2022 BUDGET







THE HURON-CLINTON METROPOLITAN AUTHORITY MISSION STATEMENT

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of Southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

2022 BUDGET RESOLUTION

MOTION BY: Commissioner Marans
SUPPORTED BY: Commissioner Rea
DATE: December 9, 2021

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the Bylaws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and staff, does hereby adopt the 2022 General Fund Budget.

BE IT RESOLVED: That the 2022 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$34,642,523
Park Operating Revenues	23,303,338
State Sources	645,000
Interest Income	100,000
Sale of Capital Assets	100,000
Grants	52,500
Donation & Development Support	50,220
Miscellaneous	179,500
	\$59,073,081

AND BE IT RESOLVED: That the 2022 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

BE IT FURTHER RESOLVED: That all sections of the 2022 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES: Commissioners Marans, Rea, Bolin Taylor, Pontoni, Quadrozzi, Parker

NAYS:

ABSENT:

I, Amy McMillan, the duly appointed and qualified Director of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on December 9, 2021.

Amy McMillan, Director





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INTRODUCTION

Introduction

The Metroparks System

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although limited group and rustic family camping is available.

Thirteen Metroparks serve the public, covering nearly 25,000 acres within the five-county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at over seven million visits for the system as a whole.

Mission Statement:

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

Vision:

The Metroparks offer 365-day access to open space, outdoor experiences, and abundant resources for the communities of Southeast Michigan now and into the future.



The Metroparks Include:

Metropark	Acreage	County	District	Amenities
Delhi	53	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Play Areas,
Dexter-Huron	122	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Trails
Hudson Mills	1,549	Washtenaw	Western	Disc Golf, Fishing, Picnic Shelters, Play Areas, Trails, X-Country Skiing
Huron Meadows	1,540	Livingston	Western	Boating, Fishing, Golf, Picnic Shelters, Play Areas, X-Country Skiing
Indian Springs	2,215	Oakland	Western	Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails
Kensington	4,481	Oakland & Livingston	Western	Boating, Equestrian Trails, Farm & Nature Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails, X-Country Skiing
Lake Erie	1,607	Wayne	Southern	Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, Sledding, Trails, Wave Pool, X-Country Skiing
Lake St. Clair	770	Macomb	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails
Lower Huron	1,258	Wayne	Southern	Fishing, Pool, Spray Park, Picnic Shelters, Trails
Oakwoods	1,756	Wayne	Southern	Interpretive, Trails
Stony Creek	4,461	Macomb & Oakland	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, X- Country Skiing, Sledding, Trails
Willow	1,531	Wayne	Southern	Boating, Fishing, Golf, Pool, Sledding, Trails
Wolcott Mill	2,625	Macomb	Eastern	Equestrian Trails, Farm & Historic Mill Interpretive, Trails







Organizational Structure

Board of Commissioners

The governing body of the Metroparks is a seven-member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.

Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at http://www.metroparks.com for a current schedule and up-to-date information throughout the year.



The Board of Commissioners elect a Chairman, a Vice-Chairman, a Secretary and a Treasurer at the annual meeting of the Board of Commissioners (June). The term of each office is for one (1) year, expiring at the time of the following annual meeting of the Board of Commissioners or until their successors are elected. Following, are explanations of the roles and responsibilities of each Commissioner role, concluded by present-day information on those serving the authority as Commissioners.

Roles and Responsibilities:

Board of Commissioners – Chairman

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the Director, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners - Vice-Chairman

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

Board of Commissioner – Secretary

The Secretary consults with the Director from time to time with respect to the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Treasurer

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



Board of Commissioners:

Jaye Quadrozzi <i>Chair</i> Oakland County Re	Attorney with more than 15 years of experience as a commercial litigator. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark.
Bernard Parker Vice-Chair Wayne County Rep	Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50% reduction in youth incarceration. Parker has received numerous awards including the Spirit of Detroit Award in 2012 and an Honorary Doctorate of Humane Letters from Lewis College of Business.
John Paul Rea Secretary Macomb County R	Director, Macomb County Department of Planning and Economic Development, he is highly involved with comprehensive community and economic development initiatives throughout the county. An integral part of the capital improvement projects targeting infrastructure, transportation networks, non-motorized trails, regional transit and the economic development services by supporting business retention, expansion and attraction efforts.
Tiffany Taylor <i>Treasurer</i> Governor Appointe	Taylor is the inaugural Chief People and Impact Officer at Global Silicon Valley Ventures and ASU + GSV Summit, an education technology-focused venture capital fund. She has a background in K-12 education and affordable housing development. As an active member of her community, Taylor currently serves on the board of directors of the Joyce Ivy Foundation, Black Family Development Institute Training, and Boys Hope Girls Hope of Detroit. She is also a community advisory panel member of Detroit Public TV and a commission for the Economic Development Corporation of Clinton Township.
Robert W. Marans Washtenaw Count	Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy.
Stephen Pontoni Governor Appointe	Since 2013, Pontoni has been the executive director of the Michigan Association for Justice. In addition, he is the director of the Mid-American Global Education Council, a nonprofit that hosts Model United Nations conferences for high school students. Pontoni is also vice-chair of the Coalition Protecting No-Fault, a member of the University of Michigan-Dearborn CASL Alumni Scholarship Committee, a board member of the Michigan Society of Association Executives, and a member of the executive committee for the National Association of

Trial Lawyer Executives.



William Bolin Livingston County Representative

Executive Management

Director – Amy McMillan

The Board of Commissioners appoint a chief executive officer of the Metroparks known as the Director. The Director shall hold the office at the will and pleasure of the Board. The Director supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities. Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position for which appointment is being considered. With the advice and consent of the Board of Commissioners the Director may delegate to subordinates any of the duties assigned to the Director. The Director approves purchases



and make certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The Director shall arrange for the recording of minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the chief financial officer, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The Director may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the Director. The Director shall take such other actions and assume such other responsibilities as may be provided by federal and state law.

Deputy Director – Mike Lyons

In accordance with the Bylaws the Director shall appoint a chief operating officer of the Authority who shall be known as the Deputy Director. The Deputy Director shall hold office at the will and pleasure of the Director. The Deputy Director, under the immediate supervision of the Director, is responsible for such responsibilities as shall be directed from time to time by the Director. The Deputy Director may witness the signature of the Director on contracts, leases, obligations, and other instruments which the Director has been authorized to sign. In the event the office of Director shall become vacant by death, resignation or otherwise, or in the event of the absence of the Director or the Director's inability to discharge the duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the Deputy Director.

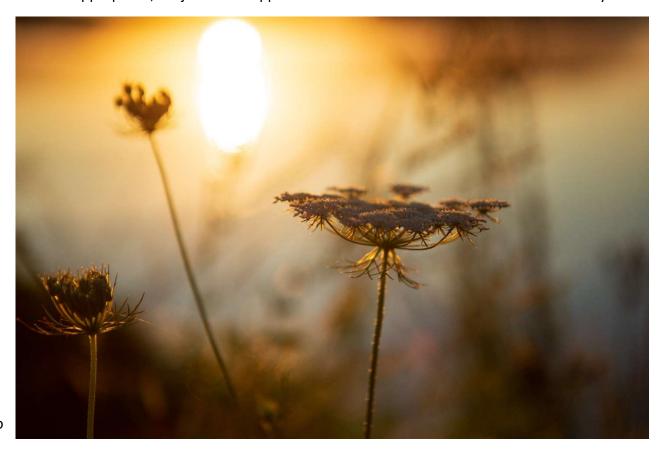
Chief of Finance - Shedreka Miller

Per the Bylaws, the Director shall appoint a chief financial officer, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the Director. The CFO shall perform the usual duties of such office and such other duties as the Director may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may co-

sign on such bank accounts. (c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the law, and shall permit inspection of all financial records by any Commissioner at any reasonable time. (d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority's Purchasing Policy.

(e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the

Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority's investments from time to time but no less often than semi-annually.



Core Management Team:

The Metroparks core management team consists of functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the Director and/or Deputy Director for direction and guidance.

Current Department Head/District Park Superintendents:

Gary Hopp Eastern District Superintendent
Jeff Brown Western District Superintendent
Jeffrey Linn Southern District Superintendent

Artina Carter Chief of Diversity, Equity

and Inclusion

Michael Henkel Chief of Engineering Services
Randy Rossman Chief of Human Resources

And Labor Relations

Robert Rudolph Chief of Information Technology
Jennifer Jaworski Chief of Interpretive Services

Danielle Mauter Chief of Marketing

and Communications

Tyler Mitchell Chief of Natural Resources

and Regulatory Compliance

Jason Bibby (Interim) Chief of Planning and Development

Michael Reese Chief of Police



^{*} For a list of full time equivalents by park, please see Appendix A

General Fund Development

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

The process begins early in the year in conjunction with the all park districts and departments. These departments utilize input from many sources to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are also considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other economic and non-economic factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.

Using the September month-end numbers as a base, Department Heads and District Superintendents develop an estimate of the December 31 numbers as well as a budget request for the budget year. The estimated December 31 numbers as well as the transactions making up the budget request are entered into the budget system within the ERP. These un-reviewed numbers are compiled and reported to the Board of Commissioners in November.

Following the November Board meeting, the Director and staff meet individually with each Commissioner to review the proposed budget. Coinciding or preceding these meetings, the Director and staff also review the budget requests with park/department staff. Input from these meetings are then used to revise the budget requests.

This proposed budget is then presented at a public budget hearing immediately preceding the December Board of Commission meeting. Following the budget hearing the budget is included on the agenda for the December Board of Commission meeting for approval.





GENERAL FUND SUMMARY

2022 GENERAL FUND BUDGET SUMMARY

For 2022 we directed the staff to base their plans on hours budgeted in 2021. We recognized that pay rates will vary over time, but that most of our core operations utilize approximately the same staffing levels year in and year out. In this way, some areas that had historically budgeted inaccurately based on an unrealistic planned schedule were able to budget in a much more accurate manner based on actual history.

Similarly materials and service budgets were prepared from an actual historical cost basis. Exemptions were made for for new or expanded initiatives in both the parks and the administrative office.

By using these as the basis for the 2022 budget, discussions were able to be more focused on variances and new initiatives.



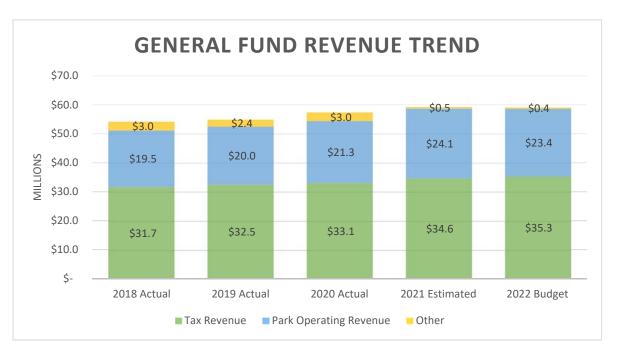
2022 Revenues

Total revenue for the Metroparks system is anticipated to remain relatively flat with a \$202,000 (0.3%) decrease. This is the net result of tax revenue increasing by \$575,000 to \$34.6 million, an increase of 1.7% and park operating revenue decreasing significantly by \$794,000 or 3.3%.

Looking back at the last few years and ahead to the 2022 budget, total revenue has increased by 9% compared to 2018. As the chart to the right demonstrates this has been a slow, steady climb with increases in tax revenue offsetting decreases in the other revenue category.

The budget proposed for 2022 reflects a planned return to pre-pandemic level for most operations. While it is very much hoped that the increased attendance and golf usage experienced in 2021 will continue, we conservatively planned for a 13% decrease.

Tax revenue as noted above remains the largest single source of revenue funding the Metroparks service to the public. In 2022 it is expected to increase by \$670,000 (1.9%).



2022 Expenditures

Overall, the 2022 general fund planned expenditures are 8.4 percent higher than the 2021 amended budget. Approximately 5.3% and 10.7% of the growth is in park operations and the administrative office. Budgeted expenditures increased \$8.4 million (15.0%) compared to the projected figures for 2021. It is currently estimated that expenditures will be under budget by \$3.4 million. The projected 2021 expenditures for park operations and the administrative office will \$1.3 million and \$875,000 lower than the 2021 amended budget. A portion of this variance is related to the pandemic.

Budgeted park operating expenditures for 2022 increased \$3.2 million (9.1%) compared to the projected 2021 figures. \$850,000 of this increase is related to Interpretive services community outreach expansion (500,000) and part-time employee living wage bonus (350,000).

Administrative expenditure budget numbers reflect growth in funding several new initiatives. These new initiatives include \$268,000 for two full-time positions, \$300,000 for climate and storm water consultants, 165,200 for a GZA Dam study, and \$130,000 for surveying services.

