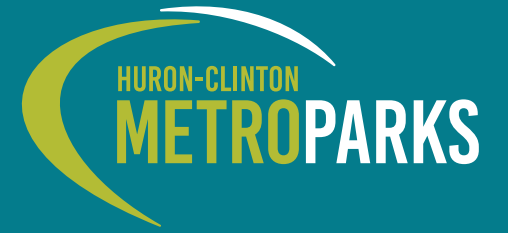
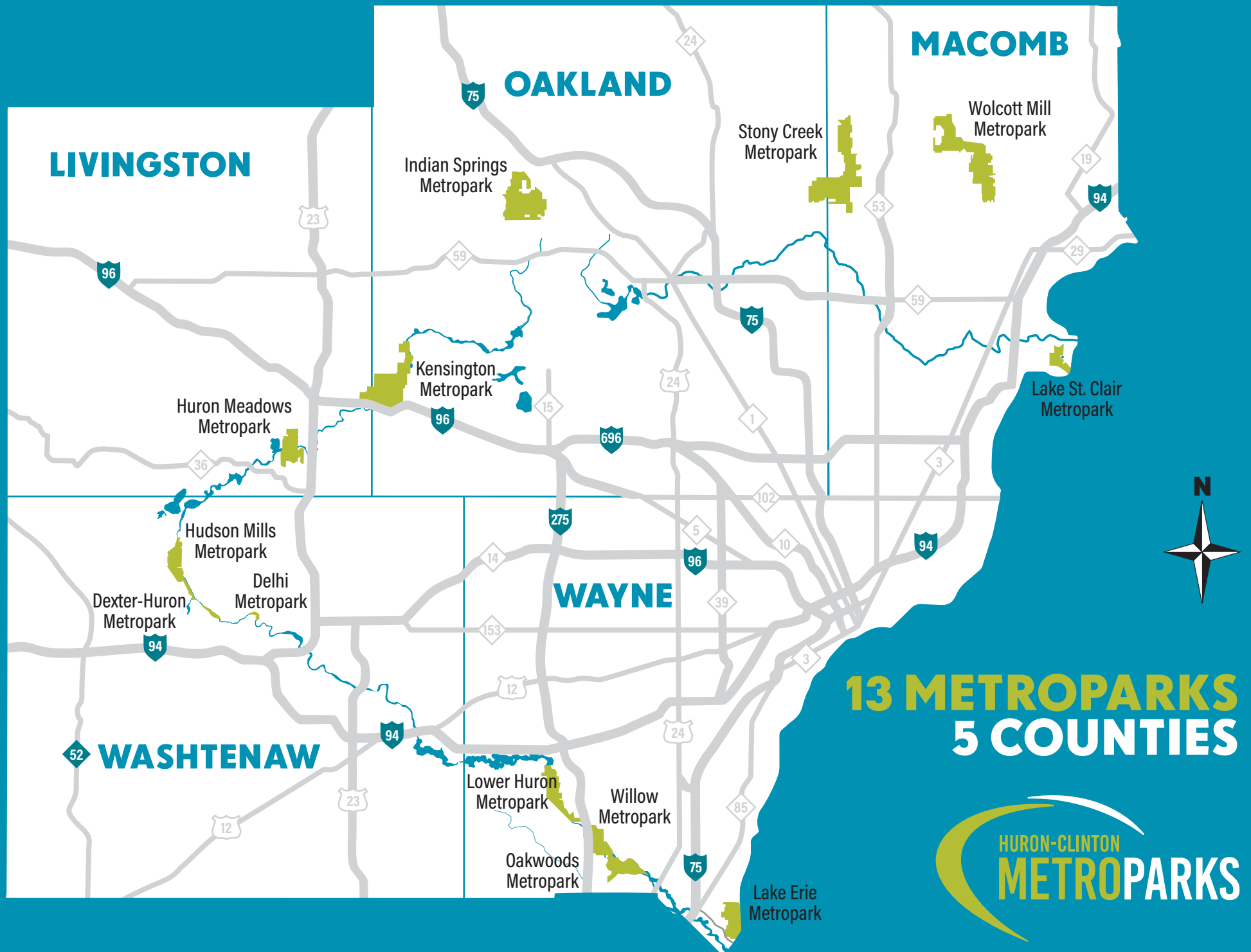


2021 BUDGET





**THE HURON-CLINTON
METROPOLITAN AUTHORITY
MISSION STATEMENT**

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of Southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

2021 BUDGET RESOLUTION

MOVED BY: Commissioner McCarthy
SUPPORTED BY: Commissioner Rea
DATE: December 10, 2020

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the bylaws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and her staff, does hereby adopt the 2021 General Fund Budget.

BE IT RESOLVED: That the 2021 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$34,189,544
Park Operating Revenues	20,360,307
State Sources	550,000
Interest Income	100,000
Sale of Capital Assets	100,000
Grants	48,816
Donation & Development Support	36,370
Miscellaneous	179,500
	<hr/>
	\$55,564,537

AND BE IT RESOLVED: That the 2021 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

BE IT FURTHER RESOLVED: That all sections of the 2021 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES: Commissioners Rea, McCarthy, Heise, Quadrozzi, Williams, Marans

NAYS: None

ABSENT: Commissioner Parker

I, Amy McMillan, the duly appointed and qualified Director of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on December 10, 2020.



Amy McMillan/Director



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INTRODUCTION

Introduction

The Metroparks System

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although limited group and rustic family camping is available.

Thirteen Metroparks serve the public, covering nearly 25,000 acres within the five-county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at over seven million visits for the system as a whole.

Mission Statement:

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

Vision:

The Metroparks offer 365-day access to open space, outdoor experiences and abundant resources for the communities of southeast Michigan now and into the future.



The Metroparks Include:

Metropark	Acreage	County	District	Amenities
Delhi	53	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Play Areas,
Dexter-Huron	122	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Trails
Hudson Mills	1,549	Washtenaw	Western	Disc Golf, Fishing, Picnic Shelters, Play Areas, Trails, Cross-Country Skiing
Huron Meadows	1,540	Livingston	Western	Boating, Fishing, Golf, Picnic Shelters, Play Areas, Cross-Country Skiing
Indian Springs	2,215	Oakland	Western	Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails
Kensington	4,481	Oakland & Livingston	Western	Boating, Equestrian Trails, Farm & Nature Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails, Cross-Country Skiing
Lake Erie	1,607	Wayne	Southern	Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, Sledding, Trails, Wave Pool, Cross-Country Skiing
Lake St. Clair	770	Macomb	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails
Lower Huron	1,258	Wayne	Southern	Fishing, Pool, Spray Park, Picnic Shelters, Trails
Oakwoods	1,756	Wayne	Southern	Interpretive, Trails
Stony Creek	4,461	Macomb & Oakland	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, Cross-Country Skiing, Sledding, Trails
Willow	1,531	Wayne	Southern	Boating, Fishing, Golf, Pool, Sledding, Trails
Wolcott Mill	2,625	Macomb	Eastern	Equestrian Trails, Farm and Historic Mill Interpretive, Trails



Organizational Structure

Board of Commissioners

The governing body of the Metroparks is a seven-member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.



Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at www.metroparks.com for a current schedule and up-to-date information throughout the year.

The Board of Commissioners elect a Chairman, a Vice-Chairman, a Secretary and a Treasurer at the annual meeting of the Board of Commissioners (June). The term of each office is for one year, expiring at the time of the following annual meeting of the Board of Commissioners or until their successors are elected. Following, are explanations of the roles and responsibilities of each Commissioner role, concluded by present-day information on those serving the authority as Commissioners.

Roles and Responsibilities:**Board of Commissioners – Chairman**

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the Director, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Vice-Chairman

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

Board of Commissioner – Secretary





The Secretary consults with the Director from time to time with respect to the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Treasurer

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



Board of Commissioners:

	Robert W. Marans <i>Chairman,</i> Washtenaw County Representative	Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy.
	Jaye Quadrozzi <i>Vice Chairman</i> Oakland County Representative	Attorney with more than 20 years of experience as a commercial litigator. Oakland County appointed representative to the Board of the Great Lakes Water Authority (GLWA). GLWA provides nearly 40 percent of Michigan's population with water of unquestionable quality. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Ms. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark.
	Bernard Parker <i>Treasurer</i> Wayne County Representative	Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50 percent reduction in youth incarceration. Parker was the co-founder and the CEO of Operation Get Down from 1970 to 2000 and the founder and current CEO of the Barack Obama Leadership Academy, formerly Timbuktu Academy.
	Steven E. Williams <i>Secretary</i> Livingston County Representative	A 12-year member of the Livingston County Board of Commissioners, he was elected Vice Chairman three times and chaired several committees. Delegate on the SEMCOG Executive Committee for 10 years as well as other SEMCOG committees. Retired communications officer and analyst in the United States Army as well as more than 20 years of manufacturing industry experience. Long-time community volunteer and lover of outdoor recreation.
	John Paul Rea Macomb County Representative	Director, Macomb County Department of Planning and Economic Development, he is highly involved with comprehensive community and economic development initiatives throughout the county. An integral part of the capital improvement projects targeting infrastructure, transportation networks, non-motorized trails, regional transit and also the economic development services by supporting business retention, expansion and attraction efforts.
	Timothy J. McCarthy Governor Appointee	Retired from Soave Enterprises where his final position was COO of Soave Transportation Group. Currently serves as a member of the Board of Directors and Audit Committee Chair of Emergent Holdings, Inc. a subsidiary of Blue Cross and Blue Shield of Michigan. Previous Chair of Detroit Metro Convention and Visitors Bureau and previous Vice-Chair of Detroit Regional Chamber.
	Kurt L. Heise Governor Appointee	Currently the Supervisor for the Charter Township of Plymouth. A lifetime Wayne County resident, he has more than 30 years' experience as a municipal, labor and environmental attorney in southeast Michigan. He served as State Representative for the 20 th District and played a key role in the development of the State Watershed Alliance Act was a member of the Blue-Ribbon Commission for Lake St. Clair and Groundwater Conservation Advisory Council.

Executive Management

Director – Amy McMillan

The Board of Commissioners appoint a chief executive officer of the Metroparks known as the Director. The Director shall hold the office at the will and pleasure of the Board. The Director supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities. Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position for which appointment is being considered. With the advice and consent of the Board of Commissioners the Director may delegate to subordinates any of the duties assigned to the Director. The Director approves purchases and make certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The Director shall arrange for the recording of



minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the chief financial officer, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The Director may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the Director. The Director shall take such other actions and assume such other responsibilities as may be provided by federal and state law.

Deputy Director (Interim) – Mike Lyons

In accordance with the Bylaws the Director shall appoint a chief operating officer of the Authority who shall be known as the Deputy Director. The Deputy Director shall hold office at the will and pleasure of the Director. The Deputy Director, under the immediate supervision of the Director, is responsible for such responsibilities as shall be directed from time to time by the Director. The Deputy Director may witness the signature of the Director on contracts, leases, obligations, and other instruments which the Director has been authorized to sign. In the event the office of Director shall become vacant by death, resignation or otherwise, or in the event of the absence of the Director or the Director's inability to discharge the duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the Deputy Director.

Chief of Finance – Rebecca Franchock

Per the Bylaws, the Director shall appoint a chief financial officer, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the Director. The CFO shall perform the usual duties of such office and such other duties as the Director may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may co-sign on such bank accounts.

(c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the law, and shall permit inspection of all financial records by any Commissioner at any reasonable time. (d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority's Purchasing Policy.

(e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the

Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority's investments from time to time but no less often than semi-annually.



Core Management Team:

The Metroparks core management team consists of functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the Director and/or Deputy Director for direction and guidance.

Current Department Head/District Park Superintendents:

Gary Hopp (Interim)	Eastern District Superintendent
Jeff Brown	Western District Superintendent
Jerome Cyr	Southern District Superintendent
Artina Sadler	Chief of Diversity, Equity and Inclusion
Michael Henkel	Chief of Engineering Services
Randy Rossman	Chief of Human Resources and Labor Relations
Robert Rudolph	Chief of Information Technology
Jennifer Jaworski	Chief of Interpretive Services
Danielle Mauter	Chief of Marketing and Communications
Tyler Mitchell	Chief of Natural Resources and Regulatory Compliance
Nina Kelly	Chief of Planning and Development
Michael Reese	Chief of Police

** For a list of full time equivalents by park, please see Appendix A*



General Fund Development

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

The process begins early in the year in conjunction with the all park districts and departments. These departments utilize input from many sources to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are also considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other economic and non-economic factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.

Using the September month-end numbers as a base, Department Heads and District Superintendents develop an estimate of the December 31 numbers as well as a budget request for the budget year. The estimated December 31 numbers as well as the transactions making up the budget request are entered into the budget system within the ERP. These un-reviewed numbers are compiled and reported to the Board of Commissioners in November.

Following the November Board meeting, the Director and staff meet individually with each Commissioner to review the proposed budget. Coinciding or preceding these meetings, the Director and staff also review the budget requests with park/department staff. Input from these meetings are then used to revise the budget requests.

This proposed budget is then presented at a public budget hearing immediately preceding the December Board of Commission meeting. Following the budget hearing the budget is included on the agenda for the December Board of Commission meeting for approval.



GENERAL FUND SUMMARY

2021 GENERAL FUND BUDGET SUMMARY

Following 2020 which was so heavily influenced by the public's response toward the pandemic, the 2021 General Fund budget has been developed to again work towards a more realistic budgeting process. For government budgets to be most useful, they need to help the organization to structure the use of finite resources to produce the most public good. By creating a process that is open and inclusive while discouraging game-playing or private agendas the budget helps direct all our efforts to that common goal of the public good.

For 2021 we again directed the staff to base their plans on actual hours worked in 2019 to avoid the influence of the pandemic. We recognized that pay rates will vary over time, but that most of our core operations utilize approximately the same staffing levels year in and year out. In this way, some areas that had historically budgeted inaccurately based on an unrealistic planned schedule were able to budget in a much more accurate manner based on actual history. This process was in place during the development of the 2020 budget, but due to the pandemic there were significant variances that precluded our ability to ascertain if our process was effective. While we do not yet know what impact Covid 19 may still have on 2021 staffing levels, we have developed a plan that is based on more normal operations. Should we find the need, we will again monitor and address changing needs on the fly in 2021.



