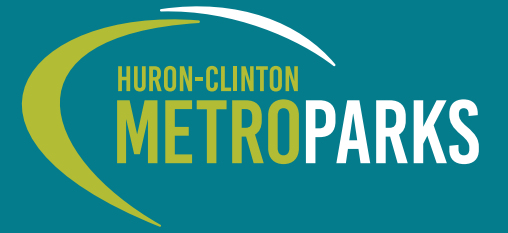
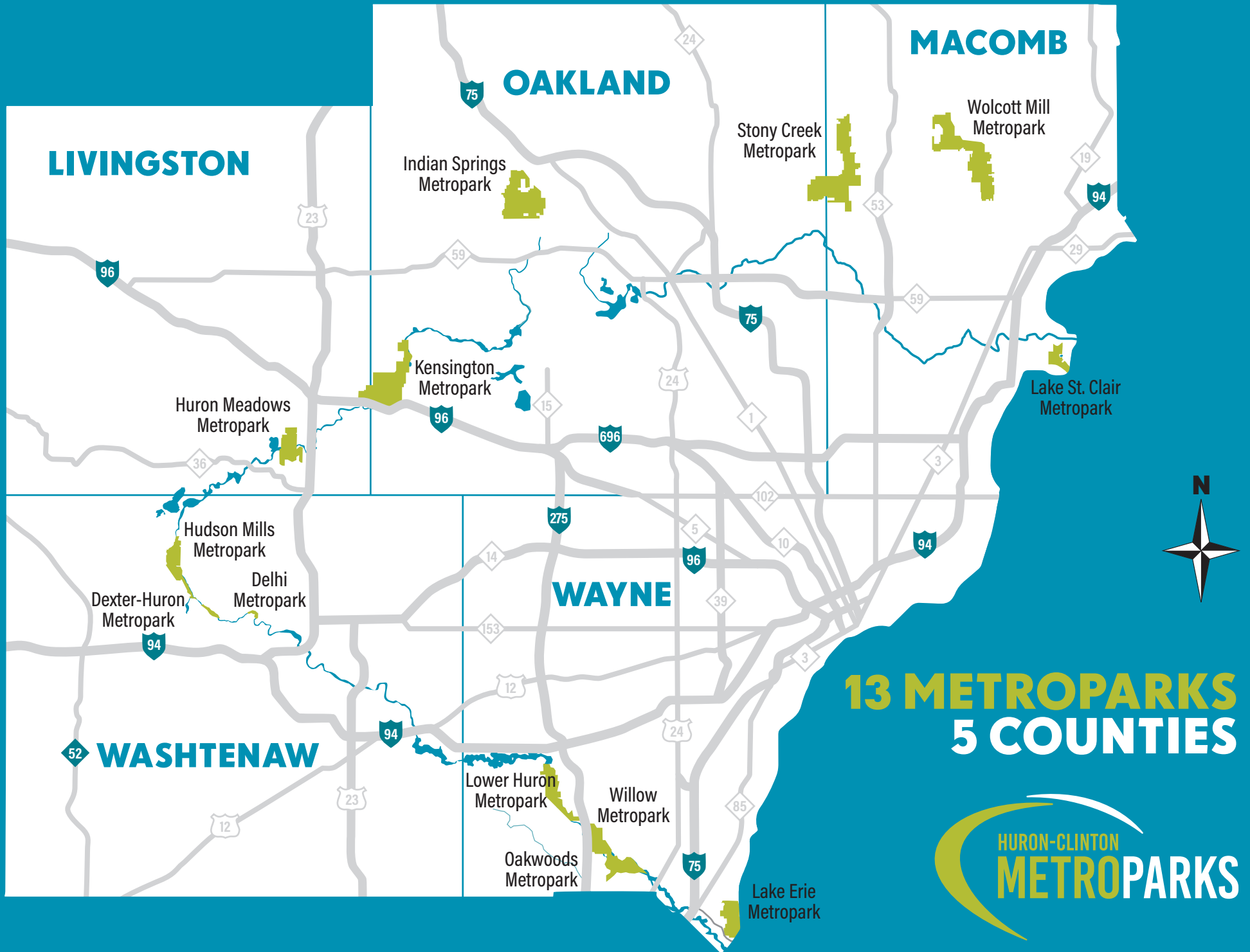


# 2020 BUDGET





**THE HURON-CLINTON  
METROPOLITAN AUTHORITY  
MISSION STATEMENT**

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of Southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

## 2020 BUDGET RESOLUTION

MOVED BY: Commissioner McCarthy  
SUPPORTED BY: Commissioner Rea  
DATE: December 12, 2019

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the By-Laws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and her staff, does hereby adopt the 2020 General Fund Budget.

**BE IT RESOLVED:** That the 2020 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$33,018,609
Park Operating Revenues	20,507,676
Interest Income	500,000
Sale of Capital Assets	100,000
Grants	0
Donation & Development Support	20,000
Miscellaneous	362,000
	<hr/>
	\$54,508,285

**AND BE IT RESOLVED:** That the 2020 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

**BE IT FURTHER RESOLVED:** That all sections of the 2020 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

**BE IT FURTHER RESOLVED:** That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES: Commissioners Quadrozzi, McCarthy, Rea, Williams, Heise, Parker, Marans

NAYS: None

ABSENT: None

I, Amy McMillan, the duly appointed and qualified Director of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on December 12, 2019.

  
\_\_\_\_\_  
Amy McMillan, Director





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# INTRODUCTION



## **Introduction**

### **The Metroparks System**

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although limited group and rustic family camping is available.

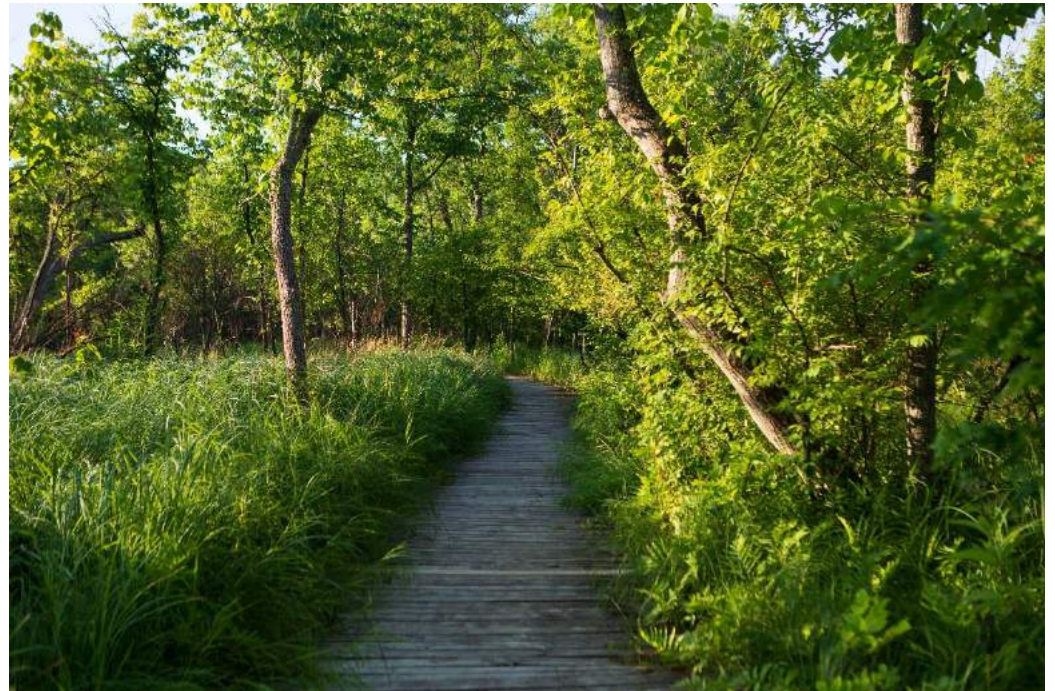
Thirteen Metroparks serve the public, covering nearly 25,000 acres within the five-county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at over seven million visits for the system as a whole.

### **Mission Statement:**

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

### **Vision:**

The Metroparks offer 365-day access to open space, outdoor experiences, and abundant resources for the communities of Southeast Michigan now and into the future.





**The Metroparks Include:**

Metropark	Acreage	County	District	Amenities
Delhi	53	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Play Areas,
Dexter-Huron	122	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Trails
Hudson Mills	1,549	Washtenaw	Western	Disc Golf, Fishing, Picnic Shelters, Play Areas, Trails, X-Country Skiing
Huron Meadows	1,540	Livingston	Western	Boating, Fishing, Golf, Picnic Shelters, Play Areas, X-Country Skiing
Indian Springs	2,215	Oakland	Western	Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails
Kensington	4,481	Oakland & Livingston	Western	Boating, Equestrian Trails, Farm & Nature Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails, X-Country Skiing
Lake Erie	1,607	Wayne	Southern	Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, Sledding, Trails, Wave Pool, X-Country Skiing
Lake St. Clair	770	Macomb	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails
Lower Huron	1,258	Wayne	Southern	Fishing, Pool, Spray Park, Picnic Shelters, Trails
Oakwoods	1,756	Wayne	Southern	Interpretive, Trails
Stony Creek	4,461	Macomb & Oakland	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, X-Country Skiing, Sledding, Trails
Willow	1,531	Wayne	Southern	Boating, Fishing, Golf, Pool, Sledding, Trails
Wolcott Mill	2,625	Macomb	Eastern	Equestrian Trails, Farm & Historic Mill Interpretive, Trails



## **Organizational Structure**

### **Board of Commissioners**

The governing body of the Metroparks is a seven-member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.

Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at <http://www.metroparks.com> for a current schedule and up-to-date information throughout the year.



The Board of Commissioners elect a Chairman, a Vice-Chairman, a Secretary and a Treasurer at the annual meeting of the Board of Commissioners (June). The term of each office is for one (1) year, expiring at the time of the following annual meeting of the Board of Commissioners or until their successors are elected. Following, are explanations of the roles and responsibilities of each Commissioner role, concluded by present-day information on those serving the authority as Commissioners.



**Roles and Responsibilities:****Board of Commissioners – Chairman**

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the Director, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

**Board of Commissioners – Vice-Chairman**

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

**Board of Commissioner – Secretary**






The Secretary consults with the Director from time to time with respect to the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

**Board of Commissioners – Treasurer**

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



**Board of Commissioners:**

	<b>Robert W. Marans</b> <i>Chairman,</i> Washtenaw County Representative	Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy.
	<b>Jaye Quadrozzi</b> <i>Vice Chairman</i> Oakland County Representative	Attorney with more than 15 years of experience as a commercial litigator. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark.
	<b>Bernard Parker</b> <i>Treasurer</i> Wayne County Representative	Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50% reduction in youth incarceration. Parker has received numerous awards including the Spirit of Detroit Award in 2012 and an Honorary Doctorate of Humane Letters from Lewis College of Business.
	<b>Steven E. Williams</b> <i>Secretary</i> Livingston County Representative	A 12-year member of the Livingston County Board of Commissioners, he was elected Vice Chairman three times and chaired several committees. Delegate on the SEMCOG Executive Committee for 10 years as well as other SEMCOG committees. Retired communications officer and analyst in the United States Army as well as more than 20 years of manufacturing industry experience. Long-time community volunteer and lover of outdoor recreation.
	<b>John Paul Rea</b> Macomb County Representative	Director, Macomb County Department of Planning and Economic Development, he is highly involved with comprehensive community and economic development initiatives throughout the county. An integral part of the capital improvement projects targeting infrastructure, transportation networks, non-motorized trails, regional transit and also the economic development services by supporting business retention, expansion and attraction efforts.
	<b>Timothy J. McCarthy</b> Governor Appointee	Retired from Soave Enterprises which operates Checker Cab, Co. in Detroit. Serves as Chairman of the Detroit Metro Convention and Visitors Bureau, Vice-Chairman of the Detroit Regional Chamber, Vice-Chairman of Council III of Blue Cross and Blue Shield of Michigan.
	<b>Kurt L. Heise</b> Governor Appointee	Currently the Supervisor for the Charter Township of Plymouth. A lifetime Wayne County resident, he has more than 25 years' experience as a municipal, labor and environmental attorney in southeast Michigan. He served as State Representative for the 20 <sup>th</sup> District and played a key role in the development of the State Watershed Alliance Act was a member of the Blue-Ribbon Commission for Lake St. Clair and Groundwater Conservation Advisory Council.



### **Executive Management**

#### **Director – Amy McMillan**

The Board of Commissioners appoint a chief executive officer of the Metroparks known as the Director. The Director shall hold the office at the will and pleasure of the Board. The Director supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities.

Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position for which appointment is being considered. With the advice and consent of the Board of

Commissioners the Director may delegate to subordinates any of the duties assigned to the Director. The Director approves purchases and make certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The Director shall arrange for the

recording of minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the chief financial officer, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The Director may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the Director. The Director shall take such other actions and assume such other responsibilities as may be provided by federal and state law.



#### **Deputy Director – David Kirbach**

In accordance with the Bylaws the Director shall appoint a chief operating officer of the Authority who shall be known as the Deputy Director. The Deputy Director shall hold office at the will and pleasure of the Director. The Deputy Director, under the immediate supervision of the Director, is responsible for such responsibilities as shall be directed from time to time by the Director. The Deputy Director may witness the signature of the Director on contracts, leases, obligations, and other instruments which the Director has been authorized to sign. In the event the office of Director shall become vacant by death, resignation or otherwise, or in the event of the absence of the Director or the Director's inability to discharge the

duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the Deputy Director.

#### Chief of Finance – Rebecca Franchock

Per the Bylaws, the Director shall appoint a chief financial officer, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the Director. The CFO shall perform the usual duties of such office and such other duties as the Director may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may co-sign on such bank accounts. (c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the law, and shall permit inspection of all financial records by any Commissioner at any reasonable time. (d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority's Purchasing Policy.

(e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority's investments from time to time but no less often than semi-annually.



**Core Management Team:**

The Metroparks core management team consists of functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the Director and/or Deputy Director for direction and guidance.

Current Department Head/District Park Superintendents:

Michael Lyons	Eastern District Superintendent
Jeff Brown	Western District Superintendent
Jerome Cyr	Southern District Superintendent
Artina Sadler	Chief of Diversity, Equity and Inclusion
Michael Henkel	Chief of Engineering Services
Randy Rossman	Chief of Human Resources And Labor Relations
Robert Rudolph	Chief of Information Technology
Jennifer Hollenbeck	Chief of Interpretive Services
Danielle Mauter	Chief of Marketing and Communications
Tyler Mitchell	Chief of Natural Resources and Regulatory Compliance
Nina Kelly	Chief of Planning and Development
Michael Reese	Chief of Police



*\* For a list of full time equivalents by park, please see Appendix A*

**General Fund Development**

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

The process begins early in the year in conjunction with the all park districts and departments. These departments utilize input from many sources to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are also considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other economic and non-economic factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.

Using the September month-end numbers as a base, Department Heads and District Superintendents develop an estimate of the December 31 numbers as well as a budget request for the budget year. The estimated December 31 numbers as well as the transactions making up the budget request are entered into the budget system within the ERP. These un-reviewed numbers are compiled and reported to the Board of Commissioners in November.

