



Huron-Clinton Metropolitan Authority

*2018 BUDGET*





—13—  
metroparks  
5 COUNTIES



**THE HURON-CLINTON  
METROPOLITAN AUTHORITY  
MISSION STATEMENT**

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of Southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

## 2018 BUDGET RESOLUTION

MOTION BY: Commissioner Williams  
SUPPORTED BY: Commissioner Rea  
DATE: December 14, 2017

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the Bylaws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and his staff, does hereby adopt the 2018 General Fund Budget.

BE IT RESOLVED: That the 2018 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$ 31,146,230
Park Operating Revenues	19,851,374
Interest Income	250,000
Sale of Capital Assets	250,000
Grants	1,930,000
Donations and Foundation Support	207,190
Miscellaneous	67,375
	<u>\$ 53,702,169</u>

AND BE IT RESOLVED: That the 2018 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis.

BE IT FURTHER RESOLVED: That all sections of the 2018 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES: Commissioners Williams, Heise, Rea, Marans

NAYS: Commissioner Parker

ABSENT: Commissioners McCarthy, Quadrozzi

I, Bernard Parker, the duly appointed and qualified Secretary of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on Dec. 14, 2017.

  
Bernard Parker  
Huron-Clinton Metropolitan Authority Secretary





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# INTRODUCTION

*2018 BUDGET*



## **Introduction**

### **The Metroparks System**

The Huron-Clinton Metropolitan Authority (Metroparks) is a regional park system serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. Named after the two longest rivers within its boundaries, the Metroparks main purpose is to benefit the residents of southeastern Michigan by providing recreational opportunities, preserving the natural environment and educating the public about the culture and natural resources along the Huron and Clinton Rivers. Picnicking, nature study, hike-bike trails, scenic drives, golf, aquatics, interpretive and summer and winter sports are provided at most parks. The Metroparks are designed primarily for day use, although limited group and rustic family camping is available.

Since inception, 13 Metroparks have been created, covering nearly 25,000 acres within the five-county region. Most Metroparks are 1,000 or more acres. All are located on water, such as a river or lake. Most five-county residents are less than a half hour's drive from their favorite Metroparks. The larger Metroparks are designed to accommodate crowds more than 35,000 on peak use days and annual attendance is estimated at over seven million visits for the system as a whole.



### **Mission Statement:**

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

### **Vision:**

The Metroparks offer 365-day access to open space, outdoor experiences, and abundant resources for the communities of Southeast Michigan now and into the future.



**The Metroparks Include:**

Metropark	Acreage	County	District	Amenities
Delhi	53	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Play Areas,
Dexter-Huron	122	Washtenaw	Western	Fishing, Canoeing/Kayaking, Picnic Shelters, Trails
Hudson Mills	1,549	Washtenaw	Western	Disc Golf, Fishing, Picnic Shelters, Play Areas, Trails, X-Country Skiing
Huron Meadows	1,540	Livingston	Western	Boating, Fishing, Golf, Picnic Shelters, Play Areas, X-Country Skiing
Indian Springs	2,215	Oakland	Western	Equestrian Trails, Golf, Group Rental Facility, Interpretive, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails
Kensington	4,481	Oakland & Livingston	Western	Boating, Equestrian Trails, Farm & Nature Interpretive, Fishing, Golf, Ice Skating, Picnic Shelters, Play Areas, Sledding, Spray Park, Trails, X-Country Skiing
Lake Erie	1,607	Wayne	Southern	Boating, Fishing, Golf, Interpretive, Play Areas, Ice Skating, Sledding, Trails, Wave Pool, X-Country Skiing
Lake St. Clair	770	Macomb	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Play Areas, Pool, Sledding, Spray Park, Trails
Lower Huron	1,258	Wayne	Southern	Fishing, Pool, Spray Park, Picnic Shelters, Trails
Oakwoods	1,756	Wayne	Southern	Interpretive, Trails
Stony Creek	4,461	Macomb & Oakland	Eastern	Boating, Fishing, Golf, Group Rental Facility, Interpretive, Water Slide, Ice Skating, X-Country Skiing, Sledding, Trails
Willow	1,531	Wayne	Southern	Boating, Fishing, Golf, Pool, Sledding, Trails
Wolcott Mill	2,625	Macomb	Eastern	Equestrian Trails, Farm & Historic Mill Interpretive, Trails



## **Organizational Structure**

### **Board of Commissioners**

The governing body of the Metroparks is a seven-member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the governor of Michigan and represent the Metroparks region as a whole. The remaining five Commissioners each represent one of the five member counties of Livingston, Macomb, Oakland, Washtenaw and Wayne. Commissioners are appointed by the Board of Commissioners of their respective member county.

The Board of Commissioners regularly scheduled Board Meetings are held the second Thursday of each month. Winter meetings are held at the Metroparks principal office (13000 High Ridge Drive, Brighton, MI 48114). Summer meetings are held at various Metroparks throughout the system.

Public notice of all meetings of the Board of Commissioners is given and posted as required in Act No. 267, Public Acts of 1976, as amended, or other applicable State law. Please check our website at <http://www.metroparks.com> for a current schedule and up-to-date information throughout the year.

The Board of Commissioners elect a Chairman, a Vice-Chairman, a Secretary and a Treasurer at the annual meeting of the Board of Commissioners (June). The term of each office is for one (1) year, expiring at the time of the following annual meeting of the Board of Commissioners or until their successors are elected. Following, are explanations of the roles and responsibilities of each Commissioner, concluded by a present-day capture of those serving the authority as Commissioners.





**Roles and Responsibilities:****Board of Commissioners – Chairman**

The Chairman presides at all meetings of the Board of Commissioners, and also votes upon all resolutions as a Commissioner. He or she will sign, with the Director, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

**Board of Commissioners – Vice-Chairman**

In the event the office of Chairman shall become vacant, in the absence of the Chairman or the Chairman's inability to discharge the duties of the office, such duties for the time being devolve upon the Vice-Chairman.

**Board of Commissioner – Secretary**

The Secretary consults with the Director from time to time respecting the Metroparks administrative affairs, and otherwise performs the customary duties of such office, and such other duties as the Board of Commissioners directs. The Secretary signs, with the Chairman, in the name of the Metroparks, all contracts and legal documents approved by the Board of Commissioners.

**Board of Commissioners – Treasurer**

The Treasurer consults with the Chief Financial Officer from time to time respecting the Metroparks financial affairs and otherwise performs the customary duties of such office pursuant to applicable law, and such other duties as the Board of Commissioners shall direct. The Treasurer shall provide the Metroparks with a fidelity bond to indemnify the Metroparks from any loss caused by any fraudulent or dishonest act on the part of the Treasurer. The premium for said bond shall be paid out of the funds of the Metroparks.



**Board of Commissioners:**

	<b>Timothy J. McCarthy</b> <b>Chairman,</b> <b>Governor Appointee</b>	Retired from Soave Enterprises which operates Checker Cab, Co. in Detroit. Serves as Chairman of the Detroit Metro Convention and Visitors Bureau, Vice-Chairman of the Detroit Regional Chamber, Vice-Chairman of Council III of Blue Cross and Blue Shield of Michigan.
	<b>Robert W. Marans</b> <b>Vice Chairman,</b> <b>Washtenaw County Representative</b>	Research professor at the Institute for Social Research, University of Michigan and emeritus professor of architecture and urban planning. Served on the Metroparks Board since 1986. He is a charter member and president of the Washtenaw County Parks and Recreation Commission and currently serves on the board of the Detroit Riverfront Conservancy.
	<b>Jaye Quadrozzi</b> <b>Treasurer</b> Oakland County Representative	Attorney with more than 15 years of experience as a commercial litigator. Member of the State Bars of Michigan, Illinois, California and the Federal Trial Bar. Avid runner and Triathlete. Quadrozzi has been active within the Metroparks since her first job as a teenager at Lake St. Clair Metropark.
	Bernard Parker <b>Secretary</b> Wayne County Representative	Served 22 years as a Wayne County Commissioner. He successfully generated funding resulting in Chandler Water Park. He also initiated a crime prevention program resulting in a 50% reduction in youth incarceration. Parker has received numerous awards including the Spirit of Detroit Award in 2012 and an Honorary Doctorate of Humane Letters from Lewis College of Business.
	Steven E. Williams Livingston County Representative	A 12-year member of the Livingston County Board of Commissioners, he was elected Vice Chairman three times and chaired several committees. Delegate on the SEMCOG Executive Committee for 10 years as well as other SEMCOG committees. Retired communications officer and analyst in the United States Army as well as more than 20 years of manufacturing industry experience. Long-time community volunteer and lover of outdoor recreation.
	John Paul Rea Macomb County Representative	Director, Macomb County Department of Planning and Economic Development, he is highly involved with comprehensive community and economic development initiatives throughout the county. An integral part of the capital improvement projects targeting infrastructure, transportation networks, non-motorized trails, regional transit and also the economic development services by supporting business retention, expansion and attraction efforts.
	Kurt L. Heise Governor Appointee	Currently the Supervisor for the Charter Township of Plymouth. A lifetime Wayne County resident, he has more than 25 years' experience as a municipal, labor and environmental attorney in southeast Michigan. He served as State Representative for the 20 <sup>th</sup> District and played a key role in the development of the State Watershed Alliance Act was a member of the Blue-Ribbon Commission for Lake St. Clair and Groundwater Conservation Advisory Council.





### **Executive Management**

#### **Director**

The Board of Commissioners appoint a chief executive officer of the Metroparks known as the Director. The Director shall hold the office at the will and pleasure of the Board. The Director supervises, and is responsible for, the day-to-day operation of the Metroparks and provides general direction to the work and general management of all activities of the Metroparks. This, among other things, specifically includes being responsible for appointment or employment and discharge of all employees and for the direction of their activities. Management Personnel employment decisions are made in consultation with the Board of Commissioners, with emphasis on utilizing the expertise of members of the Board of Commissioners with special knowledge related to a position for which appointment is being considered. With the advice and consent of the Board of Commissioners the Director may delegate to subordinates any of the duties assigned to the Director. The Director approves purchases and make certifications as are required or permitted under the purchasing authority and Metroparks bylaws. The Director shall arrange

for the recording of minutes of meetings of the Board of Commissioners and shall have custody of the minute book and of the corporate seal of the Authority as well as being the custodian of all records, except the financial records of the CFO, and shall keep, at the office of the Board of Commissioners, and open to public examination all records, maps, charts, plans and documents pertaining to the work of the Authority. The Director may co-sign on such bank accounts as the CFO may designate and provide the Authority with a fidelity bond to indemnify the Authority from any loss caused by any fraudulent or dishonest act on the part of the Director. The Director shall take such other actions and assume such other responsibilities as may be provided by federal and state law.

#### **Deputy Director**

The Director shall appoint a chief operating officer of the Authority who shall be known as the Deputy Director. The Deputy Director shall hold office at the will and pleasure of the Director. The Deputy Director, under the immediate supervision of the Director, is responsible for such responsibilities as shall be directed from time to time by the Director. The Deputy Director may witness the signature of the Director on contracts, leases, obligations, and other instruments which the Director has been authorized to sign. In the event the office of Director shall become vacant

Executive Management - continued

by death, resignation or otherwise, or in the event of the absence of the Director or the Director's inability to discharge the duties of the office, such duties, including the authority to execute and deliver contracts, leases, obligations, and other instruments approved by the Board, for the time being devolve upon the Deputy Director.

**Chief Financial Officer (CFO)**

The Director shall appoint a CFO, subject to approval by the Board of Commissioners. The CFO shall hold office at the will and pleasure of the Director. The CFO shall perform the usual duties of such office and such other duties as the Director may direct or as are required by law. This, among other things, includes the following: (a) The CFO shall prepare an annual budget for the Authority containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of all property and facilities of the Authority, including any amounts necessary to pay the obligations of the Authority maturing during the ensuing fiscal year, and an estimate of the anticipated revenue of the Authority from all sources for the ensuing fiscal year. (b) The CFO shall receive all money due the Authority from taxes, fees, charges and all other sources, and shall deposit all such money in such bank or banks, and in such separate accounts, as the CFO shall deem prudent and appropriate, subject to the approval of the Board of Commissioners. The CFO may co-sign on such bank accounts. (c) The CFO shall keep accounting records showing all financial transactions of the Authority in accordance with the law, and shall permit inspection of all financial records by any Commissioner at any reasonable time. (d) The CFO shall issue and approve of such vouchers for payment of obligations and make such certifications as shall be required or permitted under the Authority's Purchasing Policy. (e) The CFO shall cause an annual audit of the Authority to be performed by independent certified public accountants in the manner required by Act No. 2, Public Acts of Michigan, 1968, as amended. (f) The CFO shall be the chief investment officer of the Authority and shall advise the Board of Commissioners in respect of an investment policy satisfying the requirements of Act No. 20, Public Acts of 1943, as amended. The CFO shall prepare reports respecting the Authority's investments from time to time but no less often than semi-annually.

**Current Executives:**

Michael Reese	Acting Director
David Kirbach	Deputy Director
Vacant	Chief Financial Officer

**Core Management Team:**

The Metroparks core management team consists of a functional Department Heads and District Park Superintendents. Park operations have been divided into three geographical districts, Eastern, Western and Southern. Each Department Head and District Park Superintendent reports to the Director and/or Deputy Director for direction and guidance.



## Current Department Head/District Park Superintendents:

Michael Lyons	Eastern District Superintendent
Jeff Brown	Western District Superintendent
James Pershing	Southern District Superintendent
Randy Rossman	Human Resources Department
Robert Rudolph	Information Technology Department
Julie Hein	Development Department
Ryan Colliton	Natural Resources Department
Nina Kelly	Planning Department
Michael Brahm-Henkel	Engineering Department
Michael Reese	Police Department
Jennifer Hollenbeck	Interpretive Services Department

*\* For a list of full time equivalents by park, please see Appendix A*



### **General Fund Development**

The Metroparks fiscal year begins on January 1st and ends on December 31st of each calendar year. The CFO oversees the preparation of an estimate of the General Fund current year operating and capital revenues and expenditures as well as an itemized statement of the General Fund budget year operating and capital revenues and expenditures. The Board of Commissioners shall adopt the budget in accordance with and subject to the requirements of the Uniform Budget and Accounting Act, Act No. 2, Public Acts of 1968, as amended.

The process begins early in the year in conjunction with the Engineering and Planning Departments. These departments utilize input from many sources to update a Strategic Development Plan. This plan is intended to itemize and prioritize minor, major maintenance and capital improvement projects for the upcoming budget year. Input is sought from both within the Metroparks staff and Commissioners as well as the user and non-user public. Local, regional and national trends are also considered.

The Finance Department works to provide high level financial projections for both revenue and operating expenditures in developing categorical targets. Factors such as historical trends, contractual obligations and other factors for broad categories of expenditures are developed. This information is used as guidance for the Departments and District Superintendents to develop their operating budgets for revenue and expense.



# GENERAL FUND SUMMARY

*2018 BUDGET*



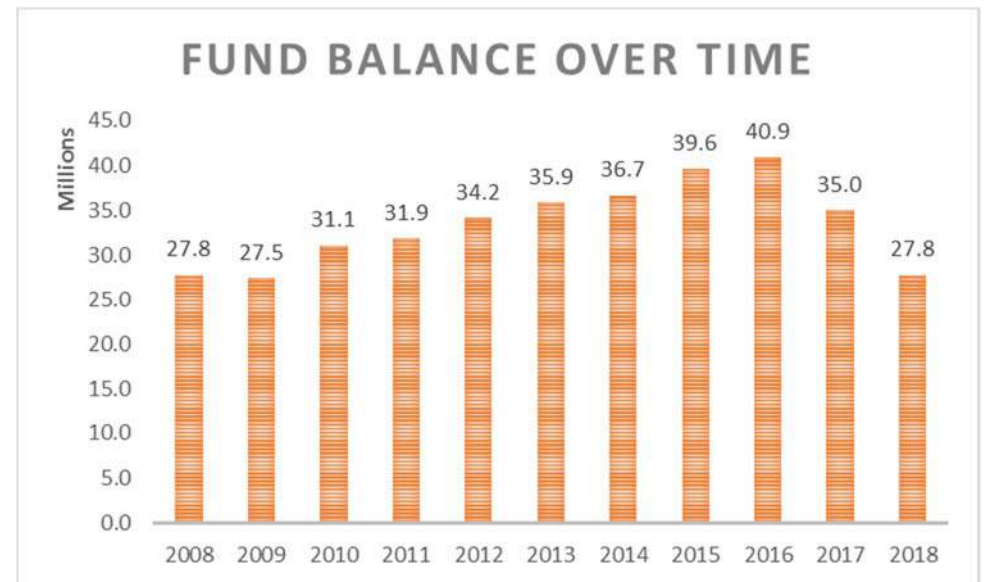
## **2018 GENERAL FUND BUDGET SUMMARY**

The 2018 Metroparks General Fund Annual Budget is a story of expectations and intentions. An effective budget aligns well with organizational goals. It tells the story of how the park system will develop available resources as well as the planned use of resources. The real value of a budget comes from understanding how the organization's goals and priorities will be met, as well as how the organization is planning to react to both internal and external factors. The budget defines how the organization will function within the strategies established by the Board of Commissioners. It is my hope that readers of this document will gain insight into what the Metroparks intend to accomplish and the expected challenges and opportunities to be faced along the way.