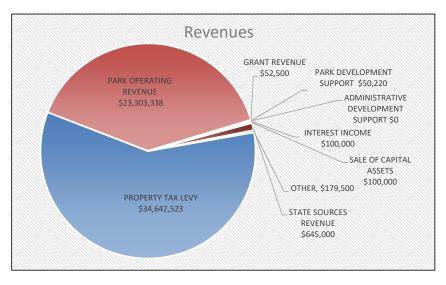
Summary

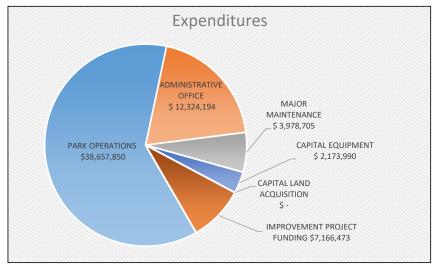
In total, the 2022 Metroparks General Fund Budget as presented for approval is designed to position the Metroparks to be able to provide the region with outstanding opportunities to get outside safely; to recharge in the beauty and nature of southeast Michigan; and to ensure that these resources will be available to all for many, many years to come.



BUDGETED REVENUES

DD ODEDTV TAVV I EVAV	404640 =00
PROPERTY TAX LEVY	\$34,642,523
PARK OPERATING REVENUE	23,303,338
GRANT REVENUE	52,500
PARK DEVELOPMENT SUPPORT	50,220
ADMINISTRATIVE DEVELOPMENT SUPPORT	-
INTEREST INCOME	100,000
SALE OF CAPITAL ASSETS	100,000
STATE SOURCES REVENUE	645,000
OTHER	179,500
TOTAL BUDGETED REVENUES - 2022	
	\$59,073,081
BUDGETED EXPENDITURES	
	
PARK OPERATIONS	\$38,657,850
ADMINISTRATIVE OFFICE	12,324,194
MAJOR MAINTENANCE	3,978,705
CAPITAL	
EQUIPMENT	2,173,990
LAND ACQUISITION	-
CAPITAL PROJECT FUND	
IMPROVEMENT PROJECTS	7,166,473
TOTAL BUDGETED EXPENDITURES - 2022	\$ 64,301,212
USE OF FUND BALANCE	
	\$ (5,228,131)





BUDGETED REVENUES	2	020 Actual	20	21 Amended Budget	20	21 Projected Actual	20	22 Proposed Budget
ADMINISTRATIVE								
PROPERTY TAX LEVY	\$	32,457,957	\$	34,043,346	\$	34,067,795	\$	34,642,523
GRANT REVENUE		935,632		83,201		52,895		52,500
DEVELOPMENT SUPPORT		12,520		10,889		1,127		-
INTEREST INCOME		549,839		116,690		125,000		100,000
SALE OF CAPITAL ASSETS		170,085		100,000		149,650		100,000
STATE SOURCES REVENUE		597,755		550,000		550,000		645,000
OTHER		1,316,447		180,764		180,725		179,500
PARK OPERATIONS								
OPERATING REVENUE		21,272,732		20,360,307		24,044,084		23,303,338
PARK DEVELOPMENT SUPPORT		65,451		78,382		103,871		50,220
TOTAL BUDGETED REVENUES - 2022	\$	57,378,417	\$	55,523,580	\$	59,275,147	\$	59,073,081
BUDGETED EXPENDITURES								
PARK OPERATIONS	\$	33,688,714	\$	36,713,273	\$	35,409,382	\$	38,657,850
ADMINISTRATIVE OFFICE		9,175,295		11,130,824		10,255,749		12,324,194
MAJOR MAINTENANCE		1,587,804		3,592,767		2,894,258		3,978,705
CAPITAL								
EQUIPMENT		2,175,922		2,140,358		1,638,092		2,173,990
LAND ACQUISITION		57,527		789,638		789,638		-
CAPITAL PROJECT FUND								
IMPROVEMENT PROJECT FUNDING		5,040,253		4,903,649		4,903,649		7,166,473
TOTAL BUDGETED EXPENDITURES - 2022	\$	51,725,515	\$	59,270,509	\$	55,890,768	\$	64,301,212
NET INCREASE (USE) OF FUND BALANCE	\$	5,652,902	\$	(3,746,929)	\$	3,384,379	\$	(5,228,131)





REVENUE

REVENUE SOURCES

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2022 is \$59,073,081.

Property Taxes

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2021 tax rate of .2089 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This is the fifth year the rate has decreased since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2021 taxable values was 1.014%. This tax will be levied in December, 2021 and will provide funding for the 2022 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of "captured" tax revenues that results from the large number of tax abatement programs throughout the counties, and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2021 of \$34,642,523 represents a 2.17% increase from the 2020 net tax levy of \$33,889,553.

				,	
		НСМА	HCMA REDUCED	EST. WRITE OFF DUE	HCMA EST.
	TOTAL 2021	1/4 MILL	TAXABLE VALUE	TO TAX ABATEMENT	LEVY TO BE
COUNTY	TAXABLE VALUE	LEVY (0.00025)	(0.0002089)	PROGRAMS	COLLECTED
		T	1		<u> </u>
LIVINGSTON	10,234,683,827	2,558,671	2,138,025	20,000	2,118,025
МАСОМВ	30,914,252,659	7,728,563	6,457,987	35,000	6,422,987
OAKLAND	65,355,802,388	16,338,951	13,652,827	350,000	13,302,827
WASHTENAW	19,110,871,606	4,777,718	3,992,261	70,000	3,922,261
WAYNE	45,004,413,117	11,251,103	9,401,422	525,000	8,876,422
FIVE COUNTY TOTAL	\$ 170,620,023,597	\$ 42,655,006	\$ 35,642,523	\$ 1,000,000	\$ 34,642,523

Park Operating Revenue

Fees and charges implemented by the parks throughout the Authority total a proposed \$23,303,338 for the 2022 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is an \$844,617 decrease from the 2021 projected park operation revenue. Park fees and rates for activities, rental spaces, etc. will remain consistent with the 2021 approved rates.

Grant Revenue

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the general fund. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. There is \$52,500 proposed for 2022.

Interest Revenue

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$100,000 in 2022. Interest rates have been declining throughout 2021. The amount budgeted for 2022 reflects a conservative estimate based on this decline.

Sale of Capital Assets

Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. The portion of the auction proceeds that is generated by capital equipment is projected to produce \$100,000. Revenue from non-capital auction items are recorded elsewhere.

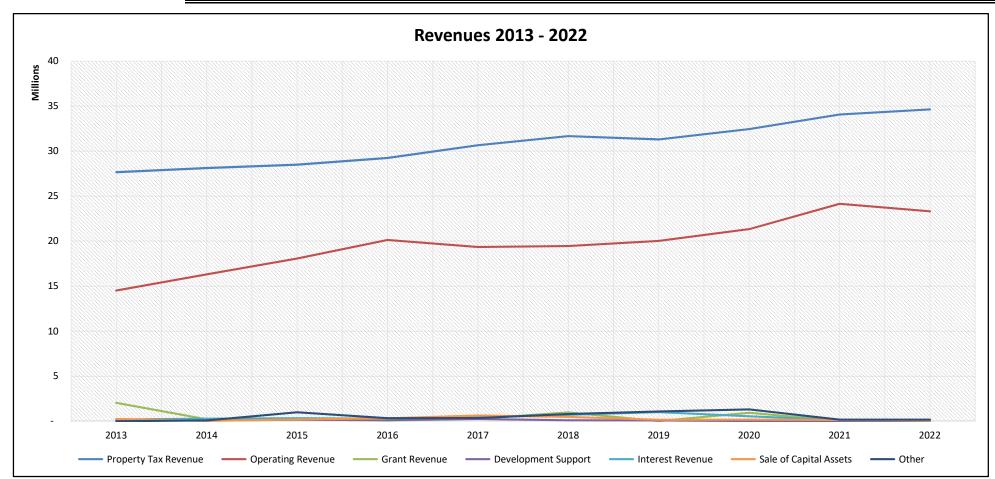
State Sources

Beginning in 2016 the state of Michigan implemented a phased elimination of certain personal property taxation. The legislation also included a mechanism to reimburse government agencies for some portion of revenue lost due to the change. The Metroparks initially included these reimbursements with property tax revenue. Beginning in 2019 the funds were appropriately reflected in revenue from State Sources. For 2022 the reimbursement amount is budgeted at \$645,000.

❖ Other

This revenue source represents one-time or unusual payments as well as the proceeds of sale of non-capital surplus. Past examples include insurance settlements, rate stabilization payments and other similar items. There is \$179,500 proposed for 2022.

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Property Tax Revenue	27,662,759	28,125,677	28,503,130	29,246,499	30,658,374	31,675,974	31,312,009	32,457,957	34,067,795	34,642,523
Operating Revenue	14,519,872	16,316,176	18,071,961	20,130,849	19,340,845	19,460,102	20,016,453	21,338,184	24,147,955	23,303,338
Grant Revenue	2,050,630	215,614	217,896	76,182	284,871	976,902	16,829	935,632	52,895	52,500
Development Support	167,123	87,407	158,946	130,674	245,689	99,288	82,561	12,520	1,127	50,220
Interest Revenue	198,255	277,461	344,745	287,928	449,196	707,124	1,016,519	549,839	125,000	100,000
State Sources	-	-	-	-	-	-	1,174,968	597,755	550,000	645,000
Sale of Capital Assets	250,636	43,551	192,480	319,165	643,421	473,716	160,318	170,085	149,650	100,000
Other	-	97,013	987,949	339,905	351,495	791,122	1,091,389	1,316,447	180,725	179,500
Grand Total	44,849,275	45,162,899	48,477,107	50,531,202	51,973,891	54,184,228	54,871,046	57,378,419	59,275,147	59,073,081



OPERATING REVENUE SUMMARY BY PARK

					20	21 Amended	20	21 Projected	20	22 Proposed
	2020 Actual		Budget		Actual			Budget		
100 Administrative Office	\$	798,451	\$	389,084	\$	821,349	\$	785,842		
102 Lake St. Clair		2,572,227		2,658,062		3,065,158		2,888,126		
104 Kensington		5,347,208		4,837,351		5,997,265		5,471,789		
106 Lower Huron/Willow/Oakwoods		1,934,013		2,932,850		2,513,381		3,083,260		
108 Hudson Mills/Dexter/Delhi		1,476,288		1,160,760		1,654,263		1,478,429		
109 Stony Creek		5,154,207		4,512,478		5,131,160		5,036,798		
112 Lake Erie		1,695,270		1,777,340		1,889,285		1,711,935		
113 Wolcott Mill		96,703		150,620		178,518		175,565		
115 Indian Springs		1,260,862		1,095,719		1,519,777		1,406,014		
116 Huron Meadows		1,002,955		924,425		1,377,799		1,315,800		
	\$	21,338,183	\$	20,438,689	\$	24,147,955	\$	23,353,558		

OPERATING REVENUE SUMMARY BY COST CENTER

		2021 Amended	2021 Projected	2022 Proposed
	2020 Actual	Budget	Actual	Budget
380 Outside Lease/Rent	\$ 179,971	\$ 170,359	\$ 164,273	\$ 210,342
531 Pool	97,865	573,650	325,342	326,050
532 Waterpark	0	947,000	333,741	946,500
535 Sprayzone	149,415	258,000	337,973	282,500
537 Ripslide	0	140,000	159,764	162,000
538 Beach	259,254	429,501	378,507	423,500
540 Dockage/Boat Storage	417,481	377,200	475,905	433,000
550 Boat Rental	671,339	531,112	576,804	560,228
560 Excursion Boat	100	52,200	20,972	52,200
565 Plaza Concession	15,162	8,900	39,389	35,000
580 Cross Country Skiing	41,808	39,726	88,393	63,000
590 Tolling	11,884,742	9,804,080	11,781,106	11,404,242
610 Family Camping	58,597	69,750	82,921	83,250
615 Group Camping	12,969	18,920	29,257	22,450
630 Activity Center Rental	(3,683)	149,551	76,154	164,800
635 Mobile Stage	850	12,000	1,500	5,400
640 Shelter Reservations	246,864	340,801	501,325	425,125
650 Golf Course	6,397,974	5,337,136	7,636,888	6,673,062
655 Par 3/Foot Golf	65,534	58,930	59,193	57,700
660 Disc/Adventure Golf	233,778	187,545	281,428	229,140
665 Adventure Course	0	0	0	0
670 Trackless Train	455	7,000	4,698	5,000
700 Special Events	17,975	82,952	96,687	87,200
880 Interpretive Center/Mill	33,815	105,865	62,036	97,124
881 Farm Learning Center	158,622	237,595	265,573	285,930
882 Mobile Learning Center	14,069	15,500	14,314	35,500
883 Environmental Discovery Center	11,498	14,458	6,317	13,970
990 General	165,321	268,263	146,800	68,650
991 Joint Government Maintence	206,408	200,695	200,695	200,695
	\$ 21,343,183	\$ 20,438,689	\$ 24,147,955	\$ 23,353,558

