

HURON-CLINTON METROPOLITAN AUTHORITY

“METROPARKS”

2012 BUDGET – GENERAL FUND

BOARD OF COMMISSIONERS:

Anthony V. Marrocco	- Chairman, Macomb County
John E. La Belle	- Vice Chairman, Livingston County
John P. McCulloch	- Treasurer, Oakland County
John C. Hertel	- Secretary, Governor Appointee
Harry E. Lester	- Wayne County
Robert W. Marans	- Washtenaw County
Timothy J. McCarthy	- Governor Appointee

STAFF OFFICERS:

David C. Moilanen	- Director
Gregory J. Almas	- Deputy Director
David L. Wahl	- Controller
George Phifer, Jr.	- Executive Secretary

HURON-CLINTON METROPOLITAN AUTHORITY

2012 BUDGET

GENERAL INTRODUCTION

The Huron-Clinton Metropolitan Authority is the regional park authority serving Livingston, Macomb, Oakland, Washtenaw and Wayne Counties. It was created by Public Act 147 of Public Acts of 1939. The governing body of the Authority, under the Act, is a seven member Board of Commissioners. Two Commissioners, who serve as representatives at large, are appointed by the Governor of Michigan and five Commissioners, one each to represent each member county, are appointed by the Board of Commissioners of each member county. The general administration of the Authority is the responsibility of four Board appointed staff officers – Director, Deputy Director, Secretary and Controller.

Named after the two longest rivers within its boundaries, the Authority's main endeavor is to provide a variety of recreational opportunities through the development of the natural resources along the Huron and Clinton Rivers for the benefit of the citizens of Southeastern Michigan. Since its inception, it has created thirteen Metroparks covering nearly 25,000 acres within the five counties. Most Huron-Clinton Metroparks are 1,000 or more acres. All are located on water, such as a lake or river, to provide a variety of water-related activities.

Picnicking, nature study, golf, scenic drives, hike-bike trails, interpretive facilities, summer and winter sports are provided at most parks. Huron-Clinton Metroparks are day use parks. Most of the five-county residents are less than an hour's drive from their favorite Metropark. The larger Metroparks are designed to accommodate crowds of 35,000 or more on peak use days. The Metropark system serves approximately nine million visitors a year. Current information on the Metropark system can be found on the Authority's website at www.metroparks.com.

The Metropark system is financed primarily by an ad valorem property tax levy within the five-county district. The tax rate for 2012 will remain, for the seventh consecutive year, at .2146 mills on the "taxable value" of the property in the five-county district. These tax funds are supplemented with revenues generated from fees and charges at various Metropark facilities.

The 2012 Budget details the financial plan for both: (1) capital development of Metropark facilities, and (2) the operation of the Metropark system for the 2012 calendar year.

**THE HURON-CLINTON
METROPOLITAN AUTHORITY
MISSION STATEMENT**

The Huron-Clinton Metropolitan Authority, a regional park system created in 1940 by the citizens of Southeast Michigan, provides excellent recreational and educational opportunities while serving as stewards of its natural resources. Our efforts are guided by the belief that the use of parks and exposure to natural environments enhance society's health and quality of life.

2012 BUDGET RESOLUTION

MOVED BY: Commissioner McCulloch

SUPPORTED BY: Commissioner McCarthy

DATE: December 8, 2011

In accordance with the provisions of Public Act 621 of 1978, the Uniform Local Budgeting Act, Public Act 147 of 1939, the incorporation of the Huron-Clinton Metropolitan Authority and the By-Laws of the Huron-Clinton Metropolitan Authority, the Board of Commissioners, after due deliberation with the Director and his staff, does hereby adopt the 2012 General Fund Budget.

BE IT RESOLVED: That the 2012 revenues for the Huron-Clinton Metropolitan Authority are detailed in the Revenue section of the Budget and are summarized as follows:

Property Tax Levy	\$29,095,636
Park Operating Revenues	14,312,000
Interest Income	200,000
Sale of Capital Assets	100,000
Grants	250,000
Miscellaneous	25,000
	<u>\$43,982,636</u>

AND BE IT RESOLVED: That the 2012 expenditures for the Huron-Clinton Metropolitan Authority are hereby appropriated on an overall category basis as detailed on the 2012 Budget Appropriation Summary on page 1. Appropriations are further allocated by parks as detailed on the Appropriation Summary on pages 29 to 32.

BE IT FURTHER RESOLVED: That all sections of the 2012 Huron-Clinton Metropolitan Authority Budget document be approved as submitted.

BE IT FURTHER RESOLVED: That the Director of the Huron-Clinton Metropolitan Authority is hereby authorized to make budgetary transfers within the appropriation centers established throughout this Budget, and that all such transfers will be subsequently presented to the Board of Commissioners for further action, in conformance with the provisions of the Michigan Uniform Budgeting Act.

AYES: Commissioners La Belle, Lester, Marrocco, McCarthy and McCulloch

NAYS: None

ABSENT: Commissioners Hertel and Marans

I, George Phifer, Jr., the duly appointed and qualified Executive Secretary of the Huron-Clinton Metropolitan Authority, do hereby certify that the foregoing resolution was adopted by the Board of Commissioners at the regular scheduled meeting held in Brighton, Michigan on December 8, 2011.

George Phifer, Jr., Executive Secretary

HURON-CLINTON METROPOLITAN AUTHORITY
2012 BUDGET
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HURON-CLINTON METROPOLITAN AUTHORITY SUMMARY
 2012 BUDGET SUMMARY - GENERAL FUND

BUDGETED REVENUES

PROPERTY TAX LEVY	\$29,095,636
REVENUE FROM OPERATIONS	14,312,000
INTEREST INCOME	200,000
SALE OF CAPITAL ASSETS	100,000
GRANTS	250,000
MISCELLANEOUS	25,000
	<hr/>
TOTAL BUDGETED REVENUES - 2012	\$43,982,636
UNENCUMBERED CAPITAL APPROPRIATIONS AT 12/31/2011	11,249,000
RESERVE FOR FUTURE CONTINGENCIES AT 12/31/2011	<u>18,068,364</u>
TOTAL REVENUES & FUND BALANCE	<u><u>\$73,300,000</u></u>

BUDGETED EXPENDITURES

ENGINEERING & GENERAL PLANNING	\$2,189,600
CAPITAL IMPROVEMENTS	8,842,000
EQUIPMENT	1,397,000
GENERAL LAND ACQUISITION	5,428,900
MAJOR MAINTENANCE	2,743,000
PARK OPERATIONS	31,869,300
ADMINISTRATIVE OFFICE	<u>6,030,200</u>
TOTAL BUDGETED EXPENDITURES - 2012	\$58,500,000
RESERVE FOR FUTURE CONTINGENCIES	<u>14,800,000</u>
TOTAL EXPENDITURES & FUND BALANCE	<u><u>\$73,300,000</u></u>

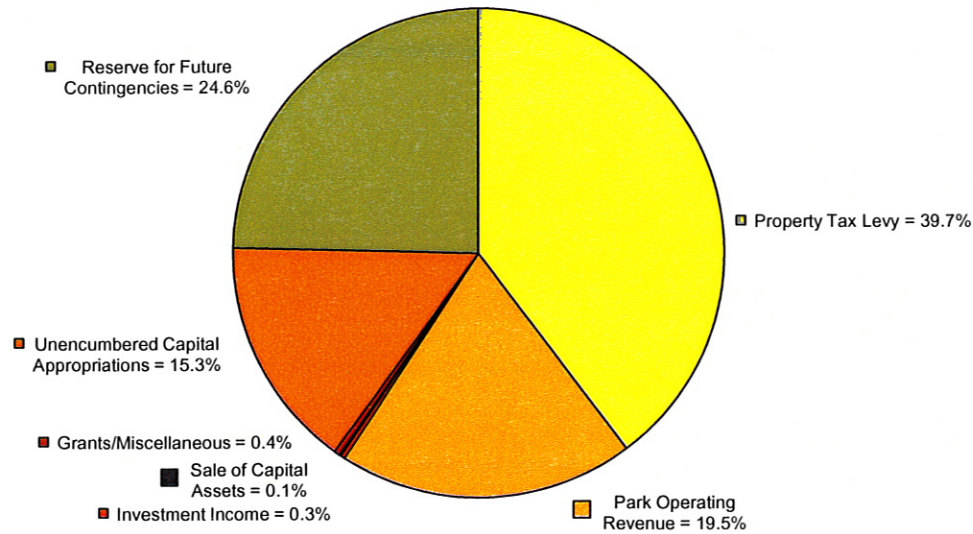
**HURON-CLINTON METROPOLITAN AUTHORITY
COMPARISON OF 2012 BUDGET WITH 2011 BUDGET**

<u>BUDGETED REVENUES</u>	<u>2012 BUDGET</u>	<u>%</u>	<u>% CHANGE</u>	<u>2011 BUDGET*</u>	<u>%</u>
Taxes	\$29,095,636	40%	(7%)	\$31,348,452	43%
Park Operations	14,312,000	19%	(1%)	14,383,800	20%
Interest Income	200,000	–	(20%)	250,000	–
Sale of Capital Assets	100,000	–	(33%)	150,000	–
Grants	250,000	1%	(16%)	300,000	–
Miscellaneous	25,000	–	–	25,000	–
TOTAL BUDGETED REVENUES	\$43,982,636	60%	(5%)	\$46,457,252	63%
Unencumbered Capital Appropriations at 12/31	11,249,000	15%	(12%)	12,751,000	17%
Reserve for Future Contingencies at 12/31	18,068,364	25%	26%	14,291,748	20%
TOTAL REVENUES & FUND BALANCE	\$73,300,000	100%	–	\$73,500,000	100%
<u>BUDGETED EXPENDITURES</u>					
Engineering/General Planning	\$2,189,600	3%	1%	\$2,167,600	3%
Capital Improvements	8,842,000	12%	28%	6,927,000	9%
Equipment	1,397,000	2%	25%	1,114,500	2%
Land Acquisition	5,428,900	7%	(8%)	5,920,000	8%
Major Maintenance	2,743,000	4%	13%	2,438,000	3%
Administrative Office	6,030,200	8%	(3%)	6,203,300	8%
Park Operations	31,869,300	44%	(2%)	32,629,600	45%
TOTAL BUDGETED EXPENDITURES	\$58,500,000	80%	2%	\$57,400,000	78%
Reserve for Future Contingencies	14,800,000	20%	(8%)	16,100,000	22%
TOTAL EXPENDITURES & FUND BALANCE	\$73,300,000	100%	–	\$73,500,000	100%

* Reflects original 2011 Budget amounts.

2012 BUDGET - GENERAL FUND

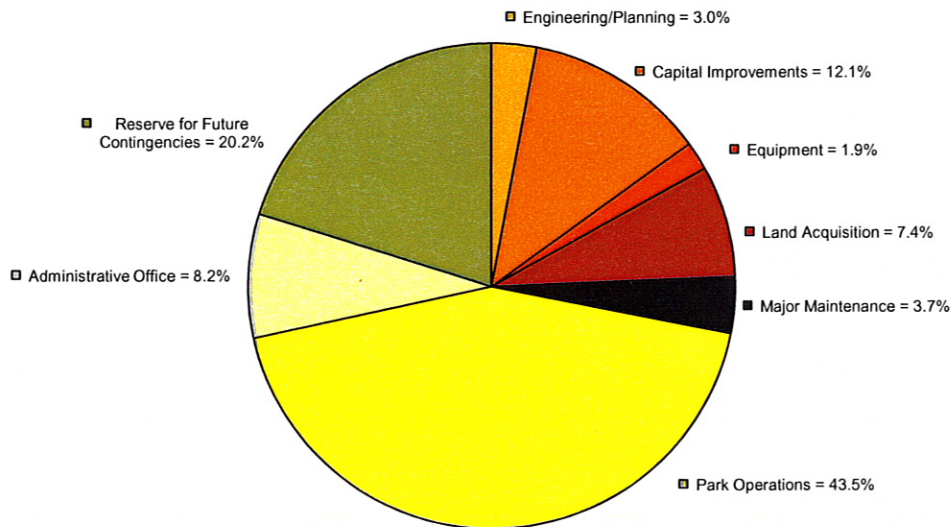
REVENUES



REVENUES - 2012

Property Tax Levy	\$29,095,636
Park Operating Revenue	14,312,000
Investment Income	200,000
Sale of Capital Assets	100,000
Grants/Miscellaneous	275,000
Unencumbered Capital Appropriations (12/31/10)	11,249,000
Reserve for Future Contingencies (12/31/10)	18,068,364
Total Funds	<u>\$73,300,000</u>

EXPENDITURES



EXPENDITURES - 2012

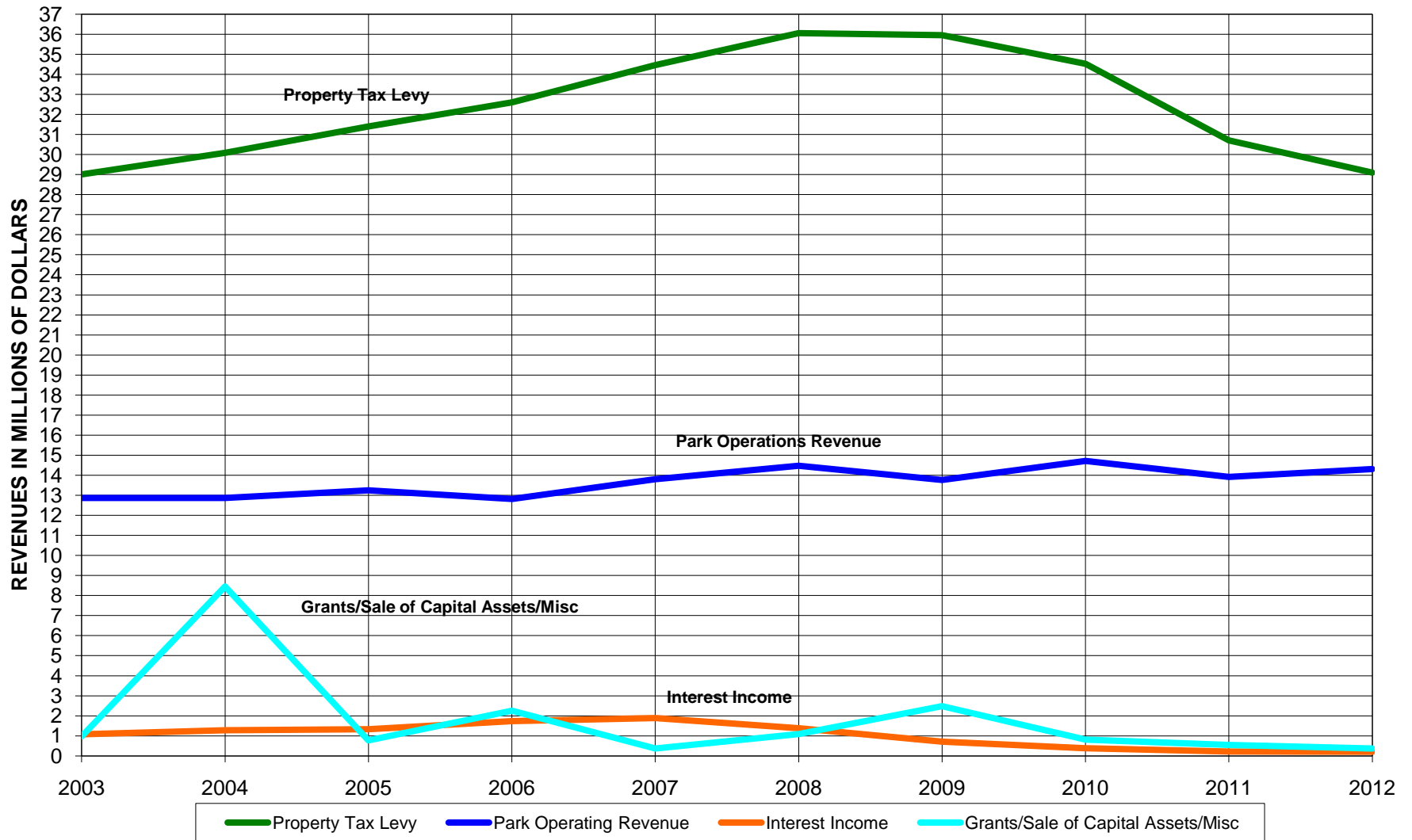
Engineering/Planning	\$2,189,600
Capital Improvements	8,842,000
Equipment	1,397,000
Land Acquisition	5,428,900
Major Maintenance	2,743,000
Park Operations	31,869,300
Administrative Office	6,030,200
Reserve for Future Contingencies	14,800,000
Total Expenditures & Reserve	<u>\$73,300,000</u>

REVENUES (2003-2012)

2003 – 2010 Actual

2011 – Estimated Actual

2012 - Budget



2012 BUDGET

PROPERTY TAXES - GENERAL FUND

Like most political subdivisions of the State of Michigan, the single largest source of revenue for the Authority is derived from the ad valorem property tax levy within the five-county park district. In accordance with the Authority's enabling Act #147, Public Acts of 1939 and Act #35, Public Acts of 1979 (Headlee tax limitation), the Board of Commissioners approved a tax rate of .2146 mills upon each dollar of state taxable valuation for 2012. This rate has remained constant since the 2006 Budget. This tax will be levied in December, 2011 and will provide funding for 2012 Authority capital development and park operations.

In March of 1994 Michigan voters approved Proposal A (Public Act 145-1993) which affected the calculation of the Authority's millage reduction factor, as well as, capping future taxable value growth to the lower of the rate of inflation or 5%. The inflation factor for 2011 taxable values was 1.017%. This creates a new figure called taxable value in addition to the state equalized value (S.E.V.). For 1995 and all future years, the current year's millage reduction factor cannot exceed 1.0000. This means that the Authority cannot recover (increase) from our 2005 millage rate of .2146 mills. The taxable values used by the Authority are established by the State Tax Commission as provided by Act 44 of Public Acts 1911, as amended by Act 52 of the Public Acts of 1981 and Act 145 of the Public Acts of 1993. These figures do not reflect any changes made by 1) the Michigan Tax Tribunal, or 2) local Boards of Review, or 3) locally captured taxes. These taxes are collected by each member county Treasurer and remitted to the Authority throughout the year.

COUNTY	2012			2011			2010		
	TAXABLE VALUE	TAX LEVY (1)	%	TAXABLE VALUE	TAX LEVY (1)	%	TAXABLE VALUE	TAX LEVY (1)	%
Livingston	\$7,606,949,730	\$1,632,451	5.1%	\$7,953,001,626	\$1,706,714	5.1%	\$8,571,993,641	\$1,839,550	5.1%
Macomb	25,819,791,396	5,540,927	18.4%	27,773,360,899	5,960,163	18.4%	30,887,921,462	6,628,548	18.4%
Oakland	50,716,779,887	10,883,821	37.2%	55,051,446,346	11,814,040	37.2%	62,394,172,225	13,389,789	37.2%
Washtenaw	14,081,954,137	3,021,987	9.1%	14,496,599,262	3,110,970	9.1%	15,312,121,625	3,285,981	9.1%
Wayne	43,021,666,595	9,232,450	30.2%	46,288,742,665	9,933,564	30.2%	50,692,091,187	10,878,523	30.2%
	<u>\$141,247,141,745</u>	<u>\$30,311,636</u>	<u>100.0%</u>	<u>\$151,563,150,798</u>	<u>\$32,525,452</u>	<u>100.0%</u>	<u>\$167,858,300,140</u>	<u>\$36,022,391</u>	<u>100.0%</u>

(1) The tax rate for 2012, 2011, and 2010 stayed constant at .2146 mills. This rate represents a rollback from the Authority's original maximum authorized rate of .2500 mills in accordance with the Headlee tax limitations calculations. As a result of these Headlee rollbacks, the Authority will be levying 85.8% of the original authorized millage rate.

2012 BUDGET

PROPERTY TAXES - GENERAL FUND

Due to (1) the large number of tax abatement programs which include Downtown Development Authority (DDA), Local Development Finance Authority (LDFA), Tax Incremental Finance Authority (TIFA), Brownfield, Renaissance, and Neighborhood Enterprise Zones, (2) the significant number of communities that are utilizing them and (3) the amount of Huron-Clinton Metropolitan Authority taxes being captured, the Board of Commissioners instituted a procedure beginning with the 2008 Budget to estimate the amount of "captured" tax revenues and adjust the expected tax revenues. By adjusting at the beginning of the budget year, it will give a more accurate financial picture of the actual amount of taxes that will ultimately be collected. Huron-Clinton Metropolitan Authority's Board of Commissioners traditionally supports local community efforts in improving their tax basis through the use of these tax abatement programs. In the long run, it has helped stabilize and build stronger communities in the five county region.

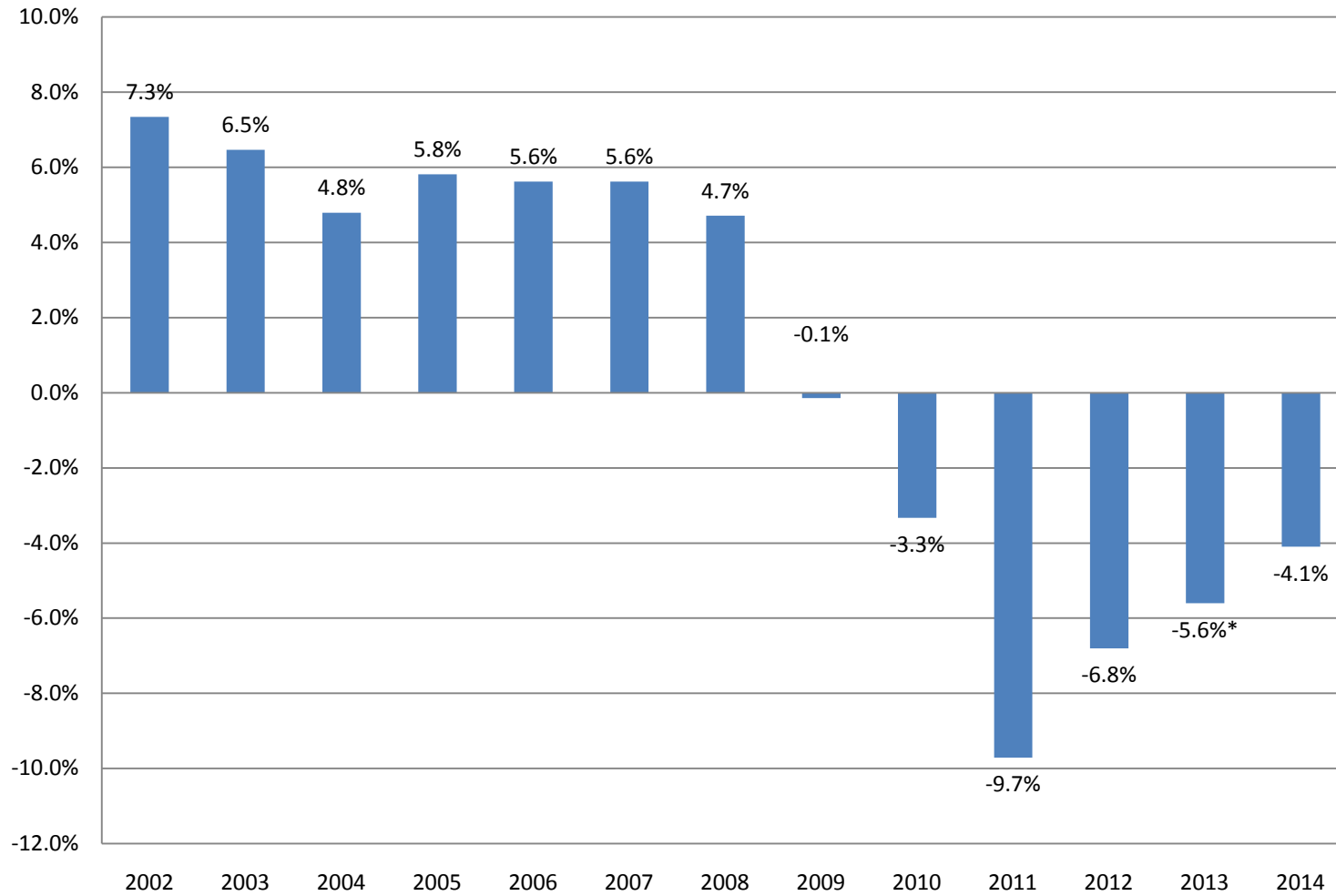
Based on a five year average of the amount of locally captured taxes in each county, the schedule below shows a breakdown of the "net" tax levies to be used for 2012 budgeting purposes. At the end of the year, when final settlement figures are forwarded to Huron-Clinton Metropolitan Authority by the counties any necessary adjustments to the estimated amounts of locally captured taxes will be made.

<u>COUNTY</u>	2012				
	<u>TAXABLE VALUE</u>	<u>TAX LEVY</u>	<u>LESS: ESTIMATED CAPTURED TAXES</u>	<u>NET TAX LEVY</u>	<u>%</u>
Livingston	\$7,606,949,730	\$1,632,451	\$37,000	\$1,595,451	5.5%
Macomb	25,819,791,396	5,540,927	92,000	\$5,448,927	18.7%
Oakland	50,716,779,887	10,883,821	406,000	\$10,477,821	36.0%
Washtenaw	14,081,954,137	3,021,987	61,000	\$2,960,987	10.2%
Wayne	43,021,666,595	9,232,450	620,000	8,612,450	29.6%
	<u>\$141,247,141,745</u>	<u>\$30,311,636</u>	<u>\$1,216,000</u>	<u>\$29,095,636</u>	<u>100.0%</u>

The Authority's net tax levy for 2012 of \$29,095,636 represents a significant \$2,252,816 (7.2%) decline from the 2011 net tax levy of \$31,348,452. This is a smaller decline of tax revenues than the Authority experienced in 2011, both in dollar terms and percentages. The national credit crisis, the collapse of the housing market, continued pressure from home foreclosures, and the restructuring of the domestic auto industry in metro Detroit are expected to continue to have negative impacts on the Authority's tax revenue. Declining home/commercial/industrial values translate into lower taxable values as local assessors adjust to reflect current market conditions. H.C.M.A. is anticipating a further decline for the budget year 2013 of approximately \$1.6 million and 2014 of approximately \$1.1 million.

2012 Budget

Percentage Change in Huron-Clinton Metropolitan Authority Five County Taxable Values (TV)



* 2013 & 2014 percentages estimated by HCMA.

2012 BUDGET

PROPERTY TAXES - GENERAL FUND

The Authority's enabling act provides for the levying of an ad valorem property tax upon each dollar of the taxable/assessed value of all real and personal property within the five county park district. Assessments and taxable values are set through the assessment process by each local township/municipal assessor. With the passage of Proposal A in March of 1994 the former State Equalized Valuation figure (S.E.V.) growth rate is capped at the lower of the rate of inflation or 5%. This creates a new "taxable value" figure in addition to the S.E.V. These assessments and taxable values are reviewed and equalized by each county equalization department and by the State Tax Commission. The Authority's Board of Commissioners set the Authority's tax levy rate annually. The Authority is authorized to levy up to one-quarter mill (.2500 mills) upon each dollar of state equalized assessed/taxable valuation. For 2012, the Board of Commissioners has authorized a tax rate of .2146 mills in accordance with the calculation under the Headlee tax limitation formula. This rate has remained constant since the 2006 Budget.

For 1995 and all future years, the current year's millage reduction factor cannot exceed 1.0000. This means that the Authority cannot recover (increase) from our 2005 millage rate of .2146. The Authority's tax rate has been under the authorized .2500 mills since 1987. The impact of the Headlee tax limitation amendment and Proposal A for an individual property owner can be illustrated with the following figures:

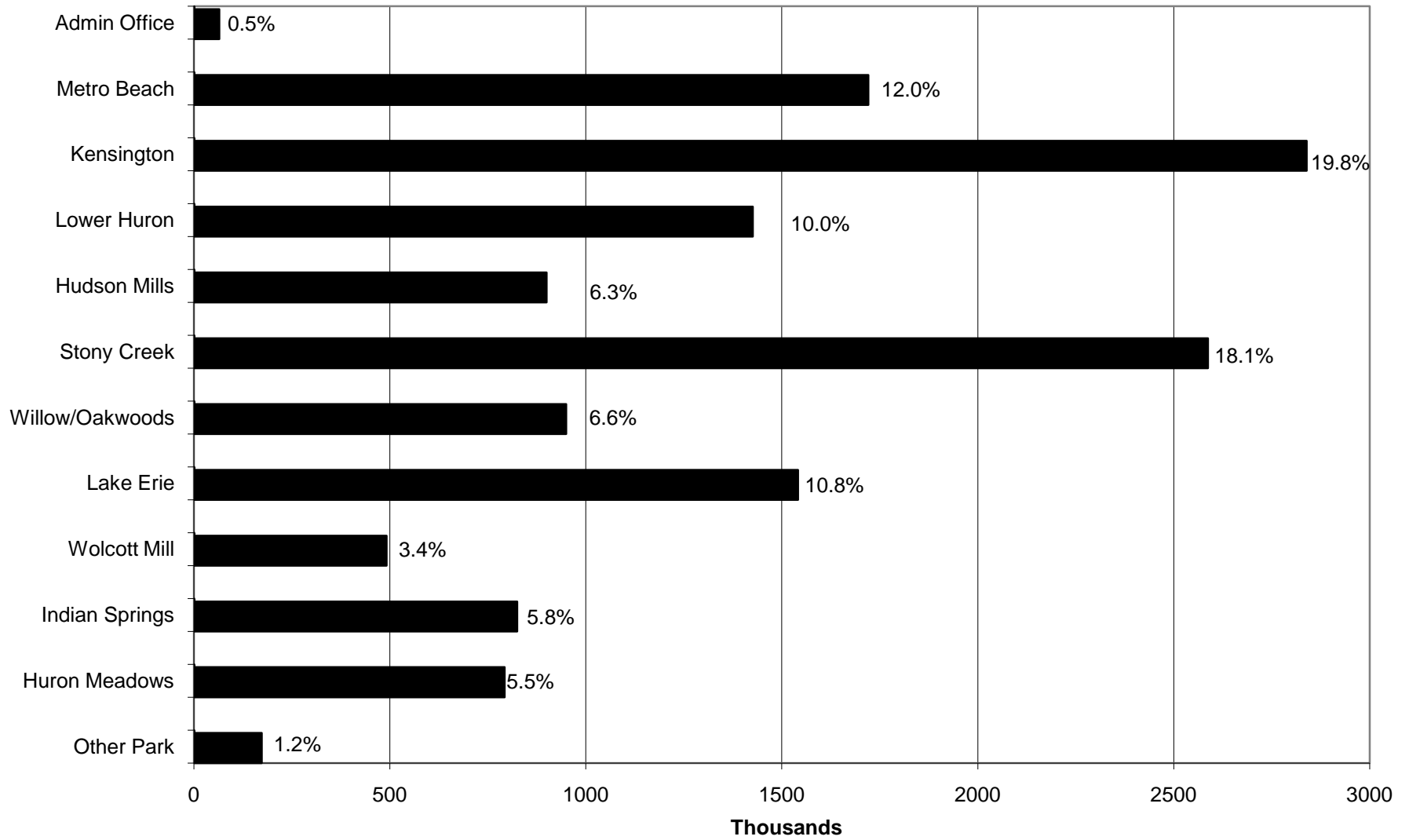
In March of 1		<u>2012 PROPERTY TAXES</u>		<u>2011 PROPERTY TAXES</u>		<u>2010 PROPERTY TAXES</u>		<u>AUTHORITY MAXIMUM .25 MILLS</u>	
<u>PROPERTY VALUE</u>	<u>TAXABLE VALUE</u>	<u>HCMA TAX RATE</u>	<u>HCMA TAX LEVY</u>	<u>HCMA TAX RATE</u>	<u>HCMA TAX LEVY</u>	<u>HCMA TAX RATE</u>	<u>HCMA TAX LEVY</u>	<u>HCMA TAX RATE</u>	<u>HCMA TAX LEVY</u>
\$100,000	\$50,000	.2146	\$10.73	.2146	\$10.73	.2146	\$10.73	.2500	\$12.50
\$200,000	\$100,000	.2146	\$21.46	.2146	\$21.46	.2146	\$21.46	.2500	\$25.00
\$300,000	\$150,000	.2146	\$32.19	.2146	\$32.19	.2146	\$32.19	.2500	\$37.50
\$400,000	\$200,000	.2146	\$42.92	.2146	\$42.92	.2146	\$42.92	.2500	\$50.00

PARK OPERATION REVENUE SUMMARY - BY PARK

	2012 Budget	2011 Budget	2011 Est. Actual	2010 Actual
Administrative Office	\$65,000	\$15,000	\$16,300	\$36,300
Metro Beach Metropark	1,720,700	1,753,100	1,640,700	1,767,200
Kensington Metropark	2,838,900	2,817,500	2,750,400	2,896,700
Lower Huron Metropark	1,426,000	1,396,500	1,543,700	1,496,500
Dexter/Delhi/Hudson Mills	899,900	940,800	891,800	969,100
Stony Creek Metropark	2,587,100	2,536,200	2,512,800	2,514,900
Willow/Oakwoods Metroparks	949,600	1,075,400	799,600	1,131,700
Lake Erie Metropark	1,541,700	1,540,000	1,554,800	1,576,500
Wolcott Mill Metropark	491,900	509,200	472,700	471,300
Indian Springs Metropark	825,000	845,000	803,000	870,600
Huron Meadows Metropark	792,900	779,600	764,900	807,900
Other Park Revenue *	173,300	175,500	166,700	177,400
TOTAL REVENUE	<u>\$14,312,000</u>	<u>\$14,383,800</u>	<u>\$13,917,400</u>	<u>\$14,716,100</u>

* Includes Resident Houses/Land, and Parkways.

PARK OPERATION REVENUE SUMMARY BY PARK



PARK OPERATION REVENUE SUMMARY - BY ACTIVITY

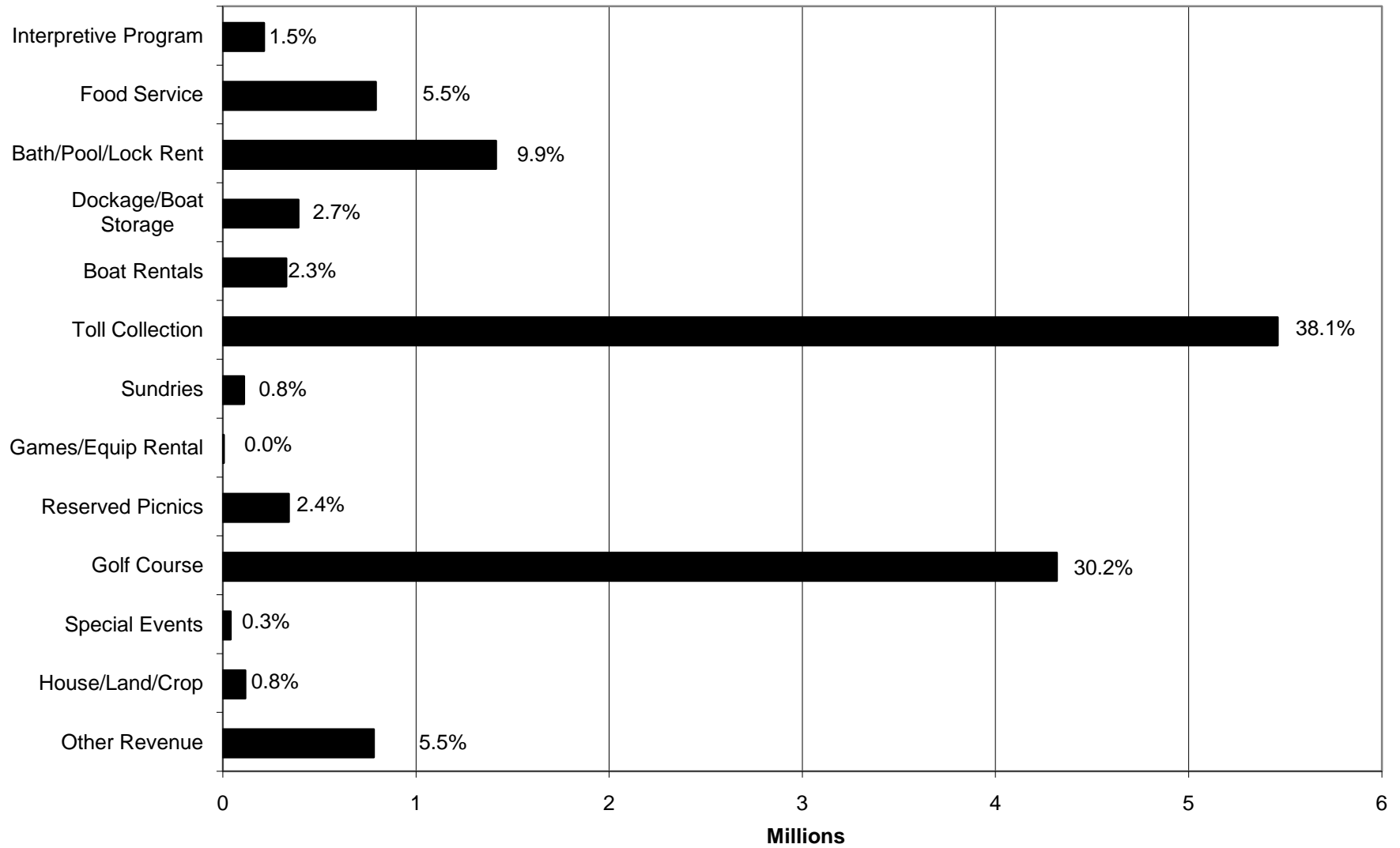
		2012 Budget	2011 Budget	2011 Est. Actual	2010 Actual
Interpretive Program	.37	\$212,500	\$203,500	\$216,100	\$184,700
Food Service*	.51	791,600	802,700	782,200	803,600
Bath/Pool/Locker Rent	.53	1,414,200	1,335,000	1,542,100	1,381,600
Dockage/Boat Storage	.54	391,000	378,800	385,600	390,100
Boat Rentals	.55	328,900	320,600	326,100	275,900
Toll Collection	.59	5,461,600	5,596,500	5,312,000	5,690,600
Sundries	.60	110,000	121,100	104,000	125,300
Games/Equipment Rental	.62	4,300	3,800	4,300	38,800
Reserved Picnics	.64	341,900	338,700	333,900	342,700
Golf Course	.65	4,318,100	4,415,000	4,026,200	4,636,400
Special Events	.70	39,700	39,200	41,400	25,800
House/Land/Crop Leases	.38/.39/.40	116,500	108,900	110,200	107,000
Other Revenue Sources **		<u>781,700</u>	<u>720,000</u>	<u>733,300</u>	<u>713,600</u>
TOTAL REVENUE		<u>\$14,312,000</u>	<u>\$14,383,800</u>	<u>\$13,917,400</u>	<u>\$14,716,100</u>

*Includes Farm Center Restaurant and alcohol beverage sales.

**Includes Group Camping, Adventure Disc Golf, Viewing Machines, Site Location Fees, Livestock/Crop Sales, Hayrides/Sleighrides, Trackless Train, Activity Center Rental and other miscellaneous revenues.

PARK OPERATION REVENUE SUMMARY BY ACTIVITY

2012 BUDGET - REVENUE



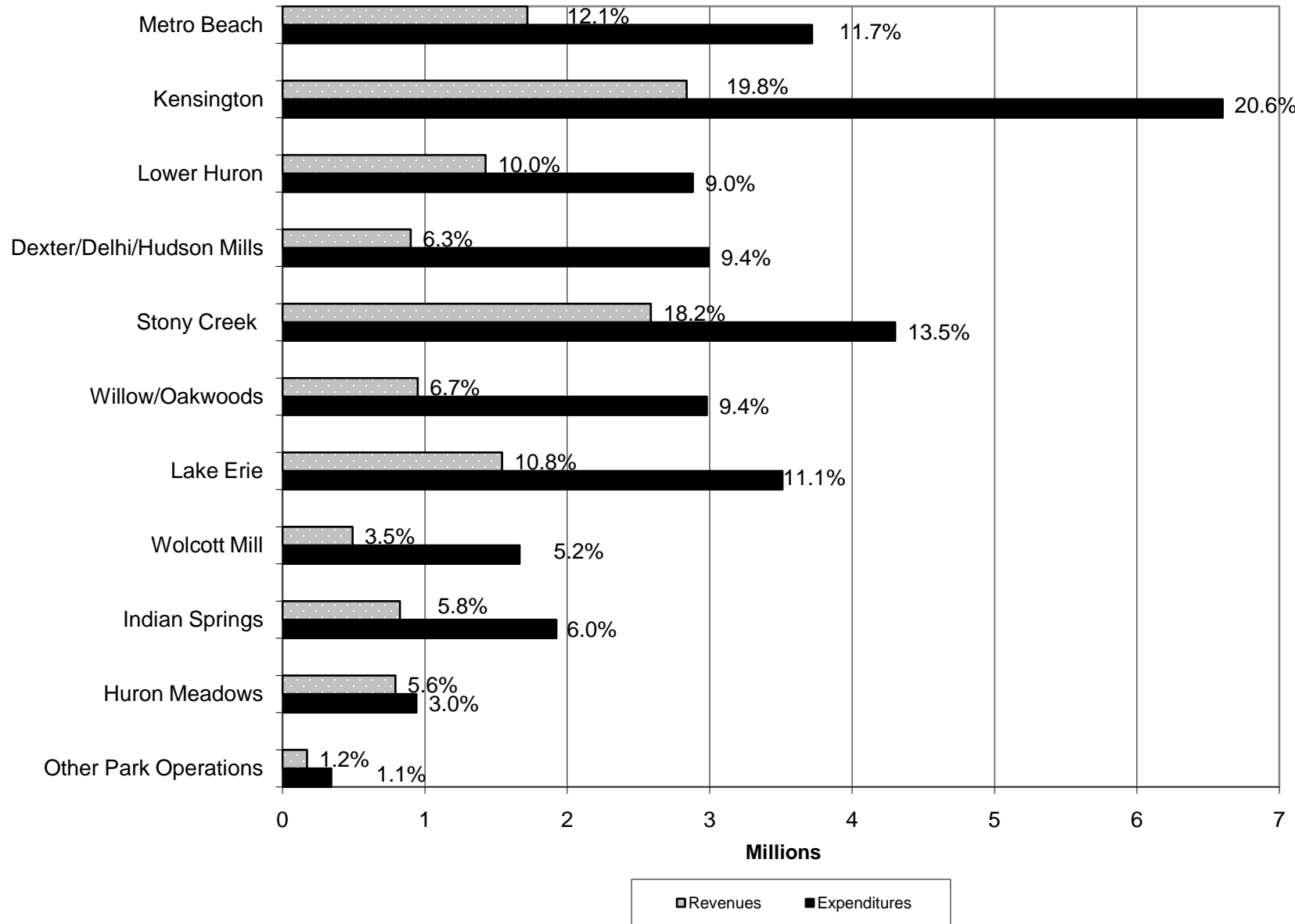
COMPARISON OF PARK REVENUES TO PARK EXPENDITURES - BY PARK

		2012 Budget	2011 Budget	2011 Est. Actual	2010 Actual
Metro Beach Metropark	rev	\$1,720,700	\$1,753,100	\$1,640,700	\$1,767,200
	exp	3,719,100	4,050,800	3,849,300	3,951,200
Kensington Metropark	rev	2,838,900	2,817,500	2,750,400	2,896,700
	exp	6,603,500	6,777,700	6,564,100	6,528,800
Lower Huron Metropark	rev	1,426,000	1,396,500	1,543,700	1,496,500
	exp	2,882,100	3,000,500	2,896,100	2,864,700
Dexter/Delhi/Hudson Mills Metroparks	rev	899,900	940,800	891,800	969,100
	exp	2,993,300	3,038,000	3,012,100	2,748,200
Stony Creek Metropark	rev	2,587,100	2,536,200	2,512,800	2,514,900
	exp	4,303,100	4,255,500	4,105,000	4,229,500
Willow/Oakwoods Metroparks	rev	949,600	1,075,400	799,600	1,131,700
	exp	2,980,600	3,091,600	2,951,700	2,926,000
Lake Erie Metropark	rev	1,541,700	1,540,000	1,554,800	1,576,500
	exp	3,511,200	3,559,000	3,432,200	3,425,700
Wolcott Mill Metropark	rev	491,900	509,200	472,700	471,300
	exp	1,666,300	1,886,400	1,812,900	1,755,300
Indian Springs Metropark	rev	825,000	845,000	803,000	870,600
	exp	1,924,700	2,157,000	2,077,300	2,194,400
Huron Meadows Metropark	rev	792,900	779,600	764,900	807,900
	exp	941,300	1,209,600	1,074,800	1,199,500
Other Park Operations **	rev	173,300	175,500	166,700	177,400
	exp	344,100	421,900	403,400	309,000
TOTAL REVENUE *		<u>\$14,247,000</u>	<u>\$14,368,800</u>	<u>\$13,901,100</u>	<u>\$14,679,800</u>
TOTAL EXPENDITURES **		<u>\$31,869,300</u>	<u>\$33,448,000</u>	<u>\$32,178,900</u>	<u>\$32,132,300</u>

* Does not include tolling or sundry revenues from the Administrative Office.

** Includes Central Warehouse, Natural Resource Crew, Resident Houses/Land, and Parkways.

COMPARISON OF PARK REVENUES TO PARK EXPENDITURES BY PARK



COMPARISON OF PARK REVENUE TO PARK EXPENDITURES - BY ACTIVITY

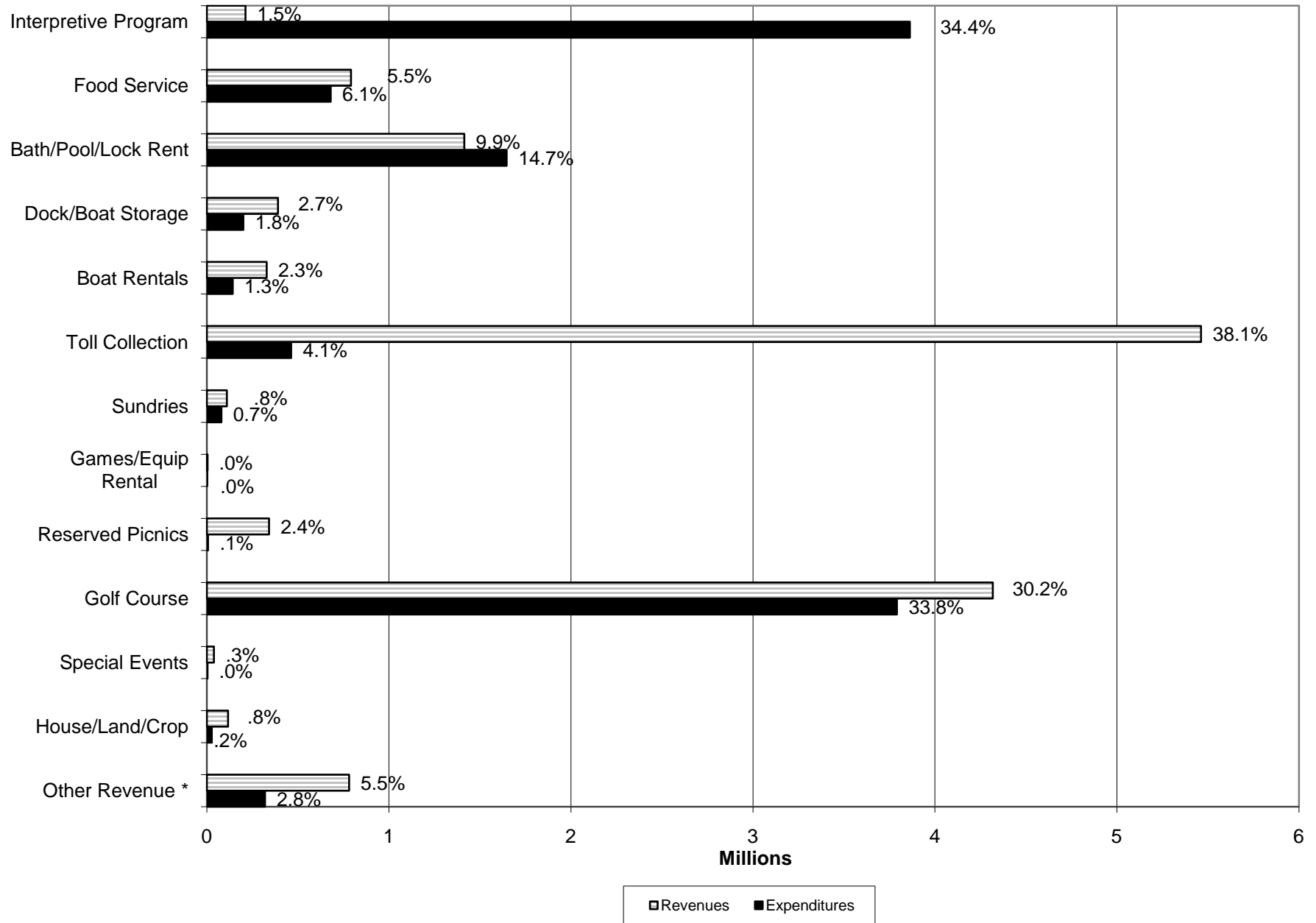
		<u>2012 Budget</u>	<u>2011 Budget</u>	<u>2011 Est. Actual</u>	<u>2010 Actual</u>
Interpretive Program	rev	\$212,500	\$203,500	\$216,100	\$184,700
	exp	3,862,200	4,195,000	4,155,700	4,121,800
Food Service*	rev	791,600	802,700	782,200	803,600
	exp	680,800	683,900	633,500	651,200
Bath/Pool/Locker Rent	rev	1,414,200	1,335,000	1,542,100	1,381,600
	exp	1,647,800	1,690,500	1,590,600	1,700,500
Dockage/Boat Storage	rev	391,000	378,800	385,600	390,100
	exp	201,300	207,500	195,800	198,600
Boat Rentals	rev	328,900	320,600	326,100	275,900
	exp	143,000	169,800	166,300	150,800
Toll Collection	rev	5,461,600	5,596,500	5,312,000	5,690,600
	exp	463,900	468,200	461,100	447,700
Sundries	rev	110,000	121,100	104,000	125,300
	exp	80,900	90,300	72,900	82,800
Games/Equipment Rental	rev	4,300	3,800	4,300	38,800
	exp	300	1,500	1,500	25,200
Reserved Picnics	rev	341,900	338,700	333,900	342,700
	exp	7,300	4,700	3,900	8,800
Golf Course	rev	4,318,100	4,415,000	4,026,200	4,636,400
	exp	3,791,700	3,913,400	3,674,600	4,487,700
Special Events	rev	39,700	39,200	41,400	25,800
	exp	4,000	1,800	3,100	1,500
House/Land/Crop Leases	rev	116,500	108,900	110,200	107,000
	exp	27,900	39,100	39,100	32,200
Other Revenue Sources **	rev	781,700	720,000	733,300	713,600
	exp	319,800	323,100	306,200	349,500
TOTAL REVENUE		<u>\$14,312,000</u>	<u>\$14,383,800</u>	<u>\$13,917,400</u>	<u>\$14,716,100</u>
TOTAL EXPENDITURES***		<u>\$11,230,900</u>	<u>\$11,788,800</u>	<u>\$11,304,300</u>	<u>\$12,258,300</u>

*Includes alcohol beverage sales and Farm Center Restaurant.

**Includes Group Camping, Adventure Disc Golf, Viewing Machines, Site Location Fees, Livestock/Crop Sales, Hayrides/Sleighrides, Trackless Train, Activity Center Rental and other miscellaneous revenues.

***Includes revenue producing facilities only.

COMPARISON OF PARK REVENUES TO PARK EXPENDITURES BY ACTIVITY



PARK OPERATION LEADING REVENUE SUMMARY - BY ACTIVITY

2012 BUDGET - REVENUE

		<u>METRO BEACH</u>	<u>KENSINGTON</u>	<u>LOWER HURON</u>	<u>HUDSON MILLS</u>	<u>STONY CREEK</u>	<u>WILLOW</u>	<u>LAKE ERIE</u>	<u>WOLCOTT MILL</u>	<u>INDIAN SPRINGS</u>	<u>HURON MEADOWS</u>	<u>TOTAL</u>
Food Service (1)	.51											
Concessionaire		\$60,000	\$30,900			\$35,800			\$5,800	\$21,500		\$154,000
Self Operated				\$155,000	\$80,700		\$126,000	\$187,000			\$88,900	637,600
Bath/Pool/Locker Rent	.53	185,000	189,200	700,000		20,000	80,000	240,000				1,414,200
Dockage/Boat Storage	.54	108,000	45,000			48,000		190,000				391,000
Toll Collection	.59	1,025,000	1,360,000	470,000	360,000	1,320,000	260,000	402,000	600	199,000	50,000	5,446,600 (2)
Reserved Picnics	.64	73,500	74,000	44,000	25,000	72,000	22,000	17,900		8,500	5,000	341,900
Golf Course	.65											
Regulation			720,000		330,000	780,000	425,000	470,600	350,000	520,000	625,000	4,220,600
Par Three		68,000		29,500								97,500
GRAND TOTAL		<u>\$1,519,500</u>	<u>\$2,419,100</u>	<u>\$1,398,500</u>	<u>\$795,700</u>	<u>\$2,275,800</u>	<u>\$913,000</u>	<u>\$1,507,500</u>	<u>\$356,400</u>	<u>\$749,000</u>	<u>\$768,900</u>	<u>\$12,703,400 (3)</u>

(1) Includes Farm Center Restaurant and alcoholic beverage sales.

(2) Does not include Administrative Office toll sales.

(3) Does not include interpretive program, boat rental, special event and other miscellaneous revenues.

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ADMINISTRATIVE OFFICE</u>					
Toll Collection	.59	\$15,000	\$15,000	\$16,000	\$34,800
Sundries	.60	0	0	300	1,500
Event Revenue	.68	50,000	0	0	0
Total Administrative Office		<u>\$65,000</u>	<u>\$15,000</u>	<u>\$16,300</u>	<u>\$36,300</u>
<u>METRO BEACH METROPARK - 802</u>					
Locker Rentals	.30	\$9,000	\$8,900	\$8,600	\$8,700
Miscellaneous	.35	18,400	12,000	19,000	20,600
Site Location Fee	.36	1,700	1,700	1,100	1,800
Interpretive Program	.37	13,000	12,000	13,000	11,500
Food Service	.51	55,000	59,500	55,000	60,600
Bathhouse/Pool	.53	185,000	175,000	183,200	178,500
Dockage/Boat Storage	.54	108,000	93,500	103,300	102,200
Resale - Alcoholic Beverages	.57	5,000	5,000	0	0
Toll Collection	.59	1,025,000	1,075,000	980,000	1,090,200
Sundries	.60	25,000	29,000	23,500	28,200
Activity Center Rental	.63	47,000	46,500	47,700	41,000
Reserved Picnics	.64	73,500	69,200	66,600	72,700
Golf Course	.65	68,000	80,000	64,200	82,600
Adventure/Disc Golf	.66	42,000	48,000	34,000	37,200
Trackless Train	.67	6,100	5,800	6,500	5,600
Special Events	.70	39,000	32,000	35,000	25,800
Total Metro Beach		<u>\$1,720,700</u>	<u>\$1,753,100</u>	<u>\$1,640,700</u>	<u>\$1,767,200</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>KENSINGTON METROPARK - 804</u>					
Livestock Sales	.31	\$17,200	\$16,600	\$18,300	\$17,400
Hayrides	.32	37,500	38,500	36,500	36,000
Miscellaneous	.35	12,500	11,500	12,000	12,200
Site Location Fee	.36	9,600	10,000	10,000	9,300
Interpretive Program	.37	65,000	60,000	64,400	56,000
Food Service	.51	23,500	20,000	23,500	18,400
Farm Center Restaurant	.52	2,400	2,400	2,300	2,100
Bathhouse/Pool	.53	189,200	190,000	204,600	199,700
Dockage/Boat Storage	.54	45,000	46,500	42,700	52,700
Boat Rentals	.55	148,000	145,100	150,800	120,100
Excursion Boat	.56	43,000	41,900	44,400	38,600
Resale - Alcoholic Beverages	.57	5,000	3,200	5,100	2,700
Cross Country Skiing	.58	11,000	14,000	15,700	17,900
Toll Collection	.59	1,360,000	1,350,000	1,305,800	1,385,000
Sundries	.60	12,000	14,000	10,700	14,800
Reserved Picnics	.64	74,000	72,100	74,600	70,100
Golf Course	.65	720,000	715,000	674,000	777,400
Adventure/Disc Golf	.66	64,000	66,700	55,000	66,300
Total Kensington		<u>\$2,838,900</u>	<u>\$2,817,500</u>	<u>\$2,750,400</u>	<u>\$2,896,700</u>

LOWER HURON METROPARK - 806

Locker Rentals	.30	\$10,000	\$9,500	\$11,500	\$10,800
Miscellaneous	.35	4,000	4,000	7,000	4,200
Site Location Fee	.36	0	0	400	0
Food Service	.51	155,000	145,000	166,000	160,900
Bathhouse/Pool	.53	700,000	670,000	810,600	741,000
Toll Collection	.59	470,000	470,000	465,000	481,100
Sundries	.60	7,500	8,000	7,700	7,500
Camping	.61	6,000	0	0	0
Reserved Picnics	.64	44,000	45,000	46,000	48,400
Golf Course	.65	29,500	45,000	29,500	42,600
Total Lower Huron		<u>\$1,426,000</u>	<u>\$1,396,500</u>	<u>\$1,543,700</u>	<u>\$1,496,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>RESIDENT HOUSES & LAND - 807</u>					
House Rentals	.38	\$9,500	\$8,900	\$9,900	\$7,800
Land/Crop Leases	.39	107,000	100,000	100,300	99,200
Total Resident Houses/Land		<u>\$116,500</u>	<u>\$108,900</u>	<u>\$110,200</u>	<u>\$107,000</u>
<u>HUDSON MILLS METROPARK - 808</u>					
Miscellaneous	.35	\$9,300	\$8,100	\$9,100	\$9,100
Site Location Fee	.37	0	300	0	300
Interpretive Program	.37	14,500	13,000	14,100	9,200
Food Service	.51	55,800	62,200	56,700	63,100
Boat Rentals	.55	25,000	25,000	23,300	25,300
Resale - Alcoholic Beverages	.57	24,900	28,200	24,800	27,600
Cross Country Skiing	.58	8,000	8,000	10,500	8,600
Toll Collection	.59	360,000	373,000	353,000	376,500
Sundries	.60	7,400	7,600	7,300	8,000
Reserved Picnics	.64	25,000	26,500	24,200	26,800
Golf Course	.65	330,000	340,000	329,300	365,500
Adventure/Disc Golf	.66	40,000	48,900	39,500	49,100
Total Hudson Mills		<u>\$899,900</u>	<u>\$940,800</u>	<u>\$891,800</u>	<u>\$969,100</u>

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>STONY CREEK METROPARK - 809</u>					
Miscellaneous	.35	\$16,500	\$16,000	\$16,400	\$23,700
Site Location Fee	.36	8,500	7,000	7,200	6,800
Interpretive Program	.37	28,000	29,000	28,800	24,600
Food Service	.51	30,000	27,000	29,800	17,800
Bathhouse/Pool	.53	20,000	0	10,000	0
Dockage/Boat Storage	.54	48,000	48,800	48,100	40,400
Boat Rentals	.55	145,000	140,000	140,600	118,400
Resale - Alcoholic Beverages	.57	5,800	3,700	5,600	3,200
Cross Country Skiing	.58	13,000	7,500	17,000	10,700
Toll Collection	.59	1,320,000	1,350,000	1,307,600	1,340,600
Sundries	.60	21,000	19,000	18,500	18,500
Camping	.61	8,000	0	0	0
Games/Equipment Rental	.62	3,300	2,000	3,100	1,800
Activity Center Rental	.63	18,000	18,000	16,200	6,600
Reserved Picnics	.64	72,000	72,000	71,800	68,500
Golf Course	.65	780,000	740,000	741,600	783,300
Adventure/Disc Golf	.66	50,000	49,000	44,700	50,000
Special Events	.70	0	7,200	5,800	0
Total Stony Creek		<u>\$2,587,100</u>	<u>\$2,536,200</u>	<u>\$2,512,800</u>	<u>\$2,514,900</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>WILLOW/OAKWOODS METROPARKS - 810</u>					
Locker Rentals	.30	\$1,600	\$1,600	\$1,700	\$2,600
Miscellaneous	.35	1,000	1,000	2,400	1,200
Site Location Fee	.36	0	0	0	600
Interpretive Program	.37	19,000	15,000	18,000	15,600
Food Service	.51	77,000	88,000	68,000	92,400
Bathhouse/Pool	.53	80,000	80,000	81,500	77,500
Boat Rentals	.55	4,500	5,000	5,100	6,800
Resale - Alcoholic Beverages	.57	49,000	55,000	42,000	58,600
Cross Country Skiing	.58	1,000	1,000	3,500	3,300
Toll Collection	.59	260,000	270,000	248,000	282,100
Sundries	.60	8,500	10,000	7,200	10,700
Games/Equipment Rental	.62	1,000	1,800	1,200	2,200
Reserved Picnics	.64	22,000	22,000	21,000	23,000
Golf Course	.65	425,000	525,000	300,000	555,100
Total Willow/Oakwoods		\$949,600	\$1,075,400	\$799,600	\$1,131,700
<u>LAKE ERIE METROPARK - 812</u>					
Locker Rentals	.30	\$8,500	\$14,500	8,200	14,500
Miscellaneous	.35	3,000	2,500	2,800	9,900
Interpretive Program	.37	8,000	8,000	8,200	7,700
Food Service	.51	120,000	120,000	120,200	114,900
Bathhouse & Pool	.53	240,000	220,000	252,200	184,900
Dockage & Boat Storage	.54	190,000	190,000	191,500	194,800
Resale - Alcoholic Beverages	.57	67,000	65,000	67,400	62,600
Toll Collection	.59	402,000	435,000	402,700	446,600
Sundries	.60	14,000	18,000	14,500	20,500
Games & Equipment Rental	.62	0	0	0	34,800
Reserved Picnics	.64	17,900	17,000	16,900	17,700
Golf Course	.65	470,600	450,000	469,600	467,600
Special Events	.70	700	0	600	0
Total Lake Erie		\$1,541,700	\$1,540,000	\$1,554,800	\$1,576,500

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>WOLCOTT MILL METROPARK - 813</u>					
Livestock/Crop Sales	.31	\$50,000	49,000	80,700	32,300
Hay Rides	.32	500	2,100	1,400	1,400
Miscellaneous	.35	13,000	2,500	2,500	4,500
Interpretive Program	.37	40,000	42,500	39,800	31,000
Food Service	.51	3,300	3,500	3,100	4,300
Resale - Alcoholic Beverages	.57	2,500	2,200	3,200	2,000
Toll Collection	.59	600	2,500	600	2,000
Sundries	.60	3,500	3,900	3,300	3,500
Activity Center Rental	.63	28,500	26,000	27,200	24,500
Golf Course	.65	350,000	375,000	310,900	365,800
Total Wolcott Mill		<u>\$491,900</u>	<u>\$509,200</u>	<u>\$472,700</u>	<u>\$471,300</u>
<u>INDIAN SPRINGS METROPARK - 815</u>					
Hay Rides	.32	\$0	\$200	\$0	\$400
Interpretive Program	.37	0	0	5,000	12,900
Food Service	.51	19,000	14,000	17,300	12,800
Resale - Alcoholic Beverages	.57	2,500	2,000	4,000	1,900
Toll Collection	.59	199,000	221,000	186,300	211,100
Sundries	.60	5,100	5,300	5,100	5,500
Activity Center Rental	.63	45,900	50,000	41,300	50,500
Reserved Picnics	.64	8,500	8,500	8,100	9,200
Golf Course	.65	520,000	520,000	511,100	550,100
Environmental Discovery Center	.90	25,000	24,000	24,800	16,200
Total Indian Springs		<u>\$825,000</u>	<u>\$845,000</u>	<u>\$803,000</u>	<u>\$870,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>HURON MEADOWS METROPARK - 816</u>					
Miscellaneous	.35	\$100	\$100	\$3,400	\$0
Site Location Fee	.36	0	0	2,100	0
Food Service	.51	60,000	63,300	59,400	64,300
Boat Rentals	.55	6,400	5,500	6,300	5,300
Resale - Alcoholic Beverages	.57	28,900	33,500	28,800	33,400
Cross Country Skiing	.58	11,500	4,500	11,300	5,000
Toll Collection	.59	50,000	35,000	47,000	40,600
Sundries	.60	6,000	6,300	5,900	6,600
Reserved Picnics	.64	5,000	6,400	4,700	6,300
Golf Course	.65	625,000	625,000	596,000	646,400
Total Huron Meadows		<u>\$792,900</u>	<u>\$779,600</u>	<u>\$764,900</u>	<u>\$807,900</u>
<u>NORTH METRO PARKWAY SECTION I - 861</u>					
Miscellaneous	.35	\$43,800	\$43,500	\$43,800	\$43,700
Total North Metro Parkway Section I		<u>\$43,800</u>	<u>\$43,500</u>	<u>\$43,800</u>	<u>\$43,700</u>
<u>NORTH METRO PARKWAY SECTION II - 862</u>					
Miscellaneous	.35	\$1,700	\$1,600	\$1,700	\$1,700
Total North Metro Parkway Section II		<u>\$1,700</u>	<u>\$1,600</u>	<u>\$1,700</u>	<u>\$1,700</u>
<u>NORTH METRO PARKWAY SECTION III - 863</u>					
Miscellaneous	.35	\$8,000	\$18,500	\$8,000	\$20,800
Total North Metro Parkway Section III		<u>\$8,000</u>	<u>\$18,500</u>	<u>\$8,000</u>	<u>\$20,800</u>
<u>SOUTH METRO PARKWAY SECTION VII - 877</u>					
Miscellaneous	.35	\$3,300	\$3,000	\$3,000	\$4,200
Total South Metro Parkway Section VII		<u>\$3,300</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>\$4,200</u>
TOTAL REVENUE FROM ADMINISTRATIVE OFFICE AND PARK OPERATIONS		<u>\$14,312,000</u>	<u>\$14,383,800</u>	<u>\$13,917,400</u>	<u>\$14,716,100</u>

OTHER AUTHORITY REVENUES

INTEREST INCOME

In accordance with the Authority's Investment Policy, the Authority is permitted to invest funds into Certificates of Deposits and Treasury/United States Agency issues. Investments are made into these vehicles before funds are needed for capital or operational expenses. For 2012, it is projected investment income will total \$200,000 from these sources. Interest rates on Certificates of Deposit and Agency issues continued at historically low levels throughout 2011, with average yields for 2012 expected to be slightly under 1.0%.

GRANTS

The Authority has been the recipient of facility construction and land acquisition grants from various State of Michigan programs. Under the terms of these grant agreements, the Authority must fund the construction cost of the projects/land acquisition and then submit requests to the State for cost share reimbursement. During 2012, the Authority expects grant reimbursements to total \$250,000.

The Authority has been approved for a \$500,000 Michigan Natural Resources Trust Fund grant for the construction of a 2.8-mile paved/boardwalk hike-bike trail on the west side of the Huron River. This new trail will connect the Authority's existing hike-bike trail at Hudson Mills Metropark to the Village of Dexter. The new trail will create a total of 8.0 miles of paved hike-bike trails at Hudson Mills Metropark. This project is a joint venture through the cooperative efforts of the Washtenaw County Road Commission, Washtenaw County Parks and Recreation, Michigan Department of Transportation and the Huron-Clinton Metropolitan Authority. Total project cost is estimated at \$2,150,000. Currently, archaeological survey, final design and permit applications are in progress. Construction is estimated to start in the summer of 2012 with the Authority able to recognize \$250,000 of grant reimbursements.

SALE OF CAPITAL ASSETS

Sale of Authority capital assets is projected to generate \$100,000 in 2012. This revenue will be generated by the sale of surplus equipment at the Authority's annual equipment auction. Due to lengthening of equipment replacement schedules for many of the Authority's equipment items, especially staff vehicles and golf cars, there will be fewer equipment items available for auction in 2012.

UNENCUMBERED CAPITAL APPROPRIATIONS

The Authority accounts for all expenditure activity, both capital and operational, through the General Fund. Accordingly, it is necessary to estimate the amount of 2011 budgeted capital appropriation funds that will not be written as work orders, encumbered or spent before year-end, December 31, 2011. The Authority is estimating \$11,249,000 million of unencumbered capital appropriations at the end of 2011.

The majority of these funds – \$5.3 million – are from the 2011 capital improvement project areas where, for various reasons, 2011 budgeted projects were not started during 2011. Many of these projects are under preliminary conceptual design or engineering design or permit review, but they will not be let as construction projects in 2011. All of these 2011 capital improvement project funds became available to fund 2012 designated capital improvement projects. These 2011 capital improvement project funds are shown as unencumbered capital appropriations and will reduce 2012 capital appropriations.

The other \$5.9 million of capital funds that are estimated to be unspent at year-end relate to: (1) \$179,000 general planning and engineering funds, (2) \$288,000 for equipment, and (3) \$5.44 million for land acquisition funds. Again, these unspent 2011 funds will be carried over to fund 2012 capital expenditures.