## **2018 GENERAL FUND BUDGET GOALS**

### **FUND BALANCE/FISCAL SUSTAINABILITY**

The Metroparks 2018 General Fund Budget includes the planned/strategic use of over \$7.2 million (17.6%) of Fund Balance. Looking at the chart to the right, the intentional increase of fund balance from the mid \$25 million range to \$40.9 million at the end of 2016 is evident. During this time management was aware of the decline of property tax revenue and worked diligently to adjust by conscientiously deferring capital, reducing work force and increasing park revenue. This build up was never meant to be sustained and use of the fund balance that began in 2017 continues in the 2018 budget plan is consistent with that intention. This is primarily being driven by \$13.2 million of capital expenditures, \$11.2 million of which are projects. It is unlikely that all of these projects will be completed in 2018 the result of which will be a lessening of the impact on fund balance in 2018. As evidence, the original 2017 budget included a planned use of fund balance totaling \$10 million. The current estimate is that the reduction of fund balance in 2017 will be \$ 5.9 million.



That being said, the Metroparks continue to face serious fiscal challenges. The amount of operating surplus, calculated as total revenue (excluding capital grants) less non-capital expenditures is anticipated to be \$4.1 million in 2017. Looking at trends over time, the growth in operating revenue, primarily spurred by tolling rate increases in 2012, 2015 and 2016, has inched back towards the level of 2010. Operating expenditures during the

2018 General Fund Budget Priorities - continued

first half of the past decade show the reduction in staffing and other efforts to maintain a sufficient surplus to fund capital. Beginning in 2014, Non-Capital staff and material expenditure reductions ended and management began implementing strategic increases in staffing, facility renovations and marketing initiatives. Over the past decade the operating surplus has trended downward from an initial \$12.8 million to just over \$4.1 million in 2018. For the Metroparks to become fiscally sustainable, this trend will need to be addressed.

**DIVERSITY AND INCLUSION**

The 2018 budget reflects the Metroparks intention to promote full participation of individuals with diverse backgrounds in the parks with the inclusion of expenditures associated with “Get out and Learn”. This program facilitated primarily by the interpretive staff is designed to maximize the out-reach to underserved youth throughout the five-county Metroparks region. It is believed that this program may well generate development revenue support, however, conservatively this revenue has not been included as a specific line item. General development revenue has been included as a conservative \$200,000 target.

The completion of an accessible fishing dock at Lake St. Clair Metropark is another project intended to improve the inclusivity of the Metroparks system. This grant funded project provides the only fully-accessible fishing access in a 36 mile stretch of shore.

**ENVIRONMENTAL STEWARDSHIP**

Park operations includes over \$19,000 of outsourced prescribed burns throughout the Metroparks. This is in addition to prescribed burns that are performed by the Natural Resource Crew at many locations. For 2018 the Natural Resource department is focusing on follow-up treatment to areas that have previously been treated with mechanical removal of invasive plants and shrubs. This focus is needed to prevent return of invasives and will yield improved habitat. The budget also includes an estimate of funding for innovative efforts to improve water quality at Lake St. Clair by using a border collie to keep the numbers of Canada geese and other species at an appropriate level. 2018 is the 18<sup>th</sup> year of deer management at the Metroparks. This program, although controversial at its inception has helped keep the balance of deer from overwhelming the available resources. The Metroparks police department in conjunction with volunteer groups and the

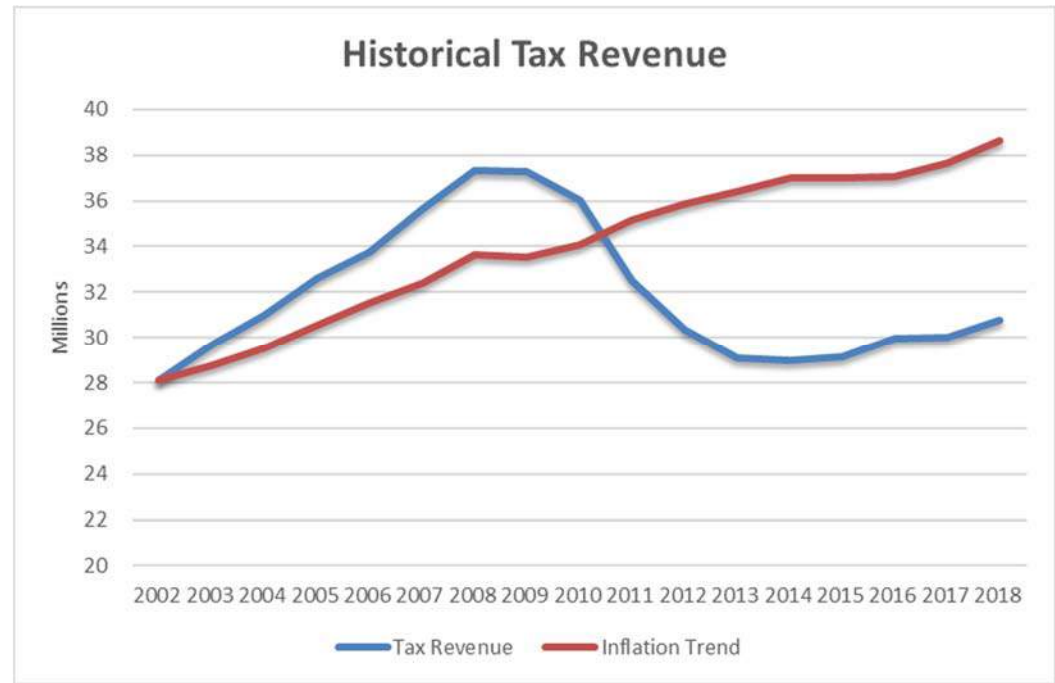


### 2018 General Fund Budget Priorities - continued

Natural Resources department perform controlled hunts based on the results of annual deer counts made by helicopter. This program has also supplied 130,000 pounds of venison to soup kitchens throughout the region with financial support of Hunters Against Hunger.

#### CHALLENGES

One external challenge that the Metroparks continues to work to address is the decline in our tax revenue base. Even with the result of economic and legislative impact property tax revenue remains the largest single source of support for the Metroparks system. The graph to the left shows the actual property tax revenue received as compared to the projected revenue based on inflationary trends from 2007 to 2018. Even with the improvement to property values, the current revenue is twenty percent below the trend estimate for 2018 property tax revenue as shown in the chart below. Again as property values continue to rise, property tax revenue growth is limited by legislation to the lower of the rate of inflation or five percent. This results in a permanent reduction in the potential tax revenue.



In 2018 the tax revenue base was again challenged by legislation related to industrial personal property taxes. The calculation of Metroparks 2018 revenue was initially reduced by \$1.2 million because of this legislation. However the legislation also includes a mechanism by which the state may reimburse the local taxing units for this lost revenue. Fortunately for 2018 it is anticipated that the state will reimburse the entire amount of lost revenue and this reimbursement amount has been included in budgeted 2018 revenue. We will need to continue to monitor this process as we plan for future year's revenues.

#### GENERAL

The 2018 General Fund Budget has been developed during a time of transition for Metroparks. The guiding principles for this year's budget were to work to meet Metroparks organizational mission and goals while not steering too far from the existing organizational structure. This has resulted in budgeting for all existing full-time positions for the entire year, although some remain vacant and will likely not be filled for at least a portion of 2018. Staff was encouraged to use their knowledge and experience to guide the budget development. Metroparks is blessed with experienced, knowledgeable people. Making full use of this valuable resource is critical.

### 2018 General Fund Budget Priorities - continued

Park Operating revenue and expenditures budgets are consistent with historical trends. Fees and charges are generally flat as compared to 2017. Operating revenue projections were based conservatively on typical weather as is our normal practice. The result is an anticipated improvement in park operating revenue of \$0.7 million (2%). Significant grant revenue is anticipated from the state funded Stormwater, Asset Management, Wastewater (SAW) grant. This program provides funding for acquisition of asset management software and hardware as well as design engineering costs associated with stormwater or wastewater projects.

Employee wages have modest increases based on 2% contractual increase for the five employee bargaining units and increases to part-time wages in response to indexing of the minimum wage across the scale. Benefit costs are generally flat, and include no additional funding above the estimated annual required contribution for the defined benefit pension and retiree health care trust. Contractual operating costs for outside services are anticipated to decline as we near being caught up with many of the accelerated facility updates from the past few years.

Administrative Office costs continue to rise. (5.6%). Growth here is largely in staff costs (reflecting a full year of all budgeted positions) and outside services for both engineering and marketing. Offsetting this growth is a reduction in the cost of some materials and supplies related to Marketing, Interpretive and the 75<sup>th</sup> anniversary celebration.



Major Maintenance costs are anticipated to remain consistent to the amount in 2017. Projects here include work that will exceed \$10,000 in cost (the average project is \$41,000). The nature of the projects ranges from caulking/painting to paving to natural area restoration.

Capital Expenditures are budgeted at \$13.2 million. This includes \$2.0 million for capital equipment. Significant capital equipment items include:

- 12 Mowers at a cost of \$523,000
- IT Servers and Disaster Recovery Equipment \$170,000
- 2 Garbage Trucks \$247,500
- 1 Chipper Truck for Natural Resources \$140,000



2018 General Fund Budget Priorities - continued

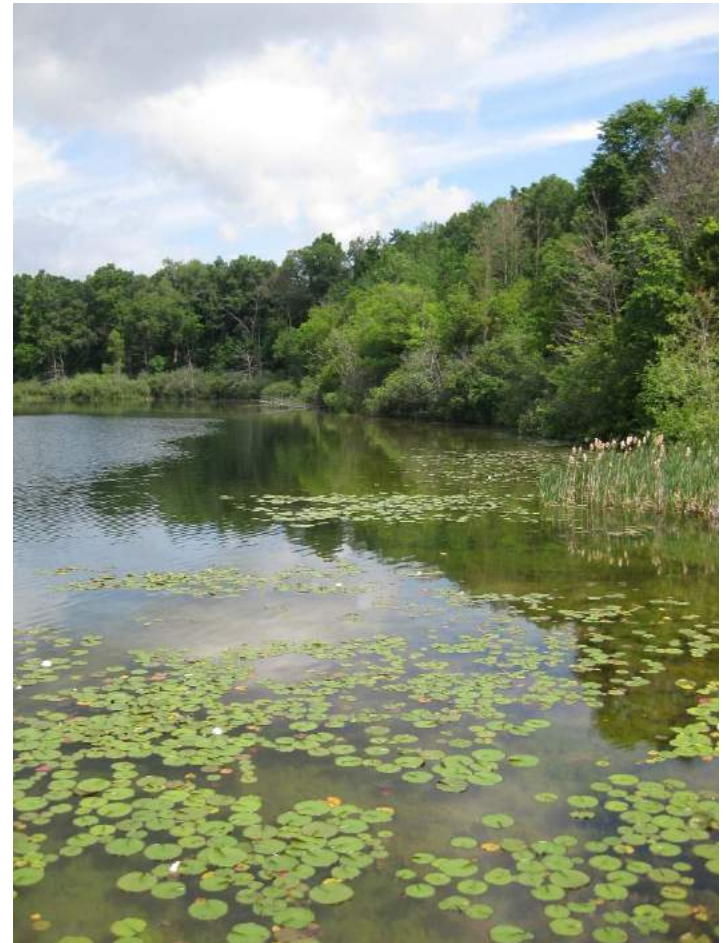
Improvement projects budgeted include over \$5.0 million for projects begun in 2017 but not yet completed by year end. The single largest of these is Stony Creek Landing, which is expected to have \$3.7 million remaining to be completed in 2018. New or re-budgeted projects for 2018 include \$2.7 million of projects related to Stormwater, Asset Management and Wastewater (SAW) state funded grants. These projects will support the Metroparks initiatives related to environmental stewardship via parking lot improvements as well as sanitary sewer rehabilitation. Other grant supported capital projects include development of an accessible fishing dock (\$81,000) and interpretive facility interior renovations (\$60,000) at Lake St. Clair, an interpretive exhibit (\$15,000) at Oakwoods Nature Center, and Farmland restoration (\$30,000) at Wolcott Metropark.

In summary, the proposed 2018 Metroparks General Fund budget is a balanced, well thought out plan that seeks to maximize the value to the citizens of Southeast Michigan. Although the Metroparks have not yet developed a fiscally sustainable plan, the use of fund balance in 2018 and the years ahead provides the Board of Commissioners and Metroparks management time to continue to develop a fiscally sustainable model.

Finally, development of this budget is a project that involves virtually all departments and districts throughout the Metroparks as well as the guidance of the Board of Commissioners. At this time, I would like to thank all involved in developing the 2018 Huron-Clinton Metroparks General Fund budget, not only for their efforts in this project, but more importantly for their continued dedication to the mission of the Metroparks. Working together we can continue to enhance recreational and educational opportunities as well as the quality of the environment in Southeast Michigan. A Mission worth serving!

*Rebecca Franchock*

*Supervisor of Budget and Payroll*

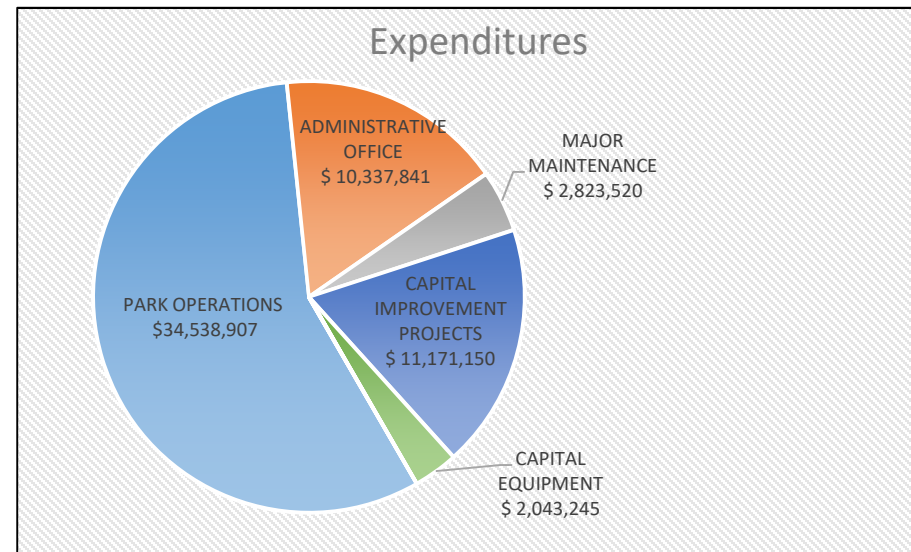
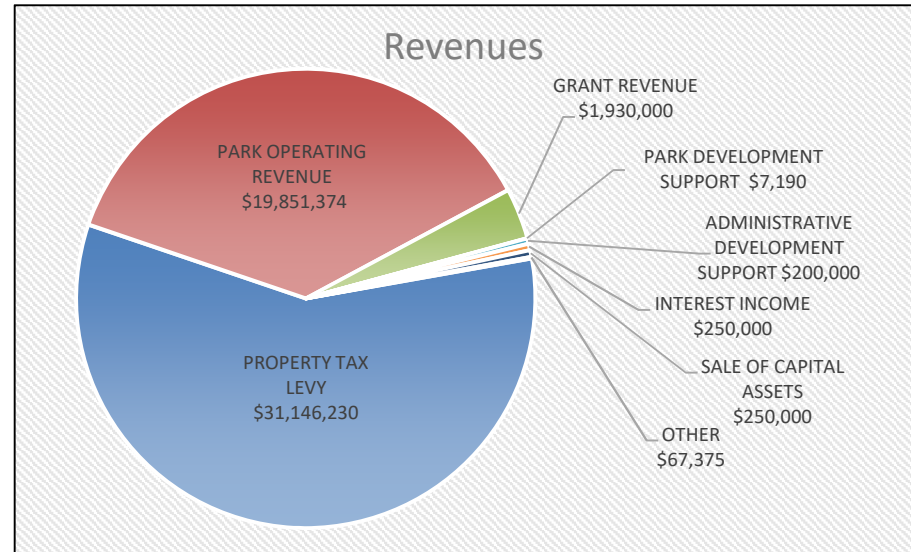