			2021 Amended		2021 Projected		2022 Proposed	
	2020 Actual			Budget		Actual		Budget
100 Administrative Office								
380 Outside Lease/Rent	\$	179,971	\$	170,359	\$	164,273	\$	210,342
590 Tolling		618,456		218,725		657,053		575,500
990 General		24		0		23		0
100 Administrative Office Total	\$	798,451	\$	389,084	\$	821,349	\$	785,842
102 Lake St. Clair								
531 Pool	\$	51,320	\$	233,050	\$	236,215	\$	234,250
540 Dockage/Boat Storage		102,521		95,900		128,015		113,900
565 Plaza Concession		15,162		8,900		39,389		35,000
590 Tolling		2,036,856		1,693,930		2,113,292		2,022,792
630 Activity Center Rental		(1,913)		42,500		56,854		42,500
640 Shelter Reservations		50,963		65,250		101,880		75,250
655 Par 3/Foot Golf		65,534		58,930		59,193		57,700
660 Disc/Adventure Golf		32,979		32,300		43,479		43,300
670 Trackless Train		455		7,000		4,698		5,000
700 Special Events		11,250		64,900		70,653		62,900
880 Interpretive Center/Mill		6,578		26,367		9,184		11,499
990 General		21,386		149,900		23,171		4,900
991 Joint Government Maint		179,135		179,135		179,135		179,135
102 Lake St. Clair Total	\$	2,572,226	\$	2,658,062	\$	3,065,158	\$	2,888,126
104 Kensington	1		_		_			
535 Sprayzone	\$	149,415	\$	258,000	\$	337,973	\$	282,500
538 Beach		10,378		130,000		168,960		165,000
540 Dockage/Boat Storage		70,353		70,000		80,341		75,000
550 Boat Rental		283,295		223,312		268,314		248,978
560 Excursion Boat		100		52,200		20,972		52,200
580 Cross Country Skiing		10,069		10,081		15,787		11,130
590 Tolling		3,336,086		2,646,300		3,247,785		3,006,575

			202	21 Amended	202	21 Projected	202	2 Proposed
	2	020 Actual		Budget		Actual		Budget
104 Kensington-continued								
615 Group Camping		6,995		8,500		11,100		8,750
635 Mobile Stage		850		10,800		1,500		4,200
640 Shelter Reservations		69,588		101,250		127,500		101,250
650 Golf Course		1,115,430		1,010,240		1,334,000		1,162,105
660 Disc/Adventure Golf		102,396		72,250		137,641		93,720
700 Special Events		3,250		9,000		10,138		8,600
880 Interpretive Center/Mill	7,128			19,100	15,427		21,451	
881 Farm Learning Center	90,562			173,595	147,654		199,030	
882 Mobile Learning Center		4,688		10,500		10,501		15,000
990 General		81,420		28,923		58,372		13,000
991 Joint Government Maint		5,208		3,300		3,300		3,300
104 Kensington Total	\$	5,347,208	\$	4,837,351	\$	5,997,265	\$	5,471,789
106 Lower Huron/Will/Oakwoods								
531 Pool	\$	43,545	\$	91,700	\$	89,127	\$	91,800
532 Waterpark		0		947,000		333,741		946,500
550 Boat Rental		19,136		15,900		10,484		10,400
590 Tolling		933,305		1,086,100		1,067,026		1,098,710
610 Family Camping		23,459		26,050		36,908		36,550
615 Group Camping		1,234		2,150		2,848		2,600
640 Shelter Reservations		33,200		53,000		81,000		80,000
650 Golf Course		855,228		680,000		867,075		778,200
655 Par 3/Foot Golf		6,851		5,000		6,400		7,000
700 Special Events		5,000		4,300		6,600		4,850
880 Interpretive Center/Mill		3,255		13,650		7,200		15,150
882 Mobile Learning Center		6,044		1,000		1,263		10,000
990 General		3,755		7,000		3,709		1,500
106 Lower Huron/Will/Oakwoods Total	\$	1,934,013	\$	2,932,850	\$	2,513,381	\$	3,083,260

			2021 Amended		2021 Projected		2022 Proposed	
	2020 Actual		Budget		Actual		Budget	
108 Hudson Mills/Dexter/Delhi		_				_		<u> </u>
550 Boat Rental	\$	63,826	\$	63,000	\$	67,578	\$	65,000
580 Cross Country Skiing		2,103		3,150		90		0
590 Tolling		656,735		533,000		668,000		641,860
615 Group Camping		2,825		3,130		4,034		4,050
640 Shelter Reservations		10,300		15,000		28,135		28,000
650 Golf Course		683,515		465,257		804,321		674,000
660 Disc/Adventure Golf		34,439		31,195		33,562		31,720
700 Special Events		750		2,450		2,922		3,250
880 Interpretive Center/Mill		3,785		16,328		10,942		18,049
990 General		18,008		28,250		34,679		12,500
108 Hudson Mills/Dexter/Delhi Total	\$	1,476,288	\$	1,160,760	\$	1,654,263	\$	1,478,429
109 Stony Creek								
537 Ripslide	\$	-	\$	140,000	\$	159,764	\$	162,000
538 Beach		248,876		299,501		209,547		258,500
540 Dockage/Boat Storage		36,900		38,000		43,300		46,000
550 Boat Rental		305,082		228,900		230,428		235,850
580 Cross Country Skiing		3,390		5,195		17,316		5,295
590 Tolling		3,220,724		2,584,534		2,909,445		2,925,920
610 Family Camping		35,138		43,700		46,013		46,700
630 Activity Center Rental		5,000		26,001		700		0
635 Mobile Stage		0		1,200		0		1,200
640 Shelter Reservations		58,888		75,525		119,316		100,500
650 Golf Course		1,112,946		944,000		1,279,313		1,123,198
660 Disc/Adventure Golf		57,113		46,800		60,346		53,400
700 Special Events		(2,625)		2		2,700		4,300

			202	21 Amended	20	21 Projected	202	22 Proposed
	2	020 Actual		Budget		Actual		Budget
109 Stony Creek-continued		_		_				_
880 Interpretive Center/Mill		9,932		10,420		8,113		13,925
882 Mobile Learning Center		3,338		4,000		2,550		10,500
990 General		41,245		46,440		24,049		31,250
991 Joint Government Maint		18,260		18,260		18,260		18,260
109 Stony Creek Total	\$	5,154,207	\$	4,512,478	\$	5,131,160	\$	5,036,798
112 Lake Erie								
531 Pool	\$	3,000	\$	248,900	\$	-	\$	-
540 Dockage/Boat Storage		207,707		173,300		224,249		198,100
590 Tolling		664,918		652,940		635,342		650,535
640 Shelter Reservations		6,440		12,000		14,000		14,000
650 Golf Course		809,680		674,000		1,005,210		833,200
700 Special Events		0		2,300		3,324		3,300
880 Interpretive Center/Mill		2,701		11,400		6,700		11,400
990 General		826		2,500		460		1,400
112 Lake Erie Total	\$	1,695,270	\$	1,777,340	\$	1,889,285	\$	1,711,935
113 Wolcott Mill								
590 Tolling	\$	23,611	\$	51,630	\$	30,159	\$	42,215
615 Group Camping		1,915		5,140		11,275		7,050
630 Activity Center Rental		(5,470)		10,000		4,150		20,000
640 Shelter Reservations		6,087		6,000		8,100		9,750
880 Interpretive Center/Mill		436		8,600		4,470		5,650
881 Farm Learning Center		68,060		64,000		117,919		86,900
990 General		1,715		5,250		2,095		4,000
113 Wolcott Total Mill	\$	96,703	\$	150,620	\$	178,518	\$	175,565

			2021 Amended		2021 Projected		2022 Proposed	
	2020 Actual		Budget		Actual		Budget	
115 Indian Springs				_		_		
590 Tolling	\$	355,780	\$	268,396	\$	371,104	\$	355,550
630 Activity Center Rental		(1,300)		71,050		14,450		102,300
640 Shelter Reservations		5,650		6,776		11,830		8,875
650 Golf Course		889,175		735,039		1,115,834		925,219
883 Environmental Disc Ctr		11,498		14,458		6,317		13,970
990 General		59		0		242		100
115 Indian Springs Total	\$	1,260,862	\$	1,095,719	\$	1,519,777	\$	1,406,014
116 Huron Meadows								
580 Cross Country Skiing	\$	26,246	\$	21,300	\$	55,200	\$	46,575
590 Tolling		38,271		68,525		81,900		84,585
640 Shelter Reservations		5,750		6,000		9,564		7,500
650 Golf Course		932,000		828,600		1,231,135		1,177,140
116 Huron Meadows Total	\$	1,002,955	\$	924,425	\$	1,377,799	\$	1,315,800
Grand Total	\$	21,338,183	\$	20,438,689	\$	24,147,955	\$	23,353,558



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EXPENDITURES

EXPENDITURES

The Huron Clinton Metroparks general fund expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Equipment purchases 2. Land acquisition and 3. Capital Project Funding. Total budgeted expenditures for 2022 are \$64,301,212.

Park Operating

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2022 expenditure budget for park operations is \$38,657,850. This represents an increase of 9.2% over the 2021 projected expenditures.

Key factors affecting this budgeted increase include the following:

- Increase in the part time wage scale of 3%
- Increase of full time wage scale at the contractual rate of 3%
- Increases in operating supplies, outside services and utilities increasing contractual services by 13.8%

Administrative Office

General administration expenses reflect the cost of running the Authority's centralized Administrative Office (AO), which covers full & part time employees, materials, supplies and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2022 expenditure budget of \$12,324,194. This is an increase of 20.1% over the 2021 projected expenditures. Various consulting expenses, and Board approved wage increases all pushed costs up. Shifts between park operations and administrative office accounts in natural resources and police offset each other.

Major Maintenance

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2022, Metropark major maintenance projects are projected to cost \$3,978,705.

Capital

1. <u>Engineering Staff Support</u> – Starting in 2020, these wages are being budgeted and tracked in the Capital Project Fund.

EXPENDITURES-continued

2. Equipment – Any equipment having an individual value in excess of \$5,000 is capitalized. 2022 budgeted capital equipment purchases total \$2,173,990— which is a increase of \$535,898 from the 2021 projected amount. One of the priorities of the Metroparks for 2022 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2022 include:

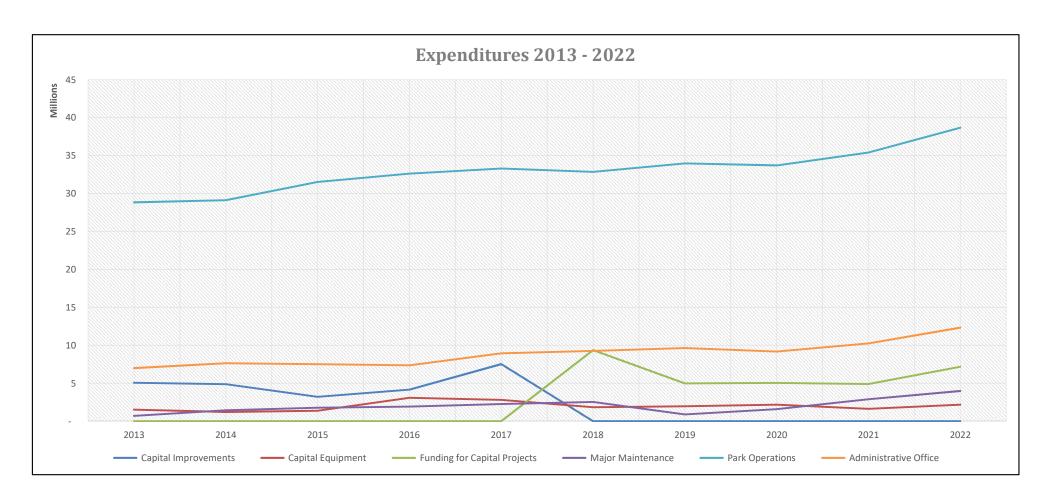
Park	Equipment Description	Amount
Lake Erie	Caterpillar Wheel Loader	\$ 134,000
Kensington	Toro Groundsmaster Mower	\$ 101,890
Kensington	Wheeled Skid Loader	\$ 95,000
Lower Huron	2 Mowers for Golf Course	\$ 170,400

- 3. <u>Land Acquisition</u> This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2022 fiscal year.
- 4. <u>Capital Project Funding</u> The transfer will cover the projects in the Capital Project Fund that exceed the Authority's \$10,000 capitalization limit. Throughout 2022, the Authority is proposing to provide the CPF with \$7,166,473 of net funding to use on capital improvement projects. The total amount of new project added to the CPF for 2022 is \$8,385,073 million. Funding is also anticipated from grants of \$1,218,600. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant projects for 2022 are:

Park	Equipment Description	Amount
Lower Huron	New Slide Structure at Turtle Cove	\$1,600,000
Lake St Clair	Entrance/Office Road Reconstruction	\$1,100,000
Stony Creek	Reflection Nature Trail Improvements	\$ 931,200
Lower Huron	Washago Pond Redevelopments	\$ 900,000
Lake Erie	Cherry Island Nature Trail Improvements	\$ 871,800

TEN YEAR HISTORY

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Park Operations	28,829,491	29,119,023	31,518,622	32,622,291	33,299,766	32,843,622	33,958,676	33,688,714	35,409,382	38,657,850
Administrative Office	6,990,592	7,640,052	7,516,735	7,371,708	8,949,676	9,254,286	9,641,366	9,175,295	10,255,749	12,324,194
Major Maintenance	704,328	1,435,517	1,786,273	1,926,211	2,270,025	2,546,143	900,469	1,587,804	2,894,258	3,978,705
Capital Improvements	5,068,491	4,879,504	3,208,519	4,159,886	7,523,358	-	-	-	-	-
Capital Equipment	1,531,932	1,225,463	1,374,715	3,089,427	2,801,065	1,836,784	1,957,397	2,175,922	1,638,092	2,173,990
Land Acquisition	28,820	269,846	177,591	5,056	10,900	-	3,400	57,527	789,638	-
Funding for Capital Projects	-	-	-	-	-	9,377,264	4,992,303	5,040,253	4,903,649	7,166,473
_	43,153,654	44,569,405	45,582,455	49,174,579	54,854,790	55,858,099	51,453,611	51,725,515	55,890,768	64,301,212