Summarized below are some of the major 2011 capital improvement projects and other items that comprise the estimated amount of unencumbered capital appropriations at December 31, 2011:

Capital Improvements

Metro Beach	– Reconstruct Parking Lot - Phase 1	\$500,000
	– Par 3 Building Replacement	79,000
	– Redevelop East Boardwalk Area	260,000
	– Comfort Station	250,000
Kensington	– East Boat Launch Ramp/Piers	255,000
	– Martindale Parking Lot Redevelopment	400,000
	– Maple Beach Redevelopment	250,000
Hudson Mills	– Hudson Mills to Dexter Trail	600,000
Stony Creek	– Eastwood Beach Building Renovations	300,000
	– Boat Launch Restroom Renovations	250,000
Willow	– North Toll/Entrance Road Reconstruction	525,000
Lake Erie	– Toll Booth Replacement	90,000
Huron Meadows	– Park Service Building	840,000
	– Park Maintenance Storage Building	250,000
	– Park Maintenance Building Demolition	168,000
	– Park Maintenance Area Paving	128,000
	– Park Maintenance Area Site Completion	23,000
Various Other Improvement Projects		<u>170,000</u>
Sub-Total Capital Improvement Projects		<u>\$5,338,000</u>
Engineering/General Planning Funds Unspent/Unencumbered from 2011		179,000
Equipment Funds Unspent/Unencumbered from 2011		288,000
Land Acquisition Funds Unspent/Unencumbered from 2011		<u>5,444,000</u>
Total Unencumbered Capital Appropriations at 12/31/2011		<u><u>\$ 11,249,000</u></u>

RESERVE FOR FUTURE CONTINGENCIES

The Authority designates funds in a Reserve for Future Contingencies account in the General Fund to address construction estimate changes/overruns, unanticipated operation expenditures, tax write-offs or revenue shortfalls which may occur during the course of any budget year. Many governmental agencies refer to this account as a "rainy day" fund. At the end of the 2011 budget year, the actual financial results from 2011 will be transferred into this account. These funds will be used exclusively to fund the Reserve account for 2012. In anticipation of future tax revenue declines, the Authority's Board of Commissioners approved a revision of the Authority's Five-Year Plan to provide for the build-up of the Reserve account starting in 2009. The anticipated favorable results from the the 2011 Budget year will enable the Authority to increase the Reserve account to an estimated \$18,068,364 at year-end. The sources of these Reserve account funds are as follows:

November 1, 2011 current Reserve account balance		\$15,641,000
Less: Anticipated amount of supplemental 2011 Budget appropriation adjustments November 1 to December 31, 2011 for capital expenditures, operation expenditures and tax levy adjustments		(121,636)
2011 revenues realized in excess (short) of 2011 Budget amounts		
1. Park operating revenues	(\$467,000)	
2. Interest revenues	(30,000)	
3. Grants	127,000	
4. Sale of capital assets/miscellaneous revenues	<u>(52,000)</u>	(422,000)
2011 Park Operation expenditures under 2011 budgeted expenditures		1,269,000
2011 Administrative Office expenditures under 2011 budgeted expenditures		346,000
2011 Major maintenance expenditures under 2011 major maintenance budgeted expenditures		<u>1,356,000</u>
Total Reserve for Future Contingencies at 12/31/2011		<u><u>\$18,068,364</u></u>

ACCOUNT #	DESCRIPTION		TOTAL 2012 BUDGET	LESS: ESTIMATED UNENCUMBERED CAPITAL	2012 APPROPRIATIONS
				APPROPRIATIONS FROM 2011	
<u>CAPITAL EXPENDITURES</u>					
300.01	Administrative Office	- Engineering/Planning	\$1,366,000	\$0	\$1,366,000
500.25		- Equipment	75,000	4,000	71,000
501.25	Natural Resource Crew / Pool	- Equipment	100,000	166,000	(66,000)
502.01	Metro Beach Metropark	- Engineering/Planning	188,600	0	188,600
502.09		- Improvements	2,236,000	1,109,000	1,127,000
502.25		- Equipment	208,000	35,000	173,000
504.01	Kensington Metropark	- Engineering/Planning	124,100	0	124,100
504.09		- Improvements	1,933,000	923,000	1,010,000
504.25		- Equipment	277,000	25,000	252,000
505.01	Dexter-Delhi Metropark	- Engineering/Planning	8,800	2,000	6,800
505.09		- Improvements	65,000	1,000	64,000
506.01	Lower Huron Metropark	- Engineering/Planning	22,900	0	22,900
506.09		- Improvements	280,000	73,000	207,000
506.25		- Equipment	77,000	0	77,000
508.01	Hudson Mills Metropark	- Engineering/Planning	91,500	0	91,500
508.09		- Improvements	684,000	574,000	110,000
508.25		- Equipment	87,000	0	87,000
509.01	Stony Creek Metropark	- Engineering/Planning	92,000	28,000	64,000
509.09		- Improvements	1,336,000	609,000	727,000
509.25		- Equipment	353,000	3,000	350,000
510.01	Willow Metropark	- Engineering/Planning	43,700	26,000	17,700
510.09		- Improvements	585,000	547,000	38,000
510.25		- Equipment	81,000	19,000	62,000

<u>ACCOUNT #</u>	<u>DESCRIPTION</u>	<u>TOTAL 2012 BUDGET</u>	<u>LESS: ESTIMATED UNENCUMBERED CAPITAL APPROPRIATIONS FROM 2011</u>	<u>2012 APPROPRIATIONS</u>
<u>CAPITAL EXPENDITURES</u>				
511.01	Oakwoods Metropark - Engineering/Planning	\$6,100	\$0	\$6,100
512.01	Lake Erie Metropark - Engineering/Planning	16,600	0	16,600
512.09	- Improvements	154,000	79,000	75,000
512.25	- Equipment	2,000	0	2,000
513.01	Wolcott Mill Metropark - Engineering/Planning	21,000	13,000	8,000
513.25	- Equipment	16,000	10,000	6,000
515.01	Indian Springs Metropark - Engineering/Planning	22,300	11,000	11,300
515.09	- Improvements	159,000	11,000	148,000
515.25	- Equipment	103,000	26,000	77,000
516.01	Huron Meadows Metropark - Engineering/Planning	186,000	99,000	87,000
516.09	- Improvements	1,410,000	1,412,000	(2,000)
516.25	- Equipment	18,000	0	18,000
599.26	General Land Acquisition - Land	<u>5,428,900</u>	<u>5,444,000</u>	<u>(15,100)</u>
	TOTAL CAPITAL EXPENDITURES	<u>\$17,857,500</u>	<u>\$11,249,000</u>	<u>\$6,608,500</u>

<u>ACCOUNT #</u>	<u>DESCRIPTION</u>	<u>TOTAL 2012 BUDGET</u>	<u>LESS: ESTIMATED UNENCUMBERED CAPITAL APPROPRIATIONS FROM 2011</u>	<u>2012 APPROPRIATIONS</u>
MAJOR MAINTENANCE EXPENDITURES				
700.01	Administrative Office (Engineering & Planning)	\$105,000		\$105,000
702.99	Metro Beach Metropark	479,000		479,000
704.99	Kensington Metropark	414,000		414,000
705.99	Dexter-Huron / Delhi Metroparks	13,000		13,000
706.99	Lower Huron Metropark	433,000		433,000
708.99	Hudson Mills Metropark	87,000		87,000
709.99	Stony Creek Metropark	308,000		308,000
710.99	Willow Metropark	267,000		267,000
712.99	Lake Erie Metropark	246,000		246,000
713.99	Wolcott Mill Metropark	126,000		126,000
715.99	Indian Springs Metropark	179,000		179,000
716.99	Huron Meadows Metropark	86,000		86,000
	TOTAL MAJOR MAINTENANCE EXPENDITURES	<u>\$2,743,000</u>	<u>\$0</u>	<u>\$2,743,000</u>

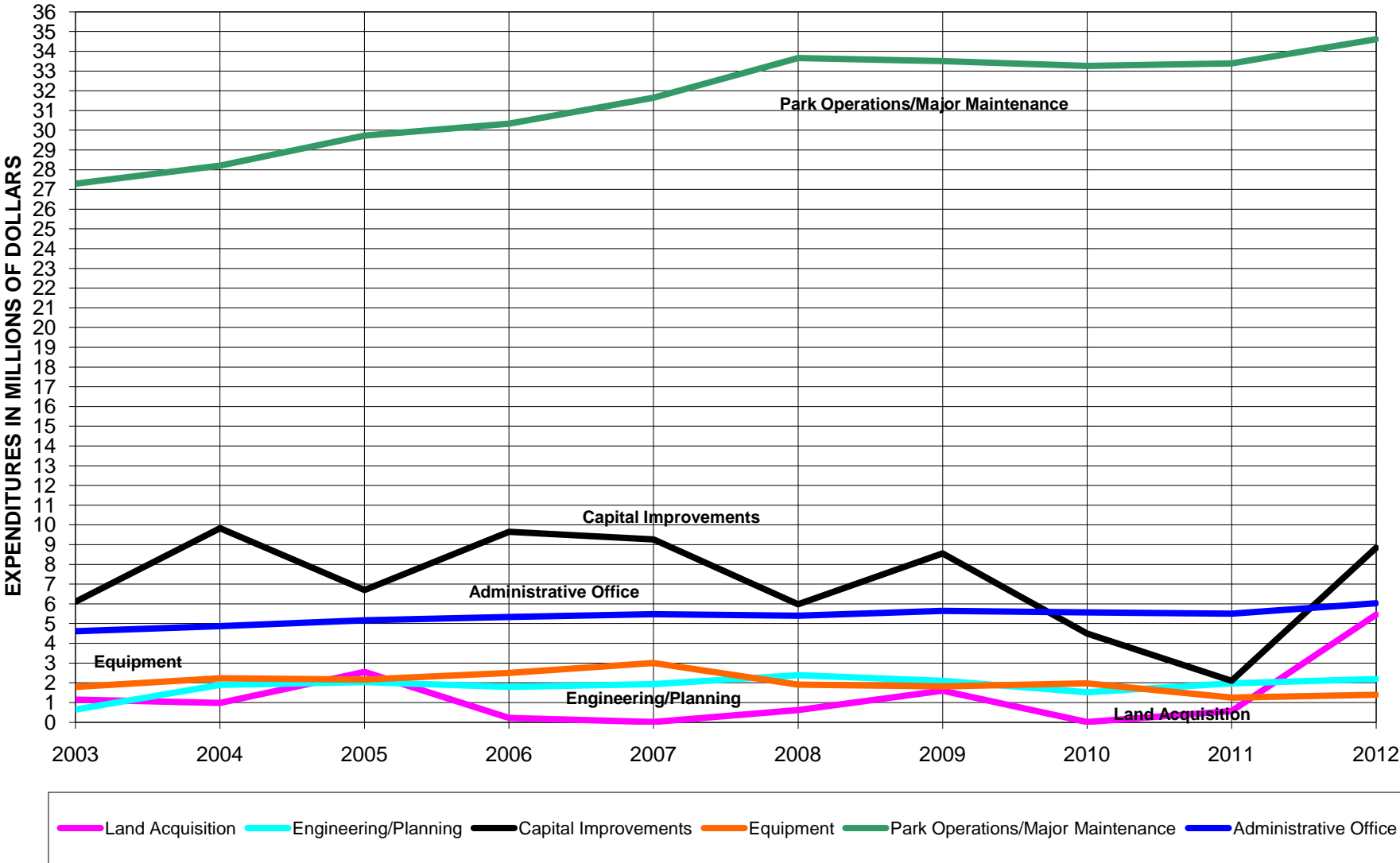
ACCOUNT #	DESCRIPTION	TOTAL 2012 BUDGET	LESS: ESTIMATED UNENCUMBERED CAPITAL APPROPRIATIONS FROM 2011	2012 APPROPRIATIONS
<u>OPERATION EXPENDITURES</u>				
<u>Park Operation Expenditures</u>				
801	Central Warehouse	\$89,600		\$89,600
802	Metro Beach Metropark	3,719,100		3,719,100
804	Kensington Metropark	6,603,500		6,603,500
806	Lower Huron Metropark	2,882,100		2,882,100
807	Resident Houses	28,400		28,400
808	Dexter/Delhi/Hudson Mills Metroparks	2,993,300		2,993,300
809	Stony Creek Metropark	4,303,100		4,303,100
810	Willow/Oakwoods Metroparks	2,980,600		2,980,600
812	Lake Erie Metropark	3,511,200		3,511,200
813	Wolcott Mill Metropark	1,666,300		1,666,300
815	Indian Springs Metropark	1,924,700		1,924,700
816	Huron Meadows Metropark	941,300		941,300
861	North Metro Parkway Section I	9,600		9,600
862	North Metro Parkway Section II	800		800
863	North Metro Parkway Section III	3,000		3,000
876	Natural Resource Crew	210,800		210,800
877	South Metro Parkway Section I	1,900		1,900
	TOTAL PARK OPERATION EXPENDITURES	<u>\$31,869,300</u>	<u>\$0</u>	<u>\$31,869,300</u>
900	Administrative Office	<u>6,030,200</u>	<u>\$0</u>	<u>6,030,200</u>
TOTAL OPERATION EXPENDITURES		<u>\$37,899,500</u>	<u>\$0</u>	<u>\$37,899,500</u>
TOTAL BUDGETED EXPENDITURES		<u><u>\$58,500,000</u></u>	<u><u>\$11,249,000</u></u>	<u><u>\$47,251,000</u></u>

EXPENDITURES (2003-2012)

2003 – 2010 Actual

2011 – Estimated Actual

2012 - Budget



CAPITAL EXPENDITURES

The capital expenditure area of the Authority's budget consists of four major elements: (1) Engineering and General Planning, (2) Capital Improvements, (3) Equipment, and (4) Land Acquisition. These expenditures and projects are detailed within each park unit. Funding of all capital expenditures is provided by appropriations from the Authority's General Fund. Capital expenditures that were not encumbered in the previous budget year (2011) are estimated and carried over to the current 2012 year's funds and are shown as "unencumbered capital appropriations."

ENGINEERING AND GENERAL PLANNING

The funds budgeted under Engineering and General Planning (.01) cover the estimated costs of the Engineering and Planning Departments for all project planning, surveys, studies, engineering designs, and contract bidding/administration in connection with capital improvement projects prior to the commencement of actual construction work. There are 16 full time personnel assigned to this area, at a budgeted cost of \$1,637,000. The cost of outside consulting engineering firms to be utilized by the Authority on various capital improvement projects are also covered in this area and are budgeted at \$508,000 for 2012. Materials and supplies are expected to run \$44,600. The total Engineering and Planning budget for 2012 is \$2,189,600.

CAPITAL IMPROVEMENTS

The Capital Improvement (.09) appropriations provide funds for various park capital improvement projects which are in excess of \$10,000. The fifty-two (52) specific projects have been detailed in the budget document within each park unit. The level of 2012 capital improvement projects of \$8.85 million will place heavy emphasis on redevelopment/renovation-type projects throughout the Metropark system. This is essential now that many Metropark facilities have aged beyond their useful lives.

As previously indicated in the Unencumbered Capital Appropriations section, construction of many 2011 capital improvement projects did not commence for various reasons. In total, \$5.4 million has been allocated to twenty-nine (29) projects that have been rebudgeted from 2011. Another \$1.9 million will provide funding for seven (7) projects that have been included in the Authority's Revised Five-Year Plan for 2012. Fifteen (15) new minor projects will be funded in the 2012 Budget to improve or rehabilitate the Metropark system at an estimated cost of \$0.6 million. Finally, \$1.0 million has been budgeted for an approved U.S. Environmental Protection Agency Great Lakes Restoration grant project to reconstruct the northerly half of Metro Beach's main parking lot.

In keeping with the emphasis of the Authority's Revised Five-Year Plan, the majority of the 2012 budgeted capital improvement projects (85%) relate to the redevelopment of older park facilities. Examples of major redevelopment projects include:

A. Metro Beach	1. Reconstruct Main Parking Lot – Phase 1	\$1,500,000
	2. Replace Par 3 Maintenance Building	79,000
	3. Redevelop East Boardwalk Area	295,000
	4. Comfort Station	250,000
B. Kensington	1. Maple Beach Redevelopment	500,000
	2. East Boat Launch Ramp Replacement	255,000
	3. Martindale Parking Lot Reconstruction	815,000
	4. Main Park Road Reconstruction	250,000
C. Delhi	– West Picnic Shelter	50,000
D. Lower Huron	– Main Park Road Reconstruction	203,000
E. Hudson Mills	– Service Area Above Ground Fuel Storage Tank	84,000
F. Stony Creek	1. Park Entrance Road Reconstruction	255,000
	2. Eastwood Beach Building Renovations	300,000
	3. Boat Rental Facility Replacement	400,000
	4. Boat Launch Restroom Renovations	250,000
G. Willow	– North Entrance Road Reconstruction	525,000
H. Lake Erie	– Toll Booth Replacement	90,000
I. Huron Meadows	1. Park Service Building Replacement	840,000
	2. Park Maintenance Storage Building Replacement	330,000
	3. Park Maintenance Building Demolition	85,000
	4. Park Maintenance Area Paving	130,000
	5. Park Maintenance Area Site Completion	25,000
TOTAL REDEVELOPMENT-TYPE PROJECTS		<u>\$7,511,000</u>

These projects will enable the Metropark system to update facilities in a continuing effort to address the recreational needs of Metropark visitors. Due to these renovation efforts, the older, established Metroparks will have more capital improvement funds (\$7.1 million – 81%) allocated to them than the Authority's newer, developing Metroparks. It should be noted that many of the redevelopment projects are of such a magnitude that funds must be accumulated over several budget years before construction can start. Examples of projects included in the 2012 Budget that require an accumulation of funds over several budget years include: (1) Metro Beach – reconstruction of main parking lot, and (2) Kensington – Maple Beach redevelopment and Martindale Beach parking lot redevelopment.

In total, the capital improvement budget contains funding for fifty-two (52) individual projects which will continue the development/renovation of the Metropark system for the citizens of southeast Michigan. Projects that require outside contracting work in excess of \$10,000 require Board of Commissioner review and approval. These projects are awarded on an individual, competitive bid basis before contracts are let by the Authority.

The State of Michigan's Uniform Budget Act requires that the budget document disclose projected new operating costs associated with major capital construction improvement projects to ensure that total construction and operating costs of a project are considered at the onset of the project. The majority of the fifty-two (52) capital improvement projects will not materially affect overall operating costs of the various park units. In some cases, the projects represent improvements to or renovations of existing facilities and will contribute to reducing operating and maintenance costs. Funding of additional operating costs will be reviewed and funded annually from appropriations of the Authority's General Fund.

EQUIPMENT EXPENDITURES

Equipment items scheduled for acquisition in 2012 are in the Capital Expenditures section of the Budget as Equipment (.10 to .20) items. The Authority finances all equipment expenditures with appropriations from the General Fund on an annual basis. The Authority capitalizes and maintains equipment inventory records on all equipment items which have a per unit value in excess of \$1,000, except for computer equipment. Computer equipment is fully expensed in the year that it is purchased, with inventory records being maintained by the Computer Services Department. Although the Authority normally recognizes the importance of providing a continuing, stable level of funding for equipment outlays, the current economic conditions have forced a re-evaluation of this policy. For 2012 the Authority continues to pursue a more conservative approach to equipment replacement by extending equipment replacement schedules.

Budgeted equipment expenditures of \$1,397,000 are included in total under the Capital Expenditures section of the budget within each park operating unit. The total 2012 equipment budget is up slightly (\$282,500) from 2011

(\$1,114,500). This level is below the level of 2010 and prior years' equipment expenditures and continues the plan to delay or eliminate capital equipment purchases whenever possible. Almost 70% of planned capital equipment purchases are replacement equipment as the park system is delaying capital equipment purchases where it is deemed practical.

Again for 2012, there are no golf car fleets being replaced, although there are 11 units being replaced throughout the system at a cost of \$68,400. Major costs are: a movable stage for \$100,000; 2 dump trucks for \$257,000; nine autos/trucks/SUV's for a total of \$217,600; three police autos/trucks/SUV's for \$76,700; three tractors totaling \$94,300 and a beach cleaner budgeted to cost \$48,600.

With the approval of the budget, the Board of Commissioners will authorize the Director and Purchasing Manager to solicit formal bid proposals for the equipment items over \$10,000 included in the budget. Any additional equipment purchases not included in the budget will be evaluated and will be covered by a supplemental appropriation approved by the Board of commissioners, if deemed beneficial to the Authority.

The following list of equipment items constitutes: (1) the items deemed in need of replacement by virtue of their age and past use, and (2) new equipment items deemed necessary to operate the Metroparks system. equipment items have been categorized by type of equipment.

OFFICE EQUIPMENT (.10)

3	Copiers	\$20,000	\$20,000
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AUTOS & TRUCKS (.11)

2	Staff Autos	\$44,400	
3	Sport Utility Vehicles	75,000	
2	Dump Trucks	257,700	
4	Pickup Trucks	98,200	
3	Police Autos/SUV's/Trucks	76,700	\$552,000

HEAVY EQUIPMENT (.12)

1	Animal Carrier	\$2,000	
1	Beach Cleaner	48,600	
1	Blower	7,000	
1	Core Processor	25,000	
1	Generator	40,000	
11	Golf Cars	68,400	
1	Litter Vacuum	25,000	
1	Moped	5,000	
2	Mowers	15,500	
3	Plows	12,700	
1	Range Ball Picker	2,800	
3	All Terrain Vehicles	15,000	
1	Spreader	1,800	
2	Sprayers	55,000	
1	Stage	100,000	
1	Sweeper	5,500	
3	Tractors	94,300	
2	Tractor Attachments	7,300	
3	Trailers	38,000	
1	Trap Rake	12,000	
1	Truck Cap	3,000	
1	Ventilation System	1,100	
1	Work Vehicle	4,500	
		<hr/>	\$589,500

SMALL TOOLS (.13)

1	Engine Analyzer	\$4,500	
1	Pressure Washer	1,200	
1	Utility Locator	2,400	
1	Compressor	1,800	
		<hr/>	\$9,900

WATER/BEACH EQUIPMENT (.16)

1	Motor	\$6,000	
4	Pool Lifts	25,400	
2	Wheelchairs	3,700	
4	Paddle Boats	8,000	
6	Row Boats	9,600	
		<hr/>	\$52,700

FOOD SERVICE EQUIPMENT (.18)

1	Freezer	\$2,000	
		<hr/>	\$2,000

COMMUNICATION EQUIPMENT (.19)

2	Radar Units	\$2,400	
5	Radios	49,500	
		<hr/>	\$51,900

OTHER PARK OPERATING EQUIPMENT (.20)

3	Fuel Management Systems	\$60,000	
34	Handguns	20,600	
1	Brine Tank	20,000	
1	Pool Cleaning Robot	4,600	
1	First Aid Cabinet	1,500	
1	Traffic Counter	1,300	
2	Pumpkin Launchers	10,000	
1	Telescope	1,000	
		<hr/>	\$119,000

TOTAL EQUIPMENT EXPENDITURES \$1,397,000

LAND ACQUISITION

The final section of the 2012 capital expenditure area provides funds for General Land Acquisition (599.26) in the amount of \$5,428,900. The Authority currently has over 24,700 acres in public ownership for the recreational needs of the citizens of the five county Metropark district. In accordance with the 1964 Regional Recreation Lands Plan development for Southeastern Michigan, the Authority's Board of Commissioners has presently designated park boundaries encompassing just over 26,000 acres. The Authority still has approximately 1,300 acres of land to acquire at various park sites to complete designated Park boundaries. Land acquisition funds are not designated in the budget process for any particular park site but rather are available to provide for continued acquisitions at any park site as lands become available. For 2012, efforts will continue to be placed on acquiring the remaining 400 acres of land at Wolcott Mill Metropark. There is \$5,444,000 of land acquisition funds being carried over from the 2011 Budget which will provide all the funding for 2012 land acquisition funds. All land acquisitions require Board of Commissioner approval.

		WAGES - 900				CONTRACTUAL SERVICES - 920			
	ACCT. #	TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTALS	CONTRACT	MATERIAL/ SUPPLIES	TOTALS
<u>ADMINISTRATIVE OFFICE</u>									
Engineering/Planning	300.01	1,366,000	1,195,000			1,195,000	146,000	25,000	171,000
Equipment									
Office Equipment	500.10	10,000						10,000	10,000
Autos/Trucks	500.11	44,400						44,400	44,400
Other Park Equipment	500.20	20,600						20,600	20,600
TOTALS		75,000						75,000	75,000
<u>NATURAL RESOURCE CREW / POOL EQUIPMENT</u>									
Equipment									
Autos/Trucks	501.11	75,000						75,000	75,000
Heavy Equipment	501.12	25,000						25,000	25,000
TOTALS		100,000						100,000	100,000
<u>METRO BEACH METROPARK</u>									
Engineering/Planning	502.01	188,600	100,800			100,800	84,000	3,800	87,800
Capital Improvements									
Roads/Lots/Walks									
Reconstruct Parking Lot - Phase 1		1,500,000	60,000			60,000	1,440,000		1,440,000
Redevelop East Boardwalk Area		295,000	5,000			5,000	290,000		290,000
Buildings									
Par 3 Maintenance Building Replacement		79,000	2,000			2,000	77,000		77,000
Comfort Station - Class A		250,000	5,000			5,000	245,000		245,000
Utilities									
Pool Backwash System Discharge Modifications		14,000	2,000			2,000	12,000		12,000
General									
Pump Monitoring System - Pool & Pump Stations		11,000	1,000			1,000	10,000		10,000
Pump Stations Gas Detection System		12,000	1,000			1,000	11,000		11,000
Marina Accessible Docks		75,000	2,000			2,000	73,000		73,000
TOTALS	502.09	2,236,000	78,000			78,000	2,158,000		2,158,000

		<u>WAGES - 900</u>				<u>CONTRACTUAL SERVICES - 920</u>			
	<u>ACCT. #</u>	<u>TOTAL PROJECT</u>	<u>ENGINEERING/ PLANNING</u>	<u>N.R.C.*</u>	<u>PARK</u>	<u>TOTALS</u>	<u>CONTRACT</u>	<u>MATERIAL/ SUPPLIES</u>	<u>TOTALS</u>
<u>METRO BEACH METROPARK (CONTINUED)</u>									
Equipment									
Autos/Trucks	502.11	47,100						47,100	47,100
Heavy Equipment	502.12	116,500						116,500	116,500
Water Equipment	502.16	18,000						18,000	18,000
Other Park Equipment	502.20	26,400						26,400	26,400
TOTALS		<u>208,000</u>						<u>208,000</u>	<u>208,000</u>
<u>KENSINGTON METROPARK</u>									
Engineering/Planning	504.01	124,100	97,300			97,300	23,000	3,800	26,800
Capital Improvements									
Roads/Lots/Walks									
East Boat Launch Ramp/Pier Replacement		255,000	5,000			5,000	250,000		250,000
Main Park Road Reconstruction - Phase 5		250,000	2,000			2,000	248,000		248,000
Martindale Parking Lot Redevelopment/Surfacing		815,000	15,000			15,000	800,000		800,000
Golf Cart Path Reconstruction		78,000	3,000			3,000	75,000		75,000
Utilities									
Disc Golf Starter Booth Electric and Phone		12,000	1,000			1,000	11,000		11,000
General									
Maple Beach Redevelopment		500,000					500,000		500,000
Pump System Monitoring - Pump Stations		11,000	1,000			1,000	10,000		10,000
Pump Stations Gas Detection System		12,000	1,000			1,000	11,000		11,000
TOTALS	504.09	<u>1,933,000</u>	<u>28,000</u>			<u>28,000</u>	<u>1,905,000</u>		<u>1,905,000</u>
Equipment									
Autos/Trucks	504.11	25,600						25,600	25,600
Heavy Equipment	504.12	213,900						213,900	213,900
Communication Equipment	504.19	9,400						9,400	9,400
Other Park Equipment	504.20	28,100						28,100	28,100
TOTALS		<u>277,000</u>						<u>277,000</u>	<u>277,000</u>

		WAGES - 900				CONTRACTUAL SERVICES - 920			
ACCT. #	TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTALS	CONTRACT	MATERIAL/ SUPPLIES	TOTALS	
HUDSON MILLS METROPARK									
Engineering/Planning	508.01	91,500	74,000		74,000	15,000	2,500	17,500	
Capital Improvements									
Roads/Lots/Walks									
Hudson Mills to Dexter Trail - Phase 2		600,000	30,000		30,000	570,000		570,000	
Utilities									
Service Area Above Ground Fuel Storage Tank		84,000	2,000		2,000	82,000		82,000	
TOTALS	508.09	684,000	32,000		32,000	652,000		652,000	
Equipment									
Autos/Trucks	508.11	25,200					25,200	25,200	
Heavy Equipment	508.12	25,000					25,000	25,000	
Communication Equipment	508.19	35,000					35,000	35,000	
Other Park Equipment	508.20	1,800					1,800	1,800	
TOTALS		87,000					87,000	87,000	
STONY CREEK METROPARK									
Engineering/Planning	509.01	92,000	41,100		41,100	47,000	3,900	50,900	
Capital Improvements									
Landscaping									
Plantings - Eastwood and Baypoint Beach		20,000				20,000		20,000	
Roads/Lots/Walks									
Park Entrance Road/Traffic Circle Reconstruction - Phase 1		255,000	5,000		5,000	250,000		250,000	
Buildings									
Eastwood Beach Building Renovations		300,000	9,000		9,000	291,000		291,000	
Boat Launch Restroom Renovations		250,000	8,000		8,000	242,000		242,000	
Golf Maintenance - Equipment Storage Building		35,000	2,000		2,000	33,000		33,000	
Boat Rental Facility Development		400,000	10,000		10,000	390,000		390,000	
General									
Pump Stations Gas Detection System		12,000	1,000		1,000	11,000		11,000	
Pump Monitoring System - Pump Stations & Well House		16,000	1,000		1,000	15,000		15,000	
Baypoint Lift Station Generator Hook-up		10,000	1,000		1,000	9,000		9,000	
Ridgewood Campground Development		38,000	1,000	15,000	16,000	22,000		22,000	
TOTALS	509.09	1,336,000	38,000	15,000	53,000	1,283,000		1,283,000	

		WAGES - 900					CONTRACTUAL SERVICES - 920		
		TOTAL	ENGINEERING/					MATERIAL/	
ACCT. #	PROJECT	PLANNING	N.R.C.*	PARK	TOTALS	CONTRACT	SUPPLIES	TOTALS	
<u>STONY CREEK METROPARK (CONTINUED)</u>									
Equipment									
	Autos/Trucks	509.11	282,600				282,600	282,600	
	Heavy Equipment	509.12	48,000				48,000	48,000	
	Small Tools	509.13	5,700				5,700	5,700	
	Water Equipment	509.16	9,200				9,200	9,200	
	Food Service Equipment	509.18	2,000				2,000	2,000	
	Other Park Equipment	509.20	5,500				5,500	5,500	
	TOTALS		<u>353,000</u>				<u>353,000</u>	<u>353,000</u>	
<u>WILLOW METROPARK</u>									
	Engineering/Planning	510.01	<u>43,700</u>	<u>26,600</u>			<u>15,000</u>	<u>2,100</u>	<u>17,100</u>
Capital Improvements									
Landscaping									
	Golf Course - No. 16 Drainage Improvements		28,000	1,000		1,000	27,000		27,000
Roads/Lots/Walks									
	North Toll Entrance Reconstruction		525,000	10,000		10,000	515,000		515,000
	Connector Trail - Erosion Control Improvements		32,000	2,000		2,000	30,000		30,000
	TOTALS	510.09	<u>585,000</u>	<u>13,000</u>		<u>13,000</u>	<u>572,000</u>		<u>572,000</u>
Equipment									
	Heavy Equipment	510.12	50,000				50,000		50,000
	Small Tools	510.13	2,400				2,400		2,400
	Water Equipment	510.16	8,600				8,600		8,600
	Other Park Equipment	510.20	20,000				20,000		20,000
	TOTALS		<u>81,000</u>				<u>81,000</u>		<u>81,000</u>
<u>OAKWOODS METROPARK</u>									
	Engineering/Planning	511.01	<u>6,100</u>	<u>5,500</u>		<u>5,500</u>		<u>600</u>	<u>600</u>
<u>LAKE ERIE METROPARK</u>									
	Engineering/Planning	512.01	<u>16,600</u>	<u>11,000</u>		<u>11,000</u>	<u>5,000</u>	<u>600</u>	<u>5,600</u>

		WAGES - 900					CONTRACTUAL SERVICES - 920		
		TOTAL	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTALS	CONTRACT	MATERIAL/ SUPPLIES	TOTALS
ACCT. #	PROJECT								
<u>LAKE ERIE METROPARK (CONTINUED)</u>									
Capital Improvements									
Landscaping									
	Golf Course - No. 5 and No. 14 Alternate Tees	15,000		12,000		12,000		3,000	3,000
Roads/Lots/Walks									
	Toll Booth Replacement	90,000	3,000			3,000	87,000		87,000
Utilities									
	Pool Backwash System Discharge Modifications	49,000	2,000			2,000	47,000		47,000
	TOTALS	512.09	154,000	5,000	12,000	17,000	134,000	3,000	137,000
Equipment									
	Other Park Equipment	512.20	2,000					2,000	2,000
	TOTALS		2,000					2,000	2,000
<u>WOLCOTT MILL METROPARK</u>									
	Engineering/Planning	513.01	21,000	18,000		18,000	3,000		3,000
Equipment									
	Office Equipment	513.10	5,000					5,000	5,000
	Other Park Equipment	513.20	11,000					11,000	11,000
	TOTALS		16,000					16,000	16,000
<u>INDIAN SPRINGS METROPARK</u>									
	Engineering/Planning	515.01	22,300	7,200		7,200	15,000	100	15,100
Capital Improvements									
Roads/Lots/Walks									
	North Meadowlark Shelter Accessible Walk		17,000	1,000		1,000	16,000		16,000
Utilities									
	Well House Iron Removal System		80,000	2,000		2,000	78,000		78,000
General									
	Pump Monitoring System - EDC and Well House		11,000	1,000		1,000	10,000		10,000
	Farm Fencing - Schmitt Lake		51,000	2,000		2,000	49,000		49,000
	TOTALS	515.09	159,000	6,000		6,000	153,000		153,000

		WAGES - 900				CONTRACTUAL SERVICES - 920			
	ACCT. #	TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTALS	CONTRACT	MATERIAL/ SUPPLIES	TOTALS
<u>INDIAN SPRINGS METROPARK (CONTINUED)</u>									
Equipment									
Heavy Equipment	515.12	98,300						98,300	98,300
Other Park Equipment	515.20	4,700						4,700	4,700
TOTALS		<u>103,000</u>						<u>103,000</u>	<u>103,000</u>
<u>HURON MEADOWS METROPARK</u>									
Engineering/Planning	516.01	<u>186,000</u>	<u>34,000</u>			<u>34,000</u>	<u>150,000</u>	<u>2,000</u>	<u>152,000</u>
Capital Improvements									
Landscaping									
Park Maintenance Area Site Completion		25,000	2,000			2,000	23,000		23,000
Buildings									
Park Service Building		840,000	30,000			30,000	810,000		810,000
Park Maintenance Storage Building		330,000	10,000			10,000	320,000		320,000
Park Maintenance Building Demolition		85,000	3,000			3,000	82,000		82,000
Roads/Lots/Walks									
Park Maintenance Area Paving		130,000	3,000			3,000	127,000		127,000
TOTALS	516.09	<u>1,410,000</u>	<u>48,000</u>			<u>48,000</u>	<u>1,362,000</u>		<u>1,362,000</u>
Equipment									
Office Equipment	516.10	5,000						5,000	5,000
Heavy Equipment	516.12	2,800						2,800	2,800
Small Tools	516.13	1,800						1,800	1,800
Water Equipment	516.16	8,400						8,400	8,400
TOTALS		<u>18,000</u>						<u>18,000</u>	<u>18,000</u>

	ACCT. #	WAGES - 900				CONTRACTUAL SERVICES - 920			
		TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTALS	CONTRACT	MATERIAL/ SUPPLIES	TOTALS
SUMMARY ALL LOCATIONS									
Engineering/General Planning	.01	2,189,600	1,637,000			1,637,000	508,000	44,600	552,600
Capital Improvements	.09	8,842,000	255,000	27,000	3,000	285,000	8,541,000	16,000	8,557,000
Equipment	.10-.20	1,397,000						1,397,000	1,397,000
General Land Acquisition	.26	5,428,900					5,428,900		5,428,900
TOTALS		<u>\$17,857,500</u>	<u>\$1,892,000</u>	<u>\$27,000</u>	<u>\$3,000</u>	<u>\$1,922,000</u>	<u>\$14,477,900</u>	<u>\$1,457,600</u>	<u>\$15,935,500</u>

MAJOR MAINTENANCE EXPENDITURES

The major maintenance expenditure area of the Authority's budget consists of repair/maintenance/renovation projects that exceed \$10,000 in cost and are of a non-recurring basis (i.e., every 10 to 15 years). The 2012 Budget allocates \$2,743,000 for major maintenance of Authority facilities and roadways. There are eighty-three (83) individual projects included in the 2012 Budget. These projects also do not substantially (less than 50%) improve or alter an existing facility. These expenditures and projects are detailed within each park unit on the following pages. Funding of all major maintenance expenditures is provided by appropriations from the Authority's General Fund.

The types of major maintenance projects included in the 2012 Budget are as follows:

- \$546,000 – Roadway/hike bike trail/cart path repairs (16 projects)
- 485,000 – General building repairs (17 projects)
- 290,000 – Roof repairs/replacements (11 projects)
- 247,000 – Aquatic facility repairs (9 projects)
- 160,000 – Bathhouse/food bar/restroom renovations - Willow
- 149,000 – Nature Center roof replacement - Kensington
- 145,000 – Paint Hike Bike Trail Bridge substructure - Lower Huron
- 105,000 – General engineering/planning for all major maintenance projects
- 74,000 – Play area surfacing replacements (5 projects)
- 65,000 – Mill Raceway repairs - Wolcott Mill
- 63,000 – Remove underground storage tank - Huron Meadows
- 54,000 – Replace trash compactor - Metro Beach
- 45,000 – Irrigation head replacement golf courses (2 projects)
- 315,000 – Miscellaneous minor projects (17 projects)
- \$2,743,000

		WAGES - 900				CONTRACTUAL SERVICES - 920		
		TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTAL	CONTRACT	MATERIAL/ SUPPLIES
<u>ADMINISTRATIVE OFFICE</u>								
General Engineering/Planning		105,000	50,000			50,000	5,000	55,000
TOTALS	700.01	105,000	50,000			50,000	5,000	55,000
<u>METRO BEACH METROPARK</u>								
Marina Walk Repairs		45,000	1,000		1,000	44,000		44,000
Concrete Repair - Office Driveway and Ramps		17,000	1,000		1,000	16,000		16,000
Remove Cold Storage Area - Administration Building		32,000	2,000		2,000	30,000		30,000
Parapet Repair/Painting - Administration/Concession Building		45,000	1,000		1,000	44,000		44,000
Metal Roof Repairs - Activity Building		10,000	1,000		1,000	9,000		9,000
Recoat Building and Roof - Oil Shed and Open Storage		90,000	1,000		1,000	89,000		89,000
Lighting System Energy Retrofit - Service Garage		27,000	2,000		2,000	25,000		25,000
Nature Center Furnace Replacement - Phase 1		13,000	1,000		1,000	12,000		12,000
Communication System Repairs - Various Locations		15,000	1,000		1,000	14,000		14,000
Squirt Zone Mechanical/Surface Repairs		20,000	2,000		2,000	18,000		18,000
Squirt Zone Modifications		29,000	2,000		2,000	27,000		27,000
Pool Plumbing System Repair		14,000	2,000		2,000	12,000		12,000
Replace Bathhouse Lockers		30,000	1,000		1,000	29,000		29,000

	<u>WAGES - 900</u>					<u>CONTRACTUAL SERVICES - 920</u>		
	<u>TOTAL PROJECT</u>	<u>ENGINEERING/ PLANNING</u>	<u>N.R.C.*</u>	<u>PARK</u>	<u>TOTAL</u>	<u>CONTRACT</u>	<u>MATERIAL/ SUPPLIES</u>	<u>TOTAL</u>
<u>METRO BEACH METROPARK (CONTINUED)</u>								
Replace Trash Compactor	54,000	2,000			2,000	52,000		52,000
Boat Launch Skid Pier Replacement - Phase 1	20,000					20,000		20,000
Completion of Work in Progress:								
Wetland Restoration	18,000		5,000		5,000	13,000		13,000
TOTALS	702.99	479,000	20,000		25,000	454,000		454,000
<u>KENSINGTON METROPARK</u>								
Play Area Surfacing - Phase 3	19,000			3,000	3,000	14,000	2,000	16,000
Salt Storage Building Loading Modifications	11,000	1,000			1,000	10,000		10,000
Hike-Bike Trail Repairs	44,000	1,000			1,000	43,000		43,000
Roadway Striping	30,000	1,000			1,000	29,000		29,000
Warehouse Repair - 1, 2, 3, 4 and 5	30,000	2,000			2,000	28,000		28,000
Park Office Building - Paint Exterior/Refinish Fascia	29,000	2,000			2,000	27,000		27,000
Salt Storage Building - Wood Repair	11,000	1,000			1,000	10,000		10,000
Nature Center - Roof Replacement	149,000	4,000			4,000	145,000		145,000
Splash-N-Blast - Replace VFD Controllers	17,000	1,000			1,000	16,000		16,000
Chain Link Fence Repairs - Labadie Road	10,000	2,000			2,000	8,000		8,000

		WAGES - 900				CONTRACTUAL SERVICES - 920			
		TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTAL	CONTRACT	MATERIAL/ SUPPLIES	TOTAL
<u>KENSINGTON METROPARK (CONTINUED)</u>									
Repair Rail at Nature Center Overlook		10,000			6,000	6,000		4,000	4,000
Park Service Area Monitoring Wells		25,000					25,000		25,000
Completion of Work in Progress:									
Boat Rental Sewage Pump Replacement		29,000	2,000			2,000	27,000		27,000
TOTALS	704.99	414,000	17,000		9,000	26,000	382,000	6,000	388,000
<u>DEXTER-HURON/DELHI METROPARK</u>									
Delhi - Grind Asphalt/New Parking Bumpers		13,000	1,000			1,000	12,000		12,000
TOTALS	705.99	13,000	1,000			1,000	12,000		12,000
<u>LOWER HURON METROPARK</u>									
Play Area Surfacing - Phase 3		20,000			4,000	4,000	13,000	3,000	16,000
Hike/Bike Trail Repairs		49,000	3,000			3,000	46,000		46,000
Woods creek Basketball Court Resurfacing		35,000	2,000			2,000	33,000		33,000
Turtle Cove/Park Wide Joint Caulking/Tile Grout Repair		21,000	1,000			1,000	20,000		20,000
Park Office Roof Replacement		20,000	1,000			1,000	19,000		19,000
Park Office Repairs		15,000	1,000			1,000	14,000		14,000
Park Maintenance Building Roof/Siding Repairs		42,000	2,000			2,000	40,000		40,000

		WAGES - 900				CONTRACTUAL SERVICES - 920			
		TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTAL	CONTRACT	MATERIAL/ SUPPLIES	TOTAL
<u>LOWER HURON METROPARK (CONTINUED)</u>									
Woods creek Comfort Station - Replace Doors		12,000	1,000			1,000	11,000	11,000	
Hawthorn Comfort Station - Replace Concrete/Repair Ceiling		11,000	1,000			1,000	10,000	10,000	
Turtle Cove - Paint Spray Pad Structure		23,000	1,000			1,000	22,000	22,000	
Lazy River - Finish Repair		11,000	1,000			1,000	10,000	10,000	
Hike/Bike Pedestrian Bridge Erosion Repair		17,000	1,000			1,000	16,000	16,000	
Ice Rink Repair - Replace Water Service Building		12,000	1,000			1,000	11,000	11,000	
Hike-Bike Trail Pedestrian Bridge Painting		145,000	1,000			1,000	144,000	144,000	
TOTALS	706.99	<u>433,000</u>	<u>17,000</u>		<u>4,000</u>	<u>21,000</u>	<u>409,000</u>	<u>3,000</u>	<u>412,000</u>
<u>HUDSON MILLS METROPARK</u>									
Hike-Bike Trail Resurfacing - Island Area		77,000	2,000			2,000	75,000	75,000	
Park Office - Replace Furnace/Air Conditioning Coils		10,000	1,000			1,000	9,000	9,000	
TOTALS	708.99	<u>87,000</u>	<u>3,000</u>			<u>3,000</u>	<u>84,000</u>		<u>84,000</u>
<u>STONY CREEK METROPARK</u>									
Play Area Surfacing - Phase 3		15,000			1,000	1,000	11,500	2,500	14,000
Hike-Bike Trail Repairs - Shelby Road to Main Trail		62,000	2,000			2,000	60,000		60,000
Park Office - Rebuild ADA Ramp Stone Wall		11,000	1,000			1,000	10,000		10,000

		WAGES - 900				CONTRACTUAL SERVICES - 920			
		TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTAL	CONTRACT	MATERIAL/ SUPPLIES	TOTAL
<u>STONY CREEK METROPARK (CONTINUED)</u>									
Roadway Striping		11,000	1,000			1,000	10,000	10,000	
Roof Repairs - Baypoint Beach Food Service		33,000	2,000			2,000	31,000	31,000	
Roof Replacement - Park Office		42,000	4,000			4,000	38,000	38,000	
Install Grease Trap - Golf Starter Building		12,000	1,000			1,000	11,000	11,000	
Completion of Work in Progress:									
Golf Cart Path Repairs		70,000	2,000			2,000	68,000	68,000	
Remove Fuel Tank/Install Water Heater - Baypoint Bathhouse		<u>52,000</u>	<u>2,000</u>			<u>2,000</u>	<u>50,000</u>	<u>50,000</u>	
TOTALS	709.99	<u>308,000</u>	<u>15,000</u>		<u>1,000</u>	<u>16,000</u>	<u>289,500</u>	<u>2,500</u>	<u>292,000</u>
<u>WILLOW METROPARK</u>									
Play Area Surfacing - Phase 3		10,000			2,000	2,000	7,000	1,000	8,000
Crack Sealing - Road and Hike-Bike Trail		12,000	2,000			2,000	10,000		10,000
Restroom Renovations - Willow Pool Bathhouse/Food Bar		160,000	2,000			2,000	158,000		158,000
Golf Course - Replace Flood Control Gates		15,000	1,000			1,000	14,000		14,000
Sanitary Sewer Cleaning		27,000	2,000			2,000	25,000		25,000
Golf Course Culvert Replacement - Nos. 1 and 18		12,000	1,000			1,000	11,000		11,000

		WAGES - 900				CONTRACTUAL SERVICES - 920			
		TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTAL	CONTRACT	MATERIAL/ SUPPLIES	TOTAL
<u>WILLOW METROPARK (CONTINUED)</u>									
Completion of Work in Progress:									
Shoreline Protection - Connector Trail		31,000	1,000			1,000	30,000		30,000
TOTALS	710.99	<u>267,000</u>	<u>9,000</u>		<u>2,000</u>	<u>11,000</u>	<u>255,000</u>	<u>1,000</u>	<u>256,000</u>
<u>LAKE ERIE METROPARK</u>									
Asphalt Pavement Repairs - Park Wide		50,000	1,000			1,000	49,000		49,000
Roof Replacement - Maintenance Storage West		15,000	2,000			2,000	13,000		13,000
Replace Bathhouse Doors - Phase 1		31,000	1,000			1,000	30,000		30,000
Relocate Pool Compressor		10,000	1,000			1,000	9,000		9,000
Wave Pool Refinishing		93,000	3,000			3,000	90,000		90,000
Golf Course Irrigation Head Replacement - Phase 2		18,000	1,000			1,000	17,000		17,000
Boat Launch Seawall Repair/Rip Rap		18,000	1,000			1,000	17,000		17,000
Completion of Work in Progress:									
Repair Pool Pumps		11,000	1,000			1,000	10,000		10,000
TOTALS	712.99	<u>246,000</u>	<u>11,000</u>			<u>11,000</u>	<u>235,000</u>		<u>235,000</u>

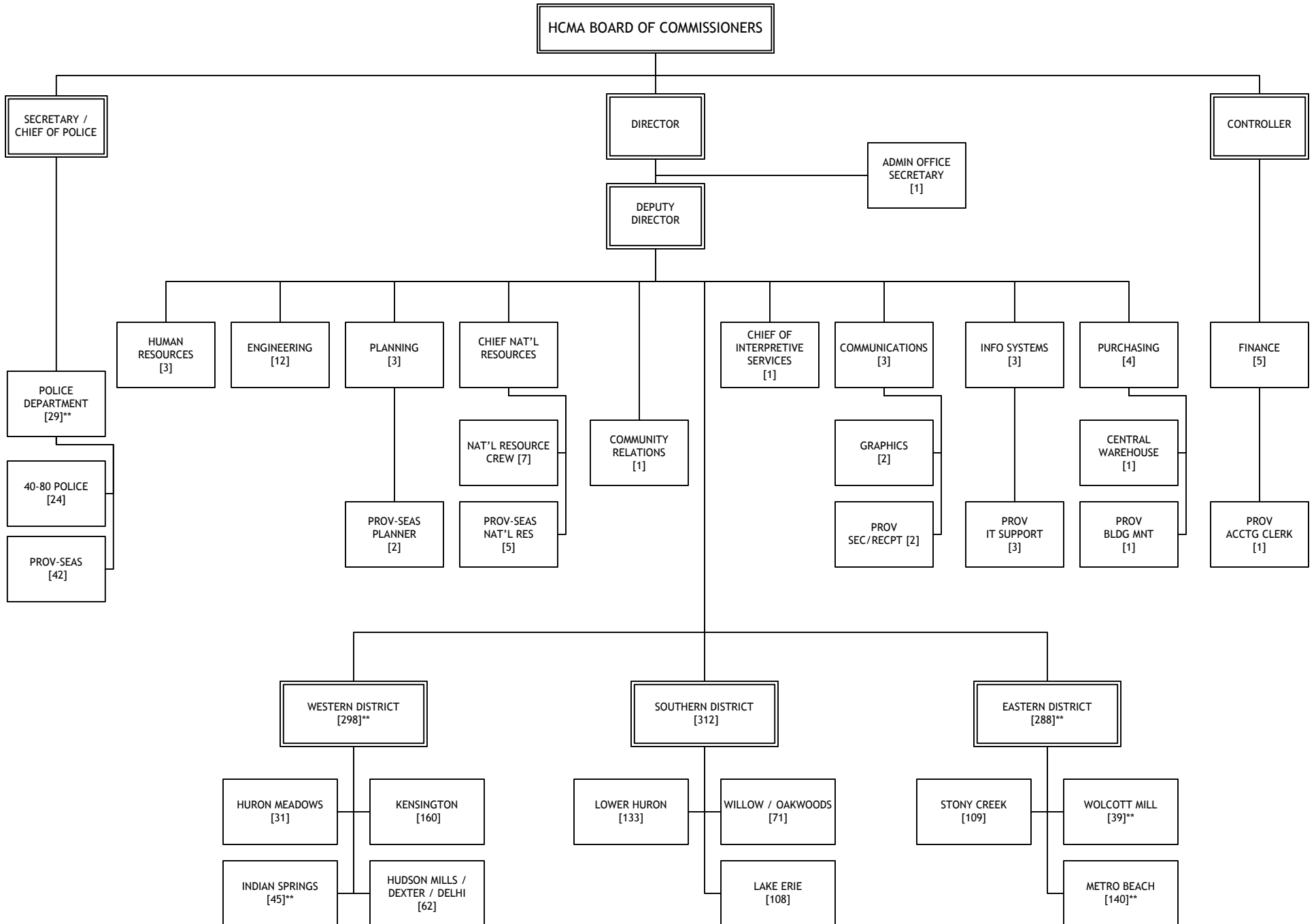
		WAGES - 900				CONTRACTUAL SERVICES - 920		
		TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTAL	CONTRACT	MATERIAL/ SUPPLIES
<u>WOLCOTT MILL METROPARK</u>								
Roof Replacement - Camp Rotary Activity Building		15,000	1,000			1,000	14,000	14,000
Roof Replacement - Camp Rotary Shorian Lodge		10,000	1,000			1,000	9,000	9,000
Roof Replacement - Horse Barn		19,000	1,000			1,000	18,000	18,000
Paint Grist Mill		17,000	1,000			1,000	16,000	16,000
Completion of Work in Progress:								
Mill Raceway Repairs (RCMC Cost Share)		65,000					65,000	65,000
TOTALS	713.99	<u>126,000</u>	<u>4,000</u>			<u>4,000</u>	<u>122,000</u>	<u>122,000</u>
<u>INDIAN SPRINGS METROPARK</u>								
Play Area Surfacing - Adventure Play Area		10,000			2,000	2,000	2,000	6,000 8,000
Golf Course - No. 13 Drainage Issues		10,000			3,000	3,000	6,000	1,000 7,000
Redesign Kitchen Area - Environmental Discovery Center		48,000	1,000			1,000	47,000	47,000
Roof Replacement - Golf Starter		50,000	2,000			2,000	48,000	48,000
Metal Building Siding and Roof Painting - Golf Maintenance		34,000	1,000			1,000	33,000	33,000
Golf Course Irrigation Head Replacement - Phase 2		27,000	1,000			1,000	26,000	26,000
TOTALS	715.99	<u>179,000</u>	<u>5,000</u>		<u>5,000</u>	<u>10,000</u>	<u>162,000</u>	<u>7,000 169,000</u>

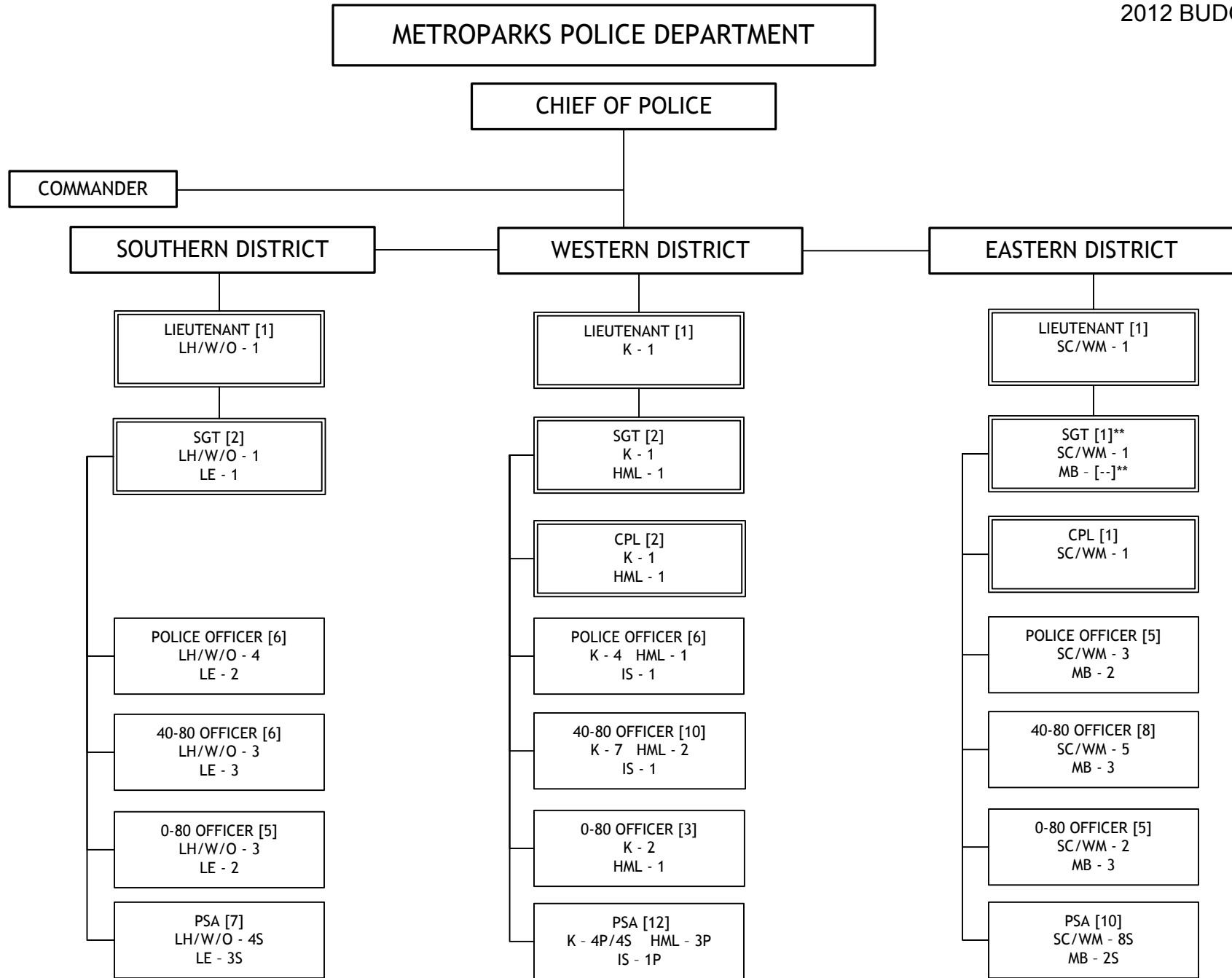
		WAGES - 900				CONTRACTUAL SERVICES - 920			
		TOTAL PROJECT	ENGINEERING/ PLANNING	N.R.C.*	PARK	TOTAL	CONTRACT	MATERIAL/ SUPPLIES	TOTAL
<u>HURON MEADOWS METROPARK</u>									
Golf Cart Path Repairs and Extensions - Nos. 1, 2 and 4		23,000	1,000			1,000	22,000		22,000
Underground Fuel Storage Tank Removal - Golf Starter		63,000	3,000			3,000	60,000		60,000
TOTALS	716.99	86,000	4,000			4,000	82,000		82,000
<u>SUMMARY ALL LOCATIONS</u>									
GRAND TOTAL - MAJOR MAINTENANCE		\$2,743,000	\$156,000	\$5,000	\$21,000	\$182,000	\$2,536,500	\$24,500	\$2,561,000
<u>SUMMARY</u>									
700 ADMINISTRATIVE OFFICE		105,000	50,000			50,000	50,000	5,000	55,000
702 METRO BEACH METROPARK		479,000	20,000	5,000		25,000	454,000		454,000
704 KENSINGTON METROPARK		414,000	17,000		9,000	26,000	382,000	6,000	388,000
705 DEXTER-HURON/DELHI METROPARK		13,000	1,000			1,000	12,000		12,000
706 LOWER HURON METROPARK		433,000	17,000		4,000	21,000	409,000	3,000	412,000
708 HUDSON MILLS METROPARK		87,000	3,000			3,000	84,000		84,000
709 STONY CREEK METROPARK		308,000	15,000		1,000	16,000	289,500	2,500	292,000
710 WILLOW METROPARK		267,000	9,000		2,000	11,000	255,000	1,000	256,000
712 LAKE ERIE METROPARK		246,000	11,000			11,000	235,000		235,000
713 WOLCOTT MILL METROPARK		126,000	4,000			4,000	122,000		122,000
715 INDIAN SPRINGS METROPARK		179,000	5,000		5,000	10,000	162,000	7,000	169,000
716 HURON MEADOWS METROPARK		86,000	4,000			4,000	82,000		82,000
		\$2,743,000	\$156,000	\$5,000	\$21,000	\$182,000	\$2,536,500	\$24,500	\$2,561,000

ADMINISTRATIVE OFFICE

The following represents the costs associated with the operation of the Authority's Administrative Office. This office coordinates the development and operation of all 13 Metroparks. The offices of the Director, Deputy Director, Controller, and Executive Secretary to the Board of Commissioners are located within the confines of the Administrative Office. The following departments are also housed here: Accounting, Marketing, Communications, Computer Services, Engineering, Human Resources, Interpretive Services, Planning, Police and Purchasing. The cost of each of these departments, except the Engineering and Planning Departments are accounted for here, each with their own cost center. The costs associated with the Engineering and Planning Departments are reflected in the capital expenditure section of the budget. The cost of the Chief of Police is tracked in the Police Department along with certain general contractual expenses. The cost of the police officers patrolling the parks continues to be budgeted within each park. The costs associated with the Administrative Office building itself, is budgeted and tracked under three separate cost centers: Building Maintenance; Road/Lot Maintenance; and Grounds Maintenance. The Administrative Office Budget totals \$6,030,200. \$4,816,700 is allocated for the personnel costs associated with 28 full time employees, 7 part time employees and 140 retired former employees/spouses. Materials, supplies and outside consultants to support the various administrative departments in 2012 are expected to total \$1,213,500.

HURON-CLINTON METROPOLITAN AUTHORITY 2012 BUDGET TABLE OF ORGANIZATION





** TBD in-house

ADMINISTRATIVE OFFICE - ACTIVITY SUMMARY - 900

2012 BUDGET - ADMINISTRATIVE

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Executive Department	.100	\$706,700	\$748,900	\$741,100	\$705,900
Accounting Department	.110	929,300	943,300	915,500	909,400
Human Resources Department	.120	438,300	460,900	382,700	405,500
Communications Department	.130	680,900	784,200	726,400	711,800
Computer Services Department	.140	546,800	446,500	402,600	343,300
Purchasing Department	.150	493,100	477,400	463,700	465,400
Marketing Department	.170	208,500	80,800	81,500	0
Administration & Other Overhead	.71	1,640,100	1,502,500	1,411,200	1,528,000
Police	.73	136,300	140,100	141,500	237,100
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	81,400	95,000	73,900	107,500
Road/Parking Lot/Trail Maintenance	.75	3,700	2,200	2,100	2,700
Grounds Maintenance	.80	6,700	6,700	5,100	5,400
Equipment Maintenance	.95	13,000	13,600	11,700	10,800
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Nature Program	.88	145,400	145,200	142,800	137,300
ADMINISTRATIVE OFFICE GRAND TOTAL		<u><u>\$6,030,200</u></u>	<u><u>\$5,847,300</u></u>	<u><u>\$5,501,800</u></u>	<u><u>\$5,570,100</u></u>

ADMINISTRATIVE OFFICE - OPERATIONS SUMMARY - 900

2012 BUDGET - ADMINISTRATIVE

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		Budget	Budget	Actual	Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$2,250,300	\$2,276,200	\$2,206,800	\$2,236,300
Part Time Wages	902	78,600	54,000	48,800	46,300
Employee Benefits	903	193,300	148,600	117,300	110,300
Employee Group Insurance	904	420,700	403,100	411,200	354,100
Unemployment Compensation	905	0	0	0	800
Overtime - Full Time	906	4,600	3,900	3,600	4,100
Retirement	908	497,900	476,400	465,300	443,700
Retiree Health	910	1,371,300	1,319,500	1,304,800	1,375,700
Total Personnel Services		<u>\$4,816,700</u>	<u>\$4,681,700</u>	<u>\$4,557,800</u>	<u>\$4,571,300</u>
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	34,900	38,200	33,000	34,700
Communications	922	57,300	56,600	53,400	66,700
Insurance	923	63,200	56,600	55,600	52,700
Professional Services	924	556,800	495,700	419,800	521,200
Transportation/Travel	925	47,900	35,700	32,700	33,000
Rents/Leases	926	14,000	4,900	4,900	2,800
Printing/Photography	927	20,800	16,400	12,800	98,900
Small Tools/Equipment	928	126,400	116,700	73,100	47,300
Repair/Maintenance - Equipment	929	35,000	41,000	37,700	38,300
Office Supplies	930	16,000	16,600	13,500	18,000
Operating Supplies	932	8,300	7,900	7,300	6,600
Miscellaneous	933	800	1,800	2,500	2,300
Membership/Subscription	934	9,700	7,400	9,200	6,400
Taxes	935	3,000	6,200	2,800	13,100
Training/Education	936	35,200	15,300	7,400	6,100
Repair/Maintenance - Facilities	937	20,600	31,000	14,900	42,500
Chemicals	938	1,400	1,200	1,400	1,100
Employee Uniforms	939	500	1,100	300	700
Outsourced Repair Service	940	2,600	2,500	1,700	1,500
Gasoline/Diesel Fuel	941	7,500	6,900	6,600	4,900
Marketing	946	151,600	205,900	153,400	0
Total Materials and Supplies		<u>\$1,213,500</u>	<u>\$1,165,600</u>	<u>\$944,000</u>	<u>\$998,800</u>
ADMINISTRATIVE OFFICE GRAND TOTAL		<u><u>\$6,030,200</u></u>	<u><u>\$5,847,300</u></u>	<u><u>\$5,501,800</u></u>	<u><u>\$5,570,100</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>EXECUTIVE DEPARTMENT - 100</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$449,000	\$484,200	\$484,400	\$421,200
Part Time Wages	902	700	1,000	400	300
Employee Benefits	903	30,700	38,300	31,900	27,800
Employee Group Insurance	904	58,500	56,600	56,100	38,800
Overtime - Full Time	906	100	100	0	300
Retirement	908	53,600	50,300	49,400	28,700
Retiree Health	910	22,500	39,800	39,400	41,500
TOTAL PERSONNEL SERVICES		<u>\$615,100</u>	<u>\$670,300</u>	<u>\$661,600</u>	<u>\$558,600</u>
CONTRACTUAL SERVICES					
Communications	922	\$1,300	\$1,000	\$1,200	\$1,900
Professional Services	924	48,000	48,000	48,100	105,900
Transportation/Travel	925	27,300	19,800	20,900	22,600
Printing/Photography	927	300	300	0	800
Small Tools/Equipment	928	3,500	1,500	1,100	10,000
Repair/Maintenance - Equipment	929	200	200	0	100
Miscellaneous	933	200	500	1,300	1,000
Membership/Subscription	934	5,000	3,500	5,600	3,200
Training/Education	936	5,800	3,800	1,300	1,800
TOTAL CONTRACTUAL SERVICES		<u>\$91,600</u>	<u>\$78,600</u>	<u>\$79,500</u>	<u>\$147,300</u>
TOTAL EXPENDITURES		<u><u>\$706,700</u></u>	<u><u>\$748,900</u></u>	<u><u>\$741,100</u></u>	<u><u>\$705,900</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ACCOUNTING DEPARTMENT - 110</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$448,900	\$436,900	\$436,900	\$473,300
Part Time Wages	902	18,200	10,700	12,300	3,700
Employee Benefits	903	34,600	31,000	30,300	27,200
Employee Group Insurance	904	94,100	94,100	91,900	91,000
Overtime - Full Time	906	1,500	1,500	1,200	1,400
Retirement	908	71,400	63,600	65,800	67,100
Retiree Health	910	37,800	66,400	66,400	60,600
TOTAL PERSONNEL SERVICES		<u>\$706,500</u>	<u>\$704,200</u>	<u>\$704,800</u>	<u>\$724,300</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$209,800	\$226,600	\$203,400	\$167,100
Transportation/Travel	925	2,400	2,100	1,100	1,200
Printing/Photography	927	6,500	7,600	4,500	5,900
Small Tools/Equipment	928	1,700	900	200	1,300
Repair/Maintenance - Equipment	929	100	100	100	8,500
Miscellaneous	933	0	300	200	300
Membership/Subscription	934	900	600	600	600
Training/Education	936	1,400	900	600	200
TOTAL CONTRACTUAL SERVICES		<u>\$222,800</u>	<u>\$239,100</u>	<u>\$210,700</u>	<u>\$185,100</u>
TOTAL EXPENDITURES		<u><u>\$929,300</u></u>	<u><u>\$943,300</u></u>	<u><u>\$915,500</u></u>	<u><u>\$909,400</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>HUMAN RESOURCES DEPARTMENT - 120</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$207,500	\$261,300	\$193,800	\$249,500
Part Time Wages	902	0	3,500	1,900	1,500
Employee Benefits	903	11,100	11,000	7,300	7,300
Employee Group Insurance	904	47,000	34,900	42,300	31,600
Retirement	908	35,700	31,800	21,900	28,700
Retiree Health	910	13,500	22,200	22,200	30,300
TOTAL PERSONNEL SERVICES		<u>\$314,800</u>	<u>\$364,700</u>	<u>\$289,400</u>	<u>\$348,900</u>
CONTRACTUAL SERVICES					
Communications	922	\$600	\$400	\$200	\$400
Professional Services	924	95,000	86,000	86,000	50,900
Transportation/Travel	925	1,700	800	1,500	500
Printing/Photography	927	900	1,000	1,000	200
Small Tools/Equipment	928	4,200	0	200	900
Repair/Maintenance - Equipment	929	100	100	100	0
Operating Supplies	932	2,500	1,500	1,400	1,600
Miscellaneous	933	300	400	300	300
Membership/Subscription	934	1,000	1,000	600	1,200
Training/Education	936	17,200	5,000	2,000	600
TOTAL CONTRACTUAL SERVICES		<u>\$123,500</u>	<u>\$96,200</u>	<u>\$93,300</u>	<u>\$56,600</u>
TOTAL EXPENDITURES		<u><u>\$438,300</u></u>	<u><u>\$460,900</u></u>	<u><u>\$382,700</u></u>	<u><u>\$405,500</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>COMMUNICATIONS DEPARTMENT - 130</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$351,400	\$339,000	\$339,000	\$329,000
Part Time Wages	902	23,500	21,600	17,900	20,800
Employee Benefits	903	25,500	21,000	18,300	13,400
Employee Group Insurance	904	78,400	78,400	77,100	67,900
Overtime - Full Time	906	0	300	200	0
Retirement	908	59,500	53,000	54,900	47,900
Retiree Health	910	31,500	55,300	55,300	50,500
TOTAL PERSONNEL SERVICES		<u>\$569,800</u>	<u>\$568,600</u>	<u>\$562,700</u>	<u>\$529,500</u>
CONTRACTUAL SERVICES					
Communications	922	\$0	\$0	\$200	\$11,900
Professional Services	924	0	0	2,100	74,900
Transportation/Travel	925	1,000	1,000	1,000	600
Rents/Leases	926	2,000	2,000	1,900	2,700
Printing/Photography	927	1,900	3,000	2,900	91,200
Small Tools/Equipment	928	800	1,000	800	300
Repair/Maintenance - Equipment	929	700	700	800	200
Operating Supplies	932	0	100	0	0
Membership/Subscription	934	1,000	1,000	600	300
Taxes	935	0	200	0	100
Training/Education	936	600	700	0	100
Marketing	946	103,100	205,900	153,400	0
TOTAL CONTRACTUAL SERVICES		<u>\$111,100</u>	<u>\$215,600</u>	<u>\$163,700</u>	<u>\$182,300</u>
TOTAL EXPENDITURES		<u><u>\$680,900</u></u>	<u><u>\$784,200</u></u>	<u><u>\$726,400</u></u>	<u><u>\$711,800</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>COMPUTER SERVICES DEPARTMENT - 140</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$212,700	\$207,700	\$207,700	\$204,300
Part Time Wages	902	12,300	0	0	0
Employee Benefits	903	15,200	12,000	9,900	6,200
Employee Group Insurance	904	47,000	47,000	45,800	40,600
Overtime - Full Time	906	3,000	2,000	2,200	2,400
Retirement	908	35,700	31,800	32,900	28,700
Retiree Health	910	18,900	33,200	33,200	30,300
TOTAL PERSONNEL SERVICES		<u>\$344,800</u>	<u>\$333,700</u>	<u>\$331,700</u>	<u>\$312,500</u>
CONTRACTUAL SERVICES					
Communications	922	\$3,000	\$2,000	\$2,900	\$2,000
Professional Services	924	73,800	16,100	16,100	1,500
Transportation/Travel	925	600	600	500	600
Small Tools/Equipment	928	114,000	89,500	47,200	25,100
Repair/Maintenance - Equipment	929	4,000	4,000	3,700	1,600
Operating Supplies	932	100	100	200	0
Membership/Subscription	934	0	0	100	0
Training/Education	936	6,500	500	200	0
TOTAL CONTRACTUAL SERVICES		<u>\$202,000</u>	<u>\$112,800</u>	<u>\$70,900</u>	<u>\$30,800</u>
TOTAL EXPENDITURES		<u><u>\$546,800</u></u>	<u><u>\$446,500</u></u>	<u><u>\$402,600</u></u>	<u><u>\$343,300</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>PURCHASING DEPARTMENT - 150</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$288,900	\$288,500	\$288,500	\$284,000
Part Time Wages	902	8,500	2,200	2,600	6,300
Employee Benefits	903	63,200	23,000	12,100	19,400
Employee Group Insurance	904	62,800	62,700	62,200	54,700
Retirement	908	35,700	42,400	43,900	38,300
Retiree Health	910	19,500	44,300	44,300	40,400
TOTAL PERSONNEL SERVICES		<u>\$478,600</u>	<u>\$463,100</u>	<u>\$453,600</u>	<u>\$443,100</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$5,400	\$3,500	\$3,600	\$2,500
Transportation/Travel	925	1,000	800	300	500
Rents/Leases	926	0	100	0	100
Printing/Photography	927	100	100	0	0
Small Tools/Equipment	928	1,700	900	900	3,200
Repair/Maintenance - Equipment	929	0	300	300	500
Miscellaneous	933	0	0	0	500
Membership/Subscription	934	1,000	800	1,100	700
Taxes	935	3,000	6,000	2,800	13,000
Training/Education	936	2,300	1,800	1,100	1,300
TOTAL CONTRACTUAL SERVICES		<u>\$14,500</u>	<u>\$14,300</u>	<u>\$10,100</u>	<u>\$22,300</u>
TOTAL EXPENDITURES		<u><u>\$493,100</u></u>	<u><u>\$477,400</u></u>	<u><u>\$463,700</u></u>	<u><u>\$465,400</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>MARKETING DEPARTMENT - 170</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$100,000	\$63,500	\$61,500	\$0
Employee Benefits	903	<u>3,000</u>	<u>0</u>	<u>1,900</u>	<u>0</u>
TOTAL PERSONNEL SERVICES		<u>\$103,000</u>	<u>\$63,500</u>	<u>\$63,400</u>	<u>\$0</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$37,000	\$5,900	\$6,300	\$0
Transportation/Travel	925	0	0	100	0
Rents/Leases	926	12,000	2,800	3,000	0
Printing/Photography	927	7,500	4,400	4,400	0
Small Tools/Equipment	928	0	4,000	4,000	0
Operating Supplies	932	0	200	300	0
Membership/Subscription	934	500	0	0	0
Marketing	946	<u>48,500</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL CONTRACTUAL SERVICES		<u>\$105,500</u>	<u>\$17,300</u>	<u>\$18,100</u>	<u>\$0</u>
TOTAL EXPENDITURES		<u><u>\$208,500</u></u>	<u><u>\$80,800</u></u>	<u><u>\$81,500</u></u>	<u><u>\$0</u></u>
<u>ADMINISTRATION - 71</u>					
PERSONNEL SERVICES					
Retirement	908	\$182,400	\$184,500	\$174,600	\$175,500
Retiree Health	910	<u>1,214,900</u>	<u>1,036,100</u>	<u>1,021,800</u>	<u>1,091,800</u>
TOTAL PERSONNEL SERVICES		<u>\$1,397,300</u>	<u>\$1,220,600</u>	<u>\$1,196,400</u>	<u>\$1,267,300</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ADMINISTRATION (CONTINUED) - 71</u>					
CONTRACTUAL SERVICES					
Communications	922	\$50,100	\$50,900	\$46,900	\$48,400
Insurance	923	60,000	53,000	52,600	49,600
Professional Services	924	80,000	102,500	47,300	115,000
Transportation/Travel	925	9,800	9,800	6,600	6,300
Small Tools/Equipment	928	0	15,200	15,100	0
Repair/Maintenance - Equipment	929	26,200	32,900	31,900	22,900
Office Supplies	930	16,000	16,600	13,500	18,000
Operating Supplies	932	500	500	300	300
Miscellaneous	933	200	500	600	200
		\$242,800	\$281,900	\$214,800	\$260,700
TOTAL CONTRACTUAL SERVICES		\$242,800	\$281,900	\$214,800	\$260,700
TOTAL EXPENDITURES		\$1,640,100	\$1,502,500	\$1,411,200	\$1,528,000
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$86,600	\$92,000	\$90,800	\$167,300
Employee Benefits	903	1,500	4,300	2,000	1,700
Employee Group Insurance	904	16,900	13,300	17,600	15,600
Retirement	908	12,000	8,000	10,900	19,200
Retiree Health	910	6,400	11,100	11,100	20,200
		\$123,400	\$128,700	\$132,400	\$224,000
TOTAL PERSONNEL SERVICES		\$123,400	\$128,700	\$132,400	\$224,000

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>POLICE (CONTINUED) - 73</u>					
CONTRACTUAL SERVICES					
Communications	922	\$1,800	\$1,800	\$1,500	\$1,300
Insurance	923	1,000	1,000	1,000	900
Professional Services	924	2,000	1,700	2,100	300
Transportation/Travel	925	3,500	500	500	500
Printing/Photography	927	200	0	0	100
Small Tools/Equipment	928	400	2,100	2,000	3,700
Repair/Maintenance - Equipment	929	1,000	1,000	400	3,200
Operating Supplies	932	300	300	100	100
Membership/Subscription	934	200	400	500	300
Training/Education	936	1,000	1,000	600	2,000
Employee Uniforms	939	500	1,100	300	700
Outsourced Repair Service	940	1,000	500	100	0
		<u>\$12,900</u>	<u>\$11,400</u>	<u>\$9,100</u>	<u>\$13,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$12,900</u>	<u>\$11,400</u>	<u>\$9,100</u>	<u>\$13,100</u>
TOTAL EXPENDITURES		<u><u>\$136,300</u></u>	<u><u>\$140,100</u></u>	<u><u>\$141,500</u></u>	<u><u>\$237,100</u></u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$3,300	\$3,300	\$5,300	\$12,900
Part Time Wages	902	11,400	11,100	10,200	9,500
Employee Group Insurance	904	300	300	300	0
		<u>\$15,000</u>	<u>\$14,700</u>	<u>\$15,800</u>	<u>\$22,400</u>
TOTAL PERSONNEL SERVICES		<u>\$15,000</u>	<u>\$14,700</u>	<u>\$15,800</u>	<u>\$22,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BUILDING MAINTENANCE (CONTINUED) - 74</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$34,900	\$38,200	\$33,000	\$34,700
Professional Services	924	4,300	5,200	4,400	2,400
Small Tools/Equipment	928	0	0	0	600
Repair/Maintenance - Equipment	929	1,200	100	0	0
Operating Supplies	932	3,900	4,500	4,300	3,800
Miscellaneous	933	100	100	100	0
Repair/Maintenance - Facilities	937	20,600	31,000	14,900	42,500
Chemicals	938	1,400	1,200	1,400	1,100
		<u>\$66,400</u>	<u>\$80,300</u>	<u>\$58,100</u>	<u>\$85,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$66,400</u>	<u>\$80,300</u>	<u>\$58,100</u>	<u>\$85,100</u>
TOTAL EXPENDITURES		<u><u>\$81,400</u></u>	<u><u>\$95,000</u></u>	<u><u>\$73,900</u></u>	<u><u>\$107,500</u></u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,200	\$2,200	\$2,100	\$2,400
Part Time Wages	902	0	0	0	200
		<u>\$2,200</u>	<u>\$2,200</u>	<u>\$2,100</u>	<u>\$2,600</u>
TOTAL PERSONNEL SERVICES		<u>\$2,200</u>	<u>\$2,200</u>	<u>\$2,100</u>	<u>\$2,600</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$1,200	\$0	\$0	\$0
Operating Supplies	932	300	0	0	100
		<u>\$1,500</u>	<u>\$0</u>	<u>\$0</u>	<u>\$100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$1,500</u>	<u>\$0</u>	<u>\$0</u>	<u>\$100</u>
TOTAL EXPENDITURES		<u><u>\$3,700</u></u>	<u><u>\$2,200</u></u>	<u><u>\$2,100</u></u>	<u><u>\$2,700</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,100	\$2,100	\$1,100	\$900
Part Time Wages	902	4,000	3,900	3,500	4,000
Employee Group Insurance	904	0	100	0	0
TOTAL PERSONNEL SERVICES		<u>\$6,100</u>	<u>\$6,100</u>	<u>\$4,600</u>	<u>\$4,900</u>
CONTRACTUAL SERVICES					
Repair/Maintenance - Equipment	929	\$100	\$100	\$0	\$0
Operating Supplies	932	500	500	500	500
TOTAL CONTRACTUAL SERVICES		<u>\$600</u>	<u>\$600</u>	<u>\$500</u>	<u>\$500</u>
TOTAL EXPENDITURES		<u><u>\$6,700</u></u>	<u><u>\$6,700</u></u>	<u><u>\$5,100</u></u>	<u><u>\$5,400</u></u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$400	\$600	\$200
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$400</u>	<u>\$600</u>	<u>\$200</u>
CONTRACTUAL SERVICES					
Insurance	923	\$2,200	\$2,600	\$2,000	\$2,200
Professional Services	924	0	0	300	400
Small Tools/Equipment	928	100	0	0	100
Repair/Maintenance - Equipment	929	1,400	1,500	400	1,300
Operating Supplies	932	200	200	200	200
Outsourced Repair Service	940	1,600	2,000	1,600	1,500
Gasoline/Diesel Fuel	941	7,500	6,900	6,600	4,900
TOTAL CONTRACTUAL SERVICES		<u>\$13,000</u>	<u>\$13,200</u>	<u>\$11,100</u>	<u>\$10,600</u>
TOTAL EXPENDITURES		<u><u>\$13,000</u></u>	<u><u>\$13,600</u></u>	<u><u>\$11,700</u></u>	<u><u>\$10,800</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>NATURE PROGRAM - 88</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$97,700	\$95,100	\$95,100	\$91,300
Employee Benefits	903	8,500	8,000	3,600	7,300
Employee Group Insurance	904	15,700	15,700	17,900	13,900
Unemployment Compensation	905	0	0	0	800
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		<u>\$140,100</u>	<u>\$140,900</u>	<u>\$138,700</u>	<u>\$133,000</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Communications	922	\$500	\$500	\$500	\$800
Professional Services	924	300	200	100	300
Transportation/Travel	925	600	300	200	200
Printing/Photography	927	3,400	0	0	700
Small Tools/Equipment	928	0	1,600	1,600	2,100
Membership/Subscription	934	100	100	100	100
Training/Education	936	400	1,600	1,600	100
		<u>\$5,300</u>	<u>\$4,300</u>	<u>\$4,100</u>	<u>\$4,300</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES					
		<u>\$145,400</u>	<u>\$145,200</u>	<u>\$142,800</u>	<u>\$137,300</u>
ADMINISTRATIVE OFFICE GRAND TOTAL					
		<u>\$6,030,200</u>	<u>\$5,847,300</u>	<u>\$5,501,800</u>	<u>\$5,570,100</u>

PARK OPERATION LEADING EXPENDITURES - BY ACTIVITY

2012 BUDGET - OPERATIONS

		Metro Beach	Kensington	Lower Huron	Hudson Mills	Stony Creek	Willow	Lake Erie	Wolcott Mill	Indian Springs	Huron Meadows	Total
REVENUE ACCOUNTS												
Food Service (1)	.51											
Concessionaire		\$4,900	\$77,300			\$12,400			\$13,900	\$9,800		\$118,300
Self Operated				\$125,400	\$81,700		\$118,800	\$155,100			\$81,500	562,500
Bathhouse & Pool	.53	227,100	215,200	583,300		65,700	152,300	388,300		15,900		1,647,800
Dockage & Boat Storage	.54	65,800	5,900			5,300		124,300				201,300
Toll Collection	.59	45,600	130,300	67,200	35,200	53,000	64,700	45,200	200	20,500	2,000	463,900
Golf Course	.65/.69											
Regulation			548,700		368,000	499,400	463,200	470,200	402,400	451,100	437,700	3,640,700
Par Three		94,300		56,700								151,000
GENERAL ACTIVITY ACCOUNTS												
Administration & Other Overhead	.71	610,400	922,000	472,300	683,100	733,100	382,900	654,500	143,400	298,300	106,400	5,006,400
Support Services	.72	102,500	124,800		99,000	37,500	63,800					427,600 (2)
Police	.73	397,100	762,400	468,200	434,400	616,400	183,000	441,500	20,200	245,500	24,000	3,592,700
MAINTENANCE ACCOUNTS												
Building Maintenance	.74	590,700	590,200	233,300	277,400	479,200	294,200	171,400	59,700	8,100	20,200	2,724,400
Road/Parking Lot/Trail Maintenance	.75	22,100	223,900	57,300	98,800	128,900	62,500	44,600	51,000	57,000	23,400	769,500 (3)
Tree Maintenance	.76	23,700	117,800	73,800	85,200	71,600	78,200	37,500	20,400	45,900	25,900	580,000 (4)
Grounds Maintenance	.80	713,100	687,700	504,900	473,900	581,300	518,800	412,000	148,700	130,300	101,500	4,272,200 (3)
Equipment Maintenance	.95	285,000	515,100	219,900	194,700	311,700	252,100	216,800	64,000	120,300	79,500	2,259,100 (4)
SPECIFIC ACTIVITY ACCOUNTS												
Summer Activities	.85	99,700	208,200	1,300	22,100	175,500	23,900	21,000		12,500	3,100	567,300
Winter Activities	.86	10,600	49,900	9,600		7,100	1,100					78,300
Wildlife Management	.87		8,100	400	600	6,000	8,800	500		9,600	600	34,600
Nature Program	.88	314,800	370,900		118,800	406,500	285,800	318,200	272,300		(5)	2,087,300
Environmental Discovery Center	.90									481,100		481,100
Farm Centers	.91		573,800						417,300			991,100
Mobile Learning Center	.92		302,700									302,700
GRAND TOTAL		<u>\$3,607,400</u>	<u>\$6,132,200</u>	<u>\$2,873,600</u>	<u>\$2,972,900</u>	<u>\$4,190,600</u>	<u>\$2,954,100</u>	<u>\$3,501,100</u>	<u>\$1,613,500</u>	<u>\$1,905,900</u>	<u>\$905,800</u>	<u>\$30,959,800</u>

(1) Includes Farm Center Restaurant and alcohol beverage.

