

2019 BUDGET



HURON-CLINTON
metroparks



—13—
metroparks
5 COUNTIES



**THE HURON-CLINTON
METROPOLITAN AUTHORITY
MISSION STATEMENT**

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of Southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

2019 BUDGET RESOLUTION

MOVED BY: Commissioner
 SUPPORTED BY: Commissioner
 DATE: December 13, 2018

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the By-Laws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and her staff, does hereby adopt the 2019 General Fund Budget.

BE IT RESOLVED: That the 2019 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$31,813,000
Park Operating Revenues	19,690,424
Interest Income	200,000
Sale of Capital Assets	250,000
Grants	54,000
Donation & Development Support	92,855
Miscellaneous	287,375
	<u>\$52,387,654</u>

AND BE IT RESOLVED: That the 2019 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

BE IT FURTHER RESOLVED: That all sections of the 2019 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES: Commissioners

NAYS:

ABSENT:

I, Amy McMillan, the duly appointed and qualified Director of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on December 13, 2018.

Amy McMillan/Director

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HURON-CLINTON
metroparks

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INTRODUCTION



HURON-CLINTON
metroparks

Introduction

The Metroparks System

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although limited group and rustic family camping is available.

Since inception, 13 Metroparks have been created, covering nearly 25,000 acres within the five-county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at over seven million visits for the system as a whole.

Mission Statement:

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

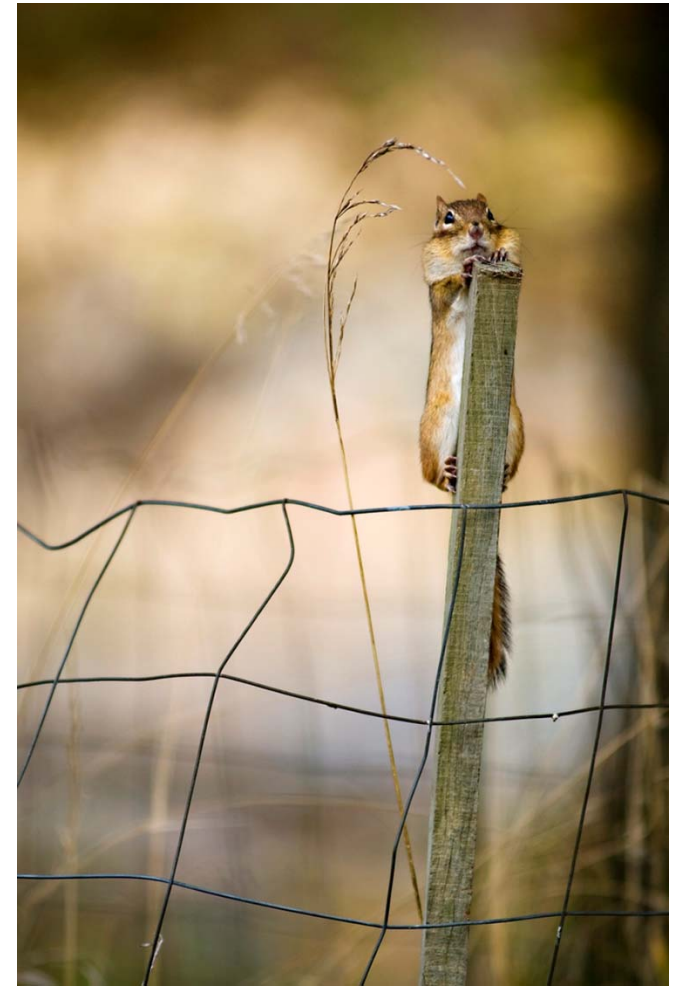
Vision:

The Metroparks offer 365-day access to open space, outdoor experiences, and abundant resources for the communities of Southeast Michigan now and into the future.



The Metroparks Include:

Metropark	Acreage	County	District	Amenities
Delhi	53	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Play Areas,
Dexter-Huron	122	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Trails
Hudson Mills	1,549	Washtenaw	Western	Disc Golf, Fishing, Picnic Shelters, Play Areas, Trails, X-Country Skiing
Huron Meadows	1,540	Livingston	Western	Boating, Fishing, Golf, Picnic Shelters, Play Areas, X-Country Skiing
Indian Springs	2,215	Oakland	Western	Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails
Kensington	4,481	Oakland & Livingston	Western	Boating, Equestrian Trails, Farm & Nature Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails, X-Country Skiing
Lake Erie	1,607	Wayne	Southern	Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, Sledding, Trails, Wave Pool, X-Country Skiing
Lake St. Clair	770	Macomb	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails
Lower Huron	1,258	Wayne	Southern	Fishing, Pool, Spray Park, Picnic Shelters, Trails
Oakwoods	1,756	Wayne	Southern	Interpretive, Trails
Stony Creek	4,461	Macomb & Oakland	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, X-Country Skiing, Sledding, Trails
Willow	1,531	Wayne	Southern	Boating, Fishing, Golf, Pool, Sledding, Trails
Wolcott Mill	2,625	Macomb	Eastern	Equestrian Trails, Farm & Historic Mill Interpretive, Trails



Organizational Structure

Board of Commissioners

The governing body of the Metroparks is a seven-member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.

Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at <http://www.metroparks.com> for a current schedule and up-to-date information throughout the year.



The Board of Commissioners elect a Chairman, a Vice-Chairman, a Secretary and a Treasurer at the annual meeting of the Board of Commissioners (June). The term of each office is for one (1) year, expiring at the time of the following annual meeting of the Board of Commissioners or until their successors are elected. Following, are explanations of the roles and responsibilities of each Commissioner, concluded by a present-day capture of those serving the authority as Commissioners.

Roles and Responsibilities:**Board of Commissioners – Chairman**

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the Director, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Vice-Chairman

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

Board of Commissioner – Secretary



The Secretary consults with the Director from time to time respecting the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

Board of Commissioners – Treasurer

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



Board of Commissioners:

	Timothy J. McCarthy <i>Chairman,</i> Governor Appointee	Retired from Soave Enterprises which operates Checker Cab, Co. in Detroit. Serves as Chairman of the Detroit Metro Convention and Visitors Bureau, Vice-Chairman of the Detroit Regional Chamber, Vice-Chairman of Council III of Blue Cross and Blue Shield of Michigan.
	Robert W. Marans <i>Vice Chairman,</i> Washtenaw County Representative	Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy.
	Jaye Quadrozzi <i>Treasurer</i> Oakland County Representative	Attorney with more than 15 years of experience as a commercial litigator. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark.
	Bernard Parker <i>Secretary</i> Wayne County Representative	Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50% reduction in youth incarceration. Parker has received numerous awards including the Spirit of Detroit Award in 2012 and an Honorary Doctorate of Humane Letters from Lewis College of Business.
	Steven E. Williams Livingston County Representative	A 12-year member of the Livingston County Board of Commissioners, he was elected Vice Chairman three times and chaired several committees. Delegate on the SEMCOG Executive Committee for 10 years as well as other SEMCOG committees. Retired communications officer and analyst in the United States Army as well as more than 20 years of manufacturing industry experience. Long-time community volunteer and lover of outdoor recreation.
	John Paul Rea Macomb County Representative	Director, Macomb County Department of Planning and Economic Development, he is highly involved with comprehensive community and economic development initiatives throughout the county. An integral part of the capital improvement projects targeting infrastructure, transportation networks, non-motorized trails, regional transit and also the economic development services by supporting business retention, expansion and attraction efforts.
	Kurt L. Heise Governor Appointee	Currently the Supervisor for the Charter Township of Plymouth. A lifetime Wayne County resident, he has more than 25 years' experience as a municipal, labor and environmental attorney in southeast Michigan. He served as State Representative for the 20 th District and played a key role in the development of the State Watershed Alliance Act was a member of the Blue-Ribbon Commission for Lake St. Clair and Groundwater Conservation Advisory Council.

Executive Management

Director – Amy McMillan

The Board of Commissioners appoint a chief executive officer of the Metroparks known as the Director. The Director shall hold the office at the will and pleasure of the Board. The Director supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities. Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position for which appointment is being considered. With the advice and consent of the Board of Commissioners the Director may delegate to subordinates any of the duties assigned to the Director. The Director approves purchases and make certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The Director shall arrange for the recording of minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the CFO, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The Director may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the Director. The Director shall take such other actions and assume such other responsibilities as may be provided by federal and state law.



Deputy Director – David Kirbach

In accordance with the Bylaws the Director shall appoint a chief operating officer of the Authority who shall be known as the Deputy Director. The Deputy Director shall hold office at the will and pleasure of the Director. The Deputy Director, under the immediate supervision of the Director, is responsible for such responsibilities as shall be directed from time to time by the Director. The Deputy Director may witness the signature of the Director on contracts, leases, obligations, and other instruments which the Director has been authorized to sign. In the event the office of Director shall become vacant by death, resignation or otherwise, or in the event of the absence of the Director or the Director's inability to discharge the duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the Deputy Director.

Chief of Finance – Rebecca Franchock

Per the Bylaws, the Director shall appoint a CFO, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the Director. The CFO shall perform the usual duties of such office and such other duties as the Director may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may co-sign on such bank accounts. (c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the law, and shall permit inspection of all financial records by any Commissioner at any reasonable time. (d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority's Purchasing Policy.



(e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority's investments from time to time but no less often than semi-annually.

Core Management Team:

The Metroparks core management team consists of functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the Director and/or Deputy Director for direction and guidance.

Current Department Head/District Park Superintendents:

Michael Lyons	Eastern District Superintendent
Jeff Brown	Western District Superintendent
Jerome Cyr	Southern District Superintendent
Randy Rossman	Chief of Human Resources and Labor Relations
Robert Rudolph	Chief of Information Technology Department
Julie Hein	Chief of Foundation Services
Ryan Colliton	Chief of Natural Resources and Regulatory Compliance
Nina Kelly	Chief of Planning and Development
Michael Henkel	Chief of Engineering Services
Michael Reese	Chief of Police
Jennifer Hollenbeck	Chief of Interpretive Services
Vacant	Chief of Diversity, Equity and Inclusion
Vacant	Chief of Marketing and Communications



** For a list of full time equivalents by park, please see Appendix A*

General Fund Development

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

The process begins early in the year in conjunction with the Engineering and Planning Departments. These departments utilize input from many sources to update a Strategic Development Plan. This plan is intended to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are also considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.

Using the September month-end numbers as a base, Department Heads and District Superintendents develop an estimate of the December 31 numbers as well as a budget request for the budget year. The estimated December 31 numbers as well as the transactions making up the budget request are entered into the budget system within the ERP. These un-reviewed numbers are compiled and reported to the Board of Commissioners in November.

Following the November Board meeting, the Director and staff meet individually with each Commissioner to review the proposed budget. Coinciding with these meetings, the Director and staff also review the budget requests with park/department staff. Input from these meetings are then used to revise the budget requests.

This proposed budget is then presented at a public budget hearing immediately preceding the December Board of Commission meeting. Following the budget hearing the budget is included on the agenda for the December Board of Commission meeting for approval.

GENERAL FUND SUMMARY



METROPARKS™



HURON-CLINTON
metroparks

2019 GENERAL FUND BUDGET SUMMARY

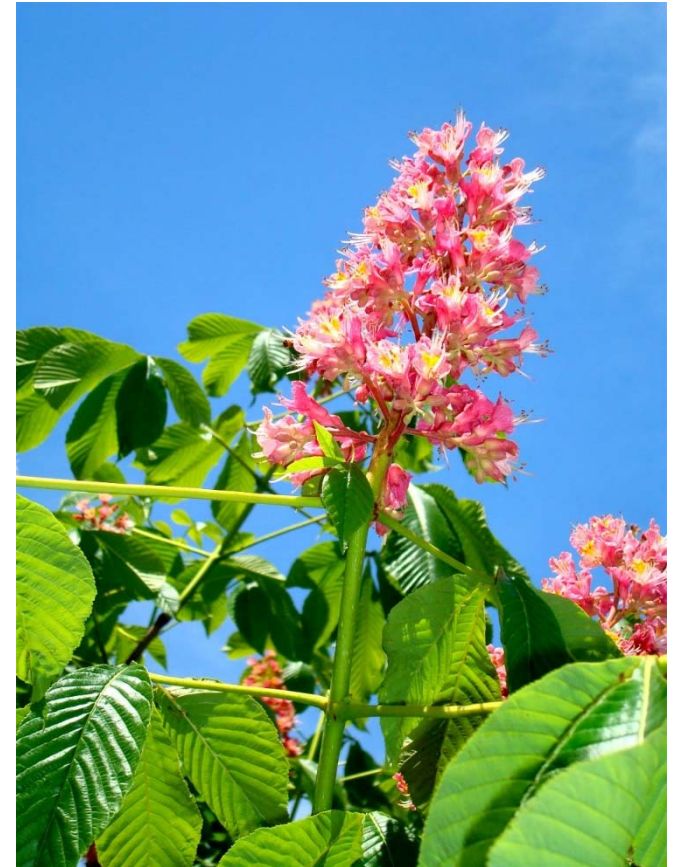
Development of the 2019 budget reflected an organization that was in a holding pattern. The 2019 Metroparks General Fund Annual Budget reflects the leadership of Director Amy McMillan. With the thoughtful reorganization approved by the Board of Commissioners in October as well as several important initiatives underway, the Metroparks are poised to begin to re-build attendance, improve inclusion and diversity and work towards a stronger financial position. This budget document contains summary information reflecting implementation of the broader initiatives and organizational goals that set the Metroparks apart as the premier regional park authority. It defines how the organization will function to meet the strategies established by the Director with support from staff and the Board of Commissioners. It is my hope that readers of this document will gain insight into how the Metroparks will work to accomplish our organizational priorities for the benefit of the citizens of Livingston, Macomb, Oakland, Washtenaw and Wayne counties.

2019 GENERAL FUND BUDGET GOALS

CAPITAL PROJECT FUND

One of the most significant changes reflected in the Metroparks 2019 General Fund Budget is the move of all capital improvement project budgets to the new Capital Project Fund (CPF). In October of the 2018 the Board of Commissioners approved the use of a capital project fund to track the budget, revenue and expenditures associated with capital improvement projects. These projects which develop tangible assets in excess of \$25,000 are now budgeted in the CPF for the life of the project. Funding for the projects is provided from the General Fund and that annual support is reflected in this document under Capital Project Fund – Improvement Projects. For 2019 \$4.4 million has been provided to the CPF to support development of 17 new projects. The transition to the CPF is anticipated to take place at year end 2018. At that time all existing capital improvement projects in the General Fund will be moved to the new CPF. 2018, as a transitional year, will reflect the full cost of projects that have been completed in 2018 as well as those that are in progress and in the approved 2018 budget but not yet begun.

Nearly \$400,000 of Engineering wages and benefits are included in the General Fund for support of capital projects. These wages represent both staff and field engineers. As it these are annual budget figures, as the wages are spent the costs will impact the Capital Project Fund directly and the budget amounts will need to be transferred to cover actual expenditures throughout the year. This process is consistent with our current methodology.



2019 General Fund Budget Priorities - continued**REORGANIZATION**

Also in October, the Board of Commissioners approved organizational changes that took place primarily within the Administrative Office. The positions that were changed outside the Administrative Office took place at Wolcott Mill Metropark. Wolcott as the “youngest” Metropark, having opened to the general public in 1989, has struggled to provide the strong programmatic experience that visitors to other parks can expect. To work to remedy this, at this location the Park Manager position has been replaced with a Farm Interpretive Services Supervisor and the Farm Interpreter position has been revamped to clarify the importance of the Animal Care aspect of the position. The Interpretive position at Wolcott Mill has been eliminated.