Following the November Board meeting, the Director and staff meet individually with each Commissioner to review the proposed budget. Coinciding or preceding these meetings, the Director and staff also review the budget requests with park/department staff. Input from these meetings are then used to revise the budget requests.

This proposed budget is then presented at a public budget hearing immediately preceding the December Board of Commission meeting. Following the budget hearing the budget is included on the agenda for the December Board of Commission meeting for approval.





# GENERAL FUND SUMMARY



## **2020 GENERAL FUND BUDGET SUMMARY**

The 2020 General Fund budget represents another intentional step towards an improved more realistic budgeting process. For government budgets to be most useful, they need to help the organization to organize the use of finite resources to produce the most public good. By creating a process that is open and inclusive and discourages game-playing or private agendas the budget helps direct all our efforts to that common goal of the public good.

For 2020 we directed the parks focus on staff hours as opposed to total wage dollars. We recognized that staff rates will vary over time, but asked staff to focus reports that provided the actual hours worked over time. In this way, some areas that had historically budgeted inaccurately based on an unrealistic planned schedule were able to budget in a much more accurate manner based on actual history.

Similarly materials and service budgets were prepared not from a zero based budget or from an overly optimistic basis but from an actual historical cost basis. Exemptions were made for equipment fuel, insurance and utility expenditures.

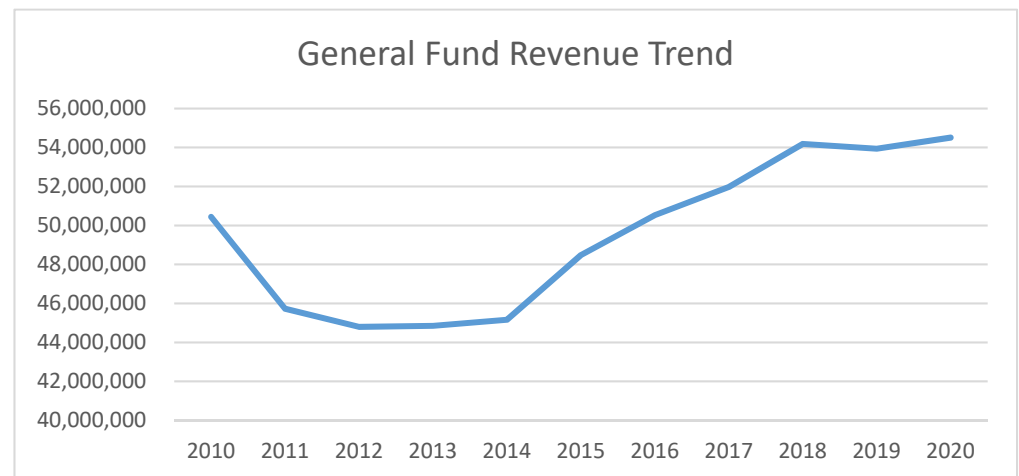
By using these as the basis for the 2020 budget, discussions were able to be focused on variances and new initiatives.



## **2020 Revenues**

Total revenue for the Metroparks system is anticipated to rise by \$570,000 to \$54.5 million. This is an increase of one percent from 2019. This is the net result of park operations revenue increasing by \$840,000 to \$20.5 million, an increase of 4.3% and administrative revenue decreasing by \$272,000, a decrease of 0.8%.

Looking back at the decade behinds us, total revenue has increased by 8.1%, an average of less than one percent per year. As the chart to the right demonstrates this was not a slow, steady climb. Total revenues continued their marked decline from the 2008 peak for the first half of the decade as a result of falling property tax values.



As the Metroparks worked to develop alternative revenue the percentage of funding from non-tax revenue grew from nearly 68% at the beginning of the decade to just over 60% in the 2020 budget. This has been primarily driven by growth in park operating revenue which grew by nearly 40% over this time frame. Tolling revenue, which is the largest single source of park operating revenue accounts for the vast majority of this increase driven by fee increases.

The budget proposed for 2020 also includes a fee increase for annual vehicle permits. This fee increase accounts for \$900,000 in additional anticipated revenue. Increases in aquatics and dockage facilities are expected to provide an additional \$100,000 in revenue with the hope of better spring/summer weather patterns. Offsetting this is a decrease in the amount of revenue generated by the Metroparks interpretive facilities of \$104,000.

Tax revenue as noted above remains the largest single source of revenue funding the Metroparks service to the public. In 2020 it is expected to increase by \$1.0 million (3.2%). This is the result of increases in property values in all five counties ranging from 4.2% in Wayne to 5.9% in Washtenaw. The revenue generated from this growth is reduced by an additional rollback of the Metroparks millage rate due to Headlee calculations. The 2019 millage rate (resulting in 2020 Metroparks revenue) was reduced from .2129 to .2117. Offsetting the increase in tax revenue, grant revenue for 2020 is expected to decline by \$533,000 as the final SAW grant funding for general fund operations and major maintenance projects is anticipated to be received in 2019.

### **2020 Expenditures**

Overall, the 2020 general fund planned expenditures are very much in line with 2019 amended budget. In total there is less than 2% growth. Comparing 2020 to 2019 estimated actual expenditures, there is a much larger variance as the 2019 actual expenditures are expected to be under budget by nearly \$3.5 million. As noted above, one goal of the 2020 budget is to be much closer to actual in the areas of park operating and administrative office expenditures. In 2019 we are expecting that nearly \$2 million will be unspent at the end of the year. The plan is that 2020 will still have sufficient funding but will not result in as large a surplus. The area of major maintenance may still have significant surpluses as there is a long list of important projects that have been funded and it would be unrealistic to expect them to be completed in 2020.

Administrative expenditure budget numbers reflect the first full year of the new Diversity, Equity and Inclusion department as well as the first full year of the new Chief of Marketing position and increase marketing efforts by the Metroparks. Each of these have caused some growth in administrative expenditures with the increase in marketing in excess of \$300,000 being the most significant. Diversity, Equity and Inclusion also has additional expenditures planned in 2020 in the range of \$70,000. Human Resources has added funding for three internship positions for use throughout the Metroparks. Three partnerships with other governments are also funded in the administrative office at a total cost of \$80,000.

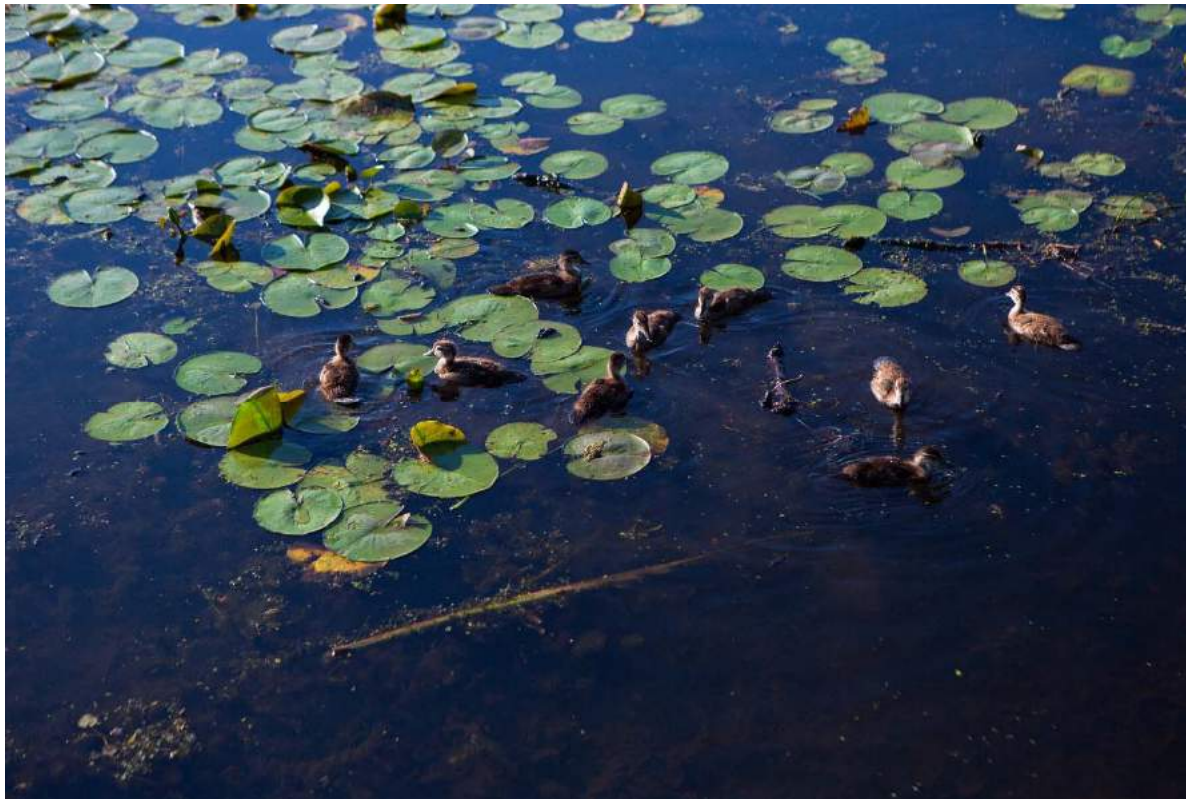
Shifting costs between park operations and the administrative office are expected to take place in both the Natural Resource and Police departments. The change in Police costs is the result of charging the K9 officer's time to the administrative office.



Reviewing park operating expenditures, the wage and benefits for parks reflect just a 2.4% increase. This is a result of a 3% across the board increase for full-time and part-time staff being partially offset by the shift of staff from the park to the administrative office noted above. Growth in non-wage accounts is primarily seen in increased operating supplies, outside services and utilities. These three areas accounted for \$383,000 of the total increase in non-wage accounts of \$442,000.

### **Summary**

In total, the 2020 Metroparks General Fund Budget as presented for approval is a well-crafted plan designed to support the work of the Metroparks to leverage existing resources to help drive attendance, improve connectivity within the region and back mission-based projects.



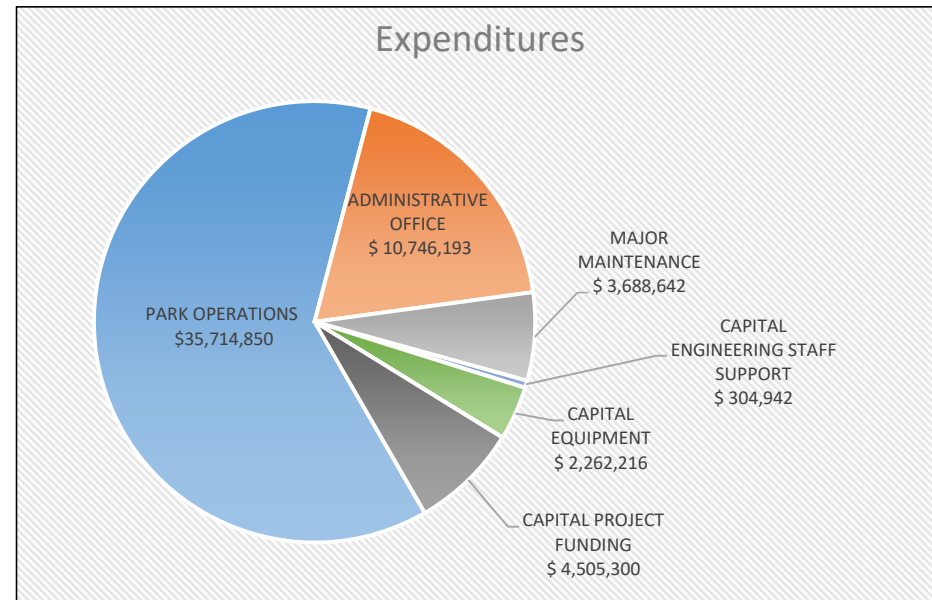
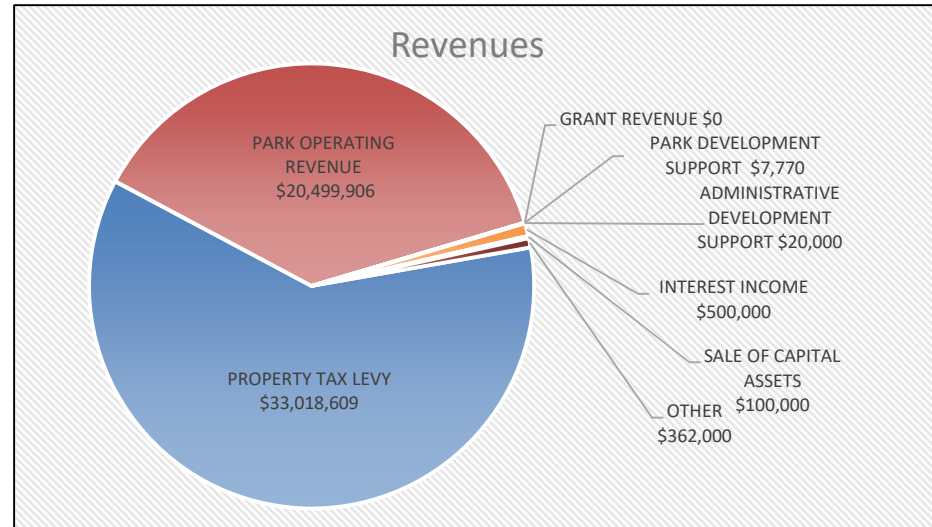


BUDGETED REVENUES

PROPERTY TAX LEVY	\$33,018,609
PARK OPERATING REVENUE	20,499,906
GRANT REVENUE	-
PARK DEVELOPMENT SUPPORT	7,770
ADMINISTRATIVE DEVELOPMENT SUPPORT	20,000
INTEREST INCOME	500,000
SALE OF CAPITAL ASSETS	100,000
OTHER	362,000
<b>TOTAL BUDGETED REVENUES - 2020</b>	<b>\$54,508,285</b>

BUDGETED EXPENDITURES

PARK OPERATIONS	\$35,714,850
ADMINISTRATIVE OFFICE	10,746,193
MAJOR MAINTENANCE	3,688,642
CAPITAL	
ENGINEERING STAFF SUPPORT	304,942
EQUIPMENT	2,262,216
LAND ACQUISITION	-
CAPITAL PROJECT FUND	
IMPROVEMENT PROJECTS	4,505,300
<b>TOTAL BUDGETED EXPENDITURES - 2020</b>	<b>\$ 57,222,143</b>
<b>USE OF FUND BALANCE</b>	<b>\$ (2,713,858)</b>



<u>BUDGETED REVENUES</u>	<u>2018 Actual</u>	<u>2019 Amended Budget</u>	<u>2019 Projected Actual</u>	<u>2020 Proposed Budget</u>
ADMINISTRATIVE				
PROPERTY TAX LEVY	\$ 31,675,974	\$ 32,045,720	\$ 32,035,828	\$ 33,018,609
GRANT REVENUE	976,902	54,000	532,977	-
DEVELOPMENT SUPPORT	99,288	20,000	61,450	20,000
INTEREST INCOME	707,124	200,000	720,639	500,000
SALE OF CAPITAL ASSETS	473,716	250,000	153,316	100,000
OTHER	791,122	316,120	767,945	362,000
PARK OPERATIONS				
OPERATING REVENUE	19,347,626	19,704,594	19,552,609	20,499,906
PARK DEVELOPMENT SUPPORT	112,476	153,039	114,559	7,770
TOTAL BUDGETED REVENUES - 2020	<u>\$ 54,184,229</u>	<u>\$ 52,743,472</u>	<u>\$ 53,939,323</u>	<u>\$ 54,508,285</u>
<u>BUDGETED EXPENDITURES</u>				
PARK OPERATIONS	\$ 32,843,622	\$ 35,749,355	\$ 34,654,805	\$ 35,714,850
ADMINISTRATIVE OFFICE	9,254,286	10,472,551	9,742,899	10,746,193
MAJOR MAINTENANCE	2,546,143	3,336,619	1,769,419	3,688,642
CAPITAL				
ENGINEERING, PLANNING & NATURAL RESOURCES	\$0	\$111,873	\$0	\$304,942
IMPROVEMENT PROJECTS	-	-	-	-
EQUIPMENT	1,836,784	2,137,448	2,137,303	2,262,216
LAND ACQUISITION	-	-	3,400	-
CAPITAL PROJECT FUND				
IMPROVEMENT PROJECT FUNDING	9,377,264	4,400,000	4,400,000	4,505,300
TOTAL BUDGETED EXPENDITURES - 2020	<u>\$ 55,858,099</u>	<u>\$ 56,207,845</u>	<u>\$ 52,707,826</u>	<u>\$ 57,222,143</u>
NET INCREASE (USE) OF FUND BALANCE	<u>\$ (1,673,870)</u>	<u>\$ (3,464,373)</u>	<u>\$ 1,231,497</u>	<u>\$ (2,713,858)</u>



# REVENUE

**REVENUE SOURCES**

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2020 is \$54,508,285.