(2) Does not include Central Warehouse.

(3) Does not include Parkway Accounts.

(4) Does not include Natural Resource Crew Accounts.

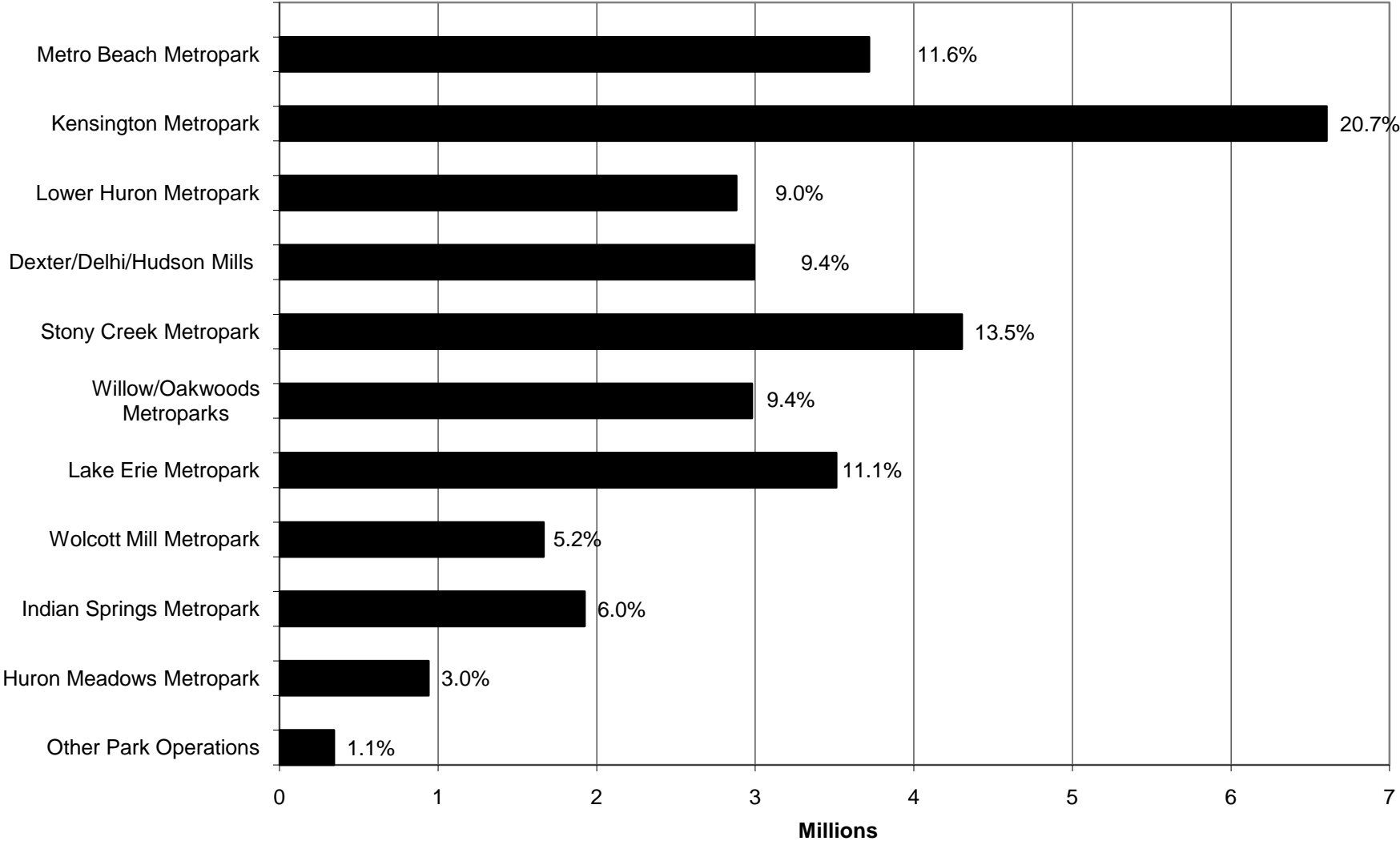
(5) Does not include Land/Crop Lease, Camping, Games & Equipment Rental, Activity Center, Reserved Picnics, Trackless Train, Special Events, Boat Rental, Excursion Boat, Cross Country Skiing, Sundry Sales, and Adventure/Disc Golf.

PARK OPERATION EXPENDITURE SUMMARY - BY PARK

	<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
Metro Beach Metropark	\$3,719,100	\$4,050,800	\$3,849,300	\$3,951,200
Kensington Metropark	6,603,500	6,777,700	6,564,100	6,528,800
Lower Huron Metropark	2,882,100	3,000,500	2,896,100	2,864,700
Dexter/Delhi/Hudson Mills Metroparks	2,993,300	3,038,000	3,012,100	2,748,200
Stony Creek Metropark	4,303,100	4,255,500	4,105,000	4,229,500
Willow/Oakwoods Metroparks	2,980,600	3,091,600	2,951,700	2,926,000
Lake Erie Metropark	3,511,200	3,559,000	3,432,200	3,425,700
Wolcott Mill Metropark	1,666,300	1,886,400	1,812,900	1,755,300
Indian Springs Metropark	1,924,700	2,157,000	2,077,300	2,194,400
Huron Meadows Metropark	941,300	1,209,600	1,074,800	1,199,500
Other Park Operations *	<u>344,100</u>	<u>421,900</u>	<u>403,400</u>	<u>309,000</u>
TOTAL	<u><u>\$31,869,300</u></u>	<u><u>\$33,448,000</u></u>	<u><u>\$32,178,900</u></u>	<u><u>\$32,132,300</u></u>

* Includes Central Warehouse, Resident Houses/Land, Natural Resouce Crew and Parkways.

PARK OPERATION EXPENDITURE SUMMARY BY PARK

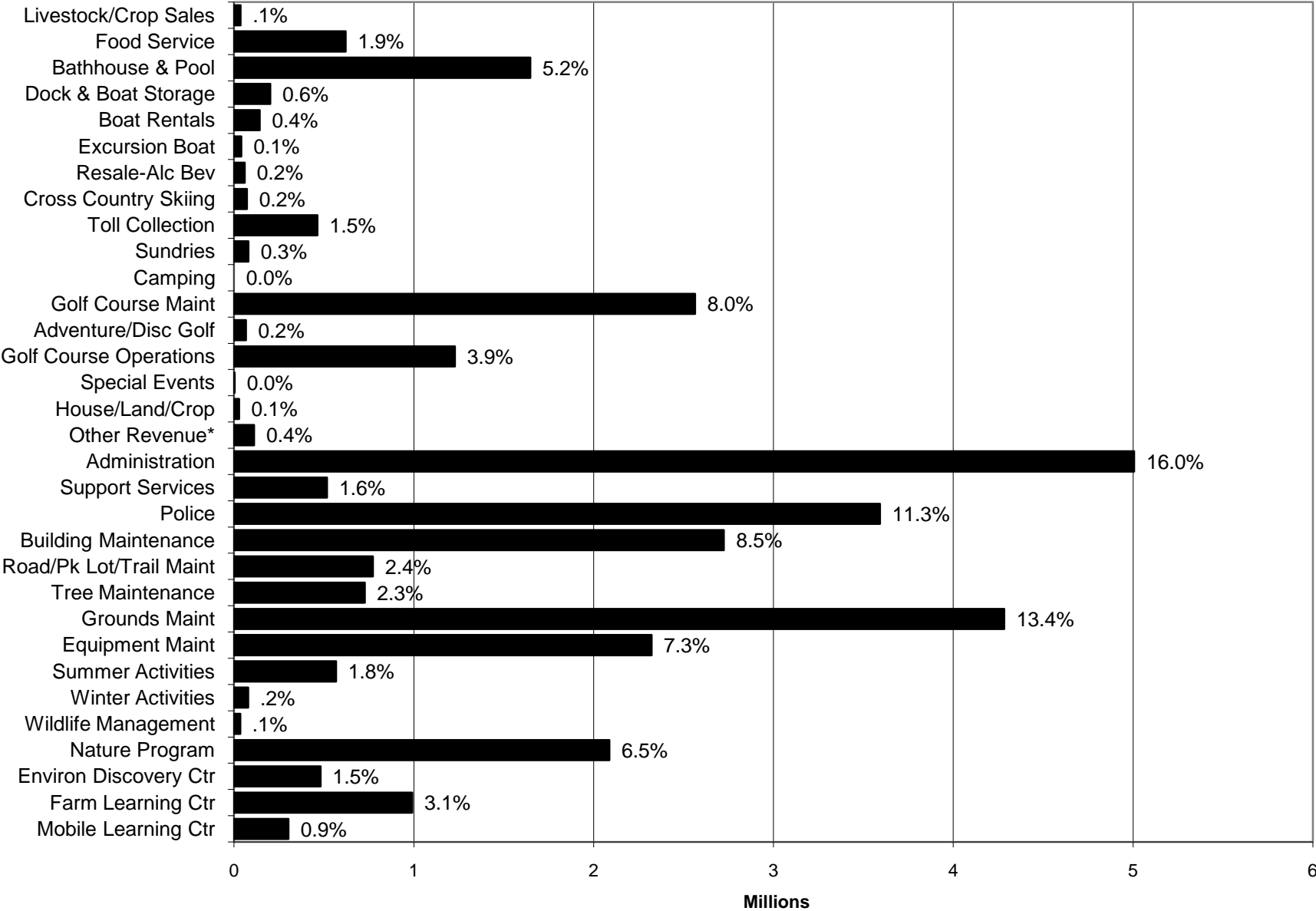


		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		Budget	Budget	Actual	Actual
<u>REVENUE ACCOUNTS</u>					
Livestock/Crop Sales	.31	\$36,500	\$36,700	\$35,200	\$33,300
Food Service*	.51	621,200	586,600	540,200	583,000
Bathhouse & Pool	.53	1,647,800	1,690,500	1,590,600	1,700,500
Dockage & Boat Storage	.54	201,300	207,500	195,800	198,600
Boat Rentals	.55	143,000	169,800	166,300	150,800
Excursion Boat	.56	40,700	42,300	42,800	34,900
Resale - Alcoholic Beverages	.57	59,600	97,300	93,300	68,200
Cross Country Skiing	.58	71,600	49,500	47,800	54,000
Toll Collection	.59	463,900	468,200	461,100	447,700
Sundries	.60	80,900	90,300	72,900	82,800
Camping	.61	10,100	0	0	0
Golf Course Maintenance	.65	2,563,600	2,693,800	2,579,200	3,264,000
Adventure/Disc Golf	.66	66,700	69,000	64,500	67,600
Golf Course Operations	.69	1,228,100	1,219,600	1,095,400	1,223,700
Special Events	.70	4,000	1,800	3,100	1,500
House/Land/Crop Lease		28,400	40,600	39,300	32,900
Other Revenue Accounts **		111,900	131,800	121,300	193,700
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	5,006,400	5,509,000	5,234,400	5,160,400
Support Services	.72	517,200	535,900	529,000	493,200
Police	.73	3,592,700	3,881,300	3,649,800	3,609,100
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	2,724,400	2,808,200	2,779,600	2,775,600
Road/Parking Lot/Trail Maintenance	.75	773,000	836,300	791,000	515,600
Tree Maintenance	.76	727,500	696,000	635,400	640,100
Grounds Maintenance	.80	4,284,000	4,507,800	4,412,100	4,071,100
Equipment Maintenance	.95	2,322,400	2,252,300	2,263,400	2,000,100
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	567,300	498,700	453,800	460,500
Winter Activities	.86	78,300	101,400	97,700	90,900
Wildlife Management	.87	34,600	30,800	28,200	56,700
Nature Program	.88	2,087,300	2,180,900	2,146,400	2,312,700
Environmental Discovery Center	.90	481,100	600,100	590,300	484,300
Farm Center	.91	991,100	1,122,000	1,128,000	1,059,300
Mobile Learning Center	.92	302,700	292,000	291,000	265,500
GRAND TOTAL		\$31,869,300	\$33,448,000	\$32,178,900	\$32,132,300

* Includes Farm Center Restaurant.

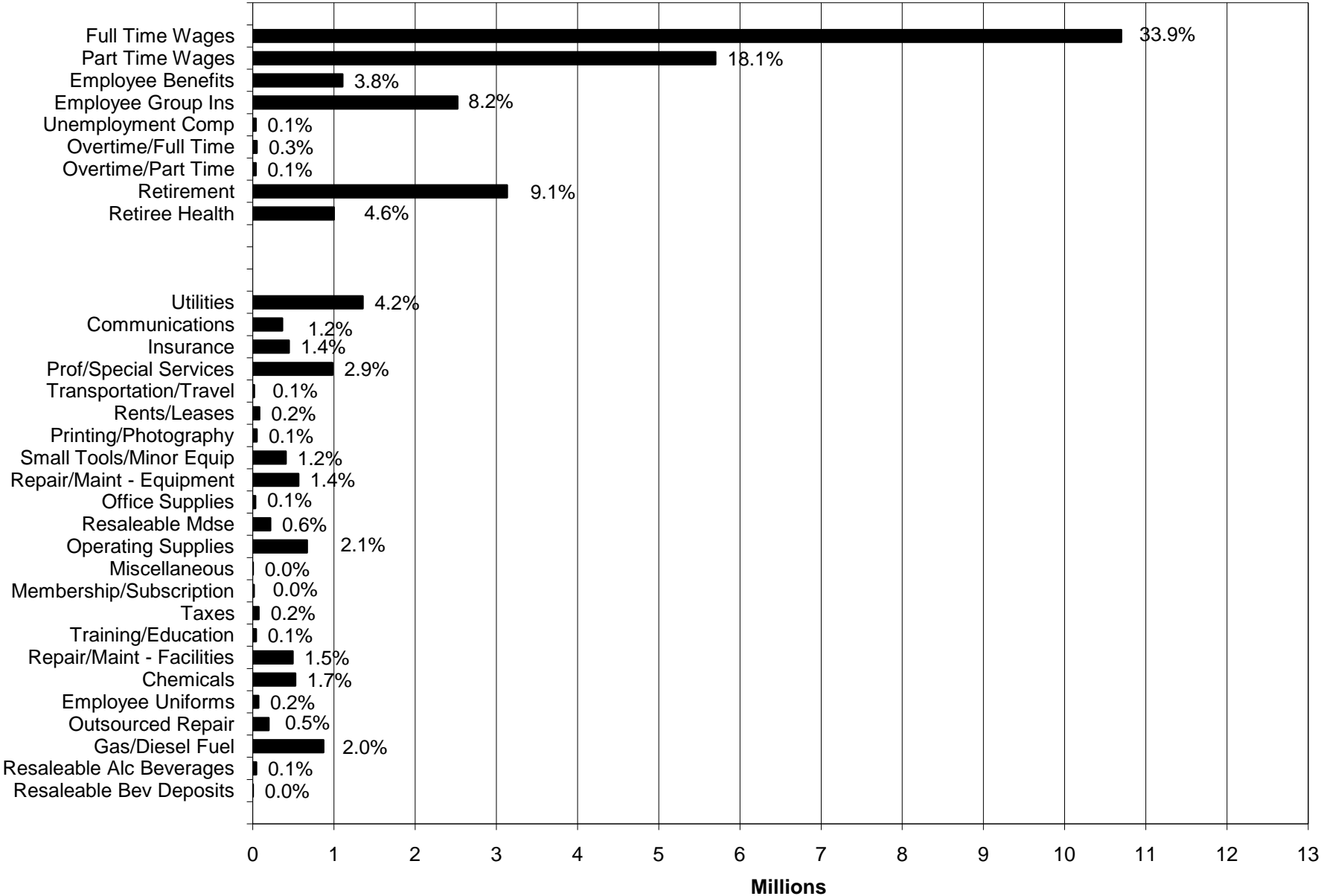
** Includes Games/Equipment Rental, Activity Center Rental, Reserved Picnics and Trackless Train.

PARK OPERATION EXPENDITURE BY ACTIVITY



		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$10,698,600	\$10,897,700	\$10,645,100	\$10,872,700
Part Time Wages	902	5,700,000	5,852,800	5,535,200	5,801,300
Employee Benefits	903	1,104,300	1,312,500	1,124,100	884,500
Employee Group Insurance	904	2,523,000	2,705,700	2,630,400	2,429,100
Unemployment Compensation	905	36,000	43,800	43,200	62,800
Overtime - Full Time	906	48,600	87,400	51,500	100,200
Overtime - Part Time	907	35,900	58,200	41,700	53,300
Retirement	908	3,131,200	3,027,300	2,994,100	2,848,400
Retiree Health	910	998,100	1,791,600	1,768,700	1,729,300
Total Personnel Services		<u>\$24,275,700</u>	<u>\$25,777,000</u>	<u>\$24,834,000</u>	<u>\$24,781,600</u>
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	1,355,500	1,371,200	1,335,000	1,383,200
Communications	922	361,300	409,000	389,600	368,100
Insurance	923	445,500	455,800	421,400	424,200
Professional Services	924	981,000	955,000	876,800	972,300
Transportation/Travel	925	17,400	18,900	16,600	26,500
Rents/Leases	926	79,800	70,900	61,700	79,000
Printing/Photography	927	49,400	50,100	46,400	59,200
Small Tools/Equipment	928	405,200	400,700	379,200	482,100
Repair/Maintenance - Equipment	929	561,600	499,900	508,300	463,600
Office Supplies	930	29,900	30,200	27,600	29,200
Resaleable Merchandise	931	214,900	222,100	207,800	213,200
Operating Supplies	932	667,600	710,800	693,900	681,500
Miscellaneous	933	2,300	3,500	3,000	7,000
Membership/Subscription	934	14,700	17,000	15,200	11,200
Taxes	935	73,200	88,000	82,800	77,100
Training/Education	936	38,600	44,200	39,700	26,100
Repair/Maintenance - Facilities	937	491,100	566,200	524,800	606,500
Chemicals	938	524,000	567,200	531,800	518,100
Employee Uniforms	939	68,500	87,000	76,300	89,200
Outsourced Repair Service	940	196,200	202,200	180,100	185,100
Gasoline/Diesel Fuel	941	868,900	723,200	798,500	603,300
Resaleable Alcoholic Beverages	942	42,100	42,100	39,900	44,400
Resaleable Beverage Deposits	943	900	800	1,000	600
Marketing	946	104,000	135,000	87,500	0
Total Materials and Supplies		<u>\$7,593,600</u>	<u>\$7,671,000</u>	<u>\$7,344,900</u>	<u>\$7,350,700</u>
GRAND TOTAL		<u><u>\$31,869,300</u></u>	<u><u>\$33,448,000</u></u>	<u><u>\$32,178,900</u></u>	<u><u>\$32,132,300</u></u>

PARK OPERATION EXPENDITURE SUMMARY BY OBJECT OF EXPENDITURE



	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$791,600	\$680,800	\$110,800	\$782,200	\$633,500	\$148,700
Aquatic Facilities	1,443,300	1,647,800	(204,500)	1,572,100	1,590,600	(18,500)
Marina	391,000	201,300	189,700	385,600	195,800	189,800
Boat Rental	328,900	143,000	185,900	326,100	166,300	159,800
Excursion Boat	43,000	40,700	2,300	44,400	42,800	1,600
Cross Country Skiing	44,500	71,600	(27,100)	58,000	47,800	10,200
Tolling	5,461,600	463,900	4,997,700	5,312,000	461,100	4,850,900
sundry	110,000	80,900	29,100	104,000	72,900	31,100
Activity Center	139,400	87,800	51,600	132,400	99,800	32,600
Golf Course	4,318,100	3,791,700	526,400	4,026,200	3,674,600	351,600
Adventure/Disc Golf	196,000	66,700	129,300	173,200	64,500	108,700
Trackless Train	6,100	16,500	(10,400)	6,500	16,100	(9,600)
Interpretive Program	250,500	3,862,200	(3,611,700)	254,000	4,155,700	(3,901,700)
House/Land/Crop Leases	183,700	64,900	118,800	209,200	74,500	134,700
Other Revenues	604,300	21,700	582,600	531,500	8,500	523,000
Other Expenditures	0	20,627,800	(20,627,800)	0	20,874,400	(20,874,400)
	<u>\$14,312,000</u>	<u>\$31,869,300</u>	<u>(\$17,557,300)</u>	<u>\$13,917,400</u>	<u>\$32,178,900</u>	<u>(\$18,261,500)</u>

METRO BEACH METROPARK

One of the most popular attractions in southeast Michigan is the 770-acre Metro Beach Metropark. Metro Beach facilities will serve over 2.0 million park visitors in 2012. Metro Beach, located east of Mount Clemens, was one of the first regional parks developed by the Huron-Clinton Metropolitan Authority, opening in 1950. Convenient access to the park is available from the Metropolitan Parkway exit on I-94.

The direct operating costs associated with the maintenance and operations of Metro Beach Metropark are expected to total \$3,719,100 in 2012. Personnel costs have been budgeted at \$2,732,600 for the 16 full time and 134 part time employees working at Metro Beach Metropark. Staffing levels are detailed on the following Table of Organization. Material and supply costs necessary to run Metro Beach are expected to be \$986,500.

A wide variety of recreational facilities and activities are provided at Metro Beach Metropark. Swimmers may enjoy the refreshing waters of Lake St. Clair at an 800 foot long swimming beach (hours are posted). There is an Olympic size swimming pool with a regular swimming area, two waterslides and a diving area with two one-meter diving boards. Complimenting these features is the Squirt Zone, a 10,000 square foot zero depth water facility that has approximately 70 water features scattered throughout the site. Everything from water cannons to ground sprays provides the public with another way to cool down on those hot summer days. Changing areas, heated showers and coin-operated lockers are provided in a large bathhouse complex that also features a beach shop.

An eight-slip boat launching ramp located along the Black Creek provides access to Lake St. Clair for pleasure boating and some of the best sport fishing in Michigan. A special launch site is available for small boats, day sailing sailboats, wave runners, jet skis and sailboards directly on Lake St. Clair at the west end of the park by the Par 3 Golf Course. Larger boats can be accommodated at one of two marinas – South Marina or Shore Marina. These marinas are both transient marinas and can accommodate 106 boats. Additional dockage is provided by seawall tie-up space along the Black Creek. The marinas are serviced by two restroom/shower buildings, as well as a modern pump out station. Metro Beach is designated as a harbor of refuge and provides navigational aids and lights for boaters entering the area day or night.

A Nature Center houses several interpretive exhibits, waterfowl displays and nature programs. A three-quarter mile nature trail provides visitors with a glimpse of wildlife, plants and marshlands. Park interpreters conduct guided nature walks, train tours and other special nature-related events. Voyageur canoe trips aboard a 34-foot Montreal canoe travel through the backwater marshes of Metro Beach Metropark.

Picnicking is available in many areas throughout the park, with picnic shelters available for rental. A trackless train operates between the main parking lot and Huron Point Picnic Area. A 1.1-mile paved hike-bike trail along Huron Point offers beautiful views of Lake St. Clair, two observation/fishing decks and a plaza with gazebo at the tip of the Point.

The boardwalk overlooks Lake St. Clair and leads to a variety of Metro Beach facilities, including 1) 18-hole Par 3 Golf Course, 2) Shipwreck Lagoon Adventure Golf Course, 3) shuffleboard courts, 4) tennis courts, 5) children's tot lot and play area. The park also has a 2-mile hike/bike trail.

Food service is provided by a concessionaire at the main Food Bar, directly off the Central Plaza Area overlooking Lake St. Clair and the pool.

During the summer months Metro Beach offers many entertainment events at the Welsh Activity Center. Dance programs, concerts, park program and rentals for family events and group gatherings are all provided at the Activity Center year-round.

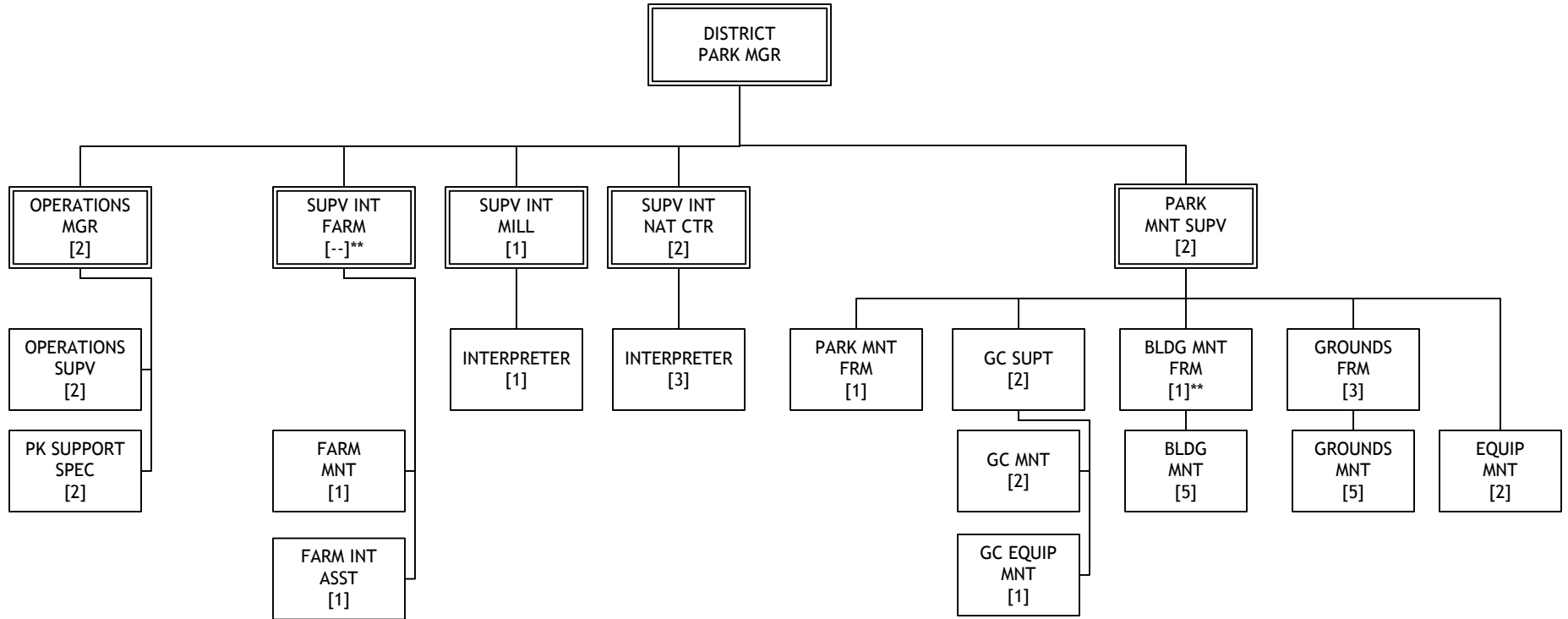
Special events are provided at Metro Beach such as annual summer Detroit Symphony Orchestra concert.

During the winter months, Metro Beach provides ice fishing, ice-skating and a 2.5-mile cross-country ski trail.

Public safety and security is provided at Metro Beach by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - EASTERN DISTRICT

STONY CREEK / WOLCOTT MILL / METRO BEACH



STONY CREEK
 PROVISIONAL [48]
 SEASONAL [42]

OPERATIONS
 TOLLING
 BEACH
 BOAT RENTAL
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 109

WOLCOTT MILL
 PROVISIONAL [31]
 SEASONAL [1]

GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 FARM MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 39**

METRO BEACH
 PROVISIONAL [25]
 SEASONAL [101]

OPERATIONS
 TOLLING
 WATER SAFETY
 RECREATION
 MARINA
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 140**

** TBD in-house

METRO BEACH METROPARK - ACTIVITY SUMMARY - 802

2012 BUDGET - OPERATIONS

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<u>REVENUE ACCOUNTS</u>					
Food Service	.51	\$4,900	\$6,000	\$6,000	\$6,000
Bathhouse & Pool	.53	227,100	234,500	202,300	247,700
Dockage & Boat Storage	.54	65,800	77,900	72,700	70,700
Resale - Alcoholic Beverages	.57	0	36,500	36,400	5,100
Toll Collection	.59	45,600	50,800	46,700	44,900
Sundries	.60	20,700	25,800	18,600	24,900
Activity Center	.63	46,900	52,300	47,300	57,500
Reserved Picnics	.64	7,300	4,700	3,900	8,800
Golf Course Maintenance	.65	94,300	108,800	104,300	97,900
Adventure/Disc Golf	.66	16,700	17,800	14,800	26,100
Trackless Train	.67	16,500	18,000	16,100	17,300
Special Events	.70	3,600	1,500	2,700	1,200
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	610,400	796,100	686,200	816,000
Support Services	.72	102,500	101,400	99,500	93,600
Police	.73	397,100	421,700	420,000	434,400
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	590,700	641,700	640,700	629,500
Road/Parking Lot/Trail Maintenance	.75	22,100	18,800	16,800	19,400
Tree Maintenance	.76	23,700	39,900	37,100	31,900
Grounds Maintenance	.80	713,100	711,200	701,300	673,900
Equipment Maintenance	.95	285,000	293,600	295,200	259,800
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	99,700	82,500	75,900	72,000
Winter Activities	.86	10,600	8,000	7,100	11,300
Wildlife Management	.87	0	500	0	0
Nature Program	.88	314,800	300,800	297,700	301,300
METRO BEACH GRAND TOTAL		<u><u>\$3,719,100</u></u>	<u><u>\$4,050,800</u></u>	<u><u>\$3,849,300</u></u>	<u><u>\$3,951,200</u></u>

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$1,134,900	\$1,252,200	\$1,203,500	\$1,309,400
Part Time Wages	902	768,800	818,800	751,300	786,500
Employee Benefits	903	125,100	106,200	100,700	73,500
Employee Group Insurance	904	273,900	327,300	307,900	288,800
Unemployment Compensation	905	1,000	6,300	6,200	7,600
Overtime - Full Time	906	2,900	2,600	2,600	2,600
Overtime - Part Time	907	5,900	9,200	6,400	4,500
Retirement	908	318,100	343,700	328,200	323,500
Retiree Health	910	102,000	191,900	188,800	197,600
Total Personnel Services		\$2,732,600	\$3,058,200	\$2,895,600	\$2,994,000
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	\$272,900	\$260,300	\$266,600	\$253,700
Communications	922	46,800	48,700	47,300	62,200
Insurance	923	61,200	63,100	57,100	58,900
Professional/Services	924	117,600	85,100	82,000	133,100
Transportation/Travel	925	3,000	3,000	4,100	4,800
Rents/Leases	926	9,600	4,900	5,200	5,500
Printing/Photography	927	6,500	8,200	7,600	8,700
Small Tools/Equipment	928	63,100	50,300	44,700	79,500
Repair/Maintenance - Equipment	929	69,400	72,800	72,900	54,900
Office Supplies	930	6,300	7,100	5,700	5,200
Resaleable Merchandise	931	16,000	20,600	14,500	20,000
Operating Supplies	932	75,400	108,500	103,900	63,100
Miscellaneous	933	600	300	300	400
Membership/Subscription	934	4,800	5,000	4,800	4,300
Taxes	935	2,000	1,900	1,600	1,900
Training/Education	936	4,700	8,500	7,700	3,900
Repair/Maintenance - Facilities	937	67,500	86,600	74,100	80,300
Chemicals	938	43,900	43,200	44,200	27,000
Employee Uniforms	939	9,800	14,300	12,300	14,200
Outsourced Repair Service	940	17,000	18,900	18,900	19,000
Gasoline/Diesel Fuel	941	77,000	65,500	69,600	56,600
Marketing	946	11,400	15,800	8,600	0
Total Materials and Supplies		\$986,500	\$992,600	\$953,700	\$957,200
METRO BEACH GRAND TOTAL		\$3,719,100	\$4,050,800	\$3,849,300	\$3,951,200

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$60,000	\$4,900	\$55,100	\$55,000	\$42,400	\$12,600
Aquatic Facilities	194,000	227,100	(33,100)	191,800	202,300	(10,500)
Marina	108,000	65,800	42,200	103,300	72,700	30,600
Tolling	1,025,000	45,600	979,400	980,000	46,700	933,300
Sundry	25,000	20,700	4,300	23,500	18,600	4,900
Activity Center	47,000	46,900	100	47,700	47,300	400
Golf Courses	68,000	94,300	(26,300)	64,200	104,300	(40,100)
Disc Golf	42,000	16,700	25,300	34,000	14,800	19,200
Trackless Train	6,100	16,500	(10,400)	6,500	16,100	(9,600)
Interpretive Service	13,000	314,800	(301,800)	13,000	297,700	(284,700)
Other Revenues	132,600	10,900	121,700	121,700	6,600	115,100
Other Expenditures	0	2,854,900	(2,854,900)	0	2,979,800	(2,979,800)
	<u>\$1,720,700</u>	<u>\$3,719,100</u>	<u>(\$1,998,400)</u>	<u>\$1,640,700</u>	<u>\$3,849,300</u>	<u>(\$2,208,600)</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$300	\$200	\$0
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$300</u>	<u>\$200</u>	<u>\$0</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$200	\$500	\$400	\$300
Resaleable Merchandise	931	3,500	3,600	3,800	3,700
Operating Supplies	932	100	500	500	0
Taxes	935	400	300	300	300
Repair/Maintenance - Facilities	937	700	800	800	1,700
TOTAL CONTRACTUAL SERVICES		<u>\$4,900</u>	<u>\$5,700</u>	<u>\$5,800</u>	<u>\$6,000</u>
TOTAL EXPENDITURES		<u><u>\$4,900</u></u>	<u><u>\$6,000</u></u>	<u><u>\$6,000</u></u>	<u><u>\$6,000</u></u>
<u>BATHHOUSE/POOL - 53</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$6,300	\$6,400	\$5,200	\$7,500
Part Time Wages	902	130,200	144,200	120,600	167,800
Overtime - Part Time	907	900	1,700	1,600	900
TOTAL PERSONNEL SERVICES		<u>\$137,400</u>	<u>\$152,300</u>	<u>\$127,400</u>	<u>\$176,200</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BATHHOUSE/POOL (CONTINUED) - 53</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$20,400	\$21,400	\$19,000	\$20,300
Professional Services	924	12,400	900	1,400	700
Small Tools/Equipment	928	4,200	4,500	4,500	5,000
Repair/Maintenance - Equipment	929	1,000	500	0	1,400
Operating Supplies	932	7,000	7,400	8,000	5,300
Training/Education	936	0	200	600	300
Repair/Maintenance - Facilities	937	21,000	23,000	17,600	17,200
Chemicals	938	23,000	23,100	23,100	17,600
Employee Uniforms	939	700	1,200	700	3,700
		<u>\$89,700</u>	<u>\$82,200</u>	<u>\$74,900</u>	<u>\$71,500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$89,700</u>	<u>\$82,200</u>	<u>\$74,900</u>	<u>\$71,500</u>
TOTAL EXPENDITURES		<u>\$227,100</u>	<u>\$234,500</u>	<u>\$202,300</u>	<u>\$247,700</u>
<u>DOCKAGE/BOAT STORAGE - 54</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,900	\$2,300	\$1,600	\$2,000
Part Time Wages	902	49,400	48,100	45,900	54,600
Overtime - Part Time	907	500	500	400	100
		<u>\$51,800</u>	<u>\$50,900</u>	<u>\$47,900</u>	<u>\$56,700</u>
TOTAL PERSONNEL SERVICES		<u>\$51,800</u>	<u>\$50,900</u>	<u>\$47,900</u>	<u>\$56,700</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>DOCKAGE/BOAT STORAGE (CONTINUED) - 54</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$3,500	\$4,700	\$3,400	\$0
Insurance	923	1,600	1,600	1,600	1,600
Professional Services	924	2,400	5,000	4,800	1,900
Printing/Photography	927	0	0	0	900
Small Tools/Equipment	928	600	1,100	800	3,800
Repair/Maintenance - Equipment	929	500	1,300	800	100
Operating Supplies	932	3,100	3,400	4,000	1,200
Repair/Maintenance - Facilities	937	1,000	8,400	7,700	2,900
Employee Uniforms	939	900	900	900	1,600
Marketing	946	400	600	800	0
		<u>\$14,000</u>	<u>\$27,000</u>	<u>\$24,800</u>	<u>\$14,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$14,000</u>	<u>\$27,000</u>	<u>\$24,800</u>	<u>\$14,000</u>
TOTAL EXPENDITURES		<u>\$65,800</u>	<u>\$77,900</u>	<u>\$72,700</u>	<u>\$70,700</u>
<u>RESALE - ALCOHOLIC BEVERAGES - 57</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$0	\$36,500	\$36,400	\$5,100
		<u>\$0</u>	<u>\$36,500</u>	<u>\$36,400</u>	<u>\$5,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$0</u>	<u>\$36,500</u>	<u>\$36,400</u>	<u>\$5,100</u>
TOTAL EXPENDITURES		<u>\$0</u>	<u>\$36,500</u>	<u>\$36,400</u>	<u>\$5,100</u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$37,600	\$40,100	\$37,000	\$38,700
Overtime - Part Time	907	500	500	200	400
		<u>\$38,100</u>	<u>\$40,600</u>	<u>\$37,200</u>	<u>\$39,100</u>
TOTAL PERSONNEL SERVICES		<u>\$38,100</u>	<u>\$40,600</u>	<u>\$37,200</u>	<u>\$39,100</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>TOLL COLLECTION (CONTINUED) - 59</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$2,000	\$2,800	\$2,700	\$400
Printing/Photography	927	4,800	5,200	4,700	4,200
Small Tools/Equipment	928	300	100	100	700
Operating Supplies	932	100	100	100	0
Repair/Maintenance - Facilities	937	0	1,600	1,600	0
Employee Uniforms	939	300	400	300	500
		\$7,500	\$10,200	\$9,500	\$5,800
TOTAL CONTRACTUAL SERVICES		\$7,500	\$10,200	\$9,500	\$5,800
TOTAL EXPENDITURES		\$45,600	\$50,800	\$46,700	\$44,900
<u>SUNDRIES - 60</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$6,200	\$6,900	\$6,500	\$6,800
Overtime - Part Time	907	100	100	0	100
		\$6,300	\$7,000	\$6,500	\$6,900
TOTAL PERSONNEL SERVICES		\$6,300	\$7,000	\$6,500	\$6,900
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$100	\$100	\$100	\$300
Resaleable Merchandise	931	12,500	17,000	10,700	16,300
Operating Supplies	932	100	100	0	0
Taxes	935	1,600	1,600	1,300	1,600
Employee Uniforms	939	100	0	0	-200
		\$14,400	\$18,800	\$12,100	\$18,000
TOTAL CONTRACTUAL SERVICES		\$14,400	\$18,800	\$12,100	\$18,000
TOTAL EXPENDITURES		\$20,700	\$25,800	\$18,600	\$24,900

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ACTIVITY CENTER RENTAL - 63</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$4,500	\$4,300	\$2,600	\$2,900
Part Time Wages	902	11,200	13,000	11,500	14,000
Overtime - Part Time	907	100	100	100	0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$15,800</u>	<u>\$17,400</u>	<u>\$14,200</u>	<u>\$16,900</u>
CONTRACTUAL SERVICES					
Utilities	921	\$1,300	\$1,300	\$1,300	\$800
Professional Services	924	23,500	21,400	19,600	32,400
Small Tools/Equipment	928	2,100	300	300	2,900
Repair/Maintenance - Equipment	929	400	200	200	600
Operating Supplies	932	2,400	2,400	2,400	3,000
Repair/Maintenance - Facilities	937	1,000	9,300	9,300	900
Marketing	946	400	0	0	0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL CONTRACTUAL SERVICES		<u>\$31,100</u>	<u>\$34,900</u>	<u>\$33,100</u>	<u>\$40,600</u>
TOTAL EXPENDITURES		<u><u>\$46,900</u></u>	<u><u>\$52,300</u></u>	<u><u>\$47,300</u></u>	<u><u>\$57,500</u></u>
<u>RESERVED PICNICS - 64</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$800	\$300	\$300	\$2,100
Part Time Wages	902	4,400	3,600	3,000	2,800
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$5,200</u>	<u>\$3,900</u>	<u>\$3,300</u>	<u>\$4,900</u>
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$1,400	\$100	\$100	\$0
Repair/Maintenance - Equipment	929	400	200	200	100
Operating Supplies	932	300	300	300	400
Repair/Maintenance - Facilities	937	0	200	0	3,400
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL CONTRACTUAL SERVICES		<u>\$2,100</u>	<u>\$800</u>	<u>\$600</u>	<u>\$3,900</u>
TOTAL EXPENDITURES		<u><u>\$7,300</u></u>	<u><u>\$4,700</u></u>	<u><u>\$3,900</u></u>	<u><u>\$8,800</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$30,000	\$29,900	\$30,400	\$38,200
Part Time Wages	902	26,500	34,600	28,400	31,900
Employee Benefits	903	3,000	2,100	1,700	400
Employee Group Insurance	904	8,600	8,600	9,400	7,900
Overtime - Part Time	907	100	200	100	0
Retirement	908	6,000	5,500	5,500	4,800
Retiree Health	910	3,200	5,600	5,600	5,100
		<u>\$77,400</u>	<u>\$86,500</u>	<u>\$81,100</u>	<u>\$88,300</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Utilities	921	\$100	\$400	\$100	\$0
Professional Services	924	1,000	400	1,300	200
Printing/Photography	927	0	1,700	1,700	0
Small Tools/Equipment	928	1,400	300	200	400
Repair/Maintenance - Equipment	929	3,200	8,600	9,600	1,600
Operating Supplies	932	4,000	1,000	500	800
Training/Education	936	0	100	0	0
Repair/Maintenance - Facilities	937	100	2,900	2,900	0
Chemicals	938	5,700	5,100	5,100	1,900
Employee Uniforms	939	400	700	700	400
Outsourced Repair Service	940	0	500	500	4,300
Marketing	946	1,000	600	600	0
		<u>\$16,900</u>	<u>\$22,300</u>	<u>\$23,200</u>	<u>\$9,600</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES					
		<u>\$94,300</u>	<u>\$108,800</u>	<u>\$104,300</u>	<u>\$97,900</u>
<u>ADVENTURE/DISC GOLF - 66</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$500	\$500	\$100	\$2,200
Part Time Wages	902	13,900	13,800	12,000	13,500
Overtime - Part Time	907	100	200	100	0
		<u>\$14,500</u>	<u>\$14,500</u>	<u>\$12,200</u>	<u>\$15,700</u>
TOTAL PERSONNEL SERVICES					

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ADVENTURE/DISC GOLF (CONTINUED) - 66</u>					
CONTRACTUAL SERVICES					
Printing/Photography	927	\$700	\$0	\$0	\$0
Small Tools/Equipment	928	600	400	300	800
Repair/Maintenance - Equipment	929	100	200	100	0
Operating Supplies	932	300	400	200	300
Repair/Maintenance - Facilities	937	100	2,100	2,000	9,100
Employee Uniforms	939	200	200	0	200
Marketing	946	200	0	0	0
		<u>\$2,200</u>	<u>\$3,300</u>	<u>\$2,600</u>	<u>\$10,400</u>
TOTAL CONTRACTUAL SERVICES		<u>\$2,200</u>	<u>\$3,300</u>	<u>\$2,600</u>	<u>\$10,400</u>
TOTAL EXPENDITURES		<u>\$16,700</u>	<u>\$17,800</u>	<u>\$14,800</u>	<u>\$26,100</u>
<u>TRACKLESS TRAIN - 67</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$200	\$0	\$0
Part Time Wages	902	15,100	16,700	15,400	16,500
Overtime - Part Time	907	100	200	100	0
		<u>\$15,200</u>	<u>\$17,100</u>	<u>\$15,500</u>	<u>\$16,500</u>
TOTAL PERSONNEL SERVICES		<u>\$15,200</u>	<u>\$17,100</u>	<u>\$15,500</u>	<u>\$16,500</u>
CONTRACTUAL SERVICES					
Repair/Maintenance - Equipment	929	\$900	\$500	\$500	\$300
Operating Supplies	932	200	100	100	100
Employee Uniforms	939	200	300	0	400
		<u>\$1,300</u>	<u>\$900</u>	<u>\$600</u>	<u>\$800</u>
TOTAL CONTRACTUAL SERVICES		<u>\$1,300</u>	<u>\$900</u>	<u>\$600</u>	<u>\$800</u>
TOTAL EXPENDITURES		<u>\$16,500</u>	<u>\$18,000</u>	<u>\$16,100</u>	<u>\$17,300</u>
<u>SPECIAL EVENTS - 70</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,700	\$500	\$1,700	\$300
Part Time Wages	902	1,100	1,000	1,000	900
		<u>\$2,800</u>	<u>\$1,500</u>	<u>\$2,700</u>	<u>\$1,200</u>
TOTAL PERSONNEL SERVICES		<u>\$2,800</u>	<u>\$1,500</u>	<u>\$2,700</u>	<u>\$1,200</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SPECIAL EVENTS (CONTINUED) - 70</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$800	\$0	\$0	\$0
TOTAL CONTRACTUAL SERVICES		\$800	\$0	\$0	\$0
TOTAL EXPENDITURES		<u>\$3,600</u>	<u>\$1,500</u>	<u>\$2,700</u>	<u>\$1,200</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>ADMINISTRATION - 71</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$174,900	\$276,600	\$222,200	\$290,400
Part Time Wages	902	77,100	75,900	73,500	68,300
Employee Benefits	903	12,500	10,900	7,500	15,500
Employee Group Insurance	904	45,100	70,500	52,000	60,300
Unemployment Compensation	905	1,000	6,300	6,200	7,600
Overtime - Full Time	906	500	0	0	0
Overtime - Part Time	907	600	600	500	500
Retirement	908	145,400	176,600	157,700	165,400
Retiree Health	910	15,800	27,700	27,700	40,400
TOTAL PERSONNEL SERVICES		<u>\$472,900</u>	<u>\$645,100</u>	<u>\$547,300</u>	<u>\$648,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ADMINISTRATION (CONTINUED) - 71</u>					
CONTRACTUAL SERVICES					
Communications	922	\$45,000	\$46,000	\$45,500	\$59,700
Insurance	923	50,000	52,000	47,200	48,300
Professional Services	924	7,700	10,100	8,500	10,900
Transportation/Travel	925	1,700	1,300	3,000	1,800
Rents/Leases	926	600	600	600	900
Printing/Photography	927	200	400	400	3,100
Small Tools/Equipment	928	4,700	5,300	5,300	19,700
Repair/Maintenance - Equipment	929	2,500	3,900	4,800	3,900
Office Supplies	930	3,500	3,500	3,000	2,800
Operating Supplies	932	3,000	3,500	3,000	2,800
Miscellaneous	933	600	300	300	400
Membership/Subscription	934	4,200	4,400	4,000	4,100
Training/Education	936	1,800	2,600	1,700	1,700
Repair/Maintenance - Facilities	937	3,900	4,800	4,800	6,900
Employee Uniforms	939	300	400	300	600
Marketing	946	7,800	11,900	6,500	0
		\$137,500	\$151,000	\$138,900	\$167,600
TOTAL CONTRACTUAL SERVICES		\$137,500	\$151,000	\$138,900	\$167,600
TOTAL EXPENDITURES		\$610,400	\$796,100	\$686,200	\$816,000
<u>SUPPORT SERVICES - 72</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$52,900	\$53,600	\$52,200	\$51,700
Employee Benefits	903	4,100	3,500	4,100	3,000
Employee Group Insurance	904	16,700	16,900	16,900	14,700
Overtime - Full Time	906	0	100	0	0
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		\$91,900	\$96,200	\$95,300	\$89,100
TOTAL PERSONNEL SERVICES		\$91,900	\$96,200	\$95,300	\$89,100

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUPPORT SERVICES (CONTINUED) - 72</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$2,500	\$3,300	\$2,400	\$2,000
Communications	922	0	0	0	1,000
Professional Services	924	700	600	700	600
Small Tools/Equipment	928	1,500	200	100	500
Office Supplies	930	300	300	300	100
Operating Supplies	932	600	800	700	300
Repair/Maintenance - Facilities	937	5,000	0	0	0
		<u>\$10,600</u>	<u>\$5,200</u>	<u>\$4,200</u>	<u>\$4,500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$10,600</u>	<u>\$5,200</u>	<u>\$4,200</u>	<u>\$4,500</u>
TOTAL EXPENDITURES		<u>\$102,500</u>	<u>\$101,400</u>	<u>\$99,500</u>	<u>\$93,600</u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$204,800	\$202,600	\$207,000	\$215,300
Part Time Wages	902	89,500	90,600	90,000	103,200
Employee Benefits	903	12,800	30,900	32,800	10,500
Employee Group Insurance	904	18,000	21,900	19,800	19,500
Overtime - Full Time	906	1,500	500	1,500	0
Overtime - Part Time	907	1,800	3,100	1,800	2,300
Retirement	908	29,800	27,500	27,500	33,500
Retiree Health	910	10,500	20,100	17,000	25,800
		<u>\$368,700</u>	<u>\$397,200</u>	<u>\$397,400</u>	<u>\$410,100</u>
TOTAL PERSONNEL SERVICES		<u>\$368,700</u>	<u>\$397,200</u>	<u>\$397,400</u>	<u>\$410,100</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>POLICE (CONTINUED) - 73</u>					
CONTRACTUAL SERVICES					
Communications	922	\$0	\$500	\$0	\$0
Insurance	923	3,100	3,100	3,100	2,700
Professional Services	924	7,000	5,700	5,000	5,000
Transportation/Travel	925	200	300	100	0
Rents/Leases	926	700	800	600	300
Printing/Photography	927	800	900	800	400
Small Tools/Equipment	928	2,800	2,300	2,200	3,600
Repair/Maintenance - Equipment	929	4,600	2,400	2,300	6,100
Operating Supplies	932	1,600	1,600	1,600	1,300
Membership/Subscription	934	0	0	200	0
Training/Education	936	2,000	2,500	2,400	900
Employee Uniforms	939	3,600	3,100	3,000	3,200
Outsourced Repair Service	940	2,000	1,300	1,300	800
		<u>\$28,400</u>	<u>\$24,500</u>	<u>\$22,600</u>	<u>\$24,300</u>
TOTAL CONTRACTUAL SERVICES		<u>\$28,400</u>	<u>\$24,500</u>	<u>\$22,600</u>	<u>\$24,300</u>
TOTAL EXPENDITURES		<u><u>\$397,100</u></u>	<u><u>\$421,700</u></u>	<u><u>\$420,000</u></u>	<u><u>\$434,400</u></u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$113,600	\$154,700	\$155,500	\$162,700
Part Time Wages	902	85,900	91,200	87,200	80,900
Employee Benefits	903	34,600	11,800	10,900	8,000
Employee Group Insurance	904	38,100	52,500	52,000	54,500
Overtime - Full Time	906	200	300	300	100
Overtime - Part Time	907	400	500	400	100
Retirement	908	23,800	31,800	33,000	28,700
Retiree Health	910	12,600	33,200	33,200	30,300
		<u>\$309,200</u>	<u>\$376,000</u>	<u>\$372,500</u>	<u>\$365,300</u>
TOTAL PERSONNEL SERVICES		<u>\$309,200</u>	<u>\$376,000</u>	<u>\$372,500</u>	<u>\$365,300</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BUILDING MAINTENANCE (CONTINUED) - 74</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$233,800	\$217,600	\$229,200	\$220,600
Professional Services	924	1,000	1,300	1,700	700
Rents/Leases	926	6,800	2,600	3,500	2,600
Small Tools/Equipment	928	6,000	6,400	5,600	5,900
Operating Supplies	932	12,000	14,300	11,900	11,900
Training/Education	936	0	400	500	0
Repair/Maintenance - Facilities	937	20,800	21,700	14,600	20,500
Chemicals	938	500	400	600	500
Employee Uniforms	939	600	1,000	600	1,500
		<u>\$281,500</u>	<u>\$265,700</u>	<u>\$268,200</u>	<u>\$264,200</u>
TOTAL CONTRACTUAL SERVICES		<u>\$281,500</u>	<u>\$265,700</u>	<u>\$268,200</u>	<u>\$264,200</u>
TOTAL EXPENDITURES		<u><u>\$590,700</u></u>	<u><u>\$641,700</u></u>	<u><u>\$640,700</u></u>	<u><u>\$629,500</u></u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$6,800	\$6,600	\$5,200	\$5,700
Part Time Wages	902	300	100	100	200
Overtime - Full Time	906	200	600	200	200
		<u>\$7,300</u>	<u>\$7,300</u>	<u>\$5,500</u>	<u>\$6,100</u>
TOTAL PERSONNEL SERVICES		<u>\$7,300</u>	<u>\$7,300</u>	<u>\$5,500</u>	<u>\$6,100</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$6,500	\$1,600	\$1,600	\$6,000
Repair/Maintenance - Equipment	929	1,000	1,300	1,300	800
Operating Supplies	932	2,500	4,100	3,100	3,800
Repair/Maintenance - Facilities	937	0	0	0	400
Chemicals	938	4,800	4,500	5,300	2,300
		<u>\$14,800</u>	<u>\$11,500</u>	<u>\$11,300</u>	<u>\$13,300</u>
TOTAL CONTRACTUAL SERVICES		<u>\$14,800</u>	<u>\$11,500</u>	<u>\$11,300</u>	<u>\$13,300</u>
TOTAL EXPENDITURES		<u><u>\$22,100</u></u>	<u><u>\$18,800</u></u>	<u><u>\$16,800</u></u>	<u><u>\$19,400</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$13,400	\$24,400	\$21,600	\$18,000
Employee Benefits	903	10,300	15,500	15,500	12,900
Overtime - Full Time	906	0	0	0	1,000
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$23,700</u>	<u>\$39,900</u>	<u>\$37,100</u>	<u>\$31,900</u>
TOTAL EXPENDITURES		<u><u>\$23,700</u></u>	<u><u>\$39,900</u></u>	<u><u>\$37,100</u></u>	<u><u>\$31,900</u></u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$312,800	\$287,600	\$297,000	\$306,200
Part Time Wages	902	112,000	128,900	112,100	103,400
Employee Benefits	903	32,000	21,500	20,100	15,500
Employee Group Insurance	904	95,300	95,500	95,100	89,100
Overtime - Full Time	906	200	500	200	700
Overtime - Part Time	907	300	300	200	0
Retirement	908	65,500	58,300	60,500	52,700
Retiree Health	910	34,700	60,900	60,900	55,600
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$652,800</u>	<u>\$653,500</u>	<u>\$646,100</u>	<u>\$623,200</u>

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<u>GROUNDS MAINTENANCE (CONTINUED) - 80</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$14,000	\$12,800	\$13,900	\$11,500
Transportation/Travel	925	500	800	800	500
Rents/Leases	926	300	300	0	200
Small Tools/Equipment	928	24,000	18,500	14,500	21,100
Repair/Maintenance - Equipment	929	900	700	700	1,200
Operating Supplies	932	9,000	9,200	10,100	9,900
Membership/Subscription	934	400	400	400	100
Training/Education	936	500	1,500	1,500	200
Chemicals	938	9,700	9,900	9,900	4,500
Employee Uniforms	939	1,000	3,600	3,400	1,500
		<u>\$60,300</u>	<u>\$57,700</u>	<u>\$55,200</u>	<u>\$50,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$60,300</u>	<u>\$57,700</u>	<u>\$55,200</u>	<u>\$50,700</u>
TOTAL EXPENDITURES		<u>\$713,100</u>	<u>\$711,200</u>	<u>\$701,300</u>	<u>\$673,900</u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$55,400	\$51,900	\$54,100	\$52,400
Part Time Wages	902	5,200	6,400	6,100	4,800
Employee Benefits	903	4,300	3,300	1,300	1,500
Employee Group Insurance	904	16,900	26,000	27,400	12,200
Overtime - Full Time	906	200	300	300	100
Overtime - Part Time	907	100	100	0	0
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		<u>\$100,300</u>	<u>\$110,100</u>	<u>\$111,300</u>	<u>\$90,700</u>
TOTAL PERSONNEL SERVICES		<u>\$100,300</u>	<u>\$110,100</u>	<u>\$111,300</u>	<u>\$90,700</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE (CONTINUED) - 95</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$9,000	\$9,100	\$8,900	\$6,600
Insurance	923	6,000	5,900	4,800	5,900
Professional Services	924	10,000	13,600	10,900	34,300
Rents/Leases	926	300	300	300	300
Small Tools/Equipment	928	6,400	2,900	2,900	5,400
Repair/Maintenance - Equipment	929	50,000	50,400	50,400	36,900
Operating Supplies	932	9,000	9,800	9,200	5,500
Training/Education	936	100	100	0	0
Repair/Maintenance - Facilities	937	1,800	8,700	9,700	3,600
Employee Uniforms	939	100	100	100	100
Outsourced Repair Service	940	15,000	17,100	17,100	13,900
Gasoline/Diesel Fuel	941	77,000	65,500	69,600	56,600
		<u>\$184,700</u>	<u>\$183,500</u>	<u>\$183,900</u>	<u>\$169,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$184,700</u>	<u>\$183,500</u>	<u>\$183,900</u>	<u>\$169,100</u>
TOTAL EXPENDITURES		<u><u>\$285,000</u></u>	<u><u>\$293,600</u></u>	<u><u>\$295,200</u></u>	<u><u>\$259,800</u></u>
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>SUMMER ACTIVITIES - 85</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,300	\$1,100	\$2,800	\$2,200
Part Time Wages	902	57,700	60,900	57,400	32,700
Overtime - Part Time	907	200	1,000	900	100
		<u>\$60,200</u>	<u>\$63,000</u>	<u>\$61,100</u>	<u>\$35,000</u>
TOTAL PERSONNEL SERVICES		<u>\$60,200</u>	<u>\$63,000</u>	<u>\$61,100</u>	<u>\$35,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUMMER ACTIVITIES (CONTINUED) - 85</u>					
CONTRACTUAL SERVICES					
Insurance	923	\$500	\$500	\$400	\$400
Professional Services	924	25,000	4,300	3,500	25,200
Transportation/Travel	925	0	0	0	1,300
Rents/Leases	926	900	300	200	1,100
Printing/Photography	927	0	0	0	100
Small Tools/Equipment	928	2,500	4,500	4,400	4,900
Repair/Maintenance - Equipment	929	1,000	500	0	0
Operating Supplies	932	2,500	3,500	2,500	3,200
Repair/Maintenance - Facilities	937	5,000	1,200	1,200	300
Employee Uniforms	939	1,000	2,000	1,900	500
Marketing	946	1,100	2,700	700	0
		<u>\$39,500</u>	<u>\$19,500</u>	<u>\$14,800</u>	<u>\$37,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$39,500</u>	<u>\$19,500</u>	<u>\$14,800</u>	<u>\$37,000</u>
TOTAL EXPENDITURES		<u><u>\$99,700</u></u>	<u><u>\$82,500</u></u>	<u><u>\$75,900</u></u>	<u><u>\$72,000</u></u>
<u>WINTER ACTIVITIES - 86</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$9,700	\$7,000	\$6,200	\$10,800
Part Time Wages	902	200	100	100	0
Overtime - Full Time	906	100	300	100	500
		<u>\$10,000</u>	<u>\$7,400</u>	<u>\$6,400</u>	<u>\$11,300</u>
TOTAL PERSONNEL SERVICES		<u>\$10,000</u>	<u>\$7,400</u>	<u>\$6,400</u>	<u>\$11,300</u>
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$500	\$500	\$500	\$0
Operating Supplies	932	100	100	100	0
Repair/Maintenance - Facilities	937	0	0	100	0
		<u>\$600</u>	<u>\$600</u>	<u>\$700</u>	<u>\$0</u>
TOTAL CONTRACTUAL SERVICES		<u>\$600</u>	<u>\$600</u>	<u>\$700</u>	<u>\$0</u>
TOTAL EXPENDITURES		<u><u>\$10,600</u></u>	<u><u>\$8,000</u></u>	<u><u>\$7,100</u></u>	<u><u>\$11,300</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>WILDLIFE MANAGEMENT - 87</u>					
PERSONNEL SERVICES					
Full Time Wages	901	<u>\$0</u>	<u>\$500</u>	<u>\$0</u>	<u>\$0</u>
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$500</u>	<u>\$0</u>	<u>\$0</u>
TOTAL EXPENDITURES		<u><u>\$0</u></u>	<u><u>\$500</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>
<u>NATURE PROGRAM - 88</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$142,600	\$140,900	\$137,600	\$138,800
Part Time Wages	902	45,300	42,700	43,500	45,500
Employee Benefits	903	11,500	6,700	6,800	6,200
Employee Group Insurance	904	35,200	35,400	35,300	30,600
Overtime - Part Time	907	100	100	0	0
Retirement	908	23,800	22,000	22,000	19,200
Retiree Health	910	<u>12,600</u>	<u>22,200</u>	<u>22,200</u>	<u>20,200</u>
TOTAL PERSONNEL SERVICES		<u>\$271,100</u>	<u>\$270,000</u>	<u>\$267,400</u>	<u>\$260,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>NATURE PROGRAM (CONTINUED) - 88</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$2,300	\$2,500	\$2,300	\$3,400
Communications	922	1,800	2,200	1,800	1,500
Professional Services	924	4,200	4,100	6,000	3,000
Transportation/Travel	925	600	600	200	1,200
Rents/Leases	926	0	0	0	100
Small Tools/Equipment	928	4,000	2,800	2,800	4,500
Repair/Maintenance - Equipment	929	2,900	2,100	2,000	1,900
Office Supplies	930	2,500	3,300	2,400	2,300
Operating Supplies	932	16,700	9,400	9,200	8,200
Membership/Subscription	934	200	200	200	100
Training/Education	936	300	1,100	1,000	800
Repair/Maintenance - Facilities	937	7,100	1,900	1,800	13,400
Chemicals	938	200	200	200	200
Employee Uniforms	939	400	400	400	200
Marketing	946	500	0	0	0
		<u>\$43,700</u>	<u>\$30,800</u>	<u>\$30,300</u>	<u>\$40,800</u>
TOTAL CONTRACTUAL SERVICES		<u>\$43,700</u>	<u>\$30,800</u>	<u>\$30,300</u>	<u>\$40,800</u>
TOTAL EXPENDITURES		<u>\$314,800</u>	<u>\$300,800</u>	<u>\$297,700</u>	<u>\$301,300</u>
METRO BEACH GRAND TOTAL		<u><u>\$3,719,100</u></u>	<u><u>\$4,050,800</u></u>	<u><u>\$3,849,300</u></u>	<u><u>\$3,951,200</u></u>

KENSINGTON METROPARK

With nearly 4,500 acres of scenic beauty surrounding Kent Lake, Kensington Metropark has begun to serve its fourth generation of park visitors. Since it's opening in 1948, families from throughout the metropolitan area have flocked to the park, located southeast of Milford, to enjoy the great number of fine facilities and unique programming which Kensington is known for. The park is the first Metropark opened by the Huron-Clinton Metropolitan Authority. It is estimated that the park will serve over 2.5 million park visitors in 2012. Both the Kent Lake Road and the Kensington Road exits offer easy access to the park from I-96.

The direct operating costs associated with the maintenance and operations of Kensington Metropark are expected to total \$6,603,500 in 2012. Personnel costs have been budgeted at \$5,190,100 for the 40 full time and 144 part time employees working at Kensington Metropark. Staffing levels are detailed on the following Table of Organization. Material and supply costs necessary to operate Kensington Metropark are expected to be \$1,413,400.

The popularity of Kent Lake with its swimming, boating, fishing and scenic beauty continues to be the centerpiece of interest among most visitors. The hike-bike trail is a premier year-round use facility at the park. The nearly eight and one-half mile, ten feet wide, paved path completely encircles Kent Lake, connecting many picnic areas and other facilities. In 2012 an additional path will be opened which connects the Kensington Hike-Bike Trail to the Milford-Kensington Hike-Bike Trail. Fifteen picnic shelters in various scenic picnic areas throughout the park may be reserved for a fee. The 27 hole, Black Locust disc golf course is open for year round play.

The Splash and Blast aquatic play area continues to be a tremendous attraction for the park. The children's play area features a two-flume water slide and a large play area with various fountains and other spray features. Swimming and other beach activities can be enjoyed at the new Martindale Beachhouse. Maple beach will be open for swimming the 4th of July holiday weekend only. Lifeguards will be on duty at Martindale Beach Memorial Day through Labor Day. Rowboats, kayaks, paddleboats and canoes are available for rent at the Boat Rental Building, or take a tour of Kent Lake on the Island Queen II. In addition to scheduled tours, the Island Queen is available for private charter for up to 39 passengers. 107 seasonal dockage slips are available for rent at Mitten Bay, the East Boat Launch and at the Boat Rental facility.

