

HURON-CLINTON METROPOLITAN AUTHORITY
GENERAL FUND
FIVE YEAR PLAN 2015 TO 2019

	2012		2013		2014		2015		2016		2017		2018		2019	
	Actual	% Δ	Actual	% Δ	Original Budget	% Δ	Projected	% Δ	Projected	% Δ	Projected	% Δ	Projected	% Δ	Projected	% Δ
Revenues																
Property Taxes	\$ 28,384,628	-4.0%	\$ 27,662,759	-2.5%	\$ 27,910,466	0.9%	\$ 28,300,000	1.4%	\$ 28,800,000	1.8%	\$ 29,300,000	1.7%	\$ 29,900,000	2.0%	\$ 30,400,000	1.7%
Park Operations	15,027,250	7.0%	14,519,869	-3.4%	16,003,400	10.2%	16,073,000	0.4%	16,973,000	5.6%	17,073,000	0.6%	17,103,000	0.2%	17,133,000	0.2%
Other Revenues																
Interest	133,184	-46.0%	198,135	48.8%	100,000	-49.5%	145,000	45.0%	123,000	-15.2%	112,000	-8.9%	106,000	-5.4%	93,000	-12.3%
Grants	409,538	-84.0%	2,074,988	406.7%	644,000	-28.8%	0		0		0		0		0	
Donations	127,231	-43.0%	167,123	31.4%	0		330,000		500,000		550,000		600,000		600,000	
Sale of Capital Assets	204,213	48.0%	223,069	9.2%	200,000	-10.3%	50,000	-75.0%	50,000	0.0%	50,000	0.0%	50,000	0.0%	50,000	0.0%
Miscellaneous	513,164	-67.0%	27,567	-94.6%	25,000	-9.3%	25,000	0.0%	25,000	0.0%	25,000	0.0%	25,000	0.0%	25,000	0.0%
Total Other Revenues	<u>1,387,330</u>	-62.0%	<u>2,690,882</u>	94.0%	<u>969,000</u>	-64.0%	<u>550,000</u>	-43.2%	<u>698,000</u>	26.9%	<u>737,000</u>	5.6%	<u>781,000</u>	6.0%	<u>768,000</u>	-1.7%
Revenues - Current Year	<u>44,799,208</u>	-4.0%	<u>44,873,511</u>	0.2%	<u>44,882,866</u>	0.0%	<u>44,923,000</u>	0.1%	<u>46,471,000</u>	3.4%	<u>47,110,000</u>	1.4%	<u>47,784,000</u>	1.4%	<u>48,301,000</u>	1.1%
Expenditures																
Operating																
Park Operations	\$ 29,706,692	0.0%	\$ 28,830,043	-3.0%	\$ 29,188,200	1.2%	\$ 30,456,000	4.3%	\$ 31,362,000	3.0%	\$ 32,344,000	3.1%	\$ 33,381,000	3.2%	\$ 34,480,000	3.3%
Major Maintenance	1,553,104	-21.0%	704,327	-54.7%	2,207,500	213.4%	4,749,000	115.1%	3,158,000	-33.5%	1,662,000	-47.4%	1,002,000	-39.7%	1,049,000	4.7%
Total Operating	<u>31,259,796</u>	-1.0%	<u>29,534,370</u>	-5.5%	<u>31,395,700</u>	6.3%	<u>35,205,000</u>	12.1%	<u>34,520,000</u>	-1.9%	<u>34,006,000</u>	-1.5%	<u>34,383,000</u>	1.1%	<u>35,529,000</u>	3.3%
Administrative Office	5,960,101	-1.0%	5,428,712	-8.9%	6,380,600	17.5%	\$ 6,466,000	1.3%	\$ 6,554,000	1.4%	\$ 6,649,000	1.4%	\$ 6,751,000	1.5%	\$ 6,861,000	1.6%
Capital																
Engineering and Planning	2,200,304	0.0%	1,946,975	-11.5%	2,174,300	11.7%	2,275,000	4.6%	2,321,000	2.0%	2,368,000	2.0%	2,416,000	2.0%	2,465,000	2.0%
Capital Improvements	1,869,223	-54.0%	4,683,392	150.6%	7,693,500	64.3%	3,617,000	-53.0%	3,507,000	-3.0%	3,725,000	6.2%	4,922,000	32.1%	2,570,000	-47.8%
Equipment	1,170,104	8.0%	1,531,933	30.9%	1,008,300	-34.2%	1,300,000	28.9%	1,400,000	7.7%	1,200,000	-14.3%	1,300,000	8.3%	1,300,000	0.0%
Land Acquisitions	2,350	-	28,820	1126%	500,000	1635%	500,000	0.0%	500,000	0.0%	500,000	0.0%	500,000	0.0%	500,000	0.0%
Total Capital	<u>5,241,981</u>	-43.0%	<u>8,191,119</u>	56.3%	<u>11,376,100</u>	38.9%	<u>7,692,000</u>	-32.4%	<u>7,728,000</u>	0.5%	<u>7,793,000</u>	0.8%	<u>9,138,000</u>	17.3%	<u>6,835,000</u>	-25.2%
Expenditures - Current Year	<u>42,461,878</u>	-12.0%	<u>43,154,201</u>	1.6%	<u>49,152,400</u>	13.9%	<u>49,363,000</u>	0.4%	<u>48,802,000</u>	-1.1%	<u>48,448,000</u>	-0.7%	<u>50,272,000</u>	3.8%	<u>49,225,000</u>	-2.1%
Annual Surplus (Deficit)	2,337,330		1,719,310		(4,269,534)		(4,440,000)		(2,331,000)		(1,338,000)		(2,488,000)		(924,000)	
Fund Balance																
Compensated Balances			3,645,928		3,650,000		3,675,000		3,700,000		3,725,000		3,750,000		3,775,000	
Technology Upgrade			1,000,000		1,000,000											
Lake St Clair Marina Grant			138,856		184,000		229,000		274,000		319,000		364,000		409,000	
Land			5,403,900		5,404,000		4,904,000		4,400,000		3,900,000		3,400,000		2,900,000	
Legal			500,836		500,000		500,000		500,000		500,000		500,000		500,000	
Aquatic Facility Replacement									1,000,000		2,000,000		3,000,000		4,000,000	
Capital			7,000,000		7,000,000		4,000,000		4,000,000		4,000,000		4,000,000		4,000,000	
Unallocated/Unassigned			15,891,374		11,573,000		11,563,000		8,666,000		6,758,000		3,700,000		2,206,000	
Fund Balance	34,861,584	36.0%	33,580,894	-54.4%	29,311,000	84.4%	24,871,000	-15.1%	22,540,000	-9.4%	21,202,000	-5.9%	18,714,000	-11.7%	17,790,000	-4.9%