❖ **Property Taxes**

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2019 tax rate of .2117 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This is the third year the rate has decreased since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2019 taxable values was 1.024%. This tax will be levied in December, 2019 and will provide funding for the 2020 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of “captured” tax revenues that results from the large number of tax abatement programs throughout the counties, and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2019 of \$32,618,609 represents a 4.280% increase from the 2018 net tax levy of \$31,222,434.

COUNTY	TOTAL 2019 TAXABLE VALUE	HCMA 1/4 MILL LEVY (0.00025)	HCMA REDUCED TAXABLE VALUE (0.0002117)	EST. WRITE OFF DUE TO TAX ABATEMENT PROGRAMS	HCMA EST. LEVY TO BE COLLECTED
LIVINGSTON	9,355,679,253	2,338,920	1,980,597	30,000	1,950,597
MACOMB	28,433,981,281	7,108,495	6,019,474	25,000	5,994,474
OAKLAND	60,238,662,497	15,059,666	12,752,525	300,000	12,452,525
WASHTENAW	17,594,666,876	4,398,667	3,724,791	70,000	3,654,791
WAYNE	42,117,250,211	10,529,313	8,916,222	350,000	8,566,222
FIVE COUNTY TOTAL	\$ 157,740,240,118	\$ 39,435,060	\$ 33,393,609	\$ 775,000	\$ 32,618,609



❖ **Park Operating Revenue**

Fees and charges implemented by the parks throughout the Authority total a proposed \$20,507,676 for the 2020 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is an \$840,508 increase from the 2019 projected park operation revenue. The increase in revenue is primarily generated by an increase in toll fees for annual vehicle permits. Most other park fees and rates for activities, rental spaces, etc. remain consistent with the 2019 approved rates. Increases in aquatic and dockage facilities are expected to produce a bump of \$100,000. Offsetting this is a reduction in planned revenue for the interpretive facilities, declining \$104,000.

❖ **Grant Revenue**

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the general fund. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. There is no grant revenue that fits these parameters for the Authority in 2020.

❖ **Interest Revenue**

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$500,000 in 2020. Interest rates have begun to decline. The amount budgeted for 2020 reflects a conservative estimate based on this decline.

❖ **Sale of Capital Assets**

Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. The portion of the auction proceeds that is generated by capital equipment is projected to produce \$100,000. Revenue from non-capital auction items are recorded elsewhere.

❖ **Other**

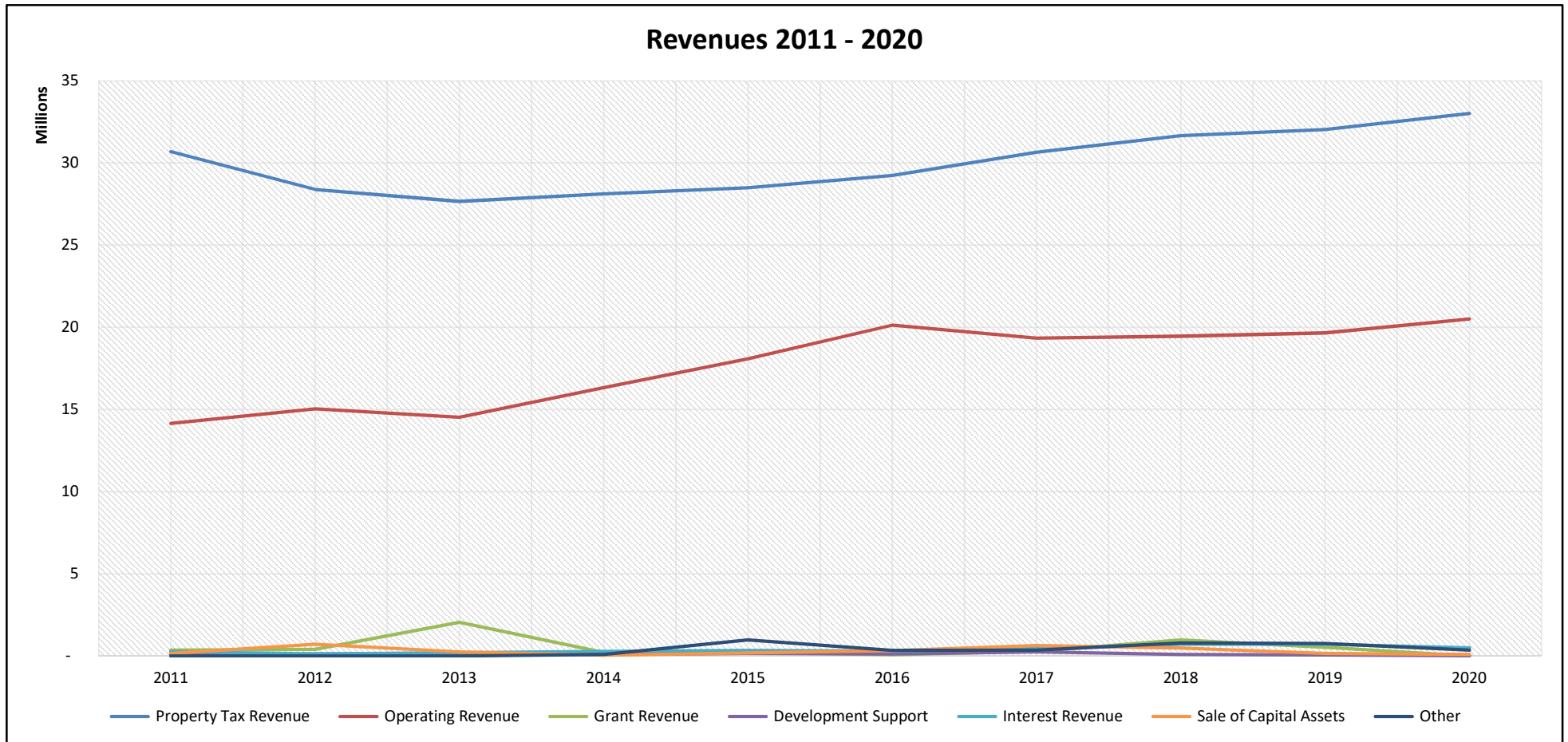
This revenue source represents one-time or unusual payments as well as the proceeds of sale of non-capital surplus. Past examples include insurance settlements, rate stabilization payments and other similar items. There is \$362,000 proposed for 2020.

HURON-CLINTON METROPARKS

2020 BUDGET

TEN YEAR HISTORY

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Property Tax Revenue	30,691,073	28,384,628	27,662,759	28,125,677	28,503,130	29,246,499	30,658,374	31,675,974	32,035,828	33,018,609
Operating Revenue	14,151,725	15,027,243	14,519,872	16,316,176	18,071,961	20,130,849	19,340,845	19,460,102	19,667,168	20,507,676
Grant Revenue	351,412	409,538	2,050,630	215,614	217,896	76,182	284,871	976,902	532,977	-
Development Support	110,423	127,231	167,123	87,407	158,946	130,674	245,689	99,288	61,450	20,000
Interest Revenue	266,837	133,184	198,255	277,461	344,745	287,928	449,196	707,124	720,639	500,000
Sale of Capital Assets	155,340	717,377	250,636	43,551	192,480	319,165	643,421	473,716	153,316	100,000
Other	-	-	-	97,013	987,949	339,905	351,495	791,122	767,945	362,000
Grand Total	45,726,810	44,799,201	44,849,275	45,162,899	48,477,107	50,531,202	51,973,891	54,184,228	53,939,323	54,508,285



## HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING REVENUE  
SUMMARY BY PARK

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
100 Administrative Office	\$ 428,227	\$ 312,689	\$ 383,016	\$ 405,696
102 Lake St. Clair	2,456,505	2,491,729	2,434,935	2,581,317
104 Kensington	4,545,567	4,663,351	4,702,966	4,816,939
106 Lower Huron/Willow/Oakwoods	2,829,760	2,927,313	2,853,062	3,070,350
108 Hudson Mills/Dexter/Delhi	1,117,422	1,124,497	1,134,652	1,184,311
109 Stony Creek	3,948,072	4,245,457	3,979,466	4,250,540
112 Lake Erie	1,770,513	1,731,775	1,740,403	1,802,475
113 Wolcott Mill	271,887	267,136	305,013	270,130
115 Indian Springs	1,192,197	1,186,425	1,179,987	1,188,043
116 Huron Meadows	899,953	907,260	953,668	937,875
	<u>\$ 19,460,102</u>	<u>\$ 19,857,633</u>	<u>\$ 19,667,168</u>	<u>\$ 20,507,676</u>



## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING REVENUE

## SUMMARY BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
380 Outside Lease/Rent	\$ 224,469	\$ 140,771	\$ 163,905	\$ 164,471
531 Pool	595,072	594,100	576,972	588,150
532 Waterpark	951,539	1,028,000	946,910	1,026,500
535 Sprayzone	263,605	262,000	273,812	258,000
537 Riplide	133,333	140,000	119,500	130,000
538 Beach	79,780	96,500	107,829	106,750
540 Dockage/Boat Storage	332,845	385,950	353,346	370,200
550 Boat Rental	419,298	455,636	473,379	471,412
560 Excursion Boat	49,785	51,948	54,500	52,200
565 Plaza Concession	9,062	9,500	8,627	8,900
580 Cross Country Skiing	55,945	53,185	36,116	44,381
590 Tolling	8,936,788	9,220,679	9,095,094	9,999,499
610 Family Camping	55,781	58,220	61,047	65,350
615 Group Camping	23,177	19,780	26,264	24,685
630 Activity Center Rental	227,522	194,750	175,015	191,100
635 Mobile Stage	24,625	14,400	16,800	12,600
640 Shelter Reservations	376,057	368,375	385,345	381,625
650 Golf Course	5,176,847	5,230,294	5,364,264	5,347,210
655 Par 3/Foot Golf	44,234	58,612	52,369	52,950
660 Disc/Adventure Golf	175,706	196,908	183,583	182,445
665 Adventure Course	17,500	27,000	-	-
670 Trackless Train	7,682	8,000	6,813	7,000
700 Special Events	35,001	111,870	124,881	93,350
880 Interpretive Center/Mill	209,827	247,808	196,127	173,471
881 Farm Learning Center	331,506	413,383	385,612	330,450
882 Mobile Learning Center	68,653	38,400	58,556	40,500
883 Environmental Discovery Center	113,419	103,154	94,212	86,122
990 General	317,258	127,714	122,975	97,660
991 Joint Government Maintenance	203,787	200,695	203,315	200,695
	<u>\$ 19,460,102</u>	<u>\$ 19,857,633</u>	<u>\$ 19,667,168</u>	<u>\$ 20,507,676</u>

HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>100 Administrative Office</b>				
380 Outside Lease/Rent	\$ 224,469	\$ 140,771	\$ 163,905	\$ 164,471
590 Tolling	181,640	169,975	217,151	241,225
990 General	22,118	1,943	1,960	
<b>100 Administrative Office Total</b>	<b>\$ 428,227</b>	<b>\$ 312,689</b>	<b>\$ 383,016</b>	<b>\$ 405,696</b>
<b>102 Lake St. Clair</b>				
531 Pool	\$ 237,762	\$ 241,600	\$ 223,332	\$ 233,050
540 Dockage/Boat Storage	106,072	115,050	84,564	103,900
565 Plaza Concession	9,062	9,500	8,627	8,900
590 Tolling	1,582,738	1,608,615	1,583,084	1,732,315
630 Activity Center Rental	62,190	52,000	44,558	46,000
640 Shelter Reservations	66,024	66,000	75,785	77,000
655 Par 3/Foot Golf	44,234	58,612	52,369	52,950
660 Disc/Adventure Golf	30,690	32,300	34,303	34,800
670 Trackless Train	7,682	8,000	6,813	7,000
700 Special Events	2,055	71,700	94,011	65,800
880 Interpretive Center/Mill	24,878	25,500	27,516	26,367
990 General	103,560	23,717	20,838	14,100
991 Joint Government Maint	179,558	179,135	179,135	179,135
<b>102 Lake St. Clair Total</b>	<b>\$ 2,456,505</b>	<b>\$ 2,491,729</b>	<b>\$ 2,434,935</b>	<b>\$ 2,581,317</b>
<b>104 Kensington</b>				
535 Sprayzone	\$ 263,605	\$ 262,000	\$ 273,812	\$ 258,000
538 Beach	6,306	5,500	5,500	5,500
540 Dockage/Boat Storage	29,822	65,000	75,740	70,000
550 Boat Rental	210,625	216,886	232,583	223,312
560 Excursion Boat	49,785	51,948	54,500	52,200
580 Cross Country Skiing	14,430	10,465	5,098	10,081
590 Tolling	2,442,331	2,515,530	2,468,000	2,701,750



HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>104 Kensington-continued</b>				
615 Group Camping	7,601	7,600	9,060	8,500
635 Mobile Stage	13,225	10,200	11,100	10,800
640 Shelter Reservations	95,613	95,625	111,675	101,250
650 Golf Course	1,010,483	961,003	1,053,500	1,010,240
660 Disc/Adventure Golf	69,327	85,208	74,734	72,250
700 Special Events	4,808	10,600	8,541	9,000
880 Interpretive Center/Mill	36,343	42,262	41,562	36,806
881 Farm Learning Center	206,913	278,790	217,755	210,450
882 Mobile Learning Center	24,468	22,900	28,056	20,500
990 General	53,912	18,533	25,830	13,000
991 Joint Government Maint	5,970	3,300	5,920	3,300
<b>104 Kensington Total</b>	<b>\$ 4,545,567</b>	<b>\$ 4,663,351</b>	<b>\$ 4,702,966</b>	<b>\$ 4,816,939</b>
<b>106 Lower Huron/Will/Oakwoods</b>				
531 Pool	\$ 90,925	\$ 93,700	\$ 92,873	\$ 92,700
532 Waterpark	951,539	1,028,000	946,910	1,026,500
550 Boat Rental	9,676	12,600	14,627	13,600
590 Tolling	1,020,003	1,010,310	1,000,000	1,121,800
610 Family Camping	23,879	27,250	22,958	25,350
615 Group Camping	2,625	2,800	2,195	2,400
640 Shelter Reservations	70,500	70,000	66,500	65,000
650 Golf Course	572,168	635,300	649,000	683,500
655 Par 3/Foot Golf	4,964	5,500	3,800	4,000
700 Special Events	12,345	9,620	9,049	4,300
880 Interpretive Center/Mill	26,236	24,233	23,099	22,200
882 Mobile Learning Center	28,580	5,000	18,500	7,500
990 General	16,320	3,000	3,551	1,500
<b>106 Lower Huron/Will/Oakwoods Total</b>	<b>\$ 2,829,760</b>	<b>\$ 2,927,313</b>	<b>\$ 2,853,062</b>	<b>\$ 3,070,350</b>

HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>108 Hudson Mills/Dexter/Delhi</b>				
550 Boat Rental	\$ 37,265	\$ 34,200	\$ 47,800	47,000
580 Cross Country Skiing	5,128	4,400	2,845	3,800
590 Tolling	497,397	518,090	488,500	540,708
615 Group Camping	3,126	2,580	3,339	3,305
640 Shelter Reservations	21,225	21,600	15,000	17,000
650 Golf Course	464,176	461,460	499,650	500,405
660 Disc/Adventure Golf	28,540	27,370	28,469	27,595
700 Special Events	2,568	4,750	7,510	3,250
880 Interpretive Center/Mill	18,198	22,456	18,793	20,598
990 General	39,798	27,591	22,746	20,650
<b>108 Hudson Mills/Dexter/Delhi Total</b>	<b>\$ 1,117,422</b>	<b>\$ 1,124,497</b>	<b>\$ 1,134,652</b>	<b>\$ 1,184,311</b>
<b>109 Stony Creek</b>				
537 Ripslide	\$ 133,308	\$ 140,000	\$ 119,500	\$ 130,000
538 Beach	73,474	91,000	102,329	101,250
540 Dockage/Boat Storage	24,898	37,000	29,280	31,000
550 Boat Rental	161,732	191,950	178,369	187,500
580 Cross Country Skiing	7,226	6,500	4,423	6,200
590 Tolling	2,238,512	2,386,420	2,307,060	2,533,530
610 Family Camping	31,903	30,970	38,089	40,000
630 Activity Center Rental	54,693	50,800	37,677	47,500
635 Mobile Stage	11,400	4,200	5,700	1,800
640 Shelter Reservations	89,200	82,500	82,135	85,200
650 Golf Course	930,117	1,002,884	909,300	933,700
660 Disc/Adventure Golf	42,185	46,530	42,277	43,800
665 Adventure Course	17,500	27,000	-	-
700 Special Events	5,029	12,000	3,530	8,700

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING REVENUE

## SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>109 Stony Creek-continued</b>				
880 Interpretive Center/Mill	32,847	66,573	49,292	29,100
882 Mobile Learning Center	15,605	10,500	12,000	12,500
990 General	60,183	40,370	40,245	40,500
991 Joint Government Maint	18,260	18,260	18,260	18,260
<b>109 Stony Creek Total</b>	<b>\$ 3,948,072</b>	<b>\$ 4,245,457</b>	<b>\$ 3,979,466</b>	<b>\$ 4,250,540</b>
<b>112 Lake Erie</b>				
531 Pool	\$ 266,384	\$ 258,800	\$ 260,767	\$ 262,400
540 Dockage/Boat Storage	172,053	168,900	163,762	165,300
590 Tolling	588,727	603,675	605,000	657,275
640 Shelter Reservations	14,225	14,000	14,000	15,000
650 Golf Course	690,555	658,500	674,700	678,500
700 Special Events	8,195	3,200	1,890	2,300
880 Interpretive Center/Mill	20,247	21,800	17,368	19,200
990 General	10,127	2,900	2,916	2,500
<b>112 Lake Erie Total</b>	<b>\$ 1,770,513</b>	<b>\$ 1,731,775</b>	<b>\$ 1,740,403</b>	<b>\$ 1,802,475</b>
<b>113 Wolcott Mill</b>				
590 Tolling	\$ 46,944	\$ 53,760	\$ 85,795	\$ 91,700
615 Group Camping	9,825	6,800	11,670	10,480
630 Activity Center Rental	21,690	12,000	10,830	17,500
640 Shelter Reservations	6,620	5,500	5,125	6,000
880 Interpretive Center/Mill	51,078	44,983	18,497	19,200
881 Farm Learning Center	124,592	134,593	167,857	120,000
990 General	11,138	9,500	5,239	5,250
<b>113 Wolcott Total Mill</b>	<b>\$ 271,887</b>	<b>\$ 267,136</b>	<b>\$ 305,013</b>	<b>\$ 270,130</b>



HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>115 Indian Springs</b>				
590 Tolling	\$ 254,852	\$ 264,664	\$ 254,000	\$ 280,221
630 Activity Center Rental	88,950	79,950	81,950	80,100
640 Shelter Reservations	7,450	8,350	9,125	9,175
650 Golf Course	726,812	730,147	740,700	732,265
883 Environmental Disc Ctr	113,419	103,154	94,212	86,122
990 General	714	160	-	160
<b>115 Indian Springs Total</b>	<u>\$ 1,192,197</u>	<u>\$ 1,186,425</u>	<u>\$ 1,179,987</u>	<u>\$ 1,188,043</u>
<b>116 Huron Meadows</b>				
580 Cross Country Skiing	\$ 29,161	\$ 31,820	\$ 23,750	\$ 24,300
590 Tolling	83,643	89,640	86,504	98,975
640 Shelter Reservations	5,200	4,800	6,000	6,000
650 Golf Course	781,949	781,000	837,414	808,600
<b>116 Huron Meadows Total</b>	<u>\$ 899,953</u>	<u>\$ 907,260</u>	<u>\$ 953,668</u>	<u>\$ 937,875</u>
<b>Grand Total</b>	<u><u>\$ 19,460,102</u></u>	<u><u>\$ 19,857,633</u></u>	<u><u>\$ 19,667,168</u></u>	<u><u>\$ 20,507,676</u></u>



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# EXPENDITURES



**EXPENDITURES**

The Huron Clinton Metroparks general fund expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Engineering & Planning 2. Equipment purchases 3. Land acquisition and 4. Capital Project Funding. Total budgeted expenditures for 2020 are \$57,222,143.

**❖ Park Operating**

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2020 expenditure budget for park operations is \$35,714,850. This represents an increase of 3.1% over the 2019 projected expenditures.

Key factors affecting this budgeted increase include the following:

- Increase in the part time wage scale of 3%
- Increase of full time wage scale at the contractual rate of 3%
- Increases in operating supplies, outside services and utilities increasing contractual services by 3.9%

**❖ Administrative Office**

General administration expenses reflect the cost of running the Authority's centralized Administrative Office (AO), which covers full & part time employees, materials, supplies and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2020 expenditure budget of \$10,746,193. This is an increase of 9.8% over the 2019 projected expenditures. Marketing increases, IT outside consultants and contractual and Board approved wage increases all pushed costs up. Shifts between park operations and administrative office accounts in natural resources and police offset each other. Mitigating the increases is the elimination of the fund development department.

**❖ Major Maintenance**

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2020, Metropark major maintenance projects are projected to cost \$3,688,642.

**❖ Capital**

1. **Engineering Staff Support** – These wages and associated fringe benefit charges are planned to be used in the design and construction of capital improvement projects during 2020. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Starting in 2019, these projects are being budgeted and tracked in the Capital Project Fund. As time is spent on various capital projects in 2020 funding will be transferred as needed to the Capital Project Fund.

**EXPENDITURES-continued**

2. Equipment – Any equipment having an individual value in excess of \$5,000 is capitalized. 2020 budgeted capital equipment purchases total \$2,262,216 – which is an increase of \$124,913 from the 2019 projected amount. One of the priorities of the Metroparks for 2020 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2020 include:

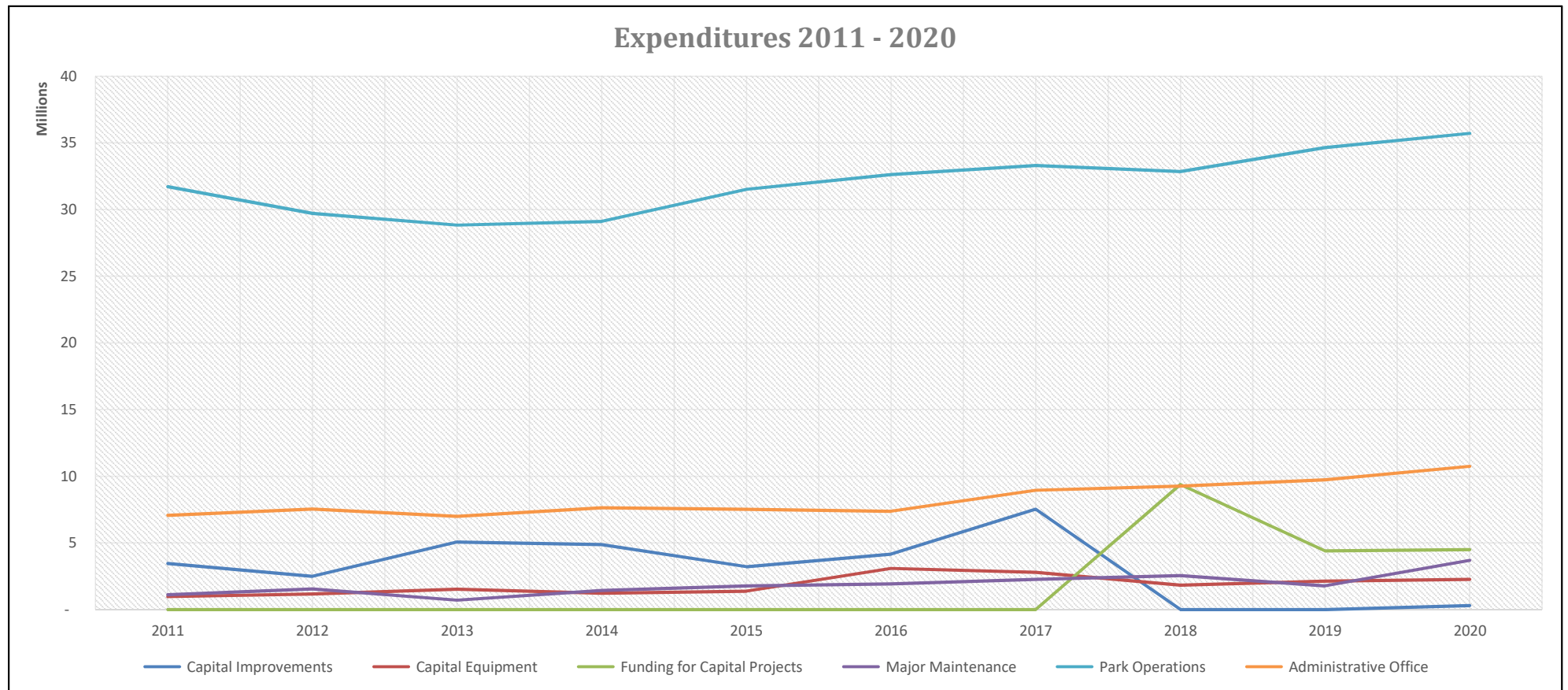
Park	Equipment Description	Amount
Huron Meadows	70 Electric Golf Carts	\$413,000
Stony Creek	Inflatable Water Slide	\$231,900
Stony Creek	Forklift	\$130,000
Hudson Mills	Mower	\$95,000

3. Land Acquisition – This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2020 fiscal year.
4. Capital Project Funding – The transfer will cover the projects in the Capital Project Fund that exceed the Authority's \$10,000 capitalization limit. Throughout 2020, the Authority is proposing to provide the CPF with \$4,505,300 of net funding to use on capital improvement projects. The total amount of new project added to the CPF for 2020 is \$9.3 million. Funding is also anticipated from grants \$986,800 and from completed and cancelled projects currently in the CPF \$4.3 million. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant projects for 2020 are:

Park	Equipment Description	Amount
Authority Wide	Backup Internet Fiber Installation	\$ 605,000
Stony Creek	Boat Launch Building and Shade Structure	\$1,750,000
Stony Creek	Boat Launch Parking Lot	\$1,000,000
Lake St. Clair	Electrical Grid Replacement - Design in 2020	\$1,000,000
Wolcott Mill	Farm to Mill Trail Connector	\$1,000,000

## TEN YEAR HISTORY

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Park Operations	31,717,979	29,706,692	28,829,491	29,119,023	31,518,622	32,622,291	33,299,766	32,843,622	34,654,805	35,714,850
Administrative Office	7,075,619	7,538,185	6,990,592	7,640,052	7,516,735	7,371,708	8,949,676	9,254,286	9,742,899	10,746,193
Major Maintenance	1,106,658	1,553,104	704,328	1,435,517	1,786,273	1,926,211	2,270,025	2,546,143	1,769,419	3,688,642
Capital Improvements	3,456,892	2,491,443	5,068,491	4,879,504	3,208,519	4,159,886	7,523,358	-	-	304,942
Capital Equipment	965,066	1,170,104	1,531,932	1,225,463	1,374,715	3,089,427	2,801,065	1,836,784	2,137,303	2,262,216
Land Acquisition	565,997	2,350	28,820	269,846	177,591	5,056	10,900	-	3,400	-
Funding for Capital Projects	-	-	-	-	-	-	-	9,377,264	4,400,000	4,505,300
	44,888,211	42,461,878	43,153,654	44,569,405	45,582,455	49,174,579	54,854,790	55,858,099	52,707,826	57,222,143







# OPERATING EXPENDITURES

## HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING EXPENDITURES  
SUMMARY BY PARK

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
100 Administrative Office	\$ 21,848	\$ 26,280	\$ 26,363	\$ 26,600
102 Lake St. Clair	4,220,224	4,587,216	4,387,618	4,514,568
104 Kensington	6,986,445	7,522,653	7,324,691	7,474,504
106 Lower Huron/Willow/Oakwoods	5,809,366	6,467,165	6,186,168	6,544,324
108 Hudson Mills/Dexter/Delhi	2,737,335	2,705,674	2,645,325	2,712,883
109 Stony Creek	4,701,118	5,238,102	5,140,915	5,360,033
112 Lake Erie	3,755,286	4,039,713	3,883,030	4,148,465
113 Wolcott Mill	1,530,676	1,493,067	1,445,766	1,513,668
115 Indian Springs	2,013,440	2,479,301	2,446,466	2,230,256
116 Huron Meadows	1,067,884	1,190,184	1,168,463	1,189,549
	<u>\$ 32,843,622</u>	<u>\$ 35,749,355</u>	<u>\$ 34,654,805</u>	<u>\$ 35,714,850</u>