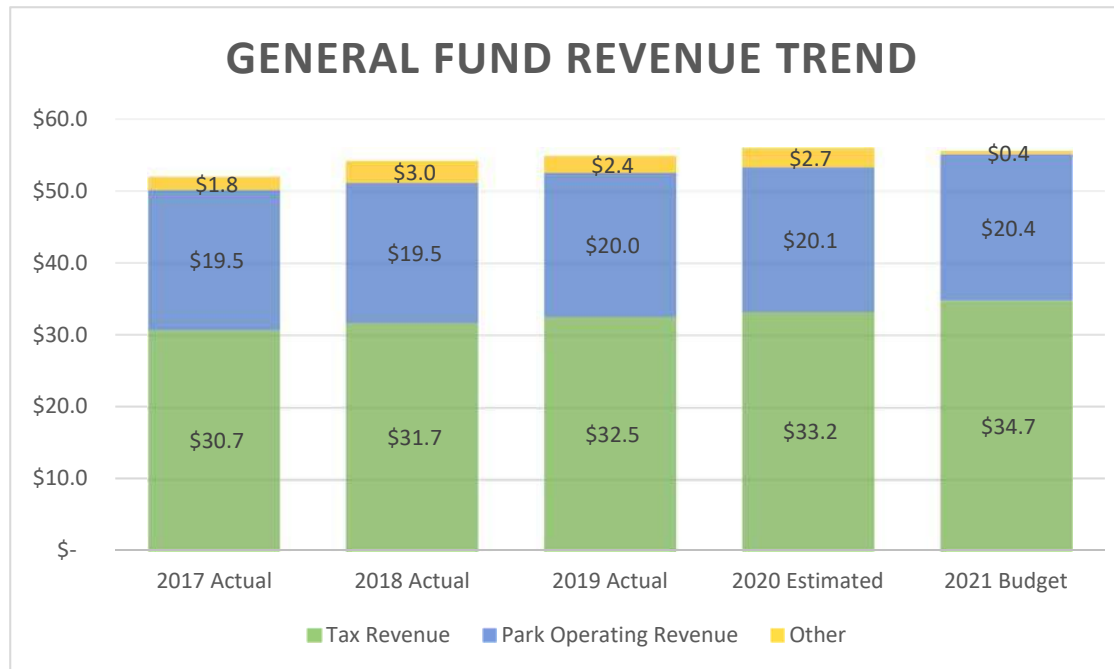
Similarly materials and service budgets were prepared not from a zero based budget or from an overly optimistic basis but from an actual historical cost basis. Exemptions were made for new or expanded initiatives in both the parks and the administrative office.

By using these as the basis for the 2021 budget, discussions were able to be more focused on variances and new initiatives.

2021 Revenues

Total revenue for the Metroparks system is anticipated to remain relatively flat with a \$423,000 (0.8%) decrease. This is the net result of tax revenue increasing by \$1.5 million to \$34.7, an increase of 4.3%, park operating revenue increasing modestly by \$293,000 (up 1.5%) and other administrative revenue decreasing by \$2.3 million.

The decrease in administrative revenue relates to less operational grants and donor support as well as a sharp decrease in interest revenue as investments that came due in 2020 were renewed at markedly lower rates. Other administrative revenue sources such as revenue sharing from Blue Cross Blue Shield of Michigan, the Michigan Municipal Risk Management Association, and Michigan Association of Counties are not included in the budget plan as there is less certainty regarding continued receipt in 2021.



Looking back at the last few years and ahead to the 2021 budget, total revenue has increased by 6.9%. As the chart to the right demonstrates this has been a slow, steady climb with increases in tax revenue offsetting decreases in the other revenue category.

The budget proposed for 2021 reflects a planned return to pre-pandemic level for most operations. Fees and charges are unchanged although several food service venues are converting to self-operation in 2021 which is reflected in higher revenue and expenditure levels (gross vs. net) from concessionaire operations. While it is very much hoped that the increased attendance and golf usage experienced in 2021 will continue, we conservatively did not plan for those level in the budget.

Tax revenue as noted above remains the largest single source of revenue funding the Metroparks service to the public. In 2021 it is expected to increase by \$1.5 million (4.7%). This is the result of increases in property values in all five counties ranging from 3.6% in Wayne to 4.8% in Washtenaw. The revenue generated from this growth is reduced by an additional rollback of the Metroparks millage rate due to Headlee calculations. The 2020 millage rate (resulting in 2021 Metroparks revenue) was reduced from .2117 to .2104.

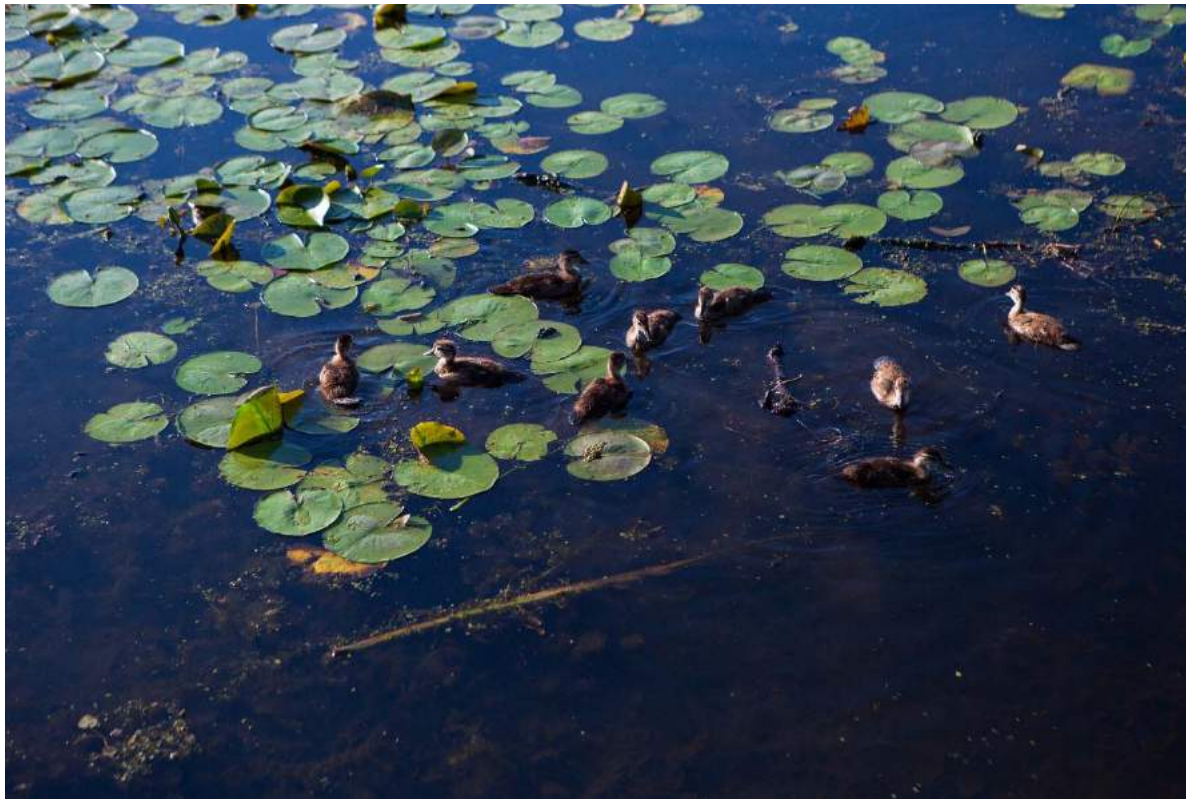
2021 Expenditures

Overall, the 2020 general fund planned expenditures are very much in line with 2020 amended budget. In total there is less than 2.8% growth. Approximately half of the growth is in major maintenance as several large trail paving projects are included in the 2021 budget. Comparing 2021 budget to 2020 estimated actual expenditures, there are significant variances. The pandemic caused significant variances in both park operations and administrative expenditures. It is currently estimated that park operations will be under budget by \$2.8 million and the administrative office will be below budget by \$1.7 million. It makes sense then to budget for a more normal year and then to monitor and adjust as needed throughout 2021. It is notable that the 2020 budget was originally developed in a manner expected to be more realistic and to reduce the positive budget variances in administrative and operations that had been repeating annually. The pandemic prevented testing this budget theory. We are continuing the process begun in 2020 that is eventually expected to yield budget results that are more realistic. Given the current state of the pandemic it may be 2022 before this process revision yields the anticipated results.

Administrative expenditure budget numbers reflect growth in funding several new initiatives. The Diversity, Equity, and Inclusion department is planned to more than double from under \$200,000 in the 2020 budget to nearly \$500,000 in the 2021 budget. Increases include an additional part-time staff position as well as \$125,000 for speakers. The Human Resources department reflects an increase of \$97,000 most of which is attributable to the search process for the Deputy Director and Chief of Finance positions. The Planning Department budget includes \$80,000 for a consultant to assist with the development of the five-year recreation plan survey in 2021. Finally, the Joint Government Maintenance department reflects an additional \$300,000 which is designated to support the Riverfront Conservancy project.

Summary

In total, the 2021 Metroparks General Fund Budget as presented for approval is designed to position the Metroparks to be able to provide the region with outstanding opportunities to get outside safely; to recharge in the beauty and nature of southeast Michigan; and to ensure that these resources will be available to all for many, many years to come.

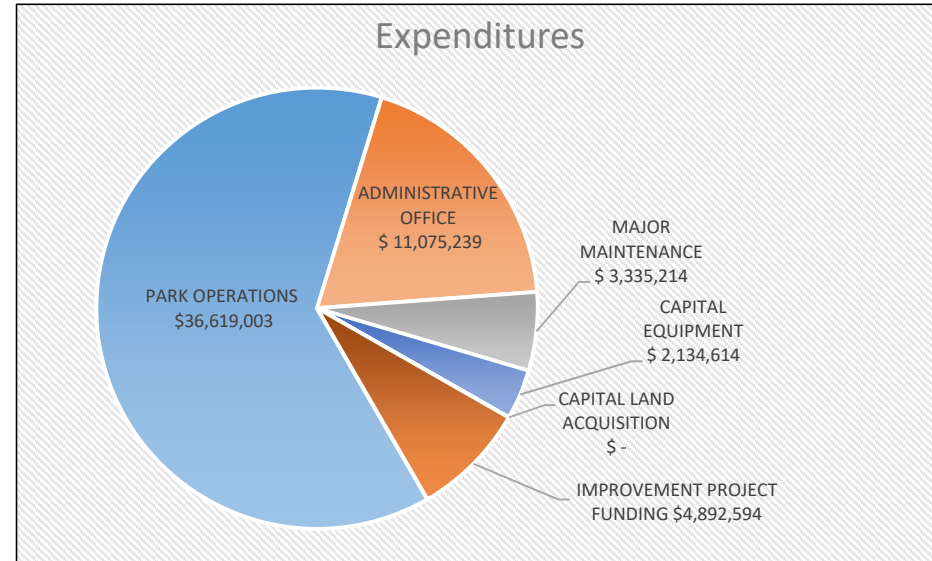
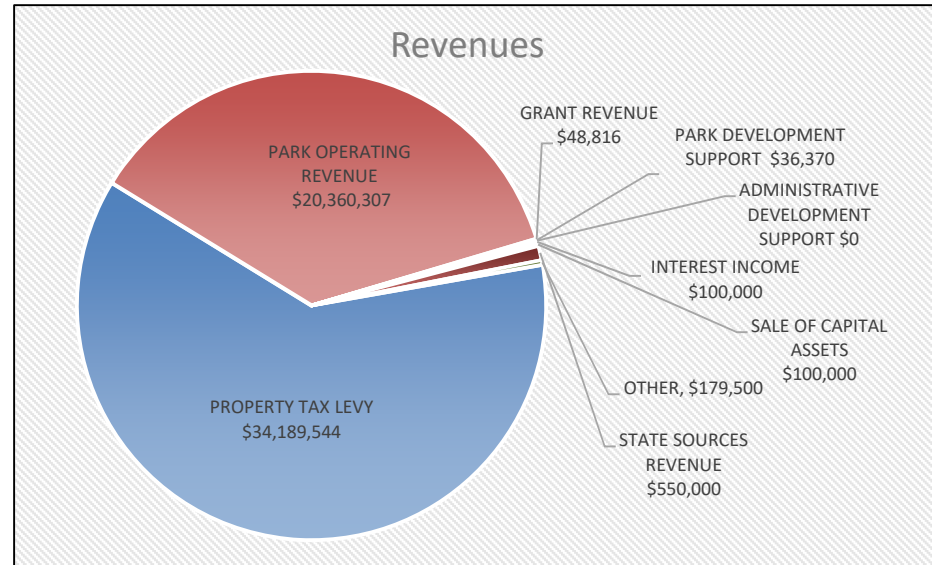


BUDGETED REVENUES

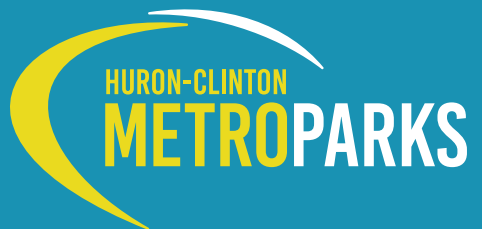
PROPERTY TAX LEVY	\$34,189,544
PARK OPERATING REVENUE	20,360,307
GRANT REVENUE	48,816
PARK DEVELOPMENT SUPPORT	36,370
ADMINISTRATIVE DEVELOPMENT SUPPORT	-
INTEREST INCOME	100,000
SALE OF CAPITAL ASSETS	100,000
STATE SOURCES REVENUE	550,000
OTHER	179,500
TOTAL BUDGETED REVENUES - 2021	\$55,564,537

BUDGETED EXPENDITURES

PARK OPERATIONS	\$36,619,003
ADMINISTRATIVE OFFICE	11,075,239
MAJOR MAINTENANCE	3,335,214
CAPITAL	
EQUIPMENT	2,134,614
LAND ACQUISITION	-
CAPITAL PROJECT FUND	
IMPROVEMENT PROJECTS	4,892,594
TOTAL BUDGETED EXPENDITURES - 2021	\$ 58,056,664
USE OF FUND BALANCE	\$ (2,492,127)



<u>BUDGETED REVENUES</u>	<u>2019 Actual</u>	<u>2020 Amended Budget</u>	<u>2020 Projected Actual</u>	<u>2021 Proposed Budget</u>
ADMINISTRATIVE				
PROPERTY TAX LEVY	\$ 31,312,009	\$ 32,787,042	\$ 32,775,755	\$ 34,189,544
GRANT REVENUE	16,829	62,916	914,987	48,816
DEVELOPMENT SUPPORT	82,561	32,500	12,510	-
INTEREST INCOME	1,016,519	500,000	429,384	100,000
SALE OF CAPITAL ASSETS	160,318	100,000	211,435	100,000
STATE SOURCES REVENUE	1,174,968	400,000	409,661	550,000
OTHER	1,091,389	580,723	1,130,249	179,500
PARK OPERATIONS				
OPERATING REVENUE	19,896,499	20,499,906	20,052,604	20,360,307
PARK DEVELOPMENT SUPPORT	119,953	30,827	51,316	36,370
TOTAL BUDGETED REVENUES - 2020	<u>\$ 54,871,045</u>	<u>\$ 54,993,914</u>	<u>\$ 55,987,901</u>	<u>\$ 55,564,537</u>
<u>BUDGETED EXPENDITURES</u>				
PARK OPERATIONS	\$ 33,958,676	\$ 36,102,339	\$ 33,282,942	\$ 36,619,003
ADMINISTRATIVE OFFICE	9,641,366	10,715,955	8,992,207	11,075,239
MAJOR MAINTENANCE	900,469	2,608,416	1,771,852	3,335,214
CAPITAL				
EQUIPMENT	1,957,397	2,257,386	2,245,669	2,134,614
LAND ACQUISITION	3,400	-	35,503	-
CAPITAL PROJECT FUND				
IMPROVEMENT PROJECT FUNDING	4,992,303	4,810,242	4,876,665	4,892,594
TOTAL BUDGETED EXPENDITURES - 2020	<u>\$ 51,453,611</u>	<u>\$ 56,494,338</u>	<u>\$ 51,204,838</u>	<u>\$ 58,056,664</u>
NET INCREASE (USE) OF FUND BALANCE	<u>\$ 3,417,434</u>	<u>\$ (1,500,424)</u>	<u>\$ 4,783,063</u>	<u>\$ (2,492,127)</u>



REVENUE

REVENUE SOURCES

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2021 is \$55,564,537.