**HURON-CLINTON METROPOLITAN AUTHORITY
FIVE YEAR PLAN - 2013 TO 2017
GENERAL FUND REVENUE AND EXPENDITURE ASSUMPTIONS**

2015 TO 2019 PROJECTION ASSUMPTIONS

REVENUES

Property Taxes

	2014		2015		2016		2017		2018		2019	
	Budget	%Δ	Projected	%Δ	Projected	%Δ	Projected	%Δ	Projected	%Δ	Projected	%Δ
Livingston	\$ 1,594,700	-4.4%	\$ 1,626,600	2.0%	\$ 1,659,200	2.0%	\$ 1,692,400	2.0%	\$ 1,726,200	2.0%	\$ 1,760,700	2.0%
Macomb	5,120,400	-7.5%	5,248,400	2.5%	5,379,600	2.5%	5,514,100	2.5%	5,652,000	2.5%	5,793,300	2.5%
Oakland	10,146,700	-6.9%	10,349,600	2.0%	10,556,600	2.0%	10,767,700	2.0%	10,983,100	2.0%	11,202,700	2.0%
Washtenaw	2,988,400	-0.4%	3,048,200	2.0%	3,109,100	2.0%	3,171,300	2.0%	3,234,700	2.0%	3,299,400	2.0%
Wayne	8,060,300	-3.1%	8,060,300	0.0%	8,140,900	1.0%	8,222,300	1.0%	8,304,500	1.0%	8,387,500	1.0%
Total	\$ 27,910,500	-5.2%	\$ 28,333,100	1.5%	\$ 28,845,400	1.8%	\$ 29,367,800	1.8%	\$ 29,900,500	1.8%	\$ 30,443,600	1.8%
Total \$ Δ	\$ 247,700		\$ 422,600		\$ 512,300		\$ 522,400		\$ 532,700		\$ 543,100	

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GENERAL FUND REVENUE AND EXPENDITURE ASSUMPTIONS**

Park Operations

2015	\$30,000 40,000 <hr style="border-top: 1px solid black;"/> <u>\$70,000</u>	Staff-recommended fee increases: - \$1.00 increase in Boat Rental fee (Kensington and Stony Creek). - Other unidentified revenue increases. Revenue change from prior year.
2016	\$800,000 \$100,000 <hr style="border-top: 1px solid black;"/> <u>\$900,000</u>	Staff-recommended fee increases: - Tolling fee increase to \$35.00 Annual/\$21.00 Senior Annual. - \$1.00 per round increase in green fees at all regulation golf courses. Revenue change from prior year.
2017	<u>\$100,000</u>	Staff-recommended fee increase: \$1.00 increase in Turtle Cove (Lower Huron) admission fee.
2018	<u>\$30,000</u>	Other unidentified revenue increases.
2019	<u>\$30,000</u>	Other unidentified revenue increases.

