



THE HURON-CLINTON METROPOLITAN AUTHORITY MISSION STATEMENT

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of Southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

2023 BUDGET RESOLUTION

MOVED BY: Commissioner Parker SUPPORTED BY: Commissioner Taylor DATE: December 8, 2022

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the By-Laws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and her staff, does hereby adopt the 2023 General Fund Budget.

BE IT RESOLVED: That the 2023 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$36,508,782
Park Operating Revenues	23,370,335
State Sources	639,000
Interest Income	100,000
Sale of Capital Assets	125,000
Grants	45,000
Donation & Development Support	45,250
Miscellaneous	153,885
	\$60,987,252

AND BE IT RESOLVED: That the 2023 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

BE IT FURTHER RESOLVED: That all sections of the 2023 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES: Commissioners Marans, Rea, Bolin, Parker, Taylor, Pontoni, Quadrozzi

NAYS: None

ABSENT: None

I, Amy McMillan, the duly appointed and qualified Director of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on December 8, 2022.

Amy McMillan, Director





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INTRODUCTION

Introduction

The Metroparks System

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although limited group and rustic family camping is available.

Thirteen Metroparks serve the public, covering nearly 25,000 acres within the five-county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at over seven million visits for the system as a whole.

Mission Statement:

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

Vision:

The Metroparks offer 365-day access to open space, outdoor experiences, and abundant resources for the communities of Southeast Michigan now and into the future.



The Metroparks Include:

Metropark	Acreage	County	District	Amenities
Delhi	53	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Play Areas,
Dexter-Huron	122	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Trails
Hudson Mills	1,549	Washtenaw	Western	Disc Golf, Fishing, Picnic Shelters, Play Areas, Trails, X-Country Skiing
Huron Meadows	1,540	Livingston	Western	Boating, Fishing, Golf, Picnic Shelters, Play Areas, X-Country Skiing
Indian Springs	2,215	Oakland	Western	Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails
Kensington	4,481	Oakland & Livingston	Western	Boating, Equestrian Trails, Farm & Nature Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails, X-Country Skiing
Lake Erie	1,607	Wayne	Southern	Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, Sledding, Trails, Wave Pool, X-Country Skiing
Lake St. Clair	770	Macomb	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails
Lower Huron	1,258	Wayne	Southern	Fishing, Pool, Spray Park, Picnic Shelters, Trails
Oakwoods	1,756	Wayne	Southern	Interpretive, Trails
Stony Creek	4,461	Macomb & Oakland	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, X- Country Skiing, Sledding, Trails
Willow	1,531	Wayne	Southern	Boating, Fishing, Golf, Pool, Sledding, Trails
Wolcott Mill	2,625	Macomb	Eastern	Equestrian Trails, Farm & Historic Mill Interpretive, Trails







Organizational Structure

Board of Commissioners

The governing body of the Metroparks is a seven-member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.

Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at http://www.metroparks.com for a current schedule and up-to-date information throughout the year.



The Board of Commissioners elect a Chairman, a Vice-Chairman, a Secretary and a Treasurer at the annual meeting of the Board of Commissioners (June). The term of each office is for one (1) year, expiring at the time of the following annual meeting of the Board of Commissioners or until their successors are elected. Following, are explanations of the roles and responsibilities of each Commissioner role, concluded by present-day information on those serving the authority as Commissioners.

Roles and Responsibilities:

Board of Commissioners – Chairman

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the Director, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Vice-Chairman

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

Board of Commissioner – Secretary

The Secretary consults with the Director from time to time with respect to the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

<u>Board of Commissioners – Treasurer</u>

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



Board of Commissioners:

Jaye Quadrozzi Chair Oakland County Representative	Attorney with more than 15 years of experience as a commercial litigator. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark.
Bernard Parker Vice-Chair Wayne County Representative	Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50% reduction in youth incarceration. Parker has received numerous awards including the Spirit of Detroit Award in 2012 and an Honorary Doctorate of Humane Letters from Lewis College of Business.
John Paul Rea Secretary Macomb County Representative	Director, Macomb County Department of Planning and Economic Development, he is highly involved with comprehensive community and economic development initiatives throughout the county. An integral part of the capital improvement projects targeting infrastructure, transportation networks, non-motorized trails, regional transit and the economic development services by supporting business retention, expansion and attraction efforts.
Tiffany Taylor <i>Treasurer</i> Governor Appointee	Taylor is the inaugural Chief People and Impact Officer at Global Silicon Valley Ventures and ASU + GSV Summit, an education technology-focused venture capital fund. She has a background in K-12 education and affordable housing development. As an active member of her community, Taylor currently serves on the board of directors of the Joyce Ivy Foundation, Black Family Development Institute Training, and Boys Hope Girls Hope of Detroit. She is also a community advisory panel member of Detroit Public TV and a commissione for the Economic Development Corporation of Clinton Township.
Robert W. Marans Washtenaw County Representative	Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy.
Stephen Pontoni Governor Appointee	Since 2013, Pontoni has been the executive director of the Michigan Association for Justice. In addition, he is the director of the Mid-American Global Education Council, a nonprofit that hosts Model United Nations conferences for high school students. Pontoni is also vice-chair of the Coalition Protecting No-Fault, a membe of the University of Michigan-Dearborn CASL Alumni Scholarship Committee, a board member of the Michigan Society of Association Executives, and a member of the executive committee for the National Association of Trial Lawyer Executives.



William Bolin Livingston County Representative

Executive Management

Director – Amy McMillan

The Board of Commissioners appoint a chief executive officer of the Metroparks known as the Director. The Director shall hold the office at the will and pleasure of the Board. The Director supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities. Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position for which appointment is being considered. With the advice and consent of the Board of Commissioners the Director may delegate to subordinates any of the duties assigned to the Director. The Director approves purchases and make certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The Director shall arrange



for the recording of minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the chief financial officer, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The Director may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the Director. The Director shall take such other actions and assume such other responsibilities as may be provided by federal and state law.

Deputy Director – Mike Lyons

In accordance with the Bylaws the Director shall appoint a chief operating officer of the Authority who shall be known as the Deputy Director. The Deputy Director shall hold office at the will and pleasure of the Director. The Deputy Director, under the immediate supervision of the Director, is responsible for such responsibilities as shall be directed from time to time by the Director. The Deputy Director may witness the signature of the Director on contracts, leases, obligations, and other instruments which the Director has been authorized to sign. In the event the office of Director shall become vacant by death, resignation or otherwise, or in the event of the absence of the Director or the Director's inability to discharge the duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the Deputy Director.

Chief of Finance - Shedreka Miller

Per the Bylaws, the Director shall appoint a chief financial officer, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the Director. The CFO shall perform the usual duties of such office and such other duties as the Director may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may co-

sign on such bank accounts. (c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the law, and shall permit inspection of all financial records by any Commissioner at any reasonable time. (d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority's Purchasing Policy.

(e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the

Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority's investments from time to time but no less often than semi-annually.



Core Management Team:

The Metroparks core management team consists of functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the Director and/or Deputy Director for direction and guidance.

Current Department Head/District Park Superintendents:

Gary Hopp	Eastern District Superintendent
James O'Brien	Western District Superintendent
Jeffrey Linn	Southern District Superintendent

Artina Carter Chief of Diversity, Equity

and Inclusion

Michael Henkel Chief of Engineering Services
Randy Rossman Chief of Human Resources

And Labor Relations

Robert Rudolph Chief of Information Technology
Jennifer Jaworski Chief of Interpretive Services

Danielle Mauter Chief of Marketing

and Communications

Tyler Mitchell Chief of Natural Resources

and Regulatory Compliance

Sarah Plumer Chief of Planning and Development

Michael Reese Chief of Police

^{*} For a list of full time equivalents by park, please see Appendix A

General Fund Development

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

The process begins early in the year in conjunction with the all park districts and departments. These departments utilize input from many sources to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are also considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other economic and non-economic factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.

Using the September month-end numbers as a base, Department Heads and District Superintendents develop an estimate of the December 31 numbers as well as a budget request for the budget year. The estimated December 31 numbers as well as the transactions making up the budget request are entered into the budget system within the ERP. These un-reviewed numbers are compiled and reported to the Board of Commissioners in November.

Following the November Board meeting, the Director and staff meet individually with each Commissioner to review the proposed budget. Coinciding or preceding these meetings, the Director and staff also review the budget requests with park/department staff. Input from these meetings are then used to revise the budget requests.

This proposed budget is then presented at a public budget hearing immediately preceding the December Board of Commission meeting. Following the budget hearing the budget is included on the agenda for the December Board of Commission meeting for approval.





GENERAL FUND SUMMARY

2023 GENERAL FUND BUDGET SUMMARY

The 2023 Metroparks General Fund Annual Budget reflects the leadership of the Board of Commissioners. With several important initiatives underway, the Metroparks are poised to continue to re-build attendance, increase inclusion, diversity and equity, and work towards a stronger financial position. This budget document contains summary information reflecting implementation of the broader initiatives and organizational goals that set the Metroparks apart as the premier regional park authority. It defines how the organization will function to meet the strategies established by the Director with support from staff and the Board of Commissioners. It is our goal to provide the readers of this document with insight into how the Metroparks will work to accomplish our organizational priorities for the benefit of the citizens of Livingston, Macomb, Oakland, Washtenaw and Wayne counties.



2023 REVENUES

The total 2023 general fund budgeted revenue is planned at \$61 million. Tax revenue continues to provide the majority of Metroparks funding at \$36.5 million with park operating revenue expected to generate most of the remainder at \$23.4 million.

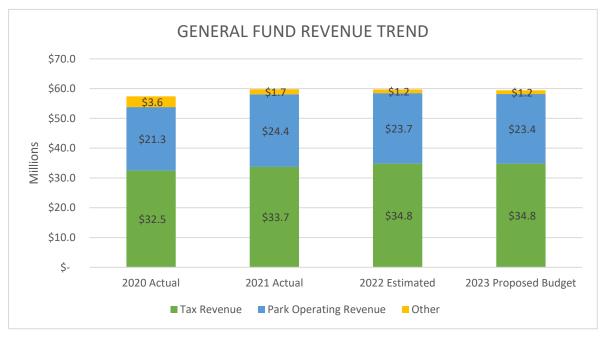
Total revenue for the Metroparks system is anticipated to moderately pick up with a \$1.6 million (2.6%) increase compared to the 2022 budget. This is the net result of tax revenue increasing by \$1.7 million to \$36.5 million, an increase of 4.9% and other revenue decreasing by \$186,000 or 14.9%.

Looking back at the last few years and ahead to the 2023 budget, total revenue has increased by 6% compared to 2020. As the chart to the right demonstrates, this has been a steady climb with increases in tax and park revenue offsetting decreases in the other revenue category.

The budget proposed for 2023 reflects a 4.3% decrease in Golf and a 2.2% increase in tolling. While we are cautiously optimistic that the increased attendance and golf usage experienced in 2022 will continue, we conservatively planned for a slight decrease.

Property tax revenue is the source of just over 60% of all Metroparks funding, resulting in \$36.5 million in expected revenue. In 2023 it is expected to increase by \$1.7 million (4.0%) compared to the 2023.

increase by \$1.7 million (4.9%) compared to the 2022 budget.



Funding from Foundation Support is reflected partially in operations and partially in administrative office. In an effort to be conservative, only known funding has been included in the budget. It is anticipated that additional funds will be provided to support broader initiatives throughout 2023.

Most of the 2023 budgeted grants are related to Capital Improvement Projects and are reflected in the Capital Project Fund. As additional operating grants develop during the year the budget will be amended to recognize them.

2023 EXPENDITURES

For 2023 we directed the staff to base their plans on hours budgeted in 2022. We recognized that pay rates will vary over time, but that most of our core operations utilize approximately the same staffing levels year in and year out.

Similarly, materials and service budgets were prepared from an actual historical cost basis. We elected to increase the budget for materials and services by 2.5% to offset higher costs. Exemptions were made for for higher fuel/ulility costs and new or expanded initiatives in both the parks and the administrative office.

Overall, the 2023 general fund planned expenditures are 1.2 percent lower than the 2022 amended budget. Budgeted expenditures for park operations and the administrative office increased approximately 2.6% and 35.3%. On the other hand, budgeted expenditures for capital equipment and capital projects decreased 77.7% and 30.3%. Total budgeted expenditures increased \$7.8 million (12.9%) compared to the projected figures for 2022. It is currently estimated that expenditures will be under budget by \$8.7 million for 2022. The projected 2022 expenditures for capital equipment and major maintenance will \$4.6 million and \$1.9 million lower than the 2022 amended budget. A portion of this variance is related to supply chain issues.

PARK OPERATIONS

In 2023 total park operations are expected to grow by 4.2% up \$1.6 million from the 2022 projected total of \$38.3 million. Total personnel costs are expected to grow from \$28.0 million in 2022 to \$28.8 million in 2023. Furthermore, total materials and services costs are expected to grow from \$10.4 million in 2022 to 11.2 million in 2023

Full-Time wages are up by \$495,000 (4.4%) and Part-Time wages are planned to grow by \$597,000 (7.2%). This is reflective of a 2% across the board negotiated wage increase as well as step increases and full staffing in Full-Time wages.

Costs related to outside services are significantly higher due to the additional funding for the following initiatives:

•	Equipment Fuel	\$315,000
•	New Recreation Programming and Events	\$250,000
•	Part-Time Graduated Seasonal Bonus	\$200,000

	PARK OPERATING EA	FEINDITORES		
	2022 Projected	2023 Proposed		
			Cl	0/
	Actual	Budget	Change	%
Personnel Services				
Full-Time Wages	11,139,006.00	11,633,721.12	494,715	4.4
Full-Time Fringes	7,857,617.00	7,538,108.96	(319,508)	-4.1
Part-Time Wages	8,255,388.00	8,852,504.00	597,116	7.2
Part-Time Fringes	714,104.00	735,293.00	21,189	3.0
Total Personnel Services	27,966,115	28,759,627	793,512	2.8
Materials and Services				
Operating Supplies	1,806,383	1,766,219	(40,164)	-2.2
Minor Equipment	736,825	708,472	(28,353)	-3.8
Other	1,671,494	1,651,247	(20,247)	-1.2
Fuel	766,229	476,923	(289,306)	-37.8
Outside Services	2,802,770	4,099,635	1,296,865	46.3
Insurance	560,400	577,593	17,193	3.1
Utilities	2,011,085	1,904,736	(106,349)	-5.3
Total Materials and Services	10 255 196	11,184,825	829,639	8.0
Total Materials and Services	10,355,186	11,101,025		
Total Materials and Services	10,333,180			

PARK OPERATING EXPENDITURES

ADMINISTRATIVE OFFICE

Administrative office expenditures are budgeted to increase by over \$6.0 million or 54.0% compared to the 2022 projected amount. The 2023 budget of \$17.2 million is \$4.5 million higher than the 2022 budget. The administrative office increase reflects new initiatives along with the addition of new positions for 2023. Four unused provisional positions were eliminated to create the three new full-time positions.