Within the Administrative Office two new “C” level positions have been created. The Chief of Marketing and Communications will work with the existing marketing staff as well as the graphic arts staff. Graphics had formerly been a separate department reporting to the Director. The other new position at this level is a Chief of Diversity, Equity and Inclusion. This position has no direct reports but is anticipated to interact with many other departments as well as with outside organizations. The position will help to ensure achievement of broader initiatives throughout the organization. We feel that our central mission of recreation, education and preservation are not truly possible without a strong commitment to diversity, equity and inclusion. This position at this level will bolster positive outcomes at many levels throughout the region.

In addition to the new Chiefs, a full-time position has been added to the Planning and Development department to support grant writing as well as recreational programming. This position will augment the work of the current part-time grant writer that will now also report to the Chief of Planning and Development. Rounding out changes within this department is the transition of the Volunteer Services Supervisor reporting into Planning and Development.

The Information Technology department has gained two positions in the new plan. The Webmaster position and the Business Systems Analyst position now both report to the Chief of Information Technology. The Webmaster had formerly been in a separate department and was felt to be underutilized. The Business Systems Analyst worked in the Finance Department supporting users in ERP and other software as well as working with the in-house payroll system.

2019 General Fund Budget Priorities - continued

The Finance department has added full-time accountant position. The position is anticipated to combine many of the duties that had been lost through attrition over the past decade. Payroll and internal auditing will be supported by this new position.

Compensation reviews have resulted in increases to the Chief of Human Resources and Labor Relations pay rate as well as the pay rate for several IT staff.

In addition to the elimination of the positions at Wolcott Mill Metroparks, staff reductions impacting several positions have also been approved. The positions eliminated are the Safety and Risk Management Coordinator, Community Outreach/Marketing Coordinator, Golf Services Superintendent, Supervisor of Budget and Payroll and a Graphic Designer. The cost of severance and benefit payments related to these employees was not finalized at the time of document development. It is anticipated that it will increase the 2018 estimates by approximately \$180,000. No part-time positions were impacted.

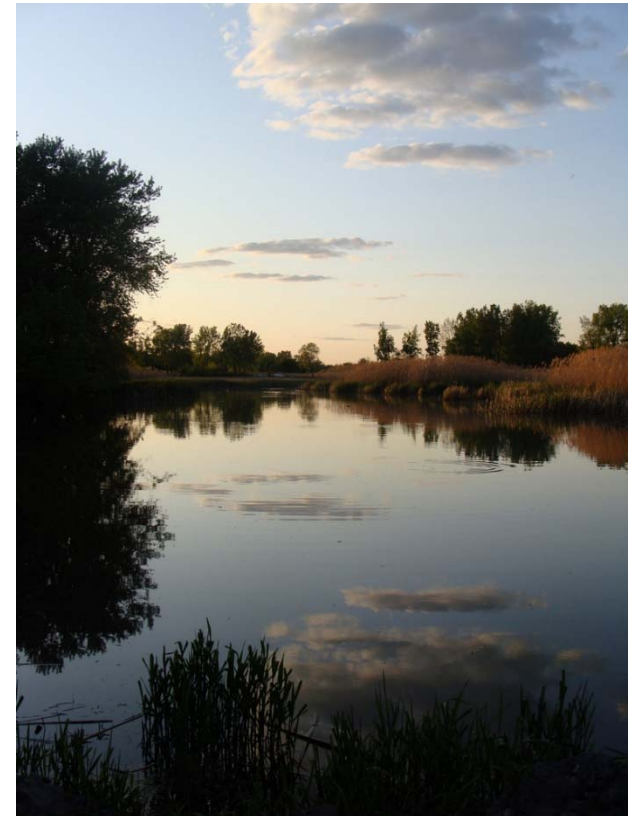
Although there is no budgetary impact from this change, reporting lines have been revised for the District Community Outreach Interpreters. They will now report to the District Interpretive Services Supervisor. They had formerly reported directly to the Chief of Interpretive Services. It is felt that the new reporting lines will improve the support for our mission within each region.

COST ALLOCATION CHANGE

For the 2019 fiscal year, the work performed by the Natural Resources and Regulatory Compliance teams will return to the former process of charging where they work. For the past two years all costs associated with both the Natural Resources Crew and the Natural Areas Crew have been charged to the Administrative Office. For 2019 we will return to our former practice so that we may better tell the story of all the work we are doing with regard to fighting invasive species and protecting the important ecosystems within our boundaries. This change resulted in over \$1.0 million of operating expenditures shifting from the Administrative Office to Park Operations.

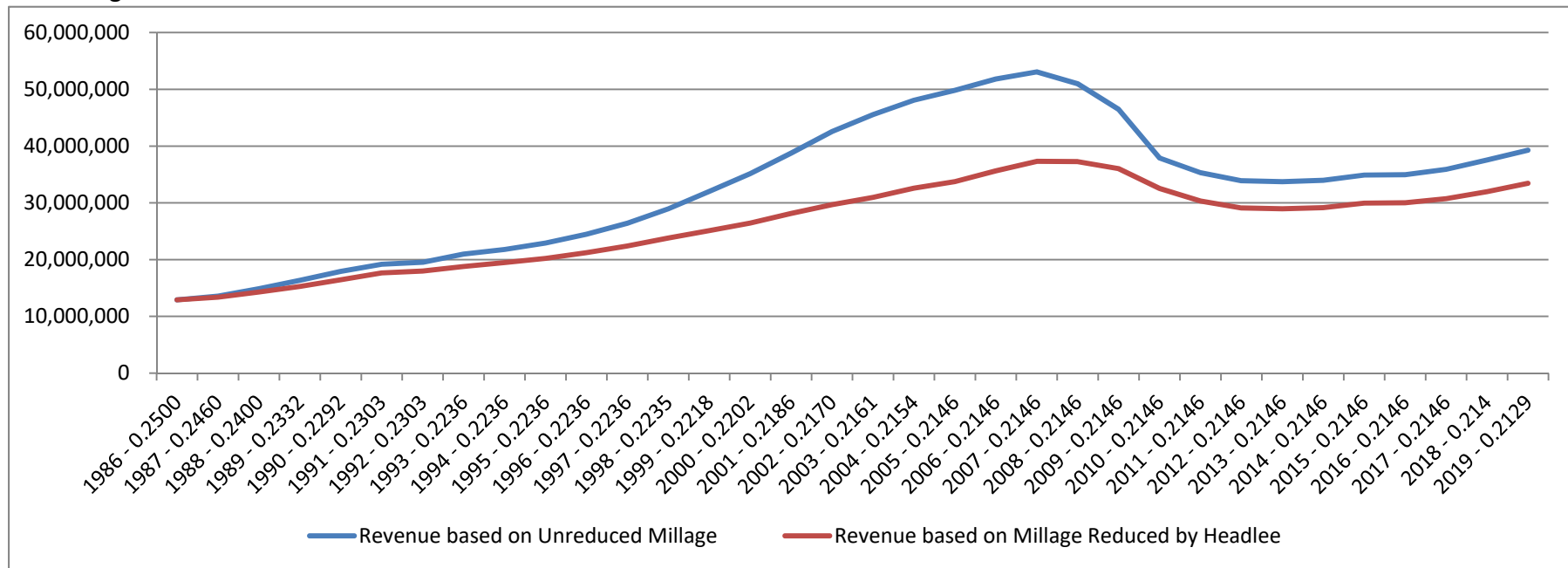
CHALLENGES

Tax revenue remains the largest single source of support for the Metroparks. Our enabling act provides the stability of a perpetual levy. From 1947 to 1987 this Metroparks levied the full quarter mill (.0002500) on the taxable value of the five counties. Beginning in 1988 the impact of Proposal A and the Headlee amendment began eroding the levy rate used to determine Metroparks tax revenue. As seen in the chart below, the impact is



2019 General Fund Budget Priorities - continued

significant. In fact, over the thirty years this legislation has been in play the Metroparks have had \$218 million less funding to accomplish the much-needed work of the Metroparks. Hard decisions have had to be made. During the recent Great Recession, the Metroparks worked diligently to reduce costs in response to falling revenue. We are now seeing growth in taxable value, but that growth is being eroded by further reductions of our millage rate.



In 2019 taxable value for the five counties regained lost ground by 4.6%. For this same time frame our revenue grew by 4.0%, a 15% smaller increase. This is the direct impact of our millage rate being rolled back from .2140 to .2129. This roll back reduced our 2019 revenue by over a quarter of a million dollars. At this time the reduction from the original millage rate of .2500 to .2129 results in an annual reduction of \$5.6 million.

To offset the impact of reduced millage rates, the Metroparks continue to work to augment other revenue sources. Nearly 40% of all Metroparks revenue is provided by non-tax funding. This is an increase from the historical level of closer to one-third.

Further impact on tax revenue may be the recent Personal Property Tax reform in the future. 2019 includes State of Michigan funding to reimburse the Metroparks for the estimated \$591,000 in losses from PPT reform. This reimbursement is subject to the State of Michigan having sufficient funding.

2019 General Fund Budget Priorities - continued

Park operating revenues are budgeted for just under a 2% increase (\$369,000). The system failed to hit the original budgeted park operating revenue for 2017 and is projecting to fall short again in 2018. Development of revenue budgets for 2019 were very conservative in hopes of reversing this trend. Increases are anticipated in Aquatic, Boat Rental, Disc Golf, Marina and Tolling revenue as a result of rate increases previously approved by the Board of Commissioners.

General Fund Grant and Interest revenue are both planned at lower levels than 2018 due to the move to the Capital Project Fund. Grants associated with capital projects will be recorded in the new Fund as will interest earned on funds budgeted for capital projects. Funding from Foundation Support is reflected partially in operations and partially in administrative office. In an effort to be conservative, only known funding has been included in the budget. It is anticipated that additional funds will be provided to support broader initiatives throughout 2019.



Park operating expenditures as discussed earlier are approximately \$1 million higher in 2019 due to shifting the cost of the Natural Resources work performed in the parks back to the parks. These costs had been included in the Administrative Office costs for 2017 and 2018. The remaining increases are primarily related to a contractual 2% across the board wage increase for full time employees in all five employee bargaining units. Offsetting these costs somewhat is a reduction in the fringe benefit rate that includes group insurances. This rate was developed prior to final renewal and included estimated cost reductions. Materials and services for most cost centers are relatively flat, again with the exclusion of the services associated with Natural Resources.

2019 General Fund Budget Priorities - continued

Administrative offices expenditures reflect the reorganization outlined earlier which result in some shifts between cost centers with an overall decrease in total of just under \$200,000. As noted earlier, nearly \$1 million in Natural Resources costs that were formerly in the administrative office are now budgeted within park operations. There are a number of initiatives that almost significantly offset that reduction.

- In the Executive cost center, the addition of a lobbyist/consultant for \$78,000 is planned. Funds are also included to attain NRPA accreditation for the first time.
- Human Resources cost center includes funding for a new Learning Management system to improve safety knowledge and awareness throughout the system.
- Marketing planned expenditures include \$120,000 for the new branding initiative.
- The Planning and Development department has included an initiative to purchase mobile trail and vehicle counters to assist with understanding use patterns at a cost of \$15,000. The new Grant Writer/Recreation Program Coordinator position also includes \$100,000 for program development.
- Engineering has included \$100,000 for software to provide asset management and ESRI management capabilities as well as a number of related equipment items totaling \$99,000. There is grant funding to support these acquisitions.
- Interpretive department expenditures reflect an increase of over \$140,000. This is primarily a result of increased funding for the Get Out and Play and Summer Fun initiatives. These two programs total over \$260,000.
- Natural Resources department includes funding for a partnership with City of Detroit to improve recreational access via existing local parks.
- The Police department will be deploying a K-9 officer in 2019. Start-up costs for this initiative total \$43,800 in operations and \$30,000 in capital expenditures.
- Employee development for the administrative office as a whole is scheduled to increase by \$42,000 (63.9%).



2019 General Fund Budget Priorities - continued

In 2019 total park operations are expected to grow by 5.2% up \$1.8 million from the 2018 projected total of \$33.9 million. This growth is primarily the result of the return to charging natural resource costs where worked. Total personnel costs are expected to grow from \$24.9 million in 2018 to \$26.3 million in 2019. Full-Time and Part-Time wages are causing the majority of the increase. Full-Time wages are up by \$614,000 (6.5%) and Part-Time wages are planned to grow by \$640,000 (8.9%). This is reflective of a 2% across the board negotiated wage increase as well as step increases and full staffing in Full-Time wages. Part-Time wages have increased across the board as well as strategic increases in lifeguards and some professional provisional positions. Fringe benefits partially offset these increases. Rate development based on initial renewal information decreased by nearly 20%.

For 2019 budget development, staff were tasked with keeping Materials and Services at the 2017 expenditures level (excluding Insurance, Fuel, Utilities and golf cart acquisition).

Looking at park operations by activity, clearly the biggest change is in the Natural Resources area. As noted prior, for the past two year the entire cost of Natural Resources work has been reflected in the Administrative Office. For 2019 we are returning to reflecting this effort where it takes place. This activity center is showing an increase of over \$1 million of the \$1.8 million in total park operations growth. Other cost centers showing growth are Aquatic facilities (up \$142,000), Joint Governmental Maintenance (up \$52,000) and General (up \$66,000). Offsetting these increases are decreases in Administrative (down \$46,000), and Disc/Adventure Golf (down \$17,000).

Park Operating Expenditures				
	2017 Actual	2018 Projected	2019 Budget	
Personnel Services				
FT Wages	\$ 9,341,365	\$ 9,475,850	\$ 10,090,252	
FT Fringes	7,637,297	7,488,202	7,575,468	
PT Wages	6,819,761	7,189,162	7,829,660	
PT Fringes	686,043	748,000	780,951	
Total Personnel Services	\$ 24,484,466	\$ 24,901,214	\$ 26,276,331	
Materials and Services				
Fuel	417,512	517,957	546,559	
Insurance	593,454	566,113	575,479	
Minor Equipment	1,060,151	904,782	891,233	
Utilities	1,649,923	1,803,053	1,883,463	
Outside Services	2,324,755	2,192,277	2,570,842	
Other	2,769,506	2,980,462	2,872,581	
Total Materials and Services	\$ 8,815,301	\$ 8,964,644	\$ 9,340,157	
Total Park Operating Expenditures	\$ 33,299,767	\$ 33,865,858	\$ 35,616,488	

2019 General Fund Budget Priorities - continued

Major Maintenance costs are planned to increase by just under \$400,000 (15.7%) for a total of \$2.9 million. Work here includes projects that exceed \$10,000 in cost. The average project is over \$60,000. Much of the work falls into the following categories:

- Accessibility Improvements \$230,000
- Concrete Dam Repairs 150,000
- Aquatic Facility Repairs 639,000
- Roofing Projects 456,000

Capital Expenditures includes approximately \$400,000 of staff and benefits that is expected to be used to support design and construction of capital projects. As discussed earlier, work will be charged as worked and budget will be adjusted as needed related to these wage/benefit costs. Capital Equipment is made up of all moveable equipment that exceeds \$5,000 on a per unit basis. The 2019 General Fund budget includes just over \$2 million to fund acquisition of needed capital equipment throughout the Metroparks system. This is essentially the same amount as is projected to be spent in 2018. Some of the more significant items to be purchased are:

- 4 ADA Accessible Golf Carts \$29,800
- 4 Blowers 28,700
- 1 Boat 30,000
- 23 Mowers 845,700
- 4 Tractors 186,000
- 15 Trucks 645,000
- 2 Staff Vehicles 46,600



2019 General Fund Budget Priorities - continued

Funding is planned to support the new Capital Project fund in the amount of \$4.4 million. Significant projects included are:

- Willow – Construction of Park Office \$2,000 000
- Lake Erie – Coastal Marsh Habitat & Trail Development 1,600,000
 - Anticipated Grant Reimbursement (1,500,000)
- Stony Creek – Sanitary Sewer Rehabilitation 600,000
- Oakwoods – Additional Funding for Exhibits 560,000
- Kensington – Maple Beach Comfort Station 300,000
- Stony Creek – Baypoint Beach Comfort Station 300,000

In total, the 2019 Metroparks General Fund Budget as presented for approval is a thorough, well thought out plan designed to support important initiatives benefitting the residents of Southeast Michigan. The reorganization, when fully staffed, is anticipated to leverage existing resources to help drive attendance, improve connectivity within the region and back mission based projects.