BUDGETED REVENUES

PROPERTY TAX LEVY	\$31,146,230
PARK OPERATING REVENUE	19,851,374
GRANT REVENUE	1,930,000
PARK DEVELOPMENT SUPPORT	7,190
ADMINISTRATIVE DEVELOPMENT SUPPORT	200,000
INTEREST INCOME	250,000
SALE OF CAPITAL ASSETS	250,000
OTHER	67,375
<b>TOTAL BUDGETED REVENUES - 2018</b>	<b>\$53,702,169</b>

BUDGETED EXPENDITURES

PARK OPERATIONS	\$34,538,907
ADMINISTRATIVE OFFICE	10,337,841
MAJOR MAINTENANCE	2,823,520
CAPITAL	
IMPROVEMENT PROJECTS	11,171,150
EQUIPMENT	2,043,245
LAND ACQUISITION	-
<b>TOTAL BUDGETED EXPENDITURES - 2018</b>	<b>\$ 60,914,663</b>
<b>USE OF FUND BALANCE</b>	<b>\$ (7,212,494)</b>





	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<u>BUDGETED REVENUES</u>				
ADMINISTRATIVE				
PROPERTY TAX LEVY	\$ 29,246,499	\$ 30,735,601	\$ 30,723,300	\$ 31,146,230
GRANT REVENUE	76,182	1,133,805	1,005,000	1,930,000
DEVELOPMENT SUPPORT	10,915	121,187	111,035	200,000
INTEREST INCOME	287,928	250,000	250,000	250,000
SALE OF CAPITAL ASSETS	319,165	270,000	642,420	250,000
OTHER	339,905	22,375	300,700	67,375
PARK OPERATIONS				
OPERATING REVENUE	20,130,849	19,796,264	19,457,418	19,851,374
PARK DEVELOPMENT SUPPORT	119,759	111,738	119,143	7,190
TOTAL BUDGETED REVENUES - 2018	<u>\$ 50,411,443</u>	<u>\$ 52,329,232</u>	<u>\$ 52,489,873</u>	<u>\$ 53,694,979</u>
<u>BUDGETED EXPENDITURES</u>				
PARK OPERATIONS	\$ 32,622,291	\$ 35,286,169	\$ 33,856,847	\$ 34,538,907
ADMINISTRATIVE OFFICE	7,371,708	10,474,473	9,791,361	10,337,841
MAJOR MAINTENANCE	1,926,211	4,556,699	2,481,339	2,823,520
CAPITAL				
ENGINEERING, PLANNING & NATURAL RESOURCES	\$294,727	\$207,049	\$244,848	\$399,030
IMPROVEMENT PROJECTS	3,865,159	15,801,614	9,315,592	10,772,120
EQUIPMENT	3,089,427	3,492,893	2,834,335	2,043,245
LAND ACQUISITION	5,056	-	2,500	-
TOTAL BUDGETED EXPENDITURES - 2018	<u>\$ 49,174,579</u>	<u>\$ 69,818,897</u>	<u>\$ 58,526,822</u>	<u>\$ 60,914,663</u>
NET INCREASE (USE) OF FUND BALANCE	<u>\$ 1,236,864</u>	<u>\$ (17,489,665)</u>	<u>\$ (6,036,949)</u>	<u>\$ (7,219,684)</u>



# REVENUE

*2018 BUDGET*



**REVENUE SOURCES**

The Huron Clinton Metroparks receive revenue support from seven main sources. These resources are highlighted below from largest revenue stream to smallest. Total revenue for 2018 is \$53,702,169.

❖ **Property Taxes**

The single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In June, the Board of Commissioners approved the 2017 tax rate of .2140 mills (reduced by Headlee override) upon each dollar of state taxable valuation. This is the first year the rate has decreased since the 2006 budget. As mentioned previously, the authority will not recover (increase) from this millage rate due to Proposal A, which caps future taxable growth to the lower of the rate of inflation or 5%. The inflation factor for 2017 taxable values was 1.009%. This tax will be levied in December, 2017 and will provide funding for the 2018 Authority capital development and park operations.

In 2008 the Board of Commissioners approved a process to estimate the amount of “captured” tax revenues that results from the large number of tax abatement programs throughout the counties, and adjust the amount of revenue expected to be received. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties, any necessary adjustments to the estimated amounts of locally captured taxes will be made. The Metroparks net tax levy for 2017 of \$29,946,230 represents a 2.44% increase from the 2016 net tax levy of \$29,232,724.

COUNTY	TOTAL 2017 TAXABLE VALUE	HCMA 1/4 MILL LEVY (0.00025)	HCMA REDUCED TAXABLE VALUE (0.0002140)	EST. WRITE OFF DUE TO TAX ABATEMENT PROGRAMS	HCMA EST. LEVY TO BE COLLECTED
LIVINGSTON	8,462,736,318	2,115,684	1,811,026	35,000	1,776,026
MACOMB	25,973,604,842	6,493,401	5,558,351	25,000	5,533,351
OAKLAND	54,650,075,947	13,662,519	11,695,116	300,000	11,395,116
WASHTENAW	15,798,526,358	3,949,632	3,380,885	80,000	3,300,885
WAYNE	38,742,298,614	9,685,575	8,290,852	350,000	7,940,852
FIVE COUNTY TOTAL	\$ 143,627,242,079	\$ 35,906,811	\$ 30,736,230	\$ 790,000	\$ 29,946,230

❖ **Park Operating Revenue**

Fees and charges implemented by the parks throughout the Authority total a proposed \$19,851,374 for the 2018 budget. Examples of park activities that generate revenue are golf, tolling, aquatics, interpretive programs, boat rental and many others. This is a \$393,956 increase from the 2017 projected park operation revenue. Various park fees and rates for activities, rental spaces, tolling, etc remain consistent at the 2017 approved rates.

❖ **Grant Revenue**

The amount shown in this category represents money the Authority will be receiving from an outside agency to help fund specific projects within the parks. Grants that have been approved and granted by both the external granting organization and HCMA Board of Commissioners are put into the budget. For 2018 four grants have been approved by the Metroparks to assist in completing major projects for a total proposed revenue of \$1,930,000. The largest grant funding source is the Stormwater, Asset Management, and Wastewater (SAW) grant. This grant is funded by the State of Michigan and provides support for acquisition software for asset management systems (software and hardware) as well as engineering design for projects related to stormwater and wastewater management.

Park	Grant Project	Amount
Lake St. Clair	Nature Center – Interior Renovations	\$15,000
Oakwoods	Nature Center – Exhibit Updates	\$15,000
Lake St. Clair	Accessible Fishing Pier	\$80,000
Various	SAW Grant – State of Michigan	\$1,820,000

❖ **Donations & Development Support**

In 2014, the Huron Clinton Metroparks hired a Director of Development to help the Authority increase financial support from outside sources, through membership and donation support of the Huron-Clinton Metropolitan Foundation. The three major categories set up by the foundation are Annual Campaign, Grant Funding and Major Gifts. The Annual Campaign includes memberships and general donations from patrons. Grant Funding includes grants applied for and given to the Foundation, and Major Gifts include large amounts of money presented to the Foundation for a restricted use within the Metroparks.

❖ **Interest Revenue**

Interest Income derived from investments in Certificates of Deposit and U.S. Agency issues are projected to produce \$250,000 in 2018. Return on investments have slowly been increasing resulting in more revenue for the Authority based on the amount we have invested.



❖ **Sale of Capital Assets**

Annually the Authority has an auction in an effort to liquidate obsolete or unneeded equipment. This year there will be an additional surplus due to sale of golf carts that are being replaced at Hudson Mills golf course. The golf carts along with other equipment being sold is projecting to earn \$250,000.

❖ **Other**

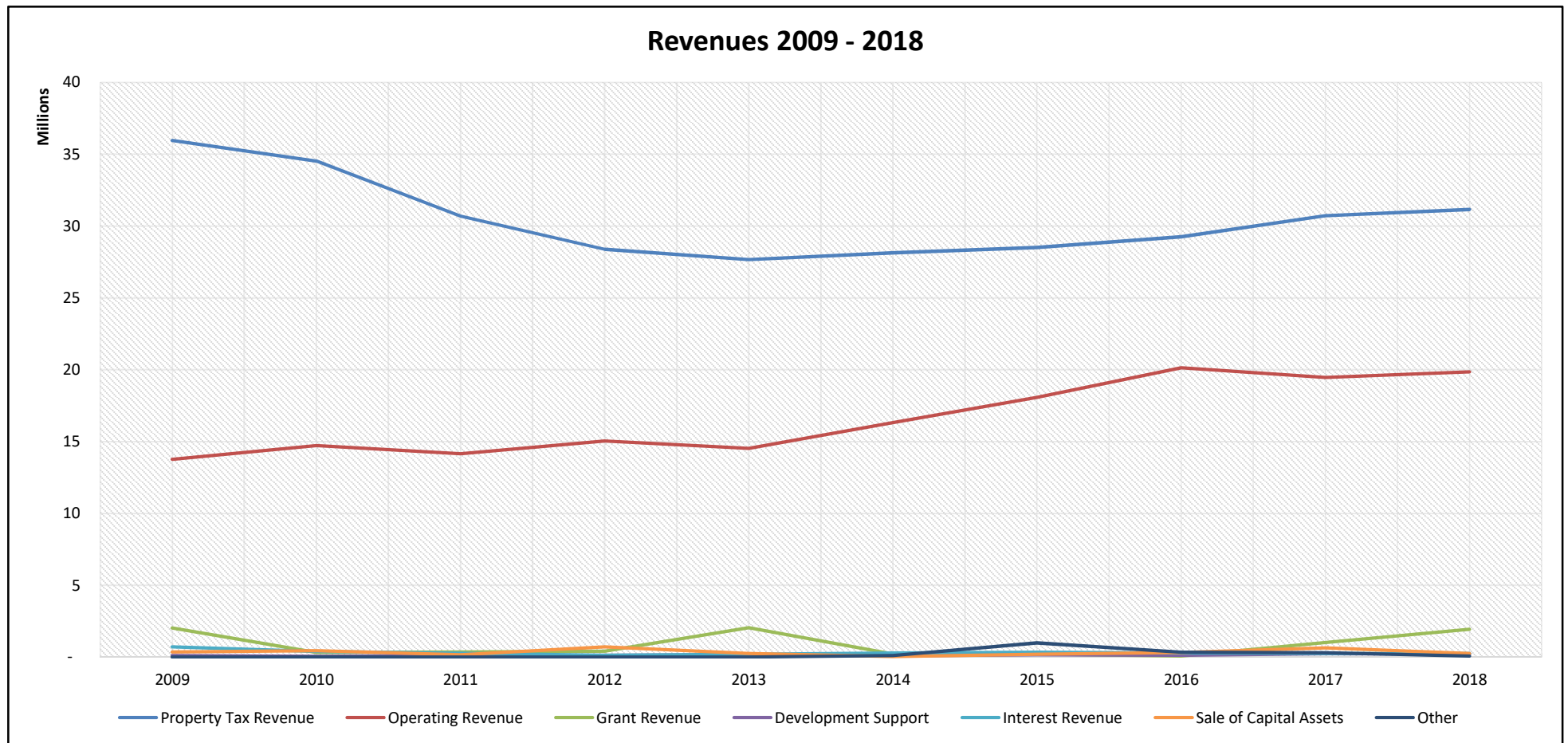
This revenue source represents one-time or unusual payments. Past examples include insurance settlements, rate stabilization payments and other minor items. There is \$67,375 proposed for 2018.

HURON-CLINTON METROPARKS

2018 BUDGET

TEN YEAR HISTORY

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Property Tax Revenue	35,953,354	34,528,432	30,691,073	28,384,628	27,662,759	28,125,677	28,503,130	29,246,499	30,723,300	31,146,230
Operating Revenue	13,764,068	14,715,827	14,151,725	15,027,243	14,519,872	16,316,176	18,071,961	20,130,849	19,457,418	19,851,374
Grant Revenue	2,029,548	317,491	351,412	409,538	2,050,630	215,614	217,896	76,182	1,005,000	1,930,000
Development Support	101,219	57,065	110,423	127,231	167,123	87,407	158,946	130,674	230,178	207,190
Interest Revenue	717,457	384,922	266,837	133,184	198,255	277,461	344,745	287,928	250,000	250,000
Sale of Capital Assets	353,927	436,087	155,340	717,377	250,636	43,551	192,480	319,165	642,420	250,000
Other	-	-	-	-	-	97,013	987,949	339,905	300,700	67,375
Grand Total	52,919,573	50,439,824	45,726,810	44,799,201	44,849,275	45,162,899	48,477,107	50,531,202	52,609,016	53,702,169





## HURON-CLINTON METROPARKS

2018 BUDGET

OPERATING REVENUE  
SUMMARY BY PARK

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
100 Administrative Office	\$ 262,617	\$ 234,275	\$ 290,945	\$ 330,713
102 Lake St. Clair	2,472,406	2,468,461	2,334,864	2,421,853
104 Kensington	4,588,742	4,303,527	4,768,632	4,705,699
106 Lower Huron/Willow/Oakwoods	3,090,420	3,075,997	2,785,631	2,905,455
108 Hudson Mills/Dexter/Delhi	1,087,932	1,070,883	1,118,536	1,125,242
109 Stony Creek	4,182,991	4,259,875	4,198,876	4,254,339
112 Lake Erie	1,775,206	1,794,296	1,703,886	1,730,800
113 Wolcott Mill	630,199	609,100	264,762	264,100
115 Indian Springs	1,248,302	1,207,481	1,198,988	1,215,679
116 Huron Meadows	911,794	884,107	911,441	904,684
	<u>\$ 20,250,608</u>	<u>\$ 19,908,002</u>	<u>\$ 19,576,561</u>	<u>\$ 19,858,564</u>

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING REVENUE

## SUMMARY BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
380 Outside Lease/Rent	\$ 130,127	\$ 130,675	\$ 136,300	\$ 136,451
531 Pool	648,380	661,900	529,751	594,370
532 Waterpark	958,959	934,000	816,700	912,000
535 Sprayzone	274,387	244,997	226,192	243,870
537 Riplide	202,925	185,000	138,258	166,000
538 Beach	72,137	69,900	51,216	63,421
540 Dockage/Boat Storage	394,197	376,050	377,397	391,860
550 Boat Rental	476,722	485,524	433,827	468,604
560 Excursion Boat	10,842	50,000	54,710	54,000
565 Plaza Concession	6,256	5,200	7,287	9,000
580 Cross Country Skiing	34,339	55,600	17,810	48,260
590 Tolling	9,167,954	9,038,490	9,348,947	9,471,505
610 Family Camping	46,670	47,550	52,237	51,675
615 Group Camping	27,251	24,352	24,410	27,798
630 Activity Center Rental	245,014	217,500	220,796	232,000
635 Mobile Stage	18,100	16,200	20,600	16,800
640 Shelter Reservations	377,988	292,575	362,100	364,900
650 Golf Course	5,604,020	5,478,807	5,116,416	5,161,494
655 Par 3/Foot Golf	91,533	88,050	51,012	54,650
660 Disc/Adventure Golf	199,653	202,337	204,887	228,695
665 Adventure Course	12,000	12,000	12,000	27,000
670 Trackless Train	9,060	10,000	6,158	8,000
700 Special Events	275,531	246,500	138,584	13,050
880 Interpretive Center/Mill	186,843	237,347	211,937	201,365
881 Farm Learning Center	350,959	340,786	360,959	353,200
882 Mobile Learning Center	42,041	42,692	41,068	27,000
883 Environmental Discovery Center	105,767	115,924	107,737	101,419
990 General	83,558	97,351	306,319	229,482
991 Joint Government Maintenance	197,395	200,695	200,946	200,695
	<u>\$ 20,250,608</u>	<u>\$ 19,908,002</u>	<u>\$ 19,576,561</u>	<u>\$ 19,858,564</u>