Notable new initiatives and positions for the administrative office are:

•	Naming Rights for Water Garden at Ralph C. Wilson Park	\$ 4,000,000
•	Board Approved Swim Lessons	345,000
•	Storm Water Consultant	125,000
•	Surveying Services	130,000
•	HR Generalist, DEI Support Specialist and Buyer Positions	248,000
•	Climate Consultant	200,000

The chart to the right provides a summary of the expenditures trends at the administrative office by account.

	2022 Projected Actual	2023 Proposed Budget	Change	%
Personnel Services				
Full-Time Wages	4,325,460.00	4,897,967.40	572,507	13.2%
Full-Time Fringes	2,477,371.00	2,635,885.60	158,515	6.4%
Part-Time Wages	350,018.00	483,202.00	133,184	38.1%
Part-Time Fringes	24,719.00	37,204.00	12,485	50.5%
Total Personnel Services	7,177,568	8,054,259	876,691	12.2%
Materials and Services				
Materials and Services Operating Supplies	220,892	258,725	37,833	17.1%
Materials and Services Operating Supplies Minor Equipment	220,892 203,176	258,725 285,456	37,833 82,280	17.1% 40.5%
Operating Supplies				
Operating Supplies Minor Equipment	203,176	285,456	82,280	40.5%
Operating Supplies Minor Equipment Other	203,176 113,534	285,456 185,272	82,280 71,738	40.5% 63.2%
Operating Supplies Minor Equipment Other Fuel	203,176 113,534 31,343 2,680,200	285,456 185,272 61,800	82,280 71,738 30,457	40.5% 63.2% 97.2%
Operating Supplies Minor Equipment Other Fuel Outside Services	203,176 113,534 31,343 2,680,200	285,456 185,272 61,800 7,576,811	82,280 71,738 30,457 4,896,611	40.5% 63.2% 97.2% 182.7%
Operating Supplies Minor Equipment Other Fuel Outside Services Professional Service	203,176 113,534 31,343 2,680,200 s 441,258	285,456 185,272 61,800 7,576,811 415,000	82,280 71,738 30,457 4,896,611 (26,258)	40.5% 63.2% 97.2% 182.7% -6.0%

11,171,599

\$ 17,200,107

\$ 6,028,508

Total Park Operating Expenditure \$

ADMINISTRATION OFFICE OPERATING EXPENDITURES

MAJOR MAINTENANCE

Any project with costs in excess of \$10,000 is considered Major Maintenance. For 2023, the Major Maintenance budget includes 44 projects totaling \$4.2 million. This represents a significant increase of \$2.2 million (106.8%) compared to the work accomplished in 2022. There were 18 projects that could not be completed in 2022 due to unforeseen circumstances. Those projects will be completed in 2023 and have been added to the budget.

Significant projects included on the list are:

Lower Huron - North End Parkway Resurfacing	\$650,000
Kensington - Martindale North to Shore Fishing Trail Improvement	427,000
 Lake St. Clair - East Boardwalk Resurface Replacement - Phase 3 	350,000
Lower Huron -Turtle Cove Marcite Repairs - Lazy River	300,000
 Huron Meadows - Replace Pump Intakes, Electric Panel and Connections at Golf Course 	260,000
Kensington - Dam Concrete Work	247,000
 Hudson Mills - Replace Siding/Roofs at Golf Course Shop and Cart Barn 	160,000
 Lake St. Clair - North/South Marina Dock Electrical and Water 	150,000
Lake Erie - Dredge Marina Channel and Relocate Spoils Pile	150,000
Stony Creek - Electrical Upgrades at Eastwood Beach	120,000

CAPITAL EXPENDITURES

Capital equipment and land acquisition continue to be planned for and tracked within the general fund. The budget for capital equipment increased significantly compared to the 2022 estimated expenditures by \$496,000 (72.8%).

Some of the more significant items planned to be purchased include:

•	Refuse Truck (2)	\$310,000
•	Pickup Truck (3)	160,000
•	Vehicle (4)	155,000
•	Police Vehicle (2)	150,000
•	Mower (5)	120,000
•	Golf/Utility Cart (10)	112,000
•	Air Compressor (3)	40,000
•	Utility Vehicle (1)	40,000

Projects which develop tangible assets in excess of \$25,000 are budgeted in the Capital Project Fund for the life of the project. Funding for the projects is provided from the General Fund and that annual support is reflected in this document under Capital Project Fund – Improvement Projects. For 2023, seventeen new projects have been identified. These projects total \$8.0 million. An additional \$2.2 million is expected to be available from various granting agencies leaving the net funding needed from the General Fund at \$5.8 million. We will continue to pursue funds in 2023 to assist with capital projects.

Nearly \$500,000 of Engineering wages and benefits are included in the General Fund for support of capital projects. These wages represent both staff and field engineers. As the wages are spent, the costs will impact the Capital Project Fund directly and the budget amounts will need to be transferred to cover actual expenditures throughout the year. This process is consistent with our current methodology.

Significant projects included are:

•	Lake Erie - Wave Pool Mertha Liner and Updates – Net \$ 1 Million Anticipated Grant Reimbursement	\$4,000,000
•	Lake Erie - Flat Rock Dam – Net \$730,000 Anticipated Grant Reimbursement	25,000
•	Lake Erie - Green Infrastructure for Lake Erie Marsh – Net \$483,500 Anticipated Grant Reimbursement	174,300
•	Indian Springs - Playground Redevelopment	600,000

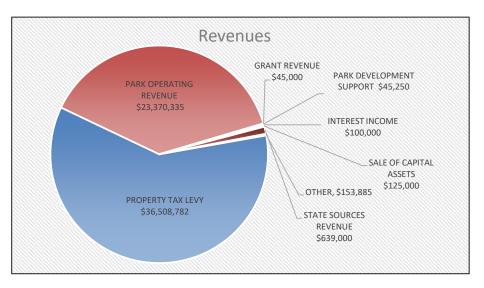
In total, the 2023 Metroparks General Fund Budget as presented for approval is designed to position the Metroparks to be able to provide the region with outstanding opportunities to get outside safely; to recharge in the beauty and nature of southeast Michigan; and to ensure that these resources will be available to all for many, many years to come.

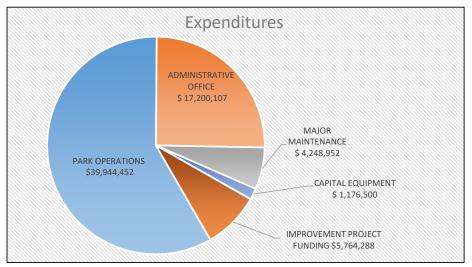


BUDGETED REVENUES

DDODEDTY TAY LEVY		¢26 F00 702
PROPERTY TAX LEVY		\$36,508,782
PARK OPERATING REVENUE		23,370,335
GRANT REVENUE		45,000
PARK DEVELOPMENT SUPPORT		45,250
ADMINISTRATIVE DEVELOPMENT SUPPORT		-
INTEREST INCOME		100,000
SALE OF CAPITAL ASSETS		125,000
STATE SOURCES REVENUE		639,000
OTHER		153,885
TOTAL BUDGETED REVENUES - 2023	\$	60,987,252
	•	
BUDGETED EXPENDITURES		

BUDGETED EXPENDITURES	
PARK OPERATIONS	\$39,944,452
ADMINISTRATIVE OFFICE	17,200,107
MAJOR MAINTENANCE	4,248,952
CAPITAL	
EQUIPMENT	1,176,500
LAND ACQUISITION	-
CAPITAL PROJECT FUND	
IMPROVEMENT PROJECTS	5,764,288
TOTAL BUDGETED EXPENDITURES - 2023	\$ 68,334,299
USE OF FUND BALANCE	\$ (7,347,047)





BUDGETED REVENUES	2021 Actual		2022 Amended Budget		2022 Projected Actual		2023 Proposed Budget	
ADMINISTRATIVE								
PROPERTY TAX LEVY	\$	33,693,345	\$	34,802,633	\$	34,797,815	\$	36,508,782
GRANT REVENUE		89,548		52,500		113,099		45,000
DEVELOPMENT SUPPORT		425		125,000		6,402		-
INTEREST INCOME		118,192		100,000		111,058		100,000
SALE OF CAPITAL ASSETS		149,650		100,000		140,400		125,000
STATE SOURCES REVENUE		645,395		645,000		645,000		639,000
OTHER		684,828		234,494		217,170		153,885
PARK OPERATIONS								
OPERATING REVENUE		24,338,250		23,314,143		23,635,903		23,370,335
PARK DEVELOPMENT SUPPORT		53,356		40,000		24,104		45,250
TOTAL BUDGETED REVENUES - 2022	\$	59,772,987	\$	59,413,771	\$	59,690,951	\$	60,987,252
BUDGETED EXPENDITURES								
PARK OPERATIONS	\$	36,203,966	\$	38,949,346	\$	38,321,301	\$	39,944,452
ADMINISTRATIVE OFFICE		10,096,921		12,707,901		11,171,599		17,200,107
MAJOR MAINTENANCE		2,387,447		4,312,743		2,054,514		4,248,952
CAPITAL								
EQUIPMENT		1,769,466		5,270,642		680,702		1,176,500
LAND ACQUISITION		789,638		-		-		-
CAPITAL PROJECT FUND								
IMPROVEMENT PROJECT FUNDING		5,141,398		7,844,648		7,844,648		5,764,288
TOTAL BUDGETED EXPENDITURES - 2022	\$	56,388,835	\$	69,085,280	\$	60,072,764	\$	68,334,299
NET INCREASE (USE) OF FUND BALANCE	\$	3,384,152	\$	(9,671,509)	\$	(381,813)	\$	(7,347,047)





REVENUE

REVENUE SOURCES

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2023 is \$60,987,252.

Property Taxes

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2022 tax rate of .2070 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This is the sixth year the rate has decreased since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2022 taxable values was 1.033%. This tax will be levied in December, 2022 and will provide funding for the 2023 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of "captured" tax revenues that results from the large number of tax abatement programs throughout the counties, and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2022 of \$36,508,782 represents a 5.11% increase from the 2021 net tax levy of \$34,642,523.

	TOTAL 2022 HCMA 1/4 MILL		HCMA REDUCED TAXABLE VALUE	EST. WRITE OFF DUE TO TAX ABATEMENT	HCMA EST. LEVY TO BE
COUNTY	TAXABLE VALUE	LEVY (0.00025)	(0.0002070)	PROGRAMS	COLLECTED
LIVINGSTON	10,846,242,347	2,711,561	2,245,172	25,000	2,220,172
МАСОМВ	32,829,595,084	8,207,399	6,795,726	35,000	6,760,726
OAKLAND	69,579,490,494	17,394,873	14,402,955	375,000	14,027,955
WASHTENAW	20,223,870,763	5,055,968	4,186,341	50,000	4,136,341
WAYNE	47,770,956,617	11,942,739	9,888,588	525,000	9,363,588
FIVE COUNTY TOTAL	\$ 181,250,155,305	\$ 45,312,539	\$ 37,518,782	\$ 1,010,000	\$ 36,508,782

Park Operating Revenue

Fees and charges implemented by the parks throughout the Authority total a proposed \$23,415,585 for the 2023 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is an \$244,422 decrease from the 2022 projected park operation revenue. Park fees and rates for activities, rental spaces, etc. will remain consistent with the 2022 approved rates.

Grant Revenue

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the general fund. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. There is \$45,000 proposed for 2023.

Interest Revenue

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$100,000 in 2023. Interest rates have been holding steady at a low rate throughout 2022. The amount budgeted for 2023 reflects a conservative estimate based on this.

Sale of Capital Assets

Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. The portion of the auction proceeds that is generated by capital equipment is projected to produce \$125,000. Revenue from non-capital auction items are recorded elsewhere.

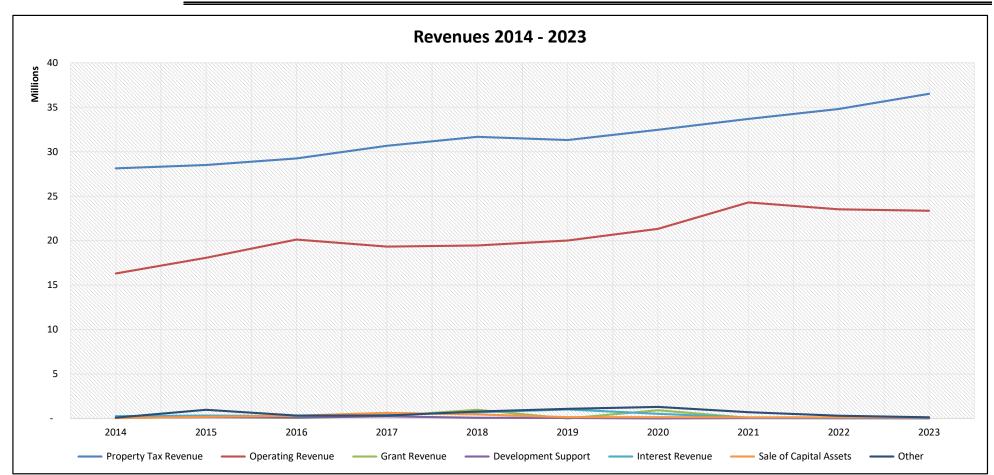
❖ State Sources

Beginning in 2016 the state of Michigan implemented a phased elimination of certain personal property taxation. The legislation also included a mechanism to reimburse government agencies for some portion of revenue lost due to the change. The Metroparks initially included these reimbursements with property tax revenue. Beginning in 2019 the funds were appropriately reflected in revenue from State Sources. For 2023 the reimbursement amount is budgeted at \$639,000.