Kensington Golf Course, a 6,556 yard, 18-hole golf course is rated one of the 10 best publicly owned courses in Michigan. The yardage per hole varies from 140-490 yards with Par 71. The naturally hilly terrain, fairways watered by a two-row irrigation system, landscaping and greens make it one of the most scenic as well as one of the most challenging courses. Paved cart paths are provided. A spacious new Golf Starter building is set to open in 2012 greatly enhancing the public's experience at this challenging course. Food Service, including beer and wine sales, as well as limited golf sundry and power cart rental are available at the Golf Starter building.

Kensington Metropark offers a wide variety of interpretive facilities including the Farm Center, the Nature Center, and the Mobile Learning Center. The Nature and Farm Centers draw significant numbers of visitors to the park each year. The Nature Center, located on the western edge of the park offers a fully staffed Nature Center building overlooking a pond and many trails with educational signage. Interpreters are on duty to answer questions and also offer fee based nature programs to school groups and the general public. The Farm Center is a 100 acre farm, offering park visitors a glimpse of the farm life of the past. Farm Center Interpreters offer group programs, fee based programs for the general public, hayrides and bonfires, as well as some very popular festivals. The Farmhouse Grille, a concessionaire-operated food bar provides food service to the visiting public. The "Kid's Cottage", located at the Farm Center, is a unique demonstration of natural building materials used in construction. The third unit of the interpretive program, the Mobile Learning Center at Kensington operates primarily outside the park. The Mobile Learning Center brings natural and cultural history programs to visitors that might not have an opportunity to visit the Metroparks. Camping by organized youth groups is permitted in the group camp area.

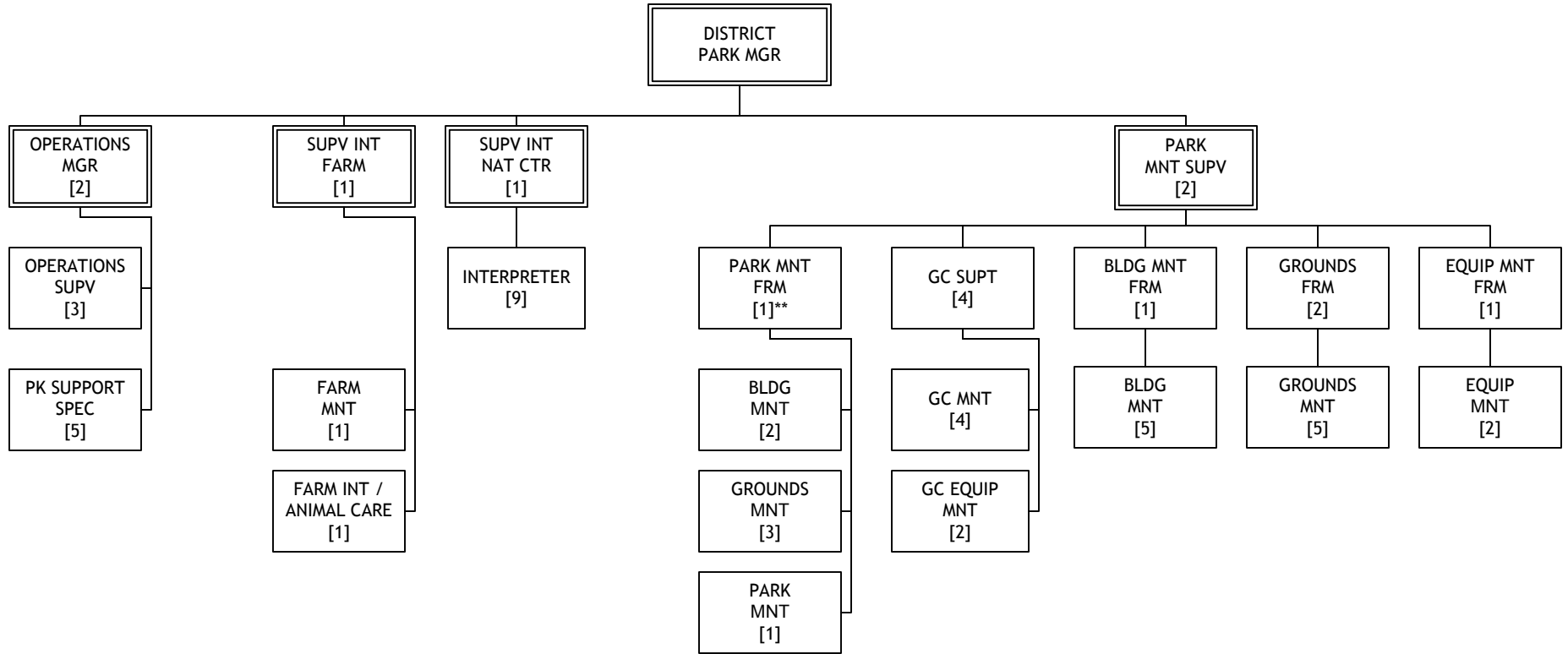
Recreation at Kensington Metropark is truly a year-round adventure with winter activities which include: ice skating and ice hockey at the Boat Rental, sledding and tobogganing and a beginner snowboarding hill at the Orchard picnic area. Cross-country skiing complete with groomed trails and equipment rentals is available. Ice fishing on Kent Lake is also very popular during the winter months.

A special event each year is the Detroit Symphony Orchestra concert at Maple Beach, Colonial Kensington, Fireworks and the U.S. Amateur Disc Golf Championships. The park also hosts many walks, runs, fishing tournaments and cycling events throughout the year including many regional high school cross country events.

Public Safety and security is provided at Kensington Metropark by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - WESTERN DISTRICT

KENSINGTON / INDIAN SPRINGS / HUDSON MILLS & DEXTER-HURON & DELHI / HURON MEADOWS



KENSINGTON
 PROVISIONAL [70]
 SEASONAL [57]

OPERATIONS
 TOLLING
 BEACH
 BOAT RENTAL
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE's
 160

INDIAN SPRINGS
 PROVISIONAL [30]
 SEASONAL [7]

OPERATIONS
 TOLLING
 SQUIRT ZONE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE's
 45**

HUDSON MILLS
 PROVISIONAL [37]
 SEASONAL [10]

OPERATIONS
 TOLLING
 FOOD SERVICE
 DISC GOLF
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANC
 INTERPRETIVE

TOTAL EMPLOYEE's
 62

HURON MEADOWS
 PROVISIONAL [26]
 SEASONAL [2]

FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE

TOTAL EMPLOYEE's
 31

KENSINGTON METROPARK - ACTIVITY SUMMARY - 804

2012 BUDGET - OPERATIONS

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
Livestock/Crop Sales	.31	\$7,000	\$7,300	\$5,100	\$7,000
Food Service	.51	66,100	23,500	17,300	24,000
Farm Center Restaurant	.52	10,500	12,600	11,600	17,300
Bathhouse & Pool	.53	215,200	230,400	222,900	223,800
Dockage & Boat Storage	.54	5,900	6,600	6,300	4,700
Boat Rentals	.55	68,500	87,800	86,500	67,700
Excursion Boat	.56	40,700	42,300	42,800	34,900
Resale - Alcoholic Beverages	.57	700	800	600	800
Cross Country Skiing	.58	18,900	7,900	7,200	12,400
Toll Collection	.59	130,300	129,400	125,300	121,800
Sundries	.60	11,900	9,400	9,400	10,200
Golf Course Maintenance	.65	307,000	323,500	312,300	438,500
Adventure/Disc Golf	.66	21,600	21,900	21,500	21,000
Golf Course Operations	.69	241,700	195,500	177,100	186,300
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	922,000	1,022,900	1,013,800	998,300
Support Services	.72	124,800	127,600	127,600	121,900
Police	.73	762,400	841,200	754,100	800,200
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	590,200	590,000	583,000	623,300
Road/Parking Lot/Trail Maintenance	.75	223,900	283,200	268,800	206,400
Tree Maintenance	.76	117,800	97,600	93,700	99,400
Grounds Maintenance	.80	687,700	712,400	699,600	695,600
Equipment Maintenance	.95	515,100	478,400	475,700	418,100
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	208,200	177,600	161,900	129,700
Winter Activities	.86	49,900	77,000	74,800	60,300
Wildlife Management	.87	8,100	6,200	6,000	14,200
Nature Program	.88	370,900	379,100	373,700	358,600
Farm Center	.91	573,800	593,600	594,500	566,900
Mobile Metropark	.92	302,700	292,000	291,000	265,500
KENSINGTON GRAND TOTAL		<u>\$6,603,500</u>	<u>\$6,777,700</u>	<u>\$6,564,100</u>	<u>\$6,528,800</u>

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$2,401,800	\$2,410,400	\$2,346,900	\$2,409,300
Part Time Wages	902	1,034,600	1,004,400	976,700	989,700
Employee Benefits	903	190,600	236,300	204,900	160,300
Employee Group Insurance	904	593,200	620,300	604,200	554,700
Unemployment Compensation	905	1,000	0	0	0
Overtime - Full Time	906	9,500	19,700	8,800	30,500
Overtime - Part Time	907	9,900	12,100	9,500	16,400
Retirement	908	718,300	671,800	688,100	644,900
Retiree Health	910	231,200	427,300	415,500	399,200
Total Personnel Services		<u>\$5,190,100</u>	<u>\$5,402,300</u>	<u>\$5,254,600</u>	<u>\$5,205,000</u>
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	\$186,900	\$181,400	\$170,600	\$185,000
Communications	922	29,200	30,000	29,900	24,000
Insurance	923	99,700	102,800	95,900	97,100
Professional Services	924	217,100	208,800	196,900	238,800
Transportation/Travel	925	2,300	2,700	1,800	5,400
Rents/Leases	926	19,300	18,100	16,900	17,000
Printing/Photography	927	14,000	12,400	12,200	21,000
Small Tools/Equipment	928	121,800	77,200	73,100	76,900
Repair/Maintenance - Equipment	929	88,900	66,000	66,800	72,200
Office Supplies	930	6,600	6,300	6,300	6,500
Resaleable Merchandise	931	8,800	8,600	8,800	9,300
Operating Supplies	932	130,200	150,800	143,000	143,000
Miscellaneous	933	500	900	900	2,100
Membership/Subscription	934	2,800	2,700	2,700	1,800
Taxes	935	600	800	600	800
Training/Education	936	7,200	7,700	7,600	3,600
Repair/Maintenance - Facilities	937	95,500	109,100	92,400	119,200
Chemicals	938	101,000	119,500	120,800	98,100
Employee Uniforms	939	15,400	18,500	18,000	17,400
Outsourced Repair Service	940	64,900	64,500	53,500	56,800
Gasoline/Diesel Fuel	941	188,200	161,800	171,100	127,800
Marketing	946	12,500	24,800	19,700	0
Total Materials and Supplies		<u>\$1,413,400</u>	<u>\$1,375,400</u>	<u>\$1,309,500</u>	<u>\$1,323,800</u>
KENSINGTON GRAND TOTAL		<u><u>\$6,603,500</u></u>	<u><u>\$6,777,700</u></u>	<u><u>\$6,564,100</u></u>	<u><u>\$6,528,800</u></u>

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$30,900	\$77,300	(\$46,400)	\$30,900	\$29,500	\$1,400
Aquatic Facilities	189,200	215,200	(26,000)	204,600	222,900	(18,300)
Marina	45,000	5,900	39,100	42,700	6,300	36,400
Boat Rental	148,000	68,500	79,500	150,800	86,500	64,300
Excursion Boat	43,000	40,700	2,300	44,400	42,800	1,600
Cross Country Skiing	11,000	18,900	(7,900)	15,700	7,200	8,500
Tolling	1,360,000	130,300	1,229,700	1,305,800	125,300	1,180,500
Sundry	12,000	11,900	100	10,700	9,400	1,300
Golf Courses	720,000	548,700	171,300	674,000	489,400	184,600
Disc Golf	64,000	21,600	42,400	55,000	21,500	33,500
Interpretive Service	119,700	1,254,400	(1,134,700)	119,200	1,264,300	(1,145,100)
Other Revenues	96,100	0	96,100	96,600	0	96,600
Other Expenditures	0	4,210,100	(4,210,100)	0	4,259,000	(4,259,000)
	<u>\$2,838,900</u>	<u>\$6,603,500</u>	<u>(\$3,764,600)</u>	<u>\$2,750,400</u>	<u>\$6,564,100</u>	<u>(\$3,813,700)</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
REVENUE ACCOUNTS					
<u>LIVESTOCK/CROP SALES - 31</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	<u>\$7,000</u>	<u>\$7,300</u>	<u>\$5,100</u>	<u>\$7,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$7,000</u>	<u>\$7,300</u>	<u>\$5,100</u>	<u>\$7,000</u>
TOTAL EXPENDITURES		<u><u>\$7,000</u></u>	<u><u>\$7,300</u></u>	<u><u>\$5,100</u></u>	<u><u>\$7,000</u></u>
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Full Time Wages	901	<u>\$3,500</u>	<u>\$3,100</u>	<u>\$2,900</u>	<u>\$400</u>
TOTAL PERSONNEL SERVICES		<u>\$3,500</u>	<u>\$3,100</u>	<u>\$2,900</u>	<u>\$400</u>
CONTRACTUAL SERVICES					
Utilities	921	\$15,000	\$13,300	\$10,200	\$15,800
Professional Services	924	2,200	1,400	100	2,000
Rents/Leases	926	0	1,000	0	0
Small Tools/Equipment	928	42,800	1,200	500	2,600
Repair/Maintenance - Equipment	929	800	800	800	700
Resaleable Merchandise	931	0	100	0	100
Operating Supplies	932	300	700	400	300
Repair/Maintenance - Facilities	937	<u>1,500</u>	<u>1,900</u>	<u>2,400</u>	<u>2,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$62,600</u>	<u>\$20,400</u>	<u>\$14,400</u>	<u>\$23,600</u>
TOTAL EXPENDITURES		<u><u>\$66,100</u></u>	<u><u>\$23,500</u></u>	<u><u>\$17,300</u></u>	<u><u>\$24,000</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>FARM CENTER RESTAURANT - 52</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,500	\$1,200	\$1,200	\$1,100
TOTAL PERSONNEL SERVICES		<u>\$1,500</u>	<u>\$1,200</u>	<u>\$1,200</u>	<u>\$1,100</u>
CONTRACTUAL SERVICES					
Utilities	921	\$4,000	\$3,100	\$4,000	\$9,600
Professional Services	924	1,900	3,000	2,400	1,200
Small Tools/Equipment	928	0	600	400	100
Repair/Maintenance - Equipment	929	600	900	400	1,300
Operating Supplies	932	1,000	1,300	1,200	700
Repair/Maintenance - Facilities	937	1,500	2,500	2,000	3,300
TOTAL CONTRACTUAL SERVICES		<u>\$9,000</u>	<u>\$11,400</u>	<u>\$10,400</u>	<u>\$16,200</u>
TOTAL EXPENDITURES		<u><u>\$10,500</u></u>	<u><u>\$12,600</u></u>	<u><u>\$11,600</u></u>	<u><u>\$17,300</u></u>
<u>BATHHOUSE/POOL - 53</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$25,200	\$33,200	\$32,800	\$32,400
Part Time Wages	902	74,800	79,000	75,900	75,100
Employee Benefits	903	3,200	3,200	2,700	0
Employee Group Insurance	904	10,000	10,000	9,700	400
Overtime - Full Time	906	500	1,000	500	3,000
Overtime - Part Time	907	2,000	2,800	2,700	2,800
Retirement	908	6,000	5,700	5,500	0
Retiree Health	910	3,200	5,600	5,600	0
TOTAL PERSONNEL SERVICES		<u>\$124,900</u>	<u>\$140,500</u>	<u>\$135,400</u>	<u>\$113,700</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BATHHOUSE/POOL (CONTINUED) - 53</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$34,600	\$34,600	\$34,000	\$31,300
Communications	922	400	700	400	900
Professional Services	924	9,000	6,400	5,200	11,000
Rents/Leases	926	700	700	700	2,400
Printing/Photography	927	200	100	0	500
Small Tools/Equipment	928	1,500	2,300	2,000	6,900
Repair/Maintenance - Equipment	929	500	500	100	3,100
Operating Supplies	932	9,500	9,700	9,600	7,100
Training/Education	936	0	600	600	0
Repair/Maintenance - Facilities	937	26,000	26,000	26,600	38,900
Chemicals	938	6,500	6,700	6,800	6,200
Employee Uniforms	939	1,400	1,400	1,400	1,800
Marketing	946	0	200	100	0
		<u>0</u>	<u>200</u>	<u>100</u>	<u>0</u>
TOTAL CONTRACTUAL SERVICES		<u>\$90,300</u>	<u>\$89,900</u>	<u>\$87,500</u>	<u>\$110,100</u>
TOTAL EXPENDITURES		<u>\$215,200</u>	<u>\$230,400</u>	<u>\$222,900</u>	<u>\$223,800</u>
<u>DOCKAGE/BOAT STORAGE - 54</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,500	\$3,300	\$3,300	\$1,900
Part Time Wages	902	2,000	1,500	1,600	1,900
		<u>2,000</u>	<u>1,500</u>	<u>1,600</u>	<u>1,900</u>
TOTAL PERSONNEL SERVICES		<u>\$4,500</u>	<u>\$4,800</u>	<u>\$4,900</u>	<u>\$3,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>DOCKAGE/BOAT STORAGE (CONTINUED) - 54</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$400	\$400	\$300	\$400
Insurance	923	400	400	300	300
Printing/Photography	927	0	600	600	0
Operating Supplies	932	100	200	100	200
Repair/Maintenance - Facilities	937	100	200	100	0
Marketing	946	400	0	0	0
		<u>\$1,400</u>	<u>\$1,800</u>	<u>\$1,400</u>	<u>\$900</u>
TOTAL CONTRACTUAL SERVICES		<u>\$1,400</u>	<u>\$1,800</u>	<u>\$1,400</u>	<u>\$900</u>
TOTAL EXPENDITURES		<u><u>\$5,900</u></u>	<u><u>\$6,600</u></u>	<u><u>\$6,300</u></u>	<u><u>\$4,700</u></u>
<u>BOAT RENTALS - 55</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$3,700	\$7,100	\$7,100	\$3,300
Part Time Wages	902	37,000	38,800	39,300	37,800
Overtime - Full Time	906	0	300	300	0
Overtime - Part Time	907	500	600	500	1,000
		<u>\$41,200</u>	<u>\$46,800</u>	<u>\$47,200</u>	<u>\$42,100</u>
TOTAL PERSONNEL SERVICES		<u>\$41,200</u>	<u>\$46,800</u>	<u>\$47,200</u>	<u>\$42,100</u>
CONTRACTUAL SERVICES					
Utilities	921	\$4,800	\$4,800	\$4,700	\$4,000
Communications	922	300	200	400	200
Professional Services	924	5,300	900	400	300
Rents/Leases	926	100	100	0	0
Printing/Photography	927	2,300	2,000	2,000	2,300
Small Tools/Equipment	928	8,700	13,100	13,100	7,900
Repair/Maintenance - Equipment	929	1,000	3,800	3,800	2,200
Operating Supplies	932	2,000	8,000	8,000	2,100
Repair/Maintenance - Facilities	937	2,000	7,200	6,100	5,500
Employee Uniforms	939	800	900	800	1,100
		<u>\$27,300</u>	<u>\$41,000</u>	<u>\$39,300</u>	<u>\$25,600</u>
TOTAL CONTRACTUAL SERVICES		<u>\$27,300</u>	<u>\$41,000</u>	<u>\$39,300</u>	<u>\$25,600</u>
TOTAL EXPENDITURES		<u><u>\$68,500</u></u>	<u><u>\$87,800</u></u>	<u><u>\$86,500</u></u>	<u><u>\$67,700</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EXCURSION BOAT - 56</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,300	\$3,200	\$3,200	\$1,500
Part Time Wages	902	22,200	24,000	24,500	22,500
Overtime - Part Time	907	500	200	100	2,400
TOTAL PERSONNEL SERVICES		<u>\$25,000</u>	<u>\$27,400</u>	<u>\$27,800</u>	<u>\$26,400</u>
CONTRACTUAL SERVICES					
Insurance	923	\$2,400	\$2,400	\$2,400	\$2,400
Professional Services	924	200	500	300	100
Small Tools/Equipment	928	500	800	800	0
Repair/Maintenance - Equipment	929	600	600	600	800
Operating Supplies	932	300	400	200	200
Employee Uniforms	939	200	200	200	400
Outsourced Repair Service	940	3,600	2,800	3,300	1,000
Gasoline/Diesel Fuel	941	7,900	7,200	7,200	3,600
TOTAL CONTRACTUAL SERVICES		<u>\$15,700</u>	<u>\$14,900</u>	<u>\$15,000</u>	<u>\$8,500</u>
TOTAL EXPENDITURES		<u><u>\$40,700</u></u>	<u><u>\$42,300</u></u>	<u><u>\$42,800</u></u>	<u><u>\$34,900</u></u>
<u>RESALE - ALCOHOLIC BEVERAGES - 57</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$700	\$800	\$600	\$800
TOTAL CONTRACTUAL SERVICES		<u>\$700</u>	<u>\$800</u>	<u>\$600</u>	<u>\$800</u>
TOTAL EXPENDITURES		<u><u>\$700</u></u>	<u><u>\$800</u></u>	<u><u>\$600</u></u>	<u><u>\$800</u></u>
<u>CROSS COUNTRY SKIING - 58</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$7,800	\$0	\$0	\$0
Part Time Wages	902	5,800	5,800	5,800	8,600
TOTAL PERSONNEL SERVICES		<u>\$13,600</u>	<u>\$5,800</u>	<u>\$5,800</u>	<u>\$8,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>CROSS COUNTRY SKIING (CONTINUED) - 58</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$2,100	\$1,800	\$1,000	\$2,100
Small Tools/Equipment	928	0	0	0	1,500
Operating Supplies	932	200	100	200	200
Repair/Maintenance - Facilities	937	3,000	100	100	0
Employee Uniforms	939	0	100	100	0
		<u>0</u>	<u>100</u>	<u>100</u>	<u>0</u>
TOTAL CONTRACTUAL SERVICES		<u>\$5,300</u>	<u>\$2,100</u>	<u>\$1,400</u>	<u>\$3,800</u>
TOTAL EXPENDITURES		<u>\$18,900</u>	<u>\$7,900</u>	<u>\$7,200</u>	<u>\$12,400</u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,600	\$1,500	\$1,500	\$900
Part Time Wages	902	108,200	107,800	104,100	105,800
Employee Benefits	903	0	0	0	100
Overtime - Part Time	907	700	600	700	600
		<u>700</u>	<u>600</u>	<u>700</u>	<u>600</u>
TOTAL PERSONNEL SERVICES		<u>\$111,500</u>	<u>\$109,900</u>	<u>\$106,300</u>	<u>\$107,400</u>
CONTRACTUAL SERVICES					
Utilities	921	\$3,300	\$3,100	\$3,200	\$3,300
Communications	922	700	600	600	700
Professional Services	924	3,100	6,000	5,500	1,100
Printing/Photography	927	6,200	5,300	5,300	5,700
Small Tools/Equipment	928	3,400	500	400	700
Repair/Maintenance - Equipment	929	200	200	100	100
Operating Supplies	932	100	300	100	300
Repair/Maintenance - Facilities	937	1,000	2,700	3,000	1,600
Employee Uniforms	939	800	800	800	900
		<u>800</u>	<u>800</u>	<u>800</u>	<u>900</u>
TOTAL CONTRACTUAL SERVICES		<u>\$18,800</u>	<u>\$19,500</u>	<u>\$19,000</u>	<u>\$14,400</u>
TOTAL EXPENDITURES		<u>\$130,300</u>	<u>\$129,400</u>	<u>\$125,300</u>	<u>\$121,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUNDRIES - 60</u>					
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$2,400	\$0	\$0	\$0
Resaleable Merchandise	931	8,800	8,500	8,800	9,200
Taxes	935	600	800	600	800
Employee Uniforms	939	100	100	0	200
		<u>\$11,900</u>	<u>\$9,400</u>	<u>\$9,400</u>	<u>\$10,200</u>
TOTAL CONTRACTUAL SERVICES					
		<u>\$11,900</u>	<u>\$9,400</u>	<u>\$9,400</u>	<u>\$10,200</u>
TOTAL EXPENDITURES					
		<u>\$11,900</u>	<u>\$9,400</u>	<u>\$9,400</u>	<u>\$10,200</u>
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$87,400	\$73,800	\$73,400	\$136,300
Part Time Wages	902	68,900	68,900	68,600	74,900
Employee Benefits	903	4,600	4,900	4,100	6,300
Employee Group Insurance	904	17,500	21,300	20,000	36,300
Overtime - Full Time	906	300	1,900	200	7,600
Overtime - Part Time	907	0	0	0	2,100
Retirement	908	11,900	11,400	11,000	24,000
Retiree Health	910	6,300	11,100	11,100	25,300
		<u>\$196,900</u>	<u>\$193,300</u>	<u>\$188,400</u>	<u>\$312,800</u>
TOTAL PERSONNEL SERVICES					

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE MAINTENANCE (CONTINUED) - 65</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$13,100	\$15,000	\$12,700	\$14,400
Communications	922	500	400	500	0
Insurance	923	1,000	900	900	900
Professional Services	924	8,200	5,000	4,100	6,100
Transportation/Travel	925	400	0	0	700
Rents/Leases	926	500	500	600	200
Small Tools/Equipment	928	4,500	3,500	3,500	4,900
Repair/Maintenance - Equipment	929	8,000	8,000	10,300	11,500
Operating Supplies	932	7,000	5,500	5,500	9,300
Membership/Subscription	934	700	600	700	100
Training/Education	936	300	200	100	0
Repair/Maintenance - Facilities	937	2,700	10,600	2,800	3,800
Chemicals	938	44,900	52,300	54,700	48,200
Employee Uniforms	939	700	700	300	900
Outsourced Repair Service	940	3,000	3,000	3,000	5,100
Gasoline/Diesel Fuel	941	14,600	24,000	24,200	19,600
		<u>\$110,100</u>	<u>\$130,200</u>	<u>\$123,900</u>	<u>\$125,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$110,100</u>	<u>\$130,200</u>	<u>\$123,900</u>	<u>\$125,700</u>
TOTAL EXPENDITURES		<u><u>\$307,000</u></u>	<u><u>\$323,500</u></u>	<u><u>\$312,300</u></u>	<u><u>\$438,500</u></u>
<u>ADVENTURE/DISC GOLF - 66</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,300	\$1,200	\$1,200	\$1,000
Part Time Wages	902	16,700	16,400	15,900	16,400
		<u>\$18,000</u>	<u>\$17,600</u>	<u>\$17,100</u>	<u>\$17,400</u>
TOTAL PERSONNEL SERVICES		<u>\$18,000</u>	<u>\$17,600</u>	<u>\$17,100</u>	<u>\$17,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ADVENTURE/DISC GOLF (CONTINUED) - 66</u>					
CONTRACTUAL SERVICES					
Communications	922	\$400	\$300	\$400	\$400
Rents/Leases	926	1,500	1,100	1,500	0
Printing/Photography	927	0	1,000	1,000	1,900
Small Tools/Equipment	928	300	0	100	100
Operating Supplies	932	1,200	1,700	1,200	1,000
Employee Uniforms	939	200	200	200	200
		<u>\$3,600</u>	<u>\$4,300</u>	<u>\$4,400</u>	<u>\$3,600</u>
TOTAL CONTRACTUAL SERVICES		<u>\$3,600</u>	<u>\$4,300</u>	<u>\$4,400</u>	<u>\$3,600</u>
TOTAL EXPENDITURES		<u>\$21,600</u>	<u>\$21,900</u>	<u>\$21,500</u>	<u>\$21,000</u>
<u>GOLF COURSE OPERATIONS - 69</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$14,400	\$16,500	\$16,500	\$14,800
Part Time Wages	902	118,500	117,300	106,800	115,000
Employee Group Insurance	904	800	1,300	700	700
Overtime - Full Time	906	0	300	300	0
		<u>\$133,700</u>	<u>\$135,400</u>	<u>\$124,300</u>	<u>\$130,500</u>
TOTAL PERSONNEL SERVICES		<u>\$133,700</u>	<u>\$135,400</u>	<u>\$124,300</u>	<u>\$130,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE OPERATIONS (CONTINUED) - 69</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$10,000	\$6,100	\$3,600	\$5,900
Communications	922	1,100	1,300	1,400	900
Professional Services	924	20,000	16,200	17,700	23,300
Rents/Leases	926	1,200	1,800	1,800	1,200
Printing/Photography	927	3,300	600	600	3,500
Small Tools/Equipment	928	21,900	1,300	1,300	6,600
Repair/Maintenance - Equipment	929	19,700	1,900	1,400	2,100
Operating Supplies	932	8,300	8,700	7,800	7,300
Membership/Subscription	934	300	300	300	300
Training/Education	936	0	0	100	0
Repair/Maintenance - Facilities	937	2,000	13,400	10,500	2,900
Employee Uniforms	939	1,700	1,700	1,800	1,800
Outsourced Repair Service	940	1,500	1,800	0	0
Gasoline/Diesel Fuel	941	12,000	0	0	0
Marketing	946	5,000	5,000	4,500	0
		<u>\$108,000</u>	<u>\$60,100</u>	<u>\$52,800</u>	<u>\$55,800</u>
TOTAL CONTRACTUAL SERVICES		<u>\$108,000</u>	<u>\$60,100</u>	<u>\$52,800</u>	<u>\$55,800</u>
TOTAL EXPENDITURES		<u><u>\$241,700</u></u>	<u><u>\$195,500</u></u>	<u><u>\$177,100</u></u>	<u><u>\$186,300</u></u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>ADMINISTRATION - 71</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$291,600	\$316,500	\$315,100	\$333,000
Part Time Wages	902	60,300	60,300	61,500	66,700
Employee Benefits	903	18,000	47,500	49,100	15,600
Employee Group Insurance	904	50,200	59,000	52,900	62,500
Unemployment Compensation	905	1,000	0	0	0
Overtime - Full Time	906	200	500	200	900
Overtime - Part Time	907	200	200	100	600
Retirement	908	319,300	311,400	320,400	314,200
Retiree Health	910	25,200	44,300	44,300	50,500
		<u>\$766,000</u>	<u>\$839,700</u>	<u>\$843,600</u>	<u>\$844,000</u>
TOTAL PERSONNEL SERVICES		<u>\$766,000</u>	<u>\$839,700</u>	<u>\$843,600</u>	<u>\$844,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ADMINISTRATION (CONTINUED) - 71</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$17,100	\$16,400	\$16,600	\$15,500
Communications	922	21,200	21,500	21,500	17,300
Insurance	923	77,000	80,000	74,500	76,300
Professional Services	924	12,400	12,800	12,100	13,300
Transportation/Travel	925	300	300	200	100
Rents/Leases	926	800	900	400	900
Printing/Photography	927	700	700	700	6,000
Small Tools/Equipment	928	2,500	12,600	12,600	1,800
Repair/Maintenance - Equipment	929	5,500	8,000	6,500	3,200
Office Supplies	930	5,100	5,100	5,100	5,000
Operating Supplies	932	2,000	2,600	2,100	2,400
Miscellaneous	933	500	900	900	2,100
Membership/Subscription	934	400	400	400	0
Training/Education	936	500	0	0	0
Repair/Maintenance - Facilities	937	5,500	4,400	3,000	9,700
Employee Uniforms	939	700	900	900	700
Marketing	946	3,800	15,700	12,700	0
		\$156,000	\$183,200	\$170,200	\$154,300
TOTAL CONTRACTUAL SERVICES		\$156,000	\$183,200	\$170,200	\$154,300
TOTAL EXPENDITURES		\$922,000	\$1,022,900	\$1,013,800	\$998,300
<u>SUPPORT SERVICES - 72</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$71,200	\$69,500	\$69,600	\$68,800
Employee Benefits	903	2,700	2,300	2,300	3,100
Employee Group Insurance	904	17,100	17,200	17,300	15,000
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		\$109,200	\$111,100	\$111,300	\$106,600
TOTAL PERSONNEL SERVICES		\$109,200	\$111,100	\$111,300	\$106,600

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUPPORT SERVICES (CONTINUED) - 72</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$10,000	\$10,500	\$9,900	\$9,600
Communications	922	800	800	900	600
Professional Services	924	800	700	700	600
Transportation/Travel	925	100	100	100	100
Small Tools/Equipment	928	500	1,000	1,000	300
Repair/Maintenance - Equipment	929	200	300	300	100
Office Supplies	930	1,500	1,200	1,200	1,500
Operating Supplies	932	1,400	1,600	1,700	2,000
Repair/Maintenance - Facilities	937	200	300	300	500
Employee Uniforms	939	100	0	200	0
		<u>\$15,600</u>	<u>\$16,500</u>	<u>\$16,300</u>	<u>\$15,300</u>
TOTAL CONTRACTUAL SERVICES		<u>\$15,600</u>	<u>\$16,500</u>	<u>\$16,300</u>	<u>\$15,300</u>
TOTAL EXPENDITURES		<u>\$124,800</u>	<u>\$127,600</u>	<u>\$127,600</u>	<u>\$121,900</u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$367,600	\$413,200	\$356,100	\$407,400
Part Time Wages	902	139,200	122,800	121,900	115,600
Employee Benefits	903	25,000	36,100	26,900	16,900
Employee Group Insurance	904	82,700	81,500	80,300	75,700
Overtime - Full Time	906	4,600	4,700	4,600	3,700
Overtime - Part Time	907	2,000	3,500	3,000	1,500
Retirement	908	65,500	60,400	60,400	62,300
Retiree Health	910	29,200	72,700	60,900	65,700
		<u>\$715,800</u>	<u>\$794,900</u>	<u>\$714,100</u>	<u>\$748,800</u>
TOTAL PERSONNEL SERVICES		<u>\$715,800</u>	<u>\$794,900</u>	<u>\$714,100</u>	<u>\$748,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>POLICE (CONTINUED) - 73</u>					
CONTRACTUAL SERVICES					
Communications	922	\$1,000	\$1,000	\$1,000	\$900
Insurance	923	6,800	6,500	6,500	6,100
Professional Services	924	5,500	10,000	7,200	7,400
Transportation/Travel	925	300	300	200	100
Rents/Leases	926	800	800	800	200
Printing/Photography	927	800	900	900	400
Small Tools/Equipment	928	4,100	4,300	4,300	9,100
Repair/Maintenance - Equipment	929	12,500	4,900	4,800	12,000
Operating Supplies	932	2,600	2,700	2,600	2,500
Membership/Subscription	934	200	200	200	0
Training/Education	936	4,000	4,000	3,800	1,600
Employee Uniforms	939	4,000	3,200	3,200	4,300
Outsourced Repair Service	940	4,000	7,500	4,500	6,800
		\$46,600	\$46,300	\$40,000	\$51,400
TOTAL CONTRACTUAL SERVICES					
		\$762,400	\$841,200	\$754,100	\$800,200
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$267,900	\$243,900	\$243,900	\$256,800
Part Time Wages	902	28,500	28,600	26,900	31,000
Employee Benefits	903	19,100	20,900	16,700	20,000
Employee Group Insurance	904	84,400	84,500	82,000	88,100
Overtime - Full Time	906	800	1,500	800	2,200
Overtime - Part Time	907	300	300	200	300
Retirement	908	59,500	53,000	54,900	57,500
Retiree Health	910	31,500	55,300	55,300	60,600
		\$492,000	\$488,000	\$480,700	\$516,500
TOTAL PERSONNEL SERVICES					

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BUILDING MAINTENANCE (CONTINUED) - 74</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$26,800	\$25,300	\$26,100	\$26,200
Communications	922	400	500	400	500
Professional Services	924	33,100	33,000	33,600	29,000
Rents/Leases	926	3,000	3,700	4,500	3,300
Small Tools/Equipment	928	2,400	1,400	1,400	3,200
Repair/Maintenance - Equipment	929	400	400	500	600
Operating Supplies	932	13,200	13,300	14,100	14,500
Training/Education	936	100	400	400	100
Repair/Maintenance - Facilities	937	17,000	22,100	19,300	27,900
Chemicals	938	1,300	1,300	1,500	700
Employee Uniforms	939	500	600	500	800
		<u>\$98,200</u>	<u>\$102,000</u>	<u>\$102,300</u>	<u>\$106,800</u>
TOTAL CONTRACTUAL SERVICES		<u>\$98,200</u>	<u>\$102,000</u>	<u>\$102,300</u>	<u>\$106,800</u>
TOTAL EXPENDITURES		<u><u>\$590,200</u></u>	<u><u>\$590,000</u></u>	<u><u>\$583,000</u></u>	<u><u>\$623,300</u></u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$98,300	\$120,200	\$120,200	\$87,200
Part Time Wages	902	3,800	5,700	6,100	8,200
Employee Benefits	903	3,600	7,500	3,200	3,200
Employee Group Insurance	904	41,200	41,300	40,000	29,000
Overtime - Full Time	906	1,000	4,500	900	5,200
Overtime - Part Time	907	0	100	100	0
Retirement	908	29,800	26,500	27,400	19,200
Retiree Health	910	15,800	27,700	27,700	20,200
		<u>\$193,500</u>	<u>\$233,500</u>	<u>\$225,600</u>	<u>\$172,200</u>
TOTAL PERSONNEL SERVICES		<u>\$193,500</u>	<u>\$233,500</u>	<u>\$225,600</u>	<u>\$172,200</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE (CONTINUED) - 75</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$8,000	\$19,000	\$13,000	\$5,100
Rents/Leases	926	100	200	0	0
Small Tools/Equipment	928	200	1,300	1,400	200
Repair/Maintenance - Equipment	929	100	100	100	100
Operating Supplies	932	9,000	5,500	5,100	4,300
Repair/Maintenance - Facilities	937	0	0	0	7,100
Chemicals	938	13,000	23,600	23,600	17,400
		\$30,400	\$49,700	\$43,200	\$34,200
TOTAL CONTRACTUAL SERVICES		\$30,400	\$49,700	\$43,200	\$34,200
TOTAL EXPENDITURES		\$223,900	\$283,200	\$268,800	\$206,400
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$65,900	\$50,800	\$50,700	\$64,300
Employee Benefits	903	33,700	27,600	24,800	34,600
Employee Group Insurance	904	7,800	7,800	6,800	0
Overtime - Full Time	906	1,100	200	100	200
Retirement	908	6,000	5,500	5,500	0
Retiree Health	910	3,200	5,600	5,600	0
		\$117,700	\$97,500	\$93,500	\$99,100
TOTAL PERSONNEL SERVICES		\$117,700	\$97,500	\$93,500	\$99,100
CONTRACTUAL SERVICES					
Utilities	921	\$0	\$0	\$0	\$100
Small Tools/Equipment	928	0	0	0	100
Operating Supplies	932	100	100	200	100
		\$100	\$100	\$200	\$300
TOTAL CONTRACTUAL SERVICES		\$100	\$100	\$200	\$300
TOTAL EXPENDITURES		\$117,800	\$97,600	\$93,700	\$99,400

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$278,700	\$292,400	\$292,400	\$302,100
Part Time Wages	902	137,700	122,100	114,600	139,300
Employee Benefits	903	27,800	28,600	23,400	18,400
Employee Group Insurance	904	95,100	88,000	87,800	77,900
Overtime - Full Time	906	200	1,300	200	1,200
Overtime - Part Time	907	2,500	1,700	1,000	4,400
Retirement	908	65,500	53,000	54,900	47,900
Retiree Health	910	34,700	55,300	55,300	50,500
TOTAL PERSONNEL SERVICES		<u>\$642,200</u>	<u>\$642,400</u>	<u>\$629,600</u>	<u>\$641,700</u>
CONTRACTUAL SERVICES					
Utilities	921	\$600	\$800	\$600	\$600
Communications	922	400	600	600	500
Professional Services	924	14,700	24,500	26,900	17,000
Transportation/Travel	925	500	500	500	700
Rents/Leases	926	200	500	500	100
Small Tools/Equipment	928	16,300	16,600	17,700	15,900
Repair/Maintenance - Equipment	929	800	5,300	5,500	1,500
Operating Supplies	932	4,800	10,600	7,900	10,000
Membership/Subscription	934	300	300	300	400
Training/Education	936	1,200	1,400	1,700	1,400
Chemicals	938	4,500	4,500	3,500	4,000
Employee Uniforms	939	1,200	4,400	4,300	1,800
TOTAL CONTRACTUAL SERVICES		<u>\$45,500</u>	<u>\$70,000</u>	<u>\$70,000</u>	<u>\$53,900</u>
TOTAL EXPENDITURES		<u><u>\$687,700</u></u>	<u><u>\$712,400</u></u>	<u><u>\$699,600</u></u>	<u><u>\$695,600</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$110,800	\$87,900	\$84,700	\$67,900
Part Time Wages	902	29,000	32,800	32,300	34,500
Employee Benefits	903	7,400	8,500	6,700	3,700
Employee Group Insurance	904	45,900	48,700	48,700	27,300
Overtime - Full Time	906	200	600	200	900
Overtime - Part Time	907	0	300	0	200
Retirement	908	23,800	22,000	21,900	9,600
Retiree Health	910	12,600	22,200	22,200	10,100
TOTAL PERSONNEL SERVICES		<u>\$229,700</u>	<u>\$223,000</u>	<u>\$216,700</u>	<u>\$154,200</u>
CONTRACTUAL SERVICES					
Utilities	921	\$19,300	\$22,900	\$18,700	\$18,200
Insurance	923	10,500	11,000	9,900	9,700
Professional Services	924	8,600	8,800	10,100	50,700
Rents/Leases	926	600	500	500	500
Small Tools/Equipment	928	2,900	3,100	3,300	2,300
Repair/Maintenance - Equipment	929	27,000	24,800	26,400	26,800
Operating Supplies	932	5,800	6,000	6,600	9,300
Training/Education	936	500	500	500	100
Repair/Maintenance - Facilities	937	18,000	6,000	6,000	8,400
Employee Uniforms	939	200	300	300	300
Outsourced Repair Service	940	38,300	40,900	37,000	33,000
Gasoline/Diesel Fuel	941	153,700	130,600	139,700	104,600
TOTAL CONTRACTUAL SERVICES		<u>\$285,400</u>	<u>\$255,400</u>	<u>\$259,000</u>	<u>\$263,900</u>
TOTAL EXPENDITURES		<u><u>\$515,100</u></u>	<u><u>\$478,400</u></u>	<u><u>\$475,700</u></u>	<u><u>\$418,100</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>SUMMER ACTIVITIES - 85</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$24,800	\$18,300	\$18,300	\$14,000
Part Time Wages	902	53,500	45,200	44,000	9,600
Employee Benefits	903	1,200	600	400	1,200
Employee Group Insurance	904	7,800	7,800	8,000	6,900
Overtime - Full Time	906	300	1,000	200	2,300
Overtime - Part Time	907	900	900	800	300
Retirement	908	6,000	5,500	5,500	4,800
Retiree Health	910	3,200	5,600	5,600	5,100
		\$97,700	\$84,900	\$82,800	\$44,200
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Professional Services	924	\$58,000	\$39,300	\$36,400	\$44,900
Transportation/Travel	925	100	200	100	2,700
Rents/Leases	926	9,800	6,000	5,600	8,100
Printing/Photography	927	0	-200	0	0
Small Tools/Equipment	928	900	5,500	2,400	1,700
Repair/Maintenance - Equipment	929	6,000	1,000	1,100	500
Operating Supplies	932	900	5,100	1,600	2,600
Training/Education	936	0	100	100	0
Chemicals	938	30,000	30,000	29,600	20,400
Employee Uniforms	939	1,800	2,000	2,000	0
Outsourced Repair Service	940	1,000	2,000	0	4,600
Marketing	946	2,000	1,700	200	0
		\$110,500	\$92,700	\$79,100	\$85,500
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES		\$208,200	\$177,600	\$161,900	\$129,700

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>WINTER ACTIVITIES - 86</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$28,200	\$29,500	\$30,300	\$19,100
Part Time Wages	902	1,500	1,500	1,400	1,700
Employee Benefits	903	1,100	4,900	3,300	3,400
Employee Group Insurance	904	8,800	16,500	16,600	14,500
Overtime - Full Time	906	100	1,500	100	1,700
Retirement	908	5,900	11,000	11,000	9,600
Retiree Health	910	3,200	11,100	11,100	10,100
		<u>\$48,800</u>	<u>\$76,000</u>	<u>\$73,800</u>	<u>\$60,100</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$0	\$0	\$0	\$100
Repair/Maintenance - Equipment	929	100	100	100	0
Operating Supplies	932	100	100	100	100
Marketing	946	900	800	800	0
		<u>\$1,100</u>	<u>\$1,000</u>	<u>\$1,000</u>	<u>\$200</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES					
		<u>\$49,900</u>	<u>\$77,000</u>	<u>\$74,800</u>	<u>\$60,300</u>
<u>WILDLIFE MANAGEMENT - 87</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$6,200	\$3,500	\$3,400	\$8,300
Part Time Wages	902	0	1,100	1,100	2,000
Employee Group Insurance	904	100	100	100	200
Overtime - Full Time	906	0	0	0	200
		<u>\$6,300</u>	<u>\$4,700</u>	<u>\$4,600</u>	<u>\$10,700</u>
TOTAL PERSONNEL SERVICES					

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>WILDLIFE MANAGEMENT (CONTINUED) - 87</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$1,000	\$500	\$400	\$1,000
Transportation/Travel	925	400	300	300	500
Small Tools/Equipment	928	0	0	0	300
Operating Supplies	932	400	700	700	900
Employee Uniforms	939	0	0	0	800
		<u>\$1,800</u>	<u>\$1,500</u>	<u>\$1,400</u>	<u>\$3,500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$1,800</u>	<u>\$1,500</u>	<u>\$1,400</u>	<u>\$3,500</u>
TOTAL EXPENDITURES		<u><u>\$8,100</u></u>	<u><u>\$6,200</u></u>	<u><u>\$6,000</u></u>	<u><u>\$14,200</u></u>
<u>NATURE PROGRAM - 88</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$225,600	\$217,300	\$216,500	\$210,900
Part Time Wages	902	27,000	26,600	26,200	30,300
Employee Benefits	903	18,900	17,000	17,000	14,600
Employee Group Insurance	904	15,600	28,100	27,100	20,200
Overtime - Full Time	906	0	200	0	900
Overtime - Part Time	907	0	200	0	0
Retirement	908	35,700	31,800	32,900	28,700
Retiree Health	910	18,900	33,200	33,200	30,300
		<u>\$341,700</u>	<u>\$354,400</u>	<u>\$352,900</u>	<u>\$335,900</u>
TOTAL PERSONNEL SERVICES		<u>\$341,700</u>	<u>\$354,400</u>	<u>\$352,900</u>	<u>\$335,900</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>NATURE PROGRAM (CONTINUED) - 88</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$8,700	\$8,400	\$8,400	\$6,900
Communications	922	400	400	400	100
Professional Services	924	10,500	2,300	2,300	2,800
Transportation/Travel	925	0	500	0	200
Rents/Leases	926	0	300	0	0
Printing/Photography	927	200	700	600	500
Small Tools/Equipment	928	1,400	3,600	2,100	4,500
Repair/Maintenance - Equipment	929	700	700	700	600
Operating Supplies	932	1,500	6,100	4,400	5,100
Membership/Subscription	934	0	0	0	200
Training/Education	936	200	200	200	200
Repair/Maintenance - Facilities	937	5,000	1,300	1,500	1,100
Employee Uniforms	939	200	200	200	500
Marketing	946	400	0	0	0
		<u>\$29,200</u>	<u>\$24,700</u>	<u>\$20,800</u>	<u>\$22,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$29,200</u>	<u>\$24,700</u>	<u>\$20,800</u>	<u>\$22,700</u>
TOTAL EXPENDITURES		<u><u>\$370,900</u></u>	<u><u>\$379,100</u></u>	<u><u>\$373,700</u></u>	<u><u>\$358,600</u></u>
<u>FARM CENTER - 91</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$247,500	\$249,800	\$249,200	\$235,400
Part Time Wages	902	82,300	81,200	81,200	75,600
Employee Benefits	903	20,600	21,400	19,900	17,300
Employee Group Insurance	904	61,600	64,300	63,400	62,300
Overtime - Full Time	906	200	200	200	500
Overtime - Part Time	907	300	700	300	200
Retirement	908	41,700	37,100	38,400	33,500
Retiree Health	910	22,100	38,800	38,800	35,400
		<u>\$476,300</u>	<u>\$493,500</u>	<u>\$491,400</u>	<u>\$460,200</u>
TOTAL PERSONNEL SERVICES		<u>\$476,300</u>	<u>\$493,500</u>	<u>\$491,400</u>	<u>\$460,200</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>FARM CENTER (CONTINUED) - 91</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$15,800	\$13,600	\$15,300	\$19,700
Communications	922	1,300	1,300	1,200	600
Professional Services	924	14,000	18,100	18,100	21,600
Transportation/Travel	925	100	300	200	0
Rents/Leases	926	0	0	0	100
Printing/Photography	927	100	500	500	0
Small Tools/Equipment	928	3,200	2,000	2,000	3,300
Repair/Maintenance - Equipment	929	1,800	1,800	800	1,500
Operating Supplies	932	49,500	50,700	54,900	51,200
Membership/Subscription	934	300	400	400	400
Training/Education	936	400	100	100	0
Repair/Maintenance - Facilities	937	9,600	9,600	7,900	6,400
Chemicals	938	800	1,100	1,100	1,200
Employee Uniforms	939	600	600	600	700
		<u>\$97,500</u>	<u>\$100,100</u>	<u>\$103,100</u>	<u>\$106,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$97,500</u>	<u>\$100,100</u>	<u>\$103,100</u>	<u>\$106,700</u>
TOTAL EXPENDITURES		<u><u>\$573,800</u></u>	<u><u>\$593,600</u></u>	<u><u>\$594,500</u></u>	<u><u>\$566,900</u></u>
<u>MOBILE LEARNING CENTER - 92</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$165,300	\$153,500	\$153,400	\$140,500
Part Time Wages	902	17,700	17,000	17,000	17,200
Employee Benefits	903	3,700	5,300	4,400	1,900
Employee Group Insurance	904	46,600	42,900	42,800	37,700
Retirement	908	29,800	26,500	27,400	24,000
Retiree Health	910	15,800	27,700	27,700	25,300
		<u>\$278,900</u>	<u>\$272,900</u>	<u>\$272,700</u>	<u>\$246,600</u>
TOTAL PERSONNEL SERVICES		<u>\$278,900</u>	<u>\$272,900</u>	<u>\$272,700</u>	<u>\$246,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>MOBILE LEARNING CENTER (CONTINUED) - 92</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$1,300	\$1,300	\$1,300	\$1,400
Communications	922	300	400	200	400
Insurance	923	1,600	1,600	1,400	1,400
Professional Services	924	600	400	400	300
Transportation/Travel	925	100	200	200	300
Printing/Photography	927	200	200	0	200
Small Tools/Equipment	928	1,400	2,500	2,800	2,800
Repair/Maintenance - Equipment	929	2,400	1,900	2,500	3,500
Operating Supplies	932	1,200	1,000	1,000	1,500
Membership/Subscription	934	600	500	400	400
Training/Education	936	0	200	0	200
Repair/Maintenance - Facilities	937	400	800	800	0
Employee Uniforms	939	200	200	200	200
Outsourced Repair Service	940	13,500	6,500	5,700	6,300
Marketing	946	0	1,400	1,400	0
		\$23,800	\$19,100	\$18,300	\$18,900
TOTAL CONTRACTUAL SERVICES		\$23,800	\$19,100	\$18,300	\$18,900
TOTAL EXPENDITURES		\$302,700	\$292,000	\$291,000	\$265,500
KENSINGTON GRAND TOTAL		\$6,603,500	\$6,777,700	\$6,564,100	\$6,528,800

LOWER HURON METROPARK

1,250-acre Lower Huron Metropark is the northernmost of three associated parks developed along the scenic Huron River basin southeast of Ann Arbor. Lower Huron contains the administrative office for this group of parks consisting of Lower Huron, Willow, and Oakwoods Metroparks. The park opened to the public in 1953 and is widely known for the beauty of the Redbud trees that blossom in springtime throughout the park. It is estimated that the park and its facilities will serve over 900,000 visitors in 2012. Lower Huron Metropark is easily accessed both from the Haggerty Road exit off I-94 as well as from the Sibley Road Exit off I-275.

The direct operating costs associated with the maintenance and operations of the Lower Huron Metropark are expected to total \$2,882,100. Personnel costs have been budgeted at \$2,173,500 for the 18 full time and 129 part time employees assigned to Lower Huron Metropark. Staffing levels are detailed on the following Table of Organization. Material and supply costs are expected to be \$708,600.

Lower Huron's five-mile, ten foot wide, paved hike/bike path makes Lower Huron a popular destination for park visitors. It is enhanced by a 3.2 mile connector trail that when linked to trails in Willow and Oakwoods Metroparks provides 15 miles of recreational opportunities. The pathway meanders through the park past seven defined picnic areas and 11 shelters that may be reserved. These picnic areas may accommodate small or large groups in a variety of beautiful natural settings, many of which overlook the Huron River.

To cool off on a hot summer's day many visitors enjoy visiting the Turtle Cove Family Aquatic Center located near Foxwoods picnic area. This water facility consists of a zero-depth entry pool, two waterslides, an endless lazy river, a splash pad with a 300 gallon dump bucket perfect for little ones, a bathhouse, a sunning hill and food service with an outdoor dining court. Tennis, volleyball, and basketball courts are located near the Woods creek picnic area along with a Tot Lot designed for children ages two to eight.

Shoreline fishing is popular and has recently been enhanced by the addition of two shoreline-fishing piers built with funding support provided by the Michigan Department of Natural Resources. These piers are located at both the north and south end of the park overlooking the Huron River.

Lower Huron 18-hole, par-three golf course covers 15 acres and the length of the holes varies from 50 to 110 yards. The golf starter building provides club rental and limited golf sundry and food vending. It is a beautiful spot for a beginner golfer or for the experienced golfer to brush up on their short game.

The Bobwhite and Paw Paw nature trails provide educational signage so that people may enjoy a self-guided hike. Overnight tent camping or day camp use by organized youth groups is permitted in the group camp area. This area provides a rustic camping experience creating lifelong memories for many area youth.

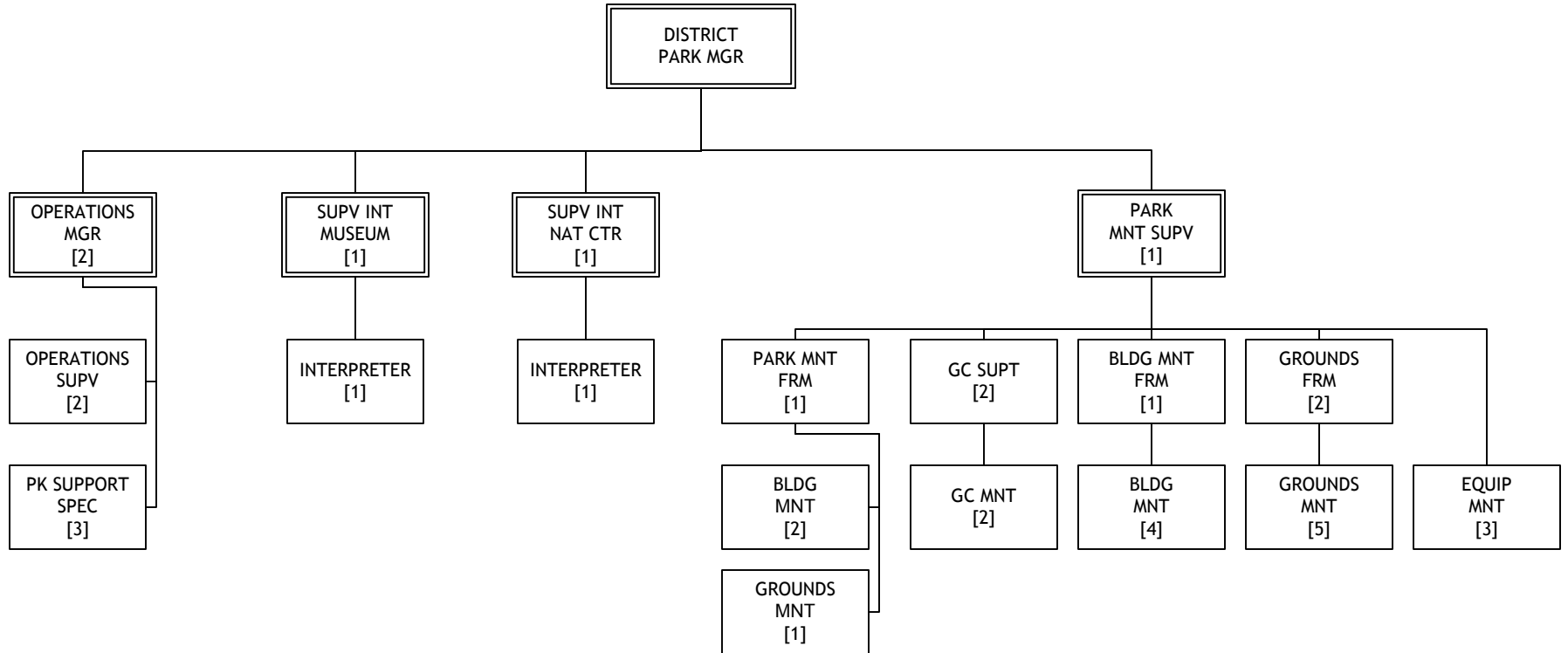
Three sheltered ponds near the Fox Woods picnic area provides winter recreationists with an opportunity to skate on natural ponds. One of the ponds is equipped with hockey nets and is a popular spot for a pick up game. A natural fire and firewood is available to cure those frosty toes or to enjoy while sipping some hot cocoa.

One of the highlights of the year at Lower Huron Metropark is the Annual Car Show. Automotive enthusiasts from a broad area enjoy displaying the fruits of their labors as well as viewing the other entrants. Many area groups and churches hold annual picnics at Lower Huron Metropark some number up to 5,000 participants. Beginning in 2012, rustic family camping will be held at the Tulip Tree Picnic Area. From early May through early October fifty sites will be available for reservation.

Public safety and security is provided at Lower Huron Metropark by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - SOUTHERN DISTRICT

LOWER HURON / WILLOW & OAKWOODS / LAKE ERIE



LOWER HURON
 PROVISIONAL [27]
 SEASONAL [92]

OPERATIONS
 TOLLING
 POOL / BATH
 FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE

TOTAL EMPLOYEE'S
 133

WILLOW & OAKWOODS
 PROVISIONAL [33]
 SEASONAL [28]

TOLLING
 POOL / BATH
 FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 BOAT RENTAL
 INTERPRETIVE

TOTAL EMPLOYEE'S
 71
 145

LAKE ERIE
 PROVISIONAL [41]
 SEASONAL [55]

OPERATIONS
 TOLLING
 POOL / BATH
 FOOD SERVICE
 MARINA
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 108

LOWER HURON METROPARK - ACTIVITY SUMMARY - 806

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>REVENUE ACCOUNTS</u>					
Food Service	.51	\$125,400	\$126,300	\$131,200	\$117,200
Bathhouse & Pool	.53	583,300	557,200	537,700	597,500
Toll Collection	.59	67,200	67,900	65,600	65,500
Sundries	.60	4,400	4,800	4,700	4,400
Camping	.61	4,100	0	0	0
Golf Course Maintenance	.65	56,700	68,300	62,200	65,300
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	472,300	519,600	515,500	479,800
Police	.73	468,200	533,700	488,800	468,300
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	233,300	233,000	235,500	287,300
Road/Parking Lot/Trail Maintenance	.75	57,300	62,700	51,900	21,600
Tree Maintenance	.76	73,800	74,300	71,100	74,600
Grounds Maintenance	.80	504,900	535,700	509,400	482,200
Equipment Maintenance	.95	219,900	207,200	210,800	188,400
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	1,300	500	400	1,500
Winter Activities	.86	9,600	8,200	10,500	9,000
Wildlife Management	.87	400	1,100	800	2,100
LOWER HURON GRAND TOTAL		<u>\$2,882,100</u>	<u>\$3,000,500</u>	<u>\$2,896,100</u>	<u>\$2,864,700</u>

LOWER HURON METROPARK - OPERATIONS SUMMARY - 806

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$875,300	\$883,700	\$859,600	\$848,500
Part Time Wages	902	619,500	630,400	594,700	589,500
Employee Benefits	903	90,600	110,900	93,900	91,900
Employee Group Insurance	904	226,300	240,200	236,300	211,800
Unemployment Compensation	905	4,000	2,800	2,700	3,800
Overtime - Full Time	906	8,700	13,100	9,100	13,900
Overtime - Part Time	907	3,700	6,400	4,600	4,500
Retirement	908	265,700	252,000	256,400	252,600
Retiree Health	910	79,700	155,900	149,200	146,600
Total Personnel Services		\$2,173,500	\$2,295,400	\$2,206,500	\$2,163,100
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	142,400	164,700	155,600	232,700
Communications	922	36,100	44,200	42,800	31,300
Insurance	923	47,300	48,700	44,900	44,300
Professional Services	924	68,700	76,600	67,200	52,800
Transportation/Travel	925	1,000	1,400	1,400	2,800
Rents/Leases	926	1,800	2,600	1,800	2,000
Printing/Photography	927	3,300	3,400	3,200	2,600
Small Tools/Equipment	928	44,400	46,700	47,600	29,700
Repair/Maintenance - Equipment	929	36,900	33,400	36,500	31,500
Office Supplies	930	2,200	2,300	2,300	2,200
Resaleable Merchandise	931	55,100	54,900	58,400	49,900
Operating Supplies	932	63,300	52,500	59,000	52,700
Miscellaneous	933	100	600	700	500
Membership/Subscription	934	800	1,000	800	100
Taxes	935	9,800	10,400	10,500	9,500
Training/Education	936	4,000	5,000	4,600	3,500
Repair/Maintenance - Facilities	937	52,700	22,900	24,100	42,000
Chemicals	938	37,000	47,100	36,800	36,300
Employee Uniforms	939	10,400	11,700	11,200	12,700
Outsourced Repair Service	940	8,500	8,000	7,800	7,100
Gasoline/Diesel Fuel	941	76,300	60,100	69,300	55,400
Marketing	946	6,500	6,900	3,100	0
Total Materials and Supplies		\$708,600	\$705,100	\$689,600	\$701,600
LOWER HURON GRAND TOTAL		\$2,882,100	\$3,000,500	\$2,896,100	\$2,864,700

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$155,000	\$125,400	\$29,600	\$166,000	\$131,200	\$34,800
Aquatic Facilities	710,000	583,300	126,700	822,100	537,700	284,400
Tolling	470,000	67,200	402,800	465,000	65,600	399,400
Sundry	7,500	4,400	3,100	7,700	4,700	3,000
Golf Courses	29,500	56,700	(27,200)	29,500	62,200	(32,700)
Other Revenues	54,000	0	54,000	53,400	0	53,400
Other Expenditures	0	2,045,100	(2,045,100)	0	2,094,700	(2,094,700)
	<u>\$1,426,000</u>	<u>\$2,882,100</u>	<u>(\$1,456,100)</u>	<u>\$1,543,700</u>	<u>\$2,896,100</u>	<u>(\$1,352,400)</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$46,400	\$46,600	\$47,200	\$45,500
Overtime - Part Time	907	100	100	100	0
TOTAL PERSONNEL SERVICES		<u>\$46,500</u>	<u>\$46,700</u>	<u>\$47,300</u>	<u>\$45,500</u>
CONTRACTUAL SERVICES					
Utilities	921	\$5,600	\$6,500	\$5,400	\$6,500
Professional Services	924	1,900	1,000	2,300	1,300
Small Tools/Equipment	928	800	1,400	1,300	700
Repair/Maintenance - Equipment	929	100	0	0	400
Resaleable Merchandise	931	51,200	50,600	54,200	46,000
Operating Supplies	932	8,500	8,500	9,100	5,600
Taxes	935	9,300	9,900	10,000	9,100
Training/Education	936	100	100	100	0
Repair/Maintenance - Facilities	937	600	600	600	1,300
Employee Uniforms	939	800	1,000	900	800
TOTAL CONTRACTUAL SERVICES		<u>\$78,900</u>	<u>\$79,600</u>	<u>\$83,900</u>	<u>\$71,700</u>
TOTAL EXPENDITURES		<u><u>\$125,400</u></u>	<u><u>\$126,300</u></u>	<u><u>\$131,200</u></u>	<u><u>\$117,200</u></u>
<u>BATHHOUSE/POOL - 53</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$67,400	\$64,700	\$64,700	\$58,900
Part Time Wages	902	250,000	252,000	244,500	250,400
Employee Benefits	903	9,200	8,600	7,200	7,500
Employee Group Insurance	904	30,400	30,800	29,900	26,600
Overtime - Full Time	906	2,700	3,900	2,700	3,900
Overtime - Part Time	907	1,700	1,500	1,300	2,700
Retirement	908	17,800	16,500	16,500	14,400
Retiree Health	910	9,300	16,600	16,100	15,200
TOTAL PERSONNEL SERVICES		<u>\$388,500</u>	<u>\$394,600</u>	<u>\$382,900</u>	<u>\$379,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BATHHOUSE/POOL (CONTINUED) - 53</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$99,900	\$96,000	\$97,000	\$126,400
Communications	922	0	400	0	300
Professional Services	924	10,700	7,600	6,400	11,000
Transportation/Travel	925	0	200	100	0
Rents/Leases	926	100	700	200	700
Small Tools/Equipment	928	11,900	6,300	5,800	8,400
Repair/Maintenance - Equipment	929	100	300	100	600
Operating Supplies	932	12,000	10,200	11,200	10,600
Training/Education	936	300	600	700	300
Repair/Maintenance - Facilities	937	35,000	9,200	8,900	29,400
Chemicals	938	20,300	27,000	20,300	26,400
Employee Uniforms	939	3,700	3,600	3,500	3,800
Marketing	946	800	500	600	0
		<u>\$194,800</u>	<u>\$162,600</u>	<u>\$154,800</u>	<u>\$217,900</u>
TOTAL CONTRACTUAL SERVICES		<u>\$194,800</u>	<u>\$162,600</u>	<u>\$154,800</u>	<u>\$217,900</u>
TOTAL EXPENDITURES		<u><u>\$583,300</u></u>	<u><u>\$557,200</u></u>	<u><u>\$537,700</u></u>	<u><u>\$597,500</u></u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$60,200	\$60,400	\$58,900	\$59,700
Overtime - Part Time	907	100	200	100	100
		<u>\$60,300</u>	<u>\$60,600</u>	<u>\$59,000</u>	<u>\$59,800</u>
TOTAL PERSONNEL SERVICES		<u>\$60,300</u>	<u>\$60,600</u>	<u>\$59,000</u>	<u>\$59,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>TOLL COLLECTION (CONTINUED) - 59</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$2,600	\$3,200	\$2,500	\$2,800
Professional Services	924	1,200	1,000	1,100	400
Printing/Photography	927	1,500	1,600	1,600	1,300
Small Tools/Equipment	928	200	200	200	300
Operating Supplies	932	100	100	100	100
Repair/Maintenance - Facilities	937	800	600	600	200
Employee Uniforms	939	500	600	500	600
		<u>\$6,900</u>	<u>\$7,300</u>	<u>\$6,600</u>	<u>\$5,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$6,900</u>	<u>\$7,300</u>	<u>\$6,600</u>	<u>\$5,700</u>
TOTAL EXPENDITURES		<u><u>\$67,200</u></u>	<u><u>\$67,900</u></u>	<u><u>\$65,600</u></u>	<u><u>\$65,500</u></u>
<u>SUNDRIES - 60</u>					
CONTRACTUAL SERVICES					
Resaleable Merchandise	931	\$3,900	\$4,300	\$4,200	\$3,900
Taxes	935	500	500	500	400
Employee Uniforms	939	0	0	0	100
		<u>\$4,400</u>	<u>\$4,800</u>	<u>\$4,700</u>	<u>\$4,400</u>
TOTAL CONTRACTUAL SERVICES		<u>\$4,400</u>	<u>\$4,800</u>	<u>\$4,700</u>	<u>\$4,400</u>
TOTAL EXPENDITURES		<u><u>\$4,400</u></u>	<u><u>\$4,800</u></u>	<u><u>\$4,700</u></u>	<u><u>\$4,400</u></u>
<u>CAMPING - 61</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$1,600	\$0	\$0	\$0
		<u>\$1,600</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL PERSONNEL SERVICES		<u>\$1,600</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>CAMPING (CONTINUED) - 61</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$500	\$0	\$0	\$0
Printing/Photography	927	300	0	0	0
Operating Supplies	932	700	0	0	0
Marketing	946	1,000	0	0	0
TOTAL CONTRACTUAL SERVICES		\$2,500	\$0	\$0	\$0
TOTAL EXPENDITURES		\$4,100	\$0	\$0	\$0
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$15,900	\$16,800	\$20,200	\$17,100
Part Time Wages	902	29,500	32,300	28,000	29,300
Employee Benefits	903	0	500	0	0
Employee Group Insurance	904	600	1,100	1,400	800
Overtime - Part Time	907	0	200	0	0
TOTAL PERSONNEL SERVICES		\$46,000	\$50,900	\$49,600	\$47,200
CONTRACTUAL SERVICES					
Utilities	921	\$2,600	\$6,500	\$2,500	\$11,200
Professional Services	924	500	500	500	400
Printing/Photography	927	300	500	400	500
Small Tools/Equipment	928	600	500	400	500
Repair/Maintenance - Equipment	929	300	500	700	300
Operating Supplies	932	1,000	2,000	1,300	1,100
Membership/Subscription	934	0	200	0	0
Repair/Maintenance - Facilities	937	100	500	1,300	200
Chemicals	938	4,500	5,200	5,100	3,600
Employee Uniforms	939	200	300	100	300
Marketing	946	600	700	300	0
TOTAL CONTRACTUAL SERVICES		\$10,700	\$17,400	\$12,600	\$18,100
TOTAL EXPENDITURES		\$56,700	\$68,300	\$62,200	\$65,300

		<u>2012</u>	<u>2011</u>	<u>2011</u>	<u>2010</u>
		<u>Budget</u>	<u>Amended</u>	<u>Estimated</u>	<u>Actual</u>
GENERAL ACTIVITY ACCOUNTS					
ADMINISTRATION - 71					
PERSONNEL SERVICES					
Full Time Wages	901	\$148,900	\$151,900	\$153,500	\$153,800
Part Time Wages	902	29,800	31,100	31,600	30,700
Employee Benefits	903	6,700	11,500	4,800	6,200
Employee Group Insurance	904	33,700	33,900	33,300	29,300
Unemployment Compensation	905	4,000	2,800	2,700	3,800
Overtime - Full Time	906	600	600	600	600
Overtime - Part Time	907	100	300	200	300
Retirement	908	122,800	127,300	130,000	132,800
Retiree Health	910	12,600	22,200	22,200	20,200
TOTAL PERSONNEL SERVICES		<u>\$359,200</u>	<u>\$381,600</u>	<u>\$378,900</u>	<u>\$377,700</u>
CONTRACTUAL SERVICES					
Utilities	921	\$6,400	\$6,000	\$6,200	\$3,900
Communications	922	34,900	42,000	41,900	29,800
Insurance	923	36,000	38,000	34,500	34,500
Professional Services	924	11,100	9,700	10,600	12,800
Transportation/Travel	925	400	600	1,000	1,100
Rents/Leases	926	400	500	400	400
Printing/Photography	927	300	400	400	400
Small Tools/Equipment	928	3,600	20,300	22,600	2,800
Repair/Maintenance - Equipment	929	10,000	7,900	10,000	8,000
Office Supplies	930	2,200	2,300	2,300	2,200
Operating Supplies	932	1,500	1,500	1,500	1,500
Miscellaneous	933	100	600	700	500
Membership/Subscription	934	400	400	400	100
Training/Education	936	1,000	500	400	1,600
Repair/Maintenance - Facilities	937	1,000	1,200	1,100	2,300
Employee Uniforms	939	300	400	400	200
Marketing	946	3,500	5,700	2,200	0
TOTAL CONTRACTUAL SERVICES		<u>\$113,100</u>	<u>\$138,000</u>	<u>\$136,600</u>	<u>\$102,100</u>
TOTAL EXPENDITURES		<u>\$472,300</u>	<u>\$519,600</u>	<u>\$515,500</u>	<u>\$479,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$218,600	\$249,300	\$212,200	\$223,400
Part Time Wages	902	79,700	79,000	77,000	51,800
Employee Benefits	903	16,800	27,700	33,700	12,500
Employee Group Insurance	904	39,500	52,700	52,000	55,500
Overtime - Full Time	906	3,400	5,000	3,400	6,300
Overtime - Part Time	907	1,000	3,000	2,200	700
Retirement	908	41,700	33,000	33,000	38,300
Retiree Health	910	13,400	39,600	33,400	40,400
TOTAL PERSONNEL SERVICES		<u>\$414,100</u>	<u>\$489,300</u>	<u>\$446,900</u>	<u>\$428,900</u>
CONTRACTUAL SERVICES					
Communications	922	\$500	\$1,000	\$200	\$500
Insurance	923	5,200	4,700	4,700	4,500
Professional Services	924	10,000	10,000	9,400	9,600
Transportation/Travel	925	200	200	200	200
Rents/Leases	926	1,200	1,200	1,000	900
Printing/Photography	927	900	900	800	400
Small Tools/Equipment	928	14,500	5,200	4,500	5,500
Repair/Maintenance - Equipment	929	10,400	8,600	8,500	8,100
Operating Supplies	932	2,800	2,300	3,100	2,100
Membership/Subscription	934	200	200	200	0
Training/Education	936	2,200	3,200	3,100	1,000
Employee Uniforms	939	4,000	4,900	4,900	4,900
Outsourced Repair Service	940	2,000	2,000	1,300	1,700
TOTAL CONTRACTUAL SERVICES		<u>\$54,100</u>	<u>\$44,400</u>	<u>\$41,900</u>	<u>\$39,400</u>
TOTAL EXPENDITURES		<u><u>\$468,200</u></u>	<u><u>\$533,700</u></u>	<u><u>\$488,800</u></u>	<u><u>\$468,300</u></u>

		<u>2012</u>	<u>2011</u>	<u>2011</u>	<u>2010</u>
		<u>Budget</u>	<u>Amended</u>	<u>Estimated</u>	<u>Actual</u>
			<u>Budget</u>	<u>Actual</u>	
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$108,000	\$95,000	\$104,700	\$102,300
Part Time Wages	902	29,600	26,800	22,300	23,700
Employee Benefits	903	8,300	7,000	4,600	28,900
Employee Group Insurance	904	26,400	26,300	25,300	17,800
Overtime - Full Time	906	1,000	1,000	900	900
Overtime - Part Time	907	0	100	0	0
Retirement	908	17,900	16,500	16,500	14,400
Retiree Health	910	9,600	16,600	16,600	15,200
TOTAL PERSONNEL SERVICES		<u>\$200,800</u>	<u>\$189,300</u>	<u>\$190,900</u>	<u>\$203,200</u>
CONTRACTUAL SERVICES					
Utilities	921	\$12,400	\$29,500	\$29,500	\$69,500
Professional Services	924	1,400	3,200	3,200	1,100
Rents/Leases	926	0	200	200	0
Small Tools/Equipment	928	0	100	100	0
Operating Supplies	932	7,000	5,000	5,500	6,500
Training/Education	936	0	200	300	0
Repair/Maintenance - Facilities	937	11,700	5,500	5,800	7,000
TOTAL CONTRACTUAL SERVICES		<u>\$32,500</u>	<u>\$43,700</u>	<u>\$44,600</u>	<u>\$84,100</u>
TOTAL EXPENDITURES		<u>\$233,300</u>	<u>\$233,000</u>	<u>\$235,500</u>	<u>\$287,300</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$12,800	\$13,400	\$14,200	\$10,900
Part Time Wages	902	2,000	3,100	1,500	1,500
Overtime - Full Time	906	0	100	0	0
TOTAL PERSONNEL SERVICES		<u>\$14,800</u>	<u>\$16,600</u>	<u>\$15,700</u>	<u>\$12,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE (CONTINUED) - 75</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$20,000	\$33,800	\$21,600	\$5,500
Operating Supplies	932	13,500	1,900	5,800	1,700
Chemicals	938	9,000	10,400	8,800	2,000
TOTAL CONTRACTUAL SERVICES		\$42,500	\$46,100	\$36,200	\$9,200
TOTAL EXPENDITURES		\$57,300	\$62,700	\$51,900	\$21,600
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$47,200	\$47,600	\$44,500	\$49,300
Part Time Wages	902	0	200	200	200
Employee Benefits	903	26,600	26,500	26,400	25,100
TOTAL PERSONNEL SERVICES		\$73,800	\$74,300	\$71,100	\$74,600
TOTAL EXPENDITURES		\$73,800	\$74,300	\$71,100	\$74,600
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$199,700	\$191,700	\$192,800	\$182,000
Part Time Wages	902	79,500	86,500	75,400	85,800
Employee Benefits	903	20,800	27,100	15,100	11,200
Employee Group Insurance	904	78,800	78,400	77,300	67,100
Overtime - Full Time	906	1,000	2,000	1,000	2,000
Overtime - Part Time	907	700	1,000	700	700
Retirement	908	53,600	47,700	49,400	43,100
Retiree Health	910	28,500	49,800	49,800	45,500
TOTAL PERSONNEL SERVICES		\$462,600	\$484,200	\$461,500	\$437,400

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GROUNDS MAINTENANCE (CONTINUED) - 80</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$5,800	\$6,500	\$5,600	\$5,100
Communications	922	700	800	700	700
Professional Services	924	6,700	5,700	6,900	4,900
Transportation/Travel	925	400	400	100	1,300
Rents/Leases	926	100	0	0	0
Small Tools/Equipment	928	11,700	11,200	11,300	8,600
Repair/Maintenance - Equipment	929	0	600	600	200
Operating Supplies	932	11,800	16,600	16,800	18,300
Membership/Subscription	934	200	200	200	0
Training/Education	936	400	400	0	400
Repair/Maintenance - Facilities	937	500	3,800	2,300	0
Chemicals	938	3,200	4,500	2,600	4,300
Employee Uniforms	939	800	800	800	1,000
		\$42,300	\$51,500	\$47,900	\$44,800
TOTAL CONTRACTUAL SERVICES		\$42,300	\$51,500	\$47,900	\$44,800
TOTAL EXPENDITURES		\$504,900	\$535,700	\$509,400	\$482,200
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$46,900	\$45,000	\$42,600	\$41,400
Part Time Wages	902	11,200	12,300	8,000	10,900
Employee Benefits	903	2,200	2,000	2,100	500
Employee Group Insurance	904	16,900	17,000	17,100	14,700
Overtime - Full Time	906	0	0	0	100
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		\$95,400	\$98,400	\$91,900	\$87,300
TOTAL PERSONNEL SERVICES		\$95,400	\$98,400	\$91,900	\$87,300

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE (CONTINUED) - 95</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$7,100	\$10,500	\$6,900	\$7,300
Insurance	923	6,100	6,000	5,700	5,300
Professional Services	924	4,300	3,600	4,800	5,300
Transportation/Travel	925	0	0	0	200
Small Tools/Equipment	928	1,100	1,500	1,400	2,000
Repair/Maintenance - Equipment	929	16,000	15,500	16,600	13,900
Operating Supplies	932	4,000	4,000	4,100	4,400
Training/Education	936	0	0	0	200
Repair/Maintenance - Facilities	937	3,000	1,500	3,500	1,600
Employee Uniforms	939	100	100	100	100
Outsourced Repair Service	940	6,500	6,000	6,500	5,400
Gasoline/Diesel Fuel	941	76,300	60,100	69,300	55,400
		<u>\$124,500</u>	<u>\$108,800</u>	<u>\$118,900</u>	<u>\$101,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$124,500</u>	<u>\$108,800</u>	<u>\$118,900</u>	<u>\$101,100</u>
TOTAL EXPENDITURES		<u><u>\$219,900</u></u>	<u><u>\$207,200</u></u>	<u><u>\$210,800</u></u>	<u><u>\$188,400</u></u>
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>SUMMER ACTIVITIES - 85</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,100	\$300	\$100	\$0
		<u>\$1,100</u>	<u>\$300</u>	<u>\$100</u>	<u>\$0</u>
TOTAL PERSONNEL SERVICES		<u>\$1,100</u>	<u>\$300</u>	<u>\$100</u>	<u>\$0</u>
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$0	\$0	\$0	\$900
Operating Supplies	932	200	200	300	600
		<u>\$200</u>	<u>\$200</u>	<u>\$300</u>	<u>\$1,500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$200</u>	<u>\$200</u>	<u>\$300</u>	<u>\$1,500</u>
TOTAL EXPENDITURES		<u><u>\$1,300</u></u>	<u><u>\$500</u></u>	<u><u>\$400</u></u>	<u><u>\$1,500</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>WINTER ACTIVITIES - 86</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$8,800	\$7,500	\$9,800	\$8,700
Overtime - Full Time	906	0	500	500	100
TOTAL PERSONNEL SERVICES		<u>\$8,800</u>	<u>\$8,000</u>	<u>\$10,300</u>	<u>\$8,800</u>
CONTRACTUAL SERVICES					
Operating Supplies	932	\$200	\$200	\$200	\$200
Marketing	946	600	0	0	0
TOTAL CONTRACTUAL SERVICES		<u>\$800</u>	<u>\$200</u>	<u>\$200</u>	<u>\$200</u>
TOTAL EXPENDITURES		<u><u>\$9,600</u></u>	<u><u>\$8,200</u></u>	<u><u>\$10,500</u></u>	<u><u>\$9,000</u></u>
<u>WILDLIFE MANAGEMENT - 87</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$500	\$300	\$700
Part Time Wages	902	0	100	100	0
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$600</u>	<u>\$400</u>	<u>\$700</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$400	\$500	\$400	\$500
Employee Uniforms	939	0	0	0	900
TOTAL CONTRACTUAL SERVICES		<u>\$400</u>	<u>\$500</u>	<u>\$400</u>	<u>\$1,400</u>
TOTAL EXPENDITURES		<u><u>\$400</u></u>	<u><u>\$1,100</u></u>	<u><u>\$800</u></u>	<u><u>\$2,100</u></u>
LOWER HURON GRAND TOTAL		<u><u>\$2,882,100</u></u>	<u><u>\$3,000,500</u></u>	<u><u>\$2,896,100</u></u>	<u><u>\$2,864,700</u></u>

DEXTER-HURON, DELHI AND HUDSON MILLS METROPARKS

Dexter-Huron, Delhi and Hudson Mills Metroparks are a group of three parks ranging in size from the 53-acre riverside Delhi Metropark to the heavily wooded 122-acre Dexter-Huron Metropark to the 1,549 acre Hudson Mills Metropark. These parks, each of which is located along the Huron River northwest of Ann Arbor, have been serving the public since the mid-1950's. It is estimated that these parks and their facilities will serve more than one million visitors in 2012. These three parks are most easily accessed from the North Territorial Road Exit off US-23 or the Baker Road exit off I-94.