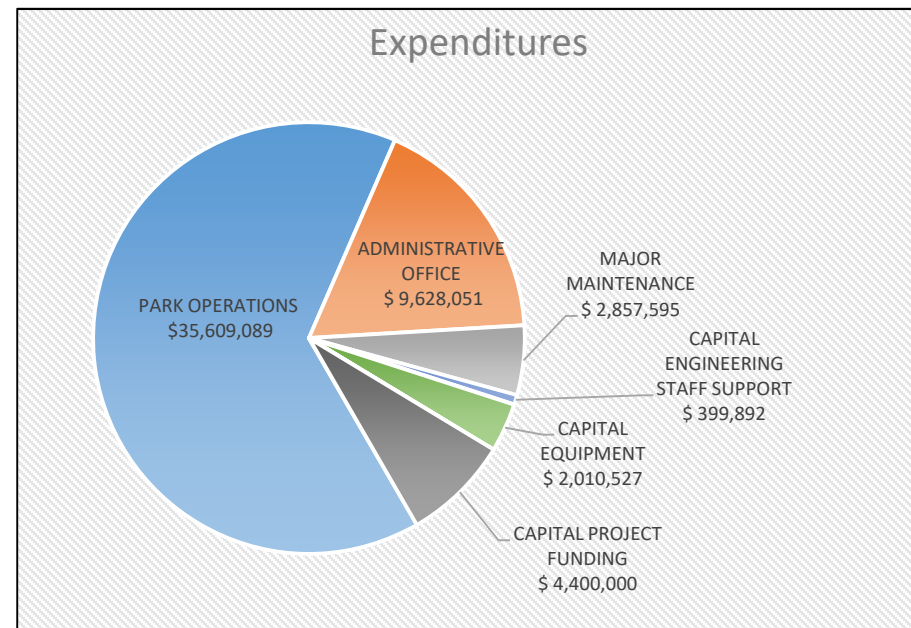
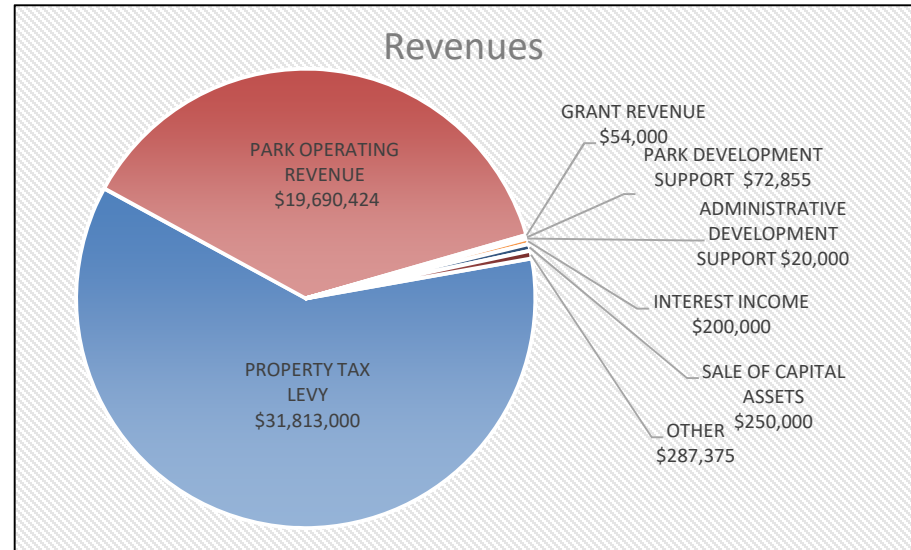


BUDGETED REVENUES

PROPERTY TAX LEVY	\$31,813,000
PARK OPERATING REVENUE	19,690,424
GRANT REVENUE	54,000
PARK DEVELOPMENT SUPPORT	72,855
ADMINISTRATIVE DEVELOPMENT SUPPORT	20,000
INTEREST INCOME	200,000
SALE OF CAPITAL ASSETS	250,000
OTHER	287,375
TOTAL BUDGETED REVENUES - 2019	\$52,387,654

BUDGETED EXPENDITURES

PARK OPERATIONS	\$35,609,089
ADMINISTRATIVE OFFICE	9,628,051
MAJOR MAINTENANCE	2,857,595
CAPITAL	
ENGINEERING STAFF SUPPORT	399,892
EQUIPMENT	2,010,527
LAND ACQUISITION	-
CAPITAL PROJECT FUND	
IMPROVEMENT PROJECTS	4,400,000
TOTAL BUDGETED EXPENDITURES - 2019	\$ 54,905,154
USE OF FUND BALANCE	\$ (2,517,500)



<u>BUDGETED REVENUES</u>	<u>2017 Actual</u>	<u>2018 Amended Budget</u>	<u>2018 Projected Actual</u>	<u>2019 Proposed Budget</u>
ADMINISTRATIVE				
PROPERTY TAX LEVY	\$ 30,658,374	\$ 31,785,703	\$ 31,708,353	\$ 31,813,000
GRANT REVENUE	284,871	2,051,724	1,039,177	54,000
DEVELOPMENT SUPPORT	112,490	148,396	25,913	20,000
INTEREST INCOME	449,196	250,000	346,784	200,000
SALE OF CAPITAL ASSETS	643,421	473,700	473,725	250,000
OTHER	351,495	67,375	678,485	287,375
PARK OPERATIONS				
OPERATING REVENUE	19,340,845	19,866,872	19,286,911	19,690,424
PARK DEVELOPMENT SUPPORT	133,199	99,892	107,587	72,855
TOTAL BUDGETED REVENUES - 2019	<u>\$ 51,973,891</u>	<u>\$ 54,743,662</u>	<u>\$ 53,666,935</u>	<u>\$ 52,387,654</u>
<u>BUDGETED EXPENDITURES</u>				
PARK OPERATIONS	\$ 33,299,766	\$ 34,767,018	\$ 33,865,858	\$ 35,609,089
ADMINISTRATIVE OFFICE	8,949,676	10,447,638	9,803,162	9,628,051
MAJOR MAINTENANCE	2,270,025	4,490,806	2,470,807	2,857,595
CAPITAL				
ENGINEERING, PLANNING & NATURAL RESOURCES	\$376,602	\$399,030	\$0	\$399,892
IMPROVEMENT PROJECTS	7,146,757	10,722,991	-	-
EQUIPMENT	2,801,065	2,175,818	2,012,096	2,010,527
LAND ACQUISITION	10,900	-	-	-
CAPITAL PROJECT FUND				
IMPROVEMENT PROJECT FUNDING	-	-	9,557,666	4,400,000
TOTAL BUDGETED EXPENDITURES - 2019	<u>\$ 54,854,791</u>	<u>\$ 63,003,301</u>	<u>\$ 57,709,589</u>	<u>\$ 54,905,154</u>
NET INCREASE (USE) OF FUND BALANCE	<u>\$ (2,880,900)</u>	<u>\$ (8,259,639)</u>	<u>\$ (4,042,654)</u>	<u>\$ (2,517,500)</u>

REVENUE



HURON-CLINTON
metroparks

REVENUE SOURCES

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2019 is \$52,387,654.

❖ **Property Taxes**

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2018 tax rate of .2129 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This is the second year the rate has decreased since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2018 taxable values was 1.021%. This tax will be levied in December, 2018 and will provide funding for the 2019 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of “captured” tax revenues that results from the large number of tax abatement programs throughout the counties, and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2018 of \$31,222,434 represents a 4.087% increase from the 2017 net tax levy of \$29,946,230.

COUNTY	TOTAL 2018 TAXABLE VALUE	HCMA 1/4 MILL LEVY (0.00025)	HCMA REDUCED TAXABLE VALUE (0.0002129)	EST. WRITE OFF DUE TO TAX ABATEMENT PROGRAMS	HCMA EST. LEVY TO BE COLLECTED
LIVINGSTON	8,878,138,371	2,219,535	1,890,156	30,000	1,860,156
MACOMB	27,080,581,081	6,770,145	5,765,456	20,000	5,745,456
OAKLAND	57,238,914,511	14,309,729	12,186,165	285,000	11,901,165
WASHTENAW	16,611,308,523	4,152,827	3,536,548	70,000	3,466,548
WAYNE	40,390,370,914	10,097,593	8,599,110	350,000	8,249,110
FIVE COUNTY TOTAL	\$ 150,199,313,400	\$ 37,549,828	\$ 31,977,434	\$ 755,000	\$ 31,222,434

❖ **Park Operating Revenue**

Fees and charges implemented by the parks throughout the Authority total a proposed \$19,690,424 for the 2019 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is a \$403,513 increase from the 2018 projected park operation revenue. Most park fees and rates for activities, rental spaces, tolling, etc remain consistent at the 2018 approved rates, with a few changes in Senior permit fees and increased entry fees at Turtle Cove.

❖ **Grant Revenue**

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the parks. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. For 2019 one grant has been approved by the Metroparks to assist in completing projects for a total proposed revenue of \$54,000. The grant funding source is the Stormwater, Asset Management, and Wastewater (SAW) grant. This grant is funded by the State of Michigan and provides support for acquisition software for asset management systems (software and hardware) as well as engineering design for projects related to stormwater and wastewater management.

Park	Grant Project	Amount
Administrative Office	SAW Grant – State of Michigan	\$54,000

❖ **Donations & Development Support**

In 2014, the Huron Clinton Metroparks hired a Director of Development to help the Authority increase financial support from outside sources, through membership and donation support of the Huron-Clinton Metropolitan Foundation. Major Gifts include large amounts of money presented to the Foundation for a restricted use within the Metroparks.

❖ **Interest Revenue**

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$200,000 in 2019. Return on investments have slowly been increasing resulting in more revenue for the Authority based on the amount we have invested.

❖ **Sale of Capital Assets**

Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. The golf carts along with other equipment being sold is projecting to earn \$250,000.

❖ **Other**

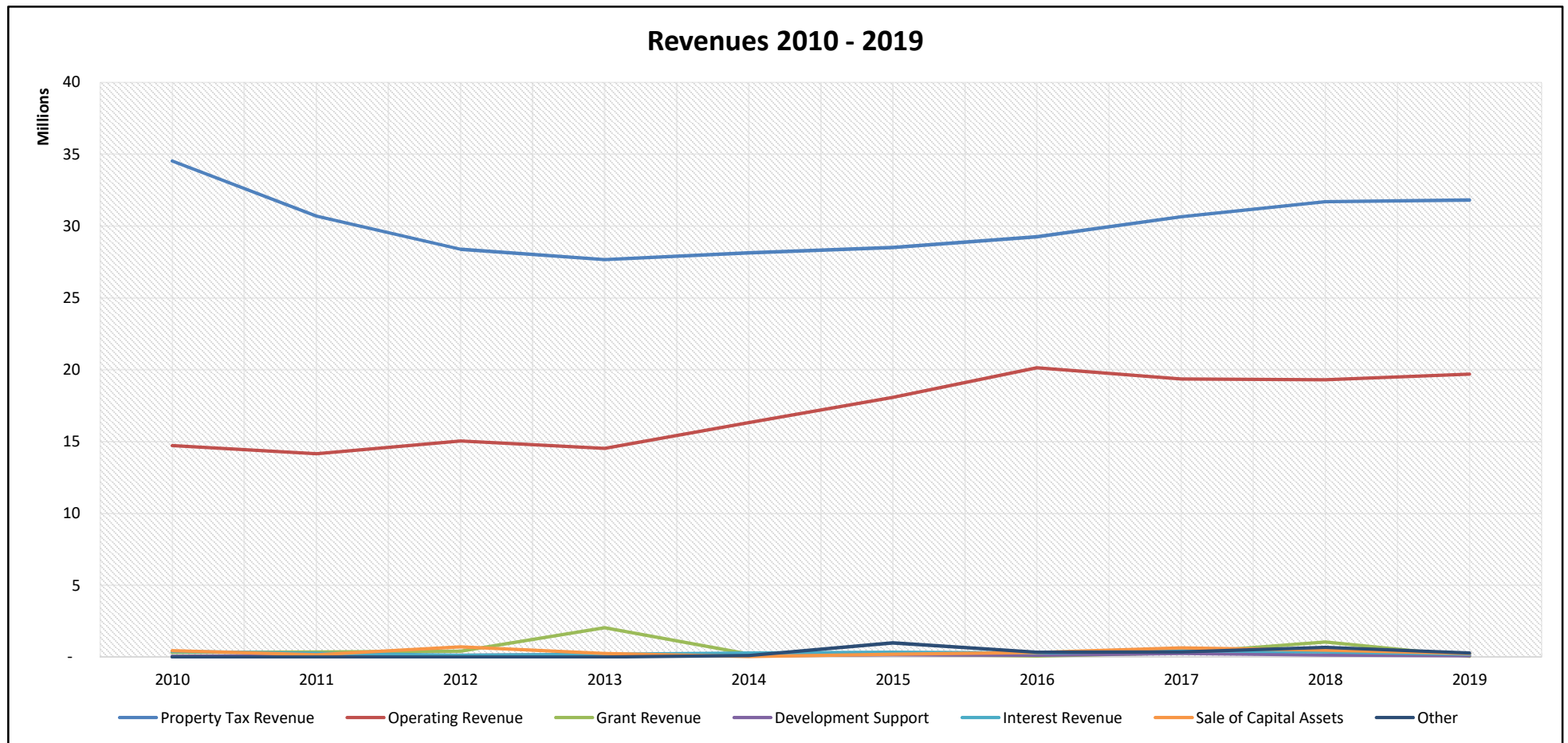
This revenue source represents one-time or unusual payments. Past examples include insurance settlements, rate stabilization payments and other minor items. There is \$287,375 proposed for 2019.