HURON-CLINTON METROPARKS

2018 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>100 Administrative Office</b>				
380 Outside Lease/Rent	\$ 130,127	\$ 130,675	\$ 136,300	\$ 136,451
590 Tolling	132,491	103,600	152,745	193,790
990 General	-	-	1,900	472
<b>100 Administrative Office Total</b>	<b>\$ 262,617</b>	<b>\$ 234,275</b>	<b>\$ 290,945</b>	<b>\$ 330,713</b>
<b>102 Lake St. Clair</b>				
531 Pool	\$ 257,469	\$ 260,400	\$ 208,290	\$ 236,470
540 Dockage/Boat Storage	119,236	121,400	126,332	128,160
565 Plaza Concession	6,256	5,200	7,287	9,000
590 Tolling	1,581,099	1,580,715	1,490,692	1,541,760
630 Activity Center Rental	41,072	41,000	50,764	50,000
640 Shelter Reservations	67,080	70,000	64,000	65,000
655 Par 3/Foot Golf	57,797	53,850	51,012	54,650
660 Disc/Adventure Golf	29,308	33,250	34,048	35,300
670 Trackless Train	9,060	10,000	6,158	8,000
700 Special Events	78,364	60,200	2,315	-
880 Interpretive Center/Mill	28,612	31,900	30,376	32,478
990 General	17,918	21,411	84,455	81,900
991 Joint Government Maint	179,135	179,135	179,135	179,135
<b>102 Lake St. Clair Total</b>	<b>\$ 2,472,406</b>	<b>\$ 2,468,461</b>	<b>\$ 2,334,864</b>	<b>\$ 2,421,853</b>
<b>104 Kensington</b>				
535 Sprayzone	\$ 274,387	\$ 244,997	\$ 226,192	\$ 243,870
538 Beach	9,001	5,000	5,600	6,165
540 Dockage/Boat Storage	74,075	62,000	65,000	66,000
550 Boat Rental	254,333	254,244	233,070	247,299
560 Excursion Boat	10,842	50,000	54,710	54,000
580 Cross Country Skiing	5,389	16,500	1,306	16,500
590 Tolling	2,421,006	2,339,500	2,642,000	2,569,195

HURON-CLINTON METROPARKS

2018 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>104 Kensington-continued</b>				
615 Group Camping	8,349	10,000	8,500	9,500
635 Mobile Stage	7,200	7,200	10,400	7,200
640 Shelter Reservations	99,035	9,675	97,850	96,750
650 Golf Course	980,687	907,498	945,800	961,400
660 Disc/Adventure Golf	76,846	70,170	73,935	89,195
700 Special Events	63,154	35,000	36,776	4,700
880 Interpretive Center/Mill	46,769	45,224	36,472	40,925
881 Farm Learning Center	214,434	206,486	232,423	225,700
882 Mobile Learning Center	24,115	14,700	16,920	14,500
990 General	19,121	22,033	78,127	49,500
991 Joint Government Maint	-	3,300	3,551	3,300
<b>104 Kensington Total</b>	<b>\$ 4,588,742</b>	<b>\$ 4,303,527</b>	<b>\$ 4,768,632</b>	<b>\$ 4,705,699</b>
<b>106 Lower Huron/Will/Oakwoods</b>				
531 Pool	\$ 106,668	\$ 103,400	\$ 92,500	\$ 101,300
532 Waterpark	958,959	934,000	816,700	912,000
550 Boat Rental	9,243	10,230	9,850	10,305
590 Tolling	1,118,237	1,093,500	1,060,000	1,095,000
610 Family Camping	16,179	16,550	19,550	19,850
615 Group Camping	2,504	2,500	3,000	3,000
640 Shelter Reservations	71,475	68,000	67,500	65,000
650 Golf Course	701,233	728,500	629,000	640,300
655 Par 3/Foot Golf	33,735	34,200	6,500	7,500
700 Special Events	24,162	32,500	19,354	3,000
880 Interpretive Center/Mill	18,961	30,225	24,234	24,700
882 Mobile Learning Center	17,034	17,492	17,643	5,000
990 General	12,031	4,900	19,800	18,500
<b>106 Lower Huron/Will/Oakwoods Total</b>	<b>\$ 3,090,420</b>	<b>\$ 3,075,997</b>	<b>\$ 2,785,631</b>	<b>\$ 2,905,455</b>

HURON-CLINTON METROPARKS

2018 BUDGET

OPERATING REVENUE

SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>108 Hudson Mills/Dexter/Delhi</b>				
537 Ripslide	\$ 20,392	\$ -	\$ -	\$ -
550 Boat Rental	28,042	33,000	27,946	33,000
580 Cross Country Skiing	2,635	6,800	-	5,000
590 Tolling	539,481	535,000	572,000	580,600
615 Group Camping	3,232	3,352	3,010	3,298
635 Mobile Stage	-	-	-	-
640 Shelter Reservations	20,425	20,000	22,400	22,000
650 Golf Course	378,164	385,802	401,950	402,175
660 Disc/Adventure Golf	35,155	33,170	37,150	37,355
700 Special Events	23,589	17,500	13,476	2,600
880 Interpretive Center/Mill	14,160	15,164	14,435	15,164
990 General	22,656	21,095	26,169	24,050
<b>108 Hudson Mills/Dexter/Delhi Total</b>	<b>\$ 1,087,932</b>	<b>\$ 1,070,883</b>	<b>\$ 1,118,536</b>	<b>\$ 1,125,242</b>
<b>109 Stony Creek</b>				
537 Ripslide	\$ 182,533	\$ 185,000	\$ 138,258	\$ 166,000
538 Beach	63,137	64,900	45,616	57,256
540 Dockage/Boat Storage	20,700	24,750	24,425	30,100
550 Boat Rental	185,104	188,050	162,961	178,000
580 Cross Country Skiing	1,259	12,500	1,974	5,000
590 Tolling	2,394,179	2,360,775	2,439,045	2,450,255
610 Family Camping	30,492	31,000	32,687	31,825
630 Activity Center Rental	71,139	59,000	60,887	66,000
635 Mobile Stage	10,900	9,000	10,200	9,600
640 Shelter Reservations	83,125	90,000	81,600	83,250
650 Golf Course	956,640	1,007,000	960,066	990,000
660 Disc/Adventure Golf	58,344	65,747	53,254	59,345
665 Adventure Course	12,000	12,000	12,000	27,000
700 Special Events	59,610	48,550	31,574	1,250



## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING REVENUE

## SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>109 Stony Creek-continued</b>				
880 Interpretive Center/Mill	28,810	56,309	43,196	32,198
882 Mobile Learning Center	893	10,500	6,505	7,500
990 General	5,867	16,534	76,368	41,500
991 Joint Government Maint	18,260	18,260	18,260	18,260
<b>109 Stony Creek Total</b>	<b>\$ 4,182,991</b>	<b>\$ 4,259,875</b>	<b>\$ 4,198,876</b>	<b>\$ 4,254,339</b>
<b>112 Lake Erie</b>				
531 Pool	\$ 284,243	\$ 298,100	\$ 228,961	\$ 256,600
540 Dockage/Boat Storage	180,187	167,900	161,640	167,600
590 Tolling	606,615	605,000	600,500	615,000
640 Shelter Reservations	16,800	17,000	14,700	16,000
650 Golf Course	658,080	649,700	647,500	653,000
700 Special Events	14,711	36,250	23,963	1,500
880 Interpretive Center/Mill	10,846	17,425	21,189	18,200
990 General	3,724	2,921	5,433	2,900
<b>112 Lake Erie Total</b>	<b>\$ 1,775,206</b>	<b>\$ 1,794,296</b>	<b>\$ 1,703,886</b>	<b>\$ 1,730,800</b>
<b>113 Wolcott Mill</b>				
590 Tolling	\$ 8,769	\$ 35,000	\$ 52,965	\$ 54,900
615 Group Camping	13,165	8,500	9,900	12,000
630 Activity Center Rental	19,088	17,500	15,045	16,000
640 Shelter Reservations	7,798	6,500	5,000	5,500
650 Golf Course	393,839	358,200	-	-
700 Special Events	11,942	-	-	-
880 Interpretive Center/Mill	38,685	41,100	42,035	37,700
881 Farm Learning Center	136,525	134,300	128,536	127,500
990 General	389	8,000	11,281	10,500
<b>113 Wolcott Total Mill</b>	<b>\$ 630,199</b>	<b>\$ 609,100</b>	<b>\$ 264,762</b>	<b>\$ 264,100</b>

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING REVENUE

## SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>115 Indian Springs</b>				
590 Tolling	\$ 282,308	\$ 295,000	\$ 253,000	\$ 285,000
630 Activity Center Rental	113,716	100,000	94,100	100,000
640 Shelter Reservations	7,050	6,600	4,250	6,600
650 Golf Course	737,696	673,000	727,000	722,500
700 Special Events	-	16,500	11,126	-
883 Environmental Disc Ctr	105,767	115,924	107,737	101,419
990 General	1,765	457	1,775	160
<b>115 Indian Springs Total</b>	<u>\$ 1,248,302</u>	<u>\$ 1,207,481</u>	<u>\$ 1,198,988</u>	<u>\$ 1,215,679</u>
<b>116 Huron Meadows</b>				
580 Cross Country Skiing	\$ 25,056	\$ 19,800	\$ 14,530	\$ 21,760
590 Tolling	83,770	90,400	86,000	86,005
640 Shelter Reservations	5,200	4,800	4,800	4,800
650 Golf Course	797,681	769,107	805,100	792,119
990 General	87	-	1,011	-
<b>116 Huron Meadows Total</b>	<u>\$ 911,794</u>	<u>\$ 884,107</u>	<u>\$ 911,441</u>	<u>\$ 904,684</u>
<b>Grand Total</b>	<u><u>\$ 20,250,608</u></u>	<u><u>\$ 19,908,002</u></u>	<u><u>\$ 19,576,561</u></u>	<u><u>\$ 19,858,564</u></u>



# EXPENDITURES

*2018 BUDGET*



**EXPENDITURES**

The Huron Clinton Metroparks expenditures can be broken down into four main categories which include Park Operations, Administrative Office, Major Maintenance and Capital. Capital expenditures can be further categorized as – 1. Improvement projects 2. Equipment purchases 3. Engineering & Planning and 4. Land acquisition. Total budgeted expenditures for 2018 are \$60,914,663.

**❖ Park Operating**

Expenditures within park operations can be classified as either personnel services or contractual services. Personnel services includes wages and other related fringe benefits. Contractual services include all other types of expenditures. The proposed 2018 expenditure budget for park operations is \$34,538,907. This represents an increase of 2.0% over the 2017 projected expenditures.

Some key factors affecting this budgeted increase include the following:

- Increase of part time wage scale throughout the entire Metroparks.
- Group insurance increased overall 8%.

**❖ Administrative Office**

General administration expenses reflect the cost of running the Authority's centralized Administrative Office (AO), which covers full & part time employees, retirement group benefit participants, materials, supplies and outside consultants utilized in managing the entire Metropark system. The AO has a proposed 2018 expenditure budget of \$10,337,841. This is an increase of 5.5% over the 2017 projected expenditures.

**❖ Major Maintenance**

The Authority classifies all non-recurring repair/maintenance type projects that exceed \$10,000 as Major Maintenance expenses. These projects do not substantially improve or alter an existing facility and, therefore, are not capitalized. During 2018, Metropark facilities to be renovated, are projected to cost \$2,823,520.

**❖ Capital**

1. Improvement Projects – This covers construction projects that exceed the Authority's \$10,000 capitalization limit. Throughout 2018, the Authority is proposing to spend \$10,772,120 on capital improvement projects. These projects enhance the Authority's recreational facilities offered to the public in terms of park roads, hike/bike trails, parking lots, buildings, utilities, landscaping, golf courses and other improvements. Some of the more significant capital projects for 2018 are:

**EXPENDITURES-continued**

<b>Park</b>	<b>Project</b>	<b>Amount</b>
Stony Creek	Boat Launch Site Redevelopment	\$3,700,000
Kensington	Road Reconstruction Parkwide	\$1,000,000
Lake St. Clair	Sanitary Sewer Rehabilitation – SAW Grant	\$800,000
Kensington	Comfort Station Development at Maple Beach	\$500,000
Stony Creek	Comfort Station Development at Baypointe Beach	\$500,000

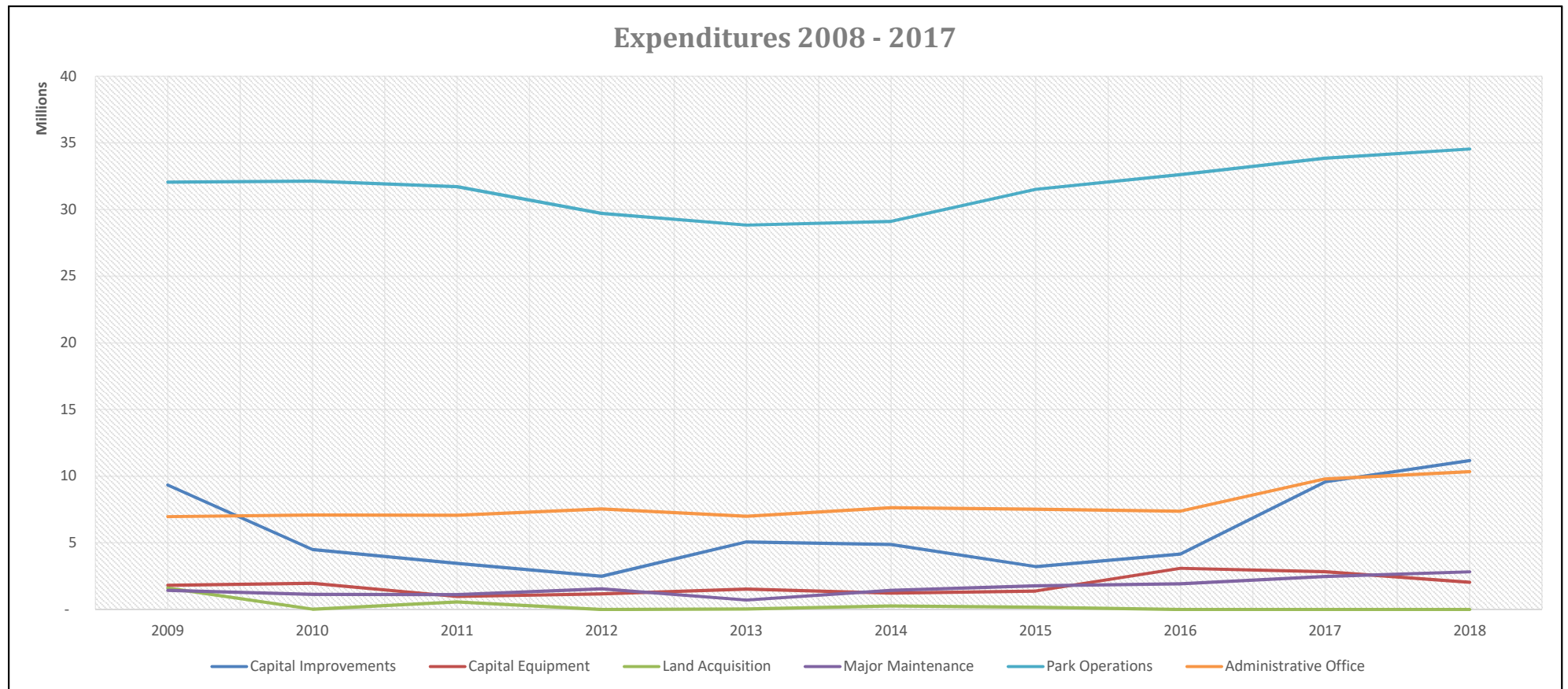
2. Equipment – Any equipment having an individual value in excess of \$5,000 is capitalized. 2018 budgeted capital equipment purchases total \$2,043,245 – which is a \$791,090 decrease from the 2017 projected amount. One of the priorities of the Metroparks for 2018 is to address a backlog of deferred capital equipment replacements. Some major equipment purchases expected during 2018 include:

<b>Park</b>	<b>Equipment Description</b>	<b>Amount</b>
NRC	Chipper Truck with Arbortech Box	\$140,000
Kensington	Garbage Truck	\$140,000
Lake St. Clair	Pickup Truck with Packer	\$107,500
Engineering	SAW Grant Asset Module	\$105,000

3. Engineering & Planning – The capitalized engineering and planning expenditures reflect planning and design expenses incurred on specific capital projects prior to the awarding of a construction contract. The total for 2018 is \$399,030.
4. Land Acquisition – This reflects the amount spent on acquiring land for the Authority. No land acquisitions are anticipated for the 2018 fiscal year.