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
180 Natural Resources	\$ 39,480	\$ 969,219	\$ 885,020	\$ 675,082
380 Outside Lease/Rent	21,848	22,500	22,587	22,400
531 Pool	972,567	1,007,478	945,861	1,037,028
532 Waterpark	868,136	909,004	833,043	917,768
535 Sprayzone	187,001	190,954	182,118	191,056
537 Ripslide	57,830	59,926	56,977	52,013
538 Beach	311,854	296,077	299,396	317,815
540 Dockage/Boat Storage	203,342	224,049	205,407	225,309
550 Boat Rental	249,851	273,978	264,687	307,883
560 Excursion Boat	40,014	42,910	40,352	50,735
565 Plaza Concession	1,919	500	200	300
580 Cross Country Skiing	100,974	129,234	119,186	133,639
590 Tolling	829,014	937,430	876,968	1,073,881
610 Family Camping	10,735	12,848	12,643	22,706
615 Group Camping	5,240	11,954	9,608	8,477
630 Activity Center Rental	135,895	137,600	129,160	145,369
635 Mobile Stage	13,123	6,617	5,731	6,171
640 Shelter Reservations	10,369	6,000	5,300	1,300
650 Golf Course	4,522,206	4,842,274	4,710,868	4,626,339
655 Par 3/Foot Golf	98,142	108,828	98,945	105,671
660 Disc/Adventure Golf	103,852	130,441	104,080	120,938
670 Trackless Train	19,021	19,412	17,886	18,865
700 Special Events	187,898	219,402	178,292	193,527
710 Administrative	4,509,948	4,464,430	4,441,690	4,746,999
730 Police	4,719,146	5,138,516	5,056,678	5,135,018
870 Wildlife Management	57,442	90,139	82,521	118,726
880 Interpretive Center/Mill	2,019,823	2,117,523	2,047,179	2,124,063



## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
881 Farm Learning Center	1,500,870	1,742,779	1,665,382	1,731,689
882 Mobile Learning Center	413,458	450,305	432,709	446,146
883 Environmental Discovery Center	447,465	442,947	446,859	449,842
990 General	10,132,038	10,660,148	10,396,127	10,610,744
991 Joint Government Maintenance	53,124	83,933	81,345	97,351
	<u>\$ 32,843,622</u>	<u>\$ 35,749,355</u>	<u>\$ 34,654,805</u>	<u>\$ 35,714,850</u>

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>100 Administrative Office</b>				
380 Outside Lease/Rent	\$ 21,848	\$ 22,500	\$ 22,587	\$ 22,400
590 Tolling	-	3,780	3,776	4,200
<b>100 Administrative Office Total</b>	<b>\$ 21,848</b>	<b>\$ 26,280</b>	<b>\$ 26,363</b>	<b>\$ 26,600</b>
<b>102 Lake St. Clair</b>				
180 Natural Resources	\$ 12,194	\$ 75,487	\$ 68,828	\$ 32,997
531 Pool	240,766	254,593	246,159	255,361
535 Sprayzone	10,842	4,704	2,104	12,987
538 Beach	20,435	12,539	8,938	13,436
540 Dockage/Boat Storage	83,507	92,919	88,767	81,029
565 Plaza Concession	1,919	500	200	300
590 Tolling	74,267	93,740	87,853	113,389
630 Activity Center Rental	61,456	35,321	39,200	41,177
640 Shelter Reservations	10,369	5,700	5,000	1,000
655 Par 3/Foot Golf	98,142	108,828	98,945	105,671
660 Disc/Adventure Golf	20,188	22,454	19,985	29,016
670 Trackless Train	19,021	19,412	17,886	18,865
700 Special Events	59,127	58,006	36,977	44,043
710 Administrative	658,948	683,833	671,675	703,671
730 Police	697,941	787,449	742,386	800,068
870 Wildlife Management	-	18,445	18,198	20,600
880 Interpretive Center/Mill	351,762	351,822	323,982	343,318
990 General	1,763,751	1,900,293	1,851,857	1,834,322
991 Joint Government Maint	35,588	61,171	58,678	63,318
<b>102 Lake St. Clair Total</b>	<b>\$ 4,220,223</b>	<b>\$ 4,587,216</b>	<b>\$ 4,387,618</b>	<b>\$ 4,514,568</b>

HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>104 Kensington</b>				
180 Natural Resources	\$ 2,524	\$ 221,788	\$ 218,606	\$ 150,041
535 Sprayzone	154,667	159,145	161,199	153,639
538 Beach	125,356	89,875	90,446	118,688
540 Dockage/Boat Storage	4,711	3,489	2,398	3,530
550 Boat Rental	157,250	169,376	163,374	190,909
560 Excursion Boat	40,014	42,910	40,352	50,735
580 Cross Country Skiing	23,023	33,774	32,432	34,601
590 Tolling	269,950	288,026	274,692	314,357
615 Group Camping	747	1,600	800	600
635 Mobile Stage	9,502	5,665	4,957	6,171
650 Golf Course	697,831	737,056	709,224	737,895
660 Disc/Adventure Golf	47,512	56,226	51,494	58,136
700 Special Events	43,961	51,174	39,341	64,804
710 Administrative	824,608	823,820	901,304	910,532
730 Police	1,049,220	1,089,286	1,063,408	965,746
870 Wildlife Management	11,137	17,535	14,335	33,425
880 Interpretive Center/Mill	409,370	518,377	512,668	517,277
881 Farm Learning Center	828,874	908,559	835,924	891,559
882 Mobile Learning Center	143,421	160,879	149,101	150,154
990 General	2,138,495	2,140,518	2,053,228	2,114,207
991 Joint Government Maint	4,272	3,577	5,408	7,498
<b>104 Kensington Total</b>	<b>\$ 6,986,445</b>	<b>\$ 7,522,653</b>	<b>\$ 7,324,691</b>	<b>\$ 7,474,504</b>
<b>106 Lower Huron/Willow/Oakwoods</b>				
180 Natural Resources	\$ 10,000	\$ 163,706	\$ 153,895	\$ 109,509
531 Pool	205,447	233,849	208,614	236,955
532 Waterpark	867,011	909,004	833,043	917,768
550 Boat Rental	12,915	14,103	10,636	14,688
590 Tolling	223,415	243,624	224,822	291,537



## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>106 Lower Huron/Willow/Oakwoods-continued</b>				
610 Family Camping	4,279	3,368	2,820	4,217
615 Group Camping	298	300	298	310
650 Golf Course	505,243	602,655	578,957	635,038
660 Disc/Adventure Golf	1,459	1,400	2,147	200
700 Special Events	18,642	26,013	23,083	18,107
710 Administrative	702,391	731,672	692,015	736,344
730 Police	712,104	855,128	856,623	856,396
870 Wildlife Management	16,206	10,362	11,610	20,684
880 Interpretive Center/Mill	357,066	325,956	319,320	323,566
882 Mobile Learning Center	136,390	146,920	143,420	148,541
990 General	2,036,499	2,199,105	2,124,865	2,230,464
<b>106 Lower Huron/Willow/Oakwoods Total</b>	<b>\$ 5,809,366</b>	<b>\$ 6,467,165</b>	<b>\$ 6,186,168</b>	<b>\$ 6,544,324</b>
<b>108 Hudson Mills/Dexter/Delhi</b>				
180 Natural Resources	\$ 7,869	\$ 102,126	\$ 95,294	\$ 61,981
550 Boat Rental	5,705	3,380	3,699	6,760
580 Cross Country Skiing	1,954	10,112	3,574	8,575
590 Tolling	69,701	76,655	66,102	84,354
615 Group Camping	598	5,385	4,768	3,610
650 Golf Course	696,713	477,558	466,940	500,653
660 Disc/Adventure Golf	13,535	25,255	4,765	10,360
700 Special Events	25,513	24,296	21,565	15,644
710 Administrative	505,858	532,759	530,629	555,824
730 Police	463,210	513,386	514,944	519,259
870 Wildlife Management	19,068	301	315	300
880 Interpretive Center/Mill	133,718	137,593	137,450	140,420
990 General	792,590	789,067	787,444	788,938
991 Joint Government Maint	1,304	7,801	7,836	16,205
<b>108 Hudson Mills/Dexter/Delhi Total</b>	<b>\$ 2,737,335</b>	<b>\$ 2,705,674</b>	<b>\$ 2,645,325</b>	<b>\$ 2,712,883</b>

HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>109 Stony Creek</b>				
180 Natural Resources	\$ 500	\$ 161,227	\$ 155,130	\$ 119,032
537 Ripslide	57,830	59,926	56,977	52,013
538 Beach	166,062	193,663	200,012	185,691
540 Dockage/Boat Storage	18,375	17,613	15,729	10,286
550 Boat Rental	73,981	87,119	86,978	95,526
580 Cross Country Skiing	5,703	8,172	6,350	6,420
590 Tolling	89,805	108,955	103,341	127,013
610 Family Camping	6,456	9,480	9,823	18,489
630 Activity Center Rental	14,670	21,847	27,325	23,318
635 Mobile Stage	3,621	952	774	-
650 Golf Course	700,539	769,585	738,369	780,465
660 Disc/Adventure Golf	21,157	25,106	25,689	23,226
700 Special Events	28,094	46,263	44,072	37,279
710 Administrative	700,230	709,949	704,899	757,938
730 Police	757,237	800,853	801,252	882,042
870 Wildlife Management	11,031	28,939	23,627	29,105
880 Interpretive Center/Mill	294,356	368,478	356,055	343,628
882 Mobile Learning Center	133,646	142,506	140,188	147,451
990 General	1,605,865	1,666,086	1,634,902	1,710,781
991 Joint Government Maint	11,959	11,384	9,423	10,330
<b>109 Stony Creek Total</b>	<b>\$ 4,701,118</b>	<b>\$ 5,238,102</b>	<b>\$ 5,140,915</b>	<b>\$ 5,360,033</b>
<b>112 Lake Erie</b>				
180 Natural Resources	\$ 2,000	\$ 68,381	\$ 32,366	\$ 47,002
531 Pool	526,353	519,036	491,088	544,712
540 Dockage/Boat Storage	96,749	110,028	98,513	130,464
590 Tolling	45,914	64,593	61,581	66,464

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>112 Lake Erie-continued</b>				
640 Shelter Reservations	-	300	300	300
650 Golf Course	623,327	639,157	614,264	675,793
700 Special Events	12,560	13,650	13,254	13,650
710 Administrative	603,632	609,215	571,357	657,537
730 Police	661,727	654,173	649,802	672,472
870 Wildlife Management	-	1,400	-	1,400
880 Interpretive Center/Mill	223,134	292,497	293,466	303,509
990 General	959,889	1,067,283	1,057,039	1,035,162
<b>112 Lake Erie Total</b>	<b>\$ 3,755,286</b>	<b>\$ 4,039,713</b>	<b>\$ 3,883,030</b>	<b>\$ 4,148,465</b>
<b>113 Wolcott Mill</b>				
180 Natural Resources	\$ -	\$ 28,946	\$ 20,811	\$ 19,496
590 Tolling	6,918	10,380	7,415	12,078
615 Group Camping	3,597	4,669	3,742	3,957
630 Activity Center Rental	25,072	29,040	26,668	35,388
710 Administrative	212,882	55,860	54,878	67,410
730 Police	127,943	141,164	141,293	148,541
870 Wildlife Management	-	526	525	-
880 Interpretive Center/Mill	250,417	122,702	104,238	152,345
881 Farm Learning Center	671,996	834,220	829,458	840,130
990 General	231,851	265,560	256,738	234,323
<b>113 Wolcott Mill Total</b>	<b>\$ 1,530,676</b>	<b>\$ 1,493,066</b>	<b>\$ 1,445,766</b>	<b>\$ 1,513,668</b>

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>115 Indian Springs</b>				
180 Natural Resources	\$ 3,793	\$ 78,250	\$ 70,780	\$ 72,007
535 Sprayzone	22,617	27,105	18,815	24,430
580 Cross Country Skiing	6,737	10,619	11,254	11,661
590 Tolling	47,237	45,784	45,359	58,154
630 Activity Center Rental	34,697	51,392	35,967	45,486
650 Golf Course	718,538	1,016,135	1,021,236	705,814
710 Administrative	236,870	251,053	248,282	290,508
730 Police	156,695	193,543	185,669	186,125
870 Wildlife Management	-	12,331	13,596	12,912
883 Environmental Disc Ctr	447,465	442,947	446,859	449,842
990 General	338,790	350,143	348,649	373,317
<b>115 Indian Springs Total</b>	<b>\$ 2,013,440</b>	<b>\$ 2,479,301</b>	<b>\$ 2,446,466</b>	<b>\$ 2,230,256</b>
<b>116 Huron Meadows</b>				
180 Natural Resources	\$ 600	\$ 69,309	\$ 69,310	\$ 63,017
580 Cross Country Skiing	63,088	66,557	65,576	72,382
590 Tolling	1,807	1,893	2,027	2,335
650 Golf Course	580,015	599,428	581,278	590,681
710 Administrative	64,529	66,269	66,651	67,235
730 Police	93,069	103,535	101,301	104,369
870 Wildlife Management	-	300	315	300
990 General	264,776	282,894	282,005	289,230
<b>116 Huron Meadows Total</b>	<b>\$ 1,067,884</b>	<b>\$ 1,190,184</b>	<b>\$ 1,168,463</b>	<b>\$ 1,189,549</b>
<b>Grand Total</b>	<b>\$ 32,843,622</b>	<b>\$ 35,749,355</b>	<b>\$ 34,654,805</b>	<b>\$ 35,714,850</b>



## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
9010 - Full Time Wages	\$ 9,431,235	\$ 10,039,995	\$ 9,901,127	\$ 10,110,937
9011 - Full Time Overtime	227,804	255,538	222,284	237,352
9013 - FT Benefits Pd to Emps	681,903	589,627	562,220	860,589
9014 - FT Benefits Pd for Emps	6,297,887	6,768,099	6,708,664	6,395,379
9020 - Part Time Wages	6,796,359	7,672,223	7,348,596	7,771,993
9021 - Part Time Overtime	63,347	84,896	77,067	75,036
9023 - PT Benefits Pd to Emps	3,891	3,978	3,555	5,090
9024 - PT Benefits Pd for Emps	645,174	711,868	684,609	670,039
	<u>\$ 24,147,599</u>	<u>\$ 26,126,223</u>	<u>\$ 25,508,122</u>	<u>\$ 26,126,414</u>
9110 - Operating Supplies	\$ 1,640,523	\$ 1,593,538	\$ 1,532,414	\$ 1,636,782
9130 - Tools/Equipment	855,035	977,798	900,191	921,006
9140 - Chemicals	444,592	452,930	431,588	437,150
9150 - Equipment Fuel	524,618	524,553	501,196	510,759
9160 - Uniforms	103,492	105,060	95,032	103,296
9170 - Resale Merchandise	557,548	615,433	610,152	613,068
9420 - Outside Services	2,038,632	2,690,718	2,507,688	2,643,589
9430 - Insurances	562,399	575,759	559,079	569,555
9440 - Utilities	1,808,950	1,865,628	1,816,962	1,959,798
9450 - Rents/Leases	98,118	113,822	105,532	100,180
9460 - Postage/Shipping	4,423	6,100	4,749	5,100
9510 - Memberships	8,582	13,422	9,164	10,805
9520 - Employee Development	43,822	81,571	70,036	76,348
9910 - Over/Under	5,261	6,000	2,184	500
9945 - Inventory Gain/Loss on Adjustment	29	800	716	500
	<u>\$ 8,696,023</u>	<u>\$ 9,623,132</u>	<u>\$ 9,146,683</u>	<u>\$ 9,588,436</u>
	<u><u>\$ 32,843,622</u></u>	<u><u>\$ 35,749,355</u></u>	<u><u>\$ 34,654,805</u></u>	<u><u>\$ 35,714,850</u></u>