❖ **Property Taxes**

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2020 tax rate of .2104 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This is the fourth year the rate has decreased since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2020 taxable values was 1.019%. This tax will be levied in December, 2020 and will provide funding for the 2021 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of “captured” tax revenues that results from the large number of tax abatement programs throughout the counties, and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2020 of \$33,889,553 represents a 3.90% increase from the 2019 net tax levy of \$32,618,609.

COUNTY	TOTAL 2020 TAXABLE VALUE	HCMA 1/4 MILL LEVY (0.00025)	HCMA REDUCED TAXABLE VALUE (0.0002104)	EST. WRITE OFF DUE TO TAX ABATEMENT PROGRAMS	HCMA EST. LEVY TO BE COLLECTED
LIVINGSTON	9,806,081,069	2,451,520	2,063,199	25,000	2,038,199
MACOMB	29,766,244,229	7,441,561	6,262,818	25,000	6,237,818
OAKLAND	62,933,893,150	15,733,473	13,241,291	300,000	12,941,291
WASHTENAW	18,439,816,759	4,609,954	3,879,737	25,000	3,854,737
WAYNE	43,690,621,315	10,922,655	9,192,507	375,000	8,817,507
FIVE COUNTY TOTAL	\$ 164,636,656,522	\$ 41,159,164	\$ 34,639,553	\$ 750,000	\$ 33,889,553

❖ **Park Operating Revenue**

Fees and charges implemented by the parks throughout the Authority total a proposed \$20,360,307 for the 2021 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is an \$307,703 increase from the 2020 projected park operation revenue. Park fees and rates for activities, rental spaces, etc. will remain consistent with the 2020 approved rates.

❖ **Grant Revenue**

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the general fund. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. There is \$48,816 proposed for 2021.

❖ **Interest Revenue**

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$100,000 in 2021. Interest rates have been declining throughout 2020. The amount budgeted for 2021 reflects a conservative estimate based on this decline.

❖ **Sale of Capital Assets**

Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. The portion of the auction proceeds that is generated by capital equipment is projected to produce \$100,000. Revenue from non-capital auction items are recorded elsewhere.

❖ **State Sources**

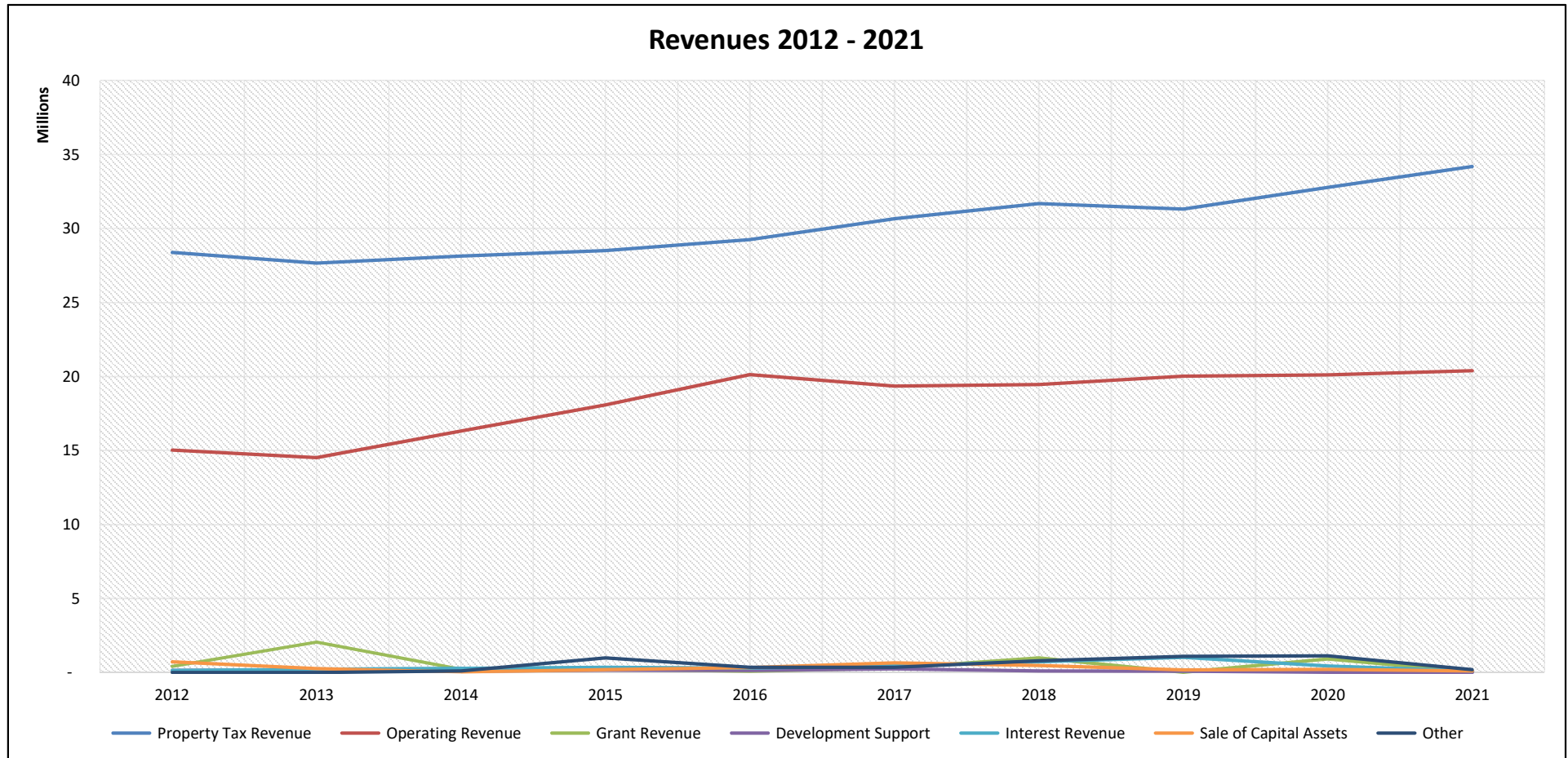
Beginning in 2016 the state of Michigan implemented a phased elimination of certain personal property taxation. The legislation also included a mechanism to reimburse government agencies for some portion of revenue lost due to the change. The Metroparks initially included these reimbursements with property tax revenue. Beginning in 2019 the funds were appropriately reflected in revenue from State Sources. For 2021 the reimbursement amount is budgeted at \$550,000.

❖ **Other**

This revenue source represents one-time or unusual payments as well as the proceeds of sale of non-capital surplus. Past examples include insurance settlements, rate stabilization payments and other similar items. There is \$179,500 proposed for 2021.

TEN YEAR HISTORY

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Property Tax Revenue	28,384,628	27,662,759	28,125,677	28,503,130	29,246,499	30,658,374	31,675,974	31,312,009	32,775,755	34,189,544
Operating Revenue	15,027,243	14,519,872	16,316,176	18,071,961	20,130,849	19,340,845	19,460,102	20,016,453	20,103,920	20,396,677
Grant Revenue	409,538	2,050,630	215,614	217,896	76,182	284,871	976,902	16,829	914,987	48,816
Development Support	127,231	167,123	87,407	158,946	130,674	245,689	99,288	82,561	12,510	-
Interest Revenue	133,184	198,255	277,461	344,745	287,928	449,196	707,124	1,016,519	429,384	100,000
State Sources	-	-	-	-	-	-	-	1,174,968	409,661	550,000
Sale of Capital Assets	717,377	250,636	43,551	192,480	319,165	643,421	473,716	160,318	211,435	100,000
Other	-	-	97,013	987,949	339,905	351,495	791,122	1,091,389	1,130,249	179,500
Grand Total	44,799,201	44,849,275	45,162,899	48,477,107	50,531,202	51,973,891	54,184,228	54,871,046	55,987,901	55,564,537



HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING REVENUE
SUMMARY BY PARK

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
100 Administrative Office	\$ 462,103	\$ 405,696	\$ 566,178	\$ 389,084
102 Lake St. Clair	2,450,355	2,581,877	2,446,643	2,658,062
104 Kensington	4,853,790	4,822,451	5,093,470	4,821,428
106 Lower Huron/Willow/Oakwoods	2,896,172	3,070,975	1,822,640	2,927,850
108 Hudson Mills/Dexter/Delhi	1,147,067	1,188,081	1,377,232	1,144,310
109 Stony Creek	3,996,945	4,258,117	4,984,181	4,507,839
112 Lake Erie	1,776,265	1,802,475	1,602,718	1,777,340
113 Wolcott Mill	319,585	270,130	78,593	150,620
115 Indian Springs	1,154,597	1,193,056	1,188,500	1,095,719
116 Huron Meadows	959,574	937,875	943,765	924,425
	<u>\$ 20,016,453</u>	<u>\$ 20,530,733</u>	<u>\$ 20,103,920</u>	<u>\$ 20,396,677</u>

HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING REVENUE

SUMMARY BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
380 Outside Lease/Rent	\$ 163,905	\$ 164,471	\$ 164,667	\$ 170,359
531 Pool	578,049	588,150	97,850	573,650
532 Waterpark	946,911	1,026,500	0	947,000
535 Sprayzone	273,640	258,000	147,072	258,000
537 Riplide	119,500	130,000	0	140,000
538 Beach	104,277	106,750	235,134	429,501
540 Dockage/Boat Storage	367,098	370,200	406,752	377,200
550 Boat Rental	472,936	471,412	663,650	531,112
560 Excursion Boat	54,408	52,200	0	52,200
565 Plaza Concession	8,627	8,900	15,289	8,900
580 Cross Country Skiing	33,481	44,381	41,311	39,726
590 Tolling	9,294,165	9,999,499	11,168,374	9,804,080
610 Family Camping	55,873	65,350	58,376	69,750
615 Group Camping	25,406	24,685	10,876	18,920
630 Activity Center Rental	180,211	191,100	(4,538)	149,551
635 Mobile Stage	16,800	12,600	2,950	12,000
640 Shelter Reservations	390,519	381,625	241,783	340,801
650 Golf Course	5,484,009	5,347,210	6,021,301	5,337,136
655 Par 3/Foot Golf	51,280	52,950	64,596	58,930
660 Disc/Adventure Golf	182,972	182,800	215,758	187,545
665 Adventure Course	10,000	0	0	0
670 Trackless Train	6,813	6,645	100	7,000
700 Special Events	134,541	93,350	16,350	82,952
880 Interpretive Center/Mill	191,077	182,318	37,101	105,865
881 Farm Learning Center	389,703	335,062	135,913	237,595
882 Mobile Learning Center	63,017	41,400	16,349	15,500
883 Environmental Discovery Center	55,826	91,127	12,865	14,458
990 General	143,056	101,353	136,646	226,251
991 Joint Government Maintenance	213,350	200,695	197,395	200,695
	<u>\$ 20,016,453</u>	<u>\$ 20,530,733</u>	<u>\$ 20,103,920</u>	<u>\$ 20,396,677</u>

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 163,905	\$ 164,471	\$ 164,667	\$ 170,359
590 Tolling	296,129	241,225	401,506	218,725
990 General	2,069	0	5	0
100 Administrative Office Total	\$ 462,103	\$ 405,696	\$ 566,178	\$ 389,084
102 Lake St. Clair				
531 Pool	\$ 223,333	\$ 233,050	\$ 51,304	\$ 233,050
540 Dockage/Boat Storage	93,824	103,900	97,449	95,900
565 Plaza Concession	8,627	8,900	15,289	8,900
590 Tolling	1,587,177	1,732,315	1,929,012	1,693,930
630 Activity Center Rental	48,459	46,000	(4,938)	42,500
640 Shelter Reservations	75,810	77,000	51,532	65,250
655 Par 3/Foot Golf	51,280	52,950	64,596	58,930
660 Disc/Adventure Golf	34,300	35,155	32,979	32,300
670 Trackless Train	6,813	6,645	100	7,000
700 Special Events	91,743	65,800	11,250	64,900
880 Interpretive Center/Mill	28,554	26,367	6,790	26,367
990 General	21,301	14,660	12,145	149,900
991 Joint Government Maint	179,135	179,135	179,135	179,135
102 Lake St. Clair Total	\$ 2,450,355	\$ 2,581,877	\$ 2,446,643	\$ 2,658,062
104 Kensington				
535 Sprayzone	\$ 273,640	\$ 258,000	\$ 147,072	\$ 258,000
538 Beach	3,806	5,500	0	130,000
540 Dockage/Boat Storage	75,740	70,000	70,353	70,000
550 Boat Rental	232,819	223,312	276,455	223,312
560 Excursion Boat	54,408	52,200	0	52,200
580 Cross Country Skiing	5,098	10,081	10,068	10,081
590 Tolling	2,518,684	2,701,750	3,183,950	2,646,300

