3,897,985	3,133,892
LAND ACQUISITION	-	-	-	-
CAPITAL PROJECT FUND				
IMPROVEMENT PROJECT FUNDING	6,215,377	11,258,775	9,971,628	11,587,150
TOTAL BUDGETED EXPENDITURES - 2025	<u>\$ 64,456,872</u>	<u>\$ 76,276,493</u>	<u>\$ 69,998,180</u>	<u>\$ 77,756,096</u>
NET INCREASE (USE) OF FUND BALANCE	<u>\$ 324,321</u>	<u>\$ (10,124,154)</u>	<u>\$ (2,280,667)</u>	<u>\$ (8,816,330)</u>



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REVENUE

Photo: Kensington Metropark

REVENUE SOURCES

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2025 is \$68,939,766.

❖ **Property Taxes**

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2024 tax rate of .2070 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This is the eighth year the rate has decreased since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2024 taxable values was 1.051%. This tax will be levied in December, 2024 and will provide funding for the 2025 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of “captured” tax revenues that results from the large number of tax abatement programs throughout the counties, and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2024 of \$41,876,642 represents a 6.49% increase from the 2023 net tax levy of \$39,154,893.

COUNTY	TOTAL 2024 TAXABLE VALUE	HCMA 1/4 MILL LEVY (0.00025)	HCMA REDUCED TAXABLE VALUE (0.0002062)	EST. WRITE OFF DUE TO TAX ABATEMENT PROGRAMS	HCMA EST. LEVY TO BE COLLECTED
LIVINGSTON	12,593,366,241	3,148,342	2,596,752	35,000	2,561,752
MACOMB	37,806,762,928	9,451,691	7,795,755	45,000	7,750,755
OAKLAND	80,175,637,545	20,043,909	16,532,216	425,000	16,107,216
WASHTENAW	23,075,545,650	5,768,886	4,758,178	70,000	4,688,178
WAYNE	55,013,295,807	13,753,324	11,343,742	575,000	10,768,742
FIVE COUNTY TOTAL	\$ 208,664,608,171	\$ 52,166,152	\$ 43,026,642	\$ 1,150,000	\$ 41,876,642

❖ **Park Operating Revenue**

Fees and charges implemented by the parks throughout the Authority total a proposed \$25,410,335 for the 2025 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is an \$427,956 decrease from the 2024 projected park operation revenue. Park fees and rates for activities, rental spaces, etc. will remain consistent with the 2024 approved rates.

❖ **Grant Revenue**

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the general fund. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. There is \$10,000 proposed for 2025.

❖ **Interest Revenue**

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$500,000 in 2025. Interest rates have remained high throughout 2024. The amount budgeted for 2025 reflects a conservative estimate based on this.

❖ **Sale of Capital Assets**

Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. The portion of the auction proceeds that is generated by capital equipment is projected to produce \$125,000. Revenue from non-capital auction items are recorded elsewhere.

❖ **State Sources**

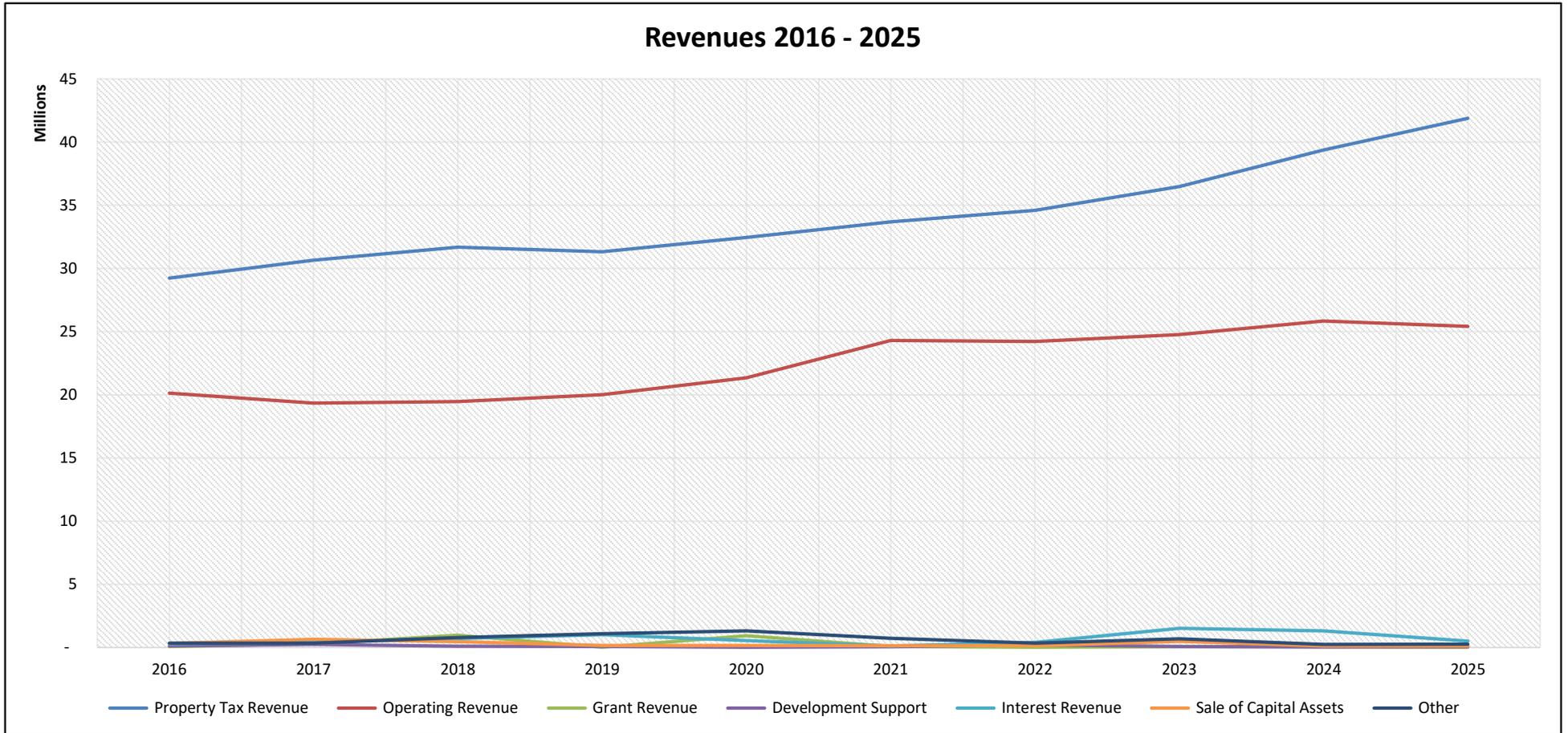
Beginning in 2016 the state of Michigan implemented a phased elimination of certain personal property taxation. The legislation also included a mechanism to reimburse government agencies for some portion of revenue lost due to the change. The Metroparks initially included these reimbursements with property tax revenue. Beginning in 2019 the funds were appropriately reflected in revenue from State Sources. For 2025 the reimbursement amount is budgeted at \$701,834.

❖ **Other**

This revenue source represents one-time or unusual payments as well as the proceeds of sale of non-capital surplus. Past examples include insurance settlements, rate stabilization payments and other similar items. There is \$256,922 proposed for 2025.

TEN YEAR HISTORY

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Property Tax Revenue	29,246,499	30,658,374	31,675,974	31,312,009	32,457,957	33,693,345	34,599,661	36,478,131	39,379,432	41,876,642
Operating Revenue	20,130,849	19,340,845	19,460,102	20,016,453	21,338,184	24,293,442	24,222,352	24,763,225	25,838,291	25,410,335
Grant Revenue	76,182	284,871	976,902	16,829	935,632	89,548	28,760	62,909	55,225	10,000
Development Support	130,674	245,689	99,288	82,561	12,520	53,781	214,107	74,592	45,758	59,033
Interest Revenue	287,928	449,196	707,124	1,016,519	549,839	118,192	410,121	1,509,920	1,317,205	500,000
State Sources	-	-	-	1,174,968	597,755	645,395	640,876	717,070	717,046	701,834
Sale of Capital Assets	319,165	643,421	473,716	160,318	170,085	149,650	140,400	492,574	125,000	125,000
Other	339,905	351,495	791,122	1,091,389	1,316,447	729,636	351,163	682,771	239,556	256,922
Grand Total	50,531,202	51,973,891	54,184,228	54,871,046	57,378,419	59,772,987	60,607,440	64,781,192	67,717,513	68,939,766



HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING REVENUE
SUMMARY BY PARK

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
100 Administrative Office	\$ 1,038,619	\$ 928,573	\$ 980,659	\$ 770,474
102 Lake St. Clair	3,050,834.11	2,918,938.00	3,102,267.00	2,981,866.00
104 Kensington	5,596,546.80	5,723,506.11	5,862,109.00	5,782,421.00
106 Lower Huron/Willow/Oakwoods	3,119,868.47	3,185,865.32	3,413,411.00	3,243,653.00
108 Hudson Mills/Dexter/Delhi	1,683,058.50	1,658,608.64	1,798,027.00	1,847,635.00
109 Stony Creek	5,026,561.74	5,020,522.86	5,140,303.00	5,129,866.00
112 Lake Erie	1,900,532.42	1,943,156.00	2,007,700.00	1,979,600.00
113 Wolcott Mill	210,558.96	181,056.95	211,626.00	179,042.00
115 Indian Springs	1,770,056.21	1,816,991.00	1,831,837.00	1,872,551.00
116 Huron Meadows	1,484,205.52	1,504,306.00	1,619,351.00	1,689,780.00
	<u>\$ 24,880,842</u>	<u>\$ 24,881,524</u>	<u>\$ 25,967,290</u>	<u>\$ 25,476,888</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING REVENUE

SUMMARY BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
380 Outside Lease/Rent	\$ 319,935	\$ 219,688	\$ 312,797	\$ 310,144
531 Pool	378,518	352,300	366,665	363,850
532 Waterpark	689,944	690,000	843,652	813,500
535 Sprayzone	270,490	272,056	237,270	257,441
537 Riplide	116,988	136,000	111,363	115,800
538 Beach	388,197	377,387	398,861	407,543
540 Dockage/Boat Storage	490,412	461,568	449,054	467,531
550 Boat Rental	428,218	432,695	435,026	430,840
560 Excursion Boat	35,400	35,494	42,490	38,696
565 Plaza Concession	41,667	35,000	38,792	35,000
580 Cross Country Skiing	52,775	80,130	30,290	46,742
590 Tolling	10,924,938	11,010,895	11,002,015	10,662,232
610 Family Camping	96,204	91,650	98,682	72,972
615 Group Camping	17,702	22,012	22,318	20,655
630 Activity Center Rental	144,500	141,100	141,500	143,600
635 Mobile Stage	5,625	6,000	9,650	5,400
640 Shelter Reservations	464,878	460,475	481,238	456,750
650 Golf Course	8,607,408	8,800,688	9,554,353	9,569,219
655 Par 3/Foot Golf	66,945	60,201	67,695	62,800
660 Disc/Adventure Golf	246,231	259,474	229,143	228,830
670 Trackless Train	286	500	300	1
700 Special Events	166,166	115,817	125,388	113,176
880 Interpretive Center/Mill	171,509	131,213	181,108	185,865
881 Farm Learning Center	323,055	285,820	325,666	291,041
882 Mobile Learning Center	44,240	38,175	52,718	36,000
883 Environmental Discovery Center	14,464	20,375	20,911	22,310
884 Community Outreach Interpretive	175	11,120	11,122	20,533
990 General	163,862	129,496	173,328	89,622
991 Joint Government Maintence	210,112	204,195	203,895	208,795
	<u>\$ 24,880,842</u>	<u>\$ 24,881,524</u>	<u>\$ 25,967,290</u>	<u>\$ 25,476,888</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 319,938	\$ 219,688	\$ 312,797	\$ 310,144
590 Tolling	717,423	708,885	667,544	460,330
990 General	1,261	0	318	0
100 Administrative Office Total	\$ 1,038,622	\$ 928,573	\$ 980,659	\$ 770,474
102 Lake St. Clair				
531 Pool	\$ 277,114	\$ 251,200	\$ 270,430	\$ 261,200
540 Dockage/Boat Storage	141,684	123,100	129,484	124,100
565 Plaza Concession	41,667	35,000	38,792	35,000
590 Tolling	2,033,136	2,012,902	2,110,081	2,026,129
630 Activity Center Rental	37,425	42,500	48,075	42,500
640 Shelter Reservations	97,476	75,250	94,937	75,250
655 Par 3/Foot Golf	66,945	60,201	67,695	62,800
660 Disc/Adventure Golf	51,506	49,200	46,420	47,000
670 Trackless Train	286	500	300	1
700 Special Events	70,616	58,700	55,516	49,901
880 Interpretive Center/Mill	37,245	27,450	46,726	75,250
990 General	16,600	3,800	14,676	3,600
991 Joint Government Maint	179,135	179,135	179,135	179,135
102 Lake St. Clair Total	\$ 3,050,834	\$ 2,918,938	\$ 3,102,267	\$ 2,981,866
104 Kensington				
535 Sprayzone	\$ 270,490	\$ 272,056	\$ 237,270	\$ 257,441
538 Beach	130,499	129,662	121,165	126,351
540 Dockage/Boat Storage	71,698	74,368	72,317	73,031
550 Boat Rental	200,412	200,650	202,876	198,990
560 Excursion Boat	35,400	35,494	42,490	38,696
580 Cross Country Skiing	7,605	11,525	4,917	6,797
590 Tolling	2,908,803	2,938,136	3,002,352	2,963,709

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
104 Kensington-continued				
615 Group Camping	6,602	8,712	7,697	8,005
635 Mobile Stage	3,825	4,800	8,550	4,200
640 Shelter Reservations	112,550	120,150	116,767	113,400
650 Golf Course	1,398,864	1,501,122	1,578,344	1,593,096
660 Disc/Adventure Golf	125,389	128,879	113,244	116,345
700 Special Events	38,813	29,765	39,197	31,600
880 Interpretive Center/Mill	34,796	28,870	37,343	28,520
881 Farm Learning Center	193,069	181,706	202,920	192,140
882 Mobile Learning Center	14,990	17,675	21,314	11,000
990 General	39,827	36,636	50,346	15,800
991 Joint Government Maint	2,913	3,300	3,000	3,300
104 Kensington Total	<u>\$ 5,596,547</u>	<u>\$ 5,723,506</u>	<u>\$ 5,862,109</u>	<u>\$ 5,782,421</u>
106 Lower Huron/Will/Oakwoods				
531 Pool	\$ 101,404	\$ 101,100	\$ 96,235	\$ 102,650
532 Waterpark	689,944	690,000	843,652	813,500
550 Boat Rental	10,329	10,550	10,508	10,350
590 Tolling	1,111,091	1,166,680	1,123,225	1,096,870
610 Family Camping	43,185	44,300	43,299	11,500
615 Group Camping	1,938	2,100	2,832	1,600
640 Shelter Reservations	91,750	81,500	86,650	83,000
650 Golf Course	1,019,101	1,032,915	1,148,543	1,058,000
660 Disc/Adventure Golf	3,838	4,000	1,600	1,600
700 Special Events	13,603	11,550	15,470	14,600
880 Interpretive Center/Mill	17,432	16,250	15,740	18,250
882 Mobile Learning Center	13,349	10,000	11,335	10,000
884 Community Outreach Interpretive	175	11,120	11,122	20,533
990 General	2,731	3,800	3,200	1,200
106 Lower Huron/Will/Oakwoods Total	<u>\$ 3,119,868</u>	<u>\$ 3,185,865</u>	<u>\$ 3,413,411</u>	<u>\$ 3,243,653</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
550 Boat Rental	\$ 64,004	\$ 67,500	\$ 64,702	\$ 64,500
590 Tolling	587,933	544,005	547,336	569,531
615 Group Camping	3,612	4,150	3,929	4,000
640 Shelter Reservations	21,700	28,000	24,500	26,500
650 Golf Course	917,241	931,342	1,063,038	1,106,940
660 Disc/Adventure Golf	31,268	30,675	32,489	30,825
700 Special Events	8,328	10,500	7,786	9,000
880 Interpretive Center/Mill	21,259	17,169	19,567	13,939
990 General	17,910	21,768	31,180	14,300
991 Joint Government Maint	9,804	3,500	3,500	8,100
108 Hudson Mills/Dexter/Delhi Total	\$ 1,683,059	\$ 1,658,609	\$ 1,798,027	\$ 1,847,635
109 Stony Creek				
537 Ripslide	\$ 116,988	\$ 136,000	\$ 111,363	\$ 115,800
538 Beach	257,697	247,725	277,696	281,192
540 Dockage/Boat Storage	58,300	51,000	57,000	57,000
550 Boat Rental	153,473	153,995	156,940	157,000
580 Cross Country Skiing	3,980	5,045	3,125	5,295
590 Tolling	2,556,039	2,629,998	2,522,592	2,531,290
610 Family Camping	53,019	47,350	55,383	61,472
630 Activity Center Rental	500	0	0	0
635 Mobile Stage	1,800	1,200	1,100	1,200
640 Shelter Reservations	105,802	113,100	111,925	113,100
650 Golf Course	1,501,469	1,474,720	1,650,090	1,654,900
660 Disc/Adventure Golf	34,231	46,720	35,390	33,060
700 Special Events	31,466	2,002	2,630	3,400

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
109 Stony Creek-continued				
880 Interpretive Center/Mill	40,684	22,271	45,090	29,705
882 Mobile Learning Center	15,901	10,500	20,070	15,000
990 General	76,953	60,637	71,650	52,192
991 Joint Government Maint	18,260	18,260	18,260	18,260
109 Stony Creek Total	\$ 5,026,562	\$ 5,020,523	\$ 5,140,304	\$ 5,129,866
112 Lake Erie				
531 Pool	\$ -	\$ -	\$ -	\$ -
540 Dockage/Boat Storage	218,730	213,100	190,253	213,400
590 Tolling	575,682	571,000	593,400	580,000
640 Shelter Reservations	11,350	11,000	14,000	14,000
650 Golf Course	1,067,106	1,124,156	1,189,125	1,147,500
700 Special Events	3,340	3,300	3,362	3,400
880 Interpretive Center/Mill	16,513	19,200	16,642	20,200
990 General	7,811	1,400	918	1,100
112 Lake Erie Total	\$ 1,900,532	\$ 1,943,156	\$ 2,007,700	\$ 1,979,600
113 Wolcott Mill				
590 Tolling	\$ 46,394	\$ 42,215	\$ 51,433	\$ 42,215
615 Group Camping	5,550	7,050	7,860	7,050
630 Activity Center Rental	19,275	17,500	19,725	20,000
640 Shelter Reservations	5,775	9,375	8,387	9,375
700 Special Events	0	0	600	700
880 Interpretive Center/Mill	3,579	3	0	1
881 Farm Learning Center	129,986	104,114	122,746	98,901
990 General	0	800	875	800
113 Wolcott Total Mill	\$ 210,559	\$ 181,057	\$ 211,626	\$ 179,042

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
115 Indian Springs				
590 Tolling	\$ 334,261	\$ 344,374	\$ 334,586	\$ 343,069
630 Activity Center Rental	87,300	81,100	73,700	81,100
640 Shelter Reservations	10,775	12,100	14,972	13,125
650 Golf Course	1,322,536	1,358,387	1,386,676	1,411,742
883 Environmental Disc Ctr	14,464	20,375	20,911	22,310
990 General	720	655	992	1,205
115 Indian Springs Total	<u>\$ 1,770,056</u>	<u>\$ 1,816,991</u>	<u>\$ 1,831,837</u>	<u>\$ 1,872,551</u>
116 Huron Meadows				
580 Cross Country Skiing	\$ 41,190	\$ 63,560	\$ 22,248	\$ 34,650
590 Tolling	54,175	52,700	49,466	49,089
640 Shelter Reservations	7,700	10,000	9,100	9,000
650 Golf Course	1,381,091	1,378,046	1,538,537	1,597,041
990 General	50	0	0	0
116 Huron Meadows Total	<u>\$ 1,484,206</u>	<u>\$ 1,504,306</u>	<u>\$ 1,619,351</u>	<u>\$ 1,689,780</u>
Grand Total	<u><u>\$ 24,880,842</u></u>	<u><u>\$ 24,881,524</u></u>	<u><u>\$ 25,967,290</u></u>	<u><u>\$ 25,476,888</u></u>



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EXPENDITURES

Photo: Stony Creek Metropark

EXPENDITURES

The Huron Clinton Metroparks general fund expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Equipment purchases 2. Land acquisition and 3. Capital Project Funding. Total budgeted expenditures for 2025 are \$77,756,096

❖ **Park Operating**

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2025 expenditure budget for park operations is \$44,914,659. This represents an increase of 6.55% over the 2024 projected expenditures.

Key factors affecting this budgeted increase include the following:

- Increase in the part time wages
- Increase of full time wage scale at the contractual rate of 3%
- Increases in outside services, uniforms, memberships, and tools/equipment increasing contractual services by 16%

❖ **Administrative Office**

General administration expenses reflect the cost of running the Authority's centralized Administrative Office (AO), which covers full & part time employees, materials, supplies and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2025 expenditure budget of \$15,995,666. This is an increase of 28.2% under the 2024 projected expenditures. This includes 1 new Full Time Position, various consulting expenses, and Board approved wage increases caused the percent change. Shifts between park operations and administrative office accounts in natural resources and police offset each other.

❖ **Major Maintenance**

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2025, Metropark major maintenance projects are projected to cost \$2,124,729.

EXPENDITURES-continued

❖ **Capital**

1. Equipment – Any equipment having an individual value in excess of \$5,000 is capitalized. 2025 budgeted capital equipment purchases total \$3,133,892. One of the priorities of the Metroparks for 2025 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2025 include:

Park	Equipment Description	Amount
Stony Creek	Golf Cart Fleet	\$ 565,000
Stony Creek	Mower	\$ 150,500
Hudson Mills	Mower	\$ 150,500
Lower Huron	Loader	\$ 134,000

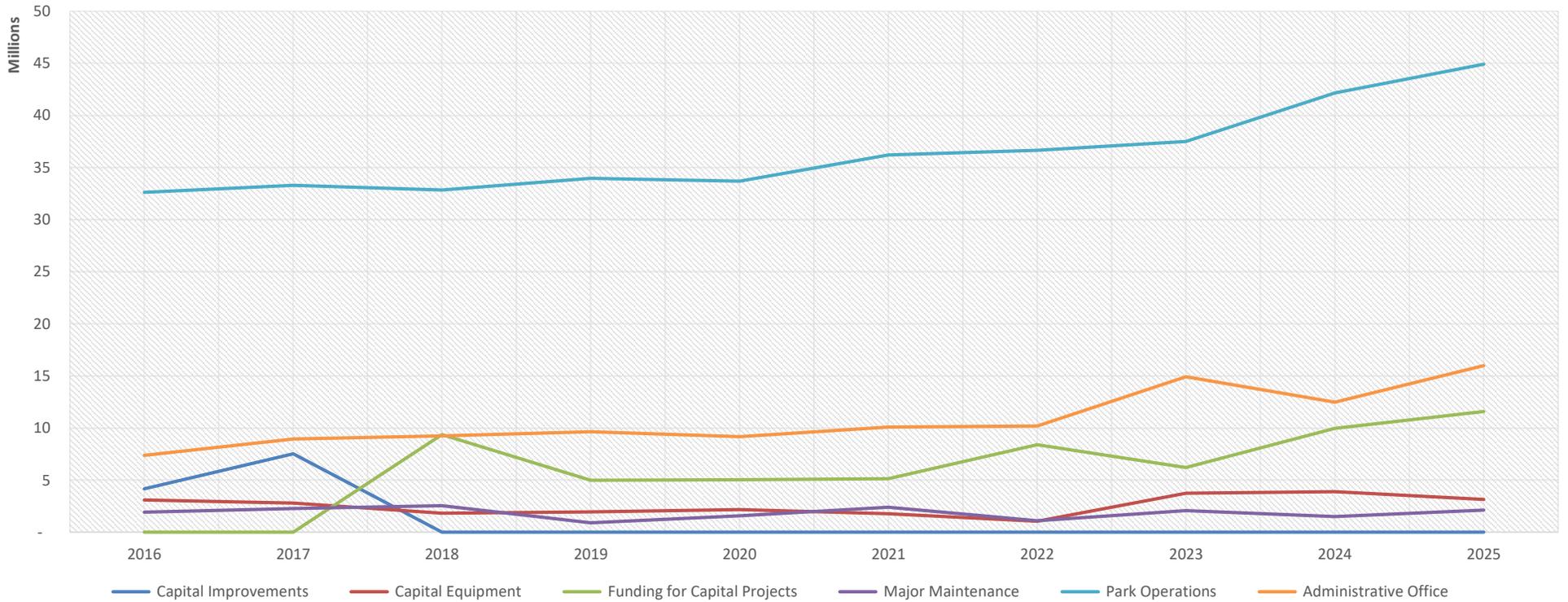
2. Land Acquisition – This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2025 fiscal year.
3. Capital Project Funding – The transfer will cover the projects in the Capital Project Fund (CPF) that exceed the Authority’s \$10,000 capitalization limit. Throughout 2025, the Authority is proposing to provide the CPF with \$11,587,150 of net funding to use on capital improvement projects. The total amount of new project added to the CPF for 2025 is \$12,887,150 million. Funding is also anticipated from grants & donations of \$1,300,000. These projects enhance the Authority’s recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant projects for 2025 are:

Park	Project Description	Amount
Lake St Clair	Electrical Grid Replacement	\$ 3,000,000
Lake St Clair	Greening of Parking Lot C Renovation-Additional Funding	\$ 1,800,000
Lake St Clair	Exit Road Repaving	\$1,200,000
Hudson Mills	Splash Pad Construction	\$1,000,000

TEN YEAR HISTORY

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Park Operations	32,622,291	33,299,766	32,843,622	33,958,676	33,688,714	36,204,286	36,645,289	37,510,435	42,155,409	44,914,659
Administrative Office	7,371,708	8,949,676	9,254,286	9,641,366	9,175,295	10,096,921	10,201,419	14,922,668	12,473,799	15,995,666
Major Maintenance	1,926,211	2,270,025	2,546,143	900,469	1,587,804	2,387,447	1,091,522	2,070,757	1,499,359	2,124,729
Capital Improvements	4,159,886	7,523,358	-	-	-	-	-	-	-	-
Capital Equipment	3,089,427	2,801,065	1,836,784	1,957,397	2,175,922	1,769,466	1,042,721	3,737,635	3,897,985	3,133,892
Land Acquisition	5,056	10,900	-	3,400	57,527	789,638	-	-	-	-
Funding for Capital Projects	-	-	9,377,264	4,992,303	5,040,253	5,141,398	8,408,482	6,215,377	9,971,628	11,587,150
	49,174,579	54,854,790	55,858,099	51,453,611	51,725,515	56,389,155	57,389,433	64,456,872	69,998,180	77,756,096

Expenditures 2016 - 2025





OPERATING EXPENDITURES

Photo: Detroit John R. King Academy

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES
SUMMARY BY PARK

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
100 Administrative Office	\$ 69,040	\$ 92,900	\$ 70,956	\$ 1,425,892
102 Lake St. Clair	4,610,788	5,477,412	5,221,431	5,476,948
104 Kensington	8,224,732	8,995,927	8,921,885	8,969,929
106 Lower Huron/Willow/Oakwoods	7,195,702	8,394,371	8,495,280	8,507,090
108 Hudson Mills/Dexter/Delhi	2,983,037	3,285,042	3,225,796	3,449,446
109 Stony Creek	5,835,683	6,611,871	6,668,098	6,768,456
112 Lake Erie	3,768,444	4,315,800	4,198,021	4,490,886
113 Wolcott Mill	1,410,290	1,647,360	1,557,269	1,741,274
115 Indian Springs	2,127,329	2,387,743	2,380,454	2,538,876
116 Huron Meadows	1,285,389	1,444,406	1,416,219	1,545,861
	<u>\$ 37,510,435</u>	<u>\$ 42,652,832</u>	<u>\$ 42,155,409</u>	<u>\$ 44,914,659</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES
SUMMARY BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
180 Natural Resources	\$ 895,093	\$ 1,081,170	\$ 1,128,726	\$ 1,433,961
380 Outside Lease/Rent	35,097	36,050	35,915	36,992
531 Pool	665,913	756,790	714,269	897,760
532 Waterpark	873,756	1,020,441	1,073,044	1,088,443
535 Sprayzone	196,793	250,849	234,751	245,356
537 Ripslide	41,524	26,091	19,762	32,445
538 Beach	594,971	582,742	579,612	637,353
540 Dockage/Boat Storage	197,818	252,337	225,243	257,743
550 Boat Rental	239,011	335,800	328,937	340,393
560 Excursion Boat	31,960	53,346	46,659	55,383
565 Plaza Conession	3,734	7,215	7,027	7,430
580 Cross Country Skiing	76,361	112,586	85,333	129,432
590 Tolling	1,255,512	1,341,835	1,300,623	1,360,812
610 Family Camping	25,645	34,591	31,714	33,662
615 Group Camping	8,493	8,910	8,133	9,091
630 Activity Center Rental	83,540	118,771	108,363	125,675
635 Mobile Stage	2,164	977	0	5,071
640 Shelter Reservations	5,897	6,482	5,982	1,600
650 Golf Course	5,649,238	6,065,947	6,277,836	6,078,341
655 Par 3/Foot Golf	119,379	141,391	123,093	142,592
660 Disc/Adventure Golf	136,544	178,849	164,381	177,850
670 Trackless Train	38,587	44,630	37,345	42,830
700 Special Events	370,685	425,518	390,822	258,362
710 Administrative	4,808,241	5,581,462	5,543,436	7,071,967
730 Police	5,064,182	6,373,144	6,070,830	6,216,517
870 Wildlife Management	134,041	58,631	46,282	177,155
880 Interpretive Center/Mill	1,846,006	2,104,012	2,000,348	2,161,871
881 Farm Learning Center	1,755,489	2,100,755	2,012,432	2,192,361
882 Mobile Learning Center	551,613	646,304	645,634	669,124
883 Environmental Discovery Center	427,826	469,928	440,913	487,622
884 Community Outreach Interpretive	270,820	489,470	460,104	642,502
990 General	11,026,393	11,825,761	11,872,558	11,762,245
991 Joint Government Maintenance	78,107	120,046	135,302	134,718
	<u>\$ 37,510,435</u>	<u>\$ 42,652,832</u>	<u>\$ 42,155,409</u>	<u>\$ 44,914,659</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 35,097	\$ 36,050	\$ 35,915	\$ 36,992
590 Tolling	33,951	31,700	35,041	32,400
710 Administrative	0	25,150	0	1,356,500
100 Administrative Office Total	\$ 69,040	\$ 92,900	\$ 70,956	\$ 1,425,892
102 Lake St. Clair				
180 Natural Resources	\$ 52,418	\$ 145,735	\$ 112,248	\$ 179,259
531 Pool	302,380	410,677	342,574	422,360
535 Sprayzone	8,225	13,647	10,026	11,955
538 Beach	19,620	18,899	18,456	26,264
540 Dockage/Boat Storage	82,723	100,312	91,233	98,407
565 Plaza Concession	3,734	7,215	7,027	7,430
590 Tolling	152,633	155,695	147,461	152,524
630 Activity Center Rental	38,116	65,659	62,433	66,036
640 Shelter Reservations	0	1,082	582	1,100
655 Par 3/Foot Golf	119,379	141,391	123,093	142,592
660 Disc/Adventure Golf	19,448	22,391	20,144	28,975
670 Trackless Train	38,587	44,630	37,345	42,830
700 Special Events	64,265	76,919	67,346	62,493
710 Administrative	714,012	879,259	848,014	891,570
730 Police	729,711	934,994	939,845	880,858
870 Wildlife Management	16,778	18,200	15,678	18,200
880 Interpretive Center/Mill	318,049	369,965	357,306	405,723
990 General	1,872,485	2,000,557	1,925,603	1,975,705
991 Joint Government Maint	58,224	70,184	95,017	62,668
102 Lake St. Clair Total	\$ 4,610,788	\$ 5,477,412	\$ 5,221,431	\$ 5,476,948

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
104 Kensington				
180 Natural Resources	\$ 202,165	\$ 171,382	\$ 223,712	\$ 217,450
535 Sprayzone	181,094	230,597	218,306	215,750
538 Beach	217,034	218,714	212,271	249,945
540 Dockage/Boat Storage	1,617	3,976	3,355	2,629
550 Boat Rental	134,830	176,344	171,577	178,643
560 Excursion Boat	31,960	53,346	46,659	55,383
580 Cross Country Skiing	15,131	22,977	13,781	24,830
590 Tolling	368,943	380,142	367,220	387,740
615 Group Camping	638	775	50	805
635 Mobile Stage	242	977	0	5,071
650 Golf Course	824,783	904,052	945,970	909,553
660 Disc/Adventure Golf	88,061	109,786	100,989	96,853
700 Special Events	75,468	85,437	81,130	71,961
710 Administrative	941,690	1,079,792	1,099,933	1,107,985
730 Police	1,179,243	1,451,068	1,292,797	1,243,168
870 Wildlife Management	44,280	15,110	14,455	41,960
880 Interpretive Center/Mill	387,851	437,500	413,304	456,181
881 Farm Learning Center	866,658	1,029,348	1,015,907	1,066,108
882 Mobile Learning Center	189,717	171,881	170,185	177,302
990 General	2,469,515	2,434,204	2,523,209	2,427,624
991 Joint Government Maint	3,812	18,519	7,075	32,988
104 Kensington Total	\$ 8,224,732	\$ 8,995,927	\$ 8,921,885	\$ 8,969,929
106 Lower Huron/Willow/Oakwoods				
180 Natural Resources	\$ 149,402	\$ 188,328	\$ 196,455	\$ 183,289
531 Pool	316,799	304,759	334,824	319,856
532 Waterpark	873,756	1,020,441	1,073,044	1,088,443
550 Boat Rental	4,690	7,307	7,307	9,324
590 Tolling	284,579	311,777	311,433	321,544

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
106 Lower Huron/Willow/Oakwoods-continued				
610 Family Camping	7,255	10,567	5,763	9,276
615 Group Camping	1,174	1,330	1,378	1,380
650 Golf Course	730,458	779,093.18	844,927	830,562
660 Disc/Adventure Golf	55	6,300.00	2,300	1,300
700 Special Events	52,548	62,448.00	52,952	23,350
710 Administrative	813,754	926,161.22	906,969	922,082
730 Police	948,130	1,131,227.36	1,160,094	1,048,019
870 Wildlife Management	16,576	800.00	800	13,780
880 Interpretive Center/Mill	298,817	336,362.33	335,056	340,037
882 Mobile Learning Center	177,887	308,729.06	304,624	318,920
884 Community Outreach Interpretive	270,820	489,469.76	460,104	642,502
990 General	2,249,003	2,509,271.95	2,497,250	2,433,426
106 Lower Huron/Willow/Oakwoods Total	\$ 7,195,702	\$ 8,394,371	\$ 8,495,280	\$ 8,507,090
108 Hudson Mills/Dexter/Delhi				
180 Natural Resources	\$ 106,357	\$ 78,613	\$ 85,696	\$ 226,377
550 Boat Rental	2,401	8,124	8,074	3,400
580 Cross Country Skiing	933	7,206	4,090	7,511
590 Tolling	92,799	113,827	108,693	111,328
615 Group Camping	597	640	640	640
650 Golf Course	649,123	734,244	728,513	768,754
660 Disc/Adventure Golf	8,915	13,762	15,498	15,917
700 Special Events	31,567	43,714	36,316	23,248
710 Administrative	551,657	607,645	591,439	624,985
730 Police	631,119	688,090	673,150	652,447
870 Wildlife Management	9,004	501	500	18,695
880 Interpretive Center/Mill	132,326	148,625	106,954	148,097
990 General	752,955	815,179	839,461	815,909
991 Joint Government Maint	13,284	24,873	26,772	32,138
108 Hudson Mills/Dexter/Delhi Total	\$ 2,983,037	\$ 3,285,042	\$ 3,225,796	\$ 3,449,446

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
109 Stony Creek				
180 Natural Resources	\$ 107,205	\$ 211,495	\$ 190,996	\$ 236,170
537 Ripslide	41,475	26,091	19,762.00	32,445
538 Beach	358,317	345,130	348,885.00	361,144
540 Dockage/Boat Storage	21,964	18,052	6,330.00	15,217
550 Boat Rental	97,090	144,025	141,979.00	149,026
580 Cross Country Skiing	2,651	4,804	4,674.00	6,035
590 Tolling	165,459	170,968	162,422.00	185,903
610 Family Camping	18,391	24,024	25,951.00	24,386
635 Mobile Stage	1,922	0	0	0
650 Golf Course	992,898	1,026,480	1,084,214	991,184
660 Disc/Adventure Golf	20,065	26,609	25,450	34,805
700 Special Events	92,571	84,410	93,144	50,060
710 Administrative	839,529	904,756	970,276	956,533
730 Police	775,616	1,097,948	1,079,136	1,135,665
870 Wildlife Management	26,877	16,109	12,700	39,044
880 Interpretive Center/Mill	347,053	397,993	386,212	407,650
882 Mobile Learning Center	184,009	165,693	170,825	172,902
990 General	1,739,804	1,940,813	1,938,704	1,963,363
991 Joint Government Maint	2,787	6,470	6,438	6,924
109 Stony Creek Total	\$ 5,835,683	\$ 6,611,871	\$ 6,668,098	\$ 6,768,456
112 Lake Erie				
180 Natural Resources	\$ 82,879	\$ 55,013	\$ 71,865	\$ 66,180
531 Pool	46,735	41,355	36,871	155,544
540 Dockage/Boat Storage	91,514	129,997	124,325	141,490
590 Tolling	81,270	91,245	93,073	80,836

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
112 Lake Erie-continued				
640 Shelter Reservations	5,897	5,400	5,400	500
650 Golf Course	798,988	928,141	930,605	865,164
700 Special Events	42,006	45,550	40,609	25,750
710 Administrative	602,064	714,920	699,154	751,388
730 Police	616,304	769,253	704,859	854,455
870 Wildlife Management	6,298	5,400	1,040	32,472
880 Interpretive Center/Mill	290,629	346,494	338,459	339,928
990 General	1,103,861	1,183,033	1,151,761	1,177,179
112 Lake Erie Total	\$ 3,768,444	\$ 4,315,800	\$ 4,198,021	\$ 4,490,886
113 Wolcott Mill				
180 Natural Resources	\$ 39,405	\$ 45,676	\$ 65,291	\$ 54,180
590 Tolling	7,291	9,045	4,530	9,785
615 Group Camping	6,085	6,165	6,065	6,266
630 Activity Center Rental	21,152	28,237	23,202	25,937
700 Special Events	0	9,650	5,194	0
710 Administrative	31,973	47,911	40,573	50,362
730 Police	83,647	72,234	30,557	95,950
880 Interpretive Center/Mill	71,281	67,074	63,057	64,255
881 Farm Learning Center	888,831	1,071,407	996,525	1,126,253
990 General	260,625	289,961	322,275	308,286
113 Wolcott Mill Total	\$ 1,410,290	\$ 1,647,360	\$ 1,557,269	\$ 1,741,274

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
115 Indian Springs				
180 Natural Resources	\$ 99,460	\$ 131,394	\$ 129,758	\$ 187,812
535 Sprayzone	7,474	6,605	6,419	17,651
580 Cross Country Skiing	471	2,274	2,390	8,094
590 Tolling	68,213	74,271	69,566	75,426
630 Activity Center Rental	24,272	24,875	22,728	33,702
650 Golf Course	881,840	889,017	932,081	905,075
700 Special Events	9,324	10,650	10,000	0
710 Administrative	243,382	317,096	308,783	327,776
730 Police	36,084	76,062	61,693	115,668
870 Wildlife Management	13,928	2,011	1,109	12,704
883 Environmental Disc Ctr	427,826	469,928	440,913	487,622
990 General	315,054	383,560	395,014	367,346
115 Indian Springs Total	<u>\$ 2,127,329</u>	<u>\$ 2,387,743</u>	<u>\$ 2,380,454</u>	<u>\$ 2,538,876</u>
116 Huron Meadows				
180 Natural Resources	\$ 55,802	\$ 53,533	\$ 52,705	\$ 83,244
580 Cross Country Skiing	57,174	75,325	60,398	82,962
590 Tolling	374	3,165	1,184	3,326
650 Golf Course	771,148	804,920	811,526	808,049
700 Special Events	2,935	6,740	4,131	1,500
710 Administrative	70,182	78,772	78,295	82,786
730 Police	64,335	152,268	128,699	190,287
870 Wildlife Management	300	500	0	300
990 General	263,140	269,183	279,281	293,407
116 Huron Meadows Total	<u>\$ 1,285,389</u>	<u>\$ 1,444,406</u>	<u>\$ 1,416,219</u>	<u>\$ 1,545,861</u>
Grand Total	<u><u>\$ 37,510,435</u></u>	<u><u>\$ 42,652,832</u></u>	<u><u>\$ 42,155,409</u></u>	<u><u>\$ 44,914,659</u></u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
9010 - Full Time Wages	\$ 10,971,062	\$ 12,076,750	\$ 12,191,065	\$ 12,674,595
9011 - Full Time Overtime	560,994	455,575	471,500	395,280
9013 - FT Benefits Pd to Emps	749,680	1,027,517	1,027,118	953,428
9014 - FT Benefits Pd for Emps	5,327,036	6,592,879	6,593,148	6,850,460
9020 - Part Time Wages	8,599,312	9,872,876	9,903,896	10,269,395
9021 - Part Time Overtime	74,997	73,625	64,670	66,875
9023 - PT Benefits Pd to Emps	18,976	4,651	4,520	4,740
9024 - PT Benefits Pd for Emps	886,851	830,093	823,219	894,609
	<u>\$ 27,188,908</u>	<u>\$ 30,933,965</u>	<u>\$ 31,079,136</u>	<u>\$ 32,109,382</u>
9110 - Operating Supplies	\$ 2,003,764	\$ 2,088,755	\$ 2,016,344	\$ 1,944,723
9130 - Tools/Equipment	603,376	1,061,304	729,616	777,358
9140 - Chemicals	524,867	575,091	566,353	596,092
9150 - Equipment Fuel	625,094	618,320	602,558	631,316
9160 - Uniforms	101,532	97,139	90,473	103,396
9170 - Resale Merchandise	888,839	928,132	1,014,383	968,132
9420 - Outside Services	2,896,298	3,329,256	3,072,933	4,700,885
9430 - Insurances	310,969	609,162	609,180	650,243
9440 - Utilities	2,069,925	2,028,144	2,027,781	2,111,905
9450 - Rents/Leases	186,542	224,784	208,911	174,766
9460 - Postage/Shipping	3,330	3,631	2,674	3,840
9510 - Memberships	5,780	11,649	7,708	11,711
9520 - Employee Development	97,230	143,449	126,013	131,312
9910 - Over/Under	(1,651)	(450)	846	(902)
9945 - Inventory Gain/Loss on Adjustment	5,633	500	500	500
	<u>\$ 10,321,527</u>	<u>\$ 11,718,867</u>	<u>\$ 11,076,273</u>	<u>\$ 12,805,277</u>
	<u><u>\$ 37,510,435</u></u>	<u><u>\$ 42,652,832</u></u>	<u><u>\$ 42,155,409</u></u>	<u><u>\$ 44,914,659</u></u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
100 Administrative Office				
Contractual Services				
9110 - Operating Supplies	\$ 41,538	\$ 42,850	\$ 42,715	\$ 42,492
9420 - Outside Services	26,627	49,150	27,341	1,382,500
9450 - Rents/Leases	875	900	900	900
Contractual Services Total	<u>\$ 69,040</u>	<u>\$ 92,900</u>	<u>\$ 70,956</u>	<u>\$ 1,425,892</u>
100 Administrative Office Total	<u>\$ 69,040</u>	<u>\$ 92,900</u>	<u>\$ 70,956</u>	<u>\$ 1,425,892</u>
102 Lake St. Clair				
Personnel Services				
9010 - Full Time Wages	\$ 1,335,881	\$ 1,500,602	\$ 1,525,394	\$ 1,503,219
9011 - Full Time Overtime	56,121	52,602	49,005	46,225
9013 - FT Benefits Pd to Emps	90,241	123,193	128,993	114,139
9014 - FT Benefits Pd for Emps	640,591	791,467	825,788	821,143
9020 - Part Time Wages	1,173,974	1,401,990	1,283,961	1,429,920
9021 - Part Time Overtime	5,136	5,812	4,389	5,400
9023 - PT Benefits Pd to Emps	2,377	723	663	723
9024 - PT Benefits Pd for Emps	115,099	110,545	100,026	118,617
Personnel Services Total	<u>\$ 3,419,421</u>	<u>\$ 3,986,934</u>	<u>\$ 3,918,219</u>	<u>\$ 4,039,385</u>
Contractual Services				
9110 - Operating Supplies	\$ 221,747	\$ 246,200	\$ 225,210	\$ 255,378
9130 - Tools/Equipment	110,128.45	137,831	92,631	121,452
9140 - Chemicals	62,084.56	69,255	66,880	72,334
9150 - Equipment Fuel	54,477.72	57,700	57,700	57,700
9160 - Uniforms	13,935.06	14,657	12,850	15,925
9170 - Resale Merchandise	4,947.54	6,330	7,471	6,650
9420 - Outside Services	340,622.57	501,862	401,795	445,313
9430 - Insurances	41,093.65	80,985	80,981	86,482
9440 - Utilities	315,690.84	336,688	334,194	336,933
9450 - Rents/Leases	16,499.10	19,731	14,283	18,120
9460 - Postage/Shipping	218.47	410	339	410
9510 - Memberships	809.75	2,505	250	1,016

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
102 Lake St. Clair				
Contractual Services-continued				
9520 - Employee Development	9,430	16,324	10,953	19,850
9910 - Over/Under	(1,440)	-	(2,325)	-
9945 - Inventory Gain/Loss on Adjustment	1,123	-	-	-
Contractual Services Total	<u>\$ 1,191,368</u>	<u>\$ 1,490,478</u>	<u>\$ 1,303,212</u>	<u>\$ 1,437,563</u>
102 Lake St. Clair Total	<u>\$ 4,610,788</u>	<u>\$ 5,477,412</u>	<u>\$ 5,221,431</u>	<u>\$ 5,476,948</u>
104 Kensington				
Personnel Services				
9010 - Full Time Wages	\$ 2,440,591	\$ 2,561,262	\$ 2,599,438	\$ 2,628,929
9011 - Full Time Overtime	147,603	93,495	97,625	83,851
9013 - FT Benefits Pd to Emps	164,428	215,637	218,084	196,460
9014 - FT Benefits Pd for Emps	1,169,209	1,374,838	1,401,098	1,413,140
9020 - Part Time Wages	1,923,138	2,154,235	2,229,365	2,142,768
9021 - Part Time Overtime	17,468	15,806	14,022	13,250
9023 - PT Benefits Pd to Emps	4,385	676	1,330	699
9024 - PT Benefits Pd for Emps	197,876	171,815	189,679	188,493
Personnel Services Total	<u>\$ 6,064,698</u>	<u>\$ 6,587,764</u>	<u>\$ 6,750,641</u>	<u>\$ 6,667,590</u>
Contractual Services				
9110 - Operating Supplies	\$ 415,999	\$ 426,958	\$ 416,431	\$ 406,360
9130 - Tools/Equipment	112,917	301,830	129,347	124,508
9140 - Chemicals	93,686	88,661	77,018	90,600
9150 - Equipment Fuel	140,577	143,759	130,007	152,875
9160 - Uniforms	24,733	20,991	19,537	20,830
9170 - Resale Merchandise	217,026	232,088	243,646	217,922
9420 - Outside Services	636,683	650,295	616,637	738,534
9430 - Insurances	62,200	123,895	123,891	132,393
9440 - Utilities	373,077	338,658	332,926	341,233
9450 - Rents/Leases	49,946	50,349	51,961	48,377
9460 - Postage/Shipping	551	1,120	226	1,120
9510 - Memberships	1,424	2,129	1,665	2,215

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
104 Kensington				
Contractual Services-continued				
9520 - Employee Development	22,268	27,430	23,858	25,372
9910 - Over/Under	4,457	-	4,094	-
9945 - Inventory Gain/Loss on Adjustment	4,490	-	-	-
Contractual Services Total	<u>\$ 2,160,034</u>	<u>\$ 2,408,163</u>	<u>\$ 2,171,244</u>	<u>\$ 2,302,339</u>
104 Kensington Total	<u>\$ 8,224,732</u>	<u>\$ 8,995,927</u>	<u>\$ 8,921,885</u>	<u>\$ 8,969,929</u>
106 Lower Huron/Willow/Oakwoods				
Personnel Services				
9010 - Full Time Wages	\$ 2,068,763	\$ 2,414,480	\$ 2,412,780	\$ 2,470,090
9011 - Full Time Overtime	106,473	100,140	118,746	83,926
9013 - FT Benefits Pd to Emps	143,158	200,989	205,969	190,212
9014 - FT Benefits Pd for Emps	1,016,200	1,291,283	1,320,089	1,360,127
9020 - Part Time Wages	1,756,259	2,069,686	2,143,259	2,146,580
9021 - Part Time Overtime	21,945	19,748	19,374	17,112
9023 - PT Benefits Pd to Emps	4,006	795	654	807
9024 - PT Benefits Pd for Emps	166,745	146,328	152,818	162,914
Personnel Services Total	<u>\$ 5,283,549</u>	<u>\$ 6,243,451</u>	<u>\$ 6,373,689</u>	<u>\$ 6,431,768</u>
Contractual Services				
9110 - Operating Supplies	\$ 325,696	\$ 363,510	\$ 350,111	\$ 310,340
9130 - Tools/Equipment	131,723	182,144	159,913	130,183
9140 - Chemicals	101,510	113,600	120,088	125,750
9150 - Equipment Fuel	123,909	128,688	128,432	131,600
9160 - Uniforms	27,614	24,183	25,829	25,655
9170 - Resale Merchandise	121,347	136,222	152,692	161,200
9420 - Outside Services	505,524	567,222	540,352	527,087
9430 - Insurances	55,239	109,743	109,768	117,252
9440 - Utilities	469,467	451,442	456,394	479,297
9450 - Rents/Leases	26,500	29,571	30,940	29,468
9460 - Postage/Shipping	567	800	775	800

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
106 Lower Huron/Willow/Oakwoods				
Contractual Services -continued				
9510 - Memberships	1,442	2,669	2,215	2,985
9520 - Employee Development	21,820	40,626	43,582	33,205
9910 - Over/Under	(497)	-	-	-
9945 - Inventory Gain/Loss on Adjustment	293	500	500	500
Contractual Services Total	<u>\$ 1,912,153</u>	<u>\$ 2,150,921</u>	<u>\$ 2,121,591</u>	<u>\$ 2,075,322</u>
106 Lower Huron/Willow/Oakwoods Total	<u>\$ 7,195,702</u>	<u>\$ 8,394,371</u>	<u>\$ 8,495,280</u>	<u>\$ 8,507,090</u>
108 Hudson Mills/Dexter/Delhi				
Personnel Services				
9010 - Full Time Wages	\$ 1,031,139	\$ 1,060,437	\$ 1,051,240	\$ 1,092,284
9011 - Full Time Overtime	41,945	22,882	22,254	21,226
9013 - FT Benefits Pd to Emps	69,006	85,527	85,003	79,936
9014 - FT Benefits Pd for Emps	490,458	549,488	546,110	574,985
9020 - Part Time Wages	555,269	646,856	649,921	693,507
9021 - Part Time Overtime	2,445	3,006	2,632	2,500
9023 - PT Benefits Pd to Emps	2,286	483	522	495
9024 - PT Benefits Pd for Emps	58,974	57,807	57,972	65,761
	<u>\$ 2,251,522</u>	<u>\$ 2,426,486</u>	<u>\$ 2,415,654</u>	<u>\$ 2,530,694</u>
Contractual Services				
9110 - Operating Supplies	\$ 146,008	\$ 161,305	\$ 151,959	\$ 156,845
9130 - Tools/Equipment	37,620	74,361	52,494	38,625
9140 - Chemicals	54,700	59,146	56,444	58,419
9150 - Equipment Fuel	57,048	55,396	55,396	55,396
9160 - Uniforms	5,295	7,316	5,945	8,400
9170 - Resale Merchandise	71,031	74,555	80,273	74,791
9420 - Outside Services	202,323	238,805	224,400	334,274
9430 - Insurances	25,150	48,568	48,570	51,796
9440 - Utilities	113,591	113,611	111,944	120,262
9450 - Rents/Leases	13,515	19,662	17,306	11,810
9460 - Postage/Shipping	694	391	477	500

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
Contractual Services-continued				
9510 - Memberships	153	122	279	534
9520 - Employee Development	5,793	5,318	4,655	7,100
9910 - Over/Under	(1,410)	-	-	-
9945 - Inventory Gain/Loss on Adjustment	4	-	-	-
Contractual Services Total	<u>\$ 731,515</u>	<u>\$ 858,556</u>	<u>\$ 810,142</u>	<u>\$ 918,752</u>
108 Hudson Mills/Dexter/Delhi Total	<u>\$ 2,983,037</u>	<u>\$ 3,285,042</u>	<u>\$ 3,225,796</u>	<u>\$ 3,449,446</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
109 Stony Creek				
Personnel Services				
9010 - Full Time Wages	\$ 1,666,702	\$ 1,916,871	\$ 1,926,281	\$ 2,021,395
9011 - Full Time Overtime	110,338	91,091	87,797	78,551
9013 - FT Benefits Pd to Emps	116,066	161,085	162,677	151,231
9014 - FT Benefits Pd for Emps	824,488	1,034,875	1,045,021	1,088,178
9020 - Part Time Wages	1,321,792	1,498,388	1,544,223	1,583,220
9021 - Part Time Overtime	17,199	15,492	12,627	18,100
9023 - PT Benefits Pd to Emps	2,303	844	614	867
9024 - PT Benefits Pd for Emps	140,134	136,387	130,807	141,068
Personnel Services Total	<u>\$ 4,199,020</u>	<u>\$ 4,855,033</u>	<u>\$ 4,910,047</u>	<u>\$ 5,082,610</u>
Contractual Services				
9110 - Operating Supplies	\$ 358,524	\$ 309,129	\$ 311,604	\$ 267,674
9130 - Tools/Equipment	107,013	176,031	153,689	155,603
9140 - Chemicals	63,824	66,988	66,988	65,088
9150 - Equipment Fuel	107,029	106,375	106,375	97,741
9160 - Uniforms	16,162	14,645	13,775	14,065
9170 - Resale Merchandise	189,077	184,040	212,382	196,957
9420 - Outside Services	450,481	493,506	503,791	484,468
9430 - Insurances	42,807	84,468	84,466	90,207
9440 - Utilities	246,748	248,811	240,411	265,537
9450 - Rents/Leases	35,731	52,537	46,440	32,495
9460 - Postage/Shipping	441	210	191	110
9510 - Memberships	594	575	277	1,310
9520 - Employee Development	19,151	19,523	17,662	14,591
9910 - Over/Under	(521)	0	0	0
9945 - Inventory Gain/Loss on Adjustment	(398)	0	0	0
Contractual Services Total	<u>\$ 1,636,663</u>	<u>\$ 1,756,838</u>	<u>\$ 1,758,051</u>	<u>\$ 1,685,846</u>
109 Stony Creek Total	<u>\$ 5,835,683</u>	<u>\$ 6,611,871</u>	<u>\$ 6,668,098</u>	<u>\$ 6,768,456</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
112 Lake Erie				
Personnel Services				
9010 - Full Time Wages	\$ 1,235,511	\$ 1,297,980	\$ 1,318,809	\$ 1,417,927
9011 - Full Time Overtime	58,755	62,775	66,603	57,701
9013 - FT Benefits Pd to Emps	84,151	114,076	109,185	103,795
9014 - FT Benefits Pd for Emps	598,953	732,895	702,027	746,613
9020 - Part Time Wages	767,907	851,461	824,613	919,952
9021 - Part Time Overtime	7,836	9,380	8,596	6,513
9023 - PT Benefits Pd to Emps	3,033	723	425	735
9024 - PT Benefits Pd for Emps	86,598	86,610	76,456	86,885
Personnel Services Total	<u>\$ 2,842,745</u>	<u>\$ 3,155,900</u>	<u>\$ 3,106,714</u>	<u>\$ 3,340,121</u>
Contractual Services				
9110 - Operating Supplies	\$ 179,723	\$ 215,740	\$ 200,454	\$ 207,885
9130 - Tools/Equipment	46,722	111,328	77,929	77,660
9140 - Chemicals	37,394	43,110	47,101	44,710
9150 - Equipment Fuel	60,185	62,472	62,450	64,300
9160 - Uniforms	6,714	8,900	6,836	9,075
9170 - Resale Merchandise	112,642	127,300	134,578	130,800
9420 - Outside Services	217,393	272,787	244,500	288,968
9430 - Insurances	36,368	71,377	71,380	76,200
9440 - Utilities	199,406	204,621	208,082	213,827
9450 - Rents/Leases	20,270	17,725	19,064	14,720
9460 - Postage/Shipping	375	500	517	500
9510 - Memberships	198	1,450	1,240	1,450
9520 - Employee Development	8,590	22,590	17,176	20,670
9910 - Over/Under	(403)	-	0	0
9945 - Inventory Gain/Loss on Adjustment	121	-	0	0
Contractual Services Total	<u>\$ 925,700</u>	<u>\$ 1,159,900</u>	<u>\$ 1,091,307</u>	<u>\$ 1,150,765</u>
112 Lake Erie Total	<u>\$ 3,768,444</u>	<u>\$ 4,315,800</u>	<u>\$ 4,198,021</u>	<u>\$ 4,490,886</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
113 Wolcott Mill				
Personnel Services				
9010 - Full Time Wages	\$ 390,714	\$ 435,683	\$ 442,120	\$ 480,759
9011 - Full Time Overtime	14,713	8,830	8,456	12,400
9013 - FT Benefits Pd to Emps	24,331	41,715	36,126	35,074
9014 - FT Benefits Pd for Emps	174,271	268,000	232,117	252,270
9020 - Part Time Wages	286,966	330,660	323,514	373,985
9021 - Part Time Overtime	124	500	8	1,000
9023 - PT Benefits Pd to Emps	0	120	0	120
9024 - PT Benefits Pd for Emps	30,255	31,337	28,020	33,767
Personnel Services Total	<u>\$ 921,373</u>	<u>\$ 1,116,845</u>	<u>\$ 1,070,361</u>	<u>\$ 1,189,375</u>
Contractual Services				
9110 - Operating Supplies	\$ 134,832	\$ 143,960	\$ 143,865	\$ 113,940
9130 - Tools/Equipment	19,782	29,396	19,549	84,292
9140 - Chemicals	21,740	29,439	27,532	33,591
9150 - Equipment Fuel	14,059	15,150	14,949	15,206
9160 - Uniforms	2,819	2,801	2,565	2,436
9170 - Resale Merchandise	1,184	4,701	5,035	4,401
9420 - Outside Services	172,039	168,311	139,165	156,922
9430 - Insurances	15,344	28,632	28,630	30,462
9440 - Utilities	99,136	94,448	97,027	97,772
9450 - Rents/Leases	5,590	7,152	5,410	7,202
9510 - Memberships	420.05	924	507	951
9520 - Employee Development	1,933.69	5,601	2,674	4,724
9910 - Over/Under	37	0	0	0
Contractual Services Total	<u>\$ 488,916</u>	<u>\$ 530,515</u>	<u>\$ 486,908</u>	<u>\$ 551,899</u>
113 Wolcott Mill Total	<u>\$ 1,410,290</u>	<u>\$ 1,647,360</u>	<u>\$ 1,557,269</u>	<u>\$ 1,741,274</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
115 Indian Springs				
Personnel Services				
9010 - Full Time Wages	\$ 502,922	\$ 542,976	\$ 562,173	\$ 644,976
9011 - Full Time Overtime	14,452	14,225	12,589	6,000
9013 - FT Benefits Pd to Emps	36,368	51,502	50,214	50,696
9014 - FT Benefits Pd for Emps	258,504	332,623	322,601	364,652
9020 - Part Time Wages	520,401	577,998	574,575	616,947
9021 - Part Time Overtime	1,532	2,393	1,878	1,600
9023 - PT Benefits Pd to Emps	57	191	155	198
9024 - PT Benefits Pd for Emps	57,733	56,594	55,483	60,622
Personnel Services Total	<u>\$ 1,391,969</u>	<u>\$ 1,578,502</u>	<u>\$ 1,579,668</u>	<u>\$ 1,745,691</u>
Contractual Services				
9110 - Operating Supplies	\$ 99,778	\$ 106,956	\$ 104,872	\$ 111,165
9130 - Tools/Equipment	24,665	33,862	30,030	28,935
9140 - Chemicals	45,169	54,080	54,388	53,100
9150 - Equipment Fuel	34,668	24,423	22,900	24,053
9160 - Uniforms	2,771	2,468	2,067	5,060
9170 - Resale Merchandise	100,288	87,426	94,184	94,054
9420 - Outside Services	223,882	278,938	265,470	243,494
9430 - Insurances	21,877	41,916	41,916	44,677
9440 - Utilities	167,151	165,711	172,649	176,229
9450 - Rents/Leases	10,527	7,256	7,163	8,220
9460 - Postage/Shipping	484	200	149	400
9510 - Memberships	200	675	675	650
9520 - Employee Development	4,710	5,780	5,246	4,050
9910 - Over/Under	(810)	(450)	(923)	(902)
Contractual Services Total	<u>\$ 735,360</u>	<u>\$ 809,241</u>	<u>\$ 800,786</u>	<u>\$ 793,185</u>
115 Indian Springs Total	<u>\$ 2,127,329</u>	<u>\$ 2,387,743</u>	<u>\$ 2,380,454</u>	<u>\$ 2,538,876</u>

HURON-CLINTON METROPARKS

2025 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
116 Huron Meadows				
Personnel Services				
9010 - Full Time Wages	\$ 298,839	\$ 346,458	\$ 352,830	\$ 415,016
9011 - Full Time Overtime	10,595	9,534	8,425	5,400
9013 - FT Benefits Pd to Emps	21,931	33,793	30,867	31,885
9014 - FT Benefits Pd for Emps	154,362	217,410	198,297	229,352
9020 - Part Time Wages	293,605	341,602	330,465	362,516
9021 - Part Time Overtime	1,313	1,488	1,144	1,400
9023 - PT Benefits Pd to Emps	529	96	157	96
9024 - PT Benefits Pd for Emps	33,437	32,670	31,958	36,482
Personnel Services Total	<u>\$ 814,611</u>	<u>\$ 983,051</u>	<u>\$ 954,143</u>	<u>\$ 1,082,147</u>
Contractual Services				
9110 - Operating Supplies	\$ 79,918	\$ 72,147	\$ 69,123	\$ 72,644
9130 - Tools/Equipment	12,805	14,522	14,034	16,100
9140 - Chemicals	44,759	50,812	49,914	52,500
9150 - Equipment Fuel	33,141	24,357	24,349	32,445
9160 - Uniforms	1,490	1,178	1,069	1,950
9170 - Resale Merchandise	71,295	75,470	84,122	81,357
9420 - Outside Services	120,721	108,380	109,482	99,325
9430 - Insurances	10,890	19,576	19,578	20,774
9440 - Utilities	85,658	74,154	74,154	80,815
9450 - Rents/Leases	7,089	19,901	15,444	3,454
9460 - Postage/Shipping	540	600	600	600
9510 - Memberships	3,535	257	207	1,750
9520 - Employee Development	(1,065)	0	0	0
Contractual Services Total	<u>\$ 470,778</u>	<u>\$ 461,355</u>	<u>\$ 462,076</u>	<u>\$ 463,714</u>
116 Huron Meadows Total	<u>\$ 1,285,389</u>	<u>\$ 1,444,406</u>	<u>\$ 1,416,219</u>	<u>\$ 1,545,861</u>
Grand Total	<u>\$ 37,510,435</u>	<u>\$ 42,652,832</u>	<u>\$ 42,155,409</u>	<u>\$ 44,914,659</u>



ADMINISTRATIVE EXPENDITURES

Photo: Lower Huron Metropark

HURON-CLINTON METROPARKS

2025 BUDGET

ADMINISTRATIVE OFFICE
SUMMARY BY COST CENTER

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
100 Director/Deputy Director	\$ 986,125	\$ 1,107,287	\$ 973,000	\$ 1,158,985
102 Diversity, Equity & Inclusion	490,379	639,095	558,416	670,119
110 Accounting	1,006,068	1,102,205	1,125,370	1,219,833
120 Human Resources	635,372	834,017	770,669	882,621
130 Marketing/Communications	1,535,091	2,083,095	1,984,818	2,217,626
140 Information Technology	1,519,283	2,160,582	1,983,344	2,163,049
150 Purchasing	233,175	288,218	239,581	357,068
180 Natural Resources	665,202	935,765	730,155	660,940
190 Planning	666,572	1,036,678	626,394	1,128,513
192 Engineering	898,063	1,726,739	1,319,370	2,199,838
700 Special Events	25,360	36,725	15,353	190,000
710 Administrative	825,136	851,044	765,180	784,425
730 Police	687,789	755,257	699,456	765,884
880 Interpretive	227,200	304,593	292,950	351,764
991 Intergovernmental	4,521,833	476,386	389,743	1,245,001
	<u>\$ 14,922,648</u>	<u>\$ 14,337,684</u>	<u>\$ 12,473,799</u>	<u>\$ 15,995,666</u>

HURON-CLINTON METROPARKS

2025 BUDGET

ADMINISTRATIVE OFFICE

SUMMARY BY BASE ACCOUNT

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
9010 - Full Time Wages	\$ 4,670,637	\$ 5,383,875	\$ 5,256,417	\$ 5,628,243
9011 - Full Time Overtime	41,998.84	26,426	32,965	28,500
9013 - FT Benefits Pd to Emps	246,226.84	371,712	446,471	332,826
9014 - FT Benefits Pd for Emps	1,748,022.24	2,387,687	2,139,255	2,393,667
9020 - Part Time Wages	332,242.90	382,593	255,975	319,682
9021 - Part Time Overtime	299.57	0	483	500
9024 - PT Benefits Pd for Emps	26,274.70	31,053	17,277	23,880
9110 - Operating Supplies	190,328.92	388,028	245,966	355,273
9130 - Tools/Equipment	159,442.99	252,627	210,933	262,674
9140 - Chemicals	1,421.53	4,700	4,150	4,250
9150 - Equipment Fuel	53,662.44	60,955	41,350	66,250
9160 - Uniforms	7,415.29	6,800	5,846	6,615
9410 - Professional Services	229,731.32	751,020	334,155	1,072,889
9420 - Outside Services	6,811,288.20	3,662,828	2,967,900	4,893,267
9430 - Insurances	94,610.48	178,381	178,386	190,326
9440 - Utilities	188,486.00	178,554	171,601	172,129
9450 - Rents/Leases	789.66	1,820	853	1,830
9460 - Postage/Shipping	16,540.72	16,000	15,543	16,500
9499 - Miscellaneous	8,296.00	14,000	5,000	14,000
9510 - Memberships	21,564.57	27,981	20,264	26,981
9520 - Employee Development	73,388.75	210,643	122,989	185,384
	<u>\$ 14,922,668</u>	<u>\$ 14,337,684</u>	<u>\$ 12,473,799</u>	<u>\$ 15,995,666</u>



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MAJOR MAINTENANCE EXPENDITURES



Photo: Lake St. Clair Metropark

HURON-CLINTON METROPARKS

2025 BUDGET

MAJOR MAINTENANCE
SUMMARY BY PARK

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
100 Administrative Office	\$ -	\$ 28,003	\$ 39,825	\$ 298,729
102 Lake St. Clair	369,243	817,896	339,374	315,000
104 Kensington	236,202	560,809	236,324	612,000
106 Lower Huron/Will/Oakwoods	673,050	579,290	309,312	205,000
108 Hudson Mills/Dexter/Delhi	132,805	173,000	13,000	185,000
109 Stony Creek	148,414	145,696	78,486	289,000
112 Lake Erie	305,454	1,074,878	483,038	70,000
113 Wolcott Mill	0	50,000	0	50,000
115 Indian Springs	115,537	260,000	0	100,000
116 Huron Meadows	90,051	170,030	0	0
	<u>\$ 2,070,757</u>	<u>\$ 3,859,604</u>	<u>\$ 1,499,359</u>	<u>\$ 2,124,729</u>

Administrative Office	
Engineering Wage/Fringes	\$143,728
AO Hallway New Carpet	70,000
Catch Basin Inspection/Cleaning Authority Wide	25,000
Culvert Clean Out Authority Wide	60,000
Administrative Office Total	\$298,728
Lake St. Clair	
Building Updates at Nature Center	\$80,000
Level Walkways at South Marina & Pool	35,000
Main Toll Booth Replacement #2	75,000
Rebudget - Drainage Repairs at Pool Building	125,000
Lake St. Clair Total	\$315,000
Kensington	
New Boiler at Martindale Beach	\$30,000
Rebudget - Dam Concrete Work	247,000
Rebudget - Repairs to Steel on the Existing Seawall	30,000
Unexpected Repairs	150,000
Western District ADA Initiatives	40,000
Western District Asphalt Crack Repairs	15,000
Western District CAP Initiatives	40,000
Western District Roadway/Parking Lot Paint	60,000
Kensington Total	\$612,000
Lower Huron/Willow	
Comfort Station Door Replacement - 3 Various	\$20,000
Comfort Station Door Replacement at Tulip Tree	20,000
LED Lights for Washago Pond Comfort Station	15,000
Rebudget - Overbanding of Roadways Throughout Park	35,000
Roof Replacement at Chestnut North & Flint Wood Shelters	20,000
Southern District ADA Initiatives	40,000
Southern District Asphalt Crack Repairs	15,000
Southern District CAP Initiatives	40,000
Lower Huron/Willow Total	\$205,000

Hudson Mills	
Rebudget - Replace Siding and Roof at Golf Course, Chem Building and Barn	\$160,000
Replace Light Poles/Bases to Convert to LED Lighting at Activity Center	25,000
Hudson Mills Total	\$185,000
Stony Creek	
Eastern District ADA Initiatives	\$40,000
Eastern District CAP Initiatives	40,000
Eastern District Crack Repairs	15,000
Eastern District Roadway/Parking Lot Paint	80,000
Rebudget - Install Generator at Park Office	30,000
Rebudget - Small Well Replacement	30,000
Repair Overlook Stabilization at Nature Center	30,000
Reroute NC Trail to Reduce Water Run Off	24,000
Stony Creek Total	\$289,000
Lake Erie	
Rebudget - Repair to Boat Launch Parking Lot	\$40,000
Window Replacement and Siding at Park Office	30,000
Lake Erie Total	\$70,000
Wolcott Mill	
Rebudget - Demo and Cleanup of Acquired Wolcott Property	\$50,000
Wolcott Mill Total	\$50,000
Indian Springs	
Bunker Renovation at Golf Course	\$80,000
Refurbish Iron Filter Sand at Valves at EDC	20,000
Indian Springs Total	\$100,000
GRAND TOTAL	\$2,124,729



CAPITAL EXPENDITURES

Photo: Lake Erie Metropark

HURON-CLINTON METROPARKS

2025 BUDGET

CAPITAL EXPENDITURES
SUMMARY BY PARK

	2023 Actual	2024 Amended Budget	2024 Projected Actual	2025 Proposed Budget
100 Administrative Office	\$ 366,295	\$ 260,000	\$ 226,023	\$ 176,000
102 Lake St. Clair	332,081	89,419	89,419	14,500
104 Kensington	566,143	361,851	357,669	384,300
106 Lower Huron/Will/Oakwoods	1,198,712	691,005	690,569	396,045
108 Hudson Mills/Dexter/Delhi	142,490	534,906	534,905	347,300
109 Stony Creek	413,654	1,239,187	1,237,101	1,206,600
112 Lake Erie	54,509	369,443	369,443	225,477
113 Wolcott	65,508	130,266	130,266	42,400
115 Indian Springs	506,124	293,009	156,367	86,400
116 Huron Meadows	92,117	198,512	106,223	254,870
	<u>\$ 3,737,635</u>	<u>\$ 4,167,598</u>	<u>\$ 3,897,985</u>	<u>\$ 3,133,892</u>

Administrative Office	
Capital Equipment	
Vehicle, Ford Explorer for Deputy Director	\$45,000
2025 Ford Expedition XL for Natural Resources	56,000
Ford Escape AWD for Chief of Interpretive Services	45,000
Ford Escape for Pool Car	30,000
Lake St. Clair Total	\$176,000
Lake St. Clair	
Capital Equipment	
Safety Boat for Beach	\$5,000
ATV, Polaris Sportsman 450 HO - Police	9,500
Lake St. Clair Total	\$14,500
Kensington	
Capital Equipment	
Safety Boat for Beach	\$10,000
Mower, Toro Reelmaster 7000D - Golf Course	127,700
Truck, Ford Maverick for J. O'Brien	35,000
Ford Utility Interceptor Police Vehicles (2)	95,000
ATV, John Deere Gator - Maintenance	27,600
Mower, Raptor Boom - Maintenance	30,000
Truck, Ford F-250 - Maintenance	50,000
Walk Behind Crete-Planer, Edco CPM 10 - Western District	9,000
Kensington Total	\$384,300

Lower Huron/Willow	
Capital Equipment	
Club Car Carryall 500 Beverage Cart -Golf Course	\$12,250
Eagle ADA Golf Cart for Southern District	9,000
Ford Utility Interceptor Police Vehicle	47,500
John Deere Gator TX 4x2 - Lower Huron, Maintenance	11,500
Loader, Caterpillar 906ARW with mini excavator - Lower Huron, Maintenance	134,000
Toro Workman UTX Gas for Par 3 course - Lower Huron, Maintenance	33,000
Truck, Chevy Silverado 3500HD with Dump Bed - Willow, Maintenance	79,000
Truck, Chevy Silverado 3500HD with Water tank/sprayer - Willow, Maintenance	51,295
Walk Behind Crete-Planer, Edco CPM 10 - Southern District	9,000
Yacht Club Pontoon Trailer - Willow	9,500
Lower Huron Total	\$396,045
Hudson Mills	
Capital Equipment	
Mower, Toro Groundsmaster 4700D - Golf Course	\$117,300
Ford Utility Interceptor Police Vehicle	47,500
Kubota RTV with cab and Track kit - Maintenance	32,000
Mower, Toro Groundsmaster 5900 - Maintenance	150,500
Hudson Mills Total	\$347,300
Stony Creek	
Capital Equipment	
Inflatable Slide, Freestyle Hippo XL	\$135,000
Safety Boat for Beach	10,000
Club Car, Carryall 500 - Golf Course	16,000
Golf Cart Fleet, RXV Elite	565,000
Mower, Toro Groundsmaster 4000D - Golf Course	99,300
Kubota 1100C with Snow Blade attachment - Maintenance	40,000
Mower, Toro Groundsmaster 4000D - Maintenance	106,000
Mower, Toro Groundsmaster 5900 - Maintenance	150,500
Salt Spreader, Buyers Pro 2000 - Maintenance	8,000
Walk Behind Crete-Planer, Edco CPM 10 -Eastern District	9,000
Workman, Toro UTX Gas - Maintenance	67,800
Stony Creek Total	\$1,206,600

Lake Erie	
Capital Equipment	
Workman, Toro GTX Lifted Lithium - Golf Course	\$19,777
Club Car Carryall 500 with Dump Box - Maintenance	12,700
John Deere Gator XUV835M - Maintenance	38,000
Truck, Chevy Silverado 2500HD with Utility Box & Inverter - Maintenance	65,000
Truck, Chevy Silverado 3500HD with Dump Bed & Plow - Maintenance	90,000
Lake Erie Total	\$225,477
Wolcott Mill	
Capital Equipment	
Kill Bros Gravity Wagon Box - Farm	\$5,000
Workman, Toro UTX Gas - Farm	27,200
Brush Hog HT417H - Maintenance	10,200
Wolcott Mill Total	\$42,400
Indian Springs	
Capital Equipment	
Mower, Toro Greensmaster eTriFlx 3370 - Golf Course	\$76,100
Vibratory Rollers for Triflex Mower - Golf Course	10,300
Indian Springs Total	\$86,400
Huron Meadows	
Capital Equipment	
Club Car Carryall 300 - Golf Course	\$11,000
Mower, Toro Greensmaster eTriFlex 3370 - Golf Course	76,100
Mower, Toro Groundsmaster 4700D - Golf Course	117,300
Workman, Toro HDX - Maintenance	50,470
Huron Meadows Total	\$254,870
GRAND TOTAL	\$3,133,892

	Project Cost	Grant Funding	Net Funding
Lake St. Clair			
Electrical Grid Replacement	\$3,000,000		\$3,000,000
Greening of the Parking Lot C Renovation-Additional Funding	1,800,000		1,800,000
Exit Road Re-Paving	1,200,000		1,200,000
Daysail Trail Development	1,200,000	500,000	700,000
Roof Replacement at Office/Food Bar	500,000		500,000
Hike and Bike Trail Repairs Between Fishing Piers & Gazebo	200,000		200,000
West Boardwalk-Additional Funding	200,000		200,000
Lake St. Clair Total	\$8,100,000	\$500,000	\$7,600,000
Kensington			
Tollbooth Replacement	\$75,000		\$75,000
Lightning Detection System for Beaches	\$40,000		\$40,000
Kensington Total	\$115,000	\$0	\$115,000
Lower Huron/Willow /Oakwoods			
Big Bend Fishing Dock	\$762,000	300,000	\$462,000
Walnut Grove Campground-Additional Funding	\$200,000		\$200,000
Pumphouse Upgrades at Golf Course	\$360,000		\$360,000
Redesign Willow Disc Golf Course	\$60,000		\$60,000
Lower Huron/Willow Total	\$1,382,000	\$300,000	\$1,082,000
Hudson Mills			
Splash Pad Construction	\$1,000,000		\$1,000,000
Pickleball Court	\$500,000	\$ 500,000	\$0
River Terrace Phase 1 Re-decking at Dexter-Huron	\$180,000		\$180,000
Well Installation for Water at Kayak Launch	\$25,000		\$25,000
Hudson Mills Total	\$1,705,000	\$500,000	\$1,205,000
Stony Creek			
West Branch Road Overlay	\$400,000		\$400,000
Reflection Trail-Additional Funding	\$200,000		\$200,000
Golf Course Drainage	\$40,000		\$40,000
Shelden Trail Mountain Bike Feature	\$25,000		25,000
Stony Creek Total	\$665,000	\$0	\$665,000

	Project Cost	Grant Funding	Net Funding
Lake Erie			
Convert Cart Barn to Electric Carts	\$180,000		\$180,000
Lake Erie Total	\$180,000	\$0	180,000
Wolcott Mill			
Roof Replacement at Camp Rotary & Farm Center	\$25,000		\$25,000
Wolcott Mill Total	\$25,000	\$0	25,000
Indian Springs			
Lightning Detection System at Golf Course	\$40,000		\$40,000
Indian Springs Total	\$40,000	\$0	40,000
Huron Meadows			
Replacement of Pump Intakes, Electric Panel & Connections at Golf Course	\$250,000		\$250,000
Huron Meadows Total	\$250,000	\$0	250,000
Engineering Staff Support			
Engineering Staff Working on Projects	\$425,150		\$425,150
Engineering Staff Support Total	\$425,150	\$0	\$425,150
NET TRANSFER FROM GENERAL FUND	\$12,887,150	\$1,300,000	\$11,587,150



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APPENDIX

Photo: Willow Metropark

Full Time Equivalent Positions

Full-Time Employees

Position	FTE	Position	FTE
Director	1	Building Maintenance Supervisor	3
Deputy Director	1	Business Applications Specialist	1
Chief of Finance	1	Buyer	1
Chief of Information Technology	1	DEI Support Specialist	2
Chief of Marketing/Communication	1	District Community Outreach Interpreters	3
Chief of Diversity, Equity & Inclusion	1	Community Outreach Interpretive Supervisor	1
Chief of HR & Labor Relations	1	Equipment Maintenance Supervisor	1
Chief of Engineering Services	1	Farm Interpreter/Animal Care	4
Chief of Police	1	Golf Course Maintenance Supervisor	7
Chief of Interpretive Services	1	GIS Analyst	1
Chief of Planning & Development	1	Grants/Planning Coordinator	1
Chief of Natural Resources & Compliance	1	Grounds Maintenance Supervisor	4
District Park Superintendent	3	HR/Benefits Generalist	1
Supervisor of Accounting	1	Interpreter	7
Supervising Engineer	2	Community Outreach Interpreter	4
IT Applications Manager	1	Inventory Coordinator/CS Supervisor	1
Park Operations Manager	6	Webmaster/Info Systems Tech	1
District Maintenance Manager	3	Natural Resources Coordinator	1
Accountant	2	Natural Resources Supervisor	1
Business Systems Analyst	1	Park Maintenance Supervisor	4
Civil Engineer – Field	3	Park Operations Supervisor	7
Civil Engineer	4	Volunteer & Recreations Service Supervisor	1
District Interpretive Services Supervisor	3	Account Clerk Specialist	2
Environmental Health & Safety Coordinator	1	Administrative Support Specialist	3
Info Systems Specialist	1	Equipment Maintenance Specialist	10
Marketing/Media Relations Specialist	1	Farm Maintenance Specialist	1
Marketing Support Specialist	1	Golf Course Maintenance Specialist	2
Park Planner	1	Graphic Designer/Special Events Assistant	2
System Planner	1	Natural Resource Crew Specialist	4
Police Lieutenant	4	Park Maintenance Specialist	35
Purchasing Supervisor	1	Park Support Specialist	8
Supervising Interpreter - Farm	2	Police Sergeant	7
Senior HR Generalist	1	Police Officer	24
Natural Resources General Supervisor	1	Human Resource Representative	1
Network Infrastructure Engineer	1		<hr style="width: 100%; border: 0.5px solid black;"/> 213

Full Time Equivalent Positions

Seasonal Employees

Position	Hours	FTE
Farm Maintenance Worker	2,800	1.35
Food Service Attendant	12,897	6.20
Lifeguard	16,750	8.05
Lifeguard Assistant Supervisor	9,350	4.50
Marina Attendant	2,500	1.20
Operations Clerk	1,200	0.58
Park Maintenance Worker	30,443	14.64
Park Recreation Assistant Manager	10,015	4.81
Park Recreation Attendant	34,702	16.68
Park Recreation Manger	2,420	1.16
Pilot - Island Queen	1,172	0.56
Public Safety Attendant	7,200	3.46
Toll Attendant	15,700	7.55
	147,149	70.74
Grand Total	596,916	286.98



ADMINISTRATIVE OFFICE

13000 High Ridge Drive
Brighton, Michigan 48114
1-800-47-PARKS



METROPARKS.COM

Photo: Stony Creek Metropark



To: Board of Commissioners
From: Pension Trustee, Shedreka Miller
Subject: Approval – SEI Investment Recommendation
Date: December 6, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the SEI Investment Recommendation as recommended by Pension Trustee, Shedreka Miller.