The direct operating costs associated with the maintenance and operation of Dexter-Huron Metropark, Delhi Metropark and Hudson Mills Metropark are expected to total \$2,993,300 in 2012. Personnel costs have been budgeted at \$2,441,000 for the 18 full time and 53 part time employees located at Hudson Mills Metropark. Staffing levels are detailed on the following Table of Organization. Material and supply costs are expected to be \$552,300.

A nearly five and one-half mile hike/bike trail is located within Hudson Mills. The 10-foot wide, paved, circular path traverses diverse scenic terrain, coursing along the Huron River, through woods and open fields. Three miles of the path is kept open year round. Hudson Mills contains five picnic areas and Dexter-Huron and Delhi each offer additional picnic areas. Nine shelters are available for reservation among the three parks.

The Huron River flows through Hudson Mills, Dexter-Huron and Delhi parks providing beautiful riverbank views. Anglers will enjoy the many shoreline-fishing sites throughout the three parks. Canoeists and kayakers may launch their crafts from any of the parks, and canoe and kayak rentals are available at Delhi Metropark.

Hudson Mills Golf Course, a 6,560 yard, par 71, 18-hole golf course features wooded back-to-back par fives. Power carts, handcarts, and golf club rental is available. This course features continuous cart paths. Self-operated food service including beer and wine service as well as limited golf sundry is available at the award winning Golf Starter building. A two-year project of bunker renovation was completed in 2011. Hudson Mills Golf Course is certified under the Michigan Turfgrass Stewardship Program.

The Hudson Mills Activity Center has a newly renovated children's tot lot and areas for soccer, volleyball, basketball, tennis, shuffleboard courts and baseball. This area is the starting point for two of southeast Michigan's premier disc golf courses, with rental of discs available. Self-operated food service is provided at the activity center for special programs and events. Another tot lot has been developed at Delhi Metropark with support from a group of local residents.

A two mile long nature trail leads to the Huron River, and a variety of nature programs are offered throughout the year. Overnight tent camping or day camp use by organized youth groups is permitted in the group camp area. A canoe camp is also available for overnight camping for canoeists and kayakers travelling down the Huron River.

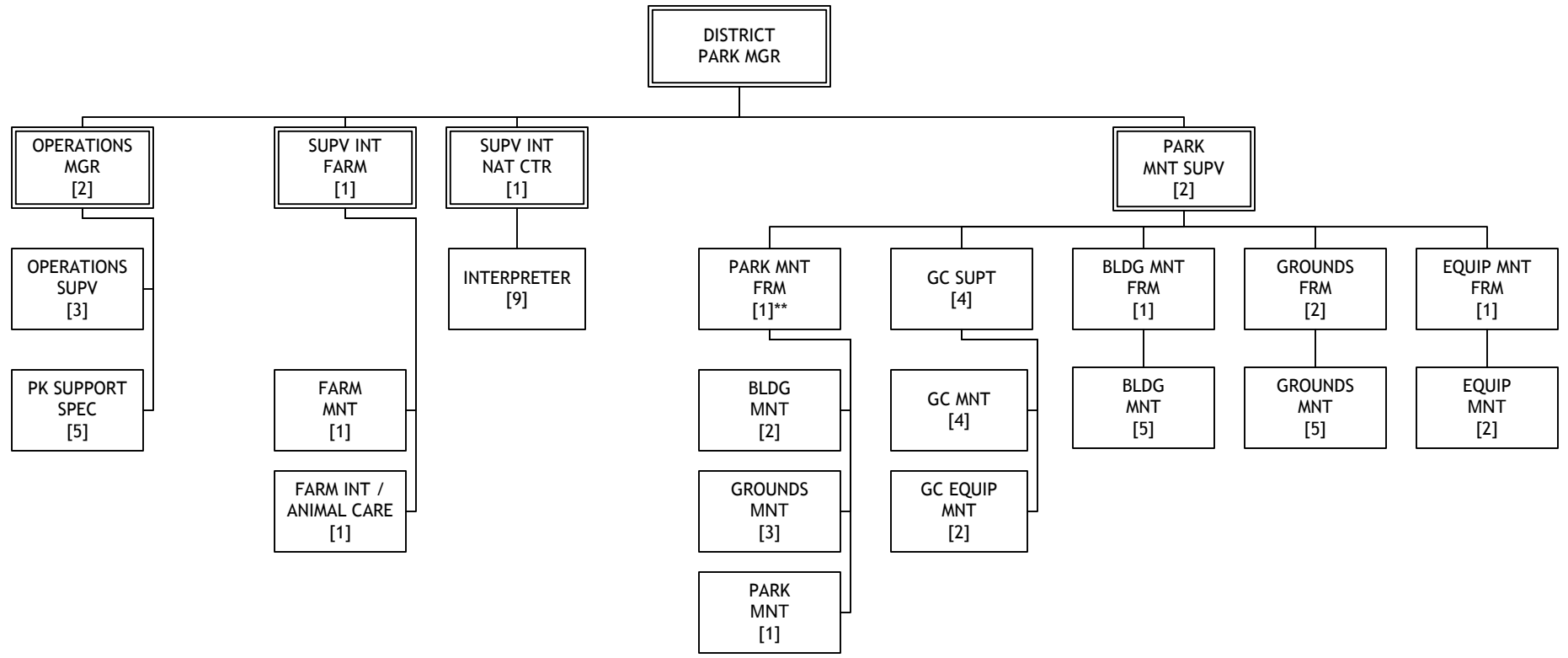
Winter activities available at Hudson Mills Metropark include cross-country skiing. Skis are rented at the Activity Center, and five miles of groomed trails run through the Hudson Mills Metropark. The park also keeps a portion of the Hike-Bike trail open for use throughout the winter for walkers, joggers and cyclists.

Special events to be held in 2012 include: Chillin' at the Mills in January (with a variety of outdoor activities), an Easter Egg Scramble in April, an Antique Gas Engine and Tractor show in June, a fireworks display in July, and Halloween Fun in October and Santa will visit in December.

Public safety and security are provided at Hudson Mills Metropark by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - WESTERN DISTRICT

KENSINGTON / INDIAN SPRINGS / HUDSON MILLS & DEXTER-HURON & DELHI / HURON MEADOWS



KENSINGTON
 PROVISIONAL [70]
 SEASONAL [57]

OPERATIONS
 TOLLING
 BEACH
 BOAT RENTAL
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE's
 160

INDIAN SPRINGS
 PROVISIONAL [30]
 SEASONAL [7]

OPERATIONS
 TOLLING
 SQUIRT ZONE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE's
 45**

HUDSON MILLS
 PROVISIONAL [37]
 SEASONAL [10]

OPERATIONS
 TOLLING
 FOOD SERVICE
 DISC GOLF
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANC
 INTERPRETIVE

TOTAL EMPLOYEE's
 62

HURON MEADOWS
 PROVISIONAL [26]
 SEASONAL [2]

FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE

TOTAL EMPLOYEE's
 31

** TBD in-house

HUDSON MILLS METROPARK - ACTIVITY SUMMARY - 808

2012 BUDGET - OPERATIONS

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<u>REVENUE ACCOUNTS</u>					
Food Service	.51	\$73,700	\$70,600	\$67,900	\$78,800
Boat Rentals	.55	2,000	4,000	4,000	100
Resale - Alcoholic Beverages	.57	8,000	8,400	8,000	9,000
Cross Country Skiing	.58	8,700	4,000	4,000	11,400
Toll Collection	.59	35,200	35,900	35,800	35,400
Sundries	.60	4,700	5,500	5,400	5,800
Golf Course Maintenance	.65	250,400	268,600	268,300	312,500
Adventure/Disc Golf	.66	5,000	4,800	4,700	6,000
Golf Course Operations	.69	117,600	126,800	125,900	134,300
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	683,100	697,300	682,500	552,100
Support Services	.72	99,000	100,000	100,400	91,800
Police	.73	434,400	416,200	424,300	372,500
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	277,400	288,600	288,400	250,500
Road/Parking Lot/Trail Maintenance	.75	98,800	107,100	107,400	66,900
Tree Maintenance	.76	85,200	76,100	72,600	39,400
Grounds Maintenance	.80	473,900	488,600	481,000	451,400
Equipment Maintenance	.95	194,700	193,800	193,300	182,300
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	22,100	19,900	19,500	20,700
Wildlife Management	.87	600	1,300	500	3,000
Nature Program	.88	118,800	120,500	118,200	124,300
HUDSON MILLS GRAND TOTAL		<u><u>\$2,993,300</u></u>	<u><u>\$3,038,000</u></u>	<u><u>\$3,012,100</u></u>	<u><u>\$2,748,200</u></u>

HUDSON MILLS METROPARK - OPERATIONS SUMMARY - 808

2012 BUDGET - OPERATIONS

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$1,194,200	\$1,093,900	\$1,115,300	\$988,600
Part Time Wages	902	341,100	363,200	362,600	381,900
Employee Benefits	903	147,900	172,300	161,800	81,300
Employee Group Insurance	904	286,900	281,700	274,500	242,400
Unemployment Compensation	905	7,500	5,600	5,500	3,500
Overtime - Full Time	906	4,500	5,900	4,700	8,300
Overtime - Part Time	907	1,300	3,500	1,900	4,200
Retirement	908	340,900	313,300	315,800	264,900
Retiree Health	910	116,700	193,300	188,400	161,800
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Personnel Services		\$2,441,000	\$2,432,700	\$2,430,500	\$2,136,900
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	65,800	67,700	65,900	64,800
Communications	922	81,300	89,900	81,100	76,900
Insurance	923	35,000	33,600	32,300	33,000
Professional Services	924	63,500	62,700	59,900	61,600
Transportation/Travel	925	2,200	1,500	900	2,500
Rents/Leases	926	10,200	8,900	8,200	8,300
Printing/Photography	927	3,700	3,400	3,100	3,200
Small Tools/Equipment	928	25,200	43,700	44,000	47,000
Repair/Maintenance - Equipment	929	36,000	41,100	40,000	44,200
Office Supplies	930	3,500	3,500	3,500	3,900
Resaleable Merchandise	931	22,100	22,700	22,700	24,300
Operating Supplies	932	36,900	41,000	39,600	61,400
Miscellaneous	933	700	700	300	500
Membership/Subscription	934	1,000	1,200	1,000	800
Taxes	935	5,200	5,900	5,300	5,500
Training/Education	936	4,400	4,500	3,400	2,100
Repair/Maintenance - Facilities	937	10,600	25,100	24,900	46,000
Chemicals	938	37,300	43,800	43,700	48,500
Employee Uniforms	939	4,700	6,900	5,900	6,400
Outsourced Repair Service	940	4,700	6,700	5,500	7,200
Gasoline/Diesel Fuel	941	83,400	75,900	75,800	56,500
Resaleable Alcoholic Beverages	942	5,700	6,000	5,700	6,700
Resaleable Beverage Deposits	943	100	0	100	0
Marketing	946	9,100	8,900	8,800	0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Materials and Supplies		\$552,300	\$605,300	\$581,600	\$611,300
<u>HUDSON MILLS GRAND TOTAL</u>					
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
		\$2,993,300	\$3,038,000	\$3,012,100	\$2,748,200

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$80,700	\$81,700	(\$1,000)	\$81,500	\$75,900	\$5,600
Boat Rental	25,000	2,000	23,000	23,300	4,000	19,300
Cross Country Skiing	8,000	8,700	(700)	10,500	4,000	6,500
Tolling	360,000	35,200	324,800	353,000	35,800	317,200
Sundry	7,400	4,700	2,700	7,300	5,400	1,900
Golf Courses	330,000	368,000	(38,000)	329,300	394,200	(64,900)
Disc Golf	40,000	5,000	35,000	39,500	4,700	34,800
Interpretive Service	14,500	118,800	(104,300)	14,100	118,200	(104,100)
Other Revenues	34,300	0	34,300	33,300	0	33,300
Other Expenditures	0	2,369,200	(2,369,200)	0	2,369,900	(2,369,900)
	\$899,900	\$2,993,300	(\$2,093,400)	\$891,800	\$3,012,100	(\$2,120,300)

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$4,800	\$4,900	\$4,800	\$4,400
Part Time Wages	902	35,500	30,400	30,400	38,100
Overtime - Part Time	907	0	100	0	0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$40,300</u>	<u>\$35,400</u>	<u>\$35,200</u>	<u>\$42,500</u>
CONTRACTUAL SERVICES					
Utilities	921	\$4,600	\$5,200	\$4,600	\$4,800
Professional Services	924	1,300	1,700	600	1,600
Small Tools/Equipment	928	800	500	500	100
Repair/Maintenance - Equipment	929	400	400	600	2,100
Resaleable Merchandise	931	18,100	18,000	18,000	19,000
Operating Supplies	932	3,500	3,900	3,500	3,900
Taxes	935	3,300	3,700	3,400	3,500
Repair/Maintenance - Facilities	937	1,200	1,600	1,200	1,000
Employee Uniforms	939	200	200	300	300
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL CONTRACTUAL SERVICES		<u>\$33,400</u>	<u>\$35,200</u>	<u>\$32,700</u>	<u>\$36,300</u>
TOTAL EXPENDITURES		<u><u>\$73,700</u></u>	<u><u>\$70,600</u></u>	<u><u>\$67,900</u></u>	<u><u>\$78,800</u></u>
<u>BOAT RENTALS - 55</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$2,000	\$0	\$0	\$100
Repair/Maintenance - Facilities	937	0	4,000	4,000	0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL CONTRACTUAL SERVICES		<u>\$2,000</u>	<u>\$4,000</u>	<u>\$4,000</u>	<u>\$100</u>
TOTAL EXPENDITURES		<u><u>\$2,000</u></u>	<u><u>\$4,000</u></u>	<u><u>\$4,000</u></u>	<u><u>\$100</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>RESALE - ALCOHOLIC BEVERAGES - 57</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$700	\$700	\$700	\$700
Taxes	935	1,500	1,700	1,500	1,600
Resale - Alcoholic Beverages	942	5,700	6,000	5,700	6,700
Resale - Beverage Deposits	943	100	0	100	0
		<u>\$8,000</u>	<u>\$8,400</u>	<u>\$8,000</u>	<u>\$9,000</u>
TOTAL CONTRACTUAL SERVICES					
		<u>\$8,000</u>	<u>\$8,400</u>	<u>\$8,000</u>	<u>\$9,000</u>
TOTAL EXPENDITURES					
		<u>\$8,000</u>	<u>\$8,400</u>	<u>\$8,000</u>	<u>\$9,000</u>
<u>CROSS COUNTRY SKIING - 58</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$5,700	\$0	\$0	\$0
Part Time Wages	902	2,500	2,700	2,700	2,200
		<u>\$8,200</u>	<u>\$2,700</u>	<u>\$2,700</u>	<u>\$2,200</u>
TOTAL PERSONNEL SERVICES					
		<u>\$8,200</u>	<u>\$2,700</u>	<u>\$2,700</u>	<u>\$2,200</u>
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$400	\$1,000	\$1,000	\$9,100
Operating Supplies	932	100	300	300	100
		<u>\$500</u>	<u>\$1,300</u>	<u>\$1,300</u>	<u>\$9,200</u>
TOTAL CONTRACTUAL SERVICES					
		<u>\$500</u>	<u>\$1,300</u>	<u>\$1,300</u>	<u>\$9,200</u>
TOTAL EXPENDITURES					
		<u>\$8,700</u>	<u>\$4,000</u>	<u>\$4,000</u>	<u>\$11,400</u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,600	\$2,500	\$2,400	\$3,600
Part Time Wages	902	27,100	26,900	26,900	28,000
Overtime - Part Time	907	0	100	0	0
		<u>\$29,700</u>	<u>\$29,500</u>	<u>\$29,300</u>	<u>\$31,600</u>
TOTAL PERSONNEL SERVICES					
		<u>\$29,700</u>	<u>\$29,500</u>	<u>\$29,300</u>	<u>\$31,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>TOLL COLLECTION (CONTINUED) - 59</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$400	\$400	\$400	\$500
Communications	922	800	800	800	700
Professional Services	924	1,400	1,800	1,900	800
Printing/Photography	927	2,200	1,700	1,700	1,500
Small Tools/Equipment	928	200	200	200	0
Repair/Maintenance - Equipment	929	100	200	200	0
Repair/Maintenance - Facilities	937	200	1,100	1,100	0
Employee Uniforms	939	200	200	200	300
		<u>\$5,500</u>	<u>\$6,400</u>	<u>\$6,500</u>	<u>\$3,800</u>
TOTAL CONTRACTUAL SERVICES		<u>\$5,500</u>	<u>\$6,400</u>	<u>\$6,500</u>	<u>\$3,800</u>
TOTAL EXPENDITURES		<u>\$35,200</u>	<u>\$35,900</u>	<u>\$35,800</u>	<u>\$35,400</u>
<u>SUNDRIES - 60</u>					
CONTRACTUAL SERVICES					
Resaleable Merchandise	931	\$4,000	\$4,700	\$4,700	\$5,300
Taxes	935	400	500	400	400
Employee Uniforms	939	300	300	300	100
		<u>\$4,700</u>	<u>\$5,500</u>	<u>\$5,400</u>	<u>\$5,800</u>
TOTAL CONTRACTUAL SERVICES		<u>\$4,700</u>	<u>\$5,500</u>	<u>\$5,400</u>	<u>\$5,800</u>
TOTAL EXPENDITURES		<u>\$4,700</u>	<u>\$5,500</u>	<u>\$5,400</u>	<u>\$5,800</u>
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$76,400	\$77,000	\$77,000	\$84,800
Part Time Wages	902	63,600	63,600	63,800	69,600
Employee Benefits	903	3,800	3,200	3,200	7,400
Employee Group Insurance	904	16,600	19,400	19,400	22,800
Overtime - Full Time	906	0	0	0	1,600
Overtime - Part Time	907	0	100	100	2,900
Retirement	908	11,900	11,000	11,000	14,400
Retiree Health	910	6,300	11,100	11,100	15,200
		<u>\$178,600</u>	<u>\$185,400</u>	<u>\$185,600</u>	<u>\$218,700</u>
TOTAL PERSONNEL SERVICES		<u>\$178,600</u>	<u>\$185,400</u>	<u>\$185,600</u>	<u>\$218,700</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE MAINTENANCE (CONTINUED) - 65</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$4,100	\$4,300	\$4,100	\$4,100
Insurance	923	1,000	900	900	900
Professional Services	924	4,600	5,200	5,000	3,900
Transportation/Travel	925	400	400	400	300
Rents/Leases	926	600	800	800	800
Small Tools/Equipment	928	2,300	2,500	2,500	3,500
Repair/Maintenance - Equipment	929	6,000	9,000	9,000	6,900
Operating Supplies	932	2,000	3,200	3,200	7,400
Membership/Subscription	934	200	200	200	200
Training/Education	936	100	800	800	600
Repair/Maintenance - Facilities	937	500	1,200	1,200	8,700
Chemicals	938	30,500	36,800	36,800	39,300
Employee Uniforms	939	400	400	400	800
Outsourced Repair Service	940	400	400	400	500
Gasoline/Diesel Fuel	941	18,700	17,100	17,000	15,900
		<u>\$71,800</u>	<u>\$83,200</u>	<u>\$82,700</u>	<u>\$93,800</u>
TOTAL CONTRACTUAL SERVICES		<u>\$71,800</u>	<u>\$83,200</u>	<u>\$82,700</u>	<u>\$93,800</u>
TOTAL EXPENDITURES		<u><u>\$250,400</u></u>	<u><u>\$268,600</u></u>	<u><u>\$268,300</u></u>	<u><u>\$312,500</u></u>
<u>ADVENTURE/DISC GOLF - 66</u>					
PERSONNEL SERVICES					
Part Time Wages	902	<u>\$4,100</u>	<u>\$3,800</u>	<u>\$3,800</u>	<u>\$4,700</u>
TOTAL PERSONNEL SERVICES		<u>\$4,100</u>	<u>\$3,800</u>	<u>\$3,800</u>	<u>\$4,700</u>
CONTRACTUAL SERVICES					
Printing/Photography	927	\$200	\$200	\$200	\$500
Operating Supplies	932	600	700	700	700
Employee Uniforms	939	100	100	0	100
TOTAL CONTRACTUAL SERVICES		<u>\$900</u>	<u>\$1,000</u>	<u>\$900</u>	<u>\$1,300</u>
TOTAL EXPENDITURES		<u><u>\$5,000</u></u>	<u><u>\$4,800</u></u>	<u><u>\$4,700</u></u>	<u><u>\$6,000</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE OPERATIONS - 69</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$3,700	\$3,300	\$3,200	\$3,700
Part Time Wages	902	73,800	74,100	74,100	83,300
Employee Group Insurance	904	600	600	600	500
TOTAL PERSONNEL SERVICES		<u>\$78,100</u>	<u>\$78,000</u>	<u>\$77,900</u>	<u>\$87,500</u>
CONTRACTUAL SERVICES					
Utilities	921	\$11,100	\$12,000	\$11,100	\$11,800
Communications	922	4,700	4,300	4,800	3,800
Professional Services	924	6,500	7,100	7,100	12,500
Rents/Leases	926	0	100	0	100
Printing/Photography	927	0	100	0	300
Small Tools/Equipment	928	2,200	0	0	5,700
Repair/Maintenance - Equipment	929	1,000	1,200	1,200	900
Operating Supplies	932	2,400	2,600	2,600	3,300
Membership/Subscription	934	200	200	200	200
Repair/Maintenance - Facilities	937	400	10,600	10,400	8,000
Employee Uniforms	939	200	200	200	200
Gasoline/Diesel Fuel	941	5,800	5,300	5,300	0
Marketing	946	5,000	5,100	5,100	0
TOTAL CONTRACTUAL SERVICES		<u>\$39,500</u>	<u>\$48,800</u>	<u>\$48,000</u>	<u>\$46,800</u>
TOTAL EXPENDITURES		<u><u>\$117,600</u></u>	<u><u>\$126,800</u></u>	<u><u>\$125,900</u></u>	<u><u>\$134,300</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>ADMINISTRATION - 71</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$255,000	\$207,800	\$207,800	\$170,300
Part Time Wages	902	37,800	36,300	36,200	41,900
Employee Benefits	903	28,500	59,500	59,500	8,400
Employee Group Insurance	904	35,400	39,200	32,800	35,500
Unemployment Compensation	905	7,500	5,600	5,500	3,500
Overtime - Part Time	907	0	0	0	100
Retirement	908	162,300	153,600	156,100	135,400
Retiree Health	910	22,100	33,200	33,200	25,300
TOTAL PERSONNEL SERVICES		\$548,600	\$535,200	\$531,100	\$420,400
CONTRACTUAL SERVICES					
Utilities	921	\$10,300	\$10,400	\$10,300	\$9,900
Communications	922	71,500	81,000	71,400	68,700
Insurance	923	26,000	24,100	24,100	24,000
Professional Services	924	6,500	6,200	6,200	7,800
Transportation/Travel	925	800	300	200	1,600
Rents/Leases	926	400	500	500	400
Printing/Photography	927	400	500	400	500
Small Tools/Equipment	928	0	19,800	19,800	4,200
Repair/Maintenance - Equipment	929	7,700	8,800	8,600	8,600
Office Supplies	930	3,500	3,500	3,500	3,900
Operating Supplies	932	500	700	700	700
Miscellaneous	933	700	700	300	500
Membership/Subscription	934	400	500	400	200
Training/Education	936	1,100	0	0	400
Repair/Maintenance - Facilities	937	1,000	1,900	1,900	0
Employee Uniforms	939	200	200	100	300
Marketing	946	3,500	3,000	3,000	0
TOTAL CONTRACTUAL SERVICES		\$134,500	\$162,100	\$151,400	\$131,700
TOTAL EXPENDITURES		\$683,100	\$697,300	\$682,500	\$552,100

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUPPORT SERVICES - 72</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$55,100	\$53,800	\$53,700	\$52,700
Employee Benefits	903	4,500	2,100	2,100	1,700
Employee Group Insurance	904	16,800	16,600	16,600	14,400
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
TOTAL PERSONNEL SERVICES		<u>\$94,600</u>	<u>\$94,600</u>	<u>\$94,500</u>	<u>\$88,500</u>
CONTRACTUAL SERVICES					
Communications	922	\$3,800	\$3,300	\$3,900	\$2,700
Professional Services	924	500	500	500	500
Small Tools/Equipment	928	0	1,400	1,400	0
Operating Supplies	932	100	200	100	0
Employee Uniforms	939	0	0	0	100
TOTAL CONTRACTUAL SERVICES		<u>\$4,400</u>	<u>\$5,400</u>	<u>\$5,900</u>	<u>\$3,300</u>
TOTAL EXPENDITURES		<u><u>\$99,000</u></u>	<u><u>\$100,000</u></u>	<u><u>\$100,400</u></u>	<u><u>\$91,800</u></u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$216,200	\$189,100	\$212,800	\$171,500
Part Time Wages	902	43,100	69,300	68,000	65,500
Employee Benefits	903	19,500	18,400	17,400	14,400
Employee Group Insurance	904	57,500	45,800	45,500	39,000
Overtime - Full Time	906	4,500	4,300	4,200	3,400
Overtime - Part Time	907	1,300	3,000	1,800	700
Retirement	908	41,700	27,500	27,500	24,000
Retiree Health	910	22,100	32,600	27,700	25,300
TOTAL PERSONNEL SERVICES		<u>\$405,900</u>	<u>\$390,000</u>	<u>\$404,900</u>	<u>\$343,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>POLICE (CONTINUED) - 73</u>					
CONTRACTUAL SERVICES					
Communications	922	\$500	\$500	\$200	\$600
Insurance	923	2,000	2,600	1,800	2,800
Professional Services	924	8,000	7,000	6,000	5,000
Transportation/Travel	925	0	200	100	0
Rents/Leases	926	800	800	600	300
Printing/Photography	927	900	900	800	400
Small Tools/Equipment	928	3,600	2,000	1,900	3,300
Repair/Maintenance - Equipment	929	3,400	4,000	3,000	10,400
Operating Supplies	932	1,300	1,300	1,300	1,100
Training/Education	936	3,000	3,000	2,000	800
Employee Uniforms	939	2,500	2,400	1,400	2,700
Outsourced Repair Service	940	2,500	1,500	300	1,300
		\$28,500	\$26,200	\$19,400	\$28,700
TOTAL CONTRACTUAL SERVICES		\$28,500	\$26,200	\$19,400	\$28,700
TOTAL EXPENDITURES		\$434,400	\$416,200	\$424,300	\$372,500
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$109,900	\$104,700	\$104,700	\$100,800
Part Time Wages	902	7,400	7,400	7,400	7,700
Employee Benefits	903	21,900	23,400	23,400	12,600
Employee Group Insurance	904	41,600	41,100	41,100	29,200
Overtime - Full Time	906	0	200	0	500
Retirement	908	29,800	33,300	33,300	19,200
Retiree Health	910	15,800	27,700	27,700	20,200
		\$226,400	\$237,800	\$237,600	\$190,200
TOTAL PERSONNEL SERVICES		\$226,400	\$237,800	\$237,600	\$190,200

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BUILDING MAINTENANCE (CONTINUED) - 74</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$29,900	\$30,000	\$30,000	\$28,800
Professional Services	924	7,400	5,500	5,500	3,900
Rents/Leases	926	3,500	3,400	3,400	3,600
Small Tools/Equipment	928	400	700	700	400
Repair/Maintenance - Equipment	929	0	500	500	0
Operating Supplies	932	6,400	6,400	6,400	8,900
Training/Education	936	100	100	100	100
Repair/Maintenance - Facilities	937	3,300	4,200	4,200	14,600
		\$51,000	\$50,800	\$50,800	\$60,300
TOTAL CONTRACTUAL SERVICES		\$51,000	\$50,800	\$50,800	\$60,300
TOTAL EXPENDITURES		\$277,400	\$288,600	\$288,400	\$250,500
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$41,100	\$39,400	\$39,400	\$26,200
Part Time Wages	902	500	1,700	1,700	500
Employee Benefits	903	7,900	7,200	7,200	3,700
Employee Group Insurance	904	15,600	15,500	15,700	6,900
Overtime - Full Time	906	0	900	500	600
Retirement	908	11,900	11,000	11,000	4,800
Retiree Health	910	6,300	11,100	11,100	5,100
		\$83,300	\$86,800	\$86,600	\$47,800
TOTAL PERSONNEL SERVICES		\$83,300	\$86,800	\$86,600	\$47,800
CONTRACTUAL SERVICES					
Professional Services	924	\$4,000	\$6,500	\$6,500	\$2,700
Small Tools/Equipment	928	200	100	700	500
Repair/Maintenance - Equipment	929	0	100	0	100
Operating Supplies	932	6,300	8,500	8,500	10,200
Chemicals	938	5,000	5,100	5,100	5,600
		\$15,500	\$20,300	\$20,800	\$19,100
TOTAL CONTRACTUAL SERVICES		\$15,500	\$20,300	\$20,800	\$19,100
TOTAL EXPENDITURES		\$98,800	\$107,100	\$107,400	\$66,900

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$52,200	\$49,100	\$47,400	\$24,900
Part Time Wages	902	1,000	1,000	1,000	800
Employee Benefits	903	32,000	26,000	24,200	11,500
Overtime - Full Time	906	0	0	0	200
TOTAL PERSONNEL SERVICES		<u>\$85,200</u>	<u>\$76,100</u>	<u>\$72,600</u>	<u>\$37,400</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$0	\$0	\$0	\$1,700
Small Tools/Equipment	928	0	0	0	300
TOTAL CONTRACTUAL SERVICES		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$2,000</u>
TOTAL EXPENDITURES		<u>\$85,200</u>	<u>\$76,100</u>	<u>\$72,600</u>	<u>\$39,400</u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$242,100	\$235,900	\$235,800	\$209,200
Part Time Wages	902	38,600	40,000	40,200	39,200
Employee Benefits	903	22,800	25,800	19,800	17,000
Employee Group Insurance	904	69,000	69,300	69,300	65,400
Overtime - Full Time	906	0	500	0	1,800
Overtime - Part Time	907	0	200	0	500
Retirement	908	47,600	43,900	43,900	38,300
Retiree Health	910	25,200	44,300	44,300	40,400
TOTAL PERSONNEL SERVICES		<u>\$445,300</u>	<u>\$459,900</u>	<u>\$453,300</u>	<u>\$411,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GROUNDS MAINTENANCE (CONTINUED) - 80</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$200	\$200	\$200	\$200
Communications	922	0	0	0	400
Professional Services	924	9,200	7,000	7,000	7,500
Transportation/Travel	925	400	600	200	600
Rents/Leases	926	2,000	0	0	0
Small Tools/Equipment	928	11,000	11,200	11,200	9,800
Repair/Maintenance - Equipment	929	400	400	400	1,200
Operating Supplies	932	2,700	4,400	4,000	15,600
Membership/Subscription	934	0	100	0	100
Training/Education	936	100	200	100	200
Repair/Maintenance - Facilities	937	500	0	0	0
Chemicals	938	1,800	1,900	1,800	3,600
Employee Uniforms	939	300	2,700	2,800	400
		<u>\$28,600</u>	<u>\$28,700</u>	<u>\$27,700</u>	<u>\$39,600</u>
TOTAL CONTRACTUAL SERVICES		<u>\$28,600</u>	<u>\$28,700</u>	<u>\$27,700</u>	<u>\$39,600</u>
TOTAL EXPENDITURES		<u><u>\$473,900</u></u>	<u><u>\$488,600</u></u>	<u><u>\$481,000</u></u>	<u><u>\$451,400</u></u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$55,700	\$55,100	\$55,100	\$51,200
Employee Benefits	903	4,600	4,300	4,200	3,800
Employee Group Insurance	904	16,800	16,800	16,500	14,600
Overtime - Full Time	906	0	0	0	100
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		<u>\$95,300</u>	<u>\$98,300</u>	<u>\$97,900</u>	<u>\$89,400</u>
TOTAL PERSONNEL SERVICES		<u>\$95,300</u>	<u>\$98,300</u>	<u>\$97,900</u>	<u>\$89,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE (CONTINUED) - 95</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$5,200	\$5,200	\$5,200	\$4,700
Insurance	923	6,000	6,000	5,500	5,300
Professional Services	924	3,900	3,700	3,700	3,200
Rents/Leases	926	0	200	200	200
Small Tools/Equipment	928	2,500	2,600	2,500	1,700
Repair/Maintenance - Equipment	929	15,600	16,500	16,500	13,900
Operating Supplies	932	2,000	2,100	2,200	4,200
Training/Education	936	0	400	400	0
Repair/Maintenance - Facilities	937	3,500	500	900	13,700
Outsourced Repair Service	940	1,800	4,800	4,800	5,400
Gasoline/Diesel Fuel	941	58,900	53,500	53,500	40,600
		\$99,400	\$95,500	\$95,400	\$92,900
TOTAL CONTRACTUAL SERVICES		\$99,400	\$95,500	\$95,400	\$92,900
TOTAL EXPENDITURES		\$194,700	\$193,800	\$193,300	\$182,300
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>SUMMER ACTIVITIES - 85</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$5,100	\$4,200	\$4,200	\$1,000
Part Time Wages	902	0	0	0	200
		\$5,100	\$4,200	\$4,200	\$1,200
TOTAL PERSONNEL SERVICES		\$5,100	\$4,200	\$4,200	\$1,200
CONTRACTUAL SERVICES					
Professional Services	924	\$9,000	\$9,000	\$9,000	\$9,000
Rents/Leases	926	2,700	2,900	2,500	2,800
Small Tools/Equipment	928	0	800	800	4,900
Repair/Maintenance - Equipment	929	1,400	0	0	100
Operating Supplies	932	3,900	3,000	3,000	2,700
		\$17,000	\$15,700	\$15,300	\$19,500
TOTAL CONTRACTUAL SERVICES		\$17,000	\$15,700	\$15,300	\$19,500
TOTAL EXPENDITURES		\$22,100	\$19,900	\$19,500	\$20,700

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>WILDLIFE MANAGEMENT - 87</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$0	\$0	\$1,300
Part Time Wages	902	0	0	0	200
Employee Group Insurance	904	0	100	100	0
Overtime - Full Time	906	0	0	0	100
		<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$100</u>	<u>\$100</u>	<u>\$1,600</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$600	\$600	\$400	\$500
Operating Supplies	932	0	600	0	0
Employee Uniforms	939	0	0	0	900
		<u>0</u>	<u>0</u>	<u>0</u>	<u>900</u>
TOTAL CONTRACTUAL SERVICES		<u>\$600</u>	<u>\$1,200</u>	<u>\$400</u>	<u>\$1,400</u>
TOTAL EXPENDITURES		<u>\$600</u>	<u>\$1,300</u>	<u>\$500</u>	<u>\$3,000</u>
<u>NATURE PROGRAM - 88</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$68,600	\$67,100	\$67,000	\$83,000
Part Time Wages	902	6,100	6,000	6,400	0
Employee Benefits	903	2,400	2,400	800	800
Employee Group Insurance	904	17,000	17,300	16,900	14,100
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		<u>68,300</u>	<u>114,100</u>	<u>113,200</u>	<u>127,600</u>
TOTAL PERSONNEL SERVICES		<u>\$112,300</u>	<u>\$114,900</u>	<u>\$113,200</u>	<u>\$117,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>NATURE PROGRAM (CONTINUED) - 88</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$600	\$900	\$500	\$1,000
Transportation/Travel	925	600	0	0	0
Rents/Leases	926	200	200	200	100
Small Tools/Equipment	928	1,600	900	800	3,500
Operating Supplies	932	2,400	2,400	2,400	1,800
Membership/Subscription	934	200	200	200	100
Employee Uniforms	939	300	200	200	200
Marketing	946	600	800	700	0
		<u>\$6,500</u>	<u>\$5,600</u>	<u>\$5,000</u>	<u>\$6,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$6,500</u>	<u>\$5,600</u>	<u>\$5,000</u>	<u>\$6,700</u>
TOTAL EXPENDITURES		<u>\$118,800</u>	<u>\$120,500</u>	<u>\$118,200</u>	<u>\$124,300</u>
HUDSON MILLS GRAND TOTAL		<u>\$2,993,300</u>	<u>\$3,038,000</u>	<u>\$3,012,100</u>	<u>\$2,748,200</u>

STONY CREEK METROPARK

Since its opening in 1964 Stony Creek's 4,461 acres have offered park visitors unparalleled natural beauty along side well-maintained man-made recreational facilities. Stony Creek is located northeast of Rochester and is most easily accessed from the 26 Mile Road exit off M-53. Stony Creek Metropark should serve 1.6 million park visitors in 2012.

The direct operating costs associated with the maintenance and operations of Stony Creek Metropark are expected to total \$4,303,100 in 2012. Personnel costs have been budgeted at \$3,266,800 for the 25 full time and 105 part time employees assigned to Stony Creek Metropark. Staffing levels are detailed on the following Table of Organization. Material and supply costs are expected to run \$1,036,300.

Cycling and hiking enthusiasts have an abundance of choices at Stony Creek Metropark ranging from the challenging 13 miles of mountain bike/hiking trails, which have been developed in conjunction with the Michigan Mountain Bike Association, to the nearly 10 additional miles of hiking trails and an almost seven-mile, ten foot wide, paved hike/bike path. The paved hike/bike path circles the 500 acre lower Stony Creek Lake and connects to both the Shelby Township hike/bike trail as well as the Macomb Orchard Trail. As this heavily used pathway circles the park it passes near ten large picnic areas. These picnic areas not only offer the tranquil beauty of the area but also picnic tables, grills, modern comfort stations, ball diamonds and 14 shelters that are available for reservation. In addition, a challenging mountain bike skills course is available.

Stony Creek Lake provides many leisure time opportunities such as swimming and sunbathing at Baypoint and Eastwood beaches. Both beaches also provide bike rental and concessionaire operated food service.

Rowboats, paddleboats, kayaks, canoes and paddleboards are available for rent from the Boat Rental facility located in the Mount Vernon picnic area. This popular activity allows non-boat owners to experience Stony Creek Lake from a different perspective. For boat owners, eight boat launching ramps provide access to Stony Creek Lake for boating and fishing. Fenced, lighted seasonal land storage for 116 boats is also available for seasonal rental. Pike, walleye, bass, perch, bluegills and crappies inhabit the lake challenging both the novice as well as the veteran angler. Remote control model boat builders also make use of Stony Creek Lake's calm waters.

An 18-hole, 6,884 yard par 72 championship golf course with driving range is located on the west-end of the park with a Golf Starter Building offering food and alcohol service. Many course and clubhouse improvements have been made to the Stony Creek Golf Course since the Authority took over operation of the course in 2007.

Disc golfers will enjoy the use of the 27-hole disc golf course, which has been developed near the Gladeview picnic area on the eastern edge of the park.

In 2008 new exhibits were completed and installed in the spacious new Nature Center which opened in 2007 replacing the former nature center which had been located in a circa 1928 house. The fully staffed new nature center and it's associated three season room provides nature interpretive exhibits, programs and walking trails (7 miles) complete with educational signage identifying many natural features which are unique to the area. Guided tours and programs are available for both school and youth groups and for the general public.

Food service is provided by a concessionaire at several locations throughout the park including the Stony Creek Golf Course, and Baypoint and Eastwood beaches.

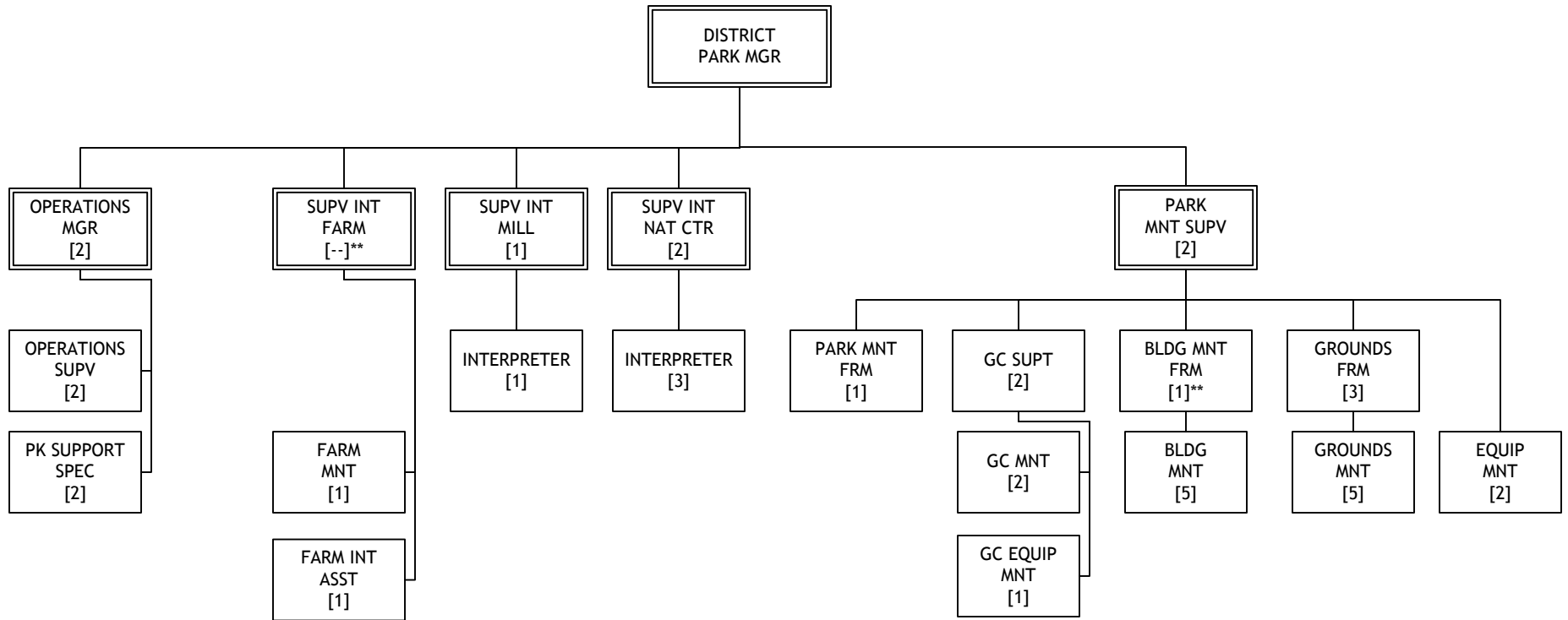
As with all Metroparks, the fun doesn't end with summer, winter sports available at Stony Creek Metropark include ice fishing, sledding, tobogganing, ice skating and cross country skiing with over 15 miles of groomed ski trails and ski equipment rental.

Special events to be held in 2012 include the Detroit Symphony Orchestra performance, the "War in the Wilderness" historic encampment, fireworks and summer concerts. Many cycling and running events are also held within the park throughout the year. Beginning in 2012, rustic family camping will be held at the Ridgewood Picnic Area instead of at Baypoint Beach. The Ridgewood site will provide a much more secluded camping area that will be more attractive to the public. Fifty sites will be available for reservation on five weekends during the season.

Public safety and security at Stony Creek Metropark is provided by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - EASTERN DISTRICT

STONY CREEK / WOLCOTT MILL / METRO BEACH



STONY CREEK
 PROVISIONAL [48]
 SEASONAL [42]

OPERATIONS
 TOLLING
 BEACH
 BOAT RENTAL
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 109

WOLCOTT MILL
 PROVISIONAL [31]
 SEASONAL [1]

GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 FARM MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 39**

METRO BEACH
 PROVISIONAL [25]
 SEASONAL [101]

OPERATIONS
 TOLLING
 WATER SAFETY
 RECREATION
 MARINA
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 140**

** TBD in-house

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		Budget	Budget	Actual	Actual
<u>REVENUE ACCOUNTS</u>					
Food Service	.51	\$11,900	\$14,000	\$13,000	\$11,500
Bathhouse & Pool	.53	65,700	72,600	63,700	59,900
Dockage & Boat Storage	.54	5,300	3,300	2,900	3,900
Boat Rentals	.55	49,100	43,900	42,400	45,300
Resale - Alcoholic Beverages	.57	500	500	400	900
Cross Country Skiing	.58	8,400	9,800	8,900	8,100
Toll Collection	.59	53,000	52,100	51,400	48,500
Sundries	.60	14,000	14,000	10,500	11,200
Camping	.61	6,000	0	0	0
Games/Equipment Rental	.62	300	1,500	1,500	0
Activity Center Rental	.63	11,000	15,400	15,100	35,600
Golf Course Maintenance	.65	296,400	343,600	317,400	419,800
Adventure/Disc Golf	.66	23,400	24,500	23,500	14,500
Golf Course Operations	.69	203,000	169,500	157,900	165,700
Special Events	.70	300	300	300	300
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	733,100	706,200	673,900	644,500
Support Services	.72	37,500	38,300	36,800	37,000
Police	.73	616,400	597,100	585,600	618,700
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	479,200	492,200	485,600	477,700
Road/Parking Lot/Trail Maintenance	.75	128,900	122,000	119,200	52,800
Tree Maintenance	.76	71,600	53,900	46,300	149,500
Grounds Maintenance	.80	581,300	597,400	585,300	571,600
Equipment Maintenance	.95	311,700	308,500	303,300	285,400
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	175,500	150,100	134,400	148,000
Winter Activities	.86	7,100	6,500	4,400	5,100
Wildlife Management	.87	6,000	6,100	6,600	12,000
Nature Program	.88	406,500	412,200	414,700	402,000
STONY CREEK GRAND TOTAL		<u>\$4,303,100</u>	<u>\$4,255,500</u>	<u>\$4,105,000</u>	<u>\$4,229,500</u>

STONY CREEK METROPARK - OPERATIONS SUMMARY - 809

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$1,465,600	\$1,398,000	\$1,391,300	\$1,477,300
Part Time Wages	902	718,500	723,700	696,800	706,700
Employee Benefits	903	126,300	133,200	97,200	141,400
Employee Group Insurance	904	358,600	340,000	338,100	311,700
Unemployment Compensation	905	7,500	8,400	8,400	19,700
Overtime - Full Time	906	7,700	11,900	8,000	15,800
Overtime - Part Time	907	3,900	4,400	5,200	2,900
Retirement	908	436,500	405,200	397,800	382,800
Retiree Health	910	142,200	232,800	232,700	227,300
Total Personnel Services		<u>\$3,266,800</u>	<u>\$3,257,600</u>	<u>\$3,175,500</u>	<u>\$3,285,600</u>
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	164,100	164,900	162,200	161,600
Communications	922	59,700	60,000	63,200	44,300
Insurance	923	67,500	69,400	64,400	64,800
Professional Services	924	158,600	144,800	124,600	139,900
Transportation/Travel	925	2,100	2,200	1,300	500
Rents/Leases	926	13,600	11,800	6,900	24,200
Printing/Photography	927	12,500	9,500	8,700	9,200
Small Tools/Equipment	928	41,900	55,300	48,400	55,400
Repair/Maintenance - Equipment	929	129,600	102,100	107,400	100,600
Office Supplies	930	4,100	4,100	3,500	4,200
Resaleable Merchandise	931	12,500	12,600	9,500	10,100
Operating Supplies	932	72,100	72,400	63,700	71,600
Miscellaneous	933	0	500	500	2,800
Membership/Subscription	934	900	1,400	900	500
Taxes	935	1,700	1,600	1,100	1,000
Training/Education	936	5,600	5,000	4,500	2,700
Repair/Maintenance - Facilities	937	50,900	50,300	43,700	43,400
Chemicals	938	57,700	61,800	53,000	63,900
Employee Uniforms	939	9,100	13,100	10,400	11,900
Outsourced Repair Service	940	39,200	30,000	31,500	29,800
Gasoline/Diesel Fuel	941	117,700	109,100	108,700	101,500
Marketing	946	15,200	16,000	11,400	0
Total Materials and Supplies		<u>\$1,036,300</u>	<u>\$997,900</u>	<u>\$929,500</u>	<u>\$943,900</u>
STONY CREEK GRAND TOTAL		<u><u>\$4,303,100</u></u>	<u><u>\$4,255,500</u></u>	<u><u>\$4,105,000</u></u>	<u><u>\$4,229,500</u></u>

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$35,800	\$12,400	\$23,400	\$35,400	\$13,400	\$22,000
Aquatic Facilities	20,000	65,700	(45,700)	10,000	63,700	(53,700)
Marina	48,000	5,300	42,700	48,100	2,900	45,200
Boat Rental	145,000	49,100	95,900	140,600	42,400	98,200
Cross Country Skiing	13,000	8,400	4,600	17,000	8,900	8,100
Tolling	1,320,000	53,000	1,267,000	1,307,600	51,400	1,256,200
Sundry	21,000	14,000	7,000	18,500	10,500	8,000
Activity Center	18,000	11,000	7,000	16,200	15,100	1,100
Golf Courses	780,000	499,400	280,600	741,600	475,300	266,300
Disc Golf	50,000	23,400	26,600	44,700	23,500	21,200
Interpretive Service	28,000	406,500	(378,500)	28,800	414,700	(385,900)
Other Revenues	108,300	600	107,700	104,300	1,800	102,500
Other Expenditures	0	3,154,300	(3,154,300)	0	2,981,400	(2,981,400)
	<u>\$2,587,100</u>	<u>\$4,303,100</u>	<u>(\$1,716,000)</u>	<u>\$2,512,800</u>	<u>\$4,105,000</u>	<u>(\$1,592,200)</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$500	\$700	\$500	\$500
TOTAL PERSONNEL SERVICES		<u>\$500</u>	<u>\$700</u>	<u>\$500</u>	<u>\$500</u>
CONTRACTUAL SERVICES					
Utilities	921	\$6,000	\$6,000	\$6,000	\$4,400
Communications	922	1,000	1,000	1,000	800
Professional Services	924	900	2,000	2,000	1,000
Small Tools/Equipment	928	400	400	200	2,200
Resaleable Merchandise	931	0	100	100	0
Operating Supplies	932	200	400	200	200
Taxes	935	400	400	0	0
Repair/Maintenance - Facilities	937	2,500	3,000	3,000	2,400
TOTAL CONTRACTUAL SERVICES		<u>\$11,400</u>	<u>\$13,300</u>	<u>\$12,500</u>	<u>\$11,000</u>
TOTAL EXPENDITURES		<u><u>\$11,900</u></u>	<u><u>\$14,000</u></u>	<u><u>\$13,000</u></u>	<u><u>\$11,500</u></u>
<u>BATHHOUSE/POOL - 53</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$9,700	\$11,100	\$9,400	\$7,800
Part Time Wages	902	31,000	33,500	30,200	27,900
Overtime - Full Time	906	0	0	0	300
Overtime - Part Time	907	0	200	100	0
TOTAL PERSONNEL SERVICES		<u>\$40,700</u>	<u>\$44,800</u>	<u>\$39,700</u>	<u>\$36,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BATHHOUSE/POOL (CONTINUED) - 53</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$8,200	\$7,500	\$8,000	\$8,200
Professional Services	924	2,500	5,000	4,800	100
Rents/Leases	926	900	800	0	5,200
Small Tools/Equipment	928	400	1,900	1,900	300
Repair/Maintenance - Equipment	929	400	400	400	0
Operating Supplies	932	4,100	5,000	5,000	3,300
Repair/Maintenance - Facilities	937	7,700	6,400	3,000	5,800
Employee Uniforms	939	800	800	900	1,000
		<u>\$25,000</u>	<u>\$27,800</u>	<u>\$24,000</u>	<u>\$23,900</u>
TOTAL CONTRACTUAL SERVICES		<u>\$25,000</u>	<u>\$27,800</u>	<u>\$24,000</u>	<u>\$23,900</u>
TOTAL EXPENDITURES		<u><u>\$65,700</u></u>	<u><u>\$72,600</u></u>	<u><u>\$63,700</u></u>	<u><u>\$59,900</u></u>
<u>DOCKAGE/BOAT STORAGE - 54</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$300	\$300	\$100	\$300
Part Time Wages	902	0	100	0	0
		<u>\$300</u>	<u>\$400</u>	<u>\$100</u>	<u>\$300</u>
TOTAL PERSONNEL SERVICES		<u>\$300</u>	<u>\$400</u>	<u>\$100</u>	<u>\$300</u>
CONTRACTUAL SERVICES					
Utilities	921	\$2,700	\$2,500	\$2,500	\$2,400
Insurance	923	400	400	300	300
Printing/Photography	927	0	0	0	300
Operating Supplies	932	1,500	0	0	600
Marketing	946	400	0	0	0
		<u>\$5,000</u>	<u>\$2,900</u>	<u>\$2,800</u>	<u>\$3,600</u>
TOTAL CONTRACTUAL SERVICES		<u>\$5,000</u>	<u>\$2,900</u>	<u>\$2,800</u>	<u>\$3,600</u>
TOTAL EXPENDITURES		<u><u>\$5,300</u></u>	<u><u>\$3,300</u></u>	<u><u>\$2,900</u></u>	<u><u>\$3,900</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BOAT RENTALS - 55</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$33,300	\$33,400	\$33,200	\$34,900
Overtime - Part Time	907	200	400	300	0
TOTAL PERSONNEL SERVICES		<u>\$33,500</u>	<u>\$33,800</u>	<u>\$33,500</u>	<u>\$34,900</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$800	\$900	\$1,000	\$800
Printing/Photography	927	1,700	1,700	1,700	1,300
Small Tools/Equipment	928	11,500	5,500	4,600	5,800
Repair/Maintenance - Equipment	929	300	400	400	0
Operating Supplies	932	800	1,200	800	1,200
Repair/Maintenance - Facilities	937	100	100	0	800
Employee Uniforms	939	400	300	400	500
TOTAL CONTRACTUAL SERVICES		<u>\$15,600</u>	<u>\$10,100</u>	<u>\$8,900</u>	<u>\$10,400</u>
TOTAL EXPENDITURES		<u><u>\$49,100</u></u>	<u><u>\$43,900</u></u>	<u><u>\$42,400</u></u>	<u><u>\$45,300</u></u>
<u>RESALE - ALCOHOLIC BEVERAGES - 57</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$500	\$500	\$400	\$900
TOTAL CONTRACTUAL SERVICES		<u>\$500</u>	<u>\$500</u>	<u>\$400</u>	<u>\$900</u>
TOTAL EXPENDITURES		<u><u>\$500</u></u>	<u><u>\$500</u></u>	<u><u>\$400</u></u>	<u><u>\$900</u></u>
<u>CROSS COUNTRY SKIING - 58</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,200	\$2,500	\$2,400	\$1,000
Part Time Wages	902	3,900	4,700	4,700	3,600
Overtime - Full Time	906	300	300	0	500
TOTAL PERSONNEL SERVICES		<u>\$6,400</u>	<u>\$7,500</u>	<u>\$7,100</u>	<u>\$5,100</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>CROSS COUNTRY SKIING (CONTINUED) - 58</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$1,300	\$1,300	\$1,300	\$700
Communications	922	300	400	200	200
Small Tools/Equipment	928	0	200	0	1,800
Repair/Maintenance - Equipment	929	100	100	0	200
Operating Supplies	932	200	200	200	100
Employee Uniforms	939	100	100	100	0
		<u>\$2,000</u>	<u>\$2,300</u>	<u>\$1,800</u>	<u>\$3,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$2,000</u>	<u>\$2,300</u>	<u>\$1,800</u>	<u>\$3,000</u>
TOTAL EXPENDITURES		<u><u>\$8,400</u></u>	<u><u>\$9,800</u></u>	<u><u>\$8,900</u></u>	<u><u>\$8,100</u></u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$0	\$0	\$200
Part Time Wages	902	40,100	39,800	39,800	40,400
Overtime - Part Time	907	0	100	100	0
		<u>\$40,100</u>	<u>\$39,900</u>	<u>\$39,900</u>	<u>\$40,600</u>
TOTAL PERSONNEL SERVICES		<u>\$40,100</u>	<u>\$39,900</u>	<u>\$39,900</u>	<u>\$40,600</u>
CONTRACTUAL SERVICES					
Utilities	921	\$2,000	\$2,300	\$2,000	\$2,100
Professional Services	924	3,000	2,600	2,900	500
Printing/Photography	927	5,500	5,500	5,200	4,200
Small Tools/Equipment	928	400	700	300	200
Operating Supplies	932	100	100	100	0
Repair/Maintenance - Facilities	937	1,500	600	600	500
Employee Uniforms	939	400	400	400	400
		<u>\$12,900</u>	<u>\$12,200</u>	<u>\$11,500</u>	<u>\$7,900</u>
TOTAL CONTRACTUAL SERVICES		<u>\$12,900</u>	<u>\$12,200</u>	<u>\$11,500</u>	<u>\$7,900</u>
TOTAL EXPENDITURES		<u><u>\$53,000</u></u>	<u><u>\$52,100</u></u>	<u><u>\$51,400</u></u>	<u><u>\$48,500</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUNDRIES - 60</u>					
CONTRACTUAL SERVICES					
Resaleable Merchandise	931	\$12,500	\$12,500	\$9,400	\$10,100
Operating Supplies	932	0	100	0	0
Taxes	935	1,300	1,200	1,100	1,000
Employee Uniforms	939	200	200	0	100
		<u>\$14,000</u>	<u>\$14,000</u>	<u>\$10,500</u>	<u>\$11,200</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES		<u>\$14,000</u>	<u>\$14,000</u>	<u>\$10,500</u>	<u>\$11,200</u>
<u>CAMPING - 61</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$3,000	\$0	\$0	\$0
Part Time Wages	902	1,000	0	0	0
		<u>\$4,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$1,500	\$0	\$0	\$0
Marketing	946	500	0	0	0
		<u>\$2,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES		<u>\$6,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>GAMES/EQUIPMENT RENTAL - 62</u>					
CONTRACTUAL SERVICES					
Repair/Maintenance - Equipment	929	\$300	\$1,500	\$1,500	\$0
		<u>\$300</u>	<u>\$1,500</u>	<u>\$1,500</u>	<u>\$0</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES		<u>\$300</u>	<u>\$1,500</u>	<u>\$1,500</u>	<u>\$0</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ACTIVITY CENTER RENTAL - 63</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$3,900	\$3,700	\$4,100	\$3,400
Part Time Wages	902	500	1,000	800	400
TOTAL PERSONNEL SERVICES		<u>\$4,400</u>	<u>\$4,700</u>	<u>\$4,900</u>	<u>\$3,800</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$4,600	\$4,600	\$4,600	\$4,300
Rents/Leases	926	700	700	600	400
Small Tools/Equipment	928	300	400	200	15,300
Operating Supplies	932	500	500	400	400
Repair/Maintenance - Facilities	937	500	4,500	4,400	11,400
TOTAL CONTRACTUAL SERVICES		<u>\$6,600</u>	<u>\$10,700</u>	<u>\$10,200</u>	<u>\$31,800</u>
TOTAL EXPENDITURES		<u><u>\$11,000</u></u>	<u><u>\$15,400</u></u>	<u><u>\$15,100</u></u>	<u><u>\$35,600</u></u>
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$85,200	\$99,500	\$92,700	\$131,700
Part Time Wages	902	81,900	91,400	81,900	90,500
Employee Benefits	903	5,200	15,800	14,300	19,800
Employee Group Insurance	904	17,700	17,900	20,800	30,400
Overtime - Full Time	906	300	1,000	300	4,500
Overtime - Part Time	907	500	500	300	100
Retirement	908	11,900	11,000	11,000	19,200
Retiree Health	910	6,300	11,100	11,100	20,200
TOTAL PERSONNEL SERVICES		<u>\$209,000</u>	<u>\$248,200</u>	<u>\$232,400</u>	<u>\$316,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE MAINTENANCE (CONTINUED) - 65</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$11,200	\$12,900	\$10,900	\$12,500
Communications	922	600	600	600	400
Professional Services	924	4,300	4,300	4,600	3,800
Transportation/Travel	925	200	100	0	0
Rents/Leases	926	1,900	1,900	1,900	1,800
Small Tools/Equipment	928	1,700	2,300	1,100	1,800
Repair/Maintenance - Equipment	929	7,900	7,600	7,600	6,600
Operating Supplies	932	8,400	10,400	8,500	9,200
Membership/Subscription	934	200	200	0	0
Training/Education	936	200	200	100	0
Repair/Maintenance - Facilities	937	1,800	2,200	3,500	7,200
Chemicals	938	30,700	35,800	29,800	44,100
Employee Uniforms	939	400	600	300	700
Outsourced Repair Service	940	200	200	0	0
Gasoline/Diesel Fuel	941	17,700	16,100	16,100	15,300
		<u>\$87,400</u>	<u>\$95,400</u>	<u>\$85,000</u>	<u>\$103,400</u>
TOTAL CONTRACTUAL SERVICES		<u>\$87,400</u>	<u>\$95,400</u>	<u>\$85,000</u>	<u>\$103,400</u>
TOTAL EXPENDITURES		<u><u>\$296,400</u></u>	<u><u>\$343,600</u></u>	<u><u>\$317,400</u></u>	<u><u>\$419,800</u></u>
<u>ADVENTURE/DISC GOLF - 66</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$3,000	\$4,500	\$4,500	\$0
Part Time Wages	902	12,600	14,400	14,400	13,500
		<u>\$15,600</u>	<u>\$18,900</u>	<u>\$18,900</u>	<u>\$13,500</u>
TOTAL PERSONNEL SERVICES		<u>\$15,600</u>	<u>\$18,900</u>	<u>\$18,900</u>	<u>\$13,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ADVENTURE/DISC GOLF (CONTINUED) - 66</u>					
CONTRACTUAL SERVICES					
Printing/Photography	927	\$700	\$600	\$400	\$0
Small Tools/Equipment	928	900	900	800	600
Operating Supplies	932	4,600	1,000	400	400
Repair/Maintenance - Facilities	937	1,500	3,000	2,900	0
Employee Uniforms	939	100	100	100	0
		<u>\$7,800</u>	<u>\$5,600</u>	<u>\$4,600</u>	<u>\$1,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$7,800</u>	<u>\$5,600</u>	<u>\$4,600</u>	<u>\$1,000</u>
TOTAL EXPENDITURES		<u><u>\$23,400</u></u>	<u><u>\$24,500</u></u>	<u><u>\$23,500</u></u>	<u><u>\$14,500</u></u>
<u>GOLF COURSE OPERATIONS - 69</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$4,500	\$7,000	\$7,000	\$4,400
Part Time Wages	902	97,200	105,000	97,200	109,100
Employee Group Insurance	904	600	900	800	700
Overtime - Part Time	907	200	200	0	300
		<u>\$102,500</u>	<u>\$113,100</u>	<u>\$105,000</u>	<u>\$114,500</u>
TOTAL PERSONNEL SERVICES		<u>\$102,500</u>	<u>\$113,100</u>	<u>\$105,000</u>	<u>\$114,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE OPERATIONS (CONTINUED) - 69</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$13,000	\$11,400	\$13,200	\$10,700
Communications	922	4,000	4,000	4,000	2,700
Professional Services	924	14,500	16,500	14,300	18,800
Rents/Leases	926	1,900	1,400	1,400	1,800
Printing/Photography	927	3,200	0	0	300
Small Tools/Equipment	928	3,700	1,300	1,000	5,100
Repair/Maintenance - Equipment	929	41,600	6,300	7,200	5,800
Operating Supplies	932	5,000	5,800	4,100	3,700
Membership/Subscription	934	300	300	300	200
Repair/Maintenance - Facilities	937	7,000	3,000	2,000	700
Employee Uniforms	939	800	900	800	1,400
Marketing	946	5,500	5,500	4,600	0
		<u>\$100,500</u>	<u>\$56,400</u>	<u>\$52,900</u>	<u>\$51,200</u>
TOTAL CONTRACTUAL SERVICES		<u>\$100,500</u>	<u>\$56,400</u>	<u>\$52,900</u>	<u>\$51,200</u>
TOTAL EXPENDITURES		<u><u>\$203,000</u></u>	<u><u>\$169,500</u></u>	<u><u>\$157,900</u></u>	<u><u>\$165,700</u></u>
<u>SPECIAL EVENTS - 70</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$300	\$300	\$300	\$300
		<u>\$300</u>	<u>\$300</u>	<u>\$300</u>	<u>\$300</u>
TOTAL CONTRACTUAL SERVICES		<u>\$300</u>	<u>\$300</u>	<u>\$300</u>	<u>\$300</u>
TOTAL EXPENDITURES		<u><u>\$300</u></u>	<u><u>\$300</u></u>	<u><u>\$300</u></u>	<u><u>\$300</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>ADMINISTRATION - 71</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$205,400	\$170,800	\$165,800	\$167,600
Part Time Wages	902	71,100	72,700	72,600	69,100
Employee Benefits	903	12,800	7,000	4,800	6,300
Employee Group Insurance	904	51,600	35,900	30,100	31,400
Unemployment Compensation	905	7,500	8,400	8,400	19,700
Overtime - Part Time	907	0	200	100	0
Retirement	908	204,400	194,800	183,400	186,400
Retiree Health	910	18,900	16,600	16,600	20,200
TOTAL PERSONNEL SERVICES		\$571,700	\$506,400	\$481,800	\$500,700
CONTRACTUAL SERVICES					
Utilities	921	\$13,400	\$16,500	\$13,200	\$11,300
Communications	922	50,200	50,400	54,500	37,200
Insurance	923	52,000	54,000	50,700	50,600
Professional Services	924	11,800	12,300	12,900	11,200
Transportation/Travel	925	0	100	100	0
Rents/Leases	926	400	500	400	400
Printing/Photography	927	500	800	600	2,700
Small Tools/Equipment	928	900	18,300	18,900	2,700
Repair/Maintenance - Equipment	929	6,600	17,100	17,100	14,900
Office Supplies	930	4,100	4,100	3,500	4,200
Operating Supplies	932	5,500	4,500	3,300	3,700
Miscellaneous	933	0	500	500	2,800
Membership/Subscription	934	0	300	200	0
Training/Education	936	600	0	0	0
Repair/Maintenance - Facilities	937	8,000	10,000	8,800	1,200
Employee Uniforms	939	600	600	600	900
Marketing	946	6,800	9,800	6,800	0
TOTAL CONTRACTUAL SERVICES		\$161,400	\$199,800	\$192,100	\$143,800
TOTAL EXPENDITURES		\$733,100	\$706,200	\$673,900	\$644,500