OPERATING EXPENDITURES

OPERATING EXPENDITURES SUMMARY BY PARK

			20	21 Amended	20	2021 Projected		22 Proposed
	2	2020 Actual		Budget		Actual		Budget
100 Administrative Office	\$	47,291	\$	40,600	\$	55,557	\$	900,000 *
102 Lake St. Clair		4,267,161		4,661,871		4,597,852		4,943,355
104 Kensington		7,712,119		7,841,759		7,685,141		8,046,754
106 Lower Huron/Willow/Oakwoods		5,479,296		6,558,294		6,197,520		6,791,291
108 Hudson Mills/Dexter/Delhi		2,767,630		2,847,662		2,751,562		2,984,416
109 Stony Creek		5,319,036		5,696,198		5,461,247		5,910,177
112 Lake Erie		3,469,170		4,128,614		3,812,461		4,018,612
113 Wolcott Mill		1,408,244		1,500,621		1,456,020		1,552,922
115 Indian Springs		2,104,819		2,237,074		2,197,880		2,274,404
116 Huron Meadows		1,113,947		1,200,580		1,194,142		1,235,919
	\$	33,688,714	\$	36,713,273	\$	35,409,382	\$	38,657,850
			_					

^{*}reflects an \$850,000 adjustment for interpretive community outreach expansion and living wage bonus

OPERATING EXPENDITURES SUMMARY BY COST CENTER

		2021 Amended 2021 Projected		2022 Proposed		
	2020 Actual	Budget	Actual	Budget		
180 Natural Resources	\$ 729,682	\$ 917,507	\$ 835,082	\$ 858,907		
380 Outside Lease/Rent	24,828	26,500	29,305	30,500		
531 Pool	640,715	961,014	707,444	807,337		
532 Waterpark	166,632	736,231	483,667	903,626		
535 Sprayzone	183,746	184,642	177,445	197,005		
537 Ripslide	6,875	41,125	35,951	52,479		
538 Beach	360,785	520,263	509,576	563,508		
540 Dockage/Boat Storage	171,436	228,513	206,830	253,473		
550 Boat Rental	317,551	297,412	249,987	296,167		
560 Excursion Boat	2,683	38,313	15,918	53,218		
580 Cross Country Skiing	99,763	119,945	106,059	133,301		
590 Tolling	1,204,430	1,208,606	1,186,997	1,125,677		
610 Family Camping	30,246	42,837	43,859	24,167		
615 Group Camping	5,639	6,629	5,255	6,567		
630 Activity Center Rental	61,404	110,433	93,052	119,209		
635 Mobile Stage	1,117	6,982	993	17,961		
640 Shelter Reservations	3	9,126	11,064	1,300		
650 Golf Course	4,613,624	4,932,600	5,012,080	4,829,362		
655 Par 3/Foot Golf	105,764	96,928	102,864	114,819		
660 Disc/Adventure Golf	126,385	146,068	134,005	199,037		
670 Trackless Train	190	11,703	11,401	37,364		
700 Special Events	13,061	215,723	169,527	253,991		
710 Administrative	4,681,412	4,730,360	4,645,911	6,033,946		
730 Police	5,014,632	5,221,966	5,030,800	5,479,256		
870 Wildlife Management	100,221	147,262	65,400	168,952		
880 Interpretive Center/Mill	1,827,121	2,113,726	1,943,793	2,041,763		
881 Farm Learning Center	1,724,618	1,797,004	1,736,686	1,869,116		
882 Mobile Learning Center	392,872	455,702	445,748	614,808		
883 Environmental Discovery Center	426,269	468,799	441,952	498,300		
990 General	10,600,833	10,827,150	10,868,612	10,902,812		
991 Joint Government Maintenance	54,178	92,204	102,119	169,922		
	\$ 33,688,714	\$ 36,713,273	\$ 35,409,382	\$ 38,657,850		

	2020 Actual		2021 Amended Budget		2021 Projected Actual		2022 Proposed Budget	
100 Administrative Office								
380 Outside Lease/Rent	\$	24,828	\$	26,500	\$	29,305	\$	30,500
590 Tolling		22,311		14,100		26,252		19,500
710 Administrative		152		0		0		850,000
100 Administrative Office Total	\$	47,291	\$	40,600	\$	55,557	\$	900,000
102 Lake St. Clair								
180 Natural Resources	\$	12,725	\$	61,398	\$	88,742	\$	42,207
531 Pool		202,435		287,822		274,728		394,858
535 Sprayzone		43,001		17,093		15,762		10,492
538 Beach		14,883		9,545		9,931		14,872
540 Dockage/Boat Storage		60,318		80,757		80,003		85,983
565 Plaza Concession		0		325		281		525
590 Tolling		127,660		121,992		119,898		136,679
630 Activity Center Rental		12,182		38,907		33,889		45,541
640 Shelter Reservations		3		2,110		2,355		1,000
655 Par 3/Foot Golf		105,764		96,928		102,864		114,819
660 Disc/Adventure Golf		21,372		22,149		21,716		27,882
670 Trackless Train		190		11,703		11,401		37,364
700 Special Events		2,477		55,376		37,861		52,076
710 Administrative		705,847		730,801		724,604		766,203
730 Police		772,223		798,515		731,827		833,720
870 Wildlife Management		16,172		19,713		19,512		25,400
880 Interpretive Center/Mill		311,713		370,210		355,818		352,267
990 General		1,823,741		1,878,884		1,896,119		1,933,064
991 Joint Government Maint	<u></u>	34,457		57,644		70,541		68,403
102 Lake St. Clair Total	\$	4,267,161	\$	4,661,871	\$	4,597,852	\$	4,943,355

			202	21 Amended	202	21 Projected	202	22 Proposed
	20	020 Actual		Budget		Actual	Budget	
104 Kensington						_		
180 Natural Resources	\$	187,747	\$	187,748	\$	152,424	\$	170,421
535 Sprayzone		121,110		155,641		149,775		175,579
538 Beach		134,433		218,403		208,722		246,800
540 Dockage/Boat Storage		3,205		3,794		3,072		3,905
550 Boat Rental		174,578		162,274		126,758		189,755
560 Excursion Boat		2,683		38,313		15,918		53,218
580 Cross Country Skiing		17,951		34,470		31,214		47,971
590 Tolling		341,941		340,287		344,431		300,502
615 Group Camping		1,302		775		775		775
635 Mobile Stage		1,117		6,982		993		15,961
650 Golf Course		768,843		747,679		788,322		752,214
660 Disc/Adventure Golf		57,832		64,964		63,233		109,699
700 Special Events		3,070		64,675		49,725		69,578
710 Administrative		915,585		896,209		951,745		1,037,048
730 Police		1,187,631		1,107,128		1,040,482		1,114,993
870 Wildlife Management		30,120		41,622		16,697		45,133
880 Interpretive Center/Mill		454,599		525,433		442,535		430,368
881 Farm Learning Center		867,814		888,164		847,534		930,212
882 Mobile Learning Center		118,630		151,540		147,756		211,734
990 General		2,316,393		2,196,119		2,292,604		2,070,639
991 Joint Government Maint		5,535		9,539		10,426		70,249
104 Kensington Total	\$	7,712,119	\$	7,841,759	\$	7,685,141	\$	8,046,754
106 Lower Huron/Willow/Oakwoods								
180 Natural Resources	\$	173,187	\$	140,393	\$	160,628	\$	159,906
531 Pool		242,456		302,840		291,295		243,018
532 Waterpark		166,632		736,231		483,667		903,626
550 Boat Rental		9,739		13,355		5,704		1,595
590 Tolling		293,056		303,765		285,983		269,506

	า	020 Actual	202	21 Amended	202	1 Projected	202	22 Proposed
406 1 1 1/211 10 1 1 1 1		UZU ACTUAI		Budget		Actual		Budget
106 Lower Huron/Willow/Oakwoods-continued								
610 Family Camping		2,024		5,087		6,566		5,035
615 Group Camping		329		410		328		410
650 Golf Course		563,002		659,619		659,380		630,580
660 Disc/Adventure Golf		112		200		200		12,240
700 Special Events		2,100		27,115		24,719		31,781
710 Administrative		790,694		778,095		778,506		813,442
730 Police		740,209		856,729		840,862		898,245
870 Wildlife Management		26,553		29,924		13,129		25,053
880 Interpretive Center/Mill		320,636		312,217		301,034		323,678
882 Mobile Learning Center		120,173		155,258		149,633		204,184
990 General		2,028,394		2,237,055		2,195,886		2,268,992
106 Lower Huron/Willow/Oakwoods Total	\$	5,479,296	\$	6,558,294	\$	6,197,520	\$	6,791,291
108 Hudson Mills/Dexter/Delhi								
180 Natural Resources	\$	79,199	\$	79,832	\$	71,447	\$	78,829
550 Boat Rental	·	3,991	·	11,902	·	11,557	·	6,300
580 Cross Country Skiing		2,186		8,793		4,253		7,477
590 Tolling		95,337		92,078		90,546		94,036
615 Group Camping		657		1,210		910		1,221
650 Golf Course		569,473		572,182		568,693		590,347
660 Disc/Adventure Golf		16,999		22,793		13,582		13,770
700 Special Events		729		18,547		9,394		23,924
710 Administrative		535,951		557,335		542,829		640,489
730 Police		528,808		533,732		546,952		545,914
870 Wildlife Management		0		14,377		200		14,056
880 Interpretive Center/Mill		148,485		147,900		121,701		141,379
990 General		780,446		770,457		756,843		806,269
991 Joint Government Maint		5,369		16,523		12,655		20,405
108 Hudson Mills/Dexter/Delhi Total	\$	2,767,630	\$	2,847,662	\$	2,751,562	\$	2,984,416

	20	2020 Actual		2021 Amended Budget		2021 Projected Actual		22 Proposed Budget
109 Stony Creek								
180 Natural Resources	\$	127,560	\$	199,947	\$	161,405	\$	175,662
537 Ripslide		6,875		41,125		35,951		52,479
538 Beach		211,469		292,315		290,923		301,836
540 Dockage/Boat Storage		12,246		11,315		11,274		41,938
550 Boat Rental		129,243		109,882		105,968		98,517
580 Cross Country Skiing		1,748		9,319		7,492		11,679
590 Tolling		188,508		183,695		176,603		156,650
610 Family Camping		28,221		37,750		37,293		19,132
630 Activity Center Rental		14,046		19,945		17,327		0
635 Mobile Stage		0		0		0		2,000
650 Golf Course		792,737		873,673		874,270		800,802
660 Disc/Adventure Golf		30,070		35,962		35,274		35,446
700 Special Events		4,465		36,160		35,116		55,482
710 Administrative		746,527		717,213		637,506		813,002
730 Police		843,370		848,898		822,434		899,273
870 Wildlife Management		20,528		29,280		13,100		34,274
880 Interpretive Center/Mill		296,209		364,757		337,421		382,391
882 Mobile Learning Center		154,069		148,904		148,359		198,890
990 General		1,702,326		1,727,561		1,705,034		1,819,859
991 Joint Government Maint		8,817		8,498		8,497		10,865
109 Stony Creek Total	\$	5,319,036	\$	5,696,198	\$	5,461,247	\$	5,910,177
112 Lake Erie								
180 Natural Resources	\$	18,492	\$	46,360	\$	67,814	\$	57,031
531 Pool	·	195,824		370,352	•	141,421	•	169,461
540 Dockage/Boat Storage		95,667		132,647		112,481		121,647
590 Tolling		66,583		74,393		65,631		68,588

			202	21 Amended	202	21 Projected	202	22 Proposed
	20	20 Actual		Budget		Actual		Budget
112 Lake Erie-continued								
640 Shelter Reservations		0		700		696		300
650 Golf Course		596,901		727,052		689,528		683,407
700 Special Events		221		13,850		12,712		21,150
710 Administrative		643,429		669,710		641,170		716,165
730 Police		583,064		643,304		605,198		734,283
870 Wildlife Management		0		2,287		1,962		13,540
880 Interpretive Center/Mill		228,891		320,343		309,831		321,613
990 General		1,040,099		1,127,616		1,164,017		1,111,427
112 Lake Erie Total	\$	3,469,171	\$	4,128,614	\$	3,812,461	\$	4,018,612
113 Wolcott Mill								
180 Natural Resources	\$	27,088	\$	33,004	\$	30,388	\$	28,031
590 Tolling		6,140		11,756		5,907		15,317
615 Group Camping		3,351		4,234		3,242		4,161
630 Activity Center Rental		21,080		30,731		28,843		27,443
710 Administrative		28,361		44,702		38,013		45,644
730 Police		133,211		144,238		130,089		154,064
870 Wildlife Management		225		0		0		0
880 Interpretive Center/Mill		66,570		72,866		75,453		90,067
881 Farm Learning Center		856,829		908,839		889,152		938,904
990 General		265,389		250,251		254,933		249,291
113 Wolcott Mill Total	\$	1,408,244	\$	1,500,621	\$	1,456,020	\$	1,552,922