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
104 Kensington-continued				
615 Group Camping	8,782	8,500	5,200	8,500
635 Mobile Stage	11,100	10,800	2,950	10,800
640 Shelter Reservations	111,725	101,250	67,562	101,250
650 Golf Course	1,117,246	1,010,240	1,069,000	1,010,240
660 Disc/Adventure Golf	74,542	72,250	90,000	72,250
700 Special Events	6,370	9,000	3,650	9,000
880 Interpretive Center/Mill	45,785	36,806	3,531	19,100
881 Farm Learning Center	220,579	215,062	87,427	173,595
882 Mobile Learning Center	30,146	21,400	6,812	10,500
990 General	47,365	13,000	69,440	13,000
991 Joint Government Maint	15,955	3,300	0	3,300
104 Kensington Total	\$ 4,853,790	\$ 4,822,451	\$ 5,093,470	\$ 4,821,428
106 Lower Huron/Will/Oakwoods				
531 Pool	\$ 93,271	\$ 92,700	\$ 43,546	\$ 91,700
532 Waterpark	946,911	1,026,500	0	947,000
550 Boat Rental	14,060	13,600	18,003	15,900
590 Tolling	1,016,225	1,121,800	890,063	1,086,100
610 Family Camping	23,250	25,350	23,238	26,050
615 Group Camping	2,280	2,400	1,085	2,150
640 Shelter Reservations	65,825	65,000	30,000	53,000
650 Golf Course	673,127	683,500	796,882	680,000
655 Par 3/Foot Golf	3,840	4,000	5,743	5,000
700 Special Events	10,702	4,300	700	4,300
880 Interpretive Center/Mill	24,389	22,200	5,550	13,650
882 Mobile Learning Center	19,030	7,500	6,100	1,000
990 General	3,262	2,125	1,730	2,000
106 Lower Huron/Will/Oakwoods Total	\$ 2,896,172	\$ 3,070,975	\$ 1,822,640	\$ 2,927,850

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
550 Boat Rental	\$ 47,523	\$ 47,000	\$ 63,826	\$ 63,000
580 Cross Country Skiing	2,890	3,800	2,103	3,150
590 Tolling	492,988	540,708	625,660	533,000
615 Group Camping	3,394	3,305	2,576	3,130
640 Shelter Reservations	15,000	17,000	9,650	15,000
650 Golf Course	504,179	500,405	624,000	465,257
660 Disc/Adventure Golf	27,618	27,595	33,650	31,195
700 Special Events	8,688	3,250	750	2,450
880 Interpretive Center/Mill	19,684	21,868	7,687	16,328
990 General	25,102	23,150	7,330	11,800
108 Hudson Mills/Dexter/Delhi Total	\$ 1,147,067	\$ 1,188,081	\$ 1,377,232	\$ 1,144,310
109 Stony Creek				
537 Ripslide	119,500	130,000	0	140,000
538 Beach	100,471	101,250	235,134	299,501
540 Dockage/Boat Storage	32,880	31,000	34,700	38,000
550 Boat Rental	178,534	187,500	305,366	228,900
580 Cross Country Skiing	2,504	6,200	4,490	5,195
590 Tolling	2,337,346	2,533,530	3,103,225	2,584,534
610 Family Camping	32,623	40,000	35,138	43,700
630 Activity Center Rental	22,157	47,500	0	26,001
635 Mobile Stage	5,700	1,800	0	1,200
640 Shelter Reservations	82,659	85,200	58,587	75,525
650 Golf Course	906,290	933,700	1,081,331	944,000
660 Disc/Adventure Golf	42,673	43,800	53,386	46,800
665 Adventure Course	10,000	0	0	0
700 Special Events	14,798	8,700	0	0

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
109 Stony Creek-continued				
880 Interpretive Center/Mill	37,540	36,677	10,032	10,420
882 Mobile Learning Center	13,841	12,500	3,437	4,000
990 General	34,168	40,500	41,095	41,801
991 Joint Government Maint	18,260	18,260	18,260	18,260
109 Stony Creek Total	\$ 3,996,945	\$ 4,258,117	\$ 4,984,181	\$ 4,507,839
112 Lake Erie				
531 Pool	\$ 261,444	\$ 262,400	\$ 3,000	\$ 248,900
540 Dockage/Boat Storage	164,654	165,300	204,250	173,300
590 Tolling	616,229	657,275	637,010	652,940
640 Shelter Reservations	19,400	15,000	6,600	12,000
650 Golf Course	690,343	678,500	748,303	674,000
700 Special Events	1,890	2,300	0	2,300
880 Interpretive Center/Mill	18,697	19,200	3,005	11,400
990 General	3,608	2,500	550	2,500
112 Lake Erie Total	\$ 1,776,265	\$ 1,802,475	\$ 1,602,718	\$ 1,777,340
113 Wolcott Mill				
590 Tolling	\$ 87,729	\$ 91,700	\$ 18,734	\$ 51,630
615 Group Camping	10,950	10,480	2,015	5,140
630 Activity Center Rental	24,295	17,500	0	10,000
640 Shelter Reservations	4,975	6,000	6,102	6,000
880 Interpretive Center/Mill	16,428	19,200	506	8,600
881 Farm Learning Center	169,124	120,000	48,486	64,000
990 General	5,734	5,250	2,750	5,250
113 Wolcott Total Mill	\$ 319,585	\$ 270,130	\$ 78,593	\$ 150,620

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
115 Indian Springs				
590 Tolling	\$ 252,458	\$ 280,221	\$ 344,000	\$ 268,396
630 Activity Center Rental	85,300	80,100	400	71,050
640 Shelter Reservations	9,125	9,175	6,250	6,776
650 Golf Course	751,440	732,265	824,072	735,039
883 Environmental Disc Ctr	55,826	91,127	12,865	14,458
990 General	448	168	913	0
115 Indian Springs Total	\$ 1,154,597	\$ 1,193,056	\$ 1,188,500	\$ 1,095,719
116 Huron Meadows				
580 Cross Country Skiing	\$ 22,989	\$ 24,300	\$ 24,650	\$ 21,300
590 Tolling	89,201	98,975	35,214	68,525
640 Shelter Reservations	6,000	6,000	5,500	6,000
650 Golf Course	841,385	808,600	877,713	828,600
116 Huron Meadows Total	\$ 959,574	\$ 937,875	\$ 943,765	\$ 924,425
Grand Total	\$ 20,016,453	\$ 20,530,733	\$ 20,103,920	\$ 20,396,677



EXPENDITURES

EXPENDITURES

The Huron Clinton Metroparks general fund expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Equipment purchases 2. Land acquisition and 3. Capital Project Funding. Total budgeted expenditures for 2021 are \$58,056,664.

❖ **Park Operating**

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2021 expenditure budget for park operations is \$36,619,003. This represents an increase of 13.0% over the 2020 projected expenditures. The pandemic significantly reduced 2020 estimated expenditures. The result is a much larger than normal variance. Comparisons between 2020 and 2021 budget amounts produce more consistency.

Key factors affecting this budgeted increase include the following:

- Increase in the part time wage scale of 3%
- Increase of full time wage scale at the contractual rate of 3%
- Increases in operating supplies, outside services and utilities increasing contractual services by 6.3%

❖ **Administrative Office**

General administration expenses reflect the cost of running the Authority's centralized Administrative Office (AO), which covers full & part time employees, materials, supplies and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2021 expenditure budget of \$11,075,239. This is an increase of 23.2% over the 2020 projected expenditures. Marketing increases, IT outside consultants and contractual and Board approved wage increases all pushed costs up. Shifts between park operations and administrative office accounts in natural resources and police offset each other.

❖ **Major Maintenance**

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2021, Metropark major maintenance projects are projected to cost \$3,335,214

❖ **Capital**

1. Engineering Staff Support – Prior to 2021 budget development, these wages and associated fringe benefit charges that were planned to be used in the design and construction of capital improvement projects during 2020 were budgeted here. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Starting in 2020, these wages are being budgeted and tracked in the Capital Project Fund.

EXPENDITURES-continued

2. Equipment – Any equipment having an individual value in excess of \$5,000 is capitalized. 2021 budgeted capital equipment purchases total \$2,134,614 – which is a decrease of \$146,558 from the 2020 projected amount. One of the priorities of the Metroparks for 2021 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2021 include:

Park	Equipment Description	Amount
Kensington	Garbage Truck	\$125,000
Lake St. Clair	Ford F550 Dump Truck with Rear Loader body	\$120,000
Hudson Mills	2 Mowers for Golf Course	\$177,872
Lake St. Clair	Mower	\$79,211

3. Land Acquisition – This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2021 fiscal year.
4. Capital Project Funding – The transfer will cover the projects in the Capital Project Fund that exceed the Authority's \$10,000 capitalization limit. Throughout 2021, the Authority is proposing to provide the CPF with \$4,892,594 of net funding to use on capital improvement projects. The total amount of new project added to the CPF for 2021 is \$6,275,000 million. Funding is also anticipated from grants \$1,704,525 and \$50,000 a cancelled project. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant projects for 2021 are:

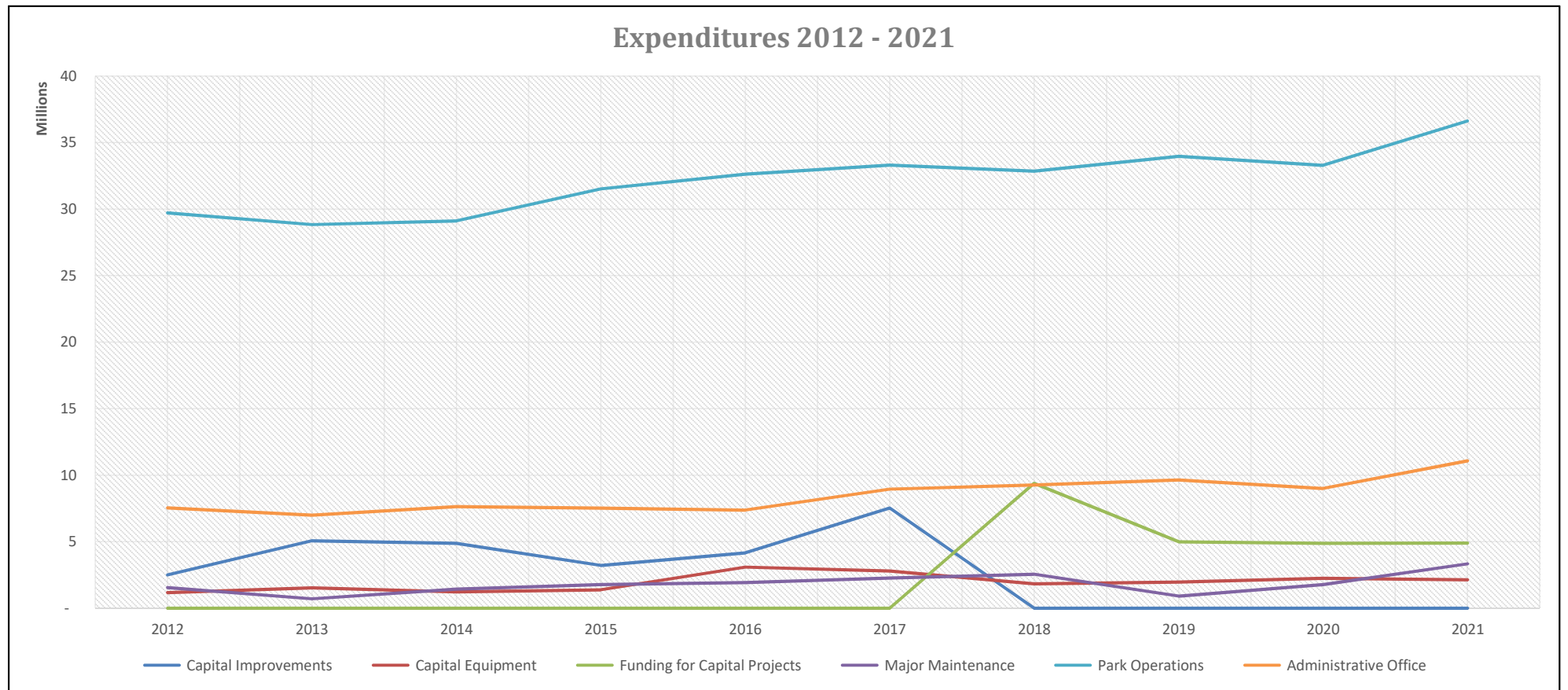
Park	Equipment Description	Amount
Lower Huron	State of the Art Playground	\$1,300,000
Stony Creek	Golf Course Pumphouse & Irrigation System Replacement - Design	\$1,000,000
Lower Huron	Walnut Grove Campground Improvements	\$ 784,600
Willow	Big Bend Shoreline Protection	\$ 501,593

HURON-CLINTON METROPARKS

2021 BUDGET

TEN YEAR HISTORY

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Park Operations	29,706,692	28,829,491	29,119,023	31,518,622	32,622,291	33,299,766	32,843,622	33,958,676	33,282,942	36,619,003
Administrative Office	7,538,185	6,990,592	7,640,052	7,516,735	7,371,708	8,949,676	9,254,286	9,641,366	8,992,207	11,075,239
Major Maintenance	1,553,104	704,328	1,435,517	1,786,273	1,926,211	2,270,025	2,546,143	900,469	1,771,852	3,335,214
Capital Improvements	2,491,443	5,068,491	4,879,504	3,208,519	4,159,886	7,523,358	-	-	-	-
Capital Equipment	1,170,104	1,531,932	1,225,463	1,374,715	3,089,427	2,801,065	1,836,784	1,957,397	2,245,669	2,134,614
Land Acquisition	2,350	28,820	269,846	177,591	5,056	10,900	-	3,400	35,503	-
Funding for Capital Projects	-	-	-	-	-	-	9,377,264	4,992,303	4,876,665	4,892,594
	42,461,878	43,153,654	44,569,405	45,582,455	49,174,579	54,854,790	55,858,099	51,453,611	51,204,838	58,056,664