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUPPORT SERVICES - 72</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,000	\$1,300	\$1,200	\$1,100
Part Time Wages	902	27,400	27,000	27,000	28,200
Employee Group Insurance	904	500	600	600	500
TOTAL PERSONNEL SERVICES		<u>\$28,900</u>	<u>\$28,900</u>	<u>\$28,800</u>	<u>\$29,800</u>
CONTRACTUAL SERVICES					
Utilities	921	\$5,300	\$5,600	\$5,100	\$5,000
Communications	922	400	600	400	400
Professional Services	924	1,000	1,000	900	700
Small Tools/Equipment	928	1,000	1,000	700	0
Operating Supplies	932	700	800	800	1,000
Repair/Maintenance - Facilities	937	100	300	100	0
Employee Uniforms	939	100	100	0	100
TOTAL CONTRACTUAL SERVICES		<u>\$8,600</u>	<u>\$9,400</u>	<u>\$8,000</u>	<u>\$7,200</u>
TOTAL EXPENDITURES		<u><u>\$37,500</u></u>	<u><u>\$38,300</u></u>	<u><u>\$36,800</u></u>	<u><u>\$37,000</u></u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$310,300	\$304,600	\$304,500	\$321,600
Part Time Wages	902	101,600	75,200	74,300	76,700
Employee Benefits	903	21,600	18,600	10,600	14,200
Employee Group Insurance	904	49,200	48,800	49,800	46,800
Overtime - Full Time	906	4,000	5,500	5,200	3,200
Overtime - Part Time	907	1,700	1,500	3,500	1,200
Retirement	908	53,600	50,200	49,400	52,700
Retiree Health	910	28,800	50,100	50,000	55,600
TOTAL PERSONNEL SERVICES		<u>\$570,800</u>	<u>\$554,500</u>	<u>\$547,300</u>	<u>\$572,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>POLICE (CONTINUED) - 73</u>					
CONTRACTUAL SERVICES					
Communications	922	\$1,000	\$1,000	\$500	\$700
Insurance	923	5,500	5,800	4,900	5,300
Professional Services	924	6,500	5,700	5,700	6,700
Transportation/Travel	925	300	300	100	0
Rents/Leases	926	800	800	600	400
Printing/Photography	927	900	900	800	400
Small Tools/Equipment	928	5,000	5,600	4,500	3,700
Repair/Maintenance - Equipment	929	13,400	7,500	8,700	15,900
Operating Supplies	932	2,000	2,000	2,000	1,400
Membership/Subscription	934	200	200	200	100
Training/Education	936	3,000	3,700	3,600	1,800
Employee Uniforms	939	3,000	3,900	2,000	3,900
Outsourced Repair Service	940	4,000	5,200	4,700	6,400
		<u>\$45,600</u>	<u>\$42,600</u>	<u>\$38,300</u>	<u>\$46,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$45,600</u>	<u>\$42,600</u>	<u>\$38,300</u>	<u>\$46,700</u>
TOTAL EXPENDITURES		<u><u>\$616,400</u></u>	<u><u>\$597,100</u></u>	<u><u>\$585,600</u></u>	<u><u>\$618,700</u></u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$192,800	\$186,800	\$187,000	\$186,900
Part Time Wages	902	39,200	40,800	40,800	35,400
Employee Benefits	903	9,900	13,700	8,500	6,700
Employee Group Insurance	904	67,300	67,800	67,500	58,000
Overtime - Full Time	906	500	600	500	1,000
Overtime - Part Time	907	0	0	0	100
Retirement	908	47,600	42,400	44,000	38,300
Retiree Health	910	25,200	44,300	44,300	40,400
		<u>\$382,500</u>	<u>\$396,400</u>	<u>\$392,600</u>	<u>\$366,800</u>
TOTAL PERSONNEL SERVICES		<u>\$382,500</u>	<u>\$396,400</u>	<u>\$392,600</u>	<u>\$366,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BUILDING MAINTENANCE (CONTINUED) - 74</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$71,300	\$70,400	\$70,400	\$78,900
Professional Services	924	4,600	4,600	4,400	11,300
Rents/Leases	926	500	100	0	1,800
Small Tools/Equipment	928	1,700	1,600	1,800	2,500
Repair/Maintenance - Equipment	929	100	200	200	0
Operating Supplies	932	9,200	10,200	9,200	10,700
Training/Education	936	300	300	300	100
Repair/Maintenance - Facilities	937	8,600	8,000	6,300	5,300
Employee Uniforms	939	400	400	400	300
		<u>\$96,700</u>	<u>\$95,800</u>	<u>\$93,000</u>	<u>\$110,900</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES		<u>\$479,200</u>	<u>\$492,200</u>	<u>\$485,600</u>	<u>\$477,700</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$43,300	\$37,700	\$44,800	\$21,100
Part Time Wages	902	3,500	5,600	5,500	3,700
Employee Benefits	903	3,300	3,300	2,900	400
Employee Group Insurance	904	16,700	16,200	16,400	7,800
Overtime - Full Time	906	1,000	1,500	1,100	1,300
Retirement	908	11,900	11,000	11,000	0
Retiree Health	910	6,300	11,100	11,100	0
		<u>\$86,000</u>	<u>\$86,400</u>	<u>\$92,800</u>	<u>\$34,300</u>
TOTAL PERSONNEL SERVICES					

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE (CONTINUED) - 75</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$24,000	\$16,000	\$7,000	\$4,700
Small Tools/Equipment	928	400	400	200	0
Repair/Maintenance - Equipment	929	0	0	0	200
Operating Supplies	932	4,500	4,000	4,000	4,700
Repair/Maintenance - Facilities	937	0	0	0	300
Chemicals	938	14,000	15,200	15,200	8,600
TOTAL CONTRACTUAL SERVICES		<u>\$42,900</u>	<u>\$35,600</u>	<u>\$26,400</u>	<u>\$18,500</u>
TOTAL EXPENDITURES		<u>\$128,900</u>	<u>\$122,000</u>	<u>\$119,200</u>	<u>\$52,800</u>
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$40,100	\$28,200	\$26,600	\$80,000
Employee Benefits	903	31,000	24,100	19,700	60,900
Overtime - Full Time	906	500	1,600	0	2,400
TOTAL PERSONNEL SERVICES		<u>\$71,600</u>	<u>\$53,900</u>	<u>\$46,300</u>	<u>\$143,300</u>
CONTRACTUAL SERVICES					
Rents/Leases	926	\$0	\$0	\$0	\$6,200
TOTAL CONTRACTUAL SERVICES		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$6,200</u>
TOTAL EXPENDITURES		<u>\$71,600</u>	<u>\$53,900</u>	<u>\$46,300</u>	<u>\$149,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$252,000	\$237,500	\$243,000	\$262,100
Part Time Wages	902	94,300	94,300	94,300	90,300
Employee Benefits	903	24,500	32,200	18,800	17,400
Employee Group Insurance	904	86,000	82,400	83,600	75,800
Overtime - Full Time	906	500	500	600	900
Overtime - Part Time	907	300	300	200	300
Retirement	908	59,500	53,000	55,000	47,900
Retiree Health	910	31,500	55,300	55,300	50,500
TOTAL PERSONNEL SERVICES		<u>\$548,600</u>	<u>\$555,500</u>	<u>\$550,800</u>	<u>\$545,200</u>
CONTRACTUAL SERVICES					
Communications	922	\$0	\$0	\$0	\$300
Professional Services	924	15,000	17,000	15,500	9,700
Small Tools/Equipment	928	10,400	11,800	10,100	9,700
Repair/Maintenance - Equipment	929	1,300	1,100	400	700
Operating Supplies	932	3,700	5,800	3,800	4,000
Training/Education	936	500	400	200	800
Chemicals	938	1,000	2,200	900	100
Employee Uniforms	939	800	3,600	3,600	1,100
TOTAL CONTRACTUAL SERVICES		<u>\$32,700</u>	<u>\$41,900</u>	<u>\$34,500</u>	<u>\$26,400</u>
TOTAL EXPENDITURES		<u><u>\$581,300</u></u>	<u><u>\$597,400</u></u>	<u><u>\$585,300</u></u>	<u><u>\$571,600</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$51,300	\$52,500	\$50,200	\$47,600
Part Time Wages	902	6,500	6,800	6,600	6,000
Employee Benefits	903	2,100	3,400	3,200	2,400
Employee Group Insurance	904	16,800	16,900	16,700	14,500
Overtime - Full Time	906	100	200	100	0
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		<u>\$95,000</u>	<u>\$101,900</u>	<u>\$98,900</u>	<u>\$90,200</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Utilities	921	\$14,400	\$14,100	\$14,400	\$12,300
Insurance	923	9,600	9,200	8,500	8,600
Professional Services	924	3,400	3,800	3,200	3,700
Rents/Leases	926	700	700	700	500
Small Tools/Equipment	928	300	1,300	800	800
Repair/Maintenance - Equipment	929	52,900	51,900	51,900	54,000
Operating Supplies	932	4,300	4,500	3,800	3,900
Repair/Maintenance - Facilities	937	8,100	5,000	5,000	1,800
Outsourced Repair Service	940	23,000	23,100	23,500	23,400
Gasoline/Diesel Fuel	941	100,000	93,000	92,600	86,200
		<u>\$216,700</u>	<u>\$206,600</u>	<u>\$204,400</u>	<u>\$195,200</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES					
		<u>\$311,700</u>	<u>\$308,500</u>	<u>\$303,300</u>	<u>\$285,400</u>
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>SUMMER ACTIVITIES - 85</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$30,700	\$31,000	\$30,200	\$26,800
Part Time Wages	902	44,200	44,400	37,500	42,700
Overtime - Full Time	906	500	700	200	1,400
Overtime - Part Time	907	1,000	1,000	600	900
		<u>\$76,400</u>	<u>\$77,100</u>	<u>\$68,500</u>	<u>\$71,800</u>
TOTAL PERSONNEL SERVICES					

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUMMER ACTIVITIES (CONTINUED) - 85</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$56,500	\$42,700	\$35,400	\$50,700
Transportation/Travel	925	400	200	0	0
Rents/Leases	926	5,800	4,800	1,300	5,700
Small Tools/Equipment	928	2,000	1,300	900	800
Repair/Maintenance - Equipment	929	3,500	7,000	11,000	400
Operating Supplies	932	5,100	6,300	6,800	7,400
Training/Education	936	600	0	0	0
Repair/Maintenance - Facilities	937	0	100	0	0
Chemicals	938	12,000	8,600	7,100	11,100
Employee Uniforms	939	300	300	100	100
Outsourced Repair Service	940	12,000	1,500	3,300	0
Marketing	946	900	200	0	0
TOTAL CONTRACTUAL SERVICES		\$99,100	\$73,000	\$65,900	\$76,200
TOTAL EXPENDITURES		\$175,500	\$150,100	\$134,400	\$148,000
<u>WINTER ACTIVITIES - 86</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$4,900	\$4,400	\$2,400	\$4,000
Part Time Wages	902	1,500	2,000	1,900	1,100
TOTAL PERSONNEL SERVICES		\$6,400	\$6,400	\$4,300	\$5,100
CONTRACTUAL SERVICES					
Operating Supplies	932	\$100	\$100	\$100	\$0
Marketing	946	600	0	0	0
TOTAL CONTRACTUAL SERVICES		\$700	\$100	\$100	\$0
TOTAL EXPENDITURES		\$7,100	\$6,500	\$4,400	\$5,100

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>WILDLIFE MANAGEMENT - 87</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$3,100	\$3,100	\$1,000	\$7,800
Part Time Wages	902	1,000	1,000	3,500	1,600
Employee Group Insurance	904	100	100	100	200
Overtime - Full Time	906	0	0	0	300
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$4,200</u>	<u>\$4,200</u>	<u>\$4,600</u>	<u>\$9,900</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$900	\$1,000	\$900	\$500
Transportation/Travel	925	600	600	600	400
Operating Supplies	932	300	300	500	300
Employee Uniforms	939	0	0	0	900
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL CONTRACTUAL SERVICES		<u>\$1,800</u>	<u>\$1,900</u>	<u>\$2,000</u>	<u>\$2,100</u>
TOTAL EXPENDITURES		<u><u>\$6,000</u></u>	<u><u>\$6,100</u></u>	<u><u>\$6,600</u></u>	<u><u>\$12,000</u></u>
<u>NATURE PROGRAM - 88</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$218,400	\$210,800	\$213,900	\$201,400
Part Time Wages	902	26,700	30,600	30,600	31,600
Employee Benefits	903	15,900	15,100	14,400	13,300
Employee Group Insurance	904	52,100	52,500	51,700	45,600
Retirement	908	35,700	31,800	33,000	28,700
Retiree Health	910	18,900	33,200	33,200	30,300
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$367,700</u>	<u>\$374,000</u>	<u>\$376,800</u>	<u>\$350,900</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>NATURE PROGRAM (CONTINUED) - 88</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$15,300	\$14,400	\$15,200	\$13,100
Communications	922	2,200	2,000	2,000	1,600
Professional Services	924	4,300	4,800	4,500	11,400
Transportation/Travel	925	600	900	500	100
Rents/Leases	926	0	100	0	0
Small Tools/Equipment	928	900	400	400	2,100
Repair/Maintenance - Equipment	929	1,200	1,000	1,000	1,900
Operating Supplies	932	9,000	8,400	9,000	14,200
Membership/Subscription	934	200	400	200	200
Training/Education	936	400	400	300	0
Repair/Maintenance - Facilities	937	3,500	4,100	4,100	6,000
Employee Uniforms	939	700	800	700	500
Marketing	946	500	500	0	0
		\$38,800	\$38,200	\$37,900	\$51,100
TOTAL CONTRACTUAL SERVICES		\$38,800	\$38,200	\$37,900	\$51,100
TOTAL EXPENDITURES		\$406,500	\$412,200	\$414,700	\$402,000
STONY CREEK GRAND TOTAL		\$4,303,100	\$4,255,500	\$4,105,000	\$4,229,500

WILLOW/OAKWOODS METROPARKS

In 1970 the Metropark system added its eighth park, Willow Metropark, followed five years later by the opening of Oakwoods Metropark. Willow and Oakwoods were both developed along the banks of the Huron River in Huron Township west of Flat Rock. It is estimated that Willow and Oakwoods Metroparks will provide recreational activities to an estimated 750,000 visitors in 2012. These parks are easily accessed from the South Huron Road exit off I-275 or Willow Road.

The direct operating costs associated with the maintenance and operation of the 1,550-acre Willow Metropark and the 1,800 acre Oakwoods Metropark are expected to total \$2,980,600. Personnel costs have been budgeted at \$2,266,100 for the 12 full time and 61 part time employees working at Willow and Oakwoods Metroparks. Material and supply costs are expected to be \$714,500.

Willow Pool reopened in 2010 after having been closed in 2009 for a complete renovation. The new pool complex features a family slide, spray apparatus, three lap lanes, a zero depth entry, along with opportunities for water volleyball and basketball. Located near the Willow Activity Complex is a large, newly developed children's tot-lot is also part of the Willow Pool complex, featuring climbing walls, moguls and state of the art play equipment along with a Skate Park where individuals can practice their skate board or bike skills on various ramps. Self-operated food and beverage service will be available during the summer holidays and weekends. Sixteen-acre Washago Pond provides boat rental, shoreline fishing, picnicking, food and beverage vending, and bike rental. Nature interpretive staff provides fishing clinics during the summer.

The hike/bike path running through Willow and Oakwoods Metroparks actually begins at the north end of Lower Huron Metropark and continues through Willow terminating at the Oakwoods Nature Center, for a total of 15 miles. Five-miles of this hike/bike trail lie within Willow connecting all of the major facilities and another three miles are in Oakwoods Metropark. The path also connects with the I-275 Hike Bike trail just west of Willow Golf Course. As the hike-bike path traverses Willow it passes seven large picnic areas including seven shelters that are available for rent. These areas are maintained throughout the parks with some overlooking the picturesque lower branch of the Huron River. Willow Metropark also has children's playscapes, volleyball and basketball courts, and soccer fields for the enjoyment of visitors.

An 18 hole, 6,500 yard par 72 golf course is located at the north end of the park. It makes use of the natural terrain of the Huron River valley to provide the novice and the experienced golfer a challenging, yet enjoyable golf experience. This course features continuous cart paths. The starter building provides self-operated food service including beer and wine service as well as minor golf sundry items for sale.

Other features that provide virtually year-round recreation include the disc golf course available within Willow Metropark. The disc golf course features 24 holes and is a great place to participate in this emerging sport. Another facility located within Willow Metropark is the Skate Park. This facility features ramps, rails, and elevated platforms in various heights up to five feet for use by in-line skates, skateboards, and BMX bikes. This facility is open during non-school hours April 1st through November 1st.

Summertime finds many special events held in the parks. Near the pool complex provides entertainment is provided in the form of the new Monster Truck Display program and several movies. A fireworks display is presented each 4th of July.

Throughout the fall the park is host to local and regional cross-country meets. Many cycle events and races are held in the park throughout the year.

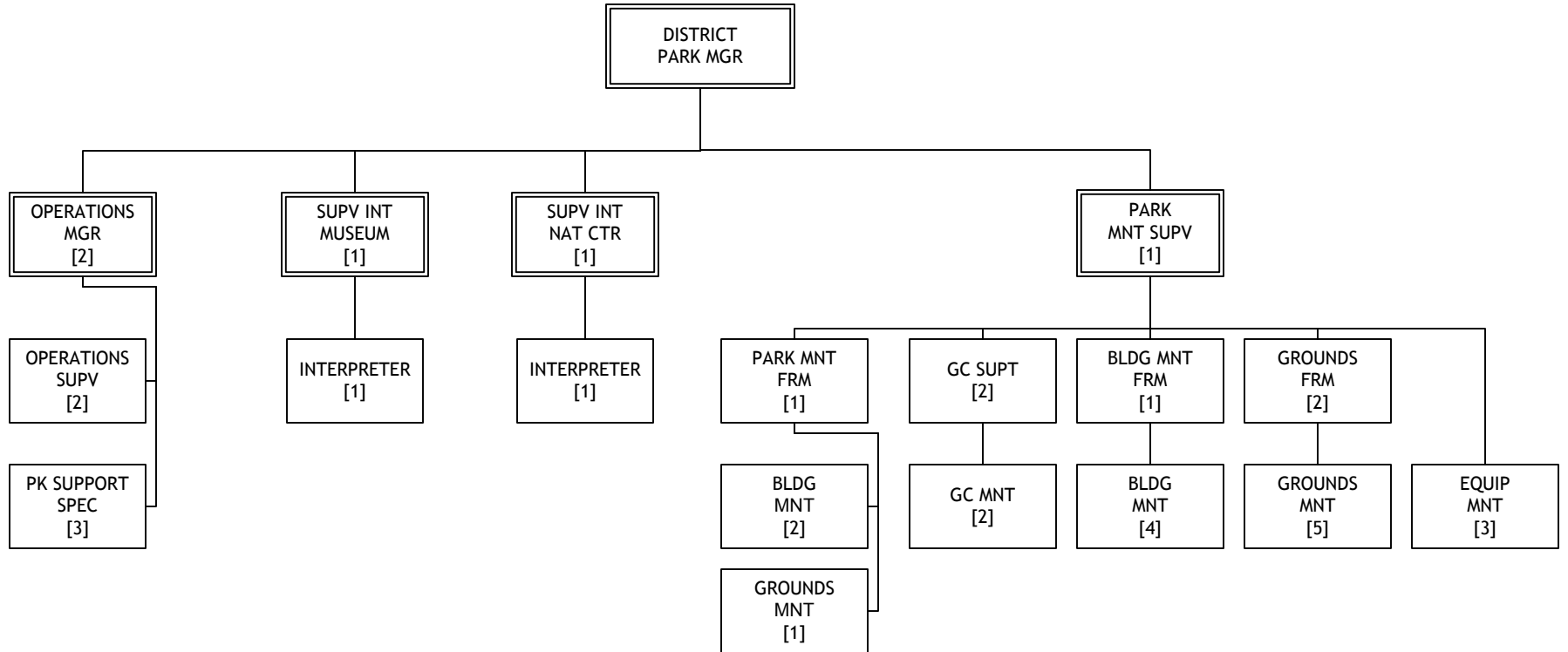
Winter activities in Willow and Oakwoods Metroparks include sledding; cross-country skiing and food service.

The Nature Center is located at Oakwoods Metropark and it houses nature interpretive exhibits and programs including Hawkeye, a live red tail hawk. There are walking trails adjacent to the Nature Center, totaling 4.75 miles. The Oakwoods Nature Center is the host of popular programs such as the Easter Egg Scramble and the Fall Lantern Tours. They also have a Voyageur Canoe program featuring various themes throughout the year and an opportunity to explore the Huron River first hand.

Public safety and security at Willow and Oakwoods Metroparks are provided by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - SOUTHERN DISTRICT

LOWER HURON / WILLOW & OAKWOODS / LAKE ERIE



LOWER HURON
 PROVISIONAL [27]
 SEASONAL [92]

OPERATIONS
 TOLLING
 POOL / BATH
 FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE

TOTAL EMPLOYEE'S
 133

WILLOW & OAKWOODS
 PROVISIONAL [33]
 SEASONAL [28]

TOLLING
 POOL / BATH
 FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 BOAT RENTAL
 INTERPRETIVE

TOTAL EMPLOYEE'S
 71
 207

LAKE ERIE
 PROVISIONAL [41]
 SEASONAL [55]

OPERATIONS
 TOLLING
 POOL / BATH
 FOOD SERVICE
 MARINA
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 108

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		Budget	Budget	Actual	Actual
<u>REVENUE ACCOUNTS</u>					
Food Service	.51	\$101,900	\$106,400	\$81,700	\$105,900
Bathhouse & Pool	.53	152,300	159,100	146,800	172,300
Boat Rentals	.55	16,900	26,700	26,300	29,800
Resale - Alcoholic Beverages	.57	16,900	17,600	14,400	19,200
Cross Country Skiing	.58	3,600	3,700	3,700	3,700
Toll Collection	.59	64,700	65,100	66,300	64,000
Sundries	.60	6,000	7,100	5,000	6,000
Golf Course Maintenance	.65	335,300	343,200	323,200	415,500
Golf Course Operations	.69	127,900	132,800	109,400	131,800
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	382,900	409,200	370,500	334,100
Support Services	.72	63,800	75,200	71,500	61,300
Police	.73	183,000	199,800	201,000	199,200
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	294,200	298,500	292,200	272,400
Road/Parking Lot/Trail Maintenance	.75	62,500	64,000	59,800	27,300
Tree Maintenance	.76	78,200	75,700	77,600	75,800
Grounds Maintenance	.80	518,800	519,300	512,600	461,900
Equipment Maintenance	.95	252,100	243,600	257,000	197,900
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	23,900	30,100	27,900	33,000
Winter Activities	.86	1,100	1,700	900	5,200
Wildlife Management	.87	8,800	7,100	5,700	9,400
Nature Program	.88	285,800	305,700	298,200	300,300
WILLOW/OAKWOODS GRAND TOTAL		\$2,980,600	\$3,091,600	\$2,951,700	\$2,926,000

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$936,800	\$910,900	\$895,400	\$935,700
Part Time Wages	902	631,300	661,400	607,800	649,000
Employee Benefits	903	119,600	133,400	113,000	67,700
Employee Group Insurance	904	194,400	210,600	203,100	191,900
Unemployment Compensation	905	4,000	3,800	3,700	4,000
Overtime - Full Time	906	3,400	10,100	5,200	5,600
Overtime - Part Time	907	2,600	7,000	3,900	5,400
Retirement	908	288,300	270,400	257,800	244,200
Retiree Health	910	85,700	152,100	150,100	147,100
Total Personnel Services		\$2,266,100	\$2,359,700	\$2,240,000	\$2,250,600
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	\$136,700	\$141,400	\$132,800	\$126,400
Communications	922	28,900	30,900	28,700	27,100
Insurance	923	38,000	39,000	36,200	35,500
Professional Services	924	75,600	99,200	95,300	84,600
Transportation/Travel	925	1,100	1,500	900	1,100
Rents/Leases	926	3,200	3,600	3,300	3,800
Printing/Photography	927	1,900	2,500	1,900	4,800
Small Tools/Equipment	928	27,400	20,800	18,100	53,100
Repair/Maintenance - Equipment	929	48,100	44,400	49,700	35,600
Resaleable Merchandise	931	29,200	31,300	23,700	31,500
Operating Supplies	932	74,400	79,200	83,400	67,800
Membership/Subscription	934	500	800	800	800
Taxes	935	8,100	9,400	7,000	9,100
Training/Education	936	1,000	1,200	600	600
Repair/Maintenance - Facilities	937	40,700	47,200	48,300	47,800
Chemicals	938	56,300	59,000	53,000	52,300
Employee Uniforms	939	3,600	4,300	3,400	6,000
Outsourced Repair Service	940	9,000	10,000	9,200	8,400
Gasoline/Diesel Fuel	941	107,600	82,700	97,800	64,200
Resaleable Alcoholic Beverages	942	12,500	12,500	10,400	14,600
Resaleable Beverage Deposits	943	400	400	400	300
Marketing	946	10,300	10,600	6,800	0
Total Materials and Supplies		\$714,500	\$731,900	\$711,700	\$675,400
WILLOW/OAKWOODS GRAND TOTAL		\$2,980,600	\$3,091,600	\$2,951,700	\$2,926,000

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$126,000	\$118,800	\$7,200	\$110,000	\$96,100	\$13,900
Aquatic Facilities	81,600	152,300	(70,700)	83,200	146,800	(63,600)
Boat Rental	4,500	16,900	(12,400)	5,100	26,300	(21,200)
Cross Country Skiing	1,000	3,600	(2,600)	3,500	3,700	(200)
Tolling	260,000	64,700	195,300	248,000	66,300	181,700
Sundry	8,500	6,000	2,500	7,200	5,000	2,200
Golf Courses	425,000	463,200	(38,200)	300,000	432,600	(132,600)
Interpretive Service	19,000	285,800	(266,800)	18,000	298,200	(280,200)
Other Revenues	24,000	0	24,000	24,600	0	24,600
Other Expenditures	0	1,869,300	(1,869,300)	0	1,876,700	(1,876,700)
	<u>\$949,600</u>	<u>\$2,980,600</u>	<u>(\$2,031,000)</u>	<u>\$799,600</u>	<u>\$2,951,700</u>	<u>(\$2,152,100)</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$48,900	\$49,000	\$35,100	\$45,100
Overtime - Part Time	907	0	100	0	100
TOTAL PERSONNEL SERVICES		<u>\$48,900</u>	<u>\$49,100</u>	<u>\$35,100</u>	<u>\$45,200</u>
CONTRACTUAL SERVICES					
Utilities	921	\$12,600	\$15,000	\$12,200	\$13,100
Communications	922	300	200	300	200
Professional Services	924	3,000	1,600	2,900	2,700
Small Tools/Equipment	928	700	700	600	3,400
Repair/Maintenance - Equipment	929	1,000	1,100	1,100	500
Resaleable Merchandise	931	23,700	24,800	19,100	26,100
Operating Supplies	932	4,300	5,800	3,700	5,000
Taxes	935	4,700	5,300	4,100	5,200
Training/Education	936	200	300	200	100
Repair/Maintenance - Facilities	937	2,000	2,000	1,900	4,000
Employee Uniforms	939	500	500	500	400
TOTAL CONTRACTUAL SERVICES		<u>\$53,000</u>	<u>\$57,300</u>	<u>\$46,600</u>	<u>\$60,700</u>
TOTAL EXPENDITURES		<u>\$101,900</u>	<u>\$106,400</u>	<u>\$81,700</u>	<u>\$105,900</u>
<u>BATHHOUSE/POOL - 53</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,300	\$2,800	\$2,100	\$6,400
Part Time Wages	902	85,300	85,300	85,600	83,100
Employee Group Insurance	904	1,900	2,000	1,800	2,000
Overtime - Full Time	906	0	0	0	300
Overtime - Part Time	907	500	700	500	800
TOTAL PERSONNEL SERVICES		<u>\$90,000</u>	<u>\$90,800</u>	<u>\$90,000</u>	<u>\$92,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BATHHOUSE/POOL (CONTINUED) - 53</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$24,200	\$29,100	\$23,500	\$23,500
Professional Services	924	4,200	1,200	1,200	3,600
Transportation/Travel	925	200	0	0	0
Rents/Leases	926	100	200	300	100
Small Tools/Equipment	928	2,800	2,000	1,700	23,400
Repair/Maintenance - Equipment	929	100	500	200	0
Operating Supplies	932	4,100	4,500	3,300	5,700
Training/Education	936	600	300	200	0
Repair/Maintenance - Facilities	937	17,000	17,900	17,300	10,300
Chemicals	938	7,900	11,000	7,900	11,400
Employee Uniforms	939	1,000	1,300	1,000	1,700
Marketing	946	100	300	200	0
		<u>\$62,300</u>	<u>\$68,300</u>	<u>\$56,800</u>	<u>\$79,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$62,300</u>	<u>\$68,300</u>	<u>\$56,800</u>	<u>\$79,700</u>
TOTAL EXPENDITURES		<u><u>\$152,300</u></u>	<u><u>\$159,100</u></u>	<u><u>\$146,800</u></u>	<u><u>\$172,300</u></u>
<u>BOAT RENTALS - 55</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$4,400	\$5,700	\$6,000	\$10,000
TOTAL PERSONNEL SERVICES		<u>\$4,400</u>	<u>\$5,700</u>	<u>\$6,000</u>	<u>\$10,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BOAT RENTALS (CONTINUED) - 55</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$7,900	\$7,300	\$7,700	\$8,400
Communications	922	300	300	300	300
Professional Services	924	1,200	2,500	1,400	1,500
Printing/Photography	927	200	300	0	300
Small Tools/Equipment	928	200	400	100	1,300
Operating Supplies	932	900	1,700	900	1,200
Repair/Maintenance - Facilities	937	1,000	7,700	8,800	6,600
Chemicals	938	700	700	1,000	0
Employee Uniforms	939	100	100	100	200
TOTAL CONTRACTUAL SERVICES		<u>\$12,500</u>	<u>\$21,000</u>	<u>\$20,300</u>	<u>\$19,800</u>
TOTAL EXPENDITURES		<u>\$16,900</u>	<u>\$26,700</u>	<u>\$26,300</u>	<u>\$29,800</u>
<u>RESALE - ALCOHOLIC BEVERAGES - 57</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$1,100	\$1,200	\$1,100	\$1,000
Taxes	935	2,900	3,500	2,500	3,300
Resale - Alcoholic Beverages	942	12,500	12,500	10,400	14,600
Resale - Beverage Deposits	943	400	400	400	300
TOTAL CONTRACTUAL SERVICES		<u>\$16,900</u>	<u>\$17,600</u>	<u>\$14,400</u>	<u>\$19,200</u>
TOTAL EXPENDITURES		<u>\$16,900</u>	<u>\$17,600</u>	<u>\$14,400</u>	<u>\$19,200</u>
<u>CROSS COUNTRY SKIING - 58</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$1,000	\$1,200	\$1,200	\$1,200
TOTAL PERSONNEL SERVICES		<u>\$1,000</u>	<u>\$1,200</u>	<u>\$1,200</u>	<u>\$1,200</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>CROSS COUNTRY SKIING (CONTINUED) - 58</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$2,600	\$2,500	\$2,500	\$2,500
TOTAL CONTRACTUAL SERVICES		<u>\$2,600</u>	<u>\$2,500</u>	<u>\$2,500</u>	<u>\$2,500</u>
TOTAL EXPENDITURES		<u><u>\$3,600</u></u>	<u><u>\$3,700</u></u>	<u><u>\$3,700</u></u>	<u><u>\$3,700</u></u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$60,100	\$60,300	\$61,800	\$60,300
Overtime - Part Time	907	100	200	0	200
TOTAL PERSONNEL SERVICES		<u>\$60,200</u>	<u>\$60,500</u>	<u>\$61,800</u>	<u>\$60,500</u>
CONTRACTUAL SERVICES					
Utilities	921	\$2,000	\$1,900	\$1,900	\$1,700
Professional Services	924	600	600	600	200
Printing/Photography	927	1,500	1,600	1,600	1,300
Small Tools/Equipment	928	200	300	200	200
Repair/Maintenance - Facilities	937	200	200	200	100
TOTAL CONTRACTUAL SERVICES		<u>\$4,500</u>	<u>\$4,600</u>	<u>\$4,500</u>	<u>\$3,500</u>
TOTAL EXPENDITURES		<u><u>\$64,700</u></u>	<u><u>\$65,100</u></u>	<u><u>\$66,300</u></u>	<u><u>\$64,000</u></u>
<u>SUNDRIES - 60</u>					
CONTRACTUAL SERVICES					
Resaleable Merchandise	931	\$5,500	\$6,500	\$4,600	\$5,400
Taxes	935	500	600	400	600
TOTAL CONTRACTUAL SERVICES		<u>\$6,000</u>	<u>\$7,100</u>	<u>\$5,000</u>	<u>\$6,000</u>
TOTAL EXPENDITURES		<u><u>\$6,000</u></u>	<u><u>\$7,100</u></u>	<u><u>\$5,000</u></u>	<u><u>\$6,000</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$84,900	\$81,300	\$78,500	\$128,100
Part Time Wages	902	82,600	86,100	68,600	84,100
Employee Benefits	903	10,300	9,200	6,900	19,600
Employee Group Insurance	904	17,800	17,800	20,200	30,600
Overtime - Full Time	906	400	4,000	400	3,600
Overtime - Part Time	907	500	2,300	2,000	1,300
Retirement	908	11,900	11,000	11,000	19,200
Retiree Health	910	6,300	11,100	11,100	20,200
		<u>\$214,700</u>	<u>\$222,800</u>	<u>\$198,700</u>	<u>\$306,700</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Utilities	921	\$8,900	\$8,000	\$8,600	\$6,100
Communications	922	2,100	2,100	2,100	2,100
Insurance	923	1,000	1,000	900	900
Professional Services	924	11,200	12,800	11,700	10,000
Transportation/Travel	925	500	1,000	600	500
Rents/Leases	926	0	0	0	100
Small Tools/Equipment	928	3,100	2,400	1,600	4,600
Repair/Maintenance - Equipment	929	16,000	12,000	13,700	8,200
Operating Supplies	932	5,200	8,000	13,600	8,700
Membership/Subscription	934	300	300	300	300
Training/Education	936	200	200	200	200
Repair/Maintenance - Facilities	937	1,500	6,300	6,300	3,600
Chemicals	938	38,000	35,000	34,800	33,700
Employee Uniforms	939	300	400	100	600
Outsourced Repair Service	940	1,500	2,000	2,000	4,700
Gasoline/Diesel Fuel	941	30,800	28,900	28,000	24,500
		<u>\$120,600</u>	<u>\$120,400</u>	<u>\$124,500</u>	<u>\$108,800</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES					
		<u>\$335,300</u>	<u>\$343,200</u>	<u>\$323,200</u>	<u>\$415,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE OPERATIONS - 69</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$90,100	\$93,000	\$75,400	\$87,800
Employee Group Insurance	904	600	700	700	400
Overtime - Part Time	907	100	300	0	100
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$90,800</u>	<u>\$94,000</u>	<u>\$76,100</u>	<u>\$88,300</u>
CONTRACTUAL SERVICES					
Utilities	921	\$12,400	\$14,000	\$12,000	\$12,400
Communications	922	2,800	3,000	2,800	2,800
Professional Services	924	6,100	6,700	5,800	11,500
Rents/Leases	926	600	600	600	400
Printing/Photography	927	0	0	0	2,900
Small Tools/Equipment	928	2,600	1,300	800	6,700
Repair/Maintenance - Equipment	929	2,500	2,000	2,700	300
Operating Supplies	932	4,000	4,500	3,500	4,400
Membership/Subscription	934	0	300	300	300
Repair/Maintenance - Facilities	937	600	800	800	500
Employee Uniforms	939	500	600	500	1,300
Marketing	946	5,000	5,000	3,500	0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL CONTRACTUAL SERVICES		<u>\$37,100</u>	<u>\$38,800</u>	<u>\$33,300</u>	<u>\$43,500</u>
TOTAL EXPENDITURES		<u><u>\$127,900</u></u>	<u><u>\$132,800</u></u>	<u><u>\$109,400</u></u>	<u><u>\$131,800</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>ADMINISTRATION - 71</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$114,800	\$97,100	\$88,400	\$98,200
Part Time Wages	902	29,900	31,300	28,800	30,600
Employee Benefits	903	9,400	44,400	42,900	4,700
Employee Group Insurance	904	26,100	26,300	21,500	21,600
Unemployment Compensation	905	4,000	3,800	3,700	4,000
Overtime - Full Time	906	0	0	0	200
Overtime - Part Time	907	100	200	0	100
Retirement	908	133,600	130,100	114,900	109,900
Retiree Health	910	9,500	16,600	16,600	15,200
		<u>\$327,400</u>	<u>\$349,800</u>	<u>\$316,800</u>	<u>\$284,500</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Communications	922	\$21,000	\$22,300	\$21,000	\$19,700
Insurance	923	30,000	31,000	28,600	28,100
Professional Services	924	1,000	1,200	1,000	1,600
Rents/Leases	926	0	0	0	100
Printing/Photography	927	0	300	100	100
Repair/Maintenance - Equipment	929	0	1,000	1,000	0
Operating Supplies	932	0	100	0	0
Marketing	946	3,500	3,500	2,000	0
		<u>\$55,500</u>	<u>\$59,400</u>	<u>\$53,700</u>	<u>\$49,600</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES					
		<u>\$382,900</u>	<u>\$409,200</u>	<u>\$370,500</u>	<u>\$334,100</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUPPORT SERVICES - 72</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$20,700	\$30,800	\$26,200	\$17,500
Part Time Wages	902	15,000	16,100	16,100	19,100
Employee Benefits	903	1,700	1,100	600	200
Employee Group Insurance	904	8,600	8,700	9,000	7,600
Retirement	908	6,000	5,500	5,500	4,800
Retiree Health	910	3,300	5,600	5,600	5,100
		<u>\$55,300</u>	<u>\$67,800</u>	<u>\$63,000</u>	<u>\$54,300</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Utilities	921	\$4,100	\$3,000	\$4,100	\$2,800
Communications	922	600	600	600	500
Professional Services	924	800	800	1,000	700
Small Tools/Equipment	928	300	100	0	100
Repair/Maintenance - Equipment	929	600	600	600	600
Operating Supplies	932	2,000	2,000	2,000	2,200
Repair/Maintenance - Facilities	937	0	200	200	0
Employee Uniforms	939	100	100	0	100
		<u>\$8,500</u>	<u>\$7,400</u>	<u>\$8,500</u>	<u>\$7,000</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES		<u>\$63,800</u>	<u>\$75,200</u>	<u>\$71,500</u>	<u>\$61,300</u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$97,700	\$101,300	\$108,300	\$108,800
Part Time Wages	902	27,400	34,400	33,900	38,700
Employee Benefits	903	4,000	4,700	2,400	2,300
Employee Group Insurance	904	20,400	20,100	20,100	18,100
Overtime - Full Time	906	2,000	2,000	2,000	400
Overtime - Part Time	907	800	1,000	800	800
Retirement	908	23,800	21,900	22,000	19,200
Retiree Health	910	6,900	13,500	11,500	10,600
		<u>\$183,000</u>	<u>\$198,900</u>	<u>\$201,000</u>	<u>\$198,900</u>
TOTAL PERSONNEL SERVICES					

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>POLICE (CONTINUED) - 73</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$0	\$0	\$0	\$200
Repair/Maintenance - Equipment	929	0	0	0	100
Operating Supplies	932	0	900	0	0
		<u>0</u>	<u>900</u>	<u>0</u>	<u>0</u>
TOTAL CONTRACTUAL SERVICES		<u>\$0</u>	<u>\$900</u>	<u>\$0</u>	<u>\$300</u>
TOTAL EXPENDITURES		<u>\$183,000</u>	<u>\$199,800</u>	<u>\$201,000</u>	<u>\$199,200</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$139,400	\$131,800	\$121,800	\$115,800
Part Time Wages	902	23,700	24,500	29,100	26,400
Employee Benefits	903	11,200	12,200	11,200	7,100
Employee Group Insurance	904	30,300	30,600	28,800	25,400
Overtime - Full Time	906	500	1,500	1,500	400
Overtime - Part Time	907	0	100	100	200
Retirement	908	29,700	26,500	27,500	24,000
Retiree Health	910	15,600	27,700	27,700	25,300
		<u>250,400</u>	<u>254,900</u>	<u>247,700</u>	<u>224,600</u>
TOTAL PERSONNEL SERVICES		<u>\$250,400</u>	<u>\$254,900</u>	<u>\$247,700</u>	<u>\$224,600</u>
CONTRACTUAL SERVICES					
Utilities	921	\$14,600	\$17,100	\$14,200	\$14,900
Professional Services	924	2,200	6,500	3,500	3,400
Rents/Leases	926	900	900	900	900
Small Tools/Equipment	928	1,400	2,800	2,400	2,500
Repair/Maintenance - Equipment	929	100	200	300	100
Operating Supplies	932	11,500	9,500	16,000	13,700
Repair/Maintenance - Facilities	937	12,900	6,200	7,100	11,700
Employee Uniforms	939	200	400	100	600
		<u>43,800</u>	<u>43,600</u>	<u>44,500</u>	<u>47,800</u>
TOTAL CONTRACTUAL SERVICES		<u>\$43,800</u>	<u>\$43,600</u>	<u>\$44,500</u>	<u>\$47,800</u>
TOTAL EXPENDITURES		<u>\$294,200</u>	<u>\$298,500</u>	<u>\$292,200</u>	<u>\$272,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$14,500	\$15,000	\$12,500	\$15,900
Part Time Wages	902	3,000	100	0	0
Overtime - Full Time	906	0	200	0	0
TOTAL PERSONNEL SERVICES		<u>\$17,500</u>	<u>\$15,300</u>	<u>\$12,500</u>	<u>\$15,900</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$14,000	\$24,900	\$25,100	\$5,500
Operating Supplies	932	24,500	16,000	16,000	3,200
Chemicals	938	6,500	7,800	6,200	2,700
TOTAL CONTRACTUAL SERVICES		<u>\$45,000</u>	<u>\$48,700</u>	<u>\$47,300</u>	<u>\$11,400</u>
TOTAL EXPENDITURES		<u>\$62,500</u>	<u>\$64,000</u>	<u>\$59,800</u>	<u>\$27,300</u>
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$48,600	\$48,100	\$51,400	\$52,600
Employee Benefits	903	29,600	26,500	26,200	23,200
Overtime - Full Time	906	0	1,000	0	0
TOTAL PERSONNEL SERVICES		<u>\$78,200</u>	<u>\$75,600</u>	<u>\$77,600</u>	<u>\$75,800</u>
CONTRACTUAL SERVICES					
Operating Supplies	932	\$0	\$100	\$0	\$0
TOTAL CONTRACTUAL SERVICES		<u>\$0</u>	<u>\$100</u>	<u>\$0</u>	<u>\$0</u>
TOTAL EXPENDITURES		<u>\$78,200</u>	<u>\$75,700</u>	<u>\$77,600</u>	<u>\$75,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$202,600	\$194,500	\$201,400	\$192,300
Part Time Wages	902	113,000	120,300	118,600	104,500
Employee Benefits	903	42,600	23,400	13,600	5,000
Employee Group Insurance	904	48,600	51,500	49,300	41,000
Overtime - Full Time	906	500	1,300	1,200	300
Overtime - Part Time	907	500	2,000	500	1,800
Retirement	908	47,600	42,400	43,900	38,300
Retiree Health	910	25,200	44,300	44,300	40,400
TOTAL PERSONNEL SERVICES		<u>\$480,600</u>	<u>\$479,700</u>	<u>\$472,800</u>	<u>\$423,600</u>
CONTRACTUAL SERVICES					
Utilities	921	\$11,500	\$10,500	\$11,200	\$12,900
Professional Services	924	6,500	9,000	9,600	8,100
Rents/Leases	926	0	100	0	100
Small Tools/Equipment	928	13,300	7,300	7,900	5,500
Repair/Maintenance - Equipment	929	500	600	1,000	600
Operating Supplies	932	2,600	6,600	6,400	5,800
Training/Education	936	0	300	0	100
Repair/Maintenance - Facilities	937	0	100	0	0
Chemicals	938	3,200	4,500	3,100	4,500
Employee Uniforms	939	600	600	600	700
TOTAL CONTRACTUAL SERVICES		<u>\$38,200</u>	<u>\$39,600</u>	<u>\$39,800</u>	<u>\$38,300</u>
TOTAL EXPENDITURES		<u><u>\$518,800</u></u>	<u><u>\$519,300</u></u>	<u><u>\$512,600</u></u>	<u><u>\$461,900</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$54,400	\$58,900	\$59,300	\$43,900
Part Time Wages	902	10,300	14,400	11,500	12,800
Employee Benefits	903	3,100	4,300	2,900	900
Employee Group Insurance	904	17,000	17,300	17,000	14,600
Overtime - Part Time	907	0	100	0	0
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
TOTAL PERSONNEL SERVICES		<u>\$103,000</u>	<u>\$117,100</u>	<u>\$112,800</u>	<u>\$91,900</u>
CONTRACTUAL SERVICES					
Utilities	921	\$17,700	\$16,000	\$17,200	\$13,700
Insurance	923	7,000	7,000	6,700	6,500
Professional Services	924	2,700	3,600	4,300	3,100
Rents/Leases	926	1,000	1,100	1,000	1,100
Small Tools/Equipment	928	1,100	1,200	800	1,900
Repair/Maintenance - Equipment	929	26,000	25,000	27,800	23,800
Operating Supplies	932	7,200	8,500	7,200	8,200
Training/Education	936	0	100	0	0
Repair/Maintenance - Facilities	937	2,000	2,100	2,100	4,200
Employee Uniforms	939	100	100	100	100
Outsourced Repair Service	940	7,500	8,000	7,200	3,700
Gasoline/Diesel Fuel	941	76,800	53,800	69,800	39,700
TOTAL CONTRACTUAL SERVICES		<u>\$149,100</u>	<u>\$126,500</u>	<u>\$144,200</u>	<u>\$106,000</u>
TOTAL EXPENDITURES		<u><u>\$252,100</u></u>	<u><u>\$243,600</u></u>	<u><u>\$257,000</u></u>	<u><u>\$197,900</u></u>
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>SUMMER ACTIVITIES - 85</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,100	\$200	\$100	\$0
TOTAL PERSONNEL SERVICES		<u>\$1,100</u>	<u>\$200</u>	<u>\$100</u>	<u>\$0</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUMMER ACTIVITIES (CONTINUED) - 85</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$800	\$700	\$800	\$500
Professional Services	924	20,100	24,000	23,200	30,000
Rents/Leases	926	500	600	400	1,000
Printing/Photography	927	200	300	200	200
Small Tools/Equipment	928	0	400	100	0
Operating Supplies	932	200	2,900	2,900	800
Repair/Maintenance - Facilities	937	0	0	0	400
Employee Uniforms	939	0	0	0	100
Marketing	946	1,000	1,000	200	0
		<u>\$22,800</u>	<u>\$29,900</u>	<u>\$27,800</u>	<u>\$33,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$22,800</u>	<u>\$29,900</u>	<u>\$27,800</u>	<u>\$33,000</u>
TOTAL EXPENDITURES		<u>\$23,900</u>	<u>\$30,100</u>	<u>\$27,900</u>	<u>\$33,000</u>
<u>WINTER ACTIVITIES - 86</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$500	\$1,100	\$200	\$5,000
		<u>\$500</u>	<u>\$1,100</u>	<u>\$200</u>	<u>\$5,000</u>
TOTAL PERSONNEL SERVICES		<u>\$500</u>	<u>\$1,100</u>	<u>\$200</u>	<u>\$5,000</u>
CONTRACTUAL SERVICES					
Utilities	921	\$300	\$300	\$300	\$200
Marketing	946	300	300	400	0
		<u>\$600</u>	<u>\$600</u>	<u>\$700</u>	<u>\$200</u>
TOTAL CONTRACTUAL SERVICES		<u>\$600</u>	<u>\$600</u>	<u>\$700</u>	<u>\$200</u>
TOTAL EXPENDITURES		<u>\$1,100</u>	<u>\$1,700</u>	<u>\$900</u>	<u>\$5,200</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>WILDLIFE MANAGEMENT - 87</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$7,100	\$4,100	\$4,100	\$6,100
Part Time Wages	902	0	1,000	400	1,400
Employee Group Insurance	904	200	200	100	100
Overtime - Full Time	906	0	100	100	400
TOTAL PERSONNEL SERVICES		<u>\$7,300</u>	<u>\$5,400</u>	<u>\$4,700</u>	<u>\$8,000</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$900	\$900	\$500	\$500
Transportation/Travel	925	200	300	100	200
Operating Supplies	932	400	500	400	700
TOTAL CONTRACTUAL SERVICES		<u>\$1,500</u>	<u>\$1,700</u>	<u>\$1,000</u>	<u>\$1,400</u>
TOTAL EXPENDITURES		<u><u>\$8,800</u></u>	<u><u>\$7,100</u></u>	<u><u>\$5,700</u></u>	<u><u>\$9,400</u></u>
<u>NATURE PROGRAM - 88</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$148,200	\$143,900	\$141,100	\$145,100
Part Time Wages	902	36,600	38,700	35,700	43,900
Employee Benefits	903	7,700	7,600	6,300	4,700
Employee Group Insurance	904	22,900	35,400	34,600	30,500
Retirement	908	23,800	22,000	22,000	19,200
Retiree Health	910	12,600	22,200	22,200	20,200
TOTAL PERSONNEL SERVICES		<u>\$251,800</u>	<u>\$269,800</u>	<u>\$261,900</u>	<u>\$263,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>NATURE PROGRAM (CONTINUED) - 88</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$17,100	\$16,000	\$16,600	\$13,700
Communications	922	1,800	2,400	1,600	1,500
Professional Services	924	1,100	2,900	3,500	2,000
Transportation/Travel	925	200	200	200	400
Rents/Leases	926	100	100	100	0
Small Tools/Equipment	928	1,700	1,900	1,900	3,500
Repair/Maintenance - Equipment	929	1,300	1,400	1,300	1,400
Operating Supplies	932	6,400	6,400	6,400	7,200
Membership/Subscription	934	200	200	200	200
Training/Education	936	0	0	0	200
Repair/Maintenance - Facilities	937	3,500	3,700	3,600	6,400
Employee Uniforms	939	200	200	400	200
Marketing	946	400	500	500	0
		<u>\$34,000</u>	<u>\$35,900</u>	<u>\$36,300</u>	<u>\$36,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$34,000</u>	<u>\$35,900</u>	<u>\$36,300</u>	<u>\$36,700</u>
TOTAL EXPENDITURES		<u>\$285,800</u>	<u>\$305,700</u>	<u>\$298,200</u>	<u>\$300,300</u>
WILLOW/OAKWOODS GRAND TOTAL		<u>\$2,980,600</u>	<u>\$3,091,600</u>	<u>\$2,951,700</u>	<u>\$2,926,000</u>

LAKE ERIE METROPARK

Sitting at the far southern tip of Wayne County, near the mouth of both the Huron River and the Detroit River, Lake Erie Metropark's 1,605 acres are expected to offer over 500,000 visitors an opportunity to enjoy an array of recreational opportunities. Lake Erie Metropark opened in 1980 completing the "ring" of parks surrounding the Metro Detroit area that began in 1950 at Metro Beach Metropark on Lake St. Clair. Easy access to Lake Erie Metropark may be had by exiting I-75 at Huron River Drive and proceeding east.

The direct operating costs associated with the maintenance and operations of the Lake Erie Metropark are expected to total \$3,511,200 in 2012. Personnel costs have been budgeted at \$2,578,400 for the 15 full time and 104 part time employees of the Lake Erie Metropark staff. Staffing levels are detailed on the following Table of Organization. Material and supply costs are expected to be \$932,800.

The four-mile long, ten-foot wide, paved Hike-Bike path extends from the City of Gibraltar at the northern end of the park south past most major facilities within Lake Erie Metropark to the marina. This hike-bike path connects several picnic areas featuring four large picnic shelters that are available for rent. These picnic areas offer modern comfort stations, ball diamonds, children's play structures and gentle breezes off the lower Detroit River. The Rockwood Historical Society was responsible for installing cannons, plaques, benches and a flagpole at the trail head, as the new home of the local history for the War of 1812.

A highlight of Lake Erie Metropark is the Great Wave pool complex that features a zero-depth wave pool. Also provided is a bathhouse with changing areas, lockers and heated showers as well as a park-operated food service facility. Basketball courts, baseball diamond, tennis courts and sand volleyball courts are available. A newly built children's play area featuring a variety of play apparatus is nearby.

The park features over three miles of shoreline along Lake Erie at the mouth of the Detroit River. Access is provided for pleasure boating and fishing by the 12-ramp boat launching facility in the main park. Anglers also utilize the many shoreline-fishing sites available in their search for walleye and bass. An added highlight to the area is the children's playscape equipment.

Another feature of Lake Erie Metropark is Marina Point located between Cove Point Picnic area and the Marina. It features a fishing deck, handicapped parking and picnic tables for enjoying the view. A Marina complex, featuring 175 rental slips for seasonal or daily rental and 118 summer dry storage spaces is located at the south end of the park.

The Lake Erie Golf Course is an 18-hole, 6,500-yard regulation golf course for the golfing public. Lake Erie's unique wetland and marsh areas provide habitat for a wide variety of plants and wildlife. There are many water hazards, bridges and sand traps to keep play interesting. The design of the course was coordinated with the Department of Natural Resources to protect wetlands, and also to provide additional habitat. A driving range is available. The clubhouse provides park-operated food service and beer and wine sales as well as minor golf sundry and power cart rental. This course features continuous cart paths.

The Marshlands Museum and Nature Center interprets the rich cultural and natural heritage of the Downriver and Lake Erie shore region. This facility features exhibits on the waterfowl hunting tradition, folkways and marsh ecology. A 1,300-gallon aquarium showcases regional fish species. One and one-half miles of nature trails and boardwalks allow the visitor to explore the nature area. A paved hike/bike trail connects the Marshlands Museum, Wave Pool complex and the Cherry Island Marsh Trail, a combination of boardwalks and footpaths traversing the coastal marsh and shoreline. Lake Erie Metropark is also a central migrating point where birds of all species congregate before journeying south. The annual Hawkfest is held each September to study the migratory habits of many raptor species. Helping the staff educate the public about these fascinating creatures the Museum has been home to Luc the eagle since 2009.

Several special events are scheduled this year. A family movie night will be featured during the summer. In addition a Children's Appreciation day and Health and Fitness Family day are also planned. The annual park fireworks display will be held June 30th. In August the park will host the 7th Annual Wood Duck Dash. September brings the 4th annual Doggie Swim at the Great Wave pool complex.

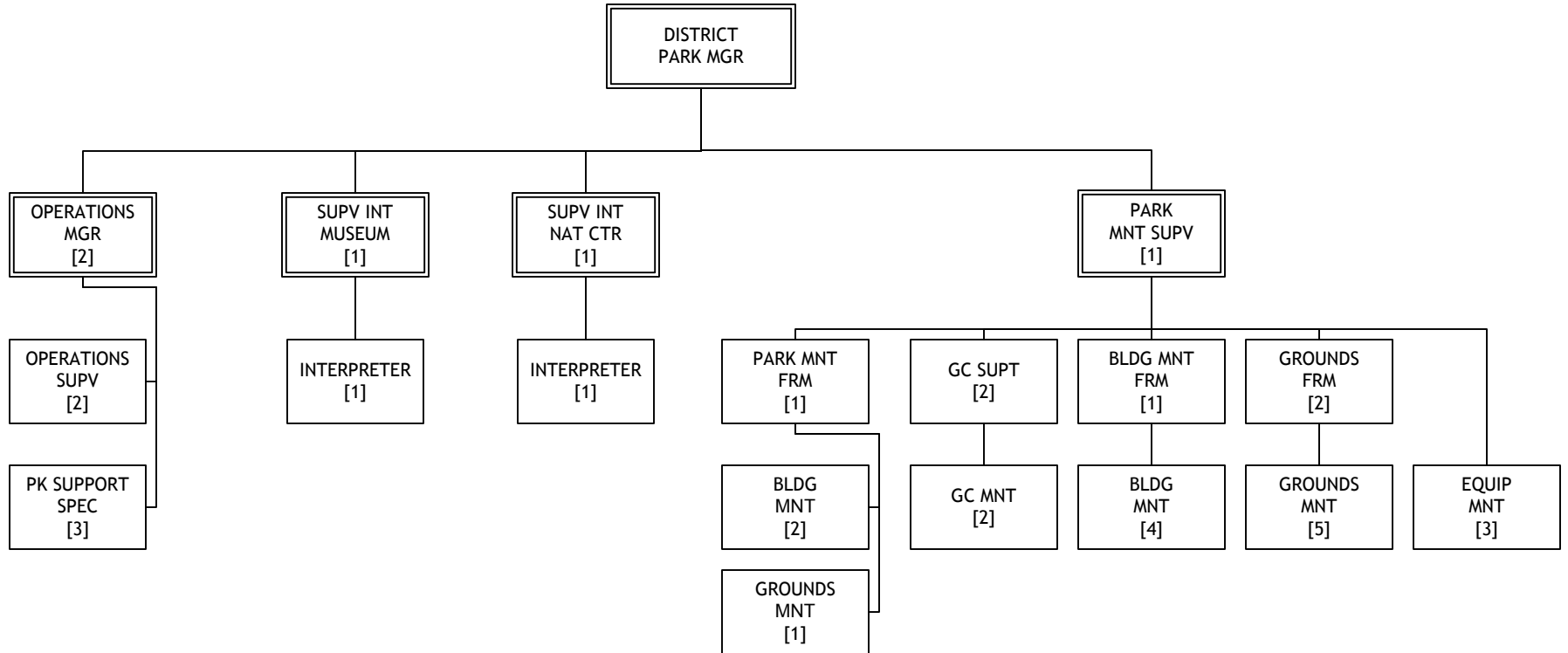
Food Service is park-operated throughout the park with facilities at the Golf Course, Marina and the Great Wave pool complex. In addition there are vending machines at the boat launch facility.

Winter activities at Lake Erie include cross-country skiing trails and a tot-sized sledding hill.

Public safety and security at Lake Erie Metropark is provided by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - SOUTHERN DISTRICT

LOWER HURON / WILLOW & OAKWOODS / LAKE ERIE



LOWER HURON
 PROVISIONAL [27]
 SEASONAL [92]

OPERATIONS
 TOLLING
 POOL / BATH
 FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE

TOTAL EMPLOYEE'S
 133

WILLOW & OAKWOODS
 PROVISIONAL [33]
 SEASONAL [28]

TOLLING
 POOL / BATH
 FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 BOAT RENTAL
 INTERPRETIVE

TOTAL EMPLOYEE'S
 71
 228

LAKE ERIE
 PROVISIONAL [41]
 SEASONAL [55]

OPERATIONS
 TOLLING
 POOL / BATH
 FOOD SERVICE
 MARINA
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 108

LAKE ERIE METROPARK - ACTIVITY SUMMARY - 812

2012 BUDGET - OPERATIONS

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<u>REVENUE ACCOUNTS</u>					
Food Service	.51	\$132,100	\$137,100	\$125,800	\$131,200
Bathhouse & Pool	.53	388,300	402,000	384,800	375,200
Dockage & Boat Storage	.54	124,300	119,700	113,900	119,300
Resale - Alcoholic Beverages	.57	23,000	22,000	23,200	19,500
Toll Collection	.59	45,200	45,100	49,800	45,300
Sundries	.60	10,000	12,900	10,700	12,700
Games/Equipment Rental	.62	0	0	0	25,200
Golf Course Maintenance	.65	345,300	346,800	331,800	381,300
Golf Course Operations	.69	124,900	131,500	126,600	132,400
Special Events	.70	100	0	100	0
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	654,500	698,400	667,500	641,300
Police	.73	441,500	467,800	440,200	461,500
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	171,400	158,000	154,300	146,900
Road/Parking Lot/Trail Maintenance	.75	44,600	28,800	30,300	36,000
Tree Maintenance	.76	37,500	17,700	9,800	18,200
Grounds Maintenance	.80	412,000	397,300	403,300	331,200
Equipment Maintenance	.95	216,800	210,700	208,800	209,100
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	21,000	34,600	31,600	36,900
Wildlife Management	.87	500	600	400	500
Nature Program	.88	318,200	328,000	319,300	302,000
LAKE ERIE GRAND TOTAL		<u><u>\$3,511,200</u></u>	<u><u>\$3,559,000</u></u>	<u><u>\$3,432,200</u></u>	<u><u>\$3,425,700</u></u>

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$1,076,400	\$1,064,200	\$1,014,500	\$1,021,800
Part Time Wages	902	716,200	741,900	695,200	765,500
Employee Benefits	903	97,700	105,700	91,300	74,200
Employee Group Insurance	904	249,600	244,700	244,200	222,800
Unemployment Compensation	905	6,000	10,500	10,500	2,700
Overtime - Full Time	906	8,200	14,600	7,800	13,800
Overtime - Part Time	907	5,900	10,200	6,800	9,100
Retirement	908	317,300	282,400	285,700	270,600
Retiree Health	910	101,100	160,900	166,600	161,700
Total Personnel Services		<u>\$2,578,400</u>	<u>\$2,635,100</u>	<u>\$2,522,600</u>	<u>\$2,542,200</u>
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	195,100	193,400	189,300	172,900
Communications	922	27,700	45,900	45,900	42,600
Insurance	923	39,500	41,500	38,000	38,400
Professional Services	924	133,600	123,100	108,100	137,200
Transportation/Travel	925	600	800	1,500	1,900
Rents/Leases	926	7,700	8,500	7,400	7,400
Printing/Photography	927	4,100	8,100	8,100	3,400
Small Tools/Equipment	928	29,800	42,100	43,300	55,600
Repair/Maintenance - Equipment	929	47,700	55,700	51,100	38,900
Office Supplies	930	3,800	4,000	3,600	4,000
Resaleable Merchandise	931	46,000	44,800	45,700	44,000
Operating Supplies	932	76,800	65,300	74,400	74,200
Miscellaneous	933	200	0	0	700
Membership/Subscription	934	1,200	1,500	1,400	700
Taxes	935	12,100	12,500	11,900	11,100
Training/Education	936	5,300	5,300	5,700	5,000
Repair/Maintenance - Facilities	937	85,900	76,400	70,000	77,300
Chemicals	938	69,000	74,500	64,300	74,900
Employee Uniforms	939	9,000	11,300	9,500	11,700
Outsourced Repair Service	940	7,900	13,100	7,300	14,100
Gasoline/Diesel Fuel	941	103,600	66,200	98,700	52,300
Resaleable Alcoholic Beverages	942	17,000	16,000	17,000	15,000
Resaleable Beverage Deposits	943	300	300	400	200
Marketing	946	8,900	13,600	7,000	0
Total Materials and Supplies		<u>\$932,800</u>	<u>\$923,900</u>	<u>\$909,600</u>	<u>\$883,500</u>
LAKE ERIE GRAND TOTAL		<u><u>\$3,511,200</u></u>	<u><u>\$3,559,000</u></u>	<u><u>\$3,432,200</u></u>	<u><u>\$3,425,700</u></u>

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$187,000	\$155,100	\$31,900	\$187,600	\$149,000	\$38,600
Aquatic Facilities	248,500	388,300	(139,800)	260,400	384,800	(124,400)
Marina	190,000	124,300	65,700	191,500	113,900	77,600
Tolling	402,000	45,200	356,800	402,700	49,800	352,900
Sundry	14,000	10,000	4,000	14,500	10,700	3,800
Golf Courses	470,600	470,200	400	469,600	458,400	11,200
Interpretive Service	8,000	318,200	(310,200)	8,200	319,300	(311,100)
Other Revenues	21,600	100	21,500	20,300	100	20,200
Other Expenditures	0	1,999,800	(1,999,800)	0	1,946,200	(1,946,200)
	<u>\$1,541,700</u>	<u>\$3,511,200</u>	<u>(\$1,969,500)</u>	<u>\$1,554,800</u>	<u>\$3,432,200</u>	<u>(\$1,877,400)</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,200	\$2,100	\$0	\$0
Part Time Wages	902	61,800	68,000	54,900	64,500
Overtime - Part Time	907	200	400	100	200
TOTAL PERSONNEL SERVICES		\$64,200	\$70,500	\$55,000	\$64,700
CONTRACTUAL SERVICES					
Utilities	921	\$9,500	\$8,900	\$9,200	\$8,300
Professional Services	924	2,500	2,200	2,500	2,600
Small Tools/Equipment	928	700	2,300	2,300	3,000
Repair/Maintenance - Equipment	929	900	1,000	1,200	1,100
Resaleable Merchandise	931	37,000	33,100	35,900	32,500
Operating Supplies	932	7,700	7,900	8,000	7,300
Taxes	935	7,200	7,500	7,000	6,500
Training/Education	936	200	200	0	400
Repair/Maintenance - Facilities	937	1,500	2,800	4,100	3,700
Employee Uniforms	939	700	700	600	1,100
TOTAL CONTRACTUAL SERVICES		\$67,900	\$66,600	\$70,800	\$66,500
TOTAL EXPENDITURES		\$132,100	\$137,100	\$125,800	\$131,200
<u>BATHHOUSE/POOL - 53</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$53,800	\$54,100	\$53,500	\$55,100
Part Time Wages	902	142,400	145,700	135,200	144,800
Employee Benefits	903	3,700	3,700	2,300	1,900
Employee Group Insurance	904	19,900	20,100	19,500	17,500
Overtime - Full Time	906	2,500	2,700	2,700	1,500
Overtime - Part Time	907	2,000	3,000	1,900	4,300
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
TOTAL PERSONNEL SERVICES		\$242,500	\$251,400	\$237,200	\$244,800

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BATHHOUSE/POOL (CONTINUED) - 53</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$82,400	\$81,100	\$80,000	\$67,500
Professional Services	924	6,300	2,600	1,400	6,200
Transportation/Travel	925	0	200	0	0
Rents/Leases	926	2,400	2,300	2,300	2,000
Small Tools/Equipment	928	6,800	8,400	8,400	4,100
Repair/Maintenance - Equipment	929	400	600	200	100
Operating Supplies	932	5,200	7,100	8,300	10,000
Training/Education	936	100	400	200	0
Repair/Maintenance - Facilities	937	16,600	22,200	21,900	15,200
Chemicals	938	23,100	23,200	22,400	22,600
Employee Uniforms	939	2,500	2,500	2,500	2,700
		<u>\$145,800</u>	<u>\$150,600</u>	<u>\$147,600</u>	<u>\$130,400</u>
TOTAL CONTRACTUAL SERVICES		<u>\$145,800</u>	<u>\$150,600</u>	<u>\$147,600</u>	<u>\$130,400</u>
TOTAL EXPENDITURES		<u>\$388,300</u>	<u>\$402,000</u>	<u>\$384,800</u>	<u>\$375,200</u>
<u>DOCKAGE/BOAT STORAGE - 54</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$7,200	\$7,000	\$7,700	\$5,900
Part Time Wages	902	39,900	41,400	40,800	44,600
Overtime - Full Time	906	0	200	0	0
Overtime - Part Time	907	0	100	0	0
		<u>\$47,100</u>	<u>\$48,700</u>	<u>\$48,500</u>	<u>\$50,500</u>
TOTAL PERSONNEL SERVICES		<u>\$47,100</u>	<u>\$48,700</u>	<u>\$48,500</u>	<u>\$50,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>DOCKAGE/BOAT STORAGE (CONTINUED) - 54</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$16,000	\$19,900	\$15,500	\$15,100
Communications	922	400	600	400	1,000
Insurance	923	1,000	1,000	1,000	900
Professional Services	924	43,800	32,600	32,200	40,600
Printing/Photography	927	0	200	200	0
Small Tools/Equipment	928	600	1,500	1,400	500
Repair/Maintenance - Equipment	929	2,400	4,500	4,400	1,800
Operating Supplies	932	5,400	5,300	5,200	2,600
Repair/Maintenance - Facilities	937	6,900	4,900	4,900	5,900
Chemicals	938	300	0	0	0
Employee Uniforms	939	300	400	100	400
Marketing	946	100	100	100	0
		<u>\$77,200</u>	<u>\$71,000</u>	<u>\$65,400</u>	<u>\$68,800</u>
TOTAL CONTRACTUAL SERVICES		<u>\$77,200</u>	<u>\$71,000</u>	<u>\$65,400</u>	<u>\$68,800</u>
TOTAL EXPENDITURES		<u>\$124,300</u>	<u>\$119,700</u>	<u>\$113,900</u>	<u>\$119,300</u>
<u>RESALE - ALCOHOLIC BEVERAGES - 57</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$1,700	\$1,800	\$1,800	\$800
Taxes	935	4,000	3,900	4,000	3,500
Resale - Alcoholic Beverages	942	17,000	16,000	17,000	15,000
Resale - Beverage Deposits	943	300	300	400	200
		<u>\$23,000</u>	<u>\$22,000</u>	<u>\$23,200</u>	<u>\$19,500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$23,000</u>	<u>\$22,000</u>	<u>\$23,200</u>	<u>\$19,500</u>
TOTAL EXPENDITURES		<u>\$23,000</u>	<u>\$22,000</u>	<u>\$23,200</u>	<u>\$19,500</u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$42,100	\$42,100	\$46,600	\$42,700
Overtime - Part Time	907	200	300	200	200
		<u>\$42,300</u>	<u>\$42,400</u>	<u>\$46,800</u>	<u>\$42,900</u>
TOTAL PERSONNEL SERVICES		<u>\$42,300</u>	<u>\$42,400</u>	<u>\$46,800</u>	<u>\$42,900</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>TOLL COLLECTION (CONTINUED) - 59</u>					
CONTRACTUAL SERVICES					
Printing/Photography	927	\$2,600	\$2,400	\$2,700	\$2,000
Employee Uniforms	939	300	300	300	400
TOTAL CONTRACTUAL SERVICES		<u>\$2,900</u>	<u>\$2,700</u>	<u>\$3,000</u>	<u>\$2,400</u>
TOTAL EXPENDITURES		<u><u>\$45,200</u></u>	<u><u>\$45,100</u></u>	<u><u>\$49,800</u></u>	<u><u>\$45,300</u></u>
<u>SUNDRIES - 60</u>					
CONTRACTUAL SERVICES					
Resaleable Merchandise	931	\$9,000	\$11,700	\$9,800	\$11,500
Taxes	935	900	1,100	900	1,100
Employee Uniforms	939	100	100	0	100
TOTAL CONTRACTUAL SERVICES		<u>\$10,000</u>	<u>\$12,900</u>	<u>\$10,700</u>	<u>\$12,700</u>
TOTAL EXPENDITURES		<u><u>\$10,000</u></u>	<u><u>\$12,900</u></u>	<u><u>\$10,700</u></u>	<u><u>\$12,700</u></u>
<u>GAMES/EQUIPMENT RENTAL - 62</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$0	\$0	\$0	\$8,400
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$8,400</u>
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$0	\$0	\$0	\$16,600
Employee Uniforms	939	0	0	0	200
TOTAL CONTRACTUAL SERVICES		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$16,800</u>
TOTAL EXPENDITURES		<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$25,200</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$77,400	\$78,200	\$74,600	\$100,900
Part Time Wages	902	78,500	82,000	75,900	80,600
Employee Benefits	903	8,800	8,500	7,700	10,500
Employee Group Insurance	904	17,600	17,400	16,300	20,200
Overtime - Full Time	906	1,000	4,000	0	4,200
Overtime - Part Time	907	500	1,100	100	1,200
Retirement	908	11,900	11,000	11,000	19,200
Retiree Health	910	6,300	11,100	11,100	20,200
		<u>\$202,000</u>	<u>\$213,300</u>	<u>\$196,700</u>	<u>\$257,000</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Utilities	921	\$12,100	\$11,400	\$11,700	\$10,900
Communications	922	0	400	0	100
Professional Services	924	6,400	8,700	7,400	13,700
Transportation/Travel	925	100	400	400	500
Rents/Leases	926	700	700	700	600
Small Tools/Equipment	928	2,100	1,600	1,600	2,500
Repair/Maintenance - Equipment	929	19,000	18,400	20,700	15,500
Operating Supplies	932	6,900	5,900	6,700	4,700
Membership/Subscription	934	300	400	400	0
Training/Education	936	600	400	400	400
Repair/Maintenance - Facilities	937	11,100	14,200	6,500	11,600
Chemicals	938	37,900	43,000	34,900	44,300
Employee Uniforms	939	300	300	300	400
Outsourced Repair Service	940	1,000	1,000	700	700
Gasoline/Diesel Fuel	941	44,800	26,700	42,700	18,400
		<u>\$143,300</u>	<u>\$133,500</u>	<u>\$135,100</u>	<u>\$124,300</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES					
		<u><u>\$345,300</u></u>	<u><u>\$346,800</u></u>	<u><u>\$331,800</u></u>	<u><u>\$381,300</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE OPERATIONS - 69</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$82,000	\$82,400	\$80,900	\$91,500
Employee Group Insurance	904	500	600	700	600
Overtime - Part Time	907	0	200	0	0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$82,500</u>	<u>\$83,200</u>	<u>\$81,600</u>	<u>\$92,100</u>
CONTRACTUAL SERVICES					
Utilities	921	\$15,200	\$14,800	\$14,800	\$13,600
Communications	922	4,000	4,000	4,000	3,300
Professional Services	924	8,100	9,900	8,600	10,100
Rents/Leases	926	0	0	0	1,200
Printing/Photography	927	0	3,800	3,800	300
Small Tools/Equipment	928	3,300	2,100	2,200	5,900
Repair/Maintenance - Equipment	929	1,000	1,000	1,000	1,200
Operating Supplies	932	2,300	2,500	2,600	3,000
Membership/Subscription	934	200	300	300	300
Repair/Maintenance - Facilities	937	2,100	2,600	3,100	500
Employee Uniforms	939	800	900	600	900
Outsourced Repair Service	940	200	200	200	0
Marketing	946	5,200	6,200	3,800	0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL CONTRACTUAL SERVICES		<u>\$42,400</u>	<u>\$48,300</u>	<u>\$45,000</u>	<u>\$40,300</u>
TOTAL EXPENDITURES		<u><u>\$124,900</u></u>	<u><u>\$131,500</u></u>	<u><u>\$126,600</u></u>	<u><u>\$132,400</u></u>
<u>SPECIAL EVENTS - 70</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$100	\$0	\$100	\$0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL CONTRACTUAL SERVICES		<u>\$100</u>	<u>\$0</u>	<u>\$100</u>	<u>\$0</u>
TOTAL EXPENDITURES		<u><u>\$100</u></u>	<u><u>\$0</u></u>	<u><u>\$100</u></u>	<u><u>\$0</u></u>

