

**AGENDA**  
**Huron-Clinton Metropolitan Authority**  
**Board of Commissioners Meeting**  
**March 10, 2011, 10:30 a.m.**  
**Administrative Office**

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1. Chairman's Statement
2. Public Participation
3. Minutes
  - a. Regular Session – Feb. 10, 2011
  - b. Closed Session – Feb. 10, 2011
4. Financial Statements – February 2011
5. Vouchers – February 2011
6. Purchases **(pgs. 1-11)**
7. Reports
  - A. Metro Beach
    1. Michigan Boating Industry Association Request **(pg. 13)**
    2. Michigan Boating Industry Association Exhibit Request **(pg. 15)**
  - B. Wolcott Mill
    1. Update – Master Plan **(pg. 17)**
  - C. Stony Creek
    1. Bids – Park Plantings **(pg. 19)**
  - D. Kensington
    1. Bids – Golf Course Maintenance Agreement **(pgs. 21-23)**
    2. Trail Maintenance and Repair Agreement – Milford Township **(pgs. 25-29)**
    3. Grant Resolution – Nature Center Pond Overlook Reconstruction **(pgs. 31-37)**
  - E. Administrative Office
    1. Reorganization Plan Approval **(pgs. 39-51)**
    2. 2011 Park Entertainment and Dance Programs **(pgs. 53-55)**
    3. Medicare Part D Subsidy **(pg. 57)**
    4. Report – Mute Swan Management **(pgs. 59-64)**
    5. Donations **(pg. 65)**
    6. Legislative Report **(pgs. 67-75)**
8. Closed Session to consider land acquisition
9. Park/Department Presentations
  1. Interpretive Services
10. Director's Comments
11. Commissioners' Comments
12. Motion to Adjourn

The next regular Board of Commissioners meeting will be held on Thursday, April 14 at 10:30 a.m. at the Hudson Mills Activity Center.





# HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Maria van Rooijen, Buyer  
 Project No: ITB-10-036A  
 Project Title: Phone System Upgrade  
 Location: Stony Creek Metropark  
 Date: March 3, 2011

Bids Opened: Monday, Nov. 22, 2010 at 2:00 p.m.

**Scope of Work:** Furnish, deliver and install new phone equipment at Stony Creek Metropark. Materials include 23 phones, 1 switch, all necessary hardware and software using ShoreTel phone equipment, and provide maintenance service for the system. This is the second purchase to the phone system upgrade project. The first purchase was submitted to the board in December 2010 for the Administrative Office.

Due to purchasing policies from ShoreTel, the Metroparks cannot buy direct from ShoreTel and the same vendor must be used for purchases as well as maintenance of equipment. The final purchases for Lower Huron and Kensington will be presented to the Board at a later date.

VENDOR	CITY	AMOUNT
Ultracom, Inc.	Southfield, Michigan	\$22,157.62

INVITATION FOR BIDS WERE POSTED ON MICHIGAN INTER GOVERNMENTAL WEBSITE AND WAS SENT TO 339 REGISTERED SUPPLIERS.

**Recommendation:** That the Board of Commissioners award to the low responsive, responsible bidder, Ultracom, Inc. in the amount of \$22,157.62 as per ITB-10-036A as recommended by Maria van Rooijen, Buyer and staff.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Janice Schlitters, C.P.P.B., Food Service Administrator  
 Project No: State of Michigan Contract  
 Project Title: Pick-up truck purchase  
 Location: Stony Creek Metropark Ground Maintenance Department  
 Date: March 3, 2011

**Scope of Work:** Furnish and deliver one (1) pickup truck, 4x4, with snow plow as per best pricing from cooperative purchasing agreements with dealers through the State of Michigan MiDeal Cooperative Pricing Program.

VENDOR	CITY	AMOUNT	CONTRACT NO.
Signature Ford	Owosso, MI	\$26,776.00	071I0200131
Red Holman GMC	Westland, MI	\$26,991.00	071B1300007
Slingerland Chrysler Dodge	Corunna, MI	\$28,764.40	State of MI Secondary Bid Pricing
Slingerland Chrysler Dodge	Corunna, MI	\$29,013.40	State of MI Secondary Bid Pricing

**Recommendation:** That the Board of Commissioners award to the low responsive, responsible bidder, Signature Ford as per the State of Michigan Contract 071I0200131 in the amount of \$26,776.00 as recommended by Janice Schlitters, C.P.P.B., Food Service Administrator and staff.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Maria van Rooijen, Buyer  
 Project No: State of Michigan Contract 071B200262 Motorola  
 Contract Period: July 27, 2009 through July 26, 2011  
 Project Title: Radio Purchase Upgrade  
 Location: All Metroparks  
 Date: March 3, 2011

**Scope of Work:** To furnish, deliver and program 44 portable radios, 22 mobile radios and three Control Stations. Due to changes issued by the Federal Communications Commission (FCC), all radios utilizing 150 – 174 MHz (Metroparks current frequency) must migrate over to a narrowband technology utilizing 12.5 kHz. Some of the current radios are able to be programmed to the new frequency; however, other radios need to be purchased.

VENDOR	CITY	AMOUNT
Motorola Inc. c/o Herkimer Radio Service	Monroe	\$27,079.05

Bids were solicited by the state of Michigan purchasing department. Only the low responsive responsible bidder is shown.

**Recommendation:** That the Board of Commissioners award to the low responsive, responsible bidder, Motorola Inc c/o Herkimer Radio Service as per the state of Michigan contract in the amount of \$27,079.05. As recommended by Maria van Rooijen, Buyer and staff.







## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Ron Smith, Buyer  
 Project No: ITB-11-005  
 Project Title: Safety Surface  
 Location: Metro Beach, Kensington, Stony Creek, Lower Huron, Willow, and Indian Springs

Bids Opened: Monday, Feb. 28, 2011 at 2:00 p.m.

**Scope of Work:** Furnish, deliver, and install 2,160 cubic yards of wood fiber as per the project number given above.

VENDOR	CITY	AMOUNT
Superior Groundcover, Inc.	Hudsonville, MI	\$51,840.00
Spurt Industries*	Zeeland, MI	\$48,276.00
Toms Landscape	Troy, MI	\$66,960.00
Michigan Bark Pro, Inc.	West Branch, MI	\$69,552.00
The Fibar Group, LLC	Armonk, NY	\$73,180.80

\* Note: The bid by Spurt Industries does not include blown-in installation. The purpose of the use of a blown-in installation is two-fold, one to minimize the site disturbance with delivering bulk materials to a developed site and second the time needed to install the material.

INVITATION FOR BIDS WERE POSTED ON MICHIGAN INTER GOVERNMENTAL WEBSITE AND WAS SENT TO 73 REGISTERED SUPPLIERS.

**Recommendation:** That the Board of Commissioners award ITB-11-005 to the low responsive, responsible bidder, Superior Groundcover, Inc. in the amount of \$51,840.00 as recommended by Ron Smith, Buyer and staff.





# HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Ron Smith, Buyer  
 Project No: ITB-11-004  
 Project Title: Steel Drums  
 Location: All Parks  
 Date: March 3, 2011

Bids Opened: Thursday, Feb. 24, 2011 at 2:00 p.m.

**Scope of Work:** Furnish and deliver 450 each 35-gallon steel drums and 155 each 15-gallon ash barrels as per project number ITB-11-004.

VENDOR	CITY	AMOUNT
Maxi Container, Inc	Detroit, MI	\$17,217.50
SourceHub	Southfield, MI	\$19,737.65
Coordinated Defense Supply Systems, Inc.	Clinton Twp., MI	\$20,032.55

INVITATION FOR BIDS WERE POSTED ON MICHIGAN INTER GOVERNMENTAL WEBSITE AND WAS SENT TO 34 REGISTERED SUPPLIERS.

**Recommendation:** that the Board of Commissioners award ITB-11-004 to the low responsive, responsible bidder, Maxi Container, Inc. in the amount of \$17,217.50 as recommended by Ron Smith, Buyer and staff.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Ron Smith, Buyer  
 Project No. NJPA Contract No. 081209KBA  
 Project Title: Landscape Equipment  
 Location: Hudson Mills Metropark  
 Date: March 3, 2011

**Scope of Work:** Furnish and deliver one (1) Kubota work vehicle, 4-wheel drive with hydrostatic transmission, as per the National Joint Powers Alliance national pricing.

<b>VENDOR</b>	<b>CITY</b>	<b>AMOUNT</b>
Kubota Tractor Corporation c/o Weingartz Supply Co.	Torrance CA	\$17,381.03

Bids were solicited by the National Joint Powers Alliance, Staples Minnesota. Only the low responsive responsible bidder is shown.

**Recommendation:** That the Board of Commissioners award to the low responsive, responsible bidder, Kubota Tractor Corporation c/o Weingartz Supply Company as per the National Joint Powers Alliance contract no. 081209KBA in the amount of \$17,381.03 as recommended by Ron Smith, Buyer and staff.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Gregory Almas, Deputy Director  
Subject: Michigan Boating Industries Association  
Date: March 3, 2011

On Jan. 14, 2010 the Board of Commissioners approved a three year agreement with the Michigan Boating Industries Association (MBIA) to produce the Boating and Outdoor Recreation Festival at Metro Beach Metropark through 2012.

To encourage a festival atmosphere, the MBIA planned an enhanced eating and entertainment experience. At the July 8, 2010 Board of Commission meeting, the MBIA requested and the Board approved a one year trial allowing beer and wine sales with the provision that the MBIA would be required to request Board approval for beer and wine sales at future events.

The MBIA will be present at the March 10 Board of Commission meeting to request the Board of Commissioners approve beer and wine sales for the 2011 and 2012 festivals.

The Boating and Outdoor Recreation Festival is an important event for the Metroparks. Offering a full range of services and events at the Festival is essential to its success. There have been no regulatory issues regarding the sale of beer and wine at this, or similar events. Staff will ensure compliance with all insurance and Michigan Liquor Control Commission requirements.

**Recommendation:** That the Board of Commissioners approve beer and wine sales for the 2011 and 2012 Boating and Outdoor Recreation Festival at Metro Beach Metropark as recommended by Director Moilanen, Deputy Director Almas and Staff.







## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Gregory Almas, Deputy Director  
Subject: Michigan Boating Industries Association Exhibit Request  
Date: March 3, 2011

The Michigan Boating Industries Association is also requesting the Metroparks allow Bombardier, Inc. as an exhibitor at the 2011 Boating and Outdoor Recreation Festival.

As part of the exhibit Bombardier would provide demonstrations of various land and water recreational vehicles. The all-terrain vehicles would require staging, including use and manipulation of turf areas adjacent to the rest of the show exhibits.

Staff is scheduled to meet with MBIA representatives on Monday, March 7 to further explore this request. Staff will provide an update at the March 10 Board of Commission meeting and provide its recommendation at that time.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Susan Nyquist, Chief Planner  
 Subject: Park Master Plan Update  
 Location: Wolcott Mill Metropark, Macomb County  
 Date: March 3, 2011

The Wolcott Mill master plan originally conceived in the early to mid 1970s is due for a facelift. Park development began in 1979 and there are presently four facilities open to the public, the mill, the farm center, Camp Rotary and the golf course. The master plan provides guidance for development in the near future (10 years) and a vision for the unforeseeable future.

The existing plan includes a single park entrance road, group camp, winter sports area, hike-bike trails, activity area, nature center, and numerous picnic areas in addition to the existing facilities. The plan has had slight revisions over the years but the land use objectives have remained the same. The existing plan assumes the abandonment of 27 and 30 Mile roads and grade separated crossings at 28 and 29 Mile roads. Recent discussions with the Macomb County Department of Roads (MCDOR), suggest that some of these road issues may be resolved in the foreseeable future if the three parties consisting of HCMA, MCDOR, and Ray Township can come to an agreement.

As trends in recreation have changed, the existing master plan is potentially “dated” and “out of touch” with current and foreseeable future recreation. Picnicking is in decline while the demand for trails of all types is on the rise. The proposed revisions reflect these trends by reducing the number of picnic areas and adding paved hike/bike trails, rustic hiking trails, and hike-in camping. In an effort to avoid the duplication of services, the plan proposes to eliminate a nature center since Stony Creek is nearby and the existing mill and farm center provide interpretive services. Environmental stewardship has also played a role in the development of the plan with the identification of areas with significant and special natural resources.

The updated Master Plan (Plan) will provide guidelines for:

1. The Plan will prioritize the acquisition of significant parcels of land within the approved park boundaries that have yet to be acquired, identify parcels outside the approved park boundaries that might be of value, and evaluate potential land exchange(s) or sale(s) with Ray Township.
2. The Plan will propose the future replacement, removal, or reconstruction of aging and deteriorating facilities and infrastructure such as the Mill, the golf starter building, Camp Rotary, Kunstman Road and Wolcott Road and Bridge.
3. The Plan will suggest facilities and development to provide for recreation of patrons.
4. The Plan will incorporate proposed abandonment and/or improvements of Macomb County Rights Of Way including East-West Roads (27, 28, and 30 Mile) and North-South Roads (Kuntsman, Broughton, and Wolcott).

**Recommendation:** That the Board of Commissioners approve the Preliminary Wolcott Mill Metropark Master Plan as presented, and direct staff to continue discussions with interested parties including Ray Township, the Macomb County Department of Roads, and the public as recommended by Chief Planner Nyquist and staff.





# HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Michael Arens, Chief Engineer  
 Project No: 509-11C  
 Project Title: Park Plantings  
 Project Type: Capitol Improvement  
 Location: Stony Creek Metropark, Macomb and Oakland Counties  
 Date: March 3, 2011

Bids Opened: Thursday, Feb. 17, 2011 at 2:00 p.m.

**Scope of Work:** Furnish all labor, supplies, new and current materials, transportation and equipment required to install 49 trees, 51 shrubs, 61 perennials, and 15 flats of plants at various locations within Stony Creek Metropark, including Ridgewood, Baypoint and Mt. Vernon picnic areas, the golf course and the disc golf course.

Contractor	City	Amount
1. KLM Scape & Snow LLC dba: KLM Landscape	Washington	\$10,939.40
2. R.C. Tuttle Refinishing Co.	Milford	\$11,221.00
3. Michigan Lawn Maintenance, Inc.	Columbus	\$12,555.16
4. F.J. LaFontaine & Sons Landscaping Co.	Farmington	\$12,487.40
5. Sinacori Landscaping, Inc.	Shelby Township	\$15,402.00
6. Weyand Bros., Inc.	Saginaw	\$16,111.00
7. United Lawnscape, Inc.	Washington Township	\$16,268.00
8. Hitech Landscaping	Brighton	\$18,095.00
Total Budget Amount for Contract Services and Administration		\$11,000.00
Proposed Work Order Amount		
Contract Amount – KLM Scape & Snow LLC(Rounded)		<u>\$11,000.00</u>
Total Proposed Work Order Amount		\$11,000.00

The following contractors obtained bidding documents but did not submit a proposal:  
 Weatherain LLC, Harbor Springs

**Recommendation:** That the Board of Commissioners award Contract No. 509-11C to the lowest responsive, responsible bidder, KLM Scape & Snow, LLC dba: KLM Landscape, in the amount of \$10,939.40 as recommended by Chief Engineer Arens and staff.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: David Moilanen, Director  
Subject: Golf Course Maintenance Agreement  
Location: Kensington Metropark, Oakland County  
Date: March 3, 2011

As directed by the Board of Commissioners, staff prepared and solicited Requests for Proposal (RFP) for the purpose of maintaining Kensington Metropark Golf Course for a one-year contract period. Under the coordination of the Purchasing Department, with the assistance of the chief planner, chief of natural resources, and staff, a solicitation was issued detailing the scope of work, which included the current maintenance schedule and practices.

The Request for Proposal was advertised on Michigan Intergovernmental Trade Network (MITN) regional bid notification system where 55 firms received notification. The Request for Proposal was also advertised in Crain's Detroit Business. In addition to posting on MITN and advertising in Crain's, 12 companies were notified by telephone of the publication of the proposal and the mandatory pre-bid meeting.

The mandatory pre-bid meeting was held on Feb. 8 to review the published proposal, tour the maintenance facility, to answer any questions and help clarify terms or conditions of the proposal. Representatives from seven companies attended the meeting. Bidders were given the Metroparks actual operational costs for 2008, 2009 and 2010.

Proposals were due on Feb. 17. Two proposals were received from Davey Golf Course Maintenance and Valley Crest Golf Course Maintenance. Copies of the proposals were reviewed by a five member evaluation committee, consisting of HCMA park and administrative staff.

Additionally, the five non-responding bidders were contacted and asked their reasons for not responding to the RFP:

- Billy Casper Golf: Too short of a contract period to bring equipment in, could not meet maintenance specifications and do it at our cost. Their cost of chemicals and fertilizer would be \$70,000 compared to our \$48,000. The representative stated that our current maintenance standards as detailed in the proposal were too high for a public golf course.
- W.H. Canon: W. H. Canon is a landscape contract business. Equipment lease would be too expensive for them. They could not be competitive with larger companies.
- Torre Golf: Short contract period. Supplying the equipment for the contract term would be a problem. The job was too labor intensive. Felt that they probably would have been too high. They stated their bid would have been around \$500,000.
- Royal Oak Golf: Equipment cost for short length of the contract would have been too expensive. It would be hard for them to beat our cost and numbers. They are too small of a company to compete with Davey Golf. They thought the bid was designed well with clear specifications.

- Oak Management: They are a small company and cannot compete with national companies. The cost to bring in equipment was too much for the term of the contract. Stated that we have low costs for the work that Metroparks perform on the golf course and the excellent condition in which it is maintained. Representative thought the Metroparks did a good job preparing the RFP.

The committee met to evaluate the relative strengths and weaknesses of the proposals with regard to the evaluation criteria set forth in the solicitation. Proposal evaluation criteria included experience, qualifications, staffing, maintenance plan proposed, sub-contracted services and equipment. The cost was then factored into the evaluation. The results of the proposal scores were not revealed to any evaluator prior to scoring the prices. This method insured that each criterion was evaluated strictly on its own merit.

The two responsive firms were invited to make a presentation to the committee and clarify their proposals on Feb. 23. No member of the evaluating committee knew the results of the scores from the proposal or price evaluation prior to the responders' interviews and presentations, again insuring that evaluators were scoring based only on the interview and presentation given by each firm.

The results of the combined scores are listed below:

<b><u>FIRM</u></b>	<b><u>CITY</u></b>	<b><u>POINTS</u></b>
Valley Crest Golf Course Maintenance	Calabasas, CA	92.27
Davey Golf Course Maintenance	Auburn Hills, MI	86.81

Point scoring was determined as published in the proposal, based on the following criteria and weights:

<b><u>CRITERIA</u></b>	<b><u>POINTS</u></b>
Price	40%
Proposal	30%
Interview	20%
Other	10%

The bidders were very close in all aspects of the scoring. Although Valley Crest's bottom-line price bid of \$398,000 was higher than Davey Golf's of \$388,000, the review panel scored Valley Crest higher on the price component because it had fewer uncertain potential cost additions. For example, Davey's proposal limited the company's responsibility for irrigation line repairs to four-inch lines or smaller, and it stated that it would not make repairs on cart paths.