			20	21 Amended	2021 Projected		2022 Proposed	
	2	2020 Actual		Budget	Actual			Budget
115 Indian Springs								
180 Natural Resources	\$	63,990	\$	106,811	\$	76,404	\$	92,536
535 Sprayzone		19,635		11,908		11,908		10,934
580 Cross Country Skiing		0		3,290		269		3,399
590 Tolling		62,148		62,247		67,486		61,099
630 Activity Center Rental		14,095		20,850		12,993		46,225
650 Golf Course		721,719		743,395		802,289		735,454
710 Administrative		245,557		261,408		256,208		273,494
730 Police		187,023		183,990		191,411		190,282
870 Wildlife Management		6,623		9,759		500		11,196
883 Environmental Disc Ctr		426,285		468,799		441,952		498,300
990 General		357,745		364,617		336,460		351,485
115 Indian Springs Total	\$	2,104,819	\$	2,237,074	\$	2,197,880	\$	2,274,404
116 Huron Meadows								
180 Natural Resources	\$	39,695	\$	62,014	\$	25,830	\$	54,284
580 Cross Country Skiing		77 <i>,</i> 878		64,073		62,831		62,775
590 Tolling		745		4,293		4,260		3,800
650 Golf Course		600,948		608,999		629,598		636,558
710 Administrative		69,461		74,886		75,330		78,459
730 Police		39,095		105,434		121,545		108,482
870 Wildlife Management		0		300		300		300
990 General		286,124		280,581		274,448		291,261
116 Huron Meadows Total	\$	1,113,947	\$	1,200,580	\$	1,194,142	\$	1,235,919
Grand Total	\$	33,688,714	\$	36,713,273	\$	35,409,382	\$	38,657,850
Grand rotal	-	33,000,714		30,713,273	٠	33,403,362	-	30,037,030

^{*}reflects an \$850,000 adjustment for interpretive community outreach expansion and living wage bonus

OPERATING EXPENDITURES SUMMARY BY BASE ACCOUNT

			20	21 Amended	20	21 Projected	20	22 Proposed
	2	2020 Actual		Budget		Actual		Budget
9010 - Full Time Wages	\$	9,947,081	\$	10,447,854	\$	10,135,634	\$	10,827,079
9011 - Full Time Overtime		314,963		339,028		364,941		308,025
9013 - FT Benefits Pd to Emps		919,512		944,527		909,529		941,260
9014 - FT Benefits Pd for Emps		6,877,962		6,703,680		6,501,070		7,000,852
9020 - Part Time Wages		6,635,824		8,174,881		7,709,973		8,482,839
9021 - Part Time Overtime		62,325		88,249		76,176		75,042
9023 - PT Benefits Pd to Emps		10,490		5,160		6,319		5,144
9024 - PT Benefits Pd for Emps		652,691		729,329		683,790		752,515
	\$	25,420,848	\$	27,432,708	\$	26,387,432	\$	28,392,756
9110 - Operating Supplies	\$	1,465,470	\$	1,684,319	\$	1,645,344	\$	1,751,057
9130 - Tools/Equipment		1,168,951		691,309		606,224		708,626
9140 - Chemicals		383,949		455,543		452,910		441,750
9150 - Equipment Fuel		306,315		480,559		527,048		460,454
9160 - Uniforms		80,676		96,321		83,038		100,453
9170 - Resale Merchandise		428,345		710,344		707,691		721,300
9420 - Outside Services		2,159,294		2,623,454		2,533,129		3,496,816
9430 - Insurances		519,998		555,880		554,568		581,241
9440 - Utilities		1,595,539		1,776,056		1,726,482		1,783,587
9450 - Rents/Leases		110,180		130,517		130,017		114,238
9460 - Postage/Shipping		3,358		4,155		2,719		3,980
9510 - Memberships		5,453		10,247		7,778		12,194
9520 - Employee Development		30,650		61,811		45,863		89,348
9910 - Over/Under		299		(450)		(1,361)		(450)
9945 - Inventory Gain/Loss on Adjustment		9,388		500		500		500
	\$	8,267,866	\$	9,280,565	\$	9,021,950	\$	10,265,094
	\$	33,688,714	\$	36,713,273	\$	35,409,382	\$	38,657,850

	2020 Actual		2021 Amended Budget		2021 Projected Actual		2022 Proposed Budget	
100 Administrative Office					-		-	
Contractual Services								
9110 - Operating Supplies	\$	31,091	\$	40,600	\$	33,906	\$	35,000
9420 - Outside Services	\$	16,201	\$	-	\$	21,651	\$	865,000
Contractual Services Total	\$ \$ \$	47,292	\$	40,600	\$	55,557	\$	900,000
100 Administrative Office Total	\$	47,292	\$	40,600	\$	55,557	\$	900,000
102 Lake St. Clair								
Personnel Services								
9010 - Full Time Wages	\$	1,280,506	\$	1,322,594	\$	1,332,121	\$	1,363,947
9011 - Full Time Overtime		35,599		51,238		52,218		45,475
9013 - FT Benefits Pd to Emps		119,118		118,545		118,335		116,963
9014 - FT Benefits Pd for Emps		890,808		847,014		847,648		869,759
9020 - Part Time Wages		892,204		1,084,044		1,049,967		1,254,822
9021 - Part Time Overtime		7,279		5,649		4,956		8,600
9023 - PT Benefits Pd to Emps		1,434		792		535		775
9024 - PT Benefits Pd for Emps		79,001		83,997		80,587		100,603
Personnel Services Total	\$	3,305,950	\$	3,513,873	\$	3,486,367	\$	3,760,944
Contractual Services								
9110 - Operating Supplies	\$	179,142	\$	220,806	\$	222,038	\$	240,530
9130 - Tools/Equipment		152,640		116,110		109,451		137,362
9140 - Chemicals		27,424		49,435		49,639		60,600
9150 - Equipment Fuel		28,396		47,854		49,700		43,854
9160 - Uniforms		10,443		12,265		14,253		14,400
9170 - Resale Merchandise		3,244		4,993		5,036		4,750
9420 - Outside Services		187,597		332,845		308,685		312,205
9430 - Insurances		69,538		74,192		74,188		77,782
9440 - Utilities		281,867		273,978		268,850		263,258
9450 - Rents/Leases		13,121		11,094		10,027		13,800
9460 - Postage/Shipping		293		325		313		750
9510 - Memberships		629		752		750		2,570

			202	21 Amended	20	21 Projected	202	22 Proposed
	2	020 Actual		Budget		Actual	Budget	
102 Lake St. Clair								
Contractual Services-continued								
9520 - Employee Development		4,719		3,350		2,204		10,550
9910 - Over/Under		210		-		(3,649)		-
9945 - Inventory Gain/Loss on Adjustment		1,949						-
Contractual Services Total	\$ \$	961,212	\$	1,147,998	\$	1,111,485	\$	1,182,411
102 Lake St. Clair Total	\$	4,267,161	\$	4,661,871	\$	4,597,852	\$	4,943,355
104 Kensington								
Personnel Services								
9010 - Full Time Wages	\$	2,310,898	\$	2,384,440	\$	2,239,869	\$	2,398,076
9011 - Full Time Overtime		46,227		51,154		65,578		56,129
9013 - FT Benefits Pd to Emps		214,668		212,988		203,461		210,944
9014 - FT Benefits Pd for Emps		1,605,617		1,530,570		1,457,251		1,568,676
9020 - Part Time Wages		1,528,474		1,646,450		1,682,156		1,761,012
9021 - Part Time Overtime		10,055		15,810		15,823		11,400
9023 - PT Benefits Pd to Emps		2,582		744		1,037		750
9024 - PT Benefits Pd for Emps		150,839		149,119		158,472		162,721
Personnel Services Total	\$	5,869,359	\$	5,991,275	\$	5,823,647	\$	6,169,708
Contractual Services								
9110 - Operating Supplies	\$	391,002	\$	350,673	\$	350,233	\$	358,338
9130 - Tools/Equipment		246,094		167,244		133,122		117,234
9140 - Chemicals		68,588		69,846		70,475		72,150
9150 - Equipment Fuel		75,639		93,600		116,600		93,600
9160 - Uniforms		21,024		19,506		18,173		20,610
9170 - Resale Merchandise		84,847		188,601		183,222		199,554
9420 - Outside Services		559,307		545,032		552,635		579,087
9430 - Insurances		107,467		114,751		114,754		120,373
9440 - Utilities		235,957		235,716		249,586		254,721
9450 - Rents/Leases		32,018		43,944		50,458		34,204
9460 - Postage/Shipping		1,110		1,000		920		1,000
9510 - Memberships		1,422		2,515		2,019		2,315

			202	21 Amended	20	21 Projected	202	22 Proposed
	2	020 Actual		Budget		Actual		Budget
104 Kensington		_		_		_		_
Contractual Services-continued								
9520 - Employee Development		7,225		18,056		14,901		23,860
9910 - Over/Under		4,540		-		4,396		-
9945 - Inventory Gain/Loss on Adjustment		6,520				_		
Contractual Services Total	\$	1,842,760	\$	1,850,484	\$	1,861,494	\$	1,877,046
104 Kensington Total	\$	7,712,119	\$	7,841,759	\$	7,685,141	\$	8,046,754
106 Lower Huron/Willow/Oakwoods								
Personnel Services								
9010 - Full Time Wages	\$	1,637,262	\$	1,769,171	\$	1,760,477	\$	1,854,413
9011 - Full Time Overtime		73,927		68,678		67,663		55,182
9013 - FT Benefits Pd to Emps		151,309		161,955		160,161		163,780
9014 - FT Benefits Pd for Emps		1,131,818		1,151,668		1,147,094		1,217,973
9020 - Part Time Wages		1,127,589		1,572,452		1,364,081		1,691,931
9021 - Part Time Overtime		5,752		17,186		9,147		18,186
9023 - PT Benefits Pd to Emps		1,890		1,092		1,878		875
9024 - PT Benefits Pd for Emps		107,154		129,241		109,798		130,309
Personnel Services Total	\$	4,236,701	\$	4,871,443	\$	4,620,299	\$	5,132,649
Contractual Services								
9110 - Operating Supplies	\$	161,199	\$	246,316	\$	246,514	\$	250,794
9130 - Tools/Equipment		181,093		111,194		98,059		151,674
9140 - Chemicals		48,833		84,100		79,404		71,100
9150 - Equipment Fuel		58,735		97,500		103,697		89,000
9160 - Uniforms		15,106		19,630		17,706		24,100
9170 - Resale Merchandise		58,161		86,010		74,959		119,180
9420 - Outside Services		311,560		495,411		454,683		419,933
9430 - Insurances		94,957		101,374		101,376		106,325
9440 - Utilities		298,396		413,576		375,023		397,876
9450 - Rents/Leases		6,517		14,750		13,484		8,050
9460 - Postage/Shipping		461		800		225		400

SOMMAN BITAIN BI BASE ACCOUNT	2	020 Actual	202	21 Amended Budget	20	21 Projected Actual	202	22 Proposed Budget
106 Lower Huron/Willow/Oakwoods								
Contractual Services -continued								
9510 - Memberships		1,245		1,900		1,372		1,810
9520 - Employee Development		5,570		13,790		10,729		17,900
9910 - Over/Under		556		-		(510)		-
9945 - Inventory Gain/Loss on Adjustment		206		500		500		500
Contractual Services Total	\$	1,242,596	\$	1,686,851	\$	1,577,221	\$	1,658,642
106 Lower Huron/Willow/Oakwoods Total	\$	5,479,296	\$	6,558,294	\$	6,197,520	\$	6,791,291
108 Hudson Mills/Dexter/Delhi								
Personnel Services								
9010 - Full Time Wages	\$	898,525	\$	930,927	\$	906,978	\$	968,804
9011 - Full Time Overtime		17,127		21,384		22,458		20,140
9013 - FT Benefits Pd to Emps		80,481		78,677		76,530		80,541
9014 - FT Benefits Pd for Emps		602,086		563,463		548,150		598,913
9020 - Part Time Wages		467,116		532,443		520,231		565 <i>,</i> 765
9021 - Part Time Overtime		1,409		1,920		2,297		3,000
9023 - PT Benefits Pd to Emps		1,172		516		689		538
9024 - PT Benefits Pd for Emps		47,748		51,326		48,004		54,257
	\$	2,115,664	\$	2,180,656	\$	2,125,337	\$	2,291,958
Contractual Services								
9110 - Operating Supplies	\$	107,438	\$	130,476	\$	125,070	\$	134,023
9130 - Tools/Equipment		114,477		59,915		54,196		38,788
9140 - Chemicals		43,238		42,151		42,142		44,800
9150 - Equipment Fuel		26,324		38,600		39,472		38,600
9160 - Uniforms		5,499		6,150		4,365		7,818
9170 - Resale Merchandise		37,468		54,394		53,573		52,541
9420 - Outside Services		154,512		169,276		152,773		199,133
9430 - Insurances		40,879		44,525		43,552		45,610
9440 - Utilities		109,409		106,360		97,641		115,871
9450 - Rents/Leases		8,784		10,254		10,496		9,750
9460 - Postage/Shipping		263		230		179		230