Attachment: SEI Investment Recommendation Letter

TO: SHEDREKA MILLER, CHIEF OF FINANCE
FROM: FLORENCE MWAURA, SENIOR CLIENT PORTFOLIO MANAGER, SEI
DATE: NOV 26, 2024
SUBJECT: NOV 14, 2024 PENSION AND RETIREE HEALTH CARE TRUST MEETING FOLLOW UP:

SEI discussed the following asset allocation recommendations. Please reference the attached presentation.

Employees' Retirement Plan (ERP) and Retiree Health Care Trust (RHT)

Recommendation to change the current asset allocation to portfolios A in both the ERP (slide 35) and RHT (slide 42) portfolios by:

- Diversifying the US Equity large cap concentration in the S&P 500 Index fund by reducing it and introducing a broad market cap factor based fund, the US Equity Factor Allocation fund. This further diversifies the passive investing within US Equity by introducing factor investing which is rules-based, and possesses attributes of both traditional passive and active management. The reduction in the other equity funds is to get to the right weights to achieve the targeted return.
- Reducing inflation protection by exiting the Multi Asset Real Return fund and increasing Core Fixed Income to secure and benefit from higher yields in Fixed Income.

The change remains supportive to the long-term expected return with a slight reduction in risk.

Employees' Retirement Plan (ERP). Global Private Assets Allocation

The approved target allocation to Global Private Assets is 5%. Investing in Private Equity requires a programmatic approach through multiple vintages to get closer to the target allocation (slide 18). The current allocation as of September 30, 2024 is 2.6%. The recommendation is a \$1.1 million commitment to the SEI Global Private Assets VII, L.P. (GPA VII) to get closer to the 5% target allocation.

GPA VII

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GPA Fund VII - Portfolio Construction.

Fund VII is designed with the objective of providing strong, risk-adjusted returns with diversification by strategy, geography, vintage year, manager, and industry. The Fund will target approximately 15-18 managers over the three-year investment period with opportunistic co-investments and secondary investments.

Target Allocations

Strategy	Target %
Buyouts	40-60%
Venture Capital	20-40%
Opportunistic*	5-20%
Geography	Target %
North America	80-90%
Western Europe	10-20%

*Opportunistic includes private credit, co-investments, secondary investments, and other private asset strategies.



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Investment Philosophy.

SEI primarily focuses on buyout managers operating in the lower middle market with fund sizes less than \$2 billion.

Strong Historical Returns

- Small buyout managers have the potential to meaningfully outperform their larger peers.

Broad Opportunity Set

- The lower middle market space has a significant investable universe, lacks broad coverage from large investors, and has less capital targeting these companies

Lower Purchase Price Multiples

- Historically, lower middle market companies have traded a lower valuation multiples than larger companies.

More Value Creation Opportunities

- Operation improvements have more impact on smaller companies, which tend to be founder/family-owned and can benefit from operational and strategic advice.

Potential for Multiple Expansion

- Smaller companies can benefit from operational improvements making them more professional and improving earnings which can lead to a higher sales multiple.



Strategies: Buyout.

Purchasing a controlling interest in a company, with a [proven business model](#), established [track record](#), and clear [long-term path to future growth](#).

What we look for:

Ability to purchase companies at or below average industry multiples

Industry/sector focus

Conservative use of leverage

Significant in-house operating resources to help drive value creation during the hold period.

Smaller firms with single or complementary product lines



Strategies: Venture.

Capital provided to startup companies, with **unproven business models** in **innovative markets**. While venture capital loss ratios are higher than private equity averages, VC historically has the **highest return potential**.

What we look for:

Name brand funds which tend to attract the best entrepreneurs

Senior investment team with prior operating experience as industry executives or entrepreneurs

Early stage and technology-focused

Smaller fund sizes given power law dynamics of venture capital



Terms.

SEI Global Private Assets VII, L.P.

Target Fund Size	\$250 million
Fund Domicile	Delaware Limited Partnership
Investment Period	3 years from Final Closing Date
Investment Objective	Provide global exposure to a diversified mix of private asset sub-classes in a fund-of funds structure.
Minimum Investment	\$1,000,000
Management fee	0.90%
Performance Fee	None
Auditors	Deloitte
Legal Counsel	Morgan, Lewis & Bockius LLP
Fundraising Timeline	First close in Q3 2024



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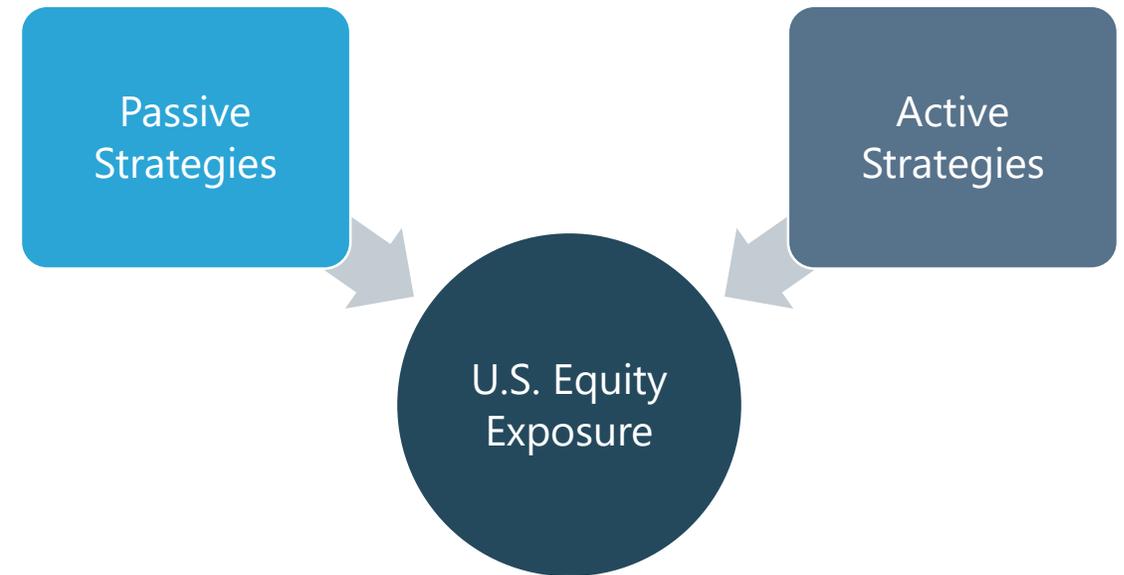
U.S. Equity Factor Investing and its Role in Client Portfolios



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Current U.S. equity approach: Integrating active and passive strategies

- There are market environments in U.S. equities which favor active management and others which favor passive management
- As a result, we combine active and passive strategies strategically as a means of diversifying exposure and building portfolios that may benefit regardless of which style is in favor at any given time



Perspectives on traditional active and passive management

	Benefits	Limitations
Passive	<p>Low cost</p> <ul style="list-style-type: none"> • Though not free, significantly lower cost than traditional actively-managed strategies <p>Systematic</p> <ul style="list-style-type: none"> • Index construction is methodical and based on clear rules, <u>most often utilizing a market capitalization-weighted scheme</u> <p>Transparent</p> <ul style="list-style-type: none"> • Index holdings information is publicly available and index reconstitutions are communicated well in advance effect 	<p>Cap-weighted indexes are by design biased towards past performers¹</p> <ul style="list-style-type: none"> • Best performing stocks see their weights increase <p>Greater potential for concentration risk²</p> <ul style="list-style-type: none"> • Sectors that outperform relative to others see their weights increase in cap-weighted indices <p>Not costless; there are both explicit and implicit costs³</p> <ul style="list-style-type: none"> • Performance loss due to transactions occurring at prices that would not have prevailed if investors didn't need to enter trades. For example, when a stock is initially added to a market capitalization- based index.
Active	<p>Potential for excess returns</p> <p>Fully discretionary</p> <ul style="list-style-type: none"> • Potential for avoiding selloffs and taking advantage of market dislocations 	<p>Limited potential for excess return in highly efficient asset classes</p> <p>Higher fees than comparative passive implementations</p> <p>Requires identification of skilled managers</p>

¹ Hsu, J. 2006. Cap-Weighted Portfolios Are Sub-Optimal Portfolios. Journal of Investment Management 4 (3): 1-10; Kaplan, P. 2008. Why Fundamental Indexation Might-or Might Not-Work. Financial Analysts Journal 64 (1): 32-39.

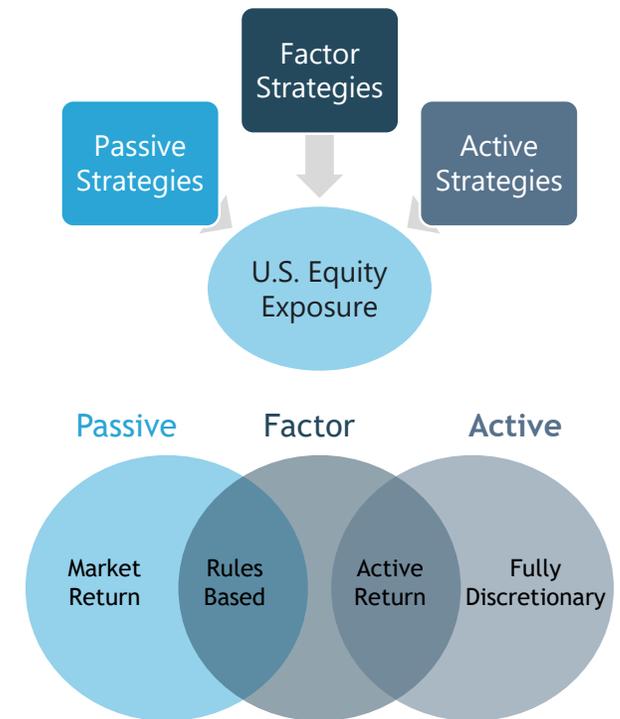
² Arnott, R., J. Hsu, and P. Moore. 2005. Fundamental indexation. Financial Analysts Journal 60 (2): 83-99.; Amenc, N., F. Goltz, L. Martellini, and P. Retkowsky. 2011. Efficient Indexation: An Alternative to Cap-Weighted Indices. Journal of Investment Management 9 (4): 1-23.

³ Aked, M., and M. Moroz. 2015. The Market Impact of Passive Trading. Journal of Trading 10 (3): 5-12; Aked, M. 2016. The Dirty Little Secret of Passive Investing. Research Affiliates White Paper.



Evolving our approach: Incorporating factor strategies into U.S. equity exposure

- We believe incorporating a third element to U.S. equity exposures, called factor investing, will benefit risk-adjusted portfolio returns moving forward
- What is factor investing?
 - Simple, rules-based, transparent approach to building portfolios that provides consistent exposure to characteristics historically associated with excess risk-adjusted returns¹
- Factor investing possesses attributes of both traditional passive and active management
 - Passive: Low cost and rules based
 - Active: Potential excess return



¹Kahn, R., Lemmon, M. 2016. The Asset Manager's Dilemma: How Smart Beta is Disrupting the Investment Management Industry. Financial Analysts Journal 72 (1): 15–20

Bottom Chart: concept courtesy of MSCI. Past performance is not a guarantee of future results.



What factors does SEI utilize and why should they work?

Behavioral biases combined with rewarded risk drive factor returns

	Value/Risk Premium	Momentum	Stability
Why	Mean reversion in prices due to investor overreaction as a result of loss aversion or liquidity preference	Trend in prices due to investor under-reaction as a result of anchoring	Stable compounding of prices due to investor preference for overpaying lottery-like outcomes
How	As excessive pessimism proves unwarranted, the market revalues stocks upwards	Favorable sentiment, improving fundamentals, and positive business trends over several quarters drive performance	Less volatile, more steady returns compound faster
Factor composites	Cyclical Value Stable Value	Price Momentum Earnings Revisions	Quality Profitability Solvency Interest Rate Sensitivity Low Volatility

For illustrative purposes only. Subject to change without notice.



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Annualized returns: through September 30, 2024

Fund (Inception Date) Benchmark Index	1-Year		3-Year		5-Year		10-Year		Since Inception**	
	SEI	Benchmark	SEI	Benchmark	SEI	Benchmark	SEI	Benchmark	SEI	Benchmark
U.S. Equity Factor Allocation Fund (4/29/18) Russell 3000 Index	36.49	35.19	11.52	10.28	15.29	15.25			13.70	14.01

Data as of 9/30/2024, Source: SEI Data Portal. Gross Fund Performance reflects the effective performance of the underlying mutual funds that are selected or recommended by SIMC to implement an institutional client's investment strategy. Gross Fund Performance does not reflect the impact of fund level management fees, fund administration or shareholder servicing fees, all of which, if applicable are used to offset the account level investment management fees the client pays to SIMC. Gross Fund Performance does reflect certain operational expenses charged by the funds and the reinvestment of dividends and other earnings. The inclusion of the fund level expenses that the client incurs but that are offset against the client's account level investment management fees would reduce the Gross Fund Performance of the mutual funds. Performance data quoted is past performance. Past performance is no guarantee of future results. The principal value and investment return of an investment will fluctuate so that shares, when redeemed, may be worth more or less than their original value. Current performance may be higher or lower. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.



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SIIT U.S. Equity Factor Allocation Fund: Attribution by strategy

Fund

- The Fund's diversified stance benefited from investor enthusiasm shifting from AI-driven mega-cap stocks toward low-volatility companies.
- Increased allocation to low volatility portfolio also contributed.

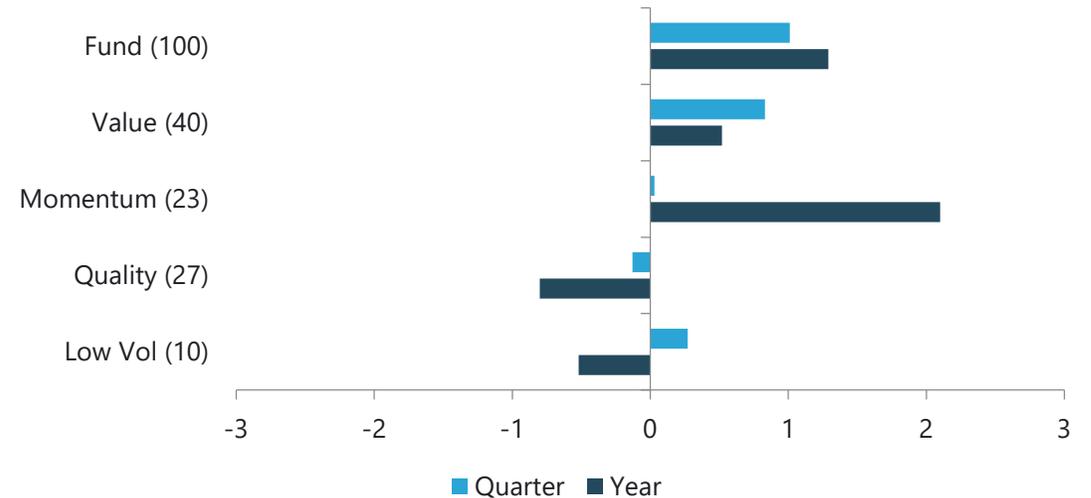
Key contributors

- Value gained on an overweight position in homebuilders and an underweight in semiconductors. Stock selection in both information technology (overweight IBM and F5, underweight Microsoft) and health care (overweight Tenet and Gilead, underweight Eli Lilly) contributed notably.
- Low volatility benefited from being underweight to mega-cap names (Microsoft, Nvidia) and overweight consumer staples (Altria, Philip Morris)

Key detractors

- Quality was challenged by its overweight to information technology and specifics in consumer discretionary (underweight Tesla, overweight Lululemon and Deckers Outdoor).

Contribution to excess return by strategy (%)



Source: FactSet, SEI. Benchmark: Russell 3000 Index. Data as of 9/30/2024. Performance data quoted is past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.



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U.S. Equity Factor Allocation Fund: Positioning

Benchmark relative exposures	Value Portfolio	Momentum Portfolio	Quality Portfolio	Low Volatility Portfolio	SIIT US Equity Factor Allocation Fund	Score	Key
Value	1.2	0.1	-0.3	0.5	0.5	0.00	Neutral to Benchmark
Momentum	0.0	0.6	-0.1	-0.2	0.1	0.25	Average (Top 40% Stocks)
Quality	-0.2	0.0	1.1	0.5	0.2	0.50	Above Average (Top 30% Stocks)
Low vol	-0.2	-0.1	0.3	0.5	0.0	1.00	High (Top 15% Stocks)
Communication services	0.6	-0.2	0.8	-1.8	0.3		
Consumer discretionary	0.2	2.8	6.5	3.8	2.9		
Consumer staples	1.0	-0.5	3.7	7.4	2.1		
Energy	-1.6	-1.7	-3.4	-1.3	-2.1		
Financials	3.1	1.6	-7.2	-6.9	-1.1		
Health care	1.6	0.4	-3.1	1.2	0.0		
Industrials	-2.9	3.1	3.4	16.2	2.0		
Information technology	1.1	-2.6	6.9	-13.7	0.6		
Materials	-0.8	0.2	-2.6	0.1	-1.0		
Real estate	-2.8	-1.5	-2.7	-2.8	-2.5		
Utilities	0.6	-1.6	-2.4	-2.2	-1.0		

Source: SEI, Factset, Axioma, Russell. Data as of 9/30/2024. Benchmark: Russell 3000 Index



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SIIT U.S. Equity Factor Allocation: Portfolio characteristics

Cheaper portfolio of higher quality and higher momentum stocks than the index

	Value portfolio	Momentum portfolio	Quality portfolio	Low volatility portfolio	SIIT US Equity Factor Allocation Fund	Russell 3000 Index
Region	US	US	US	US	US	US
Value metrics						
Price / book	2.8	8.7	22.9	7.8	10.1	8.3
Price / earnings	15.0	31.3	32.9	25.4	24.7	31.4
Price / earnings (FY1)	13.6	28.3	28.3	22.1	21.9	26.9
Momentum metrics						
12M price momentum	44.3	69.4	42.8	36.1	48.9	46.1
6M price momentum	11.1	21.6	11.1	10.8	13.5	12.8
Earnings revisions	15.8	48.1	19.0	14.5	24.1	17.6
Quality metrics						
Return on inv. Capital	10.3	14.8	28.1	17.5	16.9	15.2
Operating margin	15.5	20.5	28.6	19.6	20.6	22.8
Gross profitability	28.9	40.0	52.9	35.1	38.6	37.0
Risk metrics						
Predicted beta	0.9	1.0	0.9	0.6	0.9	1.0
Predicted volatility	29.1	28.9	25.9	22.5	27.5	28.6
Historical volatility	29.1	29.0	25.1	21.3	27.2	28.7

Source: SEI, Russell, Axion Risk System, FactSet. Data as of 9/30/2024. Underlying benchmark: Russell 3000 Index. Past performance does not guarantee future results.



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U.S. Equity Factor Allocation Fund: Outlook and positioning

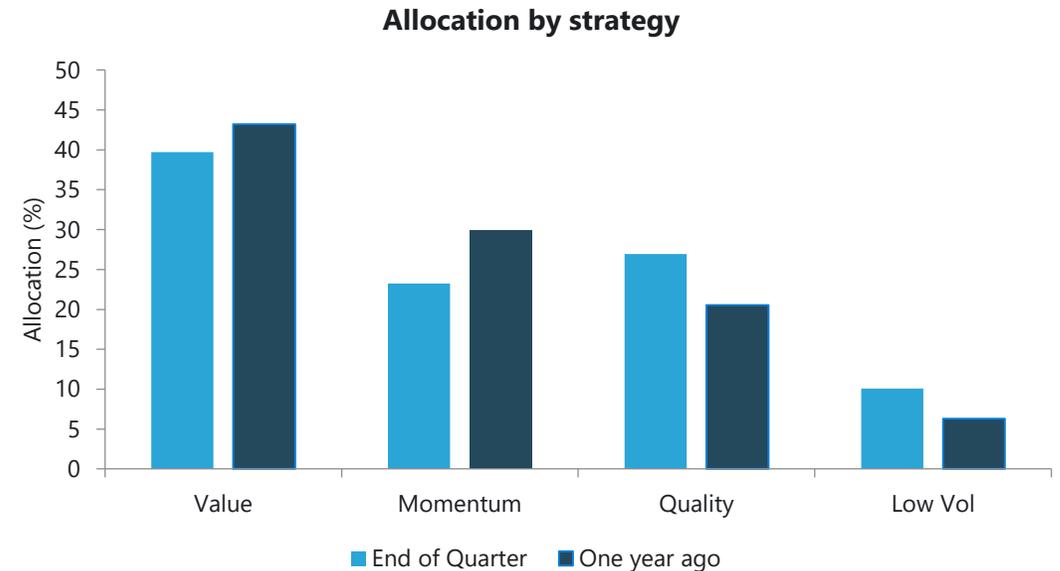
Factor outlook emphasizes value factors.

Value benefits from:

- Wide valuation spread
- Higher interest rates (vs. long-term average)
- Improved recent factor performance

Positioning

- The Fund maintained higher exposure to value versus the long-term average, and greater momentum and quality exposure versus the market.



Source: SEI. Data as of 9/30/2024. Factor positioning is illustrated by qualitatively categorizing the Dynamic Factor Allocation Fund exposure to factor characteristics vs. MSCI The World Index. This information should not be relied upon as research, investment advice or a recommendation regarding the Fund or any security in particular. This information is strictly for illustrative and educational purposes and is subject to change.



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There is no assurance that the objectives of any SEI Alternative Fund will be achieved or that the strategies described herein or implemented in any SEI Alternative Fund will be successful. Alternative investments by their nature involve a substantial degree of risk, including the risk of complete loss of capital, and are only appropriate for parties who can bear that high degree of risk and the highly illiquid nature of an investment. Specifically, SEI Alternative Funds, and the funds they invest in, often engage in leveraging and other speculative investment practices that may increase the risk of investment loss, are not required to provide periodic pricing or valuation information to investors, involve complex tax structures and delays in distributing important tax information, are not subject to the same regulatory requirements as mutual funds, and often charge higher fees.

In addition to the normal risks associated with investing, narrowly focused investments typically exhibit higher volatility. Real estate investments are subject to changes in economic conditions, credit risk, and interest rate fluctuations.

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There are risks involved with investing, including loss of principal. There is no assurance that the goals of the strategy discussed will be met. In addition to the normal risks associated with investing, international investments may involve risk of capital loss from unfavorable fluctuation in currency values, from differences in generally accepted accounting principles or from economic or political instability in other nations. REIT investments are subject to changes in economic conditions, credit risk and interest rate fluctuations. Investments in smaller companies typically exhibit higher volatility. Due to its investment strategy, the Fund may buy and sell securities frequently. This may result in higher transaction costs and additional capital gains tax liabilities, which may affect the Fund's performance. The Fund uses a quantitative-based, active stock selection investment strategy, which typically relies on a model-based approach to make investment decisions. Due to the significant role technology plays in such strategies, they carry the risk of unintended or unrecognized issues or flaws in the design, coding, implementation or maintenance of the computer programs or technology used in the development and implementation of the quantitative strategy.



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Huron-Clinton Metroparks

OCIO portfolio review As of September 30, 2024

November 14, 2024

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Looking ahead: 2024 Agenda

2024 Meetings	Working Agenda
February 8	 Markets, economy and portfolio review
May 9	 Markets, economy and portfolio review <ul style="list-style-type: none"> Education: Private assets review and update on GPA VII
August 8	 Markets, economy and portfolio review <ul style="list-style-type: none"> SEI DEI update
November 14	<ul style="list-style-type: none"> Markets, economy and portfolio review Asset allocation review

Key Take Away

1. Investment gains have more than offset net benefit payments, fees and contributions, year to date.
2. Performance benefited from diversification as we saw a rotation in performance leadership across regions, sectors and market cap in the third quarter.
3. Asset allocation recommendation to diversify concentration in US large cap equity and extend duration.
4. Private Equity: GPA VII \$1.1 million commitment towards 5% target allocation for ERP's portfolio.

- Implement asset allocation decisions enabling the Plan to maintain funded status and meet risk-adjusted performance objectives
- Advise the Pension Board, as needed, on portfolio asset allocation, risk and return, and funded status
- Establish dedicated education sessions on topics relevant to the Pension Board



Executive Summary as of September 30, 2024

	12/31/23 Market Value	9/30/24 Market Value	Q3 2024 (net)	YTD (net)	1 Year (net)	3 Year (net)	5 Year (net)	Since Inception (net)
ERP	\$67,800,907	\$73,714,199	5.4%	11.3%	19.8%	4.2%	6.7%	5.8%
RHT	\$33,070,220	\$35,551,562	5.8%	11.0%	19.9%	3.8%	6.8%	5.7%

2024 Q3

- Both plan's net portfolio returns in line with or outpacing blended benchmark on an ITD basis (Inception date: 11/30/2013).
- Diversification: Plan's currently holds 9 & 10 public markets funds respectively with more than 35 independent investment managers; 4 alternative investments.
- Diversity: Up to 17% of public assets are managed by minority managers and up to 55% are managed by female managers.
- Currently 25% of the Core Property Fund's sub advised management teams are led or co-led by females.

Performance and Strategy Commentary

- In the third quarter, equity performance was broadly positive with rotation in performance leadership across regions, sectors and market cap. In the US, small caps staged an impressive rebound and outperformed large cap and value outperformed growth. Emerging markets turned in another strong quarter benefiting from supportive policy measures in China. International equity outperformed US equity.
- Fixed Income markets benefitted from the start of central banks' rate cutting cycles. In the midst of yield volatility, diversification and fund positioning has benefited total fixed income asset class short-term performance.
- SEI's Alternatives' short-term and long-term total performance remained positive with strong contribution from the Structured Credit fund (+15.8%) YTD.
- Diversification within Inflation Protection with the Multi Asset Real Return fund (+6.4%) YTD, helped offset weak performance from the Core Property fund.



Please refer to the important disclosures accompanying your portfolio performance in this presentation for information on performance calculations.

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Market and economic review

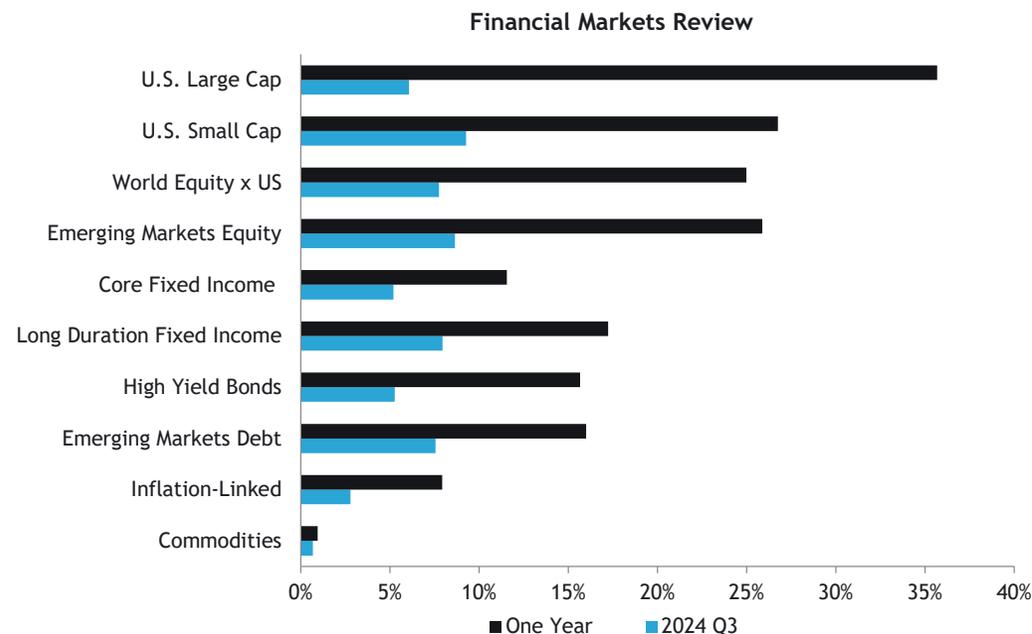
Q3 2024



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Market performance overview

- An increasing number of central banks in advanced economies initiated rate-cutting cycles in the third quarter. Although performance was volatile, nearly all asset classes turned in strong performances over the full quarter.
- Equity market performance was positive across the board in the third quarter, despite some volatility. US small caps staged an impressive rebound, while emerging markets turned in another strong quarter, thanks to further supportive policy measures in China.
- Bond markets benefitted from the start of central banks' rate cutting cycles, leading to strong returns across core, inflation-linked and long-duration bonds, as well as riskier areas like emerging markets and high yield.
- Commodities lagged other asset classes but were still up slightly, led by coffee, lean hogs and gold, respectively. Year to date, coffee and precious metals were the strongest performers, while energy commodities have weakened the most.



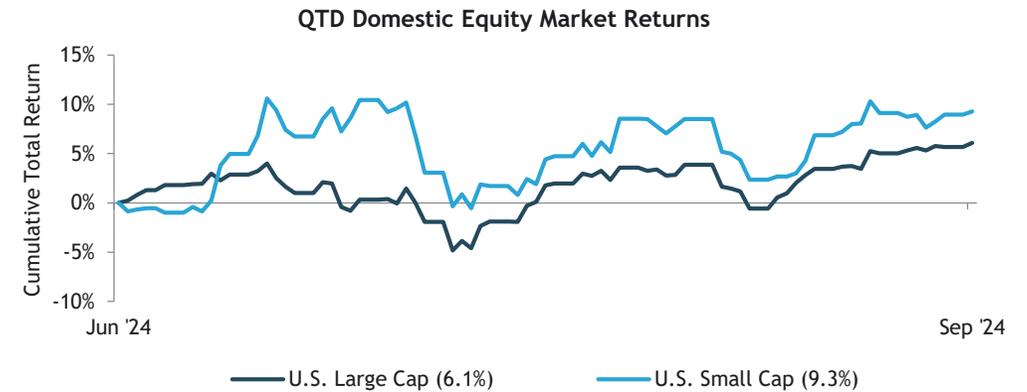
Commodities = Bloomberg Commodity Index (USD), Inflation-Linked = Bloomberg 1-5 Year US TIPS Index (USD), Emerging Markets Debt = 50/50 JPM EMBI Global Div & JPM GBI EM Global Div, High Yield Bonds = ICE BofA US High Yield Constrained Index (USD), Long Duration Fixed Income = Bloomberg Long US Government/Credit Index (USD), Core Fixed Income = Bloomberg US Aggregate Bond Index (USD), Emerging Markets Equity = MSCI EFM (Emerging+Frontier Markets) Index (Net) (USD), World Equity x US = MSCI World ex-USA Index (Net) (USD), U.S. Small Cap = Russell 2000 Index (USD), U.S. Large Cap = Russell 1000 Index (USD). Sources: SEI, index providers. Past performance is no guarantee of future results. As of 09/30/2024.



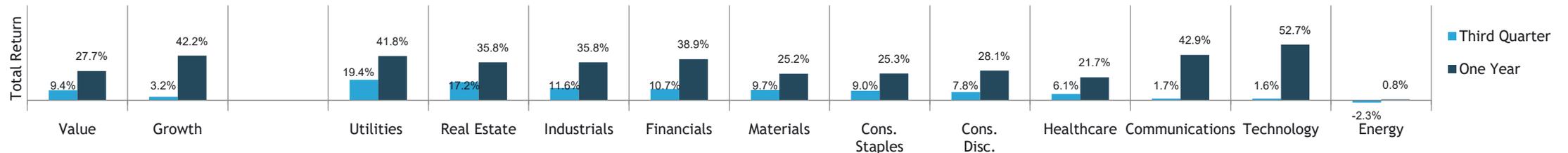
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U.S. equity market review

- The stock market hit a couple of air pockets at the starts of August and September before rising significantly as it became clearer that the Federal Reserve would cut rates by a half-percentage point at its mid-September meeting.
- Large-cap sector performance broadened out again, as rate-sensitive and cyclical industries broadly outperformed, while tech-focused sectors took a breather after a strong second quarter. The energy sector performed worse with energy commodity prices under pressure during the quarter.
- As a result of cyclical sectors outperforming and tech-oriented areas underperforming, the value style meaningfully outperformed growth in the US.



U.S. Large Cap Sectors



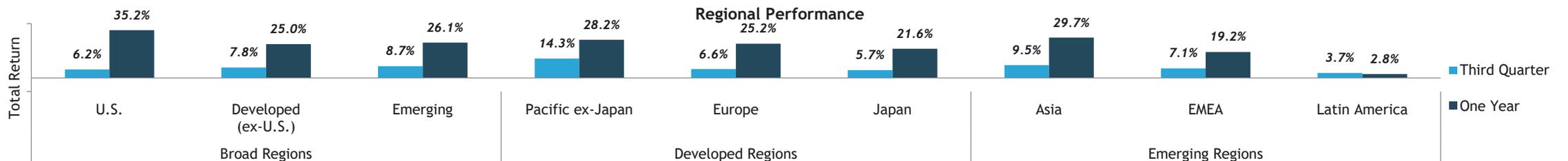
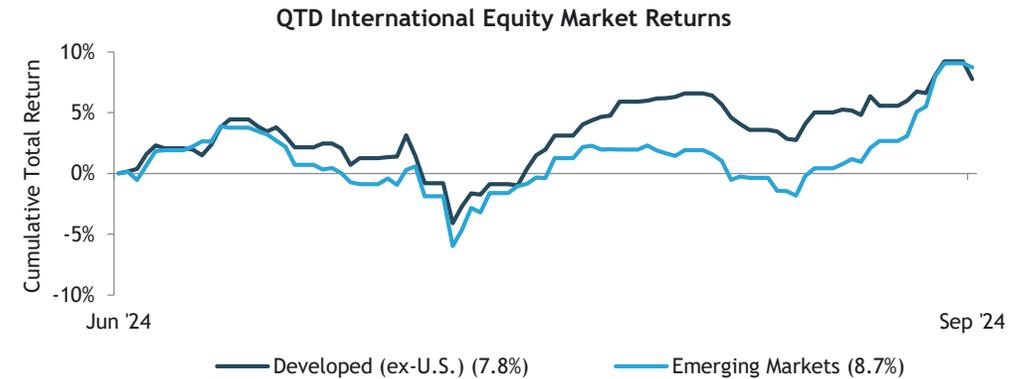
Sources: Bloomberg, Russell, Standard & Poor's. US Large Cap = Russell 1000 Index, US Small Cap = Russell 2000 Index. Value and Growth represented by Russell 1000 Value Index and Russell 1000 Growth Index, respectively. Sectors represented by respective S&P 500 sector indexes. As of 09/30/2024. Past performance is not a guarantee of future results.



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International equity market review

- Equity performance broadened out globally as well. Despite a growth scare in early August, both emerging and developed market equities performed well over the third quarter. Emerging markets struggled again in early September before catching up on a surprising slew of economic stimulus and market-support measures in China.
- Emerging markets were led by further outperformance in Asia. Performance in EMEA and Latin America were mixed, with headwinds from Turkey and Mexico, respectively.
- Performance was positive in almost all developed markets, with only Denmark and the Netherlands posting negative returns. Hong Kong was the best-performing market thanks to China's policy measures.



Source: Bloomberg, Russell, MSCI, SEI. U.S. = Russell 3000 Total Return Index, Developed (ex-US) = MSCI World ex-U.S Net Total Return Index, Emerging = MSCI Emerging Markets Net Total Return Index, Europe = MSCI Europe Net Total Return Index, Japan = MSCI Japan Net Total Return Index, Pacific ex-Japan = MSCI Pacific Ex Japan Net Total Return Index, EMEA = MSCI Emerging Markets Europe Middle East & Africa Net Total Return Index, Latin America = MSCI EM Latin America Net Total Return Index, Asia = MSCI EM Asia Net Total Return Index. All returns in USD. As of 09/30/2024. Past performance is not a guarantee of future results.

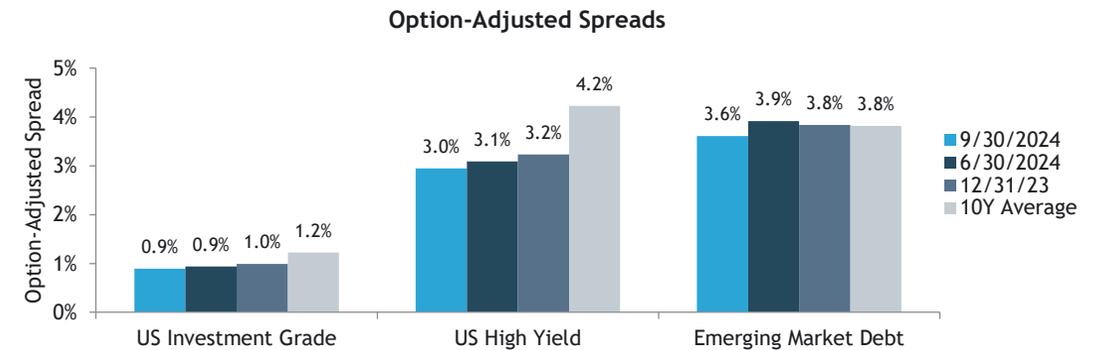
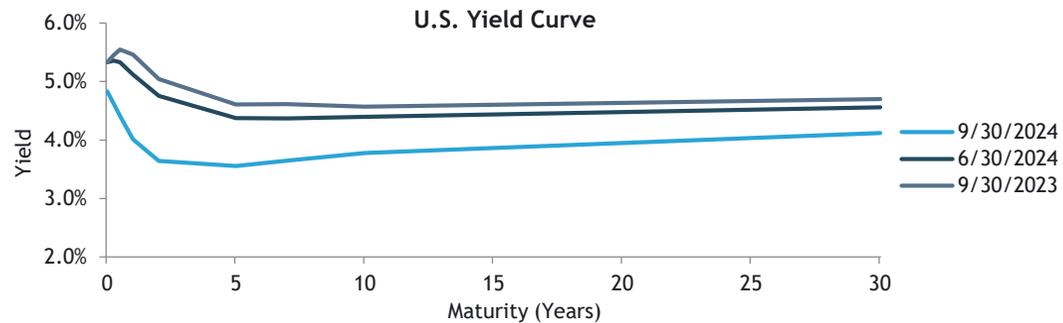


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Fixed income review

- Treasury yields fell dramatically in the third quarter, as markets came to expect a significant number of interest rate cuts from the Federal Reserve over the next 12 months.
- US inflation and labor market dynamics could have a significant impact on the interest rate outlook in the coming months. The economic policies that come out of the US election in November could also cause markets to recalibrate the interest rate outlook.

- After widening slightly in the second quarter, investment-grade and high yield credit spreads tightened meaningfully in the third quarter, once again falling well below long-term averages.
- Emerging markets debt spreads finally gained some traction, posting the lowest quarter-ending spreads of the year and falling more meaningfully below their long-term average.



Sources: Bloomberg, JP Morgan, SEI. Option-adjusted spreads over US Treasuries US Investment Grade = Bloomberg U.S. Corporate Index, US High Yield = Bloomberg U.S. Corporate High Yield Index, and Emerging Market Debt = JP Morgan EMBI Diversified Sovereign Index. Vertical axis in U.S. Yield Curve chart shortened to enhance visibility of yield curve dynamics. As of 09/30/2024. Past performance is not a guarantee of future results.



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Economic outlook: A long autumn

The good news

- The U.S. economy continued to hum along at an above-average pace in the third quarter, aided by strong household demand for services. The U.K. also has picked up steam.
- The major central banks, with the exception of the Bank of Japan, are now cutting interest rates. The U.S. Federal Reserve (Fed) started its easing cycle in September with a half-point reduction and is set to make more rate cuts, although not as many as investors expect.
- Headline inflation has eased significantly in the U.S. and other major developed countries, thanks to price declines in energy and food.
- The presidential contest in the U.S. appears set to run down to the wire. Although both candidates have made economic proposals that could lead to higher inflation and/or slower growth, most are not likely to be implemented.

The bad news

- Other advanced countries are growing at a more sluggish pace, with Germany especially struggling against a backdrop of high energy and labor costs, weak exports markets, and increased Chinese competition.
- We think the 10-year Treasury note yield will remain elevated, even climb back above the 4% level, in the absence of more significant economic weakness.
- We continue to believe that inflation will stay stickier than expected given the slow decline in services inflation and an expected reacceleration in goods inflation.
- The Trump tax reforms enacted in December 2017 expire at the end of 2025. It is nearly impossible to predict the broad outlines of the legislation until we know who wins the presidency and which party controls each of the two houses of Congress. Even then, the details of any tax bill will be subject to intense negotiation.

These are the views and opinions of SEI which are subject to change. They should not be construed as investment advice. Data as of 9/30/2024.



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Summary views

Macro/Cross-asset	<ul style="list-style-type: none">• We expect inflation to remain stubbornly high and above central bank targets, particularly in the U.S., so the U.S. easing cycle will disappoint dovish market expectations.• Government bond supply should continue to put upward pressure on interest rates.• Equity market volatility is back.• Commodities should receive a boost from China stimulus.
Equity	<ul style="list-style-type: none">• Diversity in equity markets, particularly in capitalizations and countries, remains an emphasis.• We maintain strategic holdings in Value, Quality, Momentum factors, with an emphasis on Value.• Active management should benefit from reflation, particularly in U.S. large caps.• China finally delivered stimulus. We remain cautious but optimistic.
Fixed income	<ul style="list-style-type: none">• Higher 10-year yields in the U.S. are likely.• Our portfolios are generally positioned for a continued steepening in the U.S. yield curve.• We remain defensively positioned in credit, favoring securitized versus corporate debt.



Portfolio review

Employee Retirement Plan



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Important information: asset valuation and portfolio returns

Historical Total Index can be provided upon request. The Portfolio return, manager performance, and fund performance numbers are calculated using Gross Fund Performance, using a true time-weighted performance method (prior to 6/30/2012, the Modified Dietz method of calculation was used). Gross Fund Performance reflects the effective performance of the underlying mutual funds that are selected or recommended by SIMC to implement an institutional client's investment strategy. Gross Fund Performance does not reflect the impact of fund level management fees, fund administration or shareholder servicing fees, all of which, if applicable, are used to offset the account level investment management fees the client pays to SIMC. Gross Fund Performance does reflect certain operational expenses charged by the funds and the reinvestment of dividends and other earnings. The inclusion of the fund level expenses that the client incurs but that are offset against the client's account level investment management fees would reduce the Gross Fund Performance of the mutual funds. For additional information about how performance is calculated, please see your monthly performance report.

If applicable, alternative, property and private assets performance and valuations may be reported on a monthly or quarterly lag. Alternative, property and private assets performance is calculated gross of investment management fees and net of administrative expenses and underlying fund expenses. However: Structured Credit Fund performance is calculated gross of investment management fees and net of administrative expenses; SEI Offshore Opportunity Fund II Ltd. Class A performance is calculated net of investment management and administrative expenses; and Energy Debt Fund performance is calculated net of management fees, performance fees, as applicable, and operating expenses.

Total Portfolio Return-Net of Fund Expenses performance numbers reflect the impact of fund level management fees, sub-advisor fees (if applicable) and other administrative and operating expenses charged by the funds. Such performance numbers do not reflect the impact of account level management (OCIO) fees charged to the client pursuant to the terms of the investment management agreement with SIMC, which will reduce performance. The OCIO fee reflects the difference between the total investment management fee set forth in the Agreement and the fees paid to sub-advisers. Net portfolio performance information is available upon request to your client service representative.

Total Portfolio Index Composition

The current composition of the "Total Portfolio Index" is as follows. This composition went into effect at the close of business on 11/30/2023.

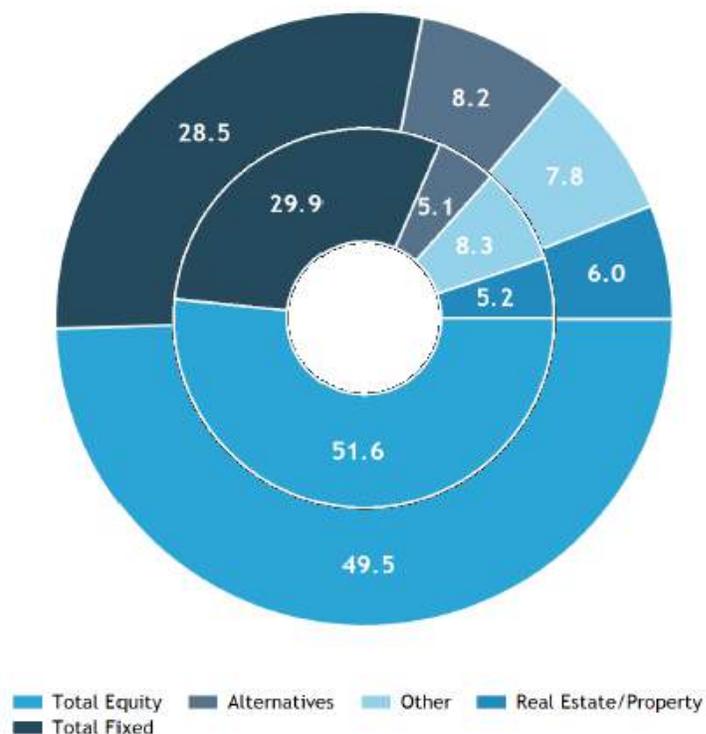
22.70%	S&P 500 Index
19.60%	MSCI All Country World ex US Index (Net)
13.40%	Bloomberg US Aggregate Bond Index
13.40%	ICE BofA ML 1-3 Year Treasury Index
6.20%	Russell Small Cap Completeness Index
5.15%	Hist Blind: Core Property Index
5.15%	Hist Blind: Dynamic Asset Allocation Index
3.10%	Bloomberg Barclays 1-5 Year US TIPS Index
3.10%	ICE BofA ML 3 Month US T-Bill Index
3.10%	Hist Blind: Emerging Markets Debt Index
3.10%	Hist Blind: Emerging Markets Equity Index
2.00%	SEI GPA V Private Equity Fund Index



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ERP: Portfolio summary — September 30, 2024

Asset Allocation (%)
Actual (Outer Ring) vs. Target (Inner Ring)



Summary for periods ending 9/30/2024

	One Month	Three Month	Year To Date	1 Year
Beginning Portfolio Value	\$72,816,325	\$71,332,919	\$67,800,907	\$64,345,568
Net Cash Flows	(\$473,792)	(\$1,507,351)	(\$1,883,501)	(\$3,371,807)
Gain / Loss	\$1,371,666	\$3,888,630	\$7,796,792	\$12,740,437
Ending Portfolio Value	\$73,714,199	\$73,714,199	\$73,714,199	\$73,714,199

Asset	Permitted Ranges	Actual
Equity	15% - 60%	54.4%
Fixed	25% - 70%	29.5%
Alternatives	0% - 20%	15.1%

Pension as of September 30, 2024

YTD Employer Contributions	\$ 2,608,748.00
YTD Employee Contributions	\$ 50,442.61
Total YTD Contributions	\$ 2,659,190.61
YTD Management Fees	\$ (254,566.85)
YTD Benefit Payments	\$ (4,288,124.33)
Total YTD Distributions	\$ (4,542,691.18)

Other represents investments in Dynamic Asset Allocation and Multi-Asset Funds. Alternatives target incorporates 5% target to Global Private Assets.



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ERP: Investment returns — September 30, 2024

	Total Assets (\$)	Actual Alloc (%)	1 Month	3 Months	YTD	1 Year	3 Years	5 Years	10 Years	Inception 11/30/2013
Total Fixed Income - Continued										
Limited Duration Fund	9,346,652	12.7	0.79	3.07	4.81	7.83	2.09	2.29	-	2.14
ICE BofA ML 1-3 Year Treasury Index			0.81	2.89	4.16	6.75	1.33	1.52	-	1.43
Emerging Markets Debt Fund	2,178,829	3.0	3.12	8.23	8.24	18.93	1.65	2.31	2.74	2.90
Hist Blnd: Emerging Markets Debt Index			2.62	7.57	6.80	16.02	0.14	0.77	1.97	2.19
Alternatives	6,043,554	8.2	0.63	2.57	12.38	16.72	9.28	11.12	9.33	9.30
SEI Structured Credit Collective Fund	4,112,045	5.6	0.60	2.31	15.75	21.40	11.50	12.24	9.88	9.82
SEI GPA V, CIT	1,652,184	2.2	0.97	3.53	4.75	7.33	6.06	-	-	11.28
SEI GPA VI, CIT	279,325	0.4	-0.88	0.71	6.22	-2.88	-	-	-	-3.37
Real Estate / Property	4,389,586	6.0	0.00	-0.48	-5.45	-6.34	4.66	5.54	7.82	7.81
SEI Core Property Fund CIT	4,389,586	6.0	0.00	-0.48	-5.45	-6.34	4.66	5.54	7.82	7.81
Hist Blnd: Core Property Index			0.00	-0.22	-4.12	-5.44	2.37	3.42	6.09	6.25
Other	5,783,052	7.8	1.68	3.52	15.01	22.68	9.06	12.44	9.33	9.31
Dynamic Asset Allocation Fund	3,638,039	4.9	2.03	4.38	20.28	32.60	10.93	16.19	13.26	13.51
Hist Blnd: Dynamic Asset Allocation Index			2.14	5.89	22.08	36.35	11.91	15.98	13.38	13.38
Multi Asset Real Return Fund	2,145,013	2.9	1.09	2.09	6.38	7.10	5.14	5.62	2.41	2.32
Bloomberg Barclays 1-5 Year US TIPS Index			1.12	2.79	4.90	7.93	2.11	3.49	2.38	2.19
Cash/Cash Equivalents	1	0.0	-	-	-	-	-	-	-	-
Govt Fund Instl	1	0.0	-	-	-	-	-	-	-	-
ICE BofA ML 3 Month US T-Bill Index			-	-	-	-	-	-	-	-

Return time periods less than 12 months are cumulative, over 12 months are annualized.



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Private Asset Portfolio Metrics

HURON-CLINTON METRO AUTHORITY RETIREMENT PLAN - PE REPORT

For period ending: 9/30/2024

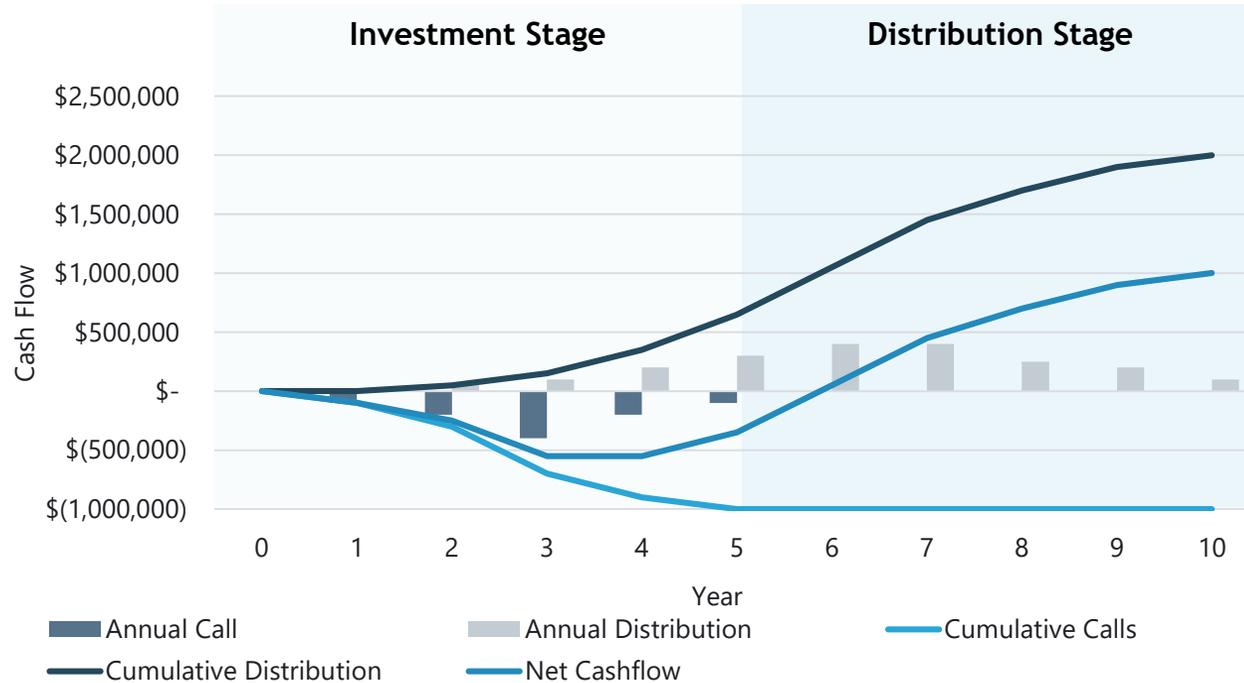
Base Currency: US Dollar

Investment	Vintage Year	Commitment	Contributions			Distributions Cumulative Distributions	Valuations Valuation Date	Valuations		Performance		
			Funding	Unfunded	Percent Funded			Reported Valuation	Adjusted Valuation	DPI	TVPI	IRR
<i>Diversified</i>												
SEI GPA V, CIT	2020	\$2,500,000	\$1,411,388	\$1,088,612	56.46%	\$0	6/30/2024	\$1,652,184	\$1,652,184	0.00	1.17	7.49
SEI GPA VI, CIT	2022	\$1,000,000	\$327,461	\$718,228	32.75%	\$45,690	6/30/2024	\$240,726	\$279,325	0.14	0.99	(1.05)
Total Diversified		\$3,500,000	\$1,738,849	\$1,806,840	49.68%	\$45,690		\$1,892,910	\$1,931,509	0.03	1.14	6.86
Total Investment		\$3,500,000	\$1,738,849	\$1,806,840	49.68%	\$45,690		\$1,892,910	\$1,931,509	0.03	1.14	6.86



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The “J-curve”: An illustration



Investment Stage

- Early in the fund’s life, capital is called to invest in portfolio companies and pay expenses. Cash flow is negative during this stage. Some distributions may be made as early opportunities are identified to liquidate holdings. These distributions typically only partially offset capital calls.

Distribution Stage

- Given time for the underlying investment companies to increase their value and begin liquidity events, the fund’s returns and cash distributions may start to rise quite steeply.

Note: These are not actual transactions, but are used for illustrative purposes only. Actual investments and results will vary.

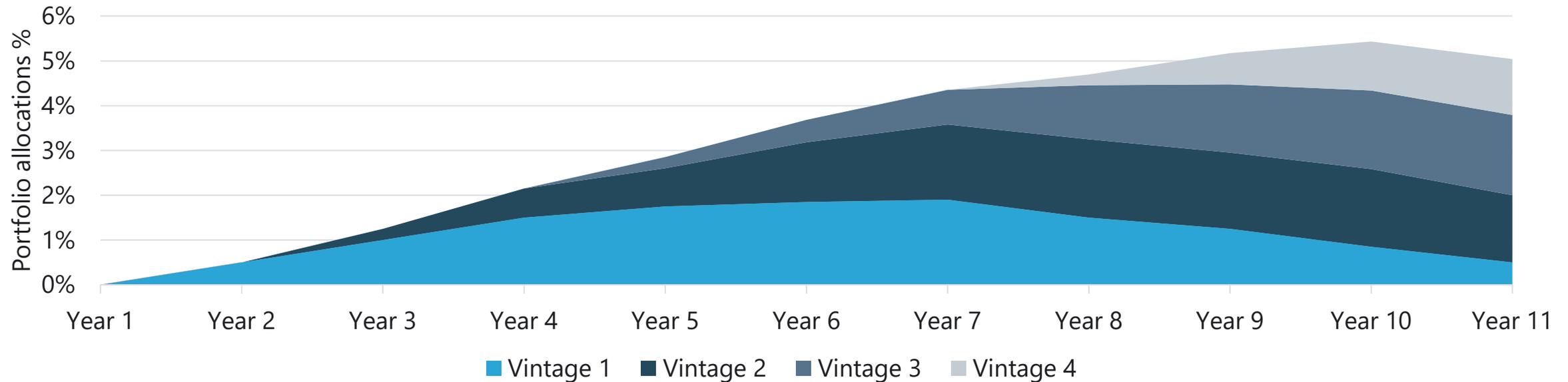


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A programmatic approach

SEI takes a [multi-year, multi-vintage approach](#) to building an allocation within private assets

Traditional Programmatic Approach



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Private asset | Definitions

Measure	Definition
Investment	Name of private equity fund.
Vintage year	The year in which the fund began making investments. Typically coincides with the year of the investor's first capital call.
Commitment	The total amount the investor committed to the fund.
Funding	Capital that has been called by the fund.
Additional fees	Cash paid or received that is outside the NAV (net asset value) of the fund; typically these will be initial true-up interest amounts or management fees charged outside of a fund.
Unfunded	Commitments less capital calls plus any distributions deemed "recallable" or "recycled".
Percent funded	Funding divided by the commitment amount; This number may be greater than 100% in the event a manager implements a capital recycling process and/or deems distributions recallable.
Cumulative distributions	Capital that has been returned to the investor, including capital that is deemed recallable.
Valuation date	Date of the last reported net asset value.
Reported valuation	Last reported net asset value.
Adjusted valuation	The sum of the last reported NAV and all subsequent cash flows through the date of the report.
DPI (Distributed to paid-in capital aka realization multiple)	Since inception ratio of cumulative distributions to cumulative paid-in capital; useful for measuring cash on cash performance.
TVPI (Total value to paid-in capital aka investment multiple)	Since inception ratio of cumulative distributions plus the valuation (sometimes referred to as residual valuation) to cumulative paid-in; useful for measuring the creation of wealth; results greater than 1 imply gains on the investment as of the stated date.
IRR (Internal rate of return)	Since inception discount rate where the sum of discounted cash flows and the discounted valuation is equal to zero.



Portfolio review

Retiree Healthcare Trust



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Important information: asset valuation and portfolio returns

Historical Total Index can be provided upon request. The Portfolio return, manager performance, and fund performance numbers are calculated using Gross Fund Performance, using a true time-weighted performance method (prior to 6/30/2012, the Modified Dietz method of calculation was used). Gross Fund Performance reflects the effective performance of the underlying mutual funds that are selected or recommended by SIMC to implement an institutional client's investment strategy. Gross Fund Performance does not reflect the impact of fund level management fees, fund administration or shareholder servicing fees, all of which, if applicable, are used to offset the account level investment management fees the client pays to SIMC. Gross Fund Performance does reflect certain operational expenses charged by the funds and the reinvestment of dividends and other earnings. The inclusion of the fund level expenses that the client incurs but that are offset against the client's account level investment management fees would reduce the Gross Fund Performance of the mutual funds. For additional information about how performance is calculated, please see your monthly performance report.

If applicable, alternative, property and private assets performance and valuations may be reported on a monthly or quarterly lag. Alternative, property and private assets performance is calculated gross of investment management fees and net of administrative expenses and underlying fund expenses. However: Structured Credit Fund performance is calculated gross of investment management fees and net of administrative expenses; SEI Offshore Opportunity Fund II Ltd. Class A performance is calculated net of investment management and administrative expenses; and Energy Debt Fund performance is calculated net of management fees, performance fees, as applicable, and operating expenses.

Total Portfolio Return-Net of Fund Expenses performance numbers reflect the impact of fund level management fees, sub-advisor fees (if applicable) and other administrative and operating expenses charged by the funds. Such performance numbers do not reflect the impact of account level management (OCIO) fees charged to the client pursuant to the terms of the investment management agreement with SIMC, which will reduce performance. The OCIO fee reflects the difference between the total investment management fee set forth in the Agreement and the fees paid to sub-advisers. Net portfolio performance information is available upon request to your client service representative.

Total Portfolio Index Composition

The current composition of the "Total Portfolio Index" is as follows. This composition went into effect at the close of business on 12/15/2022.

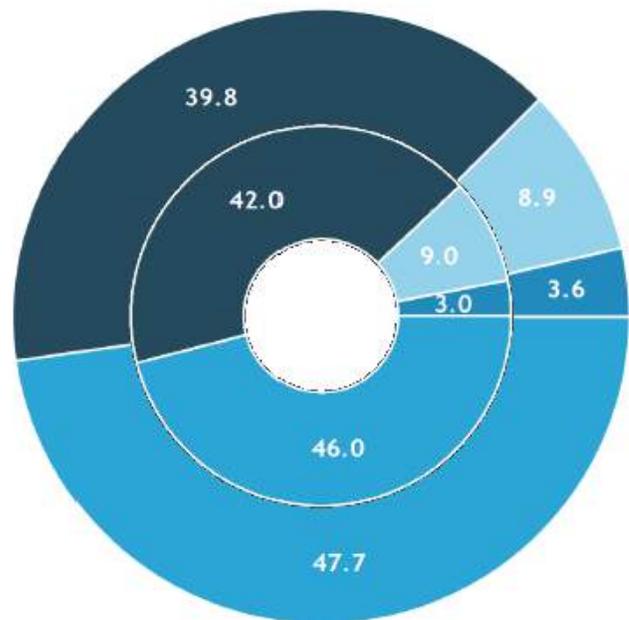
21.00%	Bloomberg Barclays US Agg Bond Index
19.00%	S&P 500 Index
18.00%	MSCI All Country World ex US Index (Net)
13.00%	ICE BofA ML 1-3 Year Treasury Index
6.00%	Hist Blnd: Dynamic Asset Allocation Index
6.00%	Russell Small Cap Completeness Index
4.00%	Hist Blnd: Emerging Markets Debt Index
4.00%	Hist Blnd: High Yield Bond Index
3.00%	Bloomberg Barclays 1-5 Year US TIPS Index
3.00%	Hist Blnd: Emerging Markets Equity Index
3.00%	Hist Blnd: Core Property Index



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RHT: Portfolio summary — September 30, 2024

Asset Allocation (%)
Actual (Outer Ring) vs. Target (Inner Ring)



■ Total Equity ■ Total Fixed ■ Other ■ Real Estate/Property

Other represents investments in Dynamic Asset Allocation and Multi-Asset Funds. Alternatives target incorporates 5% target to Global Private Assets.

Summary for periods ending 9/30/2024

	One Month	Three Month	Year To Date	1 Year
Beginning Portfolio Value	\$34,970,206	\$33,963,674	\$33,070,220	\$30,960,828
Net Cash Flows	(\$117,805)	(\$391,499)	(\$1,191,400)	(\$1,568,365)
Gain / Loss	\$699,161	\$1,979,386	\$3,672,742	\$6,159,099
Ending Portfolio Value	\$35,551,562	\$35,551,562	\$35,551,562	\$35,551,562

Asset	Permitted Ranges	Actual
Equity	20% - 60%	53.9%
Fixed	40% - 80%	41.6%
Alternatives	0% - 20%	4.5%

RHT as of September 30, 2024

YTD Employer Contributions	\$ -
YTD Employee Contributions	\$ -
Total YTD Contributions	\$ -
YTD Management Fees	\$ (107,142.62)
YTD Benefit Payments	\$ (1,065,537.45)
Total YTD Distributions	\$ (1,172,680.07)



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RHT: Investment returns —September 30, 2024

	Total Assets (\$)	Actual Alloc (%)	1 Month	3 Months	YTD	1 Year	3 Years	5 Years	10 Years	Inception 11/30/2013
Total Portfolio Return	35,551,562	100.0	2.01	5.90	11.48	20.55	4.36	7.39	6.35	6.30
<i>Standard Deviation Portfolio</i>							11.02	10.85		
Total Portfolio Return Net			2.00	5.75	11.00	19.85	3.75	6.77	5.74	5.69
<i>Standard Deviation Portfolio</i>							11.01	10.83		
Total Portfolio Index			1.90	5.74	11.28	20.46	4.13	6.73	5.88	5.74
<i>Standard Deviation Index</i>							10.89	10.48		
Total Equity	16,973,329	47.7	2.74	7.65	17.42	30.52	6.96	11.82	9.36	8.97
US Equity	9,240,889	25.9	1.97	6.43	19.65	34.57	9.32	14.89	12.60	12.20
S&P 500 Index Fund	7,052,528	19.7	2.10	5.86	22.01	36.27	11.84	15.92	-	13.03
S&P 500 Index			2.14	5.89	22.08	36.35	11.91	15.98	-	13.06
Extended Market Index Fund	2,188,361	6.2	1.55	8.34	12.40	29.09	2.07	11.35	10.08	9.68
Russell Small Cap Completeness Index			1.57	8.25	12.34	28.81	1.91	11.24	9.92	9.53
World Equity x-US	7,732,440	21.8	3.68	9.14	14.70	25.67	4.14	8.46	5.92	5.51
World Equity Ex-US Fund	6,637,844	18.7	3.17	9.25	14.70	25.92	4.65	8.76	6.12	5.81
MSCI All Country World ex US Index (Net)			2.69	8.06	14.21	25.35	4.14	7.59	5.22	4.89
Emerging Markets Equity Fund	1,094,596	3.1	6.88	8.46	14.71	24.14	0.64	6.34	4.93	4.66
Hist Blnd: Emerging Markets Equity Index			6.68	8.72	16.86	26.05	0.40	5.75	4.02	3.80
Total Fixed Income	14,129,487	39.8	1.40	4.96	5.59	11.95	0.58	1.87	2.53	2.70
Core Fixed Income Fund	6,991,494	19.7	1.36	5.51	4.92	12.62	-1.26	0.88	2.40	2.62
Bloomberg US Aggregate Bond Index			1.34	5.20	4.45	11.57	-1.39	0.33	1.84	2.02

Total Portfolio Index does not include advisory and passive implementation fees.
Return time periods less than 12 months are cumulative, over 12 months are annualized.



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RHT: Investment returns — September 30, 2024

	Total Assets (\$)	Actual Alloc (%)	1 Month	3 Months	YTD	1 Year	3 Years	5 Years	10 Years	Inception 11/30/2013
Total Fixed Income - Continued										
Limited Duration Fund	4,298,317	12.1	0.79	3.07	4.82	7.83	2.08	2.29	-	2.13
ICE BofA ML 1-3 Year Treasury Index			0.81	2.89	4.16	6.75	1.33	1.52	-	1.43
Emerging Markets Debt Fund	1,424,626	4.0	3.12	8.23	8.24	18.93	1.65	2.31	2.74	2.90
Hist Blnd: Emerging Markets Debt Index			2.62	7.57	6.80	16.02	0.14	0.77	1.97	2.19
High Yield Bond Fund	1,415,050	4.0	1.74	4.95	8.78	14.98	3.65	5.81	5.78	5.77
Hist Blnd: High Yield Bond Index			1.64	5.32	8.05	15.69	3.08	4.53	4.95	4.96
Real Estate / Property	1,277,693	3.6	0.00	-0.46	-5.41	-6.29	4.72	5.60	-	6.07
SEI Core Property Fund	1,277,693	3.6	0.00	-0.46	-5.41	-6.29	4.72	5.60	-	6.07
Hist Blnd: Core Property Index			0.00	-0.22	-4.12	-5.44	2.37	3.42	-	4.44
Other	3,171,053	8.9	1.74	3.67	15.82	24.01	9.30	12.89	9.55	9.40
Dynamic Asset Allocation Fund	2,205,622	6.2	2.03	4.38	20.28	32.60	10.93	16.19	13.27	13.53
Hist Blnd: Dynamic Asset Allocation Index			2.14	5.89	22.08	36.35	11.91	15.98	13.38	13.38
Multi Asset Real Return Fund	965,431	2.7	1.09	2.09	6.38	7.10	5.14	5.62	2.41	2.32
Bloomberg Barclays 1-5 Year US TIPS Index			1.12	2.79	4.90	7.93	2.11	3.49	2.38	2.19
Cash/Cash Equivalents		0.0	-	-	-	-	-	-	-	-
Govt Fund Instl		0.0	-	-	-	-	-	-	-	-
ICE BofA ML 3 Month US T-Bill Index			-	-	-	-	-	-	-	-

Return time periods less than 12 months are cumulative, over 12 months are annualized.



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Manager changes



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Western Manager Change

The Background:

- Western disclosed that Ken Leech Co-CIO has taken an immediate leave of absence in relation to a Wells notice (a notification issued by regulators to inform individuals or companies of completed investigations where infractions have been discovered) he received related to past trade allocations in treasury derivatives in select accounts Ken manages at Western.
- SEI swiftly places Western on **Watch**, restricts new capital and engaged Western.
- Western is formally **Removed** from SEI mutual funds. Mr. Leech's leave added to existing concerns about the development of Western's investment strategy following the recent exit of John Bellows, former head of its broad markets team.