While the two firms made good efforts in putting their bids together and in their presentations to the review committee, there were some items that would need further clarification in order to accurately compare their costs of maintaining Kensington Golf Course with the current costs of maintaining the course, as well as to evaluate the extent and quality of the services they would provide.



Also, staff is concerned that only two companies chose to submit bids. Several companies mentioned that the contract length of one year was not adequate to make their equipment costs competitive. A couple organizations thought the RFP was too detailed and set an unreasonably high standard of maintenance for the course; others stated that the RFP was thorough and set clear expectations. Staff worked hard to prepare the RFP document given the time frame. With more time and with the opportunity for more input from companies in the golf maintenance field, the document could possibly be more streamlined and clarified.

The time of year, short time frame for putting the proposal together and for companies to put bids together, hampered obtaining more complete and accurate bids. The bidding companies had uncertainties about the conditions of the cart paths, the irrigation system, bunkers and general course conditions. More time during the operating season would allow potential bidders to accurately evaluate course conditions and therefore provide more accurate costs of maintaining the course. More time during the operating season would also allow Metroparks staff to better review the level of service potential contractors provide their current clients.

Those working on this RFP did an excellent job working through the entire bid process and evaluating the two bidders in a fair and equitable way. However, staff feels that in order to insure an accurate assessment of the potential cost benefits to be derived by privatizing the maintenance of Kensington Golf Course, the current bids should be rejected and the pilot project be rebid for the 2012 season. In order to encourage more bidders and to give private maintenance firms a longer period in which to spread equipment and other costs, the contract period of this pilot project should be extended to three (3) years. This will also give the Metroparks a longer time to evaluate the quality of the service provided and the working relationship with the private maintenance firm.

**Recommendation:** That the Board of Commissioners reject both of the current proposals and direct staff to solicit proposals for the maintenance of the Kensington Golf Course for the period of 2012 – 2014 as recommended by Director Moilanen and staff.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Gregory J. Almas, Deputy Director  
Subject: Trail Maintenance and Repair Agreement – Milford Township  
Date: March 3, 2011

The Charter Township of Milford is requesting to renew the Trail Maintenance and Repair Agreement for grass cutting, sweeping, garbage pick-up, removal of tree limbs and debris from the trail, as well as safety patrol of the trail between HCMA and Milford Township which is located in and contiguous to Kensington Metropark for the period of April 15, 2011 through Oct. 31, 2011.

The parties agree that when maintenance work is performed, the cost share will be two-thirds for the Township and one-third for HCMA. The Authority will patrol the trail south of General Motors Road and the cost will be split 50-50 between the Township and the Authority.

The Charter Township of Milford will reimburse the Authority for the services listed below against the Authority's invoice for the period beginning the 15<sup>th</sup> day of April, 2011 and ending the last day of October, 2011 at the following rates:

- a. Full-Time employee labor wages at \$51.10 per hour
- b. Seasonal employee labor wages at \$12.32 per hour and \$18.48/OT
- c. Equipment rates at \$85.00 per 8-hour period
- d. Material, supplies or contract services at best available prices
- e. Full-time police wages at \$54.12 per hour
- f. Part-time police wages at \$32.18 per hour
- g. Public Safety Attendant wages at \$8.55 per hour

**Recommendation:** That the Board of Commissioners approve the attached Annual Trail Maintenance and Repair Agreement with the Charter Township of Milford for the period of April 15, 2001 through Oct. 31, 2011 as recommended by Deputy Director Almas and staff.



**ANNUAL TRAIL MAINTENANCE AND REPAIR CONTRACT  
CHARTER TOWNSHIP OF MILFORD  
HURON-CLINTON METROPOLITAN AUTHORITY**

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**THIS AGREEMENT**, made and entered into this \_\_\_\_\_ day of \_\_\_\_\_, 2011 by and between the CHARTER TOWNSHIP OF MILFORD, a Michigan municipal corporation, whose address is 1100 Atlantic, Milford, Michigan 48381 (the "Township") and the HURON-CLINTON METROPOLITAN AUTHORITY, a Michigan public body corporate organized and operating under the provisions of Act 147, Public Acts of Michigan, 1939, as amended, whose address is 13000 High Ridge Drive, Brighton, Michigan, 48114 ("HCMA").

**WHEREAS**, the Township and HCMA have entered into an agreement entitled the "Repair & Maintenance Agreement - Milford Kensington Trail" (the "Agreement"), dated May 10, 2007; and

**WHEREAS**, the Township is the owner of a non-motorized trail located in HCMA's Kensington Metropark, Milford Township, Oakland County, Michigan, referred to as the "Milford-Kensington Trail" in the Agreement (the "Trail"); and

**WHEREAS**, HCMA owns, operates and maintains Kensington Metropark (the "Metropark") which is contiguous to the Trail; and

**WHEREAS**, the Agreement contemplates the negotiation of a separate Annual Trail Maintenance and Repair Contract ("Contract") by the HCMA and the Township, and HCMA is adequately staffed and equipped to provide trail maintenance and repair services, and is willing to do so upon certain conditions;

**NOW, THEREFORE**, the parties hereto agree as follows. The services provided by the HCMA shall be in accordance with standards applied throughout Kensington Metropark,

1. During the term of this contract, HCMA agrees to provide the following maintenance services (the "Services") on the path:
  - a. Grass cutting on the trail margins.
  - b. Brooming/sweeping of the trail.
  - c. Weekly garbage pick-up.
  - d. Removal of tree limbs, blockages and debris from the trail.
  - e. Other minor maintenance and repair including pavement marking, crack filling, asphalt patching, shoulder repairs and minor repairs to trail structures.

- i. When minor repairs are estimated to exceed \$5,000, HCMA will notify and consult with the Township before proceeding with repairs.
  - f. Patrolling of the trail south of General Motors Road including and not limited to Public Service Attendants and Metropark Police Officers. Response to emergency calls, participants call (248) 685-1561. This arrangement does not exclude the right of the Township to provide similar or supplemental public safety services.
- 2. The Township agrees to maintain the insurance coverages described below and to indemnify and hold harmless HCMA, its Commissioners, officers, officials, agents, volunteers and employees against any and all claims, suits, losses (including attorneys' fees), damage or injury to persons or property of whatever kind or nature, whether direct or indirect, arising out of or in connection with performance of the Services or otherwise in connection with performance of the Services or otherwise in connection with this Contract. The Township shall procure at its own expense Comprehensive General Liability Insurance coverage, including personal injury liability and property damage liability coverage, together with Broad Form Contractual Insurance coverage sufficient to protect the Township and HCMA, its Commissioners, officers, agents and employees from any claims for damage to property and for personal injuries which may arise in connection with performance of the Services or otherwise in connection with this Contract.

A Certificate or Certificates of Insurance describing the coverages required hereunder must be furnished to HCMA by the Township showing all premiums paid prior to the provision of any Services by HCMA. The Certificate of Insurance must name HCMA as an "Addition Insured" in relation to the maintenance of the Trail. The insurance policy or policies that contain an endorsement providing for furnishing HCMA thirty (30) days' written notice prior to any material change, termination or cancellation of the insurance policy or policies.

The Township shall provide Comprehensive General Liability insurance with the following limits of liability:

<i>Bodily Injury Liability</i>	<i>\$1,000,000 each occurrence</i> <i>\$1,000 000 aggregate</i>
<i>Property Damage Liability</i>	<i>\$100,000 each occurrence</i> <i>\$100,000 aggregate</i>

The Broad Form Contractual Insurance shall provide coverage in the amount of \$1,000,000.

It is expressly understood and agreed by and between the parties that the liability of the Township hereunder shall not be limited to the aforementioned insurance coverage.

3. This Contract shall become effective upon execution by the duly authorized agents of the parties, and shall remain in effect from April 15, 2011 through October 31, 2011 unless and until thirty (30) days after either party shall notify the other party in writing of its election to terminate.
  
4. It is further agreed that the Township will reimburse HCMA for the services listed below against the Authority's invoice for the period beginning the 15<sup>th</sup> day of April, 2011 and ending the last day of October 2011 at the following rates:
  - a. Full-Time employee labor wages at \$51.10 per hour
  - b. Seasonal employee labor wages at \$12.32 per hour/\$18.48/OT
  - c. Equipment rates at \$85.00 per 8-hour period
  - d. Material, supplies or contract services at best available prices
  - e. Full-time police wages at \$54.12 per hour
  - f. Part-time police wages at \$32.18 per hour
  - g. Public Safety Attendant wages at \$8.55 per hour

The parties agree that when maintenance work is done for the township, the cost share will be two-thirds for the Township and one-third for HCMA. Further, the parties agree that the cost share for patrolling the portion of the trail south of General Motors Road will be half for the Township and half for HCMA.

**IN WITNESS WHEREOF**, the parties have caused these presents to be executed and delivered by their duly authorized officers on the date first given above.

HURON-CLINTON METROPOLITAN AUTHORITY

CHARTER TOWNSHIP OF MILFORD

By: \_\_\_\_\_  
Harry E. Lester, Chairman

By: \_\_\_\_\_  
Donald Green, Supervisor

By: \_\_\_\_\_  
John E. La Belle, Secretary

By: \_\_\_\_\_  
Holly Brandt, Clerk







## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
 From: Susan Nyquist, Chief Planner  
 Subject: Resolution – Nature Center Pond Overlook Redevelopment  
 Location: Kensington Metropark, Oakland County  
 Date: March 3, 2011

With Board approval, the Huron-Clinton Metropolitan Authority (HCMA) will apply for a Michigan Natural Resources Trust Fund Grant (MNRTF) to help fund the redevelopment of the Kensington Nature Center Pond Overlook.

Due to budget constraints, there are projects included the Authority 2008-2012 Five-year Recreation Plan that remain unfunded. Many of these projects are worthy of grant support. These projects can be funded for a fraction of their total costs with the use of grant funds.

The Overlook redevelopment is a quality project, at a popular facility. Highlights of the project are more fully described as follows:

1. The Metroparks are the principle provider of interpretive education to the four million residents of southeast Michigan. The Kensington Nature area had nearly 300,000 visitors in 2010 with staff providing more than 1,200 programs. The grant application will stress the Metroparks' commitment to outdoor education within the region.
2. The existing sheet pile seawall is tipping, rusting, and its overall failure has weakened the railing and asphalt walks to a point where safety is a concern. These safety and degraded appearance of the area will be greatly improved with the new seawall, walks and railing.
3. Along with the structural improvements, the proposal includes educational features to enhance visitors' experience. The project has added a new group seating area, interpretive signs, viewing scopes, and universal access improvements.
4. Maximum MNRTF grants are currently limited to \$300,000 (previously \$500,000). In keeping with this philosophy, this grant request is for a small yet important project. The total estimated cost is \$135,000 with a grant request for \$94,000.00 (70 percent), and HCMA match of \$41,000 (30 percent).

The MNRTF grant application requires a Resolution of Support from the applicant's governing board.

**Attachment:** Grant Resolution

**Recommendation:** That the Board of Commissioners approve the Grant Resolution for the Nature Center Pond Overlook Redevelopment project as recommended by Chief Planner Nyquist and staff.





# HURON-CLINTON METROPOLITAN AUTHORITY

## RESOLUTION

**WHEREAS**, the Department of Natural Resources of the State of Michigan is accepting applications for Michigan Natural Resources Trust Fund Grants, and one of the requirements of the application is to furnish a resolution from the governing body applying that the project applied for will be undertaken if a grant is awarded; and

**WHEREAS**, the Huron-Clinton Metropolitan Authority desires to apply to the Michigan Natural Resources Trust Fund for a grant to assist in the development of a Nature Center Overlook / Educational Updates at Kensington Metropark; and

**WHEREAS**, the proposed development is in accordance with the Community Recreation Plan adopted by the Board of Commissioners of the Huron-Clinton Metropolitan Authority at their regular meeting Thursday, February 14, 2008; and

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE HURON-CLINTON METROPOLITAN AUTHORITY:**

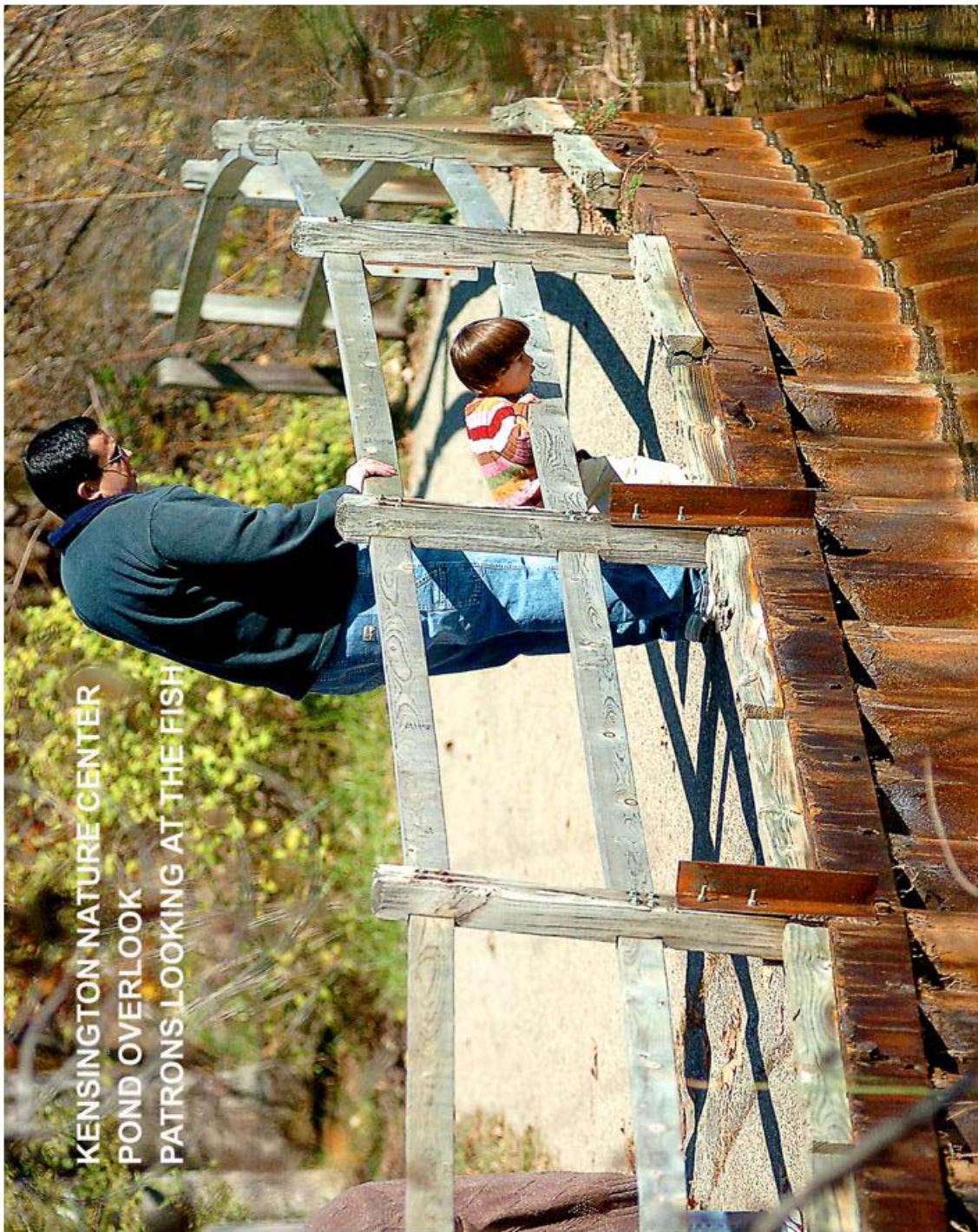
1. That an application be made to the Michigan Natural Resources Trust Fund for a grant, authorized by Act 451, P.A. 1994, as amended for the redevelopment of the Nature Center Overlook/Educational Updates at Kensington Metropark at the Kensington Nature Center.
2. That if this grant is awarded, the Board of Commissioners of the Huron-Clinton Metropolitan Authority will appropriate the local match, that being \$41,000, of the current estimated total cost of \$135,000.

I hereby certify that the above is a true and correct copy of the Resolution adopted by the Huron-Clinton Metropolitan Authority, on Thursday, March 10, 2011.

---

George Phifer  
Executive Secretary





KENSINGTON NATURE CENTER  
POND OVERLOOK  
PATRONS LOOKING AT THE FISH











## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Gregory Almas, Deputy Director  
Subject: Reorganization Plan Approval  
Date: March 3, 2011

Attached is a summary of the advantages/disadvantages for park operations which was requested and provided to each Board member following the Feb. 10 regular meeting of the Board of Commissioners.

In addition, at the end of the document, a two-page statistical park summary was added reflecting attendance, acreage and budget information for each of the various alternative districts.

As discussed in the attached report, staff recommendation is as follows.

**Recommendation:** That the Board of Commissioners approve staff to organize park operations into five park administrative districts with the intent to consolidate to three districts as attrition occurs as recommended by Director Moilanen, Deputy Director Almas and staff.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: David Moilanen, Director  
From: Greg Almas, Deputy Director  
Subject: Organization Structure Advantages/Disadvantages  
Date: March 3, 2011

At the Feb. 10 Board of Commission meeting, the Board asked for further detail regarding the advantages and disadvantages of the alternative organization structures.

As we currently have consolidated to five districts and for ease of illustration, I have limited the review to the "three district" and "five district" alternatives. "Six Districts" would have similar advantages/disadvantages as the "five district."

### **INTRODUCTION**

Generally, the Metroparks has used a district approach to "park administration" since its early existence with staff functions retained at the central administrative office. The district approach for park operations is appropriate considering the geographical area served, the numerous events conducted at each park and the need to coordinate operations, maintenance, police and other departments for these events. Districting also tends to provide a performance-oriented structure attuned to local recreational needs and desires and allows for performance measurement of the various district units.

### **NUMBER OF DISTRICTS**

The primary decision in a district organization structure is how many districts to create. Generally, the fewer districts the less the duplication of staff, equipment and inventory resulting in less cost. Conversely, the larger the number of districts the closer the management resulting in tighter controls. In other words, less cost but removed over site versus higher cost but closer over site.

### **CONCLUSION**

As you know, Lake Erie has been combined on a temporary trial period with Lower Huron, Willow and Oakwoods. This experiment has worked well and was convenient with the attrition of both a park superintendent and a maintenance supervisor. With the Authority's managed attrition program, another vacancy in the maintenance supervisor position is not expected for five to seven years.

As such, five districts is the viable alternative for the present with the vision of consolidating to three districts over time to realize the cost and efficiency advantages. This will allow several of our current middle managers to be elevated to Park Managers, to develop management skills and to demonstrate leadership potential for promotion to District Superintendent as positions become available.

### **RECOMMENDATION**

It is recommended that the Authority currently organize into five park administration districts with the intent to consolidate to three districts as attrition occurs.