OPERATING EXPENDITURES

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES
SUMMARY BY PARK

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
100 Administrative Office	\$ 26,475	\$ 35,100	\$ 44,145	\$ 40,600
102 Lake St. Clair	4,244,286	4,590,498	4,268,989	4,684,576
104 Kensington	7,252,435	7,629,278	7,452,362	7,850,857
106 Lower Huron/Willow/Oakwoods	5,929,336	6,523,850	5,325,004	6,521,579
108 Hudson Mills/Dexter/Delhi	2,595,250	2,750,820	2,664,360	2,844,853
109 Stony Creek	5,201,860	5,371,614	5,267,399	5,628,222
112 Lake Erie	3,809,592	4,201,402	3,572,740	4,108,453
113 Wolcott Mill	1,410,077	1,556,893	1,465,207	1,507,661
115 Indian Springs	2,356,437	2,264,745	2,116,519	2,235,431
116 Huron Meadows	1,132,929	1,178,139	1,106,217	1,196,771
	<u>\$ 33,958,676</u>	<u>\$ 36,102,339</u>	<u>\$ 33,282,942</u>	<u>\$ 36,619,003</u>

OPERATING EXPENDITURES
SUMMARY BY COST CENTER

HURON-CLINTON METROPARKS

2021BUDGET

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
180 Natural Resources	\$ 831,062	\$ 675,082	\$ 766,248	\$ 899,224
380 Outside Lease/Rent	22,587	22,400	24,828	26,500
531 Pool	935,665	1,085,827	668,591	1,017,178
532 Waterpark	837,411	745,587	168,141	888,180
535 Sprayzone	185,326	212,308	183,504	180,020
537 Ripslide	58,347	7,384	6,871	52,028
538 Beach	286,233	360,586	352,942	538,089
540 Dockage/Boat Storage	182,164	235,238	189,404	220,252
550 Boat Rental	257,586	339,969	324,550	299,343
560 Excursion Boat	41,523	40,536	2,787	52,003
565 Plaza Concession	0	300	200	300
580 Cross Country Skiing	82,940	140,167	109,722	114,079
590 Tolling	871,617	1,212,754	1,152,990	1,097,321
610 Family Camping	12,891	25,916	29,478	20,580
615 Group Camping	7,777	6,342	5,161	6,812
630 Activity Center Rental	112,772	116,919	68,109	141,059
635 Mobile Stage	2,389	5,196	1,879	6,982
640 Shelter Reservations	2,438	1,303	1,803	1,300
650 Golf Course	4,638,260	4,643,090	4,427,535	4,625,695
655 Par 3/Foot Golf	92,656	124,019	104,087	102,281
660 Disc/Adventure Golf	95,614	136,854	124,055	136,398
670 Trackless Train	16,695	18,865	14	18,729
700 Special Events	174,894	190,561	22,346	228,582
710 Administrative	4,341,687	4,826,557	4,611,834	4,734,324
730 Police	4,808,715	5,302,052	4,987,140	5,206,657
870 Wildlife Management	71,013	123,576	91,652	147,762
880 Interpretive Center/Mill	2,003,878	2,000,903	1,824,367	2,177,853

OPERATING EXPENDITURES
SUMMARY BY COST CENTER

HURON-CLINTON METROPARKS

2021BUDGET

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
881 Farm Learning Center	1,632,897	1,887,061	1,726,534	1,738,195
882 Mobile Learning Center	431,259	415,338	397,729	455,641
883 Environmental Discovery Center	478,191	455,068	449,511	497,155
990 General	10,387,267	10,652,554	10,391,030	10,886,775
991 Joint Government Maintenance	54,921	92,026	67,900	101,706
	<u>\$ 33,958,676</u>	<u>\$ 36,102,339</u>	<u>\$ 33,282,942</u>	<u>\$ 36,619,003</u>

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 22,587	\$ 22,400	\$ 24,828	\$ 26,500
590 Tolling	3,887	12,700	19,317	14,100
100 Administrative Office Total	\$ 26,475	\$ 35,100	\$ 44,145	\$ 40,600
102 Lake St. Clair				
180 Natural Resources	\$ 19,005	\$ 32,997	\$ 47,434	\$ 39,038
531 Pool	252,703	249,223	200,851	257,550
535 Sprayzone	8,071	46,049	39,517	13,183
538 Beach	8,642	15,327	14,398	15,206
540 Dockage/Boat Storage	78,344	80,048	66,675	84,495
565 Plaza Concession	0	300	200	300
590 Tolling	85,843	123,120	120,962	95,983
630 Activity Center Rental	26,747	40,427	14,824	45,433
640 Shelter Reservations	2,438	1,003	1,503	1,000
655 Par 3/Foot Golf	92,656	124,019	104,087	102,281
660 Disc/Adventure Golf	20,326	31,638	22,371	27,186
670 Trackless Train	16,695	18,865	14	18,729
700 Special Events	37,163	78,687	2,454	55,674
710 Administrative	665,592	713,971	694,660	706,869
730 Police	690,610	824,261	740,766	793,344
870 Wildlife Management	16,130	20,600	18,681	20,600
880 Interpretive Center/Mill	346,939	342,951	305,762	369,448
990 General	1,837,982	1,789,019	1,835,776	1,972,776
991 Joint Government Maint	38,401	57,993	38,054	65,481
102 Lake St. Clair Total	\$ 4,244,286	\$ 4,590,498	\$ 4,268,989	\$ 4,684,576

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
104 Kensington				
180 Natural Resources	\$ 198,455	\$ 150,041	\$ 207,526	\$ 218,108
535 Sprayzone	158,610	142,834	122,715	160,084
538 Beach	90,463	138,798	126,675	238,934
540 Dockage/Boat Storage	2,525	3,530	2,744	3,776
550 Boat Rental	161,149	198,359	179,774	176,802
560 Excursion Boat	41,523	40,536	2,787	52,003
580 Cross Country Skiing	11,910	34,601	23,268	34,470
590 Tolling	266,474	337,316	331,892	328,504
615 Group Camping	771	765	1,100	775
635 Mobile Stage	1,734	5,196	1,879	6,982
650 Golf Course	705,203	740,425	726,639	727,111
660 Disc/Adventure Golf	47,887	58,286	55,369	59,980
700 Special Events	38,191	48,878	4,983	67,865
710 Administrative	861,728	920,164	879,441	874,477
730 Police	1,088,038	1,083,354	1,160,761	1,100,489
870 Wildlife Management	14,650	33,425	24,787	42,122
880 Interpretive Center/Mill	491,602	486,897	459,404	525,283
881 Farm Learning Center	820,222	944,746	853,651	891,042
882 Mobile Learning Center	145,108	137,863	133,354	151,479
990 General	2,102,885	2,115,767	2,146,187	2,181,522
991 Joint Government Maint	3,307	7,498	7,426	9,049
104 Kensington Total	\$ 7,252,434	\$ 7,629,278	\$ 7,452,362	\$ 7,850,857
106 Lower Huron/Willow/Oakwoods				
180 Natural Resources	\$ 114,144	\$ 109,509	\$ 144,928	\$ 116,110
531 Pool	201,138	302,472	248,888	238,196
532 Waterpark	837,269	745,587	168,141	888,180
550 Boat Rental	8,880	14,688	11,812	11,860
590 Tolling	221,579	319,937	274,543	267,165

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
106 Lower Huron/Willow/Oakwoods-continued				
610 Family Camping	2,679	4,217	2,001	5,087
615 Group Camping	304	310	328	410
650 Golf Course	553,716	648,038	565,788	621,000
660 Disc/Adventure Golf	881	200	200	200
700 Special Events	20,819	26,384	7,322	25,735
710 Administrative	683,368	778,381	768,193	760,259
730 Police	675,259	834,467	705,662	840,763
870 Wildlife Management	11,602	25,534	25,324	29,924
880 Interpretive Center/Mill	364,880	324,461	281,349	312,222
882 Mobile Learning Center	145,205	129,416	119,679	155,258
990 General	2,087,612	2,260,249	2,000,846	2,249,210
106 Lower Huron/Willow/Oakwoods Total	\$ 5,929,336	\$ 6,523,850	\$ 5,325,004	\$ 6,521,579
108 Hudson Mills/Dexter/Delhi				
180 Natural Resources	\$ 80,227	\$ 61,981	\$ 78,140	\$ 79,832
550 Boat Rental	3,961	6,945	6,594	6,550
580 Cross Country Skiing	2,985	8,575	2,739	9,041
590 Tolling	65,845	94,182	92,409	93,707
615 Group Camping	3,225	1,310	760	1,210
650 Golf Course	462,962	536,629	523,422	536,331
660 Disc/Adventure Golf	1,776	21,279	17,078	23,034
700 Special Events	21,561	18,830	3,318	13,263
710 Administrative	525,243	539,366	518,945	567,608
730 Police	478,018	532,452	502,929	542,666
870 Wildlife Management	315	300	300	14,377
880 Interpretive Center/Mill	145,766	143,094	143,009	146,035
990 General	799,156	769,671	761,843	794,676
991 Joint Government Maint	4,210	16,205	12,874	16,523
108 Hudson Mills/Dexter/Delhi Total	\$ 2,595,250	\$ 2,750,819	\$ 2,664,360	\$ 2,844,853

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
109 Stony Creek				
180 Natural Resources	\$ 230,258	\$ 119,032	\$ 124,698	\$ 200,266
537 Ripslide	58,347	7,384	6,871	52,028
538 Beach	187,128	206,461	211,869	283,949
540 Dockage/Boat Storage	15,819	11,196	11,776	9,597
550 Boat Rental	83,595	119,977	126,370	104,131
580 Cross Country Skiing	3,482	6,420	4,689	6,587
590 Tolling	106,620	184,288	185,056	153,595
610 Family Camping	10,212	21,699	27,477	15,493
630 Activity Center Rental	24,447	19,888	10,958	22,778
635 Mobile Stage	655	0	0	0
650 Golf Course	730,233	759,760	772,591	776,819
660 Disc/Adventure Golf	24,743	25,451	29,037	25,998
700 Special Events	43,907	4,133	4,047	52,395
710 Administrative	710,717	772,752	723,079	765,515
730 Police	817,462	893,502	823,995	852,502
870 Wildlife Management	23,616	29,105	15,633	29,280
880 Interpretive Center/Mill	305,107	328,986	302,161	366,547
882 Mobile Learning Center	140,945	148,059	144,696	148,904
990 General	1,675,562	1,703,191	1,732,850	1,751,185
991 Joint Government Maint	9,004	10,330	9,546	10,653
109 Stony Creek Total	\$ 5,201,860	\$ 5,371,614	\$ 5,267,399	\$ 5,628,222
112 Lake Erie				
180 Natural Resources	\$ 43,273	\$ 47,002	\$ 29,775	\$ 35,041
531 Pool	481,824	534,132	218,852	521,432
540 Dockage/Boat Storage	85,476	140,464	108,209	122,384
590 Tolling	65,214	67,964	66,047	73,093

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
112 Lake Erie-continued				
640 Shelter Reservations	0	300	300	300
650 Golf Course	613,012	676,753	582,821	657,009
700 Special Events	13,254	13,650	222	13,650
710 Administrative	561,063	670,561	664,353	663,919
730 Police	681,390	712,185	624,773	643,202
870 Wildlife Management	0	1,400	0	1,400
880 Interpretive Center/Mill	252,800	286,369	263,888	311,844
990 General	1,012,285	1,050,622	1,013,500	1,065,179
112 Lake Erie Total	\$ 3,809,591	\$ 4,201,402	\$ 3,572,740	\$ 4,108,453
113 Wolcott Mill				
180 Natural Resources	\$ 19,690	\$ 19,496	\$ 26,128	\$ 37,004
590 Tolling	7,585	11,478	5,403	10,806
615 Group Camping	3,477	3,957	2,973	4,417
630 Activity Center Rental	27,034	33,718	21,815	30,928
710 Administrative	48,746	57,850	28,522	42,828
730 Police	139,863	146,641	178,148	148,528
870 Wildlife Management	523	0	224	0
880 Interpretive Center/Mill	96,675	88,145	68,794	146,474
881 Farm Learning Center	812,675	942,315	872,883	847,153
990 General	253,810	253,293	260,317	239,523
113 Wolcott Mill Total	\$ 1,410,078	\$ 1,556,893	\$ 1,465,207	\$ 1,507,661

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
115 Indian Springs				
180 Natural Resources	\$ 51,834	\$ 72,007	\$ 67,107	\$ 106,811
535 Sprayzone	18,787	23,425	21,272	6,753
580 Cross Country Skiing	2,831	11,661	0	3,290
590 Tolling	46,813	59,434	56,621	58,197
630 Activity Center Rental	34,544	22,886	20,512	41,920
650 Golf Course	991,247	706,774	688,475	701,824
710 Administrative	220,788	302,579	261,889	279,939
730 Police	171,924	186,321	183,696	183,731
870 Wildlife Management	3,862	12,912	6,403	9,759
883 Environmental Disc Ctr	478,191	455,068	449,511	497,155
990 General	335,615	411,678	361,033	346,052
115 Indian Springs Total	<u>\$ 2,356,437</u>	<u>\$ 2,264,745</u>	<u>\$ 2,116,519</u>	<u>\$ 2,235,431</u>
116 Huron Meadows				
180 Natural Resources	\$ 74,176	\$ 63,017	\$ 40,512	\$ 67,014
580 Cross Country Skiing	61,733	78,910	79,026	60,691
590 Tolling	1,757	2,335	892	2,171
650 Golf Course	581,266	573,411	567,799	605,601
710 Administrative	65,064	70,933	72,752	72,910
730 Police	66,151	88,869	66,410	101,432
870 Wildlife Management	315	300	300	300
990 General	282,467	300,364	278,526	286,652
116 Huron Meadows Total	<u>\$ 1,132,929</u>	<u>\$ 1,178,139</u>	<u>\$ 1,106,217</u>	<u>\$ 1,196,771</u>
Grand Total	<u><u>\$ 33,958,676</u></u>	<u><u>\$ 36,102,339</u></u>	<u><u>\$ 33,282,942</u></u>	<u><u>\$ 36,619,003</u></u>