HURON-CLINTON METROPARKS

2019 BUDGET

TEN YEAR HISTORY

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Property Tax Revenue	34,528,432	30,691,073	28,384,628	27,662,759	28,125,677	28,503,130	29,246,499	30,658,374	31,708,353	31,813,000
Operating Revenue	14,715,827	14,151,725	15,027,243	14,519,872	16,316,176	18,071,961	20,130,849	19,340,845	19,286,911	19,690,424
Grant Revenue	317,491	351,412	409,538	2,050,630	215,614	217,896	76,182	284,871	1,039,177	54,000
Development Support	57,065	110,423	127,231	167,123	87,407	158,946	130,674	245,689	133,500	92,855
Interest Revenue	384,922	266,837	133,184	198,255	277,461	344,745	287,928	449,196	346,784	200,000
Sale of Capital Assets	436,087	155,340	717,377	250,636	43,551	192,480	319,165	643,421	473,725	250,000
Other	-	-	-	-	97,013	987,949	339,905	351,495	678,485	287,375
Grand Total	50,439,824	45,726,810	44,799,201	44,849,275	45,162,899	48,477,107	50,531,202	51,973,891	53,666,935	52,387,654



HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING REVENUE
SUMMARY BY PARK

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
100 Administrative Office	\$ 336,416	\$ 330,713	\$ 331,577	\$ 312,689
102 Lake St. Clair	2,317,615	2,428,606	2,449,549	2,484,012
104 Kensington	4,772,565	4,721,910	4,563,612	4,634,211
106 Lower Huron/Willow/Oakwoods	2,772,610	2,933,440	2,851,195	2,920,960
108 Hudson Mills/Dexter/Delhi	1,122,545	1,143,176	1,111,834	1,117,342
109 Stony Creek	4,134,250	4,274,878	3,966,572	4,212,664
112 Lake Erie	1,678,911	1,735,800	1,751,334	1,731,775
113 Wolcott Mill	318,231	270,122	264,972	256,661
115 Indian Springs	1,115,309	1,223,434	1,202,308	1,186,425
116 Huron Meadows	905,593	904,684	901,545	906,540
	<u>\$ 19,474,045</u>	<u>\$ 19,966,763</u>	<u>\$ 19,394,498</u>	<u>\$ 19,763,279</u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING REVENUE

SUMMARY BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
380 Outside Lease/Rent	\$ 136,301	\$ 136,451	\$ 140,590	\$ 140,771
531 Pool	531,012	594,370	594,173	594,100
532 Waterpark	816,755	912,000	951,500	1,028,000
535 Sprayzone	226,562	243,870	263,568	258,000
537 Riplide	138,258	166,000	133,308	140,000
538 Beach	51,215	63,421	78,276	94,700
540 Dockage/Boat Storage	372,635	391,860	337,320	385,950
550 Boat Rental	436,903	470,604	414,270	455,636
560 Excursion Boat	55,502	54,000	49,000	51,948
565 Plaza Concession	7,845	9,000	9,300	9,500
580 Cross Country Skiing	38,311	48,260	65,101	52,465
590 Tolling	9,452,371	9,471,505	9,033,121	9,220,679
610 Family Camping	52,849	51,675	53,803	58,220
615 Group Camping	28,059	27,798	19,399	19,780
630 Activity Center Rental	114,003	232,000	191,442	194,750
635 Mobile Stage	20,175	16,800	24,625	14,400
640 Shelter Reservations	313,010	364,900	365,857	368,375
650 Golf Course	4,982,933	5,161,494	5,204,082	5,230,294
655 Par 3/Foot Golf	50,341	54,650	46,204	58,612
660 Disc/Adventure Golf	205,616	228,695	175,980	196,908
665 Adventure Course	-	27,000	27,000	27,000
670 Trackless Train	6,258	8,000	7,683	8,000
700 Special Events	143,000	31,550	33,740	103,050
880 Interpretive Center/Mill	235,206	214,088	208,940	211,168
881 Farm Learning Center	392,902	356,545	341,202	397,871
882 Mobile Learning Center	45,224	49,685	65,585	33,400
883 Environmental Discovery Center	105,987	109,174	108,632	103,154
990 General	313,865	270,673	248,179	105,853
991 Joint Government Maintenance	200,946	200,695	202,618	200,695
	<u>\$ 19,474,044</u>	<u>\$ 19,966,763</u>	<u>\$ 19,394,498</u>	<u>\$ 19,763,279</u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 136,301	\$ 136,451	\$ 140,590	\$ 140,771
590 Tolling	196,803	193,790	188,620	169,975
990 General	3,311	472	2,367	1,943
100 Administrative Office Total	\$ 336,415	\$ 330,713	\$ 331,577	\$ 312,689
102 Lake St. Clair				
531 Pool	\$ 208,465	\$ 236,470	\$ 237,688	\$ 241,600
540 Dockage/Boat Storage	121,543	128,160	111,240	115,050
565 Plaza Concession	7,845	9,000	9,300	9,500
590 Tolling	1,494,068	1,541,760	1,590,089	1,608,615
630 Activity Center Rental	38,352	50,000	57,515	52,000
640 Shelter Reservations	54,460	65,000	66,224	66,000
655 Par 3/Foot Golf	50,341	54,650	46,204	58,612
660 Disc/Adventure Golf	34,315	35,300	30,722	32,300
670 Trackless Train	6,258	8,000	7,683	8,000
700 Special Events	2,165	2,000	2,056	69,700
880 Interpretive Center/Mill	30,267	32,478	24,288	25,500
990 General	90,401	86,653	86,982	18,000
991 Joint Government Maint	179,135	179,135	179,558	179,135
102 Lake St. Clair Total	\$ 2,317,615	\$ 2,428,606	\$ 2,449,549	\$ 2,484,012
104 Kensington				
535 Sprayzone	\$ 226,562	\$ 243,870	\$ 263,568	\$ 258,000
538 Beach	5,290	6,165	5,689	5,500
540 Dockage/Boat Storage	67,878	66,000	29,822	65,000
550 Boat Rental	230,522	249,299	210,797	216,886
560 Excursion Boat	55,502	54,000	49,000	51,948
580 Cross Country Skiing	8,775	16,500	14,430	10,465
590 Tolling	2,691,880	2,569,195	2,495,000	2,515,530

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
104 Kensington-continued				
615 Group Camping	8,811	9,500	7,750	7,600
635 Mobile Stage	9,775	7,200	12,625	10,200
640 Shelter Reservations	82,925	96,750	95,813	95,625
650 Golf Course	892,517	961,400	992,000	961,003
660 Disc/Adventure Golf	73,754	89,195	70,250	85,208
700 Special Events	36,776	4,700	4,893	10,600
880 Interpretive Center/Mill	40,622	43,528	36,323	35,575
881 Farm Learning Center	233,962	225,700	209,180	269,871
882 Mobile Learning Center	21,705	19,000	23,400	17,900
990 General	81,759	56,608	38,272	14,000
991 Joint Government Maint	3,551	3,300	4,800	3,300
104 Kensington Total	\$ 4,772,566	\$ 4,721,910	\$ 4,563,612	\$ 4,634,211
106 Lower Huron/Will/Oakwoods				
531 Pool	\$ 92,622	\$ 101,300	\$ 90,910	\$ 93,700
532 Waterpark	816,755	912,000	951,500	1,028,000
550 Boat Rental	10,068	10,305	9,800	12,600
590 Tolling	1,063,991	1,095,000	1,020,000	1,010,310
610 Family Camping	20,234	19,850	24,150	27,250
615 Group Camping	3,097	3,000	2,800	2,800
640 Shelter Reservations	53,525	65,000	70,500	70,000
650 Golf Course	625,771	640,300	596,700	635,300
655 Par 3/Foot Golf	6,848	7,500	5,400	5,500
700 Special Events	19,003	12,000	11,000	4,800
880 Interpretive Center/Mill	22,320	24,700	26,650	22,700
882 Mobile Learning Center	17,064	23,185	27,185	5,000
990 General	21,312	19,300	14,600	3,000
106 Lower Huron/Will/Oakwoods Total	\$ 2,772,610	\$ 2,933,440	\$ 2,851,195	\$ 2,920,960

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
550 Boat Rental	32,746	33,000	32,200	34,200
580 Cross Country Skiing	3,635	5,000	7,000	4,400
590 Tolling	564,785	580,600	504,000	518,090
615 Group Camping	3,292	3,298	3,284	2,580
640 Shelter Reservations	21,600	22,000	21,225	21,600
650 Golf Course	402,558	402,175	461,470	461,460
660 Disc/Adventure Golf	37,269	37,355	27,100	27,370
700 Special Events	13,476	3,100	2,568	4,750
880 Interpretive Center/Mill	14,715	16,600	14,137	19,542
990 General	28,469	40,048	38,850	23,350
108 Hudson Mills/Dexter/Delhi Total	\$ 1,122,545	\$ 1,143,176	\$ 1,111,834	\$ 1,117,342
109 Stony Creek				
537 Ripslide	\$ 138,258	\$ 166,000	\$ 133,308	\$ 140,000
538 Beach	45,925	57,256	72,587	89,200
540 Dockage/Boat Storage	22,825	30,100	27,150	37,000
550 Boat Rental	163,567	178,000	161,473	191,950
580 Cross Country Skiing	6,034	5,000	12,626	6,500
590 Tolling	2,426,317	2,450,255	2,253,563	2,386,420
610 Family Camping	32,615	31,825	29,653	30,970
630 Activity Center Rental	41,546	66,000	39,788	50,800
635 Mobile Stage	10,400	9,600	12,000	4,200
640 Shelter Reservations	73,500	83,250	80,350	82,500
650 Golf Course	944,887	990,000	950,612	1,002,884
660 Disc/Adventure Golf	53,431	59,345	42,508	46,530
665 Adventure Course	-	27,000	27,000	27,000
700 Special Events	35,809	3,250	5,029	10,000

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
109 Stony Creek-continued				
880 Interpretive Center/Mill	45,330	38,380	36,016	44,950
882 Mobile Learning Center	6,455	7,500	15,000	10,500
990 General	69,091	53,857	49,649	33,000
991 Joint Government Maint	18,260	18,260	18,260	18,260
109 Stony Creek Total	\$ 4,134,250	\$ 4,274,878	\$ 3,966,572	\$ 4,212,664
112 Lake Erie				
531 Pool	\$ 229,924	\$ 256,600	\$ 265,575	\$ 258,800
540 Dockage/Boat Storage	160,389	167,600	169,108	168,900
590 Tolling	583,043	615,000	585,000	603,675
640 Shelter Reservations	14,000	16,000	14,025	14,000
650 Golf Course	636,586	653,000	684,300	658,500
700 Special Events	24,643	6,500	8,194	3,200
880 Interpretive Center/Mill	24,791	18,200	17,550	21,800
990 General	5,535	2,900	7,582	2,900
112 Lake Erie Total	\$ 1,678,911	\$ 1,735,800	\$ 1,751,334	\$ 1,731,775
113 Wolcott Mill				
590 Tolling	\$ 55,659	\$ 54,900	\$ 47,338	\$ 53,760
615 Group Camping	12,860	12,000	5,565	6,800
630 Activity Center Rental	17,806	16,000	12,139	12,000
640 Shelter Reservations	5,200	5,500	4,770	5,500
880 Interpretive Center/Mill	57,162	40,202	53,976	41,101
881 Farm Learning Center	158,940	130,845	132,022	128,000
990 General	10,604	10,675	9,162	9,500
113 Wolcott Total Mill	\$ 318,231	\$ 270,122	\$ 264,972	\$ 256,661

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
115 Indian Springs				
590 Tolling	\$ 284,437	\$ 285,000	\$ 262,711	\$ 264,664
630 Activity Center Rental	16,300	100,000	82,000	79,950
640 Shelter Reservations	3,600	6,600	7,750	8,350
650 Golf Course	691,493	722,500	740,500	730,147
700 Special Events	11,126	-	-	-
883 Environmental Disc Ctr	105,987	109,174	108,632	103,154
990 General	2,366	160	715	160
115 Indian Springs Total	<u>\$ 1,115,309</u>	<u>\$ 1,223,434</u>	<u>\$ 1,202,308</u>	<u>\$ 1,186,425</u>
116 Huron Meadows				
580 Cross Country Skiing	\$ 19,867	\$ 21,760	\$ 31,045	\$ 31,100
590 Tolling	91,388	86,005	86,800	89,640
640 Shelter Reservations	4,200	4,800	5,200	4,800
650 Golf Course	789,121	792,119	778,500	781,000
990 General	1,017	-	-	-
116 Huron Meadows Total	<u>\$ 905,593</u>	<u>\$ 904,684</u>	<u>\$ 901,545</u>	<u>\$ 906,540</u>
Grand Total	<u><u>\$ 19,474,045</u></u>	<u><u>\$ 19,966,763</u></u>	<u><u>\$ 19,394,498</u></u>	<u><u>\$ 19,763,279</u></u>

EXPENDITURES



HURON-CLINTON
metroparks

EXPENDITURES

The Huron Clinton Metroparks expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Engineering & Planning 2. Equipment purchases 3. Land acquisition and 4. Capital Project Funding. Total budgeted expenditures for 2019 are \$54,905,154.

❖ Park Operating

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2019 expenditure budget for park operations is \$35,609,089. This represents an increase of 5.0% over the 2018 projected expenditures.

Some key factors affecting this budgeted increase include the following:

- Returning the expenditures associated with park natural resources efforts to park operations (in Administrative Office past two years)
- Increase of part time wage scale throughout the Metroparks including additional increases for some key positions
- Increase of full time wage scale at the contractual rate of 2%

❖ Administrative Office

General administration expenses reflect the cost of running the Authority's centralized Administrative Office (AO), which covers full & part time employees, retirement group benefit participants, materials, supplies and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2019 expenditure budget of \$9,628,051. This is a decrease of 1.8% under the 2018 projected expenditures.

❖ Major Maintenance

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2019, Metropark facilities to be renovated, are projected to cost \$2,857,595.

❖ Capital

1. Engineering Staff Support – These wages and associated fringe benefit charges are planned to be used in the design and construction of capital improvement projects during 2019. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. New for 2019, these projects are now budgeted and tracked in the Capital Project Fund. As time is spent on various capital projects in 2019 funding will be transferred as needed to the Capital Project Fund.