Other

This revenue source represents one-time or unusual payments as well as the proceeds of sale of non-capital surplus. Past examples include insurance settlements, rate stabilization payments and other similar items. There is \$153,885 proposed for 2023.

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Property Tax Revenue	28,125,677	28,503,130	29,246,499	30,658,374	31,675,974	31,312,009	32,457,957	33,693,345	34,797,815	36,508,782
Operating Revenue	16,316,176	18,071,961	20,130,849	19,340,845	19,460,102	20,016,453	21,338,184	24,293,442	23,518,944	23,370,335
Grant Revenue	215,614	217,896	76,182	284,871	976,902	16,829	935,632	89,548	113,099	45,000
Development Support	87,407	158,946	130,674	245,689	99,288	82,561	12,520	53,781	30,506	45,250
Interest Revenue	277,461	344,745	287,928	449,196	707,124	1,016,519	549,839	118,192	111,058	100,000
State Sources	-	-	-	-	-	1,174,968	597,755	645,395	645,000	639,000
Sale of Capital Assets	43,551	192,480	319,165	643,421	473,716	160,318	170,085	149,650	140,400	125,000
Other	97,013	987,949	339,905	351,495	791,122	1,091,389	1,316,447	729,636	334,129	153,885
Grand Total	45,162,899	48,477,107	50,531,202	51,973,891	54,184,228	54,871,046	57,378,419	59,772,987	59,690,951	60,987,252



HURON-CLINTON METROPARKS

OPERATING REVENUE SUMMARY BY PARK

		2022 Amended	2022 Projected	2023 Proposed
	2021 Actual	Budget	Actual	Budget
100 Administrative Office	\$ 766,445	\$ 785,842	\$ 805,412	\$ 827,473
102 Lake St. Clair	3,118,972.01	2,896,861.16	3,041,656.00	2,902,261.00
104 Kensington	6,091,913.26	5,471,789.00	5,560,100.00	5,591,552.00
106 Lower Huron/Willow/Oakwoods	2,489,568.69	3,083,260.00	2,775,732.00	2,842,460.00
108 Hudson Mills/Dexter/Delhi	1,655,704.99	1,478,429.00	1,614,062.00	1,590,734.00
109 Stony Creek	5,198,368.73	5,028,648.00	4,812,041.00	4,854,060.00
112 Lake Erie	1,943,872.92	1,711,935.00	1,784,360.00	1,685,600.00
113 Wolcott Mill	203,964.97	175,565.00	200,300.00	188,890.00
115 Indian Springs	1,533,785.15	1,406,014.00	1,703,578.00	1,615,985.00
116 Huron Meadows	1,389,009.63	1,315,800.00	1,362,766.00	1,316,570.00
	\$ 24,391,605	\$ 23,354,143	\$ 23,660,007	\$ 23,415,585

OPERATING REVENUE SUMMARY BY COST CENTER

		2022 Amended	2022 Projected	2023 Proposed
	2021 Actual	Budget	Actual	Budget
380 Outside Lease/Rent	\$ 168,869	\$ 210,342	\$ 182,741	\$ 212,323
531 Pool	325,358.84	326,050	382,724	342,600
532 Waterpark	333,740.53	946,500	514,387	588,500
535 Sprayzone	337,972.11	282,500	264,294	273,850
537 Ripslide	159,764.00	162,000	131,606	136,000
538 Beach	378,507.40	423,500	330,639	373,200
540 Dockage/Boat Storage	495,146.24	433,000	459,338	447,300
550 Boat Rental	578,844.48	560,228	446,929	501,167
560 Excursion Boat	20,972.00	52,200	35,583	41,200
565 Plaza Concession	40,389.06	35,000	30,054	30,000
580 Cross Country Skiing	88,333.47	63,000	94,729	79,957
590 Tolling	11,862,294.50	11,404,242	10,884,387	11,123,904
610 Family Camping	83,538.96	83,250	89,621	93,950
615 Group Camping	25,986.97	22,450	22,590	21,925
630 Activity Center Rental	84,329.37	164,800	218,495	148,600
635 Mobile Stage	2,100.00	5,400	4,200	4,200
640 Shelter Reservations	506,585.20	425,125	501,766	443,715
650 Golf Course	7,697,188.48	6,673,062	7,721,829	7,387,773
655 Par 3/Foot Golf	59,853.76	57,700	57,917	57,650
660 Disc/Adventure Golf	286,047.35	229,140	247,874	230,145
665 Adventure Course	4,697.66	5,000	1,668	1,000
670 Trackless Train	97,222.24	87,200	84,188	97,950
700 Special Events	70,132.01	97,124	126,967	118,351
880 Interpretive Center/Mill	284,083.74	285,930	324,495	315,240
881 Farm Learning Center	13,780.89	35,500	34,153	30,500
882 Mobile Learning Center	6,633.26	13,970	13,921	16,965
883 Environmental Discovery Center	0.00	0	1,380	0
990 General	178,717.81	69,235	247,337	93,425
991 Joint Government Maintence	200,516.07	200,695	204,195	204,195
	\$ 24,391,605	\$ 23,354,143	\$ 23,660,007	\$ 23,415,585

			202	22 Amended	2022 Projected		2023 Proposed	
	2	021 Actual	Budget		Actual			Budget
100 Administrative Office			•				•	
380 Outside Lease/Rent	\$	168,869	\$	210,342	\$	182,741	\$	212,323
590 Tolling		597,548		575,500		622,669		615,150
990 General		29		0		2		0
100 Administrative Office Total	\$	766,446	\$	785,842	\$	805,412	\$	827,473
102 Lake St. Clair								
531 Pool	\$	236,233	\$	234,250	\$	279,990	\$	240,800
540 Dockage/Boat Storage	·	128,714		113,900	•	120,034	·	113,800
565 Plaza Concession		40,389		35,000		30,054		30,000
590 Tolling		2,168,869		2,022,792		2,016,697		2,044,970
630 Activity Center Rental		53,354		42,500		95,620		42,500
640 Shelter Reservations		102,020		75,250		106,336		75,250
655 Par 3/Foot Golf		59,854		57,700		57,917		57,650
660 Disc/Adventure Golf		43,799		43,300		46,876		43,000
670 Trackless Train		4,698		5,000		1,668		1,000
700 Special Events		66,381		62,900		47,339		52,000
880 Interpretive Center/Mill		9,434		11,499		22,785		18,156
990 General		26,092		13,635		37,205		4,000
991 Joint Government Maint		179,135		179,135		179,135		179,135
102 Lake St. Clair Total	\$	3,118,972	\$	2,896,861	\$	3,041,656	\$	2,902,261
104 Kensington								
535 Sprayzone	\$	337,972	\$	282,500	\$	264,294	\$	273,850
538 Beach		168,959		165,000	•	130,233	·	148,000
540 Dockage/Boat Storage		80,341		75,000		, 75,078		, 75,000
550 Boat Rental		268,880		248,978		194,763		241,715
560 Excursion Boat		20,972		52,200		35,583		41,200
580 Cross Country Skiing		15,787		11,130		16,654		12,662
590 Tolling		3,314,438		3,006,575		2,965,400		3,029,495

			20	2022 Amended		2022 Projected		23 Proposed
	2	021 Actual		Budget		Actual		Budget
104 Kensington-continued								
615 Group Camping		10,798		8,750		9,650		8,300
635 Mobile Stage		900		4,200		3,000		3,000
640 Shelter Reservations		130,502		101,250		114,000		103,500
650 Golf Course		1,346,151		1,162,105		1,294,035		1,247,000
660 Disc/Adventure Golf		140,544		93,720		116,937		104,720
700 Special Events		11,622		8,600		17,662		17,600
880 Interpretive Center/Mill		15,043		21,451		21,941		23,870
881 Farm Learning Center		145,926		199,030		203,475		213,340
882 Mobile Learning Center		8,325		15,000		14,490		10,000
990 General		74,754		13,000		79,605		35,000
991 Joint Government Maint		0		3,300		3,300		3,300
104 Kensington Total	\$	6,091,913	\$	5,471,789	\$	5,560,100	\$	5,591,552
106 Lower Huron/Will/Oakwoods								
531 Pool	\$	89,125	\$	91,800	\$	102,734	\$	101,800
532 Waterpark		333,741		946,500		514,387		588,500
550 Boat Rental		10,953		10,400		11,306		10,450
590 Tolling		1,046,057		1,098,710		1,084,609		1,118,210
610 Family Camping		37,560		36,550		41,832		43,200
615 Group Camping		2,873		2,600		2,400		2,500
640 Shelter Reservations		82,566		80,000		84,600		80,000
650 Golf Course		858,661		778,200		892,110		861,250
660 Disc/Adventure Golf		6,395		7,000		4,409		5,000
700 Special Events		6,444		4,850		6,220		6,400
880 Interpretive Center/Mill		8,576		15,150		14,622		14,650
882 Mobile Learning Center		2,911		10,000		13,575		10,000
884 Community Outreach Interpretive		0		0		1,380		0
990 General		3,708		1,500		1,548		500
106 Lower Huron/Will/Oakwoods Total	\$	2,489,569	\$	3,083,260	\$	2,775,732	\$	2,842,460

			2022 Amended		2022 Projected		2023 Proposed		
	2	021 Actual		Budget		Actual		Budget	
108 Hudson Mills/Dexter/Delhi								_	
550 Boat Rental	\$	67,578	\$	65,000	\$	70,707	\$	70,000	
580 Cross Country Skiing		90		0		0		0	
590 Tolling		675,071		641,860		610,569		630,640	
615 Group Camping		3,866		4,050		4,100		4,075	
640 Shelter Reservations		28,135		28,000		33,600		31,000	
650 Golf Course		794,350		674,000		805,188		778,175	
660 Disc/Adventure Golf		34,778		31,720		30,079		30,525	
700 Special Events		4,340		3,250		8,367		8,550	
880 Interpretive Center/Mill		9,300		18,049		14,789		16,669	
990 General		35,076		12,500		33,163		17,600	
991 Joint Government Maint		3,121		0		3,500		3,500	
108 Hudson Mills/Dexter/Delhi Total	\$	1,655,705	\$	1,478,429	\$	1,614,062	\$	1,590,734	
109 Stony Creek									
537 Ripslide	\$	159,764	\$	162,000	\$	131,606	\$	136,000	
538 Beach		209,549		258,500		200,406		225,200	
540 Dockage/Boat Storage		47,300		46,000		51,938		50,200	
550 Boat Rental		231,434		235,850		170,153		179,002	
580 Cross Country Skiing		17,308		5,295		11,585		5,295	
590 Tolling		2,914,212		2,925,920		2,539,393		2,629,997	
610 Family Camping		45,979		46,700		47,789		50,750	
630 Activity Center Rental		700		0		0		0	
635 Mobile Stage		1,200		1,200		1,200		1,200	
640 Shelter Reservations		121,345		100,500		110,495		107,250	
650 Golf Course		1,315,561		1,123,198		1,346,823		1,329,000	
660 Disc/Adventure Golf		60,531		53,400		49,573		46,900	
700 Special Events		4,476		4,300		1,300		10,100	

			202	22 Amended	20	22 Projected	202	23 Proposed
	2	021 Actual		Budget		Actual		Budget
109 Stony Creek-continued								
880 Interpretive Center/Mill		16,586		13,925		38,161		21,156
882 Mobile Learning Center		2,545		10,500		6,088		10,500
990 General		31,619		23,100		87,271		33,250
991 Joint Government Maint		18,260		18,260		18,260		18,260
109 Stony Creek Total	\$	5,198,369	\$	5,028,648	\$	4,812,041	\$	4,854,060
112 Lake Erie								
531 Pool	\$	-	\$	-	\$	-	\$	-
540 Dockage/Boat Storage		238,791		198,100		212,288		208,300
590 Tolling		643,214		650,535		560,620		576,800
640 Shelter Reservations		19,454		14,000		11,000		11,000
650 Golf Course		1,027,356		833,200		975,683		867,200
700 Special Events		3,639		3,300		3,300		3,300
880 Interpretive Center/Mill		6,721		11,400		13,711		17,600
990 General		4,698		1,400		7,758		1,400
112 Lake Erie Total	\$	1,943,873	\$	1,711,935	\$	1,784,360	\$	1,685,600
113 Wolcott Mill								
590 Tolling	\$	34,124	\$	42,215	\$	40,666	\$	42,215
615 Group Camping		8,450		7,050		6,440		7,050
630 Activity Center Rental		13,925		20,000		13,225		17,500
640 Shelter Reservations		2,169		9,750		17,735		12,375
700 Special Events		320		0		0		0
880 Interpretive Center/Mill		4,472		5,650		958		6,250
881 Farm Learning Center		138,158		86,900		121,020		101,900
990 General		2,347		4,000		256		1,600
113 Wolcott Total Mill	\$	203,965	\$	175,565	\$	200,300	\$	188,890

	2021 Actual		2022 Amended Budget		2022 Projected Actual		20	23 Proposed Budget
115 Indian Springs								
590 Tolling	\$	375,792	\$	355,550	\$	358,783	\$	355,677
630 Activity Center Rental		16,350		102,300		109,650		88,600
640 Shelter Reservations		11,431		8,875		14,000		13,340
650 Golf Course		1,123,291		925,219		1,206,745		1,141,328
883 Environmental Disc Ctr		6,633		13,970		13,921		16,965
990 General		288		100		479		75
115 Indian Springs Total	\$	1,533,785	\$	1,406,014	\$	1,703,578	\$	1,615,985
116 Huron Meadows								
580 Cross Country Skiing	\$	55,149	\$	46,575	\$	66,490	\$	62,000
590 Tolling		92,971		84,585		84,981		80,750
640 Shelter Reservations		8,964		7,500		10,000		10,000
650 Golf Course		1,231,820		1,177,140		1,201,245		1,163,820
990 General		107		0		50		0
116 Huron Meadows Total	\$	1,389,010	\$	1,315,800	\$	1,362,766	\$	1,316,570
Grand Total	\$	24,391,605	\$	23,354,143	\$	23,660,007	\$	23,415,585



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EXPENDITURES

EXPENDITURES

The Huron Clinton Metroparks general fund expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Equipment purchases 2. Land acquisition and 3. Capital Project Funding. Total budgeted expenditures for 2023 are \$67,334,299.

Park Operating

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2023 expenditure budget for park operations is \$39,944,452. This represents an increase of 4.2% over the 2022 projected expenditures.