## Park Administration – 3 Districts

ADVANTAGES	DISADVANTAGES
<ul style="list-style-type: none"> <li>• Reduce Cost (Overhead)                             <ul style="list-style-type: none"> <li>○ Reduces full-time staff with associated benefits                                     <ul style="list-style-type: none"> <li>(3) Superintendents vs. (5) Superintendents</li> <li>(3) Maintenance Supervisors vs. (5) Maintenance Supervisors</li> <li>(5) Interpretive Services Mgrs vs. (8) Interpretive Services Mgrs</li> </ul> </li> </ul> </li> <li><b>TOTAL = 11 vs. TOTAL = 18</b></li> <li>• Potential for consolidation of certain functions such as payroll, requisitioning, warehousing.</li> <li>• Allows for temporary assignments of personnel across the district for special events or projects.</li> <li>• Less specialized equipment required. Easier to move and share equipment.</li> <li>• Coordinates with the current structure of the Police Department.</li> <li>• District Manager (Superintendent) to focus on broader issues as marketing efforts and increased attendance rather than day-to-day operation.</li> <li>• Fewer districts should increase consistency across the system.</li> <li>• With recent retiring of two superintendents, timing is right to go to three districts.</li> </ul>	<ul style="list-style-type: none"> <li>• Manager (Superintendent) is further removed from day-to-day operations decreasing control and oversight.</li> <li>• More reliance on part-time staff resulting in staff retention and training challenges.</li> <li>• Less management positions, resulting in fewer promotional opportunities.</li> <li>• District Superintendent position requires many years experience to develop the knowledge base required.</li> <li>• Promotion is from specialist position. General planning experience is obtained late in career progression.</li> <li>• Larger geographic area for District Superintendent to cover resulting in more travel time.</li> </ul>

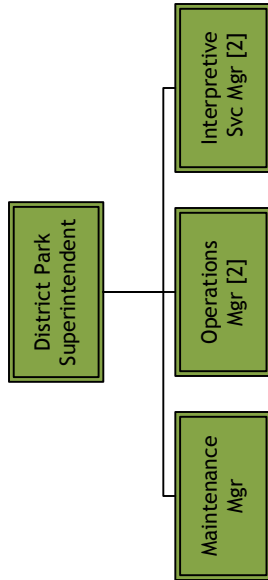
## Park Administration – 5 Districts

<b>ADVANTAGES</b>	<b>DISADVANTAGES</b>
<ul style="list-style-type: none"> <li>• More general manager positions which facilitates management development, enhances career opportunities and provides stability in succession management. General management experience obtained earlier in career.</li> <li>• Stronger controls at line level.</li> <li>• Closer to the action management and oversight. Reduces risk in areas of park management, safety, customer service, etc.</li> <li>• Allows performance measurements of smaller units and increased accountability.</li> <li>• Less travel time between park units.</li> </ul>	<ul style="list-style-type: none"> <li>• Higher cost due to duplication of management and line positions.</li> <li>• Does not coordinate well with Police Department structure.</li> <li>• Less ability to coordinate across park administration boundaries.</li> <li>• Harder to maintain consistency in operation procedures across the system.</li> <li>• Job descriptions and responsibilities for managers are different throughout system. Multiple levels of manager classification required.</li> </ul>

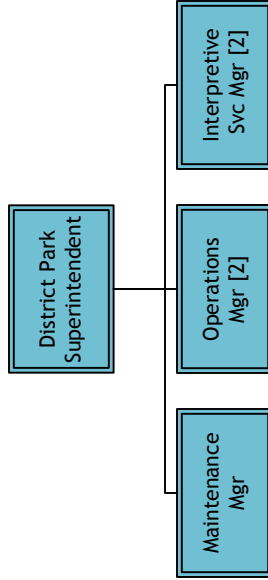
# PARK ADMINISTRATION - 3 DISTRICTS

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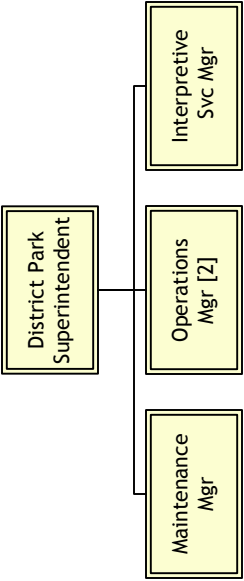
**WESTERN DISTRICT - 6**  
KENSINGTON / INDIAN SPRINGS / HUDSON MILLS / HURON MEADOWS



**EASTERN DISTRICT - 6**  
STONY CREEK / WOLCOTT MILL / METRO BEACH



**SOUTHERN DISTRICT - 5**  
LOWER HURON / WILLOW / OAKWOODS / LAKE ERIE

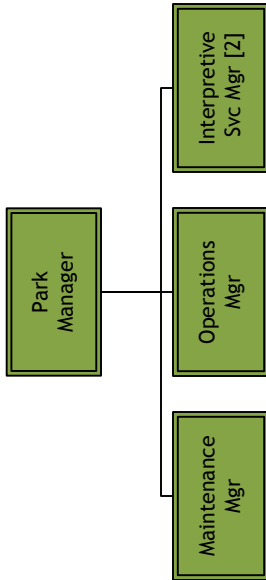


# PARK ADMINISTRATION - 5 DISTRICTS

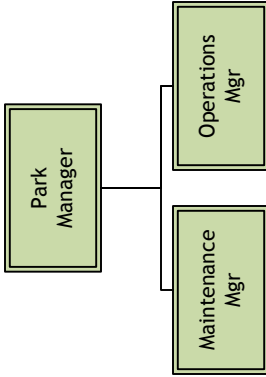
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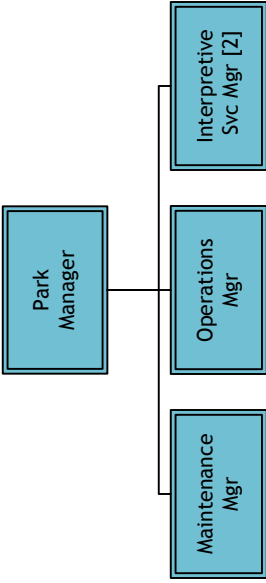
KENSINGTON / INDIAN SPRINGS - 5



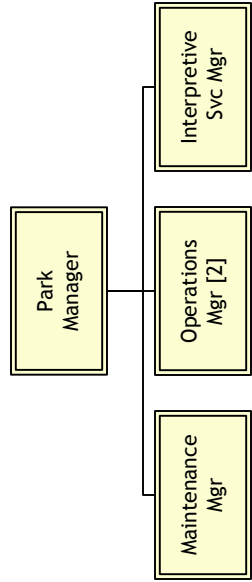
HUDSON MILLS / HURON MEADOWS - 3



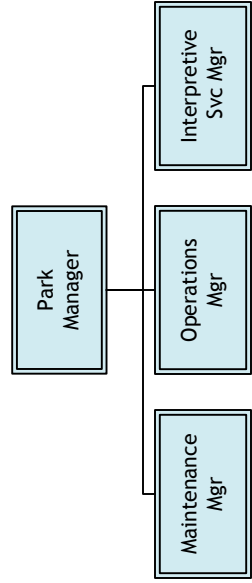
STONY CREEK / WOLCOTT MILL - 5



LOWER HURON / WILLOW / OAKWOODS / LAKE ERIE - 5



METRO BEACH - 4



PARK ADMINISTRATION - SALARY INFO

CURRENT STAFFING LEVEL @ 2/2011

	LEVEL	COUNT	@ MAX	FRINGE
<b>KENSINGTON / INDIAN SPRINGS</b>				
Park Supt	SUPTDH-13	1	\$95,451	\$22,000
Asst Park Supt	SUPV-11	1	\$80,642	\$22,000
Park Mnt Supv	SUPV-11	1	\$80,642	\$22,000
Supv Interpreter	SUPV-10	1	\$75,442	\$22,000
FARM Supv Interpreter	SUPV-10	1	\$75,442	\$22,000
<b>TOTAL</b>		<b>5</b>	<b>\$407,618</b>	<b>\$110,000</b>
				<b>\$517,618</b>

HUDSON MILLS / HURON MEADOWS

Park Mgr	SUPV-12	1	\$85,842	\$22,000
Park Mnt Supv	SUPV-11	1	\$80,642	\$22,000
<b>TOTAL</b>		<b>2</b>	<b>\$166,483</b>	<b>\$44,000</b>
				<b>\$210,483</b>

STONY CREEK / WOLCOTT MILL

Park Supt	SUPTDH-13	1	\$95,451	\$22,000
Park Mnt Supv	SUPV-11	1	\$80,642	\$22,000
Supv Interpreter	SUPV-10	2	\$150,883	\$44,000
FARM Supv Interpreter	SUPV-10	1	\$75,442	\$22,000
<b>TOTAL</b>		<b>5</b>	<b>\$402,418</b>	<b>\$110,000</b>
				<b>\$512,418</b>

METRO BEACH

Park Supt	SUPTDH-13	1	\$95,451	\$22,000
Asst Pk Supt	SUPV-11	1	\$80,642	\$22,000
Park Mnt Supv	SUPV-11	1	\$80,642	\$22,000
Supv Interpreter	SUPV-10	1	\$75,442	\$22,000
<b>TOTAL</b>		<b>4</b>	<b>\$332,176</b>	<b>\$88,000</b>
				<b>\$420,176</b>

PROPOSED - 3 DISTRICTS

	LEVEL	COUNT	@ MAX	FRINGE
<b>WESTERN DISTRICT</b>				
District Pk Superintendent	SUPTDH-13	1	\$95,451	\$22,000
Mnt Mgr	SUPV-10	1	\$75,442	\$22,000
Operations Mgr	SUPV-10	2	\$150,883	\$44,000
Int Svc Mgr	SUPV-10	2	\$150,883	\$44,000
<b>TOTAL</b>		<b>6</b>	<b>\$472,659</b>	<b>\$132,000</b>
				<b>\$604,659</b>
<b>DIFFERENCE V. CURRENT</b>				
		<b>(1)</b>	<b>(\$101,442)</b>	<b>(\$22,000)</b>
				<b>(\$123,442)</b>

EASTERN DISTRICT

District Pk Superintendent	SUPTDH-13	1	\$95,451	\$22,000
Mnt Mgr	SUPV-10	1	\$75,442	\$22,000
Operations Mgr	SUPV-10	2	\$150,883	\$44,000
Int Svc Mgr	SUPV-10	2	\$150,883	\$44,000
<b>TOTAL</b>		<b>6</b>	<b>\$472,659</b>	<b>\$132,000</b>
				<b>\$604,659</b>
<b>DIFFERENCE V. CURRENT</b>				
		<b>(3)</b>	<b>(\$261,934)</b>	<b>(\$66,000)</b>
				<b>(\$327,934)</b>





PARK ADMINISTRATION - SALARY INFO

CURRENT STAFFING LEVEL @ 2/2011

	LEVEL	COUNT	@ MAX	FRINGE
<b>KENSINGTON / INDIAN SPRINGS</b>				
Park Supt	SUPTDH-13	1	\$95,451	\$22,000
Asst Park Supt	SUPV-11	1	\$80,642	\$22,000
Park Mnt Supv	SUPV-11	1	\$80,642	\$22,000
Supv Interpreter	SUPV-10	1	\$75,442	\$22,000
FARM Supv Interpreter	SUPV-10	1	\$75,442	\$22,000
<b>TOTAL</b>		<b>5</b>	<b>\$407,618</b>	<b>\$110,000</b>
				<b>\$517,618</b>

<b>HUDSON MILLS / HURON MEADOWS</b>				
Park Mgr	SUPV-12	1	\$85,842	\$22,000
Park Mnt Supv	SUPV-11	1	\$80,642	\$22,000
<b>TOTAL</b>		<b>2</b>	<b>\$166,483</b>	<b>\$44,000</b>
				<b>\$210,483</b>

<b>STONY CREEK / WOLCOTT MILL</b>				
Park Supt	SUPTDH-13	1	\$95,451	\$22,000
Park Mnt Supv	SUPV-11	1	\$80,642	\$22,000
Supv Interpreter	SUPV-10	2	\$150,883	\$44,000
FARM Supv Int	SUPV-10	1	\$75,442	\$22,000
<b>TOTAL</b>		<b>5</b>	<b>\$402,418</b>	<b>\$110,000</b>
				<b>\$512,418</b>

<b>METRO BEACH</b>				
Park Supt	SUPTDH-13	1	\$95,451	\$22,000
Asst Pk Supt	SUPV-11	1	\$80,642	\$22,000
Park Mnt Supv	SUPV-11	1	\$80,642	\$22,000
Supv Interpreter	SUPV-10	1	\$75,442	\$22,000
<b>TOTAL</b>		<b>4</b>	<b>\$332,176</b>	<b>\$88,000</b>
				<b>\$420,176</b>

PROPOSED - 5 DISTRICTS

	LEVEL	COUNT	@ MAX	FRINGE
<b>KENSINGTON / INDIAN SPRINGS</b>				
Park Mgr	SUPV-12	1	\$85,842	\$22,000
Operations Mgr	SUPV-10	1	\$75,442	\$22,000
Mnt Mgr	SUPV-10	1	\$75,442	\$22,000
Int Svc Mgr	SUPV-10	2	\$150,883	\$44,000
<b>TOTAL</b>		<b>5</b>	<b>\$387,608</b>	<b>\$110,000</b>
				<b>\$497,608</b>
<b>DIFFERENCE V. CURRENT</b>				
		<b>0</b>	<b>(\$20,010)</b>	<b>\$0</b>
				<b>(\$20,010)</b>

<b>HUDSON MILLS / HURON MEADOWS</b>				
Park Mgr	SUPV-11	1	\$80,642	\$22,000
Operations Mgr	SUPV-09	1	\$68,890	\$22,000
Mnt Mgr	SUPV-09	1	\$68,890	\$22,000
<b>TOTAL</b>		<b>3</b>	<b>\$218,421</b>	<b>\$66,000</b>
				<b>\$284,421</b>
<b>DIFFERENCE V. CURRENT</b>				
		<b>1</b>	<b>\$51,938</b>	<b>\$22,000</b>
				<b>\$73,938</b>

<b>STONY CREEK / WOLCOTT MILL</b>				
Park Mgr	SUPV-12	1	\$85,842	\$22,000
Operations Mgr	SUPV-10	1	\$75,442	\$22,000
Mnt Mgr	SUPV-10	1	\$75,442	\$22,000
Int Svc Mgr	SUPV-10	2	\$150,883	\$44,000
<b>TOTAL</b>		<b>5</b>	<b>\$387,608</b>	<b>\$110,000</b>
				<b>\$497,608</b>
<b>DIFFERENCE V. CURRENT</b>				
		<b>0</b>	<b>(\$14,810)</b>	<b>\$0</b>
				<b>(\$14,810)</b>

<b>METRO BEACH</b>				
Park Mgr	SUPV-12	1	\$85,842	\$22,000
Operations Mgr	SUPV-10	1	\$75,442	\$22,000
Mnt Mgr	SUPV-10	1	\$75,442	\$22,000
Int Svc Mgr	SUPV-10	1	\$75,442	\$22,000
<b>TOTAL</b>		<b>4</b>	<b>\$312,166</b>	<b>\$88,000</b>
				<b>\$400,166</b>
<b>DIFFERENCE V. CURRENT</b>				
		<b>0</b>	<b>(\$20,010)</b>	<b>\$0</b>
				<b>(\$20,010)</b>



\*\*Attendance per 2010 Annual Reports  
\*Revenue & Expense #'s per 2011 Budget

**PARK STATISTICS**

**CURRENT**

KENSINGTON / INDIAN SPRINGS				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Kensington	2,370,204	4,500	\$2,817,500	\$6,694,900
Indian Springs	315,969	2,430	\$845,000	\$2,094,900
	<b>2,686,173</b>	<b>6,930</b>	<b>\$3,662,500</b>	<b>\$8,789,800</b>

HUDSON MILLS / HURON MEADOWS				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Hudson Mills	711,612	1,724	\$940,800	\$2,770,700
Huron Meadows	248,019	1,566	\$779,600	\$1,173,300
	<b>959,631</b>	<b>3,290</b>	<b>\$1,720,400</b>	<b>\$3,944,000</b>

STONY CREEK / WOLCOTT MILL				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Stony Creek	1,538,541	4,461	\$2,536,200	\$4,201,700
Wolcott Mill	175,400	2,825	\$509,200	\$1,825,000
	<b>1,713,941</b>	<b>7,286</b>	<b>\$3,045,400</b>	<b>\$6,026,700</b>

METRO BEACH				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Metro Beach	1,367,868	770	\$1,753,100	\$3,995,700
	<b>1,367,868</b>	<b>770</b>	<b>\$1,753,100</b>	<b>\$3,995,700</b>

LOWER HURON / WILLOW / OAKWOODS				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Lower Huron	1,063,554	1,250	\$1,396,500	\$2,919,100
Willow / Oakwoods	763,209	3,350	\$1,075,400	\$3,067,300
	<b>1,826,763</b>	<b>4,600</b>	<b>\$2,471,900</b>	<b>\$5,986,400</b>

LAKE ERIE				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Lake Erie	648,849	1,605	\$1,540,000	\$3,564,700
	<b>648,849</b>	<b>1,605</b>	<b>\$1,540,000</b>	<b>\$3,564,700</b>

<b>TOTAL</b>	<b>9,203,225</b>	<b>24,481</b>	<b>\$14,193,300</b>	<b>\$32,307,300</b>
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**PROPOSED - 3 DISTRICTS**

WESTERN DISTRICT				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Kensington	2,370,204	4,500	\$2,817,500	\$6,694,900
Indian Springs	315,969	2,430	\$845,000	\$2,094,900
Hudson Mills	711,612	1,724	\$940,800	\$2,770,700
Huron Meadows	248,019	1,566	\$779,600	\$1,173,300
	<b>3,645,804</b>	<b>10,220</b>	<b>\$5,382,900</b>	<b>\$12,733,800</b>
% OF TOTAL	40%	42%	38%	39%

EASTERN DISTRICT				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Stony Creek	1,538,541	4,461	\$2,536,200	\$4,201,700
Wolcott Mill	175,400	2,825	\$509,200	\$1,825,000
Metro Beach	1,367,868	770	\$1,753,100	\$3,995,700
	<b>3,081,809</b>	<b>8,056</b>	<b>\$4,798,500</b>	<b>\$10,022,400</b>
% OF TOTAL	33%	33%	34%	31%

SOUTHERN DISTRICT				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Lower Huron	1,063,554	1,250	\$1,396,500	\$2,919,100
Willow / Oakwoods	763,209	3,350	\$1,075,400	\$3,067,300
Lake Erie	648,849	1,605	\$1,540,000	\$3,564,700
	<b>2,475,612</b>	<b>6,205</b>	<b>\$4,011,900</b>	<b>\$9,551,100</b>
% OF TOTAL	27%	25%	28%	30%

<b>TOTAL</b>	<b>9,203,225</b>	<b>24,481</b>	<b>\$14,193,300</b>	<b>\$32,307,300</b>
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\*\*Attendance per 2010 Annual Reports  
\*Revenue & Expense per 2011 Budget