EXPENDITURES-continued

2. Equipment – Any equipment having an individual value in excess of \$5,000 is capitalized. 2019 budgeted capital equipment purchases total \$2,010,527 – which is a \$1,569 decrease from the 2018 projected amount. One of the priorities of the Metroparks for 2019 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2019 include:

Park	Equipment Description	Amount
Willow	Truck with Roll Back Wrecker	\$120,000
Stony Creek	Pickup Truck with Plow & Dump Box	\$104,000
Wolcott Mill	Farm Tractors	\$100,000
Indian Springs	Mower	\$79,690

3. Land Acquisition – This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2019 fiscal year.
4. Capital Project Funding – The transfer will cover the projects in the Capital Project Fund that exceed the Authority's \$10,000 capitalization limit. Throughout 2019, the Authority is proposing to spend \$4,400,000 on capital improvement projects. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant projects for 2019 are:

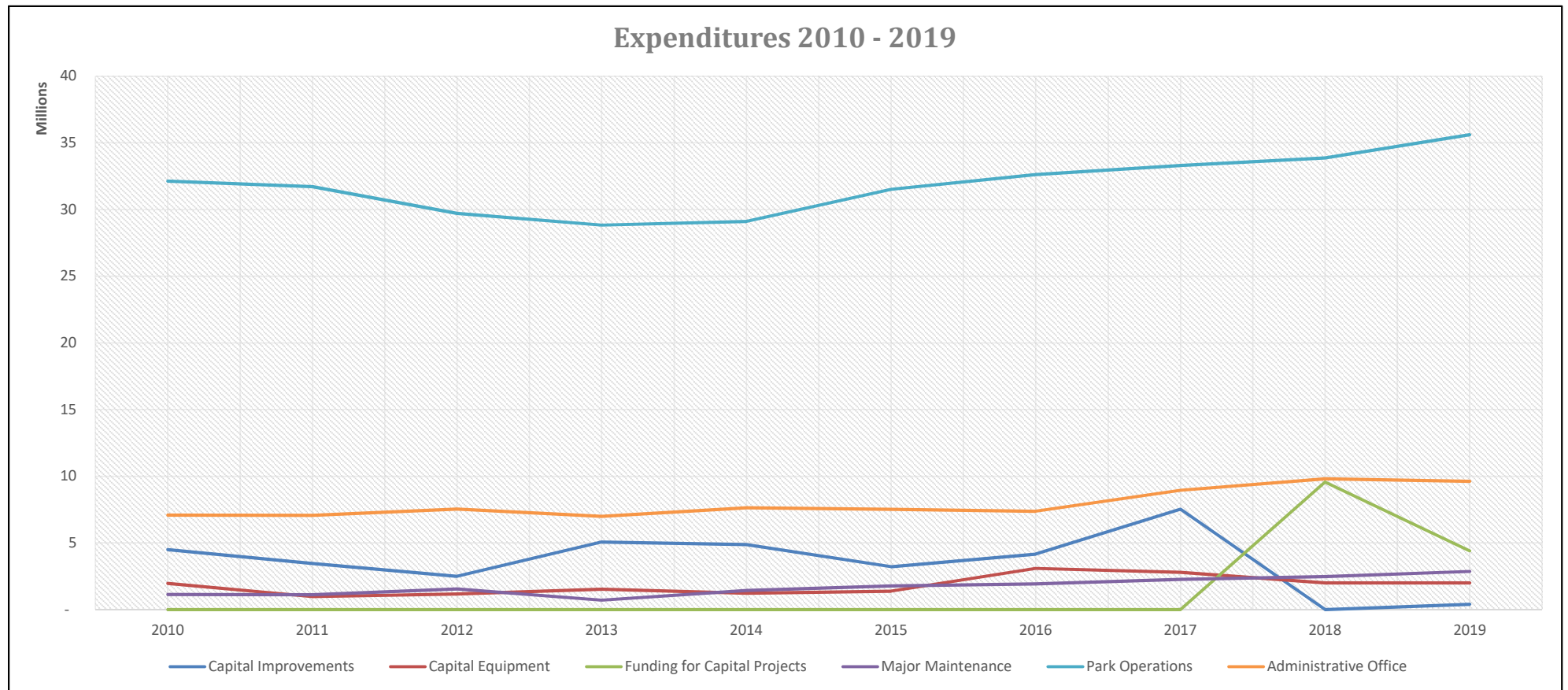
Park	Equipment Description	Amount
Willow	Construction of New Park Office	\$2,000,000
Lake Erie	Coastal Marsh Habitat & Trail Development	\$1,600,000
Stony Creek	Sanitary Sewer Rehabilitation	\$600,000
Stony Creek	Baypoint Beach Comfort Station	\$300,000
Kensington	Maple Beach Comfort Station	\$300,000

HURON-CLINTON METROPARKS

2019 BUDGET

TEN YEAR HISTORY

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Park Operations	32,131,822	31,717,979	29,706,692	28,829,491	29,119,023	31,518,622	32,622,291	33,299,766	33,865,858	35,609,089
Administrative Office	7,088,861	7,075,619	7,538,185	6,990,592	7,640,052	7,516,735	7,371,708	8,949,676	9,803,162	9,628,051
Major Maintenance	1,131,938	1,106,658	1,553,104	704,328	1,435,517	1,786,273	1,926,211	2,270,025	2,470,807	2,857,595
Capital Improvements	4,494,392	3,456,892	2,491,443	5,068,491	4,879,504	3,208,519	4,159,886	7,523,358	-	399,892
Capital Equipment	1,972,142	965,066	1,170,104	1,531,932	1,225,463	1,374,715	3,089,427	2,801,065	2,012,096	2,010,527
Land Acquisition	10,423	565,997	2,350	28,820	269,846	177,591	5,056	10,900	-	-
Funding for Capital Projects	-	-	-	-	-	-	-	-	9,557,666	4,400,000
	46,829,578	44,888,211	42,461,878	43,153,654	44,569,405	45,582,455	49,174,579	54,854,790	57,709,589	54,905,154



OPERATING EXPENDITURES



HURON-CLINTON
metroparks

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES
SUMMARY BY PARK

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
100 Administrative Office	\$ 22,736	\$ 25,500	\$ 24,194	\$ 25,000
102 Lake St. Clair	4,192,776	4,547,099	4,406,258	4,551,547
104 Kensington	6,937,699	7,209,763	7,089,973	7,418,986
106 Lower Huron/Willow/Oakwoods	6,388,637	6,327,099	6,125,234	6,518,919
108 Hudson Mills/Dexter/Delhi	2,493,051	2,851,648	2,815,110	2,674,323
109 Stony Creek	4,907,551	5,009,629	4,810,388	5,212,704
112 Lake Erie	3,696,981	4,003,861	3,851,784	4,022,344
113 Wolcott Mill	1,537,100	1,573,460	1,545,272	1,487,667
115 Indian Springs	2,048,347	2,122,463	2,097,683	2,513,923
116 Huron Meadows	1,074,889	1,096,496	1,099,962	1,183,676
	<u>\$ 33,299,766</u>	<u>\$ 34,767,018</u>	<u>\$ 33,865,858</u>	<u>\$ 35,609,088</u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
180 Natural Resources	\$ -	\$ 47,878	\$ 27,775	\$ 1,073,344
380 Outside Lease/Rent	22,155	24,000	21,847	22,500
531 Pool	983,946	1,043,828	979,003	1,046,848
532 Waterpark	762,661	848,950	857,709	907,754
535 Sprayzone	226,853	185,776	182,861	209,754
537 Ripslide	64,234	60,279	57,431	54,826
538 Beach	251,330	306,864	319,074	312,532
540 Dockage/Boat Storage	163,367	254,639	225,113	242,160
550 Boat Rental	224,055	251,653	251,831	288,728
560 Excursion Boat	33,317	42,018	42,015	52,010
565 Plaza Concession	1,405	2,505	2,181	1,300
580 Cross Country Skiing	87,348	133,692	125,190	137,399
590 Tolling	857,992	918,658	853,449	903,249
610 Family Camping	10,159	17,263	12,649	16,033
615 Group Camping	6,405	5,090	5,264	11,404
630 Activity Center Rental	186,199	164,691	137,626	152,805
635 Mobile Stage	10,554	13,766	12,088	8,923
640 Shelter Reservations	4,742	10,900	10,323	1,500
650 Golf Course	4,666,969	4,676,390	4,622,057	4,800,974
655 Par 3/Foot Golf	96,340	118,885	107,626	94,928
660 Disc/Adventure Golf	90,324	133,029	150,964	134,076
670 Trackless Train	22,562	23,865	21,202	20,382
700 Special Events	243,523	218,878	183,192	191,283
710 Administrative	4,567,377	4,698,123	4,578,322	4,532,550
730 Police	4,850,034	5,097,112	5,099,027	5,121,425
870 Wildlife Management	47,845	80,118	77,205	93,886
880 Interpretive Center/Mill	2,125,912	2,251,298	2,105,551	2,125,680

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
881 Farm Learning Center	1,451,486	1,562,325	1,531,424	1,687,635
882 Mobile Learning Center	440,829	458,324	431,847	454,547
883 Environmental Discovery Center	418,653	452,527	458,073	429,919
940 HEART Lab	89	-	16	-
990 General	10,304,231	10,562,184	10,309,691	10,360,273
991 Joint Government Maintenance	76,871	101,510	66,232	118,463
	<u>\$ 33,299,766</u>	<u>\$ 34,767,018</u>	<u>\$ 33,865,858</u>	<u>\$ 35,609,088</u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
100 Administrative Office				
380 Outside Lease/Rent	\$ 22,155	\$ 24,000	\$ 21,847	\$ 22,500
590 Tolling	-	1,500	2,347	2,500
990 General	581	-	-	-
100 Administrative Office Total	\$ 22,736	\$ 25,500	\$ 24,194	\$ 25,000
102 Lake St. Clair				
180 Natural Resources	\$ -	\$ 15,678	\$ 12,194	\$ 103,387
531 Pool	245,218	259,007	242,607	280,743
535 Sprayzone	21,837	16,537	12,614	25,704
538 Beach	24,408	27,522	29,336	27,359
540 Dockage/Boat Storage	78,551	94,827	89,708	91,869
565 Plaza Concession	1,478	2,505	2,181	1,300
590 Tolling	68,138	78,425	75,196	78,520
630 Activity Center Rental	83,405	66,866	53,380	45,921
640 Shelter Reservations	4,742	10,600	10,323	1,200
655 Par 3/Foot Golf	96,340	118,885	107,626	94,928
660 Disc/Adventure Golf	15,666	23,778	21,363	26,854
670 Trackless Train	22,562	23,865	21,202	20,382
700 Special Events	38,943	60,790	54,865	59,706
710 Administrative	667,193	695,045	685,423	684,513
730 Police	719,727	769,952	797,252	787,317
870 Wildlife Management	-	700	700	20,900
880 Interpretive Center/Mill	348,668	385,463	357,121	352,598
940 HEART Lab	89	-	16	-
990 General	1,688,266	1,815,729	1,782,466	1,754,195
991 Joint Government Maint	67,544	80,925	50,685	94,151
102 Lake St. Clair Total	\$ 4,192,775	\$ 4,547,099	\$ 4,406,258	\$ 4,551,547

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
104 Kensington				
180 Natural Resources	\$ -	\$ 5,000	\$ 2,524	\$ 168,833
535 Sprayzone	176,348	145,964	147,122	157,445
538 Beach	84,279	114,679	128,829	129,075
540 Dockage/Boat Storage	3,081	7,388	5,267	3,489
550 Boat Rental	128,649	155,966	158,882	183,426
560 Excursion Boat	33,317	42,018	42,015	52,010
580 Cross Country Skiing	20,976	28,710	32,052	36,774
590 Tolling	282,547	288,477	274,007	285,426
615 Group Camping	733	-	750	1,600
635 Mobile Stage	2,798	9,054	8,665	7,665
650 Golf Course	671,646	712,575	722,450	729,406
660 Disc/Adventure Golf	30,964	51,220	76,098	54,726
700 Special Events	52,959	67,008	44,113	46,666
710 Administrative	821,847	861,929	842,889	858,120
730 Police	1,004,789	1,094,216	1,086,564	1,088,962
870 Wildlife Management	8,773	11,902	11,161	16,380
880 Interpretive Center/Mill	519,387	510,460	425,676	499,969
881 Farm Learning Center	801,425	880,721	858,325	898,584
882 Mobile Learning Center	155,990	160,085	148,000	171,473
990 General	2,134,411	2,059,253	2,071,097	2,025,381
991 Joint Government Maint	2,779	3,137	3,487	3,577
104 Kensington Total	\$ 6,937,699	\$ 7,209,763	\$ 7,089,973	\$ 7,418,986
106 Lower Huron/Willow/Oakwoods				
180 Natural Resources	\$ -	\$ 14,000	\$ -	\$ 241,941
531 Pool	235,501	236,762	201,989	234,019
532 Waterpark	762,524	848,950	857,709	907,754
550 Boat Rental	18,408	17,327	13,404	14,103
590 Tolling	242,010	256,471	235,559	243,624

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
106 Lower Huron/Willow/Oakwoods-continued				
610 Family Camping	2,517	4,543	4,312	2,668
615 Group Camping	298	300	298	300
650 Golf Course	771,540	609,019	531,718	601,435
660 Disc/Adventure Golf	638	1,600	1,886	1,400
700 Special Events	18,830	19,810	18,656	19,439
710 Administrative	711,150	751,550	726,493	731,691
730 Police	808,491	841,526	862,368	855,629
870 Wildlife Management	12,362	21,992	16,252	3,035
880 Interpretive Center/Mill	490,166	365,014	371,248	328,710
882 Mobile Learning Center	141,626	152,362	141,527	140,568
990 General	2,172,576	2,185,873	2,141,815	2,192,603
106 Lower Huron/Willow/Oakwoods Total	\$ 6,388,637	\$ 6,327,100	\$ 6,125,234	\$ 6,518,919
108 Hudson Mills/Dexter/Delhi				
180 Natural Resources	\$ -	\$ 8,100	\$ 6,164	\$ 128,726
550 Boat Rental	2,399	5,271	5,271	3,380
580 Cross Country Skiing	1,527	10,390	10,315	10,112
590 Tolling	74,109	72,155	71,215	76,655
615 Group Camping	585	385	295	5,385
650 Golf Course	400,011	676,994	688,140	468,408
660 Disc/Adventure Golf	17,413	29,761	29,652	25,255
700 Special Events	22,361	26,639	24,898	24,296
710 Administrative	563,793	538,364	515,448	539,959
730 Police	442,654	515,596	512,845	507,867
870 Wildlife Management	750	19,118	19,710	301
880 Interpretive Center/Mill	136,257	137,730	137,197	136,642
990 General	831,192	807,749	793,960	739,536
991 Joint Government Maint	-	3,395	-	7,801
108 Hudson Mills/Dexter/Delhi Total	\$ 2,493,051	\$ 2,851,648	\$ 2,815,110	\$ 2,674,323

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
109 Stony Creek				
180 Natural Resources	\$ -	\$ 500	\$ 500	\$ 166,833
537 Ripslide	64,234	60,279	57,431	54,826
538 Beach	142,644	164,663	160,909	156,098
540 Dockage/Boat Storage	16,960	30,137	22,388	27,083
550 Boat Rental	74,526	73,089	74,274	87,819
580 Cross Country Skiing	3,220	12,250	8,712	10,057
590 Tolling	86,212	91,545	91,123	86,674
610 Family Camping	7,643	12,720	8,337	13,365
630 Activity Center Rental	10,767	19,083	13,794	15,027
635 Mobile Stage	7,756	4,712	3,423	1,258
650 Golf Course	746,271	755,246	729,704	753,505
660 Disc/Adventure Golf	25,643	26,670	21,965	25,841
700 Special Events	59,429	31,931	28,099	27,526
710 Administrative	710,002	722,398	710,191	723,938
730 Police	822,788	771,882	743,380	793,458
870 Wildlife Management	18,929	17,769	18,245	39,239
880 Interpretive Center/Mill	285,488	325,158	315,042	339,578
882 Mobile Learning Center	143,213	145,876	142,320	142,506
990 General	1,675,280	1,729,669	1,648,491	1,735,139
991 Joint Government Maint	6,548	14,053	12,060	12,934
109 Stony Creek Total	\$ 4,907,551	\$ 5,009,629	\$ 4,810,388	\$ 5,212,704
112 Lake Erie				
180 Natural Resources	\$ -	\$ -	\$ 2,000	\$ 71,281
531 Pool	503,227	548,059	534,407	532,086
540 Dockage/Boat Storage	64,775	122,287	107,750	119,719
590 Tolling	60,783	70,287	44,879	64,593
640 Shelter Reservations	-	300	-	300
650 Golf Course	811,929	661,863	635,960	627,757
700 Special Events	36,797	12,700	12,561	13,650