Key factors affecting this budgeted increase include the following:

- Increase in the part time wage scale of 2%
- Increase of full time wage scale at the contractual rate of 2%
- Increases in operating supplies, outside services and utilities increasing contractual services by 7.6%

Administrative Office

General administration expenses reflect the cost of running the Authority's centralized Administrative Office (AO), which covers full & part time employees, materials, supplies and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2023 expenditure budget of \$17,200,107. This is an increase of 54.0% over the 2022 projected expenditures. This includes \$4,000,000 for naming rights of a water structure at Ralph Wilson Park. Various consulting expenses, and Board approved wage increases also pushed costs up. Shifts between park operations and administrative office accounts in natural resources and police offset each other.

Major Maintenance

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2023, Metropark major maintenance projects are projected to cost \$4,248,952.

EXPENDITURES-continued

❖ Capital

1. <u>Equipment</u> – Any equipment having an individual value in excess of \$5,000 is capitalized. 2023 budgeted capital equipment purchases total \$1,176,500. The total amount budgeted for 2023 equipment was \$2,697,500, with the remaining balance being purchased during 2022 with a Board Approved budget amendment. One of the priorities of the Metroparks for 2023 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2023 include:

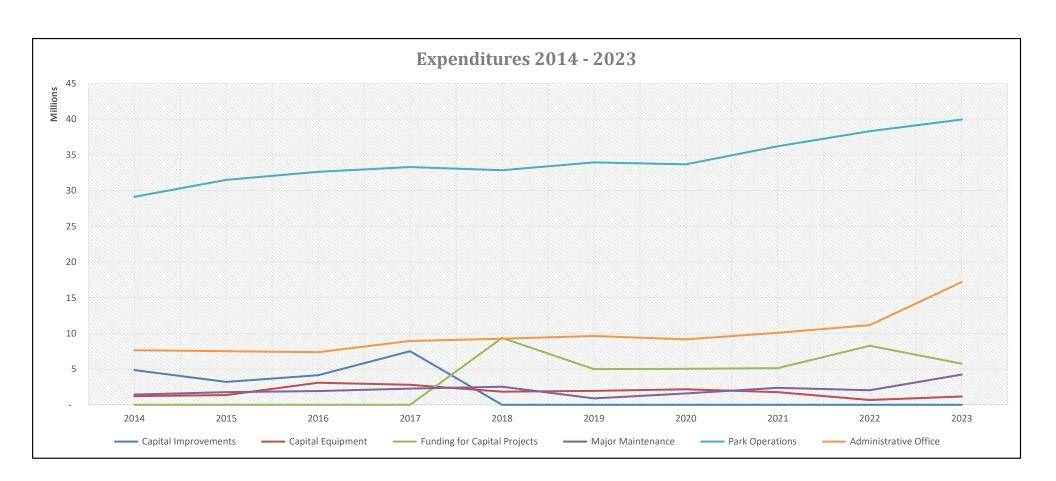
Park	Equipment Description	Amount
Hudson Mills	Refuse, Compactor Truck	\$ 155,000
Stony Creek	Refuse, Compactor Truck	\$ 155,000
Various	Four Police Vehicles	\$150,000
NRC	Kubota withTrax	\$40,000

- 2. <u>Land Acquisition</u> This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2022 fiscal year.
- 3. <u>Capital Project Funding</u> The transfer will cover the projects in the Capital Project Fund that exceed the Authority's \$10,000 capitalization limit. Throughout 2023, the Authority is proposing to provide the CPF with \$5,764,288 of net funding to use on capital improvement projects. The total amount of new project added to the CPF for 2023 is \$7,977,788 million. Funding is also anticipated from grants of \$2,213,500. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant projects for 2023 are:

Park	Equipment Description	Am	ount
Lake Erie	Wave Pool Updates	\$	4,000,000
Oakwoods	Flat Rock Dam	\$	755,000
Lake Erie	Protecting Lake Erie Marsh	\$	657,743
Indian Springs	Playground Redevelopment	\$	600,000
Willow	Golf Course Pumphouse Upgrades	\$	260,000

TEN YEAR HISTORY

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Park Operations	29,119,023	31,518,622	32,622,291	33,299,766	32,843,622	33,958,676	33,688,714	36,203,966	38,321,301	39,944,452
Administrative Office	7,640,052	7,516,735	7,371,708	8,949,676	9,254,286	9,641,366	9,175,295	10,096,921	11,171,599	17,200,107
Major Maintenance	1,435,517	1,786,273	1,926,211	2,270,025	2,546,143	900,469	1,587,804	2,387,447	2,054,514	4,248,952
Capital Improvements	4,879,504	3,208,519	4,159,886	7,523,358	-	-	-	-	-	-
Capital Equipment	1,225,463	1,374,715	3,089,427	2,801,065	1,836,784	1,957,397	2,175,922	1,769,466	680,702	1,176,500
Land Acquisition	269,846	177,591	5,056	10,900	-	3,400	57,527	789,638	-	-
Funding for Capital Projects	-	-	-	-	9,377,264	4,992,303	5,040,253	5,141,398	8,275,648	5,764,288
_	44,569,405	45,582,455	49,174,579	54,854,790	55,858,099	51,453,611	51,725,515	56,388,835	60,503,764	68,334,299







OPERATING EXPENDITURES

OPERATING EXPENDITURES SUMMARY BY PARK

			2022 Amended		2022 Projected		20	23 Proposed
	2	2021 Actual		Budget	Actual			Budget
100 Administrative Office	\$	51,677	\$	56,945	\$	58,198	\$	1,215,150
102 Lake St. Clair		4,768,535		5,039,930		4,793,754		4,857,913
104 Kensington		7,914,765		8,213,424		8,409,533		8,182,395
106 Lower Huron/Willow/Oakwoods		6,269,438		7,439,992		7,171,449		7,393,822
108 Hudson Mills/Dexter/Delhi		2,926,045		3,046,216		2,926,347		2,952,501
109 Stony Creek		5,569,276		5,981,867		5,922,610		6,086,922
112 Lake Erie		3,854,463		4,045,900		3,966,803		4,050,754
113 Wolcott Mill		1,433,375		1,581,548		1,547,749		1,564,479
115 Indian Springs		2,252,230		2,287,932		2,262,947		2,360,227
116 Huron Meadows		1,164,162		1,255,594		1,261,911		1,280,289
	\$	36,203,966	\$	38,949,346	\$	38,321,301	\$	39,944,452

OPERATING EXPENDITURES SUMMARY BY COST CENTER

		2022 Amended	2022 Projected	2023 Proposed
	2021 Actual	Budget	Actual	Budget
180 Natural Resources	\$ 687,021	\$ 880,270	\$ 937,669	\$ 908,547
380 Outside Lease/Rent	29,305	33,045	33,046	34,000
531 Pool	715,422	695,707	676,256	737,499
532 Waterpark	479,661	810,317	770,509	870,770
535 Sprayzone	177,017	218,918	210,384	205,699
537 Ripslide	43,058	43,692	42,862	57,335
538 Beach	516,470	597,430	538,413	591,776
540 Dockage/Boat Storage	198,367	252,549	257,099	234,699
550 Boat Rental	255,053	310,879	251,317	286,038
560 Excursion Boat	14,047	51,573	38,167	50,734
565 Plaza Conession	281	525	100	5,600
580 Cross Country Skiing	87,023	133,897	109,272	120,604
590 Tolling	1,194,440	1,202,899	1,259,977	1,195,137
610 Family Camping	42,513	25,371	24,874	28,025
615 Group Camping	7,899	8,367	7,589	6,451
630 Activity Center Rental	92,836	119,513	112,240	99,928
635 Mobile Stage	505	15,961	1,096	7,801
640 Shelter Reservations	10,078	1,300	343	1,300
650 Golf Course	5,027,255	5,138,138	5,342,052	5,140,129
655 Par 3/Foot Golf	101,365	133,460	100,558	122,347
660 Disc/Adventure Golf	122,980	205,730	149,544	165,035
670 Trackless Train	11,329	39,779	25,975	39,276
700 Special Events	174,132	273,186	220,642	277,201
710 Administrative	4,724,047	5,179,854	5,072,425	6,396,268
730 Police	5,285,511	5,471,129	5,199,765	5,841,989
870 Wildlife Management	59,432	172,950	143,313	164,117
880 Interpretive Center/Mill	1,964,706	2,077,196	2,032,064	2,034,738
881 Farm Learning Center	1,711,805	1,913,120	1,870,294	1,859,943
882 Mobile Learning Center	470,491	621,596	608,075	611,317
883 Environmental Discovery Center	442,964	487,054	433,921	445,530
884 Community Outreach Interpretive	-	438,385	261,532	373,513
990 General	11,488,475	11,237,478	11,503,003	10,906,057
991 Joint Government Maintenance	68,477	158,004	86,850	125,049
	\$ 36,203,966	\$ 38,949,346	\$ 38,321,301	\$ 39,944,452

				2022 Amended		2022 Projected		23 Proposed
	2	021 Actual		Budget	Actual		Budget	
100 Administrative Office								
380 Outside Lease/Rent	\$	29,305	\$	33,045	\$	33,046	\$	34,000
590 Tolling		22,371		23,900		25,152		21,150
710 Administrative		0		0		0		1,160,000
100 Administrative Office Total	\$	51,677	\$	56,945	\$	58,198	\$	1,215,150
102 Lake St. Clair								
180 Natural Resources	\$	74,670	\$	76,622		133,933	\$	61,952
531 Pool		294,464		328,034		324,557		341,758
535 Sprayzone		18,708		17,242		15,717		12,997
538 Beach		8,599		27,107		25,555		14,897
540 Dockage/Boat Storage		84,753		82,844		77,210		84,843
565 Plaza Concession		281		525		100		5,600
590 Tolling		117,111		132,682		122,072		138,191
630 Activity Center Rental		29,869		63,484		59,463		50,978
640 Shelter Reservations		2,139		1,000		43		1,000
655 Par 3/Foot Golf		101,365		133,460		100,558		122,347
660 Disc/Adventure Golf		22,085		29,280		24,939		22,020
670 Trackless Train		11,329		39,779		25,975		39,276
700 Special Events		43,385		56,028		49,327		49,208
710 Administrative		745,549		771,306		660,758		780,860
730 Police		793,896		813,608		794,597		834,352
870 Wildlife Management		15,678		25,400		15,678		25,200
880 Interpretive Center/Mill		376,137		367,520		358,148		340,146
990 General		1,979,044		2,017,495		1,950,517		1,863,849
991 Joint Government Maint		49,474		56,440		54,532		68,439
102 Lake St. Clair Total	\$	4,768,534	\$	5,039,930	\$	4,793,754	\$	4,857,913

SOMMAN BY FARK BY COST CENTER	2021 Actual		2022 Amended Budget		2022 Projected Actual		2023 Proposed Budget	
104 Kensington								
180 Natural Resources	\$	128,066	\$	173,879	\$	202,961	\$	164,718
535 Sprayzone		150,799		188,545		180,196		185,048
538 Beach		210,630		250,443		188,255		247,358
540 Dockage/Boat Storage		2,987		3,905		4,350		3,846
550 Boat Rental		131,180		199,658		142,006		167,854
560 Excursion Boat		14,047		51,573		38,167		50,734
580 Cross Country Skiing		12,426		47,971		24,922		27,592
590 Tolling		353,128		327,934		385,729		342,583
615 Group Camping		2,938		775		790		775
635 Mobile Stage		505		15,961		1,096		5,801
650 Golf Course		784,156		776,059		825,659		805,361
660 Disc/Adventure Golf		64,974		112,401		69,278		86,705
700 Special Events		49,544		69,708		56,816		61,143
710 Administrative		981,894		1,042,419		1,058,783		1,018,584
730 Police		1,074,478		1,173,677		1,236,381		1,150,324
870 Wildlife Management		14,966		44,888		40,832		46,526
880 Interpretive Center/Mill		434,674		433,287		403,940		421,981
881 Farm Learning Center		838,671		944,039		903,196		911,019
882 Mobile Learning Center		156,907		205,049		184,397		209,167
990 General		2,498,512		2,080,960		2,448,935		2,243,470
991 Joint Government Maint		6,490		70,294		12,844		31,806
104 Kensington Total	\$	7,914,765	\$	8,213,424	\$	8,409,533	\$	8,182,395
106 Lower Huron/Willow/Oakwoods								
180 Natural Resources	\$	143,940	\$	160,345	\$	140,399	\$	154,582
531 Pool		277,259		320,716		315,905		251,761
532 Waterpark		479,661		810,317		770,509		870,770
550 Boat Rental		5,795		5,403		5,351		10,226
590 Tolling		283,399		289,357		294,659		277,794

			202	2 Amended	202	22 Projected	202	23 Proposed
	2	021 Actual		Budget		Actual		Budget
106 Lower Huron/Willow/Oakwoods-continued								
610 Family Camping		5,507		5,791		5,779		8,808
615 Group Camping		304		410		328		330
650 Golf Course		636,187		683,889		664,612		688,442
660 Disc/Adventure Golf		269		12,240		7,234		6,300
700 Special Events		24,912		58,379		49,268		61,243
710 Administrative		775,781		827,538		862,276		881,364
730 Police		913,436		896,958		815,571		998,697
870 Wildlife Management		13,461		26,236		24,449		28,444
880 Interpretive Center/Mill		317,118		333,337		327,995		324,377
882 Mobile Learning Center		158,585		225,512		237,964		201,941
884 Community Outreach Interpretive		0		438,385		261,532		373,513
990 General		2,232,629		2,345,178		2,387,618		2,255,230
106 Lower Huron/Willow/Oakwoods Total	\$	6,269,438	\$	7,439,992	\$	7,171,449	\$	7,393,822
108 Hudson Mills/Dexter/Delhi								
180 Natural Resources	\$	69,215	\$	116,315	\$	115,636	\$	79,204
550 Boat Rental		11,586		6,966		6,812		7,150
580 Cross Country Skiing		837		7,415		4,388		7,000
590 Tolling		94,710		99,024		96,098		100,980
615 Group Camping		510		1,221		531		640
650 Golf Course		580,937		626,830		618,036		645,295
660 Disc/Adventure Golf		6,821		13,374		12,271		13,886
700 Special Events		10,145		20,589		9,997		24,626
710 Administrative		562,402		641,028		605,373		593,905
730 Police		624,354		550,268		539,285		559,782
870 Wildlife Management		200		14,056		11,611		13,676
880 Interpretive Center/Mill		126,062		143,395		141,099		141,615
990 General		833,472		785,330		755,638		745,349
991 Joint Government Maint		4,244		20,405		9,572		19,393
108 Hudson Mills/Dexter/Delhi Total	\$	2,926,045	\$	3,046,216	\$	2,926,347	\$	2,952,501