The Benefit:

- SEI has considerable global resources focused on manager selection. SEI maintains a back up list of managers for each of its mutual funds and portfolio construction optimizations are also conducted throughout the year to ensure an expedited change can occur if required.
- SEI contracts individually with specialist managers and client assets remain at the mutual funds' respective custodians (not commingled). This structure provides control and protection for SEI's mutual fund shareholders. SEI clients hold shares of a mutual fund and are not invested directly with the subadvisors underneath the mutual wrapper.
- SEI's manager-of-managers structure within the mutual fund allows for SEI to terminate a subadvisor and quickly reallocate assets to one or more existing subadvisors or to a replacement subadvisor. In the traditional consultant model these types of changes can take months, if not longer.



Manager changes

Funds	Manager Addition and Rationale	Manager Termination and Rationale
SIT Emerging Markets Equity Fund		<p><u>Qtron Investments (June 2024)</u> The decision to remove Qtron's Emerging Markets Equity strategy was driven by portfolio construction considerations. Any changes to the Fund are made with the goal of enhancing the fund's exposure to key alpha sources and its ability to manage exposures throughout the market cycle.</p> <p><u>KBI Global Investors (June 2024)</u> The decision to remove KBI's Emerging Markets Equity strategy was motivated by alpha source and portfolio construction considerations. This change enhances the Fund's ability to manage value and quality alpha source exposures while improving the balance between risk and return through the use of high-conviction concentrated strategies. KBI's allocation will be redistributed among the Fund's existing managers.</p>



Manager diversity



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Manager Diversity

Huron-Clinton Metro Auth Employee Retirement Plan

For period ending: 09/30/2024

Fund	Portfolio Assets	% of Total		Women Managers		Minority Managers		Women or Minority	
		Portfolio	Managers	# of Mgrs	% Port. Exp.	# of Mgrs	% Port. Exp.	# of Mgrs	% Port. Exp.
Emerging Markets Debt Fund	\$2,178,828.78	2.96%	5	1	0.55%	0	0.00%	1	0.55%
World Equity Ex-US Fund	\$13,958,519.59	18.94%	6	4	11.82%	2	8.21%	4	11.82%
Core Fixed Income Fund	\$9,403,232.63	12.76%	5	1	1.53%	1	3.43%	2	4.96%
Dynamic Asset Allocation Fund	\$3,638,039.47	4.94%	2	1	3.76%	0	0.00%	1	3.76%
Emerging Markets Equity Fund	\$2,238,535.18	3.04%	4	1	0.95%	1	0.61%	2	1.55%
Govt Fund Instl	\$1.18	0.00%	1	0	0.00%	0	0.00%	0	0.00%
Multi Asset Real Return Fund	\$2,145,012.83	2.91%	4	1	0.84%	1	0.30%	2	1.14%
Extended Market Index Fund	\$4,363,174.82	5.92%	1	1	5.92%	0	0.00%	1	5.92%
S&P 500 Index Fund	\$16,009,062.73	21.72%	1	1	21.72%	0	0.00%	1	21.72%
Limited Duration Fund	\$9,346,651.71	12.68%	2	0	0.00%	0	0.00%	0	0.00%
As % of Total Portfolio	\$73,711,192.68	85.85%			47.08%		12.55%		51.42%
As % of Public Assets	\$63,281,058.92	100.00%	31	11	54.84%	5	14.62%	14	59.90%

Source: SEI Manager Research.As of 09/30/2024.Excludes alternative investments.Allocations subject to change.

Women managers: If any portfolio managers directly responsible for making investment decisions are women.

Minority managers: If any portfolio managers directly responsible for making investment decisions are minority entities. For US-based firms, this would correspond to individuals who are US citizens or permanent residents who are defined as African American, Asian American, Hispanic American or Native American. For non-US based firms, minorities should reflect the composition of the local market, but exclude Anglo-Saxon white males.



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Manager Diversity

Huron-Clinton Metro Auth Retiree Health Trust

For period ending: 09/30/2024

Fund	Portfolio Assets	% of Total Portfolio	Total Managers	Women Managers		Minority Managers		Women or Minority	
				# of Mgrs	% Port. Exp.	# of Mgrs	% Port. Exp.	# of Mgrs	% Port. Exp.
Emerging Markets Debt Fund	\$1,424,625.93	4.01%	5	1	0.75%	0	0.00%	1	0.75%
World Equity Ex-US Fund	\$6,637,843.83	18.67%	6	4	11.66%	2	8.10%	4	11.66%
Core Fixed Income Fund	\$6,991,494.18	19.67%	5	1	2.35%	1	5.29%	2	7.64%
High Yield Bond Fund	\$1,415,049.90	3.98%	6	0	0.00%	3	2.17%	3	2.17%
Dynamic Asset Allocation Fund	\$2,205,621.84	6.20%	2	1	4.72%	0	0.00%	1	4.72%
Emerging Markets Equity Fund	\$1,094,596.45	3.08%	4	1	0.96%	1	0.62%	2	1.57%
Multi Asset Real Return Fund	\$965,430.79	2.72%	4	1	0.79%	1	0.28%	2	1.06%
Extended Market Index Fund	\$2,188,360.51	6.16%	1	1	6.16%	0	0.00%	1	6.16%
S&P 500 Index Fund	\$7,052,528.37	19.84%	1	1	19.84%	0	0.00%	1	19.84%
Limited Duration Fund	\$4,298,316.91	12.09%	2	0	0.00%	0	0.00%	0	0.00%
As % of Total Portfolio	\$35,550,117.94	96.41%			47.22%		16.45%		55.57%
As % of Public Assets	\$34,273,868.71	100.00%	36	11	48.98%	8	17.06%	17	57.64%

Source: SEI Manager Research. As of 09/30/2024. Excludes alternative investments. Allocations subject to change.

Women managers: If any portfolio managers directly responsible for making investment decisions are women.

Minority managers: If any portfolio managers directly responsible for making investment decisions are minority entities. For US-based firms, this would correspond to individuals who are US citizens or permanent residents who are defined as African American, Asian American, Hispanic American or Native American. For non-US based firms, minorities should reflect the composition of the local market, but exclude Anglo-Saxon white males.



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Asset allocation review



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How we create probability distributions and what they mean

- The probability distribution graphs and/or tables that follow are meant to provide an overview of the range of possible outcomes for a given variable (e.g. returns, expense) for a given asset allocation.
- The probability distributions are generated using SEI's proprietary modeling tool and simulated capital market behavior.
- Capital market behavior is simulated for 1,000 possible scenarios based on expected performance of each asset class and reflecting current economic conditions. Capital market assumptions such as return, standard deviation and covariances are inputs into this process, combining with model parameters to create market scenarios.
- We use these 1,000 capital market scenarios to create 1,000 output scenarios for each variable being considered.
- A 90% confidence interval should be interpreted as 90% of the projected output variables, falling between the 5% and 95% results, based on SEI Capital Market Assumptions.
- This projection is hypothetical in nature, does not reflect actual investment results and is not a guarantee of future results.

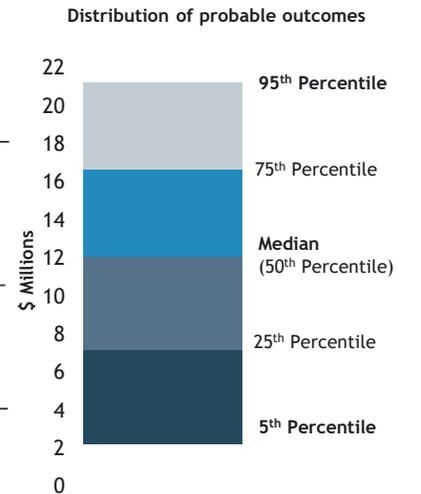
About capital market assumptions

- SEI Investments Management Corporation develops forward-looking, long-term capital market assumptions for risk, return and correlations for a variety of global asset classes, currencies, interest rates, and inflation.
- These assumptions are created using a combination of historical analysis, future market environment expectations and by applying our own judgment. In certain cases, alpha and tracking error estimates for a particular asset class are also factored into the assumptions.
- We believe this approach is less biased than using pure historical data, which may be affected by unsustainable trends or permanent material shifts in market conditions.

95th percentile:
95% of outcomes are less than or equal to this value

50th percentile:
50% of outcomes are greater than this amount, and 50% are less

5th percentile:
5% of outcomes are less than or equal to this value



Employees' Retirement Plan



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Huron-Clinton Metroparks Authority Employees' Retirement Plan: Key characteristics

Plan Overview

- Status: Closed
- Demographic profile: Inactively Dominated
- Valuation rate: 6.50%

Liability Overview

- Liability Growth: 1.0%
- Benefit Payments/Assets: 8.7%

Hurdle Rate: 9.7%

- **Contribution: 3.9%**

= **Net Hurdle: 5.8%**

Pension Metrics:

Funded Status

Funded status changes driven by portfolio returns relative to liability returns.

Actuarial Value of Assets: \$72.0MM

Market Value of Assets: \$67.6MM

AAL: \$91.9MM

**12/31/2023
AAL funded deficit/ ratio:
\$19.9MM/78.3%**

Contribution

Minimum Contribution driven by benefit accruals and funded ratio volatility.

Total Normal Cost: \$0.7MM +

Amortization: \$1.9MM =

**12/31/2023
Total Employer Contribution:
\$2.6MM**



Modeled portfolio – Employees' Retirement Plan

Asset Class	Current	Portfolio A	Portfolio B	Portfolio C
S&P 500 Index	22.0	10.0	9.0	11.0
US Small/Mid Cap Equity Index	6.0	4.0	3.0	4.0
World Equity ex-US	19.0	19.0	17.0	22.0
Emerging Markets Equity	3.0	3.0	2.0	3.0
Dynamic Asset Allocation	5.0	4.0	3.0	5.0
US Factor Based	-	15.0	13.0	17.0
Total Equity	55.0	55.0	47.0	62.0
Emerging Markets Debt	3.0	3.0	3.0	3.0
Limited Duration Fixed Income	13.0	13.0	16.0	9.0
Core Fixed Income	13.0	16.0	21.0	13.0
Total Fixed Income	29.0	32.0	40.0	25.0
Private Real Estate	5.0	5.0	5.0	5.0
Structured Credit	3.0	3.0	3.0	3.0
Global Private Assets	5.0	5.0	5.0	5.0
Multi-Strategy Real Assets	3.0	-	-	-
Total Alternatives/Other	16.0	13.0	13.0	13.0
Portfolio Metrics(%) - Net of Fees				
Expected Return (Short Term)	7.3%	7.4%	7.1%	7.7%
Expected Return (Equilibrium)	8.3%	8.4%	8.2%	8.6%
Standard Deviation	13.8%	13.7%	12.3%	15.0%
Poor Scenario (Short Term)	-13.0%	-12.7%	-11.1%	-14.2%
Fee Impact	-	-	-1 bp	-



Source: SEI Capital Market Assumptions. Please see important disclosures at the beginning of this section and at the back of the presentation.

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Expected Return Distributions (Short-Term)



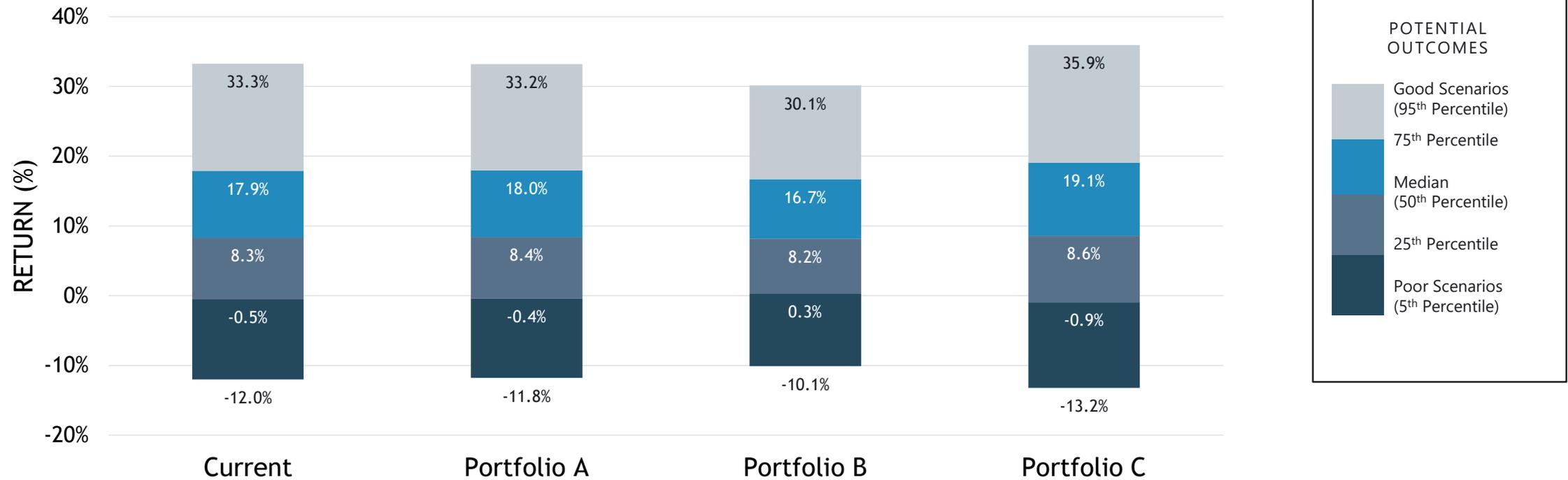
Net of fees.

Source: SEI Capital Market Assumptions. Please see important disclosures at the beginning of this section and at the back of the presentation.



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Expected Return Distributions (Equilibrium)



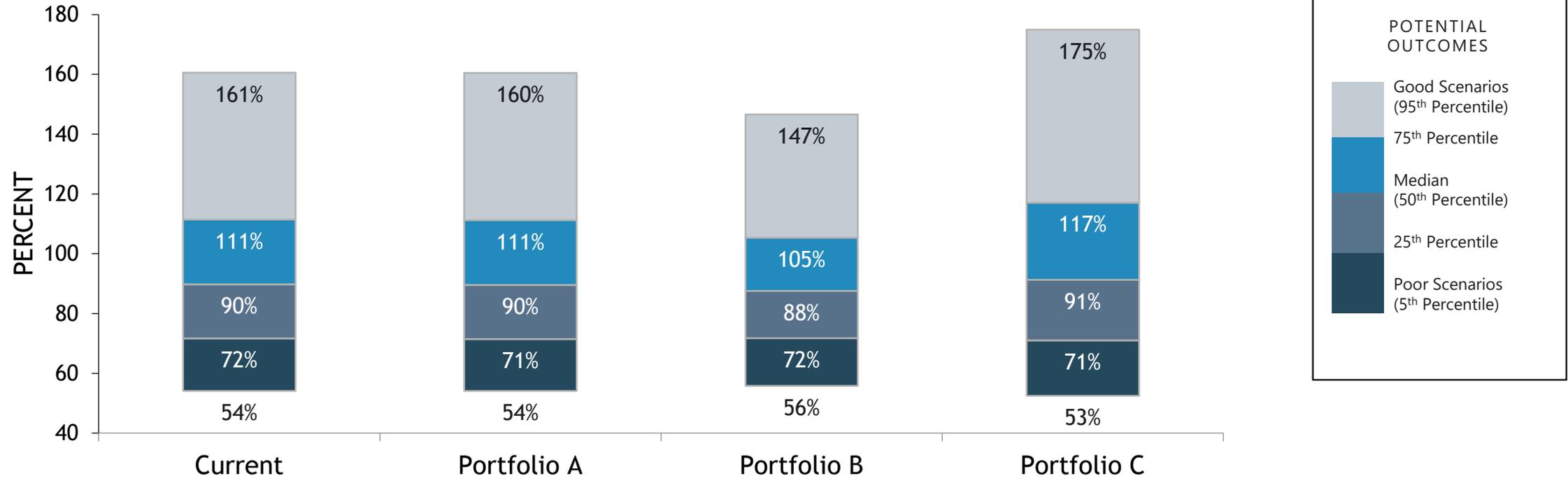
Net of fees.

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Funded Ratio – 10 Year Projections



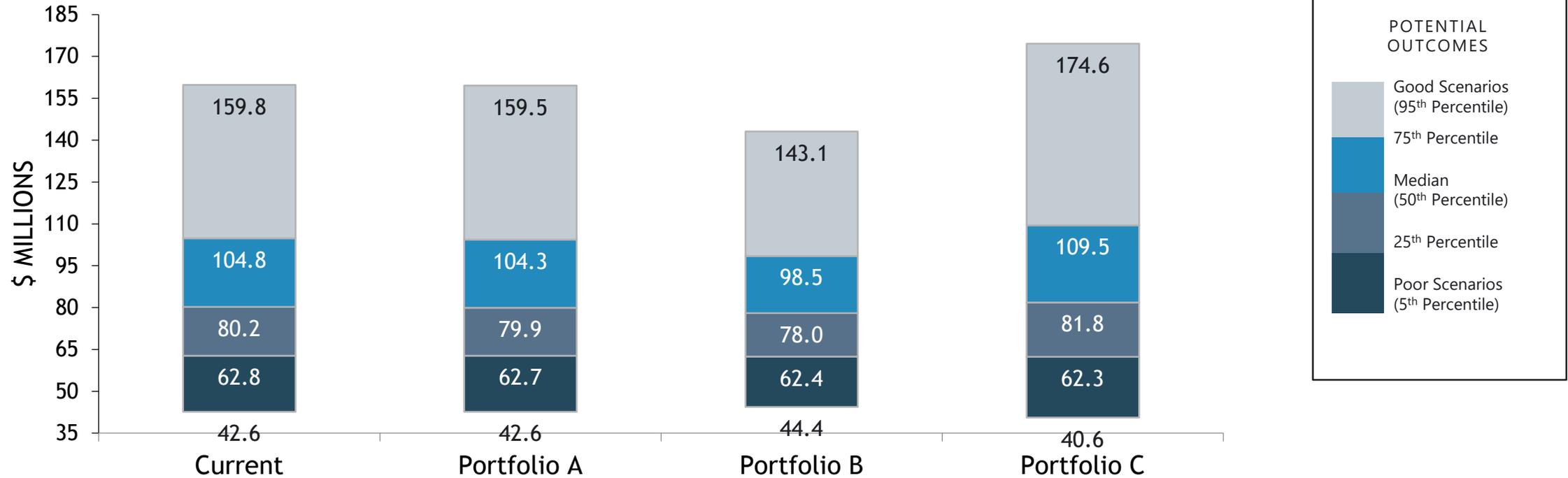
Net of fees.

Source: SEI Capital Market Assumptions. Please see important disclosures at the beginning of this section and at the back of the presentation.



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Market Value of Assets – 10 Year Projections



Net of fees.

Source: SEI Capital Market Assumptions. Please see important disclosures at the beginning of this section and at the back of the presentation.



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Retiree Health Care Plan



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Huron-Clinton Metroparks Authority Retiree Health Care Plan: Key characteristics

Plan Overview

- Status: Closed
- Demographic profile: Inactively Dominated
- Valuation rate: 6.50%

Liability Overview

- Liability Growth: 1.4%
- Benefit Payments/Assets: 5.0%

Hurdle Rate: 6.4%

- **Contribution: 0.0%**

= **Net Hurdle: 6.4%**

Pension Metrics:

Funded Status

Funded status changes driven by portfolio returns relative to liability returns.

Market Value of Assets:	\$33.1MM
AAL:	\$27.5MM

**12/31/2023
AAL funded surplus/ ratio:
\$5.6MM/120.2%**

Contribution

Minimum Contribution driven by benefit accruals and funded ratio volatility.

Total Normal Cost:	\$256K +
Amortization:	\$0 -
Surplus	\$256 =

**12/31/2022
Total Employer Contribution:
\$0**



Modeled portfolio – Retiree Health Care Plan

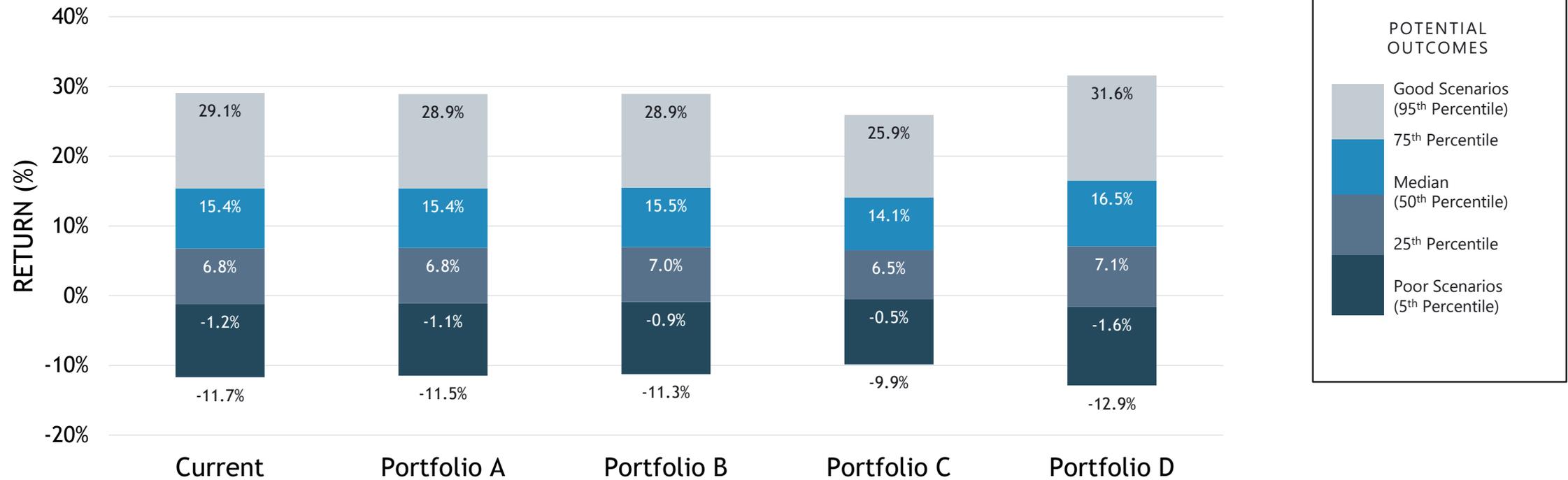
Asset Class	Current	Portfolio A	Portfolio B	Portfolio C	Portfolio D
S&P 500 Index	19.0	10.0	10.0	8.0	11.0
US Small/Mid Cap Equity Index	6.0	3.0	3.0	3.0	4.0
World Equity ex-US	18.0	18.0	17.0	16.0	20.0
Emerging Markets Equity	3.0	3.0	3.0	2.0	3.0
Dynamic Asset Allocation	6.0	4.0	4.0	3.0	5.0
US Factor Based	-	14.0	14.0	12.0	16.0
Total Equity	52.0	52.0	51.0	44.0	59.0
U.S. High Yield	4.0	4.0	3.0	4.0	4.0
Emerging Markets Debt	4.0	4.0	3.0	4.0	4.0
Limited Duration Fixed Income	13.0	14.0	14.0	18.0	10.0
Core Fixed Income	21.0	23.0	23.0	27.0	20.0
Total Fixed Income	42.0	45.0	43.0	53.0	38.0
Private Real Estate	3.0	3.0	3.0	3.0	3.0
Structured Credit	-	-	3.0	-	-
Multi-Strategy Real Assets	3.0	-	-	-	-
Total Alternatives/Other	6.0	3.0	6.0	3.0	3.0
Portfolio Metrics(%) - Net of Fees					
Expected Return (Short Term)	6.8%	6.8%	7.0%	6.5%	7.1%
Expected Return (Equilibrium)	7.9%	8.0%	8.0%	7.7%	8.2%
Standard Deviation	12.4%	12.3%	12.3%	10.9%	13.6%
Poor Scenario (Short Term)	-11.7%	-11.5%	-11.3%	-9.9%	-12.9%
Fee Impact	-	-1 bp	+1 bp	-1 bp	-1 bp



Source: SEI Capital Market Assumptions. Please see important disclosures at the beginning of this section and at the back of the presentation.

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Expected Return Distributions (Short-Term)



Net of fees.

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Expected Return Distributions (Equilibrium)



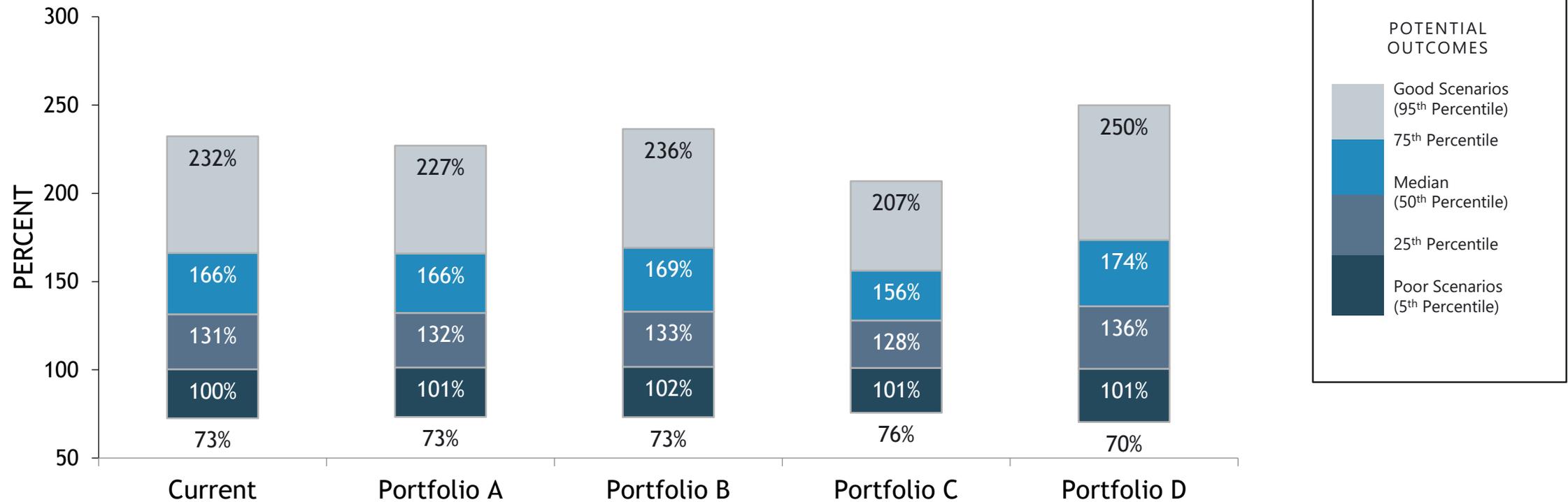
Net of fees.

Source: SEI Capital Market Assumptions. Please see important disclosures at the beginning of this section and at the back of the presentation.



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Funded Ratio – 10 Year Projections



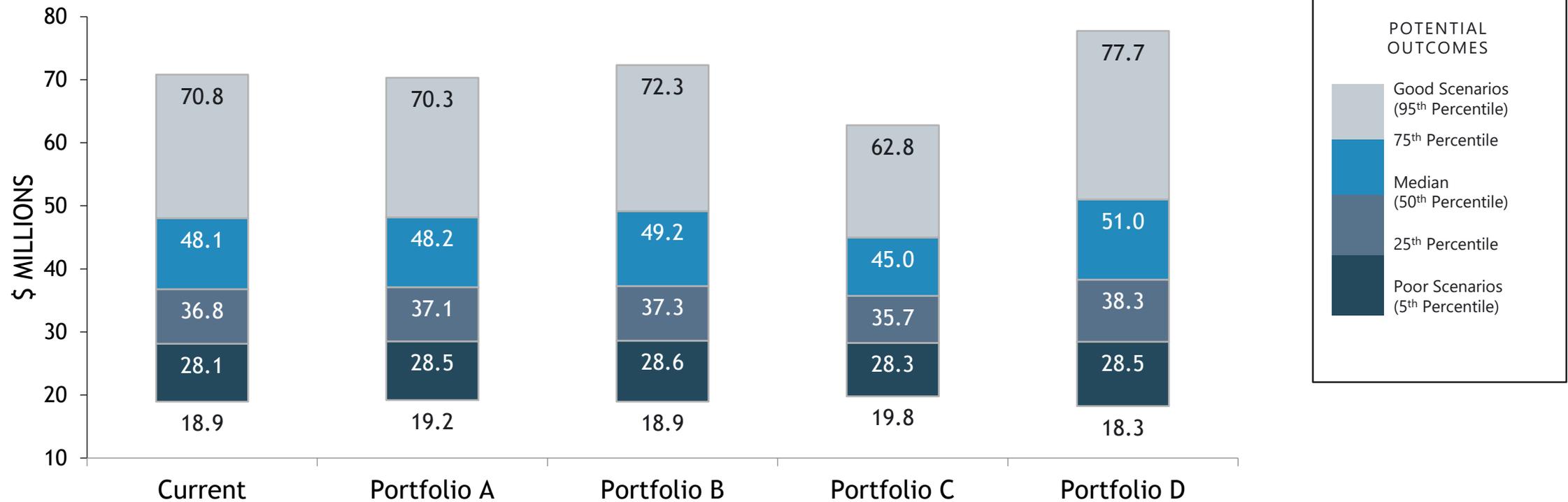
Net of fees.

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Market Value of Assets – 10 Year Projections



Net of fees.

Source: SEI Capital Market Assumptions. Please see important disclosures at the beginning of this section and at the back of the presentation.



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CMA's



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SEI Capital Market Assumptions - Short Term - June 2024

	Compound Return	Risk	Arithmetic Return	Inflation: 2.30%
Emerging Markets Equity (+ Frontier)	8.85%	29.27%	13.14%	
World Equity ex-US	8.57%	22.63%	11.13%	
Global Private Assets	12.32%	17.70%	13.89%	
Core Fixed Income	5.20%	6.62%	5.42%	
Emerging Markets Debt	7.56%	15.52%	8.77%	
Structured Credit	11.81%	21.84%	14.20%	
S&P 500 Index	6.81%	19.00%	8.61%	
Limited Duration Fixed Income	4.07%	2.62%	4.10%	
Dynamic Asset Allocation	9.14%	19.92%	11.12%	
Multi-Strategy Real Assets	5.49%	8.37%	5.84%	
Private Real Estate	6.65%	19.26%	8.51%	
US Small/Mid Cap Equity Index	7.07%	22.71%	9.65%	

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SEI Capital Market Assumptions - Short Term - June 2024

Correlations	Emerging Markets Equity (+ Frontier)	World Equity ex-US	Global Private Assets	Core Fixed Income	Emerging Markets Debt	Structured Credit	S&P 500 Index	Limited Duration Fixed Income	Dynamic Asset Allocation	Multi-Strategy Real Assets	Private Real Estate	US Small/Mid Cap Equity Index
Emerging Markets Equity (+ Frontier)	1.00											
World Equity ex-US	0.74	1.00										
Global Private Assets	0.70	0.87	1.00									
Core Fixed Income	0.00	0.18	0.28	1.00								
Emerging Markets Debt	0.80	0.59	0.66	0.45	1.00							
Structured Credit	0.45	0.46	0.61	0.00	0.50	1.00						
S&P 500 Index	0.75	0.87	0.85	0.25	0.65	0.55	1.00					
Limited Duration Fixed Income	0.15	0.23	0.28	0.92	0.45	0.15	0.30	1.00				
Dynamic Asset Allocation	0.75	0.87	0.85	0.25	0.65	0.55	1.00	0.30	1.00			
Multi-Strategy Real Assets	0.55	0.51	0.43	0.30	0.55	0.40	0.55	0.45	0.55	1.00		
Private Real Estate	0.55	0.67	0.74	0.35	0.60	0.50	0.75	0.25	0.75	0.45	1.00	
US Small/Mid Cap Equity Index	0.70	0.80	0.92	0.15	0.60	0.55	0.91	0.10	0.91	0.40	0.80	1.00

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SEI Capital Market Assumptions - Equilibrium - June 2024

	Compound Return	Risk	Arithmetic Return	Inflation: 2.50%
Emerging Markets Equity (+ Frontier)	9.67%	29.27%	13.96%	
World Equity ex-US	9.32%	22.63%	11.88%	
Global Private Assets	12.61%	17.70%	14.18%	
Core Fixed Income	6.54%	6.62%	6.76%	
Emerging Markets Debt	8.75%	15.52%	9.95%	
Structured Credit	10.52%	21.84%	12.91%	
S&P 500 Index	8.00%	19.00%	9.81%	
Limited Duration Fixed Income	5.65%	2.62%	5.68%	
Dynamic Asset Allocation	10.32%	19.92%	12.31%	
Multi-Strategy Real Assets	6.46%	8.37%	6.81%	
Private Real Estate	7.30%	19.26%	9.16%	
US Small/Mid Cap Equity Index	8.00%	22.71%	10.58%	

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SEI Capital Market Assumptions - Equilibrium - June 2024

Correlations	Emerging Markets Equity (+ Frontier)	World Equity ex-US	Global Private Assets	Core Fixed Income	Emerging Markets Debt	Structured Credit	S&P 500 Index	Limited Duration Fixed Income	Dynamic Asset Allocation	Multi-Strategy Real Assets	Private Real Estate	US Small/Mid Cap Equity Index
Emerging Markets Equity (+ Frontier)	1.00											
World Equity ex-US	0.74	1.00										
Global Private Assets	0.70	0.87	1.00									
Core Fixed Income	0.00	0.18	0.28	1.00								
Emerging Markets Debt	0.80	0.59	0.66	0.45	1.00							
Structured Credit	0.45	0.46	0.61	0.00	0.50	1.00						
S&P 500 Index	0.75	0.87	0.85	0.25	0.65	0.55	1.00					
Limited Duration Fixed Income	0.15	0.23	0.28	0.92	0.45	0.15	0.30	1.00				
Dynamic Asset Allocation	0.75	0.87	0.85	0.25	0.65	0.55	1.00	0.30	1.00			
Multi-Strategy Real Assets	0.55	0.51	0.43	0.30	0.55	0.40	0.55	0.45	0.55	1.00		
Private Real Estate	0.55	0.67	0.74	0.35	0.60	0.50	0.75	0.25	0.75	0.45	1.00	
US Small/Mid Cap Equity Index	0.70	0.80	0.92	0.15	0.60	0.55	0.91	0.10	0.91	0.40	0.80	1.00

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Appendix

Fund detail
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Fund detail

Public markets



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Institutional investment strategies

Huron-Clinton Metro Auth Employee Retirement Plan

For period ending: 9/30/2024

Total Fixed Income

Core Fixed Income Fund

Metropolitan West Asset Management LLC

Allspring Global Investments

Western Asset Management Company

MetLife Investment Management, LLC

Jennison Associates LLC

Limited Duration Fund

MetLife Investment Management, LLC

Metropolitan West Asset Management LLC

Emerging Markets Debt Fund

Neuberger Berman Investment Advisers LLC

Ninety One

Grantham Mayo van Otterloo

Marathon Asset Management, L.P.

Colchester Global Investors Limited

Total Equity

S&P 500 Index Fund

SSGA Funds Management, Inc.

World Equity Ex-US Fund

Acadian Asset Management LLC

Pzena

Jupiter Asset Management Ltd

Lazard Asset Management LLC - International Quality Growth

Lazard Asset Management LLC - All Country Ex-US 130/30

Momentum

Macquarie Investment Management

Extended Market Index Fund

SSGA Funds Management, Inc.

Emerging Markets Equity Fund

Robeco Asset Management

SEI Investments Management Corporation

JOHCM (USA) Inc.

Aikya Investment Management

Alternatives

SEI Structured Credit Collective Fund

SEI GPA V, CIT

SEI GPA VI, CIT

Real Estate / Property

SEI Core Property Fund CIT

Cash/Cash Equivalents

Govt Fund Instl

BlackRock Advisors, LLC

Other

Dynamic Asset Allocation Fund

SSGA Funds Management, Inc.

SEI Fixed Income Portfolio Management

Multi Asset Real Return Fund

AllianceBernstein L.P.

Franklin Advisers, Inc.

Columbia Management Investments

Credit Suisse Asset Management, LLC

Source: APX and SEI Data Warehouse. Manager and fund allocations are subject to change. If LSV Asset Management is listed above, note that SEI Investments Company has a minority ownership interest in this manager as of the date of this report.



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Institutional investment strategies

Huron-Clinton Metro Auth Retiree Health Trust

For period ending: 9/30/2024

Total Fixed Income

Core Fixed Income Fund

Metropolitan West Asset Management LLC

Allspring Global Investments

Western Asset Management Company

MetLife Investment Management, LLC

Jennison Associates LLC

Limited Duration Fund

MetLife Investment Management, LLC

Metropolitan West Asset Management LLC

Emerging Markets Debt Fund

Neuberger Berman Investment Advisers LLC

Ninety One

Grantham Mayo van Otterloo

Marathon Asset Management, L.P.

Colchester Global Investors Limited

High Yield Bond Fund

Brigade Capital Management, LP

Ares Capital Management II LLC

Benefit Street Partners LLC

T. Rowe Price Associates, Inc.

J.P. Morgan Investment Management Inc.

SEI Investments Management Corporation

Total Equity

S&P 500 Index Fund

SSGA Funds Management, Inc.

World Equity Ex-US Fund

Acadian Asset Management LLC

Pzena

Jupiter Asset Management Ltd

Lazard Asset Management LLC - International Quality Growth

Lazard Asset Management LLC - All Country Ex-US 130/30

Momentum

Macquarie Investment Management

Extended Market Index Fund

SSGA Funds Management, Inc.

Emerging Markets Equity Fund

Robeco Asset Management

SEI Investments Management Corporation

JOHCM (USA) Inc.

Aikya Investment Management

Real Estate / Property

SEI Core Property Fund

Cash/Cash Equivalents

Govt Fund Instl

BlackRock Advisors, LLC

Other

Dynamic Asset Allocation Fund

SSGA Funds Management, Inc.

SEI Fixed Income Portfolio Management

Multi Asset Real Return Fund

AllianceBernstein L.P.

Franklin Advisers, Inc.

Columbia Management Investments

Credit Suisse Asset Management, LLC

Source: APX and SEI Data Warehouse. Manager and fund allocations are subject to change. If LSV Asset Management is listed above, note that SEI Investments Company has a minority ownership interest in this manager as of the date of this report.



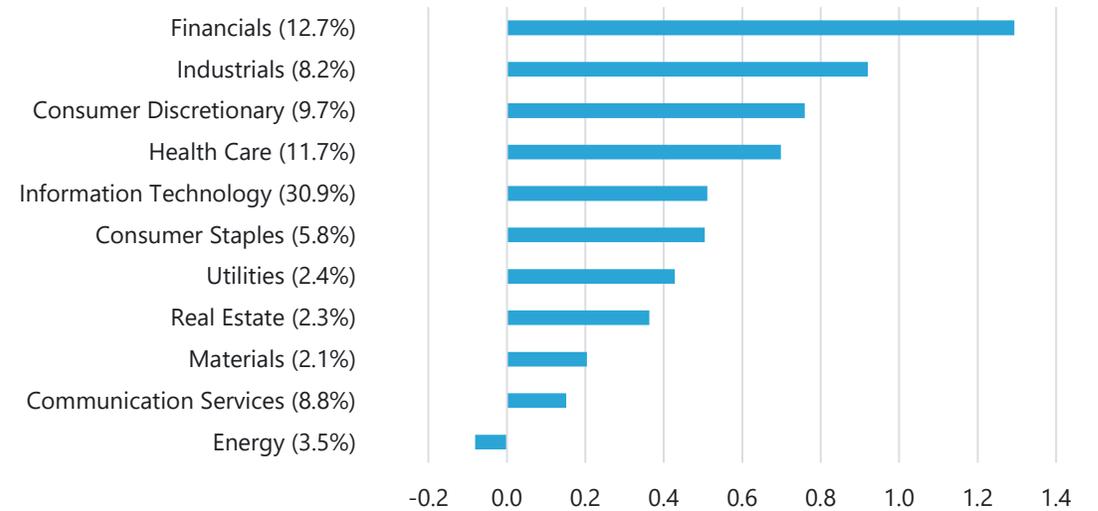
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S&P 500 Index Fund

Performance review

- The S&P 500 Index rose 5.89% over the quarter.
- Value and low-volatility stocks led the market. Momentum strategies lagged, while quality was middling.
- Utilities and real estate outpaced other sectors. Energy, information technology, and communication services lagged.

S&P 500 Index Fund
Contribution to absolute return by sector (%)



(#) indicates end of period weights. Source: FactSet based on data from SEI. Data as of 9/30/2024 unless otherwise noted. Performance data quoted is past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.



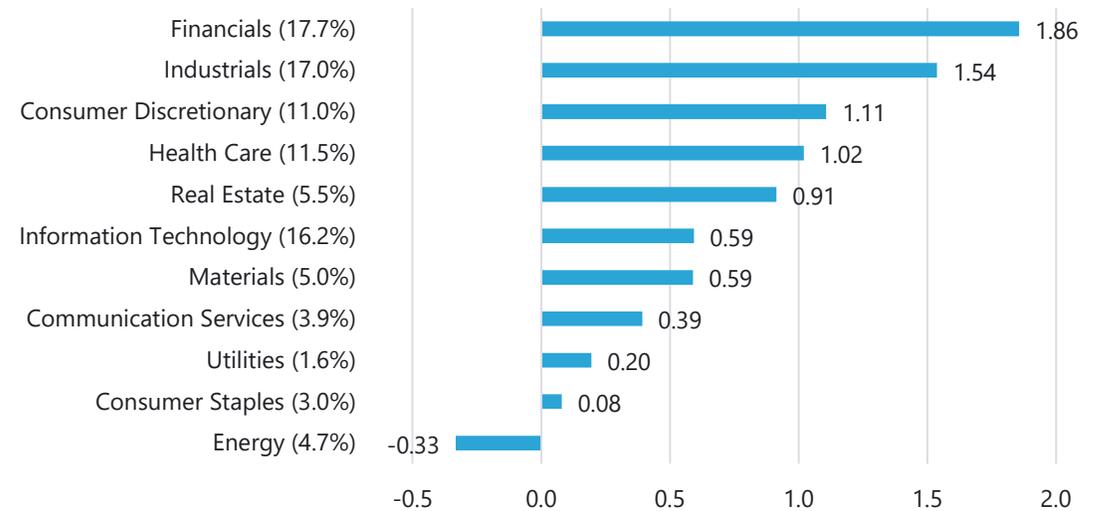
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Extended Market Index Fund

Performance review

- The Russell Smallcap Completeness Index gained 8.25% during the quarter on cooler-than-expected inflation data and the Federal Reserve’s interest-rate cut.
- Low volatility outpaced other factors, largely because of its low exposure to underperforming technology-related sectors.
- Defensive sectors (real estate, utilities) meaningfully outperformed.
- Financials also fared well amid reduced competition for deposits and easing credit pressures.
- Energy was the only sector to post a negative return for the period.

Extended Market Index Fund
Contribution to quarterly absolute return by sector (%)



(#) indicates end-of-period weight. Source: FactSet, SEI. Data as of 9/30/2024 unless otherwise noted. Performance data quoted is past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor’s shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.

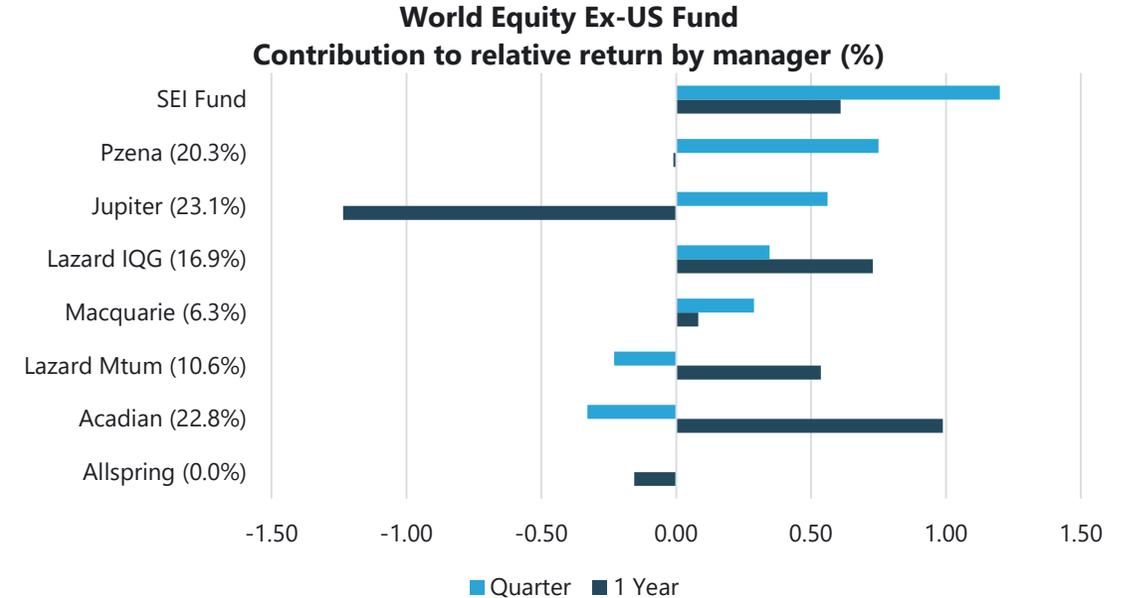


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World Equity Ex-US Fund

Performance review

- The portfolio's underweights to mega-cap and growth stocks (especially semiconductors) added value as both underperformed over the quarter.
- Factor, sector, region, and country allocations did not materially affect results.
- Macquarie Investment Management's low-volatility bias proved beneficial as the factor outperformed.
- Pzena Investment Management's positions in China and banks added value.
- Jupiter Asset Management's consumer staples exposure helped.
- Lazard Asset Management's 130/30 momentum strategy and Acadian Asset Management's multifactor strategy faced style headwinds amid a reversal of momentum (semiconductors lagged, China gained).



(#) indicates the percent target allocation in the Fund excluding cash. Source: FactSet, SEI Data Portal. Benchmark: MSCI ACWI ex USA Index (net). Data as of 9/30/2024 unless otherwise noted. Performance data quoted is past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.



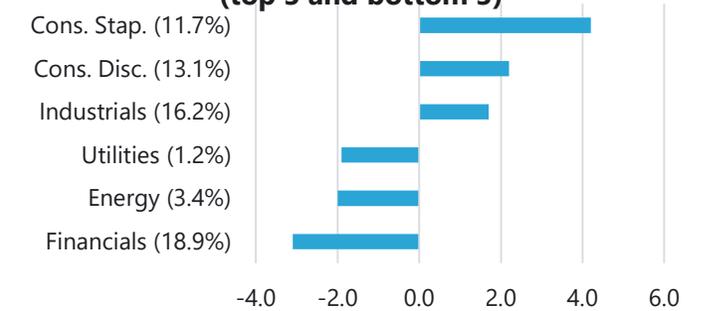
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World Equity Ex-US Fund

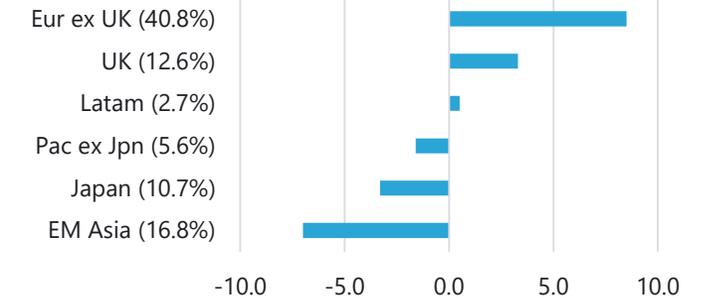
Positioning review

- During the quarter, the portfolio maintained overweights to the value, quality, and momentum alpha sources. Value remained its largest allocation but was reduced as valuation spreads were still elevated but off their peaks from two years ago.
- The portfolio was overweight the U.K. and Europe, and underweight China, Hong Kong, and Japan. Its value managers struggled to find value in solidly performing Japanese large-cap stocks, while its quality managers were concerned about Japanese companies' profitability and governance.
- The portfolio was underweight banks, utilities, and real estate investment trusts, and was overweight consumer areas (food, beverage, services) and software.

**World Equity Ex-US Fund
Active sector allocation %
(top 3 and bottom 3)**



**World Equity Ex-US Fund
Active region allocation %
(top 3 and bottom 3)**



(#) indicates actual Fund weight, excluding cash. Source: FactSet. Benchmark: MSCI ACWI ex USA Index. Data as of 9/30/2024 unless otherwise noted.

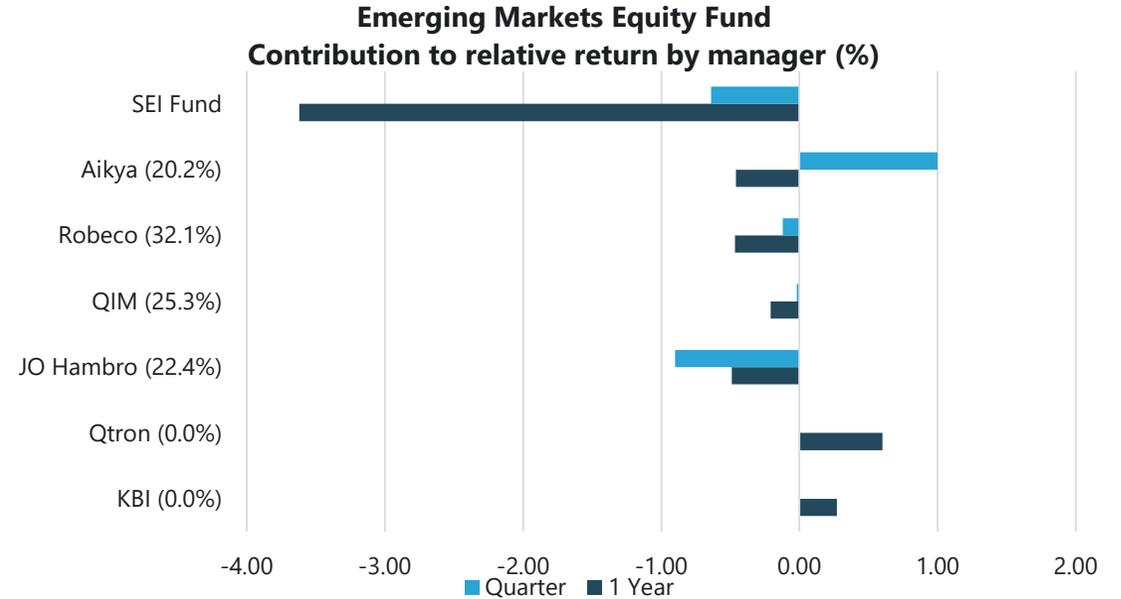


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SIT Emerging Markets Equity Fund

Performance review

- During the quarter, the Fund was challenged by its momentum exposure as markets rotated from information technology and India to China and consumer staples. Value tailwinds partially offset these losses.
- Momentum-oriented JO Hambro Capital Management faced style headwinds.
- Robeco Asset Management’s value orientation countered exposure to technology hardware companies that slipped on falling AI expectations.
- Aikya Investment Management gained on an underweight to expensive information technology and an overweight to defensive areas.



(#) indicates the percent target allocation in the Fund excluding cash. Source: SEI Data Portal. Benchmark: MSCI Emerging Markets Index (Net) (USD). Class F. Fund return is net of fund fees; manager contributions are gross. Performance data quoted represents past performance. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor’s shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.



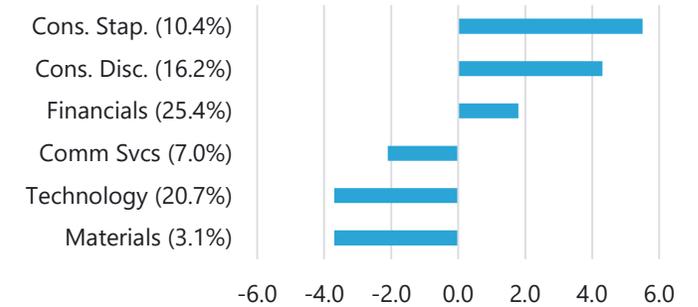
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SIT Emerging Markets Equity Fund

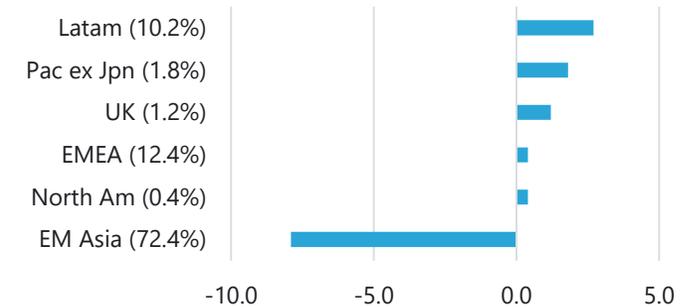
Positioning review

- Over the quarter, the Fund maintained its value bias (on elevated valuation dispersions) and positive exposure to quality and momentum.
- An overweight to financials decreased as managers took profits in banks.
- It was overweight consumer discretionary and consumer staples on value opportunities and high-quality at cheap valuations, respectively. It was underweight information technology, materials, and India, which are expensive. The Fund was also slightly underweight China.

**Emerging Markets Equity Fund
Active sector allocation (%)
(top 3 and bottom 3)**



**Emerging Markets Equity Fund
Active region allocation (%)
(top 3 and bottom 3)**



(#) indicates actual Fund weights, excluding cash. Source: FactSet based on data from SEI. Benchmark: the MSCI Emerging Markets Index.

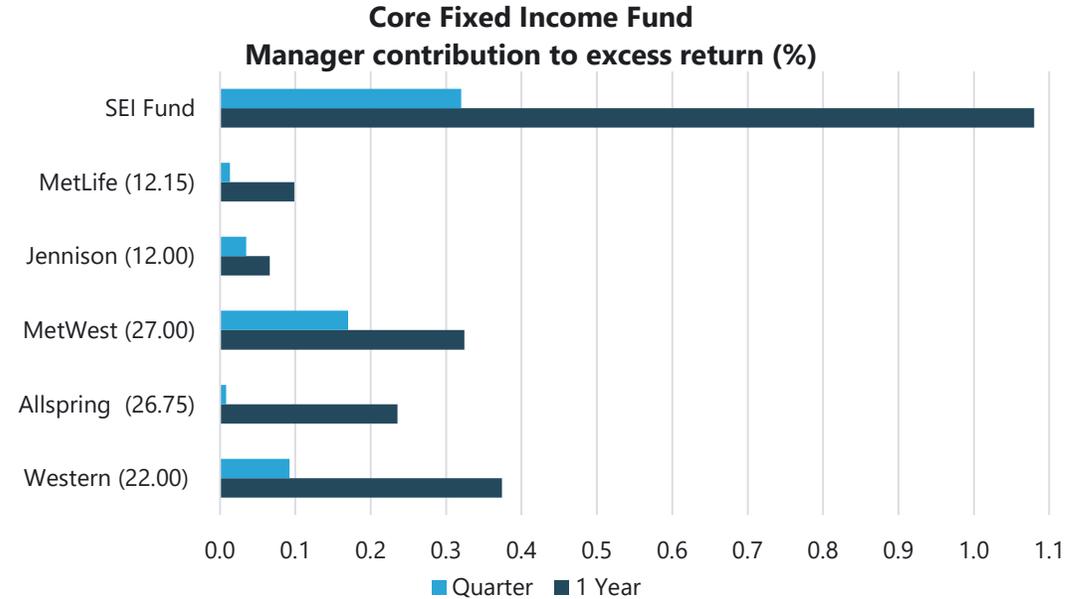


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Core Fixed Income Fund

Performance review

- The Fund's slightly longer-duration posture contributed to performance on declining yields during the quarter.
- Overweights to agency mortgage-backed securities (MBS) and corporates (primarily money-center banks) enhanced performance, as did selection in specified pools.
- An overweight to commercial MBS was marginally additive, as was selection in higher quality tranches.
- Overweighting asset-backed securities (ABS) had a neutral effect as positive selection in higher-quality tranches was offset by an unfavorable allocation to AAA collateralized loan obligations (CLOs).



(#) indicates the percent target allocation in the Fund excluding cash. Source: SEI Data Portal with data from Fund sub-advisors. Benchmark: Bloomberg U.S. Aggregate Bond Index. Data as of 9/30/2024 unless otherwise noted. Performance data quoted is past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.

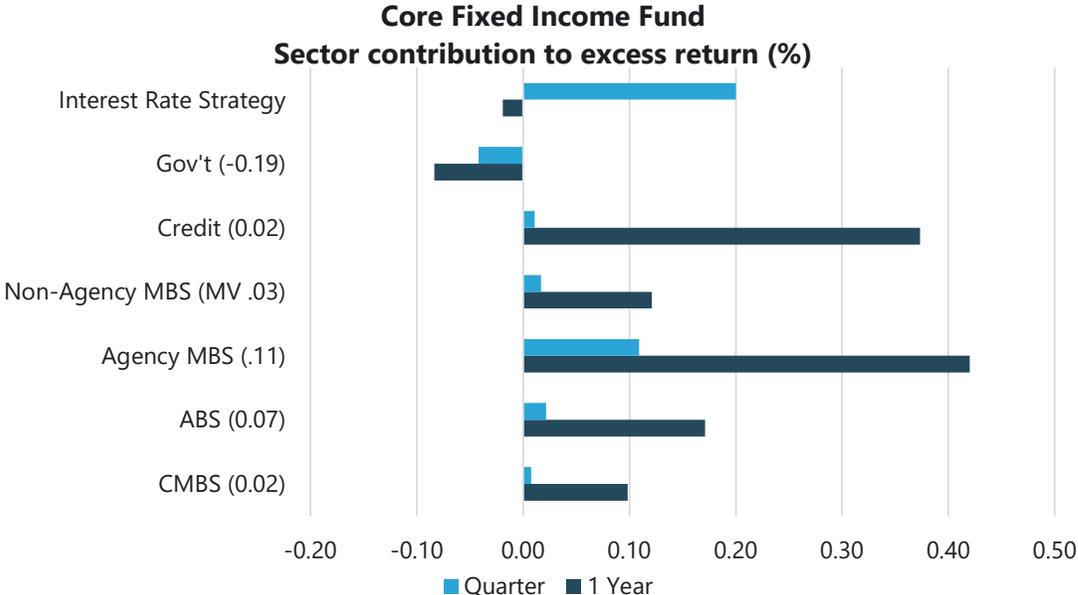


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Core Fixed Income Fund

Positioning review

- During the quarter, the Fund continued to overweight MBS as a high-quality liquid alternative to Treasuries with additional yield.
- Its overweight to corporates was driven by money-center banks, which had solid fundamentals and attractive spread levels.
- The Fund continued to favor ABS in light of a solid labor market, strong consumer, and accelerating home-price appreciation.
- In terms of yield-curve posture, the Fund moved toward the middle of the curve following an aggressive reduction in the federal-funds rate in September.



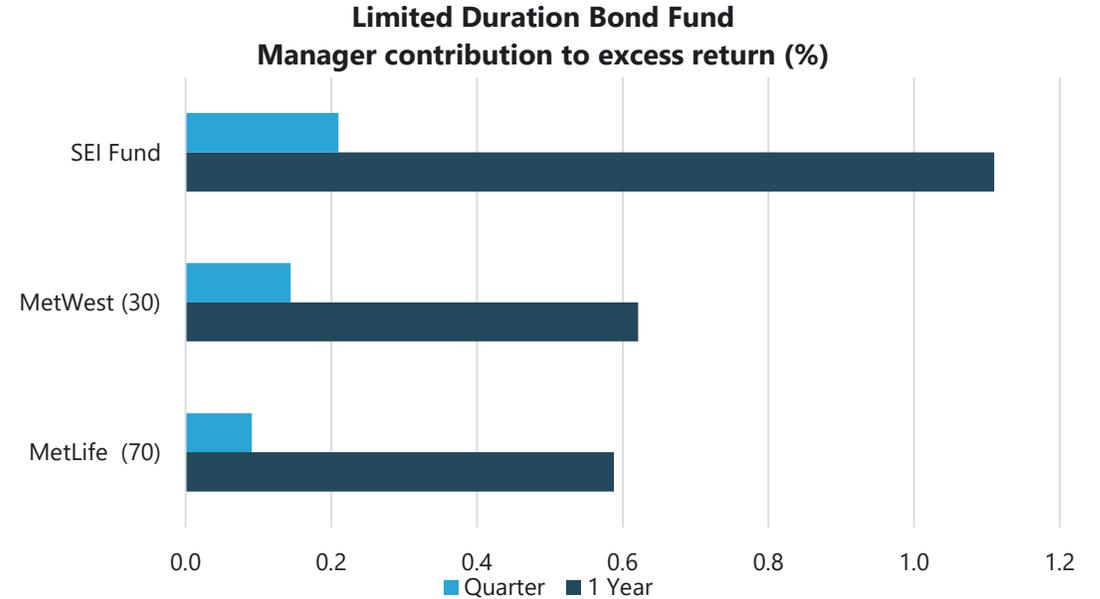
(#) indicates the relative weight to the benchmark on a contribution-to-duration basis; because of its different interest-rate sensitivities, non-agency MBS shown on market-value basis. Source: BlackRock Solutions based on data from SEI. Benchmark: Bloomberg U.S. Aggregate Bond Index. Data as of 9/30/2024 unless otherwise noted. Performance data quoted represents past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.



Limited Duration Bond Fund

Performance review

- The Fund benefited from its allocation to high-quality asset-backed securities (ABS) during the quarter, particularly high-quality prime tranches in more liquid sectors (traditional cards and autos).
- An allocation to corporates added value; spreads were marginally tighter from the prior quarter as the market reacted to the Fed’s interest-rate cut and high all-in yields continued to support demand.
- Agency mortgage-backed securities (MBS) added to performance—particularly Metropolitan West Asset Management’s (MetWest) positioning in the high-quality sector, which outperformed Treasuries.
- The Fund’s slightly long duration posture contributed as rates moved lower and markets priced in further rate cuts through the end of the year.



(#) indicates the percent target allocation in the Fund excluding cash. Source: SEI Data Portal with data from Fund sub-advisors. Benchmark: ICE BofA 1-3 Year U.S. Treasury Index. Data as of 9/30/2024 unless otherwise noted. Performance data quoted is past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor’s shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.

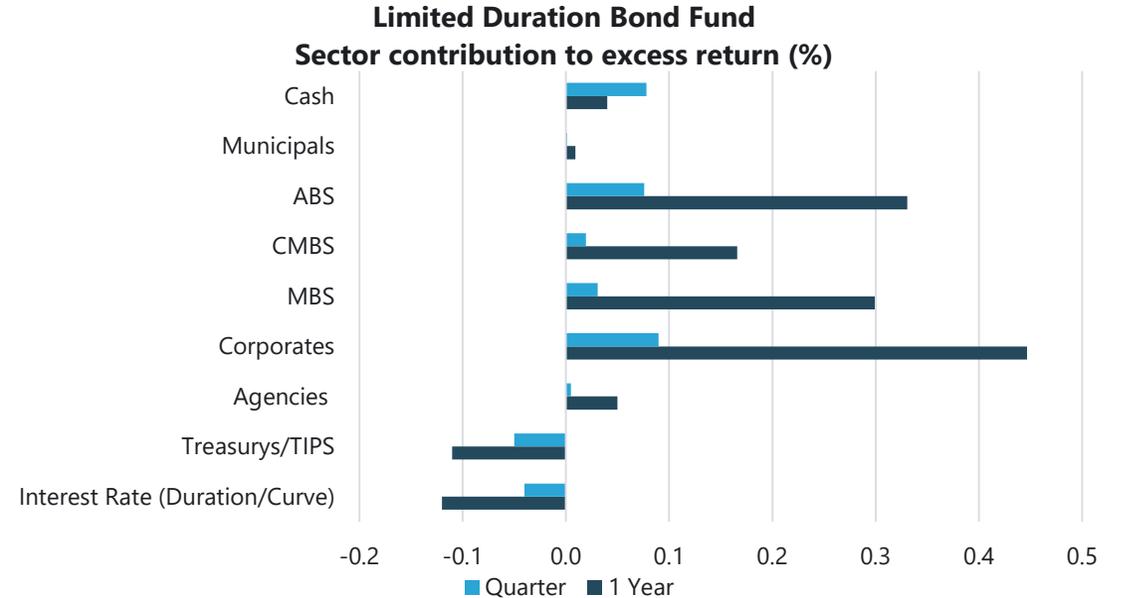


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Limited Duration Bond Fund

Positioning review

- Asset-backed securities (ABS) were the Fund's largest overweight during the quarter. MetLife Investment Management, LLC, preferred higher-quality prime tranches in basic credit cards and autos given softening economic data and a bifurcated consumer.
- The Fund held a small amount of AAA collateralized loan obligations, primarily held by MetWest.
- In corporates, managers preferred higher-quality names with strong balance sheets that can withstand spread widening.
- The allocation to higher-quality agency mortgage-backed securities (MBS) was maintained, largely by MetWest, on attractive valuations relative to corporates.
- The allocation to commercial mortgage-backed securities (CMBS) emphasized senior tranches and diversified property types.
- The Fund was slightly long duration as the Federal Reserve began its rate-cutting cycle.



Source: SEI, BlackRock Solutions based on data from SEI. Benchmark: ICE BofA 1-3 Year U.S. Treasury Index. Data as of 9/30/2024 unless otherwise noted. Performance data quoted is past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.

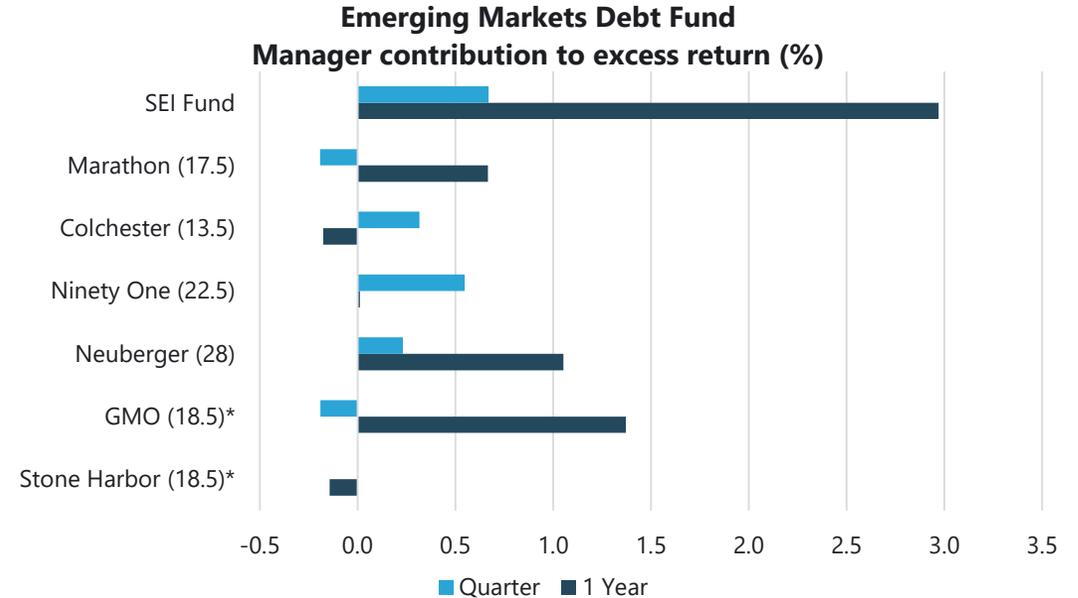


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Emerging Markets Debt Fund

Performance review

- The Fund gained on its overweight to hard-currency high-yield bonds (CCC rated) as lower-quality segments outperformed on the back of a supportive risk environment during the quarter.
- An underweight to the U.S. dollar was also additive as emerging-market foreign currencies benefited from interest-rate differentials moving in favor of emerging-market rate curves.
- Overweighting local interest-rate duration contributed, particularly in South Africa given the country's continued momentum for economic reform.
- An off-benchmark allocation to corporate credit, which was funded by sovereign hard-currency debt, had a relatively neutral effect on performance.



(#) indicates the percent target allocation in the Fund excluding cash. Source: SEI Data Portal with data from Fund sub-advisors. Benchmark: 50% JPM EMBI Global Diversified / 50% JPM GBI-EM Global Diversified. Data as of 9/30/2024 unless otherwise noted. *Stone Harbor was removed from the Fund in November 2023. GMO was added to the Fund in November 2023 (1-year return represents the period funded). Performance data quoted is past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.

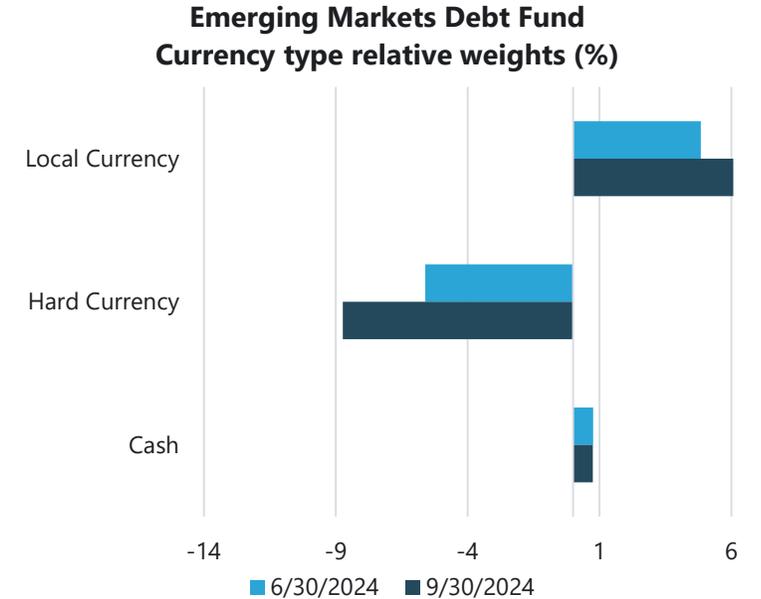
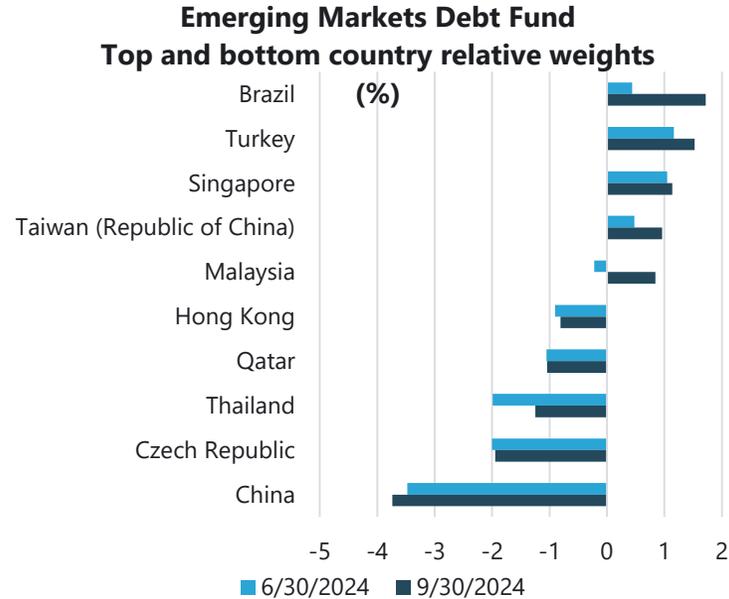


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Emerging Markets Debt Fund

Positioning review

- As high-yield spreads remained dislocated during the quarter, the Fund maintained overweights to Argentina, Ecuador, Venezuela, Sri Lanka, and the Ivory Coast.
- The Fund retained an overweight to local-currency interest rates—particularly South Africa and Mexico as both saw rates increase on their idiosyncratic politically driven markets.
- It was underweight the U.S. dollar, while Brazil and Turkey were the largest currency overweights.



Source: SEI Data Portal. Benchmark: 50% JPM EMBI Global Diversified/50% JPM GBI-EM Global Diversified Index. Data as of 9/30/2024 unless otherwise noted.

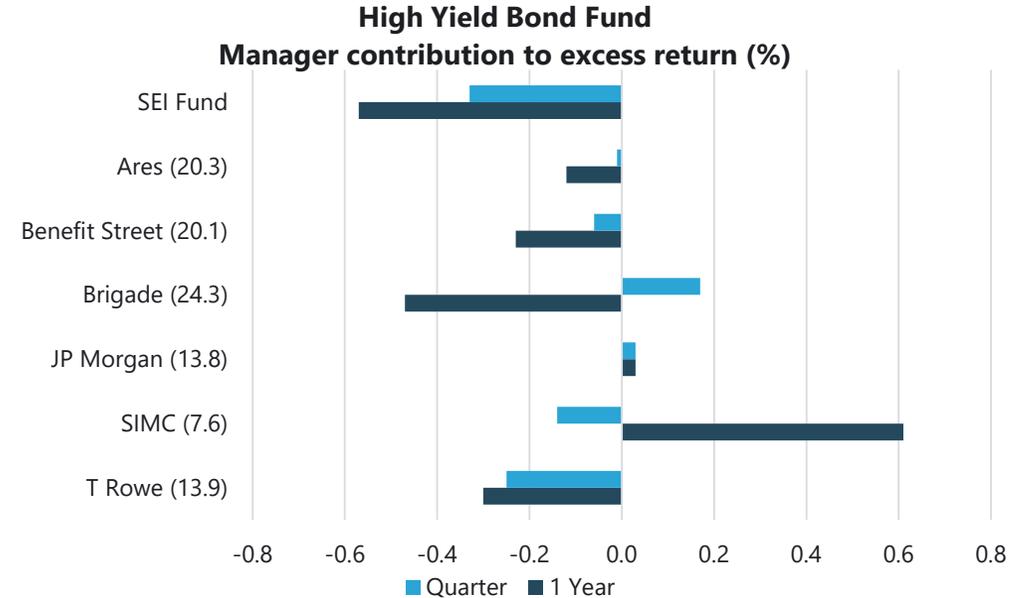


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High Yield Bond Fund

Performance review

- The Fund’s selection in transportation and basic industry detracted during the quarter, as did an allocation to structured credit.
- It was also challenged by an allocation to bank loans, which underperformed the broader market, and selection in CCC rated bonds.
- On the positive side, the Fund benefited from selection in telecommunications and an underweight to and selection in capital goods and leisure.
- An underweight to BB rated bonds and an overweight to B rated bonds was also additive.



(#) indicates the percent target allocation in the Fund excluding cash. Source: SEI Data Portal with data from sub-advisors. Benchmark: ICE BofA U.S. High Yield Constrained Index. Data as of 9/30/2024 unless otherwise noted. Performance data quoted is past performance, gross of fees. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor’s shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.