Interest

2015 - 2019 - Continued depressed rates for the foreseeable future with modest upticks annually.

Grants

- There are currently no known grants for the 2015 - 2019 period.

Sale of Capital Assets

2015 to 2019 - Estimated proceeds from annual equipment auction reduced from past amounts due to keeping equipment longer.

**HURON-CLINTON METROPOLITAN AUTHORITY
FIVE YEAR PLAN - 2015 TO 2019
GENERAL FUND REVENUE AND EXPENDITURE ASSUMPTIONS**

2015 TO 2019 PROJECTION ASSUMPTIONS - EXPENDITURES

Authority Operations

- 2015** - Personnel Costs - Reflects the 2014 Budget allocations updated for the following changes:
- No wage increase projected for full time.
 - Administrative Office - Full year for Community Relations & Fund Development (\$100,000 increase)
 - Wolcott Mill Metropark - 2014 Unbudgeted Agriculture Coordinating Supervisor (\$120,000)
 - Mandatory minimum wage increase (\$470,000)
 - Employment of additional part-time maintenance personnel (\$90,000)
 - Allowance for possible 8% increase in medical, prescription.
 - Allowance for possible 4% increase in dental coverages.
 - No anticipated increase to funding level for Pension and Retiree Health Care Trust.
 - Materials and Contractual Services projected at modest increases based on trends.
- 2016** - Personnel Costs
- No wage increase projected for full time.
 - Mandatory minimum wage increase (\$160,000)
 - Allowance for possible 8% increase in medical, prescription.
 - Allowance for possible 4% increase in dental coverages.
 - No anticipated increase to funding level for Pension and Retiree Health Care Trust.
- 2017** - Personnel Costs
- No wage increase projected for full time.
 - Mandatory minimum wage increase (\$160,000)
 - Allowance for possible 8% increase in medical, prescription.
 - Allowance for possible 4% increase in dental coverages.
 - No anticipated increase to funding level for Pension and Retiree Health Care Trust.
- 2018** - Personnel Costs
- No wage increase projected for full time.
 - Mandatory minimum wage increase (\$160,000)
 - Allowance for possible 8% increase in medical, prescription.
 - Allowance for possible 4% increase in dental coverages.
 - No anticipated increase to funding level for Pension and Retiree Health Care Trust.
- 2019** - Personnel Costs
- No wage increase projected for full time.
 - Mandatory minimum wage increase (\$160,000)
 - Allowance for possible 8% increase in medical, prescription.
 - Allowance for possible 4% increase in dental coverages.
 - No anticipated increase to funding level for Pension and Retiree Health Care Trust.
- 2015 - 2019** - Outside Services
- Materials and Contractual Services projected at modest increases based on trends.

MAJOR MAINTENANCE

Project Type

	2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019	2015-2019 TOTALS
Various	704,327	2,207,500						-
Buildings			410,000	200,000	170,000	120,000	150,000	1,050,000
Roads			980,000	700,000	360,000	270,000		2,310,000
Lots			2,000,000	1,500,000	600,000			4,100,000
Hike-Bike Trails			330,000	250,000	250,000	250,000	250,000	1,330,000
Natural Resources			260,000	220,000	210,000	80,000	80,000	850,000
Utilities			120,000					120,000
Boat Facilities			120,000					120,000
Miscellaneous Maintenance			529,000	288,000	72,000	282,000	569,000	1,740,000
Grand Total	704,327	2,207,500	4,749,000	3,158,000	1,662,000	1,002,000	1,049,000	11,620,000

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Lake St. Clair								
In Progress/Budgeted-Lake St Clair								
1	Exterior Pool Locker Addition - Improve patron use of lockers.	26,484						
2	Parking Lot Development, Phase 1 & 2 - Continue redesign lot and storm water disposal system.	3,219,226						
3	Sewage Pump Stations #1 & #2 - Replace-repair structures failing to due age	13,609						
4	Generator Connection at TWAC - Frequent power outages. Rented facility should be kept up/running for patron events.		20,000					
5	HEART Lab Upgrade Station - Electrical and technology upgrades.		5,000					
6	House Demolition, South River Rd - Grant acquired property. Remove existing structure.		11,000					
7	Marina Accessible Docks - In compliance with strategic goal to provide universal access.		61,000					
8	Pool Backwash System Discharge Modifications - Reroute ex.drain to sanitary sewer; Envir.compliance		16,000					
9	Pool Drain Modifications - Reroute ex.drain to sanitary sewer; Envir.compliance		110,000					
10	Seawall Replacement - Replace-repair structures failing to due age		264,000					
11	Vegetative Management/Restoration - Compliance with strategic plan to preserve, restore, manage natural resources.		15,000					
12	West Beach Front/Playground Redevelopment - Replace aging and deteriorated boardwalk w/paved walks. Replace aging play structures.		1,228,000					
New Project-Lake St. Clair								
1	Boat launch skid pier replacement Phase II - Replace-repair structures failing to due age			25,000				
2	Energy Conservation Initiatives - Electrical upgrades and lamp replacement			10,000				
3	Parking lot Wearing Course - Final topsurface as required in specifications and construction details.			50,000				
4	Perimeter Road Reconstruction - Cont. to repair replace aging and deteriorated pavements.			150,000				