PARK STATISTICS

CURRENT

KENSINGTON / INDIAN SPRINGS				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Kensington	2,370,204	4,500	\$2,817,500	\$6,694,900
Indian Springs	315,969	2,430	\$845,000	\$2,094,900
	<b>2,686,173</b>	<b>6,930</b>	<b>\$3,662,500</b>	<b>\$8,789,800</b>
% OF TOTAL	29%	28%	26%	27%

HUDSON MILLS / HURON MEADOWS				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Hudson Mills	711,612	1,724	\$940,800	\$2,770,700
Huron Meadows	248,019	1,566	\$779,600	\$1,173,300
	<b>959,631</b>	<b>3,290</b>	<b>\$1,720,400</b>	<b>\$3,944,000</b>

STONY CREEK / WOLCOTT MILL				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Stony Creek	1,538,541	4,461	\$2,536,200	\$4,201,700
Wolcott Mill	175,400	2,825	\$509,200	\$1,825,000
	<b>1,713,941</b>	<b>7,286</b>	<b>\$3,045,400</b>	<b>\$6,026,700</b>

METRO BEACH				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Metro Beach	1,367,868	770	\$1,753,100	\$3,995,700
	<b>1,367,868</b>	<b>770</b>	<b>\$1,753,100</b>	<b>\$3,995,700</b>

LOWER HURON / WILLOW / OAKWOODS				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Lower Huron	1,063,554	1,250	\$1,396,500	\$2,919,100
Willow / Oakwoods	763,209	3,350	\$1,075,400	\$3,067,300
	<b>1,826,763</b>	<b>4,600</b>	<b>\$2,471,900</b>	<b>\$5,986,400</b>

LAKE ERIE				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Lake Erie	648,849	1,605	\$1,540,000	\$3,564,700
	<b>648,849</b>	<b>1,605</b>	<b>\$1,540,000</b>	<b>\$3,564,700</b>

<b>TOTAL</b>	<b>9,203,225</b>	<b>24,481</b>	<b>\$14,193,300</b>	<b>\$32,307,300</b>
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PROPOSED - 5 DISTRICTS

KENSINGTON / INDIAN SPRINGS				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Kensington	2,370,204	4,500	\$2,817,500	\$6,694,900
Indian Springs	315,969	2,430	\$845,000	\$2,094,900
	<b>2,686,173</b>	<b>6,930</b>	<b>\$3,662,500</b>	<b>\$8,789,800</b>
% OF TOTAL	29%	28%	26%	27%

HUDSON MILLS / HURON MEADOWS				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Hudson Mills	711,612	1,724	\$940,800	\$2,770,700
Huron Meadows	248,019	1,566	\$779,600	\$1,173,300
	<b>959,631</b>	<b>3,290</b>	<b>\$1,720,400</b>	<b>\$3,944,000</b>
% OF TOTAL	10%	13%	12%	12%

STONY CREEK / WOLCOTT MILL				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Stony Creek	1,538,541	4,461	\$2,536,200	\$4,201,700
Wolcott Mill	175,400	2,825	\$509,200	\$1,825,000
	<b>1,713,941</b>	<b>7,286</b>	<b>\$3,045,400</b>	<b>\$6,026,700</b>
% OF TOTAL	19%	30%	21%	19%

METRO BEACH				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Metro Beach	1,367,868	770	\$1,753,100	\$3,995,700
	<b>1,367,868</b>	<b>770</b>	<b>\$1,753,100</b>	<b>\$3,995,700</b>
% OF TOTAL	15%	3%	12%	12%

SOUTHERN DISTRICT				
PARK	ATTENDANCE**	ACREAGE	REVENUE*	EXPENSE*
Lower Huron	1,063,554	1,250	\$1,396,500	\$2,919,100
Willow / Oakwoods	763,209	3,350	\$1,075,400	\$3,067,300
Lake Erie	648,849	1,605	\$1,540,000	\$3,564,700
	<b>2,475,612</b>	<b>6,205</b>	<b>\$4,011,900</b>	<b>\$9,551,100</b>
% OF TOTAL	27%	25%	28%	30%

<b>TOTAL</b>	<b>9,203,225</b>	<b>24,481</b>	<b>\$14,193,300</b>	<b>\$32,307,300</b>
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## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Gregory J. Almas, Deputy Director  
Subject: 2011 Park Entertainment and Dance Programs  
Date: March 3, 2011

The 2011 Entertainment/Dance program continues to offer a wide variety of entertainment for our park visitors. The attached list includes all the major entertainment events planned for the various Metroparks.

Firework displays are planned for the following:

- Kensington June 11
- Lake Erie July 1
- Stony Creek July 2
- Hudson Mills July 3
- Willow July 4

The grand total for all 2011 park entertainment programs is \$86,905; a \$77,760 decrease from 2010.

The Board will note that DSO performances have not been included at this time as there is no proposed agreement between HCMA and the DSO due to protracted collective bargaining between musicians and DSO management. This represents \$60,000 of the decrease from 2010.

**Recommendation:** That the Board of Commissioners approve the 2011 Park Entertainment and Dance Program and that staff execute the corresponding entertainment agreements as recommended by Deputy Director Almas and staff.





## 2011 Entertainment and Dance Program

Park	Date	Event	Amount
Hudson Mills	7/3/2011	Wolverine Fireworks Display	\$ 8,000.00
	7/3/2011	Big Pinky and The Joint Effort Band	\$ 980.00
Kensington	6/11/2011	Wolverine Fireworks Display	\$ 8,000.00
Lake Erie	6/24/2011	Starbright Entertainment/Inflatable movie screen	\$ 1,150.00
	7/1/2011	Flashback	\$ 1,950.00
	7/1/2011	Wolverine Fireworks Display	\$ 8,000.00
	7/9/2011	Starbright Entertainment/Inflatable movie screen	\$ 1,150.00
	7/17/2011	Kid's Day Entertainment	\$ 1,850.00
Metro Beach	6/5/2011	Rich Eddy's Rockin' Oldies	\$ 650.00
	6/12/2011	Satin Sounds	\$ 550.00
	6/19/2011	Teen Angels	\$ 2,250.00
	6/26/2011	Danceland	\$ 575.00
	7/3/2011	Rhythm Society	\$ 2,700.00
	7/10/2011	Mike Zelenak	\$ 575.00
	7/17/2011	80's Inc.	\$ 2,050.00
	7/24/2011	Mike Wolverton	\$ 600.00
	7/31/2011	Pelts & Company	\$ 550.00
	8/7/2011	Rich Eddy's Rockin Oldies	\$ 650.00
	8/14/2011	Justine Blazer	\$ 1,500.00
	8/21/2011	Walt Lipiec	\$ 475.00
8/28/2011	Dr. Pocket	\$ 2,000.00	
Stony Creek	6/17/2011	Teen Angels	\$ 2,250.00
	7/2/2011	Wolverine Fireworks Display	\$ 10,000.00
	7/8/2011	Sun Messengers	\$ 1,800.00
	7/22/2011	Air Margaritaville	\$ 3,200.00
	7/29/2011	Intrigue	\$ 2,500.00
	8/12/2011	Purdy Good	\$ 1,600.00
Willow	6/25/2011	Big Screen Movies in the Park	\$ 1,400.00
	7/4/2011	Allen Audio (provides sound equipment for bands)	\$ 1,200.00
	7/4/2011	Rick & Dyna Band (Top 40)	\$ 1,450.00
	7/4/2011	Boogie Dynamite (70-80s band)	\$ 3,000.00
	7/4/2011	Wolverine Fireworks Display	\$ 8,000.00
	7/16/2011	Big Daddy Lackowski Polka Band	\$ 1,300.00
	7/16/2011	Brass Express Polka Band	\$ 1,600.00
	7/30/2011	Big Screen Movies in the Park	\$ 1,400.00

**TOTAL \$ 86,905.00**





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: William Johnstone, Human Resources Officer  
Subject: Medicare Part D Subsidy  
Date: March 3, 2011

The Authority received a payment of \$2,565.39 as year-end reconciliation reimbursement for Medicare Part D prescription drug subsidy for 2009. This payment brings the total reimbursement for 2009 to \$70,361.10.

As part of the Authority's effort to pre-fund retiree health care benefits; any funds received under Medicare Part D subsidy are to be transferred to the Retiree Health Trust. This is in accordance with actions taken by the Board in June 2005.

**Recommendation:** That the Board of Commissioners approve the transfer of \$2,565.39 to the Retiree Health Care Trust Fund as recommended by William Johnstone, Human Resources Officer and staff.





## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Paul Muelle, Chief of Natural Resources  
Subject: Report - Mute Swan Management  
Date: March 3, 2011

The feral, free flying, mute swan (*Cygnus olor*) population is large and expanding in the lower peninsula of Michigan. The current statewide population is estimated to be between 12,000 and 14,000 birds versus the estimated 5,400 in 2000. While Michigan has one of the highest populations of Mute Swans in North America, the population in all the Great Lakes states is increasing about 10 to 20 percent annually. The U.S. Fish and Wildlife Service consider the mute swan a nonnative problem species, and supports efforts to limit mute swan population growth and range expansion. The Michigan Department of Natural Resources and Environment (MDNRE) Statewide Mute Swan Management Program has developed a long-term management goal (2030) of maintaining a spring population less than 2,000 mute swans.

Adult mute swans may become dangerously aggressive toward people and pets, especially in areas where they have become accustomed to food handouts. There are numerous cases nationwide where mute swans have threatened and attacked people in parks, backyards, and small boats. Of concern is the possibility of a confrontation between a mute swan and visitors or pets due to the many aquatic recreation areas provided by the Metroparks.

Mute swans also compete for resources with other waterfowl such as loons, ducks, colonial waterbirds, and native swan. With territories of 1 to 25 acres, they can completely displace, or even kill, native waterfowl and have the potential to interfere with the restoration of native species including the threatened trumpeter swan. The Metroparks provide nesting and migratory habitat for several state threatened bird species (Least Bittern, Common Tern, Black-crowned Night-heron), the quality of which would in many cases improve with the reduction of the mute swan population.

Due to the tendency of mute swans to concentrate in large numbers at productive feeding areas, they can deplete aquatic plants needed by native waterfowl. They prefer feeding on native plants and not the invasive plant species that are affecting significant portions of our lakes in the Metroparks. In flocks, mute swans can overgraze the native aquatic vegetation to the point where the vegetation cannot fully recover. This impact is intensified due to the fact that mute swans generally don't migrate long distances, and in some cases do not migrate at all.

Over the past several years, mute swan populations have significantly increased at Stony Creek, Kensington and Metro Beach Metroparks. This increase is a concern to visitor and employee well-being, rare and threatened species viability, pollution problems due to fecal contamination and overall park ecosystem health. The proposed management goal for the Metroparks is to control the mute swan population at a level that (1) minimizes conflicts with humans; (2) minimizes the impacts to the Metroparks' native species and habitats; and (3) is consistent with the objectives of the Michigan Department of Natural Resources and

Environment. Specifically, the Metroparks goal is to reduce mute swan spring population levels to 50 percent of the 2011 population by 2015 and 80 percent by 2030.

Reducing the mute swan population would be done in a safe, humane and practical manner. In compliance with the guidelines set forth by the Michigan Department of Natural Resources and Environment, mute swan numbers would be reduced through a combination of lethal removal (sharp shooting), euthanasia/live capture, and through nest and egg destruction. Egg addling and nest destruction, while more acceptable to the public, are not as effective as reducing adult survival through lethal means or capture and humane euthanasia due to the longevity of the species. A combination of using all control methods available would reduce the population to the desired population goal in a timely manner. Once the population goal is reached, egg addling/nest destruction could potentially be used to maintain that population level. The U.S. Department of Agriculture has agreed to assist the Metroparks in the mute swan removal program at no cost to the park system. Initial removal of swans would begin as soon as practical.

**Recommendation:** That the Board of Commissioners approve the mute swan management guidelines and population reduction goals and direct staff to proceed with the proposed management plan as recommended by Chief of Natural Resources Paul Muelle and staff.

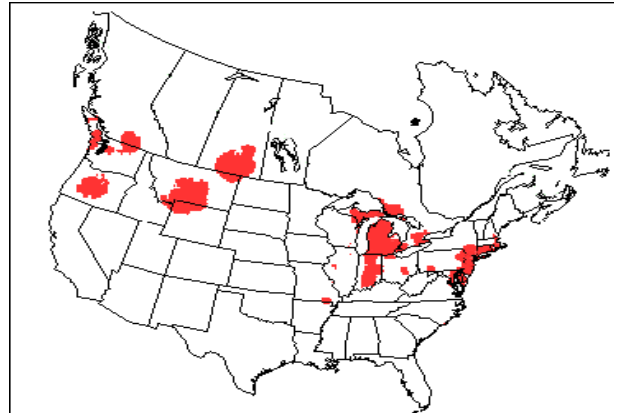
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**Huron-Clinton Metroparks  
Mute Swan Management Recommendations  
February 2011**

The feral, free flying, mute swan (*Cygnus olor*) population is large and expanding in the lower peninsula of Michigan. The current statewide population is estimated to be between 12,000 and 14,000 birds versus the estimated 5,400 in 2000. While Michigan has one of the highest populations of Mute Swans in North America, the population in all the Great Lakes states is increasing about 10 to 20 percent annually and has exploded along the Atlantic Coast and is now expanding rapidly throughout the Midwest.

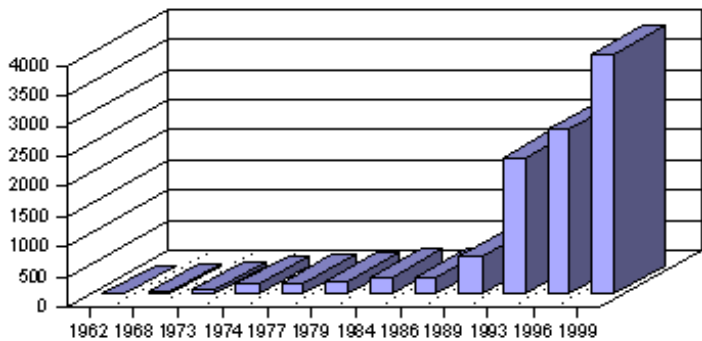
As an example, in Maryland, a feral population of about 4,000 mute swans had become established from the original escape of five captive swans in 1962, shown in the figure below. The U.S. Fish and Wildlife Service consider the mute swan a nonnative problem species, and supports efforts to limit mute swan growth and range expansion. Many state natural resource agencies, including Michigan, have enacted mute swan control policies. Population studies by the

U.S. Fish and Wildlife Service have determined that the Mute Swan population in the Great Lakes has been doubling every seven to eight years.



Winter distribution of Mute Swans in North America based on Christmas Bird Count data. Map from USGS 1998

Despite their aesthetic appeal, mute swans can cause problems. The mute swan is native to Europe and Asia, but is an exotic species in the United States. Population growth and range expansion of this species has increased the number of swan-related problems for people and native wildlife, and mute swan population control has become a priority for many natural resource bodies in the East and Midwest. Since 1999, the state of Maryland, which is a cooperating member of the Chesapeake Bay Program Watershed Partnership which also includes the states of Pennsylvania, Virginia, the District of Columbia and the US EPA, has reduced their Mute Swan population to 500 birds and plans to continue swan population reductions.

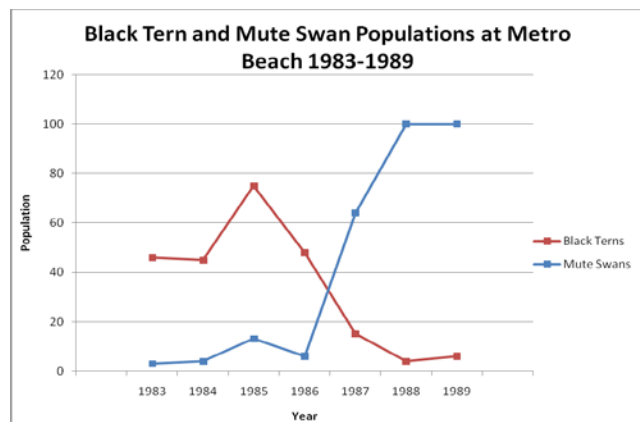


In 2006, the Michigan Department of Natural Resources and Environment (MDNRE) Statewide Mute Swan Management Program developed a process toward stabilization of the mute swan population. The short-term (2005-2010) goal of management efforts was to reduce the mute swan spring population by 50 percent (3,500) of the 2005 spring population (7,100). However, during this period the state population has increased to an estimated 12,000 birds. The long-term goal (2030) is to maintain a spring population less than 2,000 mute swans.

Adult mute swans may become dangerously aggressive toward people and pets, especially in areas where they have become accustomed to food handouts. There are numerous cases where mute swans have threatened and attacked people in parks, backyards, and small

boats. Although this often involves some degree of bluffing, mute swans are capable of inflicting bruises, sprains, and broken bones. Mute swans strike with their wings when attacking, and a strike with their carpal wing joint is capable of overturning kayaks, canoes, and small fishing boats, creating life-threatening situations. Aggressive tendencies vary widely between individual swans, but are most pronounced in territorial breeding males. The many aquatic recreation areas provided by the Metroparks carry the possibility of a confrontation between a mute swan and visitors or pets, reinforcing the need to control the increasing mute swan population. Nuisance impacts such as aggression towards humans and pollution problems due to fecal contamination are likely to be of most concern in the Metroparks where swans and humans are in close contact.

In addition to their aggressive behavior, mute swans also compete for resources with other waterfowl such as loons, ducks, colonial waterbirds, tundra swans, and geese and will sometimes completely displace, or even kill, native waterfowl. They chase water birds, and can keep those birds from nesting. The Metroparks provide nesting and migratory habitat for several threatened bird species, the quality of which would in many cases improve with the reduction of the mute swan population.



Interspecific competition is also a concern, as the presence of mute swans in the wild has the potential to interfere with the restoration of the native trumpeter swan.

Due to the tendency of mute swans to concentrate in large numbers at productive feeding areas, there is concern that they deplete aquatic plants needed by native waterfowl. Their breeding territories range from 1-25 acres, as compared to the native trumpeter swan range of 6-150 acres. In flocks, mute swans can overgraze submerged aquatic vegetation to the point where the vegetation cannot fully recover. Mute Swans have been devastating to native freshwater submersed aquatic vegetation communities in the United States. Each bird can consume four to eight pounds of submersed aquatic vegetation daily. While feeding, the birds uproot and dislodge close to three times the amount of submersed aquatic vegetation they ingest. This impact is intensified due to the fact that mute swans generally neither flock nor migrate long distances, and in some cases do not migrate at all. This causes a reduction in the quantity and quality of aquatic habitat that may affect the food web, impact resident and migratory waterfowl, and affect an area's biodiversity. While feeding, mute swans paddle their feet and rake the substrate. One bird can uproot about 20 pounds of submersed aquatic vegetation daily, reducing important native aquatic plants. This behavior causes sediments to become suspended in the water column, which may reduce water quality. Reducing the mute swan population in the Metroparks would benefit the quality of its ecosystems. The most common species of submerged aquatic vegetation consumed by adult Mute Swans in lower Great Lakes coastal marshes are *Potamogeton* spp. (pondweed), *Ceratophyllum demersum* (coontail), *Elodea Canadensis* (waterweed), *Najas flexilis* (slender naiad), *Zizania palustris* (wild rice), and *Chara vulgaris* (stonewort).