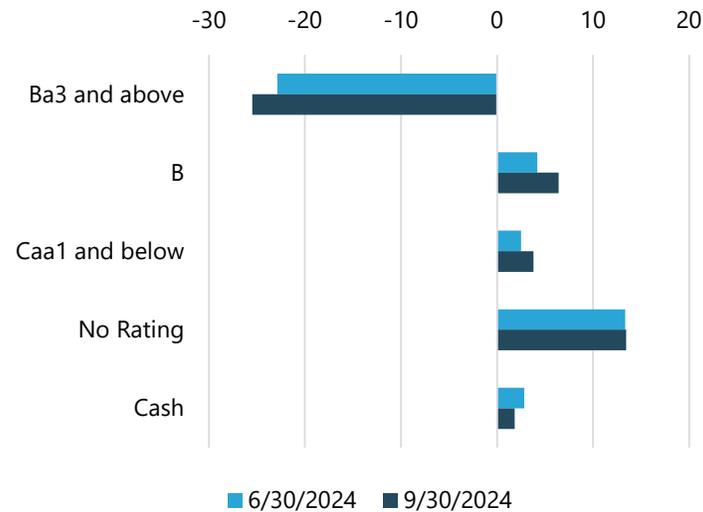
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High Yield Bond Fund

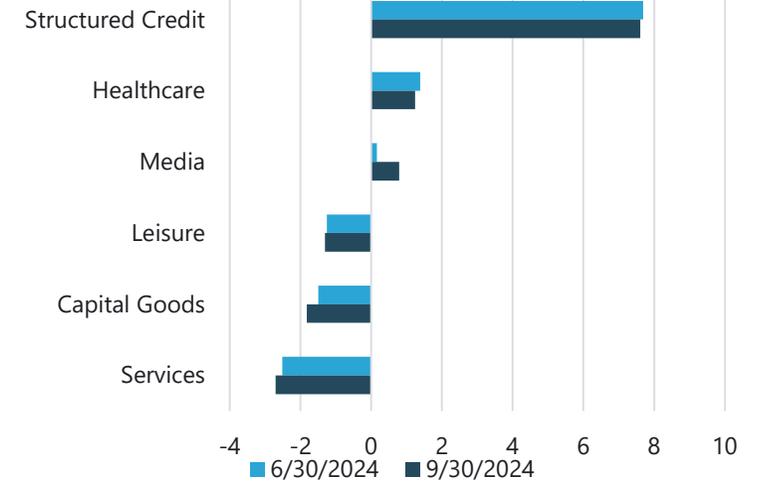
Positioning review

- There were no material changes to the Fund's positioning during the quarter; an allocation to structured credit remained the largest active position.
- The Fund's collateralized-loan obligation (CLO) is nearly fully invested relative to the maximum allowable allocation.
- An overweight to health care remained as managers continued to see a steady recovery in operating fundamentals.
- The largest sector underweight was to services, which presented limited yield and return potential despite a diverse selection of investments.
- The Fund was also underweight capital goods as managers expect raw materials will continue to face headwinds.

**Credit Quality Relative Weights —
Moody's (%)**



**High Yield Bond Fund
Sector relative weights (%)
(top 3 and bottom 3)**



Source: BlackRock Solutions based on data from SEI. Benchmark: ICE BofA U.S. High Yield Constrained Index. Data as of 9/30/2024 unless otherwise noted.

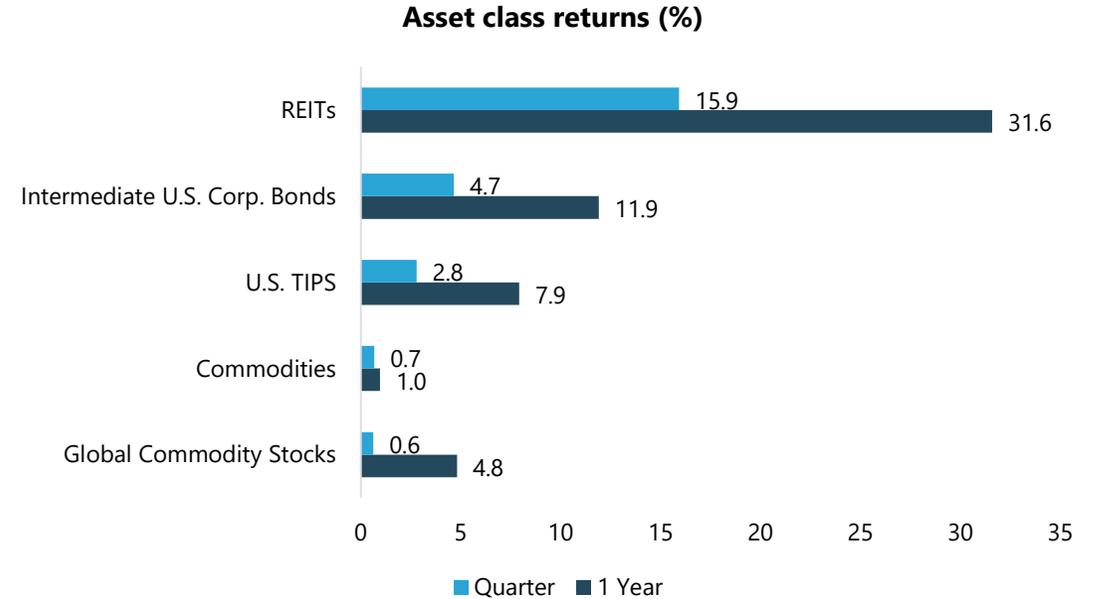


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Multi-Asset Real Return Fund

Performance review

- The Fund gained on its allocation to Treasury inflation-protected securities (TIPS) during the quarter as a decline in interest rates benefited both TIPS and nominal bonds.
- Its credit exposure also contributed.
- Within commodities, positive performance in precious metals was offset by losses in energy as crude oil came under pressure over the period.
- The Fund’s inflation-sensitive long/short strategy was challenged as its long positions underperformed its short positions.



Source: FactSet, Bloomberg. U.S. TIPS = Bloomberg U.S. Treasury TIPS 1-5 Years Index, Intermediate; U.S. Corp Bonds = Bloomberg Intermediate U.S. Corporate Bond Index; Global Commodity Stocks = MSCI ACWI Commodity Producers Index (Net); REITs = FTSE EPRA/NAREIT North America Index; Commodities = Bloomberg Commodity Index TR. Data as of 9/30/2024 unless otherwise noted. Performance data quoted is past performance, gross of fees, and is no guarantee of future results. The investment return and principal value of an investment will fluctuate so that an investor’s shares, when redeemed, may be worth more or less than their original cost and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1.800.DIAL.SEI. Index returns are for illustrative purposes only and do not represent actual Fund performance.

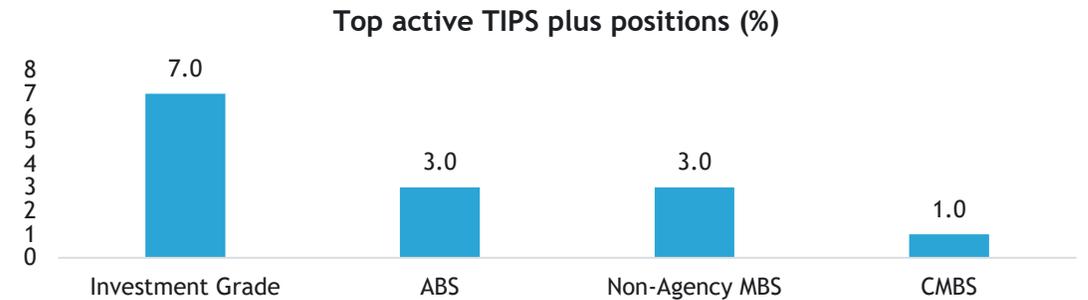
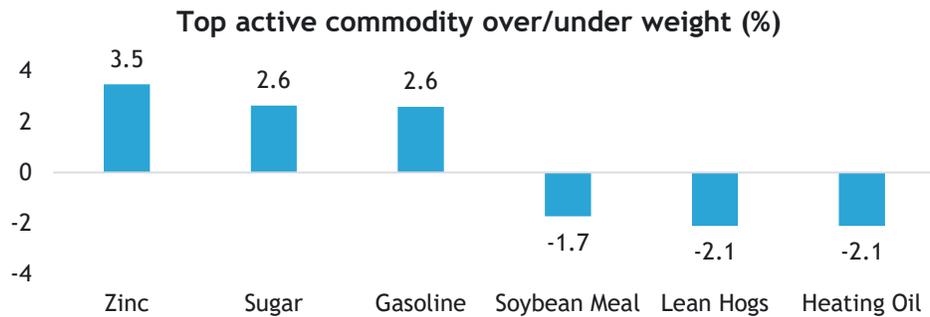
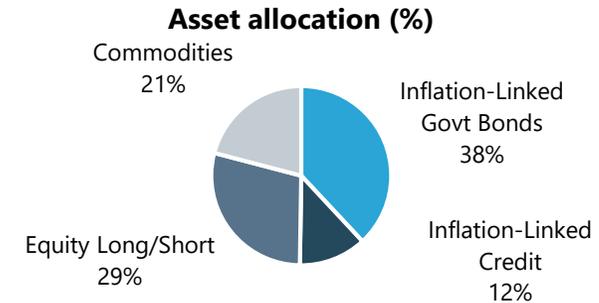


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Multi-Asset Real Return Fund

Positioning review

- The Fund stayed close to its strategic allocations over the quarter—with 50% in Treasury inflation-protected securities (TIPS)+ sleeve, 20% in the commodities sleeve, and 30% in the inflation-sensitive long/short equity sleeve. The commodity sleeve was overweight zinc, sugar, gasoline, and gas oil, and underweight heating oil, lean hogs, and soybean meal. The managers preferred gasoline and gas oil to heating oil as the potential for refining disruptions could boost prices.
- In the TIPS+ sleeve, the largest active weights were investment-grade credit, asset-backed securities (ABS), and non-agency mortgage-backed securities (MBS). Strong consumer balance sheets and favorable housing fundamentals drove the preference for both ABS and residential MBS.

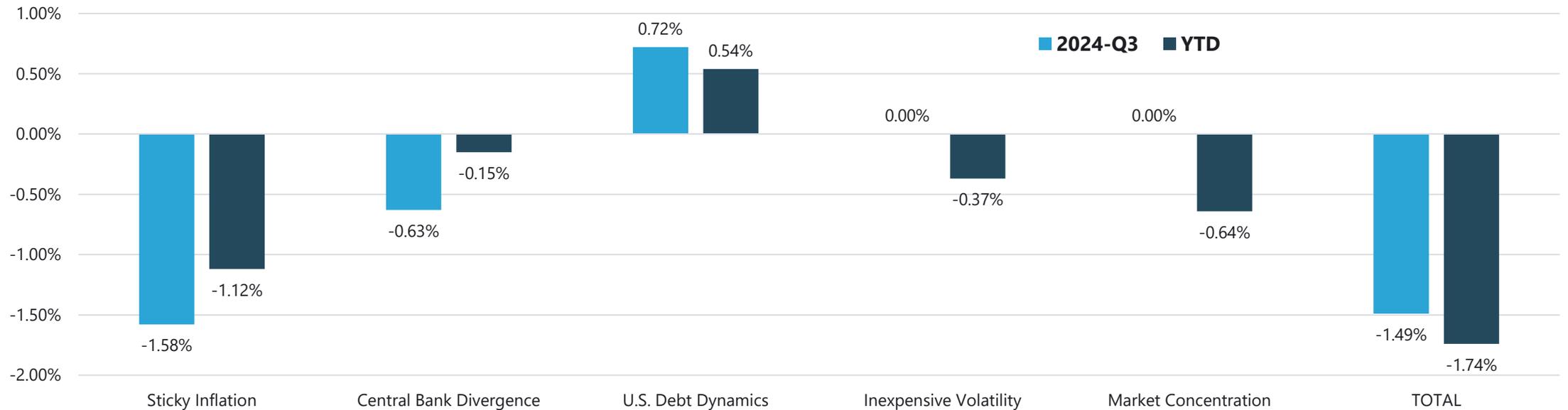


Source: Bloomberg. Benchmark: Bloomberg 1-5 Year US TIPS Index. Relative to the Bloomberg Commodity Index. Data as of 9/30/2024 unless otherwise noted.



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Dynamic Asset Allocation Fund Performance attribution



Benchmark: S&P 500 Index. Data as of 9/30/2024. Returns are estimated and do not fully account for intra-month cash flows. Performance is gross of fees, internally calculated by SEI. Performance data quoted represents past performance. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.



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Dynamic Asset Allocation Fund

Positioning changes

Increased exposure to inflation breakeven spreads through addition of 5-year CPI swaps:

- SEI has maintained a position in inflation breakeven spreads through 10-year CPI swaps since the first quarter of 2023. We recently added to this theme through 5-year CPI swaps. We believe the market continues to underappreciate the potential for future inflation to reset at a higher level. Current pricing reflects medium to long-term inflation levels below our expectations.

Initiated position to benefit from Chinese currency weakness versus U.S. dollar:

- We entered into a position designed to benefit from the Chinese renminbi (CNH) weakening versus the U.S. dollar (USD). Already confronted with a slowdown of economic activity in the second quarter of 2024, China faces challenges ahead including the potential for new U.S. tariffs. Historically, the People's Bank of China (PBOC) has been an active manager of their currency, attempting to create a beneficial environment for their export heavy economy. That is, the PBOC has many reasons to manage their currency weaker, and few to allow their currency to appreciate amid slowing economic conditions. Concurrently, in the U.S. we believe inflation (and interest rates) will remain stickier than markets are currently pricing in, which could provide a tail-wind for USD strength. Given this, we have entered an FX option spread that benefits from an appreciation of the USD against the CNH.

Japanese yen put spread expired:

- In the second quarter of 2024 we added a position that could benefit from Japanese yen (JPY) weakness relative to the USD through put options. This position would benefit if the USD/JPY exchange rate moved above the 156 level over a period of two months—a higher level is associated with a weaker JPY.
- The position contributed to performance over the period and expired in July 2024.



Dynamic Asset Allocation Fund

Current themes and our perspective

Central bank divergence and U.S. debt dynamics

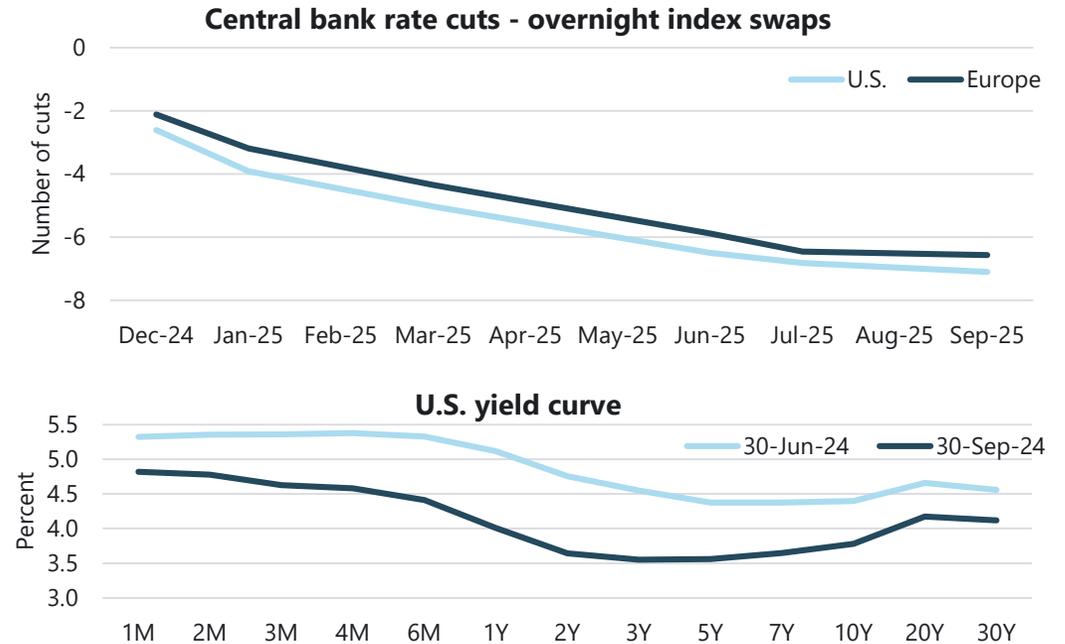
Rationale

- In early 2024, SEI viewed the market as overly optimistic regarding the timing and number of rate cuts the Fed would implement as part of its policy normalization.
- We believed market pricing for rate cuts not only reflected a relatively sanguine view on the path of inflation but also a weak outlook for U.S. economic activity.
- While most central banks have moved to an easing cycle, we believe the market is pricing for an overly dovish Fed versus other developed central banks.
- Our steepeners are positioned well, in our view, if the amount of rate cuts exceed our expectations. We anticipate headwinds to the long end of the curve given the trajectory of U.S. debt levels. Higher long-end rates would benefit a steepener position.

Performance impact

- Our euro puts detracted as the euro strengthened versus the U.S. dollar in the quarter. The Japanese short-rate position detracted in the quarter but added in the year to date and since its inception.
- Our U.S. yield-curve steepeners contributed in the quarter as Fed rate cut expectations resulted in a bear steepening of the U.S. yield curve.

Source: Bloomberg. Data as of 9/30/2024.



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Dynamic Asset Allocation Fund

Current themes and our perspective

Positioned for uneven inflation

Rationale

- Inflation has declined meaningfully from peak levels in 2022.
- Despite success in bringing inflation under control, we believe the Federal Reserve's (Fed) job of bringing inflation to target may be more difficult than the market expects.
- Certain segments of the U.S. economy—such as parts of the services and housing sectors— remain challenged in terms of achieving a linear decline in inflation.
- While the Fed and market participants have shifted focus to employment versus inflation we believe this creates a potential mispricing in the inflation markets.

Performance impact

- Our rate and CPI swap positions detracted in the quarter as the market priced in a lower inflation and rate outlook.
- Commodities were essentially flat in the quarter as strength in the precious metals and industrial metals was more than offset by weakness in energy.

BLS CPI supercore
Year-over-year change (%)



U.S. 5-year breakeven rates



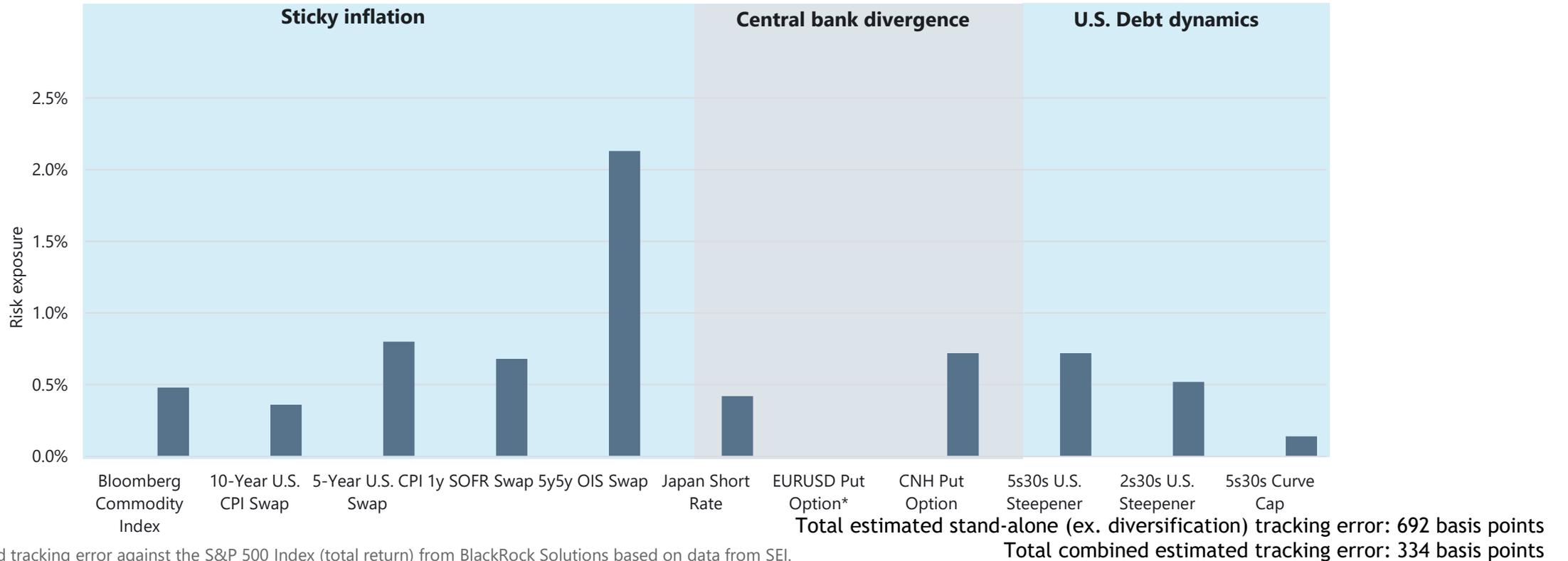
Source: Bloomberg, SEI. Data as of 9/30/2024 unless otherwise noted. BLS CPI Supercore measures CPI core services less housing.



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Dynamic Asset Allocation Fund

Current positioning



Projected tracking error against the S&P 500 Index (total return) from BlackRock Solutions based on data from SEI.

*This long put option is far out-of-the-money and will expire soon. As such, the position has little remaining value and contribution to risk.



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Structured Credit Fund

Quarterly investment review

Third quarter 2024



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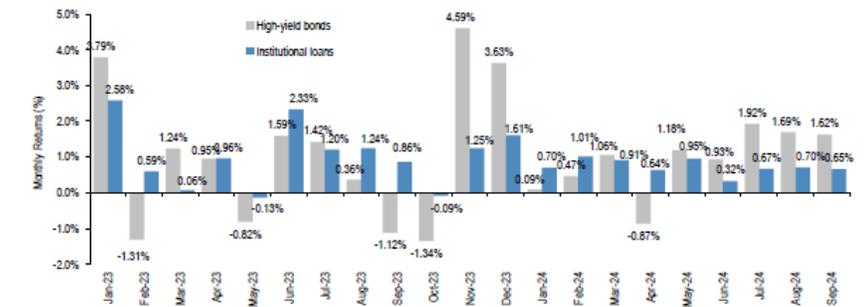
Structured Credit Fund executive summary

Market commentary

- Equities and fixed income turned in a strong, albeit volatile, quarter. The S&P 500 has risen over 22% year-to-date and recent laggards like small-cap and emerging-market equities enjoyed a strong rebound. In fixed income, lower interest rates resulted in 5% returns from both the Bloomberg Aggregate and high-yield bond index. Spreads across most fixed-income categories remain tight, with high-yield spreads ending the quarter at around 300 basis points, about 20 basis points tighter than in June.
- With the rally in rates, floating-rate loans and collateralized loan obligations underperformed, despite producing positive returns every month this year. Loans have now underperformed high-yield bonds for five straight months—a very rare occurrence. Leveraged loan prices finished the quarter roughly unchanged around 96 and the best returns came from lower-rated loans as these borrowers will see the largest benefit from reduced borrowing costs.
- Gross loan new issuance is on pace to set a new quarterly record, with 80% going to refinancing activities. However, the peak of the refinancing wave looks to have passed and the amount of non-refinancing volume accelerated in the third quarter. Expectations are for non-refinancing loan issuance to gradually pick up in the fourth quarter and into 2025.
- Third-quarter default volume came in at \$19 billion compared to \$20 billion and \$15 billion in the first and second quarters, respectively. Under the surface, \$13.5 billion of this quarter's total was distressed exchanges—the second-highest quarterly total ever. The 2024 calendar year has already set a new record for distressed exchanges; 85% of this year's loan default volume comprises distressed exchanges. Moreover, 38% of this year's default volume is from repeat offenders, well ahead of the previous record of 31% set just last year. The trailing 12-month loan default rate of 3.7% is slightly higher than the long-term average of the asset class.

Data as of 09/30/2024, unless otherwise noted.

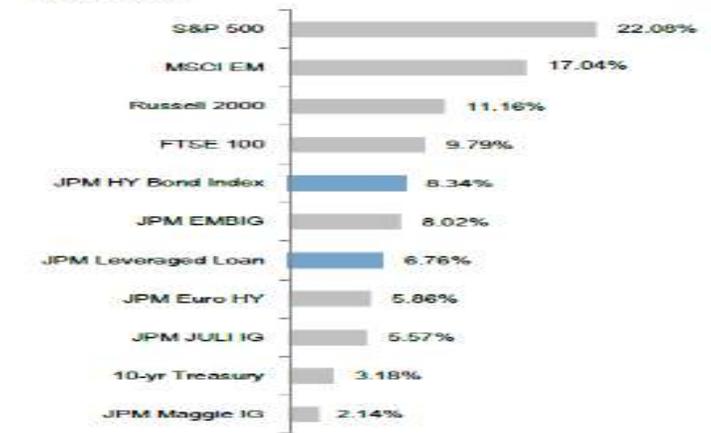
Leveraged loans underperformed bonds for a fifth consecutive month



Source: J.P. Morgan; S&P/IHS Markit

Return of various assets

Year-to-date



Source: J.P. Morgan; Bloomberg Finance L.P.; S&P/IHS Markit



Structured Credit Fund executive summary (continued)

- The Fund gained over 2.5% in the third quarter, outperforming the J.P. Morgan CLO Index's (CLOIE) 1.84% return. The Fund remains fully invested on the view that credit fundamentals and technicals are favorable and collateralized loan obligation (CLO) debt and equity yields are attractive. There is a 2% cash position (down from 4% last quarter) for committed trades.

- ***Projected CLO equity returns have improved considerably.***

At the outset, the primary determinant of CLO equity returns is the excess yield of bank loans relative to the financing cost (i.e. CLO debt spreads). The latter has contracted materially over the last two years, leaving more interest for CLO equity holders. CLO equity remains the Fund's largest allocation on the expectation that credit fundamentals will remain reasonably healthy and high-quality deals provide attractive cash flows that cannot be replicated elsewhere in the CLO capital structure. The allocation to equity has grown from 60% to 68% over the last two quarters, through a combination of market appreciation, new investments, and resetting existing deals.

- ***While it is true that rate cuts reduce the yield of CLO debt investments, CLO debt still offers a spread and yield premium over corporate bonds.***

Even after pricing in the market's view of rate cuts, BB rated CLO debt yields over 10% compared to approximately 7% for the high-yield bond index. CLO debt represents 30% of the portfolio's market value, down from 31% last quarter and 36% at the end of March. BB rated debt was a 19% allocation for the Fund vs. <5% for the CLOIE. BBs generated a 24% total return in 2023, placing them among the top-performing asset classes of the year, and are up another 14% so far in 2024. The Fund also has a 3% allocation to B rated CLOs, which returned 27% in 2023 and 26% in 2024. B rated issues comprise a much smaller component of the CLO universe, so it is unlikely the allocation can increase much more. The allocation to investment-grade debt held steady at 8%.

- ***Corporate fundamentals are healthy and set to improve***

At around 7%, the percentage of loans trading at distressed levels is at a two-year low. This metric has proved to be one of the most reliable predictors of future default rates and suggests that medium-term default rates will be in line with historical averages. Overall, borrowers are still growing revenue and earnings, margins remain high, upcoming maturities are manageable, and rate cuts will lower the interest burden for floating-rate borrowers.

Data as of 09/30/2024, unless otherwise noted.



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Structured Credit Fund return summary

Fund size: \$1.7 billion

Annualized performance as of 09/30/2024	3Q	YTD	1-year	2-year	3-year	5-year	7-year	10-year	Since inception*
SEI Structured Credit Fund (Net**)	2.62%	14.13%	19.93%	19.35%	11.37%	12.46%	10.77%	9.92%	11.64%
CLO Index***	1.84%	6.36%	9.22%	10.05%	5.73%	4.67%	4.29%	3.76%	4.19%
Excess	+0.78%	+7.77%	+10.71%	+9.30%	+5.64%	+7.79%	+6.48%	+6.17%	+7.45%
J.P. Morgan CLOIE †	1.84%	6.36%	9.22%	10.05%	5.73%	4.67%	4.29%		
Credit Suisse Leveraged Loan Index	2.08%	6.61%	9.65%	11.05%	6.29%	5.60%	5.24%	4.86%	4.83%
ICE BofA US High Yield Constrained	5.28%	8.03%	15.67%	12.90%	3.08%	4.53%	4.55%	4.95%	6.61%
S&P 500 Index	5.89%	22.08%	36.35%	28.77%	11.91%	15.98%	14.50%	13.38%	10.52%
Bloomberg Aggregate Bond Index	5.20%	4.45%	11.57%	5.97%	-1.39%	0.33%	1.47%	1.84%	3.20%

*Inception: August 1, 2007.

Sources: SEI Data Portal, Credit Suisse, Merrill Lynch, S&P, Bloomberg, J.P. Morgan, FactSet.

†JPM CLOIE includes estimated returns.

**Performance is gross of investment management fees and net of administrative expenses. Clients implemented via collective investment trusts incur product-level fees, including trustee and administrative fees, which will affect performance.

*** CLO Index: CS Leveraged Loan Index from Inception through December 2015, JPM CLOIE from January 2016 to current. JPM CLOIE includes estimated returns.

Performance data quoted is past performance. Past performance is no guarantee of future results. The principal value and investment return of an investment will fluctuate so that shares, when redeemed, may be worth more or less than their original value. Current performance may be higher or lower. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.

Performance information as shown does not include any charges or fees which may or may not be imposed by SEI Investments Management Corporation for investment management services, which will reduce performance returns. For example, on an account charged 1% by a financial advisor with a stated annual return (net of mutual fund fees) of 10%, the net total return before taxes would be reduced from 10% to 9%. A ten year investment of \$100,000 at 10% would grow to \$259,400, and at 9%, to \$236,700 before taxes.

Data as of 09/30/2024, unless otherwise noted.



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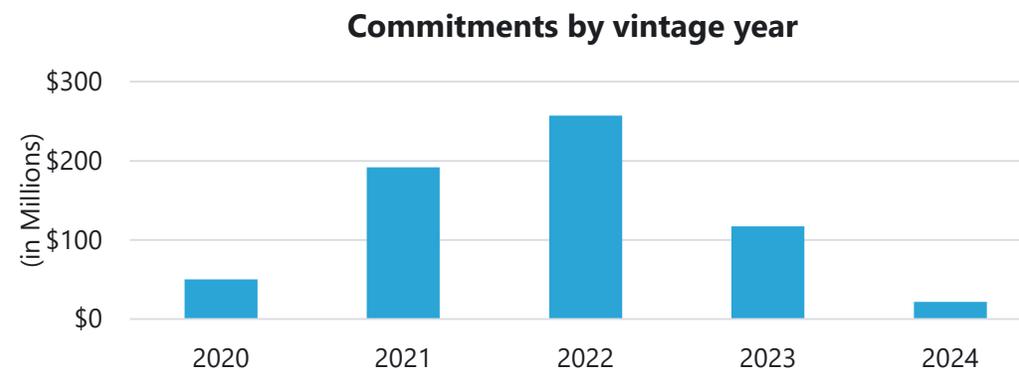
SEI Global Private Assets Fund V (SEI GPA V)



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SEI GPA V | Fund overview

Vintage year	2020
Fund Size (\$M)	644.3
NAV (\$M)	418.1
IRR (%)	8.8%
Cambridge mPME*	9.0
TVPI (X)	1.2
DPI (X)	0.1
Total value (\$M)	459.6



- SEI GPA V made commitments to 25 underlying funds over a four-year investment period.
- SEI GPA V's initial capital call occurred during the first quarter of 2020. During the second quarter of 2024, the Fund made six capital calls totaling \$30.0 million and no distributions.
- Over the last three months, the Fund's time-weighted return was 1.0% and the trailing 12-month time-weighted return was 6.1%. To date, 56.6% of investor capital has been called.

*Benchmark is the Cambridge Associates Private Assets median IRR for all private asset funds for vintage year 2020. Source: SEI. Data as of 06/30/2024 unless otherwise noted. Data in tables may not sum due to minor rounding adjustments occurring within the dataset.

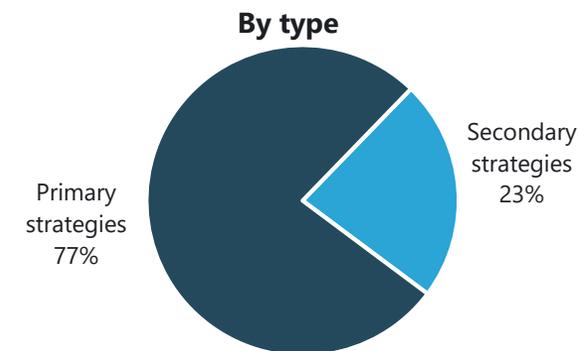
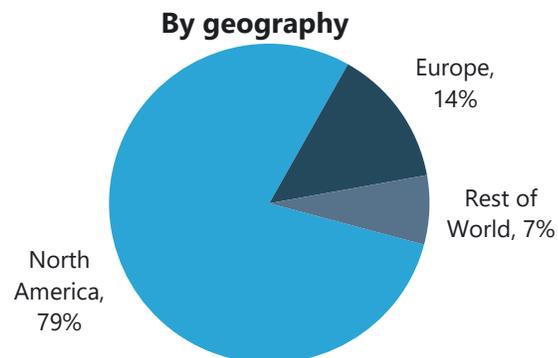
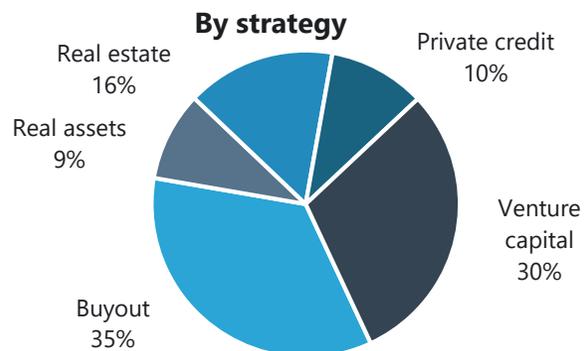
Performance for periods of less than one year is cumulative. Past performance is no guarantee of future results. Performance is gross of investment management fees and net of administrative expenses and underlying fund expenses. Performance data quoted is past performance. The principal value and investment return of an investment will fluctuate so that shares, when redeemed, may be worth more or less than their original value. Current performance may be higher or lower.

For performance data current to the most recent month end, please call your client service representative.



SEI GPA V | Portfolio overview

Diversification*



Asset Class	Commitment (\$M)	Distributions (\$M)	Adjusted valuation (\$M)	DPI (X)	TVPI (X)	IRR (%)
Buyout	225.7	9.7	112.3	0.1	1.1	13.8
Private credit	90.0	18.2	81.1	0.2	1.3	16.6
Real assets	60.0	3.2	37.9	0.1	1.1	9.7
Real estate	71.5	1.1	23.0	0.0	0.8	-13.0
Venture capital	192.0	9.2	163.8	0.1	1.2	8.0

*Based on fund level commitments.

Source: SEI. Data as of 06/30/2024 unless otherwise noted. Data in tables may not sum due to minor rounding adjustments occurring within the dataset.

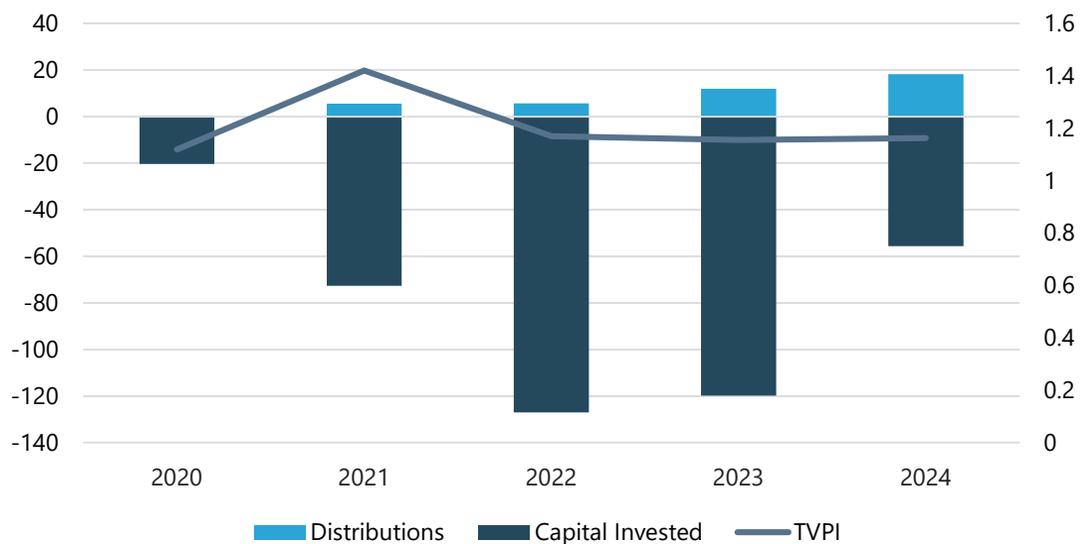
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SEI GPA V | Portfolio overview

Cash flows by Year



Quarterly capital activity

Asset Class	Capital Calls (\$M)	Distributions (\$M)	Net Cash Flows (\$)
Buyout	\$18.2	\$0.2	-\$18.0
Private credit	\$12.8	\$12.3	-\$0.5
Real assets	\$1.5	\$0.6	-\$0.9
Real estate	\$0.4	\$0.0	-\$0.4
Venture capital	\$5.5	\$2.3	-\$3.2
Total:	\$38.4	\$15.4	-\$23.0

Source: SEI. Data as of 06/30/2024 unless otherwise noted. Data in tables may not sum due to minor rounding adjustments occurring within the dataset.

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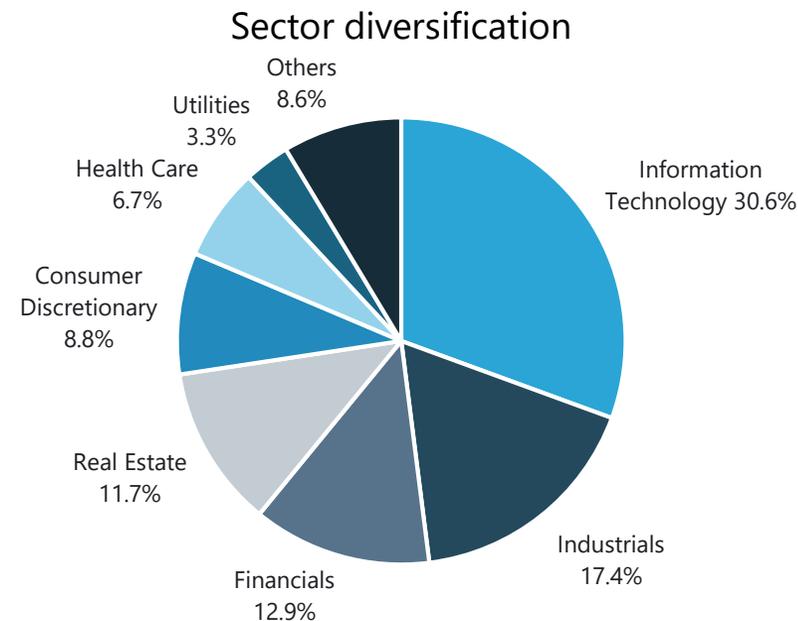


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SEI GPA V | Portfolio overview

Top-10 investments by value

Fund name	Valuation (\$M)
StepStone VC Secondaries Fund IV	37.7
Aberdeen Secondary Opportunities Fund IV	31.7
Sandton Capital Solutions Onshore Fund V	30.9
Hamilton Lane Infrastructure Opportunities Fund	29.8
StepStone Tactical Growth Fund III	29.4
Strategic Value Special Situations Fund V	28.7
Invesco Real Estate U.S. Fund VI	23.0
Lightspeed Venture Partners Select IV	23.0
Madison Reality Capital Debt Fund V	21.6
Nordic Capital Fund XI	18.2
Total (65.5% of Portfolio NAV)	\$274.0



Source: SEI. Data as of 06/30/2024 unless otherwise noted. Data in tables may not sum due to minor rounding adjustments occurring within the dataset.

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Global Private Assets V | Manager list

Fund name	Manager name	Strategy	Fund size (\$M)	Commitment (\$M)
Buyout				
Aberdeen Secondary Opportunities Fund IV	Aberdeen Standard	Buyout/Private equity secondaries	500	35
Astorg VIII	Astorg	European buyout	5,400	32.6
Blue Sea Capital Fund III	Blue Sea Capital	Buyout	750	30
Graham Partners Growth I	Graham Partners	Growth buyout	250	15
MidOcean Partners VI	MidOcean Partners	Middle market buyout	1,500	25
Nordic Capital Fund XI	Nordic Capital	European buyout	7,143	58.1
Warren Equity Partners IV	Warren Equity Partners	Buyout	1,200	30
Private credit				
Madison Realty Capital Debt Fund V	Madison Realty Capital	Real estate debt	2,500	25
Sandton Capital Solutions Onshore Fund V	Sandton Capital	Special situations	441	30
Strategic Value Special Situations Fund V	Strategic Value Partners	Distressed debt	2,500	35
Real estate				
Invesco Real Estate U.S. Fund VI	Invesco	Real estate	1,500	50
Landmark Real Estate Partners IX	Landmark Partners	Real estate	3,500	21.5
Real assets				
Hamilton Lane Infrastructure Opportunities Fund	Hamilton Lane	Infrastructure	500	30
NGP ETP IV	NGP	Growth energy	750	30
Venture capital				
Lightspeed Venture Partners Select IV	Lightspeed Venture Partners	Early stage venture	1,600	20
Lightspeed Venture Partners Select V	Lightspeed Venture Partners	Later stage venture	1,800	20
Lightspeed Venture Partners XIV – A	Lightspeed Venture Partners	Mid stage venture	1,500	9
Lightspeed Venture Partners XIV – B	Lightspeed Venture Partners	Mid stage venture	1,800	11
Red Point Ventures IX	Redpoint Ventures	Early stage venture	600	10
Red Point Ventures VIII	Redpoint Ventures	Early stage venture	400	15
Redpoint Omega IV	Redpoint Ventures	Mid stage venture	400	17
RRE Ventures VII	RRE Ventures	Early stage venture	250	15
Scale Venture Partners VII	Scale Venture Partners	Mid stage venture	450	15
StepStone Tactical Growth Fund III	StepStone Group	Venture secondaries/Co-invests	200	30
StepStone VC Secondaries Fund IV	StepStone Group	Venture secondaries/Co-invests	600	30

Source: SEI. Data as of 06/30/2023 unless otherwise noted. Data in tables may not sum due to minor rounding adjustments occurring within the dataset. Manager information obtained from the investment managers.

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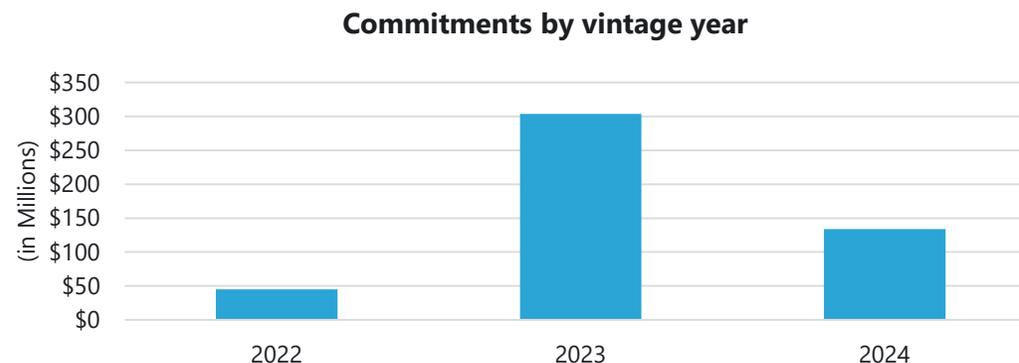
SEI Global Private Assets Fund VI (SEI GPA VI)



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SEI GPA VI | Fund overview

Vintage year	2022
Fund size (\$M)	518.0
NAV (\$M)	111.6
IRR (%)	NM*
Cambridge mPME**	--
TVPI (X)	1.0
DPI (X)	0.0
Total value (\$M)	122.3



- SEI GPA VI closed on approximately \$518 million of LP commitments and currently has \$488 million in committed capital across the Fund’s selected managers and co-investments.
- To date, the Fund has made a total of 18 fund commitments and five co-investments.
- SEI GPA VI’s initial capital call occurred during the fourth quarter of 2022. During the second quarter of 2024, the Fund made four capital calls totaling \$26.0 million. To date, 31.3% of investor capital has been called.

*NM = Not Meaningful. Funds with a vintage year of 2022 or later are in the initial stages of their investment life cycle. Any performance analysis done on these funds would not generate meaningful results as private equity funds are understood to be long-term investments.

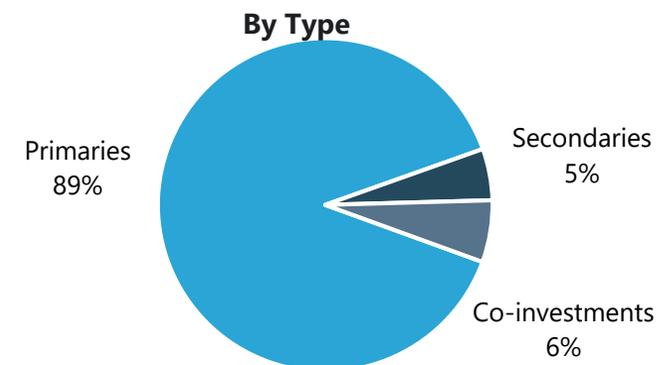
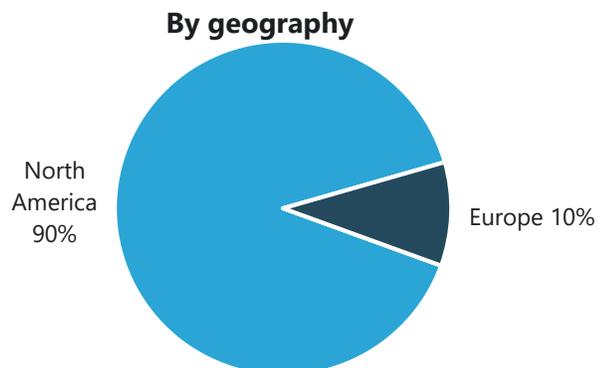
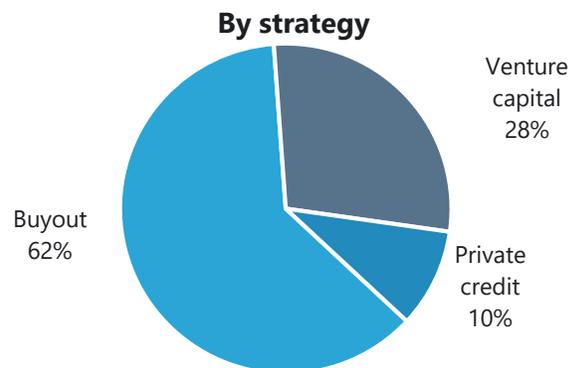
** Benchmark is the Cambridge Associates Private Assets median IRR for all private asset funds for vintage year 2022. Data in tables may not sum due to minor rounding adjustments occurring within the dataset. Performance for periods of less than one year is cumulative. Past performance is no guarantee of future results. Performance is gross of investment management fees and net of administrative expenses and underlying fund expenses. Performance data quoted is past performance. The principal value and investment return of an investment will fluctuate so that shares, when redeemed, may be worth more or less than their original value. Current performance may be higher or lower.

For performance data current to the most recent month end, please call your client service representative.



SEI GPA VI | Portfolio overview

Diversification by commitments*



Asset class	Commitment (\$M)	Distributions (\$M)	Adjusted valuation (\$M)	DPI (X)	TVPI (X)	IRR (%)
Buyout**	308.2	6.0	58.2	0.1	1.0	NM
Private credit	50.0	0.0	24.1	0.0	1.0	NM
Venture capital	130.0	0.0	31.3	0.0	0.9	NM

*NM = Not Meaningful. Funds with a vintage year of 2022 or later are in the initial stages of their investment life cycle. Any performance analysis done on these funds would not generate meaningful results as private equity funds are understood to be long-term investments.

**Buyout commitment total includes buyout secondary funds and co-investments.

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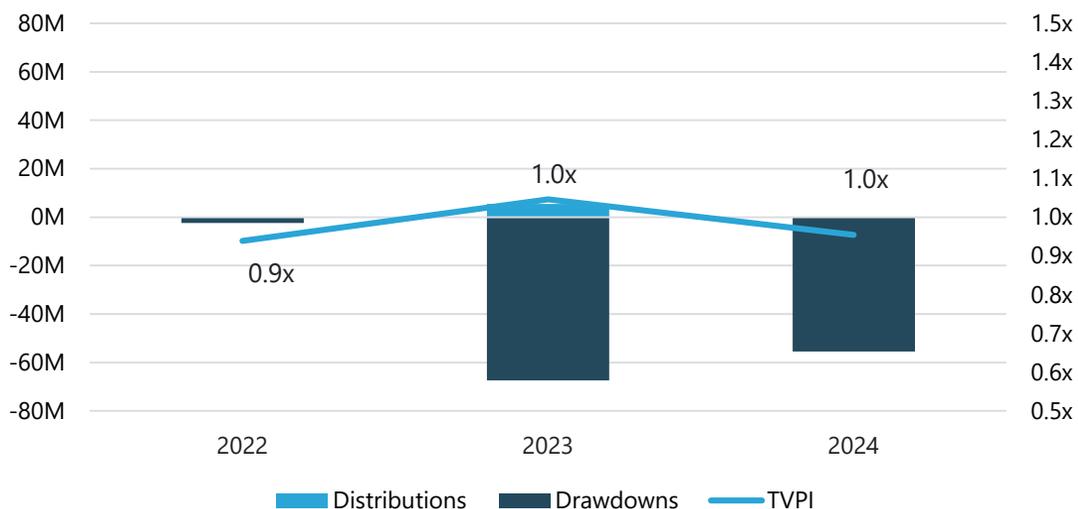
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SEI GPA VI | Portfolio overview

Cash flows by Year



Quarterly capital activity

Asset class	Capital calls (\$M)	Distributions (\$M)	Net cash flows (\$)
Buyout	\$24.5	\$0.0	-\$24.5
Private credit	\$0.8	\$0.0	-\$0.8
Venture capital	\$7.8	\$0.0	-\$7.8
Total:	\$33.1	\$0.0	-\$33.1

Source: SEI. Data as of 06/30/2024 unless otherwise noted. Data in tables may not sum due to minor rounding adjustments occurring within the dataset.

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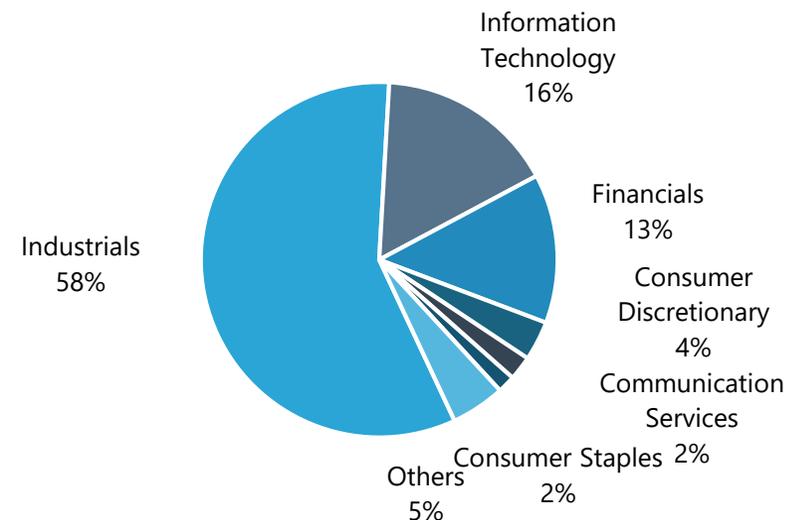
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SEI GPA VI | Portfolio overview

Top-10 investments by value

Fund name	Valuation (\$M)
Metropolitan Partners Fund VIII	21.9
Specialty1 Co-Investment	14.0
Greycroft Growth IV	9.1
Greycroft Partners VII	8.5
Project Carta Co-Investment	8.4
Glouston VII	7.3
Dawn Capital V	6.1
Trivest Recognition Fund I	5.8
Bright Event Rentals Co-Investment	5.2
Townsend Co-Investment	5.0
Total (80.1% of Portfolio NAV)	91.3

Sector diversification



Source: SEI. Data as of 06/30/2024 unless otherwise noted. Data in tables may not sum due to minor rounding adjustments occurring within the dataset.

Performance for periods of less than one year is cumulative. Past performance is no guarantee of future results. Performance is gross of investment management fees and net of administrative expenses and underlying fund expenses. Performance data quoted is past performance. The principal value and investment return of an investment will fluctuate so that shares, when redeemed, may be worth more or less than their original value. Current performance may be higher or lower. For performance data current to the most recent month end, please call your client service representative. All data provided has been prepared by SEI.



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Global Private Assets VI Manager List

Fund name	Manager name	Strategy	Fund size (\$M)	Commitment (\$M)
Buyout				
CIVC Fund VII	CIVC	Buyout	870	25
Edgewater Fund V	Edgewater Capital Partners	Buyout	300	35
Graham Partners Fund VI	Graham Partners	Buyout	1,250	35
Graycliff Fund V	Graycliff Partners	Buyout	600	35
May River Fund III	May River Capital	Buyout	450	30
Pacific Avenue Capital Partners Fund I	Pacific Avenue Capital Partners	Buyout	350	24
Rock Island Fund IV	Rock Island Capital	Buyout	150	35
Trivest Recognition Fund	Trivest	Buyout	1,000	35
Private credit				
Metropolitan Partners Fund VIII (levered)	Metropolitan Partners Group	Distressed debt	600	25
MGG Structured Solutions Fund II	MGG Capital	Special situations	500	25
Secondary funds				
Glouston Fund VII	Glouston Capital Management	Private equity secondaries	450	25
Venture capital				
Dawn Capital V	Dawn Capital	Venture capital	550	20
Greycroft Fund VII	Greycroft Partners	Venture capital	500	25
Greycroft Growth Fund IV	Greycroft Partners	Growth equity	750	25
Jackson Square Ventures IV	Jackson Square Ventures	Venture capital	250	20
Scale Venture Partners VIII	Scale Venture Partners	Venture capital	900	20
US Ventures XIII	US Venture Partners	Venture capital	350	20
Company name	Manager name	Sector	Commitment (\$M)	
Co-investments				
Bright	Trivest	Event rental	5.2	
Carta	Pacific Avenue Capital Partners	Automotive parts	10	
Specialty1	VSS Capital Partners	Dentistry	7	
Townsend Corporation	Warren Equity Partners	Vegetation management	7	

Source: SEI. Data as of 6/30/2024 unless otherwise noted. Data in tables may not sum due to minor rounding adjustments occurring within the dataset. Manager information obtained from the investment managers.



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Core Property Fund

Quarterly investment review

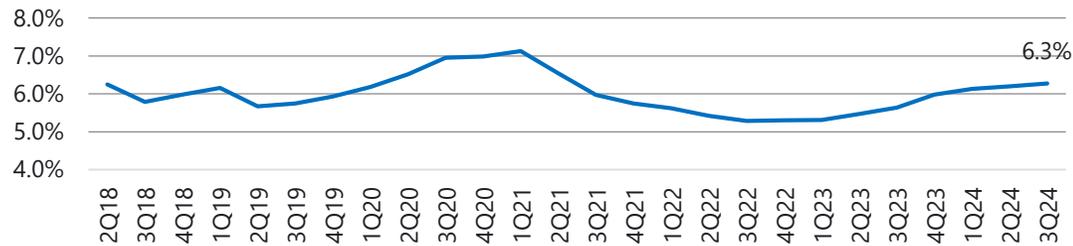
Third quarter 2024



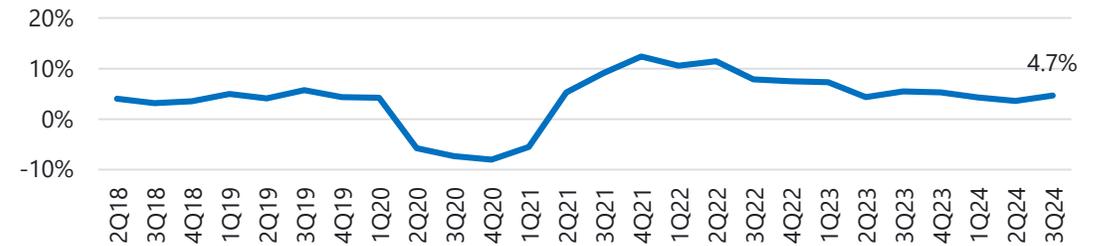
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U.S. property market landscape

NCREIF ODCE vacancy rate



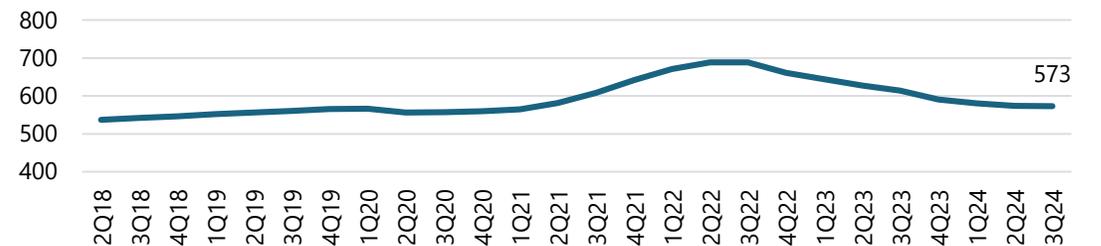
NPI net operating income growth



Current pricing environment



NPI price index



Data as of 09/30/2024 Sources: NCREIF ODCE Vacancy Rate is from the NCREIF ODCE Details spreadsheet and is calculated as 1 minus the Occupancy rate; NPI Net Operating Income Growth, Transaction Cap Rates, Current Value cap Rates, and NPI Price Index are from the NCREIF Trends Report and all but the Index figures are 4-quarter rolling averages.



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U.S. property market returns

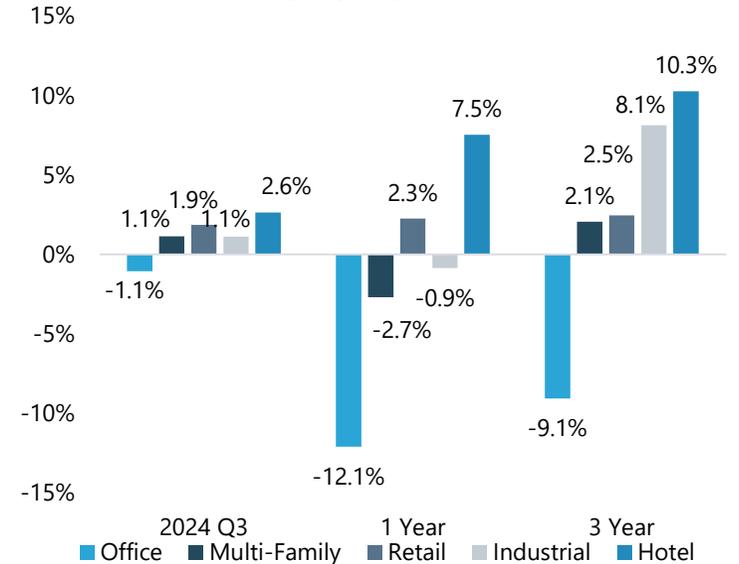
Market update

- Q3 marked the first quarter of positive returns for the commercial real estate market since the third quarter of 2022. The market shows signs of stabilization, as evidenced by modestly positive returns in areas outside of the office sector. Capital depreciation was modest, while income remained a tailwind for market performance.
- Vacancy metrics increased slightly but remain near their long-term averages. Additionally, income growth remained moderate and within historical averages.
- The market has seen a multi-year trend of higher cap rates, leading to a wave of declining valuations. However, we remain optimistic in this space over the long-term as cap rates normalize and valuations recover.
- During Q3, the NCREIF Property Index (NPI) and the NCREIF Open End Diversified Core Equity (ODCE) Index performance ranged from 0.8% to -0.2%, respectively. When compared to the second quarter, the rolling one-year period performance figures moved from -5.5% and -9.3% to -0.3% and -2.4%, respectively, indicating notable improvement in performance over the past several quarters.
- Office assets were the only detractor during the quarter, while hotel assets continued their rebound post-COVID. Office remains the notable laggard across time frames, while industrial and hotel assets have outperformed over the past three years.

Property market returns



U.S. core property sector returns



Data as of 09/30/2024. Source: NCREIF. NPI is a quarterly time series composite total rate of return measure of a very large pool of individual commercial real estate properties acquired in the private market for investment purposes only on an unlevered basis. The ODCE (Open-End Diversified Core Equity) is a Fund-level capitalization weighted, time-weighted return index and includes property investments at ownership share, cash balances and leverage. Past performance does not guarantee future results. Performance for periods of less than one year is cumulative; greater than one year is annualized.



Core Property Fund: Performance review

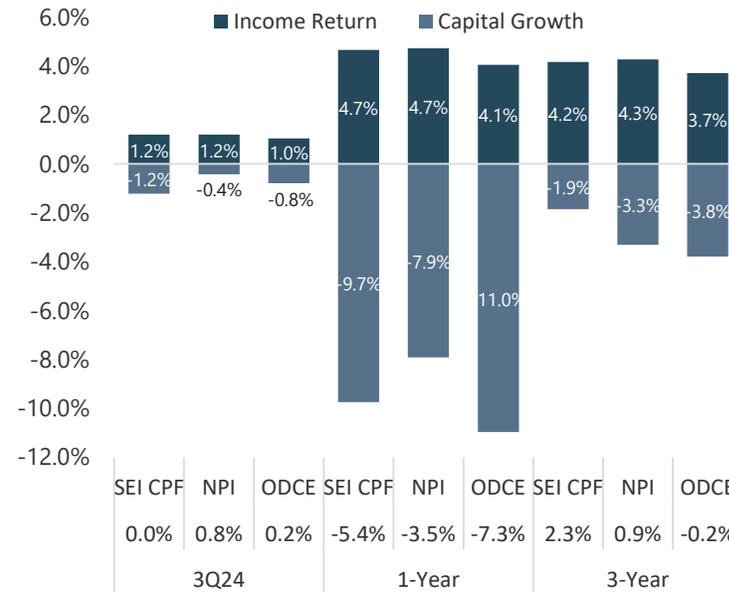
Contributors

- SEI Core Property Fund ("CPF", "the Fund") posted a flat return during Q3 2024. This quarter's return slightly lagged both the ODCE and the NPI. Relative to both the NPI and the ODCE, the Fund remains well positioned across sectors, driving longer-term relative returns.
- The Fund outperformed over the past three, five, and 10 years, and since inception. Income was commensurate with the market during these periods; however, the capital growth (or loss) of properties held inside the Fund has been accretive.
- Over the past several years, particularly when compared to the ODCE, the Fund's relative strength was driven by sector and security selection throughout numerous market environments.
- The Fund's allocation to specialist managers, along with the underweight to office assets, contributed to the relative performance, while overall higher-quality assets helped mitigate modest losses during the quarter.

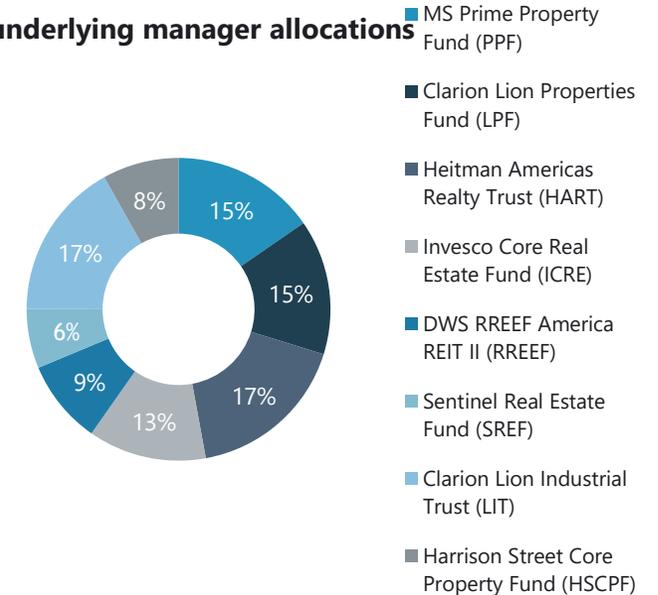
Detractors

- The Fund's leverage profile increased slightly from the second quarter. Additionally, the Fund's vacancy rate was slightly higher relative to the NPI. However, the Fund's underweight to the office and overweight to industrial and specialty sectors helped mitigate the overall impact.

SEI Core Property Fund (CPF) returns



CPF underlying manager allocations



Performance Review	Cumulative (%)		Annualized (%)				
	3 Mo	YTD	1 Year	3 Year	5 Year	10 Year	Since Inception**
SEI Core Property Fund*	-0.01%	-1.97%	-5.43%	2.28%	5.19%	7.52%	8.78%
NCREIF Property Index (NPI)	0.78%	-0.46%	-3.47%	0.87%	3.27%	5.88%	7.47%
NCREIF Fund Index - Open End Diversified Core Equity (NFI-ODCE)	0.25%	-2.56%	-7.27%	-0.18%	2.94%	6.10%	8.02%

Data as 09/30/2024. Sources: SEI and NCREIF. Fund Allocation excludes cash. Performance for periods of less than one year is cumulative; greater than one year is annualized. * Performance is gross of investment management fees and net of administrative expenses and underlying fund expenses. Clients implemented via collective investment trusts incur product-level fees, including trustee and administrative fees, which will affect performance. Charts may not add up due to rounding. **Since Inception date as of 1/1/2011.

Performance data quoted represents past performance. Past performance does not guarantee future results. The investment return and principal value of an investment will fluctuate so that an investor's shares, when redeemed, may be worth more or less than their original cost, and current performance may be lower or higher than the performance quoted. For performance data current to the most recent month end, please call 1-800-DIAL-SEI.

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Core Property Fund: Positioning and actions

Positioning

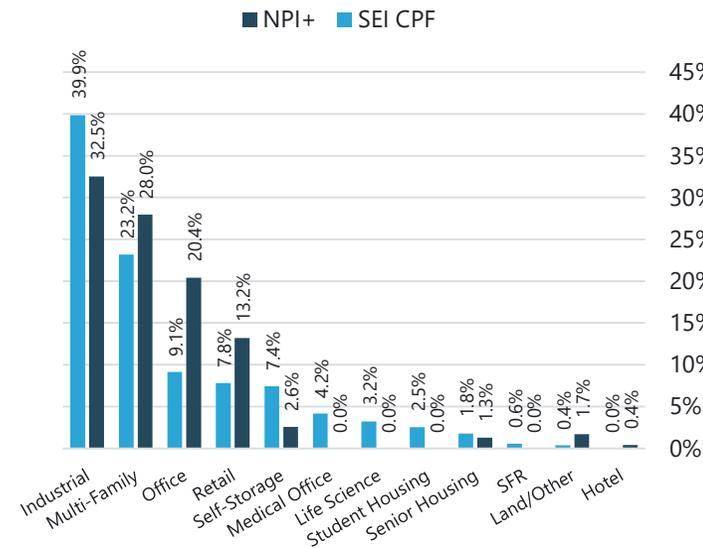
- The Fund currently maintains an overweight to the industrial and other non-core sectors at the expense of office, which remains a sound positioning decision.
- Fund-level leverage stands at 28.1% and occupancy was 91.7% for the quarter. The Fund's leverage is higher than the ODCE at 27.2%, and the Fund's occupancy rate is slightly higher than the ODCE's average of 91.6%.
- We maintain a preference for sectors such as Industrial and allocations to specialty sectors, which include self-storage, medical office, life science, student housing, senior housing, and single-family rental.
- The Fund remains well diversified through its eight underlying funds, which in aggregate provides exposure to more than 2,600 individual property assets.

Actions

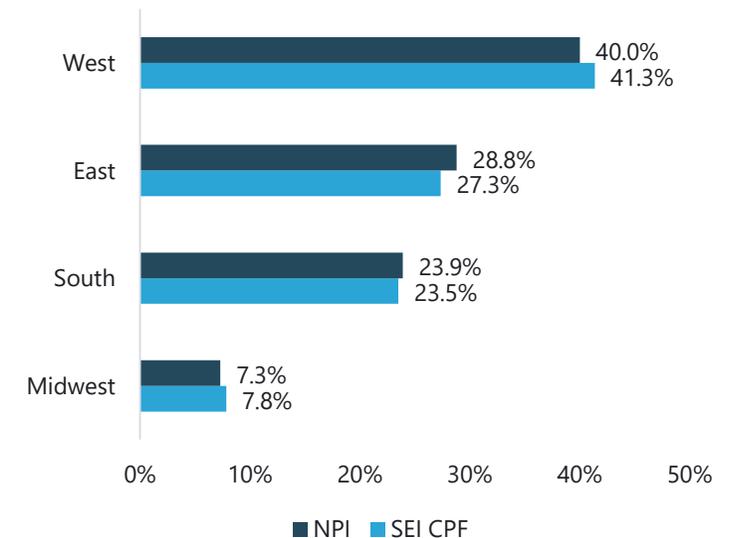
- There were no manager changes during the period and allocations across the Fund's managers remained relatively stable as we provide liquidity to investors in a balanced manner.
- The Fund's managers continue to dispose of non-strategic to pay down the current queue for redeeming investors.

Data as of 09/30/2024. Sources: SEI, NPI. Based on actual invested position of money drawn by Underlying Funds and excluding cash; the "NPI-Plus" expansion includes Specialty sectors self-storage and senior housing. Other Specialty sectors including Life Science, Student Housing, Medical Office, and Single-Family Rental remain within the classic NPI output. "Land/Other" includes data centers and operating land. Diversification may not protect against market risk. Past performance does not guarantee future results. Charts may not add up due to rounding.

CPF sector allocation



CPF geographic allocation



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Annual performance is calculated based on monthly return streams, geometrically linked as of the end of the specified month end.

Performance results do not reflect the effect of certain account level advisory fees. The inclusion of such fees would reduce account level performance, particularly when compounded over a period of years. The following hypothetical illustration shows the compound effect fees have on investment return: For an account charged 1% with a stated annual return of 10%, the net total return before taxes would be reduced from 10% to 9%. A ten year investment of \$100,000 at 10% would grow to \$259,374, and at 9%, to \$236,736 before taxes. For a complete description of all fees and expenses, please refer to SIMC’s Form ADV Part 2A, the investment management agreement between SIMC and each client, and quarterly client invoices.

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For more information on the collective trust funds, including fees and expenses, please read the disclosure document for the trust.

There is no guarantee that the investment objective will be fulfilled. If the fund is a target date fund, the principal balance of the portfolio may be depleted prior to a portfolio's target end-date and, therefore, distributions may end earlier than expected. This risk increases if the distribution amount chosen is a significant portion of the starting principal. The target date represents the respective date when an investor intends to retire. Principal of any target date fund is not guaranteed at any time, including the target date. The projected time periods do not take into account the payment of fees to the advisor out of the portfolio or any other additional distribution from the account.

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The asset class assumptions are aggregated into a diversified portfolio, so that each portfolio can then be simulated through time using a monte-carlo simulation approach. This approach enables us to develop scenarios across a wide variety of market environments so that we can educate our clients with regard to the potential impact of market variability over time. Ultimately, the value of these assumptions is not in their accuracy as point estimates, but in their ability to capture relevant relationships and changes in those relationships as a function of economic and market influences.

The projections or other scenarios in this presentation are purely hypothetical and do not represent all possible outcomes. They do not reflect actual investment results and are not guarantees of future results. All opinions and estimates provided herein, including forecast of returns, reflect our judgment on the date of this report and are subject to change without notice. These opinions and analyses involve a number of assumptions which may not prove valid. The performance numbers are not necessarily indicative of the results you would obtain as a client of SIMC.

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Thank you.



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**HURON-CLINTON METROPOLITAN
AUTHORITY**

To: Board of Commissioners
From: Jennifer Jaworski, Chief of Interpretive Services
Subject: Climate Action Plan Annual Report and Q4 Update
Date: December 5, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file Climate Action Plan Annual Report and Q4 Update as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.



HURON-CLINTON METROPARKS CLIMATE ACTION PLAN ANNUAL REPORT and Q4 UPDATE

2024



[METROPARKS.COM](https://www.metroparks.com)

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BACKGROUND

BACKGROUND:

This Climate Action Plan ('CAP') is the Huron-Clinton Metroparks' formal plan for explicitly focusing on climate impacts the Metroparks have and how we will work toward a climate- positive future. We prioritized five goals for this plan, which include 89 near-term goals (5 years) and 41 long-term goals (10 years). Each action within each goal will include an update on progress thus far.

We recognize the time and financial commitments for this CAP's efforts overall and within each goal. Overall, financial commitments will be examined and detailed early in the plan's timeline and will be a continual check-in point for action prioritization and feasibility studies. We are taking a general approach of climate progress and curiosity with this CAP, centering learning, feasibility analyses, pilot areas, and ensuing actions / redirections as we implement actions and learn about their interactions.

This CAP is a "living document," meaning that adjustments are expected and encouraged as the work progresses and we learn how to refine our efforts in future plan versions. This plan is meant to be flexible and amenable to the uncertainty of climate change in the years to come. We will monitor progress on these actions and toward these goals with continuous tracking, re-evaluation, and updates.

Progress on Metroparks staffs' overall climate-positive awareness, engagement, and behaviors will be assessed as well. Financial metrics and considerations will be tracked annually and considered in action updates. In 2027, a progress report and evaluation will be compiled to inform the direction of the 2028 Climate Action Plan, and to identify any changes or needed shifts in major areas of focus. The CAP will be updated every five years (e.g., 2028, 2033, 2038), aligning with planning standards set by the National Recreation and Park Association's Commission for Accreditation of Park and Recreation Agencies (CAPRA).

EXECUTIVE SUMMARY AND KEY FINDINGS

EXECUTIVE SUMMARY

YEAR ONE: HOW WE STARTED

The board approved the Climate Action Plan at the October 2023 board meeting. The first steering committee was held on October 23, 2023. To execute such a large undertaking, the following structure was created, a steering committee chair and 15 additional members who were a part of the writing and research of the plan are on the steering committee. Each goal as well as the finance component has subcommittee and a chair who are members of the steering committee. Each chair of the subcommittee was tasked to invite/select members from a cross-section of the Metroparks; all perspectives, all districts, all departments, all levels (full time and part time), all backgrounds. A total of 50 employees are active members of this plan.

Each subcommittee meets monthly and steering committee meetings are scheduled bi-monthly. The subcommittees meetings are designed to be working meetings to prioritize and establish a task timeline, for each quarter of the current year and then each subsequent year which will be associated with budget timelines accordingly. They are also tasked with project development and engaging other Metropark employees to activate the project. The actions within this plan are designed to be shared by all Metropark employees.

The steering committee meetings are informational and collaborative meetings intended to share projects across the various goals and to identify overlaps within actions and gaps. Discussion of funding opportunities tracking of the actions have also been part of these meetings.

Staff are working together across the system incorporating employees from all departments, all parks, and all levels within the organization. As a result, ideation is occurring. New ideas are being generated and will be researched and evaluated as the Metroparks address these actions.

229 entries have occurred in our training tracking system.

558 employees completed LMS stormwater baseline training.

19 environmental and climate action blogs have been written.

7 blogs have been written by community partners.

INCREASED COMMUNICATION

- Improving on communication. Through this process enthusiasm is built, but what has been needed is intentionally slowing down to ensure everyone has an opportunity to have a voice and be heard. There have been some learning opportunities for this and has been addressed however there is a careful balance to keep employees empowered and enthusiastic but also acknowledging the spirit of plan development which involved input from everyone.
- We are moving forward in areas that are within our grasp so we are not losing opportunity and time to the larger issues that can take years or decades before action can take place. We have a broad focus and are focused on getting things done now because action is critical.
- Sense of connection. Building the organization as an organization not in its separate parts. The power of the organization lets us move forward. Purposefully and consistently in a fair and equitable way.

PROJECTS AND TASKS

- There were several key projects and tasks that have been accomplished this year. In the Education and Engagement goal, the baseline employee survey revealed training topics employees needed to better understand climate action in their job as well as training topics. Staff offered climate action education to staff as well as the community through blogs and social media posts. Cross departmental collaboration occurred throughout the year. One example of this was teaming up with DEI to bring a Kyle Whyte as a guest speaker on environmental justice.

To establish a baseline for Metropark staff overall climate-positive awareness, engagement and practices, an employee survey was conducted.