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
9010 - Full Time Wages	\$ 9,809,624	\$ 10,102,270	\$ 9,987,153	\$ 10,522,284
9011 - Full Time Overtime	239,965	336,641	306,635	238,214
9013 - FT Benefits Pd to Emps	653,951	860,026	838,973	940,541
9014 - FT Benefits Pd for Emps	6,652,607	6,403,243	6,333,421	6,734,756
9020 - Part Time Wages	7,105,278	7,654,513	6,603,885	8,322,710
9021 - Part Time Overtime	67,343	89,504	55,966	72,922
9023 - PT Benefits Pd to Emps	(11,990)	5,090	10,367	5,160
9024 - PT Benefits Pd for Emps	679,869	677,764	610,179	710,579
	<u>\$ 25,196,647</u>	<u>\$ 26,129,049</u>	<u>\$ 24,746,579</u>	<u>\$ 27,547,166</u>
9110 - Operating Supplies	\$ 1,473,655	\$ 1,645,965	\$ 1,495,509	\$ 1,674,376
9130 - Tools/Equipment	880,610	1,290,662	1,106,797	671,476
9140 - Chemicals	413,149	436,961	417,257	409,025
9150 - Equipment Fuel	458,753	437,912	350,159	460,554
9160 - Uniforms	76,192	103,172	82,433	105,336
9170 - Resale Merchandise	571,645	588,512	457,123	734,186
9420 - Outside Services	2,431,807	2,794,803	2,260,490	2,451,503
9430 - Insurances	558,646	570,649	559,672	537,460
9440 - Utilities	1,727,820	1,893,945	1,655,948	1,828,842
9450 - Rents/Leases	95,476	124,536	102,582	104,615
9460 - Postage/Shipping	3,366	5,318	3,886	4,630
9510 - Memberships	7,089	10,455	7,324	11,062
9520 - Employee Development	56,753	69,400	38,203	78,722
9910 - Over/Under	8,866	500	(1,520)	(450)
9945 - Inventory Gain/Loss on Adjustment	(1,796)	500	500	500
	<u>\$ 8,762,030</u>	<u>\$ 9,973,289</u>	<u>\$ 8,536,363</u>	<u>\$ 9,071,837</u>
	<u><u>\$ 33,958,677</u></u>	<u><u>\$ 36,102,338</u></u>	<u><u>\$ 33,282,942</u></u>	<u><u>\$ 36,619,003</u></u>

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
100 Administrative Office				
Contractual Services				
9110 - Operating Supplies	\$ 26,475	\$ 26,600	\$ 31,090	\$ 40,600
9420 - Outside Services	\$ -	\$ 8,500	\$ 13,055	\$ -
Contractual Services Total	<u>\$ 26,475</u>	<u>\$ 35,100</u>	<u>\$ 44,145</u>	<u>\$ 40,600</u>
100 Administrative Office Total	<u>\$ 26,475</u>	<u>\$ 35,100</u>	<u>\$ 44,145</u>	<u>\$ 40,600</u>
 102 Lake St. Clair				
Personnel Services				
9010 - Full Time Wages	\$ 1,252,005	\$ 1,278,396	\$ 1,284,707	\$ 1,309,968
9011 - Full Time Overtime	26,187	37,281	28,013	34,300
9013 - FT Benefits Pd to Emps	82,640	107,574	110,598	116,971
9014 - FT Benefits Pd for Emps	839,795	810,218	821,984	837,717
9020 - Part Time Wages	959,300	1,005,841	893,361	1,088,396
9021 - Part Time Overtime	5,051	9,107	6,723	8,050
9023 - PT Benefits Pd to Emps	(1,640)	792	738	792
9024 - PT Benefits Pd for Emps	80,695	77,329	71,311	84,045
Personnel Services Total	<u>\$ 3,244,032</u>	<u>\$ 3,326,539</u>	<u>\$ 3,217,435</u>	<u>\$ 3,480,239</u>
Contractual Services				
9110 - Operating Supplies	\$ 193,106	\$ 221,627	\$ 191,662	\$ 234,735
9130 - Tools/Equipment	84,633	186,655	149,925	140,764
9140 - Chemicals	35,120	28,750	29,991	36,800
9150 - Equipment Fuel	43,939	40,617	34,826	43,854
9160 - Uniforms	9,147	14,827	11,187	15,800
9170 - Resale Merchandise	5,010	7,058	3,424	48,450
9420 - Outside Services	293,078	377,659	222,589	333,071
9430 - Insurances	73,849	75,317	69,694	71,888
9440 - Utilities	245,523	280,674	315,660	252,598
9450 - Rents/Leases	10,278	16,737	14,314	13,250
9460 - Postage/Shipping	713	1,300	581	800
9510 - Memberships	2,532	1,130	701	1,127

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
102 Lake St. Clair				
Contractual Services-continued				
9520 - Employee Development	8,685	11,608	6,769	11,200
9910 - Over/Under	(1,143)	-	231	-
9945 - Inventory Gain/Loss on Adjustment	(4,215)	-	-	-
Contractual Services Total	<u>\$ 1,000,255</u>	<u>\$ 1,263,959</u>	<u>\$ 1,051,554</u>	<u>\$ 1,204,337</u>
102 Lake St. Clair Total	<u>\$ 4,244,287</u>	<u>\$ 4,590,498</u>	<u>\$ 4,268,989</u>	<u>\$ 4,684,576</u>
 104 Kensington				
Personnel Services				
9010 - Full Time Wages	\$ 2,217,694	\$ 2,315,152	\$ 2,306,747	\$ 2,404,828
9011 - Full Time Overtime	65,268	53,717	63,071	48,602
9013 - FT Benefits Pd to Emps	149,519	191,517	186,460	214,889
9014 - FT Benefits Pd for Emps	1,521,101	1,423,256	1,478,866	1,544,238
9020 - Part Time Wages	1,454,542	1,548,197	1,490,831	1,716,350
9021 - Part Time Overtime	10,849	13,815	7,516	11,400
9023 - PT Benefits Pd to Emps	(1,582)	721	1,201	744
9024 - PT Benefits Pd for Emps	141,283	140,295	138,421	149,004
Personnel Services Total	<u>\$ 5,558,674</u>	<u>\$ 5,686,670</u>	<u>\$ 5,673,113</u>	<u>\$ 6,090,055</u>
 Contractual Services				
9110 - Operating Supplies	\$ 312,526	\$ 394,614	\$ 371,065	\$ 340,540
9130 - Tools/Equipment	161,828	266,823	238,271	144,501
9140 - Chemicals	76,885	76,645	76,545	72,150
9150 - Equipment Fuel	92,472	98,101	80,065	93,600
9160 - Uniforms	16,632	22,140	21,983	21,638
9170 - Resale Merchandise	135,553	115,275	98,608	184,764
9420 - Outside Services	515,494	568,457	508,034	509,142
9430 - Insurances	117,295	119,594	108,297	111,147
9440 - Utilities	212,488	232,061	235,221	233,361
9450 - Rents/Leases	27,350	31,359	27,390	26,919
9460 - Postage/Shipping	525	1,310	1,000	1,000
9510 - Memberships	1,164	2,095	1,905	2,515

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
104 Kensington				
Contractual Services-continued				
9520 - Employee Development	18,208	14,135	7,537	19,525
9910 - Over/Under	4,576	-	3,328	-
9945 - Inventory Gain/Loss on Adjustment	764	-	-	-
Contractual Services Total	<u>\$ 1,693,760</u>	<u>\$ 1,942,608</u>	<u>\$ 1,779,249</u>	<u>\$ 1,760,802</u>
104 Kensington Total	<u>\$ 7,252,434</u>	<u>\$ 7,629,278</u>	<u>\$ 7,452,362</u>	<u>\$ 7,850,857</u>
 106 Lower Huron/Willow/Oakwoods				
Personnel Services				
9010 - Full Time Wages	\$ 1,613,811	\$ 1,635,698	\$ 1,577,644	\$ 1,761,326
9011 - Full Time Overtime	32,462	71,901	61,126	34,978
9013 - FT Benefits Pd to Emps	108,354	148,199	136,492	160,954
9014 - FT Benefits Pd for Emps	1,102,305	1,100,526	1,013,960	1,145,011
9020 - Part Time Wages	1,431,147	1,577,801	1,146,770	1,674,822
9021 - Part Time Overtime	14,173	17,912	4,559	17,486
9023 - PT Benefits Pd to Emps	(2,332)	1,056	5,669	1,092
9024 - PT Benefits Pd for Emps	124,508	128,270	99,889	129,216
Personnel Services Total	<u>\$ 4,424,428</u>	<u>\$ 4,681,363</u>	<u>\$ 4,046,109</u>	<u>\$ 4,924,885</u>
Contractual Services				
9110 - Operating Supplies	\$ 205,974	\$ 231,792	\$ 176,857	\$ 240,934
9130 - Tools/Equipment	77,516	204,381	153,059	95,799
9140 - Chemicals	77,237	76,700	50,460	71,100
9150 - Equipment Fuel	89,846	98,500	64,241	89,000
9160 - Uniforms	20,492	23,850	14,687	23,650
9170 - Resale Merchandise	110,902	118,250	60,618	111,460
9420 - Outside Services	420,830	493,636	342,725	431,206
9430 - Insurances	103,624	105,648	95,206	98,199
9440 - Utilities	378,448	463,310	305,937	409,576
9450 - Rents/Leases	6,217	8,450	6,516	7,850
9460 - Postage/Shipping	594	800	629	800

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
106 Lower Huron/Willow/Oakwoods				
Contractual Services -continued				
9510 - Memberships	996	1,800	1,486	1,900
9520 - Employee Development	10,835	14,870	5,562	14,720
9910 - Over/Under	1,178	-	412	-
9945 - Inventory Gain/Loss on Adjustment	218	500	500	500
Contractual Services Total	<u>\$ 1,504,907</u>	<u>\$ 1,842,487</u>	<u>\$ 1,278,895</u>	<u>\$ 1,596,694</u>
106 Lower Huron/Willow/Oakwoods Total	<u>\$ 5,929,335</u>	<u>\$ 6,523,850</u>	<u>\$ 5,325,004</u>	<u>\$ 6,521,579</u>
 108 Hudson Mills/Dexter/Delhi				
Personnel Services				
9010 - Full Time Wages	\$ 862,355	\$ 892,664	\$ 897,642	\$ 929,485
9011 - Full Time Overtime	16,164	12,489	14,348	13,426
9013 - FT Benefits Pd to Emps	55,514	72,640	71,600	78,677
9014 - FT Benefits Pd for Emps	564,439	539,820	532,095	563,463
9020 - Part Time Wages	427,408	464,702	458,082	539,375
9021 - Part Time Overtime	1,838	5,916	1,570	3,000
9023 - PT Benefits Pd to Emps	(1,111)	504	636	516
9024 - PT Benefits Pd for Emps	47,261	47,014	44,633	51,272
	<u>\$ 1,973,868</u>	<u>\$ 2,035,748</u>	<u>\$ 2,020,606</u>	<u>\$ 2,179,214</u>
 Contractual Services				
9110 - Operating Supplies	\$ 105,026	\$ 121,902	\$ 109,623	\$ 124,558
9130 - Tools/Equipment	34,781	121,994	102,535	60,108
9140 - Chemicals	40,596	44,138	44,138	40,900
9150 - Equipment Fuel	37,739	35,765	36,373	38,600
9160 - Uniforms	2,168	7,267	6,222	7,518
9170 - Resale Merchandise	42,155	42,415	39,865	43,336
9420 - Outside Services	194,606	187,224	159,423	173,348
9430 - Insurances	43,057	43,899	42,187	42,228
9440 - Utilities	108,148	96,636	90,384	121,517
9450 - Rents/Leases	10,590	8,980	8,659	7,972
9460 - Postage/Shipping	230	200	203	230

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
Contractual Services-continued				
9510 - Memberships	207	434	434	474
9520 - Employee Development	2,250	4,219	2,548	4,850
9910 - Over/Under	(566)	-	1,160	-
9945 - Inventory Gain/Loss on Adjustment	397	-	-	-
Contractual Services Total	<u>\$ 621,383</u>	<u>\$ 715,072</u>	<u>\$ 643,754</u>	<u>\$ 665,639</u>
108 Hudson Mills/Dexter/Delhi Total	<u>\$ 2,595,251</u>	<u>\$ 2,750,820</u>	<u>\$ 2,664,360</u>	<u>\$ 2,844,853</u>

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
109 Stony Creek				
Personnel Services				
9010 - Full Time Wages	\$ 1,550,858	\$ 1,532,976	\$ 1,532,925	\$ 1,639,568
9011 - Full Time Overtime	40,942	58,757	48,644	45,126
9013 - FT Benefits Pd to Emps	104,851	132,659	133,330	147,358
9014 - FT Benefits Pd for Emps	1,066,970	987,465	991,026	1,055,325
9020 - Part Time Wages	1,025,223	1,075,641	1,016,118	1,220,516
9021 - Part Time Overtime	18,709	26,175	25,752	20,580
9023 - PT Benefits Pd to Emps	(2,370)	900	733	900
9024 - PT Benefits Pd for Emps	99,761	97,377	91,579	108,416
Personnel Services Total	<u>\$ 3,904,945</u>	<u>\$ 3,911,950</u>	<u>\$ 3,840,107</u>	<u>\$ 4,237,789</u>
Contractual Services				
9110 - Operating Supplies	\$ 225,026	\$ 216,819	\$ 219,554	\$ 241,525
9130 - Tools/Equipment	94,667	173,456	163,722	100,110
9140 - Chemicals	39,690	47,000	50,912	50,500
9150 - Equipment Fuel	86,739	52,629	56,358	86,800
9160 - Uniforms	11,902	12,550	12,963	13,000
9170 - Resale Merchandise	89,814	103,088	100,730	149,804
9420 - Outside Services *	403,471	524,973	485,803	403,886
9430 - Insurances	79,204	80,741	72,993	75,076
9440 - Utilities	230,929	210,093	235,257	235,357
9450 - Rents/Leases	22,897	30,505	23,676	21,640
9460 - Postage/Shipping	577	700	361	700
9510 - Memberships	408	871	298	1,241
9520 - Employee Development	8,976	6,240	4,671	10,794
9910 - Over/Under	2,087	0	(6)	0
9945 - Inventory Gain/Loss on Adjustment	529	0	0	0
Contractual Services Total	<u>\$ 1,296,914</u>	<u>\$ 1,459,665</u>	<u>\$ 1,427,292</u>	<u>\$ 1,390,433</u>
109 Stony Creek Total	<u><u>\$ 5,201,860</u></u>	<u><u>\$ 5,371,614</u></u>	<u><u>\$ 5,267,399</u></u>	<u><u>\$ 5,628,222</u></u>