Over the past several years, Mute Swan populations have significantly increased at Stony Creek, Kensington and Metro Beach Metroparks. This increase is a concern to visitor and employee well-being, rare and threatened species viability, and overall park ecosystem health. The overall management goal is to manage the mute swan population in the Metroparks at a level that (1) minimizes the impacts to the Metroparks' native species and



habitats; (2) is consistent with the objectives of the Michigan Department of Natural Resources; and (3) minimizes conflicts with humans. Specifically, the Metroparks goal is to reduce mute swan population levels to 50% of the 2011 population by 2015.

Reducing the mute swan population would be undertaken in a safe, humane, and practical manner in the Metroparks. In compliance with the guidelines set forth by the Michigan Department of Natural Resources, mute swan numbers would be reduced through a combination of lethal removal (sharp shooting), euthanasia/live capture, and through nest and egg destruction. Egg addling and nest destruction, while more acceptable to the public, are not as effective as reducing adult survival through lethal means or capture and humane euthanasia due to the longevity of the species. Other states and entities have found that reducing reproductive success as a means of population control (e.g., egg addling) for Mute Swans has had limited success. Both real-world experience as well as statistical models has indicated that the best method for reducing numbers of a long lived species such as the Mute Swan is to reduce adult survival. Further, focusing population control on adults has been found to be more economical, requires far less labor, and resulted in fewer total swans being killed in the long run than trying to reduce reproductive success.

Removal and euthanasia of adult mute swans from the population would have an immediate impact on population reduction. A combination of using all control methods available, egg addling/nest destruction and lethal removal/euthanasia would reduce the population to the desired population goal in a timely manner. Once the population goal is reached, egg addling/nest destruction could potentially be used to maintain that population level. A report of the number of mute swans removed, the nest locations, the number of eggs destroyed or removed, and the total hatch for the year should be recorded to better monitor the mute swan populations in the Metroparks. This will also provide any subsequent mute swan management plans with data for future removals.

When considering mute swan removal, discretion and education are necessary components of a successful program. Mute Swans are conspicuous, attractive birds that appeal to many members of the general public, many of whom are unaware of the swans' potential adverse ecological impacts.

References:

**Mute Swans: an ecological overview with an emphasis on the lower Detroit River**

Julie A. Craves and David J. Susko, Rouge River Bird Observatory, Environmental Interpretive Center, University of Michigan-Dearborn, 2010

**Mute Swan Issues in Wisconsin; PUB WM 473-2007**

Wisconsin Department of Natural Resources, 2007

**Mute Swans in Maryland: A Statewide Management Plan**

Maryland Department of Natural Resources, Wildlife and Heritage Service, April 14, 2003

**2006 DNR Mute Swan Management & Control Program Procedures**

MDNRE, Lansing, MI 2006

**2009 Mute Swan Advisory Committee:** Recommendations to the Secretary of Natural

Resources for the State of Maryland, Maryland Department of Natural Resources

State of Maryland, April 16, 2009



## HURON-CLINTON METROPOLITAN AUTHORITY

To: Board of Commissioners  
From: Greg Almas, Deputy Director  
Subject: February Donations (4)  
Date: March 3, 2011

The following donations were received through Feb. 28, 2011:

- A \$475 bench donation made by Michael Taylor to be used at Huron Meadows Metropark.
- A \$475 Bench donation made by Ray Haggerty to be used at Hudson Mills Metropark.
- A tent donation made by McKillen Tents for use during the January Frosty Freestyle cross country race held at Huron Meadows Metropark.
- Four dairy cows and one bull donation made by Roy Schwark to be used at the Wolcott Farm.

**RECOMMENDATION:** That the Board of Commissioners formally accept the above donations and a letter of appreciation be sent to the donors as recommended by Deputy Director Almas and staff.



**GEORGE M. CARR, P.C.**

ATTORNEY AND COUNSELOR

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Mr. Harry Lester, Chairman  
Huron-Clinton Metropolitan Authority  
13000 High Ridge Drive  
Brighton, Michigan 48114-9058

March 3, 2011

Dear Chairman Lester:

The Legislature is now in overdrive with the introduction of the Governor's Income Tax Plan. Introduced on Tuesday, the plan is simple in concept and convoluted in implementation. As introduced it repeals the universally maligned Michigan Business Tax (MBT) and replaces it with a 6% corporate income tax based on federal taxable income. That's about where the simplicity ends and 183 pages of enacting legislation begins. "C corporations" will pay the 6% income tax and all other business, except insurance companies and banks, will pay the personal income tax. Nearly all business tax credits are eliminated in favor of a uniform lower business tax rate.

In this case the details truly hold the devil. The basic philosophy of the Governor's plan was stated yesterday in House Tax Committee by Let. Governor Calley:

"The (current) model relies on somebody coming in and saving us, instead of those who are already here."

While a number of business groups have endorsed the plan as drafted, the manufacturers in particular are less than enthused. They have received the bulk of the numerous tax credits under the current tax scheme and are seeking to keep them going forward. In response, the Governor has inserted an option for those with "certified credits" to elect to remain under the current MBT until the credits are exhausted. If fully implemented the Governor's plan would be a net \$1.7 billion reduction per year in state business taxes.

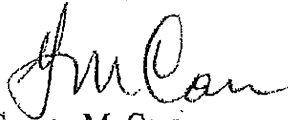
While the business community squabbles over who gets the cuts the balance of the Governor's plan is proving to be the "atom bomb" Let. Governor Calley warned of early last month. Extending the income tax to pensions and elimination of the Earned Income Tax Credit have created the most opposition to date. As expected, the polling on the Governor's approval rating has dropped over 30 percentage points since unveiling the tax plan. The elimination of various charitable deductions have also lead the opposition with over 60% of the public opposed.

Leading the opposition to key parts of the tax plan are the Chairs of the House and Senate Committees that will need to pass any changes. Representative Jud Gilbert, Chair of the House Tax Policy Committee, has voiced his public opposition to elimination of the Earned Income Tax Credit for the working poor. Former HCMA Commissioner Jack Brandenburg now chairs the Senate Finance Committee. He was an early opponent of the pension tax provisions stating to the press "Taxing pensions is the 800 pound gorilla, its caving like a house of cards."

One key part of the Governor's tax and revenue plan not yet introduced is the 1% assessment on paid medical claims. Designed to raise \$400 million to match federal Medicaid funds it is still in development. Depending upon how this bill is drafted it could potentially cost the Authority additional health care premiums for active and retired employees. We should receive a draft copy later today and will work to determine the impact.

I have often compared elections and legislation to sport fishing. "Catching is fun but cleaning stinks". We will know by the 4<sup>th</sup> of July if the legislature elects for "Catch and Release" of the Governor's proposal.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "G. M. Carr". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

George M. Carr

**Provisions of Corporate Income Tax Plan  
March 2, 2011**

**Corporate Income Tax**

**Tax Rate**

- 6% (Rate is equivalent to the MBT Business Income Tax Rate of 4.95% plus the 21.99% Surcharge applied to income = 6.0385%)

**Tax Base**

- Federal taxable income (decoupled from Federal accelerated depreciation and domestic production activities deduction)

**Taxpayers Subject to Tax:**

- Corporations Only
- Partnerships, S Corporations, Individuals not subject to tax
- LLCs subject to tax only if they elect to be taxed as a corporation
- Unitary Business Groups (UBGs) required to file a combined return

**Exemptions:**

- Taxpayers with liability under \$100 do not have to file or pay

**Adjustments:**

- Additions—Interest and dividends from other-state obligations, net-income taxes, NOLs, royalties and interest paid to related entities not part of unitary group
- Subtractions—Dividends and royalties received from non-US persons, interest income from US obligations, business losses incurred after effective date

**MBT Credits Retained:**

- Small Business Alternative Tax Credit

**MBT Credits Repealed**

- Arts and Culture Credit
- Biofuel Infrastructure Credit
- Bottle Deposit Administration Credit
- Community or Education Foundation Credit
- Entrepreneurial Credit
- Gross Receipts Filing Threshold Credit
- Homeless Shelter/Food Bank Credit
- Individual or Family Development Account Credit
- Investment Tax Credit
- International Auto Show Credit
- Large Food Retailer Credit
- Low-Grade Hematite Credit
- Mid-Size Food Retailer Credit
- NASCAR Safety Credit
- NASCAR Speedway Credit
- New Motor Vehicle Dealer Inventory Credit
- Next Energy Business Activity Credit

- Next Energy Payroll Credit
- Personal Property Tax Credit
- Private Equity Fund Credit
- Research and Development Credit
- Stadium Credit
- Start-up Business Credit

**MBT Credits Retained Only for Those Awarded (or for Agreements Entered into) Before 2012:**

- Anchor Company Payroll Credit
- Anchor Company Taxable Value Credit
- Brownfield credits
- Corporate Farmland Preservation Credit
- Film Credits
- Historic Preservation Credits
- MEGA Credits, including battery, photovoltaic, polycrystalline, and hybrid technology research and development credits
- Renaissance Zone Credit
- Tax Voucher Certificates (Michigan Early Stage Venture Investment Act)

**Financial Institutions Tax**

**Tax Rate and Base**

- Financial Institutions Tax: 0.29% (equals current tax rate of 0.235% plus current surcharge of 23.4%)
- Tax base continues to be net capital stock

**Deductions and Credits**

- Deduction for Goodwill is eliminated
- MBT credits repealed for CIT are also repealed for Financial Institutions
- Certified credits already awarded could still be claimed

**Insurance Tax**

**Rate and Base**

- Tax continues to be 1.25% of gross direct premiums written on property or risk located in Michigan. Insurance companies based in other states that sell insurance in Michigan pay the greater of this tax or the retaliatory tax

**Credits**

- MBT credits repealed for CIT are also repealed for insurance companies
- Certified credits already awarded could still be claimed

**Miscellaneous**

- Effective date 1/1/12
- Apportionment—100% sales for everyone (MTC apportionment does not apply)
- Sourcing provisions—Same as MBT
- Nexus standard—Same as MBT



## MEMORANDUM



**DATE:** March 2, 2011

**TO:** House Tax Policy Committee

**FROM:** Rebecca Ross, Senior Economist  
Jim Stansell, Economist

**RE:** FY 2011-12 Executive Recommendation for Tax Changes

This memorandum describes the Executive Recommendation for tax changes. These tax changes consist of eliminating the Michigan Business Tax (MBT), imposing a new corporate income tax, and eliminating various income tax expenditures – primarily the pension exemption and the earned income tax credit (EITC). In total, these tax changes would reduce revenue by an estimated \$254.1 million in FY 2011-12 and increase revenue by \$32.1 million in FY 2012-13. These tax changes would increase General Fund/General Purpose (GF/GP) revenue by an estimated \$339.8 million in FY 2011-12 and \$558.7 million in FY 2012-13; it would also reduce School Aid Fund (SAF) revenue by an estimated \$593.9 million in FY 2011-12 and \$526.6 million in FY 2012-13. Table 1 includes the estimated fiscal impact of the Executive Recommendation for tax changes, which would be effective January 1, 2012. The details of the plan are described below.

**Table 1**  
**Potential Tax Changes Under the Executive Recommendation**  
**Effective Date January 1, 2012**  
**(Millions of Dollars)**

	<b>FY 2011-12</b>	<b>FY 2012-13</b>
	<b><u>Estimates</u></b>	<b><u>Estimates</u></b>
<b><u>Business Tax Related</u></b>		
Repeal MBT	(\$2,170.0)	(\$2,024.4)
Partial Year MBT	900.2	0.0
6% Corporate Income Tax (Only C Corps)	460.1	748.8
Financial Institutions Tax	27.7	43.9
Honor Existing Firm-Specific Credits	<u>(293.0)</u>	<u>(500.0)</u>
<b>Net Business Tax Change</b>	<b>(1,075.0)</b>	<b>(1,731.7)</b>
<b><u>Income Tax Related</u></b>		
Individual Income Tax Changes	820.9	1,863.8
Reserved for Future Tax Cuts	<u>0.0</u>	<u>(100.0)</u>
<b>Net Income Tax Change</b>	<b>820.9</b>	<b>1,763.8</b>
<b>Total Tax Changes</b>	<b>(254.1)</b>	<b>32.1</b>
GF/GP	339.8	558.7
SAF	(593.9)	(526.6)

**MBT and Corporate Income Tax Changes**

Combined, the MBT and corporate income tax changes proposed in the Executive Recommendation would reduce business taxes by an estimated \$1.08 billion in FY 2011-12 and \$1.73 billion, which is an 86% reduction on a full year basis in FY 2012-13.

As a background, the MBT is a tax on all businesses with apportioned gross receipts above \$350,000 with business activity in Michigan. The MBT has two main components to its tax base – business income or net profit and modified gross receipts (gross receipts less purchases from other firms, such as inventory, depreciable assets, and materials and supplies). Business income is taxed at 4.95% and modified gross receipts component is taxed at 0.8%.

In addition, the MBT includes many credits and a surcharge. The surcharge (except for insurance companies and financial institutions) is 21.99% of taxpayer's MBT liability after apportionment but before credits and is limited to \$6 million per taxpayer per tax year. For financial institutions, the MBT surcharge is 23.4%, but insurance companies are not subject to the surcharge.

The MBT was originally designed to be revenue neutral with the SBT and a personal property tax (PPT) cut and to reimburse the SAF for the state and local PPT exemptions, which totaled \$479 million in FY 2008-09. The PPT is primarily a local tax levied on businesses for personal property such as equipment, machinery, furniture, and fixtures. The MBT property tax related legislation exempted industrial personal property from the 6 mill state education tax, the industrial facilities tax portion of the 18 school operating mills, and the 18 school operating mills. It also exempted commercial personal property from up to 12 of the school operating mills.

The Executive Recommendation would repeal the MBT and replace it with a 6% corporate income or profits tax with no credits, except for the small business credit. Qualified small businesses are eligible to pay an alternate tax equal to 1.8% of adjusted business income. The business tax on insurance companies and financial institutions would not be fundamentally changed from current law. The corporate income tax would apply only to C corporations and not other business types as is the case with the MBT. Credits that have already been awarded, such as MEGA, brownfield redevelopment, renaissance zone, film production, battery/photovoltaic, and other credits would be retained for the duration of the agreements, but no additional credits would be awarded.

A brief description of the temporarily retained credits follows.

**MEGA.** Numerous credits for new or expanding firms based on additional payroll and health care costs or additional business activity costs associated with an expansion or new location.

**Brownfield Redevelopment.** Credit for some of the costs of demolition, construction, restoration, or alteration of buildings located in Brownfield development zones.

**Renaissance Zone.** Credit against the MBT for businesses located within one of the more than 150 renaissance zone boundaries.

**Film Production Credits.** Credits for film production expenditures: 40 - 42% refundable credit for direct production expenditures (include, but not limited to, compensation payments to producers, directors, writers, and actors), 30% credit for qualified personnel expenditures (below the line personnel, such as technical crew, who were not residents of Michigan for at least 60 days before approval of the agreement), 25% investment film infrastructure credit, and a 50% qualified job training credit.

**Battery Credits.** A variety of credits are issued for battery related activity: pack engineering, integration and assembly credits, vehicle engineering credit, advanced battery technologies credit, and battery cell manufacturing credits.

**Other Credits.** Historic, farmland, and workers disability credits. The historic preservation credit provides a credit up to 25% of expenditures for the restoration of a qualified historic site. The farmland preservation credit provides property tax relief for corporate farms. The workers' disability supplemental benefit credit provides for 100% of the supplemental cost of living payments made to persons injured between September 1965 and December 1979.

### **Income Tax Changes**

The income tax changes proposed by the Governor would increase the income tax by an estimated \$820.9 million in FY 2011-12 and \$1.86 billion in FY 2012-13. The proposed changes are as follows.

**Freeze income tax rate at 4.25%.** Under current law, the income tax rate is 4.35%. Beginning October 1, 2011 the rate will be reduced by 0.1 percentage points each year until the rate reaches 3.95%; then the rate will be reduced to 3.9% effective October 1, 2015.

**Eliminate pension exemption.** Under current law, social security, military, federal, state and local government pension/retirement income is fully exempt. Private pensions are exempt up to \$45,120 single/\$90,240 joint (TY 2010) – these levels are indexed to inflation. In Michigan, defined benefit plans, IRAs, and annuities are fully exempt. Also, 401(k) distributions attributable to employer contributions or to employee contributions that are matched by the employer are exempt, but distributions attributable to employee contributions that are not matched by the employer are currently subject to the State income tax, subject to the private pension limits. In addition, 401(k)s with no employer match are not considered pensions and therefore are completely subject to the income tax. The Executive Recommendation would eliminate these exemptions (except for social security).

**Eliminate the dividends, interest, capital gains exemption received by seniors.** Under current law, senior investment income up to \$10,058 single/\$20,115 joint (TY 2010, Indexed to inflation) is exempt.

**Eliminate the \$2,300 (TY 2010, indexed to inflation) special exemptions for seniors and individuals with unemployment compensation equal to or greater than 50% of their AGI (adjusted gross income, Michigan's starting point from federal return).**

**Personal exemption phase-out.** Under current law, \$3,700 (TY 2011, indexed to inflation) is exempt from AGI for each personal exemption claimed on the federal income tax return. The personal exemption increases in \$100 increments based on inflation. The Executive Recommendation would phase-out the personal exemption for single taxpayers between the income range of \$75,000 and \$100,000 and for married taxpayers between the income range of \$150,000 and \$200,000. Taxpayers with incomes above the upper bound would receive no personal exemption.

**Eliminate child deduction.** The child deduction provides a \$600 subtraction from AGI for each dependent child age 18 or younger.

**Eliminate miscellaneous subtractions.** The Executive Recommendation would eliminate political contributions; prizes won from bingo, raffle, or charity games; losses from the disposal of property; income from gas and oil royalty interest; certain distributions from IRAs used to pay higher education

expenses; qualifying distributions from a pension or retirement plan that is contributed to a charitable organization.

Eliminate the city income tax credit. The city income tax credit is a non-refundable credit to partially offset the city income (levied in 22 cities) tax liability. In TY 2008, 823,612 credits were allowed, and the average credit was \$38.

Eliminate the public contributions credit. The public contributions credit is a non-refundable credit equal to 50% of the amount contributed up to a maximum credit of \$100 for single (\$200 for joint) returns. Public contributions include gifts to Michigan colleges and universities, public libraries, museums, and public broadcasting stations. In TY 2008, 273,300 credits were allowed, and the average credit was \$90.