			202	1 Amended	202	21 Projected	202	2 Proposed
	20	020 Actual		Budget		Actual		Budget
108 Hudson Mills/Dexter/Delhi								
Contractual Services-continued								
9510 - Memberships		140		474		364		644
9520 - Employee Development		2,482		4,200		1,755		4,650
9910 - Over/Under		1,157		-		647		-
9945 - Inventory Gain/Loss on Adjustment		(104)		-				
Contractual Services Total	\$	651,966	\$	667,005	\$	626,225	\$	692,458
108 Hudson Mills/Dexter/Delhi Total	\$	2,767,630	\$	2,847,661	\$	2,751,562	\$	2,984,416

			2021 Amended		2021 Projected		2022 Proposed	
	2	020 Actual		Budget		Actual	Budget	
109 Stony Creek	\ <u></u>	_		_		_		_
Personnel Services								
9010 - Full Time Wages	\$	1,531,153	\$	1,585,007	\$	1,503,090	\$	1,683,456
9011 - Full Time Overtime		54,175		74,546		64,187		51,149
9013 - FT Benefits Pd to Emps		143,975		146,769		138,456		148,556
9014 - FT Benefits Pd for Emps		1,076,832		1,030,414		987,442		1,106,066
9020 - Part Time Wages		1,014,261		1,310,581		1,262,556		1,301,593
9021 - Part Time Overtime		27,931		25,625		26,713		24,050
9023 - PT Benefits Pd to Emps		1,254		900		652		913
9024 - PT Benefits Pd for Emps		98,961		116,990		111,600		118,411
Personnel Services Total	\$	3,948,542	\$	4,290,833	\$	4,094,696	\$	4,434,194
Contractual Services								
9110 - Operating Supplies	\$	217,500	\$	248,895	\$	237,562	\$	291,525
9130 - Tools/Equipment		170,289		89,780		82,056		107,338
9140 - Chemicals		37,353		56,500		56,500		49,000
9150 - Equipment Fuel		49,819		86,300		89,569		86,800
9160 - Uniforms		13,244		14,500		11,783		13,250
9170 - Resale Merchandise		102,372		158,939		159,925		158,861
9420 - Outside Services *		455,130		420,649		405,406		424,615
9430 - Insurances		72,616		77,485		77,482		81,242
9440 - Utilities		213,760		228,032		226,113		235,907
9450 - Rents/Leases		32,327		14,365		11,823		15,000
9460 - Postage/Shipping		305		700		564		700
9510 - Memberships		298		791		534		1,150
9520 - Employee Development		3,560		8,430		6,434		10,595
9910 - Over/Under		1,392		0		800		0
9945 - Inventory Gain/Loss on Adjustment		528		0		0		0
Contractual Services Total	\$	1,370,494	\$	1,405,366	\$	1,366,551	\$	1,475,983
109 Stony Creek Total	\$	5,319,036	\$	5,696,198	\$	5,461,247	\$	5,910,177

Personnel Services 9010 - Full Time Wages \$ 1,063,277 \$ 1,143,337 \$ 1,134,571 \$ 1,246,077 9011 - Full Time Overtime 62,412 43,700 59,145 55,141 9013 - FT Benefits Pd to Emps 96,759 108,120 99,323 105,575 9014 - FT Benefits Pd for Emps 723,918 739,960 702,244 785,095 9020 - Part Time Wages 660,530 393,979 747,031 783,285 9021 - Part Time Overtime 6,005 15,906 13,028 6,606 9023 - PT Benefits Pd to Emps 1,426 552 967 788 9024 - PT Benefits Pd for Emps 66,847 86,759 69,939 73,729 Personnel Services \$ 2,581,174 \$ 3,077,313 \$ 2,826,248 \$ 3,036,296 Contractual Services Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9310 - Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 6,939 910 - Operating Supplies \$ 138,268 \$ 188,395<	SOMM/ III BY FAIR BY BAGE ACCOUNT	2	020 Actual	202	21 Amended Budget	202	21 Projected Actual	20	22 Proposed Budget
9010 - Full Time Wages \$ 1,063,277 \$ 1,143,337 \$ 1,134,571 \$ 1,246,077 9011 - Full Time Overtime 62,412 43,700 59,145 55,141 9013 - FT Benefits Pd to Emps 96,759 108,120 99,323 105,575 9014 - FT Benefits Pd for Emps 723,918 739,960 702,244 785,095 9020 - Part Time Wages 660,530 938,979 747,031 783,285 9021 - Part Time Overtime 6,005 15,906 13,028 6,606 9023 - PT Benefits Pd to Emps 1,426 552 967 788 9024 - PT Benefits Pd for Emps 66,847 86,759 69,939 73,729 Personnel Services Total \$ 2,681,174 \$ 3,077,313 \$ 2,826,248 \$ 3,055,296 Contractual Services \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500	112 Lake Erie								
9011 - Full Time Overtime 62,412 43,700 59,145 55,141 9013 - FT Benefits Pd to Emps 96,759 108,120 99,323 105,575 9014 - FT Benefits Pd for Emps 723,918 739,960 702,244 785,095 9020 - Part Time Wages 660,530 938,979 747,031 783,285 9021 - Part Time Overtime 6,005 15,906 13,028 6,606 9023 - PT Benefits Pd to Emps 1,426 552 967 788 9024 - PT Benefits Pd for Emps 66,847 86,759 69,939 73,729 Personnel Services Total \$ 2,681,174 \$ 3,077,313 \$ 2,826,248 \$ 3,056,296 Contractual Services \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,839 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500	Personnel Services								
9013 - FT Benefits Pd to Emps 96,759 108,120 99,323 105,575 9014 - FT Benefits Pd for Emps 723,918 739,960 702,244 785,095 9020 - Part Time Wages 660,530 938,979 747,031 783,285 9021 - Part Time Overtime 6,005 15,906 13,028 6,606 9023 - PT Benefits Pd to Emps 1,426 552 967 788 9024 - PT Benefits Pd for Emps 66,847 86,759 69,939 73,729 Personnel Services Total \$ 2,681,174 \$ 3,077,313 \$ 2,826,248 \$ 3,056,296 Contractual Services \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 59,993	9010 - Full Time Wages	\$	1,063,277	\$	1,143,337	\$	1,134,571	\$	1,246,077
9014 - FT Benefits Pd for Emps 723,918 739,960 702,244 785,095 9020 - Part Time Wages 660,530 938,979 747,031 783,285 9021 - Part Time Overtime 6,005 15,906 13,028 6,606 9023 - PT Benefits Pd to Emps 1,426 552 967 788 9024 - PT Benefits Pd for Emps 66,847 86,759 69,939 73,729 Personnel Services Total \$ 2,681,174 \$ 3,077,313 \$ 2,826,248 \$ 3,056,296 Contractual Services 9110 - Operating Supplies \$ 138,268 \$ 188,395 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services	9011 - Full Time Overtime		62,412		43,700		59,145		55,141
9020 - Part Time Wages 660,530 938,979 747,031 783,285 9021 - Part Time Overtime 6,005 15,906 13,028 6,606 9023 - PT Benefits Pd to Emps 1,426 552 967 788 9024 - PT Benefits Pd for Emps 66,847 86,759 69,939 73,729 Personnel Services Total \$ 2,681,174 \$ 3,077,313 \$ 2,826,248 \$ 3,056,296 Contractual Services 9110 - Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9440 - Utilities 17,782 </td <td>9013 - FT Benefits Pd to Emps</td> <td></td> <td>96,759</td> <td></td> <td>108,120</td> <td></td> <td>99,323</td> <td></td> <td>105,575</td>	9013 - FT Benefits Pd to Emps		96,759		108,120		99,323		105,575
9021 - Part Time Overtime 6,005 15,906 13,028 6,606 9023 - PT Benefits Pd to Emps 1,426 552 967 788 9024 - PT Benefits Pd for Emps 66,847 86,759 69,939 73,729 Personnel Services Total \$ 2,681,174 \$ 3,077,313 \$ 2,826,248 \$ 3,056,296 Contractual Services 9110 - Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,	9014 - FT Benefits Pd for Emps		723,918		739,960		702,244		785,095
9023 - PT Benefits Pd to Emps 1,426 552 967 788 9024 - PT Benefits Pd for Emps 66,847 86,759 69,939 73,729 Personnel Services Total \$ 2,681,174 \$ 3,077,313 \$ 2,826,248 \$ 3,056,296 Contractual Services 9110 - Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940	9020 - Part Time Wages		660,530		938,979		747,031		783,285
9024 - PT Benefits Pd for Emps 66,847 86,759 69,939 73,729 Personnel Services Total \$ 2,681,174 \$ 3,077,313 \$ 2,826,248 \$ 3,056,296 Contractual Services 9110 - Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9510 - Memberships 304 1,300	9021 - Part Time Overtime		6,005		15,906		13,028		6,606
Personnel Services Total \$ 2,681,174 \$ 3,077,313 \$ 2,826,248 \$ 3,056,296 \$ 110 - Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment \$ 135,736 \$ 70,519 \$ 56,279 \$ 69,880 9140 - Chemicals \$ 55,234 \$ 48,500 \$ 48,091 \$ 35,500 9150 - Equipment Fuel \$ 29,240 \$ 55,500 \$ 60,653 \$ 50,500 9160 - Uniforms \$ 6,939 \$ 13,100 \$ 8,914 \$ 9,400 9170 - Resale Merchandise \$ 55,660 \$ 100,900 \$ 95,993 \$ 73,200 9420 - Outside Services \$ 118,927 \$ 254,317 \$ 237,940 \$ 248,000 9430 - Insurances \$ 61,041 \$ 65,107 \$ 65,109 \$ 68,246 9440 - Utilities \$ 177,782 \$ 222,932 \$ 209,486 \$ 212,160 9450 - Postage/Shipping \$ 696 \$ 700 \$ 395 \$ 500 9510 - Memberships \$ 304 \$ 1,300 \$ 943 \$ 1,300 9520 - Employee Development \$ 3,937 \$ 9,090 \$ 5,577 \$ 11,570 9910 - Over/Under \$ (4,809) \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 9945 - Inventory Gain/Loss on Adjustment \$ 288 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$	9023 - PT Benefits Pd to Emps		1,426		552		967		788
Contractual Services 9110 - Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 0	9024 - PT Benefits Pd for Emps		66,847		86,759		69,939		73,729
9110 - Operating Supplies \$ 138,268 \$ 188,395 \$ 177,582 \$ 161,110 9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9945 - Inventory Gain/Loss on Ad	Personnel Services Total	\$	2,681,174	\$	3,077,313	\$	2,826,248	\$	3,056,296
9130 - Tools/Equipment 135,736 70,519 56,279 69,880 9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$	Contractual Services								
9140 - Chemicals 55,234 48,500 48,091 35,500 9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9110 - Operating Supplies	\$	138,268	\$	188,395	\$	177,582	\$	161,110
9150 - Equipment Fuel 29,240 55,500 60,653 50,500 9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9130 - Tools/Equipment		135,736		70,519		56,279		69,880
9160 - Uniforms 6,939 13,100 8,914 9,400 9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9140 - Chemicals		55,234		48,500		48,091		35,500
9170 - Resale Merchandise 55,660 100,900 95,993 73,200 9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9150 - Equipment Fuel		29,240		55,500		60,653		50,500
9420 - Outside Services 118,927 254,317 237,940 248,000 9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9160 - Uniforms		6,939		13,100		8,914		9,400
9430 - Insurances 61,041 65,107 65,109 68,246 9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9170 - Resale Merchandise		55,660		100,900		95,993		73,200
9440 - Utilities 177,782 222,932 209,486 212,160 9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9420 - Outside Services		118,927		254,317		237,940		248,000
9450 - Rents/Leases 8,755 20,940 19,251 20,950 9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9430 - Insurances		61,041		65,107		65,109		68,246
9460 - Postage/Shipping 696 700 395 500 9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9440 - Utilities		177,782		222,932		209,486		212,160
9510 - Memberships 304 1,300 943 1,300 9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9450 - Rents/Leases		8,755		20,940		19,251		20,950
9520 - Employee Development 3,937 9,090 5,577 11,570 9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9460 - Postage/Shipping		696		700		395		500
9910 - Over/Under (4,809) 0 0 0 9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9510 - Memberships		304		1,300		943		1,300
9945 - Inventory Gain/Loss on Adjustment 288 0 0 0 Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9520 - Employee Development		3,937		9,090		5,577		11,570
Contractual Services Total \$ 787,996 \$ 1,051,301 \$ 986,213 \$ 962,316	9910 - Over/Under		(4,809)		0		0		0
1 - 7 1 7 1 7 1	9945 - Inventory Gain/Loss on Adjustment		288		0		0		0
112 Lake Erie Total \$ 3,469,170 \$ 4,128,614 \$ 3,812,461 \$ 4,018,612	Contractual Services Total		787,996	\$	1,051,301	\$	986,213	\$	962,316
	112 Lake Erie Total	\$	3,469,170	\$	4,128,614	\$	3,812,461	\$	4,018,612