LAKE ST. CLAIR METROPARK

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019	
5	Shoreline/beach Ph I Restoration								
	- Improve appearance and function of shoreline. Preserve, restore, natural resource.			100,000					
6	Nature Center wetland platform								
	- Replace failed facility. Enhance nature education experience for school groups.				30,000				
7	Redevelop East Boardwalk Area								
	- Replace deteriorating/failing structures and equipment				700,000				
8	Relocate Maintenance Fence North Marsh								
	- Follow-up to Marsh restoration improving public access				40,000				
9	Shoreline Restoration Ph II								
	- Improve appearance and function of shoreline. Preserve, restore, natural resource.				100,000				
10	Parking Lot Reconstruction (Bank Ph. 3 of 5)								
	- Continue redesign lot and storm water disposal system.					1,000,000			
11	Shoreline Restoration Ph III								
	- Improve appearance and function of shoreline. Preserve, restore, natural resource.					100,000			
12	Parking Lot Reconstruction (Bank Ph. 4 of 5)								
	- Continue redesign lot and storm water disposal system.						1,000,000		
13	West Playfield Comfort Station Renovations								
	- Repair/replace aged interior fixtures and finishes.						80,000		
15	Parking Lot Reconstruction (Bank Ph. 5 of 5)								
	- Continue redesign lot and storm water disposal system.							1,000,000	
16	Tennis Court Renovation/drains								
	- Repair cracks and surfacing to improve experience and safety.							80,000	
	Minor Projects Under \$20K			50,000	50,000	50,000	50,000	50,000	
	Grand Total			3,259,319	1,730,000	385,000	920,000	1,150,000	1,130,000

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Kensington								
Completed-Kensington								
1	Vegetation Management & Habitat Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.	50,040						
2	Golf Starter Building Roof							
	- Add-on to new roof to protect entrances from rain and snow(x-country ski)	11,750						
In Progress/Budgeted-Kensington								
1	Bike Trail Reconstruction							
	- Cont. to repair replace aging and deteriorated pavements.	78,000						
2	Martindale Parking Lot Redevelopment/Surfacing							
	- Cont. to repair replace aging and deteriorated pavements.	1,065,000						
3	Picnic Shelter at Disc Golf Course							
	- New facility at popular area. Donation.	16,385						
4	Waste Water System Improvement							
	- Improve infrastructure.	28,699						
5	Energy Conservation Initiatives							
	- Electrical upgrades and lamp replacement		10,000					
6	Dam Safety Signs							
	- Required for the safety of river paddlers.		11,000					
7	Vegetation Mgt & Habitat Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.		15,000					
8	Vegetation Mgt & Habitat Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.		30,000					
9	Splash n Blast Conditioner/Suppressor							
	- Maintain quality assurance of aquatic features.		43,000					
10	ADA Connections							
	- Cont. program for accessible routes parking-shelter-restrooms		52,000					
11	Martindale Play Area							
	- Donated equipemnt; supplemented with secondary structure(s) and toys.		64,000					
12	Nature Center Sheet Pile Repairs							
	- Repair/replace failing infrastructure. Grant.		135,000					
13	East Main Park Road Reconstruction, Phase 7							
	- Cont. to repair replace aging and deteriorated pavements.		250,000					
14	East Boat Launch Ramp Redevelopment							
	- Improve/replace aging and failing infrastructure.		260,000					
15	East Main Park Road Reconstruction, Phase 6							
	- Cont. to repair replace aging and deteriorated pavements.		493,000					