## TEN YEAR HISTORY

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Park Operations	32,062,270	32,131,822	31,717,979	29,706,692	28,829,491	29,119,023	31,518,622	32,622,291	33,856,847	34,538,907
Administrative Office	6,958,695	7,088,861	7,075,619	7,538,185	6,990,592	7,640,052	7,516,735	7,371,708	9,791,361	10,337,841
Major Maintenance	1,442,499	1,131,938	1,106,658	1,553,104	704,328	1,435,517	1,786,273	1,926,211	2,481,339	2,823,520
Capital Improvements	9,347,177	4,494,392	3,456,892	2,491,443	5,068,491	4,879,504	3,208,519	4,159,886	9,560,440	11,171,150
Capital Equipment	1,821,169	1,972,142	965,066	1,170,104	1,531,932	1,225,463	1,374,715	3,089,427	2,834,335	2,043,245
Land Acquisition	1,603,169	10,423	565,997	2,350	28,820	269,846	177,591	5,056	2,500	-
	53,234,979	46,829,578	44,888,211	42,461,878	43,153,654	44,569,405	45,582,455	49,174,579	58,526,822	60,914,663







# OPERATING EXPENDITURES

*2018 BUDGET*

HURON-CLINTON METROPARKS

2018 BUDGET

OPERATING EXPENDITURES  
SUMMARY BY PARK

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
100 Administrative Office	\$ 25,235	\$ 25,500	\$ 23,655	\$ 25,500
102 Lake St. Clair	4,045,798	4,380,162	4,346,803	4,488,029
104 Kensington	6,792,494	7,135,583	6,955,207	7,201,952
106 Lower Huron/Willow/Oakwoods	6,142,630	6,905,132	6,575,793	6,277,199
108 Hudson Mills/Dexter/Delhi	2,525,080	2,727,177	2,574,646	2,832,175
109 Stony Creek	5,041,688	5,033,825	4,923,205	4,956,394
112 Lake Erie	3,263,730	3,938,240	3,772,630	3,998,377
113 Wolcott Mill	1,790,519	1,934,797	1,545,225	1,557,404
115 Indian Springs	1,972,292	2,148,155	2,082,774	2,108,822
116 Huron Meadows	1,022,826	1,057,599	1,056,909	1,093,055
	<u>\$ 32,622,291</u>	<u>\$ 35,286,169</u>	<u>\$ 33,856,847</u>	<u>\$ 34,538,907</u>

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
180 Natural Resources	\$ 374,516	\$ -	\$ -	\$ -
185 Natural Resources Restoration	18,029	-	-	-
192 Engineering	-	-	-	-
380 Outside Lease/Rent	24,183	24,000	22,155	24,000
531 Pool	891,026	1,053,569	1,000,603	1,038,543
532 Waterpark	803,338	868,394	787,107	867,743
535 Sprayzone	195,638	238,039	245,158	196,712
537 Ripslide	104,236	68,660	69,408	60,299
538 Beach	277,365	270,208	260,668	285,524
540 Dockage/Boat Storage	160,966	255,471	177,510	248,209
550 Boat Rental	243,564	245,032	248,112	253,675
560 Excursion Boat	18,417	40,025	35,242	42,018
565 Plaza Concession	20,245	3,250	2,457	1,000
580 Cross Country Skiing	97,856	126,690	97,011	136,257
590 Tolling	777,674	843,291	890,788	898,998
610 Family Camping	10,239	13,505	11,420	17,283
615 Group Camping	4,933	5,234	5,213	4,194
630 Activity Center Rental	132,417	209,290	202,760	178,171
635 Mobile Stage	11,794	16,931	11,874	13,376
640 Shelter Reservations	7,416	6,800	5,743	10,500
650 Golf Course	5,001,787	5,337,609	4,806,786	4,706,370
655 Par 3/Foot Golf	235,414	194,473	115,395	97,035
660 Disc/Adventure Golf	99,862	118,945	111,850	135,630
670 Trackless Train	21,741	27,055	22,921	21,585
700 Special Events	214,680	293,815	241,608	197,756
710 Administrative	4,585,861	4,877,666	4,633,079	4,780,031
730 Police	4,534,891	4,936,012	4,928,177	5,087,425
870 Wildlife Management	41,568	68,557	48,323	65,651
880 Interpretive Center/Mill	1,998,384	2,181,467	2,164,423	2,224,667



## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
881 Farm Learning Center	1,357,879	1,518,601	1,503,085	1,534,942
882 Mobile Learning Center	348,514	467,260	443,847	451,806
883 Environmental Discovery Center	432,826	469,272	429,969	435,256
940 HEART Lab	1,592	-	51	-
990 General	9,526,357	10,418,457	10,246,009	10,404,161
991 Joint Government Maintenance	47,084	88,592	88,095	120,090
	<u>\$ 32,622,291</u>	<u>\$ 35,286,169</u>	<u>\$ 33,856,847</u>	<u>\$ 34,538,907</u>

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>100 Administrative Office</b>				
380 Outside Lease/Rent	\$ 24,183	\$ 24,000	\$ 22,155	\$ 24,000
590 Tolling	1,052	1,500	1,500	1,500
<b>100 Administrative Office Total</b>	<u>\$ 25,235</u>	<u>\$ 25,500</u>	<u>\$ 23,655</u>	<u>\$ 25,500</u>
<b>102 Lake St. Clair</b>				
180 Natural Resources	\$ 18,093	\$ -	\$ -	\$ -
185 Natural Resources Restoration	3,668	-	-	-
531 Pool	254,543	254,945	250,533	274,887
535 Sprayzone	15,979	33,490	47,487	26,502
538 Beach	24,757	26,600	21,523	25,872
540 Dockage/Boat Storage	71,016	73,163	72,192	80,527
565 Plaza Concession	20,245	3,250	2,457	1,000
580 Cross Country Skiing	-	500	500	-
590 Tolling	66,556	71,170	69,315	70,125
630 Activity Center Rental	57,171	88,623	84,535	74,266
640 Shelter Reservations	46	6,300	5,743	10,200
655 Par 3/Foot Golf	144,726	114,177	114,995	97,035
660 Disc/Adventure Golf	41,515	32,511	28,669	26,458
670 Trackless Train	21,741	27,055	22,921	21,585
700 Special Events	25,868	51,147	37,310	30,860
710 Administrative	683,082	697,286	677,455	702,350
730 Police	637,785	731,502	733,071	793,321
870 Wildlife Management	200	700	700	700
880 Interpretive Center/Mill	311,421	329,474	360,957	352,529
940 HEART Lab	1,592	-	51	-
990 General	1,608,364	1,761,198	1,738,619	1,798,907
991 Joint Government Maint	37,431	77,071	77,770	100,905
<b>102 Lake St. Clair Total</b>	<u>\$ 4,045,797</u>	<u>\$ 4,380,162</u>	<u>\$ 4,346,803</u>	<u>\$ 4,488,029</u>

HURON-CLINTON METROPARKS

2018 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>104 Kensington</b>				
180 Natural Resources	\$ 158,378	\$ -	\$ -	\$ -
185 Natural Resources Restoration	1,961	-	-	-
192 Engineering	-	-	-	-
532 Waterpark	-	-	855	-
535 Sprayzone	144,422	169,771	166,383	144,470
538 Beach	95,134	99,242	96,172	116,154
540 Dockage/Boat Storage	2,868	6,607	4,355	7,088
550 Boat Rental	139,684	141,703	147,254	153,926
560 Excursion Boat	18,417	40,025	35,242	42,018
580 Cross Country Skiing	14,606	24,225	17,543	28,710
590 Tolling	234,915	251,838	295,760	288,477
615 Group Camping	780	50	50	-
635 Mobile Stage	5,999	9,175	3,107	9,054
650 Golf Course	700,052	723,685	690,068	722,817
660 Disc/Adventure Golf	28,423	30,492	34,934	51,220
700 Special Events	57,272	73,360	52,605	67,008
710 Administrative	823,052	891,295	837,343	866,153
730 Police	1,025,411	1,039,816	1,031,073	1,085,047
870 Wildlife Management	7,233	10,020	8,560	10,202
880 Interpretive Center/Mill	443,487	530,425	534,687	511,696
881 Farm Learning Center	764,376	868,316	845,864	875,171
882 Mobile Learning Center	144,420	169,746	156,857	160,553
990 General	1,980,184	2,052,732	1,993,443	2,059,051
991 Joint Government Maint	1,420	3,061	3,052	3,137
<b>104 Kensington Total</b>	<b>\$ 6,792,494</b>	<b>\$ 7,135,583</b>	<b>\$ 6,955,207</b>	<b>\$ 7,201,952</b>
<b>106 Lower Huron/Willow/Oakwoods</b>				
180 Natural Resources	\$ 54,765	\$ -	\$ -	\$ -
185 Natural Resources Restoration	479	-	-	-
192 Engineering	-	-	-	-



HURON-CLINTON METROPARKS

2018 BUDGET

OPERATING EXPENDITURES

SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>106 Lower Huron/Willow/Oakwoods-continued</b>				
531 Pool	217,455	251,718	246,216	238,062
532 Waterpark	803,338	868,394	786,252	867,743
550 Boat Rental	21,934	21,790	21,122	19,685
580 Cross Country Skiing	245,632	250,895	250,658	-
590 Tolling	2,011	3,024	2,755	256,471
610 Family Camping	178	200	298	4,543
615 Group Camping	602,391	905,902	830,024	300
650 Golf Course	90,688	80,296	400	610,308
655 Par 3/Foot Golf	-	600	485	-
660 Disc/Adventure Golf	-	-	-	1,600
700 Special Events	20,510	21,216	18,806	21,002
710 Administrative	717,005	756,286	725,912	754,132
730 Police	803,217	881,539	872,755	863,806
870 Wildlife Management	768	17,613	12,339	17,230
880 Interpretive Center/Mill	478,652	465,874	467,265	325,087
882 Mobile Learning Center	114,230	148,233	142,540	145,377
990 General	1,969,377	2,231,553	2,197,966	2,151,853
<b>106 Lower Huron/Willow/Oakwoods Total</b>	<b>\$ 6,142,629</b>	<b>\$ 6,905,133</b>	<b>\$ 6,575,793</b>	<b>\$ 6,277,199</b>
<b>108 Hudson Mills/Dexter/Delhi</b>				
180 Natural Resources	\$ 26,980	\$ -	\$ -	\$ -
185 Natural Resources Restoration	842	-	-	-
537 Ripslide	40,495	-	-	-
550 Boat Rental	3,814	3,620	2,850	3,100
580 Cross Country Skiing	1,017	9,761	5,147	10,390
590 Tolling	55,861	60,909	73,641	76,145
615 Group Camping	578	289	289	289
650 Golf Course	444,357	424,357	399,192	701,691
660 Disc/Adventure Golf	5,255	29,615	20,796	29,857
700 Special Events	30,141	31,997	22,284	24,020

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>108 Hudson Mills/Dexter/Delhi-continued</b>				
710 Administrative	658,298	676,075	572,030	555,359
730 Police	394,199	492,257	495,930	511,627
870 Wildlife Management	6,759	3,610	630	6,443
880 Interpretive Center/Mill	125,657	138,424	137,672	137,649
990 General	730,826	856,264	844,185	772,210
991 Joint Government Maint	-	-	-	3,395
<b>108 Hudson Mills/Dexter/Delhi Total</b>	<b>\$ 2,525,079</b>	<b>\$ 2,727,177</b>	<b>\$ 2,574,646</b>	<b>\$ 2,832,175</b>
<b>109 Stony Creek</b>				
180 Natural Resources	\$ 64,817	\$ -	\$ -	\$ -
185 Natural Resources Restoration	5,592	-	-	-
537 Ripslide	63,741	68,660	69,408	60,299
538 Beach	157,474	144,366	142,973	143,498
540 Dockage/Boat Storage	15,200	67,343	14,900	39,307
550 Boat Rental	78,132	77,819	76,813	76,964
580 Cross Country Skiing	2,682	5,784	3,980	10,420
590 Tolling	75,251	90,097	92,327	85,245
610 Family Camping	8,228	10,481	8,665	12,740
630 Activity Center Rental	15,470	17,414	16,522	16,873
635 Mobile Stage	5,795	7,756	8,767	4,322
640 Shelter Reservations	-	-	-	-
650 Golf Course	1,078,657	775,947	770,945	757,921
660 Disc/Adventure Golf	24,669	25,727	26,966	26,495
700 Special Events	63,066	58,930	58,539	42,166
710 Administrative	693,347	721,873	719,452	751,494
730 Police	743,189	782,378	786,249	738,746
870 Wildlife Management	11,393	18,229	16,842	13,888
880 Interpretive Center/Mill	260,652	314,422	279,765	333,870
882 Mobile Learning Center	89,864	149,281	144,450	145,876
990 General	1,576,238	1,688,857	1,678,369	1,683,617

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>109 Stony Creek-continued</b>				
991 Joint Government Maint	8,233	8,460	7,273	12,653
<b>109 Stony Creek Total</b>	<u>\$ 5,041,688</u>	<u>\$ 5,033,825</u>	<u>\$ 4,923,205</u>	<u>\$ 4,956,394</u>
<b>112 Lake Erie</b>				
180 Natural Resources	\$ 3,790	\$ -	\$ -	\$ -
185 Natural Resources Restoration	3,115	-	-	-
531 Pool	419,028	546,907	503,854	525,594
540 Dockage/Boat Storage	71,883	108,358	86,063	121,287
580 Cross Country Skiing	-	-	-	-
590 Tolling	63,749	66,694	62,504	70,287
640 Shelter Reservations	7,370	500	-	300
650 Golf Course	557,476	856,176	835,500	659,863
700 Special Events	13,871	42,300	36,799	12,700
710 Administrative	548,175	609,791	580,766	629,984
730 Police	559,894	575,269	572,436	647,199
870 Wildlife Management	5,054	11,952	804	4,147
880 Interpretive Center/Mill	73,385	129,059	109,167	292,357
990 General	936,942	991,234	984,737	1,034,659
<b>112 Lake Erie Total</b>	<u>\$ 3,263,730</u>	<u>\$ 3,938,240</u>	<u>\$ 3,772,630</u>	<u>\$ 3,998,377</u>
<b>113 Wolcott Mill</b>				
180 Natural Resources	\$ 11,604	\$ -	\$ -	\$ -
590 Tolling	114	14,345	11,543	15,456
615 Group Camping	3,338	4,695	4,576	3,605
630 Activity Center Rental	29,539	45,497	44,119	36,371
640 Shelter Reservations	-	-	-	-
650 Golf Course	400,201	406,793	16,661	-
710 Administrative	160,803	185,238	178,377	188,452

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>113 Wolcott Mill-continued</b>				
730 Police	103,851	134,554	138,101	143,306
870 Wildlife Management	-	-	-	-
880 Interpretive Center/Mill	304,276	273,788	274,910	271,479
881 Farm Learning Center	593,502	650,285	657,221	659,771
990 General	183,291	219,602	219,717	238,964
<b>113 Wolcott Mill Total</b>	<b>\$ 1,790,519</b>	<b>\$ 1,934,797</b>	<b>\$ 1,545,225</b>	<b>\$ 1,557,404</b>
<b>115 Indian Springs</b>				
180 Natural Resources	\$ 24,530	\$ -	\$ -	\$ -
185 Natural Resources Restoration	2,373	-	-	-
535 Sprayzone	35,237	34,779	31,288	25,740
580 Cross Country Skiing	7,848	13,701	7,128	11,810
590 Tolling	32,796	33,752	31,974	33,359
630 Activity Center Rental	30,238	57,756	57,584	50,661
650 Golf Course	659,155	701,828	697,388	701,009
700 Special Events	3,952	14,865	15,265	-
710 Administrative	241,535	271,951	274,204	264,753
730 Police	161,808	190,517	192,153	199,069
870 Wildlife Management	9,741	3,719	8,448	9,912
880 Interpretive Center/Mill	855	-	-	-
883 Environmental Disc Ctr	432,826	469,272	429,969	435,256
990 General	329,397	356,014	337,373	377,253
<b>115 Indian Springs Total</b>	<b>\$ 1,972,292</b>	<b>\$ 2,148,155</b>	<b>\$ 2,082,774</b>	<b>\$ 2,108,822</b>
<b>116 Huron Meadows</b>				
180 Natural Resources	\$ 11,558	\$ -	\$ -	\$ -
580 Cross Country Skiing	71,702	72,533	62,713	74,927



## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>116 Huron Meadows-continued</b>				
590 Tolling	1,748	2,091	1,566	1,933
650 Golf Course	559,498	540,921	567,008	552,761
700 Special Events	-	-	-	-
710 Administrative	60,564	67,872	67,540	67,354
730 Police	105,537	108,181	106,409	105,304
870 Wildlife Management	420	2,714	-	3,129
990 General	211,799	263,286	251,673	287,647
<b>116 Huron Meadows Total</b>	<u>\$ 1,022,825</u>	<u>\$ 1,057,599</u>	<u>\$ 1,056,909</u>	<u>\$ 1,093,055</u>
<b>Grand Total</b>	<u><u>\$ 32,622,291</u></u>	<u><u>\$ 35,286,169</u></u>	<u><u>\$ 33,856,847</u></u>	<u><u>\$ 34,538,907</u></u>

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
9010 - Full Time Wages	\$ 9,303,961	\$ 9,475,514	\$ 9,363,460	\$ 9,644,553
9011 - Full Time Overtime	363,974	299,288	267,965	234,300
9013 - FT Benefits Pd to Emps	708,799	596,267	588,714	719,348
9014 - FT Benefits Pd for Emps	5,677,558	6,694,668	6,567,994	6,624,013
9020 - Part Time Wages	6,891,665	7,503,286	7,057,179	7,625,338
9021 - Part Time Overtime	85,985	99,568	85,019	80,340
9023 - PT Benefits Pd to Emps	3,011	4,815	4,913	5,030
9024 - PT Benefits Pd for Emps	702,233	705,702	675,422	700,285
9090 - Payments to Retirees	-	-	-	-
	<u>\$ 23,737,185</u>	<u>\$ 25,379,108</u>	<u>\$ 24,610,666</u>	<u>\$ 25,633,207</u>
9110 - Operating Supplies *	\$ 1,751,204	\$ 1,778,611	\$ 1,672,733	\$ 1,585,358
9130 - Tools/Equipment	961,996	1,203,735	1,083,461	1,052,292
9140 - Chemicals	391,781	462,640	435,866	465,100
9150 - Equipment Fuel	418,978	487,046	454,594	474,500
9160 - Uniforms	104,708	106,604	94,727	96,705
9170 - Resale Merchandise	538,357	600,089	533,083	546,127
9410 - Professional Services *	589	600	280	-
9420 - Outside Services *	2,221,354	2,702,943	2,551,755	2,195,690
9430 - Insurances	582,609	610,795	594,315	580,234
9440 - Utilities	1,745,361	1,775,603	1,664,749	1,727,515
9450 - Rents/Leases	75,417	86,486	75,922	90,931
9460 - Postage/Shipping	7,565	7,400	5,603	6,500
9499 - Miscellaneous	-	200	-	300
9510 - Memberships	11,616	17,472	15,026	14,425
9520 - Employee Development	58,941	66,337	56,873	69,523
9910 - Over/Under	70	-	6,694	-
9945 - Inventory Gain/Loss on Adjustment	14,559	500	500	500
	<u>\$ 8,885,106</u>	<u>\$ 9,907,061</u>	<u>\$ 9,246,181</u>	<u>\$ 8,905,700</u>
	<u><u>\$ 32,622,291</u></u>	<u><u>\$ 35,286,169</u></u>	<u><u>\$ 33,856,847</u></u>	<u><u>\$ 34,538,907</u></u>

\* During the 2016 fiscal year the following base accounts were reclassified: 9120 Maintenance Supplies was combined with 9110 Operating Supplies and 9410 Professional Services was combined with 9420 Outside Services for non-engineering cost centers.

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>100 Administrative Office</b>				
Contractual Services				
9110 - Operating Supplies *	\$ 25,235	\$ 25,500	\$ 23,655	\$ 25,500
Contractual Services Total	\$ 25,235	\$ 25,500	\$ 23,655	\$ 25,500
<b>100 Administrative Office Total</b>	<b>\$ 25,235</b>	<b>\$ 25,500</b>	<b>\$ 23,655</b>	<b>\$ 25,500</b>
 <b>102 Lake St. Clair</b>				
Personnel Services				
9010 - Full Time Wages	\$ 1,105,900	\$ 1,169,854	\$ 1,196,607	\$ 1,258,807
9011 - Full Time Overtime	50,510	42,100	38,036	35,600
9013 - FT Benefits Pd to Emps	83,667	76,093	75,581	90,892
9014 - FT Benefits Pd for Emps	673,630	836,956	845,741	836,890
9020 - Part Time Wages	904,388	956,879	945,084	1,045,384
9021 - Part Time Overtime	9,245	12,600	10,791	11,100
9023 - PT Benefits Pd to Emps	449	792	792	792
9024 - PT Benefits Pd for Emps	77,201	83,831	82,192	84,046
Personnel Services Total	\$ 2,904,990	\$ 3,179,105	\$ 3,194,824	\$ 3,363,511
Contractual Services				
9110 - Operating Supplies *	\$ 247,816	\$ 251,440	\$ 232,412	\$ 224,904
9130 - Tools/Equipment	105,244	116,278	110,389	104,521
9140 - Chemicals	27,900	34,650	35,702	31,300
9150 - Equipment Fuel	40,161	47,000	46,896	48,000
9160 - Uniforms	13,246	15,750	14,415	15,300
9170 - Resale Merchandise	5,208	9,107	8,939	12,675
9410 - Professional Services *	163	600	280	-
9420 - Outside Services *	323,303	311,901	318,898	297,225

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>102 Lake St. Clair</b>				
Contractual Services-continued				
9430 - Insurances	75,620	79,385	77,779	76,113
9440 - Utilities	265,197	307,000	274,815	280,900
9450 - Rents/Leases	18,557	13,780	13,664	18,500
9460 - Postage/Shipping	1,556	1,800	1,144	1,500
9510 - Memberships	4,243	4,685	4,584	4,680
9520 - Employee Development	11,214	7,680	7,962	8,900
9910 - Over/Under	1,961	-	4,100	-
9945 - Inventory Gain/Loss on Adjustment	(584)	-	-	-
Contractual Services Total	<u>\$ 1,140,806</u>	<u>\$ 1,201,057</u>	<u>\$ 1,151,979</u>	<u>\$ 1,124,518</u>
<b>102 Lake St. Clair Total</b>	<u>\$ 4,045,797</u>	<u>\$ 4,380,162</u>	<u>\$ 4,346,803</u>	<u>\$ 4,488,029</u>
<b>104 Kensington</b>				
Personnel Services				
9010 - Full Time Wages	\$ 2,105,354	\$ 2,080,976	\$ 2,026,171	\$ 2,117,601
9011 - Full Time Overtime	70,703	56,127	41,959	45,000
9013 - FT Benefits Pd to Emps	167,058	131,911	129,736	161,004
9014 - FT Benefits Pd for Emps	1,285,922	1,487,860	1,454,901	1,482,517
9020 - Part Time Wages	1,351,469	1,446,387	1,455,803	1,562,224
9021 - Part Time Overtime	20,191	17,825	14,934	16,540
9023 - PT Benefits Pd to Emps	515	1,111	1,106	1,111
9024 - PT Benefits Pd for Emps	147,412	139,212	152,121	145,713
Personnel Services Total	<u>\$ 5,148,623</u>	<u>\$ 5,361,408</u>	<u>\$ 5,276,731</u>	<u>\$ 5,531,710</u>
Contractual Services				
9110 - Operating Supplies *	\$ 328,268	\$ 353,985	\$ 351,250	\$ 317,641
9130 - Tools/Equipment	157,112	186,835	148,292	183,859
9140 - Chemicals	77,233	97,240	88,615	110,000
9150 - Equipment Fuel	99,617	109,050	105,050	107,600



## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>104 Kensington</b>				
Contractual Services-continued				
9160 - Uniforms	23,108	22,044	20,148	18,425
9170 - Resale Merchandise	116,782	139,251	125,919	132,160
9420 - Outside Services *	482,866	492,129	469,122	424,110
9430 - Insurances	118,546	124,315	122,529	119,775
9440 - Utilities	199,002	209,279	212,374	213,774
9450 - Rents/Leases	17,197	21,007	19,154	21,574
9460 - Postage/Shipping	1,317	1,050	650	900
9510 - Memberships	1,977	2,961	1,935	2,175
9520 - Employee Development	11,893	15,029	13,438	18,249
9910 - Over/Under	(1,616)	-	-	-
9945 - Inventory Gain/Loss on Adjustment	10,570	-	-	-
Contractual Services Total	<u>\$ 1,643,870</u>	<u>\$ 1,774,175</u>	<u>\$ 1,678,476</u>	<u>\$ 1,670,242</u>
<b>104 Kensington Total</b>	<u>\$ 6,792,493</u>	<u>\$ 7,135,583</u>	<u>\$ 6,955,207</u>	<u>\$ 7,201,952</u>
 <b>106 Lower Huron/Willow/Oakwoods</b>				
Personnel Services				
9010 - Full Time Wages	\$ 1,724,986	\$ 1,744,430	\$ 1,756,803	\$ 1,665,944
9011 - Full Time Overtime	54,684	49,644	39,938	31,900
9013 - FT Benefits Pd to Emps	125,123	108,818	109,241	125,662
9014 - FT Benefits Pd for Emps	1,038,915	1,225,866	1,222,369	1,157,152
9020 - Part Time Wages	1,474,027	1,589,883	1,451,920	1,543,698
9021 - Part Time Overtime	16,399	19,332	14,588	14,800
9023 - PT Benefits Pd to Emps	404	703	706	702
9024 - PT Benefits Pd for Emps	137,939	135,249	127,641	130,725
Personnel Services Total	<u>\$ 4,572,476</u>	<u>\$ 4,873,925</u>	<u>\$ 4,723,206</u>	<u>\$ 4,670,583</u>

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>106 Lower Huron/Willow/Oakwoods-continued</b>				
Contractual Services				
9110 - Operating Supplies *	\$ 298,563	\$ 281,313	\$ 270,491	\$ 265,259
9130 - Tools/Equipment	161,581	366,117	335,603	140,427
9140 - Chemicals	64,063	81,500	77,549	79,700
9150 - Equipment Fuel	75,747	95,200	95,454	97,000
9160 - Uniforms	24,633	23,855	21,514	21,100
9170 - Resale Merchandise	106,883	110,638	98,038	101,600
9420 - Outside Services *	343,158	511,159	460,019	403,791
9430 - Insurances	113,588	118,250	110,299	108,039
9440 - Utilities	355,527	420,590	361,487	366,200
9450 - Rents/Leases	6,525	6,550	6,206	6,950
9460 - Postage/Shipping	1,394	1,700	1,219	1,300
9499 - Miscellaneous	-	-	-	-
9510 - Memberships	1,350	1,910	1,621	1,900
9520 - Employee Development	12,967	11,925	11,664	12,850
9910 - Over/Under	739	-	923	-
9945 - Inventory Gain/Loss on Adjustment	3,437	500	500	500
Contractual Services Total	<u>\$ 1,570,155</u>	<u>\$ 2,031,207</u>	<u>\$ 1,852,587</u>	<u>\$ 1,606,616</u>
<b>106 Lower Huron/Willow/Oakwoods Total</b>	<u>\$ 6,142,630</u>	<u>\$ 6,905,132</u>	<u>\$ 6,575,793</u>	<u>\$ 6,277,199</u>
<b>108 Hudson Mills/Dexter/Delhi</b>				
Personnel Services				
9010 - Full Time Wages	\$ 821,523	\$ 894,750	\$ 824,021	\$ 839,260
9011 - Full Time Overtime	27,381	22,429	22,428	15,600
9013 - FT Benefits Pd to Emps	60,951	53,919	49,799	60,208
9014 - FT Benefits Pd for Emps	490,616	608,127	557,871	554,403
9020 - Part Time Wages	417,705	423,208	453,702	455,242
9021 - Part Time Overtime	6,329	6,015	5,765	5,600

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>108 Hudson Mills/Dexter/Delhi</b>				
Personnel Services-continued				
9023 - PT Benefits Pd to Emps	472	552	552	557
9024 - PT Benefits Pd for Emps	46,692	43,261	47,909	47,455
Personnel Services Total	<u>\$ 1,871,669</u>	<u>\$ 2,052,261</u>	<u>\$ 1,962,047</u>	<u>\$ 1,978,325</u>
Contractual Services				
9110 - Operating Supplies *	\$ 99,388	\$ 113,276	\$ 106,410	\$ 90,854
9130 - Tools/Equipment	15,332	28,349	21,768	327,876
9140 - Chemicals	34,628	32,500	32,500	33,500
9150 - Equipment Fuel	31,682	34,306	35,900	36,600
9160 - Uniforms	7,464	6,900	5,965	5,620
9170 - Resale Merchandise	33,796	37,773	32,570	31,139
9420 - Outside Services *	195,826	231,551	197,740	159,032
9430 - Insurances	45,315	47,490	46,515	46,088
9440 - Utilities	175,665	128,824	119,560	112,389
9450 - Rents/Leases	8,878	8,485	7,781	7,609
9460 - Postage/Shipping	685	650	590	600
9499 - Miscellaneous	-	-	-	-
9510 - Memberships	598	1,063	1,043	444
9520 - Employee Development	3,808	3,749	4,257	2,099
9910 - Over/Under	56	-	-	-
9945 - Inventory Gain/Loss on Adjustment	291	-	-	-
Contractual Services Total	<u>\$ 653,410</u>	<u>\$ 674,916</u>	<u>\$ 612,599</u>	<u>\$ 853,850</u>
<b>108 Hudson Mills/Dexter/Delhi Total</b>	<u>\$ 2,525,079</u>	<u>\$ 2,727,177</u>	<u>\$ 2,574,646</u>	<u>\$ 2,832,175</u>

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>109 Stony Creek</b>				
Personnel Services				
9010 - Full Time Wages	\$ 1,377,638	\$ 1,405,578	\$ 1,389,952	\$ 1,417,980
9011 - Full Time Overtime	69,681	44,217	43,082	40,000
9013 - FT Benefits Pd to Emps	108,106	90,038	89,356	106,992
9014 - FT Benefits Pd for Emps	868,526	998,232	989,956	985,343
9020 - Part Time Wages	931,251	1,023,649	998,558	1,039,696
9021 - Part Time Overtime	17,211	21,710	20,098	16,050
9023 - PT Benefits Pd to Emps	334	733	726	733
9024 - PT Benefits Pd for Emps	94,015	98,369	94,841	96,253
9090 - Payments to Retirees	-	-	-	-
Personnel Services Total	<u>\$ 3,466,761</u>	<u>\$ 3,682,525</u>	<u>\$ 3,626,569</u>	<u>\$ 3,703,047</u>
Contractual Services				
9110 - Operating Supplies *	\$ 241,093	\$ 249,692	\$ 238,599	\$ 208,584
9130 - Tools/Equipment	413,940	123,543	103,944	107,414
9140 - Chemicals	43,383	45,000	43,837	55,000
9150 - Equipment Fuel	71,018	81,850	78,181	78,600
9160 - Uniforms	11,723	13,605	13,479	12,400
9170 - Resale Merchandise	79,456	82,636	80,946	81,335
9420 - Outside Services *	348,502	417,602	403,425	359,450
9430 - Insurances	77,557	82,125	81,149	79,893
9440 - Utilities	267,990	226,825	225,029	241,250
9450 - Rents/Leases	8,162	15,800	16,806	18,200
9460 - Postage/Shipping	1,483	900	787	900
9499 - Miscellaneous	-	-	-	300
9510 - Memberships	289	1,192	1,033	1,021
9520 - Employee Development	8,763	10,530	7,750	9,000
9910 - Over/Under	(47)	-	1,671	-



## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>109 Stony Creek</b>				
Contractual Services-continued				
9945 - Inventory Gain/Loss on Adjustment	1,615	-	-	-
Contractual Services Total	\$ 1,574,927	\$ 1,351,300	\$ 1,296,636	\$ 1,253,347
<b>109 Stony Creek Total</b>	<b>\$ 5,041,688</b>	<b>\$ 5,033,825</b>	<b>\$ 4,923,205</b>	<b>\$ 4,956,394</b>
<b>112 Lake Erie</b>				
Personnel Services				
9010 - Full Time Wages	\$ 946,923	\$ 961,613	\$ 957,687	\$ 1,120,393
9011 - Full Time Overtime	50,733	46,400	45,481	35,600
9013 - FT Benefits Pd to Emps	71,728	59,249	58,893	82,060
9014 - FT Benefits Pd for Emps	576,296	669,500	648,269	755,623
9020 - Part Time Wages	680,753	842,157	759,617	911,057
9021 - Part Time Overtime	12,043	10,230	9,346	9,850
9023 - PT Benefits Pd to Emps	379	384	384	394
9024 - PT Benefits Pd for Emps	67,766	75,051	60,787	81,370
Personnel Services Total	\$ 2,406,622	\$ 2,664,584	\$ 2,540,464	\$ 2,996,347
Contractual Services				
9110 - Operating Supplies *	\$ 161,607	\$ 171,036	\$ 177,398	\$ 170,520
9130 - Tools/Equipment	32,840	298,044	291,678	86,999
9140 - Chemicals	46,863	60,000	59,185	60,000
9150 - Equipment Fuel	45,249	52,300	37,748	51,500
9160 - Uniforms	12,487	12,400	9,780	13,000
9170 - Resale Merchandise	72,195	87,929	82,930	86,400
9420 - Outside Services *	219,174	290,146	275,896	201,118
9430 - Insurances	65,012	68,220	68,070	66,961
9440 - Utilities	191,048	213,290	215,401	243,102

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>112 Lake Erie</b>				
Contractual Services-continued				
9450 - Rents/Leases	5,940	12,220	7,253	11,730
9460 - Postage/Shipping	723	900	900	900
9499 - Miscellaneous	-	200	-	-
9510 - Memberships	484	895	752	750
9520 - Employee Development	5,834	6,075	5,175	9,050
9910 - Over/Under	(1,578)	-	-	-
9945 - Inventory Gain/Loss on Adjustment	(769)	-	-	-
Contractual Services Total	<u>\$ 857,108</u>	<u>\$ 1,273,656</u>	<u>\$ 1,232,166</u>	<u>\$ 1,002,030</u>
<b>112 Lake Erie Total</b>	<u>\$ 3,263,730</u>	<u>\$ 3,938,240</u>	<u>\$ 3,772,630</u>	<u>\$ 3,998,377</u>
<b>113 Wolcott Mill</b>				
Personnel Services				
9010 - Full Time Wages	\$ 402,427	\$ 417,070	\$ 415,267	\$ 412,545
9011 - Full Time Overtime	17,976	18,267	16,027	14,500
9013 - FT Benefits Pd to Emps	28,536	25,636	25,358	30,365
9014 - FT Benefits Pd for Emps	229,920	281,016	281,155	279,569
9020 - Part Time Wages	473,672	518,570	307,900	327,826
9021 - Part Time Overtime	3,489	4,611	1,993	2,200
9023 - PT Benefits Pd to Emps	131	-	107	192
9024 - PT Benefits Pd for Emps	54,412	53,726	34,191	35,222
Personnel Services Total	<u>\$ 1,210,563</u>	<u>\$ 1,318,896</u>	<u>\$ 1,081,998</u>	<u>\$ 1,102,419</u>
Contractual Services				
9110 - Operating Supplies *	\$ 203,401	\$ 173,145	\$ 122,523	\$ 127,600
9130 - Tools/Equipment	36,265	39,544	29,941	30,420
9140 - Chemicals	25,113	40,050	25,584	22,100
9150 - Equipment Fuel	17,166	23,740	12,665	14,500
9160 - Uniforms	4,252	4,420	3,253	3,700
9170 - Resale Merchandise	28,288	36,152	8,980	8,000

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>113 Wolcott Mill</b>				
Contractual Services-continued				
9420 - Outside Services *	146,202	174,169	153,805	150,460
9430 - Insurances	27,558	28,870	30,119	25,305
9440 - Utilities	81,904	84,600	71,868	66,400
9450 - Rents/Leases	6,936	4,100	1,018	2,100
9460 - Postage/Shipping	58	100	33	100
9510 - Memberships	652	1,510	928	1,500
9520 - Employee Development	2,182	5,500	2,510	2,800
9910 - Over/Under	(21)	-	-	-
Contractual Services Total	\$ 579,956	\$ 615,901	\$ 463,227	\$ 454,985
<b>113 Wolcott Mill Total</b>	<b>\$ 1,790,519</b>	<b>\$ 1,934,797</b>	<b>\$ 1,545,225</b>	<b>\$ 1,557,404</b>
<b>115 Indian Springs</b>				
Personnel Services				
9010 - Full Time Wages	\$ 548,894	\$ 525,315	\$ 526,133	\$ 533,142
9011 - Full Time Overtime	14,011	16,485	14,153	12,400
9013 - FT Benefits Pd to Emps	42,314	33,365	33,754	40,759
9014 - FT Benefits Pd for Emps	342,718	392,711	377,768	375,304
9020 - Part Time Wages	411,847	452,740	441,948	469,494
9021 - Part Time Overtime	412	5,695	5,683	2,450
9023 - PT Benefits Pd to Emps	186	360	360	369
9024 - PT Benefits Pd for Emps	46,912	49,950	48,848	50,374
Personnel Services Total	\$ 1,407,295	\$ 1,476,621	\$ 1,448,647	\$ 1,484,292
Contractual Services				
9110 - Operating Supplies *	\$ 98,593	\$ 113,870	\$ 105,788	\$ 110,057
9130 - Tools/Equipment	34,455	38,824	34,474	57,960

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>115 Indian Springs</b>				
Contractual Services-continued				
9140 - Chemicals	39,199	38,000	39,303	39,800
9150 - Equipment Fuel	24,904	31,500	28,500	28,500
9160 - Uniforms	5,058	5,255	4,721	5,085
9170 - Resale Merchandise	55,435	54,544	52,895	51,788
9410 - Professional Services *	-	-	-	-
9420 - Outside Services *	111,923	208,041	193,721	140,091
9430 - Insurances	41,799	43,730	40,940	40,784
9440 - Utilities	146,645	127,185	125,587	140,600
9450 - Rents/Leases	1,991	2,920	2,206	2,850
9460 - Postage/Shipping	349	300	280	300
9510 - Memberships	2,023	2,315	2,190	1,415
9520 - Employee Development	2,180	5,049	3,522	5,300
9910 - Over/Under	443	-	-	-
Contractual Services Total	\$ 564,997	\$ 671,534	\$ 634,127	\$ 624,530
<b>115 Indian Springs Total</b>	<b>\$ 1,972,292</b>	<b>\$ 2,148,155</b>	<b>\$ 2,082,774</b>	<b>\$ 2,108,822</b>
<b>116 Huron Meadows</b>				
Personnel Services				
9010 - Full Time Wages	\$ 270,316	\$ 275,929	\$ 270,819	\$ 278,881
9011 - Full Time Overtime	8,294	3,619	6,861	3,700
9013 - FT Benefits Pd to Emps	21,315	17,239	16,996	21,406
9014 - FT Benefits Pd for Emps	171,015	194,400	189,964	197,212
9020 - Part Time Wages	246,553	249,813	242,647	270,717
9021 - Part Time Overtime	666	1,550	1,821	1,750
9023 - PT Benefits Pd to Emps	141	180	180	180
9024 - PT Benefits Pd for Emps	29,886	27,053	26,892	29,127
Personnel Services Total	\$ 748,186	\$ 769,783	\$ 756,180	\$ 802,973

## HURON-CLINTON METROPARKS

2018 BUDGET

## OPERATING EXPENDITURES

## SUMMARY BY PARK - BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
<b>116 Huron Meadows-continued</b>				
Contractual Services				
9110 - Operating Supplies *	\$ 47,374	\$ 45,354	\$ 44,207	\$ 44,439
9120 - Maintenance Materials *	-	-	-	-
9130 - Tools/Equipment	5,228	6,200	7,372	12,816
9140 - Chemicals	33,399	33,700	33,591	33,700
9150 - Equipment Fuel	13,436	12,100	14,200	12,200
9160 - Uniforms	2,737	2,375	1,452	2,075
9170 - Resale Merchandise	40,314	42,059	41,866	41,030
9410 - Professional Services *	-	-	-	-
9420 - Outside Services *	50,826	66,245	79,129	60,413
9430 - Insurances	17,614	18,410	16,915	17,276
9440 - Utilities	62,382	58,010	58,628	62,900
9450 - Rents/Leases	1,232	1,624	1,834	1,418
9460 - Postage/Shipping	-	-	-	-
9510 - Memberships	-	940	940	540
9520 - Employee Development	100	800	595	1,275
Contractual Services Total	\$ 274,641	\$ 287,817	\$ 300,729	\$ 290,082
<b>116 Huron Meadows Total</b>	<b>\$ 1,022,827</b>	<b>\$ 1,057,599</b>	<b>\$ 1,056,909</b>	<b>\$ 1,093,055</b>
<b>Grand Total</b>	<b>\$ 32,622,291</b>	<b>\$ 35,286,169</b>	<b>\$ 33,856,847</b>	<b>\$ 34,538,907</b>

\* During the 2016 fiscal year the following base accounts were reclassified: 9120 Maintenance Supplies was combined with 9110 Operating Supplies and 9410 Professional Services was combined with 9420 Outside Services for non-engineering cost centers.





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# ADMINISTRATIVE EXPENDITURES

*2018 BUDGET*

## HURON-CLINTON METROPARKS

2018 BUDGET

## ADMINISTRATIVE OFFICE

## SUMMARY BY COST CENTER

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
100 Director/Deputy Director	\$ 675,308	\$ 971,580	\$ 701,194	\$ 681,909
110 Accounting	967,950	1,132,580	1,016,160	1,128,980
120 Human Resources	454,021	653,345	649,092	497,965
120 Safety Coordinator	-	-	-	133,247
130 Community Relations	875,577	878,120	747,610	808,282
132 Media Relations	102,602	80,702	51,861	110,053
134 Graphics	-	386,324	345,846	397,502
138 Web Design	-	133,160	111,230	133,654
140 Computer Services	682,424	1,050,543	1,087,243	1,110,025
150 Purchasing	154,990	170,530	159,907	178,401
160 Fund Development	111,654	261,923	262,305	256,099
162 Community Outreach	-	110,900	123,665	122,500
180 Natural Resources	658,432	1,215,595	1,139,339	1,254,867
190 Planning	377,036	512,901	504,532	504,589
192 Engineering	1,094,671	1,243,411	1,357,910	1,566,127
650 Golf Course	54,160	129,886	119,925	122,356
700 Special Events	150	75,000	60,000	-
710 Administrative	482,413	683,757	631,842	595,823
730 Police	385,305	418,995	425,369	458,631
880 Interpretive	294,630	365,221	296,331	276,831
990 General	384	-	-	-
	<u>\$ 7,371,708</u>	<u>\$ 10,474,473</u>	<u>\$ 9,791,361</u>	<u>\$ 10,337,841</u>

## HURON-CLINTON METROPARKS

2018 BUDGET

## ADMINISTRATIVE OFFICE

## SUMMARY BY BASE ACCOUNT

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
9010 - Full Time Wages	\$ 3,196,445	\$ 4,299,270	\$ 4,197,838	\$ 4,326,658
9011 - Full Time Overtime	6,006	7,331	5,500	4,000
9013 - FT Benefits Pd to Emps	194,388	226,016	225,132	270,882
9014 - FT Benefits Pd for Emps	1,634,292	2,589,037	2,558,794	2,494,340
9020 - Part Time Wages	405,102	533,480	362,247	438,948
9021 - Part Time Overtime	465	1,200	100	-
9024 - PT Benefits Pd for Emps	33,193	42,157	29,257	42,290
9110 - Operating Supplies *	493,832	751,697	627,345	368,170
9130 - Tools/Equipment	278,965	190,527	166,992	141,172
9140 - Chemicals	5,531	6,165	6,073	6,150
9150 - Equipment Fuel	27,057	65,538	42,413	51,930
9160 - Uniforms	6,446	8,713	6,901	6,400
9410 - Professional Services *	40,094	150,421	139,150	370,000
9420 - Outside Services *	714,046	1,107,531	1,030,930	1,399,027
9430 - Insurances	132,391	141,490	133,323	136,000
9440 - Utilities	94,832	97,280	102,123	98,150
9450 - Rents/Leases	21,358	41,210	32,400	42,235
9460 - Postage/Shipping	11,924	19,198	12,700	11,100
9499 - Miscellaneous	12,362	9,000	9,875	8,000
9510 - Memberships	16,401	35,107	28,481	23,720
9520 - Employee Development	46,581	152,105	73,787	98,669
	<u>\$ 7,371,708</u>	<u>\$ 10,474,473</u>	<u>\$ 9,791,361</u>	<u>\$ 10,337,841</u>

\* During the 2016 fiscal year the following base accounts were reclassified: 9120 Maintenance Supplies was combined with 9110 Operating Supplies and 9410 Professional Services was combined with 9420 Outside Services for non-engineering cost centers.



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# MAJOR MAINTENANCE EXPENDITURES

*2018 BUDGET*

## HURON-CLINTON METROPARKS

2018 BUDGET

MAJOR MAINTENANCE  
SUMMARY BY PARK

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
100 Administrative Office	\$ 17,116	\$ 210,344	\$ 191,776	\$ 266,020
102 Lake St. Clair	180,587	1,367,002	704,174	163,000
104 Kensington	421,900	256,574	177,169	486,000
106 Lower Huron/Will/Oakwoods	252,139	822,773	502,047	1,027,500
108 Hudson Mills/Dexter/Delhi	129,664	135,098	53,080	262,000
109 Stony Creek	634,683	891,989	166,461	160,000
112 Lake Erie	91,900	295,778	110,371	120,000
113 Wolcott Mill	111,436	203,502	146,258	195,000
115 Indian Springs	71,109	357,504	430,003	94,000
116 Huron Meadows	15,677	16,135	-	50,000
	<u>\$ 1,926,211</u>	<u>\$ 4,556,699</u>	<u>\$ 2,481,339</u>	<u>\$ 2,823,520</u>

Administrative Office	
Engineering	\$266,020
<b>Administrative Office Total</b>	<b>\$266,020</b>
Lake St. Clair	
General Aquatic Repairs-Annual	20,000
General Repairs-Annual	15,000
Lake Weed Pile Removal-Annual	10,000
Parking Lot Striping-Old Section	30,000
Pump Station #1 Replacement	28,000
Spot Repairs to Boardwalk	30,000
Vegetation Management-Annual	30,000
<b>Lake St. Clair Total</b>	<b>\$163,000</b>
Kensington	
Concrete Repairs and Maintenance Cleaning at Dam	150,000
Decking Repairs along I-96-WIP	60,000
General Aquatic Repairs-Annual	11,000
General Repairs-Annual	15,000
Hike-Bike Trail Overlay (Select Areas)	150,000
Monitoring Wells - WIP	25,000
Restripe Parking Lot at Nature Center	15,000
Vegetation Management-Annual	60,000
<b>Kensington Total</b>	<b>\$486,000</b>
Lower Huron/Willow	
Erosion Control Planning at North Fishing Site-Lower Huron	30,000
General Aquatic Repairs-Annual-Willow	21,000
General Aquatic Repairs-Turtle Cove	37,000
General Repairs-Annual-Lower Huron	15,000
General Repairs-Annual-Oakwoods	10,000
General Repairs-Annual-Willow	15,000
Marsite Replacement at Turtle Cove	100,000
Replace 2 Boilers at Willow Pool	80,000
Replace Doors at Multiple Locations-Lower Huron	30,000
Replace Exterior Doors-Willow (Food Bar, Chestnut/Big Bend,Carp)	20,000