		2021 Amended		2021 Projected		2022 Proposed		
	 020 Actual		Budget		Actual		Budget	
113 Wolcott Mill								
Personnel Services								
9010 - Full Time Wages	\$ 408,328	\$	387,889	\$	387,542	\$	393,416	
9011 - Full Time Overtime	11,292		11,641		10,124		11,900	
9013 - FT Benefits Pd to Emps	36,554		33,381		33,022		32,743	
9014 - FT Benefits Pd for Emps	273,519		238,382		236,530		243,456	
9020 - Part Time Wages	245,888		330,940		293,414		341,604	
9021 - Part Time Overtime	0		1,100		219		1,100	
9023 - PT Benefits Pd to Emps	66		132		11		125	
9024 - PT Benefits Pd for Emps	 25,564		32,283		28,292		33,531	
Personnel Services Total	\$ 1,001,211	\$	1,035,748	\$	989,154	\$	1,057,875	
Contractual Services								
9110 - Operating Supplies	\$ 97,934	\$	115,180	\$	115,299	\$	128,492	
9130 - Tools/Equipment	41,550		28,270		27,822		40,186	
9140 - Chemicals	23,892		29,100		29,512		25,700	
9150 - Equipment Fuel	7,639		13,800		13,699		14,000	
9160 - Uniforms	3,537		3,500		2,887		2,800	
9170 - Resale Merchandise	1,415		3,600		3,407		3,800	
9420 - Outside Services	120,868		144,738		143,619		149,152	
9430 - Insurances	23,253		24,701		24,701		25,821	
9440 - Utilities	82,966		92,864		96,779		94,676	
9450 - Rents/Leases	2,425		6,850		5,240		5,150	
9510 - Memberships	374		1,120		772		1,120	
9520 - Employee Development	1,287		1,150		1,129		4,150	
9910 - Over/Under	 (108)		0		2,000		0	
Contractual Services Total	\$ 407,033	\$	464,873	\$	466,866	\$	495,047	
113 Wolcott Mill Total	\$ 1,408,244	\$	1,500,621	\$	1,456,020	\$	1,552,922	

	2(020 Actual	202	21 Amended Budget	202	21 Projected Actual	202	22 Proposed Budget
115 Indian Springs								
Personnel Services								
9010 - Full Time Wages	\$	553,108	\$	604,373	\$	565,373	\$	597,078
9011 - Full Time Overtime		9,988		9,880		17,233		8,309
9013 - FT Benefits Pd to Emps		51,597		54,948		52,439		53,688
9014 - FT Benefits Pd for Emps		385,978		393,508		375,585		399,216
9020 - Part Time Wages		450,519		492,269		512,520		499,741
9021 - Part Time Overtime		2,340		4,070		3,698		1,200
9023 - PT Benefits Pd to Emps		445		264		330		255
9024 - PT Benefits Pd for Emps		48,594		51,411		49,628		49,099
Personnel Services Total	\$	1,502,570	\$	1,610,723	\$	1,576,806	\$	1,608,586
Contractual Services								
9110 - Operating Supplies	\$	95,469	\$	84,264	\$	82,808	\$	95,221
9130 - Tools/Equipment		85,164		33,849		33,255		32,525
9140 - Chemicals		44,448		38,930		40,166		45,900
9150 - Equipment Fuel		18,592		29,500		35,978		25,500
9160 - Uniforms		3,272		5,030		2,718		5,175
9170 - Resale Merchandise		46,371		71,147		72,738		61,654
9420 - Outside Services		148,034		178,626		172,182		209,249
9430 - Insurances		34,998		37,261		37,261		39,007
9440 - Utilities		120,012		138,164		136,420		140,112
9450 - Rents/Leases		4,010		6,366		7,569		5,800
9460 - Postage/Shipping		230		400		123		400
9510 - Memberships		400		685		484		575
9520 - Employee Development		1,603		2,580		2,079		5,150
9910 - Over/Under		(352)		(450)		(2,707)		(450)
Contractual Services Total	\$	602,249	\$	626,351	\$	621,074	\$	665,818
115 Indian Springs Total	\$	2,104,819	\$	2,237,074	\$	2,197,880	\$	2,274,404

		2021		021 Amended 2021 Projected		2022 Proposed		
	2	2020 Actual		Budget		Actual	Budget	
116 Huron Meadows								
Personnel Services								
9010 - Full Time Wages	\$	264,024	\$	320,115	\$	305,613	\$	321,812
9011 - Full Time Overtime		4,215		6,807		6,335		4,600
9013 - FT Benefits Pd to Emps		25,051		29,144		27,802		28,470
9014 - FT Benefits Pd for Emps		187,387		208,701		199,126		211,698
9020 - Part Time Wages		249,243		266,723		278,017		283,086
9021 - Part Time Overtime		1,553		983		295		900
9023 - PT Benefits Pd to Emps		222		168		220		125
9024 - PT Benefits Pd for Emps		27,983		28,203		27,470		29,855
Personnel Services Total	\$	759,678	\$	860,844	\$	844,878	\$	880,546
Contractual Services								
9110 - Operating Supplies	\$	46,580	\$	58,714	\$	54,332	\$	56,024
9130 - Tools/Equipment		41,908		14,428		11,984		13,639
9140 - Chemicals		34,939		36,981		36,981		37,000
9150 - Equipment Fuel		11,932		17,905		17,680		18,600
9160 - Uniforms		1,613		2,640		2,239		2,900
9170 - Resale Merchandise		38,656		41,760		58,838		47,760
9420 - Outside Services		87,159		82,561		83,555		90,442
9430 - Insurances		15,249		16,485		16,145		16,835
9440 - Utilities		75,390		64,434		66,584		69,006
9450 - Rents/Leases		2,224		1,954		1,669		1,534
9460 - Postage/Shipping		640		710		540		710
9510 - Memberships		266		1,165		1,055		923
9520 - Employee Development		(2,287)		0		(2,338)		0
Contractual Services Total	\$	354,269	\$	339,736	\$	349,264	\$	355,373
116 Huron Meadows Total	\$	1,113,947	\$	1,200,580	\$	1,194,142	\$	1,235,919
Grand Total	\$	33,688,714	\$	36,713,273	\$	35,409,382	\$	38,657,850

^{*}reflects an \$850,000 adjustment for interpretive community outreach expansion and living wage bonus





ADMINISTRATIVE EXPENDITURES

ADMINISTRATIVE OFFICE SUMMARY BY COST CENTER

		2021 Amended	2021 Projected	2022 Proposed
	2020 Actual	Budget	Actual	Budget
100 Director/Deputy Director	\$ 853,276	\$ 825,332	\$ 758,298	\$ 1,154,936
102 Diversity, Equity & Inclusion	198,301	481,468	292,769	651,164
110 Accounting	904,963	944,451	937,368	1,084,653
120 Human Resources	543,331	719,504	633,981	686,034
130 Marketing/Communications	1,218,446	1,438,537	1,400,800	1,579,800
140 Information Technology	1,404,160	1,547,655	1,528,822	1,671,689
150 Purchasing	179,415	209,649	186,517	219,553
160 Fund Development	58,226	0	0	0
180 Natural Resources	633,170	682,837	675,421	846,233
190 Planning	814,671	982,170	945,201	956,551
192 Engineering	1,133,167	1,475,092	1,247,501	1,461,142
710 Administrative	584,843	662,468	586,093	677,245
730 Police	474,228	466,056	408,050	628,948
880 Interpretive	172,210	318,344	270,643	328,986
991 Intergovernmental	2,888	377,260	384,285	377,260
	\$ 9,175,295	\$ 11,130,824	\$ 10,255,749	\$ 12,324,194

ADMINISTRATIVE OFFICE SUMMARY BY BASE ACCOUNT

		2021 Amended	2021 Projected	2022 Proposed
	2020 Actual	Budget	Actual	Budget
9010 - Full Time Wages	\$ 4,018,431	\$ 4,218,129	\$ 4,135,755	\$ 4,636,933
9011 - Full Time Overtime	3,511	9,337	5,431	8,500
9013 - FT Benefits Pd to Emps	293,561	296,264	284,526	323,217
9014 - FT Benefits Pd for Emps	2,199,117	2,121,964	2,034,062	2,403,674
9020 - Part Time Wages	328,931	539,639	371,858	613,549
9021 - Part Time Overtime	349	13	143	0
9024 - PT Benefits Pd for Emps	23,183	40,731	24,467	47,686
9110 - Operating Supplies	133,347	215,023	173,077	185,440
9130 - Tools/Equipment	162,880	150,762	133,304	206,947
9140 - Chemicals	2,854	4,200	4,200	4,200
9150 - Equipment Fuel	24,763	43,100	29,000	41,250
9160 - Uniforms	3,744	4,850	3,163	6,001
9410 - Professional Services	64,899	349,940	232,740	347,700
9420 - Outside Services	1,599,888	2,745,056	2,485,467	3,088,209
9430 - Insurances	122,744	129,385	129,384	135,298
9440 - Utilities	120,989	108,544	116,458	113,040
9450 - Rents/Leases	2,644	7,720	6,520	6,820
9460 - Postage/Shipping	18,351	13,600	13,500	14,000
9499 - Miscellaneous	550	7,500	1,000	7,500
9510 - Memberships	14,980	20,546	16,565	22,241
9520 - Employee Development	35,565	104,522	55,129	111,990
9940 - Invnetory Variance	14	0	0	0
	\$ 9,175,295	\$ 11,130,824	\$ 10,255,749	\$ 12,324,194



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MAJOR MAINTENANCE SUMMARY BY PARK

			202	21 Amended	202	21 Projected	202	22 Proposed
	20	020 Actual		Budget		Actual		Budget
100 Administrative Office	\$	-	\$	98,597	\$	117,776	\$	153,270
102 Lake St. Clair		114,960		755,507		815,900		371,191
104 Kensington		324,908		549,517		405,984		1,387,000
106 Lower Huron/Will/Oakwoods		265,581		382,930		299,652		782,090
108 Hudson Mills/Dexter/Delhi		6,361		393,710		373,765		134,000
109 Stony Creek		190,657		138,782		61,018		155,000
112 Lake Erie		281,272		857,988		563,234		351,354
113 Wolcott Mill		126,130		137,868		52,003		37,800
115 Indian Springs		277,935		179,177		162,137		532,000
116 Huron Meadows		0		98,691		42,789		75,000
	\$	1,587,804	\$	3,592,767	\$	2,894,258	\$	3,978,705

Administrative Office	
Engineering	\$133,269
Replace Doors at the Administrative Office	20,000
Administrative Office Total	\$153,269
Lake St. Clair	
Boardwalk Re-Surface of Remaining 1,100 ft	\$150,000
Culvert Replacements-CUL-LSC-002, CUL-LSC-009, CUL-LSC-029	26,191
Rebudget - North/South Marina Dock Electrical & Water	150,000
Rebudget - Stormwater Drainage Repairs on Culverts	45,000
Lake St. Clair Total	\$371,191
Kensington	
Island Road repairs	\$438,000
Rebudget - Boat Launch Building & Seawall Repairs	\$30,000
Rebudget - Dam Concrete Work	\$247,000
Rebudget-Trail Improvement - Martindale north to Shore Fishing	\$427,000
Repainting of Sprayzone towers and fence (at Martindale)	\$100,000
Replace culverts (CUL-Ken-041,85,89)	17,000
Restripe roadways/crosswalks parkwide, accessible parking	25,000
Shore Line Restoration (SLR-KEN-002/003)	73,000
Spring Hill Swing Set Replacement	30,000
Kensington Total	\$1,387,000
Lower Huron/Willow	
Lower Huron Drainage/Culvert Replacement CUL LH 564 Camp Dr	\$12,090
Lower Huron North End Parkway Resurfacing	650,000
Rebudget - Turtle Cove VFD Panels Replacement	35,000
Turtle Cove - Marcite Annual Repairs	15,000
Turtle Cove Splash Pad Resurfacing	30,000
Turtle Cove UV Light Replacement	25,000
Willow Woodscreek Trailhead Relocation	15,000
Lower Huron/Willow Total	\$782,090

Hudson Mills	
Cart Path Repairs	\$40,000
REBUDGET - Golf Starter Building Roof Replacement	80,000
Replace Outfalls (SDC-HUD-001, 009, 016)	14,000
Hudson Mills Total	\$134,000
Stony Creek	
Golf Course Water drainage	\$40,000
REBUDGET - Stormwater Drainage Repairs on Culverts	50,000
Restriping of park roads, hike-bike paths & crosswalks	35,000
Small Well Replacement	30,000
Stony Creek Total	\$155,000
Lake Erie	
Dredge Marina Channel and Relocate Spoils pile	\$150,000
Museum Wall Repair	100,000
Nature trail boardwalk repairs of Northern Trapper run	35,000
Replace electric wiring at Marina boat docks	50,000
Culvert Replacement-LE036, 005, 006, 015	16,354
Lake Erie Total	\$351,354
Wolcott Mill	
Door Replacement for Dairy Barn	\$37,800
Wolcott Mill Total	\$37,800
Indian Springs	
Pumphouse Upgrades at Golf Course	\$431,000
Replace Culverts (CUL-IND-22,29,34)	\$16,000
Replace Irrigation Head control system at Golf Course	\$85,000
Indian Springs Total	\$532,000
Huron Meadows	
Rebudget - Golf Course Roof Replacement	\$75,000
Huron Meadows Total	\$75,000
GRAND TOTAL	\$3,978,705