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>100 Administrative Office</b>				
Contractual Services				
9110 - Operating Supplies	\$ 21,848	\$ 26,280	\$ 26,363	\$ 26,600
Contractual Services Total	\$ 21,848	\$ 26,280	\$ 26,363	\$ 26,600
<b>100 Administrative Office Total</b>	<b>\$ 21,848</b>	<b>\$ 26,280</b>	<b>\$ 26,363</b>	<b>\$ 26,600</b>
 <b>102 Lake St. Clair</b>				
Personnel Services				
9010 - Full Time Wages	\$ 1,216,316	\$ 1,278,648	\$ 1,258,171	\$ 1,277,372
9011 - Full Time Overtime	32,355	42,600	40,928	39,300
9013 - FT Benefits Pd to Emps	86,762	72,084	69,801	108,729
9014 - FT Benefits Pd for Emps	801,791	843,827	828,996	808,009
9020 - Part Time Wages	925,364	1,052,716	978,234	1,021,951
9021 - Part Time Overtime	8,563	9,400	7,935	8,300
9023 - PT Benefits Pd to Emps	712	627	420	792
9024 - PT Benefits Pd for Emps	76,947	86,903	79,594	77,288
Personnel Services Total	\$ 3,148,811	\$ 3,386,804	\$ 3,264,079	\$ 3,341,741
Contractual Services				
9110 - Operating Supplies	\$ 236,121	\$ 221,947	\$ 209,938	\$ 221,235
9130 - Tools/Equipment	86,080	93,663	87,852	149,508
9140 - Chemicals	42,337	38,500	36,667	36,100
9150 - Equipment Fuel	47,944	52,000	49,110	50,580
9160 - Uniforms	13,905	15,852	13,439	14,800
9170 - Resale Merchandise	6,347	10,183	9,027	5,150
9420 - Outside Services	272,236	386,217	346,505	312,365
9430 - Insurances	75,377	76,075	73,855	75,317
9440 - Utilities	262,309	274,800	270,451	280,667
9450 - Rents/Leases	15,670	13,050	10,974	13,250
9460 - Postage/Shipping	1,016	1,300	1,005	1,300
9510 - Memberships	4,426	2,528	2,504	980

HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>102 Lake St. Clair</b>				
Contractual Services-continued				
9520 - Employee Development	8,128	14,297	12,212	11,575
9910 - Over/Under	(928)	-	-	-
9945 - Inventory Gain/Loss on Adjustment	444	-	-	-
Contractual Services Total	<u>\$ 1,071,413</u>	<u>\$ 1,200,412</u>	<u>\$ 1,123,539</u>	<u>\$ 1,172,827</u>
<b>102 Lake St. Clair Total</b>	<u>\$ 4,220,224</u>	<u>\$ 4,587,216</u>	<u>\$ 4,387,618</u>	<u>\$ 4,514,568</u>
 <b>104 Kensington</b>				
Personnel Services				
9010 - Full Time Wages	\$ 2,061,199	\$ 2,277,806	\$ 2,226,995	\$ 2,251,152
9011 - Full Time Overtime	50,502.87	49,448	34,796	45,217
9013 - FT Benefits Pd to Emps	152,660.18	147,560	128,833	191,517
9014 - FT Benefits Pd for Emps	1,406,843.27	1,553,422	1,535,711	1,423,256
9020 - Part Time Wages	1,449,363.08	1,556,139	1,541,875	1,526,357
9021 - Part Time Overtime	12,626.07	13,300	12,256	12,350
9023 - PT Benefits Pd to Emps	288.06	874	751	721
9024 - PT Benefits Pd for Emps	144,423.63	149,956	144,121	139,085
Personnel Services Total	<u>\$ 5,277,906</u>	<u>\$ 5,748,505</u>	<u>\$ 5,625,338</u>	<u>\$ 5,589,655</u>
 Contractual Services				
9110 - Operating Supplies	\$ 343,194	\$ 328,225	\$ 329,208	\$ 378,996
9130 - Tools/Equipment	145,683	178,623	133,876	198,934
9140 - Chemicals	82,842	81,050	72,200	77,650
9150 - Equipment Fuel	131,215	115,100	121,826	113,600
9160 - Uniforms	22,811	20,629	18,200	20,750
9170 - Resale Merchandise	129,060	144,742	143,912	146,830
9420 - Outside Services	444,343	497,327	499,095	552,630
9430 - Insurances	117,155	120,750	117,380	119,594
9440 - Utilities	249,442	228,081	214,530	232,061
9450 - Rents/Leases	27,109	30,154	28,149	23,514
9460 - Postage/Shipping	756	1,000	1,000	1,000
9510 - Memberships	840	2,380	1,675	2,095

HURON-CLINTON METROPARKS

2020 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>104 Kensington</b>				
Contractual Services-continued				
9520 - Employee Development	11,520	21,787	18,302	17,195
9910 - Over/Under	3,570	4,300	-	-
9945 - Inventory Gain/Loss on Adjustment	(1,002)	-	-	-
Contractual Services Total	<u>\$ 1,708,539</u>	<u>\$ 1,774,148</u>	<u>\$ 1,699,353</u>	<u>\$ 1,884,849</u>
<b>104 Kensington Total</b>	<u>\$ 6,986,445</u>	<u>\$ 7,522,653</u>	<u>\$ 7,324,691</u>	<u>\$ 7,474,504</u>
 <b>106 Lower Huron/Willow/Oakwoods</b>				
Personnel Services				
9010 - Full Time Wages	\$ 1,596,830	\$ 1,721,044	\$ 1,695,175	\$ 1,706,381
9011 - Full Time Overtime	34,340	36,567	33,500	35,201
9013 - FT Benefits Pd to Emps	117,514	100,057	98,121	148,389
9014 - FT Benefits Pd for Emps	1,085,979	1,178,800	1,172,365	1,102,786
9020 - Part Time Wages	1,297,976	1,567,125	1,464,806	1,630,539
9021 - Part Time Overtime	14,139	16,250	15,177	17,112
9023 - PT Benefits Pd to Emps	815	551	551	1,056
9024 - PT Benefits Pd for Emps	112,064	130,655	122,757	124,870
Personnel Services Total	<u>\$ 4,259,656</u>	<u>\$ 4,751,050</u>	<u>\$ 4,602,452</u>	<u>\$ 4,766,334</u>
Contractual Services				
9110 - Operating Supplies	\$ 274,186	\$ 248,621	\$ 227,549	\$ 234,860
9130 - Tools/Equipment	96,880	91,921	81,878	157,493
9140 - Chemicals	81,121	86,700	81,959	76,700
9150 - Equipment Fuel	96,453	111,000	92,569	98,500
9160 - Uniforms	23,026	24,900	23,369	23,850
9170 - Resale Merchandise	107,038	114,925	113,435	116,750
9420 - Outside Services	322,927	465,297	419,960	474,859
9430 - Insurances	103,199	107,316	103,627	105,648
9440 - Utilities	427,963	436,400	415,650	463,160
9450 - Rents/Leases	6,318	9,960	7,916	8,050
9460 - Postage/Shipping	656	1,300	865	800



## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>106 Lower Huron/Willow/Oakwoods</b>				
Contractual Services -continued				
9510 - Memberships	461	1,950	1,289	1,950
9520 - Employee Development	8,887	15,325	13,150	14,870
9910 - Over/Under	401	-	-	-
9945 - Inventory Gain/Loss on Adjustment	196	500	500	500
Contractual Services Total	<u>\$ 1,549,711</u>	<u>\$ 1,716,115</u>	<u>\$ 1,583,716</u>	<u>\$ 1,777,990</u>
<b>106 Lower Huron/Willow/Oakwoods Total</b>	<u>\$ 5,809,366</u>	<u>\$ 6,467,165</u>	<u>\$ 6,186,168</u>	<u>\$ 6,544,324</u>
 <b>108 Hudson Mills/Dexter/Delhi</b>				
Personnel Services				
9010 - Full Time Wages	\$ 817,444	\$ 874,937	\$ 870,133	\$ 892,487
9011 - Full Time Overtime	19,895	12,671	12,662	12,000
9013 - FT Benefits Pd to Emps	57,077	47,793	47,823	72,623
9014 - FT Benefits Pd for Emps	527,458	566,583	570,018	539,692
9020 - Part Time Wages	410,206	479,529	459,508	466,525
9021 - Part Time Overtime	2,482	5,700	5,200	5,700
9023 - PT Benefits Pd to Emps	467	437	437	504
9024 - PT Benefits Pd for Emps	44,061	48,243	49,971	46,217
	<u>\$ 1,879,089</u>	<u>\$ 2,035,892</u>	<u>\$ 2,015,752</u>	<u>\$ 2,035,748</u>
 Contractual Services				
9110 - Operating Supplies	\$ 128,807	\$ 105,540	\$ 104,280	\$ 110,070
9130 - Tools/Equipment	298,019	40,281	36,730	62,405
9140 - Chemicals	36,484	40,730	40,474	38,900
9150 - Equipment Fuel	40,326	40,100	39,728	40,100
9160 - Uniforms	6,097	6,150	5,117	7,250
9170 - Resale Merchandise	37,962	41,087	42,865	42,263
9420 - Outside Services	140,525	221,795	191,160	198,932
9430 - Insurances	43,933	44,793	43,058	43,899
9440 - Utilities	115,500	116,322	112,626	120,925
9450 - Rents/Leases	7,456	8,054	10,095	7,582
9460 - Postage/Shipping	319	200	196	200

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>108 Hudson Mills/Dexter/Delhi</b>				
Contractual Services-continued				
9510 - Memberships	347	454	227	434
9520 - Employee Development	3,974	3,975	3,435	4,175
9910 - Over/Under	(1,948)	-	(634)	-
9945 - Inventory Gain/Loss on Adjustment	446	300	216	-
Contractual Services Total	<u>\$ 858,246</u>	<u>\$ 669,781</u>	<u>\$ 629,573</u>	<u>\$ 677,135</u>
<b>108 Hudson Mills/Dexter/Delhi Total</b>	<u>\$ 2,737,335</u>	<u>\$ 2,705,674</u>	<u>\$ 2,645,325</u>	<u>\$ 2,712,883</u>

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>109 Stony Creek</b>				
Personnel Services				
9010 - Full Time Wages	\$ 1,370,727	\$ 1,529,777	\$ 1,512,937	\$ 1,548,044
9011 - Full Time Overtime	37,844	49,544	45,710	44,252
9013 - FT Benefits Pd to Emps	99,535	88,368	86,727	133,724
9014 - FT Benefits Pd for Emps	919,830	1,040,557	1,032,422	993,740
9020 - Part Time Wages	942,403	1,065,399	1,030,035	1,108,084
9021 - Part Time Overtime	13,217	20,081	19,393	17,750
9023 - PT Benefits Pd to Emps	670	593	572	900
9024 - PT Benefits Pd for Emps	89,603	99,658	97,821	96,877
Personnel Services Total	<u>\$ 3,473,830</u>	<u>\$ 3,893,976</u>	<u>\$ 3,825,617</u>	<u>\$ 3,943,371</u>
Contractual Services				
9110 - Operating Supplies	\$ 205,006	\$ 219,181	\$ 212,874	\$ 219,549
9130 - Tools/Equipment	98,047	108,147	105,298	121,754
9140 - Chemicals	58,090	53,500	50,583	54,000
9150 - Equipment Fuel	93,631	90,553	87,167	89,779
9160 - Uniforms	18,425	13,900	13,829	13,500
9170 - Resale Merchandise	83,756	97,018	95,870	94,603
9420 - Outside Services *	360,248	428,285	416,801	485,292
9430 - Insurances	78,271	79,788	79,205	80,741
9440 - Utilities	206,180	219,027	220,763	225,473
9450 - Rents/Leases	17,690	21,052	19,205	19,350
9460 - Postage/Shipping	593	1,100	653	800
9510 - Memberships	334	1,270	558	1,321
9520 - Employee Development	4,761	11,305	10,335	10,500
9910 - Over/Under	2,351	-	2,157	-
9945 - Inventory Gain/Loss on Adjustment	(96)	-	-	-
Contractual Services Total	<u>\$ 1,227,287</u>	<u>\$ 1,344,126</u>	<u>\$ 1,315,298</u>	<u>\$ 1,416,662</u>
<b>109 Stony Creek Total</b>	<u>\$ 4,701,119</u>	<u>\$ 5,238,102</u>	<u>\$ 5,140,915</u>	<u>\$ 5,360,033</u>

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>112 Lake Erie</b>				
Personnel Services				
9010 - Full Time Wages	\$ 1,111,974	\$ 1,145,981	\$ 1,122,416	\$ 1,183,777
9011 - Full Time Overtime	41,411	36,030	29,819	35,400
9013 - FT Benefits Pd to Emps	79,729	63,974	61,590	98,327
9014 - FT Benefits Pd for Emps	736,971	758,362	734,042	730,721
9020 - Part Time Wages	781,862	886,574	845,660	956,780
9021 - Part Time Overtime	10,025	14,615	11,906	9,374
9023 - PT Benefits Pd to Emps	438	304	304	552
9024 - PT Benefits Pd for Emps	71,614	82,013	78,673	79,009
Personnel Services Total	<u>\$ 2,834,023</u>	<u>\$ 2,987,853</u>	<u>\$ 2,884,410</u>	<u>\$ 3,093,940</u>
Contractual Services				
9110 - Operating Supplies	\$ 155,134	\$ 164,468	\$ 151,878	\$ 161,250
9130 - Tools/Equipment	64,773	68,391	64,627	114,095
9140 - Chemicals	54,840	59,150	55,276	59,500
9150 - Equipment Fuel	50,095	55,500	50,211	55,500
9160 - Uniforms	13,120	12,900	11,075	13,100
9170 - Resale Merchandise	91,043	96,820	94,130	98,320
9420 - Outside Services	190,238	251,043	214,763	218,616
9430 - Insurances	66,427	67,736	65,092	66,376
9440 - Utilities	224,186	257,292	274,813	247,368
9450 - Rents/Leases	6,274	10,330	9,204	9,630
9460 - Postage/Shipping	637	700	590	600
9510 - Memberships	286	1,100	636	1,250
9520 - Employee Development	3,689	6,430	6,325	8,920
9910 - Over/Under	480	-	-	-
9945 - Inventory Gain/Loss on Adjustment	41	-	-	-
Contractual Services Total	<u>\$ 921,262</u>	<u>\$ 1,051,860</u>	<u>\$ 998,620</u>	<u>\$ 1,054,525</u>
<b>112 Lake Erie Total</b>	<u>\$ 3,755,286</u>	<u>\$ 4,039,713</u>	<u>\$ 3,883,030</u>	<u>\$ 4,148,465</u>



## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>113 Wolcott Mill</b>				
Personnel Services				
9010 - Full Time Wages	\$ 453,198	\$ 355,514	\$ 353,172	\$ 367,619
9011 - Full Time Overtime	8,675	13,426	12,456	11,800
9013 - FT Benefits Pd to Emps	29,141	20,109	18,721	30,152
9014 - FT Benefits Pd for Emps	269,300	236,197	231,819	224,056
9020 - Part Time Wages	311,522	330,479	317,900	348,452
9021 - Part Time Overtime	259	2,800	2,087	2,000
9023 - PT Benefits Pd to Emps	137	152	152	132
9024 - PT Benefits Pd for Emps	33,081	34,295	32,733	33,783
Personnel Services Total	<u>\$ 1,105,314</u>	<u>\$ 992,972</u>	<u>\$ 969,040</u>	<u>\$ 1,017,994</u>
Contractual Services				
9110 - Operating Supplies	\$ 128,035	\$ 129,510	\$ 124,259	\$ 122,450
9130 - Tools/Equipment	14,416	43,829	49,987	52,890
9140 - Chemicals	12,261	15,600	15,441	15,700
9150 - Equipment Fuel	16,102	15,000	14,479	15,400
9160 - Uniforms	2,279	4,210	4,043	3,450
9170 - Resale Merchandise	7,820	9,100	9,181	7,300
9420 - Outside Services	113,070	149,682	131,922	120,350
9430 - Insurances	24,931	25,178	24,456	24,913
9440 - Utilities	93,888	90,125	88,549	117,301
9450 - Rents/Leases	11,545	13,900	12,020	10,650
9460 - Postage/Shipping	26	100	40	-
9510 - Memberships	179	1,500	458	1,120
9520 - Employee Development	781	2,361	1,891	4,150
9910 - Over/Under	31	-	-	-
Contractual Services Total	<u>\$ 425,363</u>	<u>\$ 500,095</u>	<u>\$ 476,726</u>	<u>\$ 495,674</u>
<b>113 Wolcott Mill Total</b>	<u>\$ 1,530,677</u>	<u>\$ 1,493,067</u>	<u>\$ 1,445,766</u>	<u>\$ 1,513,668</u>

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>115 Indian Springs</b>				
Personnel Services				
9010 - Full Time Wages	\$ 524,134	\$ 553,402	\$ 557,421	\$ 572,843
9011 - Full Time Overtime	1,942	10,982	7,075	10,482
9013 - FT Benefits Pd to Emps	38,991	32,162	32,689	49,925
9014 - FT Benefits Pd for Emps	360,329	381,582	389,577	370,989
9020 - Part Time Wages	431,621	471,490	455,867	464,826
9021 - Part Time Overtime	1,673	2,000	2,066	1,700
9023 - PT Benefits Pd to Emps	209	297	225	265
9024 - PT Benefits Pd for Emps	45,802	50,431	50,352	46,739
Personnel Services Total	<u>\$ 1,404,702</u>	<u>\$ 1,502,346</u>	<u>\$ 1,495,272</u>	<u>\$ 1,517,769</u>
Contractual Services				
9110 - Operating Supplies	\$ 100,604	\$ 107,776	\$ 102,613	\$ 116,803
9130 - Tools/Equipment	49,456	338,451	330,941	39,279
9140 - Chemicals	41,642	44,000	45,689	44,500
9150 - Equipment Fuel	28,174	29,500	28,600	31,500
9160 - Uniforms	2,788	5,035	4,732	4,700
9170 - Resale Merchandise	54,250	58,328	56,404	56,612
9420 - Outside Services	147,627	196,400	194,449	199,509
9430 - Insurances	37,769	38,498	37,362	37,741
9440 - Utilities	138,225	146,200	140,028	169,148
9450 - Rents/Leases	4,917	5,050	5,929	6,650
9460 - Postage/Shipping	420	400	400	400
9510 - Memberships	1,069	1,590	402	945
9520 - Employee Development	1,220	5,228	4,170	4,200
9910 - Over/Under	579	500	(525)	500
Contractual Services Total	<u>\$ 608,738</u>	<u>\$ 976,956</u>	<u>\$ 951,194</u>	<u>\$ 712,487</u>
<b>115 Indian Springs Total</b>	<u><u>\$ 2,013,440</u></u>	<u><u>\$ 2,479,301</u></u>	<u><u>\$ 2,446,466</u></u>	<u><u>\$ 2,230,256</u></u>

## HURON-CLINTON METROPARKS

2020 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
<b>116 Huron Meadows</b>				
Personnel Services				
9010 - Full Time Wages	\$ 279,413	\$ 302,887	\$ 304,707	\$ 311,262
9011 - Full Time Overtime	840	4,271	5,338	3,700
9013 - FT Benefits Pd to Emps	20,494	17,520	17,915	27,202
9014 - FT Benefits Pd for Emps	189,385	208,768	213,714	202,129
9020 - Part Time Wages	246,041	262,772	254,711	248,480
9021 - Part Time Overtime	364	750	1,047	750
9023 - PT Benefits Pd to Emps	155	143	143	168
9024 - PT Benefits Pd for Emps	27,578	29,715	28,587	26,171
Personnel Services Total	<u>\$ 764,268</u>	<u>\$ 826,826</u>	<u>\$ 826,162</u>	<u>\$ 819,862</u>
Contractual Services				
9110 - Operating Supplies	\$ 47,588	\$ 41,989	\$ 43,452	\$ 44,969
9130 - Tools/Equipment	1,682	14,493	9,002	24,648
9140 - Chemicals	34,976	33,700	33,299	34,100
9150 - Equipment Fuel	20,678	15,800	17,506	15,800
9160 - Uniforms	1,043	1,484	1,228	1,896
9170 - Resale Merchandise	40,271	43,230	45,328	45,240
9420 - Outside Services	47,419	94,672	93,033	81,036
9430 - Insurances	15,336	15,625	15,044	15,326
9440 - Utilities	91,257	97,381	79,552	103,695
9450 - Rents/Leases	1,137	2,272	2,040	1,504
9460 - Postage/Shipping	640	650	1,415	-
9510 - Memberships	863	863	216	710
9520 - Employee Development	726	1,200	1,186	763
Contractual Services Total	<u>\$ 303,616</u>	<u>\$ 363,359</u>	<u>\$ 342,301</u>	<u>\$ 369,687</u>
<b>116 Huron Meadows Total</b>	<u>\$ 1,067,884</u>	<u>\$ 1,190,184</u>	<u>\$ 1,168,463</u>	<u>\$ 1,189,549</u>
<b>Grand Total</b>	<u>\$ 32,843,622</u>	<u>\$ 35,749,355</u>	<u>\$ 34,654,805</u>	<u>\$ 35,714,850</u>



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# ADMINISTRATIVE EXPENDITURES

## HURON-CLINTON METROPARKS

2020 BUDGET

## ADMINISTRATIVE OFFICE

## SUMMARY BY COST CENTER

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
100 Director/Deputy Director	\$ 625,680	\$ 1,112,257	\$ 973,893	\$ 781,999
102 Diversity, Equity & Inclusion	-	-	-	258,301
110 Accounting	946,223	878,638	854,923	883,947
120 Human Resources	489,365	575,484	535,636	632,374
122 Safety Coordinator	152,913	-	-	-
130 Marketing/Communications	366,331	1,251,835	1,086,729	1,421,506
132 Media Relations*	137,813	-	-	-
134 Graphics*	385,328	-	-	-
138 Web Design*	96,226	-	-	-
140 Information Technology	960,698	1,485,996	1,305,653	1,498,229
150 Purchasing	159,184	189,048	169,605	195,237
160 Fund Development	237,153	192,405	185,322	-
162 Community Outreach*	121,623	-	-	-
180 Natural Resources	1,139,355	558,345	575,772	891,068
190 Planning	440,286	873,480	761,022	935,557
192 Engineering	1,498,430	1,709,675	1,553,693	1,530,529
650 Golf Course*	145,104	321	-	-
710 Administrative	749,240	715,238	1,000,432	725,955
730 Police	387,985	478,545	463,026	599,469
880 Interpretive	215,347	416,284	277,193	312,020
991 Intergovernmental	-	35,000	-	80,000
	<u>\$ 9,254,286</u>	<u>\$ 10,437,551</u>	<u>\$ 9,742,899</u>	<u>\$ 10,746,193</u>

\* During the 2019 fiscal year the following departments were absorbed by other departments: 132 Media Relations & 134 Graphics went to 130 Marketing/Communications, 138 Web Design went to 140 Information Technology, and 162 Community Outreach went to 190 Planning. The following departments were eliminated: 122 Safety, 650 Golf Course and 700 Special Events.

## HURON-CLINTON METROPARKS

2020 BUDGET

## ADMINISTRATIVE OFFICE

## SUMMARY BY BASE ACCOUNT

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
9010 - Full Time Wages	\$ 4,248,907	\$ 3,970,447	\$ 3,958,025	\$ 4,333,058
9011 - Full Time Overtime	2,507	4,746	2,639	10,000
9013 - FT Benefits Pd to Emps	250,008	179,469	176,668	296,083
9014 - FT Benefits Pd for Emps	2,310,388	2,137,388	2,095,367	2,200,458
9020 - Part Time Wages	364,355	418,808	308,880	506,313
9021 - Part Time Overtime	-	-	143	-
9024 - PT Benefits Pd for Emps	30,194	41,651	23,271	39,725
9110 - Operating Supplies *	213,779	408,444	207,008	366,940
9130 - Tools/Equipment	197,088	389,181	219,039	113,468
9140 - Chemicals	3,926	6,000	4,000	6,200
9150 - Equipment Fuel	21,811	47,498	29,096	49,400
9160 - Uniforms	2,729	5,650	3,964	6,350
9410 - Professional Services *	282,933	450,844	295,000	202,000
9420 - Outside Services *	906,663	1,982,138	1,653,523	2,160,899
9430 - Insurances	134,519	136,988	132,217	134,423
9440 - Utilities	140,265	134,352	138,431	158,329
9450 - Rents/Leases	30,898	3,930	1,820	10,627
9460 - Postage/Shipping	8,434	13,100	13,037	13,600
9499 - Miscellaneous	37,300	6,000	355,578	7,500
9510 - Memberships	14,173	18,236	17,084	18,430
9520 - Employee Development	53,049	117,681	108,109	112,390
9940 - Invnetory Variance	358	-	-	-
	<u>\$ 9,254,287</u>	<u>\$ 10,472,550</u>	<u>\$ 9,742,899</u>	<u>\$ 10,746,193</u>



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# MAJOR MAINTENANCE EXPENDITURES



## HURON-CLINTON METROPARKS

2020 BUDGET

MAJOR MAINTENANCE  
SUMMARY BY PARK

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
100 Administrative Office	\$ 2,532	\$ 156,641	\$ 44,644	\$ 140,642
102 Lake St. Clair	162,313	343,066	156,064	554,000
104 Kensington	1,087,154	629,026	328,130	643,000
106 Lower Huron/Will/Oakwoods	564,178	1,203,161	472,449	789,000
108 Hudson Mills/Dexter/Delhi	95,746	70,000	61,435	89,000
109 Stony Creek	121,281	83,854	127,851	217,000
112 Lake Erie	216,278	586,261	227,973	745,000
113 Wolcott Mill	40,839	186,675	148,620	350,000
115 Indian Springs	210,853	77,934	202,253	161,000
116 Huron Meadows	44,970	-	-	-
	<u>\$ 2,546,143</u>	<u>\$ 3,336,619</u>	<u>\$ 1,769,419</u>	<u>\$ 3,688,642</u>

	Project Cost
Administrative Office	
Engineering	\$140,642
<b>Administrative Office Total</b>	<b>\$140,642</b>
Lake St. Clair	
East Boardwalk Decking Replacement	\$150,000
Park Office Boiler Replacement	65,000
Beach Spoil Containment/Removal	40,000
Marina Dock Repairs	20,000
Adventure Golf Carpet Repair	15,000
Shelter Roof/Shingles Repairs-Parkwide	15,000
Adventure Golf Boardwalk Decking Replacement	12,000
Pool Slide and Sprayzone Pump Rebuilding	12,000
Activity Center Roof Painting and Repair	80,000
North and South Marina Electrical Work	75,000
Accessible Dock Renovation	70,000
<b>Lake St. Clair Total</b>	<b>\$554,000</b>
Kensington	
Flooring & Features Replacement at Splash & Blast	\$210,000
Boat Rental Removal of Boat House and Sink Hole Repairs	150,000
Hike-Bike Path Shoulder Stone Replenishment -Parkwide	30,000
Farm Center Historic 1856 Horse Barn Roof Replacement	15,000
Golf Course Cart Barn Roof Replacement	15,000
Dam Concrete Work	100,000
Maintenance Yard Wash Bay Lagoon	37,000
Farm Center Septic Tank	36,000
Buno Road Bridge Approach	50,000
<b>Kensington Total</b>	<b>\$643,000</b>
Lower Huron/Willow	
Lower Huron Fishing Piers, Erosion Reinforcement	\$100,000
Lower Huron Replace Variable Frequency Drive Control Panel at Turtle Cove Lazy River	40,000
Lower Huron Turtle Cove Marcite Repair (Completion of)	155,000
Lower Huron Turtle Cove Pavement Joint Sealing	30,000

<b>Lower Huron/Willow - Continued</b>	
Lower Huron Turtle Cove Lazy River Pump Repair	10,000
Lower Huron Turtle Cove Splashpad Resurface	32,000
Lower Huron Turtle Cove Water Slide Repair	30,000
Willow Pool Shelter Accessibility	37,000
Willow Replace Vinyl Siding at Comfort Stations	15,000
Willow Huron River Shoreline Erosion Control	340,000
<b>Lower Huron/Willow Total</b>	<b>\$789,000</b>
<b>Hudson Mills</b>	
Iron Belle Trail - Trail Connector	\$44,000
Golf Course Salt Shed and Starter Building Roof Replacement	45,000
<b>Hudson Mills Total</b>	<b>\$89,000</b>
<b>Stony Creek</b>	
Shelden Trails and Road Shoulders Gravel Replenishment	\$20,000
Maintenance Building Repair Door Jam Structural Issue	20,000
Golf Course Install Culverts for Water Drainage	20,000
Golf Course Renovate Tees	20,000
Administrative Office replace ADA ramp walkway, wall repair and broken concrete	20,000
Evaluation of Well/Pump/Line at Snell Rd Pumping Station	15,000
Eastwood Beach Entrance Road Spot Repairs	15,000
Replace Comfort Station Doors - Parkwide	12,000
General Sanitary Sewer Rehabilitation	25,000
Dam Concrete Work	50,000
<b>Stony Creek Total</b>	<b>\$217,000</b>
<b>Lake Erie</b>	
Wave Pool Deck Carpet Replacement	\$75,000
Wave Pool Plaza Concrete Work adjacent to Hike-Bike Trail	60,000
Cove Point Shoreline Restoration/Protection	25,000
Boat Launch Road Culvert Replacement Phase II	60,000
Wave Pool Coin Locker Replacement	30,000
Nature Center Boardwalk and Pavement Approach Repairs	40,000
Boat Launch Road Culvert Replacement Phase I	65,000
Marshlands Museum Roof Replacement	120,000