## MAJOR MAINTENANCE

## HURON-CLINTON METROPARKS

## 2018 BUDGET

Replace Fence Netting at Turle Cove	25,000
Replace Globe Light Poles at Willow Pool	30,000
Replace Tile in Comfort Stations at Multiple Locations-Lower Hur	50,000
Reshingle Restrooms - Chestnut North & South, Fox Meadows)	19,500
Resurface Tennis Courts at Woods Creek	210,000
Road Overlay-Oakwoods	150,000
Shoreline Stabilization-East Bend-Lower Huron	60,000
Vegetation Management-Annual-Lower Huron	35,000
Vegetation Management-Annual-Oakwoods	30,000
Vegetation Management-Annual-Willow	35,000
Woods Creek Rustic Trail Safety Improvements	25,000
<b>Lower Huron/Willow Total</b>	<b>\$1,027,500</b>
<b>Hudson Mills</b>	
Dexter-Delhi Vegetation Management-Annual	20,000
Hudson Mills General Repairs-Annual	15,000
Hudson Mills Road Overlay	150,000
Hudson Mills Vegetation Management-Annual	35,000
Irrigation Head Replacement at Golf Course	25,000
Replace Sewage Pumps and Controls at Golf Course	17,000
<b>Hudson Mills Total</b>	<b>\$262,000</b>
<b>Stony Creek</b>	
General Repairs-Annual	15,000
Remove Dilapidated Trail Walkways at Nature Center	30,000
Replace 4 Metal Doors at Eastwood Beach	15,000
Replace Refrigeration and Compressors at Eastwood Beach	30,000
Restripe ADA Parking Lot section at Eastwood Beach	15,000
Vegetation Management-Annual	55,000
<b>Stony Creek Total</b>	<b>\$160,000</b>
<b>Lake Erie</b>	
General Aquatic Repairs-Annual	50,000
General Repairs-Annual	15,000
Patio Retaining Wall Modifications at Marshland Museum	25,000
Vegetation Management-Annual	30,000
<b>Lake Erie Total</b>	<b>\$120,000</b>

Wolcott Mill	
General Repairs-Annual	10,000
Replace Deck Boards on 2 Bridges at Historic Center	60,000
Replace Fire Supression Pump and Piping at Historic Center	100,000
Vegetation Management-Annual	25,000
<b>Wolcott Mill Total</b>	<b>\$195,000</b>
Indian Springs	
EDC HVAC Control System Replacement	49,000
General Repairs-Annual	10,000
Vegetation Management-Annual	35,000
<b>Indian Springs Total</b>	<b>\$94,000</b>
Huron Meadows	
Repaint Park Office Starter Building	15,000
Vegetation Management-Annual	35,000
<b>Huron Meadows Total</b>	<b>\$50,000</b>
<b>GRAND TOTAL</b>	<b>\$2,823,520</b>





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# CAPITAL EXPENDITURES

*2018 BUDGET*

HURON-CLINTON METROPARKS

2018 BUDGET

CAPITAL EXPENDITURES  
SUMMARY BY PARK

	2016 Actual	2017 Amended Budget	2017 Projected Actual	2018 Proposed Budget
100 Administrative Office	\$ 426,469	\$ 962,484	\$ 937,673	\$ 852,775
102 Lake St. Clair	1,477,051	4,858,289	4,458,864	1,730,100
104 Kensington	885,295	2,132,315	1,345,552	2,806,700
106 Lower Huron/Will/Oakwoods	548,719	1,749,747	1,340,720	1,187,500
108 Hudson Mills/Dexter/Delhi	192,911	167,803	78,415	446,000
109 Stony Creek	2,455,508	7,453,791	2,956,849	5,214,800
112 Lake Erie	540,288	982,956	638,655	384,220
113 Wolcott	532,924	737,287	310,951	322,000
115 Indian Springs	93,554	313,603	212,697	51,300
116 Huron Meadows	101,649	143,281	116,899	219,000
	<u>\$ 7,254,369</u>	<u>\$ 19,501,556</u>	<u>\$ 12,397,275</u>	<u>\$ 13,214,395</u>

Administrative Office	
<b>Engineering</b>	<b>\$399,029</b>
<b>Capital Equipment</b>	
Chipper Truck with Arbortech Box	140,000
SAW Grant Asset Module-Software & Hardware	105,000
IT Disaster Recovery Plan - Data Backup of all Systems	73,245
Ford Explorer for Chief	37,000
Ford Explorer for Lieutenant	36,000
IT Disaster Recovery Plan - Automatic Security Firewall Failover	25,000
IT Server	16,000
IT Disaster Recovery Plan - ShoreTel Phone System Failover	15,000
Printer for Graphics Department	6,500
<b>Capital Equipment Total</b>	<b>\$453,745</b>
<b>Administrative Office Total</b>	<b>\$852,774</b>
Lake St. Clair	
<b>Capital Improvement</b>	
Sanitary Sewer Rehabilitation-SAW Grant	800,000
Stormwater Improvements-SAW Grant	480,000
Accessible Fishing Dock-Rebudget-Grant Funded	81,100
Vehicle Hoist Replacement at Maintenance Area	60,000
Interior Renovations to Nature Center-Grant Funded	60,000
Sanitary Pump Station No. 1 Replacement-Design-SAW Grant	50,000
2017 Rebudget-North Marsh/Macomber Fencing	25,000
<b>Capital Improvement Total</b>	<b>\$1,556,100</b>
<b>Capital Equipment</b>	
Ford F550 with Packer	107,500
Mower, Toro Groundsmaster 3150Q	30,000
Transit Van	22,000
Leaf Vac	14,500
<b>Capital Equipment Total</b>	<b>\$174,000</b>
<b>Lake St. Clair Total</b>	<b>\$1,730,100</b>
Kensington	
<b>Capital Improvement</b>	
Road Reconstruction Parkwide	1,000,000
Develop Comfort Station at Maple Beach	500,000



## CAPITAL

## HURON-CLINTON METROPARKS

## 2018 BUDGET

Sanitary Sewer Connection from Service Area to Farm-SAW Grant	485,200
Design Services for New Park Office	150,000
Nature Center Parking Lot Reconstruction-Design-SAW Grant	50,000
Maple Beach Engineering Electrical Services-Design	12,500
2017 WIP-Shoreline RipRap along Route 5	50,000
2017 WIP-East Hike Bike Trail Wall Replacement-Design Service	30,000
2017 WIP-East Hike Bike Trail Wall Replacement	230,000
<b>Capital Improvement Total</b>	<b>\$2,507,700</b>
<b>Capital Equipment</b>	
Garbage Truck, Broyhill Self Loader	140,000
Ford Service Truck	61,000
Ford Explorer	30,000
Ford Explorer for Park Supervisor	30,000
Ford F250 Pickup Truck with Service Box	30,000
IT Server	8,000
<b>Capital Equipment Total</b>	<b>\$299,000</b>
<b>Kensington Total</b>	<b>\$2,806,700</b>
<b>Lower Huron</b>	
<b>Capital Improvement</b>	
Stormwater Improvements at Willow Service Yard-SAW Grant	320,000
Design Services for new exhibits at Nature Center	160,000
Design Services to replace and relocate Park Office	150,000
Michigan Humanities Grant - Exhibit	15,000
2017 WIP-Dam Control Level Structure Reconstruction at Washago Pond	300,000
<b>Capital Improvement Total</b>	<b>\$945,000</b>
<b>Capital Equipment</b>	
Mower, Toro 5900D	77,000
Mower, Toro 5510D Reelmaster Fairway mower	59,000
Ford F250 w/Plow, 4WD-LH1	36,000
Utility Tractor, John Deere 4044M Compact-LH	35,000
Work Vehicle with Dump Box	18,000
Carryall 300-Willow	9,500
IT Server	8,000
<b>Capital Equipment Total</b>	<b>\$242,500</b>
<b>Lower Huron Total</b>	<b>\$1,187,500</b>



Hudson Mills		
<b>Capital Improvement</b>		
Stormwater Improvements at Golf Course-SAW Grant		200,000
Replace Tollbooth at Park Entrance		120,000
<b>Capital Improvement Total</b>		<b>\$320,000</b>
<b>Capital Equipment</b>		
Tractor, Kubota		60,000
Ford Explorer for Police		30,000
Mower, Exmark Z Turn, 72'		24,000
Mower, Exmark Z Turn, 72"		12,000
<b>Capital Equipment Total</b>		<b>\$126,000</b>
<b>Hudson Mills Total</b>		<b>\$446,000</b>
Stony Creek		
<b>Capital Improvement</b>		
Develop Comfort Station at Baypoint Beach		500,000
Baypoint Beach Comfort Station Engineering Electrical Design		12,500
2017 WIP-Stony Creek Landing Completion of Redevelopment		3,700,000
2017 WIP-26 Mile Road Bridge Work General Inspections/Design Work		400,000
2017 WIP-Sewer Line (Force Main) Redevelopment at Lake- SAW Grant		275,000
2017 WIP-Water & Gas Line Improvements to SC Landing & Eastwood Beach		55,000
2017 WIP-26 Mile Road Bridge Work General Inspections/Design Work		25,000
<b>Capital Improvement Total</b>		<b>4,967,500</b>
<b>Capital Equipment</b>		
Ford F550 Dump Truck, no liner		68,000
Mower, Toro Groundsmaster 4000D		56,000
Pontoon Boat, Patrol Unit		35,000
Ford F150 with Extended Cab, 4WD for Kluge		30,000
Ford F150 with Extended Cab, 4WD1		30,000
Club Car Turf II		9,500
Blower, Buffalo		7,000
Mower, Brush Hog		6,000
Pressure Washer		5,800
<b>Capital Equipment Total</b>		<b>\$247,300</b>
<b>Stony Creek Total</b>		<b>\$5,214,800</b>

Lake Erie		
<b>Capital Improvement</b>		
Storm Detection System at Golf Course		25,000
2017 Rebudget-Pool Drain System Modifications at Wave Pool		175,820
<b>Capital Improvement Total</b>		<b>200,820</b>
<b>Capital Equipment</b>		
Mower, Groundsmaster 4500D		63,000
Mower, Toro 4000D, 11ft		60,000
Ford Explorer		29,000
Caryall 500 used to pull Ball Picker		12,000
Carryall 300		9,900
Caryall 300		9,500
<b>Capital Equipment Total</b>		<b>\$183,400</b>
<b>Lake Erie Total</b>		<b>\$384,220</b>
Wolcott Mill		
<b>Capital Improvement</b>		
Redevelop Playground at Farm Center		85,000
Standby Generator at Farm Center		80,000
Farmland Restoration-Rebudget-Grant Funded		30,000
<b>Capital Improvement Total</b>		<b>195,000</b>
<b>Capital Equipment</b>		
Tractor		60,000
Kubota Gator		19,000
Generator for Farm		12,000
Mower, Exmark 72' Deck		12,000
Unloader, Silo		9,000
IT Server		8,000
Blower		7,000
<b>Capital Equipment Total</b>		<b>\$127,000</b>
<b>Wolcott Mill Total</b>		<b>\$322,000</b>
Indian Springs		
<b>Capital Equipment</b>		
Ford F250 Pickup Truck with Western Plow		36,000
IT Server		8,000
Salt Spreader, Western		7,300
<b>Capital Equipment Total</b>		<b>\$51,300</b>

<b>Indian Springs Total</b>		<b>\$51,300</b>
Huron Meadows		
<b>Capital Improvement</b>		
Demolish Quonset Huts (5 buildings)		80,000
<b>Capital Improvement Total</b>		<b>80,000</b>
<b>Capital Equipment</b>		
Mower, Toro Groundsmaster 4700D		64,000
Mower, Toro Groundsmaster 3150Q		60,000
IT Server		8,000
Blower, Buffalo Turbine Style		7,000
<b>Capital Equipment Total</b>		<b>\$139,000</b>
<b>Huron Meadows Total</b>		<b>\$219,000</b>
<b>GRAND TOTAL</b>		<b>\$13,214,395</b>



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# APPENDIX

*2018 BUDGET*



## Full Time Equivalent Positions

### Full-Time Employees

Position	FTE	Position	FTE
Director	1	Equipment Maintenance Supervisor	1
Deputy Director	1	Farm Interpreter/Animal Care	1
Chief Financial Officer	1	Golf Course Maintenance Supervisor	7
Controller	1	Grounds Maintenance Supervisor	4
Director of Development	1	Information Technology Assistant Manager	1
Chief of Police	1	Information Systems Specialist	2
District Park Superintendent	3	Interpreter	10
Manager of Engineering	1	Inventory Coordinator	1
Natural Res. & Env. Compliance Manager	1	Natural Resource Crew Foreman	1
Chief Accountant	1	Park Maintenance Supervisor	4
Human Resources Manager	1	Park Operations Supervisor	7
Information Technology Manager	1	System Planner	1
Interpretive Services Manager	1	Volunteer Services Supervisor	1
Manager of Planning	1	Account Clerk Specialist	2
Supervising Engineer	2	Administrative Office Support Specialist	1
District Maintenance Manager	3	Community Outreach Coordinator	2
Park Operations Manager	7	Customer Service Receptionist	2
Golf Services Superintendent	1	Engineering Technician	1
District Interpretive Services Supervisor	3	Equipment Maintenance Specialist	10
District Community Outreach Interpreter	3	Farm Maintenance Specialist	2
Engineer	6	Golf Course Maintenance Specialist	2
Human Resources/Benefits Administrator	1	Graphic Design Specialist	2
Infrastructure Administrator	1	Human Resource Generalist	1
Multimedia Design Supervisor	1	Media Relations Specialist	1
Park Planner	1	Multimedia Webmaster	1
Police Lieutenant	4	Natural Resource Stewardship Coordinator	1
Safety Risk Management Coordinator	1	Natural Resource Crew Specialist	4
Senior Buyer	1	Park Maintenance Specialist	33
Supervisor Interpreter Farm	1	Park Support Specialist	8
Survey Chief	1	Park Maintenance Worker	1
Natural Resource Crew General Foreman	1	Police Sergeant	6
Building Maintenance Supervisor	4	Police Support Specialist	1
Business Applications Specialist	1	Police Officer	22
Business Systems Analyst	1		<hr/> 204

## Full Time Equivalent Positions

### Part-Time Employees

Position	Hours	FTE
40-80 Police Officer	20,754	9.98
Accountant	1,500	0.72
Administrative Assistant	3,250	1.56
Communications Relations Assistant	1,500	0.72
Development Support Specialist	1,500	0.72
Farm Maintenance Worker	2,426	1.17
Food Service Attendant	15,725	7.56
Golf Course Assistant Manager	10,950	5.26
Golf Course Maintenance	41,513	19.96
GIS Technician	1,500	0.72
Golf Course Worker	39,126	18.81
Golf Services Manager	9,308	4.48
Grant Writer	1,500	0.72
Graphic Artist	1,500	0.72
Human Resources Assistant	416	0.20
Interpreter	41,306	19.86
Inventory/Warehousing Assistant	200	0.10
Maintenance Specialist	10,194	4.90
Marina Attendant	2,400	1.15
Marketing Assistant	416	0.20
Mechanic	5,310	2.55
Natural Resources Technician	4,500	2.16
Operations Clerk	25,357	12.19
Park Maintenance Worker	83,118	39.96
Park Recreation Assistant Manager	5,157	2.48
Park Recreation Attendant	5,416	2.60
Park Recreation Manager	9,135	4.39
Planning Assistant	1,500	0.72
Police Officer	7,400	3.56
Public Safety Assistant Supervisor	400	0.19

Position	Hours	FTE
Public Service Attendant	6,100	2.93
Purchasing Assistant	2,164	1.04
Receptionist	20,103	9.66
Regulatory Compliance Coordinator	1,500	0.72
Senior Toll Attendant	760	0.37
Senior Operations Clerk	88	0.04
Teamster	1,700	0.82
Toll Attendant	32,949	15.84
Volunteer Coordinator	1,500	0.72
Warehouse Clerk	4,300	2.07
	<u>425,442</u>	<u>204.54</u>

## Full Time Equivalent Positions

### Seasonal Employees

Position	Hours	FTE
Facility/Activity Manager	150	0.07
Food Service Attendant	14,775	7.10
Lifeguard	34,570	16.71
Lifeguard Assistant Supervisor	5,070	2.44
Lifeguard Supervisor	1,830	0.88
Marina Attendant	3,000	1.44
Operations Clerk	5,340	2.57
Park Maintenance Worker	50,150	24.11
Park Recreation Assistant Manager	8,670	4.17
Park Recreation Attendant	43,245	20.79
Park Recreation Manger	3,320	1.60
Pilot - Island Queen	1,170	0.56
Public Safety Attendant	8,775	4.22
Receptionist	600	0.29
Recreation Attendant	1,454	0.70
Shuttle Driver	1,400	0.67
Toll Attendant	25,020	12.03
	<u>208,539</u>	<u>100.26</u>
 <b>Grand Total</b>	 <u><u>633,981</u></u>	 <u><u>508.80</u></u>



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# Huron-Clinton Metropolitan Authority METROPARKS

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