During the first year, priority was given to establishing baselines. Audits have been conducted waste receptacles, water bottle filling stations and small equipment.

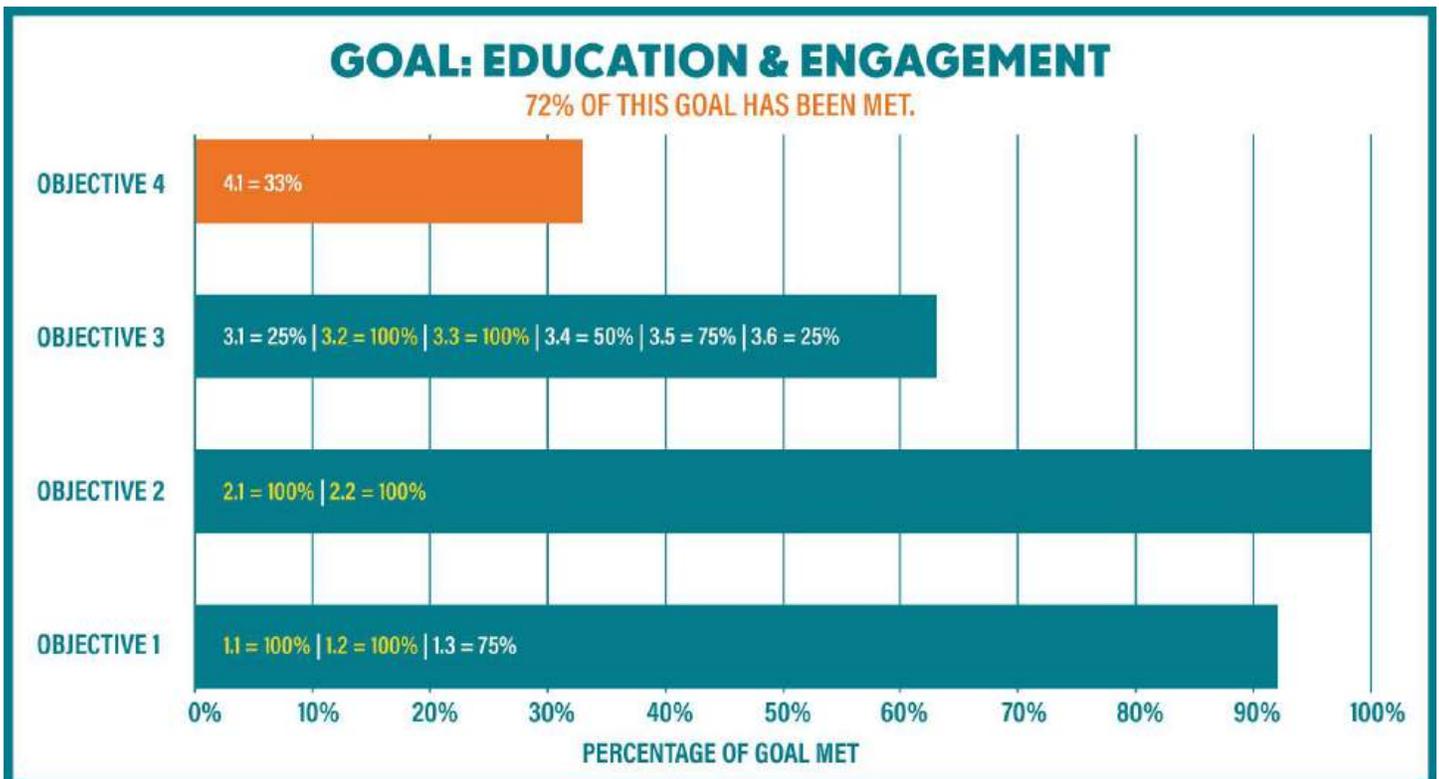
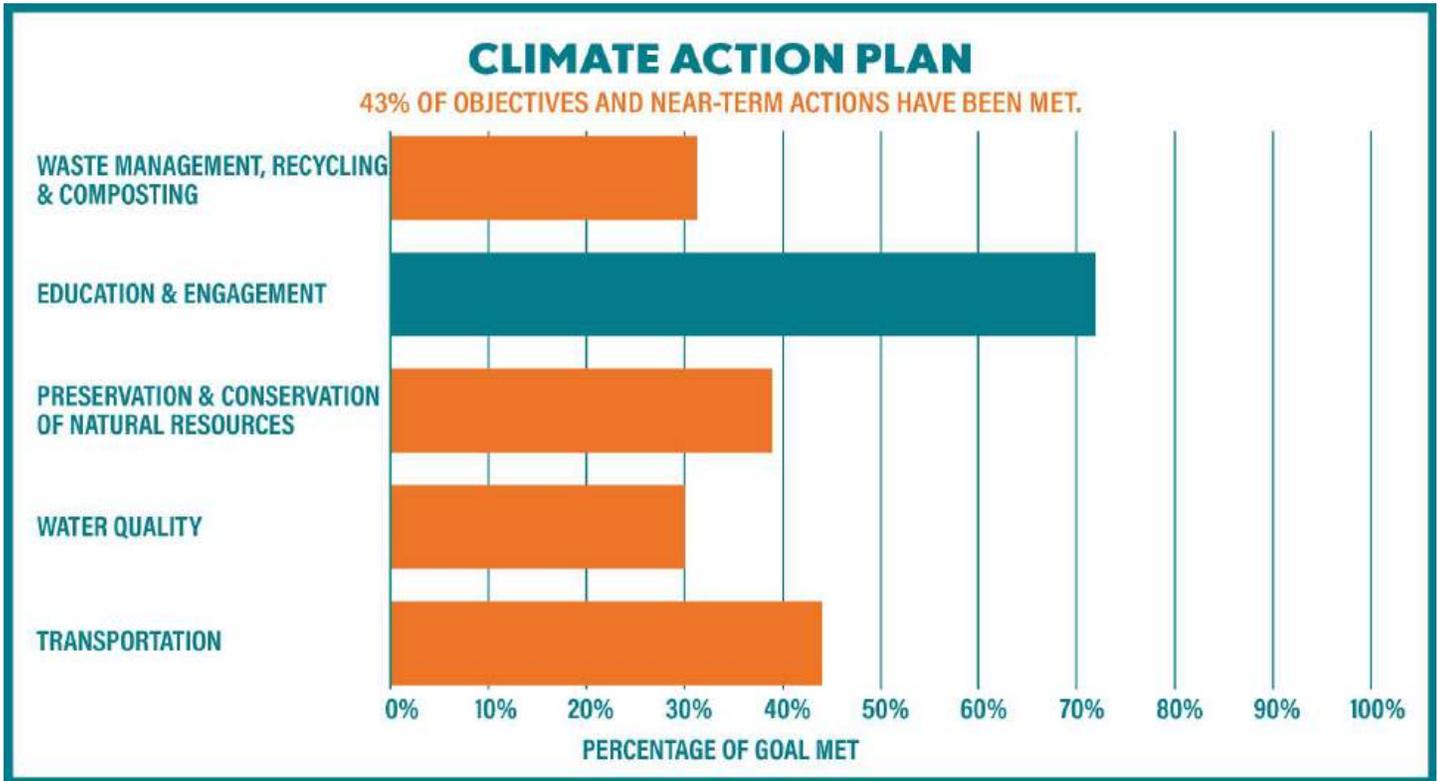
- Establishing baseline data across each goal has been a priority. Staff conducted many audits and gathered data across the system. However, there are several actions within the plan that required more of a robust audit such as the Carbon Emissions project. This project will cover the following, carbon storage baseline, fuel assessment and carbon release, emissions reduction from no-mow areas, fleet and equipment baseline, transition to electric fleet, and facility emissions baseline.

MOVING FORWARD

As we close our first year of the plan, the metrics in which measure success will be evaluated and clearly stated moving forward. Many of the current metrics have measurable components, however there are many that do not. There are some metrics of success that leave employees asking questions and therefore these need to be measured consistently. The Steering Committee will be addressing this at the beginning of the year.

KEY FINDINGS

The key findings are reporting on the 89 near-term actions.



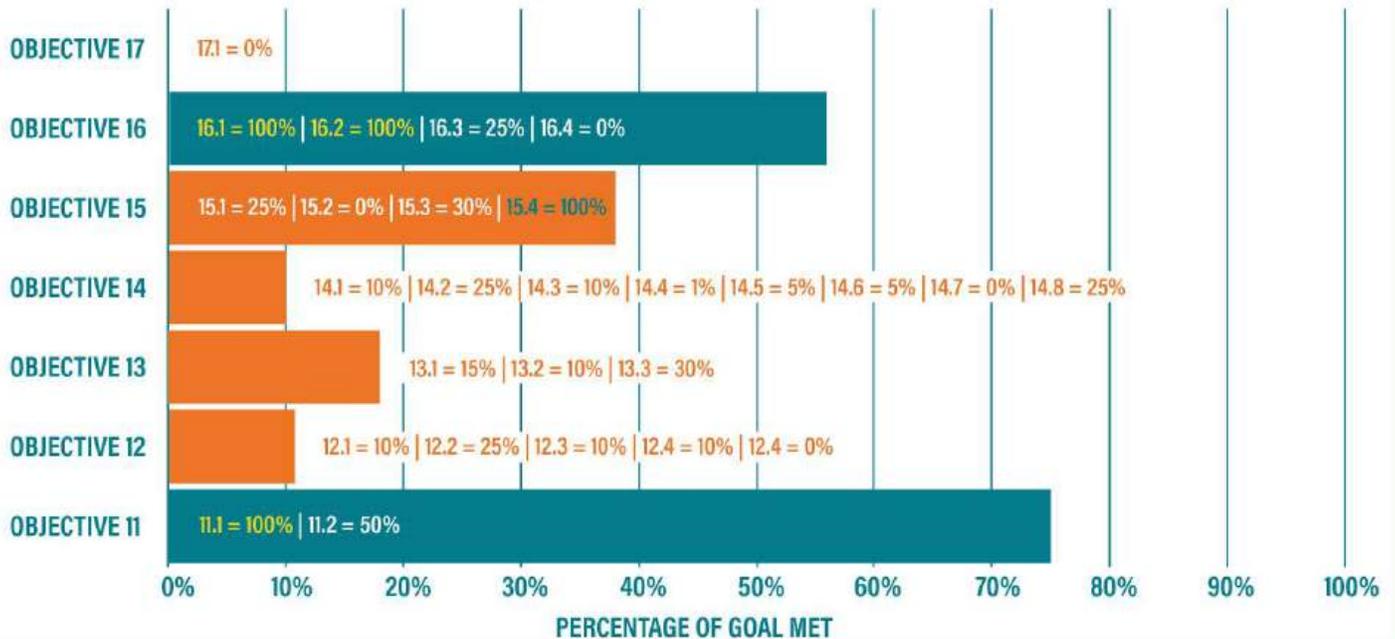
GOAL: PRESERVATION & CONSERVATION OF NATURAL RESOURCES

39% OF THIS GOAL HAS BEEN MET.



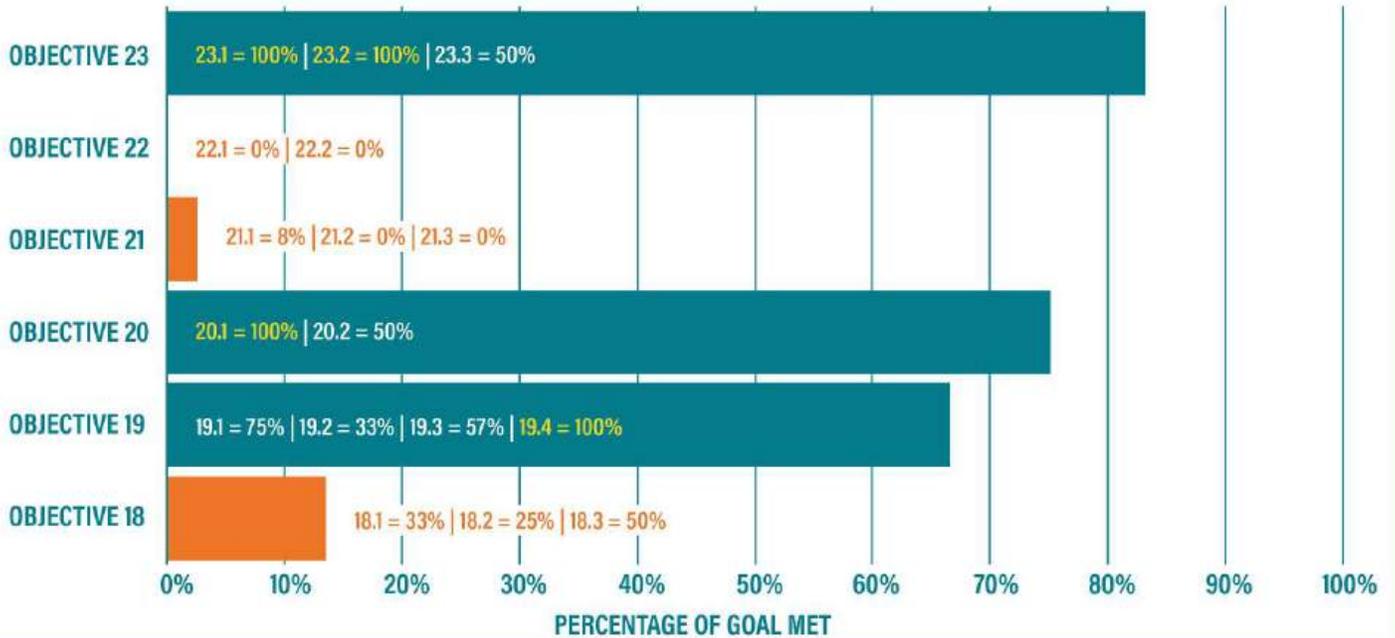
GOAL: WATER QUALITY

30% OF THIS GOAL HAS BEEN MET.



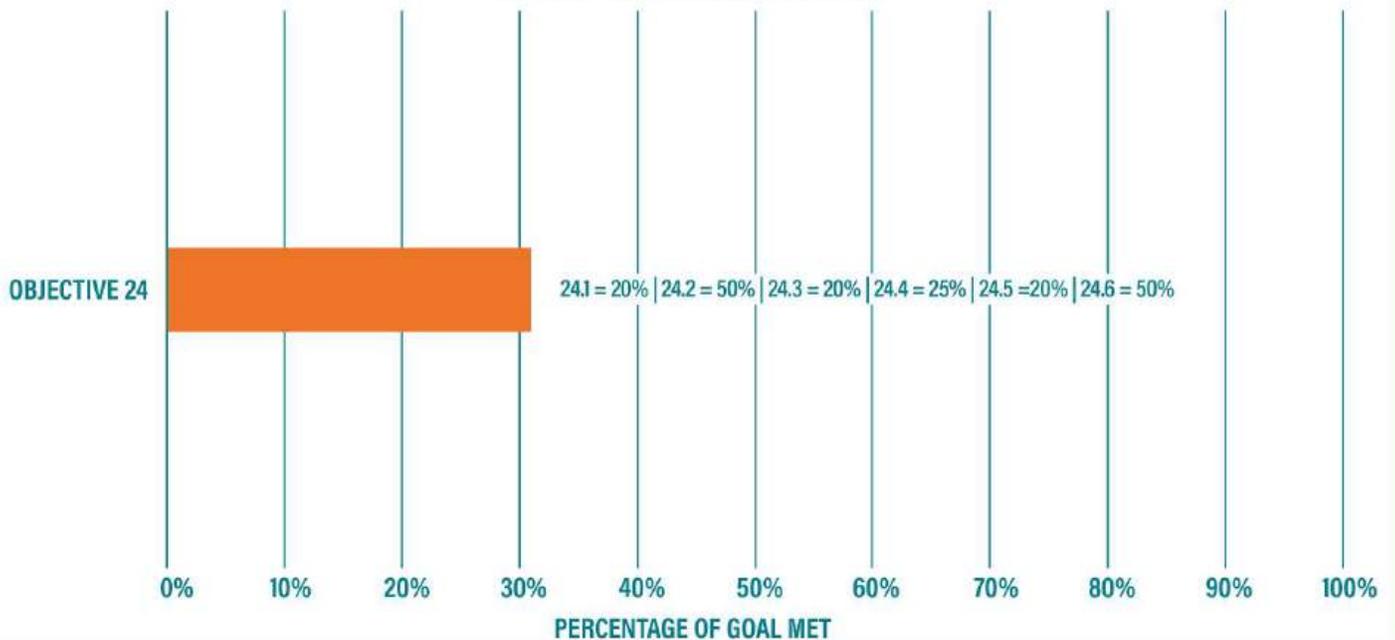
GOAL: TRANSPORTATION

44% OF THIS GOAL HAS BEEN MET.



GOAL: WASTE MANAGEMENT, RECYCLING & COMPOSTING

31% OF THIS GOAL HAS BEEN MET.



The financial impacts of the Metroparks' climate actions are being considered across the suite of efforts, as well as for individual actions. However, significant financial considerations and detailing are needed both in this initial stage and over the five years of climate action outlined in this plan. We recognize this and will act on four main areas of financial planning to support the work of this plan in an intentional manner. These efforts will be led by the Finance Department.

First, we aim to build the capacity of the Finance department to support the CAP goals. This will include seeking training on financing climate actions and educating Metroparks staff on the connections between climate action innovation and financing.

Second, we will create a financial plan for the CAP, in winter 2023/2024. This will be based on a detailed review of the goals and actions and the estimated costs of implementing them. Doing so may highlight groups of actions within each timeline that can be supported together. These types of considerations will be communicated to the CAP Team, Metroparks governance, and staff as appropriate, for adjustments and prioritizations in implementing the actions. Budgeting efforts will be identified in support of this financial plan, such as reserving allotted amounts for climate goals, evaluating capital and major maintenance impacts resulting from this plan, and evaluating the savings/additional costs regarding climate actions to determine the net costs. Within this financial plan, we recognize the ongoing impacts of climate change and will try to account for these. For example, longer summers and shorter winters will change the needs and operating dates of facilities. We will consider the impact that changing seasons have on operations when budgeting staff and material expenses and operating revenues each year.

Third, we will explore alternate sources of funding for our climate actions. At this initial stage of exploration, examples of those sources might be revenue bonds and/or grants. It also includes evaluating the potential for subsidizing climate actions with funding from revenue-generating projects. We will consider in what ways the Metroparks might pursue alternate sources of income to offset tolling losses with increased public transportation. We will also assess investments and financial institutions for climate-related risks and take steps to mitigate those risks.

Fourth, we will revise the Metroparks' purchasing policy. This will include updates to incorporate our climate goals, partnerships in support of these, and incentives for companies with a climate-smart practice. When purchasing, we will consider and promote climate-friendly options, taking into consideration climate impacts, waste generated, and per unit costs. For example, we will encourage buying in bulk, buying low packaging options, and buying green options.

What has been done:

- Researching training opportunities regarding purchasing guidelines
- Identified training that addresses grant funding towards sustainability.
- Staff is researching how to reduce carbon footprint as it pertains to warehousing and purchasing.

- Setting up a one-year trial period with Amazon Business, which will allow us to prioritize vendors with a sustainability plan.

Here are the results to date:

Q1 2024:

Orders: 850

Climate Pledge Vendors: 30

Percentage: 3.5%

Q2 2024 (to date):

Orders: 781

Climate Pledge Vendors: 38

Percentage: 4.8%

Q3 2024 (to date):

Orders: 580

Climate Pledge Vendors: 29

Percentage: 5%

Q4 (to date)

Orders: 331

Climate Pledge Vendors: 19

Percentage: 5.7%

GOAL 1. EDUCATION & ENGAGEMENT

Increase and embed climate action education across all areas of the Metroparks through sharing of knowledge, engaging with others, collaborating with partners, and forming connections with stakeholders, to make real world difference across the Metroparks and throughout our region.

Objective 1: Beginning in 2024, provide an annual education to all Metroparks staff on issues of climate resilience, climate equity, stewardship, and adaptation.

Near-term Actions

- Action 1.1: Identify topics and trainers for staff training.
 - The subcommittee identified to have joint speaker for DEI/All Staff; Kyle Whyte will speak on Environmental Justice speaker at the September Board of Commissioners meeting.
 - Kyle Whyte spoke on Environmental Justice at 11:00 am on Thursday, September 12. This was an online training for the Board of Commissioners, staff and the public.
 - An initial online meeting has taken place with Sidewalk Detroit to schedule a presentation in 2025 by one of their Artists in Residence for staff and the Board of Commissioners to learn more about the role of outdoor art in environmental justice.

100%

100% of the action has been completed and ongoing.

- Action 1.2: Offer in-house training in collaboration with partners, opportunities to attend webinars or other local conferences, and access to climate education resources for the purpose of expanding knowledge to incorporate into daily work.
 - Survey to identify topics sent to subcommittee chairs. The intention was to have the subcommittee fill out the survey together to identify training needs within the CAP goal.
 - The identified topics include:
 - No mow areas
 - Reducing emission
 - Park connectivity projects
 - Climate Action funding
 - Transitioning to EV
 - Runoff and Storm Drains
 - Waste and Recycling
 - Plant Selection
 - Maintenance resources
 - Climate Change predictions
 - Transit opportunities
 - Metroparks role in the regional
 - Mitigating climate change on a small scale
 - How is the world being impacted

- Best practices for communicating with the public regarding climate change.
 - Other
- These topics were used in the employee survey regarding engagement.
 - Which training topic(s) would help you better understand climate action in your job?
 - What climate topics are most interesting to you?
 - Popular training topics identified in the employee survey will be incorporated into Lunch and Learns.
- Four Lunch and Learn Sessions have been identified and scheduled.
 - Tuesday, June 11th from 11:30am-12:30pm: Let It Grow Plan (Chief of Natural Resources)
 - 13 people attended
 - Tuesday, August 13th from 11:30am-12:30pm: Green Infrastructure is key for Stormwater Management (System Planner)
 - 18 people attended
 - Tuesday, October 8th from 11:30-12:30pm: ADA Transition Plan (Planning Department)
 - Friday, November 22 from 11:00am-Noon: “Chasing Time” short film on climate change screening with staff discussion to follow.
 - 18 people attended
- Metroparks were asked to present a webinar for the Society for Outdoor Recreational Professionals.
 - The Director and CAP chair presented **Towards Sustainability: Developing a Comprehensive Climate Action Plan**
 - 92 people attended.
 - Survey feedback to question:
 - What did you like most about this webinar, if anything?
 - “I was very impressed with how well organized and thought out all the elements are that have gone into developing this plan. Great job distilling the survey feedback into themes and then aligning those with DEI priorities. In the organization I work for, I often feel like incorporating DEI is not well represented in planning efforts, and neither is having a proactive climate plan, so it was inspiring to see an actionable example.”
 - “Detailed examples from experience”
 - “Implementation and process”
 - “Somewhat unexpected insights - but interesting”
- Six Lunch and Learn Sessions are planned/scheduled for 2025
 - February – Shoreline Restoration; MSU Extension
 - April- Keep It Clean Campaign (public-facing campaign details); Chief of Marketing and Communications
 - June- Composting; Interpretive Services Supervisor at Kensington Farm Center
 - August – Waste and Recycling at the Metroparks; Chief of Planning and Development
 - December- Climate Data for Michigan; outside speaker TBD

100%

100% of the action has been completed and ongoing.

- Action 1.3: Hold workshops for staff and speaker series to educate why climate smart practices are implemented.
 - The subcommittee members crafted and provided a detailed toolkit to rollout to staff This included:
 - The Education and Engagement tool kit
 - Slides with information for supervisors to share with staff
 - One-slide for seasonal trainings
 - Slide deck for larger departmental meetings
 - Presentation at an Operation Meeting
 - Follow up email to Operation meeting attendees
 - Multiple mentions on morning Leadership calls
 - Multiple mentions to include in staff orientations
 - Positive feedback from supervisors who have used the materials
 - The subcommittee identified a way to track training across the park system. This is held on the park's internal SharePoint system where employees will be able to submit their climate action training.
 - 229 entries have occurred.
 - Communication to staff included emails, announcements at operation meetings
 - A flyer with a QRC to access the tracking system was sent to staff to display in areas where employee gather.
 - The subcommittee identified a way to receive reports on numbers of staff receiving Stormwater Training through the LMS system and set up a process to utilize those numbers to assess how many staff were completing that CAP-related training.
 - Through November 15, 2024:
 - 558 Metroparks employees completed the LMS Stormwater Baseline training through the LMS system.
 - Of these staff, 110 also logged the training in the online CAP recording document on SharePoint. (These were duplicate of trainings already recorded through the LMS reporting system.)
 - The Climate Action Plan Training Documentation form on SharePoint also had 229 additional trainings logged in areas besides stormwater management. Topics in which staff received training include:
 - Clean Skies, Clean Waters, Bright Futures
 - Climate Change and Extreme Weather
 - Climate Change MEECs - Train the Trainer
 - Heat stress in workplace
 - How can compost help our climate?
 - How to Keep Your Cool on a Warming Planet: A Toolkit for Climate Justice
 - Managing Stormwater in a Changing Climate
 - Mapping for Justice: Using MiEJScreen to facilitate Place-based, Problem-based, Project-based Learning
 - MEECS Climate Change Curriculum
 - MI Healthy Climate Conference
 - MI Recycling conference
 - Michigan Climate Summit
 - NNOCCI Crash Course - Climate Framing
 - Regional Storm Water Summit
 - Restoring Urban Rivers

- Three-Dimensional Investigations into Sustainability and Climate Change
- Tree migration: how much assistance do they need?
- Understanding Climate Change Impacts on Water Resources
- Webinar "How to Fix Metro Detroit's ailing watersheds"
- Wild About Conservation - Resilient Shorelines

100%

100% of the action has been completed and ongoing.

Metrics of Success

- 100% Complete and ongoing: Four educational workshops (speaker series) will be provided about climate initiatives, conducted by industry leaders, and aimed to increase the knowledge of Metroparks staff, regardless of job classification.
 - Kyle Whyte will speak on environmental justice at the September board meeting.
- 100% Complete and ongoing: Metroparks staff will participate in at least one workshop/webinar/continuing education seminar with a climate initiative focus that pertains to their department. Training will be selected by departmental lead or designated committees.
 - To track participation, a Climate Action Training log button is displayed on the internal Metroparks SharePoint page. 229 entries have occurred.
- 75% Complete and ongoing: By 2025, two Learning Management System (LMS) trainings will be identified and made available for staff.
 - Stormwater Pollution: Baseline Best Management Practices-every 2 years
 - Currently these climate and health and safety-related LMS are assigned:
 - SPCC Training – some maintenance staff
 - Stormwater Training – all staff
 - Heat Stress Training – all staff
 - Other modules are being considered by include:
 - Environmental Awareness
 - Environmental Awareness: Land Pollution (Microlearning)
 - Environmental Awareness: Water Pollution (Microlearning)
 - Environmental Awareness: Air Pollution (Microlearning)
 - Energy Efficiency at Home
 - Energy Efficiency: General Improvements
 - Energy Efficiency: Poor Energy Efficiency Indicators
 - Energy Efficiency: Sealing and Insulating Your Home
 - Sewage/ Wastewater/ Waterline Maintenance
 - Stormwater Pollution Prevention for Industrial Operations
 - Stormwater Pollution: Advanced Best Management Practices (Microlearning)
 - Stormwater Pollution: Water Pollution Regulations (Microlearning)
 - Universal Waste Management
 - A meeting took place August 27, 2024, with the Environmental Health and Safety Compliance Specialist, and a list is being compiled of recommended LMS trainings that are required for both Health and Safety and Climate Action. A matrix of LMS trainings recommended for each department will be compiled during Winter 2025.

Objective 2: Beginning in 2024, provide collective engagement tools across every department within the Metroparks on issues of climate resilience, climate equity, stewardship, and adaptation on an annual basis.

Near-term Actions

- Action 2.1: Create storytelling pieces around why the Metroparks have adopted a CAP, to be shared on all communication channels. Example engagement tools include public events in underrepresented communities, blogs, surveys, story maps, and social media and traditional communication strategies. These will incorporate stories/engagements from the public and be developed by every department.

Writing Blog series on Environment and Climate action. This is shared over social media channels. The Metroparks are also tagging other organizations climate related posts. <https://www.metroparks.com/category/environment-climate/>

- Shared story telling posts on social media:
 - **1/3/24 Climate Actions at Home: Resolve to have a greener 2024**
 - **1/17/24 Climate Action at Home: Consider our use of plastic**
 - **1/23/24 Metroparks Announces First Formal Climate Action Plan**
 - **2/21/24 Rain Gardens – Putting Your Yard to Work for You (And Your Community)!**
 - **2/28/24 The Fiery Fix**
 - **3/5/24 Picnic Parties – Strive for sustainable events**
 - Facebook 13 likes, 2 shares, and 10 link clicks to blog post
 - Instagram 36 likes and 3 link clicks to blog post
 -
 - **3/13/24 No-Mow May is not just a catchy phrase... it is a mindset!**
March 13 – No Mow May
 - - Facebook 20 likes, 2 shares, 4 link clicks to blog post
 - - Instagram 46 likes, 1 share, 1 link click to blog post
 - **3/27/24 Parks in Partnership Highlight: Michigan Natural Shoreline Partnership**
March 27 – Shoreline Habitat
 - - Facebook 19 likes, 3 shares, 2 link clicks to blog post
 - - Instagram 57 likes, 3 link clicks to blog post
 - **4/3/24 The Most Beneficial Gardener Is a Lazy One!**
April 3 – Sustainable Gardening
 - - Facebook 46 likes, 6 shares, 2 link clicks to blog post
 - - Instagram 36 likes
 - **4/10/24 Every Day is Earth Day in the Metroparks**
April 10 – Earth Day & Keeping Parks Clean
 - - Facebook 7 likes, 3 shares, 3 link clicks to blog post
 - - Instagram 21 likes



- **4/17/24 Harnessing the Potential of Lawns**
 - April 17 – Grow Zones/Native Plants
 - - Facebook 35 likes, 4 shares, 10 link clicks to blog post
 - - Instagram 22 likes, 5 link clicks to blog post
- **5/8/24 Air Quality Awareness Week: How Green Spaces Help Clean Our Air**
 - May 8 – Air Quality Awareness Week
 - - Facebook 13 likes, 2 shares, 2 link clicks to blog post
 - - Instagram 26 likes, 1 share
- **5/15/24 Water Wise: Empowering Students Through Stormwater Education**
 - May 15 – Empowering Students Through Stormwater Education
 - Facebook 23 likes, 1 share, 5 link clicks to blog post
 - Instagram 47 likes, 2 link clicks to blog post
- **5/22/24 Sustainability in the Kitchen**
 - Facebook 5 likes, 1 link click, 2,253 impressions
 - Instagram 12 likes, 804 impressions
- **6/12/24 Beach Management: Combating E. coli**
 - Facebook 14 likes, 9 link clicks, 2,241 impressions
 - Instagram 62 likes, 11 link clicks, 2,130 impressions
- **6/28/24 Softened Shorelines, Cleaner Water for All**
 - Facebook: 21 reactions, 21 link clicks, 3,832 impressions
 - Instagram: 56 likes, 16 link clicks, 1,894 impressions
- **7/10/24 Air Pollution, Ozone, and the Benefits of Trees and Parks**
 - Facebook 15 likes, 2 shares, 1 link click, 2,838 impressions
 - Instagram 71 likes, 1 share, 1 link click, 832 impressions
- **7/17/24 Air Pollution, Ozone and the Benefits of Trees and Parks (Part 2)**
 - Facebook 16 likes, 4 shares, 2 link clicks, 2800 impressions
 - Instagram 69 likes, 2 link clicks, 1010 impressions
- **7/31/24 Parks in Partnership: Michigan Sea Grant**
 - Facebook 12 likes, 2 shares, 2 link clicks, 1950 impressions
 - Instagram 38 likes, 1 link clicks, 921 impression
- **8/13/24 Stargazing – Perseids Meteor Shower and Climate Change**
 - Facebook 11 likes, 2 shares, 1 link clicks, 1448 impressions
 - Instagram 27 likes, 1 share, 1 link clicks, 663 impressions
- **8/28/24 Parks in Partnership: Michigan State University Extension Conservation Stewards**
- **9/11/24 Recycling and Safely Disposing of Household Items**
- **10/2/24 Designed for Darkness in a World That Never Sleeps**
- **10/9/24 Transforming Your Yard into a Winter Habitat: The Benefits of Mindful Fall Cleanup**
- **11/24/24 Chasing Time – Recording the Changing Landscape + Film Sneak**

Preview

- **11/27/24 Parks in Partnership: Six Rivers Land Conservancy**
- Social Media posts and engagements
 - Holiday Lights Recycling (Posted on Instagram and Facebook) Post date: January 16, 2024
 - Linked to Detroit Zoo’s Holiday Light Recycling Program
 - Instagram: 121 likes, 80 shares, 6 link clicks
 - Facebook Analytics: 219 reactions, 16 comments, 100 shares, 45 link clicks
 - Roll out of Climate Action Plan to the public in January.
 - Skip the Straw Day – Post date: February 23, 2024
 - Linked to article about Skip the Straw Day
 - Instagram: 39 likes, 3 comments, 1 share
 - Facebook: 28 reactions, 10 comments, 5 shares, 3 link clicks
 - March 5 – How to Host a More Sustainable Picnic

“Picnic season is just around the corner and with picnic parties comes food, decorations, and a lot of waste. The Metroparks challenge you to host more sustainable picnics this spring and summer. Learn about how to host a more sustainable event...”

 - Facebook 13 likes, 2 shares, and 10 link clicks to blog post
 - Instagram 36 likes and 3 link clicks to blog post
 - April 4 – Keep America Beautiful Month

“Every act of care, big or small, paints a brighter tomorrow. Celebrate Keep America Beautiful Month by nurturing our shared home, one green step at a time.”
 - TikTok 35 likes, 333 plays
 - Instagram 50 likes, 3 shares, 997 plays
 - April 14 – Earth Day Cleanups
 - Facebook 24 likes, 17 shares, 10 link clicks to sign ups
 - April 16 – One thing you should do this earth day

“Earth Day cleanups are coming up and now is your chance to get involved! Help keep our parks clean and join us as we pick up litter and plastic that can be harmful to our wildlife. Also use this time to reflect on your impact on the planet and work towards more sustainable practices and efforts that support a healthy environment for all of us.”

 - TikTok 19 likes, 269 plays
 - Instagram 27 likes, 1 share, 1304 plays
 - April 22 – Happy Earth Day!

“Let’s celebrate Earth Day every day! 🌍 Do your part in preserving our planet’s beauty. Get educated and make small daily changes to work towards making a positive impact on our environment.”

 - Facebook 20 likes, 9 shares
 - Instagram 60 likes, 3 shares

- April 26 – Arbor Day – touches on our grant with Consumers energy and the tree planting
 - *”Happy Arbor Day! Guess what? Over the fall and winter, we planted over 2000 trees across 43 acres at Indian Springs Metropark. This was possible thanks to funding from the Consumers Energy Foundation through their Planet Awards grant program for the Healing the Huron River Headwaters project. We’ve got 13 different species of trees in the mix. This creates a diverse, resilient landscape that is better prepared to withstand invasive pests and potential tree diseases like oak wilt! Let’s keep planting, growing, and nurturing our green spaces together!”*
 - - Facebook o 43 likes, 1 share
 - - Instagram o 57 likes, 1 share
- September 11 – Recycling and Safely Disposing of Household Items
 - *Caption: “The onset of fall means new rhythms and routines for many of us! September can even feel like a second new year, a chance to start new habits or get back into old ones. And it also coincides with the start of a season where we may be spending more time indoors again, and that may trigger a desire to clean up....”*
 - Facebook
 - Link: <https://www.facebook.com/share/p/1BAjrr9kqj/>
 - o 8 Likes, 1 Shares, 1 Link Click
 - Instagram
 - o Link: https://www.instagram.com/p/C_x7aMKNW0j/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - o 7 Likes, 0 Shares, 0 Link Clicks
- September 17 – E-Recycling Event at Lake St. Clair Metropark (Detroit Zoo Repost)
 - *Caption: “Mark your calendars for Sunday, Sept. 22! Our E-Recycling Event at Lake St. Clair Metropark is almost here, and spots are still open for registration. Bring your unwanted electronics to be sustainably recycled and help protect habitats in the Great Lakes. Register now....”*
 - Facebook
 - Link: <https://www.facebook.com/share/p/1As8B8wytZ/>
 - o 7 Likes, 6 Shares
- September 18 – Miles of Milkweed for Monarchs
 - *Caption: “We often see advertisements for milkweed and other pollinator-friendly plants, but what do they mean for monarch butterflies? How is planting these plants crucial for their survival and that of other pollinators....”*
 - Facebook
 - o Link: <https://www.facebook.com/share/p/1NsasE3Unf/>
 - o 10 Likes, 3 Shares, 2 Link Clicks
 - Instagram
 - o Link: https://www.instagram.com/p/DAD-HsWsvveu/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - o 69 Likes, 1 Share, 0 Link Clicks
- October 9 – Transforming Your Yard into a Winter Habitat: The Benefits of Mindful Fall Cleanup

Caption: “Did you know that leaving seed heads, branches, and leaf litter in your yard helps birds, insects, and small animals survive the winter? Things like sunflower seed heads provide food for birds, while hollow stems and fallen logs create shelter for insects and wildlife. By adopting these eco-friendly cleanup tips....”

- Facebook
 - Link: <https://www.facebook.com/share/p/17s69HunN1/>
 - 18 Likes, 5 Shares, 2 Link Clicks
- Instagram
 - Link: https://www.instagram.com/p/DA6Cz2YN8nL/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 23 Likes, 0 Shares, 0 Link Clicks

- October 30 – Parks in Partnership: United States Fish and Wildlife Service
 - Caption: “Did you know mussels help keep our water clean? Metroparks, in partnership with the United States Fish and Wildlife Service, recently reintroduced over 7,600 native mussels to the Clinton River! Learn more about this vital restoration project...”*
- Facebook
 - Link: <https://www.facebook.com/share/p/1AUAEsTSJe/>
 - 6 Likes, 1 Shares, 0 Link Clicks
- Instagram
 - 30 Likes, 0 Share, 0 Link Click

- November 13 – Parks in Partnership: Great Lakes Commission
 - Caption: “Phragmites may look like just another wetland plant, but it poses a serious challenge to native Michigan ecosystems. This week, we’re diving into how Metroparks and the Great Lakes Commission work together using the Phragmites Adaptive Management Framework to manage...”*
- Facebook
 - Link: <https://www.facebook.com/share/p/19eFpYkYpK/>
 - 51 Likes, 4 Shares, 5 Link Clicks
- Instagram
 - Link: https://www.instagram.com/p/DBwRbLvtNq4/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 31 Likes, 1 Share, 1 Link Click

- November 15 – National Recycling Day
 - Caption: “Today is National Recycling Day! Let’s make every visit to the Metroparks a chance to keep our planet and parks beautiful. Look for our recycling bins on your next visit and be part of the solution. The Metroparks’ Climate Action Plan has five years of action items that we are focused on – including recycling....”*
- Facebook
 - Link: <https://www.facebook.com/share/p/1JLLnmxqiu/>
 - 20 Likes, 2 Shares
- Instagram
 - Link: https://www.instagram.com/p/DCZXsWDvLe3/?utm_source=ig_web_copy_link&igsh=MzRIODBiNWFIZA==
 - 19 Likes, 1 Share

100%

100% of the action has been completed and ongoing.

- Action 2.2: Collaborate with other departments, partners, and the community to create an annual story collection process about topics including but not limited to: Clean Air Action Days, prescribed burns, burning tree debris, environmental justice, mental health and wellness, composting/food waste, recycling, Leave No Trace campaigns, and reducing energy and fuel consumption.
 - 12-month calendar of a blog post schedule is complete with the following identified: date, topic, person writing, organization partnership.
 - Writing Blog series on Environment and Climate action. This is shared over social media channels. The Metroparks are also tagging other organizations climate related posts.

100%

100% of the action has been completed and ongoing.

Metrics of Success

- 100% Complete and Ongoing: Collaboratively create a monthly engagement, combined annually as a story collection (12 stories).
 - 19 climate and environment blogs have been written and posted, with a goal of 21 by December 31
 - 7 community partner blogs have been written and posted, with a goal of 9 blogs by December 31.
- 100% Complete and Ongoing: Provide four educational workshops or speaker series events about climate initiatives, conducted by industry leaders, aimed to increase the knowledge of Metroparks staff and visitors.
 - Lunch and Learn
 - Tuesday, June 11th from 11:30am-12:30pm: Let It Grow Plan (Chief of Natural Resources)
 - Tuesday, August 13th from 11:30am-12:30pm: Green Infrastructure is key for Stormwater Management (System Planner)
 - Friday, November 22 from 11:00am-Noon: "Chasing Time" short film on climate change screening with staff discussion to follow.
 - Additional Training Opportunities available in each department as documented in the CAP Training Documentation Log

Objective 3: Integrate concepts of climate change into existing and new programs at the Metroparks and throughout our region.

Near-term Actions

- Action 3.1: Increase Green School participants across the five-county region by 10% by 2028.
 - First step is to determine how many green schools the Metroparks work with currently.

- Met with Michigan Green Schools Coordinator Samantha Lichtenwald on September 6, 2024 to learn baseline information about the MI Green Schools program.
 - We learned that in 2024 each county had this many schools participate:
 - Macomb – 81 schools certified
 - Oakland – 92 schools certified
 - Wayne – 57 schools certified
 - Livingston – 11 schools certified
 - Washtenaw – 18 schools certified
 - Schools are certified on an annual basis, so the numbers in each county change annually, which may create challenges for our metric of increasing green schools by 10% by 2028.
 - Metroparks CAP goal is to increase number of green schools 10% by 2028; this would be 26 more schools certified. This is a moving target based on the number of schools that apply each year, because the designation is only for one year.
 - The recommendation is that the committee discuss the metric needs to be clarified or rewritten.
- Conversations began with local STEM Teachers and Green school’s coordinators.



25% of the action has been completed.

- Action 3.2: Increase teacher training opportunities by 10% by 2028, by offering accredited continuing professional development to improve teachers’ personal understanding and ability to incorporate current data and science of our changing climate and its impacts into classroom instruction.
 - Several interpreters attended Michigan Environmental Educational Curriculum Support: Climate Change training on June 14, 2024, to be certified to lead workshops. (6 attendees)
 - Michigan Environmental Education Curriculum Support: Climate Change Workshop for Teachers took place on July 15, 2024. (8 attendees)
 - Incorporate climate component in teacher learning boxes/workshops (needs work)
 - Staff are discussing including climate component in early childhood teacher education programs offered with partners.



100% of the action has been completed and ongoing.

- Action 3.3: Collaboratively develop new programs by 2025, that allow students to research climate change effects (e.g., green-up/green-down, water quality, invasive species).
 - Evaluation of current programs has begun. Some processes are in place however more work will be done throughout the year.
 - BWET Grant activities will focus on water quality.

- Environmental Outreach Interpreter has scheduled several rain garden and water quality programs in 2025.

100%

100% of the action has been completed and ongoing.

- Action 3.4: Beginning in 2024, address climate action in exhibits and programs.
 - A process for future programs will include tagging in Rec Trac for stormwater and climate action public programming and facility programs.
 - Rain Garden Program expanded in 2024 with an emphasis on providing stormwater management in a changing climate in equity emphasis areas of Wayne County. Plans are in place to continue to grow the program in 2025.
 - “Chasing Time” short film on climate change screening offered online to public November 2024

50%

50% of the action has been completed.

- Action 3.5: Beginning in 2024, create an images-based community science project.
 - Photo Stations (chronolog) locations have been identified in three Metroparks, Stony Creek, Lk. St. Clair and Dexter Huron.
 - Chronologs will also be placed in Southern District locations.
 - Chronologs have been purchased and are in the process of installation in most locations identified.

75%

75% of the action has been completed.

- Action 3.6: Beginning in 2024, staff will consider climate action best practices when planning and implementing programming.
 - Audit of stormwater and climate action tag usage when programs are booked in RecTrac.
 - Conduct 50% of programs annually as part of the center repertoire of public offerings.

Metrics of Success

- 25% Complete: Number of Green School participants increased by 10%.
 - Discussion with MI Green Schools Coordinator and Green Schools Teachers
 - Environmental Interpreter hired.
 - Information gathering and planning stage.
- 100% Complete and Ongoing: Number of teacher education programming offered by 10%, and feedback received from participants.
 - MEECS Climate Change Curriculum Workshop offered July 2024 (100% more climate change workshops than offered in 2023)
 - Participants were asked to complete post-program evaluation.
- 50% Complete: Internal audit conducted of interpretive programs and displays for climate relevant messaging.
- 25% Complete: Conducted 50% programs annually as part of the center repertoire of public offerings.
 - Rectrac Tags implemented to begin regular recording of CAP and Stormwater programs.
 - Evaluation of current programs for messaging is ongoing.

- 75% Complete: Climate change messaging incorporated in new interpretive exhibits as the feature of the exhibit or as a supplement to the core message.
 - Photo stations in progress of being installed and activated, for visitors to take images within the parks over time.
 - “Chasing Time” short film on climate change screening offered online to public
 - Rain Garden programming

Objective 4: By 2028, host an Interpretive Regional Climate Action Conference, encouraging Interpreters and educators from across the region to attend and present on climate-related programming that they conduct. This would introduce staff to potentially new, innovative ways of presenting climate programming.

Near-term Actions

- Action 4.1: Work with partnering organizations to host a Climate Action Conference for formal and informal educators by 2028.
 - The Winter Workshop was held at the Environmental Discovery Center on January 19, 2024, with a theme of: “Interpretive Preparedness: A Focus on Resilience in Interpretation”. Billed as, “From the light-hearted to serious content, and professional development, the sessions during this workshop will have a little of everything including a foremost topic in our field: incorporating climate action”. Ninety-two participants enjoyed advice and story-sharing from peers on staying relevant during changing climates.
 - The following sessions were offered:
 - Fostering Community, Building Resiliency
 - Practical Advice for Keeping Preschool-aged Children Engaged During Programs
 - Career Cushioning, Upscaling, and Interviews
 - Elevating Interpretive Hikes
 - Effects of Climate Change on Raptors
 - When Captive Animals Pass or Move On
 - Interpreting with Citizen Science
 - Astronomy: Stories and Stars
 - Stream Tables
 - Ojibwe History and Culture
 - Threats to Our Natural Resources
 - Patterns in Flight: Hawk ID 101
 - Evictions of the Eponym
 - Building Successful School Partnerships
 - Discussion began with the Michigan Alliance for Environmental and Outdoor Education to investigate the possibility of partnering to host an Interpretive Climate Action Conference at the Metroparks for interpreters and teachers in 2025 or 2026.



33% of the action has been completed.

Metrics of Success

- 0% Complete: Executed partner agreements that include the date(s), time, specific location of the conference, and the roles and contribution of each partner.

- 50% Complete: Host climate action conference by 2028.
- 50% Complete: Conference evaluation conducted.

Long-term Actions

- Action 4.2: Expand/ramp up Climate Action Conference based on feedback from previous conference to increase effectiveness and ensure learning-outcomes are up to date.

0%

0% of the action has been completed.

GOAL 2. PRESERVATION AND CONSERVATION OF NATURAL RESOURCES

Protect and enhance natural resources to ensure longevity of important ecosystems in a changing climate, to preserve these resources for the benefit of future generations.

Near-term Actions

- Action 5.1: Identify important habitats and determine which ecosystem types are most threatened by climate change. Habitats will be identified and ranked by 2028.
 - Staff created an inventory of the natural communities' assets in GIS.
 - A survey is currently being conducted to determine updates to the natural communities and changes that may have occurred. The survey is open for staff input until September 13, 2024.
 - Survey was completed, review of results ongoing.
 - Define and identify natural areas that are remnant or restored natural communities based on current AGOL map. Update the Natural Community layer to reflect these differences. Rank Natural Communities based on Global Rank and State Rank and include climate threats based on community abstracts.



25%

25% of the action has been completed.

- Action 5.2: Create a formal review process for the Natural Resources Department to assess the impact of trails and development on natural areas with multi-departmental review, to be implemented on new developments, repair work, etc., by 2028.
 - Develop a standard operating procedure that includes if this, then that type of checklist for use by other departments during project planning, expanding, construction.
 - The formal review will include identifying issues such as soil compaction, impact to trees, fragmenting habitats, disturbance bringing in invasive species.
 - Tree Standards and Site Restoration Plan will capture this effort. This plan is in an early draft form.



10%

10% of the action has been completed.

- Action 5.3: Identify specific tree species that are vulnerable to a changing climate and select suitable replacements (for all new plantings) that will preserve ecosystem integrity under changing conditions. These trees should be used in all landscaping, project design, and restoration efforts by 2028.
 - Research continues to identify trees vulnerable to climate change and best practices.
 - Tree and Site Restoration Plan is being written by the Natural Resources Dept.
 - This guide will include:
 - Tree restoration standards, guiding principles, best practices for planting/location, and a list of native trees.
 - A quick reference guide will be created to include as an appendix in bid documents.
 - Reference material will be included for staff (e.g. engineering, planning, purchasing, maintenance supervisors)

- Appendices to specific department needs e.g. "I need to replace a tree" "I'm bidding a project, what is required" "A patron is wishing to donate a tree"
- Annual, no mow areas, bioswales, include seed mixes, donation trees as an addendum.



50% of the action has been completed.

Metrics for Success

- 25% Completed/Ongoing: A ranked list of important habitats, vulnerable to climate threat by 2028.
- 10% Completed/Ongoing: Formal review process for trail development established by 2028.
- 50% Completed/Ongoing: All landscaping, project design, and restoration efforts are utilizing suitable tree species by 2028.

Long-term Actions

- Action 5.4: Create an “eyes-in-the-field” type app or program, to document presence of endangered species, by crowdsourcing data collection and helping educate staff and the public. This would include a portal for invasive species identification and reporting, similar to the Midwest Invasive Species Information Network. Target pilot app or program for internal use and testing by 2028, and release for public use by 2033.
 - Conversations included discussion on using a pre-existing app like iNaturalist, which uses citizen science to count and monitor species in specific areas. Visitors and staff can submit photos of plants, animals, fungi, etc to iNaturalist projects created by staff. Projects can be made for each park, or even sections of a park if more specific data is desired.
 - Discussed using Survey123 for collecting flora and fauna observations at multiple parks.
 - Purchased multiple Chronolog stations to be deployed in 2025 across multiple Metroparks.



33% of the action has been completed.

- Action 5.5: Develop habitat or species management plan for critical threatened and endangered species identified within the Metroparks, with a section devoted to climate change pressures and strategies to mitigate them by 2028. We will begin to address species of special concern by 2033. Each plan will be reviewed and approved by the Board of Commissioners. Actions will be identified and integrated into relevant park master plans and budgeted on a prioritized annual basis.
 - The committee has accessed current work done by the Natural Resources department. A species lists for different management areas throughout all Metroparks. Natural Resource staff annually survey for presence/absence of threatened and endangered (plant) species. In 2023, a management plan was created for the Eastern Prairie Fringed Orchid at Lake Erie Metropark, which includes information on the pressures of climate change.
 - Eastern Massasauga Rattlesnake surveys started. Natural Resources staff assisted Michigan Natural Features Inventory (MNFI) in surveying likely habitat for two weeks in April. MNFI continued surveys throughout the summer.

5%

5% of the action has been completed.

Objective 6: integrate our land management best practices to align with the changing climate and adapt habitat management strategies and plans for on-the-ground work consistent with best management practices.

Near-term Actions

- Action 6.1: Identify staff training needs associated with this objective.
 - Preservation and Conservation of Natural Resources subcommittee completed a survey for potential educational needs. CAP Education and Engagement survey completed, and results will provide better insight.
 - Results: 1. Climate change, how it affects fieldwork e.g suitable native species selection for landscaped areas. 2. Workdays to educate community partners and volunteers for best management practices. 3. Training with new equipment and why we are reducing emissions, thinking greener in general. 4. Educate best management practices for field rotation, no till farming, cover crop planting etc. 5. Composting practices. 6. Innovative carbon storage solutions. 7. Fuel assessment and carbon release, related to prescribed fires and burning tree debris; internal and park visitors.
 - Evaluation will occur to monitor need of new training opportunities.

100%

100% of the action has been completed and ongoing.

- Action 6.2: Create and enact an Early Detection and Rapid Response (EDRR) survey protocol, to detect and respond to emerging invasive species threats, specific to each Metropark by 2028.
 - Current EDRR surveys underway:
 - Lake St Clair – Water Primrose
 - Wolcott Mill – Spotted Lanternfly/tree of heaven
 - Stony Creek – Spotted Lanternfly/TOH, Swallow-wort, Porcelainberry
 - Indian Springs – Spotted Lanternfly/TOH, Swallow-wort
 - Kensington - Spotted Lanternfly/TOH, Swallow-wort
 - Huron Meadows – TOH
 - Hudson Mills – Stiltgrass survey (found, August 2024)
 - Dexter-Huron – Stiltgrass survey (not yet found)
 - Delhi – Japanese Stiltgrass (known population)
 - Lower Huron
 - Willow
 - Oakwoods
 - Lake Erie – Frogbit, Flowering Rush

pictures of Stiltgrass



- Staff are working on a Stiltgrass literature review and protocols to develop a Stiltgrass survey best management plan; this will hopefully translate to other locations and species.
- Update: Natural Resources staff found a new population of Japanese stiltgrass in August 2024 in the northern section of Hudson Mills Metropark. After initial observation, staff completed extensive surveys, two rounds of treatment, and notified park neighbors of the new invasive plant in the region. Future plans include one more round of treatment and coordinating with power line companies to slow the spread. Stiltgrass was first found in Michigan in 2017 in Washtenaw County. Previous known populations exist at Delhi Metropark, and continuing treatment has resulted in smaller populations.
- Update: MSU completing research at Lower Huron and Huron Meadows to surveying tree of heaven stands and the threat of invasive new Spotted Lanternfly (SLF) in SE Michigan. SLF surveys will be continuing in 2024 by contractor (Superior Invasives), paid for by MISGP grant.
- Update:
 - Number of acres surveyed by Superior Invasives for SLF at Kensington, Stony Creek, Indian Springs, Wolcott Mills – 791 acres
 - Hours spent treating Tree-of-Heaven (preferred host for SLF) – 52 hours
 - Acres surveyed and/or treated for Tree-of-Heaven – 43 acres
 - Number of acres treated for stiltgrass between Hudson Mills, Delhi - None found in Delhi 2024; 1 acre ROW in Hudson Mills
 - Acres surveyed for beech leaf disease – 27 acres
 - Acres of porcelain berry treated – 2 acres
 - Hours spent treating porcelain berry – 23 hours
- Discussion to develop the EDRR survey protocol to be specific to each species rather than to each Metropark since we don't know what will show up where.



50% of the action has been completed.

- Action 6.3: Develop and implement a framework for assessing and reviewing fieldwork, monitoring ecosystems, and identifying the need to adjust practices based on climate changes by 2028.
 - Staff are evaluating a variety of practices such as southern hardiness zones for tree plantings, reducing emissions, evaluating if the prioritization of management units will change and equipment needed (Blowers, chainsaws, mowers).
 - Staff developed a draft RFP to seek proposal for a report to analyze usage data from combustion equipment and vehicles, building utility consumption, and the impacts of park visitation. It should assess carbon storage in park ecosystems and provide recommendations for reducing greenhouse gas emissions.
 - RFP submittal process is closed and currently being internally evaluated.
 - In coordination with the Transportation committee, committee Members and the District Maintenance Supervisors and warehouse staff met to discuss developing baseline data associated with transitioning from fuel powered small equipment to battery operated and other alternatives.
 - Equipment is already entered into the faster system,

- Asked to update information in faster to collect baseline information on fuel small equipment power hand tools. With a goal of mid-June to update.
 - Already transitioning backpack blowers and string trimmer.
- Developed potential list for alternatives.
- Update: RFP was awarded to CIS during the October board meeting.
- Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.



5% of the action has been completed.

- Action 6.4: Seek training opportunities for Metroparks staff to learn about climate change and how it affects their fieldwork. Training will include suitable native species selection for landscaped areas.
 - The Environmental Discovery Center hosted a Winter Interpreters Workshop this January with a theme of climate change and resilience in interpretation. The EDC is hosting the workshop again in 2025. Sessions could be presented by experts in the field of Natural Resources and staff could attend to learn about this topic.
 - Natural Resources attended conferences and trainings related to oak wilt, stewardship, and others related to climate change.



100% of the action has been completed and ongoing.

- Action 6.5: Use community partnerships and volunteer workdays to educate the public on changing best management practices and share lessons learned.



- Continue collaboration between Natural Resources and Interpretative Services for volunteer workdays.
- Work completed from March - May:
We began the spring by cutting invasive shrubs such as autumn olive, honeysuckle, and buckthorn along the Cedar Knoll Prairie at Oakwoods Metropark. This helped prevent woody encroachment into the prairie and preserved sensitive prairie species. Throughout April and May, volunteers helped remove garlic mustard from high quality woodlands at the Kensington Nature Center trails and the Wolcott Mill Historic Center woodland near the Clinton River. By removing garlic mustard, volunteers protected native wildflowers and natural woodland ecosystems. Additionally, the Nature Conservancy hosted a volunteer event at Oakwoods Metropark in May to plant 1,000 blazing star plugs in the

Volunteer Group from Toyota removed invasive autumn olive at Kensington Metropark. This work was follow-up to a recent prescribed burn.

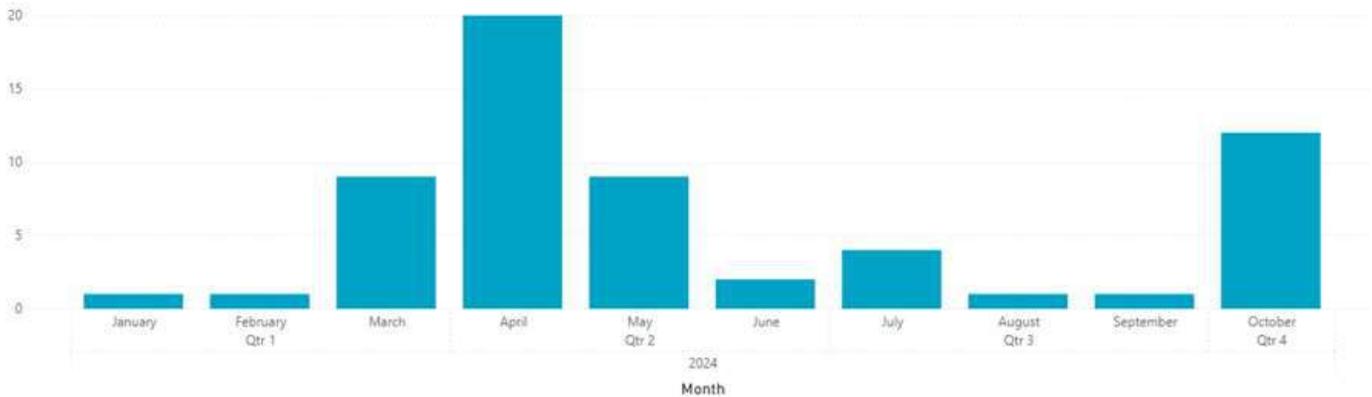
butterfly viewing area and surrounding grasslands.

*The TNC blazing star volunteer stats were not included in the table since it was planned and led by TNC. They had three volunteers, and the event was three hours.

*There were no volunteer events in January or February.

- Work completed from July-December 2024:
Natural Resource volunteer workdays include themes such as "Celebrate Your Lakes day". We can include an education piece, and collaborate with interpretive when available/applicable, on best management practices and climate action. For example – Natural plantings near bodies of water at Lake St Clair help reduce stormwater runoff and improve water quality.

Registrations By Month, Quarter, Year



Public Volunteer Workday stats for 2024 as of 11/15/24

- Hosted educational walk with staff and partners from City of Detroit Parks to introduce Prescribe Fire methods in order to expand use of prescribed fire as land management tool in southeast Michigan.



75% of the action has been completed.



Steve Koss

Katie Carlisle, the Huron-Clinton Metroparks' chief of natural resources and regulatory compliance.

"The thing about plants and animals is they don't understand political borders," says Katie Carlisle, the Metroparks' chief of natural resources and regulatory compliance. "... There's only so much that we can do within our Metroparks' borders, so being able to work outside of that on a regional scale is really important to trying to adapt with climate change."

From

<<https://www.secondwavemedia.com/metromode/feature/s/climateequity09182024.aspx>>

- Action 6.6: Develop a policy of mowing reduction on Clean Air Action Days, to include as an update to the established mowing plan. This policy should identify and suggest the mowing of select critical areas, as needed, on Clean Air Action Days, forgo regular mowing during these days, and communicate to the public why mowing may be reduced in certain areas.
 - In the 2025 update of the Mowing Plan to include procedure relevant to Clean Air Action Days and designate "critical areas" with assistance from operations. <https://www.michigan.gov/egle/newsroom/mi-environment/2024/03/01/ozone-season-starts-march-1>
 - Staff are having conversations about what could be included in a Standard Operating procedure for Clean Air Action Days. Staff were asked to think about what they can do to address this, and a survey will be sent after Labor Day to gather more input.
 - Update: Survey in development, open until early January from all Supervisors in Metroparks



60% of the action has been completed.

Metrics of Success

- 50% Completed/Ongoing: EDRR survey protocol specific to each Metropark created.
- 5% Completed/Ongoing: Framework for assessing fieldwork and adjusting practices based on climate threats developed.
- 100% Completed/Ongoing: Identified staff will attend three climate-related training sessions by 2028.
- 75% Completed/Ongoing: Host volunteer days specific to educating the public on the reasons for changing best management practices for ecosystem management in a changing climate.
- 60% Completed/Ongoing: Policy regarding mowing on Clean Air Action Days created and implemented.
- Ongoing: Development of a communication strategy with the Marketing Department to communicate park actions (or non-actions) to the public.

Long-term Actions

- Action 6.7: Evaluate potential changes in equipment, reduction of 2-cycle engines, and guidance on more restrictive emission standards (e.g., California’s).
 - Working with Transportation Subcommittee to create a “catalog” of battery-operated small tools (i.e. string trimmers, chainsaws etc.). Information from their inventoried items.



30% of the action has been completed.

- Action 6.8: Identify ways to address these changes in purchasing policy and vendor offers.



0% of the action has been completed.

- Action 6.9: Seek grant funding to assist in this conversion.



0% of the action has been completed.

Objective 7: Enhance, expand, and restore natural areas and strengthen the ability of ecosystems to combat pressures of climate change.

Near-term Actions

- Action 7.1: Improve Forest health and increase tree canopy cover to create healthy habitat, improve air filtration, and increase carbon storage in the Metroparks.
 - Staff will take thoughtful approach when assessing forest health, for example, thin maples from oak/hickory forest to encourage oak regeneration.
 - Staff are beginning to identify forests that will benefit from maple thinning and are creating procedure to monitor.



5% of the action has been completed.

- Action 7.2: Review known sensitive habitats and identify the habitats with the most potential for improvement. Update ranking system and prioritize three management units per district for targeted restoration by 2028.



0% of the action has been completed.

- Action 7.3: Enhance selected no-mow zones with pollinator-friendly grassland and savanna species.
 - Already completed – Sprayed turf grass over 4.25 acres at Lake St Clair Metropark and seeded with pollinator-friendly species in 2022 and 2023. Once established, we will continue in adjacent no-mow areas.

- Natural Area Crew annually collects and processes seeds, in addition to seeds being purchased. For 2024, there are plans to enhance the Wolcott Metropark North Branch Trails (old Golf Course), which is currently designated an annual mow area.
- Lake Erie GLRI project is creating bioswales throughout the park, where previously it was regularly mowed or annually mowed.
- Natural Resources is working with Kensington staff to incorporate seed ball distribution into family campout, which will hopefully improve no-mow areas.
- Additional enhancements completed in 2024, Lake St Clair (Point), Wolcott Mill (NB Trails), Hudson Mills (Entrance fields, monarda prairie), Kensington (adj Farm Center), Willow (expanding Big Bend restoration), Lake Erie (tree planting and bioswale improvements).



20% of the action has been completed.

Metrics of Success

- 0% Completed/Ongoing: Expanded softened shoreline along inland lakes by 5% by 2028, up to 90% total natural shoreline makeup.
- 0% Completed/Ongoing: Met a 10% increase in natural shoreline cover through restoration of great lakes shoreline by 2028, and 20% by 2033.
- 20% Completed/Ongoing: Converted 100 acres of no-mow area to pollinator-friendly grassland and savanna habitats by 2028, and 200 acres by 2033.
- 0% Completed: Updated habitat ranking system, with three management units per district prioritized for targeted restoration by 2028.

Long-term Actions

- Action 7.4: Restoration efforts ongoing to target 2033.



0% of the action has been completed.

Objective 8: protect existing and acquire additional undeveloped lands as a resource to buffer ecosystems and infrastructure from the pressures of surrounding land use and effects of climate change. Consider divestment of undesired parcels and reinvestment in acquisition of critical parcels.

Near-term Actions

- Action 8.1: Review the current land acquisition/divestment policy (conducted by the Natural Resources Department leadership), and update if needed.
 - Land Acquisition and Divestment Plan was approved at the August 2024 Board meeting.
 - The Land Acquisition and Divestment Plan was drafted in May 2020. The plan was recently updated during the final team meeting regarding the stormwater parcel assessment project in Wayne County. The property acquisition team (Director, Deputy Director, Executive Assistant, Chief of Planning & Development, and Chief of Natural Resources) reviewed the updated acquisition language to include stormwater management as a consideration when reviewing parcels for acquisition.



100% of the action has been completed.

- Action 8.2: Identify adjacent land managers and coordinate conservation of buffer ecosystems across boundaries, to be included in all ecosystem management plans by 2028.
 - Staff has begun making a list of potential adjacent land managers for management plans.
 - Met with partners from Ann Arbor area on surveying, monitoring, and treating Stiltgrass on landscape scale. Talked about surveying on neighboring property (Scio Twp) and creating best management plans for surveying.
 - With funding from EPA-GLRI, HCMA staff worked across boundaries to remove invasive species and engage with volunteers at Lake Erie Metropark and Wyandot of Anderdon Nation's Six Points property.



10% of the action has been completed.

- Action 8.3: Acquire an additional 1000 acres, preferring in contiguous parcels, by 2028, for the specific purpose of maintaining as undeveloped land.
 - Storymap drafted by planning department prioritizes parcels for acquisition in Wayne County based on stormwater storage, filtering, etc.



0% of the action has been completed.

- Action 8.4: Identify areas totaling 200 acres within currently developed lands that can be converted back to undeveloped areas by 2028.

0%

0% of the action has been completed.

- Action 8.5: Identify properties within Metroparks' ownership that are underutilized and good candidates for divestment, according to established acquisition and divestment strategy plan.

0%

0% of the action has been completed.

- Action 8.6: Prioritize climate resiliency of parcel acquisition.
 - Storymap drafted by planning department prioritizes parcels for acquisition in Wayne County based on stormwater storage, filtering, etc.

20%

20% of the action has been completed.

Metrics of Success

- 100% Completed: Review current land acquisition/divestment policy, with policy recommendation for Board of Commissioners consideration (if needed).
- 10% Completed/Ongoing: List developed of adjacent land managers and conservation of buffer ecosystems.
- 0% Completed: 1000 acres of land acquired for preservation by 2028.
- 0% Completed: 200 acres of land converted from developed to undeveloped by 2028.
- 0% Completed/Ongoing: Acres of mowed turf decreased.

Long-term Actions

- Action 8.7: Decrease regularly mowed areas within the Metroparks by 5% by 2033.
 - <https://www.metroparks.com/wp-content/uploads/2023/07/Metroparks-Mow-Plan-2023.pdf>

0%

0% of the action has been completed.

- Action 8.8: Implement a cover crop planting policy, field rotation, and no till farming; seek equipment needed and training for staff; and identify best management practices for staff and conditions for leased land.
 - Staff will determine how broad cover crop planting strategy will apply and create a definition for the Metroparks. For example, current farming practices within the Metroparks or if it is expanded to other areas of the parks or to leased lands. Examples could include stipulation in leasing contracts for cover crop usage, fertilizer/chemical limits, or no-till practices in order to lease lands. Additionally, other areas of the park such as beaches could benefit from cover crops in the winter to help keep sand from blowing away.
 - Committee conversations include collaboration between departments to ask Ag Equipment dealers to provide demo units of specialized planters needed for cover crop and no-till planting.
 - Industry professionals or MSU Extension could provide training for staff to develop a plan using the most recent science-based practices. In addition, it's possible to partner with other ag organizations to host demonstrations/field days to showcase environmentally friendly agricultural practices.

- Staff attended training on Cover Crop/Soil Health Improvement, which covered best practices that inspired future ideas and shared many resources to help towards implementation.



15% of the action has been completed.

- Action 8.9: Identify potential locations for solar, wind, and other green energy generation installations.
 - Solar panel study completed at Willow Metropark Golf Course.



5% of the action has been completed.

- Action 8.10: Implement conversion of developed land back to undeveloped.



5% of the action has been completed.

Objective 9: Build strategies into all “existing and future” plans to incorporate climate adaptation resilience.

Near-term Actions

- Action 9.1: Develop a policy with standards for selecting vegetation or trees for planting, selecting native species that are hardy or resilient to climate pressures by 2024.
 - Natural Resources staff are creating a Tree and Site Restoration guide that will include suitable replacements for new plantings, including species vulnerable to a changing climate. Additionally, native plants in gardens, rain gardens that will require less water and maintenance and will provide for pollinators.



60% of the action has been completed.

- Action 9.2: Advocate for local climate monitoring efforts, to incorporate future climate models and projections into climate resilience planning beginning in 2023. Examples of climate monitoring data sources to be used include FEMA’s Hazard Mitigation Plan, the EPA, USGS, and the State Senate.
 - Staff is identifying potential data sources. One source is the State of Michigan historical climate change data: <https://www.michigan.gov/mdhhs/safety-injury-prev/environmental-health/topics/mitracking/climate-change>



0% of the action has been completed.

- Action 9.3: Create regional partnerships to define mutual goals for integrating climate

resilience plans and identifying funding sources by 2025.



5% of the action has been completed.

Metrics of Success

- 60% Completed/Ongoing: Development of policy with standards for selecting vegetation or trees for planting and presented to the Board of Commissioners for consideration.
- 0% Completed: If adopted by the Board of Commissioners, policy implemented on all internal and contracted projects by 2028.
- 0% Completed: All lands leased by the Metroparks will hold lessee to internal standards according to the CAP by 2028.
- 5% Completed/Ongoing: Development of a database of regional partners and mutual goals for integrating climate resiliency plans and funding strategies.

Long-term Actions

- Action 9.4: Incorporate climate resilience and impact analysis into infrastructure development and maintenance planning.



0% of the action has been completed.

- Action 9.5: Review all current natural resources plans and incorporate specific strategies to combat climate change.



10% of the action has been completed.

Objective 10: Increase capacity for carbon storage in natural areas and pursue projects for the intentional storage of carbon.

Near-term Actions

- Action 10.1: Identify a consultant and/or partner to assess the level of carbon currently stored in the Metroparks.
 - Conversations have taken place with purchasing to explore direct bids for this work. Several committees and departments will be working together to develop scope of work.
 - The following actions have been identified to be included into scope of work.
 - Action 10.1: Identify a consultant and/or partner to assess the level of carbon currently stored in the Metroparks.
 - Action 10.3: Identify the education necessary to support innovative carbon storage solutions.
 - Action 10.5: Incorporate fuel assessment and carbon release into planning related to prescribed fire and burning of tree debris. Provide education and rationale internally and broadly to Metropark visitors on these practices.
 - Action 18.1: Establish the current carbon emissions baseline and provide recommendations on ways to reduce it.
 - Action 18.3: Calculate emissions reductions made by creating new no-mow areas.
 - Action 19.2: Conduct an analysis to understand barriers to moving to electric, unexpected costs or savings, and expected carbon emission reductions.
- Alternative consultants are being considered for this work, such as 2/20/24 - a Master's Project to complete of these actions, UM SEAS about the possibility of collaborating as they completed a similar project in the past with City of Ann Arbor Natural Area Preservation department about carbon storage model.
- Update: As a result of the analysis, it is determined to develop an RFP. A Draft RFP is complete and will be reviewed by an internal team. This RFP will address 5 different actions: 18.1, 18.3, 19.2, 10.1 and 10.5. It will also capture within the RFP, but was not originally captured in the CAP, which is the Facility Emissions Baseline.
- RFP submittal process is closed and was internally evaluated.
- Update: RFP was awarded to CIS during the October board meeting.
 - Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.

100%

100% of the action has been completed.

- Action 10.2: Develop policy governing composting practices in internal operations by 2028.
 - This overlaps with Waste Sub-committee. There is a proposed pilot project for composting at Kensington in 2025.



5% of the action has been completed.

- Action 10.3: Identify the education necessary to support innovative carbon storage solutions.
 - Committee participated in the Education and Engagement committee survey to identify high priority education topics. The intention is to have the subcommittee fill out the survey together to identify training needs within their CAP goal.
 - Survey to identify topics sent to subcommittee chairs. The intention is to have the subcommittee fill out the survey together to identify training needs within the CAP goal.
 - The identified topics include:
 - No mow areas
 - Reducing emission
 - Park connectivity projects
 - Climate Action funding
 - Transitioning to EV
 - Runoff and Storm Drains
 - Waste and Recycling
 - Plant Selection
 - Maintenance resources
 - Climate Change predictions
 - Transit opportunities
 - Metroparks role in the regional
 - Mitigating climate change on a small scale
 - How is the world being impacted
 - Best practices for communicating with the public regarding climate change
 - Other



100% of the action has been completed and ongoing.

- Action 10.4: Partner to plant 10,000 native trees across the Metroparks' five-county area by 2028 (2,000 bare root saplings per year).
 - In 2023, through the Consumer Energy grant: Healing the Headwater 2000 trees were planted at Indian Springs Metropark.
 - 500 hazelnut shrubs planted at Willow, Hudson Mills, Kensington, Wolcott Metroparks



25% of the action has been completed.

- Action 10.5: Incorporate fuel assessment and carbon release into planning related to prescribed fire and burning of tree debris. Provide education and rationale internally and broadly to Metropark visitors on these practices.

- Staff are exploring the possibilities of alternatives to burning logs/brush. They are reaching out to partner organizations about their research into carbon release from prescribed burning as well as incorporate fuel load into burn prescriptions (low/medium/high) and compare to amount of carbon stored in healthy ecosystem to carbon release in prescribed fire.
- Update: As a result of the analysis, it is determined to develop an RFP. A Draft RFP is complete and will be reviewed by an internal team. This RFP will address 5 different actions: 18.1, 18.3, 19.2, 10.1 and 10.5. It will also capture within the RFP, but was not originally captured in the CAP, which is the Facility Emissions Baseline.
- RFP submittal process is closed and was internally evaluated.
- Update: RFP was awarded to CIS during the October board meeting.
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- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.



25% of the action has been completed.

Metrics of Success

- 0% Completed/Ongoing: Create and finalize a report on current carbon levels stored in the Metroparks.
- 100% Completed/Ongoing: Completed employee training(s) on carbon storage issues and strategies within the Metroparks.
- Ongoing: Composting policy created by 2028.
- 25% Completed/Ongoing: 10,000 trees planted.
 - 2500 trees have been planted to date.
- 25% Completed/Ongoing: Prescribed fire and burning plans updated by 2028.

Long-term Actions

- Action 10.6: Engage in carbon offsetting, provide sink for vehicles or other emissions.



0% of the action has been completed.