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
112 Lake Erie-continued				
710 Administrative	588,524	629,834	612,027	620,737
730 Police	611,924	657,464	650,143	647,879
870 Wildlife Management	813	1,478	1,225	1,400
880 Interpretive Center/Mill	67,593	258,392	235,353	297,122
990 General	950,616	1,041,197	1,015,479	1,025,820
112 Lake Erie Total	\$ 3,696,981	\$ 4,003,861	\$ 3,851,784	\$ 4,022,344
113 Wolcott Mill				
180 Natural Resources	\$ -	\$ -	\$ -	\$ 35,946
590 Tolling	9,152	8,406	7,809	13,380
615 Group Camping	4,789	4,405	3,921	4,119
630 Activity Center Rental	41,261	31,341	28,381	35,465
710 Administrative	175,790	187,271	180,713	50,970
730 Police	139,823	142,082	142,081	142,066
880 Interpretive Center/Mill	277,040	269,081	263,914	171,061
881 Farm Learning Center	650,061	681,604	673,099	789,051
990 General	239,182	249,270	245,354	245,609
113 Wolcott Mill Total	\$ 1,537,098	\$ 1,573,460	\$ 1,545,272	\$ 1,487,667
115 Indian Springs				
180 Natural Resources	\$ -	\$ 4,000	\$ 3,793	\$ 103,392
535 Sprayzone	28,805	23,275	23,125	26,605
580 Cross Country Skiing	4,638	12,015	8,030	10,619
590 Tolling	32,908	49,459	49,469	49,984
630 Activity Center Rental	50,766	47,401	42,071	56,392
650 Golf Course	683,518	700,347	722,691	1,013,335
700 Special Events	14,205	-	-	-
710 Administrative	263,978	246,093	240,768	257,253
730 Police	185,833	199,069	199,069	194,712
870 Wildlife Management	6,217	6,966	9,912	12,331
880 Interpretive Center/Mill	1,311	-	-	-

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
115 Indian Springs-continued				
883 Environmental Disc Ctr	418,653	452,527	458,073	429,919
990 General	357,514	381,312	340,682	359,381
115 Indian Springs Total	<u>\$ 2,048,347</u>	<u>\$ 2,122,463</u>	<u>\$ 2,097,683</u>	<u>\$ 2,513,923</u>
116 Huron Meadows				
180 Natural Resources	\$ -	\$ 600	\$ 600	\$ 53,005
580 Cross Country Skiing	56,987	70,327	66,081	69,837
590 Tolling	2,132	1,933	1,845	1,893
650 Golf Course	582,054	560,346	591,394	607,128
710 Administrative	65,097	65,639	64,370	65,369
730 Police	114,006	105,325	105,325	103,535
870 Wildlife Management	-	192	-	300
990 General	254,613	292,134	270,347	282,609
116 Huron Meadows Total	<u>\$ 1,074,889</u>	<u>\$ 1,096,496</u>	<u>\$ 1,099,962</u>	<u>\$ 1,183,676</u>
Grand Total	<u><u>\$ 33,299,766</u></u>	<u><u>\$ 34,767,018</u></u>	<u><u>\$ 33,865,858</u></u>	<u><u>\$ 35,609,088</u></u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
9010 - Full Time Wages	\$ 9,341,365	\$ 9,630,828	\$ 9,475,850	\$ 10,090,252
9011 - Full Time Overtime	276,884	267,871	240,162	235,197
9013 - FT Benefits Pd to Emps	480,466	722,604	707,344	568,282
9014 - FT Benefits Pd for Emps	6,879,947	6,618,834	6,540,696	6,771,989
9020 - Part Time Wages	6,819,761	7,482,691	7,189,162	7,834,760
9021 - Part Time Overtime	68,947	89,925	79,842	69,100
9023 - PT Benefits Pd to Emps	5,542	5,030	5,023	3,978
9024 - PT Benefits Pd for Emps	611,554	703,671	663,135	707,873
9090 - Payments to Retirees	-	-	-	-
	<u>\$ 24,484,466</u>	<u>\$ 25,521,454</u>	<u>\$ 24,901,214</u>	<u>\$ 26,281,432</u>
9110 - Operating Supplies	\$ 1,653,866	\$ 1,717,308	\$ 1,689,429	\$ 1,511,069
9130 - Tools/Equipment	1,060,151	1,002,910	904,782	891,233
9140 - Chemicals	387,594	477,185	451,207	450,580
9150 - Equipment Fuel	417,512	522,747	517,957	546,559
9160 - Uniforms	96,741	113,936	91,619	101,248
9170 - Resale Merchandise	500,718	569,490	579,110	601,260
9420 - Outside Services	2,324,755	2,340,339	2,192,277	2,558,342
9430 - Insurances	593,454	567,937	566,113	575,479
9440 - Utilities	1,649,923	1,738,838	1,803,053	1,883,463
9450 - Rents/Leases	79,169	105,248	95,586	105,212
9460 - Postage/Shipping	4,370	6,295	5,580	6,000
9499 - Miscellaneous	-	300	-	-
9510 - Memberships	12,148	14,286	11,780	11,724
9520 - Employee Development	39,818	68,245	53,115	84,488
9910 - Over/Under	3,740	-	2,563	500
9945 - Inventory Gain/Loss on Adjustment	(8,656)	500	473	500
	<u>\$ 8,815,301</u>	<u>\$ 9,245,563</u>	<u>\$ 8,964,644</u>	<u>\$ 9,327,657</u>
	<u><u>\$ 33,299,766</u></u>	<u><u>\$ 34,767,018</u></u>	<u><u>\$ 33,865,858</u></u>	<u><u>\$ 35,609,088</u></u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
100 Administrative Office				
Contractual Services				
9110 - Operating Supplies	\$ 22,736	\$ 25,500	\$ 24,194	\$ 25,000
Contractual Services Total	\$ 22,736	\$ 25,500	\$ 24,194	\$ 25,000
100 Administrative Office Total	\$ 22,736	\$ 25,500	\$ 24,194	\$ 25,000
 102 Lake St. Clair				
Personnel Services				
9010 - Full Time Wages	\$ 1,206,683	\$ 1,255,751	\$ 1,251,013	\$ 1,291,582
9011 - Full Time Overtime	37,868	43,300	40,919	38,500
9013 - FT Benefits Pd to Emps	63,467	92,104	87,845	71,984
9014 - FT Benefits Pd for Emps	883,514	844,813	832,228	857,827
9020 - Part Time Wages	903,120	1,033,904	987,561	1,078,661
9021 - Part Time Overtime	7,690	11,400	9,983	8,800
9023 - PT Benefits Pd to Emps	734	792	792	627
9024 - PT Benefits Pd for Emps	71,954	85,516	80,950	84,403
Personnel Services Total	\$ 3,175,030	\$ 3,367,580	\$ 3,291,291	\$ 3,432,383
Contractual Services				
9110 - Operating Supplies	\$ 227,925	\$ 252,288	\$ 231,690	\$ 207,585
9130 - Tools/Equipment	88,520	103,052	95,138	83,009
9140 - Chemicals	28,466	45,500	42,008	36,300
9150 - Equipment Fuel	43,485	53,000	50,610	53,000
9160 - Uniforms	12,584	17,200	14,808	15,300
9170 - Resale Merchandise	5,311	15,825	6,195	6,550
9420 - Outside Services	247,068	326,671	299,936	335,665
9430 - Insurances	77,729	75,973	75,646	76,875
9440 - Utilities	261,916	258,300	269,521	276,400
9450 - Rents/Leases	9,278	15,630	15,360	13,250
9460 - Postage/Shipping	554	1,500	1,254	1,300
9510 - Memberships	4,488	4,680	4,402	980

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
102 Lake St. Clair				
Contractual Services-continued				
9520 - Employee Development	4,836	9,900	8,399	12,950
9910 - Over/Under	4,165	-	-	-
9945 - Inventory Gain/Loss on Adjustment	1,421	-	-	-
Contractual Services Total	<u>\$ 1,017,746</u>	<u>\$ 1,179,519</u>	<u>\$ 1,114,967</u>	<u>\$ 1,119,164</u>
102 Lake St. Clair Total	<u>\$ 4,192,776</u>	<u>\$ 4,547,099</u>	<u>\$ 4,406,258</u>	<u>\$ 4,551,547</u>
 104 Kensington				
Personnel Services				
9010 - Full Time Wages	\$ 2,065,160	\$ 2,091,160	\$ 2,055,748	\$ 2,231,993
9011 - Full Time Overtime	48,046	49,662	41,835	41,850
9013 - FT Benefits Pd to Emps	97,325	160,628	156,987	126,879
9014 - FT Benefits Pd for Emps	1,540,915	1,474,860	1,446,327	1,512,045
9020 - Part Time Wages	1,396,099	1,578,714	1,545,864	1,592,889
9021 - Part Time Overtime	10,961	17,355	14,305	12,350
9023 - PT Benefits Pd to Emps	1,449	1,111	1,106	874
9024 - PT Benefits Pd for Emps	131,946	148,943	149,768	150,356
Personnel Services Total	<u>\$ 5,291,900</u>	<u>\$ 5,522,433</u>	<u>\$ 5,411,940</u>	<u>\$ 5,669,236</u>
Contractual Services				
9110 - Operating Supplies	\$ 362,630	\$ 328,782	\$ 340,179	\$ 319,105
9130 - Tools/Equipment	158,482	186,083	155,385	168,420
9140 - Chemicals	85,188	94,300	79,890	86,050
9150 - Equipment Fuel	88,517	107,621	110,643	116,550
9160 - Uniforms	21,514	23,541	17,077	20,629
9170 - Resale Merchandise	117,641	134,738	138,780	144,742
9420 - Outside Services	464,011	438,559	437,129	485,089
9430 - Insurances	122,029	117,819	117,502	119,450
9440 - Utilities	206,075	213,266	234,990	242,081
9450 - Rents/Leases	20,704	22,974	25,306	24,654
9460 - Postage/Shipping	810	900	1,000	1,000
9510 - Memberships	1,370	2,175	2,021	2,380

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
104 Kensington				
Contractual Services-continued				
9520 - Employee Development	9,664	16,570	15,196	19,600
9910 - Over/Under	(1,208)	-	2,935	-
9945 - Inventory Gain/Loss on Adjustment	(11,627)	-	-	-
Contractual Services Total	<u>\$ 1,645,800</u>	<u>\$ 1,687,329</u>	<u>\$ 1,678,033</u>	<u>\$ 1,749,750</u>
104 Kensington Total	<u>\$ 6,937,700</u>	<u>\$ 7,209,762</u>	<u>\$ 7,089,973</u>	<u>\$ 7,418,986</u>
 106 Lower Huron/Willow/Oakwoods				
Personnel Services				
9010 - Full Time Wages	\$ 1,695,700	\$ 1,680,980	\$ 1,667,200	\$ 1,770,446
9011 - Full Time Overtime	41,511	35,359	36,397	34,600
9013 - FT Benefits Pd to Emps	89,120	127,518	126,424	100,856
9014 - FT Benefits Pd for Emps	1,243,092	1,165,072	1,167,254	1,201,946
9020 - Part Time Wages	1,419,790	1,463,825	1,354,903	1,579,010
9021 - Part Time Overtime	14,148	16,900	15,539	14,600
9023 - PT Benefits Pd to Emps	741	702	696	551
9024 - PT Benefits Pd for Emps	118,317	131,362	115,391	128,844
Personnel Services Total	<u>\$ 4,622,418</u>	<u>\$ 4,621,719</u>	<u>\$ 4,483,804</u>	<u>\$ 4,830,853</u>
Contractual Services				
9110 - Operating Supplies	\$ 252,563	\$ 294,122	\$ 298,369	\$ 245,449
9130 - Tools/Equipment	338,349	130,930	104,370	77,749
9140 - Chemicals	65,958	81,500	83,864	78,700
9150 - Equipment Fuel	85,559	107,000	101,833	111,000
9160 - Uniforms	21,457	23,480	21,204	22,250
9170 - Resale Merchandise	93,922	107,900	107,383	111,850
9420 - Outside Services	411,745	412,035	374,577	466,952
9430 - Insurances	110,329	105,714	105,419	107,316
9440 - Utilities	366,634	419,100	423,141	439,400
9450 - Rents/Leases	5,831	6,950	7,212	8,050
9460 - Postage/Shipping	760	1,300	1,291	1,300

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
106 Lower Huron/Willow/Oakwoods				
Contractual Services -continued				
9510 - Memberships	1,125	1,900	1,256	1,800
9520 - Employee Development	9,853	12,950	11,038	15,750
9910 - Over/Under	992	-	-	-
9945 - Inventory Gain/Loss on Adjustment	1,142	500	473	500
Contractual Services Total	<u>\$ 1,766,219</u>	<u>\$ 1,705,380</u>	<u>\$ 1,641,430</u>	<u>\$ 1,688,066</u>
106 Lower Huron/Willow/Oakwoods Total	<u>\$ 6,388,637</u>	<u>\$ 6,327,099</u>	<u>\$ 6,125,234</u>	<u>\$ 6,518,919</u>
 108 Hudson Mills/Dexter/Delhi				
Personnel Services				
9010 - Full Time Wages	\$ 801,784	\$ 840,882	\$ 835,513	\$ 889,594
9011 - Full Time Overtime	20,786	18,568	16,369	12,700
9013 - FT Benefits Pd to Emps	40,971	60,795	60,519	48,326
9014 - FT Benefits Pd for Emps	570,753	559,547	557,363	575,891
9020 - Part Time Wages	433,971	440,574	435,616	480,539
9021 - Part Time Overtime	5,207	6,107	5,549	5,700
9023 - PT Benefits Pd to Emps	593	557	557	437
9024 - PT Benefits Pd for Emps	41,980	46,120	45,227	48,243
	<u>\$ 1,916,044</u>	<u>\$ 1,973,150</u>	<u>\$ 1,956,713</u>	<u>\$ 2,061,430</u>
Contractual Services				
9110 - Operating Supplies	\$ 112,749	\$ 121,646	\$ 124,997	\$ 82,311
9130 - Tools/Equipment	24,499	302,216	301,365	30,942
9140 - Chemicals	34,649	36,530	36,530	37,230
9150 - Equipment Fuel	34,537	40,753	40,094	40,100
9160 - Uniforms	11,414	6,170	4,510	6,150
9170 - Resale Merchandise	32,566	31,139	37,720	40,087
9420 - Outside Services	165,705	166,681	149,232	193,575
9430 - Insurances	46,450	44,144	44,089	44,793
9440 - Utilities	105,511	116,669	111,673	124,322
9450 - Rents/Leases	7,282	7,671	7,670	8,054
9460 - Postage/Shipping	704	300	300	200