Eliminate the community foundations credit. The community foundations credit is a non-refundable credit equal to 50% of the amount contributed up to a maximum credit of \$100 for single (\$200 for joint) returns. In TY 2008, 35,200 credits were allowed, and the average credit was \$93.

Eliminate the homeless shelter/food bank credit. The homeless shelter/food bank credit is a non-refundable credit equal to 50% of the amount contributed up to a maximum credit of \$100 for single (\$200 for joint) returns. The credit is for cash donations to qualifying homeless shelters, food banks, and food kitchens whose primary purpose is to provide accommodations or food to indigent persons. In TY 2008, 234,100 credits were allowed, and the average credit was \$81.

Eliminate the historic preservation credit. The historic preservation credit is a refundable and a non-refundable credit to rehabilitate historic sites and is equal to 25% of the qualified expenditures. In TY 2008, about 300 credits were allowed and the average credit was \$4,581.

Eliminate the college tuition and fees credit. The college tuition and fees credit is a non-refundable credit for resident taxpayers with AGIs of less than \$200,000 and is equal to a percentage of tuition and fees. To qualify, the school must have certified that tuition and fees will not increase by more than the rate of inflation. The amount of the credit is the lesser of 8% of the tuition and fees paid or \$375 per student. The credit cannot be claimed for more than 4 years for any one student. In TY 2008, about 83,000 credits were allowed and the average credit was \$146.

Eliminate the vehicle donation credit. The vehicle donation credit is a non-refundable credit to equal to 50% of the fair market value of certain automobile donations to qualified charitable organizations. The credit is limited to up to a maximum credit of \$100 for single (\$200 for joint) returns. In TY 2008, about 2,200 credits were allowed and the average credit was \$56.

Eliminate the individual or family development credit. Individuals or families whose income is 200% of the federal poverty level can establish accounts for qualified expenses and receive a nonrefundable credit equal to 75% of the contributions made to the account. The total amount of these credits is limited to \$1 million annually. In TY 2008, about 300 credits were allowed and the average credit was \$4,581.

Eliminate the farmland preservation credit. The farmland preservation program allows an additional property tax refundable credit to farmers who certify to the state that existing farmland will not be converted to other uses for a period of seven years.

Eliminate the adoption credit. The adoption credit provides refundable credit of up to \$1,200 to the extent that qualified adoption expenses exceed the amount allowed under the federal adoption credit.

Eliminate the stillbirth credit. This refundable credit is available to taxpayers who have been provided with a Certificate of Stillbirth. The credit is equal to 4.5% of the personal exemption amount, rounded to the closest \$10 increment.

Eliminate EITC. The EITC is a refundable credit for working low income households equal to 20% of the federal EITC. This would increase revenue by an estimated \$340 million for FY 2012-13. In recent years, a portion of the state earned income tax credit has been used to meet maintenance of effort (MOE) requirements for federal Temporary Assistance for Needy Families (TANF) dollars. Elimination of the credit would also eliminate this TANF MOE claim generated by the State EITC. Thus, other eligible state spending would need to be identified to ensure that MOE requirements were met.

Homestead property tax credit (HPTC) changes. For TY 2008, Michigan taxpayers with household income less than \$82,650 may claim a property tax credit, and the computed credit is reduced by 10% for every \$1,000 that household income exceeds \$73,650. Under current law, the credit is equal to 60% of the amount by which property taxes (or 20% of rent for renters) exceed 3.5% of household income, up to a maximum of \$1,200. For seniors and disabled filers, the credit is equal to 100% of the difference. The proposed changes would adjust the percentage by which property taxes exceed 3.5% of household income to 80% for all filers except disabled taxpayers, who remain at 100%. In addition, the credit will begin to phase-out at an income level of \$60,000.

Eliminate all designated voluntary contributions. Contributions to these funds increase taxpayers' liability or reduce their refund. Although eliminating these contribution options via the income tax could reduce total contributions for these funds, this change has no State fiscal impact.

Reserve \$100 million for future tax cuts. The Executive Recommendation would also set aside \$100 million from the income tax to be used for future tax cuts.

We hope this information is helpful. For additional updates, please consult our website at [www.house.mi.gov/hfa](http://www.house.mi.gov/hfa). Contact us at (517) 373-8080 if you have any further questions.





**HURON-CLINTON METROPOLITAN AUTHORITY  
FEBRUARY MONTHLY REPORT  
FOR  
BOARD OF COMMISSIONERS  
MARCH 10, 2010**

**Director's Comments**

- Snow and ice conditions, along with cold temperatures for most of the month, made for good winter activities. It's great to see people enjoying what winter has to offer outdoors rather than just fighting it. Parks staff did an excellent job plowing snow from roads and parking lots, grooming ski trails, clearing ice, managing sledding hills, ski centers and other facilities open for winter activities so that our visitors could get out and play.
- Metropark personnel staffed information booths at the Detroit Boat Show held at Cobo Center, as well as the Outdoorama and Cottage and Lakefront Living Show, and the Golf Show which were held at the Suburban Collection Showplace in Novi. These offer important opportunities for promoting the Metroparks and its facilities to the large number of people who attended these shows. Thanks to all the staff that pulled special duty to provide the Metroparks a presence at these shows.
- Search for the contract marketing director continues. More than 130 applications were received for this position. Hammond and Associates has been reviewing the applications and has been conducting telephone interviews of the top candidates. Greg Almas and I will meet with Chuck Hammond and Virginia Fallis to review the results of their selection process and to determine who should be brought in for final interviews. Any commissioner desiring to participate in the final interviews should contact me so we can arrange schedules.
- With the continuation of the DSO musicians strike, staff is working on bringing alternative entertainment events to replace the DSO concerts that had been tentatively scheduled for this summer at Kensington, Metro Beach and Stony Creek.

**Metro Beach –**

**Jim Pershing**

- The Detroit Boat Show was held Feb. 12-20 at Cobo Hall. The show is still only one-third the size it was three years ago due to the state of the economy. Attendance for the 2011 show was up less than 1 percent compared to the 2010 attendance numbers. Even so, staff at the HCMA booth was still busy answering questions and distributing literature. We still hear favorable comments with respect to the Metroparks from most people that stop by the booth.
- Summer concerts are booked for the upcoming season. The format has been modified and all entertainment will take place at the Welsh Activity Center on Sunday evenings from 6:30 – 10:00 pm during June, July, and August. A variety of bands have been booked so that everyone will be able to enjoy the music.

**Lower Huron, Willow, Oakwood and Lake Erie –**

**Jeff Schuman and Tonja Jolly**

- The seasons' annual snowfall accumulation is 20 inches above normal making it the second snowiest February on record. The snow was great for sledding, cross country skiing and snowshoeing.
- Maintenance crews were busy plowing, shoveling snow and grooming cross country ski trails along with daily tasks.
- Tonja Jolly and Jeff Schuman staffed the HCMA information booth for the Downriver Linked Greenways Initiative Open House Celebration in Flat Rock on Feb. 22.
- Staff hosted a Friends of Oakwoods meeting on Feb. 17 and participated in the Great Backyard Bird Count.

## **Kensington, Indian Springs –**

### **Kim Jarvis**

- Park maintenance staff did a good job keeping roads and parking lots plowed, sidewalks shoveled, ski trails, toboggan runs and sled hills groomed and the ice rink cleared.
- The Ski Center closed for the season Feb. 6; the golf building was emptied and prepped for demolition. The temporary clubhouse was delivered Feb. 24 and preparation for the golf season will begin soon.
- The University of Michigan's Department of Emergency Medicine conducted a wilderness medicine class on Feb. 26 at the Nature Center. The class consisted of physicians, nurses, and emergency personnel from all over the country learning advanced techniques in managing medical emergencies in winter weather and low resource environments.
- Nature Center staff worked the HCMA booth at the Michigan United Conservation Club's (MUCC) 38<sup>th</sup> Annual Outdoorama show Feb 24 - 27 at the Suburban Collection Showplace in Novi.

## **Hudson Mills, Huron Meadows, Dexter-Huron, Delhi –**

### **Jerry Cyr**

- More than 175 sets of skis were rented on Feb. 12 at Huron Meadows which was the park's "best ever!"
- Initial planning is underway to partner with the South Eastern Livingston County Recreation Authority (SELCRA) to host a family camping event at Huron Meadows. The event will be organized by SELCRA and hosted by Huron Meadows Metropark.

## **Stony Creek, Wolcott Mill –**

### **Mike Lyons**

- There were abundant opportunities to sled, ski, snowshoe, ice fish and hike during the first two weeks of February.
- As a result of the good winter conditions, vehicle entries and tolling revenue were strong. Tolling revenue was also aided by the purchase of 500 annual permits by Beaumont Hospital.
- The Nature Center hosted its 34<sup>th</sup> annual pancake walk on Feb. 6 with nearly 80 participants. Hiking Michigan and REI sponsored a snowshoeing workshop held at the Nature Center on Feb. 19 with 40 attendees.

## **Interpretive Services –**

### **Mike George**

- Interpretive staff spent time working on the strategic plan and reorganization plan for the interpretive department.
- Worked with Stony Creek, Planning and Graphics staffs regarding signs for the nature trails at Stony Creek.

### • February Summaries

	<u>2011</u>	<u>2010</u>
Program totals	553	448
Program totals (persons)	24,553	18,824
Facility visitors	55,429	52,563
Monthly total use	79,982	71,387
Monthly total use (YTD)	143,686	135,735
Monthly volunteer hours	374	307



## **Interpretive Services (con't)**

### **Metro Beach Nature Center**

- The nature center held outreach programs for schools participating in the Green School Initiative and for community groups such as Mt. Clemens Kiwanis Club and Soroptimist International of Greater Macomb.
- A lot of preparation went into providing Science Olympiad training for local schools with extra sessions opened to accommodate the number of people wanting to participate.
- Julie Champion, interpretive supervisor, met with Oakland County Parks staff in regards to grant writing for a cooperative program and to bring an Interpretive Planning Workshop to the area.

### **Wolcott Mill Historic Center**

- Several programs were successful and brought numbers up for the month. Staff presented "Science of Breads" and "Make a Valentine House" for the public.
- Staff worked on a grant application initiated by the Four County Community Foundation (FCCF). The FCCF has an endowment and would like to it to focus on the "No Child Left Inside" initiative. This would be accomplished by encouraging schools within the community, through payments for expenses, to visit outdoor facilities like the Farm and Mill. HCMA would control the grant funds and distribute it to qualifying schools.

### **Wolcott Mill Farm Center**

- Programs such as "Sheep and Goat Fun," "Toy Tractors and More" and "Fun Farm Crafts" did well for their first year. In addition, the farm's new "Family Farm Chores" program continued to be popular. Staff did a great job putting on these new programs.
- The farm hosted two 4H meetings and a Pheasants Forever meeting and also received a nearly perfect score on the state of Michigan dairy inspection.

### **Stony Creek Nature Center**

- The February snowfall brought many visitors out to the park to rent snowshoes and quite a bit of effort was put into repair and maintenance of the snowshoes. The new website did an excellent job making the public aware that snowshoes were available for rent. However, rentals could be even better if the center had enough snowshoes to provide for organized groups.
- Staff was successful in calling in owls for the Bear Scout program and held six programs for Webelos earning Naturalist and Scientist badges. Forty-eight outreach programs at 12 different schools were provided.

### **Indian Springs Environmental Discovery Center**

- It felt like May around the center, not February, judging by the number of students that visited. School appointment programs were dominated by the Waterford Middle Schools. A curriculum change caused this group to adjust their annual visit from spring to winter. Over the course of eight days, each seventh grader in the district examined microscopic pond organisms with compound microscopes in the lab, took a winter ecosystem hike and used the exhibits to complete a scavenger hunt allowing students to learn more about the park ecosystems.
- The "Science of Sledding" and "Coyote's Full Moon Hike" were both well attended family programs. Justin Smith had a great on-air interview with WJR 760 AM about his "Science of Sledding" program.

### **Kensington Farm Center**

- With plenty of winter weather, the horse-drawn sleigh rides were busy on the weekends.
- The "Daddy-Daughter Square Dance" held on Feb. 5 was also very popular and a sell out!

## **Interpretive Services (con't)**

### **Kensington Nature Center**

- A great deal of time was spent preparing for the upcoming "Maple Sugaring" programs.
- The lower barn was bursting with new piglets, lambs and chicks.
- One consequence of the prolonged cold was that the last three ice fishing programs ran well, with many fish caught!
- Staff prepared for the Outdoorama/Cottage Living at the Suburban Collection Showplace in Novi; all staff participated in the event which was held at the end of February.

### **Mobile Learning Center**

- During February, Mobile Learning Center staff continued to take programs inside of schools limiting exposure to road salt on the tractor-trailer. Not only did this increase the longevity of the unit, but it also proved a positive experience in other ways. For instance, there were several days where roads were too treacherous to take the MLC unit out, but were passable for the four-wheel drive Suburban. Therefore, the center didn't need to cancel or reschedule schools.
- Staff assisted with six shifts at the Outdoorama.

### **Hudson Mills Activity Center**

- Staff met with the University of Michigan School of Art and Design and participated on a committee to determine which art projects will be showcased in the Metroparks.
- The Huron River Watershed Council (HRWC) and REI snowshoeing hikes went very well. The HRWC wanted to showcase the river in winter and with the collaboration with REI and Hudson Mills, snowshoe and cross country interpretive hikes were put together.
- Trees were tapped to collect sap for maple sugar tours, which began at the end of the month.

### **Oakwoods Nature Center**

- Large quantities of snow made for great "Winter Adventure" programs. For the first time in a few years staff was able to use snowshoes during the program.
- The Home school group continued to grow in both numbers and excitement; especially as they prepare for the March "Mystery Dissection."

### **Lake Erie Marshlands Museum and Nature Center**

- Nearly all the activity for the month was public programming.
- Staff presented programs at several garden clubs and showed mounted bird specimens to a local Rotary Club in order to address bird migration.
- Staff was busy on weekends. Two scout badge days went very well. The "Jr. Girl Scout - Frosty Fun" was filled while "Brownies - Listening to the Past" also had good attendance.
- "Rum-Running Stories" was the best attended public event of the month. Every year is different because of the sheer mass of available prohibition stories demands that only a small selection can be told at any given time.

## **Human Resources –**

### **Bill Johnstone**

- The two vacant Superintendent positions will not be filled at this time. A reorganization proposal is being presented to the Board and until this is finalized, the current Assistant Superintendents at the affected park locations have been assigned as Park Managers on an interim basis.
- Internal candidates for the Lieutenant in the Southern District are being reviewed.

## Human Resources (con't)

- Vicki Jeffers was selected to transfer from Lower Huron/Willow to Stony Creek to fill the Park Maintenance Worker. The position at Lower Huron/Willow will be filled by part-time employees.
- Hammond and Associates have a received a number of candidates for the Marketing Director position. A potential list of candidates is being prepared for final interviews and selection.
- Applicants for the Human Resource Officer position are being reviewed for consideration.
- MIOSHA training sessions were conducted in February. More than 90 employees were trained by a representative of CNA. This training was provided as one of the services from the Authority's workers' compensation carrier. Receiving this training from other sources including MIOSHA would be \$225 per person, thus saving HCMA approximately \$20,000.
- The winter inspections were held at Kensington, Indian Springs, Lower Huron/Willow, and Stony Creek. Although all locations were operating within our safety guidelines, several locations (sledding hills) could be improved.
- Total employee count

Location	Full-Time	Provisional	Seasonal	Total	Percent
Admin Office	43	7	0	50	11.7%
Hudson Mills	33	57	0	90	21.1%
Kensington	48	53	0	101	23.7%
Lake Erie	15	16	0	31	7.3%
Lower Huron	29	23	0	52	12.2%
Metro Beach	19	18	0	37	8.7%
Stony Creek	31	33	1	65	15.3%
<b>TOTAL</b>	<b>218</b>	<b>207</b>	<b>1</b>	<b>426</b>	<b>100.0%</b>

## Information Systems – Nolan Clark

- Staff installed five new computers and reconditioned an additional two for use in different job functions.
- Staff wrapped up installation of the ShoreTel phone system at the Administration Office and made a number of changes to the network wiring at the Administration Office.
- The deployment of the point of sale servers (POS) for the golf courses is underway. Staff has deployed the POS systems at Stony Creek and Wolcott Mill. POS systems at Huron Meadows, Lake Erie, Willow, Hudson Mills and Indian Springs will be installed in the upcoming weeks.

## Community Relations – Jack Liang

- Met with Detroit Symphony Orchestra senior staff regarding the status of "Harmony in the Metroparks" concerts for 2011. DSO staff hopes to have an answer by mid-March.
- Spoke with the U.S. Navy's Michigan representative for public events regarding the possibility of the U.S. Navy Band having a concert at the Metroparks the weekend of July 23 preceded by an air show with the Navy's Blue Angels.
- As a result of AOL's community marketing program, [www.patch.com](http://www.patch.com), spoke with a TGA area junior golf owner regarding establishing an instruction program at the Metroparks. This program is geared towards elementary school age children providing instruction regarding rules, etiquette and playing technique. Staff hopes to start a program this summer, including holding a tournament.

## **Engineering – Mike Arens**

### **Metro Beach**

- Quotes for the repair of the high-pressure sand filter units at the pool mechanical room are being received. Fittings on both units will be repaired as needed, sand filter media will be removed, interior of the tanks and diffusers will be inspected and media will be replaced.
- Staff continues to work with the Natural Resources department on the Coastal Marshland Restoration Project (CMRP), headed up by the Macomb County Planning Department. At the request of Macomb County, staff drafted a consultant contract for ASTI and the county. As the concept for the CMRP develops, it will be important to coordinate it with our concept for the parking lot redevelopment.

### **Wolcott Mill**

- Staff met with the Macomb County Department of Roads on Feb. 23 to discuss a number of issues. Staff continues to appreciate the spirit of cooperation shown by MCDR in addressing the issues.
- In regards to the Wolcott Mill Tailrace/Culvert Replacement, MCDR and HCMA agree to a cost share in removing the existing cast-in-place concrete tailrace structure within MCDR right-of-way, up to the existing Wolcott Mill building foundation wall.
- Regarding the Road Right-of-Way Use Agreement, HCMA reviewed its master plan concepts with MCDR, as they relate to possible road closures where existing abandon roadways cross Wolcott Mill Metropark. These include 27 Mile, 30 Mile and Kunstman; other road crossings were discussed as well. We discussed options for removing the collapsed bridge at 30 Mile.

### **Stony Creek**

- Design of the Water System Rehabilitation project by Anderson, Eckstein and Westrick continues to progress. Drafts of the proposed water and sewer agreements have been circulated for internal review and to Miller Canfield for their review as well. After drafts have been completed, meetings will be scheduled with Shelby Township officials for discussion.

### **Indian Springs**

- Staff continues the process of site selection for DTE's proposed SolarCurrents photovoltaic project. The draft easement agreement was forwarded to DTE and has been returned with comments. Staff continues to struggle with which site (if any) may be preferable. The site north of the Crosby Lake Road cul-de-sac appears to be too visible from within the park; now considering the site to the east of that, and the old prison site. MDNR Grants Management has been contacted to confirm whether or not the project will not constitute a conversion from recreational use.