		<u>2012</u>	<u>2011</u>	<u>2011</u>	<u>2010</u>
		<u>Budget</u>	<u>Amended</u>	<u>Estimated</u>	<u>Actual</u>
GENERAL ACTIVITY ACCOUNTS					
ADMINISTRATION - 71					
PERSONNEL SERVICES					
Full Time Wages	901	\$248,800	\$238,200	\$222,300	\$228,800
Part Time Wages	902	63,300	69,800	56,600	60,700
Employee Benefits	903	11,600	11,400	6,700	6,400
Employee Group Insurance	904	42,600	43,200	39,000	38,000
Unemployment Compensation	905	6,000	10,500	10,500	2,700
Overtime - Full Time	906	500	300	700	0
Overtime - Part Time	907	600	700	600	500
Retirement	908	162,600	157,200	159,200	150,700
Retiree Health	910	22,000	38,800	38,900	35,400
TOTAL PERSONNEL SERVICES		<u>\$558,000</u>	<u>\$570,100</u>	<u>\$534,500</u>	<u>\$523,200</u>
CONTRACTUAL SERVICES					
Utilities	921	\$10,400	\$10,100	\$10,100	\$9,600
Communications	922	22,300	40,000	40,400	36,700
Insurance	923	29,500	31,000	28,300	28,600
Professional Services	924	10,000	10,500	10,000	11,600
Transportation/Travel	925	0	0	1,000	600
Rents/Leases	926	700	800	800	600
Printing/Photography	927	600	800	600	700
Small Tools/Equipment	928	6,900	10,900	12,900	6,100
Repair/Maintenance - Equipment	929	2,300	5,300	4,200	900
Office Supplies	930	3,800	4,000	3,600	4,000
Operating Supplies	932	1,900	2,000	3,100	1,500
Miscellaneous	933	200	0	0	700
Membership/Subscription	934	300	400	400	0
Training/Education	936	2,000	2,000	2,700	2,800
Repair/Maintenance - Facilities	937	1,900	3,100	11,600	13,400
Employee Uniforms	939	200	200	200	300
Marketing	946	3,500	7,200	3,100	0
TOTAL CONTRACTUAL SERVICES		<u>\$96,500</u>	<u>\$128,300</u>	<u>\$133,000</u>	<u>\$118,100</u>
TOTAL EXPENDITURES		<u>\$654,500</u>	<u>\$698,400</u>	<u>\$667,500</u>	<u>\$641,300</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$227,900	\$249,300	\$217,700	\$217,200
Part Time Wages	902	69,300	70,900	70,900	89,900
Employee Benefits	903	14,300	33,500	36,000	17,900
Employee Group Insurance	904	39,600	45,400	45,400	49,600
Overtime - Full Time	906	3,000	3,900	2,900	4,700
Overtime - Part Time	907	1,000	2,300	2,200	1,200
Retirement	908	41,700	22,100	22,000	28,700
Retiree Health	910	19,300	16,700	22,200	30,300
TOTAL PERSONNEL SERVICES		<u>\$416,100</u>	<u>\$444,100</u>	<u>\$419,300</u>	<u>\$439,500</u>
CONTRACTUAL SERVICES					
Communications	922	\$500	\$500	\$500	\$800
Insurance	923	3,000	3,000	3,000	2,700
Professional Services	924	5,100	5,100	4,900	6,000
Transportation/Travel	925	200	200	100	200
Rents/Leases	926	800	800	500	500
Printing/Photography	927	900	900	800	400
Small Tools/Equipment	928	3,400	1,400	1,400	1,900
Repair/Maintenance - Equipment	929	4,100	3,500	3,100	3,000
Operating Supplies	932	1,400	1,400	1,300	1,300
Training/Education	936	2,000	2,000	1,900	700
Employee Uniforms	939	3,000	3,700	2,700	3,600
Outsourced Repair Service	940	1,000	1,200	700	900
TOTAL CONTRACTUAL SERVICES		<u>\$25,400</u>	<u>\$23,700</u>	<u>\$20,900</u>	<u>\$22,000</u>
TOTAL EXPENDITURES		<u><u>\$441,500</u></u>	<u><u>\$467,800</u></u>	<u><u>\$440,200</u></u>	<u><u>\$461,500</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$55,000	\$52,800	\$56,400	\$48,700
Part Time Wages	902	16,000	14,000	14,900	15,600
Employee Benefits	903	5,200	5,100	2,800	3,400
Employee Group Insurance	904	17,100	17,200	16,800	14,500
Overtime - Full Time	906	100	500	0	700
Overtime - Part Time	907	500	600	600	300
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
TOTAL PERSONNEL SERVICES		<u>\$112,100</u>	<u>\$112,300</u>	<u>\$113,600</u>	<u>\$102,900</u>
CONTRACTUAL SERVICES					
Utilities	921	\$15,900	\$14,300	\$15,400	\$15,500
Professional Services	924	1,600	8,500	6,700	2,300
Rents/Leases	926	300	300	300	0
Small Tools/Equipment	928	800	1,600	1,500	6,100
Repair/Maintenance - Equipment	929	1,000	600	400	300
Operating Supplies	932	6,800	7,600	10,200	7,600
Training/Education	936	0	100	100	100
Repair/Maintenance - Facilities	937	32,900	12,600	6,000	12,100
Chemicals	938	0	100	100	0
TOTAL CONTRACTUAL SERVICES		<u>\$59,300</u>	<u>\$45,700</u>	<u>\$40,700</u>	<u>\$44,000</u>
TOTAL EXPENDITURES		<u>\$171,400</u>	<u>\$158,000</u>	<u>\$154,300</u>	<u>\$146,900</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$11,200	\$11,000	\$12,100	\$12,900
Part Time Wages	902	2,200	2,200	1,300	0
Overtime - Full Time	906	100	300	0	100
Overtime - Part Time	907	0	200	0	0
TOTAL PERSONNEL SERVICES		<u>\$13,500</u>	<u>\$13,700</u>	<u>\$13,400</u>	<u>\$13,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE (CONTINUED) - 75</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$23,700	\$8,000	\$6,800	\$12,900
Operating Supplies	932	3,400	3,100	6,700	6,200
Chemicals	938	4,000	4,000	3,400	3,900
		<u>\$31,100</u>	<u>\$15,100</u>	<u>\$16,900</u>	<u>\$23,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$31,100</u>	<u>\$15,100</u>	<u>\$16,900</u>	<u>\$23,000</u>
TOTAL EXPENDITURES		<u>\$44,600</u>	<u>\$28,800</u>	<u>\$30,300</u>	<u>\$36,000</u>
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$25,700	\$13,200	\$8,200	\$13,800
Employee Benefits	903	11,800	4,500	1,600	4,400
		<u>\$37,500</u>	<u>\$17,700</u>	<u>\$9,800</u>	<u>\$18,200</u>
TOTAL PERSONNEL SERVICES		<u>\$37,500</u>	<u>\$17,700</u>	<u>\$9,800</u>	<u>\$18,200</u>
TOTAL EXPENDITURES		<u>\$37,500</u>	<u>\$17,700</u>	<u>\$9,800</u>	<u>\$18,200</u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$163,300	\$150,600	\$162,300	\$135,800
Part Time Wages	902	74,400	68,600	64,200	61,300
Employee Benefits	903	23,800	21,800	18,300	13,600
Employee Group Insurance	904	60,200	48,200	54,700	36,300
Overtime - Full Time	906	1,000	2,500	1,300	2,600
Overtime - Part Time	907	800	1,000	1,000	1,200
Retirement	908	41,600	37,100	38,500	24,000
Retiree Health	910	22,000	38,800	38,900	25,300
		<u>\$387,100</u>	<u>\$368,600</u>	<u>\$379,200</u>	<u>\$300,100</u>
TOTAL PERSONNEL SERVICES		<u>\$387,100</u>	<u>\$368,600</u>	<u>\$379,200</u>	<u>\$300,100</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GROUNDS MAINTENANCE (CONTINUED) - 80</u>					
CONTRACTUAL SERVICES					
Communications	922	\$0	\$0	\$100	\$400
Professional Services	924	5,900	8,000	5,300	5,900
Small Tools/Equipment	928	3,600	5,300	5,200	3,200
Repair/Maintenance - Equipment	929	900	2,000	700	1,200
Operating Supplies	932	9,800	6,900	6,900	15,400
Membership/Subscription	934	100	100	0	100
Training/Education	936	100	200	400	0
Repair/Maintenance - Facilities	937	200	0	0	0
Chemicals	938	3,700	4,200	3,500	4,100
Employee Uniforms	939	600	2,000	2,000	800
		<u>\$24,900</u>	<u>\$28,700</u>	<u>\$24,100</u>	<u>\$31,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$24,900</u>	<u>\$28,700</u>	<u>\$24,100</u>	<u>\$31,100</u>
TOTAL EXPENDITURES		<u>\$412,000</u>	<u>\$397,300</u>	<u>\$403,300</u>	<u>\$331,200</u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$58,100	\$56,700	\$51,100	\$62,200
Part Time Wages	902	11,700	11,700	10,800	12,100
Employee Benefits	903	5,400	4,300	3,000	3,800
Employee Group Insurance	904	17,100	17,200	16,800	15,100
Overtime - Full Time	906	0	200	200	0
Overtime - Part Time	907	100	100	100	0
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		<u>\$110,600</u>	<u>\$112,300</u>	<u>\$104,100</u>	<u>\$112,900</u>
TOTAL PERSONNEL SERVICES		<u>\$110,600</u>	<u>\$112,300</u>	<u>\$104,100</u>	<u>\$112,900</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE (CONTINUED) - 95</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$8,800	\$8,100	\$8,500	\$8,200
Insurance	923	6,000	6,500	5,700	6,200
Professional Services	924	2,900	4,300	3,300	4,400
Transportation/Travel	925	0	0	0	200
Rents/Leases	926	1,000	1,000	1,000	1,000
Small Tools/Equipment	928	1,300	1,000	1,000	3,000
Repair/Maintenance - Equipment	929	14,000	17,400	14,000	12,700
Operating Supplies	932	3,400	4,800	3,300	2,700
Repair/Maintenance - Facilities	937	4,200	5,000	6,100	11,200
Employee Uniforms	939	100	100	100	200
Outsourced Repair Service	940	5,700	10,700	5,700	12,500
Gasoline/Diesel Fuel	941	58,800	39,500	56,000	33,900
		<u>\$106,200</u>	<u>\$98,400</u>	<u>\$104,700</u>	<u>\$96,200</u>
TOTAL CONTRACTUAL SERVICES		<u>\$106,200</u>	<u>\$98,400</u>	<u>\$104,700</u>	<u>\$96,200</u>
TOTAL EXPENDITURES		<u><u>\$216,800</u></u>	<u><u>\$210,700</u></u>	<u><u>\$208,800</u></u>	<u><u>\$209,100</u></u>
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>SUMMER ACTIVITIES - 85</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$500	\$100	\$100	\$0
Part Time Wages	902	0	10,400	9,400	14,400
Overtime - Part Time	907	0	100	0	0
		<u>\$500</u>	<u>\$10,600</u>	<u>\$9,500</u>	<u>\$14,400</u>
TOTAL PERSONNEL SERVICES		<u>\$500</u>	<u>\$10,600</u>	<u>\$9,500</u>	<u>\$14,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUMMER ACTIVITIES (CONTINUED) - 85</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$14,400	\$16,000	\$15,700	\$17,500
Rents/Leases	926	1,500	2,200	1,500	1,200
Small Tools/Equipment	928	100	600	600	700
Operating Supplies	932	4,300	1,300	1,100	2,400
Repair/Maintenance - Facilities	937	200	3,900	3,200	700
		<u>\$20,500</u>	<u>\$24,000</u>	<u>\$22,100</u>	<u>\$22,500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$20,500</u>	<u>\$24,000</u>	<u>\$22,100</u>	<u>\$22,500</u>
TOTAL EXPENDITURES		<u><u>\$21,000</u></u>	<u><u>\$34,600</u></u>	<u><u>\$31,600</u></u>	<u><u>\$36,900</u></u>
<u>WILDLIFE MANAGEMENT - 87</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$500	\$600	\$400	\$500
		<u>\$500</u>	<u>\$600</u>	<u>\$400</u>	<u>\$500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$500</u>	<u>\$600</u>	<u>\$400</u>	<u>\$500</u>
TOTAL EXPENDITURES		<u><u>\$500</u></u>	<u><u>\$600</u></u>	<u><u>\$400</u></u>	<u><u>\$500</u></u>
<u>NATURE PROGRAM - 88</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$145,300	\$150,900	\$148,500	\$140,500
Part Time Wages	902	32,600	32,700	32,800	34,400
Employee Benefits	903	13,100	12,900	12,900	12,300
Employee Group Insurance	904	35,000	35,400	35,000	31,000
Overtime - Part Time	907	0	100	0	0
Retirement	908	23,800	22,000	22,000	19,200
Retiree Health	910	12,600	22,200	22,200	20,200
		<u>\$262,400</u>	<u>\$276,200</u>	<u>\$273,400</u>	<u>\$257,600</u>
TOTAL PERSONNEL SERVICES		<u>\$262,400</u>	<u>\$276,200</u>	<u>\$273,400</u>	<u>\$257,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>NATURE PROGRAM (CONTINUED) - 88</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$24,800	\$24,800	\$24,100	\$24,200
Communications	922	500	400	500	300
Professional Services	924	2,400	6,100	2,900	2,900
Transportation/Travel	925	300	0	0	400
Rents/Leases	926	300	400	300	300
Small Tools/Equipment	928	200	5,400	4,800	2,000
Repair/Maintenance - Equipment	929	1,700	1,400	1,200	1,100
Operating Supplies	932	16,500	7,700	9,100	8,700
Membership/Subscription	934	300	300	300	300
Training/Education	936	300	0	0	600
Repair/Maintenance - Facilities	937	8,300	5,100	2,600	3,000
Employee Uniforms	939	100	100	100	600
Marketing	946	100	100	0	0
		<u>\$55,800</u>	<u>\$51,800</u>	<u>\$45,900</u>	<u>\$44,400</u>
TOTAL CONTRACTUAL SERVICES		<u>\$55,800</u>	<u>\$51,800</u>	<u>\$45,900</u>	<u>\$44,400</u>
TOTAL EXPENDITURES		<u>\$318,200</u>	<u>\$328,000</u>	<u>\$319,300</u>	<u>\$302,000</u>
LAKE ERIE GRAND TOTAL		<u><u>\$3,511,200</u></u>	<u><u>\$3,559,000</u></u>	<u><u>\$3,432,200</u></u>	<u><u>\$3,425,700</u></u>

WOLCOTT MILL METROPARK

2,845-acre Wolcott Mill Metropark located southeast of Romeo is the newest Metropark in the thirteen park system. It opened to the general public in 1989. Over 200,000 visitors are expected to enjoy the unique facilities of Wolcott Mill Metropark in 2012. There is no single entrance to this Metropark, but local roads off of 29 Mile Road between Romeo Plank Road and North Avenue can access most facilities.

The direct operating costs associated with the maintenance and operations of the Wolcott Mill Metropark are expected to total \$1,666,300. Personnel costs have been budgeted at \$1,236,700 for the 7 full time and 32 part time employees assigned to Wolcott Mill. Staffing levels are detailed on the following Table of Organizations. Material and supply costs are projected to be \$429,600.

Wolcott Mill Golf Course is an 18-hole, par 72 public course well suited for all levels of golfers. The terrain takes advantage of several water hazards provided by the North Branch of the Clinton River that bisects the course. Power cart rental and limited golf sundry are available. The course also features continuous cart paths and a driving range for the public. Food, beer and wine may be purchased at the concessionaire-operated facility within the clubhouse.

The Camp Rotary area was originally developed and owned by the Macomb County Rotary Camp and Training Association. In 1996 these facilities were purchased by the park system and many of the clubs and groups that used the facility under the Rotary Clubs ownership continue to make use of the facilities today. The Activities Building is available for rental for both public and private parties. This facility can accommodate up to 120 persons. A large picnic shelter accommodating up to 120 persons may also be rented for picnics, weddings, showers, etc. Recently added to this area is a modern comfort station. Overnight camping is limited to boy scouts, girl scouts and other youth groups; the Shorian Lodge is also available for overnight use by organized groups. The Macomb 4-H Horse Group and Warren Astronomical Society make good use of their sites at this facility. Ten miles of equestrian trails are available nearby for registered users.

The Wolcott gristmill is open to the public Fridays through Sundays year round. Frederick Beech Wolcott and/or his sons operated this historic mill, which dates to 1847, until 1967. The Huron-Clinton Metropolitan Authority purchased the mill and property in 1979 thereby preserving an important link to the area's past. Organized groups may schedule tours in advance, with many scheduling Farm Learning Center tours the same day. The park visitor has the opportunity to see, learn and enjoy the development, operation and interpretation of the workings of a turn of the century gristmill. Special events and family programs are conducted many weekends throughout the operating season in the mill and on the grounds around the mill. An exhibit showing how waterpower is transmitted to machinery from the water wheel is available in the mill. The restoration and operation of one of the roller mills is also available. Two antique trucks are available for viewing in the refurbished garage at the mill.

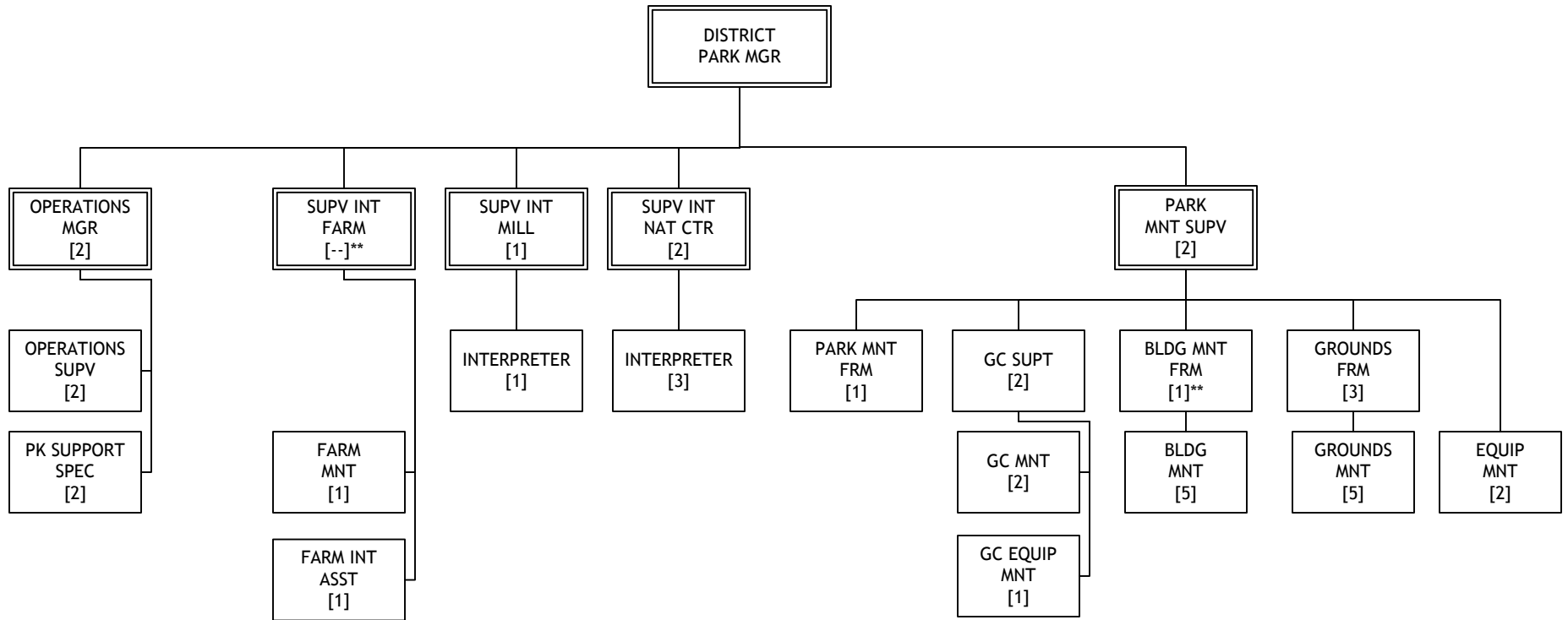
The Wolcott Mill Interpretive Farm Learning Center provides programs, tours, and horse-drawn hayrides to the general public. Organized groups may also schedule tours in advance, with many scheduling Mill tours the same day. The farm is a busy place with cows milked twice a day, horses exercised, eggs collected, sheep sheared and crops planted and harvested. A farmhouse classroom is used by the farm interpretive staff for various programs. Other facilities include a parking lot, modern comfort station, three barns, a chicken coop, and two a picnic shelters. The picnic shelter and the farmhouse are both available for rent by groups. Support from a number of farming special interest groups with products, handouts and exhibits continues to be a big help with special events and programs.

Food service is provided by a concessionaire at the Golf Course. The concessionaire also operates food and beverage vending at various locations throughout the park.

Public safety and security at Wolcott Mill Metropark is provided by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - EASTERN DISTRICT

STONY CREEK / WOLCOTT MILL / METRO BEACH



STONY CREEK
 PROVISIONAL [48]
 SEASONAL [42]

OPERATIONS
 TOLLING
 BEACH
 BOAT RENTAL
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 109

WOLCOTT MILL
 PROVISIONAL [31]
 SEASONAL [1]

GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 FARM MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 39**

METRO BEACH
 PROVISIONAL [25]
 SEASONAL [101]

OPERATIONS
 TOLLING
 WATER SAFETY
 RECREATION
 MARINA
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE'S
 140**

** TBD in-house

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<u>REVENUE ACCOUNTS</u>					
Livestock/Crop Sales	.31	\$29,500	\$29,400	\$30,100	\$26,300
Food Service	.51	13,500	11,300	10,100	9,300
Resale - Alcoholic Beverages	.57	400	400	300	1,900
Toll Collection	.59	200	300	200	100
Sundries	.60	2,000	3,700	2,000	1,500
Activity Center Rental	.63	21,300	20,200	18,700	15,900
Golf Course Maintenance	.65	277,000	290,300	276,700	326,200
Golf Course Operations	.69	125,400	137,600	122,200	138,700
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	143,400	167,400	162,000	154,000
Police	.73	20,200	69,500	51,100	21,000
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	59,700	79,600	73,900	60,200
Road/Parking Lot/Trail Maintenance	.75	51,000	30,500	27,400	23,700
Tree Maintenance	.76	20,400	4,800	2,400	9,500
Grounds Maintenance	.80	148,700	157,000	155,500	131,200
Equipment Maintenance	.95	64,000	66,000	67,000	45,800
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Nature Program	.88	272,300	290,000	279,800	297,600
Farm Center	.91	417,300	528,400	533,500	492,400
WOLCOTT MILL GRAND TOTAL		<u>\$1,666,300</u>	<u>\$1,886,400</u>	<u>\$1,812,900</u>	<u>\$1,755,300</u>

WOLCOTT MILL METROPARK - OPERATIONS SUMMARY - 813

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$525,100	\$615,400	\$590,000	\$606,700
Part Time Wages	902	312,800	331,100	312,700	310,100
Employee Benefits	903	52,900	62,300	52,200	59,700
Employee Group Insurance	904	131,200	161,400	161,600	146,200
Unemployment Compensation	905	1,000	0	0	500
Overtime - Full Time	906	3,200	4,900	4,700	2,700
Overtime - Part Time	907	2,100	3,900	2,700	3,400
Retirement	908	160,400	164,000	168,800	152,900
Retiree Health	910	48,000	99,800	99,800	90,900
Total Personnel Services		\$1,236,700	\$1,442,800	\$1,392,500	\$1,373,100
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	56,900	55,700	55,400	52,500
Communications	922	18,400	24,800	17,600	24,300
Insurance	923	13,800	13,900	12,700	12,800
Professional Services	924	65,000	68,700	68,500	48,000
Transportation/Travel	925	2,700	3,200	2,700	4,600
Rents/Leases	926	5,300	4,800	4,400	2,900
Printing/Photography	927	900	900	300	1,700
Small Tools/Equipment	928	15,400	12,300	10,500	21,400
Repair/Maintenance - Equipment	929	43,200	31,800	33,000	28,600
Resaleable Merchandise	931	1,800	3,400	1,800	1,200
Operating Supplies	932	82,600	81,600	78,300	66,900
Miscellaneous	933	200	0	0	0
Membership/Subscription	934	700	1,100	900	800
Taxes	935	300	400	300	300
Training/Education	936	800	1,700	600	1,300
Repair/Maintenance - Facilities	937	13,100	27,400	27,100	34,400
Chemicals	938	46,900	44,700	44,300	42,700
Employee Uniforms	939	2,800	3,200	2,800	4,700
Outsourced Repair Service	940	11100	17,900	16,300	7,000
Gasoline/Diesel Fuel	941	35,200	32,500	32,500	26,100
Marketing	946	12,500	13,600	10,400	0
Total Materials and Supplies		\$429,600	\$443,600	\$420,400	\$382,200
WOLCOTT MILL GRAND TOTAL		\$1,666,300	\$1,886,400	\$1,812,900	\$1,755,300

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
<u>LIVESTOCK/CROP SALES - 31</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$5,900	\$5,300	\$6,800	\$3,000
Rents/Leases	926	1,600	1,800	1,400	900
Operating Supplies	932	5,500	5,900	5,500	5,800
Chemicals	938	16,500	16,400	16,400	16,600
TOTAL CONTRACTUAL SERVICES		<u>\$29,500</u>	<u>\$29,400</u>	<u>\$30,100</u>	<u>\$26,300</u>
TOTAL EXPENDITURES		<u>\$29,500</u>	<u>\$29,400</u>	<u>\$30,100</u>	<u>\$26,300</u>
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,400	\$2,200	\$2,300	\$2,200
Part Time Wages	902	100	300	100	400
TOTAL PERSONNEL SERVICES		<u>\$2,500</u>	<u>\$2,500</u>	<u>\$2,400</u>	<u>\$2,600</u>
CONTRACTUAL SERVICES					
Utilities	921	\$8,000	\$4,500	\$4,400	\$4,000
Communications	922	400	400	400	300
Professional Services	924	1,200	2,200	1,900	1,300
Small Tools/Equipment	928	300	300	100	0
Repair/Maintenance - Equipment	929	0	300	0	300
Resaleable Merchandise	931	0	0	0	-100
Operating Supplies	932	300	300	300	200
Taxes	935	100	100	100	100
Repair/Maintenance - Facilities	937	700	700	500	600
TOTAL CONTRACTUAL SERVICES		<u>\$11,000</u>	<u>\$8,800</u>	<u>\$7,700</u>	<u>\$6,700</u>
TOTAL EXPENDITURES		<u>\$13,500</u>	<u>\$11,300</u>	<u>\$10,100</u>	<u>\$9,300</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>RESALE - ALCOHOLIC BEVERAGES - 57</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$400	\$400	\$300	\$1,900
TOTAL CONTRACTUAL SERVICES		\$400	\$400	\$300	\$1,900
TOTAL EXPENDITURES		<u>\$400</u>	<u>\$400</u>	<u>\$300</u>	<u>\$1,900</u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$200	\$200	\$200	\$100
TOTAL PERSONNEL SERVICES		\$200	\$200	\$200	\$100
CONTRACTUAL SERVICES					
Communications	922	\$0	\$100	\$0	\$0
TOTAL CONTRACTUAL SERVICES		\$0	\$100	\$0	\$0
TOTAL EXPENDITURES		<u>\$200</u>	<u>\$300</u>	<u>\$200</u>	<u>\$100</u>
<u>SUNDRIES - 60</u>					
CONTRACTUAL SERVICES					
Resaleable Merchandise	931	\$1,800	\$3,400	\$1,800	\$1,300
Taxes	935	200	300	200	200
TOTAL CONTRACTUAL SERVICES		\$2,000	\$3,700	\$2,000	\$1,500
TOTAL EXPENDITURES		<u>\$2,000</u>	<u>\$3,700</u>	<u>\$2,000</u>	<u>\$1,500</u>
<u>ACTIVITY CENTER RENTAL - 63</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$7,700	\$7,000	\$6,600	\$6,100
Part Time Wages	902	5,000	5,000	5,000	2,700
TOTAL PERSONNEL SERVICES		<u>\$12,700</u>	<u>\$12,000</u>	<u>\$11,600</u>	<u>\$8,800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ACTIVITY CENTER RENTAL (CONTINUED) - 63</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$3,300	\$3,900	\$3,200	\$3,200
Professional Services	924	800	800	700	200
Small Tools/Equipment	928	700	800	700	1,900
Repair/Maintenance - Equipment	929	100	100	0	0
Operating Supplies	932	1,500	1,500	1,500	1,400
Repair/Maintenance - Facilities	937	2,200	1,100	1,000	400
		<u>\$8,600</u>	<u>\$8,200</u>	<u>\$7,100</u>	<u>\$7,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$8,600</u>	<u>\$8,200</u>	<u>\$7,100</u>	<u>\$7,100</u>
TOTAL EXPENDITURES		<u>\$21,300</u>	<u>\$20,200</u>	<u>\$18,700</u>	<u>\$15,900</u>
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$64,100	\$76,000	\$65,000	\$81,500
Part Time Wages	902	79,900	81,200	81,200	79,200
Employee Benefits	903	5,500	8,500	5,400	9,000
Employee Group Insurance	904	17,400	17,300	20,900	29,900
Overtime - Full Time	906	200	500	200	0
Overtime - Part Time	907	1,400	2,500	1,400	3,000
Retirement	908	11,900	11,000	11,000	19,200
Retiree Health	910	6,300	11,100	11,100	20,200
		<u>\$186,700</u>	<u>\$208,100</u>	<u>\$196,200</u>	<u>\$242,000</u>
TOTAL PERSONNEL SERVICES		<u>\$186,700</u>	<u>\$208,100</u>	<u>\$196,200</u>	<u>\$242,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE MAINTENANCE (CONTINUED) - 65</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$5,800	\$6,400	\$5,700	\$6,400
Communications	922	600	1,000	600	500
Insurance	923	0	100	0	0
Professional Services	924	7,700	7,700	7,700	5,100
Transportation/Travel	925	200	200	0	700
Small Tools/Equipment	928	1,600	2,100	2,000	3,400
Repair/Maintenance - Equipment	929	24,300	13,500	14,600	8,000
Operating Supplies	932	7,000	7,000	6,800	9,200
Membership/Subscription	934	0	100	0	0
Training/Education	936	200	500	200	200
Repair/Maintenance - Facilities	937	1,200	1,800	1,800	13,000
Chemicals	938	25,000	25,500	25,500	24,800
Employee Uniforms	939	500	700	500	1,100
Outsourced Repair Service	940	800	1,100	600	500
Gasoline/Diesel Fuel	941	15,400	14,500	14,500	11,300
		<u>\$90,300</u>	<u>\$82,200</u>	<u>\$80,500</u>	<u>\$84,200</u>
TOTAL CONTRACTUAL SERVICES		<u>\$90,300</u>	<u>\$82,200</u>	<u>\$80,500</u>	<u>\$84,200</u>
TOTAL EXPENDITURES		<u><u>\$277,000</u></u>	<u><u>\$290,300</u></u>	<u><u>\$276,700</u></u>	<u><u>\$326,200</u></u>
<u>GOLF COURSE OPERATIONS - 69</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$400	\$600	\$600	\$200
Part Time Wages	902	81,400	90,000	79,400	87,400
Employee Group Insurance	904	500	800	700	400
Overtime - Part Time	907	200	200	0	0
		<u>\$82,500</u>	<u>\$91,600</u>	<u>\$80,700</u>	<u>\$88,000</u>
TOTAL PERSONNEL SERVICES		<u>\$82,500</u>	<u>\$91,600</u>	<u>\$80,700</u>	<u>\$88,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE OPERATIONS (CONTINUED) - 69</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$8,000	\$10,400	\$10,900	\$10,300
Communications	922	4,500	4,500	4,400	3,200
Professional Services	924	9,100	9,800	8,200	12,600
Rents/Leases	926	1,400	1,400	1,400	1,300
Printing/Photography	927	0	0	0	300
Small Tools/Equipment	928	3,200	1,000	500	7,200
Repair/Maintenance - Equipment	929	5,000	5,000	4,600	5,500
Operating Supplies	932	3,400	1,800	1,800	1,900
Membership/Subscription	934	300	300	300	300
Repair/Maintenance - Facilities	937	1,600	4,800	4,500	6,900
Employee Uniforms	939	600	700	600	900
Outsourced Repair Service	940	300	300	0	300
Marketing	946	5,500	6,000	4,300	0
		<u>\$42,900</u>	<u>\$46,000</u>	<u>\$41,500</u>	<u>\$50,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$42,900</u>	<u>\$46,000</u>	<u>\$41,500</u>	<u>\$50,700</u>
TOTAL EXPENDITURES		<u>\$125,400</u>	<u>\$137,600</u>	<u>\$122,200</u>	<u>\$138,700</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>ADMINISTRATION - 71</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$35,200	\$41,200	\$34,000	\$38,900
Employee Benefits	903	3,200	5,000	5,400	3,800
Employee Group Insurance	904	8,200	16,000	15,800	13,900
Unemployment Compensation	905	1,000	0	0	500
Retirement	908	77,100	77,200	80,800	76,200
Retiree Health	910	3,200	11,100	11,100	10,100
		<u>\$127,900</u>	<u>\$150,500</u>	<u>\$147,100</u>	<u>\$143,400</u>
TOTAL PERSONNEL SERVICES		<u>\$127,900</u>	<u>\$150,500</u>	<u>\$147,100</u>	<u>\$143,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ADMINISTRATION (CONTINUED) - 71</u>					
CONTRACTUAL SERVICES					
Insurance	923	\$10,500	\$11,000	\$9,900	\$9,900
Professional Services	924	200	200	600	300
Printing/Photography	927	100	100	100	400
Repair/Maintenance - Equipment	929	0	1,000	1,000	0
Operating Supplies	932	500	0	0	0
Miscellaneous	933	200	0	0	0
Marketing	946	4,000	4,600	3,300	0
		<u>\$15,500</u>	<u>\$16,900</u>	<u>\$14,900</u>	<u>\$10,600</u>
TOTAL CONTRACTUAL SERVICES		<u>\$15,500</u>	<u>\$16,900</u>	<u>\$14,900</u>	<u>\$10,600</u>
TOTAL EXPENDITURES		<u>\$143,400</u>	<u>\$167,400</u>	<u>\$162,000</u>	<u>\$154,000</u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$14,700	\$44,000	\$33,700	\$15,300
Part Time Wages	902	4,600	12,300	4,600	5,400
Employee Benefits	903	0	8,000	7,800	0
Employee Group Insurance	904	0	4,700	4,200	100
Overtime - Full Time	906	600	300	600	200
Overtime - Part Time	907	0	200	200	0
		<u>\$19,900</u>	<u>\$69,500</u>	<u>\$51,100</u>	<u>\$21,000</u>
TOTAL PERSONNEL SERVICES		<u>\$19,900</u>	<u>\$69,500</u>	<u>\$51,100</u>	<u>\$21,000</u>
CONTRACTUAL SERVICES					
Insurance	923	\$300	\$0	\$0	\$0
TOTAL CONTRACTUAL SERVICES		<u>\$300</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL EXPENDITURES		<u>\$20,200</u>	<u>\$69,500</u>	<u>\$51,100</u>	<u>\$21,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$22,900	\$18,700	\$16,500	\$22,500
Part Time Wages	902	4,200	4,200	4,200	2,600
Employee Benefits	903	2,100	4,300	3,700	16,400
Employee Group Insurance	904	8,100	16,400	14,800	9,900
Overtime - Full Time	906	200	400	300	100
Retirement	908	6,000	11,000	11,000	0
Retiree Health	910	3,200	11,100	11,100	0
TOTAL PERSONNEL SERVICES		<u>\$46,700</u>	<u>\$66,100</u>	<u>\$61,600</u>	<u>\$51,500</u>
CONTRACTUAL SERVICES					
Utilities	921	\$6,500	\$6,400	\$6,300	\$6,000
Communications	922	600	800	600	700
Professional Services	924	1,200	2,100	1,200	100
Small Tools/Equipment	928	800	800	500	300
Repair/Maintenance - Equipment	929	100	100	100	0
Operating Supplies	932	2,300	1,500	2,000	1,300
Repair/Maintenance - Facilities	937	1,500	1,800	1,600	300
TOTAL CONTRACTUAL SERVICES		<u>\$13,000</u>	<u>\$13,500</u>	<u>\$12,300</u>	<u>\$8,700</u>
TOTAL EXPENDITURES		<u><u>\$59,700</u></u>	<u><u>\$79,600</u></u>	<u><u>\$73,900</u></u>	<u><u>\$60,200</u></u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$20,400	\$17,600	\$17,600	\$11,400
Part Time Wages	902	2,000	2,000	2,000	1,700
Employee Benefits	903	2,100	0	0	0
Employee Group Insurance	904	8,100	0	0	0
Overtime - Full Time	906	200	700	200	400
Retirement	908	5,900	0	0	0
Retiree Health	910	3,100	0	0	0
TOTAL PERSONNEL SERVICES		<u>\$41,800</u>	<u>\$20,300</u>	<u>\$19,800</u>	<u>\$13,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE (CONTINUED) - 75</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$1,000	\$2,000	\$2,000	\$0
Small Tools/Equipment	928	0	400	400	0
Repair/Maintenance - Equipment	929	100	200	0	5,800
Operating Supplies	932	3,100	5,100	3,000	3,200
Chemicals	938	5,000	2,500	2,200	1,200
TOTAL CONTRACTUAL SERVICES		\$9,200	\$10,200	\$7,600	\$10,200
TOTAL EXPENDITURES		\$51,000	\$30,500	\$27,400	\$23,700
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$11,500	\$1,500	\$1,300	\$5,400
Employee Benefits	903	8,900	3,000	900	4,100
Overtime - Full Time	906	0	300	200	0
TOTAL PERSONNEL SERVICES		\$20,400	\$4,800	\$2,400	\$9,500
TOTAL EXPENDITURES		\$20,400	\$4,800	\$2,400	\$9,500
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$68,800	\$65,100	\$65,400	\$63,500
Part Time Wages	902	25,700	25,700	24,800	17,900
Employee Benefits	903	8,700	8,100	8,900	7,800
Employee Group Insurance	904	18,200	18,000	18,100	15,700
Overtime - Full Time	906	400	700	600	400
Overtime - Part Time	907	200	200	100	0
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
TOTAL PERSONNEL SERVICES		\$140,200	\$139,900	\$140,000	\$125,000

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GROUNDS MAINTENANCE (CONTINUED) - 80</u>					
CONTRACTUAL SERVICES					
Communications	922	\$400	\$100	\$400	\$0
Professional Services	924	3,000	9,300	9,200	1,400
Small Tools/Equipment	928	1,900	800	600	1,700
Repair/Maintenance - Equipment	929	500	800	500	200
Operating Supplies	932	1,700	5,200	4,200	2,200
Training/Education	936	200	200	100	200
Chemicals	938	400	300	200	100
Employee Uniforms	939	400	400	300	400
		<u>\$8,500</u>	<u>\$17,100</u>	<u>\$15,500</u>	<u>\$6,200</u>
TOTAL CONTRACTUAL SERVICES		<u>\$8,500</u>	<u>\$17,100</u>	<u>\$15,500</u>	<u>\$6,200</u>
TOTAL EXPENDITURES		<u>\$148,700</u>	<u>\$157,000</u>	<u>\$155,500</u>	<u>\$131,200</u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$9,300	\$7,800	\$8,600	\$5,000
Part Time Wages	902	9,000	8,500	8,500	9,400
Employee Group Insurance	904	400	300	300	300
Overtime - Full Time	906	0	300	0	300
Overtime - Part Time	907	0	200	100	200
		<u>\$18,700</u>	<u>\$17,100</u>	<u>\$17,500</u>	<u>\$15,200</u>
TOTAL PERSONNEL SERVICES		<u>\$18,700</u>	<u>\$17,100</u>	<u>\$17,500</u>	<u>\$15,200</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE (CONTINUED) - 95</u>					
CONTRACTUAL SERVICES					
Insurance	923	\$3,000	\$2,800	\$2,800	\$2,900
Professional Services	924	400	600	900	100
Small Tools/Equipment	928	1,300	700	500	600
Repair/Maintenance - Equipment	929	9,500	8,000	9,400	5,600
Operating Supplies	932	1,300	1,400	1,400	400
Repair/Maintenance - Facilities	937	0	900	800	0
Outsourced Repair Service	940	10,000	16,500	15,700	6,200
Gasoline/Diesel Fuel	941	19,800	18,000	18,000	14,800
		\$45,300	\$48,900	\$49,500	\$30,600
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES		\$64,000	\$66,000	\$67,000	\$45,800
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>NATURE PROGRAM - 88</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$132,600	\$137,100	\$135,800	\$153,800
Part Time Wages	902	20,100	21,200	21,200	24,400
Employee Benefits	903	14,200	14,000	11,000	11,000
Employee Group Insurance	904	34,500	34,900	34,500	30,300
Overtime - Full Time	906	0	100	200	0
Overtime - Part Time	907	0	0	300	100
Retirement	908	23,800	22,000	22,000	19,200
Retiree Health	910	12,600	22,200	22,200	20,200
		\$237,800	\$251,500	\$247,200	\$259,000
TOTAL PERSONNEL SERVICES					

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>NATURE PROGRAM (CONTINUED) - 88</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$8,900	\$9,000	\$8,900	\$7,700
Communications	922	7,400	11,300	7,200	13,500
Professional Services	924	2,900	3,400	2,800	2,300
Transportation/Travel	925	600	500	500	1,700
Rents/Leases	926	800	800	800	600
Printing/Photography	927	300	300	0	200
Small Tools/Equipment	928	2,200	2,500	2,100	4,300
Repair/Maintenance - Equipment	929	1,100	700	700	700
Operating Supplies	932	6,500	4,900	4,900	5,300
Membership/Subscription	934	200	200	200	200
Training/Education	936	200	200	0	800
Repair/Maintenance - Facilities	937	2,600	4,000	4,000	900
Employee Uniforms	939	300	200	200	400
Marketing	946	500	500	300	0
		<u>\$34,500</u>	<u>\$38,500</u>	<u>\$32,600</u>	<u>\$38,600</u>
TOTAL CONTRACTUAL SERVICES		<u>\$34,500</u>	<u>\$38,500</u>	<u>\$32,600</u>	<u>\$38,600</u>
TOTAL EXPENDITURES		<u><u>\$272,300</u></u>	<u><u>\$290,000</u></u>	<u><u>\$279,800</u></u>	<u><u>\$297,600</u></u>
<u>FARM CENTER - 91</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$135,100	\$196,600	\$202,600	\$200,900
Part Time Wages	902	80,600	80,500	81,500	78,900
Employee Benefits	903	8,200	11,400	9,100	7,600
Employee Group Insurance	904	35,800	53,000	52,300	45,700
Overtime - Full Time	906	1,600	1,600	2,400	1,300
Overtime - Part Time	907	300	600	600	100
Retirement	908	23,800	31,800	33,000	28,700
Retiree Health	910	13,300	33,200	33,200	30,300
		<u>\$298,700</u>	<u>\$408,700</u>	<u>\$414,700</u>	<u>\$393,500</u>
TOTAL PERSONNEL SERVICES		<u>\$298,700</u>	<u>\$408,700</u>	<u>\$414,700</u>	<u>\$393,500</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>FARM CENTER (CONTINUED) - 91</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$16,400	\$15,100	\$16,000	\$14,900
Communications	922	4,500	6,600	4,000	6,100
Professional Services	924	31,600	25,300	26,500	21,600
Transportation/Travel	925	1,900	2,500	2,200	2,200
Rents/Leases	926	1,500	800	800	100
Printing/Photography	927	500	500	200	800
Small Tools/Equipment	928	3,400	2,900	3,100	2,000
Repair/Maintenance - Equipment	929	2,500	2,100	2,100	2,500
Operating Supplies	932	49,100	46,600	46,600	34,100
Membership/Subscription	934	200	500	400	300
Training/Education	936	200	800	300	100
Repair/Maintenance - Facilities	937	3,300	12,300	12,900	12,300
Employee Uniforms	939	1,000	1,200	1,200	1,900
Marketing	946	2,500	2,500	2,500	0
		<u>\$118,600</u>	<u>\$119,700</u>	<u>\$118,800</u>	<u>\$98,900</u>
TOTAL CONTRACTUAL SERVICES		<u>\$118,600</u>	<u>\$119,700</u>	<u>\$118,800</u>	<u>\$98,900</u>
TOTAL EXPENDITURES		<u>\$417,300</u>	<u>\$528,400</u>	<u>\$533,500</u>	<u>\$492,400</u>
WOLCOTT MILL GRAND TOTAL		<u><u>\$1,666,300</u></u>	<u><u>\$1,886,400</u></u>	<u><u>\$1,812,900</u></u>	<u><u>\$1,755,300</u></u>

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$5,800	\$13,900	(\$8,100)	\$6,300	\$10,400	(\$4,100)
Tolling	600	200	400	600	200	400
Sundry	3,500	2,000	1,500	3,300	2,000	1,300
Activity Center	28,500	21,300	7,200	27,200	18,700	8,500
Golf Courses	350,000	402,400	(52,400)	310,900	398,900	(88,000)
Interpretive Service	90,500	719,100	(628,600)	121,900	843,400	(721,500)
Other Revenues	13,000	0	13,000	2,500	0	2,500
Other Expenditures	0	507,400	(507,400)	0	539,300	(539,300)
	<u>\$491,900</u>	<u>\$1,666,300</u>	<u>(\$1,174,400)</u>	<u>\$472,700</u>	<u>\$1,812,900</u>	<u>(\$1,340,200)</u>

INDIAN SPRINGS METROPARK

2,510 acres of rolling woods and meadows have been set aside for public use with the development of Indian Springs Metropark. This park, which opened in 1982 is one of the newer parks operated by the Huron-Clinton Metropolitan Authority. It is estimated that the Indian Springs Metropark facilities will serve over 300,000 visitors in 2012. The entrance to the park is along White Lake Road and may be most easily reached by taking Teggerdine Road north from M-59.

The direct operating costs associated with the maintenance and operations of the 2,200-acre Indian Springs Metropark are budgeted at \$1,924,700. Personnel costs have been budgeted at \$1,460,100 for the 10 full time and 39 part time employees working at Indian Springs Metropark. Staffing levels are detailed on the following Table of Organizations. Material and supply costs are expected to be \$464,600.

An eight mile, ten foot wide, paved, hike-bike path, offers walkers, runners, in-line skaters, and bicyclists an opportunity to enjoy the unique beauty of Indian Springs. The path begins at the Meadowlark picnic area, passes the children's play area with slides, swings and climbing toys and proceeds west past the newly developed Environmental Discovery Center and Golf Course to the unique natural areas of the Indian Springs Metropark. The Meadowlark picnic area includes two shelters that are available for rental, ball diamonds and a modern comfort station.

The Visitor Center is located at the headwaters of the Huron River. This center features exhibits on the diversity of life in the great Huron swamp. A three and one-half mile wooded trail leads to boardwalk access to Timberland Lake and its fen edge, where unique plants and wildlife species can be observed. Over five miles of walking trails begin and end at the Visitor Center.

One of the largest projects ever undertaken by the Authority, is the Environmental Discovery Center. The goal is to connect visitors with the natural world emphasizing six areas; interrelationships in nature, biodiversity, water resources, native ecosystem restoration and management, changes over time and sustainability. This 18,000 square foot building houses classrooms, including a high tech lab utilizing microscopes and computers, a 200-seat multi-purpose room and an underwater pond viewing room. The multi-purpose room is available for group rental and has proven to be a popular spot for wedding receptions.

In the exhibit area new displays highlighting the parks unique ecosystems were installed in 2010. Nature study programs are available by appointment for school classes. The interpretive staff can provide program topics to cover any age group from preschool through high school. Surrounding the building are multiple ponds and plantings of native plants, which are traversed by pathways and educational signage. To the east of the Environmental Discovery Center is an Adventure Playground which includes a maze, climbing wall, unique play equipment, and water spray zone.

The designers of Indian Springs Golf Course took full advantage of the scenic, rolling terrain when developing the course. It is an 18 hole, 6,707 yard, and par 71 golf courses with driving range and is well known for its length. Concessionaire operated food service, with beer and wine sales, is available at the golf starter building. Minor golf sundry sale and power cart rental is also available. This course features continuous cart paths. Indian Springs Golf Course is certified under the Michigan Turfgrass Stewardship Program.

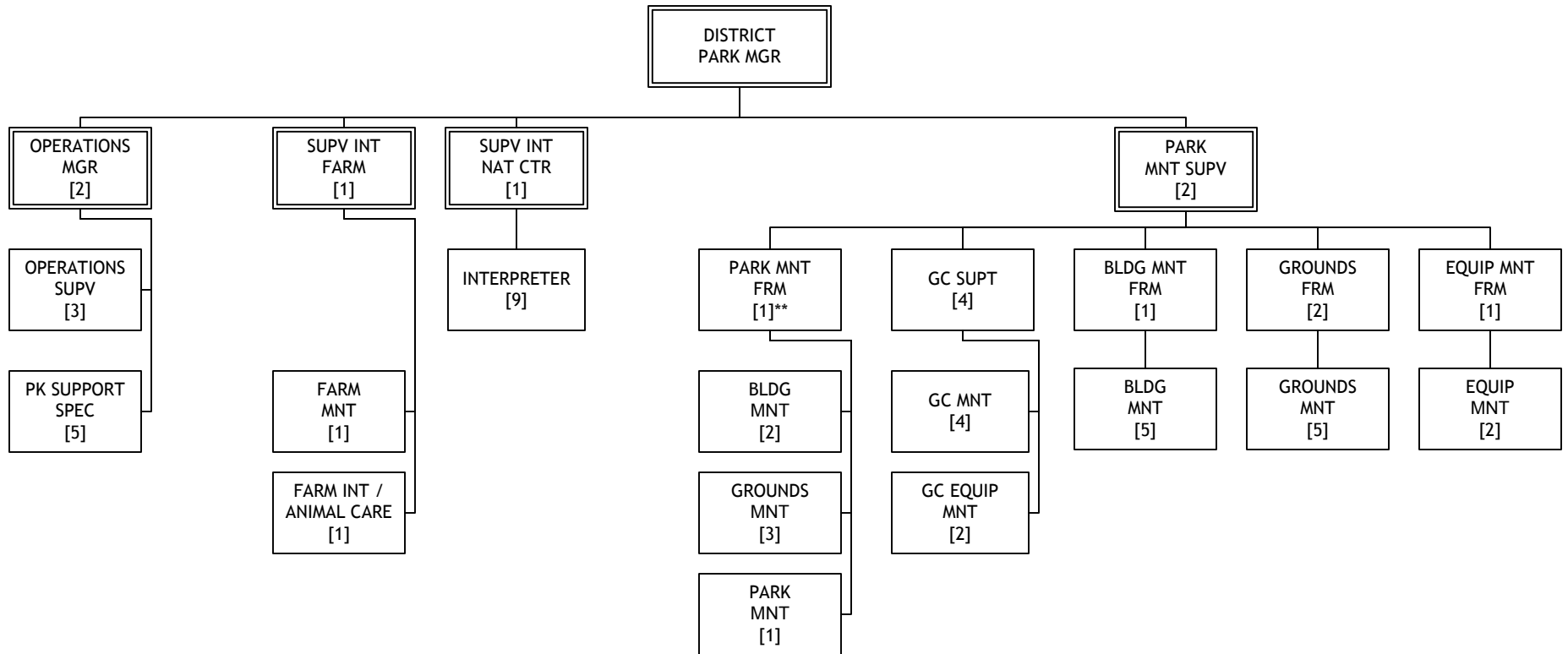
Winter activities include sledding and cross country skiing with over seven miles of groomed trails.

Special events include an Easter egg hunt in April, a Great Pumpkin Hunt in October and a Santa program in December.

Public safety and security are provided at Indian Springs by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - WESTERN DISTRICT

KENSINGTON / INDIAN SPRINGS / HUDSON MILLS & DEXTER-HURON & DELHI / HURON MEADOWS



KENSINGTON
 PROVISIONAL [70]
 SEASONAL [57]

OPERATIONS
 TOLLING
 BEACH
 BOAT RENTAL
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE's
 160

INDIAN SPRINGS
 PROVISIONAL [30]
 SEASONAL [7]

OPERATIONS
 TOLLING
 SQUIRT ZONE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE's
 45**

HUDSON MILLS
 PROVISIONAL [37]
 SEASONAL [10]

OPERATIONS
 TOLLING
 FOOD SERVICE
 DISC GOLF
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANC
 INTERPRETIVE

TOTAL EMPLOYEE's
 62

HURON MEADOWS
 PROVISIONAL [26]
 SEASONAL [2]

FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE

TOTAL EMPLOYEE's
 31

INDIAN SPRINGS METROPARK - ACTIVITY SUMMARY - 815

2012 BUDGET - OPERATIONS

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<u>REVENUE ACCOUNTS</u>					
Food Service	.51	\$9,000	\$12,100	\$10,900	\$10,100
Bathhouse & Pool	.53	15,900	34,700	32,400	24,100
Resale - Alcoholic Beverages	.57	800	800	800	1,100
Cross County Skiing	.58	6,900	0	0	0
Toll Collection	.59	20,500	21,600	20,000	22,200
Sundries	.60	3,300	3,300	3,300	2,600
Activity Center Rental	.63	8,600	19,700	18,700	33,400
Golf Course Maintenance	.65	299,300	304,100	295,300	385,100
Golf Course Operations	.69	151,800	157,700	133,200	162,700
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	298,300	301,700	291,500	358,800
Police	.73	245,500	244,100	237,800	148,200
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	8,100	10,100	9,800	11,200
Road/Parking Lot/Trail Maintenance	.75	57,000	65,100	62,300	24,400
Tree Maintenance	.76	45,900	41,600	28,600	6,400
Grounds Maintenance	.80	130,300	173,700	169,300	141,200
Equipment Maintenance	.95	120,300	114,200	120,200	125,400
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	12,500	2,100	1,200	15,800
Wildlife Management	.87	9,600	5,700	6,900	10,800
Nature Program	.88	0	44,600	44,800	226,600
Environmental Discovery Center	.90	481,100	600,100	590,300	484,300
INDIAN SPRINGS GRAND TOTAL		<u><u>\$1,924,700</u></u>	<u><u>\$2,157,000</u></u>	<u><u>\$2,077,300</u></u>	<u><u>\$2,194,400</u></u>

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$684,200	\$738,200	\$720,000	\$775,300
Part Time Wages	902	312,500	336,500	314,300	373,800
Employee Benefits	903	52,800	94,400	75,700	50,800
Employee Group Insurance	904	146,700	169,300	166,500	175,700
Unemployment Compensation	905	1,000	3,100	3,000	18,400
Overtime - Full Time	906	300	2,400	200	800
Overtime - Part Time	907	600	800	400	1,400
Retirement	908	198,900	201,700	203,300	197,900
Retiree Health	910	63,100	122,000	122,000	126,400
Total Personnel Services		\$1,460,100	\$1,668,400	\$1,605,400	\$1,720,500
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	87,800	90,500	89,100	88,000
Communications	922	26,700	27,600	26,500	29,100
Insurance	923	25,500	26,400	23,600	23,600
Professional Services	924	45,900	41,000	37,000	40,200
Transportation/Travel	925	2,000	2,000	1,600	1,900
Rents/Leases	926	3,000	2,800	2,700	2,300
Printing/Photography	927	2,000	1,000	1,000	3,900
Small Tools/Equipment	928	17,600	29,800	28,700	26,800
Repair/Maintenance - Equipment	929	28,000	21,200	20,900	26,400
Office Supplies	930	3,300	2,800	2,600	3,100
Resaleable Merchandise	931	3,000	3,000	3,000	2,300
Operating Supplies	932	34,200	34,600	30,300	38,800
Miscellaneous	933	0	500	300	0
Membership/Subscription	934	1,200	1,100	1,100	600
Taxes	935	300	300	300	300
Training/Education	936	3,000	2,800	2,500	1,400
Repair/Maintenance - Facilities	937	70,100	104,400	106,900	108,200
Chemicals	938	38,400	36,400	36,400	32,000
Employee Uniforms	939	2,900	2,500	2,000	2,900
Outsourced Repair Service	940	11,500	3,200	2,400	1,500
Gasoline/Diesel Fuel	941	49,100	41,400	47,000	40,600
Marketing	946	9,100	13,300	6,000	0
Total Materials and Supplies		\$464,600	\$488,600	\$471,900	\$473,900
INDIAN SPRINGS GRAND TOTAL		\$1,924,700	\$2,157,000	\$2,077,300	\$2,194,400

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$21,500	\$9,800	\$11,700	\$21,300	\$11,700	\$9,600
Aquatic Facilities	0	15,900	(15,900)	0	32,400	(32,400)
Cross Country Skiing	0	6,900	(6,900)	0	0	0
Tolling	199,000	20,500	178,500	186,300	20,000	166,300
Sundry	5,100	3,300	1,800	5,100	3,300	1,800
Activity Center	45,900	8,600	37,300	41,300	18,700	22,600
Golf Courses	520,000	451,100	68,900	511,100	428,500	82,600
Interpretive Service	25,000	481,100	(456,100)	29,800	635,100	(605,300)
Other Revenues	8,500	0	8,500	8,100	0	8,100
Other Expenditures	0	927,500	(927,500)	0	927,600	(927,600)
	<u><u>\$825,000</u></u>	<u><u>\$1,924,700</u></u>	<u><u>(\$1,099,700)</u></u>	<u><u>\$803,000</u></u>	<u><u>\$2,077,300</u></u>	<u><u>(\$1,274,300)</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Full Time Wages	901	<u>\$1,800</u>	<u>\$3,000</u>	<u>\$1,200</u>	<u>\$3,000</u>
TOTAL PERSONNEL SERVICES		<u>\$1,800</u>	<u>\$3,000</u>	<u>\$1,200</u>	<u>\$3,000</u>
CONTRACTUAL SERVICES					
Utilities	921	\$5,200	\$5,900	\$5,100	\$5,900
Professional Services	924	1,600	1,600	1,400	800
Small Tools/Equipment	928	0	0	0	-100
Repair/Maintenance - Equipmentment	929	100	100	100	200
Operating Supplies	932	100	500	600	100
Repair/Maintenance - Facilities	937	<u>200</u>	<u>1,000</u>	<u>2,500</u>	<u>200</u>
TOTAL CONTRACTUAL SERVICES		<u>\$7,200</u>	<u>\$9,100</u>	<u>\$9,700</u>	<u>\$7,100</u>
TOTAL EXPENDITURES		<u>\$9,000</u>	<u>\$12,100</u>	<u>\$10,900</u>	<u>\$10,100</u>
<u>BATHHOUSE/POOL - 53</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$5,800	\$5,100	\$3,600	\$5,000
Part Time Wages	902	<u>4,500</u>	<u>4,500</u>	<u>4,500</u>	<u>4,300</u>
TOTAL PERSONNEL SERVICES		<u>\$10,300</u>	<u>\$9,600</u>	<u>\$8,100</u>	<u>\$9,300</u>
CONTRACTUAL SERVICES					
Utilities	921	\$1,600	\$2,300	\$1,500	\$1,800
Rents/Leases	926	1,200	1,200	1,000	800
Operating Supplies	932	300	1,800	1,800	0
Repair/Maintenance - Facilities	937	500	18,800	19,000	11,200
Chemicals	938	<u>2,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$5,600</u>	<u>\$25,100</u>	<u>\$24,300</u>	<u>\$14,800</u>
TOTAL EXPENDITURES		<u>\$15,900</u>	<u>\$34,700</u>	<u>\$32,400</u>	<u>\$24,100</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>RESALE - ALCOHOLIC BEVERAGES - 57</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$800	\$800	\$800	\$1,100
TOTAL CONTRACTUAL SERVICES		\$800	\$800	\$800	\$1,100
TOTAL EXPENDITURES		<u>\$800</u>	<u>\$800</u>	<u>\$800</u>	<u>\$1,100</u>
<u>CROSS COUNTRY SKIING - 58</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$6,900	\$0	\$0	\$0
TOTAL PERSONNEL SERVICES		\$6,900	\$0	\$0	\$0
TOTAL EXPENDITURES		<u>\$6,900</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$500	\$600	\$0	\$200
Part Time Wages	902	17,200	17,500	16,400	20,400
TOTAL PERSONNEL SERVICES		\$17,700	\$18,100	\$16,400	\$20,600
CONTRACTUAL SERVICES					
Utilities	921	\$300	\$300	\$300	\$200
Communications	922	0	0	100	0
Professional Services	924	800	1,100	1,100	400
Printing/Photography	927	1,400	800	900	900
Small Tools/Equipment	928	200	700	700	0
Repair/Maintenance - Facilities	937	0	500	500	0
Employee Uniforms	939	100	100	0	100
TOTAL CONTRACTUAL SERVICES		\$2,800	\$3,500	\$3,600	\$1,600
TOTAL EXPENDITURES		<u>\$20,500</u>	<u>\$21,600</u>	<u>\$20,000</u>	<u>\$22,200</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUNDRIES - 60</u>					
CONTRACTUAL SERVICES					
Resaleable Merchandise	931	\$3,000	\$3,000	\$3,000	\$2,300
Taxes	935	300	300	300	300
TOTAL CONTRACTUAL SERVICES		<u>\$3,300</u>	<u>\$3,300</u>	<u>\$3,300</u>	<u>\$2,600</u>
TOTAL EXPENDITURES		<u><u>\$3,300</u></u>	<u><u>\$3,300</u></u>	<u><u>\$3,300</u></u>	<u><u>\$2,600</u></u>
<u>ACTIVITY CENTER RENTAL - 63</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$900	\$12,600	\$12,500	\$10,600
Part Time Wages	902	6,500	6,500	6,000	4,300
Employee Benefits	903	0	0	0	900
Employee Group Insurance	904	0	0	0	6,800
TOTAL PERSONNEL SERVICES		<u>\$7,400</u>	<u>\$19,100</u>	<u>\$18,500</u>	<u>\$22,600</u>
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$1,200	\$200	\$0	\$10,400
Operating Supplies	932	0	400	200	400
TOTAL CONTRACTUAL SERVICES		<u>\$1,200</u>	<u>\$600</u>	<u>\$200</u>	<u>\$10,800</u>
TOTAL EXPENDITURES		<u><u>\$8,600</u></u>	<u><u>\$19,700</u></u>	<u><u>\$18,700</u></u>	<u><u>\$33,400</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$85,200	\$90,100	\$83,900	\$129,100
Part Time Wages	902	70,800	70,700	71,300	75,200
Employee Benefits	903	7,200	12,200	8,900	13,500
Employee Group Insurance	904	17,600	20,500	20,500	30,600
Overtime - Full Time	906	100	400	0	400
Overtime - Part Time	907	200	200	0	1,000
Retirement	908	11,900	11,000	11,000	19,200
Retiree Health	910	6,300	11,100	11,100	20,200
		\$199,300	\$216,200	\$206,700	\$289,200
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Utilities	921	\$12,400	\$12,400	\$12,400	\$11,400
Insurance	923	500	500	500	500
Professional Services	924	8,900	7,700	7,600	5,200
Transportation/Travel	925	400	400	400	400
Rents/Leases	926	1,000	1,000	1,000	900
Small Tools/Equipment	928	2,300	1,800	1,700	2,200
Repair/Maintenance - Equipmentment	929	8,800	6,500	6,500	13,800
Operating Supplies	932	4,200	3,500	4,100	5,900
Membership/Subscription	934	100	300	400	100
Training/Education	936	200	200	300	100
Repair/Maintenance - Facilities	937	2,500	1,800	2,200	6,600
Chemicals	938	32,000	31,000	31,000	29,600
Employee Uniforms	939	300	200	200	300
Outsourced Repair Service	940	5,000	1,200	1,200	0
Gasoline/Diesel Fuel	941	21,400	19,400	19,100	18,900
		\$100,000	\$87,900	\$88,600	\$95,900
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES		\$299,300	\$304,100	\$295,300	\$385,100