	20	2021 Actual		2022 Amended Budget		2022 Projected Actual		23 Proposed Budget
109 Stony Creek								
180 Natural Resources	\$	120,670	\$	132,088	\$	120,038	\$	162,921
537 Ripslide		43,058		43,692		42,862		57,335
538 Beach		297,240		319,880		324,603		329,521
540 Dockage/Boat Storage		11,630		45,168		46,541		22,383
550 Boat Rental		106,492		98,852		97,148		100,808
580 Cross Country Skiing		5,716		9,699		8,449		7,716
590 Tolling		181,432		180,793		178,869		161,615
610 Family Camping		37,007		19,580		19,095		19,217
630 Activity Center Rental		21,608		70		0		0
635 Mobile Stage		0		0		0		2,000
650 Golf Course		868,133		877,873		916,836		817,845
660 Disc/Adventure Golf		28,831		38,436		35,822		36,124
700 Special Events		33,429		45,432		39,726		55,231
710 Administrative		645,576		793,621		799,512		846,780
730 Police		851,459		880,844		839,858		1,009,344
870 Wildlife Management		12,500		34,274		21,386		32,165
880 Interpretive Center/Mill		342,449		399,037		404,407		410,415
882 Mobile Learning Center		154,999		191,035		185,714		200,209
990 General		1,796,324		1,860,629		1,831,842		1,809,882
991 Joint Government Maint		8,270		10,865		9,902		5,411
109 Stony Creek Total	\$	5,569,276	\$	5,981,867	\$	5,922,610	\$	6,086,922
112 Lake Erie								
180 Natural Resources	\$	38,294	\$	44,967	\$	85,839	\$	55,383
531 Pool		143,699		46,957		35,794		143,980
540 Dockage/Boat Storage		98,997		120,632		128,998		123,627
590 Tolling		62,438		72,474		74,787		70,192

			202	22 Amended	202	22 Projected	202	23 Proposed
	2	021 Actual		Budget		Actual		Budget
112 Lake Erie-continued			•					
640 Shelter Reservations		315		300		300		300
650 Golf Course		702,836		750,765		743,472		703,800
700 Special Events		12,711		23,050		15,508		25,750
710 Administrative		634,242		707,784		665,047		688,958
730 Police		630,417		726,446		678,753		807,930
870 Wildlife Management		1,960		13,790		16,168		6,700
880 Interpretive Center/Mill		302,641		324,886		324,546		320,495
990 General		1,225,914		1,213,850		1,197,591		1,103,639
112 Lake Erie Total	\$	3,854,463	\$	4,045,900	\$	3,966,803	\$	4,050,754
113 Wolcott Mill								
180 Natural Resources	\$	19,065	\$	28,821	\$	23,225	\$	33,251
590 Tolling		4,974		13,446		12,894		8,605
615 Group Camping		4,148		5,961		5,940		4,706
630 Activity Center Rental		24,972		20,393		19,525		25,370
710 Administrative		37,907		39,549		38,939		48,152
730 Police		139,000		154,064		123,388		153,377
880 Interpretive Center/Mill		65,625		75 <i>,</i> 735		71,929		75,709
881 Farm Learning Center		873,134		969,081		967,098		948,924
990 General		264,314		274,498		284,811		266,385
113 Wolcott Mill Total	\$	1,433,375	\$	1,581,548	\$	1,547,749	\$	1,564,479

			2022 Amended		2022 Projected		2023 Proposed	
	2	021 Actual		Budget		Actual	Budget	
115 Indian Springs						_		
180 Natural Resources	\$	71,383	\$	92,949	\$	79,493	\$	143,892
535 Sprayzone		7,510		13,131		14,471		7,654
580 Cross Country Skiing		0		3,399		1,334		5,669
590 Tolling		70,598		59,489		67,265		70,443
630 Activity Center Rental		16,387		35,566		33,252		23,580
650 Golf Course		820,793		761,273		891,594		803,807
710 Administrative		265,724		277,157		300,120		298,095
730 Police		193,605		164,582		82,635		188,190
870 Wildlife Management		668		14,306		13,189		11,106
883 Environmental Disc Ctr		442,964		487,054		433,921		445,530
990 General		362,354		379,027		345,673		362,261
115 Indian Springs Total	\$	2,252,230	\$	2,287,932	\$	2,262,947	\$	2,360,227
116 Huron Meadows								
180 Natural Resources	\$	21,718	\$	54,284	\$	36,145	\$	52,644
580 Cross Country Skiing		68,045		65,413		70,179		72,627
590 Tolling		4,278		3,800		2,452		3,584
650 Golf Course		634,183		661,450		681,843		675,579
710 Administrative		74,971		79,454		81,617		79,570
730 Police		64,865		110,682		89,297		139,993
870 Wildlife Management		0		0		0		300
990 General		295,913		280,511		300,378		255,992
116 Huron Meadows Total	\$	1,164,162	\$	1,255,594	\$	1,261,911	\$	1,280,289
Grand Total	\$	36,203,966	\$	38,949,346	\$	38,321,301	\$	39,944,452

OPERATING EXPENDITURES SUMMARY BY BASE ACCOUNT

SOMMAN DI BASE ACCOUNT		20	22 Amended	20	22 Projected	20	23 Proposed
	 2021 Actual		Budget		Actual		Budget
9010 - Full Time Wages	\$ 10,097,939	\$	10,982,543	\$	10,656,042	\$	11,276,468
9011 - Full Time Overtime	443,259		460,127		482,964		357,253
9013 - FT Benefits Pd to Emps	1,149,908		959,620		931,265		1,029,933
9014 - FT Benefits Pd for Emps	7,034,197		7,116,488		6,926,352		6,508,176
9020 - Part Time Wages	7,491,537		8,624,644		8,190,048		8,784,601
9021 - Part Time Overtime	74,544		81,370		65,340		67,903
9023 - PT Benefits Pd to Emps	4,359		5,149		3,383		4,901
9024 - PT Benefits Pd for Emps	 830,423		743,943		710,721		730,392
	\$ 27,126,167	\$	28,973,885	\$	27,966,115	\$	28,759,627
9110 - Operating Supplies	\$ 1,692,904	\$	1,780,496	\$	1,806,383	\$	1,766,219
9130 - Tools/Equipment	623,104		763,421		736,825		708,472
9140 - Chemicals	449,638		477,150		495,385		453,068
9150 - Equipment Fuel	519,568		570,672		766,229		476,923
9160 - Uniforms	82,798		100,584		96,008		113,304
9170 - Resale Merchandise	684,134		763,314		819,799		765,930
9420 - Outside Services	2,473,920		2,814,954		2,802,770		4,099,635
9430 - Insurances	554,563		569,674		560,400		577,593
9440 - Utilities	1,819,502		1,890,007		2,011,085		1,904,736
9450 - Rents/Leases	131,872		138,674		156,818		164,709
9460 - Postage/Shipping	2,010		3,582		9,211		3,620
9510 - Memberships	7,411		10,194		8,978		13,768
9520 - Employee Development	38,733		92,690		85,595		136,798
9910 - Over/Under	(2,429)		(450)		(800)		(450)
9945 - Inventory Gain/Loss on Adjustment	(321)		500		500		500
	\$ 9,077,799	\$	9,975,462	\$	10,355,186	\$	11,184,825
	\$ 36,203,966	\$	38,949,346	\$	38,321,301	\$	39,944,452

				2022 Amended		2022 Projected		23 Proposed
	2	021 Actual		Budget	Actual		Budget	
100 Administrative Office								
Contractual Services								
9110 - Operating Supplies	\$	34,769	\$	37,545	\$	37,806	\$	39,000
9420 - Outside Services		16,908		18,500		19,492		1,175,250
9450 - Rents/Leases		0		900		900		900
Contractual Services Total	\$	51,677	\$	56,945	\$	58,198	\$	1,215,150
100 Administrative Office Total	\$	51,677	\$	56,945	\$	58,198	\$	1,215,150
102 Lake St. Clair								
Personnel Services								
9010 - Full Time Wages	\$	1,344,057	\$	1,367,074	\$	1,382,990	\$	1,376,592
9011 - Full Time Overtime		61,027		48,445		49,730.00		45,475
9013 - FT Benefits Pd to Emps		151,224		121,221		120,058.00		124,361
9014 - FT Benefits Pd for Emps		924,431		879,120		893,273.00		782,178
9020 - Part Time Wages		1,044,495		1,215,247		1,014,865.00		1,206,208
9021 - Part Time Overtime		5,895		7,974		3,847.00		5,600
9023 - PT Benefits Pd to Emps		541		775		429.00		744
9024 - PT Benefits Pd for Emps		107,534		90,908		83,745.00		93,035
Personnel Services Total	\$	3,639,204	\$	3,730,764	\$	3,548,937	\$	3,634,194
Contractual Services								
9110 - Operating Supplies	\$	219,456	\$	229,842	\$	220,229	\$	228,185
9130 - Tools/Equipment		108,153		138,876		123,806		139,369
9140 - Chemicals		50,499		60,495		60,013		62,100
9150 - Equipment Fuel		53,534		79,854		69,920		44,950
9160 - Uniforms		14,712		15,212		13,320		17,060
9170 - Resale Merchandise		4,397		8,035		5,295		4,650
9420 - Outside Services		292,893		340,035		321,960		341,580
9430 - Insurances		74,192		75,932		74,969		77,267
9440 - Utilities		299,781		331,037		326,150		269,163
9450 - Rents/Leases		12,315		15,978		16,698		17,400
9460 - Postage/Shipping		192		535		531		450
9510 - Memberships		2,169		2,585		2,557		2,495

			202	22 Amended	20	22 Projected	202	23 Proposed	
	2	021 Actual		Budget		Actual		Budget	
102 Lake St. Clair									
Contractual Services-continued									
9520 - Employee Development		1,979		10,750		9,369		19,050	
9910 - Over/Under		(3,696)		-		-		-	
9945 - Inventory Gain/Loss on Adjustment		(1,246)		-		-		-	
Contractual Services Total	\$	1,129,331	\$	1,309,167	\$	1,244,817	\$	1,223,719	
102 Lake St. Clair Total	\$	4,768,535	\$	5,039,930	\$	4,793,754	\$	4,857,913	
104 Kensington									
Personnel Services									
9010 - Full Time Wages	\$	2,242,465	\$	2,392,841	\$	2,396,976	\$	2,435,051	
9011 - Full Time Overtime		78,979		100,587		121,902		69,226	
9013 - FT Benefits Pd to Emps		258,639		211,276		210,160		222,793	
9014 - FT Benefits Pd for Emps		1,582,063		1,571,146		1,562,944		1,401,288	
9020 - Part Time Wages		1,639,640		1,874,846		1,856,159		1,860,753	
9021 - Part Time Overtime		14,546		14,465		12,442		11,400	
9023 - PT Benefits Pd to Emps		818		750		862		720	
9024 - PT Benefits Pd for Emps		183,184		162,901		163,409		156,006	
Personnel Services Total	\$	6,000,333	\$	6,328,813	\$	6,324,854	\$	6,157,237	
Contractual Services									
9110 - Operating Supplies	\$	373,528	\$	377,717	\$	387,113	\$	365,756	
9130 - Tools/Equipment		146,891		125,383		148,080		124,073	
9140 - Chemicals		70,912		80,390		86,800		73,945	
9150 - Equipment Fuel		117,782		93,600		177,675		95,935	
9160 - Uniforms		17,120		23,550		24,580		23,024	
9170 - Resale Merchandise		179,834		196,839		197,001		205,002	
9420 - Outside Services		567,555		554,922		567,490		594,651	
9430 - Insurances		114,751		117,373		115,974		119,503	
9440 - Utilities		262,867		256,441		314,620		338,715	
9450 - Rents/Leases		47,790		32,719		38,496		42,669	
9460 - Postage/Shipping		520		1,000		1,200		1,120	
9510 - Memberships		1,555		1,830		1,615		2,540	

			202	22 Amended	20	22 Projected	202	23 Proposed
	2	021 Actual		Budget	Actual			Budget
104 Kensington								
Contractual Services-continued								
9520 - Employee Development		10,981		22,847		24,035		38,225
9910 - Over/Under		4,336		-		-		-
9945 - Inventory Gain/Loss on Adjustment		(1,990)		-		-		-
Contractual Services Total	\$	1,914,432	\$	1,884,611	\$	2,084,679	\$	2,025,158
104 Kensington Total	\$	7,914,765	\$	8,213,424	\$	8,409,533	\$	8,182,395
106 Lower Huron/Willow/Oakwoods								
Personnel Services								
9010 - Full Time Wages	\$	1,763,734	\$	2,006,667	\$	1,889,674	\$	2,098,261
9011 - Full Time Overtime		84,448		103,108		97,491		73,926
9013 - FT Benefits Pd to Emps		202,749		176,758		167,873		192,746
9014 - FT Benefits Pd for Emps		1,240,277		1,314,489		1,248,333		1,212,337
9020 - Part Time Wages		1,297,308		1,758,145		1,654,578		1,805,191
9021 - Part Time Overtime		8,632		25,138		22,182		18,052
9023 - PT Benefits Pd to Emps		611		875		397		840
9024 - PT Benefits Pd for Emps		136,662		135,601		126,484		129,979
Personnel Services Total	\$	4,734,421	\$	5,520,781	\$	5,207,012	\$	5,531,332
Contractual Services								
9110 - Operating Supplies	\$	237,609	\$	305,480	\$	328,548	\$	272,045
9130 - Tools/Equipment		105,685		192,974		176,718		125,056
9140 - Chemicals		77,067		86,078		84,364		73,735
9150 - Equipment Fuel		93,823		125,380		147,543		91,430
9160 - Uniforms		19,835		24,400		23,778		27,990
9170 - Resale Merchandise		69,469		98,679		94,486		118,300
9420 - Outside Services		440,685		531,964		536,469		561,398
9430 - Insurances		101,374		103,825		102,456		105,572
9440 - Utilities		363,489		407,600		425,188		431,904
9450 - Rents/Leases		14,033		17,989		24,876		20,070
9460 - Postage/Shipping		183		440		434		400