### **Kensington**

- The Milford Entrance Hike-Bike Trail is out for bids with a March 24 bid opening.
- Work on the Roof Replacement project at the Farm Center Barn and Classroom Custom by Architectural Sheetmetal Specialists, Inc. is approximately two-thirds complete.
- Design of the Sanitary System Improvement project continues to progress. MDOT has given staff its preliminary consent for the construction of force main in the I-96 right-of-way, but MDOT has a number of issues that we need to resolve with them. An alternative alignment within Kensington is being developed and surveyed to reduce total force main length.

## **Engineering (con't)**

### **Kensington**

Stantec has been focusing on pump station design details; coordination with DTE on needed primary power upgrades is ongoing.

- Fishbeck, Thompson, Carr & Huber have begun the soil investigation phase of the Final Assessment Report (FAR) regarding the UST release at the Service Area. Geoprobes placed in the historic UST site just south of the storage building indicate such VOC levels that a second confirmed release report to the MDEQ is necessary. This is a separate UST site, located north of the recently removed USTs. It is important that all potential sites of contamination are covered under one FAR/remediation undertaking. Several additional geoprobes, and one to three additional monitoring wells, will be necessary to define underground contamination in this historical UST site.
- A formal pre-construction meeting for the golf starter building was held with Garrison Co, along with Park staff, Brighton Township representatives and Lindhout Architects, on Feb. 11. Permits are in various stages of completion.
- The temporary trailer has been delivered to the site by Williams Scotsman and it is ready for setting and assembly. Park forces can begin interior work and other outfitting of the trailer as soon as it is secured.

### **Hudson Mills**

- Design of the Hudson Mills to Dexter Trail, Phase II is in progress. SME was authorized to provide geotechnical services. A progress meeting between HCMA, the Washtenaw County Road Commission, Park and Recreation Commission, and the village of Dexter took place on Feb. 8.

### **Oakwoods**

- Project coordination between HCMA and the city of Flat Rock on the Flat Rock – Oakwoods Trail continues to progress. A Draft Trail Agreement, Repair and Maintenance Agreement, and Annual Maintenance Contract (modeled after the Milford trail agreements) have been prepared and circulated for internal review.

### **Lake Erie**

- The Dredge Spoil Pile Removal project by Compeau Brothers is complete.

### **Administrative Office**

- Staff is moving ahead with Implementation of Autodesk Civil 3D software. ADSK Solutions, Inc. is currently building the software templates required for the new system.

### **Natural Resources –**

#### **Paul Muelle**

- Staff attended several meetings regarding the next potential round for GLRI grants. The Nature Conservancy is interested in partnering with the HCMA, Toledo Metroparks, Michigan Nature Association and others in providing on the ground management of rare ecosystems known as Oak Openings and Lake Plain Prairie which occur in areas of Ohio and Southern Michigan.
- Macomb County and The Clinton River Watershed Council are interested in partnering with other organizations to improve habitat within the Clinton River Area of Concern.
- The USFWS out of the Detroit River International Wildlife Refuge is interested in forming a phragmites control strike team in which members from different organizations would partner as a team to perform on the ground management (spraying, burning, cutting etc) of phragmites on cooperative members properties in an effort to control phragmites in coastal ecosystems on a large scale (Humbug Marsh to Toledo).

**Natural Resources (con't)**

- Deer population surveys were conducted in most of the parks in February. Various park staff members assisted the Natural Resources Department in the survey. A full report of the census will be included in the 2010/2011 Deer Management Report.
- Staff also continued working on new natural areas management plans, set up volunteer work days for 2011 and assisted in developing a contract for the Metro Beach GLRI marsh restoration grant with Macomb County and the grant consultant ASTI Environmental.
- In addition to regular work of removing dead or dangerous trees throughout the system, the Natural Resource Crew attended safety workshops held by the International Society of Arborists as well as the MIOSHA training conducted by the Human Resources Department. Two crew members also began on-line training for S-130/190 wildfire certification.

**Purchasing –  
Scott Michael**

- Projects the purchasing department has accomplished for February includes: RFP process for golf course maintenance and reviewing/evaluating bids; coordinate alarm systems conversions at Lake Erie, Wolcott and Metro Beach; Solicited quotations for rental water craft; solicited quotations for pool rafts and tubes; solicited bids for steel drums for trash and hot ash barrels; solicited quotations for grounds work equipment and barge; solicited bids for playground safety surfaces; and attended meeting at Oakland County for procurement card and evaluated its possible use at the Metroparks.
- Purchase orders issued through February 2011

	MAA	SWM	MVR	RHS	JRS	GNP	Grand Total
Jan	\$65,340.00	\$38,055.99	\$35,715.74	\$900.00	\$22,703.00	None	\$162,714.73
Feb	\$370,632.35	\$5,041.56	\$70,781.58	\$44,482.60	\$29,665.70	None	\$520,603.79

MAA/Mike Arens, SWM/Scott Michaels, MVR/Maria vanrooijen, RHS/Ron Smith, JRS/Jan Schlitters, GNP/George Phifer

**Police Department –  
George Phifer**

- Metroparks Police Officers have responded to 100 more calls for service this year than they did last year during this same time period.
- Sergeants Alexander, Doody, and Proudlock started a ten week course at Eastern Michigan University Police School of Staff and Command. These are management courses for supervisors and managers in law enforcement. It also focuses on developing leadership skills for decision making. The supervisors attending this program will attend classes one week each month for ten months and will complete the courses in October.
- Total police department count

Number of “Assist Other Agency” Runs for Feb 2011	YTD 2011	Feb 2010	YTD Feb 2010	Feb 2009	YTD Feb 2009	
Eastern District	6	8	2	8	3	7
Western District	2	7	4	9	2	6
Southern District	4	5	2	6	3	6
TOTAL	12	20	8	23	8	19

**Communications –  
Denise Semion**

- Please see separate marketing update

###



## February 2011 Marketing Report

Activity Type	Activity	Park	Total
Advertising	Michigan Recreation & Park Association Brochure Ad	AO	50.00
	Crain Communications, Inc. - marketing director ad	AO	2,230.50
	AMA Job Bank - marketing director ad	AO	300.00
	Boxwood - marketing director ad	AO	348.00
	Adcraft - marketing director ad	AO	284.00
	Monster.com - marketing director ad	AO	349.00
	Hammond & Associates - marketing director search consulting services	AO	3,166.67
	Chronicles of Philanthropy - marketing director ad	AO	250.00
<b>Advertising Total</b>			<b>6,978.17</b>
Interpretive	Provided Metroparks information to Healthy Futures coalition	Metro Beach	
	Provided Metroparks information at MSU - Extension - Wayne County	Metro Beach	
	Produced and mailed information about annual Earth Week Cleanup Day to 150 past participants	Metro Beach	
	Out-of-park talk to Mt. Clemens Kiwanis Club about upcoming activities	Metro Beach	
	Posted information about interpretive center and programs on Macomb Science Olympiad website	Metro Beach	
<b>Interpretive Total</b>			<b>0.00</b>
Miscellaneous	CTM brochure distribution	AO	2,640.00
	Michigan Press Reading Service	AO	238.00
	Brodbeck Photography Services	AO	600.00
	Fluency Media - Email & Social Media Consulting & Services	AO	2,800.00
	Eblast list 756 new contacts added. Total of 24,628 on list.	AO	
	Staff greeted visitors to the Metroparks Booth at the Detroit Boat Show sponsored by MBIA. 62,000 people attended this show.	AO	
	Kensington interpretive staff promoted Metroparks to more than 7,000 visitors to the Metroparks booth at Outdoorama and Cottage & Lakefront Living Show in Novi.	Kensington	
<b>Miscellaneous Total</b>			<b>6,278.00</b>
News Release	Interpretive Events February	Hudson Mills Indian Springs Kensington Lake Erie Metro Beach Oakwoods Stony Creek Wolcott Mill	



## February 2011 Marketing Report

Activity Type	Activity	Park	Total
News Release	Metroparks Sweet on Maple Sugaring	Hudson Mills Indian Springs Kensington Willow Wolcott Mill	
	Metroparks.com earns MRPA website marketing award	AO	
News Release Total			
news story	Justin Smith interview with WJR's Paul W. Smith on science of sledding	Indian Springs	
	Brian Kelly interview on cross-country skiing with Peter Nielson, WXYZ-TV	Kensington	
news story Total			
Online Store	Online store generated \$1298 in sales, with 30 annual permits, 11 HCMA/Oakland County Joint Permits and 1 softcover book sold.	AO	
Online Store Total			
Print Materials	CWB Enterprises - golf flier	Kensington Stony Creek	87.50 87.50
	Accuform - rate sheets	AO	825.27
Print Materials Total			1,000.27
Grand Total			14,256.44

# Google Analytics for February 2011

denise.semion@metroparks.com | Settings | My Account | Help | Sign Out

My Analytics Accounts: [www.bassodesigngroup.com](http://www.bassodesigngroup.com)

Analytics Settings | View Reports: [www.metroparks.com](http://www.metroparks.com)

Dashboard - Google Analytics

Google Analytics

Dashboard Intelligence Beta

Visitors Traffic Sources Content Goals

Custom Reporting

My Customizations

- Custom Reports
- Advanced Segments
- Intelligence Beta
- Email

Help Resources

- About this Report
- Conversion University
- Common Questions

Export Email

## Dashboard

Advanced Segments: All Visits

Feb 1, 2011 - Feb 28, 2011

Graph by: Visits

3,000 1,500 Feb 7 Feb 14 Feb 21

### Site Usage

- 27,301 Visits
- 133,540 Pageviews
- 4.89 Pages/Visit

### Traffic Sources Overview

- Search Engines: 17,742.00 (64.99%)
- Direct Traffic: 5,188.00 (19.00%)
- Referring Sites: 4,371.00 (16.01%)

view report

### Visitors Overview

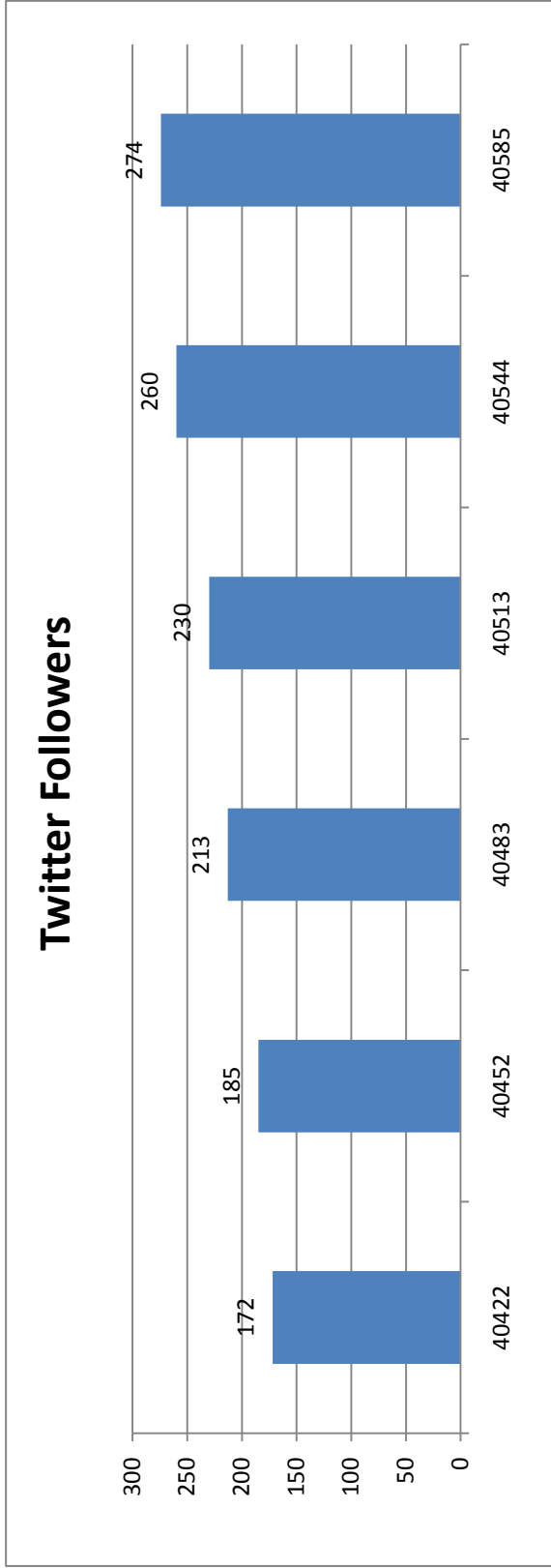
20,834 Visitors

3,000 1,500 Feb 7 Feb 14 Feb 21

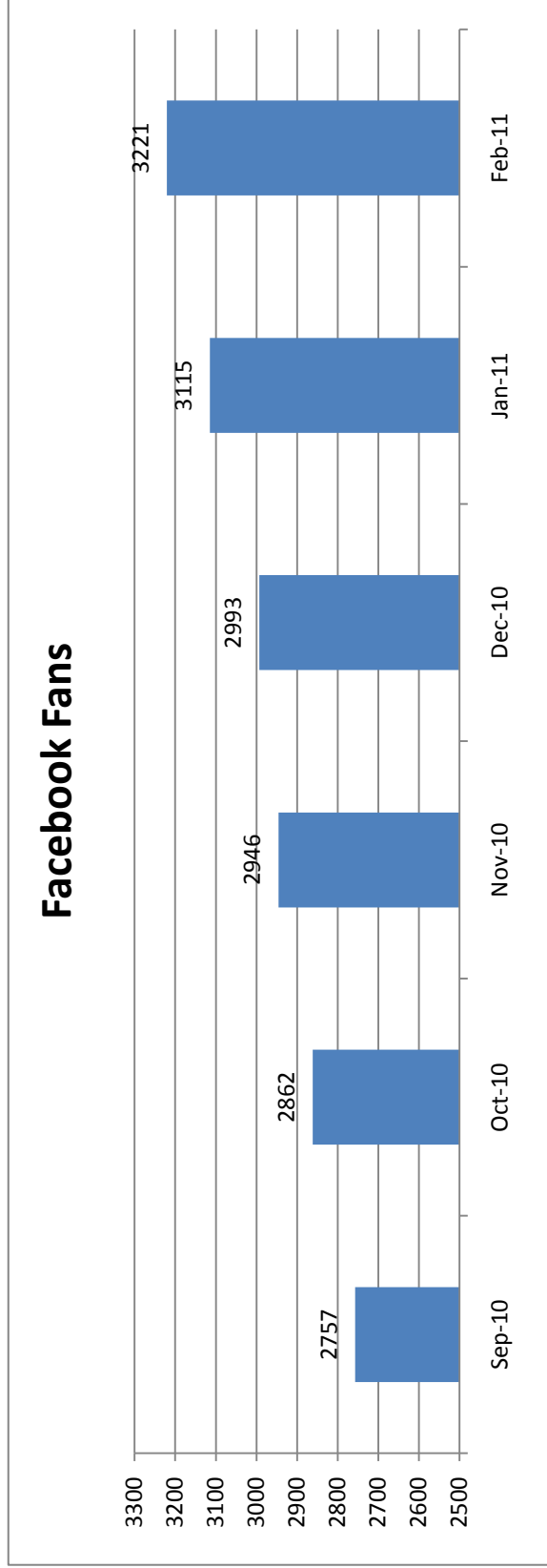
view report

# February 2011 Report

Twitter:



Facebook:



**Social Media Recommendations:**

Repost the fans photos posted to the Facebook page as Metroparks. This is good source of content for the page, an easy way to promote the individual parks and in turn is a great way to interact with the fans to encourage engagement.

When writing tweets for Twitter, try to restricted tweets to approximately 100 characters to allow others the room to retweet the content. If we can encourage retweeting this should help with the growth in followers on Twitter.

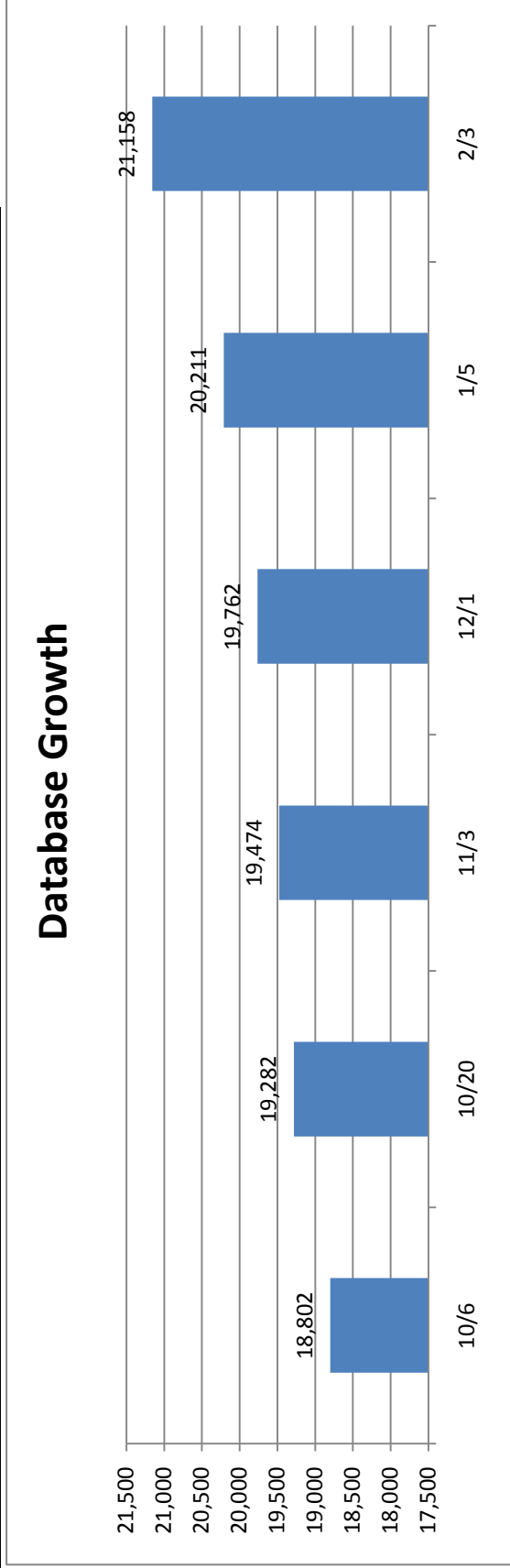
**Email:**

The database experienced strong growth this month. Open rates dipped from last month, but are still strong for the winter season.

Visits to the Metroparks site from email continue to increase, with this month showing particularly strong results.

Unsubscribe rates have remained under 0.5 percent again this month.