CAPITAL EXPENDITURES

CAPITAL EXPENDITURES SUMMARY BY PARK

			202	21 Amended	202	21 Projected	202	22 Proposed
	20	020 Actual		Budget		Actual		Budget
100 Administrative Office	\$	5,322,302	\$	4,955,369	\$	4,903,649	\$	7,331,473
102 Lake St. Clair		127,150		409,430		270,417		209,000
104 Kensington		172,467		264,046		226,129		426,290
106 Lower Huron/Will/Oakwoods		203,047		209,336		195,494		485,700
108 Hudson Mills/Dexter/Delhi		285,168		246,817		202,181		47,700
109 Stony Creek		418,798		412,780		263,622		207,500
112 Lake Erie		81,924		358,990		305,056		309,300
113 Wolcott		124,777		864,783		853,645		133,800
115 Indian Springs		58,933		59,237		59,989		87,000
116 Huron Meadows		479,136		52,857		51,197		102,700
	\$	7,273,701	\$	7,833,645	\$	7,331,379	\$	9,340,463

Administrative Office	
Capital Equipment	
Heavy Duty Rocklan bucket	\$15,000
Bandit Chipper, Pull Behind	90,000
Bandit Stump Cutter, Tow Behind	60,000
Administrative Office Total	\$165,000
Lake St. Clair	
Capital Equipment	
Club Car Carryall 500	\$9,800
Barber Beach Shifter 600	50,000
Blower - Toro Pro Force Debris Blower	8,200
Club Car Carryall 700 Work Utility Vehicle	16,000
Mower -60" Exmark mower	15,000
Truck - Ford F-150	25,000
Truck - Ford F-450 gas with dump box and snow plow	55,000
Work Vehicle - Kubota UTV with snow plow	30,000
ake St. Clair Total	\$209,000
Kensington	
Capital Equipment	
5 Gas Golf Carts	\$27,500
Mower - Toro Groundsmaster 4700	101,890
Maredo GT230 Hi-Speed Greens Aerifier Reels-Mower attachment	10,000
Sprayer - Toro Multipro 5800G	65,900
Sweeper Brush Attachment-Maredo GT250 CountRo-Sweeper Reels	8,500
Vehicle - Ford Utility Police Interceptor	37,500
Mower - Toro 4000-D	80,000
Wheeled skid loader with quick attach system & bucket	95,000
ensington Total	\$426,290
ower Huron/Willow	
Capital Equipment	
Mower - Toro Greensmaster Tri-Flex Hybrid 3320	\$63,600
Mower - Toro Reelmaster 5510-D	83,400
Stand-up double door stainless refrigerator.	6,000
Vehicle - Ford Utility Police Interceptor	37,500
Vehicle - Ford Utility Police Interceptor	37,500

Lower Huron/Willow -Continued	07.000
Mower - Toro Groundsmaster 4000-D - Willoq	87,000
Tractor - John Deere with 60" rotary broom	49,700
Trash Compactor CP-6HD2 6 yd, 1500 psi 20 hp -Lower Huron	30,000
Vehicle - Ford F-250 regular cab 4x4 - Lower Huron	49,000
Work Vehicle - Club Car Carryall 300 - Willow	9,000
Work Vehicle - J Deere Gator 4x4 with cab and plow-Lower Huron	33,000
Lower Huron Total	\$485,700
Hudson Mills	
Capital Equipment	
Mower - Toro 3320 Greens mower	\$47,700
Hudson Mills Total	\$47,700
Stony Creek	
Capital Equipment	
Wittek golf ball picker	\$5,000
Vehicle, Ford Utility Police Interceptor	37,500
Pontoon Boat	35,000
Stadium Vacuum	50,000
Trailer, Dual axle landscapte Tr'ailer	12,000
Vehicle, Ford F550 with Plow	50,000
Work Vehicle, Club Car Carryall 300 with box	9,000
Work Vehicle, Club Car Carryall 300 with box	9,000
Stony Creek Total	\$207,500
Lake Erie	
Capital Equipment	
Greens Care Kit for Mower	\$11,700
Mower, Toro Greensmaster TriFlex 3320	46,000
Turfline True-Surface Vibratory Greens Rollers	11,000
Loader, Caterpillar 910 AQ Wheel Loader	134,000
Mower, Toro Groundsmaster 4000-D 11' rotary mower	87,000
Work Vehicle, Club Car Carryall 500	9,800
Work Vehicle, Club Car Carryall 500	9,800
Lake Erie Total	\$309,300

Wolcott Mill	
Capital Equipment	
Vehicle, Ford F250 4x4 Regular Cab	\$36,000
Mulcher, Brillon Pulvi-mulcher	25,500
Tractor, Winco Driven PTO Generator	12,300
Vehicle, Ford F250 4x4 Regular Cab	38,000
Trailer, with tri-axle	22,000
Wolcott Mill Total	\$133,800
Indian Springs	
Capital Equipment	
Mower, Toro Groundsmaster 4000-D	87,000
Indian Springs Total	\$87,000
Huron Meadows	
Capital Equipment	
Golf Cart, EX Go Electric Cart	7,200
Snow Tiller, Muller Tornado	44,000
Work Vehicle, John Deere 4052-R	51,500
Huron Meadows Total	\$102,700
GRAND TOTAL	\$2,173,990

	Project Cost	Grant Funding	Net Funding
Lake St. Clair			
Entrance / Office Road Reconstruction	1,100,000		1,100,000
Replace Wood Bridge near Interpretive Center	62,000		62,000
Upgrade fourth tolllbooth with electrical & crash barrels	27,500		27,500
Lake St. Clair Total	\$1,189,500	\$0	\$1,189,500
Kensington			
Accessible path from North Hickory Shelter to Restrooms	65,000		65,000
Accessible path from South Martindale shelter to vault restrooms &			
Martindale Beach	85,000		85,000
Accessible path from North Martindale shelter to Martindale Beach	30,000		30,000
Kensington Total	\$180,000	\$0	\$180,000
Lower Huron/Willow /Oakwoods			
New Slide Structure at Turtle Cove	1,600,000		1,600,000
Accessible path from Hawthorn Glade North shelter to restrooms and Turtle			
Cove	110,000		110,000
Accessible path from Tulip Tree shelter to restrooms at Lower Huron	30,000		30,000
Accessible path from Fox Meadows North shelter to South shelter to pool			
activity area at Willow	65,000		65,000
Washago Pond Redevelopment	900,000		900,000
Lower Huron/Willow Total	\$2,705,000	\$0	\$2,705,000
Hudson Mills/Dexter-Huron/Delhi			
Delhi Launch & Take-Out Renovation	\$306,000	\$153,000	153,000
Hudson Mills Replace Vault Toilet with CXT	\$110,000		110,000
Accessible access to Activity Center Shelter	\$40,000		40,000
Convert Gas Storage Tanks to Above Ground	\$150,000		150,000
Hudson Mills Total	\$606,000	\$153,000	\$453,000
Stony Creek			
Accessible path from Wintercove North to playground to Wintercove South			
shelter	55,000		55,000
Accessible path from West Branch North shelter to restroom	35,000		35,000
Develop shelter in former banquet tent area	500,000		500,000

CAPITAL PROJECT FUNDING HURON-CLINTON METROPARKS 2022 BUDGET

	Project Cost	Grant Funding	Net Funding
Stony Creek (continued)			
Seawall repair & Washington Twp. Fire Dept. boat pier	570,000		570,000
Reflection Nature Trail Improvements	931,200	465,600	465,600
Hike - Bike Path and Bridge Replacement between Winter Cove & Mt Vernon	80,000		80,000
Stony Creek Total	\$2,171,200	\$465,600	\$1,705,600
Lake Erie			
Cherry Island Nature Trail Improvements	\$871,800	\$600,000	271,800
Cove Point Vault Toilet replacements	\$100,000		100,000
Sewer Line Replacement at Boat Launch Building	150,000		150,000
Lake Erie Total	1,121,800	600,000	521,800
Engineering Staff Support			
Engineering Staff working on Projects	411,573		411,573
Engineering Staff Support Total	\$411,573	\$0	411,573
NET TRANSFER FROM GENERAL FUND	\$8,385,073	\$1,218,600	\$7,166,473



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APPENDIX

Full Time Equivalent Positions

Full-Time Employees

Position	FTE	Position	FTE
Director	1	Network Infrastructure Engineer	1
Deputy Director	1	Building Maintenance Supervisor	4
Chief of Finance	1	Business Applications Specialist	1
Chief of Information Technology	1	DEI Assistant	1
Chief of Marketing/Communication	1	District Community Outreach Interpreters	3
Chief of Diversity, Equity & Inclusion	1	Community Outreach Interpretive Supervisor	1
Chief of HR & Labor Relations	1	Equipment Maintenance Supervisor	1
Chief of Engineering Services	1	Farm Interpreter/Animal Care	2
Chief of Police	1	Golf Course Maintenance Supervisor	7
Chief of Interpretive Services	1	Grant Writer/Recreation Programs Coordinator	1
Chief of Planning & Development	1	Grounds Maintenance Supervisor	4
Chief of Natural Resources & Compliance	1	Interpreter	7
District Park Superintendent	3.6	Inventory Coordinator/CS Supervisor	1
Supervisor of Accounting	1	Multimedia Webmaster	1
Supervising Engineer	2	Natural Resources Coordinator	1
IT Assistant Manager	1	Natural Resources Supervisor	1
Park Operations Manager	6	Park Maintenance Supervisor	4
HR/Benefits Administrator	1	Park Operations Supervisor	7
District Maintenance Manager	3	Volunteer Services Supervisor	1
Accountant	2	Account Clerk Specialist	2
Business Systems Analyst	1	Administrative Support Specialist	2
Civil Engineer – Field	3	Customer Service Receptionist	1
Civil Engineer	3	Engineering Technician	0.3
District Interpretive Services Supervisor	3	Equipment Maintenance Specialist	10
Info Systems Specialist	1	Farm Maintenance Specialist	2
Marketing/Media Relations Specialist	1	Golf Course Maintenance Specialist	2
Marketing Specialist	1	Graphic Designer/Special Events Assistant	1
Planner	1	Natural Resource Crew Specialist	4
System Planner	1	Park Maintenance Specialist	34
Police Lieutenant	4	Park Support Specialist	8
Senior Buyer	,1	Police Sergeant	7
Supervising Interpreter - Farm	2	Police Officer	22
HR Generalist	1		
Natural Resources General Supervisor	1		200

Full Time Equivalent Positions

Part-Time Employees

Position	Hours	FTE	Position
40-80 Police Officer	20,570	9.89	Police Officer
Accountant	1,500	0.72	Public Safety Assista
Administrative Assistant	3,250	1.56	Public Service Attend
Apprentice	775	0.37	Purchasing Assistant
Communications Relations Assistant	1,500	0.72	Receptionist
DEI Assistant	1,500	0.72	Regulatory Compliar
Digitize Documents	1,500	0.72	Teamster
Farm Maintenance Worker	4,000	1.92	Shuttle Driver
Food Service Attendant	14,140	6.79	Toll Attendant
Golf Course Assistant Manager	9,923	4.77	Volunteer Coordinat
Golf Course Maintenance	41,471	19.93	Warehouse Clerk
GIS Technician	1,500	0.72	Water Safety Swim N
Golf Course Worker	41,005	19.71	
Golf Course Manager	9,744	4.68	
Grant Writer	1,500	0.72	
Graphic Artist	1,500	0.72	
Human Resources Assistant	2,300	1.11	
Internship	4,000	1.92	
Interpreter	43,636	20.98	
Maintenance Specialist	3,671	1.76	
Marina Attendant	2,200	1.05	
Mechanic	6,075	2.92	
Natural Resources Technician	4,500	2.16	
Operations Clerk	24,395	11.73	
Park Maintenance Worker	103,150	49.59	
Park Recreation Assistant Manager	5,171	2.49	
Park Recreation Attendant	7,604	3.65	
Park Recreation Manager	8,705	4.19	
Planning Assistant	1,500	0.72	
Planning Intern	1,200	0.58	
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Position	Hours	FTE
Police Officer	4,530	2.18
Public Safety Assistant Supervisor	450	0.21
Public Service Attendant	3,450	1.65
Purchasing Assistant	3,000	1.44
Receptionist	15,999	7.69
Regulatory Compliance Coordinator	1,500	0.72
Teamster	1,500	0.72
Shuttle Driver	2,000	0.96
Toll Attendant	39,376	18.93
Volunteer Coordinator	1,500	0.72
Warehouse Clerk	4,300	2.06
Water Safety Swim Manager	1,500	0.72
	452,590	217.59

Full Time Equivalent Positions

Seasonal Employees

Position	Hours	FTE
Food Service Attendant	14,122	6.78
Lifeguard	26,651	12.81
Lifeguard Assistant Supervisor	3,740	1.80
Lifeguard Supervisor	1,490	0.71
Marina Attendant	2,068	0.99
Operations Clerk	5,117	2.46
Park Maintenance Worker	34,117	16.40
Park Recreation Assistant Manager	7,158	3.44
Park Recreation Attendant	43,243	20.79
Park Recreation Manger	1,801	0.86
Pilot - Island Queen	1,420	0.68
Public Safety Attendant	7,200	3.46
Receptionist	600	0.28
Toll Attendant	18,600	8.94
Water Safety Swim Instructors	2,400	1.15
	169,729	81.60
Grand Total	622,319	299.19





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