			202	22 Amended	20	22 Projected	202	23 Proposed
	2	021 Actual		Budget		Actual	Budget	
106 Lower Huron/Willow/Oakwoods								
Contractual Services -continued								
9510 - Memberships		1,381		1,505		1,255		2,600
9520 - Employee Development		9,719		22,397		17,822		31,490
9910 - Over/Under		(542)		-		-		-
9945 - Inventory Gain/Loss on Adjustment		1,207		500		500		500
Contractual Services Total	\$	1,535,017	\$	1,919,211	\$	1,964,437	\$	1,862,490
106 Lower Huron/Willow/Oakwoods Total	\$	6,269,438	\$	7,439,992	\$	7,171,449	\$	7,393,822
108 Hudson Mills/Dexter/Delhi								
Personnel Services								
9010 - Full Time Wages	\$	935,908	\$	990,672	\$	948,191	\$	925,475
9011 - Full Time Overtime		32,185		20,384		29,614		20,163
9013 - FT Benefits Pd to Emps		102,264		82,576		79,650		82,295
9014 - FT Benefits Pd for Emps		625,433		614,047		592,346		547,909
9020 - Part Time Wages		502,546		593,999		532,295		586,103
9021 - Part Time Overtime		2,145		3,000		2,414		2,500
9023 - PT Benefits Pd to Emps		570		538		462		516
9024 - PT Benefits Pd for Emps		56,252		54,257		48,145		54,642
	\$	2,257,303	\$	2,359,474	\$	2,233,117	\$	2,219,603
Contractual Services								
9110 - Operating Supplies	\$	135,432	\$	122,639	\$	128,182	\$	131,038
9130 - Tools/Equipment		58,873		36,745		28,841		46,217
9140 - Chemicals		44,280		48,398		48,862		45,900
9150 - Equipment Fuel		45,350		59,882		62,257		45,348
9160 - Uniforms		4,258		7,479		7,026		9,713
9170 - Resale Merchandise		48,867		58,930		65,022		57,667
9420 - Outside Services		167,119		175,389		174,641		214,033
9430 - Insurances		43,549		45,110		44,025		45,363
9440 - Utilities		107,512		115,655		114,165		115,851
9450 - Rents/Leases		11,074		9,771		9,131		13,080
9460 - Postage/Shipping		302		367		5,825		100

	20)21 Actual	202	22 Amended Budget	202	22 Projected Actual	202	23 Proposed Budget
108 Hudson Mills/Dexter/Delhi								
Contractual Services-continued								
9510 - Memberships		258		429		344		783
9520 - Employee Development		1,387		5,948		4,909		7,805
9910 - Over/Under		858		-		-		-
9945 - Inventory Gain/Loss on Adjustment		(377)		-				
Contractual Services Total	\$	668,742	\$	686,742	\$	693,230	\$	732,898
108 Hudson Mills/Dexter/Delhi Total	\$	2,926,045	\$	3,046,216	\$	2,926,347	\$	2,952,501

				2022 Amended		2022 Projected		23 Proposed
	2	021 Actual	Budget		Actual		Budget	
109 Stony Creek	' <u>-</u>			_		_		
Personnel Services								
9010 - Full Time Wages	\$	1,474,950	\$	1,661,156	\$	1,625,863	\$	1,800,839
9011 - Full Time Overtime		71,711		81,365		72,521		66,963
9013 - FT Benefits Pd to Emps		171,766		146,942		143,991		166,359
9014 - FT Benefits Pd for Emps		1,050,569		1,094,066		1,071,227		1,046,326
9020 - Part Time Wages		1,247,034		1,274,760		1,252,829		1,343,241
9021 - Part Time Overtime		26,095		17,692		12,346		20,850
9023 - PT Benefits Pd to Emps		613		913		403		876
9024 - PT Benefits Pd for Emps		139,907		113,866		107,883		113,068
Personnel Services Total	\$	4,182,645	\$	4,390,759	\$	4,287,063	\$	4,558,522
Contractual Services								
9110 - Operating Supplies	\$	266,780	\$	272,334	\$	269,099	\$	261,955
9130 - Tools/Equipment		74,002		122,460		123,401		128,708
9140 - Chemicals		55,008		58,500		58,500		50,362
9150 - Equipment Fuel		90,385		86,800		134,978		88,970
9160 - Uniforms		11,580		12,445		11,220		14,830
9170 - Resale Merchandise		156,512		190,744		190,719		168,361
9420 - Outside Services		378,801		484,860		457,341		454,301
9430 - Insurances		77,485		78,597		78,301		80,696
9440 - Utilities		255,163		250,241		279,533		240,211
9450 - Rents/Leases		13,040		23,346		23,492		22,226
9460 - Postage/Shipping		481		300		294		650
9510 - Memberships		352		310		310		1,270
9520 - Employee Development		5,377		10,170		8,359		15,860
9910 - Over/Under		360		0		0		0
9945 - Inventory Gain/Loss on Adjustment	-	1,305		0		0		0
Contractual Services Total	\$	1,386,631	\$	1,591,108	\$	1,635,547	\$	1,528,400
109 Stony Creek Total	\$	5,569,276	\$	5,981,867	\$	5,922,610	\$	6,086,922

Personnel Services Part Time Wages Part Wages Part Wages Part Time Wages Part Wages P
Personnel Services 9010 - Full Time Wages \$ 1,113,406 \$ 1,246,397 \$ 1,194,991 \$ 1,284,758 9011 - Full Time Overtime 66,554 68,516 65,651 56,000 9013 - FT Benefits Pd to Emps 123,657 105,606 104,082 116,186 9014 - FT Benefits Pd for Emps 757,034 785,325 774,005 730,790 9020 - Part Time Wages 748,119 776,682 758,523 801,804 9021 - Part Time Overtime 12,263 9,406 9,230 6,301 9023 - PT Benefits Pd to Emps 890 788 574 744 9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services 9110 - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976
Personnel Services 9010 - Full Time Wages \$ 1,113,406 \$ 1,246,397 \$ 1,194,991 \$ 1,284,758 9011 - Full Time Overtime 66,554 68,516 65,651 56,000 9013 - FT Benefits Pd to Emps 123,657 105,606 104,082 116,186 9014 - FT Benefits Pd for Emps 757,034 785,325 774,005 730,790 9020 - Part Time Wages 748,119 776,682 758,523 801,804 9021 - Part Time Overtime 12,263 9,406 9,230 6,301 9023 - PT Benefits Pd to Emps 890 788 574 744 9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services 9110 - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976
9010 - Full Time Wages \$ 1,113,406 \$ 1,246,397 \$ 1,194,991 \$ 1,284,758 9011 - Full Time Overtime 66,554 68,516 65,651 56,000 9013 - FT Benefits Pd to Emps 123,657 105,606 104,082 116,186 9014 - FT Benefits Pd for Emps 757,034 785,325 774,005 730,790 9020 - Part Time Wages 748,119 776,682 758,523 801,804 9021 - Part Time Overtime 12,263 9,406 9,230 6,301 9023 - PT Benefits Pd to Emps 890 788 574 744 9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Pill O - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100
9011 - Full Time Overtime 66,554 68,516 65,651 56,000 9013 - FT Benefits Pd to Emps 123,657 105,606 104,082 116,186 9014 - FT Benefits Pd for Emps 757,034 785,325 774,005 730,790 9020 - Part Time Wages 748,119 776,682 758,523 801,804 9021 - Part Time Overtime 12,263 9,406 9,230 6,301 9023 - PT Benefits Pd to Emps 890 788 574 744 9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services \$ 155,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9170 - Resale Merchandise 93,140 96,700 108,199
9013 - FT Benefits Pd to Emps 123,657 105,606 104,082 116,186 9014 - FT Benefits Pd for Emps 757,034 785,325 774,005 730,790 9020 - Part Time Wages 748,119 776,682 758,523 801,804 9021 - Part Time Overtime 12,263 9,406 9,230 6,301 9023 - PT Benefits Pd to Emps 890 788 574 744 9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services \$ 150,814 \$ 157,910 \$ 157,517 \$ 178,490 9110 - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453
9014 - FT Benefits Pd for Emps 757,034 788,325 774,005 730,790 9020 - Part Time Wages 748,119 776,682 758,523 801,804 9021 - Part Time Overtime 12,263 9,406 9,230 6,301 9023 - PT Benefits Pd to Emps 890 788 574 744 9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services 9110 - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances
9020 - Part Time Wages 748,119 776,682 758,523 801,804 9021 - Part Time Overtime 12,263 9,406 9,230 6,301 9023 - PT Benefits Pd to Emps 890 788 574 744 9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811
9021 - Part Time Overtime 12,263 9,406 9,230 6,301 9023 - PT Benefits Pd to Emps 890 788 574 744 9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9023 - PT Benefits Pd to Emps 890 788 574 744 9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9024 - PT Benefits Pd for Emps 86,982 75,004 72,808 71,890 Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services 9110 - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
Personnel Services Total \$ 2,908,905 \$ 3,067,724 \$ 2,979,864 \$ 3,068,473 Contractual Services 9110 - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
Contractual Services 9110 - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9110 - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9110 - Operating Supplies \$ 165,814 \$ 157,910 \$ 157,517 \$ 178,490 9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9130 - Tools/Equipment 62,649 66,330 58,652 65,960 9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9140 - Chemicals 48,169 35,350 34,976 35,825 9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9150 - Equipment Fuel 57,516 59,100 78,087 51,800 9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9160 - Uniforms 8,653 8,900 8,453 10,160 9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9170 - Resale Merchandise 93,140 96,700 108,199 78,300 9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9420 - Outside Services 214,822 244,260 253,146 250,135 9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9430 - Insurances 65,107 67,546 65,795 67,811 9440 - Utilities 203,875 203,560 181,835 201,230
9440 - Utilities 203,875 203,560 181,835 201,230
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945U - RENTS/LEASES /U 15U /3 45U /3 67/ /6 15U
9460 - Postage/Shipping 152 500 422 500
9510 - Memberships 302 1,300 900 1,550
9520 - Employee Development 4,924 13,270 15,330 14,370
9910 - Over/Under (496) - 0 0
9945 - Inventory Gain/Loss on Adjustment 781 - 0 0
Contractual Services Total \$ 945,558 \$ 978,176 \$ 986,939 \$ 982,281
112 Lake Erie Total \$ 3,854,463 \$ 4,045,900 \$ 3,966,803 \$ 4,050,754

	2021 Actual		202	22 Amended Budget	202	22 Projected Actual	202	23 Proposed Budget
113 Wolcott Mill								
Personnel Services								
9010 - Full Time Wages	\$	382,515	\$	397,531	\$	386,022	\$	407,072
9011 - Full Time Overtime		15,858		21,900		21,208		13,400
9013 - FT Benefits Pd to Emps		41,301		32,964		31,897		35,378
9014 - FT Benefits Pd for Emps		252,593		246,496		237,227		222,489
9020 - Part Time Wages		274,085		325,484		313,382		351,609
9021 - Part Time Overtime		221		1,195		277		1,100
9023 - PT Benefits Pd to Emps		10		125		14		120
9024 - PT Benefits Pd for Emps		31,440		31,488		29,738		32,569
Personnel Services Total	\$	998,023	\$	1,057,183	\$	1,019,765	\$	1,063,737
Contractual Services								
9110 - Operating Supplies	\$	116,491	\$	125,925	\$	125,475	\$	123,700
9130 - Tools/Equipment		27,494		38,286		37,714		39,625
9140 - Chemicals		27,162		26,400		36,934		24,400
9150 - Equipment Fuel		12,031		21,900		21,900		14,325
9160 - Uniforms		1,981		2,600		2,259		2,600
9170 - Resale Merchandise		1,998		3,800		4,150		2,600
9420 - Outside Services		115,160		167,187		158,114		158,710
9430 - Insurances		24,701		25,821		24,944		25,740
9440 - Utilities		97,913		101,926		107,450		97,562
9450 - Rents/Leases		6,259		5,250		4,974		7,210
9510 - Memberships		302		1,120		920		1,120
9520 - Employee Development		1,803		4,150		3,150		3,150
9910 - Over/Under		2,057		0		0		0
Contractual Services Total	\$	435,352	\$	524,365	\$	527,984	\$	500,742
113 Wolcott Mill Total	\$	1,433,375	\$	1,581,548	\$	1,547,749	\$	1,564,479

			2022 Amended		2022 Projected		2023 Proposed	
	20	021 Actual	Budget		Actual		Budget	
115 Indian Springs								
Personnel Services								
9010 - Full Time Wages	\$	560,526	\$	597,078	\$	531,167	\$	602,519
9011 - Full Time Overtime	Ψ	26,241	Ψ	8,722	Ψ	14,123	Ψ	7,500
9013 - FT Benefits Pd to Emps		65,986		53,688		46,649		57,409
9014 - FT Benefits Pd for Emps		404,021		399,216		346,911		361,066
9020 - Part Time Wages		484,734		506,239		515,225		535,051
9021 - Part Time Overtime		4,350		1,600		1,492		1,200
9023 - PT Benefits Pd to Emps		242		260		85		245
9024 - PT Benefits Pd for Emps		57,176		50,064		48,963		50,051
Personnel Services Total	\$	1,603,276	\$	1,616,867	\$	1,504,615	\$	1,615,041
			-		-	_		
Contractual Services								
9110 - Operating Supplies	\$	87,204	\$	95,916	\$	92,983	\$	108,106
9130 - Tools/Equipment		26,760		33,122		29,875		25,939
9140 - Chemicals		39,120		44,905		45,308		46,801
9150 - Equipment Fuel		31,148		25,500		46,290		26,140
9160 - Uniforms		2,358		4,770		4,144		5,427
9170 - Resale Merchandise		74,389		61,654		87,889		82,990
9420 - Outside Services		193,573		214,199		224,878		253,500
9430 - Insurances		37,261		39,007		37,641		38,814
9440 - Utilities		153,039		141,112		179,709		141,094
9450 - Rents/Leases		4,862		7,820		7,192		12,100
9460 - Postage/Shipping		180		440		505		400
9510 - Memberships		552		575		537		700
9520 - Employee Development		1,513		2,495		2,181		3,625
9910 - Over/Under		(3,005)		(450)		(800)		(450)
Contractual Services Total	\$	648,953	\$	671,065	\$	758,332	\$	745,186
115 Indian Springs Total	\$	2,252,230	\$	2,287,932	\$	2,262,947	\$	2,360,227