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
112 Lake Erie				
Personnel Services				
9010 - Full Time Wages	\$ 1,103,067	\$ 1,172,777	\$ 1,136,702	\$ 1,163,268
9011 - Full Time Overtime	34,824	73,650	67,040	40,400
9013 - FT Benefits Pd to Emps	72,147	97,327	94,569	104,399
9014 - FT Benefits Pd for Emps	734,307	723,721	703,240	749,031
9020 - Part Time Wages	824,812	953,400	622,589	989,679
9021 - Part Time Overtime	12,664	9,869	3,991	9,206
9023 - PT Benefits Pd to Emps	(1,819)	552	883	552
9024 - PT Benefits Pd for Emps	80,115	79,809	63,962	80,859
Personnel Services Total	<u>\$ 2,860,117</u>	<u>\$ 3,111,105</u>	<u>\$ 2,692,976</u>	<u>\$ 3,137,394</u>
Contractual Services				
9110 - Operating Supplies	\$ 145,993	\$ 157,730	\$ 156,792	\$ 179,360
9130 - Tools/Equipment	48,892	162,562	139,117	63,719
9140 - Chemicals	56,222	59,500	56,674	47,500
9150 - Equipment Fuel	49,286	53,500	32,579	50,500
9160 - Uniforms	8,469	13,100	7,186	13,100
9170 - Resale Merchandise	85,435	99,595	61,216	93,200
9420 - Outside Services	217,872	209,086	153,940	204,303
9430 - Insurances	65,092	66,376	61,442	63,095
9440 - Utilities	256,823	247,368	196,721	233,632
9450 - Rents/Leases	8,353	10,615	9,384	9,330
9460 - Postage/Shipping	320	600	712	700
9510 - Memberships	293	1,250	1,094	1,300
9520 - Employee Development	3,976	9,015	7,458	11,320
9910 - Over/Under	1,935	0	(4,551)	0
9945 - Inventory Gain/Loss on Adjustment	512	0	0	0
Contractual Services Total	<u>\$ 949,475</u>	<u>\$ 1,090,297</u>	<u>\$ 879,764</u>	<u>\$ 971,059</u>
112 Lake Erie Total	<u>\$ 3,809,592</u>	<u>\$ 4,201,402</u>	<u>\$ 3,572,740</u>	<u>\$ 4,108,453</u>

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
113 Wolcott Mill				
Personnel Services				
9010 - Full Time Wages	\$ 353,789	\$ 398,571	\$ 410,828	\$ 388,066
9011 - Full Time Overtime	10,952	12,900	12,676	11,900
9013 - FT Benefits Pd to Emps	22,961	32,935	33,159	33,227
9014 - FT Benefits Pd for Emps	233,583	244,766	251,453	237,945
9020 - Part Time Wages	311,132	338,202	263,020	334,840
9021 - Part Time Overtime	1,618	2,000	1,536	1,100
9023 - PT Benefits Pd to Emps	(314)	132	108	132
9024 - PT Benefits Pd for Emps	32,369	34,033	26,318	32,283
Personnel Services Total	<u>\$ 966,089</u>	<u>\$ 1,063,539</u>	<u>\$ 999,098</u>	<u>\$ 1,039,493</u>
Contractual Services				
9110 - Operating Supplies	\$ 120,706	\$ 110,650	\$ 102,388	\$ 114,750
9130 - Tools/Equipment	41,924	51,370	47,757	28,448
9140 - Chemicals	12,284	25,700	29,119	15,700
9150 - Equipment Fuel	13,175	13,300	10,386	14,100
9160 - Uniforms	3,092	3,350	3,510	3,600
9170 - Resale Merchandise	6,778	6,600	4,040	3,800
9420 - Outside Services	129,957	128,850	122,463	146,502
9430 - Insurances	24,456	24,913	57,477	23,984
9440 - Utilities	86,379	114,301	82,568	102,364
9450 - Rents/Leases	3,397	8,750	4,255	10,650
9460 - Postage/Shipping	0	0	0	0
9510 - Memberships	273	1,220	356	1,120
9520 - Employee Development	1,552	4,350	1,789	3,150
9910 - Over/Under	14	0	1	0
Contractual Services Total	<u>\$ 443,988</u>	<u>\$ 493,354</u>	<u>\$ 466,109</u>	<u>\$ 468,168</u>
113 Wolcott Mill Total	<u>\$ 1,410,078</u>	<u>\$ 1,556,893</u>	<u>\$ 1,465,207</u>	<u>\$ 1,507,661</u>

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
115 Indian Springs				
Personnel Services				
9010 - Full Time Wages	\$ 559,580	\$ 572,843	\$ 558,832	\$ 605,981
9011 - Full Time Overtime	8,529	10,482	8,464	7,282
9013 - FT Benefits Pd to Emps	38,025	49,925	48,209	54,948
9014 - FT Benefits Pd for Emps	386,970	370,989	358,288	393,508
9020 - Part Time Wages	433,690	457,091	468,371	490,689
9021 - Part Time Overtime	1,646	2,735	2,627	1,200
9023 - PT Benefits Pd to Emps	(560)	265	248	264
9024 - PT Benefits Pd for Emps	47,034	47,444	47,966	47,281
Personnel Services Total	<u>\$ 1,474,914</u>	<u>\$ 1,511,774</u>	<u>\$ 1,493,005</u>	<u>\$ 1,601,153</u>
Contractual Services				
9110 - Operating Supplies	\$ 92,294	\$ 114,954	\$ 94,929	\$ 101,410
9130 - Tools/Equipment	323,593	84,006	74,520	24,888
9140 - Chemicals	41,977	43,400	44,290	38,500
9150 - Equipment Fuel	25,159	31,500	21,945	25,500
9160 - Uniforms	3,160	4,180	3,183	5,030
9170 - Resale Merchandise	55,487	50,612	46,716	57,612
9420 - Outside Services	165,620	204,284	166,602	171,208
9430 - Insurances	37,026	37,741	36,296	36,141
9440 - Utilities	130,638	169,708	127,136	165,464
9450 - Rents/Leases	4,261	6,535	5,789	5,500
9460 - Postage/Shipping	406	408	400	400
9510 - Memberships	402	945	400	675
9520 - Employee Development	2,055	4,200	1,603	2,400
9910 - Over/Under	(556)	500	(295)	(450)
Contractual Services Total	<u>\$ 881,524</u>	<u>\$ 752,972</u>	<u>\$ 623,514</u>	<u>\$ 634,278</u>
115 Indian Springs Total	<u>\$ 2,356,438</u>	<u>\$ 2,264,746</u>	<u>\$ 2,116,519</u>	<u>\$ 2,235,431</u>

HURON-CLINTON METROPARKS

2021 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
116 Huron Meadows				
Personnel Services				
9010 - Full Time Wages	\$ 296,464	\$ 303,192	\$ 281,126	\$ 319,794
9011 - Full Time Overtime	4,638	5,464	3,253	2,200
9013 - FT Benefits Pd to Emps	19,940	27,249	24,556	29,118
9014 - FT Benefits Pd for Emps	203,138	202,482	182,509	208,518
9020 - Part Time Wages	238,025	233,639	244,743	268,043
9021 - Part Time Overtime	794	1,975	1,692	900
9023 - PT Benefits Pd to Emps	(264)	168	151	168
9024 - PT Benefits Pd for Emps	26,843	26,193	26,100	28,203
Personnel Services Total	<u>\$ 789,578</u>	<u>\$ 800,362</u>	<u>\$ 764,130</u>	<u>\$ 856,944</u>
Contractual Services				
9110 - Operating Supplies	\$ 46,530	\$ 49,278	\$ 41,701	\$ 55,964
9130 - Tools/Equipment	12,777	39,416	37,891	13,139
9140 - Chemicals	33,137	35,128	35,128	35,875
9150 - Equipment Fuel	20,399	14,000	13,386	18,600
9160 - Uniforms	1,128	1,908	1,512	2,000
9170 - Resale Merchandise	40,511	45,619	41,754	41,760
9420 - Outside Services	90,880	92,135	85,856	78,837
9430 - Insurances	15,043	16,420	16,080	15,702
9440 - Utilities	78,443	79,795	67,064	74,973
9450 - Rents/Leases	2,132	2,604	2,599	1,504
9460 - Postage/Shipping	815	710	650	710
9510 - Memberships	216	763	266	763
9520 - Employee Development	1,340	0	(1,800)	0
Contractual Services Total	<u>\$ 343,350</u>	<u>\$ 377,777</u>	<u>\$ 342,087</u>	<u>\$ 339,827</u>
116 Huron Meadows Total	<u>\$ 1,132,928</u>	<u>\$ 1,178,139</u>	<u>\$ 1,106,217</u>	<u>\$ 1,196,771</u>
Grand Total	<u>\$ 33,958,677</u>	<u>\$ 36,102,338</u>	<u>\$ 33,282,942</u>	<u>\$ 36,619,003</u>



ADMINISTRATIVE EXPENDITURES

HURON-CLINTON METROPARKS

2021 BUDGET

ADMINISTRATIVE OFFICE

SUMMARY BY COST CENTER

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
100 Director/Deputy Director	\$ 1,026,982	\$ 863,749	\$ 796,847	\$ 822,629
102 Diversity, Equity & Inclusion	0	258,301	187,071	481,338
110 Accounting	859,681	884,650	872,669	944,451
120 Human Resources	508,648	624,635	550,328	721,660
122 Safety Coordinator	0	0	0	0
130 Marketing/Communications	992,894	1,418,763	1,246,043	1,438,537
132 Media Relations*	(119)	0	0	0
134 Graphics*	(43)	0	0	0
138 Web Design*	0	0	0	0
140 Information Technology	1,324,889	1,500,689	1,290,044	1,547,614
150 Purchasing	170,383	195,237	166,280	209,649
160 Fund Development	169,144	2	54,442	0
162 Community Outreach*	(60)	0	0	0
180 Natural Resources	575,442	891,068	557,541	700,897
190 Planning	752,762	862,147	781,190	951,724
192 Engineering	1,459,368	1,531,189	1,207,766	1,429,858
650 Golf Course*	0	0	0	0
710 Administrative	1,138,006	730,959	577,479	656,716
730 Police	444,959	555,979	497,806	473,022
880 Interpretive	218,430	318,586	171,450	319,884
991 Intergovernmental	-	80,000	35,251	377,260
	<u>\$ 9,641,366</u>	<u>\$ 10,715,955</u>	<u>\$ 8,992,207</u>	<u>\$ 11,075,239</u>

* During the 2019 fiscal year the following departments were absorbed by other departments: 132 Media Relations & 134 Graphics went to 130 Marketing/Communications, 138 Web Design went to 140 Information Technology, and 162 Community Outreach went to 190 Planning. The following departments were eliminated: 122 Safety, 650 Golf Course and 700 Special Events.

HURON-CLINTON METROPARKS

2021 BUDGET

ADMINISTRATIVE OFFICE

SUMMARY BY BASE ACCOUNT

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
9010 - Full Time Wages	\$ 3,953,294	\$ 4,259,058	\$ 4,016,377	\$ 4,258,613
9011 - Full Time Overtime	5,218	10,000	4,322	8,500
9013 - FT Benefits Pd to Emps	208,227	296,083	253,015	298,692
9014 - FT Benefits Pd for Emps	2,116,871	2,200,458	1,876,399	2,139,255
9020 - Part Time Wages	326,548	497,671	296,858	545,585
9021 - Part Time Overtime	142	200	327	0
9024 - PT Benefits Pd for Emps	24,332	39,725	22,306	41,103
9110 - Operating Supplies	171,237	302,741	138,690	215,286
9130 - Tools/Equipment	226,337	207,845	127,858	128,208
9140 - Chemicals	3,763	6,200	6,200	4,200
9150 - Equipment Fuel	39,013	41,572	20,451	47,250
9160 - Uniforms	2,321	6,453	3,895	4,850
9410 - Professional Services	221,178	182,000	177,081	225,000
9420 - Outside Services	1,588,819	2,238,462	1,724,577	2,769,293
9430 - Insurances	132,004	134,423	124,776	125,594
9440 - Utilities	138,511	157,929	121,190	108,924
9450 - Rents/Leases	1,758	13,127	1,694	6,820
9460 - Postage/Shipping	10,847	14,300	16,264	14,000
9499 - Miscellaneous	355,578	7,500	550	7,500
9510 - Memberships	15,531	17,730	16,245	20,596
9520 - Employee Development	99,842	82,478	43,153	105,970
9940 - Invnetory Variance	(7)	0	(21)	0
	<u>\$ 9,641,366</u>	<u>\$ 10,715,955</u>	<u>\$ 8,992,207</u>	<u>\$ 11,075,239</u>



MAJOR MAINTENANCE EXPENDITURES



HURON-CLINTON METROPARKS

2021 BUDGET

MAJOR MAINTENANCE
SUMMARY BY PARK

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
100 Administrative Office	\$ -	\$ 18,802	\$ 46,127	\$ 257,614
102 Lake St. Clair	50,226	234,168	105,298	680,900
104 Kensington	317,919	372,201	353,463	843,000
106 Lower Huron/Will/Oakwoods	311,445	459,933	306,551	386,000
108 Hudson Mills/Dexter/Delhi	20,237	81,952	3,062	529,700
109 Stony Creek	57,593	161,116	188,168	140,000
112 Lake Erie	18,869	664,981	393,196	323,000
113 Wolcott Mill	92,946	314,779	101,408	80,000
115 Indian Springs	31,235	300,483	274,579	20,000
116 Huron Meadows	0	0	0	75,000
	<u>\$ 900,469</u>	<u>\$ 2,608,416</u>	<u>\$ 1,771,852</u>	<u>\$ 3,335,214</u>

Administrative Office	
Engineering	\$142,613
Replace Windows at AO	115,000
Administrative Office Total	\$257,613
Lake St. Clair	
Accessibility Improvements	\$20,000
Adventure Golf Carpet Repair	33,000
Beach Spoil Containment/Removal	50,000
Boardwalk Decking Replacement	150,000
Conversion of Tennis Court to Pickle Ball	12,000
Park Office Boiler Replacement	65,000
Pool Slide and Sprayzone Pump Rebuilding	18,500
Pool Slide Repair	11,800
Rebuild fishing piers	12,000
Sidewalk at North Marina Shore	20,000
Stormwater Drainage Repairs on culverts	45,000
Trail at Park Entrance - Jefferson to NC Road	243,600
Lake St. Clair Total	\$680,900
Kensington	
Boat Launch Building & Seawall Repairs	\$30,000
Dam Concrete Work	100,000
Farm Center Historic 1856 Horse Barn Roof Replacement	21,000
Replace Irrigation at Maple Beach	100,000
Trail Improvement - Martindale north to Shore Fishing	427,000
Trail Improvements -Playfield top of hill (Maple toward possum)	165,000
Kensington Total	\$843,000
Lower Huron/Willow	
Willow Replace Culvert at Southside of Park - Washago to pool	\$15,000
ADA Cement Pads for Grills	20,000
Lower Huron Replace Culvert on Bike Trail at LH South End	30,000
Lower Huron Upgrade Pump at Tulip Tree Comfort Station	15,000
Oakwoods Drainage repair for Assess Sky-Come-Down trail	35,000
Oakwoods Trail Connector to Chestnut Road	151,000
Turtle Cove Lazy River VFD Panels Repairs	15,000
Turtle Cove Slide Tower and Support Structure Painting	70,000