KENSINGTON METROPARK

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
New Project-Kensington								
1	Energy Conservation Initiatives							
	- Electrical upgrades and lamp replacement			10,000				
2	Above Ground Fuel Storage - Golf Course							
	- Continue replacing USTs w/ above ground tanks. Environmental compliance.			80,000				
3	Park Office Plumbing retrofit							
	- Replace old and failing building infrastructure.			152,000				
4	East Hike-Bike Trail Retaining Wall Replacement							
	- Wall is failing. Safety Issue.			200,000				
5	Maple Beach Demo & Comfort Station							
	- Repurpose facilities which have outlived their intended purpose.			500,000				
6	Farm Main Barn Siding Replacement							
	- Siding is deteriorated beyond restraining. Maintain populare facility.			80,000				
7	West Main Park Road Reconstruction, Phase 1							
	- Cont. to repair replace aging and deteriorated pavements.			350,000				
8	Office/ Warehouse/ Farm Communication Upgrade							
	- IT upgrades to improve communication and technology access.				40,000			
9	Toll Booth replacement phase I							
	- Replace deterioraed toll booths. Standard design in high traffic locations.				100,000			
10	Nature Center Trail Signs							
	- New improved/quality interpretive signs				10,000			
11	Nature Center connecter path to hike/bike trail							
	- Improve access to NC form bike trail loop. Increase/encourage visitation.					15,000		
12	Toll Booth replacement phase II							
	- Replace deterioraed toll booths. Standard design in high traffic locations.					50,000		
13	Nature Center Parking Reconstruction							
	- Cont. to repair replace aging and deteriorated pavements.					120,000		
14	Boat Rental Fishing ADA Canoe/kayak launch							
	- In compliance with strategic goal to provide universal access.						30,000	
15	Nature Center Finishes							
	- Replace/update/refresh interpretive exhibits. Grants/sponsors						52,000	
16	Farm Middle barn exhibits							
	- Program to improve interpretive facilities and experience for patrons.						15,000	
17	Nature Center Exhibits							
	- Replace/update/refresh interpretive exhibits. Grants/sponsors						300,000	
Minor Projects Under \$20K				50,000	50,000	50,000	50,000	50,000
Grand Total		1,249,873	1,363,000	1,422,000	200,000	235,000	447,000	50,000

LOWER HURON METROPARK

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Lower Huron								
Completed-Lower Huron								
1	Culvert Replacement - Program to replace aging infrastructure	4,850						
2	Woods Creek Trail Development - Rustic hiking/walking trail through pleasant and popular wooded area	13,322						
3	Landscaping-Restore Native Grasses - In compliance with strategic plan to preserve, restore, manage natural resources.	13,802						
4	Turtle Cove Walks & Shade Struc. - Provide shaded area for patrons.	7,802						
5	Relocation of Group Camp to East Bend - Move group camp to underused East Bend. Improved site with less flooding.	16,840						
In Progress/Budgeted-Lower Huron								
1	Tree Planting at Walnut Grove - Provide shade for campground.	10,312						
2	Energy Conservation Initiatives - Electrical upgrades and lamp replacement		10,000					
3	Pave Tulip Tree Entrance - Improve entrance to picnic area; consequence of campground development.		14,000					
4	Pump Station - Walnut Grove Campground - Regulatory requirement to qualify for campground license.		33,000					
5	Remove Impoundment Structures - Environmental improvements		10,000					
New Project-Lower Huron								
1	Woods Creek Pavement Reduction - Parking lot is oversized based on use and relocation of pool to Turtle Cove.			45,000				
2	Hike Bike Trail Repaving - Cont. to repair replace aging and deteriorated pavements.			250,000				
3	South Entry Gravel Shoulder Reduction to Turf - Aesthetic improvement				12,000			
4	Above Ground Fuel Storage - Service Yard - Continue replacing USTs w/ above ground tanks. Environmental compliance.					150,000		
5	Replace Lower Huron Office - Replace failing structures and equipment. Relocate and/or repurpose other facilities.						1,630,000	
6	Bemis Road Toll Island Replacement - Replace deteriorated toll booths. Standard design in high traffic locations.							70,000
Minor Projects Under \$20K				50,000	50,000	50,000	50,000	50,000
Grand Total		66,928	67,000	345,000	62,000	200,000	1,680,000	120,000

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Hudson Mills								
In Progress/Budgeted-Hudson Mills								
1	Above Ground Fuel Storage - Service Area							
	- Continue replacing USTs w/ above ground tanks. Environmental compliance.	84,000						
2	Tree Planting at Golf Course							
	- Replace trees damaged due to tornado.	9,364						
3	Hudson Mills/Dexter Trail							
	- Westside trail to Dexter.	493,325						
4	Energy Conservation Initiatives							
	- Electrical upgrades and lamp replacement		10,000					
5	Vegetation Mgt & Habitat Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.		30,000					
New Project-Hudson Mills								
1	ADA Access - Activity Shelter & Oakgrove							
	- Cont. program for accessible routes parking-shelter-restrooms			40,000				
2	Vegetation Mgt & Habitat Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.			50,000				
3	Waterless Restroom at Rapids View							
	- Replace vaults in popular areas and/or provide facilities in remote areas.				30,000			
4	Above Ground Fuel Storage - Golf Course							
	- Continue replacing USTs w/ above ground tanks. Environmental compliance.				80,000			
5	Entry Road improvements & Toll Booth Island							
	- Replace deteriorated toll booths. Standard design in high traffic locations.				240,000			
6	Waterless Restroom West Side Trail							
	- Replace vaults in popular areas and/or provide facilities in remote areas.					30,000		
7	Golf Course Pump House Replacement							
	- Cont. to replace aging infrastructure and facility operating support equipment.						200,000	
8	Toll booth replacement							
	- Replace deteriorated toll booths. Standard design in high traffic locations.							160,000
Minor Projects Under \$20K				50,000	50,000	50,000	50,000	50,000
Grand Total		586,689	40,000	140,000	400,000	80,000	250,000	210,000