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
108 Hudson Mills/Dexter/Delhi				
Contractual Services-continued				
9510 - Memberships	474	404	397	454
9520 - Employee Development	1,721	4,175	1,670	4,675
9910 - Over/Under	(1,152)	-	(1,850)	-
9945 - Inventory Gain/Loss on Adjustment	(103)	-	-	-
Contractual Services Total	<u>\$ 577,007</u>	<u>\$ 878,497</u>	<u>\$ 858,397</u>	<u>\$ 612,893</u>
108 Hudson Mills/Dexter/Delhi Total	<u>\$ 2,493,051</u>	<u>\$ 2,851,648</u>	<u>\$ 2,815,110</u>	<u>\$ 2,674,323</u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
109 Stony Creek				
Personnel Services				
9010 - Full Time Wages	\$ 1,387,624	\$ 1,417,044	\$ 1,357,307	\$ 1,534,335
9011 - Full Time Overtime	48,845	46,307	43,719	45,765
9013 - FT Benefits Pd to Emps	74,454	108,436	102,664	87,131
9014 - FT Benefits Pd for Emps	1,038,121	972,828	944,970	1,038,187
9020 - Part Time Wages	979,731	1,025,226	988,911	1,084,349
9021 - Part Time Overtime	17,633	18,100	15,825	14,750
9023 - PT Benefits Pd to Emps	707	733	737	593
9024 - PT Benefits Pd for Emps	88,388	95,593	92,623	98,903
Personnel Services Total	<u>\$ 3,635,503</u>	<u>\$ 3,684,267</u>	<u>\$ 3,546,756</u>	<u>\$ 3,904,013</u>
Contractual Services				
9110 - Operating Supplies	\$ 232,582	\$ 229,840	\$ 219,132	\$ 209,684
9130 - Tools/Equipment	96,778	105,897	101,342	88,332
9140 - Chemicals	35,548	65,000	58,815	60,000
9150 - Equipment Fuel	79,821	95,010	96,417	99,309
9160 - Uniforms	13,202	19,245	14,577	13,400
9170 - Resale Merchandise	80,035	88,535	89,052	90,853
9420 - Outside Services *	411,003	409,931	375,933	410,916
9430 - Insurances	81,000	78,848	78,575	79,788
9440 - Utilities	216,029	202,025	209,598	223,787
9450 - Rents/Leases	16,791	21,260	13,070	19,052
9460 - Postage/Shipping	596	900	794	1,000
9499 - Miscellaneous	-	300	-	-
9510 - Memberships	833	1,021	699	1,270
9520 - Employee Development	5,712	7,550	5,628	11,300
9910 - Over/Under	1,645	-	-	-
9945 - Inventory Gain/Loss on Adjustment	472	-	-	-
Contractual Services Total	<u>\$ 1,272,047</u>	<u>\$ 1,325,362</u>	<u>\$ 1,263,632</u>	<u>\$ 1,308,691</u>
109 Stony Creek Total	<u>\$ 4,907,551</u>	<u>\$ 5,009,629</u>	<u>\$ 4,810,388</u>	<u>\$ 5,212,704</u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
112 Lake Erie				
Personnel Services				
9010 - Full Time Wages	\$ 971,286	\$ 1,119,658	\$ 1,086,851	\$ 1,154,031
9011 - Full Time Overtime	46,603	45,500	38,596	35,400
9013 - FT Benefits Pd to Emps	50,469	80,300	80,161	63,774
9014 - FT Benefits Pd for Emps	703,001	748,713	738,347	760,012
9020 - Part Time Wages	714,415	872,207	828,348	924,509
9021 - Part Time Overtime	6,756	13,500	12,394	8,350
9023 - PT Benefits Pd to Emps	562	394	394	304
9024 - PT Benefits Pd for Emps	61,774	81,370	67,406	81,349
Personnel Services Total	<u>\$ 2,554,867</u>	<u>\$ 2,961,642</u>	<u>\$ 2,852,497</u>	<u>\$ 3,027,729</u>
Contractual Services				
9110 - Operating Supplies	\$ 174,288	\$ 186,248	\$ 167,882	\$ 160,370
9130 - Tools/Equipment	286,151	92,792	76,611	57,197
9140 - Chemicals	57,686	60,000	57,882	59,000
9150 - Equipment Fuel	33,525	51,500	51,364	55,500
9160 - Uniforms	8,078	14,450	12,283	12,900
9170 - Resale Merchandise	74,068	86,400	91,758	96,820
9420 - Outside Services	228,451	223,441	228,464	233,820
9430 - Insurances	67,946	66,851	66,613	67,736
9440 - Utilities	204,074	238,102	229,780	227,292
9450 - Rents/Leases	4,416	11,635	8,108	9,630
9460 - Postage/Shipping	653	950	556	700
9510 - Memberships	456	750	607	1,100
9520 - Employee Development	2,952	9,100	6,601	12,550
9910 - Over/Under	(667)	-	778	-
9945 - Inventory Gain/Loss on Adjustment	38	-	-	-
Contractual Services Total	<u>\$ 1,142,115</u>	<u>\$ 1,042,218</u>	<u>\$ 999,287</u>	<u>\$ 994,615</u>
112 Lake Erie Total	<u>\$ 3,696,981</u>	<u>\$ 4,003,861</u>	<u>\$ 3,851,784</u>	<u>\$ 4,022,344</u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
113 Wolcott Mill				
Personnel Services				
9010 - Full Time Wages	\$ 415,212	\$ 413,877	\$ 413,053	\$ 359,972
9011 - Full Time Overtime	13,257	13,222	12,262	12,200
9013 - FT Benefits Pd to Emps	21,336	30,778	30,605	19,920
9014 - FT Benefits Pd for Emps	296,233	281,137	282,002	237,334
9020 - Part Time Wages	303,942	325,826	320,103	338,705
9021 - Part Time Overtime	382	2,200	2,000	2,100
9023 - PT Benefits Pd to Emps	183	192	192	152
9024 - PT Benefits Pd for Emps	30,037	35,062	34,293	34,595
Personnel Services Total	<u>\$ 1,080,583</u>	<u>\$ 1,102,295</u>	<u>\$ 1,094,510</u>	<u>\$ 1,004,978</u>
Contractual Services				
9110 - Operating Supplies	\$ 120,946	\$ 125,775	\$ 131,291	\$ 119,300
9130 - Tools/Equipment	26,580	22,920	19,084	24,441
9140 - Chemicals	12,956	15,600	14,064	15,600
9150 - Equipment Fuel	12,026	17,500	15,660	17,300
9160 - Uniforms	3,031	4,050	1,943	4,100
9170 - Resale Merchandise	7,056	11,000	10,323	7,800
9420 - Outside Services	148,146	140,846	130,349	155,750
9430 - Insurances	30,117	25,224	24,988	25,398
9440 - Utilities	80,603	92,900	90,193	93,100
9450 - Rents/Leases	11,471	11,650	10,903	16,400
9460 - Postage/Shipping	33	100	26	100
9510 - Memberships	924	1,500	654	1,500
9520 - Employee Development	2,666	2,100	1,284	1,900
9910 - Over/Under	(37)	-	-	-
Contractual Services Total	<u>\$ 456,517</u>	<u>\$ 471,165</u>	<u>\$ 450,762</u>	<u>\$ 482,689</u>
113 Wolcott Mill Total	<u>\$ 1,537,100</u>	<u>\$ 1,573,460</u>	<u>\$ 1,545,272</u>	<u>\$ 1,487,667</u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
115 Indian Springs				
Personnel Services				
9010 - Full Time Wages	\$ 522,193	\$ 533,142	\$ 531,748	\$ 563,402
9011 - Full Time Overtime	13,568	12,400	7,902	10,482
9013 - FT Benefits Pd to Emps	28,448	40,759	40,801	32,362
9014 - FT Benefits Pd for Emps	396,540	375,304	375,727	385,582
9020 - Part Time Wages	432,661	472,698	461,795	493,832
9021 - Part Time Overtime	5,550	2,550	2,434	1,700
9023 - PT Benefits Pd to Emps	360	369	369	297
9024 - PT Benefits Pd for Emps	41,970	50,610	48,453	51,631
Personnel Services Total	<u>\$ 1,441,289</u>	<u>\$ 1,487,832</u>	<u>\$ 1,469,229</u>	<u>\$ 1,539,288</u>
Contractual Services				
9110 - Operating Supplies	\$ 98,877	\$ 108,346	\$ 107,793	\$ 104,676
9130 - Tools/Equipment	33,950	54,161	49,754	348,020
9140 - Chemicals	33,566	43,775	43,759	44,000
9150 - Equipment Fuel	25,036	28,500	31,036	33,500
9160 - Uniforms	3,939	4,625	4,196	5,035
9170 - Resale Merchandise	49,694	52,923	55,860	59,328
9420 - Outside Services	178,407	154,458	146,444	176,238
9430 - Insurances	40,939	37,944	37,945	38,498
9440 - Utilities	136,341	137,580	141,473	153,700
9450 - Rents/Leases	1,668	5,816	6,295	4,250
9460 - Postage/Shipping	260	345	359	400
9510 - Memberships	1,939	1,216	1,104	1,590
9520 - Employee Development	1,819	4,942	2,436	4,900
9910 - Over/Under	624	-	-	500
Contractual Services Total	<u>\$ 607,058</u>	<u>\$ 634,631</u>	<u>\$ 628,454</u>	<u>\$ 974,635</u>
115 Indian Springs Total	<u>\$ 2,048,347</u>	<u>\$ 2,122,463</u>	<u>\$ 2,097,683</u>	<u>\$ 2,513,923</u>

HURON-CLINTON METROPARKS

2019 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
116 Huron Meadows				
Personnel Services				
9010 - Full Time Wages	\$ 275,724	\$ 278,334	\$ 277,417	\$ 294,897
9011 - Full Time Overtime	6,401	3,552	2,163	3,700
9013 - FT Benefits Pd to Emps	14,877	21,286	21,338	17,050
9014 - FT Benefits Pd for Emps	207,778	196,559	196,478	203,165
9020 - Part Time Wages	236,033	269,717	266,061	262,267
9021 - Part Time Overtime	621	1,813	1,813	750
9023 - PT Benefits Pd to Emps	212	180	180	143
9024 - PT Benefits Pd for Emps	25,187	29,095	29,024	29,550
Personnel Services Total	<u>\$ 766,833</u>	<u>\$ 800,536</u>	<u>\$ 794,474</u>	<u>\$ 811,522</u>
Contractual Services				
9110 - Operating Supplies	\$ 48,571	\$ 44,760	\$ 43,902	\$ 37,589
9130 - Tools/Equipment	6,843	4,858	1,733	13,123
9140 - Chemicals	33,577	34,980	34,395	33,700
9150 - Equipment Fuel	15,005	21,863	20,300	20,300
9160 - Uniforms	1,523	1,175	1,021	1,484
9170 - Resale Merchandise	40,424	41,030	42,039	43,230
9420 - Outside Services	70,220	67,719	50,213	100,337
9430 - Insurances	16,915	15,420	15,336	15,625
9440 - Utilities	72,740	60,896	92,684	103,381
9450 - Rents/Leases	1,727	1,662	1,662	1,872
9460 - Postage/Shipping	540	640	640	650
9510 - Memberships	595	958	863	863
9520 - Employee Development	(621)	-	700	-
Contractual Services Total	<u>\$ 308,057</u>	<u>\$ 295,960</u>	<u>\$ 305,488</u>	<u>\$ 372,154</u>
116 Huron Meadows Total	<u>\$ 1,074,890</u>	<u>\$ 1,096,496</u>	<u>\$ 1,099,962</u>	<u>\$ 1,183,676</u>
Grand Total	<u>\$ 33,299,766</u>	<u>\$ 34,767,018</u>	<u>\$ 33,865,858</u>	<u>\$ 35,609,088</u>



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ADMINISTRATIVE EXPENDITURES

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HURON-CLINTON METROPARKS

2019 BUDGET

ADMINISTRATIVE OFFICE

SUMMARY BY COST CENTER

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
100 Director/Deputy Director	\$ 725,554	\$ 633,846	\$ 626,470	\$ 948,167
110 Accounting	1,012,973	1,068,980	955,038	878,638
120 Human Resources	541,340	534,965	505,302	610,582
122 Safety Coordinator	-	133,247	128,446	-
130 Marketing/Communications	548,857	808,282	654,850	1,021,169
132 Media Relations*	88,714	110,053	127,542	-
134 Graphics*	172,167	205,413	179,944	-
138 Web Design*	105,721	133,654	126,868	-
140 Information Technology	968,261	1,080,025	1,239,048	1,330,378
150 Purchasing	146,527	178,401	161,190	189,048
160 Fund Development	250,683	244,087	234,931	192,405
162 Community Outreach*	120,981	122,500	123,172	-
180 Natural Resources	1,056,159	1,254,117	1,164,396	449,050
190 Planning	498,720	506,293	463,821	896,378
192 Engineering	1,153,701	1,866,545	1,651,030	1,534,634
650 Golf Course*	118,448	122,356	120,905	-
700 Special Events*	59,252	-	-	-
710 Administrative	711,111	734,570	654,340	678,259
730 Police	376,046	436,091	410,184	483,059
880 Interpretive	294,464	274,213	275,685	416,284
990 General	-	-	-	-
	<u>\$ 8,949,677</u>	<u>\$ 10,447,637</u>	<u>\$ 9,803,162</u>	<u>\$ 9,628,051</u>

* During the 2019 fiscal year the following departments were absorbed by other departments: 132 Media Relations & 134 Graphics went to 130 Marketing/Communications, 138 Web Design went to 140 Information Technology, and 162 Community Outreach went to 190 Planning. The following departments were eliminated: 122 Safety, 650 Golf Course and 700 Special Events.