- Action 10.7: Protect, expand, and improve tree canopy coverage.

0%

0% of the action has been completed.

- Action 10.8: Evaluate forestry management practices to selectively develop and harvest stands of timber for carbon storage initiative funding.

0%

0% of the action has been completed.

- Action 10.9: Address procurement policies, local sources, food operations, and materials, to reduce transportation carbon costs and footprints.
 - Staff is exploring the possibility of having Metropark farms have the ability to produce consumable goods. Strategic plans could be developed to help offset items purchased with items grown/produced in house. Examples could include vegetables, annual and perennial flowers, pumpkins, Maple Syrup, and Ice Cream.

5%

5% of the action has been completed.

- Action 10.10: Evaluate opportunity to purchase, or provide, Regional Carbon Banking or Credits.

0%

0% of the action has been completed.

GOAL 3. WATER QUALITY

Enhance built and natural stormwater infrastructure in preparation for increasingly intense storms and promote the protection of water quality.

Objective 11: Beginning in 2024, provide annual education opportunities to staff on issues of stormwater management and water conservation.

Near-term Actions

- Action 11.1: Develop methods of communication with and for Metroparks staff related to stormwater management and water conservation.
 - Water Quality committee participated in CAP Education and Engagement Survey collaboratively at Meeting #3. Survey results will provide staff training methods of communication.
 - The Metroparks environment and climate section of blog authored by Interpretive Department staff which highlights the following water quality initiatives as part of the blog cycle.
 - LMS Training Stormwater Management
 - Lunch and Learn series.

100%

100% of the action has been completed and ongoing.

- Action 11.2: Offer staff in-house training, opportunities to attend webinars or other local conferences, and access to water quality resources for the purpose of expanding knowledge to incorporate into daily work.
 - Compile list of 2024 related in-house training, webinars, local conferences, access to Water Quality resources for knowledge into daily work.

50%

50% of the action has been completed.

Metrics of Success

- 100% Complete/Ongoing: Four educational experiences provided by Natural Resources Department and Planning and Development for staff across the Metroparks, in coordination with education goals/objectives about climate initiatives, conducted by industry leaders, and aimed to increase the knowledge of Metroparks staff, regardless of job classification.
 - Lunch and Learn
 - Tuesday, June 11th from 11:30am-12:30pm: Let It Grow Plan (Chief of Natural Resources)
 - Tuesday, August 13th from 11:30am-12:30pm: Green Infrastructure is Key for Stormwater Management (System Planner)
 - Friday, November 22 from 11:00am-Noon: “Chasing Time” short film on climate change screening with staff discussion to follow.
- 50% Complete, anticipated completion timeframe, 2025: Metroparks staff have

participated in at least one workshop/webinar/continuing education seminar with a climate initiative focus that pertains to their department. Training will be selected by departmental lead or designated committees.

- The subcommittee identified a way to track training across the park system. This is held on the park's internal SharePoint system where employees will be able to submit their climate action training.
- 229 entries have occurred.
 - Examples include:
 - MSU Extension Wild About Conservation Webinar: Managing Stormwater in a Changing Climate
 - Great Lakes Educators of Aquatic and Marine Science: Restoring Urban Rivers
 - Washtenaw County Master Rain Gardener Certificate
- Communication to staff included emails, announcements at operation meetings.
- A flyer with a QRC to access the tracking system was sent to staff to display in areas where employee gather.
- Staff can demonstrate learning by incorporating it into their work responsibilities (i.e., transfer of knowledge).
- By 2025, two Learning Management System trainings will be identified and scheduled for staff participation.
 - Stormwater Pollution: Baseline Best Management Practices-every 3 years
 - Other modules being considered include:
 - Environmental Awareness
 - Environmental Awareness: Land Pollution (Microlearning)
 - Environmental Awareness: Water Pollution (Microlearning)
 - Environmental Awareness: Air Pollution (Microlearning)
 - Energy Efficiency at Home
 - Energy Efficiency: General Improvements
 - Energy Efficiency: Poor Energy Efficiency Indicators
 - Energy Efficiency: Sealing and Insulating Your Home
 - Sewage/ Wastewater/ Waterline Maintenance
 - Stormwater Pollution Prevention for Industrial Operations
 - Stormwater Pollution: Advanced Best Management Practices (Microlearning)
 - Stormwater Pollution: Water Pollution Regulations (Microlearning)
 - Universal Waste Management
 - These are being evaluated to determine which ones will best suit the needs of various departments.

Long-term Actions

- Action 11.3: Demonstration projects for long-term living labs.

0%

0% of the action has been completed.

Objective 12: Adopt innovative strategies to capture and manage stormwater in preparation for more severe storms and educate the public about these efforts.

Near-term Actions

- Action 12.1: Identify internal education needs related to stormwater management, including financial considerations.
 - Water Quality Subcommittee completed a survey (results in meeting #2 summary) for potential educational needs. CAP Education survey completed, and results will provide better insight. Committee will discuss projects and equipment in upcoming meetings to be proactive on 2025 budget items.
 - Staff are participating the LMS training: Stormwater Pollution, Baseline Management Practices.
 - Lunch and Learn on Green Infrastructure was completed.
 - On site tour given of completed stormwater grant projects at Willow and Lake Erie. Goal is to have multi-departmental coordination on stewardship activities and standardization of routine maintenance.
 - Update: Natural Resources Dept. and Planning and Development Department along with Maintenance park staff have begun to develop long term maintenance/stewardship training for staff following green infrastructure projects implemented.



10% of the action has been completed.

- Action 12.2: Work with partners and/or consultants to identify options and determine the viability of each.
 - Working with Don Carpenter and Brendan Cousino, Stormwater consultant's regional stormwater plan. Planning department and Leadership are working on next steps.
 - HCMA will be receiving a report from stormwater consultants Drummond & Carpenter, which will highlight opportunities to improve stormwater management and partnerships.
 - Working with consultants Six Rivers Conservancy and HRC
 - We obtained a grant from the Erb Foundation: Urban Runoff program for Stormwater Management in Wayne County
 - Developing an action plan which will identify findings of parcels to develop internal policy for acquisition for stormwater parcels.



25% of the action has been completed.

- Action 12.3: Based on the findings, develop a pilot project utilizing innovative strategies (e.g., green roof, permeable pavement, bioswales, increase culverts).

- Add green infrastructure training for Water Quality Subcommittee members in order to prioritize a list of potential pilot projects (rain garden/bioswale, shoreline stabilization, riparian buffers).
 - As part of the green infrastructure project at Lake Erie Metropark, our consultant will develop instructions for maintenance of bioswales and rain gardens. Staff will be trained.
 - Chair of the Water Quality committee participated in consultant led hands-on training.
 - Out of this process a best practices procedure will be created.



10% of the action has been completed.

- Action 12.4: Create a list of 5-10 projects where innovative strategies might be employed, including financial analysis.
 - Pilot projects will be identified in the 2025 Capital Improvement, Major Maintenance and Minor projects list.
 - Prioritized this action to year 2.
 - Potential projects are being identified and recommendations will be made for 2025.



1% of the action has been completed.

- Action 12.5: Present pilot project to the Board of Commissioners.
 - Prioritized this action to year 3-5.



0% of the action has been completed.

Metrics of Success

- 10% Complete, anticipated completion timeframe, 2026: Provision of stormwater management education to all Metropark staff.
- 25% Complete, anticipated completion timeframe, 2025: Connected with partners and/or consultants to assist in the identification of suitable options.
- 10% Complete, anticipated completion timeframe, 2026: Development of a list of innovative stormwater management strategies.
- 10% Complete, anticipated completion timeframe, 2026: Strategy list presented to and approved by the Board of Commissioners.
- 10% Complete, anticipated completion timeframe, 2026: Development of stormwater management pilot project and assessment of efficacy.

Long-term Actions

- Action 12.6: Plan an additional five projects with potential to innovate and provide information to the public.



0% of the action has been completed.

- Action 12.7: Result of pilot projects communicated to public and partner agencies.



0% of the action has been completed.

Objective 13: Become a prominent stormwater management partner in the region.

Near-term Actions

- Action 13.1: Identify important stormwater corridors, documenting and providing staff with locations, jurisdictions, and responsibilities by 2028. This documentation includes description of the opportunities, challenges, and possible solutions.
 - Don Carpenter and Brendan Cousino, Stormwater consultants are working on regional stormwater planning.
 - Working with consultants Six Rivers Conservancy and HRC
 - The Metroparks obtained a grant from the Erb Foundation: Urban Runoff program for Stormwater Management in Wayne County
 - Developing an action plan which will identify findings of parcels to develop internal policy for acquisition for stormwater parcels.
 - SEMCOG Green Infrastructure Subcommittee.
 - City of Detroit Green Infrastructure Project Submittal.
 - Exploring possible deeper community partnerships.



15%

15% of the action has been completed.

- Action 13.2: Actively research and identify innovative global and regional strategies for stormwater treatment methods and adapt to the Metroparks system. These strategies should be incorporated into all stormwater partnerships.
 - Don Carpenter and Brendan Cousino, Stormwater consultants are working on regional stormwater planning. SEMCOG partnerships for outside funding.
 - In addition, the Metroparks recently completed an ERB Foundation Grant Urban Runoff Program Action Plan for Stormwater Management in Wayne County. Grant Plan 2026-2030 will include the acquisition strategy following preliminary Restoration Plans completed in 2025 in order to determine cost estimates.
 - The HCMA will need to look beyond its own available funds and set realistic expectations for funding that can be secured for property acquisition and lead into developing a priority for acquisitions.
 - National, State, and local grant programs have been targeted for potential grants, most related to climate resiliency efforts.
 - The availability of HCMA capital funds that have been set aside for acquisition, will also provide a source of funds to leverage against grant options.
 - Drummond/Carpenter Project. Provide meeting summaries with other regional partners for us to better understand the next steps in this process.



10%

10% of the action has been completed.

- Action 13.3: Share at least 20 articles or blog posts with the public related to stormwater climate action by 2028.

- Seven stormwater blogs have been posted.
 - **2/21/24 Rain Gardens – Putting Your Yard to Work for You (And Your Community)!**
 - **3/13/24 No-Mow May is not just a catchy phrase... it is a mindset!**
 - **3/27/24 Parks in Partnership Highlight: Michigan Natural Shoreline Partnership**
 - **5/15/24 Water Wise: Empowering Students Through Stormwater Education**
 - **6/12/24 Beach Management: Combating E. coli**
 - **6/28/24 Softened Shorelines, Cleaner Water for All**
 - **7/31/24 Parks in Partnership: Michigan Sea Grant**
 - **11/27/24 Parks in Partnership: Six Rivers Land Conservancy**



30% of the action has been completed.

Metrics of Success

- 10% Complete, anticipated completion timeframe, 2025: An internal document created that identifies stormwater corridors and related responsibilities.
- 10% Complete, anticipated completion timeframe, 2025: Regional standard policy created for engineering standards.
- 10% Complete, anticipated completion timeframe, 2025: Stormwater management partnerships created, joined, or facilitated.

Long-term Actions

- Action 13.4: Identify existing local and regional stormwater partnerships and how the Metroparks can collaborate. Identify stormwater management gaps in the region and partnerships that need to be created to address these gaps in stormwater leadership.



0% of the action has been completed.

- Action 13.5: Create an internal policy establishing a regional Metroparks standard for stormwater management, adhering to or exceeding individual county engineering standards.



0% of the action has been completed.

- Action 13.6: Develop plans or recommendations for maintenance of stormwater corridors by 2033, implementing them (e.g., resolving conflicts and reroutes) after 2033.



0% of the action has been completed.

Objective 14: Adopt a practice of strategic water usage that minimizes stress on and protects regional water resources.

Near-term Actions

- Action 14.1: Determine the current level of water use in the Metroparks, including golf courses, water features, buildings, etc.
 - Currently Water Quality Subcommittee determining by meeting #4 (February 28, 2024) on a tentative schedule to complete a water inventory system wide. Staff will determine the level of effort to complete checklists for all water usage and provide a gap study of those facilities/water features/water resources that need water metering installed to determine water usage baseline in 2024.
 - Staff determined to implement a pilot project at Kensington to estimate the metering of water usage throughout the park. i.e., Water wells and including the irrigation system.
 - As part of this pilot, staff discovered the need to update the inventory of the active water well location within GIS prior to providing consultants with this data.
 - Understanding meter and system based on pipe inventory and a scope for plumbing contractor is the recommendation from this subcommittee. Staff will work on the scope of this recommendation. Staff has met with potential contractors and received two quotes for meter equipment.
 - Update: This pilot project at Kensington will continue into 2025.



10% of the action has been completed.

- Action 14.2: Identify innovative strategies and the financial viability to reduce water usage.
 - SEMCOG Green Infrastructure Sub Committee
 - Groundwater smart metering pilot project at Kensington
 - Multiple departments collectively participate in continuing education that include water usage strategies.
 - DNRTF/LWCF grants scoring system incorporates reduction of water usage in the scoring for sustainable design (total of 20 points). Planning and Development department researching the reduction of water usage for future grant submittals.
 - Best Practices implemented through NPDES Non-Point Stormwater Permit administered by the Natural Resources Department that are related to water reduction.



25% of the action has been completed.

- Action 14.3: Create an inventory of water usage (the draw of water on natural or municipal water resources) within facilities, buildings, bathrooms, splash pads, pools, etc., and install sub-meters to monitor and actively manage water usage rates by 2028.
 - Groundwater smart metering project Kensington.



10% of the action has been completed.

- Action 14.4: Collect rainwater runoff from buildings and store rainwater to irrigate landscaped areas.
 - Stony Creek Nature Center has 2 rain barrels installed.
 - Lake St. Clair Park Office has 1 rain barrel installed.



1% of the action has been completed.

- Action 14.5: Establish targets for water use reduction.
 - Groundwater smart metering project Kensington.



5% of the action has been completed.

- Action 14.6: Reduce irrigation of landscapes, implementing resilient plantings and identifying areas to reduce turf.
 - Groundwater smart metering pilot project Kensington.
 - Installation of natural shoreline at Stony Creek Metropark using native plants.
 - Installation of rain garden and bioswales at Lake Erie Metropark using native plants.



5% of the action has been completed.

- Action 14.7: Evaluate potential for irrigation with gray water using cisterns, rain barrels, and other local stormwater storage elements.
 - Prioritize to years 2-5.



0% of the action has been completed.

- Action 14.8: Install timer and motion sensor faucets, waterless or low volume urinals and toilets, dual flush valves (low versus full volume flush), and other water use reduction equipment on all new facilities by 2028.
 - New construction facility Willow Park Office
 - Various bathroom updates throughout the system
 - New construction facility Stony Creek Boat Launch



25% of the action has been completed.

Metrics of Success

- 10% Complete, anticipated completion timeframe, 2028: Create and measure inventory of metered water usage.
- 10% Complete, anticipated completion timeframe, 2028: Development of water use reduction strategies, each including a financial analysis.

- 10% Complete, anticipated completion timeframe, 2028: Implementation of pilot projects to collect rainwater runoff from buildings to be reused onsite.
- 10% Complete, anticipated completion timeframe, 2028: Installation of water saving equipment in new facilities.
- 10% Complete, anticipated completion timeframe, 2028: Policies created to address water usage.

Long-term Actions

- Action 14.9. Dedicate staff and resources to maintain water utility installations and hardware. Evaluate potential for retrofit on existing facilities by 2033.

0%

0% of the action has been completed.

- Action 14.10: Evaluate splash pads and other aquatic facilities' ability to capture, filter, and reuse water in operation. In new facilities or infrastructure, show preference on design of systems with reuse of water.

0%

0% of the action has been completed.

- Action 14.11: Develop 1) a policy to use compressed air to blow grass clippings off mowing equipment and golf carts and 2) best management practices of washing equipment off into turf areas, where water can infiltrate rather than being conveyed into storm or municipal sewer.

0%

0% of the action has been complete

Objective 15: Monitor and protect quality of water resources adjacent to and in close proximity of the Metroparks from pollution, erosion, contamination, and other detrimental effects exacerbated (i.e., accelerated or increased) by climate change.

Near-term Actions

- Action 15.1: Actively monitor and treat algal blooms, identify trends, and establish survey protocol and areas at Kent and Stony Lakes by 2028.
 - 271 acres of Kent Lake received three treatments to control Eurasian Watermilfoil and Curley-leaf pondweed, both invasive aquatic plants and 126 acres of Stony Creek Lake received two treatments. Treatment at Stony Creek helps with invasive aquatic plants and is proactive in preventing harmful algal blooms.
 - Lake treatment for 2024 is complete. Kent Lake and Stony Creek Lake were treated on 3 occasions, Lake Erie Marina was treated twice, and Skip’s Landing at Hudson Mills was treated once. The goal of treatment is to control invasive aquatic plants like Eurasian Watermilfoil and Curley-leaf Pondweed and prevent harmful algal blooms.
 - A potential cyanobacteria algal bloom was observed on Saturday, October 26 at Stony Creek Lake. EGLE and Macomb County Health Department were notified. The algal bloom dissipated before testing could occur the following business day.



25% of the action has been completed.

- Action 15.2: Identify and evaluate potential training for staff to have certification for soil erosion and sedimentation control authority over Metroparks projects to ease administration of stormwater improvement projects.
 - Engineering Department SESC Standards implemented on every construction project 1 acre in size or within 500 feet of a watercourse through SESC Permit administration through outside agencies. Cost feasibility study needed to determine if this should be administered internally as a SESC Authority.



0% of the action has been completed.

- Action 15.3: Identify and design stormwater green infrastructure that will capture or filter an additional 10 million gallons annually by 2028.
 - Ongoing projects (GLRI-EPA Lake Erie Green Infrastructure Project), Stormwater Pollution Prevention Plan Initiatives implemented. Bioswales and a rain garden were installed at Lake Erie Metropark by converting ditches and turf grass into native plantings.
 - In early 2021, the Huron-Clinton Metropolitan Authority (HCMA) received a National Fish and Wildlife (NFWF) grant to provide improvements to Willow Metropark, including pavement reductions, bioswale installation, bioengineered slope stabilization, and riparian buffer.
 - Work is still occurring this spring/summer to gather water quality metrics. The final grant report was included in the quarter 3 update.
 - 3.5 million gallons are captured or filtered annually between these two projects.
 - In 2024, the first phase of natural shoreline was installed at Eastwood Beach at Stony Creek Metropark. This project was designed to be completed over 5 years, for a total

of 500 linear feet of shoreline restoration.



30% of the action has been completed.

- Action 15.4: Create public education pieces surrounding nutrient pollution (e.g., *Escherichia coli* or *E. coli*), related closures and reasons for closures, and methods the Metroparks are pursuing to reduce nutrient loads and keep lakes open.
 - Two public blog posts scheduled June 5 and 19, 2024 on summer storms and managing beaches to discuss E.coli and algal blooms.
 - Blog Posts and closures
 - NPDES Non Point Source Stormwater Permit related measures for public education administered by the Natural Resources department.
 - Natural Resources department annually participates in goose management, which is in coordination with DNR best management practices and permitting.
 - Natural Resources Dept. joined the Clinton River Public Advisory Council for the Beach Closings Subcommittee for the Clinton River Area of Concern.



100% of the action has been completed and ongoing.

Metrics of Success

- 25% Complete, with anticipated completion timeframe, 2028: Community monitoring plan for algal blooms created.
- 0% Complete, benchmark current stormwater capture using the EPA National Stormwater Calculator.
- 30% Complete, with anticipated completion timeframe, 2028: Increase the gallons of stormwater treated or captured annually, including increased storage based on pre and post-construction capacity on stormwater projects.
- 100% Complete/Ongoing: Published blog and/or social media posts educating about nutrient pollution and the Metroparks' efforts to reduce it.
- 0% Complete, based on analysis, installed and/or retrofitted stormwater infrastructure to best manage stormwater within the Metroparks.

Long-term Actions

- Action 15.5: Address critically eroded shoreline areas identified in the Stormwater Management Plan, restoring 30% of these areas by 2028, and 60% of these areas by 2033.



0% of the action has been completed.

- Action 15.6: Create a stormwater plan element that identifies and prioritizes facilities and proposes to capture 100% of rainfall of a two-year, 24-hour storm event in all developed areas of the parks. Target 10 projects within this element to be installed by 2033.



0% of the action has been completed.

Objective 16: Partner with regional organizations, including government agencies, watershed councils, non-profits, and corporate and philanthropic organizations to identify alignment and advance mutual goals of water quality protection in a changing climate.

Near-term Actions

Action 16.1: Identify regional organizations who share mutual goals of water quality protection and establish meaningful partnerships centered on water quality in each of our service counties.

- Water Quality subcommittee is developing a process to establish stronger relationships with existing partner or pursue new partner (one per each county) with focus on water quality.

Michigan Natural Shorelines Partnership, in collaboration with HCMA, is hosting the Annual Michigan Certified Natural Shoreline Professional (CNSP) Training at Stony Creek Metropark. This training includes in-class instruction and field day to implement a shoreline softening project near Eastwood Beach.

- HCMA will be receiving a report from stormwater consultants Drummond & Carpenter, which will highlight opportunities to improve stormwater management and Partnerships. HCMA is in partnership with Washtenaw County Water Resources Commission, Friends of the Detroit River, Oakland County Water Resources Commission, River Raisin Watershed Council, Rain Catchers Collective: Clinton River Watershed Council, Friends of the Rouge, and Huron River Watershed Council to share education with the community on stormwater management through the Southeast Michigan Master Rain Gardener Class.
- Planning and Development Dept. joined the SEMCOG Green Infrastructure Sub Committee
- In partnership with US Fish and Wildlife Service, staff is increasing community awareness of mussel reintroduction and developing educational outreach for the public.
- Natural Resources Dept. joined the Clinton River Public Advisory Council for the Beach Closings Subcommittee for the Clinton River Area of Concern.
- Planning and Development and Natural Resources departments are seeking grant pursuits to continue partnership with Wyandot of Anderdon Nation following our current GLRI-EPA grant partnership related to green infrastructure and restoration efforts for both Six Points property and Lake Erie Metropark.



Planning meeting with MSUE, GEI, NR Dept, and Operations at Stony Creek in December 2023.



Mussel reintroduction in partnership with USFW service.

100%

100% of the action has been completed and ongoing.

- Action 16.2: Participate in professional groups, to meet potential partners and collaborate on water quality issues.
 - HCMA participates in the Michigan Natural Shoreline Partnership, which provides training for contractors to install and maintain natural shorelines.
 - HCMA will be receiving a report from stormwater consultants Drummond & Carpenter, which will highlight opportunities to improve stormwater management and Partnerships. HCMA is in partnership with Washtenaw County Water Resources Commission, Friends of the Detroit River, Oakland County Water Resources Commission, River Raisin Watershed Council, Rain Catchers Collective: Clinton River Watershed Council, Friends of the Rouge, and Huron River Watershed Council to share education with the community on stormwater management through the Southeast Michigan Master Rain Gardener Class.
 - Planning and Development Dept. joined the SEMCOG Green Infrastructure Sub Committee
 - In partnership with US Fish and Wildlife Service, staff is increasing community awareness of mussel reintroduction and developing educational outreach for the public.
 - Natural Resources Dept. joined the Clinton River Public Advisory Council for the Beach Closings Subcommittee for the Clinton River Area of Concern.
 - Planning and Development and Natural Resources departments are seeking grant pursuits to continue partnership with Wyandot of Anderdon Nation following our current GLRI-EPA grant partnership related to green infrastructure and restoration efforts for both Six Points property and Lake Erie Metropark.

100%

100% of the action has been completed and ongoing.

- Action 16.3: Identify funding opportunities that support partnerships around water quality.
 - Potential collaboration with Great Lakes Commission identified by Natural Resources Dept.
 - Exploring partnership with the St. Suzanne Cody Rouge Community Resource Center, Friends of the Rouge, and the Sierra Club Michigan Chapter with their Detroit Stormwater Specialist Training
 - Planning and Development and Natural Resources departments are seeking grant pursuits to continue partnership with Wyandot of Anderdon Nation following our current GLRI-EPA grant partnership related to green infrastructure and restoration efforts for both Six Points property and Lake Erie Metropark.
 - ERB Foundation Grant completed, and next phase includes partnerships for funding opportunities.

25%

25% of the action has been completed.

- Action 16.4: Seek to be included or represented on boards pertaining to matters of water quality.
 - Committee is discussing staff or consultant to represent Metroparks on Public Advisory Councils such as Ecorse Creek Watershed Committee, Detroit River Advisory Committee.

0%

0% of the action has been completed.

Metrics of Success

- 25% Complete, with anticipated completion timeframe, 2028: Form a minimum of one partnership per county in the Metroparks service region focused of water quality.
- 25% Complete, with anticipated completion timeframe, 2028: Identified and pursued funding opportunities to enhance partnerships.

Long-term Actions

- Action 16.5: Create a Strategic Partnership Matrix that identifies high, medium, and low priority partners in this work. Then create the plan to engage and nurture those partnerships.

0%

0% of the action has been completed.

- Action 16.6: Engage with the Metroparks’ lobbying firm to connect with existing and potential partnerships.

0%

0% of the action has been completed.

Objective 17: Advocate for the protection of water resources.

Near-term Actions

- Action 17.1: Work with our Lobbying firm to engage and inform the Metroparks Caucus on pursuing action on Metropark priorities concerning water quality.

0%

0% of the action has been completed.

Metrics of Success

- 0% Complete: Annual Metroparks Caucus letter issued.

Long-term Actions

- Action 17.2: Seek Board of Commissioners resolutions that support goals pertaining to water quality protection, formalizing Metroparks support for internal and external water quality initiatives.

0%

0% of the action has been completed.

GOAL 4. TRANSPORTATION

Reduce carbon emissions associated with transportation vehicle miles traveled and provide equitable transportation options to and within the Metroparks to help mitigate the impacts of climate change.

Objective 18: Identify and evaluate efforts to reduce the vehicle miles traveled by Metroparks staff and reduce current levels of carbon emissions emitted.

Near-term Actions

- Action 18.1: Establish the current carbon emissions baseline and provide recommendations on ways to reduce it.
 - Transportation committee discussed options for establishing a baseline and has already started collecting baseline data, such as vehicle and equipment fuel usage using our Fuel Master System. Once we have sufficient baseline data, we will work towards developing recommendations to reduce carbon emissions through a variety of options:
 - 2024- Option #1: RFP to establish our Carbon Emissions baseline and associated recommendations.
 - 2024-Option #2: Initiate as a Master Project through MSU, UofM or another University to do the same.
 - 2024- Both options will require the development of a Scope of Work Document that outlines recommendations and clarifies what our intended goals are.
 - A meeting was held in February with Planning, Natural Resources, and Transportation Committee members to discuss both options and the development of a scope.
 - Next Step- A follow-up meeting has been scheduled in March to further discuss this action and others that related.
 - As a result of this work, a draft RFP was developed and reviewed by an internal team. This RFP addresses 5 different actions: 18.1, 18.3, 19.2, 10.1 and 10.5. It will also capture within the RFP, but was not originally captured in the CAP, which is the Facility Emissions Baseline.
 - RFP submittal process is closed and was internally evaluated.
 - Update: RFP was awarded to CIS during the October board meeting.
 - Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.

- Separately, IT arranged a demo with Samsara to see how their product can help track and reduce / optimize fuel usage of our vehicles and equipment.



33% of the action has been completed.

- Action 18.2: Advocate, promote, and incentivize alternatives to autocentric development patterns through close coordination between state, county, and local governments.
 - B2B Trail expansion to connect Dexter-Huron and Delhi was recently completed.
 - HCMA Connectors-Phased implementation of the 5 gaps of the Metroparks Connectors
 - Great Lakes Way- Lake Erie Trail- Applying for TAP grant.
 - Livingston County Trail Connections RFP- Hiring consultant for design.
- Next Step- The committee will work with each department on the development of a comprehensive list of the many ways we are advocating, promoting, and incentivizing alternatives to autocentric development.
 - Promoting non-motorized connections with regional trail systems, Statewide significant Iron Belle Trail, and International non-motorized connections with our Trail GAP Study public outreach efforts.
 - Participate in the Great Lakes Way Advisory Committee efforts
 - Participation in GLWAC along with partners and promotional campaign through marketing dept. as these connections are completed (example non-motorized facility protected bike lanes on new Gordie Howe Bridge and its connection of parks, greenways and trails internationally).



25% of the action has been completed.

- Action 18.3: Calculate emissions reductions made by creating new no-mow areas.
 - Committee researched amount of reduced mowing: HCMA has reduced mowing by 561 acres from 2018 to 2023 (see mow reduction document)
 - Metroparks already tracks mow acreage reductions from year to year and has a general calculation for measuring emission reductions related to creating new no-mow areas.
 - An emission calculation was developed that shows the environmental benefits of reducing mowing (1acre mowed = XXIbs carbon reduced/ 1 acre of added no-mow reduces 20lbs of carbon emission per mow or about 580 lbs/year.
 - 561 acres of no-mow reduced carbon emissions by 325,380lbs CO2 annually.
 - The identification of new areas to be enrolled in the "no-mow" program will be ongoing.
 - A meeting was held in February with Planning, Natural Resources, and Transportation Committee members to discuss the implementation of the emissions calculation for tracking purposes and determine next step for considering future mow reductions. It was determined that there have been considerable reductions over the past couple of years, so the focus in 2024 will be updating our "no-mow" mapping and ensuring it aligns with current mow patterns. It was also determined that we should evaluate mower fuel usage to determine if it supports our emissions calculation. It was shared that the Eastern District has shown a reduction of 6 mow hours per week or 132 hours a season.

- Update: As a result of this work, the committee completed a draft RFP. One goal of the RFP is to hire a consultant to help establish a calculation related to emissions reductions made by creating new no-mow areas.
- RFP submittal process is closed and was internally evaluated.
- Update: RFP was awarded to CIS during the October board meeting.
- Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.
- A tracking mechanism has been established to track acreage associated with past and newly established no-mow areas.
- Metric of Success: The development of the appropriate calculation and continued expansion of the no-mow program, where deemed appropriate.



50% of the action has been completed.

Metric of Success:

- 33% Completion of the Study and development of associated recommendations and phased implementation of those.
- 0% Completed: Miles of trail completed.
- 0% Completed: The number of additional acres added to the "no-mow" list per year and associated carbon emissions reduction.

Long-term Actions

- Action 18.4: Revise parking requirements, including reduction of parking and consideration of options for reducing reliance on single-occupancy vehicles and switching to climate-friendly travel options.
- Action 18.5: Support and participate in state, regional, and local infrastructure planning with a unified approach to planning for transportation investments.

Objective 19: Explore the viability of using an EV fleet and developing EV charging infrastructure by 2033.

Near-term Actions

- Action 19.1: Pilot program with two EVs with EV infrastructure and collect usage data.
 - There have been discussions with EV companies (Rivian) and Utilities Companies previously to learn and collaborate.

- Approximately \$65,000 has been allotted for each District for EV projects. Below are project locations that are presently being considered:
 - Willow Park Office Conduit and electrical capacity in place already.
 - Willow Golf Course- Conduit, electric capacity, and pedestal is being bid for consideration. It would be an add on to the existing cart barn charging station project and funding is in place.
 - Stony Creek Boat Launch- Conduit and electrical capacity is in place already and funds have been allotted for an EV Charging Station.
 - Kensington Golf Course- Funds have been allotted for an EV Charging Station. The installation of conduit and an electrical upgrade would have to be a part of the project.
 - The proposed locations above could be subject to change as we learn of other possibilities.
- Update: EV installation of charging stations at Willow Golf Course (visitor use) and Willow Park office (employee use) have been approved by the Board and is taking place. The Pedestals will be provided by the company Red E
 - The committee is determining the specifications on charging stations to see what they provide and what else will be needed to compliment it to gather appropriate equipment for data collection.
 - The committee is seeking information on the charging stations to understand the types of data that will be collected. The committee will also work on a process to evaluate the program's success.
 - The carbon emissions RFP refenced earlier in this document will also help with evaluating program success.
 - A credit card swipe option for the public is available to use on the stations and a code for employee use.
 - DTE provided a \$4,000 rebate towards the installation of the stations.
- Two Mustang Mach E have been purchased which will be used by Community Outreach staff operating out of Willow Metropark.
 - Staff will create training checklist based off the vehicle manual.
 - Transportation committee will work with park mechanics to develop an employee survey.
 - Expectation on needed repairs and services will also be addressed.
 - Update: Both Mustang Mach E have been delivered.
- Engineering staff used one vehicle for travel to Columbus, OH (approx. 190 miles) for a conference. Staff reported on their driving experinece:
 - Efficiency: Average consumption was 3.1 miles per kilowatt. The energy breakdown was 90-92% for driving, 3-5% for climate, 3% for accessories, and 2% for exterior temperature.
 - Route Planning & Range Anxiety: There was a brief moment of concern due to a construction detour, but a quick check on Google Maps helped find a shorter route, saving 10 miles and allowing the trip to be completed without a charging stop.
 - Battery Remaining: We arrived at the hotel with 17% battery left.
 - Final Thoughts:
 - Range Planning: Effective use of navigation tools like Google Maps helped to avoid the potential for range anxiety, especially with detours.



- Charging Infrastructure: Hotel charging stations were sufficient for our needs, and the ChargePoint app worked well.
 - Driving Technology: BlueCruise hands-free driving was a standout feature, but manual intervention was needed in specific driving conditions.
 - Overall Satisfaction: The trip was overall a success, with a spacious car and a smooth driving experience. There were no major issues with charging or range anxiety, and the vehicle performed well in terms of both comfort and efficiency. When planning for similar trips in the future, a combination of good route planning, efficient driving, and easy charging infrastructure will certainly make journeys even more enjoyable.
- Currently, we are working on understanding the data we want to collect and the avenues we should utilize to collect it, such as data available through the Altel EV stations themselves.
 - Anticipated Completion Timeframe: Winter of 2025 after the new EVs have one year of service time. Potential expansion opportunities in the Western and Eastern District would occur in 2026.



75% of the action has been completed.

- Action 19.2: Conduct an analysis to understand barriers to moving to electric, unexpected costs or savings, and expected carbon emission reductions.
 - Planning reached out to Muchmore Harrington Smalley & Associates to find relevant resources; there are consultants available that do this kind of work. Next step is to develop scope of work document.
 - This may require a consultant to do a feasibility study. If a graduate student can take 18.1, then available funds could be used for 19.2 that have already been allotted.
 - A meeting was conducted in February with Planning, Natural Resources, and Transportation Committee members to discuss both options and the development of a scope of work document.
 - As a result of this work, the committee completed a RFP which has been bid out.
 - RFP submittal process is closed and was internally evaluated.
 - Update: RFP was awarded to CIS during the October board meeting.
 - Through proposed audit methods detailed in the proposal, CIS will be responsible for the assessment and establishment of the following:

A	Carbon Storage Baseline
B	Fuel Assessment and Carbon Release
C	Emissions Reduction from No-Mow Areas
D	Fleet and Equipment Emissions Baseline
E	Transition to Electric Fleet
F	Facility Emissions Baseline

- Deliverables at the conclusion of this report will include an executive summary, results, and recommendations for further study, as well as guiding principles and high-level coherent actions for strategy development.



33% of the action has been completed.

- Action 19.3: Replace internal combustion engine equipment such as mowers and golf carts with electric options as equipment ages out.

The purchase of new electric equipment and the reduction of fuel powered equipment. Turning one golf course over from fuel carts to electric carts each year until all 7 have made the transition.

- Golf Cart Fleet
 - One golf course (Huron Meadows) transitioned to electric carts prior to 2024.
 - Three additional golf courses (Indian Springs, Willow, and Stony) will have transitioned to electric carts in 2024, leaving three remaining golf courses (Lake Erie, Hudson Mills, Kensington) with gasoline powered fleets.
 - Since Stony was originally scheduled to transition in 2025, the next course to transition will be Lake Erie in the Fall of 2025 or Winter/Spring of 2026. This will be dependent upon discounts available for an early purchase and Board approval of the necessary funds.
- The Transportation Committee developed a process to pilot EV equipment and track the outcomes.
 - Update: The Western District has investigated and requested two of its new mowers to be transitioned to battery / electric. These mowers have been prioritized for Board approval and purchase in 2025.
- Committee Members and the District Maintenance Supervisors and warehouse staff met to discuss developing baseline data associated with transitioning from fuel powered small equipment to battery operated and other alternatives.
 - A review of data from our Faster System has been conducted to establish a baseline for fuel and battery-operated hand tools (backpack blower, trimmers, chain saws). Over time, we will be able to report the number of conversions that are occurring. It will also help us provide a list of preferred alternatives to fuel powered equipment.
 - Developed potential list for alternatives.
 - Electric pedestals are installed at Willow’s Park Office for Interpretive Community Outreach staff vehicles, which Metroparks has purchased.



57% of this action has been completed.

- Action 19.4: Provide EV charging infrastructure for public use.
 - Engineering is presently working on the introduction of EV charging station at the Willow Golf Course as a pilot program.
 - The committee is seeking information on the charging stations to understand the types of data that will be collected. The committee will also work on a process to evaluate the program’s success.
 - The carbon emissions RFP referenced earlier in this document will also help with evaluating program success.



100% of the action has been completed.

Metrics of Success

- 75% Complete: Initial EV usage data collected.
- 57% Complete: EV infrastructure analysis.
- 57% Complete: Some internal combustion engine equipment has been

- replaced with electric options as equipment ages out.
- 100% Complete: EV charging infrastructure in place for public use in at least one location per district by 2028.

Long-term Actions

- Action 19.5: Act on the findings of the pilot program, such as installing EV infrastructure for the public in all parks by 2033.



0% of the action has been completed.

- Action 19.6: After evaluation of pilot program, transition Metroparks fleet (police, maintenance, operations, and administrative vehicles) to EV.



0% of the action has been completed.

Objective 20: Increase connectivity within our parks.

Near-term Actions

- Action 20.1: Based on a trail gap study, identify connectivity options between disconnected Metroparks by 2024.
 - The Metroparks Trail Gap Study has been completed in the summer 2024 and will be used a guide moving forward to develop connections between the parks. The study provides preliminary cost estimates for each gap and will break down the larger gaps into smaller sections to phase funding and construction. Planning has been leading this project since 2023.
 - Current Project: The US-23 Gap has transitioned from the study to the design phase. This project will ultimately connect Brighton State Rec. Area, Huron Meadows, Island Lake RA, and Kensington Metropark.
 - In addition, a grant has been submitted for the design of the Gap between Lower Huron Metropark, French Landing Twp Park and on to the 275 non-motorized pathway.



100% of the action has been completed.

- Action 20.2: Identify partners to address trail gaps by 2024.
 - The identification of partners will be included in the implementation strategy plan prior to pursuing funding for design/construction for the individual Gap projects. The partners will vary depending on the Gap. This will be an ongoing process that is part of each project as they are pursued, a part of planning and design.

- Some partners were identified during the trail gap study process. However, more potential partners will be determined as each segment is addressed.



50% of the action has been completed.

Metrics of Success

- 100% Complete: Completion of the study and identification of options between Metroparks by 2024
- 50% Complete: Development of a non-motorized infrastructure funding strategy by 2025
- 50% Complete: Development of a trail connectivity plan that includes partners input to prioritize segments for detailed engineering design/construction.

Long-term Actions

- Action 20.3: Complete at least one trail gap identified by 2033.



0% of the action has been completed.

- Action 20.4: Continue to expand the length of trail networks (hike-bike, nature, and rustic trails) to increase ability for non-motorized movement within Metroparks.



0% of the action has been completed.

- Action 20.5: Complete all trail gaps identified by 2050, and all Metroparks are connected via non-motorized trails.



0% of the action has been completed.

Objective 21: Increase access to the Metroparks by centering environmental justice through every transit investment.

Near-term Actions

- Action 21.1: Partner with existing public transit agencies to develop efficient and equitable transportation to the Metroparks by 2026.
 - A pilot partnership between SMART and Lake St. Clair was established in 2021 to provide public transportation to the park. The bus route runs Memorial Day to Labor Day. Conversations between partners continues.
 - This year, the SMART Schedule will expand to be 7 days a week between Memorial and Labor Day, rather than just on the weekends.
 - This action has been scheduled for discussion in 2025.



8% of this action has been completed.

- Action 21.2: Identify locations to support public transit, including strategically placed destination/origin points by 2028.
 - In 2020, a Park Access Plan was completed. This plan identified existing conditions and future recommendations. The subcommittee will use this plan to identify next steps within this action. This action has been scheduled for discussion in 2025.



0% of the action has been completed.

- Action 21.3: Explore viability for public transit discounts to and from the Metroparks, including a financial impact analysis by 2028.
 - A pilot partnership between SMART and Lake St. Clair was established in 2021 to provide public transportation to the park. The bus route runs Memorial Day to Labor Day. Conversations between partners continues. This action has been scheduled for discussion in 2025.



0% of the action has been completed.

Metrics of Success

- .8% Complete: Establishment of Public Transportation Service partnerships or Circulator or Commuter service in all three park districts by 2030.
- 0% Complete: 100% of equity population zip codes within the Metroparks' five counties have access to transit service within a 10-minute walk to visiting Metroparks by 2030.
- 0% Complete: Transit incentive programs increase visitation from community members living in equity zones by 25% by 2030.

Objective 22: Create an internal EV transit system within the Metroparks that have the highest vehicle counts.

Near-term Actions

- Action 22.1: Partner with existing public transit agencies to develop alternative vehicle transit opportunities for visitors to travel within the Metroparks by 2028.
 - The subcommittee has determined that Actions 21.1 – 21.3 need to be accomplished prior to working on this action. This action has been scheduled for discussion in 2025.

0%

0% of the action has been completed.

- Action 22.2: Pilot circulator services at Kensington and Stony Creek Metroparks by 2028.
 - The subcommittee has determined that Actions 21.1 – 21.3 need to be accomplished prior to working on this action. This action has been scheduled for discussion in 2025.

0%

0% of the action has been completed.

Metrics of Success

- 0% Completed: Establishment of Public Transportation Service partnerships with EV transit.
- 0% Completed: Pilot project implemented and completed.
- 0% Completed: Infrastructure (bus stops, charging stations, and staff) available to support an internal EV transit system.

Objective 23: Explore the viability of micro-mobility modes of transportation within Metroparks.

Near-term Actions

- Action 23.1: Conduct an assessment on the viability of micro-mobility options, including a financial analysis, including our own bike-rental facilities by 2025.
 - A micro-mobility Subcommittee will assess current facilities and identify gaps within the Metropark system.
 - The micro-mobility subcommittee developed a survey for Operations Managers/Supervisors to complete.
 - A survey was also developed and completed by the locations within Metroparks that presently rent bikes or have a concession bike rental agreement.
 - It will be used to determine needs within the existing operations and potential opportunities to expand. It will help show the value of this service and why it is important.
 - The survey helped establish revenues and expenses associated with the various rentals, as well as usage information.
 - In 2024, the committee did extensive research on the availability of micro-mobility opportunities, including two demo days (Type 1 and Type 2 electric bikes).

- The Transportation Committee’s target was to have 23.1 and 23.2 wrapped up early enough in 2024 so any parks considering expanding or adding micro-mobility opportunities can develop proposals to align with the 2025 budget cycle. The committee was successful in doing this.
- 3 Parks within the Metroparks already offer rental bikes (Hudson Mills, Stony, and Willow)
- Lake St. Clair offers rental bikes through vendor: Simple Adventures.

100%

100% of the action has been completed.

- Action 23.2: Identify other areas in the Metroparks where it could be feasible to expand our bike-rentals by 2025.
 - A micro-mobility subcommittee assessed current facilities and identified gaps within the Metropark system.
 - The micro-mobility subcommittee developed a second survey that went out to parks that do not presently offer bike rentals to identify concerns and identify opportunities
 - The information was collected, reviewed, and consolidated into one document., along with 23.1.
 - 3 Parks within HCMA already offer rental bikes (Hudson Mills, Stony, and Willow)
 - Lake St. Clair offers rental bikes through vendor: Simple Adventures.
 - Update: A survey was completed to help identify locations without rental bikes and to identify potential opportunities and a list of “draft” recommendations have been developed. A follow-up step will be to schedule discussions with those that showed an interested.
 - Metroparks Staff had a demo at Pedego Walled Lake to try out a variety of Segways, e-bikes, UTV’s, and other non-fuel powered options available on the market for purchase or rental.
 - A second demo has been arranged at Lake Erie in June to test out Type 1 e-bikes.

100%

100% of the action has been completed.

- Action 23.3: Where the Metroparks do not have bike-rental facilities, if viable, partner with e-scooters, e-bikes, and other micro-mobility vendors to provide access for a more affordable mode transportation within the Metroparks.
 - The subcommittee has determined that Actions 23.1 and 23.2 need to be accomplished prior to working on this action. However, conversations were had with perspective partners and these conversations covered staff options as well as potential rental options for visitors. Therefore, this action has been moved as priority in years 2-5.
 - Update: A survey was completed to help identify locations without rental bikes and to identify potential opportunities and a list of “draft” recommendation have been developed. A follow-up step will be to schedule discussions with those that showed an interested.
 - Metroparks Staff traveled to a demo at Pedego Walled Lake to try out a variety of Segways, e-bikes, UTV’s, and other non-fuel powered options available on the market for purchase or rental.
 - A second demo was held at Lake Erie in June to test out Type 1 e-bikes.
 - With the recent connectivity of Hudson Mills, Dexter-Huron, and Delhi we do see a potential pilot opportunity with a local rental bike provider. We will be reviewing this opportunity further in 2025.



50% of the action has been completed.

Metrics for Success

- 0% Completed: Expanded bike-rental facilities (Metroparks owned or through vendors) throughout the Metroparks by 2028.
- 0% Completed: 10% increase in micro-mobility rentals by 2028.

GOAL 5. WASTE MANAGEMENT, RECYCLING, AND COMPOSTING

Decrease the amount of waste going to landfills by increasing efforts internally and with the public to refuse, reduce, reuse, repurpose, and recycle materials.

Objective 24: Increase waste diversion rates internally, including vendors, through reducing, reusing, and recycling.

Near-term Actions

- Action 24.1: Determine current levels of waste as a baseline by year-end 2024 and provide options for reduction with potential financial impacts.
 - Completed benchmarking of 2017-2023 waste and recycling.
 - Overall, landfill diversion rates were increasing from 2017-2023 at all parks. Diversion rates ranged from ~10% to ~60% indicating differences in the waste types generated at each park as well as opportunities for increasing diversion rates through staff training and public education. This effort included both internal single stream recycling items (plastic, cardboard, paper, metals, glass, and grayboard materials) and water bottle recycling bins located in public spaces throughout the parks which diverted a total of 1.1 million tons of plastic bottles from landfills between 2020-2023.
 - In spring 2024, an RFP for single stream recycling throughout the Metroparks was recently awarded which should aid this effort with expansion of single-stream recycling collected in public areas beginning in late-2024. Public facing recycling bins are being re-stickered during the off-season to promote additional recycling streams.



Location	Year	Landfill Tonnage	Recycling Tonnage	Total	Diversion Rate
Lake St. Clair	2023	164.72	44.19	208.91	21.2%
	2022				
	2021				
	2020				
	2019				
	2018	200.7	5.76	206.46	2.8%
	2017	220.54	5.28	225.82	2.3%
Kensington	2023	121.11	69.84	190.95	36.6%
	2022				
	2021				
	2020				
	2019				
	2018	176.85	36.41	213.26	17.1%
	2017	182.78	32.82	215.6	15.2%
Indian Springs	2023	44.2	13.75	57.95	23.7%
	2022				
	2021				
	2020				
	2019				
	2018	32.02	9.61	41.63	23.1%
	2017	34.48	7.04	41.52	17.0%
Lower Huron	2023	11.49	18.11	29.6	61.2%
	2022				
	2021				
	2020				
	2019				
	2018	100.05	3.24	103.29	3.1%
	2017	137.8	6.8	144.6	4.7%
Stony Creek	2023	152.01	15.53	167.54	9.3%
	2022				
	2021				
	2020				
	2019				
	2018	164.73	11.32	176.05	6.4%
	2017	161.97	6.92	168.89	4.1%
Willow	2023	3.68	8.04	11.72	68.6%
	2022				
	2021				
	2020				
	2019				
	2018	13.33	2.28	15.61	14.6%
	2017	21.51	3	24.51	12.2%
Wolcott	2023	16.11	6.03	22.14	27.2%

	2022				
	2021				
	2020				
	2019				
	2018	39.38	10.91	50.29	21.7%
	2017	40.3	8.8	49.1	17.9%
Lake Erie	2023	46.62	27.24	73.86	36.9%
	2022				
	2021				
	2020				
	2019				
	2018	55.37	10.75	66.12	16.3%
	2017	58.52	12.91	71.43	18.1%
Huron Meadows	2023	21.51	8.37	29.88	28.0%
	2022				
	2021				
	2020				
	2019				
	2018	17.71	1.08	18.79	5.7%
	2017	16	2.04	18.04	11.3%

- As part of the move to single-stream recycling Waste Management provided 8”x11” stickers for the recycling dumpsters at all 13 Metroparks. These stickers are meant for internal use so that all staff can clearly understand what can and cannot be recycled in these dumpsters. While many of these have been helpful, the Metroparks have also recreated this sticker in a larger size to cover previous wraps that indicate “cardboard only”. Due to the amount of employees, especially part-time and seasonal hires that frequently change, these stickers help remove the guessing game out of recycling and helps to improve contamination.
- Waste Management is developing an internal training system for Metroparks staff that will be implemented in 2025.
- One-page flyers were developed and posted in workspaces throughout the Metroparks system covering what can and cannot be recycled, along with inviting all staff members to join a Climate Action Committee. The one-pager had a QR-code linking directly to the CAP plan.
- As part of the Climate Action Plan, staff brainstormed ways to address operations issues of large amounts of trash being left behind from events in picnic shelters and general littering throughout the park. Marketing staff worked on ways to make this message fresh and engaging and decided to try a comical illustrated approach. Graphics staff developed a “mascot” for this of a racoon character to tie into the public perceptions and connections of racoons with trash. Each time the racoon is used, they have a speech bubble to share a message with the readers and a QR code that links to information on “why” it’s important to head the racoon’s message.

- o Stickers and signage for use in the parks in high traffic areas where we were experiencing the greatest problems such as picnic shelter upright posts and river access points. The racoon mascot was also used on the new recycling bin stickers with a similar message about recycling and what can and cannot be recycled in the parks. These will go into use in 2025.
- o In 2025, this message and mascot will grow into additional ones as part of a “Keep it Clean” campaign to tie Climate Action Plan actions into public communications in the ways they can participate.



- o Discouraging patrons from bringing balloons and confetti during shelter rentals. The 2024 “Keep it Clean” Marketing campaign effort included adding language to shelter reservation receipts to discourage the use of certain items that often cause litter and environmental concerns. The following language was added to reservation receipts:

For environmental, animal, and habitat concerns please refrain from bringing balloons, water balloons, and confetti into the parks, at shelters, and at firepits.

It was followed up with blog posts shared out on our website and social media around memorial day and fourth of July about alternate environmentally friendly options for event decorations:

<https://www.metroparks.com/picnic-parties-strive-for-sustainable-events/> and <https://www.metroparks.com/sustainable-summer-celebrating/>

- o Zero waste field trip days were piloted at Lake St. Clair Nature Center to reduce food waste and disposable packaging generated from school field trips.



20% of the action has been completed.

- Action 24.2: Educate and/or share resources with staff on waste management strategies and solicit suggestions to get input across levels and departments by 2025.
 - o Attended Michigan Recycling Conference April 30-May 2, and EGLE virtual conference Feb 14

- Staff signed up for Michigan Sustainability Conference Oct 1-2.
- In partnership with the Detroit Zoological Society, Lake St. Clair Metropark hosted its first E-Recycle event on September 22, 2024. This was one of the many exciting initiatives between the Detroit Zoo and the Metroparks to enhance our relationship and commitment towards meeting sustainable goals.



50% of the action has been completed.

- Action 24.3: Reduce dependency on single use products:
 - Increase the number of water bottle filling stations in the Metroparks by 20% by 2028. Ensure that staff have reasonable access to filling stations to avoid plastic water bottle usage (e.g., filling station needed at Kensington boat rental) by 2028.
 - Throughout the years, the Metroparks has installed indoor EI-Kay water bottle refill stations to help reduce the dependency on plastic water bottles. While several of these have been in place for years, there has not yet been an inventory system-wide or a baseline count. The below numbers establish this baseline and will allow for tracking of usage.
 - Water bottle filling stations are planned for North Marina Bathhouse renovation, Daysail trail development, and Walnut Grove campground modernization projects.

Park	Location	Baseline count in 20oz bottles (Oct 2024)
Stony Creek	Landing	17,777
	Park Office	7,499
	Nature Center	9,914
	Southdale	7,350
Lake St. Clair	Park Office	42,817
	Nature Center	18,579
Huron Meadows	Golf Course Clubhouse	6,393
	Cedar Ridge	4,386
Hudson Mills	Golf Course Clubhouse	2,507
Kensington	West Boat Launch	5,947
	Turtlehead	1,428
	Maintenance Breakroom	26,118
Indian Springs	Golf Course Clubhouse	560
Admin Office	Hallway	18,815
Lower Huron	Turtle Cove Breakroom	45,042
Willow	Park Office	866
	Maint. Lunchroom	7,220
	Food Bar	15,764
	Washago	30,461
	Golf Course Starter	3,284
Oakwoods	Nature Center Children	2,854
	Nature Center Adult	4,877
Lake Erie	Park Office	7,106

	Boat Launch	1,952
	Marshlands Museum	1,139
	Food Bar	3,310
	Maint. Lunchroom	1,527
	Golf Course Starter	2,789
	Maint. Lunchroom	723

- o Reduce the purchasing of paper by 10% annually through 2028.
 - The elimination of paper event calendar flyers/rack cards has eliminated significant amounts of paper and saved on printing and shipping costs. Individual cost centers will be assessing total paper usage in 2025 to look for additional reductions.
- o Adopt a plan for recycling of batteries for the Metroparks fleet of EVs, equipment, etc., by 2028.
 - As part of the CAP, staff are instructed to consider replacing worn-out landscaping equipment and power tools with gasoline two-cycle engines with comparable rechargeable battery powered equipment. This reduces carbon dioxide emissions and improves air quality within the Metroparks. To ensure that lithium-ion rechargeable batteries are properly recycled, information was disseminated to all Park Maintenance Managers for the inclusion of batteries in the Metroparks' annual recycling program as well as manufacturer recycling programs including those below.

Milwaukee: <https://www.milwaukeeetool.eu/header/sustainability/batteryrecycling/>

Stihl: <https://www.stihlusa.com/faq/products/battery/>



20% of the action has been completed.

- Action 24.4: Encourage staff to identify areas where material can be reused and work with the Metroparks' farm centers to identify best management practices and opportunities to better manage waste by 2025.
 - o Eastern district purchased lumber to reface existing picnic tables instead of buying new tables.
 - o RRS Compost Feasibility study at Kensington Metropark Farm Center is complete and recipes are identified.
 - o \$5000 grant was award by EGLE through the NextCycle Accelerator Program to allow pilot study at Kensington and Wolcott Mills Farm Centers in 2025. Pilot will involve testing composting recipes specific to the materials available at various Metroparks (wood chips, animal manure, grass clippings, seaweed, and food waste) at Kensington Farm Center and Wolcott Farm Center.



25% of the action has been completed.

- Action 24.5: Create new recycling opportunities to reduce waste by adding recycling for aluminum by 2028.

- o New contract for waste & recycling services including aluminum recycling went live April 1, 2024.
 - HCMA issued RFP 2024-001 on January 22nd, 2024. The solicitation documents were posted on the Michigan Intergovernmental Trade Network (MITN) website, which provided notice to 309 vendors. 26 vendors downloaded the solicitation and two submitted a proposal; however, only one proposal was for comprehensive services.
 - The scope of work requested included contracting Waste Management to perform all aspects of waste and recycling services for the Authority including project management, container provision and maintenance, container mapping, recycling education, safety reporting, program usage tracking, and container removal at the conclusion of the contract. Collaborating closely with HCMA staff, they will optimize pickup schedules to enhance operational efficiency, reduce container quantities where possible, and implement new single stream recycling programs as they become available. Additionally, on an as-needed basis, the vendor will provide services for special events, bulk waste, hazardous materials, tires, and beach waste, ensuring regulatory compliance. Emphasizing coordination with HCMA, the aim is to deliver seamless day-to-day waste management operations.
 - The proposals were reviewed in depth by an evaluation committee consisting of each District’s Superintendent and Maintenance Manager, as well as representatives from the Planning Department. After completing the review process, the evaluation committee reached consensus that Waste Management submitted the most responsive and responsible proposal. Following the review process, Purchasing entered negotiations with Waste Management and was able to negotiate favorable renewal terms, resulting in an estimated savings of \$53,000 over the three renewal periods.
- o A Waste Management Audit was completed in each district with the assistance of Waste Management. Containers were removed as needed, frequency of pickups were adjusted based on usage, and all containers received an identifying number to help streamline communication and identity of containers at pickups.
- o Stickers to identify containers for proper waste and recycling management and reduce contamination.
 - Waste Management provided 8”x11” stickers for the recycling dumpsters at all 13 Metroparks. These stickers are meant for internal use so that all staff can clearly understand what can and cannot be recycled in these dumpsters. While many of these have been helpful, the Metroparks have also recreated this sticker in a larger size to cover previous wraps that indicate “cardboard only”. Due to the amount of employees, especially part-time and seasonal hires that frequently change, these stickers help remove the guessing game out of recycling and helps to improve contamination.
 - WM will set up a zoom meeting training for their dashboard. Date to be determined.
 - WM dashboard is live but roll-out is still in-progress as some historical data is currently missing.
- o Employee trainings
 - A flier was posted where employee gather and invited staff to join a committee.
 - A training video is being brainstormed and targeting for use in 2025.



20% of the action has been completed.

- Action 24.6: Update purchasing policies to improve the sustainability of purchased products:
 - When purchasing giveaway items, consider our options. Look for items that are low waste, recycled, recyclable, or reusable such as reusable straws, made from recycled plastic, carbon neutral deliveries, etc.
 - By 2025, 90% of paper products purchased should be recycled paper, and/or carbon-friendly paper products.
 - Encouraging the use of sustainable construction materials and diversion of demolition waste from landfills is being factored into new engineering project designs and implementation.
 - Review of the Metroparks' green food packaging efforts is in progress with an update for compostable food packaging and bulk purchasing policy expected in 2025.
 - Purchasing contracts are being examined with a goal of reducing waste, increasing recycling, and improving sustainability. For example, verbiage was added to RFP 2024-010, for Glo-Work Product Sales, stating that vendors shall remove and properly dispose of original packaging items of products, immediately upon sale. Any associated waste generated throughout the event was also to be properly disposed of. These contract assessments for environmental sustainability will continue in 2025.



50% of the action has been completed.

Metrics of Success

- 20% Complete: Completed assessment and benchmarking of current waste and recycling.
- 50% Complete: Vendors encouraged to use more sustainable products by sharing purchasing power, with the goal of reducing waste going to a landfill by 20% by 2028.
- 20% Complete: Increased recycling rates. Use baselines from the 2020-2023 recycling program, with a goal of increasing recycling rates 10% every year from 2024-2028.
 - Annual waste and recycling report – included into CAP's annual report in December.
 - Track El-Kay water bottle fillers for report.
- 50% Complete: Have attended or provided recycling resources/bins to at least five outreach events with our community partners by 2028.
- 100% Complete and Ongoing: Staff from at least two departments have attended recycling or sustainability-related conferences annually.
- 100% Complete and Ongoing: Staff from at least two departments have contributed to at least five blog posts related to waste management and recycling by 2028.
- 20% Complete: Contamination rates in recycling have been reduced by at least 10% annually.
- 20% Complete: Landfill waste has been reduced by 20% by 2028. This is the ultimate metric of success to show the above actions are working.

Long-term Actions

- Action 24.7: Create at least one composting facility in each district, to ensure composting opportunities are an asset for park operations.
 - Next Cycle application was accepted for composting feasibility
 - A kick-off meeting was held on the pilot composting project. The plan is to identify what we are missing in terms of staff resources and capital equipment, which would lead to a grant opportunity on needs.

- Staff presented at Next Cycle workshop at EMU on June 11, 2024 and in Novi on October 2nd on expanding composting operation and establish best practices to create quality compost for use within Metroparks. EGLE awarded \$5000 to kickstart this pilot project as a result. Funds will be used to address site needs for the sorting and storage of compostables and implementation of developed recipes.



20% of the action has been completed.

- Action 24.8: Add compost bins for capturing food waste by concession areas by 2030.
 - The feasibility and scale of this food waste diversion was assessed in Kensington Metropark in 2024. Consultation with Operations and the RRS feasibility study determined food waste generation in the non-public side (back-of-house) of park concession locations was minimal and collection would create a larger carbon footprint than it would offset.
 - As part of the Compost Pilot Project, Wolcott Mills Farm Center will be trialing food waste collection and composting from staff and public areas in 2025.
 - Further education of patrons on properly sorting food waste, recyclable, and non-recyclable will be necessary before systemwide implementation of food waste collection and composting.



20% of the action has been completed.

MONITORING AND REVISING

This CAP is a “living document,” meaning that adjustments are expected and encouraged as the work progresses and we learn how to refine our efforts in future versions of this plan. For example, actions seen now as easily accomplishable may require more concentrated efforts than anticipated. Others seen now as large challenges may prove otherwise and thus free up capacity for a new metric of success or further work on other actions. Because this plan is wide-reaching across the breadth of the Metroparks and the benefits they provide, we may also learn along the way that actions and goals have more connections and impacts to each other than originally thought. This may mean that priorities are adjusted to account for these synergies, or ripple effects, among efforts. Finally, within the five-year timeline of this plan, changes may occur that impact the Metroparks, the region and residents they serve. We write this plan in the spirit of flexibility to our dynamic world and our current knowledge about climate change.

This has been a departments-wide, parks-wide effort, and responsibility for accomplishing goals is integrated throughout our organization. Department Heads will lead the implementation of many of these actions, while capacity-building early in the timeline will encourage all staff members to understand how this plan impacts them, and how they can assist in the implementation of appropriate actions. We will report annually and at the end of this CAP’s timeline about our achievements on each of the actions. Financial metrics and considerations will be tracked annually and considered in action updates.

The CAP will be updated every five years (e.g., 2028, 2033, 2038), aligning with planning standards set by the National Recreation and Park Association’s Commission for Accreditation of Park and Recreation Agencies (CAPRA). Similarly, to other Metroparks plans, this CAP will be continually tracked, re-evaluated, and updated in the coming years.





To: Board of Commissioners
From: Danielle Mauter, Chief of Marketing and Communications
Subject: Metroparks Winter/Spring Swim Lesson Partners
Date: 12/1/2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the following partners and funding for the winter/spring 2025 swim lesson partnerships as detailed below as recommended by Chief of Marketing and Communications, Danielle Mauter and staff. See attachment for more details.

These swim lessons support the Strategic Plan Goal of Listen & Connect by increasing access to Metroparks services for underserved communities with customized programming.

The lessons planned for winter/spring and presented here will help us meet our impact/attendance goals for 2025 outlined in the 5-year Everyone in the Pool Plan. (2025 Goal: 4100 supported lessons, Winter/Spring total lessons supported: 836)

2025 Proposed Winter/Spring Swim Lesson Partnerships

We propose to offer 836 participants swim lessons through 6 community partnerships throughout the fall as follows. See chart on second page for full details:

- Whitmore Lake Public Schools - elementary school day lessons 3rd & 4th grade (Livingston/Washtenaw)- Up to \$8,000
- Whitmore Lake Public Schools – public adult lessons (Livingston/Washtenaw)- Up to \$6,800
- City of Detroit Parks and Recreation- “Swim in the D” Jan-May(Wayne)- Up to \$25,000
- Adult swim lessons through Metropolitan YMCA (Wayne, Macomb, Oakland)- Up to \$15,000
- Howell-Highlander – youth lessons (Livingston) – Up to \$7,500
- YMCA Detroit Swims – school day lessons at DPSCD and Centerline schools (Wayne) – reimbursed through CDC grant funds – Up to \$25,100

WAYNE CO	
<u>Swim in the D</u>	Indoor pool- community recreation center locations
	Instructors: City of Detroit P & R
	Registration: City of Detroit
	BUDGET: \$25,000
	TOTAL PARTICIPANT SLOTS: 350
SCHOOL DAY LESSONS	
Whitmore Lake Public Schools- Community pool	indoor pool
	Instructors: WLPS
	Registration: WLPS
	BUDGET: \$8,000
	TOTAL PARTICIPANTS: 110
YMCA Detroit Swims – DPSCD + Centerline Schools	Indoor pools
	Instructors: YMCA Detroit Swims
	Registration: YMCA Detroit Swims
	BUDGET: \$25,100
	TOTAL PARTICIPANTS: 156
Livingston County	
<u>Howell-Highlander</u>	indoor pool
	Instructors: Highlander staff
	Registration: Highlander
	BUDGET: \$7,500
	TOTAL PARTICIPANT SLOTS: 48
ADULT	
<u>Metro Detroit YMCA</u>	Indoor pool
	Instructors: YMCA staff
	Registration: YMCA
	BUDGET: up to \$15,000
	TOTAL PARTICIPANT SLOTS: 100
6 locations offered	
<u>Whitmore Lake Public Schools</u>	Indoor pool
	Instructors: WLPS
	Registration: WLPS
	BUDGET: up to \$6,800
	TOTAL PARTICIPANT SLOTS: 72

Program Comparison:

Winter/Spring 2025	
Total budgeted expenses:	\$87,400
Total participants:	836
Average cost per participant:	~ \$105
School year 2023-2024	
Total expenses:	\$122,000
Total participants:	1,023
Average cost per participant:	~\$120

2025 Program Updates:

- Whitmore Lake Public Schools was a new partner for 2024. In addition to hosting adult swim lessons (spring/summer/fall), free swim lessons will be offered to each of the 3rd and 4th graders at Whitmore Lake Elementary school during the school day for a two-week session for a total of 10 lessons. Bus transportation is included in the budget costs.
- Adult swim lessons continue to be in high demand with great attendance, lessons will again be offered at 6 Metropolitan Detroit YMCA locations (Macomb, Detroit, Canton, Wyandotte, Birmingham, Royal Oak) and Whitmore Lake High School Community Pool
- CDC grant funds will be used to reimburse school day lessons at DPSCD and Centerline schools. We are working with YMCA Detroit Swims to facilitate these lessons.



To: Board of Commissioners
From: Amy McMillan, Director
Subject: Approval – Pension One Time Adjustment Data
Date: December 6, 2024

Action Requested: Motion to Approve either Option A or Option B

That the Board of Commissioners approve the Pension One Time Adjustment Data as recommended by Director McMillan and staff.

Option A:

Background: At its November 12 meeting, the **Metroparks Pension Committee and Retiree Healthcare Trust** voted (5 yes-1 no) to request the Metroparks Board of Commissioners approve a cost-of-living adjustment of 1.5 % for individuals in the pension program who have retired on or before December 31, 2022. This would require an estimated additional annual contribution from the Metroparks to the Retirement plan of \$80,286. The increased unfunded liability of the retirement plan would be \$857,998. The Supplemental Actuarial Valuation (Proposal 1) for this Cost-of-Living Adjustment conducted by Gabriel Roeder, Smith & Company is attached for your review.

At its November 12 meeting, the **Metroparks Board of Commissioners** considered the request from the Pension Committee and Retiree Healthcare Trust. All votes by the Metroparks Board of Commissioners require a minimum of 4 votes in favor to pass, regardless of the number of Commissioners present at the meeting. The vote to approve the request from the Pension Committee failed (3 yes -1 no). A request to reconsider the original motion must be made by the Commissioner who voted against that motion in order for a new vote to take place by the Board.

The agenda reflects a request to reconsider the November 12 action taken on this subject. If the request to reconsider is approved, then the Board of Commissioners may take action on the original motion:

Recommendation from Pension/RHCT Committee

Motion by Commissioner Bolin, support from Commissioner Marans to approve Proposal 1 from GRS as recommended from Pension/RHCT Committee.

Commissioner Rea voted No.

Motion failed.

Option B:

An alternate proposal for your consideration

In addition to the right to approve or reject any recommendation from the Pension Committee and Retiree Healthcare Trust, the Metroparks Board of Commissioners has the right to act independently of any recommendation from the Pension Committee and RHCT.

The most compelling reason to say “yes” to the recommendation from the Pension Committee is the desire to provide an additional kindness to our retirees, particularly those in the defined benefit program with the lowest monthly payments.

A 1.5% increase (were it to be reconsidered and approved by the Board of Commissioners in December) would result in such a modest monthly increase as to have very little impact on those retirees’ daily experience. Retirees at the higher end of the scale who are much more economically secure, would receive more of the benefit of this increase. Additionally, the overall impact of the 1.5% increase would result in a total accrued liability increase of over \$857,000 on the funding level of the pension program.

The committee and / or BOC seems to be focused on helping those retirees in the more vulnerable economic position. Therefore, should the majority of the Board of Commissioners seek to make an adjustment of some sort to those individuals who were retired as of December 31, 2022, CFO Miller and I recommend a one-time only increase in current retiree benefits for those who were retired as of December 31, 2022 in the amount of \$200,000 distributed proportionally based on years of retirement **AND** that an additional payment of \$200,000 be made into the Pension program before 12-31-2024 to offset that expenditure in its entirety so that there would be no overall decrease in the funding level of the plan. Funds are available for this purpose within the existing 2024 budget.

Communications from Ms. Miller and from Gabriel Roeder & Smith are attached, including a spreadsheet that outlines the benefits to individual retirees under each scenario.



December 6, 2024

Ms. Shedreka Miller
Chief of Finance
Huron-Clinton Metroparks
13000 High Ridge Drive
Brighton, Michigan 48114

Re: 2024 One-time Check Distribution to Eligible Retirees

Dear Ms. Miller:

Per your request, we have developed one-time Check distribution amounts based on an estimated \$200,000 lump sum to be contributed into the Retirement Plan if approved by the Board. The check distribution amounts are based upon the following point system:

- One point per year retired
- A one-time check equal to \$94 payable per point

For eligible retirees, one point is awarded for each fiscal year between the first day of the fiscal year following the member's date of retirement and the first day of the fiscal year of the one-time check distribution.

It is our understanding that the one-time check is payable to retirees who retired on or before 12/31/2022, and who were included in the valuation data as of 12/31/2023. We have uploaded a listing to GRSAdvantage that includes any retiree and beneficiary records eligible for a distribution. Any deaths not reflected in the listing may impact the scheduled 2024 distribution amount.

Please contact me if there are any questions.

Sincerely,
Gabriel, Roeder, Smith & Company

A handwritten signature in black ink, appearing to read "Laura Frankowiak".