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Stony Creek								
Completed-Stony Creek								
1	Rip Slide Site Improvements							
	- To reduce muddy conditions.	20,000						
2	South Dam Sluice Gate Replacement							
	- Safety and environmental management improvement. Failed facility.	80,000						
3	Vegetation Management & Habitat Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.	30,972						
4	Golf Course Tee Costruction-Holes #2 & #12							
	- Bring tees boxes up to HCMA standard. Enhance patron experience.	15,481						
In Progress/Budgeted-Stony Creek								
1	Replace Boat Launch Piers							
	- Replace failing structures and equipment. Potential Grant.	230,000						
2	Snell Rd Well House Generator Hook-up							
	- Back-up in the event of emergency. Maintains essential park operating services.	17,000						
3	Pump Station Gas Detection System							
	- Infrastructure improvement.	22,596						
4	Water Service-Office							
	- Improve infrastructure.	8,550						
5	Sanitary Sewer System							
	- Replace-repair structures failing to due age	15,746						
6	Main Park Road Reconstruction Phase VI							
	- Continue to repair replace aging and deteriorated pavements.	-						
7	Dam Signage Improvements							
	- Required for the safety of river paddlers.	-						
8	Add 9 holes at Disc Golf Course							
	- Popular Activity; expansion will allow room for tournaments	29,000						
9	Energy Conservation Initiatives							
	- Electrical upgrades and lamp replacement		10,000					
10	Boat Launch Restroom Demolition							
	- Demolish existing building in preparation for replacement.		17,000					
11	Accessible Walks Ph1							
	- Continue program for accessible routes parking-shelter-restrooms		31,000					
12	Campground Pump Station							
	- Regularatory requirement to qualify for campground license.		46,000					
13	Golf Course Cart Path Construction Phase 2							
	- Continue to repair replace aging and deteriorated pavements.		73,000					
14	Above Ground Fuel Storage - Service Area							
	- Continue replacing USTs w/ above ground tanks. Environmental compliance.		175,000					
15	Boat Launch Restroom Replacement							
	- Replace failing structures and equipment.		400,000					

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Stony Creek								
New Project-Stony Creek								
1	Eastwood Beach Building Restroom Renovation - Replace failing structures and equipment.			185,000				
2	Boat Rental Facility Development - Replace failing structures and equipment.			400,000				
3	Energy Conservation Initiatives - Electrical upgrades and lamp replacement			10,000				
4	Vegetation Management & Habitat Restoration - Compliance with strategic plan to preserve, restore, manage natural resources.				50,000			
5	Renovate Wintercove comfort station - Interior improvements, replace, repair, fixtures and finishes.				100,000			
6	Golf Course Pump House Replacement - Continue to replace aging infrastructure and facility operating support equipment.				200,000			
7	Entrance Road Traffic Circle Reconstruction - Continue to repair replace aging and deteriorated pavements.				250,000			
8	Eastwood Beach Food Service Area Downsizing - Replace/downsize/ remove failing structures and equipment.					200,000		
9	Walkway / Parking Lot Lighting at Banquet Tent - For night events, safety.					30,000		
10	North Inwood Trail & Bridge - Enhance patron experience, improve hiking trail system.					50,000		
11	Boat Rental to Baypoint Trail/Boardwalk - Parking at Mt Vernon (rental area) is in overflow. Access from Baypoint to relieve over crowding.					100,000		
12	Main Park Road Reconstruction (2 Miles) - Continue to repair replace aging and deteriorated pavements.					670,000		
13	North Inwood Waterless Restroom - There are no restrooms at this site which has increased use.					30,000		
14	Boat Launch Sea Wall Removal/Rip Rap - Replace seawall with rip-rap shore. Will reduce present and future replace in-kind cost.					250,000		
15	Golf Maintenance Equipment Storage Building - Building to protect expensive equipment						35,000	
16	Baypoint Beach Redevelopment - Secondary beach, downsize, demolition & replace w/shelter & comfort station.						500,000	
17	Dry Boat Storage Replacement - Relocate - Aging facility (eyesore). Relocate and repurpose prime property on lake.						400,000	
18	West side wood bridge replacement - bike path - Repair and/or replace deteriorated and failing facilities.							150,000
Minor Projects Under \$20K				50,000	50,000	50,000	50,000	50,000
Grand Total		469,344	752,000	645,000	650,000	1,380,000	985,000	200,000