HURON-CLINTON METROPARKS

2019 BUDGET

ADMINISTRATIVE OFFICE

SUMMARY BY BASE ACCOUNT

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
9010 - Full Time Wages	\$ 3,874,095	\$ 3,962,338	\$ 3,967,009	\$ 3,976,604
9011 - Full Time Overtime	4,281	4,000	1,879	3,500
9013 - FT Benefits Pd to Emps	170,962	271,217	253,040	176,833
9014 - FT Benefits Pd for Emps	2,466,422	2,477,423	2,402,454	2,107,482
9020 - Part Time Wages	346,038	438,948	359,331	399,246
9021 - Part Time Overtime	86	-	-	-
9024 - PT Benefits Pd for Emps	26,797	42,290	29,165	36,478
9110 - Operating Supplies *	465,766	402,116	332,282	496,966
9130 - Tools/Equipment	100,656	222,624	127,382	205,868
9140 - Chemicals	6,573	6,550	4,567	6,000
9150 - Equipment Fuel	49,328	52,942	42,542	51,080
9160 - Uniforms	4,180	6,400	3,851	5,450
9410 - Professional Services *	78,648	678,500	581,000	293,000
9420 - Outside Services *	973,842	1,405,971	1,282,197	1,417,480
9430 - Insurances	138,571	134,912	134,670	136,988
9440 - Utilities	111,852	131,750	120,431	135,550
9450 - Rents/Leases	32,769	42,835	28,999	30,930
9460 - Postage/Shipping	9,094	11,100	10,924	11,100
9499 - Miscellaneous	8,926	37,733	37,658	8,000
9510 - Memberships	19,648	23,720	17,967	18,522
9520 - Employee Development	61,143	94,269	65,814	110,975
	<u>\$ 8,949,677</u>	<u>\$ 10,447,637</u>	<u>\$ 9,803,162</u>	<u>\$ 9,628,051</u>



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MAJOR MAINTENANCE EXPENDITURES

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2019 BUDGET

MAJOR MAINTENANCE
SUMMARY BY PARK

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
100 Administrative Office	\$ 43,716	\$ 334,055	\$ 2,532	\$ 266,595
102 Lake St. Clair	733,523	277,521	190,748	282,000
104 Kensington	159,150	1,595,214	940,347	411,000
106 Lower Huron/Will/Oakwoods	497,759	1,134,837	558,309	988,000
108 Hudson Mills/Dexter/Delhi	53,080	240,406	93,701	70,000
109 Stony Creek	212,104	192,455	157,063	25,000
112 Lake Erie	91,546	231,617	212,767	575,000
113 Wolcott Mill	132,150	190,600	40,839	160,000
115 Indian Springs	346,995	230,101	210,796	70,000
116 Huron Meadows	-	64,000	63,705	10,000
	<u>\$ 2,270,024</u>	<u>\$ 4,490,806</u>	<u>\$ 2,470,807</u>	<u>\$ 2,857,595</u>

Administrative Office	
Engineering	\$266,594
Administrative Office Total	\$266,594
Lake St. Clair	
Accessibility Improvements - Annual	25,000
Boardwalk Repairs - Annual	15,000
Boulevard Repairs	60,000
Concrete Removals and Repairs	50,000
Dock Repairs - Annual	15,000
EIFS Repairs - Multiple Buildings	17,000
Generic Aquatic Repairs - Annual	20,000
Roof Painting	80,000
Lake St. Clair Total	\$282,000
Kensington	
Accessibility Improvements - Annual	25,000
Concrete Repairs and Maintenance Cleaning at Dam-Rebudget	150,000
General Aquatic Repairs-Annual	11,000
Hike-Bike Trail Overlay (Select Areas)-Rebudget	150,000
Infrared Repairs - Parkwide	50,000
Monitoring Wells - Rebudget	25,000
Kensington Total	\$411,000
Lower Huron/Willow	
Accessibility Improvements-Annual-Lower Huron	25,000
Accessibility Improvements-Annual-Oakwoods	10,000
Accessibility Improvements-Annual-Willow	25,000
Concrete Repairs at Mechanical Building-Lower Huron	60,000
Erosion Control Planning-Rebudget-Lower Huron	30,000
General Aquatic Repairs-Annual-Willow	21,000
General Aquatic Repairs-Turtle Cove	37,000
Marsite Replacement at Turtle Cove-Rebudget	500,000
Shoreline Erosion Remediation-Willow	280,000
Lower Huron/Willow Total	\$988,000

Hudson Mills	
Accessibility Improvements-Annual	25,000
Roof Replacement at 2 Buildings	45,000
Hudson Mills Total	\$70,000
Stony Creek	
Accessibility Improvements-Annual	25,000
Stony Creek Total	\$25,000
Lake Erie	
Accessibility Improvements-Annual	25,000
Boardwalk Repairs & Approach Pavement	40,000
Culvert Repairs on Boat Launch Road	65,000
Drain Gate Replacements-Parkwide	30,000
General Aquatic Repairs-Annual	50,000
Patio Retaining Wall Modifications at Marshland Museum-Rebudget	25,000
Roof Replacement	120,000
Roof Replacements at 4 buildings	220,000
Lake Erie Total	\$575,000
Wolcott Mill	
Accessibility Improvements-Annual	25,000
Concrete/Asphalt Removals and Repairs	60,000
Pond Safety Improvements	25,000
Replace Pasture Fence	50,000
Wolcott Mill Total	\$160,000
Indian Springs	
Accessibility Improvements-Annual	10,000
Vinyl Siding & Wood Replacement	60,000
Indian Springs Total	\$70,000
Huron Meadows	
Accessibility Improvements-Annual	10,000
Huron Meadows Total	\$10,000
GRAND TOTAL	\$2,857,595

CAPITAL EXPENDITURES



HURON-CLINTON
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HURON-CLINTON METROPARKS

2019 BUDGET

CAPITAL EXPENDITURES
SUMMARY BY PARK

	2017 Actual	2018 Amended Budget	2018 Projected Actual	2019 Proposed Budget
100 Administrative Office	\$ 256,570	\$ 708,217	\$ 307,201	\$ 481,492
102 Lake St. Clair	4,152,632	1,199,477	221,855	107,000
104 Kensington	1,340,467	1,984,345	254,635	239,570
106 Lower Huron/Will/Oakwoods	1,335,251	1,107,908	271,752	365,870
108 Hudson Mills/Dexter/Delhi	86,678	448,098	125,884	227,375
109 Stony Creek	1,873,486	6,710,739	339,950	283,815
112 Lake Erie	630,919	372,736	159,699	77,100
113 Wolcott	317,334	333,440	128,599	184,500
115 Indian Springs	217,640	53,975	48,548	351,027
116 Huron Meadows	124,347	378,904	153,973	92,670
	<u>\$ 10,335,324</u>	<u>\$ 13,297,839</u>	<u>\$ 2,012,096</u>	<u>\$ 2,410,419</u>

Administrative Office	
Engineering Staff Support	\$399,890
Capital Equipment	
Ford Escape - Field Engineer	23,300
Ford Escape - Field Engineer	23,300
Truck, Tahoe for K9 Police Vehicle	35,000
Administrative Office Total	\$481,490
Lake St. Clair	
Capital Equipment	
Club Car, Carryall 300	9,500
Mower, Toro Workman HDX	25,000
Truck, Ford F150 Transit with Liftgate	30,000
Truck, Ford F250 with Western Plow	35,000
Woods BH90-X Backhoe Attachment	7,500
Lake St. Clair Total	\$107,000
Kensington	
Capital Equipment	
Boat, Pontoon with 50hp Outboard Motor	30,000
Debris Blower	8,290
Dump Box & Plow for F350 Truck	16,000
Manure Spreader	12,000
Mower, Exmark Zero-turn Riding	26,000
Mower, Toro 5900	96,280
Service Body for Truck #2	15,000
Steel Lawn Roller	6,000
Truck, Ford F150 Extended Cab	30,000
Kensington Total	\$239,570
Lower Huron	
Capital Equipment	
ADA Accessbile Golf Cart for Southern District	7,450
Badge Printer	6,000
Mower, Exmark Zero-turn Riding - Willow Grounds	26,000

Mower, Toro 3500D - Willow	33,220
Mower, Toro 4000 for Par 3 Course - Lower Huron	68,550
Mower, Toro ProCore 648 - Willow	24,650
Truck, Ford F150 Extended Cab - Lower Huron Grounds	30,000
Truck, Ford F350 with Service Body - Willow Buildings	50,000
Truck, Ford F550 Chassis Cab with Roll Back Wrecker - Willow	120,000
Lower Huron Total	\$365,870
Hudson Mills	
Capital Equipment	
Club Car, Carryall 300	9,500
Mower, Toro 3100	31,340
Mower, Toro 3150Q	31,400
Mower, Toro 4000D	68,550
Mower, Toro Workman HDX	25,185
Roller, True Surface	10,000
Tractor, John Deere with broom	46,000
Western Salt Spreader	5,400
Hudson Mills Total	\$227,375
Stony Creek	
Capital Equipment	
ADA Accessible Golf Cart for Eastern District	7,450
Badge Printer	6,000
Debris Blower	6,800
Landa Pressure Washer	5,500
Mower, Toro 3280D Groundsmaster	25,610
Mower, Toro 5510D for Fairway	58,955
Plow Blade, Western 8 1/2 ft Contractor Plus	16,500
Trailer, Talbert AC20	20,000
Truck, Ford F150 for Lietart	33,000
Truck, Ford F750 with front blade highway plow and dumb box	104,000
Stony Creek Total	\$283,815

Lake Erie		
Capital Equipment		
Club Car, Carryall 500		11,600
Man Hoist		18,000
Tire Machine		5,700
Toro Debris Blower		6,800
Truck, Ford F250 Regular Cab with Plow mounts		35,000
Lake Erie Total		\$77,100
Wolcott Mill		
Capital Equipment		
Harvester, New Holland		17,500
Kubota RTV 1100 with Cab & Plow Mount		20,000
Plow Blade, Western 8 1/2 fott Contractor Plus		5,500
Tractor		100,000
Truck, Ford F250 Regular Cab with Plow		35,000
Wagon		6,500
Wolcott Mill Total		\$184,500
Indian Springs		
Capital Equipment		
ADA Accessible Golf Cart to share with Kensington		7,450
Debris Blower		6,800
Mower, Toro 3150Q		134,514
Mower, Toro 4700D		79,690
Mower, Toro ProCore 864 Aerator		27,898
Mower, Toro Workman HDX		29,675
Tractor, Kubota with Cab		40,000
Truckster, Progator		25,000
Indian Springs Total		\$351,027

Huron Meadows	
Capital Equipment	
ADA Accessbile Golf Cart to share with Hudson Mills	7,450
Boss Salt Spreader	5,400
Club Car, Carryall 500	11,600
Mower, Toro 3500D	33,220
Truck, Ford F250 Regular Cab with 8ft box, Plow & Salt Spreader	35,000
Huron Meadows Total	\$92,670
GRAND TOTAL	\$2,410,417

TRANSFER FROM GENERAL FUND

CAPITAL PROJECTS		
Lake St. Clair	Nature Center Building Improvements	60,000
Lake St. Clair	Grant Match - Nature Center Building Improvements	(45,000)
Kensington	Maple Beach Comfort Station	300,000
Kensington	Secondary Containment of Fuel Storage	50,000
Kensington	Fiber Installation at Tollbooth near Golf Course	25,000
Willow	Construction of New Park Office	2,000,000
Oakwoods	Design of New Exhibits	560,000
Oakwoods	Flat Rock Dam Boom Installation	25,000
Hudson Mills	Hike-Bike Trail Bridge Replacements (2)	350,000
Stony Creek	Sanitary Sewer Rehabilitation	600,000
Stony Creek	Baypoint Beach Comfort Station	300,000
Stony Creek	Shelden Trails Development Project	150,000
Stony Creek	Shelden Trails Development Project - Grant Match	(60,000)
Stony Creek	26 Mile Road bridge construction	100,000
Lake Erie	Coastal Marsh Habitat & Trail Development	1,600,000
Lake Erie	Grant Match - Marsh Habitat	(1,500,000)
Wolcott Mill	Design and Construct - Mill Building Stabilization and Repairs	100,000
Wolcott Mill	Generator Hookup	30,000
Wolcott Mill	Farm Fence Installation along 28 Mile Rd.	25,000
Huron Meadows	Lightning Detection System Installation	30,000
Other	Other Grant Funding Sources	(300,000)
Transfer to Capital Project Fund Total		\$ 4,400,000



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APPENDIX



HURON-CLINTON
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Full Time Equivalent Positions

Full-Time Employees

Position	FTE	Position	FTE
Director	1	Multimedia Design Supervisor	1
Deputy Director	1	Natural Resources General Supervisor	1
Chief of Finance	1	Building Maintenance Supervisor	1
Chief of Foundation Services	1	Business Applications Specialist	1
Chief of Information Technology	1	District Community Outreach Interpreters	3
Chief of Marketing/Communication	1	Equipment Maintenance Supervisor	1
Chief of Diversity, Equity & Inclusion	1	Farm Interpreter/Animal Care	2
Chief of HR & Labor Relations	1	Golf Course Maintenance Supervisor	7
Chief of Engineering Services	1	Grant Writer/Recreation Programs Coordinator	1
District Park Superintendent	3	Grounds Maintenance Supervisor	4
Chief of Police	1	HR Generalist	2
Chief of Interpretive Services	1	Interpreter	8
Chief of Planning & Development	1	Inventory Coordinator/CS Supervisor	1
Chief of Natural Resources & Compliance	1	Multimedia Webmaster	1
Chief of Interpretive Services	1	Natural Resources Coordinator	1
Supervisor of Accounting	1	Natural Resources Supervisor	1
Supervising Engineer	2	Park Maintenance Supervisor	4
IT Assistant Manager	1	Park Operations Supervisor	7
Infrastructure Administrator	1	Volunteer Services Supervisor	1
Park Operations Manager	6	Account Clerk Specialist	2
HR/Benefits Administrator	1	Administrative Support Specialist	2
District Maintenance Manager	3	Customer Service Receptionist	1
Accountant	1	Engineering Technician	1
Business Systems Analyst	1	Equipment Maintenance Specialist	10
Civil Engineer – Field	3	Farm Maintenance Specialist	2
Civil Engineer	3	Golf Course Maintenance Specialist	2
District Interpretive Services Supervisor	3	Graphic Designer/Special Events Assistant	1
Info Systems Specialist	1	Natural Resource Crew Specialist	4
Marketing/Media Relations Specialist	1	Park Maintenance Specialist	34
Planner	1	Park Support Specialist	8
System Planner	1	Police Support Specialist	1
Police Lieutenant	4	Police Sergeant	6
Senior Buyer	1	Police Officer	22
Supervising Interpreter - Farm	2		<hr/>
Survey Chief	1		200
		69	

Full Time Equivalent Positions

Part-Time Employees

Position	Hours	FTE	Position	Hours	FTE
40-80 Police Officer	20,730	9.97	Purchasing Assistant	3,000	1.44
Accountant	1,500	0.72	Receptionist	15,740	7.57
Administrative Assistant	4,750	2.28	Regulatory Compliance Coordinator	1,500	0.72
Communications Relations Assistant	1,500	0.72	Senior Operations Clerk	80	0.03
Development Support Specialist	1,500	0.72	Teamster	1,850	0.89
Farm Maintenance Worker	2,576	1.23	Toll Attendant	30,674	14.74
Food Service Attendant	15,005	7.21	Volunteer Coordinator	1,500	0.72
Golf Course Assistant Manager	11,500	5.53	Warehouse Clerk	4,300	2.07
Golf Course Maintenance	41,545	19.97			
GIS Technician	1,500	0.72		428,704	206.10
Golf Course Worker	39,406	18.94			
Golf Course Manager	9,008	4.33			
Grant Writer	1,500	0.72			
Graphic Artist	1,500	0.72			
Human Resources Assistant	716	0.34			
Internship	6,000	2.88			
Interpreter	41,306	19.86			
Maintenance Specialist	6,606	3.17			
Marina Attendant	2,200	1.05			
Mechanic	4,810	2.31			
Natural Resources Technician	4,500	2.16			
Operations Clerk	23,957	11.51			
Park Maintenance Worker	88,937	42.76			
Park Recreation Assistant Manager	5,157	2.48			
Park Recreation Attendant	6,516	3.13			
Park Recreation Manager	8,935	4.29			
Planning Assistant	1,500	0.72			
Police Officer	7,400	3.56			
Public Safety Assistant Supervisor	400	0.19			
Public Service Attendant	7,600	3.65			

Full Time Equivalent Positions

Seasonal Employees

Position	Hours	FTE
Assistant Lifeguard Supervisor	1,200	0.57
Facility/Activity Manager	150	0.07
Food Service Attendant	15,675	7.53
Lifeguard	34,370	16.52
Lifeguard Assistant Supervisor	3,870	1.86
Lifeguard Supervisor	1,830	0.88
Marina Attendant	3,000	1.44
Mechanic	600	0.29
Operations Clerk	5,224	2.51
Park Maintenance Worker	47,383	22.78
Park Recreation Assistant Manager	8,670	4.17
Park Recreation Attendant	43,280	20.80
Park Recreation Manger	3,320	1.60
Pilot - Island Queen	1,420	0.68
Public Safety Attendant	7,275	3.50
Receptionist	600	0.29
Recreation Attendant	1,454	0.70
Shuttle Driver	1,350	0.65
Toll Attendant	23,815	11.45
	<u>204,486</u>	<u>98.31</u>
 Grand Total	 <u><u>633,190</u></u>	 <u><u>304.41</u></u>



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