Laura Frankowiak, ASA, FCA, MAAA

LF:dj
Enclosure

Estimated COLA Figures

Years of Service	Retirement Year	Monthly Benefit	Annual Benefit	Monthly 1.5% COLA	Total Annual Increase for 1.5% COLA	Monthly Benefit Including 1.5% COLA	Proposed One-Time Adjustment	
47	2009	2,380	28,558	36		428	2,416	1,410
43	2011	2,243	26,916	34		404	2,277	1,128
43	1993	1,661	19,927	25		299	1,686	2,820
43	2022	4,153	49,830	62		747	4,215	94
42	2021	3,428	41,141	51		617	3,480	188
42	2006	4,028	48,340	60		725	4,089	1,598
41	2000	4,835	58,022	73		870	4,908	2,162
40	2008	2,751	33,009	41		495	2,792	1,410
40	2012	4,358	52,301	65		785	4,424	1,034
40	2013	3,647	43,766	55		656	3,702	1,034
40	2013	3,504	42,048	53		631	3,557	1,034
39	2004	4,352	52,227	65		783	4,418	1,786
39	2010	2,984	35,812	45		537	3,029	1,222
39	2009	4,307	51,682	65		775	4,371	1,316
39	2022	3,840	46,077	58		691	3,897	94
39	2008	2,384	28,608	36		429	2,420	1,410
39	2012	6,146	73,752	92	1,106	6,238	6,238	1,034
38	2018	3,098	37,174	46		558	3,144	470
38	2017	3,775	45,305	57		680	3,832	564
38	2021	5,559	66,709	83	1,001	5,642	5,642	188
38	2012	4,314	51,768	65		777	4,379	1,034
38	2021	3,801	45,607	57		684	3,858	188
38	2012	3,416	40,986	51		615	3,467	1,034
38	2012	3,133	37,596	47		564	3,180	1,034
38	2022	3,255	39,065	49		586	3,304	94
38	1997	2,221	26,650	33		400	2,254	2,444
38	2012	3,092	37,099	46		556	3,138	1,034
38	2013	3,133	37,598	47		564	3,180	1,034
38	2009	4,289	51,472	64		772	4,354	1,410
38	2022	3,441	41,294	52		619	3,493	94
37	2012	2,725	32,703	41		491	2,766	1,034
37	2009	4,297	51,559	64		773	4,361	1,316
37	2021	6,389	76,667	96	1,150	6,485	6,485	188
37	2007	3,353	40,237	50		604	3,403	1,504
37	2011	3,638	43,656	55		655	3,693	1,128
37	2012	329	3,948	5		59	334	1,034
36	2011	5,378	64,533	81		968	5,458	1,128
36	2021	4,642	55,709	70		836	4,712	188
36	2018	5,526	66,313	83		995	5,609	470
36	2011	3,757	45,090	56		676	3,814	1,128
36	2015	336	4,035	5		61	341	752
36	2012	3,642	43,708	55		656	3,697	1,034
36	2011	3,357	40,278	50		604	3,407	1,128
36	2019	3,723	44,676	56		670	3,779	376
36	2007	3,893	46,720	58		701	3,952	1,504
35	2005	4,106	49,266	62		739	4,167	1,692
35	2020	3,545	42,540	53		638	3,598	282
35	2014	2,441	29,287	37		439	2,477	846
35	2003	3,095	37,145	46		557	3,142	1,880
34	2016	3,411	40,929	51		614	3,462	658
34	2012	2,370	28,442	36		427	2,406	1,034
33	2005	2,731	32,767	41		491	2,772	1,692
33	2015	5,240	62,877	79		943	5,318	752

Years of Service	Retirement Year	Monthly Benefit	Annual Benefit	Monthly 1.5% COLA	Total Annual Increase for 1.5% COLA	Monthly Benefit Including 1.5% COLA	Proposed One-Time Adjustment	
33	2008	2,708	32,500	41		488	2,749	1,410
33	2021	2,630	31,559	39		473	2,669	188
33	2012	3,548	42,577	53		639	3,601	1,034
33	2014	2,681	32,176	40		483	2,722	846
33	2016	5,219	62,629	78		939	5,297	658
33	2022	3,537	42,447	53		637	3,590	94
33	2022	2,905	34,860	44		523	2,949	94
33	2016	2,799	33,588	42		504	2,841	658
33	2022	3,013	36,153	45		542	3,058	94
33	2012	2,313	27,760	35		416	2,348	1,034
32	2012	6,774	81,291	102		1,219	6,876	1,034
32	2017	2,253	27,041	34		406	2,287	564
32	2012	2,793	33,513	42		503	2,835	1,034
32	2012	2,603	31,238	39		469	2,642	1,034
32	2021	2,612	31,342	39		470	2,651	188
32	2019	2,593	31,114	39		467	2,632	376
32	2012	3,211	38,536	48		578	3,260	1,034
32	2016	4,095	49,141	61		737	4,157	658
32	2021	3,713	44,551	56		668	3,768	188
31	2012	2,705	32,462	41		487	2,746	1,034
31	2021	4,096	49,147	61		737	4,157	188
30	2011	2,430	29,163	36		437	2,467	1,128
30	2016	4,186	50,234	63		754	4,249	658
30	2022	2,713	32,561	41		488	2,754	94
30	2018	1,474	17,692	22		265	1,496	470
30	2013	3,716	44,593	56		669	3,772	1,034
30	2018	2,211	26,531	33		398	2,244	470
30	2013	5,848	70,174	88		1,053	5,936	1,034
29	2017	2,482	29,788	37		447	2,520	564
29	2014	684	8,202	10		123	694	846
28	2022	2,637	31,647	40		475	2,677	94
28	2013	1,850	22,201	28		333	1,878	940
28	2012	2,992	35,906	45		539	3,037	1,034
28	2016	3,036	36,426	46		546	3,081	658
28	2020	2,480	29,761	37		446	2,517	282
28	2012	2,623	31,475	39		472	2,662	1,034
28	2001	2,338	28,059	35		421	2,373	2,068
28	2008	3,544	42,527	53		638	3,597	1,410
28	2015	1,867	22,409	28		336	1,895	752
27	2018	2,739	32,869	41		493	2,780	470
27	2011	2,410	28,918	36		434	2,446	1,128
27	2022	2,631	31,574	39		474	2,671	94
27	2006	1,979	23,752	30		356	2,009	1,598
26	2012	3,640	43,680	55		655	3,695	1,034
26	2009	2,088	25,059	31		376	2,120	1,410
26	2011	566	6,796	8		102	575	1,128
26	2021	3,131	37,567	47		564	3,178	188
26	2022	4,320	51,839	65		778	4,385	94
26	2016	630	7,560	9		113	639	658
26	2015	2,313	27,762	35		416	2,348	752
26	2013	1,451	17,408	22		261	1,472	1,034
26	2012	2,727	32,728	41		491	2,768	1,034
26	2012	2,069	24,825	31		372	2,100	1,034
25	2021	1,906	22,872	29		343	1,935	188

Years of Service	Retirement Year	Monthly Benefit	Annual Benefit	Monthly 1.5% COLA	Total Annual Increase for 1.5% COLA	Monthly Benefit Including 1.5% COLA	Proposed One-Time Adjustment
25	2017	2,319	27,825	35	417	2,354	564
25	2022	2,189	26,267	33	394	2,222	94
25	2013	2,261	27,128	34	407	2,295	940
24	2013	1,985	23,819	30	357	2,015	940
24	2011	1,386	16,636	21	250	1,407	1,128
24	2011	1,753	21,036	26	316	1,779	1,128
24	2022	681	8,169	10	123	691	94
23	2017	1,785	21,426	27	321	1,812	564
23	2017	2,431	29,176	36	438	2,468	564
22	2000	189	2,271	3	34	192	2,162
22	1995	138	1,651	2	25	140	2,632
21	2021	3,163	37,956	47	569	3,210	188
21	2017	1,881	22,577	28	339	1,910	564
21	2017	1,036	12,431	16	186	1,051	564
20	2021	1,908	22,899	29	343	1,937	188
19	2014	2,467	29,603	37	444	2,504	846
19	2012	2,064	24,763	31	371	2,095	1,034
19	2005	1,370	16,443	21	247	1,391	1,692
18	2020	1,343	16,115	20	242	1,363	282
18	2015	1,301	15,613	20	234	1,321	752
17	2007	1,807	21,689	27	325	1,835	1,504
16	2017	1,253	15,040	19	226	1,272	564
16	2013	1,710	20,524	26	308	1,736	940
16	2013	954	11,453	14	172	969	1,034
16	2022	1,450	17,397	22	261	1,471	94
15	2006	777	9,329	12	140	789	1,598
15	2012	936	11,236	14	169	950	1,034
15	2011	1,436	17,230	22	258	1,457	1,128
15	2013	1,258	15,094	19	226	1,277	940
15	2013	1,470	17,644	22	265	1,492	940
15	2009	420	5,043	6	76	427	1,316
14	2006	1,112	13,346	17	200	1,129	1,598
14	2002	956	11,467	14	172	970	1,974
14	2013	1,153	13,830	17	207	1,170	940
14	2015	1,117	13,400	17	201	1,133	752
14	2018	1,359	16,304	20	245	1,379	470
14	2008	1,181	14,167	18	213	1,198	1,410
13	2013	959	11,503	14	173	973	940
12	2011	1,071	12,856	16	193	1,087	1,128
12	2020	1,094	13,128	16	197	1,110	282
11	2013	782	9,382	12	141	794	940
11	2008	604	7,252	9	109	613	1,410
10	2005	254	3,048	4	46	258	1,692
10	2009	713	8,550	11	128	723	1,316
10	2011	712	8,544	11	128	723	1,128
10	2005	672	8,061	10	121	682	1,692
10	2014	704	8,448	11	127	715	846
9	2002	194	2,334	3	35	197	2,068
9	2014	712	8,542	11	128	722	846
8	2019	581	6,971	9	105	590	376
5	2011	278	3,338	4	50	282	1,128
-	2013	347	4,160	5	62	352	1,034
-	2016	4,014	48,167	60	723	4,074	658
-	2001	806	9,667	12	145	818	2,068

Years of Service	Retirement Year	Monthly Benefit	Annual Benefit	Monthly 1.5% COLA	Total Annual Increase for 1.5% COLA	Monthly Benefit Including 1.5% COLA	Proposed One-Time Adjustment	
-	2006	4,991	59,894	75		898	1,598	
-	2008	859	10,305	13		155	1,410	
-	2020	1,417	17,009	21		255	282	
-	2022	734	8,812	11		132	94	
-	2003	366	4,386	5		66	1,880	
-	2010	2,391	28,692	36		430	1,222	
-	1997	1,915	22,986	29		345	2,444	
-	2012	393	4,719	6		71	1,034	
-	2010	859	10,313	13		155	1,222	
-	1996	1,581	18,973	24		285	2,632	
-	2018	809	9,708	12		146	470	
-	2004	2,385	28,614	36		429	1,786	
-	2020	3,465	41,579	52		624	282	
-	1985	654	7,846	10		118	3,572	
-	2014	997	11,960	15		179	846	
-	2021	1,340	16,075	20		241	188	
-	1994	1,011	12,134	15		182	2,726	
-	1996	927	11,123	14		167	2,538	
-	1997	1,532	18,380	23		276	2,444	
-	2012	736	8,831	11		132	1,034	
-	2018	856	10,266	13		154	470	
-	1989	1,399	16,786	21		252	3,196	
-	2001	596	7,152	9		107	2,068	
-	1989	747	8,959	11		134	3,290	
-	2011	4,370	52,439	66		787	1,128	
-	2002	2,150	25,803	32		387	1,974	
-	2007	1,209	14,508	18		218	1,504	
-	1992	1,445	17,341	22		260	2,914	
-	1985	98	1,175	1		18	3,572	
Total		452,694	5,432,324	6,790		81,485	459,484	198,528
Average Benefit		\$ 2,383	\$ 28,600	\$ 36		\$ 429	\$ 2,419	1,043

Huron-Clinton Metropolitan Authority Employees' Retirement Plan Supplemental Actuarial Valuations Proposal 1

Provisions of Interest

Current Provisions: Currently there are no Cost of Living Adjustments or increases for current or future retirees.

Proposed Provision: One-time increase to current retiree benefits (those who were retired as of December 31, 2022) of 1.5%.

Valuation Results

	Current	Proposed	Increase/ Decrease
A. Accrued liability			
1. For retirees and beneficiaries	\$ 60,037,416	\$ 60,895,414	\$ 857,998
2. For vested terminated members	1,573,381	1,573,381	0
3. For present active members	30,259,781	30,259,781	0
4. Total actuarial accrued liability	91,870,578	92,728,576	857,998
B. Valuation assets	72,003,966	72,003,966	0
C. Unfunded accrued liability (Excess assets): (A.4) - (B)	19,866,612	20,724,610	857,998
D. Employer Contribution*	2,608,748	2,689,034	80,286
E. Funding ratio: (B) / (A.4)	78.4%	77.7%	(0.7%)

**Amortized over 17.75 years*

The proposed benefit change increased the unfunded accrued liability by \$857,998. The change in cost above is for the Huron-Clinton Metropolitan Authority retirees only and does not take into account any future contributions.

Huron-Clinton Metropolitan Authority Employees' Retirement Plan Supplemental Actuarial Valuations

Valuation Data and Methods

The supplemental valuations are based upon the data submitted for the annual pension valuation as of December 31, 2023. Unless otherwise noted, the actuarial assumptions and methods were the same as those used in the December 31, 2023 pension valuation.

Supplemental valuations do not predict the result of future actuarial valuations. Future activities can affect future valuation results in an unpredictable manner. Rather, supplemental valuations give an indication of the probable long-term cost of the benefit change only without comment on the complete end result of future valuations.

The proposed changes may affect the risk profile of the Plan. At this time, we do not believe additional risk assessment is necessary.

This valuations are based on benefit provisions, actuarial methods and assumptions as of December 31, 2023, except as otherwise noted. For more information, see the December 31, 2023 actuarial valuation report dated April 16, 2024.

Actuarial assumptions are adopted by the Retirement Board of Trustees. In particular, the following assumptions were used:

- The assumed rate of interest was 6.50%.
- Payroll was assumed to increase 3.25% per year.

Data Summary

A brief summary of data used in the supplemental valuations is presented below. **Please review the summary carefully. If there is reason to believe that the data used is materially inaccurate, the results of this report should not be relied upon.**

The December 31, 2023 Huron-Clinton Metropolitan Authority Employees' Retirement Plan included 198 retired members, in aggregate. Only the Huron-Clinton Metropolitan Authority Employees' Retirement Plan members who were retired as of December 31, 2022 are impacted by the proposal presented in this report. A summary of the data used for the supplemental valuations is shown below:

	<u>Count</u>	<u>Averages at 12/31/2023</u>	
		<u>Age</u>	<u>Service</u>
Retirees impacted*	190	71.62	n/a
Total Population	<u>Count</u>	<u>Age</u>	<u>Service</u>
Active Members	83	54.09	23.98
Retired Members	198	71.29	n/a
Terminated Vested Members	15	56.70	n/a

* Retired on or before 12/31/2022.



To: Board of Commissioners
From: Shedreka Miller, Chief of Finance
Subject: Report – Monthly Financial Report
Date: December 9, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file this report as recommended by Chief of Finance Shedreka Miller and staff.

Attachment: November Financial Report



HURON-CLINTON METROPARKS NOVEMBER FINANCIAL RECAP

December 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)



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EXECUTIVE SUMMARY

NOVEMBER 2024 FINANCIAL RESULTS

For the month of November 2024, operating revenue of \$804,528 decreased \$103,150 or 11.4% compared to the prior year. The year-to-date park operating revenue of \$25.6 million is \$1.4 million higher compared to 2023 and \$3.2 million higher compared to the 5-year average.

Tolling increased for daily sales and decreased for annual sales in comparison to 2023. November daily permit sales are 19% higher than 2023. November annual permit sales are 17% lower than 2023. Year-to-date tolling revenue is \$122,988 or 1.2% higher than 2023 figures.



Tolling and golf are the largest contributors to operating park revenue in November 2024. Combined, tolling and golf made up 89% of park operating revenue. Tolling generated \$536,030, and golf added an additional \$183,447. All other park operating activities produced over \$85 thousand.

Overall, year-to-date general fund expenditures are up \$2.9 million or 8.1% compared to 2023.

In summary, the Metroparks continue to be well positioned financially. Revenues have exceeded the 2024 budgeted amounts and continue to be higher than both the 2023 figures and the 5-year average. Expenditures remain within planned budgets.

ADMINISTRATIVE REVENUE

Metroparks administrative revenue consists of all revenue sources that are not generated directly by park operations. Tax revenue accounts for the majority and is the single largest source of revenue for the Metroparks.

At the end of November, total tax revenue recognized by the Metroparks increased from 2023 by \$2.6 million. State reimbursements for lost personal property tax revenue is budgeted at \$717,046. These funds have not yet been received but are expected.

Interest revenue remains high due to elevated interest rates. Year-to-date, interest revenue is \$1.5 million, which is 188% of our budgeted amount of \$816,499.

The annual auction of surplus equipment and materials was completed in November and the expected revenue for this event is \$501,736.

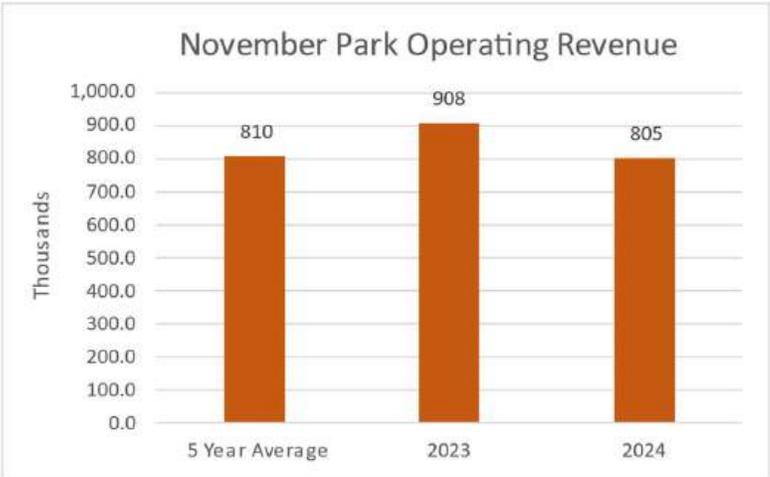


PARK OPERATING REVENUE

BY ACTIVITY

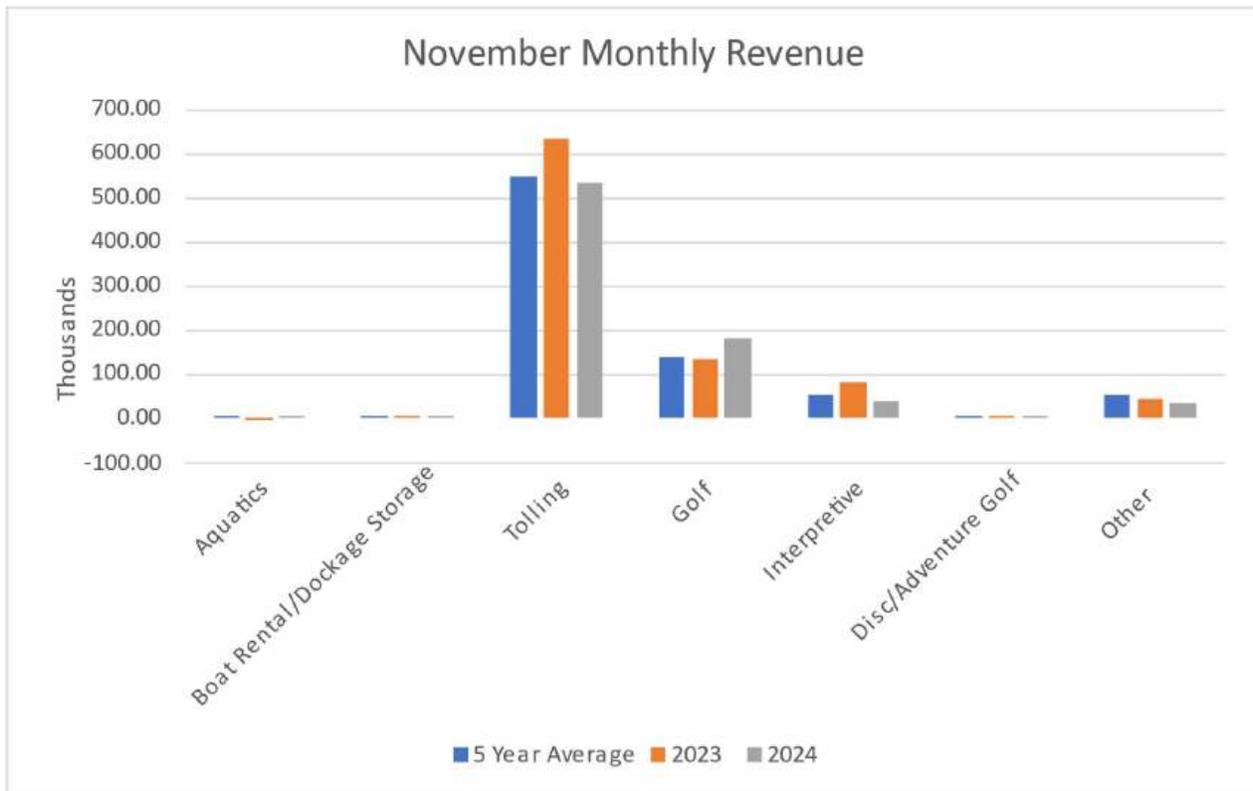
The parks generated \$804,528 in revenue during November 2024 compared to \$907,678 in 2023. The 5-year average for operating revenue is \$809,711.

November park operating revenue decreased \$103,150 or 11.4% compared to 2023. November park operating revenue decreased \$5,183 or 0.6% compared to the 5-year average.



Breaking down park operating revenue by the activity, the most significant source of revenue is tolling. The \$536,030 generated was lower than 2023 by \$98,195 or 15% and lower than the 5-year average by \$12,954 or 2%.

Golf and interpretive were the second and third largest sources of operating revenue for the month. Golf was higher than 2023 by \$48,359 or 36% and higher than the 5-year average by \$43,856 or 31%. Interpretive revenue was \$43,191 or 53% lower than 2023 and \$16,962 or 30% lower than the 5-year average.



BY LOCATION

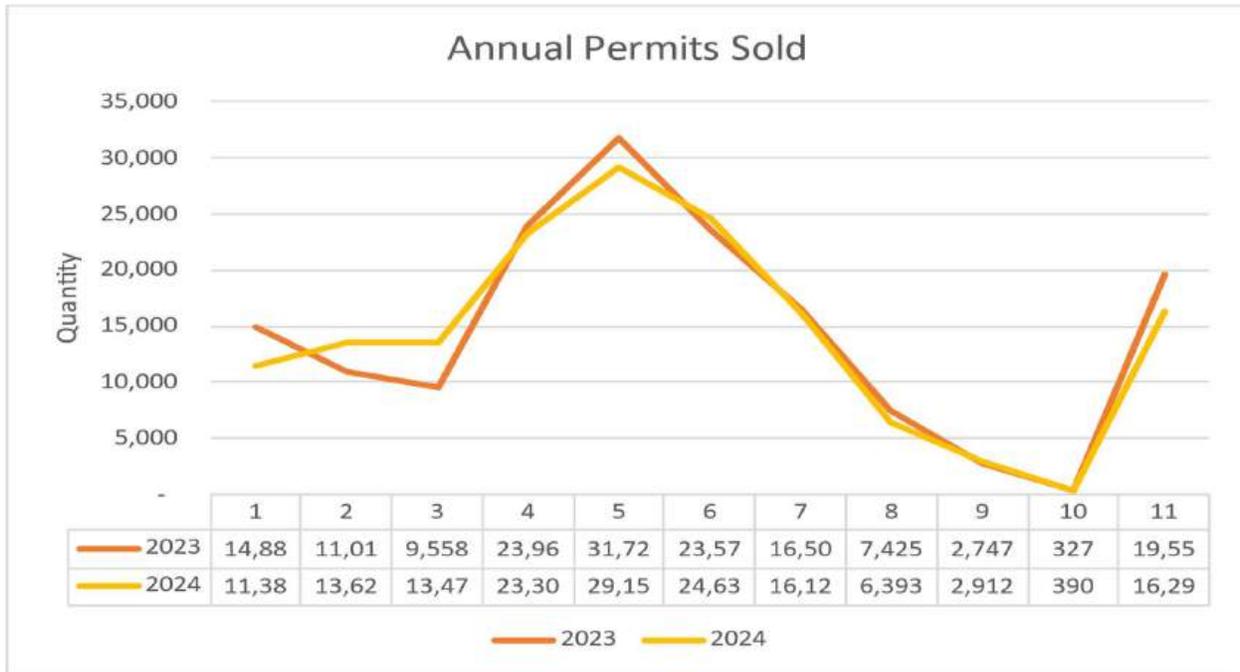
The parks generated \$804,528 in operating revenue during November 2024 compared to \$907,678 in 2023 and \$809,711 for the 5-year average.

November 2024 operating revenue in total decreased compared to November 2023 by \$103,150 or 11.4% and decreased compared to the 5-year average by \$5,183 or 0.6%. Kensington, Administrative Office, and Stony Creek generated the most revenue for November 2024. November operating revenue for Kensington, Administrative Office, and Stony Creek was \$162,738, \$141,126, and \$125,568.

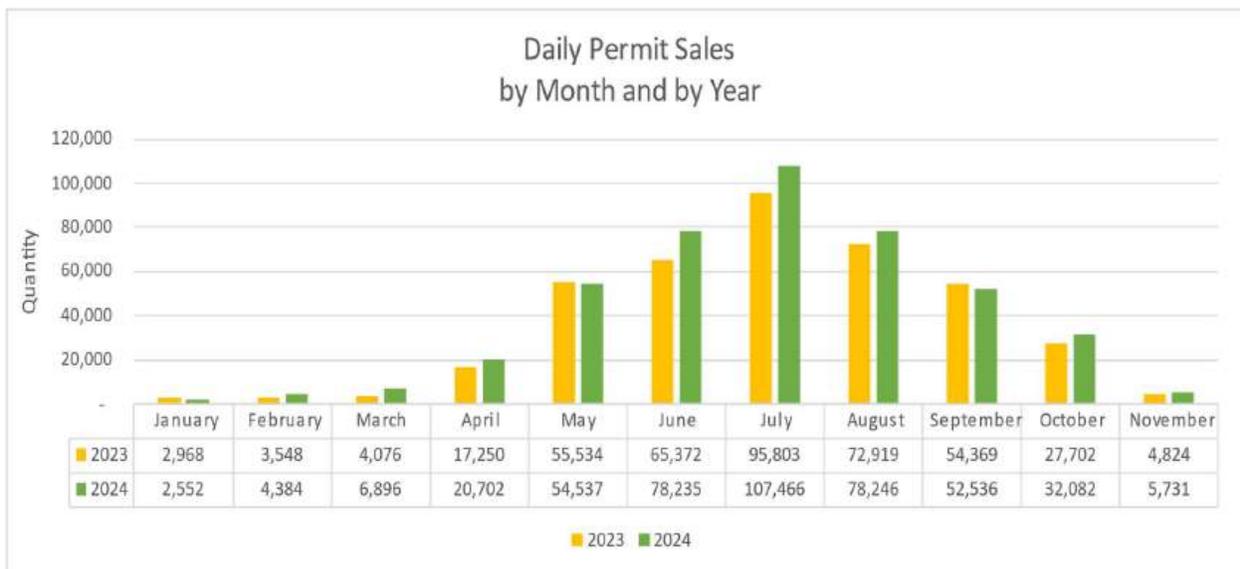
In the chart below, the variance between 2024 and 2023 figures range between an increase of \$29,716 and a decrease of \$126,595. The variance between 2024 and the 5-year average ranges between an increase of \$16,595 and a decrease of \$47,508. The changes are reflected in the chart below:



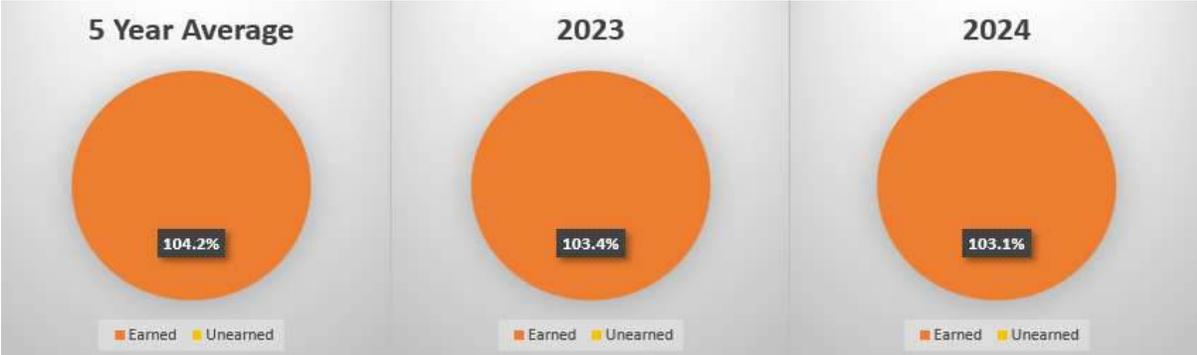
The following charts graphically represent the trends and shifts in annual and daily permit sales. Year-to-date annual permit sales for 2024 decreased by 4,014 permits or 2.5% from 2023. Annual permit sales for November 2024 decreased by 3,256 permits or 17% compared to 2023.



Daily permit sales in November increased by 907 permits or 19% compared to 2023. Year-to-date daily permit sales for 2024 are up by 39,002 permits or 10% from 2023.



Considering year-to-date revenue, the parks show an increase in revenue compared to the prior year. Year to date revenue is still higher than the 5-year average. The pie charts below reflect the revenue earned at the end of November compared to the budgeted revenue not yet earned.



At the end of November 2024, we have generated 103.1% of budgeted operating revenue. We were around 103.4% for 2023 and 104.2% for the 5-year average.

EXPENDITURES

ADMINISTRATIVE OFFICE

Overall, year-to-date Administrative Office expenditures are lower than 2023 by \$3.4 million or 25%. Most of this decrease is related to the 2023 expenditure of \$4 million which was related to the naming rights of Ralph Wilson Park.

MAJOR MAINTENANCE AND CAPITAL

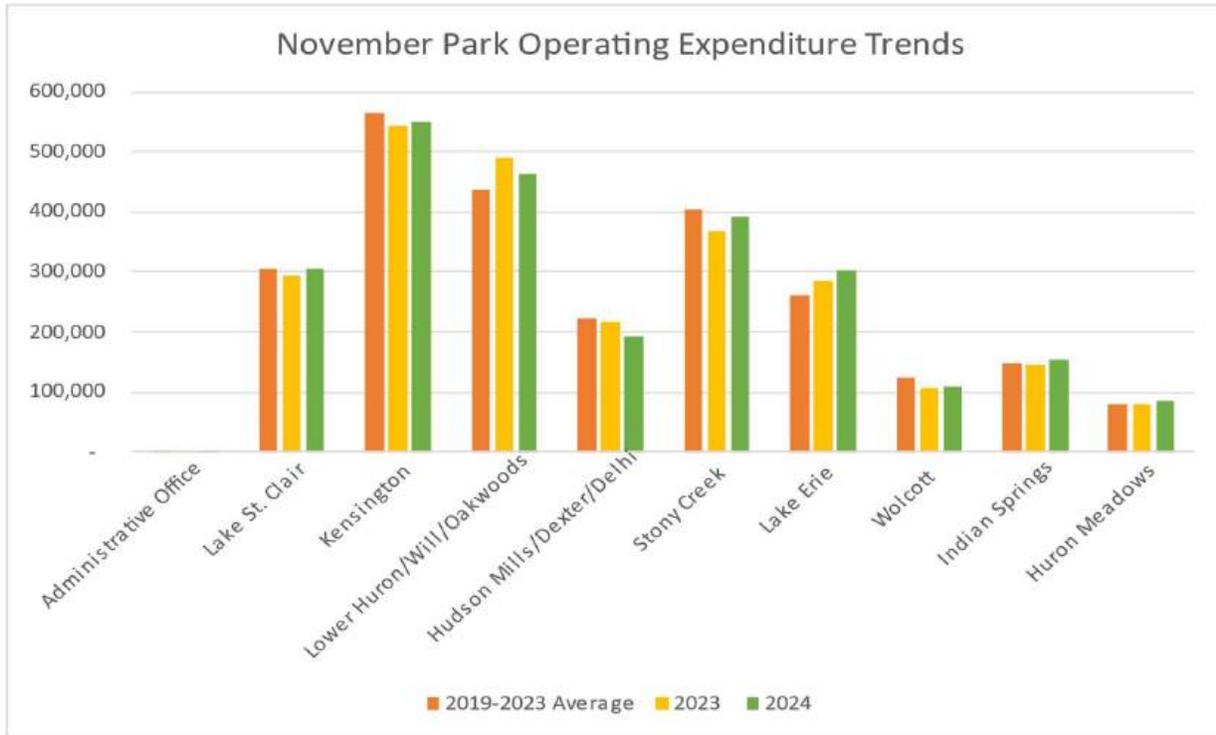
Approximately 100% percent of planned capital equipment and land acquisition purchases have been either paid for or encumbered. Payments during the month of November totaled \$266,199 or 6.4% of the budget.

As of the end of November, 44% of major maintenance projects have been either received or contracted for. November payments for major maintenance totaled \$75,595 or 2.0% of the annual major maintenance budget.

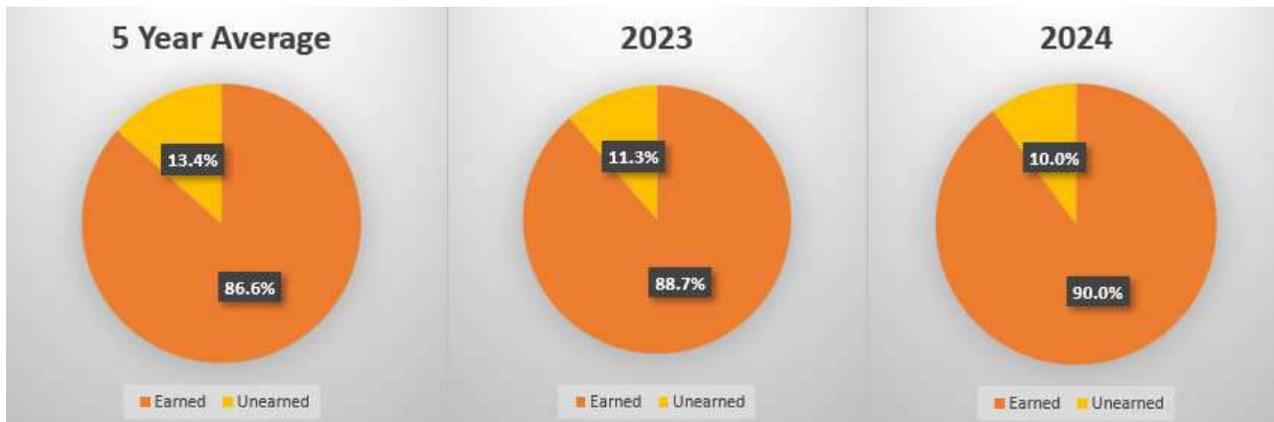
PARK OPERATIONS

Overall, year-to-date park operation expenditures of \$38.4 million are \$2.9 million or 8.1% higher than the 2023 year-to-date level. Increases in wages and benefits make up \$2.5 million, or 86% of the total increase.

Looking at individual parks for the month of November, the variance in operating expenditures between 2024 and 2023 range between an increase of \$17,933 and a decrease of \$27,282.



At the end of November, we have used 90.0% of the annual budget, the amount was 88.7% for 2023 and 86.6% for the 5-year average.





**HURON-CLINTON METROPOLITAN
AUTHORITY**

To: Board of Commissioners
From: Jennifer Jaworski, Chief of Interpretive Services
Subject: Interpretive Services Monthly Report
Date: December 5, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file December 2024 Interpretive Services Report as recommended by Chief of Interpretive Services, Jennifer Jaworski and staff.



HURON-CLINTON METROPARKS

INTERPRETIVE SERVICES MONTHLY REPORT

December 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



[METROPARKS.COM](https://www.metroparks.com)



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LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

Listen and Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- Get Out and Play

Increase engagement with Metroparks services.

- Community Outreach Events

Increase access to Metroparks services for underserved communities with customized programming.

- Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science
- GOAL Scholarship funding
- After school science clubs
- Science and Stewardship in the Heart of the Great Lakes

Maintain and Invest

Increase revenue from philanthropic and public sector sources.

- PNC
- Young Foundation
- Anonymous
- Russell Family Foundation
- NOAA BWET

Build a portfolio of new services for hard to reach and underserved residents.

- Michigan Activity Pass
- Library Partnerships

Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.

Conserve and Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship.

- Programming Connections to Strategic Plan & Climate Action Plan

COMMUNITY ENGAGEMENT

Library Network

Michigan Activity Pass

- The Michigan Activity Pass (MAP) program gives library card holders free and discounted access to museums and cultural amenities throughout the state. You can check out a daily Metroparks pass like you would a library book and redeem one MAP pass per week with your library card and have 7 days to use it after it's been checked out.
 - 320 passes were checked out in November 2024
 - 165 redeemed in November 2024.
 - To compare to 2023 data
 - 207 were checked out in November.
 - 76 redeemed in November.



Programming at Kensington Farm Center.

COMMUNITY ENGAGEMENT

Community Outreach Event Programming Below is a summary of the Community Outreach Event programming for the month of November.

Date	Event Name	Location	Organization	City	County	Zip Code	Event Length/Hours	Participants	Brief Description of Event
11/1/2024	Outstanding Owls	Greenhouse Montessori	Greenhouse Montessori	Ann Arbor	Washtenaw	48105	1	32	Owl adaptations through a book, song, puppet show, hands-on movement activities and other biofacts.
11/2/2024	MISD Reading Carnival	Macomb ISD	Macomb ISD	Chesterfield	Macomb	48038	4	720	Participants learned about nocturnal animals, skulls, and animal scat identification.
11/2/2024	Day of the Dead Celebration	Valade Park	Detroit Riverfront Conservancy	Detroit	Wayne	48207	4	356	Participants learned about monarch butterflies and their migration to Mexico and the Metroparks
11/4/2024	Rough Seas: The Edmund Fitzgerald	The Sanctuary at Saint Joseph	The Sanctuary at Saint Joseph	Ypsilanti	Washtenaw	48197	1	16	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/5/2024	Stars and Stories	Armada Library	Armada Library	Armada	Macomb	48005	1	29	Stars and Stories program
11/5/2024	Rough Seas: The Edmund Fitzgerald	Cedarbrook of Northville	Cedarbrook of Northville	Plymouth	Wayne	48170	1	14	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/5/2024	Rough Seas: The Edmund Fitzgerald	Cedarbrook of Northville	Cedarbrook of Northville	Plymouth	Wayne	48170	1	18	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/5/2024	Rough Seas: The Edmund Fitzgerald	Cedarbrook of Northville	Cedarbrook of Northville	Plymouth	Wayne	48170	1	12	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/6/2024	Rough Seas: The Edmund Fitzgerald	American House of Bloomfield	American House of Bloomfield	Bloomfield Hills	Oakland	48302	1	2	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/6/2024	People of the Three Fires	Bates Elementary	Woodhaven-Browstown School District	Woodhaven	Wayne	48183	3	84	Interpretive presentation about technologies used by indigenous peoples
11/7/2024	Shells, Scales and Pollywog Tails	Brighton District Library	Brighton District Library	Brighton	Livingston	48116	1	26	Participants learned about the adaptations of reptiles and amphibians through a story, a puppet show, dramatic play, songs, animal artifacts and live animals
11/8/2024	Rough Seas: The Edmund Fitzgerald	Walterwood 12 Oaks	Walterwood 12 Oaks	Novi	Oakland	48377	1	9	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/9/2024	Search for Bigfoot Hike	River Rouge Trail	Canton Leisure Services	Canton	Wayne	48188	2	22	Participants searched for Bigfoot and found him
11/9/2024	Second Saturdays STEM Day	The War Memorial	The War Memorial	Grosse Point Farms	Wayne	48236	2	119	Participants interacted with animal furs and viewed taxidermy of mammals of southeast Michigan and learned about the Metroparks
11/12/2024	The French and the Fur Trade	Bates Elementary	Woodhaven-Browstown School District	Woodhaven	Wayne	48183	3	81	First person interpretation about French and the Fur Trade
11/12/2024	French & Fur Trade	Canton Historical Society	Canton Historical Society	Canton	Wayne	48188	1	26	First person interpretation about French and the Fur Trade
11/12/2024	Rough Seas: The Edmund Fitzgerald	StoryPoint of Clinton Township	StoryPoint of Clinton Township	Clinton Twp	Macomb	48038	1	6	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/13/2024	Rough Seas: The Edmund Fitzgerald	Pomeroy of Rochester Hills	Pomeroy of Rochester Hills	Rochester Hills	Oakland	48309	1	12	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/13/2024	Rough Seas: The Edmund Fitzgerald	The Avalon of Auburn Hills	The Avalon of Auburn Hills	Auburn Hills	Oakland	48326	1	23	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/14/2024	Detroit: The Arsenal of Democracy	Knox Presbyterian Church Seniors	Knox Presbyterian Church Seniors	Harrison Twp	Macomb	48045	1	22	Interpretive presentation about Detroit's role as a manufacturing center during World War II.
11/15/2024	Michigan Mammals	Bennie Elementary	Allen Park Public Schools	Allen Park	Wayne	48101	3	82	Animals of Michigan presentation with biofacts
11/16/2024	Creatures of the Night	Grosse Ile Nature Conservancy	Grosse Ile Nature Conservancy	Grosse Ile Township	Wayne	48138	1	22	Nocturnal Animals presentation.
11/16/2024	Search for Bigfoot Hike	River Rouge Trail	Canton Leisure Services	Canton	Wayne	48188	2	24	Participants searched for Bigfoot and found him
11/18/2024	Rough Seas: The Edmund Fitzgerald	Cedarbrook of Rochester	Cedarbrook of Rochester	Rochester	Oakland	48307	1	25	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/18/2024	Rough Seas: The Edmund Fitzgerald	Cedarbrook of Rochester	Cedarbrook of Rochester	Rochester	Oakland	48307	1	20	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/18/2024	Outstanding Owls	Holy Name Catholic School	Holy Name Catholic School	Birmingham	Oakland	48009	1	24	Owl adaptations through a book, song, puppet show, hands-on movement activities and other biofacts.
11/19/2024	Rough Seas: The Edmund Fitzgerald	Auburn Hills Seniors	Auburn Hills Seniors	Auburn Hills	Oakland	48326	1	10	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/19/2024	Shadow Puppets, light and shadow	Cooke STEM Academy	Detroit Public Schools	Detroit	Wayne	48223	1	45	Hands-on STEM presentation
11/20/2024	Crawling Cuties	Ferndale Early Childhood Center	Ferndale Early Childhood Center	Ferndale	Oakland	48220	2	34	Learning about insects through live bugs, a book, a puppet show, bio-facts, and pretend play.
11/21/2024	Rough Seas: The Edmund Fitzgerald	Cedarbrook of Bloomfield	Cedarbrook of Bloomfield	Bloomfield Hills	Oakland	48034	1	17	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/21/2024	Rough Seas: The Edmund Fitzgerald	Cedarbrook of Bloomfield	Cedarbrook of Bloomfield	Bloomfield Hills	Oakland	48034	1	27	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/21/2024	Rough Seas: The Edmund Fitzgerald	MORE Macomb Seniors	Macomb Community College	Clinton Township	Macomb	48038	2	97	Interpretive presentation and slideshow for seniors about the Edmund Fitzgerald.
11/21/2024	Life When It's Snowy	Pinewood Elementary	Warren Consolidated Schools	Warren	Macomb	48088	2	49	Winter animal adaptations through a book, song, puppet show, animal pelts, other biofacts and hands-on activities
11/22/2024	The French and the Fur Trade	Arno Elementary	Allen Park Public Schools	Allen Park	Wayne	48101	3	93	First person interpretation about French and the Fur Trade
11/22/2024	French and the Fur Trade	Southwest Elementary	Howell Public Schools	Howell	Livingston	48843	3	77	Cultural history program, first-person interpretation, the life of the Voyageur and the Fur Trade era
11/26/2024	Crawling Cuties	Ferndale Early Childhood Center	Ferndale Early Childhood Center	Ferndale	Oakland	48220	4	57	Learning about insects through live bugs, a book, a puppet show, bio-facts, and pretend play.
								2332	

PROGRAMMING

Below highlights the programming hours held at each of the Interpretive Centers as well as programming conducted by the Community Outreach Interpretive staff.

School Programming at Interpretive Center

Number of school programs hours: 71

Number of students: 2,093 students

Public Programming

Number of programs hours: 85

Number of participants: 1,522 participants

Out of Park Programming

Number of programs hours: 1

Number of participants: 30 participants

Senior Programs:

Number of program hours: 18

Number of participants: 358 participants

Scout Programs:

Number of programs hours: 13

Number of participants: 391 participants

Outreach Programming

School Programs

Number of school programs hours: 65

Number of students per hour: 1,603

Events

Number of event hours: 14

Number of participants: 1,318

TOTAL Programs Hours: 267

TOTAL Participants: 7,315



8th grade students participated in a schoolyard exploration activity.



Students participated in 4 different science experiments with a Halloween theme.

GRANTS

Grants Ongoing

1. Russell Family Foundation: \$46,100, Supplemental Science: Training Teachers to Use Experiential Outdoor Investigations to Generate Student Learning and Enthusiasm for Science

The Supplemental Science project is an outflow of the Supplemental Science Lessons project and is created to help teachers integrate experiential learning techniques that follow the NGSS into the classroom while sparking curiosity and excitement in their students. It meets the demand for Supplemental Science Lessons by providing teachers with no-cost training, outdoor experiences, and the tools necessary to integrate lessons into their science curriculum through a series of five workshops. Part of the project also involves the creation of “Investigation Boxes” that will include lessons and the materials needed to conduct the lessons in their classrooms or schoolyard.

2. NOAA – BWET: \$77,610 Science and Stewardship in the Heart of the Great Lakes

The primary goal of the project is to develop environmentally minded middle school students that have the knowledge and inclination to be stewards of their local watershed and recognize its place in the Great Lakes watershed. Under this goal, emerges two subgoals of the project:

- To develop in MCCSD middle school students, a lifelong connection to the Great Lakes, an understanding of the many roles and responsibilities each person has in stewardship of local and global environments, and how the practices of science can empower an understanding of and solve complex environmental challenges such as climate change.
- To develop in middle school teachers at MCCSD and across southeast Michigan, the knowledge and confidence about Great Lakes watersheds, climate change science, and incorporating MWEES to support authentic student engagement.

3. PNC \$10,000, 2024 Science Discovery Programs for Students and Teachers

The project will offer early childhood teachers engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs. This grant will also provide teacher training.

4. Young Foundation: \$2,500, Growing Excitement for Science in Early Learners

The project provides early childhood teachers with engaging science-based education programs at schools where at least half of the children are eligible for the National School Lunch Program, with a focus on Oakland County. Programs will leave children with positive science experiences and give teachers programs that integrate into their curriculum needs.





To: Board of Commissioners
From: Artina Carter, Chief of Diversity, Equity and Inclusion
Subject: Report – DEI Monthly Update
Date: December 3, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file the December 2024 DEI report as recommended by Chief of Diversity, Equity and Inclusion Artina Carter and staff.

Attachment: DEI Report



HURON-CLINTON METROPARKS

DEI MONTHLY REPORT

December 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114

[METROPARKS.COM](https://www.metroparks.com)



LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
- Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress
- Increase engagement with Metroparks services
- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

STRATEGIC PLAN

WHAT GOAL & OBJECTIVE DOES THIS MEET?

Listen & Connect

- Create listening opportunities that help the Metroparks understand resident needs
 - Analyzed seasonal employee survey data for the Board
- Increase transparency and accountability for progress against goals and objectives through master and department plans that benchmark and measure progress.
 - Met with Planning department to discuss ADA Transition Plan annual report.
 - Revamping ADA training in order to integrate it into the Learning Management System (LMS).

Maintain & Invest

- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision.
 - Analyzed seasonal employee survey data and Southern District recruitment data to develop 2025 recruitment strategies.
 - 2024 Southern district seasonal recruitment data to develop 2025 strategies.
 - Developing Eastern district seasonal recruitment strategies with Eastern district staff.
- Climate Action Plan (CAP); subcommittees meetings (subcommittees include)
 - Finance (Artina)
 - Education (Maria and Shelby)
 - Hosted lunch and learn about [Chasing Time film](#). This documentary is available to the public to watch for free through December 6th.

DEI DEPARTMENT

MISCELLANEOUS

- Attended the Michigan Alliance for Cultural Accessibility (MACA) meeting.
- Revamping ADA training to integrate it into the Learning Management System (LMS).
- Hosted a pre-speaker series meeting with Eric Ward.

CROSS-DEPARTMENT COLLABORATIONS

- Thank you to Jim O'Brien for the tour of accessibility improvements at Kensington.
- Maria participated in career panel for Cody Rouge Community Action Alliance Storm Water Specialist Program.
- Active participation on the Recreation Program Committee
- Active participation on Climate Action Committees
 - Steering committee
 - Finance
 - Education and Engagement
 - Preservation and Conservation of Natural Resources
- Participated on Interview panel for Buyer
- Hosted a Southern District (SD) recruitment strategy meeting with the SD recruitment team
- Participated in the *State of Education and Talent* webinar hosted by the Detroit Regional Chamber Foundation
- Attended and Presented at the November Operations meeting on:
 - ADA regulation updates
 - Metroparks ADA Compliance Team
- Attended Data Team report meeting
- Reviewed the film *Chasing Time* for the CAP Education Team

DEI DEPARTMENT

COMMUNITY COLLABORATIONS

- Met with Howell Library and Livingston Diversity Council to discuss 2025 event.
- Re-connected with Black to the Land to discuss organizational activities at the parks.
- Outreach to Southern district 2024 job fair partners to begin planning for 2025 recruitment.

SPECIAL ANNOUNCEMENT!!

TOP 100 DEI TEAM AWARD
AWARD WINNER

**HURON-
CLINTON
METROPARKS**



[HTTPS://WWW.ONCONFERENCES.COM/AWARDS](https://www.onconferences.com/awards)

COMING EVENTS



DEI SPEAKER SERIES

Featuring: Eric K. Ward
Topic: Anti-Semitism



Date/Time: Thursday, December 12th at 11 am

Zoom: <https://metroparks.zoom.us/j/83053268394>

Passcode: 374003

Eric K. Ward is a civil rights leader and racial justice activist. Over the past decade, Eric K. Ward has emerged as a stalwart national leader in the fight against authoritarianism and organized racism, including antisemitism. As the Executive Vice President of Race Forward, he works to dismantle systemic racism and promote racial equity in all facets of society. His cofounding of #CultureGuard seeks to encourage subculture communities to reclaim their narratives and counter harmful stereotypes through grassroots activism and cultural engagement.





**HURON-CLINTON METROPOLITAN
AUTHORITY**

To: Board of Commissioners
From: Katie Carlisle, Chief of Natural Resources and Regulatory Compliance
Subject: Natural Resources Monthly Report
Date: December 5, 2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file December 2024 Natural Resources Report as recommended by Chief of Natural Resources and Regulatory Compliance, Katie Carlisle, and staff.

LISTEN & CONNECT

- Create listening opportunities that help the Metroparks understand resident needs
- Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming
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- Increase access to Metroparks services for underserved communities with customized programming

MAINTAIN & INVEST

- Develop a formal partnership strategy using collective impact to amplify our resources and investments in Southeast Michigan and beyond
- Research opportunities for investment in capital projects
- Increase revenue from philanthropic and public sector sources
- Study revenue opportunities across current and new programs
- Build a portfolio of new services for hard to reach and underserved residents
- Create a talent strategy to attract and retain the intellectual and human capital needed to achieve the vision

CONSERVE & STEWARD

- Create a resiliency plan for built and natural environment by December of 2023
- Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

DESCRIPTION

Listen & Connect

Increase access to Metroparks services for Wayne County and City of Detroit with a physical presence and customized programming

- Natural Resources staff has been working with City of Detroit General Services Department and Friends of Rouge Park to assist with natural resources work throughout the park system. Invasive shrub and vine management at Palmer Park, and phragmites treatment at Rouge Park, Palmer Park, Chandler Park, and Stein Parks are complete.

Increase transparency and accountability for progress against goals and objectives through master and departmental plans that benchmark and measure progress

- We are drafting a Tree Standards and Site Restoration Plan, which will be used collaboratively between operations and other departments on projects throughout the park system. This document also helps achieve several Climate Action Goals.

Conserve & Steward

Increase outdoor education opportunities with a focus of skill building for more effective and durable environmental stewardship

- Natural Areas Crew hosts monthly volunteer workdays that are open to the public. At these workdays, volunteers learn about invasive species, the importance of managing them, and some best practices for taking care of their landscape.



NATURAL RESOURCES MONTHLY REPORT

DECEMBER 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)

SYSTEM-WIDE

ADMINISTRATIVE & COMPLIANCE

- Natural Areas Crew completed Stewardship work in 120 acres in November, for a total of 1460 acres so far in 2024. November work included seed collection, and removal of invasive shrubs and vines.
- Fall/winter mow operations in natural areas and annual mow areas is underway. Work is completed by NR Staff and Maintenance staff throughout the park system.
- Annual Universal Waste pick-up in all districts coordinated and scheduled with US Ecology and Park Operations.
- Staff participated in internal and external projects and groups, including Clinton River Area of Concern: Public Advisory Council, CAP Carbon Emissions Study, SEMCOG GREEN Subcommittee: Tree Canopy, Michigan Natural Shoreline Partnership Contractors committee.



Figure 1: Natural Resources Crew identifies and removes hazardous trees adjacent to high traffic areas, like this white oak at West Boat Launch, Kensington Metropark. This tree was mostly hollow and next to the park road, NRC member Peter Smith for scale.

SOUTHERN DISTRICT

LOWER HURON METROPARK

- Natural Areas Crew chemically treated invasive shrubs, vines, and trees throughout the park.

OAKWOODS METROPARK

- Natural Areas Crew cut and treated invasive shrubs along grassland edges and Asiatic bittersweet in Nature Center Woodland.
- Natural Resources Crew responded to and removed a hazardous tree at the Oakwoods Nature Center.
- Maintenance staff began fall mowing of several fields throughout the park.

LAKE ERIE METROPARK

- Natural Areas Crew removed invasive shrubs and vines in follow-up to a spring prescribed burn.



Figure 2: Natural Areas Crew controls invasive shrubs, like autumn olive, by cutting the shrub down and applying a spot of herbicide to the stump. Brush is often dispersed to break down over the winter.

WESTERN DISTRICT

INDIAN SPRINGS METROPARK

- Invasive plant management included treatment of autumn olive, buckthorn, and Asiatic bittersweet by Natural Areas Crew.

KENSINGTON METROPARK

- Natural Resources Crew completed hazardous tree removal throughout Kensington Golf Course and high traffic areas throughout the park.

HURON MEADOWS METROPARK

- Natural Areas Crew hosted a public volunteer day to celebrate National Hiking Day. Volunteers hiked rustic trails and cut autumn olive throughout the woodland.



Figure 3: Bria, NAC Volunteer Coordinator, teaches a group of volunteers at Huron Meadows Metropark about invasive shrubs. Natural Areas Crew typically leads one public workday per month in addition to private workdays for corporate groups and organizations.

EASTERN DISTRICT

STONY CREEK METROPARK

- Staff assessed grasslands and oak savannas for shrub mowing and for potentially moving from annual mow to restored natural areas.
- Natural Areas Crew managed invasive shrubs and vines throughout the Tollbooth Prairie.

WOLCOTT MILL METROPARK

- Staff surveyed restoration grasslands through the park to determine next steps in maintenance and restoration.



Figure 4: At Wolcott Mill Metropark, several farm fields were converted to grasslands ten years ago in order to infiltrate water and improve water quality in the North Branch of the Clinton River. Staff area assessing the success of the restoration projects and planning next steps for improving and maintaining the land.

WHAT'S NEXT?

SYSTEM-WIDE

- Drafting Tree Standards and Site Restoration Plan, with assistance from Climate Action subcommittee.
- Planning for future prescribed burns, including spring 2025.
- Working with park operations staff to draft updates to the Mow Plan.
- Universal Waste Pick-up in all districts.
- Finalizing Hearing Conservation Program.

EASTERN DISTRICT

- Removal of dead cottonwood trees around Lake St. Clair nature center that pose safety risk to park users, which will be completed by Natural Resources Crew.
- A prescribed burn will be completed at Stony Creek around Inwood Trails with the goal of removing the biomass of phragmites that was treated over the summer.

WESTERN DISTRICT

- Natural Resources Crew will continue hazardous tree removals throughout Hudson Mills Metropark, including the golf course and kayak launch.
- Planning for canopy thinning in remnant habitats, such as prairies and fens.

SOUTHERN DISTRICT

- A prescribed burn is planned at Lake Erie Golf Course with the goal of removing phragmites near the starter building.



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Jay Bibby, Interim Chief of Planning and Development
Project Title: Planning and Development Department Monthly Update
Date: December 12, 2024

Action Requested: Receive and file

That the Board of Commissioners receive and file the Planning & Development Department Monthly Update as recommended by Interim Chief of Planning and Development Jay Bibby and staff.

Executive Summary

The following are highlights of the activities of the Planning & Development Dept for December 2024:

Project/Initiative Implementation

- ADA Transition Plan annual report to be completed for 2024 activities including \$70,000 in ADA Door Improvements system-wide as requested by P&D and DEI departments currently out for bid by Purchasing Dept. *Supports Strategic Plan Goal: Maintain & Invest.*
- Planning and Development staff meeting with Harrison Twp. regarding North Marina Improvements and the North Marina Restroom upgrades for a proposed joint site plan submittal for both projects. *Supports Strategic Plan Goal: Maintain & Invest.*
- Planning and Development staff will begin preparing RFP for Regional Community Survey set for bid in early 2025.
- Compost Pilot Project with site improvements at Kensington and public outreach at Wolcott Mill Farm Center. *Supports Strategic Plan Goal: Listen & Connect.*

Grant Applications

- EGLE Watershed Council Grants to support rain garden programs through Community Outreach Interpretive Services. *Supports Strategic Plan Goal: Listen & Connect, and Maintain & Invest.*
- EGLE- DAM Risk Reduction Program to support Phase 1 repairs to upper and lower dams at Stony Creek Metropark. *Supports Strategic Plan Goal: Maintain & Invest.*

Attachment: Planning & Development Department Monthly Update which includes Monthly Grant Updates



PLANNING AND DEVELOPMENT MONTHLY REPORT

December 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48114



[METROPARKS.COM](https://www.metroparks.com)

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OTHER DEPARTMENT INPUT KEY	
	Natural Resources and Regulatory Compliance
	Planning and Development
	Diversity, Equity and Inclusion
	Interpretive Services and Community Outreach
	Engineering

SYSTEM-WIDE

Restoration – Linear feet or acreage of project impact for shoreline protected or restored, wetlands protected or restored, floodplain protected or mitigated

Invasive Species Management – Linear feet or acreage of project impact treating invasive species

Habitat and Wildlife Protected – Linear feet or acreage of project impact for fish habitat, fish barriers removed or bypassed, species moved or avoided

Partnerships – Outside agency funding sources (total cost/sharing percentage)

Volunteers – Total number of volunteers/workdays

Grant/Foundation Funding – Total funding/match

Visitor Counts – Total number of visitors weekend/weekday

Best practices education – Project emphasizes educational and interpretational opportunities

Estimated cost – Total estimated or actual cost of project

Accessibility – Determine if facility or programs designed for accessibility (A) or if barriers (B) exist based on ADA checklist

Staff time – Total number of staff hours estimated

Administrative

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
SYSTEM-WIDE	Planning and Development monthly reports	Report		Monthly	Report assembly, grant monthly updates
	Tollbooth scanning reports	Report		Seasonally	Collaborated with several departments to put together Annual Visitation Report and Presentation
	Foundation administrative tasks	Various		Ongoing	Administrative tasks
	Sign request processing/signage transition plans	Infrastructure/ Small Facilities		Ongoing	Administrative tasks – Updating Sign Manual, will be updating signage at Indian Springs and Bob White Trail at Lower Huron. Also updating Lower Huron Road Wayfinding signage. Funding for 2025 entry and facility signage.
	CAPRA Planning Ch. 3	Report		Ongoing	With new CAPRA standards the planning chapter is now #3
	Commemorative trees and benches	Various		Ongoing	Administrative tasks
	Grant Applications and Administration	Various		Ongoing	Lead multi-department effort to track and maintain grant associated tasks. Staff are drafting resources a grant plan for 2025-2030
	Assisting finance with single audit for FY2023	Various	Finance	August	Complete

SYSTEM-WIDE

HCMA Studies/Initiatives

Description	Dept. Input	Timing	Dec 2024 Actions
Mulch contract		Annually	Work is complete, estimating quantities for 2025 budget.
ADA Transition Plan		October 2024	ADA Transition Plan annual report is being developed including a request from P&D and DEI departments for additional 70,000 for ADA door improvements throughout the system.
Stormwater Management Plan	Various	Ongoing	Incorporated actions into Land Acquisition and Divesture Plan
Visitor count program	Various	Ongoing	Updating eco-counters to 4G.
Transit Access in Parks	Various	Ongoing	Marketing materials completed for Metroparks Express partnership with SMART & Harrison Twp
Climate Action Plan	Various	Ongoing	Janet is lead on waste/recycling, Jay is lead on Water Quality. Assisting with Transportation
ESRI ArcGIS Administration	Various	Ongoing	Working with IT on piloting asset management software

Grants/Fundraising

Description	Dept. Input	Timing	Dec 2024 Actions
DTE E-Fleet Program		Ongoing	Working on 2 rebates for Willow for \$8000

SYSTEM-WIDE

Project Implementation/Oversight

Description	Dept. Input	Timing	Dec 2024 Actions
Recycling Bins	Various	2024	New stickers for blue recycling bins are in and distributed. Bins will be cleaned and re-stickered during the fall and winter. New stickers replaced old stickers on dumpsters, and marketing is making dumpster wraps to cover some of the larger existing stickers.
Metroparks Trail Connectors	Various	Ongoing	Developed funding and implementation plan and shared with HWPI
MISGP Spotted Lanternfly Survey at IS, Ken, SC, & Wol		Ongoing	Project underway
Livingston Co. Trail Connectors – Engineering Design	Various	Through 2026	Hired PEA in 2024 to start TAP application for implementation. We have until August 2026 to secure construction funding, in order to use the funding we have secured for engineering. Meeting with MDOT TAP Grant Administrator
Early Learner Education Programming		Ongoing	Program complete; final reporting underway
GOAL Education Programming		Ongoing	Preparing final reports to foundations
Next Cycle Composting		Ongoing	Planning received a \$5000 grant for completing the technical support. This will help with composting efforts system wide. Kensington Farm Center and Wolcott Farm Center staff are also leading this effort, as the pilot is focused at KFC and WFC.

SOUTHERN DISTRICT



SOUTHERN DISTRICT

Grants/Fundraising

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
Wil	Willow Big Bend Fishing Area Renovation	Large Facilities		Ongoing	Design underway.
LE	Fish cleaning station	Small Facilities	Ops, Eng, Maint	2026	Developed site plan for project – will hold off due to budget constraints. Likely a 2026 application.

Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
Wil	Acorn Knoll Disc Golf	Large Facility		2025	Project will be put together for a bid package in 2025..
LHu	2020 LWCF - Walnut Grove Campground	Documentation	Various	To be completed by 6/30/25	Design phase underway – administrative site plan approval through Van Buren Twp.
LHu	2020 LWCF - Off-Leash Dog Area	Documentation	Various	To be completed by 6/30/25	Design phase underway soon – signs being designed and ordered. This also kicked off an effort to order and install new road wayfinding signs throughout the park.
Oak	NOAA Dam Removal Feasibility Study	Large Facilities		2024	Feasibility study is in first draft phase with economic impact analysis. Property boundary survey underway soon, next community meeting will be March 6 th .
	2021 TF- Cherry Island Trail Improvements	Large Facilities		Extended project deadline 2025	DNR approved scope change to the large box culvert option. The project will be re-designed, re-permitted, and re-bid.
	2021 GLRI-EPA Nonpoint Source Grant	Large Facilities		Through 2025	Green infrastructure work complete, and partnership ongoing with Wyandot of Anderdon Nations. NR will present 2025-2030 Grant opportunities aligned with Six Points restoration work cont'd.

SOUTHERN DISTRICT

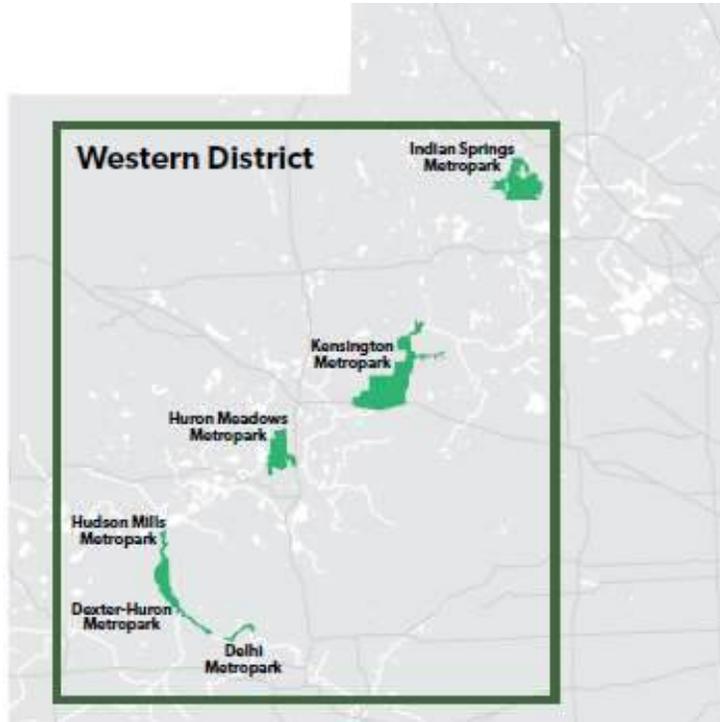
Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
LEF	Hike-Bike Trail / Great Lakes Way Trail	Plan	Various	2026	Will likely be submitting under LWCF in 2026
LH	Adaptive Ballfield Concept Plan	Plan		2025+	Conceptual planning process phase on hold

HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
LEF	Marina building study	Large Facilities		2026	Included as a potential long-term waterways grant project in 5-Year Rec Plan
	Wayne County GIS property assessment for stormwater management	Large Facilities		2024	The land acquisition and divesture plan was approved, project report sent in. Parcels prioritized in Wayne County for further restoration study.

WESTERN DISTRICT



WESTERN DISTRICT

Administrative

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
Del	Border-to-Border trail design and construction	Large Facilities		Ongoing	Kiosks installed for B2B kiosks at HMI and Dexter-Huron!
	Livingston County Parks and Open Space Advisory Committee	Partnership		Ongoing	Attendance at regular POSAC meetings
	Friends of the Lakelands Trail Steering Committee	Partnership		Ongoing	Represent HCMA as a participating steering committee member that meet monthly
IS	Revamping trail signage at Indian Springs	Planning		Ongoing	Planning is underway, met with staff in October

Grants/Fundraising

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2024 Actions
Del	Launch/Take-out Renovation	Large Facilities		2025	Staff time	PSB documents need to be approved by the DNR

WESTERN DISTRICT

Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
DHu	2020 TF – Dex-Huron Accessible Launch	Large Facilities		2025	Finalizing contract documents with contractor
Ken	Impact 100 – Seeding a Green Future	Plan		Ongoing	Helping teachers to prepare science lab to house hydroponic equipment
ISp	CE Headwaters Restoration	Partnership		Ongoing	Late summer invasive species removal
HMI	Donor-initiated Pickleball courts	Large Facilities		Summer 2025	Planning submitting zoning application permit coinciding with Engineering working on construction plans for bidding in 2025.

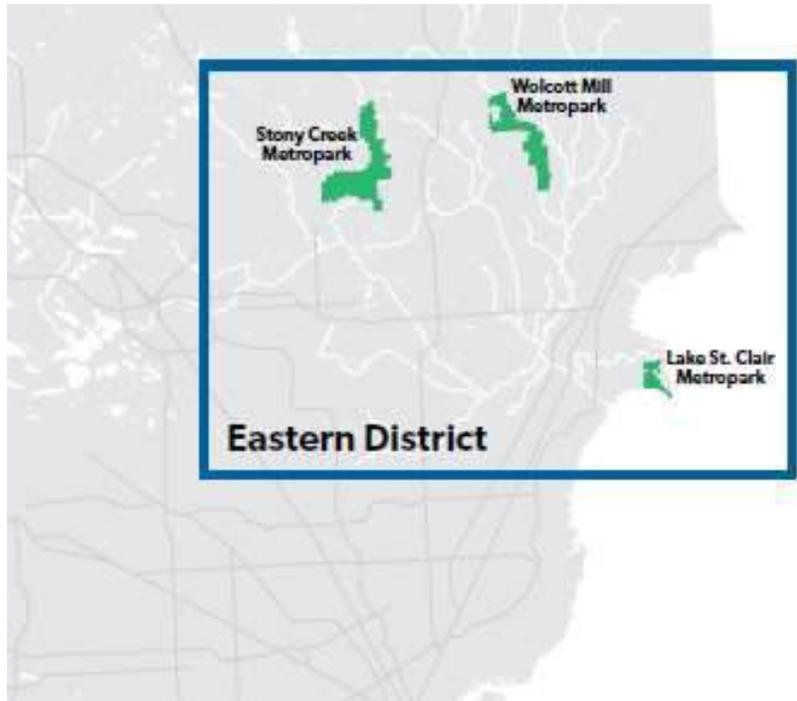
Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2024 Actions
IS	New playground for 5-12 year olds	Small Facility	Various	June 2024	Staff time	Final inspections of site repairs satisfactorily completed. Project ready for close out.

HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2024 Actions
HMI	Northwest Passage Feasibility Study Review	Plan	Various	Ongoing	Staff time	Discussed at kick-off meeting with non-motorized trail gap feasibility study to be considered as a connector trail
Ken	Equestrian Staging and Group Camp Improvements	Large Facilities	Various	2025	Staff time	Reviewed Equestrian Group comments and will proceed with park-wide evaluation of equestrian facilities. Staff meeting this month to discuss conceptual plans for group camp improvements in 2025.

EASTERN DISTRICT



EASTERN DISTRICT

Administrative

	Description	Dept. Input	Timing	Dec 2024 Actions
	LSCNC Feasibility Study	Various	Ongoing	RFP is being advertised for LSCNC Feasibility Study

Grants/Fundraising

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
LSC	EGLE High Water Grant: Greening the Parking Lot	Large Facilities		June 2025	In design, Planning dept. checking with EGLE for project extension to align with other upcoming LSC construction projects.
	DNR Waterways Grant: Engineering for LSC North Marina	Large Facilities	Various	2024	Design Underway, quarterly report submitted
	NOAA B-Wet	Interpretive programming		Feb 29, 2024	Grant agreement executed
	LWCF grant for Bathhouse Renovation	Large Facilities	Various	2024	Final scoring results over 300 should be recommended for funding this month by DNR.
SC	Phragmites grant from Great Lakes Commission	NR	NR	2024/2025	Received grant for \$50,250 to control phragmites at Inwood Trails

Project Implementation/Oversight

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
LSC	Transit Planning for Access to LSC	Large Facilities		Ongoing	Met with SMART and they can no longer commit to opening it up year round, and have instead proposed partnership with Harrison Twp to increase ridership
LSC	'23 TF Daysail Area Trail	Small Facilities		March, 1 2027	Project agreement executed. Design underway.

EASTERN DISTRICT

Project Implementation/Oversight, Cont.

	Description	Action Type	Dept. Input	Timing	Implementation Indicator	Dec 2024 Actions
SC	2022 LWCF Stony Creek Reflection Trail Accessible Trail Development	Small Facilities		Through 2026	Staff time	Design and permitting underway. Comments sent on prelim design
LSC	2022 LWCF- West Boardwalk Accessibility Improvements	Large Facilities		6/30/2026	Staff time	Project agreement finalized

HCMA Studies/Initiatives

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
	Art in the Park	Small Facilities		2025	Discussed 2025 plan for exploring unique, artistic attractions.

Facility Concept Planning

	Description	Action Type	Dept. Input	Timing	Dec 2024 Actions
SC	Eastwood Beach and Landing Trail Connection	Plan		2024+	Study link between the Landing and Eastwood beach along lakeshore
	Small playground renovations	Small Facilities	Ops, Maint	2025	Playground styles have been refined, discussed surfacing. Tim is putting together plans to put out to bid in early 2025.

WHAT'S NEXT?

	Description	Action Type
SYSTEM WIDE	Community Survey RFP for 5-Year Recreation Plan	Staff/consultants
	Metroparks Connectors – planning for funding	Staff/consultants
	CAPRA Chapter 3	Staff
	Transit Access Evaluation	Staff
	Climate Action Plan Implementation	Staff
	ADA Transition Plan Annual Report	Staff
EASTERN DISTRICT	Compost Pilot Project	Staff
	DZS and HCMA Strategic Partnership Plan	Staff
WESTERN DISTRICT	PEA starting TAP application to submit in June 2025 Pickleball courts at Hudson Mills put out to bid in early 2025	Staff/consultants
SOUTHERN DISTRICT	NOAA Dam Feasibility Study Open House #2 Acorn Knoll Disc Golf Course Bid Package	Staff time



Grant Updates - December 2024

In Progress

Grant program		LB/MN	Project/Park	Amount	Match	Due Date	Applicant	Notes
EGL E Watershed Council Grants		MN	LE & Detroit area	~\$30,000	-	12/4/2024	HCMA	Rain Garden program through Community Outreach Interpretive Services
EGL E - Dam Risk Reduction Program		MN	SC - Stony Creek Lake dams	~\$2,700,000	10%	1/31/2025	HCMA	Preproposal due Dec.6; Phase 1 repairs to upper & lower dams
Geico Philanthropic Foundation		LB	GOAL		-	12/31/2024	MF	Science Programs
RCWJ Foundation/Metroparks Connectors		LB	Trail Connectors/SEMTAT	TBD	TBD	TBD	MF	Preliminary engineering complete for Gaps 1 & 5

Grant Applications Awaiting Response

Grant program	Project #	LB/MN	Project/Park	Request	Match	Submitted	Applicant	Notes
MDNR LWCF		MN	LSC N. Marina Bathhouse Renov.	\$500,000	\$500,000	3/26/2024	HCMA	Ranked 4th in scoring among 18 grant applications received by DNR
USDOT ATIP		MN	LH Connection to I-275 Metro Trail	\$168,000	\$42,000	7/17/2024	HCMA	Project will support engineering design of the connector; award notice late '25/early '26
NFWF- SE Michigan Resilience Fund		LB	Washago	\$400,000	-	10/1/2024	HCMA	For weir installation, habitat restoration, and trail realignment
DTE/DNR Tree Planting Grant		LB	LE	\$4,000	\$4,500	10/25/2024	HCMA	25 balled and burlapped trees to support LE
Wildflower Association of Michigan		LB	LSC Pollinator Garden	\$800	-	12/1/2024	MF	Bird & Butterfly garden at LSC

Grant Administration

Grant program	Project #	Mgmt	Park/Project	Award Amt	Match	Deadline	Applicant	Updates
Impact 100 - Oakland Co. '18		MN/PB	KFC Seeding Green Future	\$90,000	-	-	MF	Remaining funds to be spent fall 2024 on science equipment & school garden supplies
LWCF '20	50621.500	MN/JK	LH Walnut Grove Campground	\$300,000	\$150,000	6/30/2025	HCMA	Design completed by end of 2024
MNRTF '20	50821.221	MN/JK	DxH Accessible Launch	\$192,700	\$192,800	5/30/2025	HMCA	Contractor pre-construction meeting
DNR TF '21	51222.244	MN/AC	LE Cherry Island Trail	\$300,000	\$192,500	1/31/2025	HCMA	Will redesign with pre-cast box culvert; engineering to begin redesign in summer '25
GLRI-EPA Nonpoint Source	51222.247	MN	LE Green Infrastructure & Six Points	\$483,500	-	4/30/2025	HCMA	Construction complete; invasives & seeding work extended through 2025
NOAA GLs Fish Habitat Restoration	51123.117	MN/MH	Flat Rock Dam Removal Feasibility	\$745,000	\$25,000	9/30/2025	GLFC	Preparing for March public meeting; feasibility draft nearing completion
DNR TF '22	50522.130	MN/RW	DEL Take-out Renovation	\$300,000	\$302,600	8/31/2025	HCMA	EGL E & DNR Natural Rivers permits received; plan to submit plans to DNR soon
Fed. Community Project via DOT		MN/JB	Liv. Co. Connector Trails Design	\$900,000	-	9/30/2026	HCMA	Contractor working on engineering design; will be seeking TAP grant for construction
Mi Invasive Species Grant Program	90023.1172	MN/TM	IS-KEN-SC-WOL - spotted lanternfly	\$30,000	-	4/30/2026	HCMA	No evidence of SLF; surveying found new tree-of heaven stands which are being treated
mParks/PlayCore		MN	KEN Outdoor Fitness Stations	\$5,104	\$8,336	12/31/2024	HCMA	Installation complete with minor tweaks needed; marketing to promote
MDNR Trust Fund		MN	Wil - Fishing Platform	\$300,000	\$462,000	10/31/2026	HCMA	Project agreement executed by DNR
Russell Family Foundation	80624.1177	MN	Teacher Training Workshops	\$46,100	-	12/31/2025	MF	Science Learning Boxes being deployed; dates for 5 teacher workshops set for 2025
Great Lakes Commission	80924.1180	MN	SC - Phragmites Management Proj.	\$50,250	-	4/30/2026	HCMA	Glyphosate treatment complete; prescribed burn contracted for one unit
NOAA B-WET	90024.1184	MN	Watershed/Climate Education	\$77,610	-	9/30/2026	HCMA	Held 3 teacher workshops; planning activities with Mt. Clemens middle school
MCWCF		MN/CP	Police - Wearable Lights	\$5,000	-	12/31/2024	HCMA	Lights received & distributed to officers; reimbursement paperwork submitted
Anonymous Foundation		MN	GOAL	\$10,000	-	7/30/2025	MF	Have begun to register and hold GOAL programs
CFSEM - General Grant Program		MN	Swim Program	\$77,320	-	9/30/2025	HCMA	Swim programming in Dearborn Hts and expanded lifeguard certification courses
Young Foundation		MN/JM	WDMLC - Preschool Programs	\$2,500	-	8/1/2025	MF	Beginning program registration for low-income schools in Oakland County
PNC Foundation		MN/JM	WDMLC - Preschool Programs	\$10,000	-	9/15/2025	MF	Planning programming and teacher training
TAP Grant		JB	SC 26-Mile Connector Trail	\$214,455	\$43,000	12/31/2021	Macomb Co	Liquidated damages letter sent to contractor
Ralph C. Wilson Jr. Foundation		JB	Southern District	\$2,682,755	-	6/15/2023	MF	Island Lake's grant will be extended through 2025
LWCF '20	506-21-501	LB	LH Off-Leash Dog Area	\$165,400	\$165,400	6/30/2025	HCMA	Ready for design; quarterly report submitted 8/27/24
NOAA/Great Lakes Commission		JB/TM	Lake Erie Shoreline Restoration	\$1,449,609	\$135,194	extended	HCMA	Signs have been paid for
Renew MI - DRFC		JB	DRFC	\$1,000,000	N/A	4/30/2022	HCMA	Fourth quarterly report submitted
LWCF 2022		LB	LSC West Boardwalk	\$500,000	\$500,000	6/30/2026	HCMA	Quarterly report submitted 8/27/24
LWCF 2022		LB	Stony Creek Reflection Trail	\$500,000	\$500,000	6/30/2026	HCMA	Design underway; quarterly report submitted 8/27/24
DNR Waterways		LB	North Marina - Engineering	\$294,000	\$306,000		HCMA	Design underway
State Appropriation		LB	North Marina - Construction	\$5,000,000	\$1,000,000	12/31/2025	HCMA	Design underway
EGL E High Water Infrastructure	50223.703	LB	LSC Parking lot	\$1,500,000	\$375,000	6/30/2025	HCMA	Design underway
LWCF'23		LB	LSC Daysail Area Trail	\$500,000	\$500,000	3/1/2027	HCMA	Project cost estimate is \$1,027,097; quarterly report submitted 8/27/24
FEMA grant		LB	LSC Electrical Grid	\$1,420,000	??	3 years	HCMA	On environmental review hold; through all other hurdles
NextCycle Michigan- I2P3 Accelerator Track		LB	Compost Pilot Project (KEN/WMill)	\$5,000	-	4/8/2025	HCMA	Next Cycle award needs to be spent within 6 months of off boarding meeting (11/8/24)
DTE Rebates for Willow		JB	EV Chargers at Golf Course and Park	\$8,000	-		HCMA	\$4000 approved at Golf Course, more documentation needed for Park Office
CDC Foundation		LB	Everyone in the Pool	\$50,000	\$0	4/12/2024	HCMA	CDC chose certain sites to support
EGL E Recycling Infrastructure	25*0684	LB	Kensington- Big Belly Recycling Bins	\$7,680	\$1,920	5/17/2024	HCMA	Received project agreement received 11/4/24; needs BOC approval
Harvest Grant		LB	Composting Pilot	\$5,000	-	11/1/2024	HCMA	Project agreement going to December 2024 board meeting



To: Board of Commissioners
From: Danielle Mauter, Chief of Marketing and Communications
Subject: November Marketing Report
Date: 12/1/2024

Action Requested: Motion to Receive and File

That the Board of Commissioners receive and file November 2024 Marketing Report as recommended by Chief of Marketing and Communications, Danielle Mauter, and staff.