		2013 ACTUAL	2014 BUDGET	2015	2016	2017
Oakwoods						
In Progress/Budgeted-Oakwoods						
1	Dam Safety Signs - Required for the safety of river paddlers.		52,000			
Willow						
Completed-Willow						
1	Cart Path Construction - Cont. to repair replace aging and deteriorated pavements.	21,007				
2	Picnic Shelter at Willow Pool - New facility at popular area.	-				
In Progress/Budgeted-Willow						
1	Salt Overstock Temporary Containment - Conc. pad/curb to contain run-off of small amt stored; supplied by Wayne County	20,000				
2	North Entrance Reconstruction - Cont. to repair replace aging and deteriorated pavements.	391,832				
3	Natural Resource Management - In compliance with strategic plan to preserve, restore, manage natural resources.	16,014				
4	Hike Bike Trail Reconstruction, Washago to Big Bend - Cont. to repair replace aging and deteriorated pavements.		40,000			
5	Natural Resource Management - In compliance with strategic plan to preserve, restore, manage natural resources.		12,000			
New Project-Willow						
1	Skate Park removal - Under-used facility. Deteriorating. Safety.			10,000		
2	Energy Conservation Initiatives - Electrical upgrades and lamp replacement			10,000		
3	Above Ground Fuel Storage - Golf Course - Continue replacing USTs w/ above ground tanks. Environmental compliance.				80,000	
4	Pool Parking Reduction and Shelter Access - Resize to better fit actual use/need.				90,000	
5	ADA Access Flintwood & Fox Meadows - Cont. program for accessible routes parking-shelter-restrooms					30,000
Grand Total		448,853	104,000	20,000	170,000	30,000

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Lake Erie								
In Progress/Budgeted-Lake Erie								
1	Pool Backwash System Modifications - Reroute existing drain to sanitary sewer; Environmental compliance		49,000					
2	Pool Main Drain Modifications - Reroute existing drain to sanitary sewer; Environmental compliance		100,000					
3	Replace Wood Duck Shelter - Replace failed facility. Safety.		43,000					
4	Energy Conservation Initiatives - Electrical upgrades and lamp replacement		10,000					
5	Toll booth replacement - Replace deteriorated toll booths. Standard design in high traffic locations.		90,000					
6	Wood Duck ADA Access - Continue program for accessible routes parking-shelter-restrooms		22,000					
7	Vegetation Management & Habitat Restoration - Phragmites control follow-up & habitat Improvement	666						
8	Picnic Shelter - Replace failed facility. Safety.	17,754						
9	Natural Resource Management - In compliance with strategic plan to preserve, restore, manage natural resources.		13,000					
10	Wetland Restoration - Compliance with strategic plan to preserve, restore, manage natural resources.	22,343						
11	Vegetation Management & Habitat Restoration - Compliance with strategic plan to preserve, restore, manage natural resources.	14,980						
New Project-Lake Erie								
1	Asphalt Paving Repairs - Continue to repair replace aging and deteriorated pavements.		-					
2	Communication Upgrade Golf/ Maint - Communications infrastructure improvements.			100,000				
3	Vegetative Restoration - Compliance with strategic plan to preserve, restore, manage natural resources.			20,000				
4	Replace Carpenter Shop - Replace failing structures and equipment				350,000			
5	Vegetative Restoration - Compliance with strategic plan to preserve, restore, manage natural resources.				40,000			
6	Food Bar Paving Reductions, Pool Access Imp. - Failing pavement. Area is over-sized. May want to refence to bring food service direct to pool patrons.							60,000
7	Golf Course Pump House Replacement - Continue to replace aging infrastructure and facility operating support equipment.							200,000
Minor Projects Under \$20K				50,000	50,000	50,000	50,000	50,000
Grand Total		55,743	327,000	170,000	440,000	50,000	50,000	310,000

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Wolcott Mill								
Completed-Wolcott Mill								
1	Farm Center Play Area							
	- Enhance experience for patrons.	66,219						
In Progress/Budgeted-Wolcott Mill								
1	Farm - Overflow Parking							
	- To accommodate special events.	50,000						
2	Farm Land Conversion							
	- To comply with strategic plan to preserve, restore, manage natural resources.	778						
3	Farmland Restoration							
	- To comply with strategic plan to preserve, restore, manage natural resources.		10,000					
4	Vegetative Management/Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.		30,000					
5	Farm - (Hog Shed) Small Animal Barn							
	- Will allow farm to house more animals and greater variety.		30,000					
New Project-Wolcott Mill								
1	Farmland Restoration							
	- To comply with strategic plan to preserve, restore, manage natural resources.			30,000				
2	Farmland Restoration							
	- To comply with strategic plan to preserve, restore, manage natural resources.				30,000			
3	New Wolcott Entrance to Mill Close Kuntzman							
	- Improve access for patrons. Improve visitation. Kuntzman Rd . is often a rough & long drive.				300,000			
4	Farmland Restoration							
	- To comply with strategic plan to preserve, restore, manage natural resources.					30,000		
5	Add Toll Booth at Farm							
	- Revenue producer						80,000	
6	Rebuild Original Animal Barn							
	- Replace deteriorating/failing structures and equipment							100,000
7	Develop Gravel Wagon Trail (East) Farm to Mill							
	- For group programs and get wagons off public road (Wolcott).							20,000
8	Pedestrian Crossing Farm to Nature Trails (West)							
	- Improve connection between facilities. Improve patron experience.							50,000
Minor Projects Under \$20K				50,000	50,000	50,000	50,000	50,000
Grand Total		116,996	70,000	80,000	380,000	80,000	130,000	220,000