Lake Erie Continued		
Pool Mechanical, Bathhouse, Food Bar and Restroom Building Roof Replacement	220,000	
Marina Pump Out	50,000	
Lake Erie Total	\$745,000	
Wolcott Mill		
Mill Structural Repairs	\$250,000	
Goat Barn Upgrades	50,000	
Farm Pasture Fencing	50,000	
Wolcott Mill Total	\$350,000	
Indian Springs		
Environmental Discovery Center Pond Dome Carpet Replacement and Leak Repairs	\$85,000	
Meadowlark Shelter Accessibility	76,000	
Indian Springs Total	\$161,000	
GRAND TOTAL	\$3,688,642	





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# CAPITAL EXPENDITURES

## HURON-CLINTON METROPARKS

2020 BUDGET

CAPITAL EXPENDITURES  
SUMMARY BY PARK

	2018 Actual	2019 Amended Budget	2019 Projected Actual	2020 Proposed Budget
100 Administrative Office	\$ 9,577,793	\$ 4,637,863	\$ 4,582,948	\$ 512,758
102 Lake St. Clair	134,871	194,002	180,852	108,500
104 Kensington	290,650	259,570	237,614	187,000
106 Lower Huron/Will/Oakwoods	263,752	233,195	233,194	227,000
108 Hudson Mills/Dexter/Delhi	125,884	218,019	218,019	290,000
109 Stony Creek	340,088	434,197	434,197	528,900
112 Lake Erie	159,697	77,285	77,285	97,500
113 Wolcott	128,129	181,137	182,137	70,000
115 Indian Springs	39,689	321,027	301,431	75,000
116 Huron Meadows	153,494	93,026	93,026	470,500
	<u>\$ 11,214,048</u>	<u>\$ 6,649,321</u>	<u>\$ 6,540,703</u>	<u>\$ 2,567,158</u>

Administrative Office	
<b>Engineering Staff Support</b>	\$304,942
<b>Capital Equipment</b>	
Computer Equipment, SAN Storage	75,000
Computer Equipment, Firewalls	42,816
Staff Vehicle - Field Engineer	23,000
Water Tank for Prescribed Burns vehicle	15,000
Truck, Amphibious Vehicle for wetland areas	22,000
SUV - Police	30,000
<b>Administrative Office Total</b>	<b>\$512,758</b>
Lake St. Clair	
<b>Capital Equipment</b>	
Truck, Quarter Ton Crew Cab	35,000
Utility Cart	9,000
Utility Cart	9,000
Paint Striper	6,500
Buoy, Channel Marker	8,000
Utility Cart	9,000
SUV - Police	32,000
<b>Lake St. Clair Total</b>	<b>\$108,500</b>
Kensington	
<b>Capital Equipment</b>	
Utility Cart	9,000
Utility Vehicle, w/brush and plow	39,000
Truck Dump Box	10,000
Mower, golf greens mower	30,000
Mower, golf greens mower	30,000
SUV - Police	32,000
SUV - Police	32,000
Beach Equipment, accessible beach mat	5,000
<b>Kensington Total</b>	<b>\$187,000</b>

Lower Huron	
<b>Capital Equipment</b>	
Mower, 11-foot rotary	60,000
Utility Vehicle, 4x4	15,000
Tractor, Brush Hog	60,000
Sprayer, golf	60,000
SUV - Police	32,000
<b>Lower Huron Total</b>	<b>\$227,000</b>
Hudson Mills	
<b>Capital Equipment</b>	
Mower, Ditch Bank attachment	13,000
Mower, Zero Turn	13,000
Blower, golf turf blower	7,000
Utility Vehicle, with Plow	20,000
Truck, Half-Ton with Plow	38,000
SUV - Staff Vehicle	23,000
Mower, 16-foot rotary mower	95,000
Mower, 11-foot rotary mower	60,000
Utility Cart	12,000
Utility Cart	9,000
<b>Hudson Mills Total</b>	<b>\$290,000</b>
Stony Creek	
<b>Capital Equipment</b>	
Forklift	130,000
Mower, 16-foot Rotary Mower	85,000
Mower, Zero Turn Mower	12,500
Mower, Zero Turn Mower	12,500
Utility Vehicle, Cart	9,000
Utility Cart	11,000
SUV - Police	32,000
Inflatable Water Slide	231,900
Beach Equipment, accessible beach mat	5,000
<b>Stony Creek Total</b>	<b>\$528,900</b>



Lake Erie	
<b>Capital Equipment</b>	
Utility Cart, 4 Passenger Golf Cart with Trailer	12,000
Dump Box, 3 yard for Dump Truck	10,000
Mower, Golf Greens Mower	36,000
Trap Rake, Golf	22,000
Club Car Beverage Cart, Golf	10,000
Golf Cart, ADA Accessible	7,500
<b>Lake Erie Total</b>	<b>\$97,500</b>
Wolcott Mill	
<b>Capital Equipment</b>	
Forage Harvester	50,000
Forage Wagon	20,000
<b>Wolcott Mill Total</b>	<b>\$70,000</b>
Indian Springs	
<b>Capital Equipment</b>	
Computer Equipment, SAN Storage	75,000
<b>Indian Springs Total</b>	<b>\$75,000</b>
Huron Meadows	
<b>Capital Equipment</b>	
Golf Carts, Electric with lithium batteries	413,000
Mower, Golf Greens	30,000
Aerator, Golf	20,000
Golf Cart, ADA Accessible	7,500
<b>Huron Meadows Total</b>	<b>\$470,500</b>
<b>Capital Equipment Total</b>	<b>\$2,262,216</b>
<b>GRAND TOTAL</b>	
	<b>\$2,567,158</b>

	Project Cost	Grant Funding	Net Funding
<b>Lake St. Clair</b>			
Black Creek Marsh Wetland Filtration Enhancement	253,000	160,000	93,000
Accessible Kayak Launch & Power Installation	50,000		50,000
Backup Internet Fiber Installation	40,000		40,000
Electrical Grid Replacement - Design in 2020	1,000,000		1,000,000
<b>Lake St. Clair Total</b>	<b>\$1,343,000</b>	<b>\$160,000</b>	<b>\$1,183,000</b>
<b>Kensington</b>			
Maple Beach - Universal Accessible Playground	525,000		525,000
Hike-Bike Trail Reconstruction	400,000		400,000
West Boat Launch - Accessible Kayak Launch	308,000	154,000	154,000
<b>Kensington Total</b>	<b>\$1,233,000</b>	<b>\$154,000</b>	<b>\$1,079,000</b>
<b>Lower Huron/Willow /Oakwoods</b>			
Lower Huron North Fishing Site - Accessibility Improvements	288,800	144,400	144,400
Lower Huron Beemis Road Entrance Fiber Connectivity	52,000		52,000
Willow Main Park Road Culvert Replacements near Acorn Knoll	40,000		40,000
Willow Golf Course Culvert Replacement on Hole #1, #9 and #10	225,000		225,000
Willow New Administrative Office and Existing Maintenance Building - Gas Service Line	200,000		200,000
Lower Huron Backup Internet Fiber Installation	205,000		205,000
Oakwoods Backup Internet Fiber Installation	40,000		40,000
Lower Huron Hike-Bike Trail Reconstruction	300,000		300,000
Willow Backup Internet Fiber Installation	80,000		80,000
Oakwoods Accessible Nature Trail Development	248,000	124,000	124,000
<b>Lower Huron/Willow Total</b>	<b>\$1,678,800</b>	<b>\$268,400</b>	<b>\$1,410,400</b>
<b>Hudson Mills/Dexter-Huron/Delhi</b>			
Hudson Mills Hike-Bike Trail Reconstruction	300,000		300,000
Hudson Mills Backup Internet Fiber Installation	40,000		40,000
Hudson Mills Rapids View area Development	453,800	226,900	226,900
Delhi Relocating Border to Border Trail	100,000		100,000
Delhi Relocating Concessionaire Canoe Livery Building	75,000	5,000	70,000
Hudson Mills Toll Booth Removal and Replacement	80,000		80,000
<b>Hudson Mills Total</b>	<b>\$1,048,800</b>	<b>\$231,900</b>	<b>\$816,900</b>

Stony Creek			
Development of Off Leash Dog Area	138,500	50,000	88,500
Backup Internet Fiber Installation	80,000		80,000
Shore Fishing Replace Vault Latrine	60,000		60,000
Boat Launch Parking Lot	1,000,000		1,000,000
Boat Launch Building and Shade Structure	1,750,000		1,750,000
<b>Stony Creek Total</b>	<b>\$3,028,500</b>	<b>\$50,000</b>	<b>\$2,978,500</b>
Lake Erie			
Boat Launch Fish Cleaning Station	45,000		45,000
Accessible Kayak Launch with Area Development	245,000	122,500	122,500
<b>Lake Erie Total</b>	<b>\$290,000</b>	<b>\$122,500</b>	<b>\$167,500</b>
Wolcott Mill			
Phase Two - Animal Pen Fencing Replacement	30,000		30,000
Additional Funding for Generator Connection	20,000		20,000
Farm to Mill Trail Connector	1,000,000		1,000,000
<b>Wolcott Mill Total</b>	<b>\$1,050,000</b>	<b>\$0</b>	<b>\$1,050,000</b>
Indian Springs			
Backup Internet Fiber Installation	40,000		40,000
<b>Indian Springs</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$40,000</b>
Huron Meadows			
Backup Internet Fiber Installation	80,000		80,000
<b>Huron Meadows</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$80,000</b>
Funding from Completed or Cancelled Capital Project Fund Projects			
Funding from Completed or Cancelled Capital Project Fund Projects	0	4,300,000	-\$4,300,000
<b>Funding from Completed or Cancelled Capital Project Fund Projects</b>	<b>\$0</b>	<b>\$4,300,000</b>	<b>-\$4,300,000</b>
<b>NET TRANSFER FROM GENERAL FUND</b>	<b>\$9,792,100</b>	<b>\$5,286,800</b>	<b>\$4,505,300</b>



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## Full Time Equivalent Positions

### Full-Time Employees

Position	FTE	Position	FTE
Director	1	Natural Resources General Supervisor	1
Deputy Director	1	Building Maintenance Supervisor	4
Chief of Finance	1	Business Applications Specialist	1
Chief of Information Technology	1	District Community Outreach Interpreters	3
Chief of Marketing/Communication	1	Equipment Maintenance Supervisor	1
Chief of Diversity, Equity & Inclusion	1	Farm Interpreter/Animal Care	2
Chief of HR & Labor Relations	1	Golf Course Maintenance Supervisor	7
Chief of Engineering Services	1	Grant Writer/Recreation Programs Coordinator	1
Chief of Police	1	Grounds Maintenance Supervisor	4
Chief of Interpretive Services	1	Interpreter	8
Chief of Planning & Development	1	Inventory Coordinator/CS Supervisor	1
Chief of Natural Resources & Compliance	1	Multimedia Webmaster	1
District Park Superintendent	3	Natural Resources Coordinator	1
Supervisor of Accounting	1	Natural Resources Supervisor	1
Supervising Engineer	2	Park Maintenance Supervisor	4
IT Assistant Manager	1	Park Operations Supervisor	7
Infrastructure Administrator	1	Volunteer Services Supervisor	1
Park Operations Manager	6	Account Clerk Specialist	2
HR/Benefits Administrator	1	Administrative Support Specialist	2
District Maintenance Manager	3	Customer Service Receptionist	1
Accountant	1	Engineering Technician	1
Business Systems Analyst	1	Equipment Maintenance Specialist	10
Civil Engineer – Field	3	Farm Maintenance Specialist	2
Civil Engineer	3	Golf Course Maintenance Specialist	2
District Interpretive Services Supervisor	3	Graphic Designer/Special Events Assistant	1
Info Systems Specialist	1	Natural Resource Crew Specialist	4
Marketing/Media Relations Specialist	1	Park Maintenance Specialist	34
Planner	1	Park Support Specialist	8
System Planner	1	Police Support Specialist	1
Police Lieutenant	4	Police Sergeant	6
Senior Buyer	1	Police Officer	21
Supervising Interpreter - Farm	2		<hr/>
Survey Chief	1		197
HR Generalist	1		

## Full Time Equivalent Positions

### Part-Time Employees

Position	Hours	FTE	Position	Hours	FTE
40-80 Police Officer	21,800	10.48	Purchasing Assistant	3,000	1.44
Accountant	1,500	0.72	Receptionist	18,923	9.10
Administrative Assistant	6,250	3.00	Regulatory Compliance Coordinator	1,500	0.72
Communications Relations Assistant	1,500	0.72	Teamster	1,500	0.72
Digitize Documents	1,500	0.72	Toll Attendant	29,285	14.07
Farm Maintenance Worker	2,800	1.34	Volunteer Coordinator	1,500	0.72
Food Service Attendant	13,803	6.64	Warehouse Clerk	4,194	2.01
Golf Course Assistant Manager	10,623	5.10			
Golf Course Maintenance	39,849	19.16		418,468	201.10
GIS Technician	1,500	0.72			
Golf Course Worker	38,640	18.57			
Golf Course Manager	8,544	4.11			
Grant Writer	1,500	0.72			
Graphic Artist	1,500	0.72			
Human Resources Assistant	1,500	0.72			
Internship	4,000	1.92			
Interpreter	44,806	21.54			
Maintenance Specialist	8,862	4.26			
Marina Attendant	2,200	1.05			
Mechanic	7,086	3.41			
Natural Resources Technician	4,500	2.16			
Operations Clerk	17,174	8.26			
Park Maintenance Worker	91,230	43.86			
Park Recreation Assistant Manager	3,571	1.72			
Park Recreation Attendant	6,603	3.17			
Park Recreation Manager	6,375	3.06			
Planning Assistant	1,500	0.72			
Police Officer	4,380	2.10			
Public Safety Assistant Supervisor	450	0.21			
Public Service Attendant	3,000	1.44			

## Full Time Equivalent Positions

### Seasonal Employees

Position	Hours	FTE
Food Service Attendant	13,321	6.40
Lifeguard	31,650	15.22
Lifeguard Assistant Supervisor	4,940	2.37
Lifeguard Supervisor	2,190	1.05
Marina Attendant	2,068	0.99
Operations Clerk	5,741	2.76
Park Maintenance Worker	35,865	17.24
Park Recreation Assistant Manager	9,631	4.63
Park Recreation Attendant	46,377	22.30
Park Recreation Manger	2,925	1.41
Pilot - Island Queen	1,420	0.68
Public Safety Attendant	7,200	3.46
Receptionist	1,700	0.82
Shuttle Driver	1,200	0.57
Toll Attendant	24,564	11.81
	<u>190,792</u>	<u>91.71</u>
 <b>Grand Total</b>	 <u>609,260</u>	 <u>292.81</u>



**ADMINISTRATIVE OFFICE**

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