Personnel Services		2	.021 Actual	2022 Amended Budget		2022 Projected Actual		2023 Proposed	
Personnel Services	116 Huron Maadows		.021 Actual	Buaget		Actual		Budget	
9010 - Full Time Wages \$ 280,377 \$ 323,127 \$ 300,168 \$ 345,901 9011 - Full Time Overtime 6,256 7,100 10,724 4,600 9013 - FT Benefits Pd to Emps 32,322 28,589 26,905 32,406 9014 - FT Benefits Pd for Emps 197,776 212,583 200,086 203,792 9020 - Part Time Wages 253,577 299,242 292,192 294,641 9021 - Part Time Overtime 397 900 1,110 900 9023 - PT Benefits Pd to Emps 64 125 157 96 9024 - PT Benefits Pd for Emps 31,287 29,855 29,546 29,152 Personnel Services Total \$ 802,057 \$ 90,521 \$ 860,888 \$ 911,488 Contractual Services 9910 - Operating Supplies \$ 56,212 \$ 55,187 \$ 59,431 \$ 57,944 9130 - Tools/Equipment 12,595,38 9,245 9,738 13,525 9140 - Chemicals 37,421,11 36,634 39,628 40,000 9150 - Equipment Fuel 17,9									
9011 - Full Time Overtime 6,256 7,100 10,724 4,600 9013 - FT Benefits Pd to Emps 32,322 28,589 26,905 32,406 9014 - FT Benefits Pd for Emps 197,776 212,583 200,086 203,792 9020 - Part Time Wages 253,577 299,242 292,192 294,641 9021 - Part Time Overtime 397 900 1,110 900 9023 - PT Benefits Pd to Emps 64 125 157 96 9024 - PT Benefits Pd for Emps 31,287 29,855 29,546 29,152 Personnel Services Total \$ 802,057 \$ 901,521 \$ 860,888 \$ 911,488 Contractual Services \$ \$0,000 <th></th> <th>\$</th> <th>280 377</th> <th>\$</th> <th>323 127</th> <th>\$</th> <th>300 168</th> <th>\$</th> <th>345 901</th>		\$	280 377	\$	323 127	\$	300 168	\$	345 901
9013 - FT Benefits Pd to Emps 32,322 28,589 26,905 32,406 9014 - FT Benefits Pd for Emps 197,776 212,583 200,086 203,792 9020 - Part Time Wages 253,577 299,242 292,192 294,641 9021 - Part Time Overtime 397 900 1,110 900 9023 - PT Benefits Pd to Emps 64 125 157 96 9024 - PT Benefits Pd for Emps 31,287 29,855 29,546 29,152 Personnel Services \$802,057 \$901,521 \$860,888 \$911,488 Contractual Services \$802,057 \$901,521 \$860,888 \$911,488 Personnel Services \$910,521 \$860,888 \$911,488 Poll Contractual Services \$91,521 \$91,521 \$97,311 \$97,943 \$1,	5	Ý	•	Y	•	Y	•	Y	•
9014 - FT Benefits Pd for Emps 197,776 212,583 200,086 203,792 9020 - Part Time Wages 253,577 299,242 292,192 294,641 9021 - Part Time Overtime 397 900 1,110 900 9023 - PT Benefits Pd to Emps 64 125 157 96 9024 - PT Benefits Pd for Emps 31,287 29,855 29,546 29,152 Personnel Services \$802,057 \$901,521 \$808,888 \$911,488 Personnel Services \$56,212 \$55,187 \$59,431 \$7,944 9110 - Operating Supplies \$56,212 \$55,187 \$9,438 \$13,525 9140 - Operating Supplies \$56,212 \$55,187 \$9,438 \$13,525 9140 - Chemicals 37,421,11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998,95 18,656 27,579 18,025 9160 - Uniforms 2,301,26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528,92 47,934 67,038 48,060 <tr< td=""><th></th><td></td><td>•</td><td></td><td>•</td><td></td><td>-</td><td></td><td>-</td></tr<>			•		•		-		-
9020 - Part Time Wages 253,577 299,242 292,192 294,641 9021 - Part Time Overtime 397 900 1,110 900 9023 - PT Benefits Pd to Emps 64 125 157 96 9024 - PT Benefits Pd for Emps 31,287 29,855 29,546 29,152 Personnel Services Total \$ 802,057 \$ 901,521 \$ 860,888 \$ 911,488 Contractual Services \$ 150,000 \$ 55,187 \$ 59,431 \$ 57,944 9110 - Operating Supplies \$ 56,212 \$ 55,187 \$ 59,431 \$ 57,944 9130 - Tools/Equipment 12,595,38 9,245 9,738 13,525 9140 - Chemicals 37,421,11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998.95 18,656 27,579 18,025 9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 <th>•</th> <td></td> <td>•</td> <td></td> <td>•</td> <td></td> <td>•</td> <td></td> <td>•</td>	•		•		•		•		•
9021 - Part Time Overtime 397 900 1,110 900 9023 - PT Benefits Pd to Emps 64 125 157 96 9024 - PT Benefits Pd for Emps 31,287 29,855 29,546 29,152 Personnel Services Total \$ 802,057 \$ 901,521 \$ 860,888 \$ 911,488 Contractual Services \$ 100 - Operating Supplies \$ 56,212 \$ 55,187 \$ 59,431 \$ 57,944 9130 - Tools/Equipment 12,595,38 9,245 9,738 13,525 9140 - Chemicals 37,421,11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998,95 18,656 27,579 18,025 9160 - Uniforms 2,301,26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528,92 47,934 67,038 48,060 9420 - Outside Services 86,403,66 83,637 89,239 96,077 9430 - Insurances 16,143,78 16,463 16,295 16,827 9440 - Utilities 75,863,44 82,435 82,435	•		•		•		•		•
9023 - PT Benefits Pd to Emps 64 9024 - PT Benefits Pd for Emps 125 29,855 157 29,546 29,152 Personnel Services Total \$ 802,057 \$ 901,521 \$ 860,888 \$ 911,488 Contractual Services 9110 - Operating Supplies \$ 56,212 \$ 55,187 \$ 59,431 \$ 57,944 9130 - Tools/Equipment 12,595,38 9,245 9,738 13,525 9140 - Chemicals 37,421.11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998.95 18,656 27,579 18,025 9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping	5		•		•		•		•
9024 - PT Benefits Pd for Emps 31,287 29,855 29,546 29,152 Personnel Services Total \$ 802,057 \$ 901,521 \$ 860,888 \$ 911,488 Contractual Services 9110 - Operating Supplies \$ 56,212 \$ 55,187 \$ 59,431 \$ 57,944 9130 - Tools/Equipment 12,595.38 9,245 9,738 13,525 9140 - Chemicals 37,421.11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998.95 18,656 27,579 18,025 9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540,00 540							•		
Personnel Services Total \$ 802,057 \$ 901,521 \$ 860,888 \$ 911,488 Contractual Services 9110 - Operating Supplies \$ 56,212 \$ 55,187 \$ 59,431 \$ 57,944 9130 - Tools/Equipment 12,595,38 9,245 9,738 13,525 9140 - Chemicals 37,421,11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998.95 18,656 27,579 18,025 9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9510 - Memberships 1,050.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223	•								
Contractual Services 9110 - Operating Supplies \$ 56,212 \$ 55,187 \$ 59,431 \$ 57,944 9130 - Tools/Equipment 12,595.38 9,245 9,738 13,525 9140 - Chemicals 37,421.11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998.95 18,656 27,579 18,025 9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0	·	Ś		Ś		Ś		Ś	
9110 - Operating Supplies \$ 56,212 \$ 55,187 \$ 59,431 \$ 57,944 9130 - Tools/Equipment 12,595.38 9,245 9,738 13,525 9140 - Chemicals 37,421.11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998.95 18,656 27,579 18,025 9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 0 Contract									
9130 - Tools/Equipment 12,595.38 9,245 9,738 13,525 9140 - Chemicals 37,421.11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998.95 18,656 27,579 18,025 9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116	Contractual Services								
9140 - Chemicals 37,421.11 36,634 39,628 40,000 9150 - Equipment Fuel 17,998.95 18,656 27,579 18,025 9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9110 - Operating Supplies	\$	56,212	\$	55,187	\$	59,431	\$	57,944
9150 - Equipment Fuel 17,998.95 18,656 27,579 18,025 9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9130 - Tools/Equipment		12,595.38		9,245		9,738		13,525
9160 - Uniforms 2,301.26 1,228 1,228 2,500 9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9140 - Chemicals		37,421.11		36,634		39,628		40,000
9170 - Resale Merchandise 55,528.92 47,934 67,038 48,060 9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9150 - Equipment Fuel		17,998.95		18,656		27,579		18,025
9420 - Outside Services 86,403.66 83,637 89,239 96,077 9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9160 - Uniforms		2,301.26		1,228		1,228		2,500
9430 - Insurances 16,143.78 16,463 16,295 16,827 9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9170 - Resale Merchandise		55,528.92		47,934		67,038		48,060
9440 - Utilities 75,863.44 82,435 82,435 69,006 9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9420 - Outside Services		86,403.66		83,637		89,239		96,077
9450 - Rents/Leases 2,349.73 1,451 7,432 2,904 9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9430 - Insurances		16,143.78		16,463		16,295		16,827
9460 - Postage/Shipping 540.00 540 540 710 9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9440 - Utilities		75,863.44		82,435		82,435		69,006
9510 - Memberships 1,050.00 663 440 3,223 9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9450 - Rents/Leases		2,349.73		1,451		7,432		2,904
9520 - Employee Development (2,302.34) 0 0 0 Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9460 - Postage/Shipping		540.00		540		540		710
Contractual Services Total \$ 362,106 \$ 354,073 \$ 401,023 \$ 368,801 116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9510 - Memberships		1,050.00		663		440		3,223
116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	9520 - Employee Development		(2,302.34)		0		0		0
116 Huron Meadows Total \$ 1,164,162 \$ 1,255,594 \$ 1,261,911 \$ 1,280,289	Contractual Services Total	\$	362,106	\$	354,073	\$	401,023	\$	368,801
Grand Total \$ 36,203,966 \$ 38,949,346 \$ 38,321,301 \$ 39,944,452	116 Huron Meadows Total		1,164,162	\$	1,255,594		1,261,911	\$	1,280,289
	Grand Total	\$	36,203,966	\$	38,949,346	\$	38,321,301	\$	39,944,452





ADMINISTRATIVE EXPENDITURES

ADMINISTRATIVE OFFICE SUMMARY BY COST CENTER

		2022 Ame		22 Amended	2022 Projected		20	2023 Proposed	
	2	021 Actual	Budget		Actual			Budget	
100 Director/Deputy Director	\$	801,407	\$	1,151,936	\$	815,148	\$	1,191,443	
102 Diversity, Equity & Inclusion		256,825		651,849		481,414		669,093	
110 Accounting		959,524		1,092,987		1,013,923		1,047,822	
120 Human Resources		632,712		678,459		610,296		900,397	
130 Marketing/Communications		1,415,896		1,636,225		1,561,918		1,708,719	
140 Information Technology		1,491,040		1,709,872		1,674,796		1,865,947	
150 Purchasing		189,661		219,553		146,343		271,476	
160 Fund Development		0		0		0		0	
180 Natural Resources		742,391		812,674		618,031		873,884	
190 Planning		926,081		992,876		871,277		828,558	
192 Engineering		1,051,419		1,564,660		1,320,473		1,508,516	
710 Administrative		646,519		670,750		670,197		720,260	
730 Police		424,714		657,238		621,113		636,828	
880 Interpretive		187,023		291,562		295,252		302,164	
991 Intergovernmental		371,710		577,260		471,418		4,675,000	
	\$	10,096,921	\$	12,707,901	\$	11,171,599	\$	17,200,107	

ADMINISTRATIVE OFFICE SUMMARY BY BASE ACCOUNT

		2022 Amended	2022 Projected	2023 Proposed	
	2021 Actual	Budget	Actual	Budget	
9010 - Full Time Wages	\$ 4,043,496	\$ 4,543,956	\$ 4,294,083	\$ 4,887,967	
9011 - Full Time Overtime	13,688.56	39,759	31,377	10,000	
9013 - FT Benefits Pd to Emps	357,058.27	317,692	293,634	361,582	
9014 - FT Benefits Pd for Emps	2,184,961.77	2,362,572	2,183,737	2,274,303	
9020 - Part Time Wages	403,506.10	594,899	349,406	483,202	
9021 - Part Time Overtime	139.60	200	612	0	
9024 - PT Benefits Pd for Emps	31,931.80	44,695	24,719	37,204	
9110 - Operating Supplies	130,765.85	210,094	220,892	258,725	
9130 - Tools/Equipment	127,303	226,588	203,176	285,456	
9140 - Chemicals	0	4,200	1,500	4,200	
9150 - Equipment Fuel	43,953	41,250	31,343	61,800	
9160 - Uniforms	2,142	6,101	2,810	7,420	
9410 - Professional Services	158,802	601,158	441,258	415,000	
9420 - Outside Services	2,265,928	3,285,897	2,680,200	7,576,811	
9430 - Insurances	129,385	145,048	143,584	162,260	
9440 - Utilities	123,918	113,440	160,044	200,524	
9450 - Rents/Leases	1,630	6,820	5,420	1,820	
9460 - Postage/Shipping	14,053	14,000	13,850	14,500	
9499 - Miscellaneous	1,044	9,500	8,693	9,500	
9510 - Memberships	15,134	22,241	24,747	29,366	
9520 - Employee Development	48,080	117,792	56,540	118,466	
9940 - Invnetory Variance	0	0	(26)	0	
	\$ 10,096,921	\$ 12,707,900	\$ 11,171,599	\$ 17,200,107	



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EXPENDITURES

MAJOR MAINTENANCE SUMMARY BY PARK

			2022 Amended		2022 Projected		2023 Proposed	
	2021 Actual		Budget		Actual		Budget	
100 Administrative Office	\$	130,148	\$	73,789	\$	70,854	\$	176,637
102 Lake St. Clair		603,512		611,339		254,693		711,191
104 Kensington		368,527		957,426		564,944		854,950
106 Lower Huron/Will/Oakwoods		220,462		899,980		193,489		977,090
108 Hudson Mills/Dexter/Delhi		320,586		96,508		1,000		174,000
109 Stony Creek		64,756		186,707		102,767		607,730
112 Lake Erie		433,107		777,422		185,291		386,354
113 Wolcott Mill		60,701		50,655		42,339		70,000
115 Indian Springs		160,072		579,717		550,585		31,000
116 Huron Meadows		25,576		79,200		88,552		260,000
	\$	2,387,447	\$	4,312,744	\$	2,054,514	\$	4,248,952