INDIAN SPRINGS METROPARK

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Indian Springs								
Completed-Indian Springs								
1	Schmitt Lake Fencing							
	- Fence to prevent access from adjacent private properties.	48,564						
In Progress/Budgeted-Indian Springs								
1	Schmitt Lake Rustic Loop Trail							
	- Unpaved hiking trail development; per grant agreement to provide public access.	18,000						
2	Vegetation Mgt & Habitat Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.	20,000						
3	Vegetation Management & Habitat Restoration							
	- Schmitt Lake Vegetative Mangement & Habitat Improvements	24,606						
4	Schmitt Lake Trail Development							
	- Unpaved hiking trail development; per grant agreement to provide public access.	39,831						
5	Pump Monitoring Well at EDC							
	- Infrastructure improvement.	26,983						
6	Golf Course Entrance Reconstruction							
	- Cont. to repair replace aging and deteriorated pavements.		59,000					
7	EDC Wedding Gazebo							
	- Frequent request from patrons. Revenue producer.		73,000					
8	Well House Iron Removal System							
	- To improve water quality and reduce expensive, damaging impact of iron to HVAC and plumbing systems.		292,500					
9	Schmitt Lake Trail Development							
	- Unpaved hiking trail development; per grant agreement to provide public access.		18,000					
New Project-Indian Springs								
1	Golf Course Irrigation improvements (Final Phase)							
	- Cont. to replace aging infrastructure and facility operating support equipment.			25,000				
2	Rustic Trail to Connect to Schmitt Lake							
	- Connection from the nature trails at Indian Springs main property.			25,000				
3	Toll booth replacement							
	- Replace deterioraed toll booths. Standard design in high traffic locations.			160,000				
4	Spray pad revisions							
	- Spray features are not functioning as designed. Iron removal system may improve.				100,000			
5	Above Ground Fuel Storage - Service Area							
	- Continue replacing USTs w/ above ground tanks. Environmental compliance.					100,000		

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
6	Schmitt Lake Gravel Parking							
	- Unpaved hiking trail development; per grant agreement to provide public access.					20,000		
7	Golf Course Pump House Replacement							
	- Cont. to replace aging infrastructure and facility operating support equipment.					200,000		
9	ADA Connections							
	- Cont. program for accessible routes parking-shelter-restrooms						20,000	
10	Golf course irrigation controllers replacement							
	- Cont. to replace aging infrastructure and facility operating support equipment.						30,000	
11	Schmitt Lake Shoreline Access and Docks							
	- Unpaved hiking trail development; per grant agreement to provide public access.							20,000
12	Adventure Playground Improvements (maze/ropes)							
	- Maze is underused/eyesore. Remove and replace with other activity							100,000
	Minor Projects Under \$20K			50,000	50,000	50,000	50,000	50,000
	Grand Total	177,984	442,500	260,000	150,000	370,000	100,000	170,000

HURON MEADOWS METROPARK

		2013 ACTUAL	2014 BUDGET	2015	2016	2017	2018	2019
Huron Meadows								
In Progress/Budgeted-Huron Meadows								
1	Tree Planting per Green Oak Site Plan Review							
	- Approved plan requires replacement of trees lost to construction of maintenance bld.		20,000					
2	Park Maintenance Building							
	- Replace deteriorated facility that was never intended to be a permanent maintenance facility.		1,315,000					
New Project-Huron Meadows								
1	Vegetation Mgt & Habitat Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.			50,000				
2	Vegetative Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.					50,000		
3	Vegetation Mgt & Habitat Restoration							
	- Compliance with strategic plan to preserve, restore, manage natural resources.						50,000	
4	Toll Entrance Development							
	- Replace deteriorated toll booths. Standard design in high traffic locations.							60,000
Minor Projects Under \$20K				50,000	50,000	50,000	50,000	50,000
-								
	(blank)	-						
Grand Total		-	1,335,000	100,000	50,000	100,000	100,000	110,000