HURON-CLINTON METROPARKS MARKETING REPORT

November 2024

Administrative Office
13000 High Ridge Drive
Brighton, MI 48814



[METROPARKS.COM](https://www.metroparks.com)

NOVEMBER 2024

November Campaigns

Annual Pass Campaign

November 1 marks the start of our sale period for 2025 Annual passes. Marketing staff spent October setting up that campaign. That \$30,000 campaign includes a goal of increasing annual pass sales by better targeting ads and messaging and pushing bulk sales to companies and organizations in our region.

The campaign includes:

- Press release went out November 1, A similar public email blast and social posts on all social channels followed this up.
- Digital display ads and video ads are being targeted throughout the five counties. Artwork will be segmented and targeted to three main audiences – familiar with us (previous website visitors), unfamiliar with us and Gen Z. These will run 11/5 – 12/26 and will highlight the sale price message.
 - New video commercials created internally this year to promote annual passes.
- Social media paid ads will run 11/5 – 12/26 highlighting the on sale message, targeted to three main audiences – familiar with us, unfamiliar with us and Gen Z. Will use a combination of vertical video ads and static ads. Will be placed on Facebook, Instagram and TikTok
- Email blasts will be sent to our subscribers on 11/1, the November newsletter, 12/2 (cyber Monday) and mid December. An email will also be sent to anyone who purchased a pass in 2023 or 2024 on 11/5.
- We will be running a paid partnership with Little Guide Detroit mom blog for a dedicated email blast and contest with their subscribers and followers
- Radio campaigns on WNIC 11/25 – 12/8 (Christmas music station played in many stores) , WHMI and 105.1 the Bounce.
- We are including a flyer about giving annual passes as gifts in all of the Metroparks Trail Challenge incentive mailings in November.
- We are running a sponsored content article in Crains online and then their print December Book edition targeted at the business community purchasing for their employees. <https://www.crainsdetroit.com/content-studio/support-employee-wellness-year-round-unique-low-cost-addition-they-will-actually>
- We are pitching sales to a list of strategic organizations www.metroparks.com/WELLNESS
- We are asking our partners and chambers we are members of to share the message of annual passes with their networks
- We have created two new pages on our website
 - 1. Is for the general public at www.metroparks.com/shop and will serve as a page in between our paid ads and the WebTrac purchase page to give information about Annual passes and trade up program.
 - 2. Is for the initiative around corporate sales at www.metroparks.com/WELLNESS (you'll notice it also linked in the new attached flyers). This is where any organization interested in purchasing large amounts for the purpose of employee health and wellness or others can be sent.

Since the campaign launched, we are seeing the following web traffic on these pages from campaign sources.

		Views	Total Users	Returning Users
<input checked="" type="checkbox"/>	Total	14,351 100% of total	12,528 100% of total	512 100% of total
<input checked="" type="checkbox"/>	1 cc / email	5,541	4,451	219
<input checked="" type="checkbox"/>	2 choozle / display	2,826	2,714	26
<input checked="" type="checkbox"/>	3 facebook / digital_ads	1,551	1,374	33
<input checked="" type="checkbox"/>	4 instagram / digital_ads	1,216	1,173	8
<input checked="" type="checkbox"/>	5 google / organic	801	575	94
<input type="checkbox"/>	6 (direct) / (none)	569	429	62
<input type="checkbox"/>	7 tiktok / digital_ads	529	522	0
<input type="checkbox"/>	8 choozle / olv	385	359	7
<input type="checkbox"/>	9 littleguide / mom_blogs	269	254	6
<input type="checkbox"/>	10 m.facebook.com / referral	142	128	4
<input type="checkbox"/>	11 ocm / mom_blogs	135	125	3
<input type="checkbox"/>	12 lm.facebook.com / referral	57	46	4
<input type="checkbox"/>	13 meta / digital_ads	49	41	11
<input type="checkbox"/>	14 bing / organic	45	33	6
<input type="checkbox"/>	15 l.facebook.com / referral	42	27	5

On the wellness annual pass page targeted at businesses and organizations is seeing the following initial traffic:

First user source / medium		Views	Total users	Returning users
<input checked="" type="checkbox"/>	Total	137 100% of total	119 100% of total	23 100% of total
<input checked="" type="checkbox"/>	1 crains / sponsored_content	33	29	2
<input checked="" type="checkbox"/>	2 cc / email	25	21	6
<input checked="" type="checkbox"/>	3 google / organic	21	20	7
<input checked="" type="checkbox"/>	4 (direct) / (none)	17	16	5
<input checked="" type="checkbox"/>	5 facebook / digital_ads	12	10	0
<input type="checkbox"/>	6 bing / organic	5	4	0
<input type="checkbox"/>	7 duckduckgo / organic	5	2	1
<input type="checkbox"/>	8 m.facebook.com / referral	4	4	0
<input type="checkbox"/>	9 choozle / display	3	3	0
<input type="checkbox"/>	10 l.facebook.com / referral	3	2	1
<input type="checkbox"/>	11 drupal.prod.crainsdetroit.com / referral	2	1	0
<input type="checkbox"/>	12 (not set)	1	1	0
<input type="checkbox"/>	13 business_pitching / email	1	1	0
<input type="checkbox"/>	14 choozle / olv	1	1	0
<input type="checkbox"/>	15 instagram / digital_ads	1	1	0

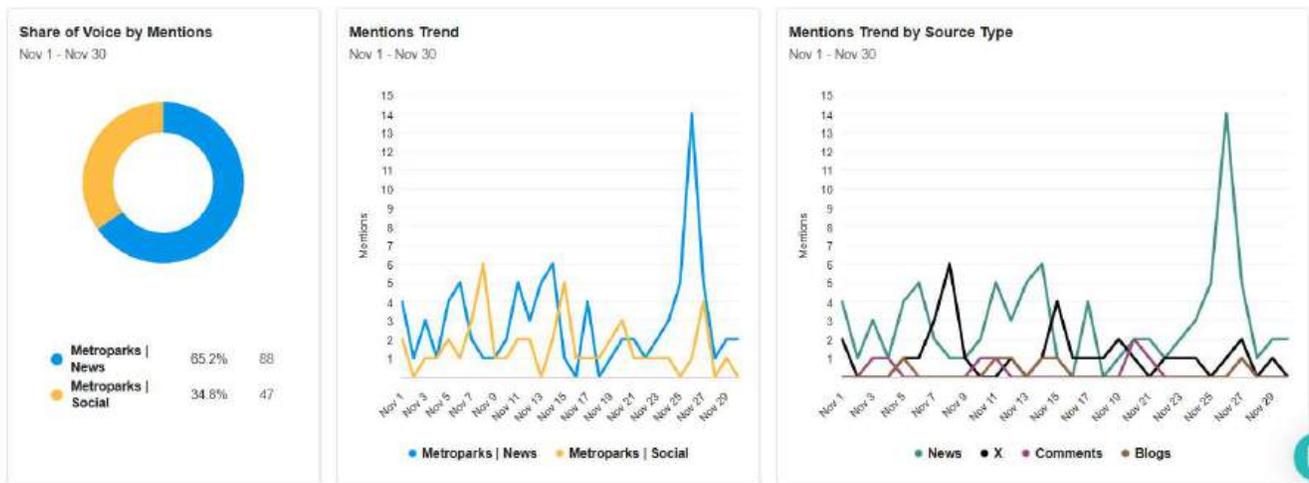
Holiday Programs Campaign

November and December we ran a campaign around Holiday programs. The goal is to drive registration of holiday programs. Out of the 7 holiday programs that took place in November, **194 of the total 195 total slots were filled**. We conclude that the campaign is off to a really solid start and can monitor through December as the campaign continues.

November Media

Here are some highlights of media coverage throughout the month of September:

In the Month of August, we were mentioned 135 times in the media with a potential news reach of 245million. Top news stories included mentions around pelican migration and Water Garden mention in Detroit Riverfront Conservancy coverage.







To: Board of Commissioners
 From: Mike Henkel, Chief of Engineering Services
 Project No: 506-24-506
 Project Title: Hike Bike Trail Reconstruction
 Project Type: Capital Improvement
 Location: Lower Huron Metropark, Wayne County
 Bids Received: November 26, 2024

Date: December 3, 2024

Action Requested: Motion to Approve

That the Board of Commissioners award Contract No. 506-24-506 to the low responsive, responsible bidder, T&M Asphalt Paving, Inc., in the amount of \$496,908.00 as recommended by Chief of Engineering Services Mike Henkel and Staff.

Fiscal Impact: At the March 14th, 2024 Board of Commissioners meeting approval was given for an additional \$3,421,000.00 for trail maintenance work above the 2024 budget. Currently, there is \$1,497,997.50 available, deducting the proposed project cost leaves a remaining balance of \$1,001,089.50 for future work.

Scope of Work: The project will reconstruct approximately (1.3 miles) of 10-foot-wide shared-use trail which includes crushing, shaping, asphalt surface placement, restoration, culvert replacements, and all incidental construction.

Background: Lower Huron has approximately 4.9 total miles of shared-use trails of which this project will reconstruct 1.3 miles. The Metroparks as a whole has approximately 65 miles of paved shared-use trails. The existing surface has deteriorated and needs to be reconstructed. The reconstruction will include necessary culvert replacements that cross the path. Additional paving projects for the other districts will be forthcoming.

	<u>Contractor</u>	<u>City</u>	<u>Amount</u>
1	T&M Asphalt Paving, Inc DEI <input type="checkbox"/> Local <input checked="" type="checkbox"/> Wage <input checked="" type="checkbox"/>	Milford	\$ 496,908.00
2	Al's Asphalt Paving Company DEI <input checked="" type="checkbox"/> Local <input checked="" type="checkbox"/> Wage <input checked="" type="checkbox"/>	Taylor	\$ 539,636.00
3	Asphalt Specialists, LLC DEI <input checked="" type="checkbox"/> Local <input checked="" type="checkbox"/> Wage <input type="checkbox"/>	Pontiac	\$ 591,232.00
4	All Star Power Excavation, LLC DEI <input checked="" type="checkbox"/> Local <input checked="" type="checkbox"/> Wage <input checked="" type="checkbox"/>	Gross Pointe Woods	\$ 597,911.00
5	R&R Asphalt, Inc.	Milford	\$ 662,635.00

		DEI	<input checked="" type="checkbox"/>	Local	<input checked="" type="checkbox"/>	Wage	<input checked="" type="checkbox"/>		
6	Anglin Civil, LLC							Livonia	\$ 669,989.98
		DEI	<input checked="" type="checkbox"/>	Local	<input checked="" type="checkbox"/>	Wage	<input checked="" type="checkbox"/>		
7	Erie Construction, LLC							Woodhaven	\$ 695,376.00
		DEI	<input checked="" type="checkbox"/>	Local	<input checked="" type="checkbox"/>	Wage	<input checked="" type="checkbox"/>		

Budget for Contract Services

Trail Maintenance Projects	\$3,421,000.00
Lake Erie Paving (Previous)	\$635,856.00
Willow and Oakwoods Paving(Previous)	\$1,287,146.50
Lower Huron Paving	<u>\$496,908.00</u>
Available for remaining projects	\$ 1,001,089.50

Work Order Amount

Contract Amount Asphalt Specialist, LLC	\$ 496,908.00
Contract Administration	<u>\$ 20,000.00</u>
Total Proposed Work Order Amount (Rounded)	\$ 516,908.00

This project was reported and publicly advertised in the following construction reporting outlets: Michigan Inter-governmental trade network, MITN; Construction Association of Michigan, Construction Connect, Washtenaw Contractors Association, Builders Exchange of Lansing and Central Michigan.





HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Mike Henkel, Chief of Engineering Services
Project No. 504-24-010D
Subject: Proposal for Assessment/ Alternatives Administrative Office
Heating, Ventilation, and Cooling System
Location: Kensington Metropark, Livingston County
Date: December 3, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve the proposal dated November 21, 2024 from Matrix Consulting Engineers, Inc. in the amount \$27,650.00 as recommended by Chief of Engineering Services, Mike Henkel and staff.

Fiscal Impact: Funding is available in the engineering professional services account to cover the cost of the work.

Background: Design services will provide condition assessment of the existing system with recommendations and cost estimates for repair, modifications, and upgrades, as well as the development of two energy-efficient full system replacement alternatives and associated costs. The alternates will consider but are not limited to geothermal, solar, and the use of heat pumps.

The existing system is original to the building which was constructed in 1985 and is 39 years old and past its useful life. Some parts for the existing system are no longer in production. Additionally, since the original construction new offices have been added which have reconfigured the open spaces and have separated the pneumatic temperature controls from the areas they regulate. The hot water baseboard heat is on the perimeter of the building and many of the controllers are in hallway at the center of the building. This causes temperature differential between offices.

Attachment: Proposal from Matrix Engineering



Request for Proposal

Huron-Clinton Metropolitan Authority

Kensington Metropark - Administrative Office Boiler Replacement

Matrix Project No.: 24919.00



1601 E. Cesar E. Chavez Ave.
Lansing, MI 48906
(p) 517-487-2511

**HURON-CLINTON METROPOLITAN AUTHORITY
NOTICE OF REQUEST FOR PROPOSALS (RFP)**

Design Project Title: Administrative Office Boiler Replacement
Park Name: Kensington Metropark
Park Address: 13000 High Ridge Drive, Brighton, MI 48114
RFP No.: 500-24-010-D
Issue Date: Tuesday October 29th, 2024
Response Date: Thursday November 21st, 2024

PROPOSAL DUE TIME: By 2:00 PM (local time)

LOCATION: Return proposal via e-mail: engineering.bids@metroparks.com

DESCRIPTION: The Huron-Clinton Metropolitan Authority is issuing a Request for Proposal (RFP) to qualified professional consulting firms to perform services as detailed in Attachment A, Statement of Work.

INDEX: Included in this RFP are the following:

- RFP Form (this form)
- Attachment A – Statement of Work (and attachments, if any)
- Attachment B – Standard Authority Professional Services Agreement form (for information only)

- A copy of the complete RFP is available from the Michigan Inter-governmental Trade Network (MITN) website: www.mitn.info

Proponents responding to this RFP are strongly encouraged to carefully read the entire RFP. Direct inquiries regarding this RFP to Randy Walter, P.E., Project Representative, of the Engineering Department, at 810-494-6025; Email randy.walter@metroparks.com

This Proposal is Offered By: Name: Matrix Consulting Engineers, Inc.
Address: 1601 E. Cesar E. Chavez Ave.
City, State: Lansing, MI Zip: 48906
Phone: 517-487-2511 Email: ctrierweiler@matrixceinc.com



MATRIX

CONSULTING ENGINEERS, INC.

Lansing · Grand Rapids

Certifications



Licensed In

- Alabama
- Arizona
- Arkansas
- California
- Colorado
- Connecticut
- Florida
- Georgia
- Idaho
- Illinois
- Indiana
- Iowa
- Kansas
- Kentucky
- Louisiana
- Maryland
- Massachusetts
- Michigan
- Minnesota
- Mississippi
- Montana
- Missouri
- Nebraska
- Nevada
- New Hampshire
- New Jersey
- New Mexico
- New York
- North Carolina
- North Dakota
- Ohio
- Oklahoma
- Oregon
- Pennsylvania
- Rhode Island
- South Carolina
- South Dakota
- Tennessee
- Texas
- Utah
- Virginia
- Washington
- West Virginia
- Wisconsin
- Wyoming

Mission Statement

It is the mission of Matrix Consulting Engineers, Inc. to provide the highest quality service to customers and an atmosphere that is conducive to personal and professional growth for its employees. We provide the latest technology and resources available for our clients and are confident that it can provide the best possible experience for both its customers and employees.

Our Objective

Matrix Consulting Engineers, Inc. provides quality engineering services to our clients by:

- Taking a "hands-on" approach with your company from the beginning to the end of your project.
- Developing and maintaining long-term client relationships.
- Implementing time management skills and cost effectiveness for projects.
- Troubleshooting – diagnose a problem and formulate a solution.
- We stand behind our projects after completion

Our Company

Matrix Consulting Engineers has degreed professionals in mechanical and electrical engineering with a broad range of experience to design your building system needs. We can engineer efficient and cost effective solutions for your commercial, industrial, health-care, educational, institutional, and municipal projects.

Matrix Consulting Engineers provides quality engineering services to its customers focusing on long term relationships with owners, architects, and constructors. We constantly evaluate the latest technologies and standards to provide the best solutions for your business.

Sent via email: engineering.bids@metroparks.com

November 21, 2024

Randy Walter, P.E.
Project Representative
Huron-Clinton Metropolitan Authority

**RE: Professional Services Proposal
Kensington Metropark – Administrative Office Boiler Replacement
Proposal No. 24919.00**

To whom it may concern,

Matrix Consulting Engineers, Inc. is pleased to present this response to the Request for Proposal for consulting engineering for turn-key design, drawing, and technical specifications to for the replacement of the boiler system for the Administrative Office located at 13000 High Ridge Drive, Brighton, MI. Our firm has experience providing design services for nearly identical project scopes at a variety of locations. However, we also recognize that each client and project is unique to ensure that you are provided with the ideal end result for your specific needs.

Part I – Technical

A. General Information and Project Team

Matrix Consulting Engineers, Inc.
1601 E. Cesar E. Chavez Ave.
Lansing, MI 48906

Federal Tax Identification Number
38-3475660

Matrix Consulting Engineers, Inc. is an S Corporation in good standing in the State of Michigan and is licensed in the State of Michigan to perform all its obligations in connection with the RFP.

B. Understanding of Project and Tasks

i. Project Understanding

Study Report

Matrix will provide an on-site detailed visual observation of the existing mechanical systems and overall building conditions. Based on the site visit, Matrix will provide system recommendations and cost estimates for the new mechanical equipment necessary to serve the facility. Matrix will evaluate overall system efficiencies as part of the study. The facility assessment will describe the current age and condition of the existing equipment.

After providing an on-site detailed visual observation of the existing mechanical systems and overall building conditions, Matrix will provide three (3) heating and cooling options to serve the facility. Each option will include approximate construction cost estimates and Matrix's associated design fee's. Matrix will provide a final system recommendation which will be included in the summary of the report.

Study Report Scope of Services

- Field investigation
- Review Existing Drawings
- Estimate Heating / Cooling loads for the space
- Final report with list of advantages / disadvantages for each system option
- Rough order of magnitude construction cost estimates
- One (1) virtual meeting to discuss with owner

Study Report Not in Scope Services

- Mechanical, electrical, and plumbing designs
- Electrical study
- Plumbing study

Construction Documents

It is currently anticipated that the mechanical system improvements at the facility will be limited to replacing the one (1) boiler and associated pump. The design fee listed below is based on replacing one (1) boiler one for one as well as the associated boiler pump. Other equipment replacements / designs are not included in this fee. Matrix's study report will include design fees for two (2) other mechanical system upgrades.

The mechanical scope includes replacing the existing boiler and associated boiler pumps one for one. Matrix will investigate if the existing combustion air and vent piping can be re-utilized to serve the new boiler. The design will also include disconnecting the existing heating water supply, return, and gas piping from the old system and modifying the piping to support the new systems.

The electrical design scope will consist of investigating the existing power feeds to the boiler and pumps and providing power to the new boilers and new pumps as required.

Matrix will provide front end specifications and will send out bid documents for the project. The bid documents will be sent to multiple vendors, a walk-through will be held, bids will be collected and opened, and Matrix will assist in post-bid interviews and the selection of a contractor for the work. Following selection our team will provide construction oversight assistance.

Construction Documents Scope of Services

- Mechanical design
- Electrical Power Design
- One (1) boiler and associated pumps replacement design

- Sealed plans and specifications
- Pre-bid walkthrough
- Construction administration
- RFI response
- Shop drawing review
- Submit to plan review
- Review Existing Drawings
- Four (4) virtual design meetings
- One (1) virtual construction kickoff meeting
- One (1) virtual construction closeout meeting
- Punchlist

Construction Documents Not in Scope Services

- Pay for plan review
- Plumbing design
- Electrical lighting design
- Mechanical design other than boiler replacement
- Structural design
- Work outside of the boiler room
- Architectural design
- Construction administration other than what is listed above
- Purchasing and installing equipment
- LEED design
- Geothermal design

ii. **Project Plan**

Based on the scope of this project, we have outlined a one-for-one replacement above, but we will use the study/programming phase to determine alternative options that take into account sustainability, energy efficiency and cost analysis. Each option will include cost comparisons, life cycle analysis, potential rebates, design costs, construction costs, sustainability comparisons and other pros/cons. We do not believe it would make sense to give a fixed fee for all options at this time until a full study/programming phase has been completed, but we know for budgetary purposes it is necessary to give a fee for the one-for-one replacement. For alternative designs outside of the listed scope, we will provide professional services at a fee of 8% of the construction costs of the alternate scope. This fee will be estimated following the study/programming phase based on the provided cost estimates of the selected design.

iii. **Relevant Experience**

See Relevant Experience below



Professional Services

Mechanical Engineering

- HVAC
- Fire Protection
- Plumbing
- Energy Recovery Systems
- BIM

Electrical Engineering

- Lighting Design
- Power Distribution
- Life Safety Systems
- Power Quality/Coordination Studies
- Low Voltage Control & Alarm Systems
- Arc Flash Studies
- BIM

Commissioning

- Mechanical Commissioning
- Electrical Commissioning
- Plumbing Commissioning

Personnel

Matrix Consulting Engineers, Inc.'s has 67 employees on staff including:

42 Engineers · 16 Designers · 4 Consultants · 5 Support Staff



Matrix Consulting Engineers provides creative, client-focused mechanical and electrical engineering services to the private and public sectors. Since 1999, we have prided ourselves on innovative design solutions that are on time, within budget, and match the needs of our clients. We are a core-value driven company that works together to provide our clients with expert engineering services. We pride ourselves on growing the expertise on our team to give successful outcomes where our clients can learn, work and grow.

As a small business we are able to have our Principals oversee every project that is done by our team assuring that deadlines are met, communication is maintained and the clients are highly satisfied throughout the collaboration. With this approach and the team we have, we are able to design projects of all sizes and specifications to meet your needs.



Alpena Combat Readiness Training Facility

Alpena, MI - Current Project

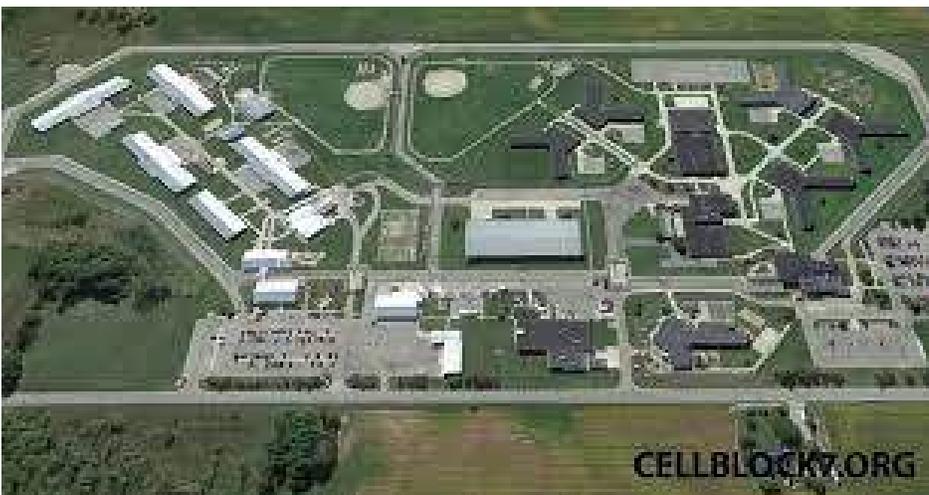


Boiler Replacement

This project consisted of Engineering Design Services for Phases 400-700 replacing the boilers in Buildings 250 and 490 at the Alpena Combat Readiness Training Center. For both buildings, the boiler sizes will be verified and the new boilers and air handling unit will be compatible with the existing Siemens Direct Digital Control (DDC) System.

State of Michigan Carson City Correctional Facility

Carson City, MI



Boiler Replacement

Matrix provided Phase 500, 600, and 700 services for replacement of the existing Administration Building 80 ton condensing unit and associated cooling coil as well as the replacement of the existing boiler in Housing Unit 1200. The new design included replacing the one heating boiler with two smaller heating boilers, replacing the manual chemical feed system with an automatic chemical feed system, and due to the timing of the project and the lead time of the equipment a temporary boiler design was provided to heat the building during construction.

State of Michigan

Marquette Branch Prison

Marquette, MI



Boiler Replacement

Project consisted of a study of the existing systems which resulted in the replacement of two 600 HP boilers, deaerator tank, condensate tank, blowdown separator, replacement of the controls and modifications to the catwalk. Our team covered design through construction administration services.

State of Michigan

Bellamy Creek Correctional Facility

Ionia, MI



Boiler Replacement

New ground up high-pressure steam boiler plant including two 100 HP boilers, complete system piped underground to remote builds. This project included design services through construction administration services.

Additional Experience

PARNELL PRISON

Energy Assessment and Implementation

Project consisted of renovating HVAC systems in 12 buildings totaling 524,000 square feet to save energy. Matrix performed energy calculations to size equipment for the new systems and show energy saving from the project. Each building had a building automation system installed for the mechanical systems. Some mechanical systems consisted of air handling units with energy recovery units, while other systems consisted of radiant heat with boiler reset temperature's on condensing boilers.

STATE OF MICHIGAN

State Laboratory

Performed a Phase 100, ASHRAE Level 2 Energy Audit of the entire building. This will include reviewing existing plans, TAB reports, utility information, etc. provided by the owner. The audit will also include field investigations throughout the entire building with building staff. Any issues found will be placed into either Low Cost/No Cost, Maintenance and Repair, Energy Conservation Measures, and Facilities Improvement Measures tables. Low Cost/No Cost and Energy Conservations Measure items will have project cost and simple payback calculations. The final deliverable to owner was a summary commissioning report with all the summary tables and backup information. In addition to the energy audit recommendation and future planning was also provided.

NEWAYGO COUNTY

Infrastructure Assessment

Renovations and additions to various facilities owned by the Newaygo County ISD. The project encompasses infrastructure master-planning and improvements for HVAC, Plumbing, Fire Protection, Lighting, Power Distribution and Life Safety Systems in the following facilities: Career Tech Center, Education Service Center, Fremont Educational & Activity Center, Fremont Center, Neway Center, White Cloud Center.

CITY OF EAST LANSING

Hannah Community Center and City Hall Boiler Replacements

The projects consisted of replacing the existing boiler plants at both facilities. The design includes replacing the entire boiler plant, including hydronic boilers, primary and secondary pumps, air and thermal management, heating system filtration, and boiler plant controls.

City of Lansing – Public Safety Complex

Lansing, MI



Our team is currently providing mechanical, electrical, and plumbing design services to build a new Public Safety Complex in Lansing made up of the 54A district court, police department, fire department administration and training facility, townhall, and the jail. The Public Safety Complex is being designed with a closed loop geothermal system. The project for the City of Lansing also includes two (2) new fire stations and a new Fire Training Building. Fire Station 2, 9, and the new Fire Training Building each include an internal storm shelter.

Michigan State University

East Lansing, MI



Matrix has provided mechanical, electrical, and plumbing design services for the renovation of Room 127 in Giltner Hall into a Gallant Lab. The renovation included the fish room which was served by a variable refrigerant flow (VRF) system and design was included for a reverse osmosis water system for the room as well.

C. Management Summary, Work Plan, and Schedule

Matrix's project approach includes initial programming, schematic design, preliminary design, construction drawings and construction administration phases in our projects. Sometimes, some of the early phases have already been completed by the client or is not required for the project. In instances when all the phases are required, the following is our brief description of work to be performed.

Programming Phase

In many cases the programming phase is critical to keep the project moving forward in a positive direction throughout the project completion. The programming phase report details the physical, functional, and programmatic relationships required to achieve the project scope of work objectives. The key portion of the programming phase is the involvement and the acceptance of the client during this process. The programming portion of the project typically has up to five main parts: coordination, analysis, developmental, project cost estimating and the final report if required.

Schematic Design Phase

Schematic design phase is the next level of progression after the programming phase. The schematic phase establishes the design basis for and shows principal building design elements and locations of the various structural, mechanical/heating, ventilating, air conditioning, electrical and other systems as necessary to completely achieve the project scope of work requirements. Similar to the programming phase, a key portion of the schematic phase is the involvement of the client during this process. The schematic portion of the project typically has up to ten main parts, we provide services for the following: coordination, construction codes and design reviews, mechanical, HVAC, plumbing, utilities, electrical, drafting, project cost/proposed construction schedule and schematic design review.

Preliminary Design Phase

Preliminary design phase is the next step after the schematic design phase. The preliminary design phase will refine the schematic design drawings as necessary to produce a preliminary design set. The preliminary design set, together with an outline draft specification, will include enough completeness and detail to establish and define the size, function, arrangements, spaces, location and operations or use of equipment and materials comprising the principal design details of structures and systems. The preliminary design will show the intent of the systems, materials, equipment, utilities, site improvements and other elements of the project scope of work requirements through single-line diagrams, system layout drawings and developed plans and design details. The client will be involved throughout the completion of this phase. The preliminary design portion of the project typically has up to ten main parts, we provide services for the following: coordination, specifications, mechanical, HVAC, plumbing, utilities, electrical, drafting, project cost/proposed construction schedule and preliminary design review.

Final Design Phase

After the preliminary design phase is the final design phase. This phase includes completing both the drawing and specification portion of the documents, including but not limited to, drawings, details, schedules and diagrams needed to clearly show the scope of work for the contractors to price and build from. It is important that the scope of the work is reviewed with the client. This allows for the client to comment and adjust the scope of work before being bid out by the contractors.

After every design phase of the project there needs to be a client review set submitted; this keeps the project moving forward and allows feedback early in the process when it is simple to make modifications. One of the major keys to success for a project is to have open communication between all parties.

Construction Documentation Phase (Office)

During the construction documentation phase Matrix will monitor the quality and progress of the project construction phase work by maintaining all necessary project records, provide on-site visitation reports and provide all administrative office action as may be necessary to inform the construction contractors. This will be completed in writing with respect to their compliance with the design intent of the professional firm's final design contract documents/architectural and/or engineering drawings and specifications requirements.

Construction Inspection Phase (Field)

During the construction inspection phase Matrix will work with the client and contractors to resolve any unforeseen issues that come up in the field, attend construction meetings, perform site investigations to verify installations are correct and perform the final project inspection.

Specific Project Approach

We will work to understand Kensington Metropark and their processes to ensure that we design a system that meets the needs of your request. Through discovery and continued communication, we will work to provide you with a cost-effective and modern final product.

Schedule

See schedule below.

E. Budget Review

No budget was provided for this project, but based on previous experience, current market conditions, and the current scope of work we anticipate a construction budget of \$225,000 for a one-for-one replacement of the boiler. Alternative options will be proposed during the study and programming phases with cost estimates and recommendations.

F. References

LCC Infrastructure Evaluation Study

Performed Mechanical and Electrical Analysis of all facilities owned or leased by Lansing Community College. Project consisted of more than 30 buildings covering 1,400,000 square feet in three cities and included Mechanical and Electrical survey, evaluation, recommendation and cost estimate. Implemented Data Base including Catalog of all major pieces of equipment including installation date, condition, size, maintenance concerns and expected life. Final report will be used to develop future budget of maintenance department and major project funding.

Tim Martz
Director of Facilities
Lansing Community College
(517) 483-1808

Multiple Correctional Facility Projects throughout the State of Michigan

Projects consisted of Boiler Replacements, Domestic Water Booster Pumps, Security Upgrades, Perimeter Fence modifications, and Site Lighting throughout many correctional facilities.

Gene Page
Physical Plant Division
Department of Corrections
(517) 749-7518

State of Michigan Laboratory

Matrix was the prime consultant and engineer to replace all six building laboratory exhaust fans, main steam piping serving the building, replace two 462 ton water cooled chillers, replaced two cold rooms, replaced three fume hoods, and currently working on replacing lab supply and exhaust air valves. Matrix performed the required fieldwork; completed construction drawings and provided a construction cost estimate.

Neal Droste
Facilities Supervisor Zone 5
DTMB
(517) 749-7465

Part II – Cost Proposal

A. Cost Proposal

See attached for hourly rate schedule.

B. Reimbursable Expenses

Estimated Plan Review \$500
Total: \$500

C. Other Costs

N/A

D. Completeness of Proposal

Study/Programming	\$8,750
Schematic Design	\$3,780
Preliminary Design	\$4,725
Final Design	\$7,560
<u>Construction Administration</u>	<u>\$2,835</u>
Total not-to-exceed cost:	\$27,650

E. Compensation Information

See attached hourly rate schedule for additional services not included in this scope.

F. Cost of Phase or Task

Study/Programming	\$8,750
Schematic Design	\$3,780
Preliminary Design	\$4,725
Final Design	\$7,560
<u>Construction Administration</u>	<u>\$2,835</u>
Total not-to-exceed cost:	\$27,650

CRAIG TREIRWEILER

P.E., LEED AP, CXA

SENIOR MECHANICAL ENGINEER



BACKGROUND

Mr. Trierweiler's role as president includes client contact, systems design, and staff supervision. Mr. Trierweiler has broad experience with office buildings, schools, and health care projects applying a wide variety of HVAC systems. His design experience includes, HVAC, plumbing, fire protection, building automation systems, medical gas systems, laboratory design, and computer room systems.

EDUCATION

BSME, Western Michigan University, 1998 //

EXPERIENCE

Matrix Consulting Engineers, Inc. (July, 2003 - present)
Clark•Trombley•Randers (1998 - 2003)
Kingscott Associates, Inc. (1996 - 1998)
Soil and Water Management (1994 - 1996)
Wirth and Fedewa Construction (1993 - 1994)

AFFILIATIONS / REGISTRATIONS

Registered Engineer, Michigan & 25 Additional States //
The National Council of Examiners for Engineering and Surveying //
National Society of Professional Engineers //
LEED Accredited Professional //
American Society of Heating, Air Conditioning & Refrigeration Engineers (ASHRAE) //
ACG, AABC Commissioning Group Certified Commissioning Agent //

WORK EXPERIENCE

CITY OF EAST LANSING - HANNAH COMMUNITY CENTER and CITY HALL //

East Lansing, MI

The projects consisted of replacing the existing boiler plants at both facilities. The design includes replacing the entire boiler plant, including hydronic boilers, primary and secondary pumps, air and thermal management, heating system filtration, and boiler plant controls.

ALPENA COMBAT READINESS TRAINING CENTER //

Alpena, MI

This project consisted of Engineering Design Services for Phases 400-700 replacing the boilers in Buildings 250 and 490 at the Alpena Combat Readiness Training Center. For both buildings, the boilers sizes will be verified and the new boilers and air handling unit will be compatible with the existing Siemens Direct Digital Control (DDC) System.

STATE OF MICHIGAN - CARSON CITY CORRECTIONAL FACILITY //

Carson City, MI

Matrix provided Phase 500, 600, and 700 services for replacement of the existing Administration Building 80 ton condensing unit and associated cooling coil as well as the replacement of the existing boiler in Housing Unit 1200. The new design included replacing the one heating boiler with two smaller heating boilers, replacing the manual chemical feed system with an automatic chemical feed system, and due to the timing of the project and the lead time of the equipment a temporary boiler design was provided to heat the building during construction.



BRENT HUHN

P.E., LEED AP BD+C

SENIOR MECHANICAL ENGINEER

BACKGROUND

Mr. Huhn's role as a Senior Mechanical Engineer includes client contact and systems design. Mr. Huhn has broad experience with office buildings, schools, correctional facilities, and health care projects applying a wide variety of HVAC systems. His design experience includes, HVAC, Plumbing, Fire Protection, Medical Gas Systems, Geothermal Systems, and Data Room Systems. In addition to design Mr. Huhn is greatly involved in commissioning buildings HVAC, Plumbing, and Control systems. Mr. Huhn has contributed to multiple LEED certified buildings.

EDUCATION

BSME, Mechanical Engineering, Michigan State University, 2004, graduated with High Honors //
Attended Lansing Community College, 2000-2002 //

EXPERIENCE

Matrix Consulting Engineers, Inc. (2006 - present)
Innotec, Incorporated (2005)
Reed Computer Aided Design, Inc. (2000-2004)

AFFILIATIONS / REGISTRATIONS

Registered Engineer, Michigan, 2009 //
LEED AP BD+C, 2010 //
ASHRAE Member //
Tau Beta Pi Honors Society Member //
Pi Tau Sigma Honors Society Member //

WORK EXPERIENCE

RICHARD A. HANDLON CORRECTIONAL FACILITY //

Ionia, MI

New steam boiler plant system primarily consisting of two 1,000 HP 100 PSI boilers to serve the Reformatory Prison complex.

MARQUETTE PRISON //

Marquette, MI

Two new 600 HP high pressure steam boilers, many modifications and upgrades to the existing plant including boiler feed equipment, piping, controls and accessories.

BELLAMY CREEK FACILITY //

Ionia, MI

New ground up high-pressure steam boiler plant including two 100 HP boilers, complete system piped underground to remote builds.

MICHIGAN CENTER HIGH SCHOOL //

Michigan Center, MI

Three new 15 PSI 80 HP steam boilers and complete system including boiler feed system, blowdown system, controls, new combustion air system, piping and venting.

STATE OF MICHIGAN, ENERGY CENTER //

Lansing, MI

New 70,000 lb/hr high pressure steam boiler system with economizer, many modifications to the existing steam piping, boiler feed system and detailed controls to monitor steam usage.

WEST SHORE MEDICAL CENTER //

West Shore, MI

New ground up high-pressure steam boiler plant including four 60 HP boilers, complete system supplying a hospital.



JOSEPH F. SOVIS P. E.

SENIOR ELECTRICAL ENGINEER



BACKGROUND

Mr. Sovis is a Principal responsible for all electrical power, lighting, fire alarm systems, and sound & communication systems. He has extensive experience with high technology buildings and specialized systems, engine test cell facilities, security systems, sound reinforcing, uninterruptible power and emergency power generation systems.

EDUCATION

Bachelor of Science, Electrical Engineering, MSU, 1992 //

Attended Lansing Community College, 1988 - 1990 //
Associate of Applied Science, Architecture Ferris State University, 1986 //

EXPERIENCE

Matrix Consulting Engineers, Inc. (1999 - present)
Clark • Trombley • Randers (1986 - 1999)
Nequist & Son Electrical Contractors (1984 -1985)

AFFILIATIONS / REGISTRATIONS

Registered Engineer, Michigan, 1996
Registered Engineer, Wisconsin, 1996
Registered Engineer, North Carolina 2006
National Society of Professional Engineers
Illuminating Engineering Society

WORK EXPERIENCE

STATE OF MICHIGAN – MARQUETTE BRANCH PRISON //

Marquette, MI

This project consisted of replacing the boilers, deaerator tank, condensate tank, blowdown separator, and replaying the controls for Marquette Branch Prison.

SAULT STE. MARIE ARMORY //

Sault Ste. Marie, MI

The project consisted of Phase 2 of the Crane, Office Air Conditioning, and Site Lighting project at the armory. Scope included the addition of air condition the existing offices and basement, verifying electrical power requirements for the crane and providing the electrical design documents to power up the crane, as well as a power design for the new HVAC equipment, and a site lighting design for the north parking lot expansion.

CLINTON COUNTY ASSESSMENT AND MASTER PLAN //

Clinton County, MI

The campus of Clinton County is made up of several building types. The buildings that Matrix focused on for the study and Master Plan were: Clinton County Jail (48,400 sq. ft), Clinton County Courthouse (144,000 sq. ft), Clinton County Health Department (13,500 sq. ft), Maintenance Building (9,600 sq. ft) and Smith Hall (8,800 sq. ft). Matrix performed a campus wide study, assessment, and evaluation on these buildings in order to provide a master plan for the campus forward. The following systems were evaluated for the overall county and individual buildings: Air Handlers, Chiller System, Boiler System, Variable Air Volume Systems, Exhaust Systems, BAS Systems, Lighting Control System, and Electrical Systems.

ALLEGAN COUNTY ROAD COMMISSION //

Allegan, MI

Renovated 72,000 square foot Vehicle Parking Garage area and a 9,400 square foot Administration Building. The maintenance areas have plumbing, oil separation, heating, and carbon monoxide/hydrocarbon detection system. In the Administration Building we provided a plumbing and heating and cooling design for the space.

PROJECT ORGANIZATION CHART



Randy Walter

Project Representative



Craig Trierweiler

Matrix President/Senior Mechanical Engineer

MECHANICAL



Brent Huhn, PE

Lead Mechanical Engineer



Devon Pung

Mechanical Engineer



Jacob Ervin

Mechanical Designer



Joseph F. Sovis

Lead Electrical Engineer



Mason Cordes

Electrical Engineer



Brock LaBar

Electrical Designer



E. Budget Review

No budget was provided for this project, but based on previous experience, current market conditions, and the current scope of work we anticipate a construction budget of \$225,000 for a one-for-one replacement of the boiler. Alternative options will be proposed during the study and programming phases with cost estimates and recommendations.

F. References

LCC Infrastructure Evaluation Study

Performed Mechanical and Electrical Analysis of all facilities owned or leased by Lansing Community College. Project consisted of more than 30 buildings covering 1,400,000 square feet in three cities and included Mechanical and Electrical survey, evaluation, recommendation and cost estimate. Implemented Data Base including Catalog of all major pieces of equipment including installation date, condition, size, maintenance concerns and expected life. Final report will be used to develop future budget of maintenance department and major project funding.

Tim Martz
Director of Facilities
Lansing Community College
(517) 483-1808

Multiple Correctional Facility Projects throughout the State of Michigan

Projects consisted of Boiler Replacements, Domestic Water Booster Pumps, Security Upgrades, Perimeter Fence modifications, and Site Lighting throughout many correctional facilities.

Gene Page
Physical Plant Division
Department of Corrections
(517) 749-7518

State of Michigan Laboratory

Matrix was the prime consultant and engineer to replace all six building laboratory exhaust fans, main steam piping serving the building, replace two 462 ton water cooled chillers, replaced two cold rooms, replaced three fume hoods, and currently working on replacing lab supply and exhaust air valves. Matrix performed the required fieldwork; completed construction drawings and provided a construction cost estimate.

Neal Droste
Facilities Supervisor Zone 5
DTMB
(517) 749-7465

Part II – Cost Proposal

A. Cost Proposal

See attached for hourly rate schedule.

B. Reimbursable Expenses

Estimated Plan Review \$500
Total: \$500

C. Other Costs

N/A

D. Completeness of Proposal

Study/Programming	\$7,500
Schematic Design	\$2,940
Preliminary Design	\$3,675
Final Design	\$5,880
<u>Construction Administration</u>	<u>\$2,205</u>
Total not-to-exceed cost:	\$22,200

E. Compensation Information

See attached hourly rate schedule for additional services not included in this scope.

F. Cost of Phase or Task

Study/Programming	\$7,500
Schematic Design	\$2,940
Preliminary Design	\$3,675
Final Design	\$5,880
<u>Construction Administration</u>	<u>\$2,205</u>
Total not-to-exceed cost:	\$22,200

2025 Hourly Rate Schedule

<u>Class</u>	<u>Title</u>	<u>Rate per Hour</u>
Senior Engineer	Senior Engineer	\$196
Senior Technician	Senior Technician	\$196
Engineer V	Engineering Project Manager	\$168
Engineer IV	Lead Project Engineer	\$149
Engineer III	Project Engineer	\$137
Engineer II	Design Engineer II	\$125
Engineer I	Design Engineer I	\$109
Designer V	Project Manager	\$161
Designer IV	Designer IV	\$138
Designer III	Designer III	\$117
Designer II	Designer II	\$105
Designer I	Designer I	\$88
Cad Operator II	Cad Operator II	\$76
Cad Operator	Cad Operator	\$63
Administrative Specialist	Administrative Specialist	\$105
Clerical	Clerical	\$61

Matrix Consulting Engineers, Inc.
Proposal No. 24919.00
November 21, 2024
Page 10 of 10

The above-described services will be provided the above services for a not-to-exceed cost of **\$27,650.00**.

Additional services not included in the above will be billed on an hourly basis in accordance with our 2023 Rate Schedule. We intend this letter will provide you with full information relative to our services and the fees associated with those services. If you have any questions or require additional information, please contact me at your convenience.

Should this proposal meet with your approval, please indicate your acceptance by signing below and returning a copy to this office.

Sincerely,

Matrix Consulting Engineers, Inc.



Craig Trierweiler, PE, CxA, LEED AP
President

cc: Proposal File

Accepted by: _____

Date: _____

Huron-Clinton Metropolitan Authority
SERVICES AGREEMENT

The undersigned executes this Agreement on behalf of Contractor and HCMA, and by doing so legally obligates and binds Contractor and the HCMA to the terms and conditions of this Agreement.

CONTRACTOR:

BY: Craig Trierweiler

Print Name: Craig Trierweiler

Title: President

Date: 11/21/2024

HURON-CLINTON METROPOLITAN AUTHORITY:

BY: _____

Print Name: _____

Title: _____

Date: _____



HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners
From: Mike Henkel, Chief of Engineering Services
Subject: Change Order- Underground Storage Tank Testing and Reporting
Location: Indian Springs Metropark, Oakland County
Date: December 4, 2024

Action Requested: Motion to Approve

That the Board of Commissioners approve change order 1 and 2 for additional testing and reporting services in the amount of \$4,950.00 and \$21,000.00 respectively, to Fishbeck as recommended by Chief of Engineering Services, Mike Henkel and staff.

Fiscal Impact: Additional soil testing and reporting in the amount of \$25,950.00. Funding is available in the engineering professional services account to cover the added cost. It is also anticipated that this work will be reimbursed minus a \$2,000.00 deductible through the Michigan Underground Storage Tank Authority (MUSTA).

Background: Fishbeck is the engineering testing firm that was hired to provide soil testing and reporting during the removal of the underground storage tank at the Indian Springs golf course starter building site. It was anticipated that there would be no issues with the removal of the tank, the closure of the site, and that a minimum amount of testing and reporting would be necessary as required by part 211 of Act 451. However, during the removal evidence of a leak was detected which requires more extensive reporting, testing, and mapping of the site as required by part 213 of the regulation. The change order reflects the additional testing and reporting to verify that any contaminated soil was removed from the site which will then allow a closure of the site. A claim will be submitted to MUSTA for the cost. MUSTA manages the State's underground tank clean-up fund which helps facilitate the clean-up of underground storage tanks.

**HURON-CLINTON METROPOLITAN
AUTHORITY**



To: Board of Commissioners
From: Jay Bibby, Interim Chief of Planning & Development
Subject: Resolution- Wayne County Municipal Annual Permit
Date: December 12, 2024

Action Requested: Motion to Approve- Resolution

That the Board of Commissioners approve a resolution authorizing the Metroparks to apply to the County of Wayne Department of Public Services, Engineering Division Permit Office (hereinafter the "County") for permits to conduct emergency repairs, annual maintenance work, and for other purposes on local and County roads located entirely within the boundaries of the Community, as needed from time to time to maintain the roads in a condition reasonably safe and convenient for public travel.

As a condition of the municipal annual permit, the County requires that the Board of Commissioners pass a resolution as recommended by Interim Chief of Planning and Development Jay Bibby and staff.

Attachment: Resolution -Wayne County Municipal Annual Permit

**MODEL COMMUNITY RESOLUTION
AUTHORIZING EXECUTION OF
WAYNE COUNTY PERMITS**

Resolution No.

At a Regular Meeting of the Huron-Clinton Metropolitan Authority on December 12, 2024, the following resolution was offered:

WHEREAS, the Huron-Clinton Metropolitan Authority (hereinafter the "Community") periodically applies to the County of Wayne Department of Public Services, Engineering Division Permit Office (hereinafter the "County") for permits to conduct emergency repairs, annual maintenance work, and for other purposes on local and County roads located entirely within the boundaries of the Community, as needed from time to time to maintain the roads in a condition reasonably safe and convenient for public travel;

WHEREAS, pursuant to Act 51 of 1951, being MCL 247.651 *et seq.*, the County permits and regulates such activities noted above and related temporary road closures;

NOW THEREFORE, BE IT RESOLVED, in consideration of the County granting such permit (hereinafter the "Permit"), the Community agrees and resolves that:

Any work performed for the Community by a contractor or subcontractor will be solely as a contractor for the Community and not as a contractor or agent of the County. Any claims by any contractor or subcontractor will be the sole responsibility of the Community. The County shall not be subject to any obligations or liabilities by vendors and contractors of the Community, or their subcontractors.

The Community shall take no unlawful action or conduct, which arises either directly or indirectly out of its obligations, responsibilities, and duties under the Permit which results in claims being asserted against or judgment being imposed against the County, and all officers, agents and employees thereof pursuant to a maintenance contract. In the event that same occurs, for the purposes of the Permit, it will be considered a breach of the Permit thereby giving the County a right to seek and obtain any necessary relief or remedy, including, but not by way of limitation, a judgment for money damages.

With respect to any activities authorized by Permit, when the Community requires insurance on its own or its contractor's behalf, it shall also require that such policy include as named insured the County of Wayne and all officers, agents and employees thereof.

The incorporation by the County of this Resolution as part of a permit does not prevent the County from requiring additional performance security or insurance before issuance of a Permit.

This Resolution stipulates that the requesting Community shall, at no expense to Wayne County, provide necessary police supervision, establish detours and post all necessary

signs and other traffic control devices in accordance with the Michigan Manual of Uniform Traffic Control Devices.

This Resolution stipulates that the requesting Community shall assume full responsibility for the cost of repairing damage done to the County road during the period of road closure or partial closure.

This Resolution shall continue in force from the date of execution until cancelled by the Community or the County with no less than thirty (30) days prior written notice to the other party. It will not be cancelled or otherwise terminated by the Community with regard to any Permit which has already been issued or activity which has already been undertaken.

The Community stipulates that it agrees to the terms of the County of Wayne permit at the time a permit is signed by the Community's authorized representative.

BE IT FURTHER RESOLVED, that the following individual(s) is/are authorized in their official capacity as the Community's authorized representative to sign and so bind the Community to the provisions of any and all permits applied for to the County of Wayne, Department of Public Services Engineering Division Permit Office for necessary permits from time to time to work within County road right-of-way or local roads on behalf of the Community.

Name	Title
Janet Briles _____	Chief of Planning & Development _____
_____	_____

I HEREBY CERTIFY that the foregoing is a true and correct copy of a resolution adopted by the Board of Commissioners of the Huron-Clinton Metropolitan Authority, County of Wayne, Michigan, on _____

HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2024

PARK	MONTHLY VEHICLE ENTRIES				MONTHLY TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	18,908	17,710	18,562	2%	\$ 87,298	\$ 81,404	\$ 76,738	14%
Wolcott Mill	3,088	2,098	2,574	20%	\$ 2,661	\$ 3,755	\$ 3,196	-17%
Stony Creek	25,772	26,718	27,736	-7%	\$ 88,826	\$ 93,256	\$ 91,834	-3%
Indian Springs	4,426	3,821	4,267	4%	\$ 15,014	\$ 10,061	\$ 13,327	13%
Kensington	42,669	43,163	45,621	-6%	\$ 113,794	\$ 97,387	\$ 104,871	9%
Huron Meadows	4,872	4,560	4,964	-2%	\$ 2,481	\$ 2,515	\$ 3,555	-30%
Hudson Mills	13,785	13,879	14,219	-3%	\$ 31,360	\$ 33,810	\$ 29,859	5%
Lower Huron/Willow/Oakwoods	16,814	31,237	32,231	-48%	\$ 16,402	\$ 26,425	\$ 27,982	-41%
Lake Erie	10,385	9,196	8,681	20%	\$ 31,310	\$ 26,697	\$ 27,703	13%
Monthly TOTALS	140,719	152,382	158,855	-11%	\$ 389,146	\$ 375,310	\$ 379,066	3%

PARK	Y-T-D VEHICLE ENTRIES				Y-T-D TOLL REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	490,796	465,687	508,315	-3%	\$ 2,096,516	\$ 1,965,631	\$ 1,997,297	5%
Wolcott Mill	42,908	45,687	44,793	-4%	\$ 43,058	\$ 45,742	\$ 40,170	7%
Stony Creek	675,654	625,005	625,267	8%	\$ 2,424,191	\$ 2,449,570	\$ 2,527,235	-4%
Indian Springs	97,917	92,680	96,466	2%	\$ 333,778	\$ 326,037	\$ 345,732	-3%
Kensington	854,999	767,932	801,018	7%	\$ 2,900,919	\$ 2,775,777	\$ 2,884,758	1%
Huron Meadows	101,600	101,733	109,684	-7%	\$ 48,087	\$ 51,319	\$ 73,553	-35%
Hudson Mills	232,019	221,540	237,505	-2%	\$ 510,157	\$ 517,485	\$ 580,124	-12%
Lower Huron/Willow/Oakwoods	537,015	496,247	536,100	0%	\$ 1,064,240	\$ 1,064,490	\$ 1,010,868	5%
Lake Erie	201,421	194,265	204,234	-1%	\$ 573,731	\$ 537,004	\$ 558,613	3%
Monthly TOTALS	3,234,329	3,010,776	3,163,384	2%	\$ 9,994,677	\$ 9,733,055	\$ 10,018,349	0%

PARK	MONTHLY PARK REVENUE				Y-T-D PARK REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 90,178	\$ 87,522	\$ 90,506	0%	\$ 2,985,065	\$ 2,874,160	\$ 2,886,546	3%
Wolcott Mill	\$ 11,203	\$ 46,888	\$ 43,612	-74%	\$ 143,302	\$ 151,659	\$ 163,849	-13%
Stony Creek	\$ 121,949	\$ 127,165	\$ 128,980	-5%	\$ 5,109,323	\$ 4,931,419	\$ 4,941,777	3%
Indian Springs	\$ 54,852	\$ 27,018	\$ 40,494	35%	\$ 1,855,867	\$ 1,677,691	\$ 1,642,089	13%
Kensington	\$ 162,272	\$ 163,396	\$ 161,246	1%	\$ 5,732,922	\$ 5,429,697	\$ 5,552,715	3%
Huron Meadows	\$ 40,631	\$ 36,235	\$ 33,430	22%	\$ 1,652,003	\$ 1,468,409	\$ 1,404,882	18%
Hudson Mills	\$ 60,312	\$ 55,641	\$ 52,240	15%	\$ 1,757,073	\$ 1,585,728	\$ 1,576,979	11%
Lower Huron/Willow/Oakwoods	\$ 36,588	\$ 44,060	\$ 45,398	-19%	\$ 3,357,266	\$ 3,058,424	\$ 2,723,108	23%
Lake Erie	\$ 51,790	\$ 44,601	\$ 46,775	11%	\$ 2,004,377	\$ 1,842,588	\$ 1,825,834	10%
Y-T-D TOTALS	\$ 629,775	\$ 632,525	\$ 642,681	-2%	\$ 24,597,197	\$ 23,019,775	\$ 22,717,778	8%

District	Y-T-D Vehicle Entries by Management Unit				Y-T-D Total Revenue by Management Unit			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Eastern	1,209,358	1,136,379	1,178,376	3%	8,237,690	7,957,238	7,992,173	3%
Western	1,286,535	1,183,885	1,244,673	3%	10,997,864	10,161,525	10,176,664	8%
Southern	738,436	690,512	740,335	0%	5,361,642	4,901,012	4,548,941	18%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2024

GOLF THIS MONTH	MONTHLY ROUNDS				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	667	917	893	-25%	\$ 21,935	\$ 17,891	\$ 20,866	5%
Indian Springs	1,482	454	894	66%	\$ 29,928	\$ 9,244	\$ 18,014	66%
Kensington	1,494	1,336	1,346	11%	\$ 28,440	\$ 29,689	\$ 28,298	1%
Huron Meadows	1,326	1,280	1,225	8%	\$ 38,150	\$ 33,320	\$ 29,748	28%
Hudson Mills	965	842	873	11%	\$ 24,003	\$ 17,927	\$ 17,662	36%
Willow	649	611	587	11%	\$ 17,727	\$ 13,678	\$ 11,846	50%
Lake Erie	778	668	771	1%	\$ 19,290	\$ 15,317	\$ 16,746	15%
Total Regulation	7,361	6,108	6,589	12%	\$ 179,473	\$ 137,066	\$ 143,180	25%
LSC Par 3	0	0	2	-	\$ -	\$ -	\$ 61	-
LSC Foot Golf	0	0	0	-	\$ -	\$ -	\$ -	-
Total Golf	7,361	6,108	6,590	12%	\$ 179,473	\$ 137,066	\$ 143,241	25%

GOLF Y-T-D	GOLF ROUNDS Y-T-D				GOLF REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	45,315	42,609	40,004	13%	\$ 1,624,290	\$ 1,451,176	\$ 1,356,584	20%
Indian Springs	40,149	37,316	37,059	8%	\$ 1,422,064	\$ 1,267,113	\$ 1,181,831	20%
Kensington	45,463	42,274	41,698	9%	\$ 1,604,663	\$ 1,399,647	\$ 1,355,540	18%
Huron Meadows	43,277	41,720	38,699	12%	\$ 1,543,936	\$ 1,379,215	\$ 1,274,323	21%
Hudson Mills	36,388	34,015	31,666	15%	\$ 1,091,693	\$ 915,209	\$ 840,427	30%
Willow	35,035	32,431	30,731	14%	\$ 1,138,666	\$ 1,006,068	\$ 901,036	26%
Lake Erie	37,086	34,880	34,534	7%	\$ 1,207,617	\$ 1,067,118	\$ 1,024,222	18%
Total Regulation	282,713	265,245	254,391	11%	\$ 9,632,930	\$ 8,485,545	\$ 7,933,963	21%
LSC Par 3	7,732	6,448	6,079	27%	\$ 64,045	\$ 48,612	\$ 49,202	30%
LSC Foot Golf	306	348	506	-40%	\$ 1,908	\$ 2,423	\$ 3,884	-51%
Total Golf	290,751	272,041	260,976	11%	\$ 9,698,882	\$ 8,536,580	\$ 7,987,049	21%

AQUATICS THIS MONTH	PATRONS THIS MONTH				MONTHLY REVENUE			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	0	0	0	-	\$ -	\$ -	\$ 27	-
Stony Creek Rip Slide	0	0	0	-	\$ -	\$ -	\$ -	-
KMP Splash	0	0	0	-	\$ -	\$ -	\$ -	-
Lower Huron	0	0	0	-	\$ 560	\$ -	\$ -	-
Willow	0	0	0	-	\$ 129	\$ -	\$ -	-
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
TOTALS	0	0	0	-	\$ 689	\$ -	\$ 27	2484%

AQUATICS Y-T-D	PATRONS Y-T-D				REVENUE Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair	53,172	53,048	53,058	0%	\$ 269,841	\$ 274,482	\$ 262,997	3%
Stony Creek Rip Slide	18,734	20,280	23,882	-22%	\$ 111,184	\$ 116,988	\$ 136,073	-18%
KMP Splash	34,903	39,057	44,286	-21%	\$ 237,162	\$ 269,732	\$ 290,573	-18%
Lower Huron	73,255	59,592	48,480	51%	\$ 826,155	\$ 689,988	\$ 512,035	61%
Willow	20,448	16,879	19,884	3%	\$ 93,305	\$ 101,751	\$ 98,211	-5%
Lake Erie	0	0	0	-	\$ -	\$ -	\$ -	-
TOTALS	200,512	188,856	189,590	6%	\$ 1,537,647	\$ 1,452,941	\$ 1,299,889	18%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2024

PARK	Seasonal Activities this Month				Monthly Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
Welsh Center	1	1	4	-77%	\$ 800	\$ 2,300	\$ 9,642	-92%
Shelters	4	5	5	-20%	\$ -	\$ 1,600	\$ 1,266	-
Boat Launches	69	61	52	34%	\$ -	\$ -	\$ -	-
Marina	0	10	3	-	\$ -	\$ 100	\$ 33	-
Mini-Golf	0	0	0	-	\$ -	\$ -	\$ 49	-
Stony Creek								
Disc Golf Daily	0	40	70	-	\$ -	\$ 120	\$ 254	-
Disc Golf Annual	4	1	1	455%	\$ 222	\$ 60	\$ 40	455%
Total Disc Golf	4	41	71	-95%	\$ 222	\$ 180	\$ 294	-24%
Shelters	6	2	4	50%	\$ 1,238	\$ 788	\$ 975	27%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Indian Springs								
Shelters	0	0	0	-	\$ -	\$ -	\$ -	-
Event Room	1	2	2	-57%	\$ 5,800	\$ 4,800	\$ 6,500	-11%
Kensington								
Disc Golf Daily	855	808	741	15%	\$ 2,581	\$ 2,396	\$ 2,233	16%
Disc Golf Annual	5	4	2	114%	\$ 260	\$ 220	\$ 127	105%
Total Disc Golf	860	812	743	16%	\$ 2,841	\$ 2,616	\$ 2,360	20%
Shelters	15	11	10	50%	\$ 3,249	\$ 2,500	\$ 2,258	44%
Boat Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Huron Meadows								
Shelters	0	2	1	-	\$ -	\$ 400	\$ 133	-
Hudson Mills								
Disc Golf Daily	356	219	219	63%	\$ 1,068	\$ 657	\$ 656	63%
Disc Golf Annual	7	6	7	-5%	\$ 400	\$ 340	\$ 373	7%
Total Disc Golf	363	225	226	61%	\$ 1,468	\$ 997	\$ 1,029	43%
Shelters	1	2	1	0%	\$ 200	\$ 400	\$ 267	-25%
Canoe Rental	0	0	0	-	\$ -	\$ -	\$ -	-
Lower Huron / Willow / Oakwoods								
Disc Golf Daily	16	41	47	-66%	\$ 48	\$ 123	\$ 142	-66%
Disc Golf Annual	0	1	0	-	\$ -	\$ 40	\$ 13	-
Total Disc Golf	16	42	48	-66%	\$ 48	\$ 163	\$ 155	-69%
Shelters	5	6	3	67%	\$ 950	\$ 700	\$ 483	97%
Lake Erie								
Shelters	0	0	0	-	\$ -	\$ -	\$ 67	-
Boat Launches	576	471	390	48%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ 250	\$ 1,356	\$ 1,151	-78%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2024

PARK	Seasonal Activities Y-T-D				Seasonal Revenue Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
Welsh Center	48	35	41	18%	\$ 66,700	\$ 45,000	\$ 74,042	-10%
Shelters	404	368	406	0%	\$ 98,317	\$ 98,485	\$ 100,057	-2%
Boat Launches	4,858	5,723	5,331	-9%	\$ -	\$ -	\$ -	-
Marina	2,548	2,918	2,506	2%	\$ 20,255	\$ 23,736	\$ 22,567	-10%
Mini-Golf	9,982	8,695	9,405	6%	\$ 46,456	\$ 52,304	\$ 47,579	-2%
Stony Creek								
Disc Golf Daily	7,962	8,171	12,023	-34%	\$ 27,270	\$ 27,408	\$ 40,257	-32%
Disc Annual	98	109	119	-18%	\$ 5,868	\$ 6,520	\$ 6,995	-16%
Total Disc Golf	8,060	8,280	12,142	-34%	\$ 33,138	\$ 33,928	\$ 47,252	-30%
Shelters	498	520	518	-4%	\$ 112,152	\$ 106,517	\$ 114,640	-2%
Boat Rental	32,185	6,017	42,818	-25%	\$ 146,377	\$ 145,830	\$ 181,952	-20%
Boat Launches	388	458	420	-8%	\$ -	\$ -	\$ -	-
Indian Springs								
Shelters	89	85	91	-3%	\$ 11,325	\$ 10,350	\$ 12,117	-7%
Event Room	22	22	32	-31%	\$ 57,900	\$ 62,000	\$ 87,117	-34%
Kensington								
Disc Golf Daily	17,685	20,055	23,804	-26%	\$ 59,555	\$ 66,319	\$ 80,649	-26%
Disc Annual	214	264	281	-24%	\$ 12,480	\$ 15,360	\$ 16,447	-24%
Total Disc Golf	17,899	20,319	24,085	-26%	\$ 72,035	\$ 81,679	\$ 97,095	-26%
Shelters	555	528	550	1%	\$ 114,792	\$ 114,688	\$ 118,801	-3%
Boat Rental	11,151	11,233	12,557	-11%	\$ 202,250	\$ 199,662	\$ 219,884	-8%
Huron Meadows								
Shelters	41	51	53	-23%	\$ 6,600	\$ 6,800	\$ 8,767	-25%
Hudson Mills								
Disc Golf Daily	6,991	6,976	7,769	-10%	\$ 20,973	\$ 20,928	\$ 23,306	-10%
Disc Annual	178	146	124	44%	\$ 10,140	\$ 8,700	\$ 7,253	40%
Total Disc Golf	7,169	7,122	7,893	-9%	\$ 31,113	\$ 29,628	\$ 30,559	2%
Shelters	148	168	169	-13%	\$ 22,500	\$ 22,200	\$ 27,700	-19%
Canoe Rental	0	0	8,171	-	\$ 64,702	\$ -	\$ 46,096	40%
Lower Huron / Willow / Oakwoods								
Disc Golf Daily	456	926	1,353	-66%	\$ 1,368	\$ 2,391	\$ 4,031	-66%
Disc Annual	5	17	12	-58%	\$ 260	\$ 940	\$ 660	-61%
Total Disc Golf	461	943	1,365	-66%	\$ 1,628	\$ 3,331	\$ 4,691	-65%
Shelters	419	438	437	-4%	\$ 87,651	\$ 93,005	\$ 89,243	-2%
Lake Erie								
Shelters	68	56	65	5%	\$ 14,225	\$ 11,150	\$ 13,383	6%
Boat Launches	18,593	17,428	15,131	23%	\$ -	\$ -	\$ -	-
Marina	0	0	0	-	\$ 197,629	\$ 217,732	\$ 224,025	-12%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2024

PARK	Cross Country Ski Rental this Month				Cross Country Ski Rental Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Stony Creek	\$ -	\$ -	\$ -	-	\$ 1,550	\$ 3,980	\$ 10,992	-86%
Kensington	\$ -	\$ -	\$ -	-	\$ 4,789	\$ 7,637	\$ 13,382	-64%
Huron Meadows	\$ -	\$ -	\$ -	-	\$ 15,147	\$ 30,957	\$ 48,326	-69%

PARK	Winter Sports this Month				Winter Sports Y-T-D			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St. Clair								
XC Skiers	0	0	0	-	0	0	38	-
Ice Skaters	0	0	0	-	35	0	275	-87%
Sledders	0	0	0	-	43	40	520	-92%
Ice Fishermen	0	0	0	-	985	925	2,817	-65%
Stony Creek								
XC Skiers	0	0	0	-	99	440	1,581	-94%
Ice Skaters	0	0	0	-	0	0	39	-
Sledders	0	0	0	-	57	270	1,668	-97%
Ice Fishermen	0	0	0	-	39	0	261	-85%
Indian Springs								
XC Skiers	0	0	0	-	225	234	212	6%
Sledders	0	0	5	-	334	352	680	-51%
Kensington								
XC Skiers	0	0	0	-	471	800	1,436	-67%
Ice Skaters	0	0	0	-	3	0	27	-89%
Sledders	0	0	7	-	1,515	3,043	4,979	-70%
Ice Fishermen	0	0	0	-	0	0	167	-
Huron Meadows								
XC Skiers	0	0	27	-	1,495	3,682	6,089	-75%
Ice Fishermen	0	0	0	-	0	0	0	-
Hudson Mills								
XC Skiers	0	0	13	-	150	130	642	-77%
Willow								
XC Skiers	0	0	0	-	3	5	47	-94%
Sledders	0	0	10	-	41	152	1,711	-98%
Lake Erie								
XC Skiers	0	0	0	-	0	0	9	-
Sledders	0	0	0	-	31	75	121	-74%
Ice Fishing	0	0	0	-	407	136	2,177	-81%

HURON-CLINTON METROPARKS MONTHLY STATISTICS

November, 2024

INTERPRETIVE FACILITIES								
PARK	Monthly Patrons Served				YTD Patrons Served			
	(total program participants and non-program visitors)				(total program participants and non-program visitors)			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	7,402	8,218	6,204	19%	155,525	152,508	146,367	6%
Wolcott Mill	3,552	2,529	2,646	34%	39,794	39,663	32,040	24%
Wolcott Farm	2,746	2,353	2,340	17%	63,490	60,436	57,561	10%
Stony Creek	9,466	12,781	11,848	-20%	168,111	164,957	165,457	2%
Eastern Mobile Center	389	300	317	23%	9,741	14,094	13,116	-26%
Indian Springs	3,690	4,387	3,869	-5%	57,991	50,815	54,086	7%
Kens NC	18,738	23,592	21,197	-12%	291,312	292,292	294,786	-1%
Kens Farm	9,652	7,119	8,634	12%	226,226	213,446	225,088	1%
Western Mobile Center	1,019	424	593	72%	10,757	9,878	9,700	11%
Hudson Mills	2,514	2,608	2,587	-3%	29,071	39,510	35,644	-18%
Oakwoods	14,737	12,767	13,407	10%	155,735	149,099	150,496	3%
Lake Erie	16,804	14,200	15,092	11%	171,393	163,597	164,911	4%
Southern Mobile Center	1,069	759	788	36%	26,361	23,369	23,815	11%
Totals	91,778	92,037	89,522	3%	1,405,507	1,373,664	1,373,067	2%

PARK	Monthly Revenue				YTD Revenue			
	Current	Previous	Prev 3 Yr Avg	Change from Average	Current	Previous	Prev 3 Yr Avg	Change from Average
Lake St Clair	\$ 1,631	\$ 1,514	\$ 1,044	56%	\$ 41,986	\$ 39,005	\$ 18,133	132%
Wolcott Mill	\$ -	\$ (45)	\$ -	-	\$ 792	\$ 1,783	\$ 2,365	-67%
Wolcott Farm	\$ 678	\$ (1,852)	\$ -	-	\$ 43,130	\$ 25,845	\$ 15,626	176%
Wagon Rides	\$ -	\$ -	\$ -	-	\$ -	\$ 3,010	\$ 1,003	-
FARM TOTAL	\$ 7,053	\$ 42,638	\$ 34,033	-79%	\$ 97,267	\$ 101,598	\$ 83,896	16%
Stony Creek	\$ 439	\$ 1,085	\$ 868	-49%	\$ 28,946	\$ 13,576	\$ 9,103	218%
Eastern Mobile Center	\$ 1,572	\$ 1,459	\$ 720	118%	\$ 18,477	\$ 14,927	\$ 6,888	168%
Indian Springs	\$ 4,180	\$ 163	\$ 465	800%	\$ 23,399	\$ 9,437	\$ 7,339	219%
Kens NC	\$ 1,519	\$ 3,161	\$ 1,826	-17%	\$ 32,166	\$ 38,083	\$ 19,086	69%
Kens Farm	\$ 4,808	\$ 6,685	\$ 4,863	-1%	\$ 44,134	\$ 58,470	\$ 44,335	0%
Wagon Rides	\$ 1,207	\$ 1,162	\$ 797	51%	\$ 13,583	\$ 14,656	\$ 11,613	17%
FARM TOTAL	\$ 6,015	\$ 7,847	\$ 5,660	6%	\$ 62,434	\$ 79,840	\$ 62,421	0%
Western Mobile Center	\$ 925	\$ 1,425	\$ 1,300	-29%	\$ 10,714	\$ 11,953	\$ 7,183	49%
Hudson Mills	\$ 1,264	\$ 1,291	\$ 992	27%	\$ 21,248	\$ 19,759	\$ 10,673	99%
Oakwoods	\$ 588	\$ 1,182	\$ 926	-37%	\$ 15,073	\$ 8,626	\$ 6,532	131%
Lake Erie	\$ 940	\$ 1,007	\$ 819	15%	\$ 16,094	\$ 14,124	\$ 7,447	116%
Southern Mobile Center	\$ 325	\$ 1,230	\$ 518	-37%	\$ 12,006	\$ 10,998	\$ 5,873	104%
Totals	\$ 26,450	\$ 63,957	\$ 49,155	-46%	\$ 380,602	\$ 363,709	\$ 246,938	54%

BREAKDOWN OF ATTENDANCE	ON-SITE Programs and Attendance				OFF-SITE Programs and Attendance			
	CURRENT YEAR		PREVIOUS YEAR		CURRENT YEAR		PREVIOUS YEAR	
	Programs	Attendance	Programs	Attendance	Programs	Attendance	Programs	Attendance
Lake St Clair	25	417	19	415	-	-	-	-
Wolcott Mill	-	-	-	-	-	-	-	-
Wolcott Farm	25	745	12	433	1	30	-	-
Stony Creek	680	205	33	747	-	262	-	34
Eastern Mobile Center					2	48	1	19
Indian Springs	6	178	6	257	-	-	-	-
Kens NC	15	456	19	486	-	-	-	-
Kens Farm	32	601	32	297	-	-	-	-
Western Mobile Center					15	1,019	19	424
Hudson Mills	1	14	5	108	-	-	-	-
Oakwoods	19	453	24	436	2	64	1	31
Lake Erie	18	392	11	168	-	-	3	117
Southern Mobile Center					29	1,069	25	759
Totals	821	3,461	161	3,347	49	2,492	49	1,384

BREAKDOWN OF ATTENDANCE	OTHER VISITORS (Non-programs)	
	Current	Previous
Lake St Clair	6,985	7,803
Wolcott Mill	3,552	2,529
Wolcott Farm	1,971	1,920
Stony Creek	8,999	12,000
Indian Springs	3,512	4,130
Kens NC	18,282	23,106
Kens Farm	9,051	6,822
Hudson Mills	2,500	2,500
Oakwoods	14,220	12,300
Lake Erie	16,412	13,915
Totals	85,484	87,025

"ON-SITE" - Statistics includes both programs offered to the public and programs offered to school and scout groups.

"OFF-SITE" - Statistics includes outreach programs at schools, special events such as local fairs, or outdoor related trade shows.

"OTHER VISITORS" - Represents patrons to interpretive centers who visit to view exhibits, walk trails, and generally just enjoy the outdoors.