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE OPERATIONS - 69</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$5,500	\$5,900	\$5,900	\$8,900
Part Time Wages	902	88,300	97,400	77,400	92,800
Employee Group Insurance	904	600	700	800	600
TOTAL PERSONNEL SERVICES		<u>\$94,400</u>	<u>\$104,000</u>	<u>\$84,100</u>	<u>\$102,300</u>
CONTRACTUAL SERVICES					
Utilities	921	\$12,000	\$12,000	\$12,200	\$12,700
Communications	922	900	900	700	1,000
Professional Services	924	15,300	13,900	12,500	16,200
Rents/Leases	926	0	0	0	100
Printing/Photography	927	0	0	0	2,900
Small Tools/Equipment	928	3,600	1,700	1,400	5,800
Repair/Maintenance - Equipmentment	929	2,000	1,500	1,500	2,000
Operating Supplies	932	4,900	4,200	4,200	4,300
Membership/Subscription	934	200	300	200	200
Repair/Maintenance - Facilities	937	2,500	3,200	2,700	5,900
Employee Uniforms	939	300	300	300	400
Outsourced Repair Service	940	0	0	0	100
Gasoline/Diesel Fuel	941	10,700	9,700	9,700	8,800
Marketing	946	5,000	6,000	3,700	0
TOTAL CONTRACTUAL SERVICES		<u>\$57,400</u>	<u>\$53,700</u>	<u>\$49,100</u>	<u>\$60,400</u>
TOTAL EXPENDITURES		<u><u>\$151,800</u></u>	<u><u>\$157,700</u></u>	<u><u>\$133,200</u></u>	<u><u>\$162,700</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>ADMINISTRATION - 71</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$74,400	\$74,400	\$74,100	\$131,800
Part Time Wages	902	15,200	15,000	16,200	14,600
Employee Benefits	903	2,700	3,400	2,600	6,900
Employee Group Insurance	904	16,700	17,400	17,500	21,700
Unemployment Compensation	905	1,000	3,100	3,000	18,400
Retirement	908	91,700	93,300	93,200	97,200
Retiree Health	910	6,300	11,100	11,100	20,200
		<u>\$208,000</u>	<u>\$217,700</u>	<u>\$217,700</u>	<u>\$310,800</u>
TOTAL PERSONNEL SERVICES					
CONTRACTUAL SERVICES					
Utilities	921	\$8,000	\$8,400	\$7,400	\$900
Communications	922	25,800	26,000	25,000	19,100
Insurance	923	20,000	21,000	18,400	18,700
Professional Services	924	2,100	1,500	1,000	2,200
Rents/Leases	926	600	400	500	300
Printing/Photography	927	600	200	100	100
Small Tools/Equipment	928	2,000	3,000	3,000	100
Repair/Maintenance - Equipmentment	929	8,200	4,700	4,600	3,200
Office Supplies	930	2,800	2,800	2,500	2,400
Operating Supplies	932	900	900	700	900
Miscellaneous	933	0	500	300	0
Membership/Subscription	934	100	100	200	0
Training/Education	936	500	0	0	0
Repair/Maintenance - Facilities	937	15,000	7,700	7,700	0
Employee Uniforms	939	200	100	100	100
Marketing	946	3,500	6,700	2,300	0
		<u>\$90,300</u>	<u>\$84,000</u>	<u>\$73,800</u>	<u>\$48,000</u>
TOTAL CONTRACTUAL SERVICES					
TOTAL EXPENDITURES		<u><u>\$298,300</u></u>	<u><u>\$301,700</u></u>	<u><u>\$291,500</u></u>	<u><u>\$358,800</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$148,200	\$135,500	\$137,600	\$60,400
Part Time Wages	902	34,500	43,800	39,500	56,600
Employee Benefits	903	7,300	5,500	3,000	2,200
Employee Group Insurance	904	8,700	6,500	7,300	4,300
Overtime - Full Time	906	200	700	200	200
Overtime - Part Time	907	400	600	400	400
Retirement	908	23,800	22,000	22,200	9,600
Retiree Health	910	12,600	22,200	22,200	10,100
TOTAL PERSONNEL SERVICES		<u>\$235,700</u>	<u>\$236,800</u>	<u>\$232,400</u>	<u>\$143,800</u>
CONTRACTUAL SERVICES					
Insurance	923	\$1,300	\$1,300	\$1,300	\$1,100
Professional Services	924	0	100	0	0
Transportation/Travel	925	0	100	0	0
Small Tools/Equipment	928	1,500	1,000	800	900
Repair/Maintenance - Equipmentment	929	2,800	1,200	1,200	1,000
Operating Supplies	932	500	300	300	100
Membership/Subscription	934	200	0	0	0
Training/Education	936	1,000	1,000	500	0
Employee Uniforms	939	1,000	800	400	400
Outsourced Repair Service	940	1,500	1,500	900	900
TOTAL CONTRACTUAL SERVICES		<u>\$9,800</u>	<u>\$7,300</u>	<u>\$5,400</u>	<u>\$4,400</u>
TOTAL EXPENDITURES		<u>\$245,500</u>	<u>\$244,100</u>	<u>\$237,800</u>	<u>\$148,200</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,100	\$1,400	\$1,100	\$700
TOTAL PERSONNEL SERVICES		<u>\$1,100</u>	<u>\$1,400</u>	<u>\$1,100</u>	<u>\$700</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BUILDING MAINTENANCE (CONTINUED) - 74</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$3,000	\$2,600	\$3,000	\$2,700
Professional Services	924	500	3,500	3,500	0
Operating Supplies	932	1,100	1,100	900	1,400
Repair/Maintenance - Facilities	937	2,400	1,500	1,300	6,400
		<u>\$7,000</u>	<u>\$8,700</u>	<u>\$8,700</u>	<u>\$10,500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$7,000</u>	<u>\$8,700</u>	<u>\$8,700</u>	<u>\$10,500</u>
TOTAL EXPENDITURES		<u><u>\$8,100</u></u>	<u><u>\$10,100</u></u>	<u><u>\$9,800</u></u>	<u><u>\$11,200</u></u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$24,700	\$33,300	\$32,200	\$14,700
Part Time Wages	902	1,600	1,600	1,200	1,500
Employee Benefits	903	3,600	3,000	3,000	0
Employee Group Insurance	904	7,800	7,800	7,400	0
Overtime - Full Time	906	0	300	0	0
Retirement	908	6,000	5,500	5,500	0
Retiree Health	910	3,200	5,600	5,600	0
		<u>\$46,900</u>	<u>\$57,100</u>	<u>\$54,900</u>	<u>\$16,200</u>
TOTAL PERSONNEL SERVICES		<u>\$46,900</u>	<u>\$57,100</u>	<u>\$54,900</u>	<u>\$16,200</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$0	\$700	\$0	\$0
Small Tools/Equipment	928	0	0	0	700
Operating Supplies	932	7,100	4,300	4,400	7,500
Chemicals	938	3,000	3,000	3,000	0
		<u>\$10,100</u>	<u>\$8,000</u>	<u>\$7,400</u>	<u>\$8,200</u>
TOTAL CONTRACTUAL SERVICES		<u>\$10,100</u>	<u>\$8,000</u>	<u>\$7,400</u>	<u>\$8,200</u>
TOTAL EXPENDITURES		<u><u>\$57,000</u></u>	<u><u>\$65,100</u></u>	<u><u>\$62,300</u></u>	<u><u>\$24,400</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$28,200	\$22,600	\$17,600	\$3,700
Employee Benefits	903	17,700	18,000	11,000	2,700
Overtime - Full Time	906	0	1,000	0	0
		<u>\$45,900</u>	<u>\$41,600</u>	<u>\$28,600</u>	<u>\$6,400</u>
TOTAL PERSONNEL SERVICES					
		<u>\$45,900</u>	<u>\$41,600</u>	<u>\$28,600</u>	<u>\$6,400</u>
TOTAL EXPENDITURES					
		<u><u>\$45,900</u></u>	<u><u>\$41,600</u></u>	<u><u>\$28,600</u></u>	<u><u>\$6,400</u></u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$44,000	\$78,000	\$78,000	\$71,300
Part Time Wages	902	10,900	15,000	16,700	17,900
Employee Benefits	903	7,900	7,300	6,800	3,700
Employee Group Insurance	904	26,100	26,700	26,200	15,800
Retirement	908	17,900	16,500	16,500	9,600
Retiree Health	910	9,500	16,600	16,600	10,100
		<u>\$116,300</u>	<u>\$160,100</u>	<u>\$160,800</u>	<u>\$128,400</u>
TOTAL PERSONNEL SERVICES					
		<u>\$116,300</u>	<u>\$160,100</u>	<u>\$160,800</u>	<u>\$128,400</u>
CONTRACTUAL SERVICES					
Utilities	921	\$300	\$100	\$300	\$0
Professional Services	924	9,300	1,800	1,600	5,000
Transportation/Travel	925	1,100	1,100	1,000	1,100
Small Tools/Equipment	928	1,500	1,500	1,500	3,000
Operating Supplies	932	500	7,400	2,200	2,400
Training/Education	936	700	1,100	1,200	900
Chemicals	938	400	400	400	200
Employee Uniforms	939	200	200	300	200
		<u>\$14,000</u>	<u>\$13,600</u>	<u>\$8,500</u>	<u>\$12,800</u>
TOTAL CONTRACTUAL SERVICES					
		<u>\$14,000</u>	<u>\$13,600</u>	<u>\$8,500</u>	<u>\$12,800</u>
TOTAL EXPENDITURES					
		<u><u>\$130,300</u></u>	<u><u>\$173,700</u></u>	<u><u>\$169,300</u></u>	<u><u>\$141,200</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$38,500	\$38,200	\$37,800	\$33,300
Part Time Wages	902	9,000	9,000	9,900	9,900
Employee Benefits	903	3,100	3,100	3,100	6,500
Employee Group Insurance	904	16,600	16,800	17,000	21,200
Retirement	908	11,900	11,000	11,000	14,400
Retiree Health	910	6,300	11,100	11,100	15,200
TOTAL PERSONNEL SERVICES		<u>\$85,400</u>	<u>\$89,200</u>	<u>\$89,900</u>	<u>\$100,500</u>
CONTRACTUAL SERVICES					
Insurance	923	\$3,700	\$3,600	\$3,400	\$3,300
Professional Services	924	1,200	1,000	800	1,100
Small Tools/Equipment	928	1,500	1,600	1,600	1,000
Repair/Maintenance - Equipmentment	929	5,000	5,000	5,000	5,300
Operating Supplies	932	1,300	800	800	800
Training/Education	936	200	200	200	0
Outsourced Repair Service	940	5,000	500	300	500
Gasoline/Diesel Fuel	941	17,000	12,300	18,200	12,900
TOTAL CONTRACTUAL SERVICES		<u>\$34,900</u>	<u>\$25,000</u>	<u>\$30,300</u>	<u>\$24,900</u>
TOTAL EXPENDITURES		<u>\$120,300</u>	<u>\$114,200</u>	<u>\$120,200</u>	<u>\$125,400</u>
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>SUMMER ACTIVITIES - 85</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$4,200	\$900	\$900	\$3,500
Part Time Wages	902	0	0	0	900
TOTAL PERSONNEL SERVICES		<u>\$4,200</u>	<u>\$900</u>	<u>\$900</u>	<u>\$4,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SUMMER ACTIVITIES (CONTINUED) - 85</u>					
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$300	\$600	\$300	\$400
Repair/Maintenance - Equipmentment	929	0	0	0	200
Operating Supplies	932	3,000	200	0	5,600
Repair/Maintenance - Facilities	937	5,000	400	0	5,200
		<u>\$8,300</u>	<u>\$1,200</u>	<u>\$300</u>	<u>\$11,400</u>
TOTAL CONTRACTUAL SERVICES		<u>\$8,300</u>	<u>\$1,200</u>	<u>\$300</u>	<u>\$11,400</u>
TOTAL EXPENDITURES		<u><u>\$12,500</u></u>	<u><u>\$2,100</u></u>	<u><u>\$1,200</u></u>	<u><u>\$15,800</u></u>
<u>WILDLIFE MANAGEMENT - 87</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$7,600	\$3,700	\$4,500	\$6,300
Part Time Wages	902	0	0	300	2,000
Employee Group Insurance	904	100	100	100	300
Overtime - Full Time	906	0	0	0	200
		<u>\$7,700</u>	<u>\$3,800</u>	<u>\$4,900</u>	<u>\$8,800</u>
TOTAL PERSONNEL SERVICES		<u>\$7,700</u>	<u>\$3,800</u>	<u>\$4,900</u>	<u>\$8,800</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$1,200	\$1,200	\$1,300	\$700
Transportation/Travel	925	200	100	100	100
Operating Supplies	932	500	600	600	1,100
Employee Uniforms	939	0	0	0	100
		<u>\$1,900</u>	<u>\$1,900</u>	<u>\$2,000</u>	<u>\$2,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$1,900</u>	<u>\$1,900</u>	<u>\$2,000</u>	<u>\$2,000</u>
TOTAL EXPENDITURES		<u><u>\$9,600</u></u>	<u><u>\$5,700</u></u>	<u><u>\$6,900</u></u>	<u><u>\$10,800</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>NATURE PROGRAM - 88</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$21,900	\$21,900	\$100,200
Part Time Wages	902	0	0	0	34,500
Employee Benefits	903	0	15,300	15,100	6,100
Employee Group Insurance	904	0	5,100	5,100	22,800
Retirement	908	0	0	0	14,400
Retiree Health	910	0	0	0	15,200
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$42,300</u>	<u>\$42,100</u>	<u>\$193,200</u>
CONTRACTUAL SERVICES					
Utilities	921	\$0	\$1,500	\$1,500	\$8,800
Communications	922	0	700	700	8,100
Professional Services	924	0	100	400	1,300
Small Tools/Equipment	928	0	0	0	100
Operating Supplies	932	0	0	100	3,200
Membership/Subscription	934	0	0	0	100
Repair/Maintenance - Facilities	937	0	0	0	11,100
Employee Uniforms	939	0	0	0	700
TOTAL CONTRACTUAL SERVICES		<u>\$0</u>	<u>\$2,300</u>	<u>\$2,700</u>	<u>\$33,400</u>
TOTAL EXPENDITURES		<u>\$0</u>	<u>\$44,600</u>	<u>\$44,800</u>	<u>\$226,600</u>
<u>ENVIRONMENTAL DISCOVERY CENTER - 90</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$206,700	\$211,000	\$207,200	\$192,600
Part Time Wages	902	54,000	55,500	54,900	38,900
Employee Benefits	903	3,300	26,600	22,200	8,300
Employee Group Insurance	904	52,500	67,700	64,600	51,600
Retirement	908	35,700	42,400	43,900	33,500
Retiree Health	910	18,900	44,300	44,300	35,400
TOTAL PERSONNEL SERVICES		<u>\$371,100</u>	<u>\$447,500</u>	<u>\$437,100</u>	<u>\$360,300</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ENVIRONMENTAL DISCOVERY CENTER (CONTINUED) - 90</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$45,000	\$45,000	\$45,400	\$43,600
Communications	922	0	0	0	900
Professional Services	924	5,000	6,800	5,800	7,300
Transportation/Travel	925	300	300	100	300
Rents/Leases	926	200	200	200	200
Small Tools/Equipment	928	3,500	17,700	17,700	2,300
Repair/Maintenance - Equipmentment	929	1,100	2,200	2,000	700
Office Supplies	930	500	0	100	700
Operating Supplies	932	9,000	7,800	8,600	4,000
Membership/Subscription	934	600	400	300	200
Training/Education	936	400	300	300	400
Repair/Maintenance - Facilities	937	42,000	69,500	71,000	61,600
Chemicals	938	1,000	1,000	1,000	1,200
Employee Uniforms	939	800	800	700	600
Marketing	946	600	600	0	0
		<u>\$110,000</u>	<u>\$152,600</u>	<u>\$153,200</u>	<u>\$124,000</u>
TOTAL CONTRACTUAL SERVICES		<u>\$110,000</u>	<u>\$152,600</u>	<u>\$153,200</u>	<u>\$124,000</u>
TOTAL EXPENDITURES		<u>\$481,100</u>	<u>\$600,100</u>	<u>\$590,300</u>	<u>\$484,300</u>
INDIAN SPRINGS GRAND TOTAL		<u>\$1,924,700</u>	<u>\$2,157,000</u>	<u>\$2,077,300</u>	<u>\$2,194,400</u>

HURON MEADOWS METROPARK

Huron Meadows Metropark, located along the Huron River south of Brighton, encompasses 1,566 acres. The park is accessible from US-23 via either the Lee Road exit or the Silver Lake Road exit. Opened to the public in 1984, Huron Meadows is expected to have attendance estimated at 200,000 visitors for 2012.

The direct operating costs associated with the maintenance and operation of Huron Meadows Metropark is budgeted at \$941,300. Personnel costs have been budgeted at \$669,400 for the 3 full time and 28 part time employees assigned to Huron Meadows Metropark. Staffing levels are detailed on the following Table of Organization. Material and supply costs are expected to be \$271,900.

Although one of the newer Metroparks, Huron Meadows offers park visitors an ever-expanding array of activities.

Maltby Lake offers park visitors to Huron Meadows fishing and boating activities. A barrier-free fishing pier, accessible by ramp or steps, is located at the Sunset Ridge Picnic Area. Boats are available for rent from the Golf Starter/Activity Building for fishing on Maltby Lake. Anglers are likely to catch bass, bluegill, crappie, northern pike, and perch.

Huron Meadows Metropark has three picnic areas that are available within the park. Three shelters are available for rent. The picnic areas offer such amenities as ball diamonds, soccer fields, walking trails, a children's play area and beautiful views overlooking Maltby Lake or the Huron River. One of the picnic areas is near a canoe/kayak take-out site on the Huron River for the convenience of canoeist/kayak patrons. Modern comfort stations are available near all shelters.

Huron Meadows has an 18 hole, 6,647 yard, par 72 golf course and driving range. The course features double row irrigated fairways, numerous water features and a well designed Golf Starter/Activity building. Park staff operates the food service at this facility which includes beer and wine sales. Limited golf sundry sales and power cart rentals are also available. The cart storage building was recently renovated to incorporate electric carts. The building had photovoltaic solar shingles added. This course features continuous cart paths. Hole 13 is located near a marsh area, which is home to a family of sandhill cranes. This is another example of Metropark golf course development, which augments or preserves the natural

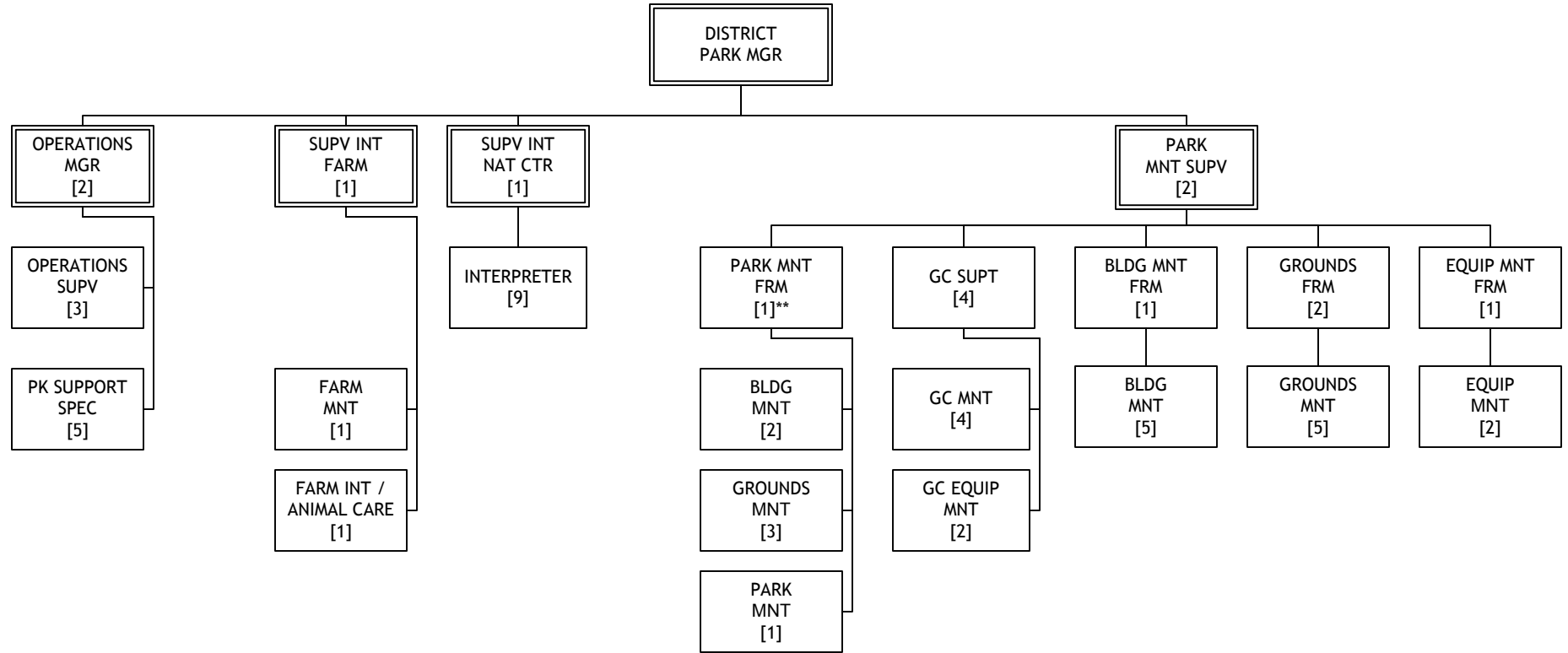
bounty of southeastern Michigan. Huron Meadows Golf Course is certified under the Michigan Turfgrass Stewardship Program.

Winter activities in the park include cross-country skiing. Nine miles of classic “tracked” cross-country ski trails as well as seven additional miles of “skate” style ski trails are maintained during the winter and ski rental is available. Another popular winter activity at Huron Meadows is ice fishing.

Public safety and security at Huron Meadows Metropark is provided by Authority police officers.

2012 BUDGET TABLE OF ORGANIZATION - WESTERN DISTRICT

KENSINGTON / INDIAN SPRINGS / HUDSON MILLS & DEXTER-HURON & DELHI / HURON MEADOWS



KENSINGTON
 PROVISIONAL [70]
 SEASONAL [57]

 OPERATIONS
 TOLLING
 BEACH
 BOAT RENTAL
 GC OPERATIONS
 GC MAINTENANCE
 GROUNDS MAINTENANCE
 BUILDING MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE's
 160

INDIAN SPRINGS
 PROVISIONAL [30]
 SEASONAL [7]

 OPERATIONS
 TOLLING
 SQUIRT ZONE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE
 INTERPRETIVE

TOTAL EMPLOYEE's
 45**

HUDSON MILLS
 PROVISIONAL [37]
 SEASONAL [10]

 OPERATIONS
 TOLLING
 FOOD SERVICE
 DISC GOLF
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANC
 INTERPRETIVE

TOTAL EMPLOYEE's
 62

HURON MEADOWS
 PROVISIONAL [26]
 SEASONAL [2]

 FOOD SERVICE
 GC OPERATIONS
 GC MAINTENANCE
 PARK MAINTENANCE

TOTAL EMPLOYEE's
 31

HURON MEADOWS METROPARK - ACTIVITY SUMMARY - 816

2012 BUDGET - OPERATIONS

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
<u>REVENUE ACCOUNTS</u>					
Food Service	.51	\$72,200	\$66,700	\$64,700	\$71,700
Boat Rentals	.55	6,500	7,400	7,100	7,900
Resale - Alcoholic Beverages	.57	9,300	10,300	9,200	10,700
Cross Country Skiing	.58	25,100	24,100	24,000	18,400
Toll Collection	.59	2,000	0	0	0
Sundries	.60	3,900	3,800	3,300	3,500
Golf Course Maintenance	.65	301,900	296,600	287,700	421,900
Golf Course Operations	.69	135,800	168,200	143,100	171,800
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	106,400	190,200	171,000	181,500
Police	.73	24,000	90,200	46,900	84,700
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	20,200	16,500	16,200	16,600
Road/Parking Lot/Trail Maintenance	.75	23,400	48,800	43,200	26,800
Tree Maintenance	.76	25,900	19,200	12,500	19,200
Grounds Maintenance	.80	101,500	200,900	181,600	120,200
Equipment Maintenance	.95	79,500	63,200	62,000	37,000
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
Summer Activities	.85	3,100	1,300	1,000	2,900
Wildlife Management	.87	600	2,200	1,300	4,700
HURON MEADOWS GRAND TOTAL		<u><u>\$941,300</u></u>	<u><u>\$1,209,600</u></u>	<u><u>\$1,074,800</u></u>	<u><u>\$1,199,500</u></u>

HURON MEADOWS METROPARK - OPERATIONS SUMMARY - 816

2012 BUDGET - OPERATIONS

		2012	2011	2011	2010
		Budget	Amended	Estimated	Actual
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$254,200	\$361,500	\$340,900	\$371,000
Part Time Wages	902	242,500	235,800	218,400	240,700
Employee Benefits	903	25,900	55,300	42,500	32,500
Employee Group Insurance	904	46,600	93,500	77,400	68,500
Unemployment Compensation	905	3,000	3,300	3,200	2,600
Overtime - Full Time	906	200	2,100	400	5,300
Overtime - Part Time	907	0	700	300	1,500
Retirement	908	74,900	111,800	81,200	104,500
Retiree Health	910	22,100	44,500	44,500	60,600
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Personnel Services		\$669,400	\$908,500	\$808,800	\$887,200
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	46,500	50,300	47,100	45,300
Communications	922	6,000	6,500	6,100	5,800
Insurance	923	14,900	14,600	13,400	12,900
Professional Services	924	33,900	43,500	35,900	35,400
Transportation/Travel	925	400	600	400	1,000
Rents/Leases	926	2,500	2,700	2,700	2,200
Printing/Photography	927	500	700	300	700
Small Tools/Equipment	928	10,700	11,300	10,300	27,100
Repair/Maintenance - Equipment	929	24,800	22,400	21,000	20,700
Office Supplies	930	100	100	100	100
Resaleable Merchandise	931	20,400	20,200	19,700	20,600
Operating Supplies	932	19,100	21,800	15,500	40,600
Membership/Subscription	934	500	900	600	500
Taxes	935	5,700	6,200	5,700	5,900
Training/Education	936	600	100	100	800
Repair/Maintenance - Facilities	937	3,800	15,800	13,100	7,200
Chemicals	938	34,000	34,200	32,300	41,600
Employee Uniforms	939	800	1,200	800	1,300
Outsourced Repair Service	940	400	800	300	12,100
Gasoline/Diesel Fuel	941	30,800	28,000	28,000	22,300
Resaleable Alcoholic Beverages	942	6,900	7,600	6,800	8,100
Resaleable Beverage Deposits	943	100	100	100	100
Marketing	946	8,500	11,500	5,700	0
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Materials and Supplies		\$271,900	\$301,100	\$266,000	\$312,300
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
HURON MEADOWS GRAND TOTAL		<u> </u>	<u> </u>	<u> </u>	<u> </u>
		\$941,300	\$1,209,600	\$1,074,800	\$1,199,500
		<u> </u>	<u> </u>	<u> </u>	<u> </u>

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
Food Service	\$88,900	\$81,500	\$7,400	\$88,200	\$73,900	\$14,300
Boat Rental	6,400	6,500	(100)	6,300	7,100	(800)
Cross Country Skiing	11,500	25,100	(13,600)	11,300	24,000	(12,700)
Tolling	50,000	2,000	48,000	47,000	0	47,000
Sundry	6,000	3,900	2,100	5,900	3,300	2,600
Golf Courses	625,000	437,700	187,300	596,000	430,800	165,200
Other Revenues	5,100	0	5,100	10,200	0	10,200
Other Expenditures	0	384,600	(384,600)	0	535,700	(535,700)
	\$792,900	\$941,300	(\$148,400)	\$764,900	\$1,074,800	(\$309,900)

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>REVENUE ACCOUNTS</u>					
<u>FOOD SERVICE - 51</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,200	\$1,200	\$1,100	\$1,600
Part Time Wages	902	36,200	28,900	28,500	38,500
Overtime - Part Time	907	0	100	100	100
TOTAL PERSONNEL SERVICES		<u>\$37,400</u>	<u>\$30,200</u>	<u>\$29,700</u>	<u>\$40,200</u>
CONTRACTUAL SERVICES					
Utilities	921	\$8,200	\$8,600	\$8,600	\$4,400
Professional Services	924	1,900	2,400	1,800	2,000
Small Tools/Equipment	928	1,200	1,600	1,100	0
Repair/Maintenance - Equipment	929	200	300	200	0
Resaleable Merchandise	931	16,900	16,800	16,800	17,500
Operating Supplies	932	2,600	2,500	2,600	2,600
Taxes	935	3,600	3,800	3,600	3,600
Repair/Maintenance - Facilities	937	0	200	100	1,000
Employee Uniforms	939	200	300	200	400
TOTAL CONTRACTUAL SERVICES		<u>\$34,800</u>	<u>\$36,500</u>	<u>\$35,000</u>	<u>\$31,500</u>
TOTAL EXPENDITURES		<u><u>\$72,200</u></u>	<u><u>\$66,700</u></u>	<u><u>\$64,700</u></u>	<u><u>\$71,700</u></u>
<u>BOAT RENTALS - 55</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$2,700	\$3,900	\$3,900	\$5,000
Part Time Wages	902	2,600	2,200	2,100	1,600
TOTAL PERSONNEL SERVICES		<u>\$5,300</u>	<u>\$6,100</u>	<u>\$6,000</u>	<u>\$6,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>BOAT RENTALS (CONTINUED) - 55</u>					
CONTRACTUAL SERVICES					
Rents/Leases	926	\$900	\$1,000	\$1,000	\$600
Printing/Photography	927	200	200	0	0
Small Tools/Equipment	928	0	0	0	400
Operating Supplies	932	100	100	100	300
		<u>\$1,200</u>	<u>\$1,300</u>	<u>\$1,100</u>	<u>\$1,300</u>
TOTAL CONTRACTUAL SERVICES					
		<u>\$1,200</u>	<u>\$1,300</u>	<u>\$1,100</u>	<u>\$1,300</u>
TOTAL EXPENDITURES					
		<u>\$6,500</u>	<u>\$7,400</u>	<u>\$7,100</u>	<u>\$7,900</u>
<u>RESALE - ALCOHOLIC BEVERAGES - 57</u>					
CONTRACTUAL SERVICES					
Operating Supplies	932	\$600	\$600	\$600	\$600
Taxes	935	1,700	2,000	1,700	1,900
Resale - Alcoholic Beverages	942	6,900	7,600	6,800	8,100
Resale - Beverage Deposits	943	100	100	100	100
		<u>\$9,300</u>	<u>\$10,300</u>	<u>\$9,200</u>	<u>\$10,700</u>
TOTAL CONTRACTUAL SERVICES					
		<u>\$9,300</u>	<u>\$10,300</u>	<u>\$9,200</u>	<u>\$10,700</u>
TOTAL EXPENDITURES					
		<u>\$9,300</u>	<u>\$10,300</u>	<u>\$9,200</u>	<u>\$10,700</u>
<u>CROSS COUNTRY SKIING - 58</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$13,500	\$15,300	\$15,300	\$0
Part Time Wages	902	4,800	3,100	3,100	2,500
		<u>\$18,300</u>	<u>\$18,400</u>	<u>\$18,400</u>	<u>\$2,500</u>
TOTAL PERSONNEL SERVICES					
		<u>\$18,300</u>	<u>\$18,400</u>	<u>\$18,400</u>	<u>\$2,500</u>
CONTRACTUAL SERVICES					
Utilities	921	\$4,000	\$4,100	\$4,100	\$3,800
Small Tools/Equipment	928	2,600	1,000	1,000	11,700
Operating Supplies	932	200	600	500	400
		<u>\$6,800</u>	<u>\$5,700</u>	<u>\$5,600</u>	<u>\$15,900</u>
TOTAL CONTRACTUAL SERVICES					
		<u>\$6,800</u>	<u>\$5,700</u>	<u>\$5,600</u>	<u>\$15,900</u>
TOTAL EXPENDITURES					
		<u>\$25,100</u>	<u>\$24,100</u>	<u>\$24,000</u>	<u>\$18,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>TOLL COLLECTION - 59</u>					
PERSONNEL SERVICES					
Part Time Wages	902	\$2,000	\$0	\$0	\$0
TOTAL PERSONNEL SERVICES		<u>\$2,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL EXPENDITURES		<u><u>\$2,000</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>
<u>SUNDRIES - 60</u>					
CONTRACTUAL SERVICES					
Resaleable Merchandise	931	\$3,500	\$3,400	\$2,900	\$3,100
Taxes	935	400	400	400	400
TOTAL CONTRACTUAL SERVICES		<u>\$3,900</u>	<u>\$3,800</u>	<u>\$3,300</u>	<u>\$3,500</u>
TOTAL EXPENDITURES		<u><u>\$3,900</u></u>	<u><u>\$3,800</u></u>	<u><u>\$3,300</u></u>	<u><u>\$3,500</u></u>
<u>GOLF COURSE MAINTENANCE - 65</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$85,600	\$76,900	\$76,900	\$127,700
Part Time Wages	902	65,500	65,700	65,600	68,500
Employee Benefits	903	5,400	4,100	2,900	6,800
Employee Group Insurance	904	16,600	17,900	17,500	33,500
Overtime - Full Time	906	0	0	0	3,700
Overtime - Part Time	907	0	200	0	1,200
Retirement	908	11,900	10,900	11,000	28,700
Retiree Health	910	6,300	11,100	11,100	30,300
TOTAL PERSONNEL SERVICES		<u>\$191,300</u>	<u>\$186,800</u>	<u>\$185,000</u>	<u>\$300,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE MAINTENANCE (CONTINUED) - 65</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$15,800	\$16,000	\$15,800	\$14,300
Communications	922	500	500	500	500
Insurance	923	1,500	1,500	1,400	1,400
Professional Services	924	9,200	9,500	9,500	8,500
Transportation/Travel	925	400	400	400	1,000
Rents/Leases	926	1,000	1,100	1,100	1,100
Small Tools/Equipment	928	2,200	4,700	4,700	5,300
Repair/Maintenance - Equipment	929	21,000	14,000	14,000	15,600
Operating Supplies	932	5,200	7,000	2,700	7,800
Membership/Subscription	934	200	400	200	200
Training/Education	936	100	100	100	200
Repair/Maintenance - Facilities	937	400	1,300	1,300	1,000
Chemicals	938	30,500	32,300	30,500	37,500
Employee Uniforms	939	300	300	300	300
Outsourced Repair Service	940	400	800	300	11,100
Gasoline/Diesel Fuel	941	21,900	19,900	19,900	15,700
		<u>\$110,600</u>	<u>\$109,800</u>	<u>\$102,700</u>	<u>\$121,500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$110,600</u>	<u>\$109,800</u>	<u>\$102,700</u>	<u>\$121,500</u>
TOTAL EXPENDITURES		<u><u>\$301,900</u></u>	<u><u>\$296,600</u></u>	<u><u>\$287,700</u></u>	<u><u>\$421,900</u></u>
<u>GOLF COURSE OPERATIONS - 69</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$6,200	\$6,400	\$6,400	\$12,800
Part Time Wages	902	82,400	97,000	82,000	98,900
Employee Group Insurance	904	800	800	800	600
		<u>\$89,400</u>	<u>\$104,200</u>	<u>\$89,200</u>	<u>\$112,300</u>
TOTAL PERSONNEL SERVICES		<u>\$89,400</u>	<u>\$104,200</u>	<u>\$89,200</u>	<u>\$112,300</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GOLF COURSE OPERATIONS (CONTINUED) - 69</u>					
CONTRACTUAL SERVICES					
Utilities	921	\$10,000	\$13,000	\$10,000	\$14,600
Communications	922	5,500	6,000	5,600	5,300
Professional Services	924	13,700	14,800	13,800	19,300
Rents/Leases	926	600	600	600	500
Printing/Photography	927	0	0	0	300
Small Tools/Equipment	928	2,200	2,400	1,900	7,500
Repair/Maintenance - Equipment	929	700	1,700	1,600	1,300
Operating Supplies	932	6,700	4,800	4,400	5,400
Membership/Subscription	934	300	500	400	300
Repair/Maintenance - Facilities	937	1,400	13,600	11,000	4,400
Employee Uniforms	939	300	600	300	600
Marketing	946	5,000	6,000	4,300	0
		<u>\$46,400</u>	<u>\$64,000</u>	<u>\$53,900</u>	<u>\$59,500</u>
TOTAL CONTRACTUAL SERVICES		<u>\$46,400</u>	<u>\$64,000</u>	<u>\$53,900</u>	<u>\$59,500</u>
TOTAL EXPENDITURES		<u><u>\$135,800</u></u>	<u><u>\$168,200</u></u>	<u><u>\$143,100</u></u>	<u><u>\$171,800</u></u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>ADMINISTRATION - 71</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$32,900	\$72,800	\$72,900	\$85,200
Part Time Wages	902	0	2,200	1,500	1,300
Employee Benefits	903	3,300	5,000	5,200	9,100
Employee Group Insurance	904	8,000	18,200	15,300	4,500
Unemployment Compensation	905	3,000	3,300	3,200	2,600
Retirement	908	39,200	57,800	48,200	56,600
Retiree Health	910	3,200	11,100	11,100	10,100
		<u>\$89,600</u>	<u>\$170,400</u>	<u>\$157,400</u>	<u>\$169,400</u>
TOTAL PERSONNEL SERVICES		<u>\$89,600</u>	<u>\$170,400</u>	<u>\$157,400</u>	<u>\$169,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ADMINISTRATION (CONTINUED) - 71</u>					
CONTRACTUAL SERVICES					
Insurance	923	\$11,000	\$11,000	\$10,300	\$9,900
Professional Services	924	200	200	200	400
Printing/Photography	927	300	500	300	400
Small Tools/Equipment	928	0	300	300	0
Repair/Maintenance - Equipment	929	1,200	2,200	1,000	1,300
Office Supplies	930	100	100	100	100
Training/Education	936	500	0	0	0
Marketing	946	3,500	5,500	1,400	0
		<u>\$16,800</u>	<u>\$19,800</u>	<u>\$13,600</u>	<u>\$12,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$16,800</u>	<u>\$19,800</u>	<u>\$13,600</u>	<u>\$12,100</u>
TOTAL EXPENDITURES		<u>\$106,400</u>	<u>\$190,200</u>	<u>\$171,000</u>	<u>\$181,500</u>
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$9,200	\$40,300	\$22,000	\$32,800
Part Time Wages	902	14,000	15,800	14,800	12,700
Employee Benefits	903	0	4,900	0	4,500
Employee Group Insurance	904	200	16,300	9,700	13,800
Overtime - Full Time	906	200	700	200	1,000
Overtime - Part Time	907	0	400	200	200
Retirement	908	0	11,400	0	9,600
Retiree Health	910	0	0	0	10,100
		<u>\$23,600</u>	<u>\$89,800</u>	<u>\$46,900</u>	<u>\$84,700</u>
TOTAL PERSONNEL SERVICES		<u>\$23,600</u>	<u>\$89,800</u>	<u>\$46,900</u>	<u>\$84,700</u>
CONTRACTUAL SERVICES					
Insurance	923	\$400	\$400	\$0	\$0
TOTAL CONTRACTUAL SERVICES		<u>\$400</u>	<u>\$400</u>	<u>\$0</u>	<u>\$0</u>
TOTAL EXPENDITURES		<u>\$24,000</u>	<u>\$90,200</u>	<u>\$46,900</u>	<u>\$84,700</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$3,000	\$3,700	\$3,600	\$4,500
Part Time Wages	902	5,000	1,900	1,800	800
Employee Group Insurance	904	100	200	100	0
TOTAL PERSONNEL SERVICES		<u>\$8,100</u>	<u>\$5,800</u>	<u>\$5,500</u>	<u>\$5,300</u>
CONTRACTUAL SERVICES					
Utilities	921	\$8,500	\$8,600	\$8,600	\$8,200
Professional Services	924	500	500	500	500
Small Tools/Equipment	928	300	100	100	300
Operating Supplies	932	800	800	800	1,500
Repair/Maintenance - Facilities	937	2,000	700	700	800
TOTAL CONTRACTUAL SERVICES		<u>\$12,100</u>	<u>\$10,700</u>	<u>\$10,700</u>	<u>\$11,300</u>
TOTAL EXPENDITURES		<u><u>\$20,200</u></u>	<u><u>\$16,500</u></u>	<u><u>\$16,200</u></u>	<u><u>\$16,600</u></u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$9,000	\$14,700	\$14,700	\$12,100
Part Time Wages	902	4,800	1,900	1,900	1,200
Employee Benefits	903	0	2,200	2,000	0
Employee Group Insurance	904	0	9,300	9,300	0
Overtime - Full Time	906	0	400	200	600
Retirement	908	0	5,500	5,500	0
Retiree Health	910	0	5,600	5,600	0
TOTAL PERSONNEL SERVICES		<u>\$13,800</u>	<u>\$39,600</u>	<u>\$39,200</u>	<u>\$13,900</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE (CONTINUED) - 75</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$6,000	\$6,000	\$900	\$1,400
Small Tools/Equipment	928	300	0	0	0
Repair/Maintenance - Equipment	929	0	1,500	1,500	0
Operating Supplies	932	300	400	300	8,000
Chemicals	938	3,000	1,300	1,300	3,500
		<u>\$9,600</u>	<u>\$9,200</u>	<u>\$4,000</u>	<u>\$12,900</u>
TOTAL CONTRACTUAL SERVICES		<u>\$9,600</u>	<u>\$9,200</u>	<u>\$4,000</u>	<u>\$12,900</u>
TOTAL EXPENDITURES		<u><u>\$23,400</u></u>	<u><u>\$48,800</u></u>	<u><u>\$43,200</u></u>	<u><u>\$26,800</u></u>
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$15,600	\$10,700	\$9,400	\$14,800
Employee Benefits	903	10,300	7,500	3,100	4,400
Overtime - Full Time	906	0	1,000	0	0
		<u>\$25,900</u>	<u>\$19,200</u>	<u>\$12,500</u>	<u>\$19,200</u>
TOTAL PERSONNEL SERVICES		<u>\$25,900</u>	<u>\$19,200</u>	<u>\$12,500</u>	<u>\$19,200</u>
TOTAL EXPENDITURES		<u><u>\$25,900</u></u>	<u><u>\$19,200</u></u>	<u><u>\$12,500</u></u>	<u><u>\$19,200</u></u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$48,200	\$87,500	\$87,500	\$49,200
Part Time Wages	902	24,000	17,100	17,100	13,800
Employee Benefits	903	2,500	29,400	27,000	7,700
Employee Group Insurance	904	4,700	21,400	15,300	15,700
Retirement	908	11,900	20,700	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		<u>\$97,600</u>	<u>\$187,200</u>	<u>\$169,000</u>	<u>\$106,100</u>
TOTAL PERSONNEL SERVICES		<u>\$97,600</u>	<u>\$187,200</u>	<u>\$169,000</u>	<u>\$106,100</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GROUNDS MAINTENANCE (CONTINUED) - 80</u>					
CONTRACTUAL SERVICES					
Professional Services	924	\$1,800	\$9,500	\$8,600	\$2,600
Small Tools/Equipment	928	1,000	200	200	800
Repair/Maintenance - Equipment	929	0	200	200	0
Operating Supplies	932	600	3,200	3,100	9,500
Training/Education	936	0	0	0	600
Chemicals	938	500	600	500	600
		<u>\$3,900</u>	<u>\$13,700</u>	<u>\$12,600</u>	<u>\$14,100</u>
TOTAL CONTRACTUAL SERVICES		<u>\$3,900</u>	<u>\$13,700</u>	<u>\$12,600</u>	<u>\$14,100</u>
TOTAL EXPENDITURES		<u>\$101,500</u>	<u>\$200,900</u>	<u>\$181,600</u>	<u>\$120,200</u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$27,100	\$26,400	\$25,600	\$22,900
Employee Benefits	903	4,400	2,200	2,300	0
Employee Group Insurance	904	16,200	9,300	9,300	400
Retirement	908	11,900	5,500	5,500	0
Retiree Health	910	6,300	5,600	5,600	0
		<u>\$65,900</u>	<u>\$49,000</u>	<u>\$48,300</u>	<u>\$23,300</u>
TOTAL PERSONNEL SERVICES		<u>\$65,900</u>	<u>\$49,000</u>	<u>\$48,300</u>	<u>\$23,300</u>
CONTRACTUAL SERVICES					
Insurance	923	\$2,000	\$1,700	\$1,700	\$1,600
Small Tools/Equipment	928	600	1,000	1,000	1,100
Repair/Maintenance - Equipment	929	1,600	2,500	2,500	2,500
Operating Supplies	932	500	900	400	900
Outsourced Repair Service	940	0	0	0	1,000
Gasoline/Diesel Fuel	941	8,900	8,100	8,100	6,600
		<u>\$13,600</u>	<u>\$14,200</u>	<u>\$13,700</u>	<u>\$13,700</u>
TOTAL CONTRACTUAL SERVICES		<u>\$13,600</u>	<u>\$14,200</u>	<u>\$13,700</u>	<u>\$13,700</u>
TOTAL EXPENDITURES		<u>\$79,500</u>	<u>\$63,200</u>	<u>\$62,000</u>	<u>\$37,000</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>SPECIFIC ACTIVITY ACCOUNTS</u>					
<u>SUMMER ACTIVITIES - 85</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$1,000	\$1,000	\$0
Part Time Wages	902	1,200	0	0	0
TOTAL PERSONNEL SERVICES		<u>\$1,200</u>	<u>\$1,000</u>	<u>\$1,000</u>	<u>\$0</u>
CONTRACTUAL SERVICES					
Small Tools/Equipment	928	\$300	\$0	\$0	\$0
Repair/Maintenance - Equipment	929	100	0	0	0
Operating Supplies	932	1,500	300	0	2,900
TOTAL CONTRACTUAL SERVICES		<u>\$1,900</u>	<u>\$300</u>	<u>\$0</u>	<u>\$2,900</u>
TOTAL EXPENDITURES		<u><u>\$3,100</u></u>	<u><u>\$1,300</u></u>	<u><u>\$1,000</u></u>	<u><u>\$2,900</u></u>
<u>WILDLIFE MANAGEMENT - 87</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$700	\$600	\$2,400
Part Time Wages	902	0	0	0	900
Employee Group Insurance	904	0	100	100	0
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$800</u>	<u>\$700</u>	<u>\$3,300</u>
CONTRACTUAL SERVICES					
Professional Services	924	\$600	\$600	\$600	\$700
Transportation/Travel	925	0	200	0	0
Operating Supplies	932	0	600	0	700
TOTAL CONTRACTUAL SERVICES		<u>\$600</u>	<u>\$1,400</u>	<u>\$600</u>	<u>\$1,400</u>
TOTAL EXPENDITURES		<u><u>\$600</u></u>	<u><u>\$2,200</u></u>	<u><u>\$1,300</u></u>	<u><u>\$4,700</u></u>
HURON MEADOWS GRAND TOTAL		<u><u>\$941,300</u></u>	<u><u>\$1,209,600</u></u>	<u><u>\$1,074,800</u></u>	<u><u>\$1,199,500</u></u>

CENTRAL WAREHOUSE SERVICES

The following costs are those associated with the Central Warehouse operation located at Kensington Metropark. Seventy-five percent of the cost of the Warehouse Coordinator is charged here. The Warehouse Coordinator oversees the inventory of park operating supplies maintained at Metro Beach, Hudson Mills, Stony Creek, Willow and the Central Warehouse (Kensington). The other twenty-five percent is charged to Kensington to assist in operating their park warehouse. The personnel costs associated with the Central Warehouse Coordinator are expected to run \$89,600 in 2012.

CENTRAL WAREHOUSE SERVICES - ACTIVITY SUMMARY - 801

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Support Services	.72	\$89,600	\$93,400	\$93,200	\$87,600
CENTRAL WAREHOUSE SERVICES GRAND TOTAL		\$89,600	\$93,400	\$93,200	\$87,600

CENTRAL WAREHOUSE SERVICES - OPERATIONS SUMMARY - 801

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$48,900	\$47,800	\$47,700	\$47,000
Employee Benefits	903	6,900	6,800	6,800	6,300
Employee Group Insurance	904	15,600	16,700	16,600	14,600
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
Total Personnel Services		<u>\$89,600</u>	<u>\$93,400</u>	<u>\$93,200</u>	<u>\$87,600</u>
CENTRAL WAREHOUSE SERVICES GRAND TOTAL		<u><u>\$89,600</u></u>	<u><u>\$93,400</u></u>	<u><u>\$93,200</u></u>	<u><u>\$87,600</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>SUPPORT SERVICES - 72</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$48,900	\$47,800	\$47,700	\$47,000
Employee Benefits	903	6,900	6,800	6,800	6,300
Employee Group Insurance	904	15,600	16,700	16,600	14,600
Retirement	908	11,900	11,000	11,000	9,600
Retiree Health	910	6,300	11,100	11,100	10,100
		<u>\$89,600</u>	<u>\$93,400</u>	<u>\$93,200</u>	<u>\$87,600</u>
TOTAL PERSONNEL SERVICES					
		<u>\$89,600</u>	<u>\$93,400</u>	<u>\$93,200</u>	<u>\$87,600</u>
TOTAL EXPENDITURES					
		<u>\$89,600</u>	<u>\$93,400</u>	<u>\$93,200</u>	<u>\$87,600</u>
CENTRAL WAREHOUSE GRAND TOTAL					
		<u>\$89,600</u>	<u>\$93,400</u>	<u>\$93,200</u>	<u>\$87,600</u>

RESIDENT HOUSES

The following costs are those connected with Resident Houses. In the course of acquiring future park properties, houses and tillable acreage are obtained. If the property is not needed for immediate use, it is leased for a period of time until the rented parcel is required for park use. The rental of these properties provides funding for their maintenance and administration, which will run \$28,400 in 2012.

RESIDENT HOUSES - ACTIVITY SUMMARY - 807

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Administration & Other Overhead	.71	\$27,900	\$39,100	\$39,100	\$32,200
<u>MAINTENANCE ACCOUNTS</u>					
Building Maintenance	.74	500	1,500	200	700
RESIDENT HOUSES GRAND TOTAL		\$28,400	\$40,600	\$39,300	\$32,900

RESIDENT HOUSES - OPERATIONS SUMMARY - 807

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$200	\$0	\$0	\$0
Total Personnel Services		<u>\$200</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	0	500	0	100
Insurance	923	500	500	600	500
Taxes	935	27,400	38,600	38,500	31,700
Repair/Maintenance - Facilities	937	300	1,000	200	600
Total Materials and Supplies		<u>\$28,200</u>	<u>\$40,600</u>	<u>\$39,300</u>	<u>\$32,900</u>
RESIDENT HOUSES GRAND TOTAL		<u><u>\$28,400</u></u>	<u><u>\$40,600</u></u>	<u><u>\$39,300</u></u>	<u><u>\$32,900</u></u>

	2012 Budgeted Revenue	2012 Budgeted Expense	2012 Surplus (Deficit)	2011 Estimated Actual Revenue	2011 Estimated Actual Expense	2011 Surplus (Deficit)
House Rent	\$9,500	\$0	\$9,500	\$9,900	\$0	\$9,900
Land/Crop Rent	107,000	0	107,000	100,300	0	100,300
Other Expenditures	0	28,400	(28,400)	0	39,300	(39,300)
	<u>\$116,500</u>	<u>\$28,400</u>	<u>\$88,100</u>	<u>\$110,200</u>	<u>\$39,300</u>	<u>\$70,900</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>ADMINISTRATION - 71</u>					
CONTRACTUAL SERVICES					
Insurance	923	\$500	\$500	\$600	\$500
Taxes	935	27,400	38,600	38,500	31,700
TOTAL CONTRACTUAL SERVICES		<u>\$27,900</u>	<u>\$39,100</u>	<u>\$39,100</u>	<u>\$32,200</u>
TOTAL EXPENDITURES		<u>\$27,900</u>	<u>\$39,100</u>	<u>\$39,100</u>	<u>\$32,200</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>BUILDING MAINTENANCE - 74</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$200	\$0	\$0	\$0
TOTAL PERSONNEL SERVICES		<u>\$200</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
CONTRACTUAL SERVICES					
Utilities	921	\$0	\$500	\$0	\$100
Repair/Maint-Facilities	937	300	1,000	200	600
TOTAL CONTRACTUAL SERVICES		<u>\$300</u>	<u>\$1,500</u>	<u>\$200</u>	<u>\$700</u>
TOTAL EXPENDITURES		<u>\$500</u>	<u>\$1,500</u>	<u>\$200</u>	<u>\$700</u>
RESIDENT HOUSES GRAND TOTAL		<u>\$28,400</u>	<u>\$40,600</u>	<u>\$39,300</u>	<u>\$32,900</u>

NORTH METRO PARKWAY SECTIONS I, II AND III AND SOUTH METRO PARKWAY

The Authority provides mowing and clean up services along Metro Parkway leading into Metro Beach Metropark and 26 Mile Road leading into Stony Creek Metropark under contracts with the Road Commission of Macomb County.

Year round bike path maintenance is provided to Clinton, Harrison and Milford Townships by the Authority under bike path maintenance agreements. The direct costs of providing these maintenance services are budgeted under the North Metro Parkway and South Metro Parkway sections of the Authority's budget. The Authority is reimbursed for these incurred direct maintenance expenses.

NORTH METRO PARKWAY SECTION I - ACTIVITY SUMMARY - 861

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>MAINTENANCE ACCOUNTS</u>					
Road/Parking Lot/Trail Maintenance	.75	\$800	\$1,200	\$800	\$1,000
Grounds Maintenance	.80	8,800	9,600	8,800	6,400
NORTH METRO PARKWAY SECTION I GRAND TOTAL		<u>\$9,600</u>	<u>\$10,800</u>	<u>\$9,600</u>	<u>\$7,400</u>

NORTH METRO PARKWAY SECTION I - OPERATIONS SUMMARY - 861

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$7,600	\$8,300	\$7,500	\$5,000
Part Time Wages	902	2,000	2,500	2,100	2,400
Total Personnel Services		<u>\$9,600</u>	<u>\$10,800</u>	<u>\$9,600</u>	<u>\$7,400</u>
NORTH METRO PARKWAY SECTION I GRAND TOTAL		<u>\$9,600</u>	<u>\$10,800</u>	<u>\$9,600</u>	<u>\$7,400</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$700	\$700	\$700	\$500
Part Time Wages	902	100	500	100	500
TOTAL PERSONNEL SERVICES		<u>\$800</u>	<u>\$1,200</u>	<u>\$800</u>	<u>\$1,000</u>
TOTAL EXPENDITURES		<u>\$800</u>	<u>\$1,200</u>	<u>\$800</u>	<u>\$1,000</u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$6,900	\$7,600	\$6,800	\$4,500
Part Time Wages	902	1,900	2,000	2,000	1,900
TOTAL PERSONNEL SERVICES		<u>\$8,800</u>	<u>\$9,600</u>	<u>\$8,800</u>	<u>\$6,400</u>
TOTAL EXPENDITURES		<u>\$8,800</u>	<u>\$9,600</u>	<u>\$8,800</u>	<u>\$6,400</u>
NORTH METRO PARKWAY SECTION I GRAND TOTAL		<u>\$9,600</u>	<u>\$10,800</u>	<u>\$9,600</u>	<u>\$7,400</u>

NORTH METRO PARKWAY SECTION II - ACTIVITY SUMMARY - 862

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>MAINTENANCE ACCOUNTS</u>					
Road/Parking Lot/Trail Maintenance	.75	\$800	\$1,000	\$900	\$800
NORTH METRO PARKWAY SECTION II GRAND TOTAL		\$800	\$1,000	\$900	\$800

NORTH METRO PARKWAY SECTION II - OPERATIONS SUMMARY - 862

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$700	\$700	\$600	\$600
Part Time Wages	902	100	300	300	200
Total Personnel Services		<u>\$800</u>	<u>\$1,000</u>	<u>\$900</u>	<u>\$800</u>
NORTH METRO PARKWAY SECTION II GRAND TOTAL		<u>\$800</u>	<u>\$1,000</u>	<u>\$900</u>	<u>\$800</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$700	\$700	\$600	\$600
Part Time Wages	902	100	300	300	200
TOTAL PERSONNEL SERVICES		<u>\$800</u>	<u>\$1,000</u>	<u>\$900</u>	<u>\$800</u>
TOTAL EXPENDITURES		<u>\$800</u>	<u>\$1,000</u>	<u>\$900</u>	<u>\$800</u>
NORTH METRO PARKWAY SECTION II GRAND TOTAL		<u>\$800</u>	<u>\$1,000</u>	<u>\$900</u>	<u>\$800</u>

NORTH METRO PARKWAY SECTION III - ACTIVITY SUMMARY - 863

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>MAINTENANCE ACCOUNTS</u>					
Road/Parking Lot/Trail Maintenance	.75	\$0	\$300	\$0	\$5,500
Grounds Maintenance	.80	3,000	4,700	4,400	4,300
NORTH METRO PARKWAY SECTION III GRAND TOTAL		<u>\$3,000</u>	<u>\$5,000</u>	<u>\$4,400</u>	<u>\$9,800</u>

NORTH METRO PARKWAY SECTION III - OPERATIONS SUMMARY - 863

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$3,000	\$3,200	\$2,700	\$6,300
Part Time Wages	902	0	1,800	1,700	3,500
Total Personnel Services		<u>\$3,000</u>	<u>\$5,000</u>	<u>\$4,400</u>	<u>\$9,800</u>
NORTH METRO PARKWAY SECTION III GRAND TOTAL		<u><u>\$3,000</u></u>	<u><u>\$5,000</u></u>	<u><u>\$4,400</u></u>	<u><u>\$9,800</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>ROAD/PARKING LOT/TRAIL MAINTENANCE - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$0	\$200	\$0	\$3,500
Part Time Wages	902	0	100	0	2,000
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$300</u>	<u>\$0</u>	<u>\$5,500</u>
TOTAL EXPENDITURES		<u>\$0</u>	<u>\$300</u>	<u>\$0</u>	<u>\$5,500</u>
<u>GROUNDS MAINTENANCE - 80</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$3,000	\$3,000	\$2,700	\$2,800
Part Time Wages	902	0	1,700	1,700	1,500
TOTAL PERSONNEL SERVICES		<u>\$3,000</u>	<u>\$4,700</u>	<u>\$4,400</u>	<u>\$4,300</u>
TOTAL EXPENDITURES		<u>\$3,000</u>	<u>\$4,700</u>	<u>\$4,400</u>	<u>\$4,300</u>
NORTH METRO PARKWAY SECTION III GRAND TOTAL		<u>\$3,000</u>	<u>\$5,000</u>	<u>\$4,400</u>	<u>\$9,800</u>

SOUTH METRO PARKWAY - ACTIVITY SUMMARY - 877

2012 BUDGET - OPERATIONS

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
Police	.73	\$0	\$0	\$0	\$400
<u>MAINTENANCE ACCOUNTS</u>					
Road/Parking Lot/Trail Maintenance	.75	<u>\$1,900</u>	<u>\$2,800</u>	<u>\$2,200</u>	<u>\$3,000</u>
SOUTH METRO PARKWAY GRAND TOTAL		<u><u>\$1,900</u></u>	<u><u>\$2,800</u></u>	<u><u>\$2,200</u></u>	<u><u>\$3,400</u></u>

SOUTH METRO PARKWAY - OPERATIONS SUMMARY - 877

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$1,900	\$1,800	\$1,800	\$1,800
Part Time Wages	902	0	1,000	400	1,600
Total Personnel Services		<u>\$1,900</u>	<u>\$2,800</u>	<u>\$2,200</u>	<u>\$3,400</u>
SOUTH METRO PARKWAY GRAND TOTAL		<u><u>\$1,900</u></u>	<u><u>\$2,800</u></u>	<u><u>\$2,200</u></u>	<u><u>\$3,400</u></u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>GENERAL ACTIVITY ACCOUNTS</u>					
<u>POLICE - 73</u>					
PERSONNEL SERVICES					
Part Time Wages	902	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$400</u>
TOTAL PERSONNEL SERVICES		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$400</u>
TOTAL EXPENDITURES		<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$400</u></u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>ROAD/PK LOT/TRAIL MAINT - 75</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$1,900	\$1,800	\$1,800	\$1,800
Part Time Wages	902	<u>0</u>	<u>1,000</u>	<u>400</u>	<u>1,200</u>
TOTAL PERSONNEL SERVICES		<u>\$1,900</u>	<u>\$2,800</u>	<u>\$2,200</u>	<u>\$3,000</u>
TOTAL EXPENDITURES		<u><u>\$1,900</u></u>	<u><u>\$2,800</u></u>	<u><u>\$2,200</u></u>	<u><u>\$3,000</u></u>
SOUTH METRO PARKWAY GRAND TOTAL		<u><u>\$1,900</u></u>	<u><u>\$2,800</u></u>	<u><u>\$2,200</u></u>	<u><u>\$3,400</u></u>

NATURAL RESOURCE CREW

The majority of costs associated with the Natural Resources Crew have been budgeted in other sections of this budget, including the capital improvement, major maintenance, and park operations sections. The Natural Resource Crew is a seven member, roving crew, which is primarily responsible for maintaining the trees and natural areas located throughout the Metropark system. They are also utilized on various construction projects. The time (holidays, sick days, vacation days, and training time) that the crew is not expected to be actively working on one of these budgeted projects has been budgeted here. In addition this account is being used to track the wages and materials that the NRC incurs maintaining their equipment.

NATURAL RESOURCE CREW - ACTIVITY SUMMARY - 876

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>MAINTENANCE ACCOUNTS</u>					
Tree Maintenance	.76	\$147,500	\$195,200	\$183,700	\$116,200
Equipment Maintenance	.95	63,300	73,100	70,100	50,900
NATURAL RESOURCE CREW GRAND TOTAL		\$210,800	\$268,300	\$253,800	\$167,100

NATURAL RESOURCE CREW - OPERATIONS SUMMARY - 876

2012 BUDGET - OPERATIONS

		2012 Budget	2011 Amended Budget	2011 Estimated Actual	2010 Actual
<u>PERSONNEL SERVICES</u>					
Full Time Wages	901	\$87,800	\$107,500	\$107,400	\$68,400
Part Time Wages	902	100	0	200	200
Employee Benefits	903	68,000	95,700	84,100	44,900
Overtime - Full Time	906	0	100	0	900
		<u>\$155,900</u>	<u>\$203,300</u>	<u>\$191,700</u>	<u>\$114,400</u>
<u>MATERIALS AND SUPPLIES</u>					
Utilities	921	400	400	400	200
Communications	922	500	500	500	500
Insurance	923	2,600	2,300	2,300	2,400
Professional Services	924	1,500	1,500	1,400	700
Rents/Leases	926	3,600	2,200	2,200	3,400
Small Tools/Equipment	928	7,900	11,200	10,500	9,600
Repair/Maintenance - Equipment	929	9,000	9,000	9,000	10,000
Operating Supplies	932	2,600	3,100	2,800	1,400
Memberships/Subscriptions	934	300	300	200	300
Training/Education	936	2,000	2,400	2,400	1,200
Repair/Maintenance - Facilities	937	0	0	0	100
Chemicals	938	2,500	3,000	3,000	800
Outsourced Repair Service	940	22,000	29,100	27,400	22,100
		<u>\$54,900</u>	<u>\$65,000</u>	<u>\$62,100</u>	<u>\$52,700</u>
<u>NATURAL RESOURCE CREW GRAND TOTAL</u>					
		<u>\$210,800</u>	<u>\$268,300</u>	<u>\$253,800</u>	<u>\$167,100</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>MAINTENANCE ACCOUNTS</u>					
<u>TREE MAINTENANCE - 76</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$72,500	\$89,200	\$89,200	\$59,400
Employee Benefits	903	56,200	83,700	73,400	38,500
Overtime - Full Time	906	0	100	0	900
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$128,700</u>	<u>\$173,000</u>	<u>\$162,600</u>	<u>\$98,800</u>
CONTRACTUAL SERVICES					
Utilities	921	\$400	\$400	\$400	\$200
Communications	922	500	500	500	500
Professional Services	924	300	300	300	600
Rents/Leases	926	3,500	2,200	2,100	3,400
Small Tools/Equipment	928	7,500	10,800	10,100	9,400
Operating Supplies	932	1,800	2,300	2,100	900
Membership/Subscription	934	300	300	200	300
Training/Education	936	2,000	2,400	2,400	1,200
Repair/Maintenance - Facilities	937	0	0	0	100
Chemicals	938	2,500	3,000	3,000	800
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL CONTRACTUAL SERVICES		<u>\$18,800</u>	<u>\$22,200</u>	<u>\$21,100</u>	<u>\$17,400</u>
TOTAL EXPENDITURES		<u><u>\$147,500</u></u>	<u><u>\$195,200</u></u>	<u><u>\$183,700</u></u>	<u><u>\$116,200</u></u>
<u>EQUIPMENT MAINTENANCE - 95</u>					
PERSONNEL SERVICES					
Full Time Wages	901	\$15,300	\$18,300	\$18,200	\$9,000
Part Time Wages	902	100	0	200	200
Employee Benefits	903	11,800	12,000	10,700	6,400
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL PERSONNEL SERVICES		<u>\$27,200</u>	<u>\$30,300</u>	<u>\$29,100</u>	<u>\$15,600</u>

		<u>2012 Budget</u>	<u>2011 Amended Budget</u>	<u>2011 Estimated Actual</u>	<u>2010 Actual</u>
<u>EQUIPMENT MAINTENANCE (CONTINUED) - 95</u>					
CONTRACTUAL SERVICES					
Insurance	923	\$2,600	\$2,300	\$2,300	\$2,400
Professional Services	924	1,200	1,200	1,100	100
Rents/Leases	926	100	0	100	0
Small Tools/Equipment	928	400	400	400	200
Repair/Maintenance - Equipment	929	9,000	9,000	9,000	10,000
Operating Supplies	932	800	800	700	500
Outsourced Repair Service	940	22,000	29,100	27,400	22,100
		<u>\$36,100</u>	<u>\$42,800</u>	<u>\$41,000</u>	<u>\$35,300</u>
TOTAL CONTRACTUAL SERVICES		<u>\$36,100</u>	<u>\$42,800</u>	<u>\$41,000</u>	<u>\$35,300</u>
TOTAL EXPENDITURES		<u>\$63,300</u>	<u>\$73,100</u>	<u>\$70,100</u>	<u>\$50,900</u>
NATURAL RESOURCE CREW GRAND TOTAL		<u>\$210,800</u>	<u>\$268,300</u>	<u>\$253,800</u>	<u>\$167,100</u>

BUDGETED POSITIONS PERMANENT 2012	ADMIN	PLAN/ENG/NRC	KENSINGTON	INDIAN SPRINGS	HUDSON MILLS	HURON MEADOWS	LOWER HURON	WILLOW / OAKWOODS	LAKE ERIE	METRO BEACH	STONY CREEK	WOLCOTT MILL	TOTALS
DIRECTOR	1												1
DEPUTY DIRECTOR	1												1
CONTROLLER	1												1
SECRETARY/CHIEF OF POLICE	1												1
HUMAN RESOURCES MANAGER	1												1
HUMAN RESOURCES ADMINISTRATOR	1												1
CHIEF ENGINEER		1											1
SUPERVISING ENGINEER		2											2
CIVIL ENGINEER		6											6
SURVEY CHIEF		1											1
ENGINEERING TECHNICIAN		1											1
CHIEF PLANNER		1											1
SUPERVISING PLANNER		1											1
PLANNER		1											1
CHIEF - NATURAL RESOURCES		1											1
NATURAL RES GENL FOREMAN		1											1
NATURAL RES FOREMAN		1											1
NATURAL RES WORKER		5											5
INFORMATION SYSTEMS MGR	1												1
INFORMATION SYS SUPPORT SPECIALIST	2												2
SUPERVISING GRAPHIC ARTIST	1												1
GRAPHIC ARTIST	1												1
CHIEF-INTERPRETIVE SERVICES	1												1
COMMUNITY RELATIONS ADMIN	1												1
CHIEF OF COMMUNICATIONS	1												1
PUBLIC RELATIONS & INFORM SPECIALIST	1												1
CHIEF ACCOUNTANT	1												1
ACCOUNTANT / INTERNAL AUDITOR	1												1
PAYROLL SYSTEMS COORDINATOR	1												1
ACCOUNT CLERK	2												2
PURCHASING MANAGER	1												1
BUYER	2												2
FOOD SERVICE ADMINISTRATOR	1												1
ADMIN OFFICE SECRETARY	3	1											4
INVENTORY COOR/CEN STORES SUPV	1												1

BUDGETED POSITIONS PERMANENT 2012	ADMIN	PLAN/ENG/NRC	KENSINGTON	INDIAN SPRINGS	HUDSON MILLS	HURON MEADOWS	LOWER HURON	WILLOW / OAKWOODS	LAKE ERIE	METRO BEACH	STONY CREEK	WOLCOTT MILL	TOTALS
DISTRICT PARK MANAGER			1				1				1		3
PARK OPERATIONS MANAGER			1		1		1		1	1	1		6
PARK OPERATIONS SUPERVISOR			1	1	1		1		1	1	1		7
PARK SUPPORT SPECIALIST			3		2		2		1	1	1		10
SUPV INTERPRETER - NAT CENTER			1					1		1	1		4
SUPV INTERPRETER - MUSEUM									1				1
SUPV INTERPRETER - HISTOR MILL												1	1
SUPV INTERPRETER - FARM **			1									1**	1**
INTERPRETER/FARM & ANIM CARE			1										1
INTERPRETER			5	3	1			1	1	1	2	1	15
INTERPRETER ASSISTANT												1	1
FARM MAINTENANCE			1									1	2
PARK MAINT SUPERVISOR			1		1		1			1	1		5
PARK MAINT FOREMAN **				1**	1							1	2**
BUILDING MAINT FOREMAN **			1				1			1**	1		3**
PARK / BUILDING MAINTENANCE			5		2		2	2	2	2	3		18
GROUNDS MAINT FOREMAN			2				1	1	1	1	2		8
PARK / GROUNDS MAINTENANCE			5	1	3		3	2	1	3	2		20
GOLF COURSE SUPERINTENDENT			1	1	1	1		1	1		1	1	8
GOLF COURSE MAINTENANCE			1	1	1	1		1	1	1		1	8
EQUIPMENT MNT FOREMAN			1										1
EQUIPMENT MNT WORKER			1	1	1	1	1	1	1	1	2		10
COMMANDER				1									1
LIEUTENANT			1				1				1		3
SERGEANT **			1		1		1		1	1**	1		5**
CORPORAL			1		1						1		3
POLICE OFFICER			4	1	1		2	2	2	2	3		17
TOTAL PERMANENT POSITIONS	28	23	40	10	18	3	18	12	15	16	25	7	215
<i>**TBD in-house</i>													

BUDGETED POSITIONS PROVISIONAL 2012	ADMIN	PLAN/ENG/NRC	KENSINGTON	INDIAN SPRINGS	HUDSON MILLS	HURON MEADOWS	LOWER HURON	WILLOW/OAKWOODS	LAKE ERIE	METRO BEACH	STONY CREEK	WOLCOTT MILL	TOTALS
SR ADMINISTRATIVE CLERK	1												1
INFORMATION SYSTEMS INTERN	3												3
PLANNER		1											1
ENVIRONMENTAL COMPL OFC		1											1
NAT'L RESOURCE TECHNICIAN 5		1											1
NAT'L RESOURCE TECHNICIAN 3		1											1
SR FOOD SERVICE/SUNDRY ATT								1	2				3
FOOD SERVICE/SUNDRY ATT					4	3		3					10
FACILITY/ACTIVITY MGR II			1										1
FACILITY/ACTIVITY MGR I			3		1				1				5
FACILITY/ACTIVITY ASST MGR			2						1				3
SR FACILITY/ACT ATTENDANT			6							2			8
FACILITY/ACT ATTENDANT			1										1
SR MARINA ATTENDANT									3				3
SENIOR TOLL ATTENDANT			1				2						3
TOLL ATTENDANT			6	3	3		4		2	2	4		24
SENIOR OPERATIONS CLERK			2		1				2	1	2		8
OPERATIONS CLERK				1			3		1	2			7
SECRETARY	1		1				1						3
SENIOR RECEPTIONIST	1		2		1					1	4		9
RECEPTIONIST/INFO CLERK			1	1	2		1						5
INTERPRETER 4			5	3	1			1	2	3	1	6	22
INTERPRETER 3								1					1
FARM MAINTENANCE												2	2
TEAMSTER			2									1	3
GOLF COURSE MANAGER			2	1	3	1		1	1		1	1	11
GOLF COURSE ASSIST MGR			1	2		2		1	1		2	2	11
GOLF COURSE WKR 3 - STARTER			8	6	5	5		5	6		6	5	46
GOLF COURSE WKR 2 - CART			4	4	4	4		3	3		4	3	29

BUDGETED POSITIONS PROVISIONAL 2012	ADMIN	PLAN/ENG/NRC	KENSINGTON	INDIAN SPRINGS	HUDSON MILLS	HURON MEADOWS	LOWER HURON	WILLOW/OAKWOODS	LAKE ERIE	METRO BEACH	STONY CREEK	WOLCOTT MILL	TOTALS
GOLF COURSE MNT WKR 5			1	1		2			1		1	1	7
GOLF COURSE MNT WKR 4					1	1		1	1		2	1	7
GOLF COURSE MNT WKR 3			3	3	3	3		2			3	2	19
GOLF COURSE MNT WKR 2			4	3	4	5	2	3	6		4	4	35
BUILDINGS MNT WKR 4			1					1					2
BUILDINGS MNT WKR 3	1		4				2		1		2		10
BUILDINGS MNT WKR 2							3	2		6	4		15
BUILDINGS MNT WKR 1													0
PK MAINTENANCE SPECIALIST			1								1		2
PK / GROUNDS MNT WKR 4			1	1	1				1	1		1	6
PK / GROUNDS MNT WKR 3			4	1	1		5	5	1	1	4	1	23
PK / GROUNDS MNT WKR 2			1		1		2	1	3	5	2		15
PK / GROUNDS MNT WKR 1													0
MECHANIC 4			2		1		1		2	1		1	8
MECHANIC 3							1	1					2
SR WAREHOUSE CLERK											1		1
WAREHOUSE WORKER 3								1					1
PUBLIC SERVICE ATTENDANT			4	1	3								8
POLICE OFFICER			2		1		3		2	3	2		13
40/80 POLICE OFFICER			7	1	2		3		3	3	5		24
TOTAL PROVISIONAL POSITIONS	7	4	83	32	43	26	33	33	46	31	55	31	424
													424

BUDGETED POSITIONS SEASONAL 2012	ADMIN	PLAN/ENG/NRC	KENSINGTON	INDIAN SPRINGS	HUDSON MILLS	HURON MEADOWS	LOWER HURON	WILLOW/OAKWOODS	LAKE ERIE	METRO BEACH	STONY CREEK	WOLCOTT MILL	TOTALS
PLANNING AIDE - STUDENT		1											1
NRC AIDE - GRADUATE		2											2
ADMINISTRATIVE CLERK													0
SR FOOD SERVICE/SUNDRY ATT									8				8
FOOD SERVICE/SUNDRY ATT					2	2	11	4	2				21
SR RECREATION ATTENDANT			13				3	1	2	14	12		45
RECREATION ATTENDANT			5		4				3	1	2		15
SR POOL ATTENDANT										10			10
POOL ATTENDANT							17	4	6	5			32
MARINA ATTENDANT										12			12
PILOT - ISLAND QUEEN			2										2
FACILITY/ACTIVITY MGR II			1						1	2	2		6
FACILITY/ACTIVITY MGR I			2										2
FACILITY/ACTIVITY ASST MGR			3				2	1	1	2	4		13
LIFEGUARD SUPERVISOR			1				1	1			1		4
LIFEGUARD ASST SUPV			2				2	1	2	2	1		10
LIFEGUARD			7				27	8	17	21	7		87
TOLL ATTENDANT			6	1			18		3	4	3		35
SR OPERATIONS CLERK													0
OPERATIONS CLERK							1		2	1			4
SR INFORMATION CLERK													0
INFORMATION CLERK									2	3			5
INTERPRETER - GRADUATE				2									2
INTERPRETER - STUDENT								1					1
TEAMSTER													0

BUDGETED POSITIONS SEASONAL 2012	ADMIN	PLAN/ENG/NRC	KENSINGTON	INDIAN SPRINGS	HUDSON MILLS	HURON MEADOWS	LOWER HURON	WILLOW/OAKWOODS	LAKE ERIE	METRO BEACH	STONY CREEK	WOLCOTT MILL	TOTALS
BUILDINGS MNT WORKER 4										2			2
BUILDINGS MNT WORKER 3													0
BUILDINGS MNT WORKER 2										2			2
BUILDINGS MNT WORKER 1										7			7
MAINTENANCE SPECIALIST													0
PK / GROUNDS MNT WORKER 4			1	1						1		1	4
PK / GROUNDS MNT WORKER 3			4	3				1	1	2	1		12
PK / GROUNDS MNT WORKER 2			4		4		5	4		5	9		31
PK / GROUNDS MNT WORKER 1			6				5	2	5	5			23
MECHANIC													0
SR WAREHOUSE CLERK													0
WAREHOUSE CLERK													0
PUBLIC SERVICE ATTENDANT			4				4		3	2	8		21
TOTAL SEASONAL POSITIONS	0	3	61	7	10	2	96	28	58	103	50	1	419

SUMMARY OF BUDGETED POSITIONS	ADMIN	PLAN/ENG/NRC	KENSINGTON	INDIAN SPRINGS	HUDSON MILLS	HURON MEADOWS	LOWER HURON	WILLOW/OAKWOODS	LAKE ERIE	METRO BEACH	STONY CREEK	WOLCOTT MILL	TOTALS
TOTAL SEASONAL POSITIONS	0	3	61	7	10	2	96	28	58	103	50	1	419
TOTAL PROVISIONAL POSITIONS	7	4	83	32	43	26	33	33	46	31	55	31	424
TOTAL PERMANENT POSITIONS**	28	23	40	10**	18	3	18	12	15	16**	25	7**	215
TOTAL ALL POSITIONS**	35	30	184	49**	71	31	147	73	119	150**	130	39**	1,058

** TBD in-house