Administrative Office	
Engineering	\$176,636
Administrative Office Total	\$176,636
Lake St. Clair	
East Boardwalk Re-Surface replacement continued-Phase 3	\$350,000
Hike / Bike path crack repairs throughout park	55,000
Rebudget - Culvert Replacements-CUL-LSC-002, 029, 009)	26,191
Rebudget - North/South Marina Dock Electrical & Water	150,000
Rebudget - Stormwater Drainage Repairs on Culverts	45,000
Replace Surfside Shelter with Accessible Shelter	85,000
Lake St. Clair Total	\$711,191
Kensington	
Dam Safety Logs	\$92,500.00
Mulch Installation	21,450
Rebudget - Boat Launch Building & Seawall Repairs	30,000
Rebudget - Dam Concrete Work	247,000
Rebudget - Replace culverts (CUL-Ken-041,85,89)	17,000
Rebudget-Trail Improvement - Martindale north to Shore Fishing	427,000
Upgrades to Kensington Park Office	20,000
Kensington Total	\$854,950
Lower Huron/Willow	
Rebudget - Lower Huron North End Parkway Resurfacing	\$650,000
Rebudget-Lower Huron Drainage/Culvert Replace CUL LH 564 Camp Dr	12,090
Turtle Cove Marcite Repairs - Replace remainder of Lazy River	300,000
Willow Upgrade Signage for New Park Office	15,000
Lower Huron/Willow Total	\$977,090
Hudson Mills	
Rebudget - Replace Outfalls (SDC-HUD-001, 009, 016)	\$14,000
Replace Siding & Roofs at Golf Course Shop, Cart Barn & Chem Bld	160,000
Hudson Mills Total	\$174,000

Stony Creek	
Boiler Replacement at Beach	\$40,000
Dam Safety Logs	92,500
Electrical Upgrades at Eastwood Beach from Transformer	120,000
Golf Course Bunker Repairs	15,000
Golf Course Water Drainage Phase 3	40,000
Installation of Generator at Park Office	30,000
Mulch Installation	10,230
Rebudget - Bikepath bridge between Winter Cove & Mt Vernon	80,000
Rebudget - Small Well Replacement	30,000
Rebudget - Stormwater Drainage Repairs on Culverts	50,000
Replace Water line to Eastwood Restrooms	60,000
Trail Maintenance throughout Park	25,000
Update Signage	15,000
Stony Creek Total	\$607,730
Lake Erie	
Golf Course Maintenance Building - complete siding	\$15,000
Golf Course Storage Building Siding Replacement	60,000
Rebudget - Dredge Marina Channel and Relocate Spoils pile	150,000
Rebudget - Replace electric wiring at Marina boat docks	50,000
Rebudget-Drainage/Culvert Replacement-LE036, 005, 006, 015	16,354
Rebudget-Nature trail boardwalk repairs of Northern Trapper run	35,000
Relocate Spoils Pile at Marina	60,000
Lake Erie Total	\$386,354
Wolcott Mill	
Demo & Cleanup of newly acquired Wolcott Property	\$50,000
Furnace Replacement at Cow Barn	20,000
Wolcott Mill Total	\$70,000

GRAND TOTAL	\$4,248,952
Huron Meadows Total	\$260,000
Replace Pump intakes, electric panel & connections at Golf Course	\$260,000
Huron Meadows	
Indian Springs Total	\$31,000
Rebudget - Replace Culverts (CUL-IND-22,29,34)	16,000
Install Irrigation Head control system at Golf Course	\$15,000
Indian Springs	



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CAPITAL EXPENDITURES

CAPITAL EXPENDITURES SUMMARY BY PARK

			202	22 Amended	202	2 Projected	202	23 Proposed
	20	21 Actual		Budget		Actual		Budget
100 Administrative Office	\$	43,253	\$	1,357,136	\$	74,506	\$	125,000
102 Lake St. Clair		270,416		390,657		74,137		34,000
104 Kensington		184,112		737,354		132,823		54,000
106 Lower Huron/Will/Oakwoods		195,494		845,069		73,604		225,500
108 Hudson Mills/Dexter/Delhi		235,610		94,849		0		253,500
109 Stony Creek		330,085		399,487		102,604		325,500
112 Lake Erie		327,916		388,279		163,403		30,000
113 Wolcott		862,112		145,151		14,060		29,000
115 Indian Springs		58,909		731,180		0		55,000
116 Huron Meadows		51,197		181,480		45,565		45,000
	\$	2,559,104	\$	5,270,642	\$	680,702	\$	1,176,500

Administrative Office	
Capital Equipment	
2023 Ford Explorer for Director	\$50,000
Kubota w/Trax - NRC crew	40,000
2023 Vehicle for Engineering dept	35,000
Administrative Office Total	\$125,000
Lake St. Clair	
Capital Equipment	
Air Compressor, Portable	\$7,000
Broom for Kubota UTV	5,000
(2) Carryall 300s	22,000
Lake St. Clair Total	\$34,000
Kensington	
Capital Equipment	
(4) Club Car Golf Cart, Gas	\$24,000
Mower, Toro Groundmaster 7200	30,000
Kensington Total	\$54,000
Lower Huron/Willow	
Capital Equipment	
Club Car Turf II with ball picker	\$15,000
(3) Ford Utility Intereceptor Police Vehicle	112,500
Blower, buffalo turbine	11,000
(2) Power Lift Tail gates	10,000
Pressure Washer	10,000
Sprayer	7,000
Truck, Regular cab, 4x4 with flatbed and plow	60,000
Lower Huron Total	\$225,500

Hudson Mills	
Capital Equipment	
Truck, Ford F-250	\$50,000
Ford Utility Intereceptor Police Vehicle	\$37,500
Blower, Toro Pro Force debris blower	\$11,000
Refuse Truck	\$155,000
Hudson Mills Total	\$253,500
Stony Creek	
Capital Equipment	
Pickup Truck	\$50,000
Air Compressor, Portable	7,000
Air Compressor, Tow Behind	26,000
Carryall 300s	22,000
Mower, Brush Hog	30,000
Refuse Truck, Compactor, Rear Loading	155,000
Salt Spreader	18,000
Ventrac Sickle attachment for mower	17,500
Stony Creek Total	\$325,500
Lake Erie	
Capital Equipment	
Mower, All Flex Pull Behind	\$30,000
Lake Erie Total	\$30,000
Wolcott Mill	
Capital Equipment	
Club Car Carryall 500	\$14,000
Mower, Exmark zero turn	15,000
Wolcott Mill Total	\$29,000

Indian Springs	
Capital Equipment	
Mower, Zero Turn	\$15,000
Work Vehicle, Toro Workman with Cab	40,000
Indian Springs Total	\$55,000
Huron Meadows	
Capital Equipment	
Clubcar 300 with cab & cage for ball picker	15,000
Work Vehicle, Toro Workman with Cab	30,000
Huron Meadows Total	\$45,000
GRAND TOTAL	\$1,176,500

	Project Cost	Grant Funding	Net Funding
Lake St. Clair			
Rework electric for permanent toll booths to connect to 4th toll booth	50,000		50,000
Lake St. Clair Total	\$50,000	\$0	\$50,000
Kensington			
Install EV Charging Station	67,000		67,000
Kensington Total	\$67,000	\$0	\$67,000
Lower Huron/Willow /Oakwoods			
Install EV Charging Station	66,000		66,000
Flat Rock Dam	755,000	730,000	25,000
Pumphouse Upgrades at Willow Golf Course	260,000		260,000
Roof Replacement at Clubhouse - Willow Golf	70,000		70,000
UST fuel pump removal/replacement at Willow Golf Course	230,000		230,000
Salt Storage Curtain Closure - Willow	20,000		20,000
Lower Huron/Willow Total	\$1,401,000	\$730,000	\$671,000
Stony Creek			
Install Electricity at 4th Tollbooth	20,000		20,000
Install EV Charging Station	67,000		67,000
Stony Creek Total	\$87,000	\$0	\$87,000
Lake Erie			
Wave Pool Mertha Liner and updates	\$4,000,000	\$1,000,000	3,000,000
Resurface Outdoor Courts with Outdoor Sport tile	\$60,000	, , ,	60,000
Protecting Lake Erie Marsh with Green Infrastructure	657,743	483,500	174,243
Lake Erie Total	4,717,743	1,483,500	3,234,243
Wolcott			
Replace Roof on Mile Barn	150,000		150,000
Wolcott Total	150,000	\$0	150,000

CAPITAL PROJECT FUNDING HURON-CLINTON METROPARKS 2023 BUDGET

	Project Cost	Grant Funding	Net Funding
Indian Springs			
Playground Redevelopment of Meadow Lark	600,000		600,000
UST Removal at Golf Course	200,000		200,000
Building Electrical conversion to support Golf Carts and Generator	230,000		230,000
Indian Springs Total	1,030,000	\$0	1,030,000
Engineering Staff Support			
Engineering Staff working on Projects	475,045		475,045
Engineering Staff Support Total	\$475,045	\$0	475,045
NET TRANSFER FROM GENERAL FUND	\$7,977,788	\$2,213,500	\$5,764,288



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APPENDIX

Full Time Equivalent Positions

Full-Time Employees

Position	FTE	Position	FTE
Director	1	Network Infrastructure Engineer	1
Deputy Director	1	Building Maintenance Supervisor	4
Chief of Finance	1	Business Applications Specialist	1
Chief of Information Technology	1	Buyer	1
Chief of Marketing/Communication	1	DEI Assistant	1
Chief of Diversity, Equity & Inclusion	1	District Community Outreach Interpreters	3
Chief of HR & Labor Relations	1	Community Outreach Interpretive Supervisor	1
Chief of Engineering Services	1	Equipment Maintenance Supervisor	1
Chief of Police	1	Farm Interpreter/Animal Care	2
Chief of Interpretive Services	1	Golf Course Maintenance Supervisor	7
Chief of Planning & Development	1	Grant Writer/Recreation Programs Coordinator	1
Chief of Natural Resources & Compliance	1	Grounds Maintenance Supervisor	4
District Park Superintendent	3	Interpreter	7
Supervisor of Accounting	1	Community Outreach Interpreter	2
Supervising Engineer	2	Inventory Coordinator/CS Supervisor	1
IT Applications Manager	1	Multimedia Webmaster	1
Park Operations Manager	6	Natural Resources Coordinator	1
HR/Benefits Administrator	1	Natural Resources Supervisor	1
District Maintenance Manager	3	Park Maintenance Supervisor	4
Accountant	2	Park Operations Supervisor	7
Business Systems Analyst	1	Volunteer Services Supervisor	1
Civil Engineer – Field	3	Account Clerk Specialist	2
Civil Engineer	3	Administrative Support Specialist	4
District Interpretive Services Supervisor	3	Environmental Health & Reg Compliance Spec	0.5
Info Systems Specialist	1	Equipment Maintenance Specialist	10
Marketing/Media Relations Specialist	1	Farm Maintenance Specialist	2
Marketing Specialist	1	Golf Course Maintenance Specialist	2
Planner	1	Graphic Designer/Special Events Assistant	1
System Planner	1	Natural Resource Crew Specialist	4
Police Lieutenant	4	Park Maintenance Specialist	34
Senior Buyer	,1	Park Support Specialist	8
Supervising Interpreter - Farm	2	Police Sergeant	7
HR Generalist	2	Police Officer	24
Natural Resources General Supervisor	1		

Full Time Equivalent Positions

Part-Time Employees

Position	Hours	FTE	Position	Hours	FTE
40-80 Police Officer	20,570	9.89	Police Officer	4,530	2.18
Administrative Assistant	3,250	1.56	Public Safety Assistant Supervisor	450	0.21
Apprentice	775	0.37	Public Service Attendant	3,450	1.65
DEI Assistant	1,500	0.72	Receptionist	19,339	9.29
Document Scanning Technician	1,500	0.72	Regulatory Compliance Coordinator	1,500	0.72
Farm Maintenance Worker	4,700	2.26	Teamster	1,500	0.72
Food Service Attendant	14,270	6.86	Shuttle Driver	2,000	0.96
Golf Course Assistant Manager	9,823	4.72	Toll Attendant	44,960	21.61
Golf Course Maintenance	41,461	19.93	Volunteer Coordinator	1,500	0.72
GIS Technician	1,500	0.72	Warehouse Clerk	3,900	1.87
Golf Course Worker	42,024	20.20			
Golf Course Manager	10,150	4.87			
Grant Writer	1,500	0.72		460,542	221.34
Graphic Artist	1,500	0.72			
Internship	4,000	1.92			
Interpreter	46,830	22.51			
Lifeguard Supervisor	790	0.40			
Maintenance Specialist	2,950	1.41			
Marketing Assistant	1,500	0.72			
Marina Attendant	2,200	1.05			
Mechanic	6,075	2.92			
Natural Resources Technician	4,500	2.16			
Operations Clerk	26,001	12.50			
Park Maintenance Worker	104,372	50.18			
Park Recreation Assistant Manager	5,223	2.51			
Park Recreation Attendant	7,734	3.72			
Park Recreation Manager	8,015	3.85			
Planning Assistant	1,500	0.72			
Planning Intern	1,200	0.58			

Full Time Equivalent Positions

Seasonal Employees

• •		
Position	Hours	FTE
Food Service Attendant	14,421	6.93
Lifeguard	25,460	12.24
Lifeguard Assistant Supervisor	3,840	1.85
Lifeguard Supervisor	650	0.31
Marina Attendant	1,945	0.93
Operations Clerk	4,517	2.17
Park Maintenance Worker	30,637	14.72
Park Recreation Assistant Manager	8,576	4.12
Park Recreation Attendant	38,926	18.71
Park Recreation Manger	1,800	0.86
Pilot - Island Queen	1,420	0.68
Public Safety Attendant	7,200	3.46
Receptionist	350	0.17
Toll Attendant	15,700	7.54
	155,442	74.69
Grand Total	615,984	296.03





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