MAJOR MAINTENANCE

HURON-CLINTON METROPARKS

2021 BUDGET

Lower Huron/Willow - Continued	
Washago Pond Dam Repairs	15,000
Willow Replace Vinyl Siding at Carpenter Shop	20,000
Lower Huron/Willow Total	\$386,000
Hudson Mills	
New Roof on Golf Starter Building	\$30,000
Trail Improvements - South to Parking Lot	432,000
Upgrade Irrigation Pump House at Golf Course	67,700
Hudson Mills Total	\$529,700
Stony Creek	
ADA Accessibility Improvements	\$30,000
Eastwood Beach Entrance Road Spot Repairs	20,000
Golf Course Install Culverts for Water Drainage	20,000
Repaint Roadway & Hike Bike Paths	20,000
Stormwater Drainage Repairs on culverts	50,000
Stony Creek Total	\$140,000
Lake Erie	
Boat Launch Road Culvert Replacement-Phase II	\$60,000
Golf Maintenance Building Repairs	15,000
Marcite Repair at Shallow End of Wave Pool	188,000
Wave Pool Plaza Cement Work	60,000
Lake Erie Total	\$323,000
Wolcott Mill	
Fill in Raceway at Historic Mill	\$80,000
Wolcott Mill Total	\$80,000
Indian Springs	
EDC Flooring/Painting of Dome area	\$20,000
Indian Springs Total	\$20,000
Huron Meadows	
Golf Starter Building Roof Replacement	\$75,000
Huron Meadows Total	\$75,000
GRAND TOTAL	\$3,335,214



CAPITAL EXPENDITURES

HURON-CLINTON METROPARKS

2021 BUDGET

CAPITAL EXPENDITURES
SUMMARY BY PARK

	2019 Actual	2020 Amended Budget	2020 Projected Actual	2021 Proposed Budget
100 Administrative Office	\$ 5,179,630	\$ 5,020,395	\$ 5,089,818	\$ 4,944,315
102 Lake St. Clair	179,720	110,839	111,095	405,579
104 Kensington	253,787	188,756	191,091	253,508
106 Lower Huron/Will/Oakwoods	227,180	217,969	203,046	204,636
108 Hudson Mills/Dexter/Delhi	216,597	285,164	285,168	261,555
109 Stony Creek	288,048	527,622	528,084	396,980
112 Lake Erie	60,585	89,146	92,646	374,790
113 Wolcott	146,422	73,600	102,753	61,000
115 Indian Springs	312,459	75,000	75,000	67,788
116 Huron Meadows	88,673	479,136	479,136	57,057
	<u>\$ 6,953,100</u>	<u>\$ 7,067,628</u>	<u>\$ 7,157,837</u>	<u>\$ 7,027,208</u>

Administrative Office	
Capital Equipment	
Truck, Ford F-350 - NRC	51,721
Administrative Office Total	\$51,721
Lake St. Clair	
Capital Equipment	
Club Car, Village 6	11,462
Channel Marker	9,211
Club Car, Carryall 300	8,705
Club Car, Carryall 300	8,705
Dual commercial fridge/freezer	5,000
Ford F550 Dump Truck	120,000
Mower, Exmark ZX Series	14,500
Mower, Exmark ZX Series	14,500
Mower, Toro 4000-D	67,147
Mower, Toro 4010-D	79,211
Service Body, Body for truck #2146	8,000
Utility Vehicle, Toro Truckster Workman	32,233
Utility Vehicle, Kubota RTV with Plow and Cab	26,905
Lake St. Clair Total	\$405,579
Kensington	
Capital Equipment	
Club Car, Carryall 300	8,705
Barber Surf Mate Beach Shifter	41,150
Blower, Toro Proforce	7,745
Truck, Ford F250 Supercab Pickup	35,454
Truck, Ford F250 Regular Cab Pickup	35,454
Truck, Garbage Truck	125,000
Kensington Total	\$253,508

Lower Huron/Willow		
Capital Equipment		
Mower, John Deere Trap Rake		20,000
Mower, Toro 3320		36,918
Upright Freezer at Golf Course		5,400
Ford Explorer, Police Inceptor Vehicle		35,818
Police ATV, Honda Fourtrax Rancher		8,500
Police ATV, Honda Fourtrax Rancher		8,500
Dump Truck, Ford F250 with blade + Salt Dogg		52,000
Mower, Altoz Mower with Trax and Snow blade		23,000
Mower, Exmark ZX		14,500
Lower Huron Total		\$204,636
Hudson Mills		
Capital Equipment		
Ice Machine		6,000
Mower, Exmark ZX Series		14,500
Mower, Toro 7000-D with ROPS, Canopy, Lights, Roller brush kit		88,936
Mower, Toro 7000-D with ROPS, Canopy, Lights, Roller brush kit		88,936
Utility Vehicle ,Kubota RTV		27,365
Ford Explorer, Police Interceptor Vehicle		35,818
Hudson Mills Total		\$261,555
Stony Creek		
Capital Equipment		
ADA Accessible Golf Cart		8,000
Mower, Toro 3150Q		33,268
Mower, Toro 3150Q		33,268
Utility Vehicle,Toro Workman Heavy duty		32,233
Ford Explorer, Police Interceptor Vehicle		35,818
Ford F-Transit Van AWD		35,454
Tractor, New Holland Work Master		25,000
Truck, Ford F150 Supercab Pick up Truck		34,706
Truck, Garbage Truck		127,000
Utility Vehicle, Toro Workman work vehicle		32,233
Stony Creek Total		\$396,980

Lake Erie	
Capital Equipment	
Mower, Toro Greensmaster 3320	36,518
Mower, Toro Greensmaster 3320	36,518
Ford Explorer, Police Interceptor Vehicle	35,818
Mower, Exmark ZX Series	14,500
Mower, Exmark ZX Series	14,500
Mower, Exmark ZX Series	14,500
Mower, Exmark ZX Series	14,500
Mower, Spartan Hydro Jet	55,230
Pool Vacuum	5,000
Tractor, John Deere 4052R Compact Utility Tractor	60,000
Tractor, Kubota	53,000
Truck, Ford F150 Supercab Pick up	34,706
Lake Erie Total	\$374,790
Wolcott Mill	
Capital Equipment	
Utility Vehicle Attachment, Broom for Skid Steer	7,500
Wagon, ADA Accessible Tractor Drawn Hay Ride	14,000
Wagon, ADA accessible Horse Drawn Hay ride	13,000
Dump Truck Box Add	12,000
Mower, Exmark ZX Series	14,500
Wolcott Mill Total	\$61,000
Indian Springs	
Capital Equipment	
Mower, Toro 5410	67,788
Indian Springs Total	\$67,788
Huron Meadows	
Capital Equipment	
Club Car, Caryall 500	9,412
Club Car, Caryall 500	9,412
Ice Machine	6,000
Utility Vehicle, Toro workman with cab	32,233
Huron Meadows Total	\$57,057
GRAND TOTAL	\$2,134,614

CAPITAL PROJECT FUNDING

HURON-CLINTON METROPARKS

2021 BUDGET

	Project Cost	Grant Funding	Net Funding
Lake St. Clair			
Michigan Coastal Management Program - Accessible Launch	392,850	196,425	196,425
Lake St. Clair Total	\$392,850	\$196,425	\$196,425
Kensington			
Farm Center - Replace Sidewalk	150,000		150,000
Kensington Total	\$150,000	\$0	\$150,000
Lower Huron/Willow /Oakwoods			
Lower Huron Toll Booth Replacement & Paving	30,000		30,000
Turtle Cove Crosswalk Path	90,000		90,000
Lower Huron Iron Belle Trail Project	716,700	450,000	266,700
Lower Huron Walnut Grove Campground Improvements	784,600	450,000	334,600
Lower Huron Off leash dog area development	330,800	165,400	165,400
Lower Huron State of the Art Playground	1,300,000		1,300,000
Willow Big Bend Shoreline Protection	501,593	250,000	251,593
Lower Huron/Willow Total	\$3,753,693	\$1,315,400	\$2,438,293
Hudson Mills/Dexter-Huron/Delhi			
Picnic Area development at Canoe Launch	385,500	192,700	192,800
Hudson Mills Total	\$385,500	\$192,700	\$192,800
Stony Creek			
Baypoint Beach Grinder Pump Installation	150,000		150,000
Golf Course Pumphouse & Irrigation System Replacement - Design	1,000,000		1,000,000
Shelden Trail Redevelopment - Phase II	\$442,035		442,035
Stony Creek Total	\$1,592,035	\$0	\$1,592,035
Wolcott Mill			
Farm Generator Connection - Cancel CI Project from 2020	50,000		50,000
Wolcott Mill Total	(50,000)	\$0	(50,000)
Engineering Staff Support			
Engineering Staff working on Projects	373,041		373,041
Engineering Staff Support Total	\$373,041	\$0	373,041
NET TRANSFER FROM GENERAL FUND	\$6,597,119	\$1,704,525	\$4,892,594



APPENDIX

Full Time Equivalent Positions

Full-Time Employees

Position	FTE	Position	FTE
Director	1	Natural Resources General Supervisor	1
Deputy Director	1	Building Maintenance Supervisor	4
Chief of Finance	1	Business Applications Specialist	1
Chief of Information Technology	1	District Community Outreach Interpreters	3
Chief of Marketing/Communication	1	Equipment Maintenance Supervisor	1
Chief of Diversity, Equity & Inclusion	1	Farm Interpreter/Animal Care	2
Chief of HR & Labor Relations	1	Golf Course Maintenance Supervisor	7
Chief of Engineering Services	1	Grant Writer/Recreation Programs Coordinator	1
Chief of Police	1	Grounds Maintenance Supervisor	4
Chief of Interpretive Services	1	Interpreter	8
Chief of Planning & Development	1	Inventory Coordinator/CS Supervisor	1
Chief of Natural Resources & Compliance	1	Multimedia Webmaster	1
District Park Superintendent	3	Natural Resources Coordinator	1
Supervisor of Accounting	1	Natural Resources Supervisor	1
Supervising Engineer	2	Park Maintenance Supervisor	4
IT Assistant Manager	1	Park Operations Supervisor	7
Infrastructure Administrator	1	Volunteer Services Supervisor	1
Park Operations Manager	6	Account Clerk Specialist	2
HR/Benefits Administrator	1	Administrative Support Specialist	2
District Maintenance Manager	3	Customer Service Receptionist	1
Accountant	1	Engineering Technician	1
Business Systems Analyst	1	Equipment Maintenance Specialist	10
Civil Engineer – Field	3	Farm Maintenance Specialist	2
Civil Engineer	3	Golf Course Maintenance Specialist	2
District Interpretive Services Supervisor	3	Graphic Designer/Special Events Assistant	1
Info Systems Specialist	1	Natural Resource Crew Specialist	4
Marketing/Media Relations Specialist	1	Park Maintenance Specialist	34
Planner	1	Park Support Specialist	8
System Planner	1	Police Sergeant	6
Police Lieutenant	4	Police Officer	22
Senior Buyer	1		
Supervising Interpreter - Farm	2		
Survey Chief	1		
HR Generalist	1		
			197

Full Time Equivalent Positions

Part-Time Employees

Position	Hours	FTE	Position	Hours	FTE
40-80 Police Officer	20,050	9.64	Public Safety Assistant Supervisor	450	0.21
Accountant	1,500	0.72	Public Service Attendant	3,450	1.65
Administrative Assistant	6,250	3.00	Purchasing Assistant	3,000	1.44
Apprentice	775	0.37	Receptionist	16,349	7.86
Communications Relations Assistant	1,500	0.72	Regulatory Compliance Coordinator	1,500	0.72
DEI Assistant	1,500	0.72	Teamster	1,500	0.72
Digitize Documents	1,500	0.72	Toll Attendant	31,643	15.13
Farm Maintenance Worker	4,000	1.92	Volunteer Coordinator	1,500	0.72
Food Service Attendant	14,740	7.09	Warehouse Clerk	4,300	2.06
Golf Course Assistant Manager	11,573	5.56			
Golf Course Maintenance	41,540	19.97		435,071	209.17
GIS Technician	1,500	0.72			
Golf Course Worker	40,130	19.29			
Golf Course Manager	8,644	4.15			
Grant Writer	1,500	0.72			
Graphic Artist	1,500	0.72			
Human Resources Assistant	1,500	0.72			
Internship	4,000	1.92			
Interpreter	43,581	20.95			
Maintenance Specialist	8,722	4.19			
Marina Attendant	2,200	1.05			
Mechanic	7,291	3.51			
Natural Resources Technician	4,500	2.16			
Operations Clerk	19,157	9.21			
Park Maintenance Worker	96,152	46.22			
Park Recreation Assistant Manager	5,171	2.49			
Park Recreation Attendant	6,753	3.25			
Park Recreation Manager	8,500	4.09			
Planning Assistant	1,500	0.72			
Police Officer	4,330	2.08			

Full Time Equivalent Positions

Seasonal Employees

Position	Hours	FTE
Food Service Attendant	18,254	8.78
Lifeguard	31,650	15.22
Lifeguard Assistant Supervisor	4,940	2.37
Lifeguard Supervisor	2,190	1.05
Marina Attendant	2,068	0.99
Operations Clerk	5,741	2.76
Park Maintenance Worker	32,957	15.84
Park Recreation Assistant Manager	9,031	4.34
Park Recreation Attendant	49,672	23.88
Park Recreation Manger	2,400	1.15
Pilot - Island Queen	1,420	0.68
Public Safety Attendant	7,200	3.46
Receptionist	1,800	0.86
Shuttle Driver	1,200	0.57
Toll Attendant	23,926	11.50
	194,449	93.49
Grand Total	629,520	302.66



ADMINISTRATIVE OFFICE

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