Date	10/6	10/20	11/3	12/1	1/5	2/3
Send Counts	18,802	19,282	19,474	19,762	20,211	21,158



Date	10/6	10/20	11/3	12/1	1/5	2/3
Open Rate	30.30%	26.80%	33.24%	33.03%	36.02%	33.71%

### Open Rate

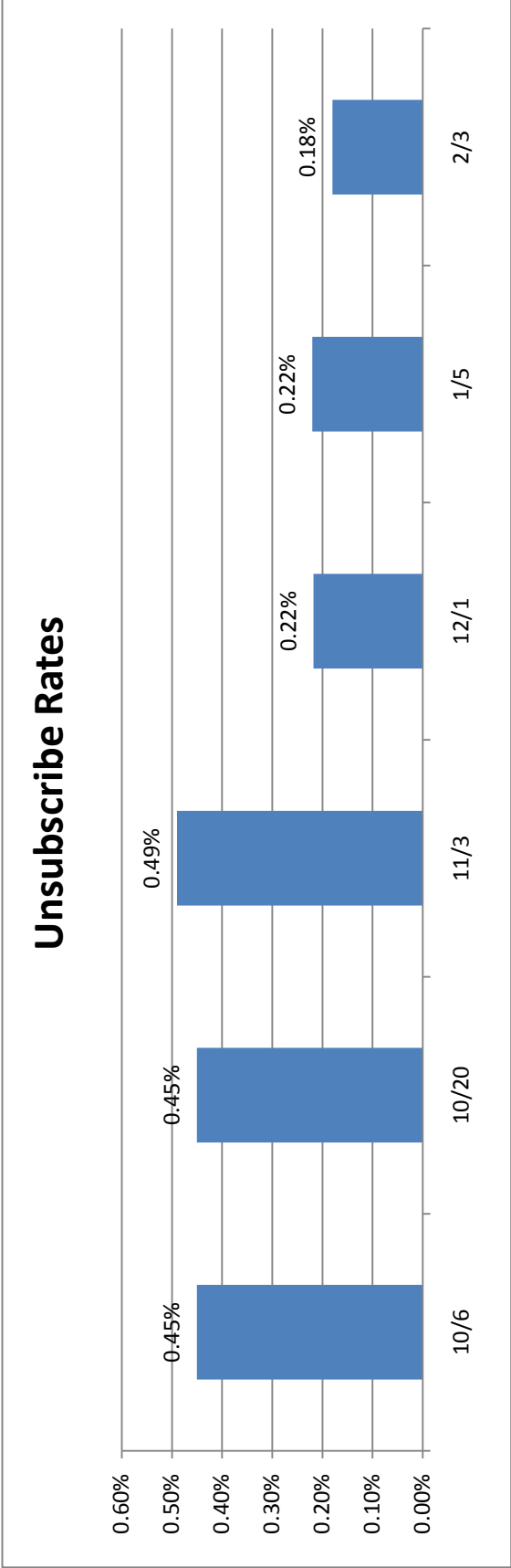


Date	10/6	10/20	11/3	12/1	1/5	2/3
Site Visits	1,040	1,039	1,669	1,527	1,629	1,911

### Site Visits



Date	10/6	10/20	11/3	12/1	1/5	2/3
Unsubscribe Rates	0.45%	0.45%	0.49%	0.22%	0.22%	0.18%



**HURON-CLINTON METROPARKS MONTHLY STATISTICS**

**February 2011**

PARK	MONTHLY VEHICLE ENTRIES		
	Current Year	Previous Year	Change
Metro Beach	14,037	15,938	-11.9%
Wolcott Mill	1,052	902	16.6%
Stony Creek	16,095	18,356	-12.3%
Indian Springs	2,963	3,433	-13.7%
Kensington	31,360	34,861	-10.0%
Huron Meadows	4,532	4,268	6.2%
Hudson Mills	9,150	8,738	4.7%
Lower Huron	11,709	13,193	-11.2%
Willow	8,782	10,572	-16.9%
Oakwoods	1,943	2,881	-32.6%
Lake Erie	5,402	6,895	-21.7%
<b>Monthly TOTALS</b>	<b>107,025</b>	<b>120,037</b>	<b>-10.8%</b>

MONTHLY TOLL REVENUE		
Current Year	Previous Year	Change
\$ 21,630	\$ 41,536	-47.9%
\$0	\$40	NA
\$57,156	\$55,002	3.9%
\$ 7,160	\$ 10,529	-32.0%
\$ 52,125	\$ 62,589	-16.7%
\$ 4,535	\$ 4,635	-2.2%
\$ 19,324	\$ 17,309	11.6%
\$ 6,785	\$ 10,135	-33.1%
\$ 6,280	\$ 12,823	-51.0%
\$ 1,985	\$ 2,080	-4.6%
\$ 12,175	\$ 16,004	-23.9%
<b>\$ 189,155</b>	<b>\$ 232,682</b>	<b>-18.7%</b>

MONTHLY TOTAL PARK REVENUE		
Current Year	Previous Year	Change
\$ 35,398	\$ 52,119	-32.1%
\$12,805	\$4,791	167.3%
\$78,879	\$77,134	2.3%
\$ 12,225	\$ 13,867	-11.8%
\$ 75,355	\$ 92,677	-18.7%
\$ 12,844	\$ 9,584	34.0%
\$ 28,782	\$ 27,572	4.4%
\$ 10,765	\$ 12,365	-12.9%
\$ 9,459	\$ 16,581	-43.0%
\$ 2,330	\$ 2,919	-20.2%
\$ 12,930	\$ 17,900	-27.8%
<b>\$ 291,772</b>	<b>\$ 327,509</b>	<b>-10.9%</b>

PARK	Y-T-D VEHICLE ENTRIES		
	Current Year	Previous Year	Change
Metro Beach	28,990	32,723	-11.4%
Wolcott Mill	2,106	1,881	12.0%
Stony Creek	32,180	34,524	-6.8%
Indian Springs	6,900	7,243	-4.7%
Kensington	66,025	66,419	-0.6%
Huron Meadows	10,429	8,214	27.0%
Hudson Mills	17,484	18,030	-3.0%
Lower Huron	24,657	27,121	-9.1%
Willow	17,557	20,738	-15.3%
Oakwoods	4,158	5,535	-24.9%
Lake Erie	12,842	14,505	-11.5%
<b>Y-T-D TOTALS</b>	<b>223,328</b>	<b>236,933</b>	<b>-5.7%</b>

Y-T-D TOLL REVENUE		
Current Year	Previous Year	Change
\$ 76,518	\$ 84,794	-9.8%
\$ 50	\$ 130	100%
\$ 143,619	\$ 130,506	10.0%
\$ 20,531	\$ 26,811	-23.4%
\$ 153,330	\$ 156,133	-1.8%
\$ 13,440	\$ 10,800	24.4%
\$ 47,969	\$ 43,851	9.4%
\$ 17,780	\$ 23,260	-23.6%
\$ 19,105	\$ 23,672	-19.3%
\$ 4,820	\$ 6,450	-25.3%
\$ 37,410	\$ 45,093	-17.0%
<b>\$ 534,572</b>	<b>\$ 551,500</b>	<b>-3.1%</b>

Y-T-D TOTAL PARK REVENUE		
Current Year	Previous Year	Change
\$ 104,582	\$ 108,676	-3.8%
\$ 20,537	\$ 10,228	100.8%
\$ 184,984	\$ 166,818	10.9%
\$ 28,561	\$ 34,450	-17.1%
\$ 200,752	\$ 201,758	-0.5%
\$ 28,990	\$ 18,058	60.5%
\$ 67,585	\$ 61,296	10.3%
\$ 24,950	\$ 26,293	-5.1%
\$ 24,554	\$ 28,501	-13.8%
\$ 6,011	\$ 8,576	-29.9%
\$ 41,140	\$ 49,811	-17.4%
<b>\$ 732,646</b>	<b>\$ 714,465</b>	<b>2.5%</b>

	Y-T-D Vehicle Entries by Management Unit		
Metro Beach	28,990	32,723	-11.4%
Stony Creek Wolcott Mill	34,286	36,405	-5.8%
Kensington	66,025	66,419	-0.6%
Hudson Mills Indian Springs Huron Meadows	34,813	33,487	4.0%
Lower Huron Willow Oakwoods Lake Erie	59,214	67,899	-12.8%

	Y-T-D Toll Revenue by Management Unit		
\$ 76,518	\$ 84,794	-9.8%	
\$ 143,669	\$ 130,636	10.0%	
\$ 153,330	\$ 156,133	-1.8%	
\$ 81,940	\$ 81,462	0.6%	
\$ 79,115	\$ 98,475	-19.7%	

	Y-T-D Total Revenue by Management Unit		
\$ 104,582	\$ 108,676	-3.8%	
\$ 205,521	\$ 177,046	16.1%	
\$ 200,752	\$ 201,758	-0.5%	
\$ 125,136	\$ 113,804	10.0%	
\$ 96,655	\$ 113,181	-14.6%	

**ACTIVITY REPORT - GOLF**

GOLF COURSE	MONTHLY ROUNDS		
	Current Year	Previous	Change
Wolcott Mill	0	0	-
Stony Creek	0	0	-
Indian Springs	0	0	-
Kensington	0	0	-
Huron Meadows	0	0	-
Hudson Mills	0	0	-
Willow	0	0	-
Lake Erie	0	0	-
Regulation Subtotal	0	0	-
MB Par 3	0	0	-
L. Huron Par 3	4,158	5,535	-24.9%
<b>TOTALS</b>	<b>4,158</b>	<b>5,567</b>	<b>-24.9%</b>

ROUNDS Y-T-D		
Current Year	Previous Year	Change
0	0	-
0	0	-
0	0	-
0	0	-
0	0	-
0	0	-
0	0	-
0	0	-
0	0	-
0	0	-
0	0	-
6,373	8,189	-22.2%
<b>6,373</b>	<b>8,221</b>	<b>-22.2%</b>

GOLF REVENUE Y-T-D		
Current Year	Previous Year	Change
\$ -	\$ -	-
\$ 2,044	\$ 3,584	-43.0%
\$ -	\$ -	-
\$ -	\$ -	-
\$ -	\$ -	-
\$ -	\$ -	-
\$ -	\$ -	-
\$ -	\$ -	-
\$ -	\$ -	-
\$ 2,044	\$ 3,584	-43.0%
\$ -	\$ -	-
\$ 7,655	\$ 10,820	-29.3%
<b>\$ 9,699</b>	<b>\$ 14,404</b>	<b>-32.7%</b>

**ACTIVITY REPORT - INTERPRETIVE FACILITIES**

FACILITY	MONTHLY ATTENDANCE		
	Current Year	Previous	Change
Metro Beach	5,668	5,667	0.0%
Wolcott Mill	917	935	-1.9%
Wolcott Farm	1,969	1,682	17.1%
Stony Creek	12,578	12,983	-3.1%
Indian Springs	0	3,665	-100.0%
EDC	5,155	2,174	137.1%
Kensington NC	21,200	13,351	58.8%
Kensington Farm	8,026	3,488	130.1%
Hudson Mills	2,840	2,708	4.9%
Oakwoods	8,075	10,974	-26.4%
LEMP Museum	9,724	10,082	-3.6%
Mobile Unit	0	3,453	-100.0%
<b>TOTALS</b>	<b>76,152</b>	<b>71,162</b>	<b>7.0%</b>

ATTENDANCE Y-T-D		
Current Year	Previous Year	Change
10,109	9,333	8.3%
1,682	1,226	37.2%
3,453	3,631	-4.9%
27,390	24,389	12.3%
0	8,103	-100.0%
8,916	3,353	165.9%
36,242	27,888	30.0%
10,527	6,069	73.5%
5,668	5,852	-3.1%
16,018	21,586	-25.8%
18,559	19,878	-6.6%
1,292	4,182	-69.1%
<b>139,856</b>	<b>135,490</b>	<b>3.2%</b>

REVENUE Y-T-D		
Current Year	Previous Year	Change
\$ 1,496	\$ 1,459	2.5%
\$ 957	\$ 290	230.0%
\$ 11,810	\$ 4,643	154.4%
\$ 5,717	\$ 5,210	9.7%
\$ -	\$ 686	-100.0%
\$ 3,215	\$ 1,630	97.2%
\$ 2,035	\$ 1,450	40.3%
\$ 3,291	\$ 4,773	-31.0%
\$ 1,602	\$ 1,425	12.4%
\$ 1,149	\$ 1,768	-35.0%
\$ 487	\$ 647	-24.7%
\$ 3,948	\$ 2,038	93.7%
<b>\$ 35,707</b>	<b>\$ 26,019</b>	<b>37.2%</b>

**ACTIVITY REPORT - FINAL SUMMER ACTIVITIES**

SWIMMING	PATRONS		
	Current Year	Previous	Change
Metro Beach	0	0	-
KMP Splash-Blast	0	0	-
Lower Huron	0	0	-
Willow	0	0	-
Lake Erie	0	0	-
<b>TOTALS</b>	<b>0</b>	<b>0</b>	

PATRONS Y-T-D		
Current Year	Previous Year	Change
0	0	-
0	0	-
0	0	-
0	0	-
0	0	-
<b>0</b>	<b>0</b>	

REVENUE Y-T-D		
Current Year	Previous Year	Change
\$ -	\$ -	-
\$ -	\$ -	-
\$ -	\$ -	-
\$ -	\$ -	-
\$ -	\$ -	-
<b>\$ -</b>	<b>\$ -</b>	



PARK	Winter Sports this Month		
	Current Year	Previous Year	Change
<b>Metro Beach</b>			
XC Skiers	111	52	+ 59
Ice Skaters	196	336	(140.00)
Ice Fishermen	2,875	3,009	(134.00)
<b>Stony Creek</b>			
XC Skiers	3,480	3,095	+ 385
Ice Skaters	505	670	(165.00)
Sledders	2,685	3,440	(755.00)
Ice Fishermen	845	935	(90.00)
<b>Indian Springs</b>			
XC Skiers	349	85	+ 264
Sledders	171	541	(370.00)
<b>Kensington</b>			
XC Skiers	912	1,680	(768.00)
Ice Skaters	481	1,745	(1264.00)
Sledders	5,839	6,926	(1087.00)
Ice Fishermen	189	395	(206.00)
<b>Huron Meadows</b>			
XC Skiers	2,165	2,182	(17.00)
Ice Fishermen	78	231	(153.00)
<b>Hudson Mills</b>			
XC Skiers	1,525	1,630	(105.00)
<b>Lower Huron</b>			
Ice Skaters	439	360	+ 79
<b>Willow</b>			
XC Skiers	367	575	(208.00)
Sledders	1,512	4,896	(3384.00)
<b>Lake Erie</b>			
XC Skiers	12	18	(6.00)
Sledders	40	83	(43.00)
Ice Fishermen	187	450	(263.00)
	Totals by Activity		
	Current Year	Previous Year	Change
XC Skiers	8,921	9,317	(396.00)
Ice Skaters	1,621	3,111	(1490.00)
Sledders	10,247	15,886	(5639.00)
Ice Fishermen	4,174	5,020	(846.00)

Winter Sports Y-T-D		
Current Year	Previous Year	Change
199	62	+ 137
563	767	(204.00)
6,045	5,316	+ 729
5,800	4,775	+ 1025
1,227	1,157	+ 70
5,605	4,877	+ 728
1,737	1,549	+ 188
497	126	+ 371
658	876	(218.00)
2,182	2,337	(155.00)
1,700	2,613	(913.00)
14,120	10,628	+ 3492
1,006	1,167	(161.00)
4,390	3,297	+ 1093
234	344	(110.00)
2,945	2,205	+ 740
1,067	741	+ 326
684	756	(72.00)
2,899	6,778	(3879.00)
22	26	-4
76	132	-56
582	838	-256
Totals by Activity Y-T-D		
Current Year	Previous Year	Change
16,719	13,584	+ 3135
4,557	5,278	(721.00)
23,358	23,291	+ 67
9,604	9,214	+ 390

Current Year	Previous Year	Change
		-
		-
		-
		-
		-
		-
		-
		-
		-
		-
		-
		-
		-
		-
		-
		-
Totals by Activity 2008-09 Season		
Current Year	Previous Year	Change
0	0	-
0	0	-
0	0	-
0	0	-

**HURON-CLINTON METROPARKS MONTHLY STATISTICS**

**February 2011**

PARK	Seasonal Activities this Month			Seasonal Activities Y-T-D			Seasonal Revenue Y-T-D		
	Current Year	Previous Year	Change	Current Year	Previous Year	Change	Current Year	Previous Year	Change
<b>Metro Beach</b>									
Welsh Center	5	7	(2)	12	14	(2)	\$ 10,900	\$ 7,800	\$3,100
Picnic Reservations	0	0	-	1	0	+ 1	\$ 9,475	\$ 10,475	(\$1,000)
Boat Launches	0	0	-	0	0	-	NA	NA	NA
Marina	0	0	-	0	0	-	\$ -	\$ -	-
Mini-Golf	0	0	-	0	0	-	\$ -	\$ -	-
<b>Stony Creek</b>									
Disc Golf <sup>1</sup>	NA	NA	NA	NA	NA	NA	\$ 692	\$ 1,148	
Picnic Reservations	42	25	+ 17	48	47	+ 1	\$ 6,600	\$ 7,050	(\$450)
Boat Rental	0	0	-	0	0	-	\$ -	\$ -	-
Boat Launches	0	0	-	0	0	-	NA	NA	NA
<b>Indian Springs</b>									
Picnic Reservations	6	1	+ 5	7	4	+ 3	\$ 1,050	\$ 600	\$450
EDC Event Room	35	160	(125)	35	300	(265)	\$ 3,500	\$ 4,700	(\$1,200)
<b>Kensington</b>									
Disc Golf <sup>2</sup>	17	17	NA	26	42	NA	\$ 944	\$ 1,316	
Picnic Reservations	37	31	+ 6	59	69	(10)	\$ 8,850	\$ 10,395	(\$1,545)
Boat Rental	0	0	-	0	0	-	\$ -	\$ -	-
<b>Huron Meadows</b>									
Picnic Reservations	3	9	(6)	6	10	(4)	\$ 900	\$ 1,500	(\$600)
Boat Rental	0	0	-	0	0	-	\$ -	\$ -	-
<b>Hudson Mills</b>									
Disc Golf <sup>1</sup>	88	92	(4)	169	222	(53)	\$ 2,098	\$ 1,894	\$204
Disc Golf Annuals	14	10	+ 4	36	29	+ 7			
Picnic Reservations	6	10	(4)	13	19	(6)	\$ 1,950	\$ 2,850	(\$900)
Canoe Rental <sup>3</sup>	0	0	-	0	0	-	\$ -	\$ -	-
<b>Lower Huron / Willow / Oakwoods</b>									
Picnic Reservations	32	19	+ 13	58	36	+ 22	\$ 8,700	\$ 5,400	\$3,300
<b>Lake Erie</b>									
Picnic Reservations	3	7		12	21		\$ 1,925	\$ 3,300	(\$1,375)
Boat Launches	94	73	+ 21	201	217	(16)	NA	NA	NA
Marina	NA	NA	NA	NA	NA	NA	\$ 100	\$ 50	\$50

Note 1: Park staff can account for daily disc golf sales but total use cannot be accurately tracked because many golfers have an annual disc golf pass.

Note 2: Canoe rental revenue is the HCMA percentage of the concessionaire's total revenue.